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Yenching
Financial records
Miscellaneous 1933-1949, n.d.

fn Ref 126



YENCHING UNIVERSITY
INCOME & EXPENDITURE ACCOUNT
(1932 - 1933)

YENCHING UNIVERSITY
INCOME AND EXPENDITURE ACCOUNT
1932-1933

(I) **Expenditures**

<u>University Administration</u>	<u>L.C. Dollars</u>	<u>Gold Dollars</u>
Chancellor's Office	\$ 7854.64	
President's Office	10197.17	840.00
Vice-President Salary		6300.00
Dean's Office, Women's College	7925.21	260.00
Office of Director of Studies	16898.38	
Comptroller's Office	15967.99	
Treasurer's Office	13309.99	1330.00
Medical Office	18368.08	697.50
Committee on Self Help, Scholarship and Loan	3335.37	
Committee on Students Welfare	7757.60	
	<hr/>	<hr/>
	101614.43	9427.50
<u>University General</u>		
Publicity	67.54	
Travel in China	336.55	
Bulletins, Catalogues, etc.	1730.74	
Telephone Operation	2000.00	
Commencement & Public Entertainment	458.96	
Telegram	845.08	
Party Principle	400.00	
Annuity Fund		480.41
	<hr/>	<hr/>
	5838.87	480.41
<u>Operation & Maintenance & Physical Plant</u>		
Power Station	81740.00	
Faculty Residence Operation	12529.95	
C. & M. of Buildings & Grounds	9341.80	

	<u>L.C. Dollars</u>	<u>Gold Dollars</u>
C. & M. of Furniture	949.99	
Insurance	2826.62	
Gas Plant	4000.00	
Wages	14899.69	
	<hr/> 126288.05	
<u>Graduate Division</u>		
Office Salaries	650.00	
Office Expenses	32.41	
	<hr/> 682.41	
<u>College of Arts & Letters</u>		
Dean's Office	980.82	
Chinese Department	23112.00	
Education Department	21160.00	
English Department	29162.60	2798.84
European Languages Department	13897.50	665.03
History Department	18125.12	612.44
Journalism Department	17660.00	4962.79
Music Department	7458.16	
Philosophy Department	11530.83	
Kindergarten Training School	1089.86	
Physical Education Department	15442.69	307.44
Psychology Department	15780.66	252.00
Annuity Fund		759.90
Rental Allowance	12054.00	
Medical & Dental Allowance	1172.32	
	<hr/> 188626.56	<hr/> 10358.44
<u>College of Natural Sciences</u>		
Dean's Office	650.53	
Yenching Crop Improvement Station	21750.34	
Biology Department	24890.04	1625.42
Chemistry Department	30095.67	5095.92
Home Economics	7339.98	
Leather Tanning Department	3743.62	40.50

ITEMIZED STATEMENT OF TWO ACCOUNTS REFERRED TO IN YENCHING UNIVERSITY INCOME
AND EXPENDITURE ACCOUNT FOR 1932-33

Surplus Account (page 3)

	Dr.	Cr.
University Surplus		3,614.18
College of Natural Sciences	*17,661.34	
College of Public Affairs		16,225.98
Yenching Crop Improvement Station		3,564.45
Women's College		<u>5,155.82</u>
		28,560.43
		<u>17,661.34</u>
		<u>\$10,899.09</u>

* This deficit of \$17,661.34 was covered by 1931-32 Surplus Funds of the College of Natural Sciences amounting to \$17,884.66 leaving a net balance of \$223.32.

Miscellaneous Income Account (page 5)

Income received for firewood sold, accounting & auditing fee, etc.	\$2,353.61
L. C. Porter Salary	6,000.00
School of Religion, Heat, Light & Water	5,811.00
H.-Y. I. Library Contribution	7,377.00
Special Gift Natural Sciences	2,410.67
Contribution from Political Science to Jurisprudence Department	10,563.33
Special Gift School of Religion (J. F. Li Salary)	1,080.00
Self Help Man Salary	3,362.00
Outside Teaching Salary Income	882.90
University Interest Account	687.94
Women's College Interest Account	882.47
Sundry Income Women's College	<u>435.11</u>
	<u>\$41,846.03</u>

	<u>L.C. Dollars</u>	<u>Gold Dollars</u>
Geography & Geology Department	8128.58	
Mathematics Department	6303.64	2223.27
Physics Department	17335.25	4077.02
Annuity		1279.18
Rental Allowance	6900.00	
Medical & Dental Allowance	745.26	
Furlough Account		2160.00
	<u>127882.91</u>	<u>16501.31</u>
<u>College of Public Affairs</u>		
Dean's Office	2345.13	120.00
Economics Department	30053.52	596.78
Political Science Department	26990.11	336.00
Sociology Department	28125.12	
Jurisprudence Department	12411.11	
Reserve Fund		5000.00
	<u>99924.99</u>	<u>6052.78</u>
<u>School of Religion</u>	35282.18	1414.90
<u>Library</u>	33543.09	4882.98
<u>Contingent Fund</u>	5613.01	
<u>Sundry Items</u>	2117.24	
Total Expenditure	727413.74	
Surplus for year on the whole University including the Women's College	10899.09	
GRAND TOTAL.....	<u>LC\$738312.83</u>	<u>G\$49118.32</u>

(2) Incomes

	<u>L.C. Dollars</u>	<u>Gold Dollars</u>
<u>By Fees from Man Students</u>		
Athletics Fee	2092.00	
Dormitory Fee	19660.40	
Entrance Examination Fee	3179.63	
Fine	440.50	
Graduation Fee	927.60	
Incidental Fee	2092.00	
Laboratory Fees	5481.00	
Medical Fee	2253.00	
Matriculation Fee	510.00	
Tuition	38726.50	
Transcript Fee	38.00	
	<u>75400.63</u>	
<u>By Fees from Woman Students</u>		
Athletics Fee	866.00	
Dormitory Fee	8637.20	
Fine	108.50	
Entrance Examination Fee	55.00	
Incidental Fee	866.00	
Medical Fee	913.50	
Matriculation Fee	186.00	
Tuition	17043.00	
Home Economics Fee	117.00	
Music Fee	1478.00	
	<u>30270.20</u>	
<u>By Remittances Through Board of Trustees</u>		
University General	106485.63	12106.45
Women's College	28765.18	4665.69
College of Arts & Letters	60559.51	3413.90
College of Natural Sciences	62950.58	16800.31
College of Public Affairs	85770.52	5745.34
School of Religion	30239.93	1414.90
Journalism Department	17660.00	4962.79
	<u>392431.35</u>	<u>49109.38</u>

	<u>L.C. Dollars</u>	<u>Gold Dollars</u>
<u>By Remittance from Other Sources</u>		
Interest on Bashford Endowment	908.79	
Balance from 1930-31 Budget	12835.30	
Balance from 1931-32 Budget	6442.00	
Faculty Residences Income	32820.00	
China Campaign Receipts	1555.59	
London Mission Society	750.00	
Miscellaneous Income	41846.03	8.94
Power Station Sundry Income	8330.80	
Presbyterian Mission to Women's College	5175.00	
American Board of Commissioners to Women's College	<u>15732.35</u>	
	123033.86	<u>8.94</u>
<u>By Salaries granted by Mission Board</u>		
Women's College	16500.00	
College of Arts & Letters	38400.00	
College of Natural Sciences	14400.00	
Psychology Department	4800.00	
College of Public Affairs	9600.00	
School of Religion	<u>4800.00</u>	
	88500.00	
<u>By Yenching Crop Improvement Station</u>	25314.79	
GRAND TOTAL.....	<u>LC\$738312.83</u>	<u>G\$49118.32</u>

HARVARD YENCHING INSTITUTE
INCOME & EXPENDITURE ACCOUNT 1932-1933

(1) Expenditures

	<u>L. C. Dollars</u>
To Library (Purchase of Books)	9331.67
To Archaeological Laboratory	1230.00
To Teaching & Research Staff Salary	27361.48
To Rent of Residences	3506.00
To Scholarships	4000.00
To Journal of Chinese Studies	7024.47
To Office Expenses	2666.80
To Clerical Assistants	1176.00
To Office Secretaries	3813.00
To Contingent Fund	3366.62
To Sino Indian Institute	16184.83
To Sinological Index Series	15412.45
To Special Fellowship	2000.00
To Harvard College Library Fund	21949.41
To Special Publication	16108.63
To Foreign Book Purchases	456.91
To Fellowship (G\$3000.00)	13776.00
To Balance Carried Forward \$13950.29 less	
Balance overdrawn \$3936.26	<u>10023.03</u>
Total.....	<u><u>LC\$159387.30</u></u>

(2) Incomes

By Balance of 1931-1932	26404.05
By 1932-1933 Remittances	78920.00
By Foreign Books Fund	2000.00
By Sinological Index Series	18200.00
By Special Publication Fund	18591.64
By Harvard College Book Fund	980.37
By Fellowship Fund G\$3000.00	13776.00
By Bank Interest	515.24
Total.....	<u><u>LC\$159387.30</u></u>

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SUMMARY OF YENCHING BUDGET, 1923-33

(1) By Departments

<u>Department</u>	<u>Expenditures</u>		<u>Income</u>		<u>Balance</u>		<u>Deficit</u>
	<u>L.C.\$</u>	<u>G\$</u>	<u>L.C.\$</u>	<u>G\$</u>	<u>LC \$</u>	<u>G\$</u>	<u>L.C.\$</u>
I. Administration	245,795.00	8,930.00	172,085.00	47,967.81		17,977.81	
II. Graduate Division	1,000.00						1,000.00
III. Undergraduate Colleges							
1. Arts and Letters	91,321.00	2,289.00	6,000.00	20,048.00			23,164.50
2. Natural Science	95,512.00	15,986.00		29,264.29			49,037.98
3. Public Affairs	99,850.00	100.00		30,000.00	4,800.00		
IV. School of Religion	27,801.00	1,635.00		10,161.84	2,042.94		
V. Woman's College	73,136.00	5,667.50	51,080.00	10,270.00			5,947.25
	634,415.00		229,165.00		6,842.94		
Gold Totals in L.C. @ 3.5	<u>121,126.25</u>	34,607.50	<u>516,991.79</u>	147,711.94	<u>62,922.33</u>	17,977.81	
			746,156.79		69,765.27		
Net Deficit			<u>9,384.46</u>		<u>9,384.46</u>		
	755,541.25		755,541.25		79,149.73		79,149.73

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SUMMARY OF YENCHING BUDGET, 1932-33

(2) Showing Details of Income

	<u>1931-32 Budget</u>		<u>1932-33 Estimates</u>		<u>Increase in 1932-33</u>		<u>Decrease in 1932-33</u>	
	L.C.\$	G.\$	L.C.\$	G.\$	L.C.\$	G.\$	L.C.\$	G.\$
<u>A. Through Board of Trustees</u>								
1. <u>General University Endowment</u> (Less								
Home Administration and Promotion.)	37,352.00	✓	36,750.00 - (480)					
Mission Board Cash Grants	10,500.00	✓	8,717.37		1,898.44			1,782.63
2. <u>College of Arts & Letters</u>								
Harvard-Yenching Institute Trust Fund	26,000.00		20,048.00 - ?					5,952.00
Campbell Fund	500.00		(1)					500.00
Swiss Committee Fund	475.00		(2)					475.00
3. <u>College of Natural Science</u>								12,500.00
Rockefeller Foundation	25,000.00		12,500.00					
Harvard-Yenching Institute	12,500.00		12,500.00					
Endowment Income	-		519.29		519.29			
4. <u>College of Public Affairs</u>								
Princeton-Yenching Foundation	13,500.00		10,000.00					3,500.00
Laura Spelman Rockefeller Fund	25,000.00		20,000.00					5,000.00
5. <u>School of Religion</u>								
Harkness Endowment	7,200.00		6,921.84					278.16
Special Gifts	3,600.00		3,240.00					360.00
6. <u>College for Women</u>								
Mission Boards Cash Grant	4,000.00		4,000.00					
Wellesley College	4,500.00		4,000.00					500.00
Endowment Income, (Less Home								
Administration and Promotion.)	1,100.00		1,570.00		470.00			
Special Gifts	1,325.00		700.00					625.00
<u>B. Income on Field</u>								
1. <u>Student Fees, General University</u>	80,000.00		80,300.00		300.00			
Woman's College	34,120.00		32,980.00				1,140.00	
2. <u>Bashford Endowment</u>	900.00		900.00					
3. <u>Power Plant Charges</u>								
College for Women	23,500.00		23,354.00				146.00	
School of Religion	-		5,811.00		5,811.00			

Summary of Yenching Budget, 1932-33

-2-

	<u>1931-32 Budget</u>		<u>1932-33 Estimates</u>		<u>Increase in 1932-33</u>		<u>Decrease in 1932-33</u>	
	<u>L.C.\$</u>	<u>G.\$</u>	<u>L.C.\$</u>	<u>G.\$</u>	<u>L.C.\$</u>	<u>G.\$</u>	<u>L.C.\$</u>	<u>G.\$</u>
4. Miscellaneous	5,000.00		4,600.00				400.00	
5. Rents	8,100.00		32,120.00		24,020.00			
6. Special Grant	-		25,000.00		25,000.00			
7. H.Y.I. Grant for Porter	6,000.00		6,000.00					
8. Natural Science Surplus 1931-32				3,745.00		3,745.00		
9. Cash Grants and vacancies, Woman's College	13,496.20		18,100.00		4,603.80			
	171,116.20	172,552.00	229,165.00	147,711.94	59,734.80	6,632.73	1,686.00	31,472.79
	<u>603,932.00</u>		<u>516,991.79</u>		<u>23,214.56</u>		<u>110,154.77</u>	
	775,048.20		746,156.79		82,948.36		111,840.77	
Net Decrease, 1922-33			<u>28,892.41</u>		<u>28,892.41</u>			
			775,048.20		111,840.77			

(1) Included under Natural Science Income.

(2) Not included in 1932-33 Budget.

