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Yenching
Financial records
re. McBrier Foundation
1936-1942

Dec 10, 1936

ANALYSIS OF McBRIER ACCOUNT

1. Balance In Dr. Stuart's Hands

Balance Reported May 10, 1935		LC\$ 2,620.79
Payments, May 10 to September 9, 1935		
P.C.Hsu, $\frac{1}{2}$ 1934-35 Salary	\$1,620.00	
Lin Chi Wu	100.00	
Summer Conference	<u>100.00</u>	<u>1,820.00</u>
Balance in Dr. Stuart's hands <i>Sept. 9, 1935</i>	\$	800.79

2. Budget Approved, 1935-36

	LC\$ 1,000.00
Less amount on hand, Dr. Stuart	<u>800.79</u>
Balance needed to June 20, 1936 (equivalent to about US\$60.00)	LC\$ 199.23

3. Income on Fund, 1935-36

Balance on Hand, July 1, 1935	US\$ 479.52
Income Received 7/1/35 - 12/31/35	805.25
Anticipated Income 1/1/36 - 6/30/36	<u>805.25</u>
Anticipated total, 6/30/36	2,090.02
Less Balance on budget	<u>60.00</u>
Anticipated balance, 6/30/36	\$ 2,030.02

McBrier Foundation Account

The balance on hand when we last reported was \$927.34.

Since then we have paid P. C. Hsu	\$270	<i>- To be returned</i>
Wei Yung Ching	125	
Chiu Yung Hsi	100	
Wang Wen Pin	82	
Iiu Te Tseng	50	
Tien Hsing Chih	140	
	<u>\$767</u>	

This leave a balance of \$160.34. To this we will add \$1620 for $\frac{1}{2}$ of P. C. Hsu's salary for 1934-35, making a total of \$1780.34. Mr. Ma reports that about \$357 will be required for scholarships spring semester.

Oct. 16, 1935

Jan 10, 1936

ANALYSIS OF McBRIER ACCOUNT

1. Balance In Dr. Stuart's Hands

Balance Reported May 10, 1935	LC\$ 2,620.79
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Anticipated total, 6/30/36	2,090.02
Less Balance on budget	<u>60.00</u>
Anticipated balance, 6/30/36	\$ 2,030.02

學大京燕
YENCHING UNIVERSITY
PEIPING, CHINA.

OFFICE OF THE PRESIDENT

May 19, 1936

TELEGRAPH ADDRESS
"YENTA"

Mr. E. M. McBrier
150 Fifth Avenue
New York, N.Y.

My dear Mr. McBrier:

I am writing to recommend that the committee in charge of the McBrier Fund approve of a grant for transportation for Mr. and Mrs. Arthur Rugh from here to New York City at the end of the academic year 1936-37. This should be on the usual terms for members of our staff. I realize of course that you prefer to have these matters decided by the committee, but I should be happy to have you use your own judgment as to whether to recommend this or not, and if you approve, to accompany it with a statement of your own opinion regarding the value of Mr. Rugh's presence here, from the standpoint of the purpose of this fund.

Shortly after returning here I made inquiries regarding Mr. Rugh's work and had some conferences with him. In the light of all of this, I asked him if it would be possible for him to continue for a second year on the same terms as the present one. He seemed to receive the suggestion quite favorably, but wanted time to think it over in all of its bearings. I have recently received a letter from him from which I am quoting the following paragraphs dealing with the nature of the work he would do.

"Mrs. Rugh and I appreciate greatly your invitation to spend another year in Yenching. It is a high honor to have any part in this great University.

"If we are able to continue for another year I should hope personally that it would be primarily to do two things:-

"1. I want to teach two courses or perhaps three. I am not concerned that they be any certain courses and will be glad to fit in with whatever you and Dean Chao consider most valuable. I assume they will be in the field of religion. I wish one of them could be for general University students. Such a course as 'The Contribution of the Religions to National and International Issues' or 'The Problems of Youth in Religion'.

"2. I would hope to help, without any official position, in making a study of the deeper religious life of the University.

*Approved
for 2nd year
concluded*

I think the critics of the religious life here do not understand the situation and are unfair. And I think that Yenching has a very high mission in the future of Christianity in China and in the world. I think that traditional and contemporary methods of religious work are not adequate and a thorough study of this problem would be very useful.

"If you think we can be useful here in those two lines it would be happy to work on with you."