(4) Analysis of Yenching Budget, -1932-1933 (Continued)

<u>Account</u>	<u>1931-32 Budget Expenditures</u>		<u>1932-33 Estimates Expenditures</u>		<u>Increase or *Decrease in 1932-33</u>		<u>Estimated Receipts 1932-33</u>	
	<u>L.C.\$</u>	<u>G.\$</u>	<u>L.C.\$</u>	<u>G.\$</u>	<u>L.C.\$</u>	<u>G.\$</u>	<u>L.C.\$</u>	<u>G.\$</u>
II. <u>Graduate Division</u>	100.00		1,000.00		900.00			
	<u>100.00</u>		<u>1,000.00</u>		<u>900.00</u>			
III. <u>Undergraduate Colleges</u>								
1. College of Arts and Letters								
Dean's Office	940.00		1,000.00		60.00			
Chinese Department	22,556.00		23,812.00		1,256.00			
Education Department	10,320.00		10,320.00					
English Department	11,180.00		10,575.00	1,473.00	605.00*	1,473.00		
European Languages	300.00	8,942.00	3,990.00	616.00	3,690.00	8,326.00*		
History Department	7,500.00		7,500.00	-	-	-		
Music Department	100.00		1,000.00		900.00			
Philosophy "	6,630.00		6,630.00					
Physical Education	11,857.00		12,000.00		143.00			
Furlough, etc.		2,950.00	1,294.00	200.00	1,294.00	2,750.00*		
Rent			13,200.00		13,200.00			
Received from								
H.Y.I. Trust Fund								20,048.00
H.Y.I. for Dr. Porter							6,000.00	
	71,383.00	11,892.00	91,321.00	2,289.00	19938.00	9,603.00*	6,000.00	20,048.00
Balance of Gold @ 3.5 after meeting Gold Budget.							62,156.50	17,759.00
							60,156.50	
							23,164.50	
						Deficit	91,321.00	2,289.00

(5) Analysis of Yenching Budget, 1932-33 (Continued)

Account	1931-32 Budget Expenditures		1932-33 Estimates Expenditures		Increase or *De- crease in 1932-33		Estimated Receipts 1932-33	
	L.C.\$	G.\$	L.C.\$	G.\$	L.C.\$	G.\$	L.C.\$	G.\$
III. Undergraduate Colleges (continued)								
2. College of Natural Science								
Dean's Office	680.00		880.00		200.00			
Biology Department	23,302.00	2,540.00	24,024.00	2,608.00	722.00	68.00		
Chemistry	20,663.00	5,215.00	22,476.00	5,273.00	1,813.00	58.00		
Geology and Geography	2,820.00		2,980.00		160.00			
Mathematics Department	10,960.00	540.00	11,600.00	540.00	640.00			
Physics Department	19,326.00	3,650.00	15,312.00	4,105.00	4,014.00*	455.00		
Psychology Department	8,960.00		8,940.00		20.00*			
Rent, Medical and Dental	9,000.00		9,300.00		300.00			
Annuity	1,460.00			1,300.00	1,460.00*	1,300.00		
Furlough		575.00		2,160.00		1,585.00		
Received from								
Surplus 1931-32								3,745.00
Endowment Income								519.29
Rockefeller Foundation								12,500.00
Harvard-Yenching Institute								12,500.00
	97,171.00	12,520.00	95,512.00	15,986.00	1,659.00*	3,466.00		29,264.29
Balance of Gold @ 3.5 to apply on L.C. budget							46,474.02	- 13,278.29
Deficit							49,037.98	
							95,512.00	15,986.00

(6) Analysis of Yenching Budget, 1932-33 (Continued)

<u>Account</u>	<u>1932-32 Budget Expenditures</u>		<u>1932-33 Estimates Expenditures</u>		<u>Increase or *Decrease in 1932-33</u>		<u>Estimated Receipts 1932-33</u>	
	<u>L.C.\$</u>	<u>G.\$</u>	<u>L.C.\$</u>	<u>G.\$</u>	<u>L.C.\$</u>	<u>G.\$</u>	<u>L.C.\$</u>	<u>G.\$</u>
III. Undergraduate Colleges								
(continued)								
3. College of Public Affairs								
Dean's Office	2,475.00	300.00	1,400.00	100.00	1,075.00*	200.00*		
Dept. of Jurisprudence	19,000.00		16,200.00		2,800.00*			
" " Political Science	28,000.00		25,417.00		2,583.00*			
" " Economics	37,000.00		27,417.00		9,583.00*			
" " Sociology	37,000.00		29,416.00		7,584.00*			
Received from								
Lama Spelman Rockefeller Fund								20,000.00
Princeton-Yenching Foundation								10,000.00
	123,475.00	300.00	99,850.00	100.00	23,625.00*	200.00*		30,000.00
Balance of Gold @ 3.5 to apply on L.C. budget							104,650.00	29,900.00
Surplus							4,800.00	
							99,850.00	100.00
IV. School of Religion								
Dean's Office	4,110.00	333.00	1,700.00	150.00	2,410.00*	183.00*		
Biblical Literature Dept.	3,240.00	1,600.00	3,240.00			1,600.00*		
History of Religion Dept.	1,300.00		1,440.00		140.00			
Philosophy of Religion	5,400.00		5,400.00	1,080.00		1,080.00		
Religious Education and								
and Phy. Dept.	2,310.00		2,310.00					
Worship & Ch. Adm. Dept.	4,520.00		200.00		4,320.00*			
Special Items	3,400.00		3,600.00		200.00			
Annuity Medical & Dental	1,600.00	90.00	600.00	405.00	1,000.00*	315.00		
Rent			3,500.00		3,500.00			
Heat, Light and Water			5,811.00		5,811.00			
Received from								6,921.84
Harkness Endowment								3,240.00
Special Gifts								10,161.84
	25,880.00	2,023.00	27,801.00	1,635.00	1,921.00	388.00		
Balance of Gold @ 3.5 to apply on L.C. budget							29,843.94	8,526.84
Surplus							2,042.94	
							27,801.00	1,635.00

(7) Analysis of Yenching Budget, 1932-33

V. College for Women	1931-32 Budget Expenditures		1932-33 Estimates Expenditures		Increase or *Decrease in 1932-33		Estimated Receipts, 1932-33	
	L.C. \$	Gold \$	L.C. \$	Gold \$	L.C. \$	Gold \$	L.C. \$	Gold \$
Administration	9,545.00	2,650.00	16,475.00	1,035.00	6,930.00	1,615.00*		
Maintenance	8,740.00		7,500.00		760.00			
Power Plant	23,500.00	386.00	23,354.00		146.00*	386.00*		
Instruction								
College Arts & Letters	10,188.00	1,165.00	13,245.00	2,197.50	3,057.00	1,032.50		
" Natural Science	8,465.00	712.50	7,505.00	1,927.50	960.00*	1,215.00		
" Public Affairs		1,500.00	1,845.00	307.50	1,845.00	1,192.50*		
Library & Contingent Fd.	1,618.45		2,112.00		493.55			
Insurance & Pension Fd.	800.00	300.00	800.00	200.00		100.00*		
Travel		350.00				350.00*		
Language Study			300.00		300.00			
Received from-Mission Boards								4,000.00
Wellesley College								4,000.00
Endowment Income-General								2,500.00
Insurance Fund								600.00
Miscellaneous Gifts								700.00
Less Home Admin. & Promotion								11,800.00
Field Income								1,530.00
Student Fees							32,980.00	
Vacancies							11,100.00	
Board Grants							7,000.00	
	60,856.45	7,063.50	73,136.00	5,667.50	12,279.55	1,396.00*	51,080.00	10,270.00
Balance in Gold @ 3.50 after deducting gold budget							16,108.75	4,602.50
Deficit							5,947.25	
							73,136.00	5,667.50

NOTES AND COMMENTS ON 1932-33 BUDGET

The field has not balanced its budget by \$26,938.00 L.C., it being the purpose to cover this deficit from gain in exchange. The foregoing figures are on the basis of a 10% cut in income and no changes were made in the general set up of the budget to conform to the later instruction to reduce gold appropriation to \$150,000.00. However, in an effort to conform to this request certain adjustments in salaries have been made on the field. These adjustments have been incorporated in the accompanying analysis.

The income used in our analysis represent figures based on a careful study of receipts from all surces. Omitting 50% of Aluminum dividend and the entire dividend on securities now in default, our ratio of endowment income is 4.88. This^{1/8} the interest rate used in estimating our income, and as we have one dubious security on our list, it is possible this figure should be reduced. Using 4.75 as a basis would increase the deficit at 3.50 to 1 to \$13,296.65 L.C. On our interest income of 4.50 the deficit would be increased to \$25,293.60 L. C.

Mission Board Grants have been included on either actual commitments or present payments. There are also possibilities of decreases from this source.

Field income under "Administration" includes L.C. \$25,000.00. "Expected Special Grant" of which we have no further information.

College of Natural Science. The income from Aluminum \$6. Preferred Stock has been reduced 50%. As Aluminum Preferred represents .4763% of Harvard-Yenching holdings, this proportion of restricted income will be reduced by 50% or \$6,267.11. This will reduce Harvard-Yenching Institute income from \$26,315.80 last year to \$20,048.69 for this coming year.

The failure of the Rockefeller Foundation to continue their grant of \$12,500.00 interest on the \$250,000.00 necessitated the elimination of this amount from the budget. This increases the Natural Science deficit to \$49,037.98. The field budget showed a deficit of L.C. \$11,264.00. Against this the field intended to use the 1931-32 gold surplus of \$3,745.00 or L.C. \$12,107.00

College of Public Affairs. This is the only department to show a consistent paring of its budget to meet reduced income. It also shows an anticipated surplus of \$4,800.00 if exchange is based on 3.50 to 1.

School of Religion. This school, in our analysis, shows a surplus although the field anticipated a deficit. This is because we have included the special gifts less 10% whereas the field deducted an additional 25%. Our reason for including the larger amount is that both gifts have been received for the current year less \$375.00. In the field readjustments one large salary has been omitted.

College for Women. The income for this college has been adjusted to meet the anticipated receipts.

Campaign in China
1933 - 34

William Miller Cheng

C O P Y

EXCERPT FROM LETTER OF JLS TO NGG NOV. 6, 1933,
re
The \$1,000,000 Mex. Endowment Campaign
in China

- - - - -

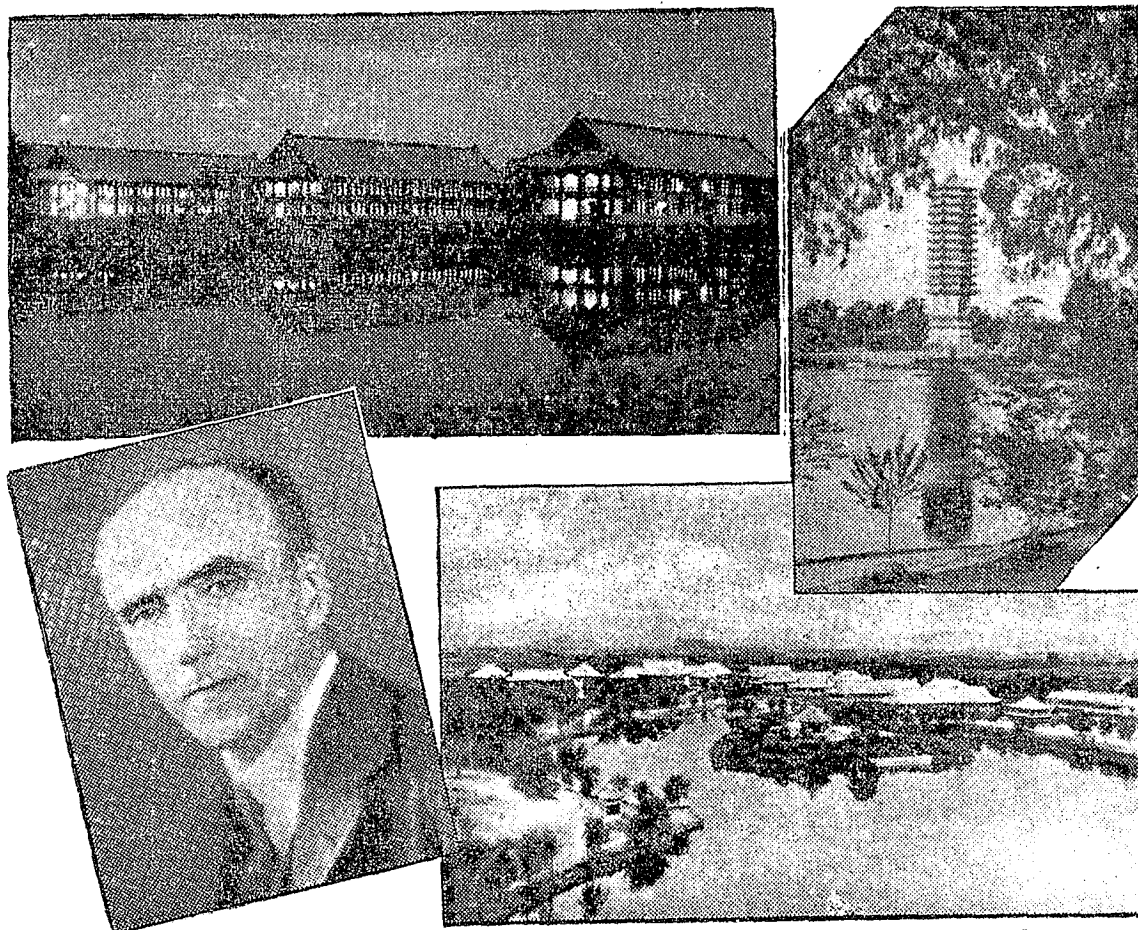
.....

You will have noticed in one of the enclosures sent you a few days ago a reference to the attempt to raise one million dollars local currency for endowment, in China. This may seem visionary and fore-doomed to failure. It is partly the exigencies of the American depression which have forced the attempt upon us, but apart from that it is a chance to test out the extent to which Chinese really believe in Yenching and care about having it maintained without injury. To my mind the crucial test was with our own faculty as to whether this group, predominantly Chinese, cared enough about the institution to make quite real sacrifices themselves. In other words, were they here because they believed it was a chance to serve their country, or the Christian movement, or something worthwhile, or were they here merely because of the livelihood? It was put up to them squarely in a meeting held a few nights ago and they responded splendidly by determining as a group to undertake one-tenth of the total. A committee is now at work getting individual pledges which will be allowed to cover three or four years. This first experiment has therefore been a very encouraging success. For the rest we intend to work through the alumni. They are so scattered, many of them struggling along, many others in careers that cannot be remunerated, with relatives dependent upon them, others continuing their studies, or without addresses through which they can be reached, etc. Furthermore, this whole idea is so entirely new in China that they are not prepared to respond as American college graduates would be. The increased economic distress due to natural and human calamities of all kinds have many appeals for consideration more urgent than ours, adds to the difficulties. However, we have committed ourselves and shall make the effort. Insofar as successful it will be a big help in America.

Internally things have never seemed more quietly satisfactory. The point of this, however, you will appreciate. It is just the lack of disturbing factors, the attention to routine study, etc., and not only the better spirit, but the higher capacity of the student body that are in evidence. "

*the original letter has been
put in KZ's file*

Victim Of World Economic Slump



Yenching University, Peiping, alma mater of many of China's most famous men and women, is threatened today with a huge deficit and is seeking means to save itself from possible closure. Dr. J. Leighton Stuart, president of the University (lower left) leads the fund drive. Top left: Yenching men's dormitory from the lake at night. Top right: Yenching water tower otherwise a commonplace reservoir, now Yenching's most distinctive landmark. Lower right: a bird's-eye view of Yenching University, as seen from the top of the tower above.

shai. China News Sunday 1/7/34
**Yenching University Facing
 Financial Crisis In 1934**

**Famous American-Endowed Coeducational School
 At Peiping Launches Fund Drive In Desperate
 Attempt To Offset \$90,000 Deficit**

By SAMUEL CHAO

PEIPING, Jan. 2.—(By Mail).—Despite its palatial buildings, million-dollar campus and the most up-to-date educational facilities, Yenching University, famous American-supported institution of higher learning here, is now facing a financial crisis—one that is threatening to cripple all its future developments.

To be exact, the university has now a \$90,000 red-letter deficit at the end of the last budget year. Under the present circumstances, this deficit can only grow in the coming few years unless there is a miraculous return of general prosperity. As it is never wise to sit back and wait, the university authorities have started a \$1,000,000 endowment fund campaign, which is now in full swing.

Slump Hits Contributions

During the past years, expenditures in Yenching have been in most part met by funds raised in the United States. The depression in the latter country has in turn affected the local school tremendously. Contributions have dropped, while on the other hand returns from capital investments have shrunk.

Since the beginning of hard times, the university has managed to carry on by strict economy and advantages resultant from a favorable exchange rate. Last year's expenditure of \$893,114 and U. S. \$49,118 was met only with the most rigid retrenchment policy and a few gratefully received but unexpected donations.

Funds Badly Needed

During the last year, with the exchange rate dropping and contributions virtually nil, the university has been left in a desperate situation. Two commissions were formed to study whether the academic and administrative expenses can be further cut down without seriously crippling the present efficiency of the institution. It has been ascertained, however, that there is no hope of balancing the budget without securing more funds somehow.

Hope of raising funds in the United States has been definitely relinquished for the time being, at least. Dr. N. Gist Gee, vice-president of Yenching University with offices in New York, collected only U.S. \$50 after an extensive tour last November, a sum which was not sufficient even to cover his travelling expenses.

Campaign Started

Under the direction of Dr. H. H. Kung, minister of finance, who is chairman of the board of managers of Yenching University, a \$1,000,000 endowment fund campaign was finally decided upon. It has been arranged that of the sum, the present faculty staff will raise \$100,000, the student body \$500,000, with the balance to be put up by the alumni of the school.

According to present plans, the fund will be raised largely in China, in four years. The interest from the \$1,000,000 to be collected will be earmarked to cover the yearly deficit of the university budget.

Chinese Have Helped

This is, however, not the first time that Yenching has looked to people in this country for financial help. As early as 1826, friends and alumni of the college gave money to build the Alumni Gate and the campus wall. Again, the spring of 1928 saw a lump-sum contribution of \$50,000 from Chinese friends of the school in North China, which made possible the construction of the men's

sixth dormitory. The interest which the Chinese community has shown in the institution during the past years, makes Yenching confident in its present \$1,000,000 campaign.

Yenching University was formally established in 1917 upon the amalgamation of four different institutions, the North China College, the Hui Wen University, the Peking's Women's College and the Theological Seminary. It has now more than 800 students, including 255 girls. The faculty totals 300.

School Coeducational

Representing one of the best equipped and complete institutions of higher learning in China, Yenching is composed of three colleges—arts and letters, natural sciences, and public affairs, besides a graduate studies division, a school of religion, a research school of Chinese studies, and a women's college which maintains its independent administration.

Yenching is co-educational and all courses, save a few in home economics and personal hygiene, are open to students of both sexes. Being registered with the Chinese government on the one hand, and chartered under the regents of the University of the State of New York, on the other, Yenching confers degrees of Bachelor of Divinity, Master of Arts, Master of Science, and Bachelor of Arts.

Grew Rapidly

Before the depression set in a few years ago, Yenching enjoyed a phenomenal growth. Among the missions that have been helping Yenching may be mentioned the Methodist, Presbyterian, Congregational and London Missions. The Rockefeller Foundation has associated itself with the work of the college of natural sciences, Harvard University with the research school of Chinese studies, Princeton University with the department of political science, the University of Missouri with the department of journalism, and Wellesley University with the women's college at Yenching.

Dr. J. Leighton Stuart, president of Yenching University, has been working hard to make the school a real Chinese institution. He stresses the importance of making the school a part of China, and declares that the present \$1,000,000 campaign is an acid test of the real interest of the Chinese community in Yenching University.

The campaign has had an excellent start as the faculty members readily took up the \$100,000 portion. To date, more than \$90,000 has been pledged. Students and alumni of the university have also wholeheartedly taken upon themselves the responsibility of making the drive a success.

JANUARY 14, 1934

News School At Yenching Starts Drive For Funds

Journalism Department Faces Extinction Due To U. S. Depression
Associations Formed To Promote 1934 Program

By SAMUEL CHAO

PEIPING, Jan. 8.—(By Mail)—A campaign to raise G.\$250,000 as an endowment fund for the department of journalism of Yenching University in Peiping is being launched by American and Chinese friends of the department both here and abroad. An Association for the Promotion of Journalistic Education in China and a Missouri-Yenching Journalism Foundation in Missouri have been formed to solicit contributions.

The movement was motivated by the exhaustion of the G.\$50,000 raised by the department during 1927-29 in the United States for a five-year-experimental period. If no further contributions are received before next June, the work of the foremost journalism department in China will have to be suspended indefinitely.

Foundation To Aid

Believing in the good work the Yenching department has done in training young men and women for newspaper work in China during the last four and half years, the School of Journalism of the University of Missouri, the "father school" of the Yenching department of journalism, has founded recently the Missouri-Yenching Journalism Foundation, incorporated under the state law of Missouri. A number of prominent American newspaper publishers have consented to serve on its board of directors.

But as the depression in America is still going strong, there seems little hope at present for immediate financial assistance from abroad. So the Yenching journalism department is looking to its friends in China for help.

As a first step to promote journalistic education in China and to help the Yenching department, an Association for the Promotion of Journalistic Education has been formed here by faculty members of the department and well known Peiping journalists. Circular let-

ters have been issued to leading newspapermen throughout the country and the response, so far, has been favorable.

Missouri Alumni Help

A Missouri-Yenching Society in China has also been organized by Missouri journalism alumni in China to work hand in hand with the Missouri-Yenching Journalism Foundation in Missouri. The primary purpose of this society is to promote education for the profession of journalism and the organization aims are:

(1) to serve as a medium for closer relation among those in China and America who are interested in the advancement of education for journalism in China, particularly with the Missouri-Yenching Journalism Foundation, Columbia Missouri, U.S.S.;

(2) to publish information concerning all matters bearing upon the society's broad objective and specific projects;

(3) to co-operate in the promotion of the annual "Journalism Week in China" to be held in Yenching University in conjunction with the department of journalism of that university;

(4) to encourage and promote an exchange of journalists and of students and teachers of journalism, among various countries, particularly between the United States and China;

(5) to raise and to administer funds for the carrying out of the purpose of the society, and in particular to help in the establishment of schools of journalism in China. The first such project shall be to assist the Missouri-Yenching Journalism Foundation, Inc., of Missouri to secure an adequate permanent endowment for the work already under way in connection with Yenching University.

To Tour Country

Mr. Hin Wong, professor of journalism of Yenching and a well-known journalist in China, will tour the country some time this month in the interests of the department. To pledge their loyal support to the present financial campaign, journalism students of Yenching have also decided to raise money among themselves as well as among friends and relatives.

The Yenching Journalism Department, it may be recalled, was found in 1924 by two American instructors upon the recommendation of the Council for Christian Higher Education in China in 1922. The Yenching board of trustees sanctioned the establishment with the understanding that the department should be self-supported. An excellent record was made by the

department during 1924-26 but its work had to be discontinued on account of financial difficulties.

Nash Started School

Mr. Vernon Nash, one of the first two faculty members of the department, returned to America in the summer of 1926 on a financial tour. He succeeded in inducing the School of Journalism of University of Missouri to associate itself permanently with Yenching in carrying out the future work of the then defunct department. Under the sponsorship of President Walter Williams of Missouri and Dean Frank L. Martin of the School of Journalism of the same institution, G.\$50,000 was raised between 1927 and 1928 from American newspaper friends and publishers. The sum was set aside as a five-year-fund—September, 1929, to June, 1934.

Modelled after the famous School of Journalism of Missouri the journalism department of Yenching also provide adequate laboratory facilities to equip students with practical experience. On the curricula, equal emphasis is given to teaching students the "trade" of producing a modern paper, and the ethics and theories of journalism. Ping Hsi Pao, laboratory product of the department, is a bi-lingual tabloid-sized paper issued twice a week by students. With the publication of this tabloid, students are given an opportunity to practice reporting, editing and business management.

New China Published

In addition to the Ping Hsi Pao, there is also being published by the students of the department The New China, a monthly journal of opinion printed in the English language. The department also makes arrangements with leading Peiping and Tientsin newspapers to take in students during vacations for actual newspaper work.

That the work of the department so far has been satisfactory cannot be over-looked. Beginning with less than 10 major students in the fall of 1929, the department now boasts 50 majors. These young men and women, who are prepared to enter the field of journalism, come from all parts of China and, in addition, there also are students coming from Hawaii and the Dutch East Indies.

Fifteen graduates of the department are now engaging in newspaper or news agency work in Peiping, Tientsin, Shanghai and Hankow.

Yenching University Campaign Discussed

Alumni Hear President's Report On Progress Of Million-Dollar Fund ; Chancellor Tsur Speaks

The presence in Shanghai of Dr. J. Leighton Stuart, president, and Mr. Y. T. Tsur, chancellor of Yenching University, and the campaign to raise \$1,000,000 in China as endowment fund for that institution of higher learning drew members of the Yenching University Alumni Association together in a dinner party last night at the Chinese Y.M.C.A. on Boulevard de Montigny.

Dr. Stuart, in a report on the campaign, recalled a dinner party given in the same place in his honor by the Yenching University Alumni Association three months ago when the first report of a deficit which Yenching will be apparently facing was given and when measures of meeting with this deficit were seriously discussed. Dr. Stuart credited the idea of raising once for all \$1,000,000 as an endowment fund instead of smaller sums each year to Dr. H. H. Kung, minister of finance, who is chairman of the board of directors of Yenching University.

Faculty Gives

When plans for the fund-raising campaign were presented at a meeting of the faculty of Yenching with a view to soliciting their support, Dr. Stuart stated, members of the faculty unanimously voted to contribute 10 per cent of \$1,000,000 set as goal of the drive. Of the \$100,000 pledged by faculty members, more than \$80,000 has been paid up to date, Dr. Stuart said.

Similar spirit and action of support for the movement were demonstrated by the student body on the school campus. At a meeting, they unanimously voted each to contribute \$25 each year for a period of four years. In addition, groups of 10 persons as units in the fund-raising campaign among friends and relatives have been organized. No compulsion on the part of the school administration, Dr. Stuart pointed out, will be exercised in urging payment of the \$25 per head contribution toward the endowment fund pledged by the student body.

To go beneath the surface of things, Dr. Stuart emphasized, the enthusiastic support pledged by faculty and student body shows a profound belief on both their part in the worth of the institution as a medium of service to China and the Chinese people.

Passing on from the financial aspects, Dr. Stuart emphasized, the endowment fund campaign will strengthen the bond of friendship among teachers, students both within and without the school as well as outsiders whose interest in the development of Yenching University as one of the leading institutions of higher learning in the Far East will be greatly aroused.

The movement will also mark another step of progress towards making the school purely Chinese, Dr. Stuart continued. The institution, he said, has done much along this line by employing as far as possible Chinese on its faculty, and adapting its curriculum to government requirements. The fund drive, first one of its kind ever attempted in China, Dr. Stuart continued, will be an acid test of public esteem for the school.

Tsur Speaks

Many prominent people in different parts of the country, Mr. Stuart further revealed, have been invited to serve on a special committee as advisors in the drive for the endowment fund.

Mr. Tsur, in a lecture, described Yenching University as an educational factory. The campaign for \$1,000,000 may at first look to be a Herculean one in view of the depressed conditions in China, he said. But if all the students of the school who have entered into public service convince those about them of the good quality of the product turned out by the school many will be willing to contribute towards its maintenance, he said.

Others who spoke include Mr. Hubert Liang, secretary of the National Committee Y.M.C.A., who has been invited to join the faculty of the Journalism Department of Yenching and Dr. T. T. Lew.

Eighteen Street
COPY

YENCHING

Shanghai,
February 6, 1934
22 Feb
(H.K.)

Dr. N. G. Gee,
150 Fifth Avenue,
New York City.

My dear Dr. Gee:

I am still in Shanghai, having been kept here by various meetings and by the efforts of Dr. Y. T. Tsur and myself in our financial campaign.

We have secured Hubert Liang as full-time secretary because it seemed necessary to have some one who would be able to make this his first responsibility. He has had quite a little experience in YMCA financial work and this, together with his former position as secretary to David Yui, has given him a wide acquaintance. Our thought is that if the Department of Journalism can be maintained he will ultimately become a teacher of that subject. Meanwhile, he can give special emphasis to it in the present financial efforts.

We are following very much the policy with which you are proceeding by building up an Advisory Council of prominent Chinese, one group of which is more intimate and is expected to take some real responsibility, and a larger list who count for not much more than sponsors. Everyone whom we have asked has agreed to serve. The good will and the endorsement of Yenching are extremely gratifying, but the prospects of immediate financial results are anything but encouraging.

It seems that the depression which has had the West in its grip is now reaching Shanghai. A number of factors of which this is one are reducing the economic capacity even of the well-to-do Chinese and there are appeals for money almost as numerous as in the States. It seems fairly clear that our results will come chiefly from the personal gifts of our old students and from those we now have, together with the money they will raise among their immediate families and friends. This may at any time lead to "uncovering" big prospects or finding friends who can help in various ways.

It seems on the whole wiser to go in for this slow education and cultivation program rather than to try to

Page Two
February 6, 1934
To - Dr. N. G. Gee

solve the deficit problem of next year by high pressure methods. In the end, we shall be much better off. Significant, therefore, as this undertaking is and hopeful as I believe it will prove for the future, it cannot be depended on for the budgetary issues of the next one or two years unless we run into a piece of good fortune which could not be calculated. May I ask you to share the contents of this letter with the Trustees, as they will be interested in what is happening?

There is a special matter about which I should like to have your judgment and assistance. I think it not impossible that we can secure funds in China sufficient to carry on the work in Journalism provided that the salary of Nash be secured in the States. It is a rather large single budget and Chinese good will has not yet reached the point of contributing actual money before next July to include this. Of course, it is possible that this might be done, but by no means certain, and the moral effect would be much better if all gifts in this country were used for other features.

Nash thinks that Williams and Martin have some assurance of being able at least to maintain his support. Try to find out if this is true and help them if they wish it in such an effort, even though this requires a trip to Missouri. If Nash cannot stay after this academic year, I should favor closing out the Department, which would be a real loss to say nothing of a hardship for him. If, on the other hand, we can get by one or two more years, there is a good probability of getting support both in the States and here for its continued maintenance.

Meanwhile, the University of Shanghai has started a department and will push this aggressively although the Missouri men seem to have the conviction that this subject is always best taught elsewhere than in a big commercial center. If or when the correlated program develops to the point when this issue can be taken up, we stand ready to abide by any decision of a representative group. Until then we want to do our best not to allow what has been built up with so much effort and increasing promise to perish.

Very sincerely yours,

JLS:RM

J. Leighton Stuart

January 10, 1933

LIST OF YENCHING OBJECTIVES

- | | | |
|------|--|----------|
| 1. * | Women's College Endowment -
To replace funds already
turned over to the University
for the Natural Science Endow-
ment from funds for the W. C.
Endowment | \$65,000 |
| 2. | Women's College Dormitory -
Urgently needed by the W. C. | \$40,000 |
| 3. * | Current Budget - | \$35,000 |
| 4. * | Towards accumulated campaign
expenses - | \$25,000 |
| 5. * | Residence buildings on campus - | \$50,000 |
| | Class "A" - \$5000 type | |
| | " "B" - \$3500 to \$4999 type | |
| | " "C" - \$2500 to \$3499 type | |
| | " "D" - Below \$2500 | |

* The ones starred are to ones to which we should give our urgent attention at this time.

Other items for which smaller amounts could be used are a piano and an organ for the Music Department for teaching religious music.

Approved Needs of Yenching University
Committee of Finance, Property and Investment
December 7, 1933

100 MOON
100 FIFTY ONE
100 FIFTY ONE

100 MOON
100 FIFTY ONE
100 FIFTY ONE

Immediate Current Needs, 1934 - 35 - 36

	Amount required to June 30th		
	1934	1935	1936
To balance current	U. S. \$		
budget	35,000	35,000	35,000
For Social Sciences	7,000	12,500	22,500
For Journalism		10,000	10,000
Accumulated deficits			
Residences \$50,000			
Promotion 65,000	115,000		
	<u>35,000</u>	<u>40,000</u>	<u>40,000</u>
	\$77,000	97,500	107,500

b. Urgent Capital Requirements to be Met during the Next Five Years

1. Plant

Dormitory, Women's College	\$40,000	
Music Hall, " "	25,000	
Men's Dormitory	50,000	
Library Building	100,000	
Laboratory	15,000	
Books for Library	<u>100,000</u>	<u>330,000</u>

2. Endowment

Women's College (\$60,000 to replace funds transferred to Natural Sciences in 1932)	100,000	
Endowment	500,000	
Dept. of Journalism	250,000	
Dept. of Education	500,000	
Dept. of Social Sciences (P - Y)	450,000	
School of Religion	50,000	
Dept. of Physical Education and Health	250,000	
Natural Sciences, additional	<u>500,000</u>	<u>\$ 2,600,000</u>
		\$ 2,930,000

PRINCETON-YENCHING FOUNDATION

Telephone: Watkins 9-8701

Room 903

HOME OFFICE

OLIN D. WANNAMAKER

Executive Secretary

150 FIFTH AVENUE

NEW YORK, N. Y.

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APPROVED NEEDS OF YENCHING UNIVERSITY

at Dec. 7, 1933 Meeting of
Committee on Finance, Property and Investment

A list of objectives for promotional work was presented and every item was reviewed with the capital needs of the next five years in mind, as well as the current requirements through 1936. Such corrections and additions were made as were felt to be necessary for the well-rounded work of the University. As a result, it was

EF-3249 VOTED to instruct the Secretary to inform the Associated Boards of the present promotional plan of the Trustees of Yenching University, stating specifically the following Financial Objectives of the University as representing the needs for the periods indicated.

a. Immediate Current Needs, 1934-5-6

	Amount Required to June 30:-		
	1934	1935	1936
U.S. \$			
To Balance Current Budget...	35,000	35,000	35,000
For Social Sciences.....	7,000	12,500	22,500
For Journalism.....		10,000	10,000
Accumulated Deficits:-			
Residences \$50,000			
Promotion 65,000	115,000		
	<u>\$35,000</u>	<u>40,000</u>	<u>40,000</u>
	\$77,000	\$97,500	\$107,500

b. Urgent Capital Requirements to be met during next five years.

1. Plant

Dormitory, Women's College	\$ 40,000	
Music Hall, Women's College	25,000	
Men's Dormitory	50,000	
Library Building	100,000	
Laboratory	15,000	
Books for Library	<u>100,000</u>	\$ 330,000

2. Endowment

Women's College (\$60,000 to replace funds transferred in 1932 to Natural Sciences)	100,000
Endowment	500,000
Department of Journalism	250,000
Department of Education	500,000

December 7, 1933

Endowment (cont.)

Department of Social Sciences (P.-Y.)	450,000	
School of Religion	50,000	
Department of Physical Educa- tion and Health	250,000	
Natural Sciences, additional..	<u>500,000</u>	<u>2,600,000</u>
		\$ 2,930,000

Approved Needs of Yenching University
Committee of Finance, Property and Investment
December 7, 1933

a. Immediate Current Needs, 1934 - 35 - 36

	Amount required to June 30th		
	<u>1934</u>	<u>1935</u>	<u>1936</u>
To balance current	U. S. \$		
budget	35,000	35,000	35,000
For Social Sciences	7,000	12,500	22,500
For Journalism		20,000	10,000
Accumulated deficits			
Residences \$50,000			
Promotion 65,000	115,000		
	<u>35,000</u>	<u>40,000</u>	<u>40,000</u>
	\$77,000	97,500	107,500

b. Urgent Capital Requirements to be Met during the Next Five Years

1. Plant

Dormitory, Women's College	\$40,000	
Music Hall, "	25,000	
Men's Dormitory	50,000	
Library Building	100,000	
Laboratory	15,000	
Books for Library	<u>100,000</u>	<u>122,000</u>

2. Endowment

Women's College (\$50,000 to replace funds transferred to Natural Sciences in 1933)	100,000	
Endowment	500,000	
Dept. of Journalism	200,000	
Dept. of Education	500,000	
Dept. of Social Sciences (P - Y)	450,000	
School of Religion	50,000	
Dept. of Physical Education and Health	250,000	
Natural Sciences, additional	<u>500,000</u>	<u>2,250,000</u>
		\$ 3,550,000

Approved Needs of Yenching University
Committee of Finance, Property and Investment
December 7, 1933

a. Immediate Current Needs, 1934 - 35 - 36

	Amount required to June 30th		
	1934	1935	1936
To balance current	U. S. \$		
budget	35,000	35,000	35,000
For Social Sciences	7,000	12,500	12,500
For Journalism		10,000	10,000
Accumulated deficits			
Residences \$50,000			
Promotion 65,000	115,000		
	<u>26,000</u>	<u>40,000</u>	<u>45,000</u>
	\$77,000	\$77,000	\$97,500

b. Urgent Capital Requirements to be met during the next five years

1. Plant

Dormitory, Women's College	\$45,000	
Music Hall, "	25,000	
Men's Dormitory	50,000	
Library Building	100,000	
Laboratory	15,000	
Books for Library	<u>100,000</u>	<u>350,000</u>

2. Endowment

Women's College (\$50,000 to replace funds transferred to Natural Sciences in 1932)	100,000	
Endowment	500,000	
Dept. of Journalism	250,000	
Dept. of Education	300,000	
Dept. of Social Sciences (P - Y)	450,000	
School of Religion	50,000	
Dept. of Physical Education and Health	250,000	
Natural Sciences, additional	<u>500,000</u>	<u>\$ 2,600,000</u>
		<u>\$ 2,930,000</u>

Comparative Statement of Income and Expenditures of
Yenching University for the five fiscal
years ending June 1935

<u>Income Received from New York</u>		<u>1930-1931</u>		<u>1931-1932</u>		<u>1932-1933</u>		<u>1933-1934</u>		<u>1934-1935</u>	
For		LC	US\$	LC	US\$	LC	US\$	LC	US\$	LC	US\$
1. General University											
Mission Boards		(117,864.79	(50,290.93):	10,500.00		8,717.37		6,500.00		8,000.00	
Endowment Income				59,552.00		47,650.92		40,000.00		38,250.00	
Special Gifts		16,136.03	(3,768.00):	900.00		810.00		900.00		13,250.00	
College of Arts & Letters -											
Special Gifts				812.00		312.00					
Harvard Yenching Trust A/c		96,300.00	(21,000.00):	26,000.00		16,421.06		18,411.00		15,709.00	
Journalism - Special Gifts		17,650.42	(6,301.81):	10,854.00		10,314.77		6,955.50			
2. College of Natural Sciences -											
Rockefeller Foundation		125,367.53	(37,500.00):	25,000.00		12,500.00		12,500.00		12,000.00	
Harvard Yenching Institute Foundation				12,500.00		12,500.00		12,500.00			
Endowment						7,400.00		7,000.00		10,000.00	
3. College of Public Affairs -											
Princeton Yenching Foundation		51,136.52	(15,735.50):	14,616.30		7,000.00		7,000.00		4,000.00	
Laura Spelman Rockefeller Foundation		94,210.70	(25,000.00):	25,000.00		20,000.00		15,000.00		15,000.00	
4. School of Religion -											
Special Gifts				2,700.00		2,430.00		900.00		750.00	
Endowment				7,200.00		6,478.61		5,200.00		5,000.00	
5. Women's College -											
Mission Boards			(2,000.00):	2,000.00		4,000.00		6,404.33		6,000.00	
Wellesley College			(4,500.00):	4,500.00		4,000.00		4,000.00		3,500.00	
Special Gifts		25,629.25	(2,032.04):	1,325.00		700.00		700.00		700.00	
Endowment			(3,354.39):	2,900.00		2,892.82		3,100.00		3,250.00	
Reserve Funds			(584.51):	872.21		1,908.38		930.25		1,500.00	
		544,895.24	(172,067.18):	207,231.51		167,434.00		145,011.08		135,489.00	
Less -											
Home Administration and Promotion			(3,500.00):	24,000.00		20,430.00		24,200.00		14,700.00	
				183,231.51		147,004.00		120,811.08		120,789.00	
6. Harvard Yenching Institute XX		156,534.52		198,195.11		78,920.00	8,477.20	88,720.00	6,400.00	76,584.00	4,960.00
Total amount received from New York...		701,429.76	(180,567.18):	198,195.11	183,231.51	78,920.00	155,481.20	88,720.00	130,211.08	76,584.00	135,749.00
<u>Income Received in Peiping</u>											
For University											
1. Student Fees		80,572.06		81,265.25		75,400.63		78,436.32		75,000.00	
2. Mission Board Grants		3,750.00		4,171.00		750.00					
3. Mission Board Salaries (estimated)		54,300.00		57,600.00		72,000.00		57,200.00		72,000.00	
4. Grant from Government										60,000.00	
5. Special Gifts		24,562.01				19,277.30		25,000.00			
6. Other local income		22,462.74		34,656.66	.10	57,135.28	8.94	44,545.20		52,123.00	
For Women's College											
1. Student Fees		30,744.28		32,839.90		30,270.20		36,008.94		33,280.00	
2. Mission Board Grants		20,284.09		29,023.66		20,907.35		4,800.00			
3. Mission Board Salaries (estimated)		33,000.00		24,000.00		16,500.00		15,000.00		18,000.00	
4. Other local income		4,853.52		4,747.30	45.66	4,521.44		4,111.71	.68	4,390.00	
Total amount received in Peiping.....		274,529.70		268,302.82	45.76	296,762.20	8.94	275,102.17	.68	314,793.00	
TOTAL INCOME.....		975,959.46		466,497.93	183,277.27	375,682.20	165,490.14	363,822.17	130,211.76	391,377.00	135,749.00

3. College of Public Affairs -									
Princeton Yenching Foundation	51,136.52 (15,735.50)	14,616.30	7,000.00	7,000.00	4,000.00				
Laura Spelman Rockefeller Foundation	94,210.70 (25,000.00)	25,000.00	20,000.00	15,000.00	15,000.00				
4. School of Religion* -									
Special Gifts		2,700.00	2,430.00	900.00	750.00				
Endowment		7,200.00	6,478.61	5,200.00	5,000.00				
5. Women's College -									
Mission Board	(2,000.00)	2,000.00	4,000.00	6,404.33	6,000.00				
Wellesley College	(4,500.00)	4,500.00	4,000.00	4,000.00	3,500.00				
Special Gifts	(25,629.25)	1,325.00	700.00	700.00	700.00				
Endowment	(3,354.39)	2,900.00	2,808.82	3,100.00	3,200.00				
Reserve Funds	(584.51)	872.21	1,906.33	930.25	1,000.00				
	544,895.24 (172,007.18)	207,231.51	167,434.00	145,011.08	135,489.00				
Less -									
Home Administration and Promotion	(2,500.00)	24,000.00	20,430.00	24,200.00	14,700.00				
		185,231.51	147,004.00	120,811.08	120,789.00				
6. Harvard Yenching Institute XX	156,534.52	198,195.11	78,920.00	88,720.00	76,504.00				
Total amount received from New York...	701,429.76 (180,567.18)	198,195.11	155,481.20	130,211.08	125,749.00				
Income Received in Peiping									
For University									
1. Student Fees	80,572.06	81,225.25	75,400.00	75,436.32	75,000.00				
2. Mission Board Grants	5,750.00	4,171.00	750.00						
3. Mission Board Salaries (estimated)	54,300.00	57,600.00	72,000.00	67,200.00	72,000.00				
4. Grant from Government					60,000.00				
5. Special Gifts	24,563.01		19,277.30	25,000.00					
6. Other local income	22,462.74	34,656.65	57,135.28	44,545.20	52,123.00				
For Women's College									
1. Student Fees	30,744.28	32,839.90	30,270.20	36,008.94	35,280.00				
2. Mission Board Grants	20,284.09	29,022.66	20,907.35	4,800.00					
3. Mission Board Salaries (estimated)	33,000.00	24,000.00	16,500.00	15,000.00	15,000.00				
4. Other local income	4,853.52	4,747.36	4,521.44	4,111.71	4,390.00				
Total amount received in Peiping.....	274,529.70	268,305.82	296,762.20	275,162.17	314,793.00				
TOTAL INCOME.....	975,959.46	466,497.93	375,682.20	363,882.17	391,377.00				
EXPENDITURES									
For									
1. University	243,275.90	205,180.43	225,380.63	214,964.90	220,668.00				
2. College of Arts & Letters	131,417.30	111,580.94	116,306.93	92,450.16	87,816.00				
Journalism	17,582.11	16,960.71	17,660.00	4,962.79	9,840.00				
3. College of Natural Sciences	130,990.27	108,200.89	104,803.25	117,236.82	89,425.00				
4. College of Public Affairs	134,441.77	109,069.12	90,557.87	745.34	82,636.00				
5. School of Religion*		26,064.04	26,471.18	1,414.90	25,960.00				
6. Women's College	112,225.67	87,375.92	92,004.49	4,665.69	81,080.00				
7. Harvard Yenching Institute	132,812.98	212,584.48	81,666.67	61,394.02	76,584.00				
TOTAL EXPENDITURES.....	902,746.00	676,782.53	752,446.27	724,534.57	674,009.00				

(*) Money received in local currency. Equivalent amount given in U.S. currency for purposes of comparison.

(*) Combined with University Income and Expenditure in 1930-1931.

(x) Budget figures are used for 1934-1935.

(XX) Trustees of Harvard Yenching Institute provide funds especially for cultural studies. These funds cannot be used for general University expenses.

Thomson & Company
Chartered Accountants.

May 30, 1935.

00.694,32

1. *Chrysomelids* (1000 spp.)

1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 2679, 26

00.207, AIC

CO. 572, 208

JUL 9 1965

Endowment Fund
Worren College

May 5, 1936

YENCHING UNIVERSITY

WOMEN'S COLLEGE

Contributions received and credited to Women's College from
donors not on lists prepared -

Coleman, Mr. and Mrs. H. C.	\$100.00	Endowment
Perkins, Mrs. George W.	500.00	"
Pfeiffer, Mrs. T. N.	10.00	Current Budget
Van Voorhis, Mrs. John H.	2,000.00	Building

Outstanding Pledges for Women's College -

Converse, Mrs. Parker	n \$ 500.00	Endowment	(6/1/37)
Curtis, Mrs. Richard Crary	500.00	"	(3/10/37)
Moore, Dr. and Mrs. Edward C.	1,000.00	"	(4/1/37)
Parlin, Mrs. C. C.	300.00	"	(6/1/36)
Van Voorhis, Mrs. John H.	2,390.00	Building	-

Contributions received from donors on lists prepared,
but which have not been credited to Women's College -

English, Mrs. Philip H.	\$ 3.00
Gillespie, Miss Mabel Lindsay	100.00
Ludington, Miss Katharine	50.00
Mills, David B.	500.00
Norris, Mrs. Charles W.	10.00
Parsons, Miss Anna H.	5.00
Sailer, Dr. T. H. P.	100.00
Smith, Miss Eunice C.	1,000.00
Wilson, Dr. and Mrs. George C.	50.00

YENCHING WOMEN'S COLLEGE

ENDOWMENT FUND

SUMMARY

As of October 31, 1940

Details in Appendix	Paid	Pledges outstanding		Total
		Due 1940	Due Later	
A. Trustees and Women's College Committee	\$10,382.00	\$43,393.00	\$ -	\$53,775.00
Other friends				
B. Gifts made before 6/30/40	12,252.35	225.00	3,500.00	15,977.35
C. Gifts received after 6/30/40	151.00	-	500.00	651.00
D. Miscellaneous gifts without designation	1,030.83	-	-	1,030.83
	<u>\$23,816.18</u>	<u>\$43,618.00</u>	<u>\$4,000.00</u>	<u>\$71,434.18</u>
Plus endowment on hand when campaign started	32,039.76	-	-	32,039.76
	<u>\$55,855.94</u>	<u>\$43,618.00</u>	<u>\$4,000.00</u>	<u>\$103,473.94</u>

"A"

YENCHING WOMEN'S COLLEGE ENDOWMENT FUND

A. Trustees and Yenching College Committee

	<u>Total</u>	<u>Cash</u>	<u>Pledges</u>	<u>Date Payable</u>
1. <u>Conditional Pledges.</u>				
* E. M. McBrier	\$15,000	\$5,000	\$10,000	Before 12/31/40
* Mrs. Henry Pfeiffer	20,000	-	20,000	" "
* Mrs. C. C. Parlin	12,000	-	12,000	" "
	<u>\$47,000</u>	<u>\$5,000</u>	<u>\$42,000</u>	
2. <u>Other Gifts.</u>				
Mrs. J. M. Avann	\$ 25	\$ 25	-	
* Margaret E. Burton	25	-	25	Before 12/31/40
* Helen E. Calder	10	-	10	" 7/1/40
* Mrs. Samuel McCrea Cavert	25	-	25	" 7/1/40
Mrs. J. K. Cecil	15	15	-	-
* Mrs. Rex S. Clements	10	-	10	Before 7/1/40
* Mrs. Dorr Diefendorf	50	-	50	\$25, 7/40; \$25, 12/40
Eleanor Brooks Pabyan	15	15	-	-
Mrs. John H. Pinley	1,000	1,000	-	-
Mrs. Lucy J. Franklin	10	10	-	-
* Sidney D. Gamble	1,000	-	1,000	Before 12/31/40
* Mr. and Mrs. B. A. Garside	100	12	88	" "
* Eliza Hall Kendrick	50	25	25	
* Mrs. T. D. Macmillan	50	15	35	" "
Mildred H. McAfee	50	50	-	-
Mrs. Maurice T. Moore	500	500	-	-
" " "				
(Henry R. Luce Foundation)	2,150	2,150	-	-
* Mrs. T. N. Pfeiffer	250	125	125	Before 12/31/40
Mrs. C. C. Pratt	25	25	-	-
Josephine L. Rathbone	50	50	-	-
L. R. Rounds	50	50	-	-
Mrs. C. K. Roys	10	10	-	-
Mrs. F. Louis Slade	250	250	-	-
Mrs. Robert E. Speer	50	50	-	-
Dr. William J. Thompson	1,000	1,000	-	-
Elvena Van Seiver	5	5	-	-
	<u>\$6,775</u>	<u>\$5,382</u>	<u>\$1,393</u>	
	<u>47,000</u>	<u>8,000</u>	<u>42,000</u>	
Total pledges and payments from Yenching Trustees and Women's College Committee	<u>\$53,775</u>	<u>\$10,382</u>	<u>\$43,393</u>	

* Not yet paid in full

YENCHING WOMEN'S COLLEGE

ENDOWMENT FUND

B. Other friends: (As of June 30, 1940)

1. Paid

Anonymous - Reported by Mr. McBrier	\$500.00
" " " " "	500.00
Abbot, Miss Agnes A., Wellesley, Mass.	5.00
Al, Mr. Chung K., Honolulu, Hawaii	5.00
Andrews, Miss Kate R., Rochester, N. Y.	1,500.00
Ashcraft, Mrs. Mattie, Santa Barbara, Calif.	50.00
Atherton, Juliette M. (Trust), Honolulu, Hawaii	250.00
Baily, Mrs. E. A., Bronxville, N. Y.	5.00
Bainbridge, Miss Mary C., Baltimore, Md.	250.00
Baker, Mr. and Mrs. Stephen, New York City	150.00
Barbour, Dr. and Mrs. George B., Cincinnati, Ohio	100.00
Barret, Mr. Leroy C., West Hartford, Conn.	5.00
Belcher, Miss Alice E., Milwaukee, Wisconsin	3.00
Best, Mrs. C. B. and Shaffer, Mrs. H. C., Bronxville, N. Y.	15.00
Biddle, Mrs. Clement M., Bronxville, N. Y.	20.00
Billings, Miss Elizabeth, New York City	50.00
Birdsall, Mrs. C. H., Long Beach, Calif.	5.00
Bixby, Mrs. Harold M., Bronxville, N. Y.	10.00
Blair, Mrs. Mary Barbour, Chicago, Illinois	500.00
Bluett, Mrs. Maud H., Blackrock, Ireland (One Pound Sterling)	3.85
Bosley, Mr. William B., San Francisco, Calif.	25.00
Bowman, Mr. Louis A., Chicago, Illinois	10.00
Campbell, Miss Margaret Shaw, Sewickley, Pa.	100.00
Carrow, Mrs. Fleming, Traverse City, Mich.	10.00
Chadwick, Mrs. Frank, West Englewood, N. J.	2.00
Chadwick, Miss Marian W., West Englewood, N. J.	5.00
Clapp, Mrs. Frederick G., Bronxville, N. Y.	2.00
Clark, Miss Alice Keep, Evanston, Illinois	50.00
Cobb, Mrs. Henry E., Bronxville, N. Y.	10.00
Coleman, Mrs. H. C., Norristown, Pa.	250.00
Colt, Mrs. William L., Bronxville, N. Y.	5.00
Converse, Miss Mary E., Rosemont, Pa.	200.00
Corbett, Mr. and Mrs. Charles H., Brooklyn, N. Y.	10.00
Crawford, Mrs. R. S., Bronxville, N. Y.	5.00
Culbertson, Mrs. Mabel F., San Diego, Calif.	25.00
de Forest, Mr. Henry L., New York City	25.00
Dodge, Mrs. Cleveland H., Riverdale-on-Hudson, New York City	250.00
Fesler, Mrs. James W., Indianapolis, Indiana	500.00
Flickinger, Mrs. May Lyttle, Medford, Mass.	1.00
Frear, Mr. and Mrs. W. F., Honolulu, Hawaii	500.00
French, Mrs. John, Greenwich, Conn.	100.00
Gates, Mrs. H. E., Chicago, Illinois	3.00
Guller, Mrs. Erasmus I., Rochester, N. Y.	50.00
Hall, Mrs. Francis Jenks, Dry Creek, W. Va.	25.00
Hughes, Miss Helen Sard, Wellesley, Mass.	10.00
Huntington, Mrs. George H., Riverdale, New York City	50.00
Huston, Miss Mary Perot, Germantown, Pa.	5.00
Huttmann, Professor Maude A., New York City	2.00
Johnson, Mrs. A. C., Chicago, Illinois	25.00
Johnston, Mrs. George J., Wellesley, Mass.	5.00

Judd, Miss Olimena, Northampton, Mass.	\$	5.00	
Kellogg, Mrs. Frederick R., Morristown, N. J.		5.00	
Kelly, Mrs. Samuel R., Pittsburgh, Pa.		100.00	
Kibbe, Mrs. L. H., Berkeley, Calif.		10.00	
Lamont, Mrs. Thomas W., New York City		200.00	
Lasker, Miss Loula D., New York City		50.00	
Luce, Dr. and Mrs. H. W., Haverford, Pa.		100.00	
Macdougall, Dr. and Mrs. Hamilton C., Wellesley, Mass.		2.00	
McGowan, Miss Marguerite, Fort Morgan, Colo.		25.00	
McIvor, Miss Helen E., Franklin, Mass.		10.00	
McKinney, Mrs. William Ayer, Hubbard Woods, Ill.		2.00	
McLaughlin, Mrs. Alfred, San Francisco, Calif.		10.00	
McMillan, Miss Eva M., Manhattan, Kansas		10.00	
McMurtrie, Miss Clara, Huntingdon, Pa.		50.00	
Merrill-Palmer School Staff, Detroit, Mich.		25.00	
Miller, Miss A. Bertha, Round Pond, Maine		5.00	
Moore, Mrs. James H., Chicago, Ill.		100.00	
Moore, Mrs. William H., New York City		1,000.00	
Morton, Miss Mary R., Bronxville, N. Y.		10.00	
Ottley, Miss Alice M., Seneca Castle, N. Y.		5.00	
Palmer, Mrs. Silas H., San Francisco, Calif.		100.00	
Patterson, Miss Frances B., Chicago, Ill.		2.00	
Peirce, Miss Mary B., Philadelphia, Pa.		5.00	
Perkins, Mrs. George W., Riverdale-on-Hudson, New York City		1,000.00	
Peters, Mrs. Belle, Perkins, Oklahoma		1.00	
Porter, Miss Caroline J., New York City		5.00	
Potter, Mrs. Truman H., Chicago, Ill.		50.00	
Putnam, Dr. Helen C., Providence, R. I.		250.00	
Rich, Miss Merne E., Rochester, N. Y.		200.00	
Richards, Mrs. Theodore, Honolulu, Hawaii		50.00	
Ritter, Mr. and Mrs. R. H., Mansfield Center, Conn.		5.00	
Roche, Miss S. Agnes, Wellesley, Mass.		10.00	
Singmaster, Mrs. J. Arthur, Bronxville, N. Y.		2.00	
Stearns, Mrs. Ralph H., Bronxville, N. Y.		50.00	
Stimson, Miss Candace C., New York City		500.00	
Stratton, Mrs. A. E., Bronxville, N. Y.		5.00	
Sweet, Mrs. Charles A., Bronxville, N. Y.		5.00	
Taylor, Mr. and Mrs. George E., Seattle, Wash.		5.00	
Tucker, Mrs. William E., Bronxville, N. Y.		25.00	
Van Deusen, Miss Marjorie, Los Angeles, Calif.		7.50	
Van Slyke, Mrs. Donald D., Bronxville, N. Y.		5.00	
Van Voorhis, Mrs. John, Rochester, N. Y.		25.00	
Walker, Miss Miriam Dwight, New Canaan, Conn.		500.00	
Webster, Mrs. D. P., Bronxville, N. Y.		10.00	
Williamson, Miss Ruth Ely, Cleveland, Ohio		5.00	
Wilson, Dr. and Mrs. George Grafton, Grafton, Vermont		10.00	
Wilson, Miss Lucy, Wellesley, Mass.		5.00	
Woolley, Dr. Mary E., Westport, N. Y.		3.00	
Young, Mrs. William L., Newtonville, Mass.		1,500.00	
			\$12,252.35
2. Pledges (Payable during 1940)			
Ramsour, Mr. Vernon B., New York City		25.00	
Sailer, Dr. and Mrs. T. H. P., Englewood, N. J.		200.00	225.00

3. Pledges (Payable after 1940)

Perkins, Mrs. George W., \$500 annually, 1941, 1942, 1943	\$1,500.00
Rich, Miss Merne E., Four annual pay'ts \$200 each, beg. 1941	800.00
Converse, Miss Mary E., Six annual pay'ts beg. 1940	<u>1,200.00</u> \$ <u>3,500.00</u>
Grand Total	<u>\$15,977.35</u>

"0"

YENCHING WOMEN'S COLLEGE ENDOWMENT FUND

C. Other Friends

(Received after June 30, 1940)

1. Paid

Mrs. Frank Russell	\$ 15.00	
Mr. William Emerson	10.00	
Mrs. Otto S. Schairer	5.00	
Mrs. A. Farwell Bemis	100.00	
Miss Madge Sachs	1.00	
Mrs. Lucius O. Lee	10.00	
Mrs. Pemberton B. West	<u>10.00</u>	\$151.00

2. Pledge

Mrs. Wilfred W. Fry	<u>500.00</u>
payable 1941, 1942, 1943	\$651.00

"D"

YENCHING WOMEN'S COLLEGE ENDOWMENT FUND

D. Gifts not specifically designated

1. Paid

Mary A. Wilcox	\$ 50.00
Mrs. Rawlins Cadwallader	100.00
Mrs. Elliot Speer	10.00
Mrs. Alfred McLaughlin	20.00
Mrs. Milton Shirk	25.00
Caroline E. Bill	30.00
Mrs. Charles A. Proctor	100.00
Mrs. Maud E. Cooke	100.00
Dr. and Mrs. R. A. Millikan	12.50
Mrs. F. J. Terrance	200.00
Mrs. Byron S. Hurlbut	50.00
Miss Kate Andrews	<u>535.55</u>
Total	\$1,050.83

Memorandum concerning

A POSSIBLE WELLESLEY-YENCHING CAPITAL FUND

There have been informal discussions of the possibility that a Wellesley-Yenching capital fund might be set up, either to endow a Wellesley chair in Yenching, or for some other purpose. Some or all of the following funds might be made the nucleus of such a fund if that is desired by Wellesley-Yenching and the Yenching College Committee: -

1. Surplus in Wellesley-Yenching account, 1938-40

The total of gifts entered in account last year
(exclusive of Miss Andrews' gifts) was \$6,874.52

Disbursements to date have been:

Part of expenses, Wellesley-Yenching campaign	\$1,300.00	
Yenching College Budget (support of Miss Wagner)	<u>1,301.21</u>	<u>5,001.21</u>

Thus the surplus now available is \$3,873.11

2. Gifts from Miss Kate Andrews

During April, 1940, two gifts were received from Miss Andrews, as follows:

April 26 - to Yenching College Committee	1,500.00	
April 30 - 1/3 of gift of \$1,000 to A.B.C.C.	<u>333.33</u>	<u>1,233.53</u>

These two gifts are now being held in suspense, awaiting decision as to whether some or all of the amount may be required to complete the 1939-40 campaign for \$70,000 of general Women's College Endowment.

3. Gift from Miss Candace Stinson

During 1937 and 1938 Miss Candace Stinson made a gift of \$5,000.00

At that time it was suggested to Miss Stinson that this be used to cover the cost of Residence #40, which would be named the "Ellen Fitz Pendleton Memorial Residence". The field has stated, however, that this particular residence is not appropriate for such a designation. This \$5,000 is therefore being held in the Yenching Residence account awaiting disposition. If the Committee desires, and Miss Stinson approves, it might be re-allocated to a Wellesley-Yenching capital fund.

Total, if all of the above items are included, \$10,706.44

YENCHING UNIVERSITY
A Résumé of the Financial Operation
for
1937—38

YENCHING UNIVERSITY

A Résumé of the Financial Operation for 1937-38

This simple statement has been prepared with the view of conveying the salient facts of the University financial operation for the year to those who are interested without burdening them with unnecessary details.

The figures cited here represent the combined items of the University and Women's College.

The total income of the University and Women's College for the year amounted to LC\$926,777.93 derived from the following sources :

From New York Trustees	LC\$520,130.73	57%
Government Grant	27,022.48	3
Rockefeller Foundation	40,680.56	4
China Foundation	30,000.00	3
Student Fees	99,675.97	11
Mission Board Appointees	67,200.00	7
North China Council	39,281.06	4
Other sources	76,120.13	8
China Committee	26,667.00	3
	<u>LC\$926.777.93</u>	

The expenditures including surplus of the year totaled
LC\$926,777.93 distributed as follows :

To Administration	LC\$209,005.55	23%
Operation & Maintenance		
of Physical Plant	97,144.52	10
School of Religion	37,510.61	4
College of Arts & Letters	174,546.18	19
College of Natural Sciences	146,134.18	16
College of Public Affairs	83,599.28	9
Harvard-Yenching Institute	90,070.33	10
Other Expenditures	88,767.28	9
	<u>LC\$926,777.93</u>	

Note : Exchange rate for U. S. Currency is taken at 3.35 to 1.

Peking, China

November 1938

*Sa - N. W. Robinson's
letter of 3-25-43*

Request for Remittance of Natural Science Endowment
Funds for 1942-3 and 1943-4

22nd March, 1943

Summary

Yenching College of Science has been reopened and is now in partial operation.

In order to care adequately for our students we must develop our Science work beyond its present state.

The rational method of development is by closest cooperation with other Christian Universities in Shantung and in particular with West China Union University.

Plans for such cooperation have already been put into effective action, and still closer relationship is envisaged.

Yenching's part will be mainly in supply of staff to supplement and strengthen existing teaching. Yenching will also contribute funds for purchase of apparatus needed for the joint programme.

Budget for 1942-3 is \$ 256,953.

Proposed budget for 1943-4 is \$713,920.

The Natural Science Endowment of \$3 16,611.00 yearly will provide \$26,406.15 yearly (Chinese National Currency).

This will meet our needs of 1942-3 and if we carry over our balance, it will meet the major part of our needs of 1943-4, especially if we get favorable exchange subsidy.

We therefore request the Board of Trustees to remit to Yenching in Shantung the Natural Science Endowment Funds for 1942-3 and 1943-4.

F. P. Fei
F. P. Fei
(Acting President)

E. R. Lapwood
E. R. Lapwood
(Acting Dean, College of
Science)

Request for Remittance of Natural Science Endowment
Funds for 1942-3 and 1943-4.

22nd March 1943

When Yenching was reopened in Chengtu, it was determined to reopen the College of Science on the following grounds:-

- (a) For recognition of Yenching as a University by the Ministry of Education it was necessary to set up three independent colleges.
- (b) Some staff personnel was already available.
- (c) A large number of science students were due to come out from Peking to free China.
- (d) There were excellent prospects for cooperation with other Christian universities in Chengtu in scientific work.
- (e) The desperate need throughout China for scientifically trained men was everywhere apparent.

So, with authorisation from the Ministry of Education, Departments of Mathematics and Home Economics were started, and Preparatory Departments organised in Physics, Chemistry, and Biology. In each case close cooperation was ~~arranged~~ arranged with West China and other Chengtu Universities. During 1942-3, in principle each University has offered its own science courses to its own first and second year students, while third and fourth year classes have been common to all. But in Chemistry and Biology lack of men and apparatus has led to Yenching's requesting West China to take care of first and second year students also.

A large number of students of science have arrived from the north. Out of a total enrolment of 59 in the college 46 are from Peking, and six others passed through Chengtu entering as military interpreters after a semester in the University. Present enrolment is spread as follows:-

Department	Freshmen,	Sophomores,	Juniors,	Seniors,	Total
Mathematics	2	2		1	5
Home Ec.	1	3	2		6
Physics	5	2		3	10
Chemistry	3	6	2	4	15
Biology	2	1	1	1	5
Premedical	3	3	1	1	8
Preengineering	3	3	2		8
Psychology				2	2
Totals	19	20	8	12	59

Of these, we shall pass on the preengineering students to Engineering Colleges as soon as possible, and the premedicals likewise. We have no work in Psychology and do not expect more students after the graduation of this year's senior class.

Thus we face the future with a large number of students already here, and more expected to come. By past decisions and present needs we are committed to doing our best for them. (Recently Fudan University refused to accept a group of 4 engineering students from Yenching allotted to them by the Ministry of Education, on grounds of lack of accommodation.)

We have five main problems ahead :-

- (a) Accommodation
- (b) Apparatus
- (c) Faculty
- (d) Ministry of Education Approval
- (e) Budget

The continued rapid advance in prices has made it clear that we could not solve these problems by ourselves even if we wished. But the happy experience of the past halfyear has shown that solution by close cooperation with West China Union University is quite possible and most desirable. A plan is now being worked out for most intimate cooperation during next academic year.

(a) We have been able to rent one floor of the new Medical Building of W.C.U.U. for the duration of the war. We have also been given certain space in Biology and Chemistry buildings of W.C.U.U. While this space is not extensive we believe it will be adequate for our needs in science.

(b) During this year in purchase of apparatus we were always guided by the principle of supplying what was not available for borrowing from other Universities, and we put our apparatus at their disposal, - such as it was. In order to avoid any duplication whatever, we are proposing that in future we turn over funds to W.C.U.U. for them to buy apparatus which will be theirs, on condition that our students may use it as needed while we are here. Thus we would not expect to take any apparatus back with us to the north.

(c) We now have very few faculty members in science - Mathematics 3, Physics 1, Chemistry 1, Biology 1, Home Economics 4. All additions will be made in consultation with W.C.U.U. in order that we may be able to fill gaps in their program and avoid duplication. This is easy since the three heads of our preparatory departments are all members of W.C.U.U. staff.

Our line-up for next academic year is as follows:-

Mathematics E.R.Lapwood, Yao Chih Chien, Yu Yu Mei, Another *

(* We are hoping for a mission representative).

Physics Lo Wu Nien, Meng Chao Ying*, Chang Shou Lien, William Band**

(* Mr. Meng is now in Kunming and has promised to return to head up our Physics work.)

(** Mr. Band will, it is hoped, come through from guerilla China.)

Chemistry Hsu Peng Cheng*, Kung Lan Chen, 2 others.

(* We expect Mr. Hsu to return from USA, and his wife (Kung Lan Chen) to come from Shanghai to work in Chemistry and Home Economics on nutrition.)

Biology Lin Shao Wen*, T'ang Chi Hsueh, Ch'in Chun Te.
 (* Mr. Lin is on his way after escaping from
 Hongkong after the closing of Hongkong University.)
 Home Economics V.K.Nyi Mei, Kung Lan Chen, Yang Ming Hsien,
 K'uang Jui Fang, Chu Ch'ing Chu.

With this skeleton faculty we shall be able to play our part in the cooperative teaching on the West China Campus.

(d) The attitude of the Ministry to the reopening of Departments in Christian Universities is not at present encouraging. But we consider that the first step is to have an effective programme. Then we hope that the fact that all W.C.U.U. facilities in books and apparatus are open to us may aid in the registration of departments. Meanwhile the only point at which we are affected is that we shall not be able to accept freshmen in Physics, Chemistry, and Biology during the coming academic year if we have not obtained registration by August.

(e) Skeleton Budgets for 1942-3 and 1943-4 are given below:-

<u>Item Expenses</u>	1942-3	1943-4
Dean's Office	2,750	13,125
Instruction		
Mathematics (3 $\frac{1}{2}$ staff)	47,150	(4 staff) 109,359
H.Econ. 4 $\frac{1}{2}$	68,632	5 $\frac{1}{2}$ 60,000 (1/3 budget)
Physics 1	19,253	4 113,166
Chemistry 1	14,844	4 113,166
Biology 1	16,824	4 130,104
	166,703	525,795
Department Expenses		
Mathematics	2,500	7,500
H.Econ.	6,250	7,500 (1/3 budget)
Physics	1,250	7,500
Chemistry	1,250	7,500
Biology	7,500	7,500
(Collecting trip)		37,500 45,000
	18,750	75,000
Adjustment with W.C.U.U.	68,750	100,000
	<u>256,953</u>	<u>713,920</u>
<u>Possible Income</u>		
Natural Sci. Endow.	326,406.15	326,406.15
Gr 16,611.00		
Mission salaries	30,000	45,000
Balance carried forward		99,453.15
	<u>356,406.15</u>	<u>470,859.30</u>
Balance	99,453.15	
Deficit to be raised before July 30, 1944		<u>243,060.70</u>

Science Endowment Request

p 4

Thus it will be seen that if the Natural Science Endowment is remitted for 1942-3 it will enable work on the present scale to be carried out and leave a balance of about \$100,000 to carry over to 1943-4. Certain expansion in 1943-4 is essential if we are to care properly for our students, especially in Physics and Chemistry. If the Natural Science Endowment is remitted to us for 1943-4 the major part of our expenses can be met. As for the deficit of \$243,060.70 shown on the budget, this would be completely eliminated by a "one-for-one subsidy" on exchange. More than half of it could be met by a 40% subsidy on exchange, and the rest could be found before the end of the year.

Thus we see that the major problems can be solved and useful work accomplished during this refugee period by close cooperation with West China Union University and by the continuation of the remittance of the Natural Science Endowment. Without the endowment we cannot expect to be able to care for our students in science at all, and that would be a great misfortune at a time when scientists are needed more than ever before.

So we request the Trustees to authorize the use of the Natural Science Endowment by Szechwan University in Chengtu for the years 1942-3 and 1943-4.

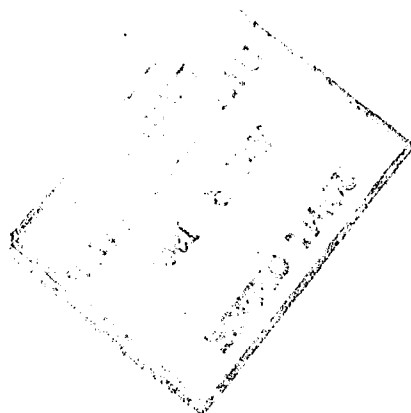
Y. P. Mei

Y. P. Mei
(Acting President)

E. R. Lapwood

E. R. Lapwood

(Acting Dean, College of
Natural Science)



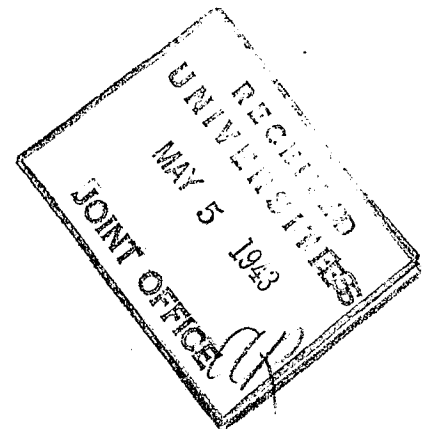
Thus it will be seen that if the Natural Science Endowment is remitted for 1943-4 it will enable work on the present scale to be carried out and leave a balance of about \$100,000 to carry over to 1944-5. Certain expansion in 1943-4 is essential if we are to care properly for our students, especially in Physics and Chemistry. If the Natural Science Endowment is remitted to us for 1943-4 the major part of our expenses can be met. As for the deficit of \$215,000.70 shown on the budget, this would be completely eliminated by a one-for-one subsidy on exchange. More than half of it could be met by a 40% subsidy on exchange, and the rest could be found before the end of the year.

Thus we see that the major problems can be solved and useful work accomplished during this refugee period by close cooperation with East China Union University and by the continuation of the remittance of the Natural Science Endowment. Without the endowment we cannot expect to be able to care for our students in science at all, and that would be a great misfortune at a time when scientific work is needed more than ever before.

So we request the trustees of the National Science Foundation to remittance the Natural Science Endowment to East China Union University in 1943-4.

Very truly,
 (Signature)
 (Signature)
 (Signature)
 (Signature)
 (Signature)

(Signature)
 (Signature)



COPY

YENCHING UNIVERSITY
Chengtu Szechuen

Statement of Receipts and Expenditures for Fiscal Year Ending June 30, 1943

In Chinese currency.

RECEIPTS

1. Funds from Chinese Sources			
a. Government Sources			
Ministry of Education	430259.50		
Ministry of Social Affairs	20000.00		
National Relief Commission	320000.00	770259.50	
b. Other Sources			
Student Fees	141205.23		
China Foundation	60000.00		
British Boxer Fund	30000.00		
Miscellaneous Gifts	77227.31	308432.54	1078692.04
2. Funds from U.S.A.			
a. Trustees - Grant	U.S.\$50000.00		
Woman's College	15636.00		
b. U.C.R. - Initial	45000.00		
Grant	50000.00		
	160636.00	3439045.11	
U.C.R. faculty relief fund		25800.00	
c. Rockefeller Foundation	US\$ 4000.00	117040.00	3581885.11
3. Funds from Great Britain			
British Aid Fund			159171.00
			<u>4819748.15</u>

EXPENDITURES (Condensed by CHC)

1. Administration	445384.03
2. Operation and Maintenance	278494.44
3. College Instruction	751427.51
4. Faculty Service -UCR faculty relief	355356.61
5. Student Service	710178.42
6. Initial Expenditure (for reopening)	1444297.50
Total expenditures	<u>3985138.51</u>

BALANCE at close of fiscal Year

1. Amount designated for science building, equipment etc	528000.00
2. Balance for current budget	<u>306609.64</u>
	834609.64
	<u>4819748.15</u>

YENCHING UNIVERSITY

FUNDS RECEIVED FROM U. C. R. IN 1943

* * * *

JANUARY (Women \$1,418.17)	\$12,500.00
FEBRUARY	- - - - -
MARCH	2,082.00
APRIL	4,173.00
" Princeton Yen. Foundation	100.00
MAY (Women \$115.00)	6,250.00
June	54.44
JULY	- - - - -
AUGUST	- - - - -
SEPTEMBER	22,654.78
Repatriation	5,000.00
OCTOBER	- - - - -
NOVEMBER	14,685.50
DECEMBER	8,609.37
	<hr/>
	\$76,109.09

In addition the University received its share of the following funds, sent jointly to the five institutions in Chengtu

For Joint Expenses	\$19,176.37
For Faculty Subsidy	47,000.00
For Child Welfare Project	16,500.00

REPORT OF THE WELLESLEY FUND,
WOMEN'S COLLEGE
YENCHING UNIVERSITY
FALL SEMESTER 1944

BALLOU
REC'D 4/26
FILE *file*

The Wellesley Fund was founded in 1943 as a gift from Wellesley Sister College. The purpose is for promoting health of the women faculty and students of Yenching. For the first year, the committee had to feel around as how to administrate such a fund effectively and the uses were mainly to meet emergencies and needs which could not be met by ~~another~~ any other sources. After one and a half of experience, we are now able to set our policy, make plans and budget for the year in a more definite way. The general guiding principle however, remain very much the same but we have put our emphasis on the nutrition projects in order to carry out two main points: firstly, to benefit most of the people in this circle rather than a few; secondly, to take preventive measures rather than helping those who are already sick.

I. The Wellesley Fund Committee:

Just before Miss Grace Boynton left, she called a meeting of the committee to tell us her ideas. Mrs. Nancy Lapwood as chosen by Miss Boynton, has joined as to take her place. The committee consists of three members, Mrs. Jane Dye, Chairman and Treasurer, Mrs. Nancy Lapwood, secretary, and Miss Lu Hui-Ching, the executive secretary.

II. Budget for the year of 1944-5:

Income:

1st. installment & last year's surplus	\$315,000.00
2nd. 3rd. & 4th installments (\$5750.00 U. S. Currency)	237,500.00

Expenditures:

Faculty Community kitchen	\$ 43, 158.00	
Faculty dental bills	51, 869.00	
Faculty food subsidy	196, 510.00	
Faculty loans and relief	137, 500.00	
Nutrition Project	412, 810.00	
Students Loan and relief	104, 000.00	
Nutrition Project subsidy for faculty children	50, 000.00	
Contingency fund	200, 000.00	
Miscellaneous	46, 852.00	
Total	1,252, 500.00	\$1,252,500.00

II. Economic Nutrition Project:

With the emphasis on promoting mass nutrition project as the central work of the Wellesley Fund this year, we have formed a special committee of nine students and faculty to make such plan. Most of the committee members are students and faculty of the Home Economics Department who have interest and training in problems of this sort. After a few discussions the committee chose to run a so called "Economic Nutrition Project, that is to serve a subsidized nourishing breakfast every morning. The reason for this is because students or even faculty members can not effort to take milk or eggs

in the morning. For breakfast, they only have plain gruel, (rice cooked in plenty of water) and some salted vegetables. This kind of breakfast does not only give no nutritional value but is also unable to keep a person at his work for the whole morning without feeling hungry around ten o'clock in the morning.

Kinds of food were chosen by the committee which are economical but with high nutritional values. Some propaganda work was done before hand by putting up posters indicating such food values and need of *Calories* per person per day. Then some lectures were given by experts. In the early part of November when the women student and faculty had a meeting, the project was announced and people were asked to join. As a result over 100 faculty members, students, and children signed up. The approximate average cost per month for the first three months was \$200.00 and later months was 1000.00 per person. The charge from every person was only \$500.00 and the Wellesley Fund made up the balance. In administering such work, we have added a half-time servant, and appreciation should be expressed to Miss Hah Hsun-yung, matron of the women student dormitory who supervised this work.

A special fund of \$50000.00 was set aside from the Wellesley Fund for giving free shares to some of the faculty children. Another private fund of \$24000.00 donated by Miss Boynton for subsidized 10 T. B. men students.

IV. Faculty subsidy:

The women faculty of 30 members consists mostly assistants. This means the people can hardly earn enough money for food and daily necessities. Therefore the Wellesley Fund give an initial fund for building a community kitchen and open to all women faculty members. Besides this, the Wellesley Fund is also offering this term, a sum of \$150000.00 for subsidizing over-head expense and fuel of this kitchen. This gift enables them to improve their food.

V. Loan and relief for faculty and students:

This fund is for meeting some unexpected and urgent needs of faculty and students. The items of such loan and relief are for mainly medicine, hospitalization, clothing, and special nourishment after sicknesses. In some cases, we simply simply make them a grant. There are three faculty members and six T.B. students are receiving grants for special nourishment monthly.

VI. Wellesley Infirmary:

The Wellesley Infirmary was founded by the Wellesley Fund established in spring 1944. Since then the students and faculty have had more suitable and comfortable place to rest in. We started with one room of two beds on the first floor of the women's dormitory. Since this year, we have moved up to the third floor and have two single rooms. This change of location improves the lighting, ventilation and privacy of the infirmary. The woman nurse is having a room right opposite the infirmary so that close supervision can be given to the patients. A part time servant is used to take care of the place and the patients.

The World Day of Prayer Group contributed a sum of \$500.00 U.S. currency specify for the use of the Wellesley Infirmary so that the Wellesley Fund itself does not have to make such provision. The use of this special fund is for improving the infirmary as well as buying

VII. Purchase of a Royal Portable Typewriter:

Last year the university was very unfortunate in losing five typewriters during one night. This affected the efficiency of the university a great deal. In view of the university financial situation, it is impossible for us to replace such losses, even when the demands are so great. After a discussion by the Wellesley Fund Committee, it was decided to buy a typewriter for the office of the Women's College. It is for the use in the office as well as for self-help students who type.

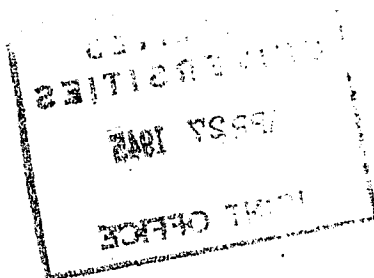
In closing this semester report, the Women's College wishes to express its hearty thanks to our Sister College Wellesley. Any suggestions for administering such a fund will be greatly appreciated. Mrs. Jane Dye, our treasurer, will be submitting another report mainly on financial statements. Miss Grace M. Boynton, who will be in America now will be gladly to give details personally.

Submitted by:

February 10, 1943

Lu Hui-Ching
Lu Hui-Ching

Executive secretary of the
Wellesley Fund
Acting Dean of Women
Yenching University



YENCHING UNIVERSITY

Financial Campaign ----- April, 1944 - Jan. 20, 1945 :

Actual Receipts:

Chungking	NC\$5,188,750.00
Chengtu	3,062,350.00
Lanchow	1,514,000.00
Neichiang	177,400.00
Kangting	165,000.00
Hanchung	123,647.30
Paoki	52,600.00
Tienshui	26,000.00
Chunhsien	10,500.00
Wenchow	10,000.00
Santai	10,000.00
Chien-ou	9,000.00
Chenhsi	5,260.00
Urumchi	4,200.00
Tzuliuching	4,000.00
Nanping	3,000.00
Yulin	2,500.00
Sunghsien	500.00

NC\$10,368,707.30

Expected Receipts:

Lanchow	NC\$1,000,000.00
Kunming	2,000,000.00

NC\$ 3,000,000.00

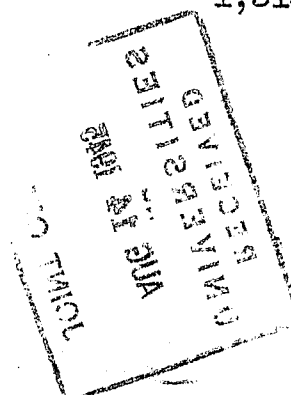
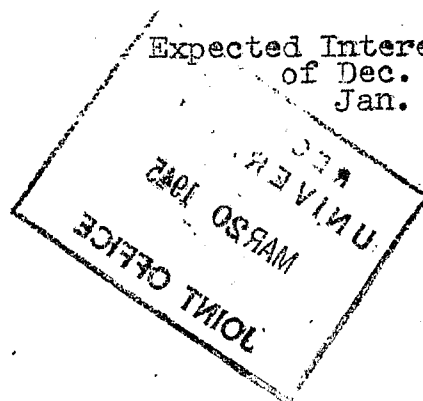
Total Interest (Up to Nov. 30):

Chungking	NC\$1,906,261.04
Chengtu	571,097.96
Other Localities	8,200.00

NC\$ 2,486,559.00

Expected Interest (Months
of Dec. 1944 and of
Jan. 1945):

1,313,441.00



Wellesley Special Fund Report
Spring Semester 1945

The report of the fall semester was submitted in February 1945. This report presents only additional items and some special remarks of our work during the spring semester.

I. The Wellesley Fund Committee:

Mrs. Nancy Lapwood, secretary of the committee left for furlough in Australia in the later part of June. Mrs. Imogene Sargent (Imogene Ward, Wellesley) is taking her place. Mrs. Sargent is a China born American, and a typical representative of Wellesley spirit; without doubt, she will be a very active member of the Committee.

II. Summary of the Incomes and Expenditures of the Year--as it is handled by the executive secretary. The Treasurer will present another report on the budget.

The grant for the year is \$5000.00 U. S. currency. An extra grant of \$1000.00 was received in June as an unexpected gift. The Committee wish to express their great appreciation for such an extra grant which inspired us to make a vacation plan for all women students and faculty.

A. Original Grant of \$5000.00 U. S. Currency:

Receipts:-----\$1,761.753.00

Expenditures:

Faculty Community Kitchen-----	\$ 96,358.00	
Women Faculty Dental Bills-----	52,320.00	
Women Faculty Food Subsidy-----	366,500.00	
Women Faculty Loans & Relief-----	195,600.00	
Nutrition Project-----	627,210.00	
Student Loans & Relief-----	86,500.00	
Faculty Children Subsidies-----	59,000.00	
Miscellaneous-----	15,265.00	
Contingency Fund-----	230,600.00	
Total-----	\$1,729,353.00	
Balance-----	32,400.00	
	\$1,761,753.00-----	\$1,761,753.00

B. Extra Grant of \$1000.00 U. S. Currency:--estimate on the exchange rate of \$700.00 to ~~1~~1.00.

Income:-----\$ 700,000.00

Expenditures:

Faculty Vacation Grant-----	\$ 418,000.00	
Student Day Trip-----	200,000.00	
Student Food Subsidy-----	82,000.00	
Total-----	\$ 700,000.00-----	\$ 700,000.00

III. Vacation Plan:

The vacation plan was made after receiving the extra grant from America in June. This fund enables us to give enjoyment to all women faculty and students. There is no doubt that the women faculty and students will have a better vacation than since they moved into Chengtu. The principles of the administration are as follows:

A. Faculty Vacation Grant:

Each woman faculty member is entitled to apply for a vacation grant up to the maximum of \$20,000.00, provided that she will leave the campus to a place inside or outside the city of Chengtu for at least a week of rest. The sum for each applicant is to cover about one third of a week's basic expenses. All except three members out of the women faculty have applied for such grants. The total given out as it is shown above is \$418,000.00

B. Student Day Trip Grants:

1. Each woman student is entitled to apply for a Day Trip Grant once a week. She can bring a man student or a man faculty member of Yenching to the trip as her guest. The student and the guest may receive a food subsidy of \$400.00 N. C. each.

2. The students are requested to organize themselves into a group and hand in a written application.

3. Two days after the trip, they should give a written report about the trip in order to give us information of what they have done.

C. Student Food Subsidy:

The students are paying a very small fee for their board during the summer vacation. In doing this, they are getting poorer food than they did during the past year, because of the high cost of living. The Wellesley Fund is giving some special food every five days, \$125.00 per head each time so that they can have better food and a change once in a while. They are now taking turns planning for such special food.

IV. Special Nutrition Project:

This project has been running very smoothly during the year. Those who have joined really receive good nourishment and most of them gain weight. The average number of students taking this special food is 70% of the women student body. Besides the women students, we have given 15 shares to faculty children, and 12 shares to men students with T. B. history. About 10% of the women students have received free shares or deducted payment. Faculty children and the T. B. men students have been given free shares. The charge through the year is \$500.00 N. C. a month and the Wellesley Fund has on an average made up a balance of \$800.00 per head each month. The amount spent for subsidizing this project as it shows above is \$627,210.00 which is the greatest item in the budget.

In April 1945, Lady Seymour came for a visit in Chengtu. She was greatly inspired by this Nutrition Project in Yenching University. She wished that all the needy students in the five Christian Universities could receive such help. Immediately after her return to Chungking, she brought it up with the British Aid Fund Committee and they made a grant of one million dollars for an experimental project to serve special nourishing food for all needy students who are threatened with or have just recovered from T. B. They also include students who have just recovered from serious sicknesses or operations. A committee was appointed by the five Christian Universities Presidents. The Committee is led by Yenching members. A definite plan was made and the whole thing was put into action within two weeks after the appointment.

V. Medical and Dental Grants:

The medical bill of any kind is extremely high and no wage earner of our type can afford to pay for it in these days. Unfortunately, due to the strain and under-nourishment more people than ever get sick. The U. C. R. for faculty, and IRC

through the Students Relief Committee are helping a great deal in this respect. The students regulation of such relief is much more flexible than that of the faculty's. The Wellesley Fund is trying to help both our women faculty and students on all kinds of emergencies which the other relief funds do not cover. We are working very closely with the Faculty and Students Relief organizations in order to make sure that we don't do anything against each other and also avoid overlappings.

VI. Body Weight as a Measure of Health:

It is always a problem in telling just how good and how bad a person's health is, especially among those whose health is breaking down but without much symptom. Weight has always been a good measure of health. For the past year, Yenching has not been able to get any scales of our own. Just lately, we have found a very nice new American made portable scale and we have spent \$70,000.00 N. C. to buy it. We plan to keep a close record of the weight of all the members of our community. In the future, if a person keeps losing weight even without any other symptom, we will see that he or she gets more nourishing food. This would help us to tell better about the health condition of our people.

VII. The Women Faculty Food Subsidy:

The women faculty after receiving help from the Wellesley Fund for their food subsidy, have been able to secure better food. It is not only the additional amount of money spent, but to have the money in hand ahead of time to store up food stuffs. This is a great help to all of us.

In closing this report, I wish to represent the women members of the faculty and students to express our deepest appreciation to our Sister College Wellesley for such generous gifts. The recent message from Dr. Mei saying that a greater grant will be given for the coming year in order to catch up with the increasing cost of living is very encouraging. The Committee will try its best to make the best use of the money.

Submitted by:

(Signed) Lu Hui-ch'ing
Executive Secretary of the
Wellesley Fund Committee
Acting Dean of Women
Yenching University

July 31, 1945

REPORT OF THE WELLESLEY-YENCHING FUND
WOMEN'S COLLEGE
YENCHING UNIVERSITY IN CHENG TU
April 20, 1946

In another month, Yenching in Chengtu will be closed and will move back to join the Peiping group in its original campus. In writing my last report of the Wellesley-Yenching Special Fund, and looking forward to the work of the past three and a half years, I may say with pleasure that this work has grown both spiritually and physically. We can do things according to our principles and to be able to help people in all kind of needs and meet emergencies which can not be met by any source otherwise.

We wish to express our deepest gratitude and appreciation to our sister college Wellesley for the generous gift, to Mrs. Moore and members of the Wellesley-Yenching Committee in the United States for their inspiration and support, to Mrs. J. B. Dye and Mrs. D. Sargent and Mrs. Ralph Lapwood, members of the Committee in Chengtu for their intelligent guidance, to Miss Boynton, who is the moving spirit of the good will. It was through Miss Boynton the fund was given for such work in Chengtu. To Mrs. Wang Fung-hin, who is promoting our good will in Peiping.

The scope of the work during the year of 1945-46 has been increased. I am presenting brief description of some items of the work during this year as follows:

I. Finance - Income and Expenditure:

The gift from the Wellesley-Yenching Fund for this year 1945-46 is six thousand U.S. currency, at an average exchange rate of \$1500 to \$1. The exchange rate has fluctuated greatly during the year and it is therefore very difficult to see through the year at the beginning of the year. The budget has been revised three times in order to adjust to the exchange rate. The third revision of the budget was as follows:

Income		Expenditure	Percentage
<u>\$6,000.00</u> U.S.C. with an average rate of exchange of \$1,500.00 to \$1.00	Income		
	\$9,000,000.00		
<u>Expenditure; up to April 30th</u>			
1. Faculty Welfare		\$ 252,900.00	2.8%
2. Faculty Dental Relief		85,000.00	.9%
3. Faculty Food Subsidy		290,000.00	3.2%
4. Faculty Loan and Relief		1,277,570.00	14.2%
5. Student Food Subsidy		1,693,000.00	18.8%
6. Student Loan and Relief		383,500.00	4.3%
7. Faculty Children Subsidy		43,500.00	.5%
8. Wellesley Infirmary		194,563.00	2.2%
9. Miscellaneous		21,800.00	.3%
10. Contingency		110,900.00	1.2%
11. Peiping Group		2,620,500.00	29.1%
Total		<u>6,973,233.00</u>	
Balance	\$2,026,767.00		22.5%
			<u>100.0%</u>

As it shows in the above figures, the balance in hand will be a little over two million. The last installment of 1944-45 did not come until late so there is balance of the last year's income. Both together will give an amount of about three million. In this period of rehabilitation, we are thankful to have such balance in hand in

order to meet many emergency needs which will most likely be involved. We probably will give an interesting report next fall of many cases which we are ready to help.

II. Faculty Welfare:

The Faculty Welfare work mainly includes three items, namely Faculty Community Kitchen, Faculty Kitchenette, and Faculty Laundry Service. The Faculty Community Kitchen was equipped by the Wellesley Fund two years ago for the single women faculty members. Very little has been done by the Wellesley Fund this year. We only subsidized a few unexpected over-head expenses and repairs. The Faculty Kitchenette was built last year to accommodate all women faculty members simply with cooking equipment and furnish a fire half day daily and full day on Sunday. The Laundry Service has been a great help to all of us; we save a great deal of time in washing things ourselves. The Wellesley Fund gives the wages for a very good Cantonese washing woman and a minimum charge is made for each piece in order to cover the other expenses.

III. Faculty Medical Subsidy:

Anybody who received a salary from any institution in those days can only have enough for food at most. Those people with families usually are very hard up and some can only live on their salaries for half a month. Sickness therefore is a luxury and no one can afford to get sick. The United China Relief set up a big sum to meet this need. Since the number is so great the U.C.R. can only help within a certain limit. For the women faculty members the Wellesley Fund has been helping to make up 50% of the balance in order to release the individual. We also take care of the dental bills which is not included in the U.C.R. medical grants. Fortunately during the past year, there were not many cases of sickness and we can see everybody through their trouble.

IV. Faculty Loan and Relief:

We often find people who get hard up because of some unexpected needs and heavy responsibilities. The Wellesley Fund has been helping our faculty members to meet such emergencies. We give them a grant or a loan. This service has released plenty of strain in people's mind.

V. Student Food Subsidy:

In the last year's report, we talked a great deal about Nutrition Project for the Woman students and T.B. students. Our work impressed Lady Symour when she came for a visit in Chengtu. She then made a grant from British Aid Fund to the five Christian Universities in Chengtu to run a Nutrition Center to help all needy students in the five universities. People who are eligible for such help are getting their share free of charge daily. Since some other fund is taking care of the same thing the Wellesley Fund then does something else which is also very practical to our students. Beginning this academic year, we have been subsidizing all the women students a sum equivalent to 25% of their board free to each individual so that they can have a good breakfast with nutrition value which can last them through the morning. The food in the dormitory dining room as a whole is very good for its cost. Maybe this is a reason why the girls in general gain weight steadily in comparison with the men students as is shown in our monthly record of body weight. A few students who are too weak and under-nourished, or have just returned after sickness received extra grants for food.

VI. Student Loan and Relief:

The United China Relief also supply students throughout the country a great sum for all kinds of relief and emergency grants. Therefore the needs of our students under this item is not so great. Even for medical relief, to faculty members the U.C.R. set a limit but to students there is none. We are only meeting needs of our students which can not be helped by other sources.

VII. Wellesley Infirmary for Woman Students:

The Wellesley Infirmary is mainly for students and not faculty. We can hardly find spare rooms. Students who are sick come to the infirmary to get good rest and special food. It has been a great comfort to all those who have been sick. When we leave Chengtu this summer, the Wellesley Fund Committee in Chengtu has decided to present the full equipment of the Wellesley-Yenching Infirmary to the Hwa Mei Girl's Middle School, the owner of this campus as a memory of their courtesy to us during the four years in Chengtu and also to keep up the Wellesley-Yenching spirit of service on this campus.

IX. Vacation Grants:

Soon after President Mei's arrival in America, the Wellesley-Yenching Fund committee learned about the rising of prices in China and they immediately sent us another thousand American dollars for last year. The money was received just in time for summer vacation. The Committee here then decided to encourage vacation plans. None of us in Yenching in these days is financially able to get away from the school during vacation for a change. In order to encourage people to get away from the working place during vacation, the Wellesley Fund Committee made grants to all woman members with the hope that this change would bring higher efficiency for future work. As a result, this one thousand American dollars provided 136 different woman and man students to take 23 day-trips during summer vacation. Each student took from 1 to 6 trips. Twenty-five woman faculty took trips outside of the city and traveled to various distances. Besides the trip, we also managed to give two all-faculty-and student parties, one at the beginning of the vacation and another at the beginning of this academic year.

In spending the one thousand American dollars, besides the vacation grants as described above, we were able to present the University with a portable body weight scale. The Physical Edu. Division has been measuring every student's body weight every month. Just for the sake of reference, Miss Wu Pei-chi, assistant of Phy. Education, compared the body weight records of our students with the American standard, taking the smallest American body frame standard for comparison. 207 man students and 92 woman students were chosen. When compared with the American standard, 31 men (14.97%) and 27 women (29.34%) were up to the American standard, 73 men (36.23%) and 40 women (48.91%) were under 5 kilo, 75 men (36.23%) and 20 women (21.74%) were under 6-10 kilo, 28 men (13.23%) and no woman were under 11-18 kilo. This fact shows, perhaps, the man students do not know as well as the woman students how to take care of themselves.

X. Peiping Group:

It is a miracle that Yenching University reopened on its original campus two months after the victory, with excitement of the V-J Day, the coming of President Stuart to Chengtu, and the news about people and properties in Peiping, all these made us homesick for our dear old Yenching and the group of people whom we are longing to work with. Our thoughts are always with them in every way, and wish to share everything we can with our colleagues and fellow students. As soon as it was possible to transfer money to Peiping, the Wellesley Fund Committee decided upon sending them one million in February in order to promote the work of the Wellesley Fund to the group in Peiping. Because of the sudden change of the exchange we were able to send them another million and a half in March. Mrs. Wang Fung-hin, also a Wellesley graduate, who is now the Acting Dean of Woman in Peiping in charge of this fund, sent a report of their good work there. They are doing just the kind of thing along our principles and spirit of the fund. We feel very happy to be able to share with our sisters in Peiping. The report of the first meeting of their committee is as follows:

The Committee met twice in Mrs. C. F. Wang's room, on February 12 and 16, 1946. Mrs. Wang opened the meeting by reading a letter which gave a report as to

how this fund had been spent by the Yenching faculty and students of the Women's College of Chengtu. After some discussion it was decided to spend the fund of \$1,000,000. as follows:

1. Forty per cent to be used as a food subsidy for all woman students. The extra food to consist of four eggs per week, 60 cattis of oil a month and bean curd.
2. Twenty per cent to be used for extra food for weak students and patients; also for food on special recreational trips. All weak students to receive a pint of milk a day. Patients to receive additional eggs and milk.
3. Twenty per cent for faculty members. Part of this to be used to provide each single faculty member with an egg per day, and with two eggs per day in the case of married faculty members. The rest to be used as an emergency fund.
4. Twenty per cent to be used as an Emergency fund.

Beside the sum for the whole group, we have made a grant of \$200,000.00 to Mrs. Henry Ruth Chou and family at the time of the first anniversary of the death of Dean Henry Chou of the College of Arts and Letters, whose work and spirit have inspired many students. He leave five children. Mrs. Chou is taking the responsibility very courageously. We feel that it is a duty for us to show such an expression.

Inclosing the report for this year, I would like to express my joyous feeling in administrating this fund as an Executive Secretary. It is a double joy to render such service to both my Alma Mater Yenching and Wellesley.

April 20, 1946

Submitted by:

Lu Hui-ching
Executive Secretary
Wellesley-Yenching Fund Com.

YENCHING UNIVERSITY

Some Random Notes on the \$10,000,000 Campaign

1944

File

At a recent meeting at Shanghai where the question of authority over the disposal of the endowment fund of US\$27,095.00 resulting from the financial campaign conducted by the University in "free China" 1944-45 was discussed, there was the suggestion that I jot down a few running notes on the campaign. I deeply regret the fact that an official report on this matter has thus far not been rendered and probably can not be drafted any more. Those most intimately connected with the campaign are now widely scattered, and the files, by no means complete, are in Peiping. The following notes are made entirely out of memory and subject to correction at almost every point.

BACKGROUND:-

Yenching University in Chengtu started work in the fall of 1942. A year later, the University administration conceived of the idea of a financial campaign in China. The reasons were: (1) The University was in need of money, (2) Similar campaigns conducted by universities like Nanking and Cheeloo met with some measure of success, (3) A well conducted and successful financial campaign in China should serve as a wholesome stimulant to money-raising efforts in America and also England upon which the University was depending almost completely for its current support, (4) The University was already beginning to build up good will and friendships in the communities of Chengtu and Chungking and a financial campaign would probably intensify this interest, and (5) a financial campaign should rally the alumni by giving everybody a chance to do something for his or her alma mater.

A good deal of planning and discussion took place on the matter among the faculty committees, alumni, and members of the Board of Managers in the fall and winter of 1943. A couple of conferences with Dr. H.H.Kung, Chancellor of the University and Chairman of the Board, concluded the preparations.

GOAL:-

The goal for the campaign was set at NC\$10,000,000. The exchange rate between the NC\$ and the US\$ in the winter of 1943 was about 30-1. The campaign was, for most part, referred to as the \$10,000,000 Campaign, but few were confident we could really reach such a goal.

PURPOSE:-

The Campaign was named "An Endowment Fund Campaign". And the hope was that money raised would be invested and used on an endowment basis. But there was also the thought that if the University in Chengtu should be facing a financial crisis due to war conditions, it would not be improper to use part or even the whole of this fund for current expenses. (Fortunately such a crisis did not arise at Chengtu, and the fund remains intact.)

ORGANIZATION:-

The campaign was understood to be a joint undertaking by the Board, the Alumni, and the University staff. A Campaign Committee was organized consisting of the following members:

C.H.Fei (Chairman))	
Mrs. Chen Wang Min-yi)	Board
H.C.Chang)	
Hsia Chin-Hsiung)	
Fang Tung)	Alumni
Yang Kang Tsu)	
K. Ma)	
Cheng Lin-Chuang)	Faculty
Y. P. Mei)	

There was no employed staff for the Campaign. Mr. Hsiung Te-Yuan, secretary in the President's Office of the University served as secretary to the Campaign Committee and spent more time in Chungking than in the University during the campaign months. I assisted where I was needed, making seven trips to Chungking and one trip to Lanchow during the period.

SPONSORSHIP and LOCAL ORGANIZATIONS:-

There was evidently an abundance of goodwill towards Yenching University. People gave their money and in every other way supported the campaign. Leading papers like the Ta Kung Pao were extremely helpful with the publicity side of the campaign. The sponsorship of the Campaign by Dr. H. H. Kung in Chungking and Gov. Chang Chun at Chengtu deserves to be specially recorded. The campaign was formally launched in the spring of 1944 with a dinner given by Dr. Kung at which practically all bankers and industrialists and public men of the war-time capital were present. Without the wholehearted endorsement of Dr. Kung and Gov. Chang, the campaign would never have reached its goal.

But the spade work was done by the local chapters of alumni in Chungking, in Chengtu, and all over free China. It was an inspiration in itself to watch the wholehearted devotion with which sons and daughters of Yenching served their alma mater. I sometimes feel the morale developed among the alumni through the campaign was no less valuable than the actual cash collected.

RESULTS:-

The plan was to do the campaigning quickly. Although the larger gifts, mostly in Chungking and Chengtu, were collected within the first few months, the local chapters were too widely scattered and mails too slow to wind up the campaign in a short time. By the spring of 1945 the campaign was virtually concluded and the total receipts amounted to something like \$12,000,000, which breaks down somewhat as follows:

Chungking	\$5,500,000
Chengtu	3,000,000
Lanchow	1,400,000
Other Places	2,500,000
	<u>\$12,400,000</u>

Periodic reports with tabulation of receipts were distributed to Campaign Committee members as well as filed with the University. I know for sure there is a copy of the last tabulation, May, 1945, in the New York Office of the University, and there might also be material of earlier dates filed there. ✓

INVESTMENT:-

By the winter of 1944, the goal of \$10,000,000 was in sight and more contributions kept coming in at a slower pace and in smaller amounts. The Campaign Committee considered its task finished, declared itself dissolved, and recommended that an Investment Committee be organized to receive the funds until they could be officially turned over to the Board of Managers. The Investment Committee was duly organized with the following members:

C.H. Fei (Chairman)	} Board
Mrs. Chen Wang Min-yi	
Hsia Chin Hsiung	} Alumni
Yang Kang Tsu	
Cheng Lin-chuang	} Faculty
Y.P. Mei	

Hsu Kuo-mo of Kincheng Bank

The interest accruing from temporary deposits as contributions were being collected amounted to something like \$1,000,000 (?). By action of the Campaign Committee the campaign expenses, less than 5% of receipts, were paid out of the interest. And the balance was distributed among the University faculty and staff. The capital was first invested in Government gold metal war bonds. But the Government was not able to fulfill all of the original terms of the issue eventually, and the investment proved detrimental to the value of the fund ~~but~~ possibly helpful to China's war effort. The second attempt was to turn the fund into US Currency, and as a result an item of US\$27,095.00 has been carried as an item of temporary deposit from China on the University books in the New York Office.

DISCUSSION IN PEIPING:-

At the request of the University Administration in the spring of 1947, members of the Investment Committee in Peiping - C.H.Fei, Cheng Lin-chuang and Y.P.Mei - held one discussion on the fund. The group felt ready to assist the University administration by circularizing among the Committee any feasible plan of investment that the University might propose. But the financial situation of the University soon after showed improvement, and investment of this fund in China has never been formally proposed.

RECORDS and REPORTS:-

When I left for America in April, 1945, the Campaign was all but concluded except for a few odd solicitation books and books of receipt stubs that had yet to be collected from certain out of the way spots before everything could be accounted for.

The original idea was to publish the full list of donors and sums contributed by each party in the most popular newspapers. But this procedure was advised against by some of the donors themselves for evident reasons. The Committee then decided to record the full list in a set of silk-covered nice-looking Chengtu Albums with the idea that they be kept in the University reception hall. In this way the records would be still open to the public yet without broadcasting the information unduly, and the University community would be constantly reminded of its benefactors. These album registers were prepared at Chengtu. Unfortunately, when the Chengtu baggage was eventually air-transported to Peiping from Paoki in the spring of 1948, two of these albums were found, and the third was missing (Presumably there were altogether 3 in the set, and the one missing contained the most important lists of the Chungking-Chengtu area). Unless this third album could be located, I am not aware where else the complete itemized list can yet be found.

Before I left Chengtu I very specifically requested Mr. K. Ma and Mr. Hsiung Te Yuan to get the report on the Campaign written when the Campaign was completely over. Somehow Mr. Hsiung left the University soon after, and the administration had not rendered a proper report on the campaign before it wound up the University affairs at Chengtu in 1946. I understand staff morale was quite low at Chengtu during the year after V.J. Day because only a few members were invited to come up North. When I returned to Peiping from America in October, 1946, neither the people nor the files were on hand to make an attempt at writing a report on the Campaign seem fruitful.

Y. P. Mei

Shanghai, March 5, 1949.

RECEIVED
UNIVERSITIES
SEP 2 1949
JOINT OFFICE

RECEIVED
UNIVERSITIES
MAY 17 1949
JOINT OFFICE

Sources of College Income

Comparison of Proportion Received from Students by Yenching and American Private Institutions of Higher Education*

Yenching - 800 students - Income per student \$750.
Received from student fees - 32.2%

Figures for all private institutions in the United States and for those in sample states.

	<u>All U. S.</u>	<u>Kans.</u>	<u>Wash.</u>	<u>Ill.</u>	<u>New Jersey</u>
Tuition	38.3)	41.7)	38.2)	29.7)	33.1)
Room and Board	13.6) 54.3	18.2) 62.8	17.8) 73.6	6.1) 36.4	12.7) 47.4
NonEducational Funds	2.4)	2.9)	17.6)	0.6)	1.6)
Government	21.2	15.5	10.8	22.4	22.0
	2.9	-	-	-	21.2
*Private Gifts for Current Expenses	7.8	10.8	11.2	14.1	3.7
Other Gifts	13.8	10.9	4.4	27.1	5.7
Total(Amount)	\$288,166,000	\$2,349,000	\$978,000	\$28,980,000	\$7,934,000

* Note. Differences in reports make accurate comparisons difficult. Some colleges have large income from Room and Board. Others only small amounts or none at all. In some colleges large part of room rent is equivalent to endowment income.
(American figures based on report of U. S. Bureau of Education - Biennial Survey of Education - 1931)
(Yenching figures from 1935 budget)

** Note. Gifts for endowment and plant improvement excluded.
Totals to nearest \$1,000.

Sources of College Income

Comparison of Proportion Received from Students by Yenching and American Private Institutions of Higher Education*

Yenching - 800 students - Income per student \$750
Received from student fees - 32.2%

Figures for all private institutions in the United States and for those in sample states.

	<u>All U. S.</u>	<u>Kans.</u>	<u>Wash.</u>	<u>Ill.</u>	<u>New Jersey</u>
Tuition	38.3)	41.7)	38.2)	29.7)	33.1)
Room and Board	13.6)54.3	18.2)62.8	17.8)73.6	6.1)36.4	12.7)47.4
NonEducationalFunds	2.4)	2.9)	17.6)	0.6)	1.6)
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American Colleges and Universities with from 600 to 1,000 Students

<u>No. of Students</u>		<u>Income - Amount Per Student</u>	
		<u>From All Sources</u>	<u>From All Sources except Room and Board</u>
601-700	23		
701-800	16		
801-900	14		
901-1000	7		
	60		
		\$101-200	1
		201-300	11
		301-400	12
		401-500	8
		501-600	12
		601-700	4
		701-800	4
		801-900	2
		901-1000	2
		1001-1100	3
		1101-1200	1
			60
			58*

*Two colleges include Room and Board in Tuition.

Percent of Income Received from Students

<u>Room & Board Included</u>			<u>Without Room & Board</u>	
%				
10-20 under.			1	1.7
11-20			3	5.2
21-30	4	6.7)	5	8.6
31-40	1	1.7)	11	19.0
41-50	9	15.0	12	20.7
51-60	8	13.3	10	17.5
61-70	17	28.3	13	22.4
71-80	12	20.0	2	3.4
81-90	6	10.0	1	1.7
91-100	3	5.0		
	60	100.0	58	100.0

Over 60% - 63.3%

44.8%

Per Cent of Total Income From Productive Funds

	No.	
0	4	6.7
1-10	10	16.6
11-20	20	33.3
21-30	12	20.
31-40	7	11.7
41-50	3	5.
51-60	4	6.7
	60	100.0

It will be noted that for the American colleges income per student ranges from \$101 to \$1,140 when room and board are included and from \$101 to \$1,020 if room and board are excluded. For three quarters of the group, however, the amount lies between \$201 and \$600 when room and board are included and between \$201 and \$500 when room and board are omitted.

The American colleges receive anywhere from 20.9 to 100 per cent of their income from student sources. If room and board are omitted the range is from 8.3 to 100 per cent. 93 per cent of the American colleges receive a larger proportion of their income from the students than does Yenching. Those receiving less are California Institute of Technology, a technical and research institute, Berea whose income is \$1,140 per student and who received almost \$500,000 from productive funds and \$125,000 from gifts for current expenses, Wake Forest receiving 59.3% of its income from productive funds and Wilberforce, a college for negroes, that receives 65% of its income from government sources.

Scattergrams do not show any close correlation between income per student and the proportion received from students. In the \$501-600 group the proportion varies from 23.6 to 90.4 per cent. Both the 40 and 50 per cent groups show an income range from just over \$200 to just under \$1,000 per student. The correlation naturally is somewhat closer when room and board are omitted. Although the \$400-500 group ranges from 20.4 to 78.1 per cent none of the higher groups receive more than 57 per cent of their income from their students and for all those receiving more than \$700 per student the student share is less than 50 per cent.

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