Mr. Rugh has been a very real help, not only to the students, but to various faculty members, and I feel quite confident that the experience gained thus far will make his effectiveness for the coming year decidedly greater. His letter also points out some of his financial difficulties which he had hinted at in earlier correspondence and in personal conversations, but are now made more explicit. He feels that he must pay off certain debts and maintain a slight reserve against contingencies, and therefore makes the request that ~~transportation for himself and his wife be provided~~, as indicated above. There is no question in my mind but that we are getting expert and whole-hearted help from a rarely qualified personality at extraordinarily little cost to ourselves by this arrangement. We have been trying to find someone who could make this contribution to our University religious life under the terms of this fund, and circumstances have provided a man who has known and loved China for many years, has acquired experience both here and in other countries, and who maintains the passionate Christian zeal of earlier years, combined with a sympathetic insight into the special problems of university education of the present day in this country. The presence of Mrs. Rugh and the home she can make, not only for her husband, but for the many students and others who are thus brought into more intimately personal relationships, adds no little to the value of this arrangement.

I should like to have approximately the same sum for scholarships, etc., as in this year's budget, but am quite willing to have this reduced, if necessary, to meet Mr. Rugh's request.

I have ventured to authorize a grant of \$100 l. c. on next year's budget for the travel of one of our girls to a World's Christian Student Education Conference at Pomona College this summer, Miss Tou Hsueh-chien (董學謙). She is a Junior and one of the most active leaders of our student Christian fellowship. She has been selected as one of the six Chinese students from all over the country, and the rest of her expenses are all being otherwise provided. If the committee approves, this could be kept within the total of this year's budget. One consideration that influenced me is that she would come back to us next year as a Senior, quickened and enriched in her religious life, we hope, by this experience.

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I shall write you before long regarding your letter of March 18 as to exchange scholarships. Thus far I have been constantly occupied with matters requiring immediate attention.

Very sincerely yours,

J. P. Neighmon

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PEIPING, CHINA

American Office

150 Fifth Avenue

New York

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October 2, 1936

Memo to Mr. McBrier,

Re:- Analysis of McBrier Fund

(1) Financial Situation of Fund in New York

The last financial statement we gave you was on January 10, 1936, and brought the account up to December 31, 1935. The following summary brings the account down to September 30, 1936:-

Balance on Hand, January 1, 1936	\$1,225.57
Income, January through June, 1936	1,268.40
Income, July through September, 1936	578.25
Total rec'd to September 30, 1936	\$3,072.22

There have been no disbursements charged against the above receipts, and the cash balance on hand at the present time is \$3,072.22.

(2) Status of Funds on the Field.

We have had no statement from Dr. Stuart or the field treasurer with reference to the McBrier Fund account since we made our last report on January 10th. At that time it was estimated that funds in Dr. Stuart's hands were almost sufficient to cover the 1935-36 budget in the McBrier Fund for scholarships, although we anticipated that approximately U.S. \$60 would be required to cover these scholarships to June 30, 1936.

It is likely that when we receive the annual treasurer's report from Peiping - it is due at any time now - this report may give us a detailed analysis of the McBrier Fund account to June 30, 1936. If it does not, we must write for such an analysis.

(3) Status of McBrier Fund Budget, 1936-37

We have had no formal budget estimates from the field covering the program to be carried on under the McBrier Fund during 1936-37. Dr. Stuart's letter of May 19th, addressed to you, recommends a grant to cover the cost from Peiping to New York of Mr. and Mrs. Arthur Rugh in June 1937. (This would presumably amount to U.S. \$750 to \$800). Dr. Stuart also recommends the appropriation of "approximately the same sum for scholarships, etc. as in this year's budget." (This amount is presumably \$1,000). He then concludes by stating that he has

October 2, 1936

"ventured to authorize a grant of L.C. \$100 on next year's budget" for travel for a young woman student attending the World's Christian Student Education Conference at Pomona in the summer of 1936. The total of these three items would be (only) about U.S. \$1,200. ~~XXX~~ If income on the Fund is continued at the present rate of approximately U.S. \$2,400 per year, all three items could be met and a surplus of approximately U.S. \$1,200 would remain to be utilized for other objectives or to be added to the present reserve of \$3,072.22.

(A) Activity on Part of McBrier Fund Committee

The last meeting of the McBrier Fund Committee was held on April 9, 1935. At that time steps were taken looking toward securing from the field a more definite statement as to plans for activities to be carried on with the support of this Fund. For some reason this statement has not been received.

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It seems to me that steps should now be taken at as early a date as is practicable to renew our study of these matters. Substantial progress has been made toward restoring the losses incurred by the fund during the depression, and the annual income received is increasing. A fairly substantial cash surplus is already in hand to initiate any constructive program that may be adopted. Our first step should probably be to secure further information from the field in line with the request made by the Committee last year. But even before such information can be secured, we should probably have a meeting of the committee to take action on Dr. Stuart's specific requests for 1936-37 and to deal with such of these more general questions as they may wish to consider.

B.A.G.
B. A. G.

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YENCHING UNIVERSITY

PEIPING, CHINA

American Office

150 Fifth Avenue

New York

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Controller

January 11, 1937

Memo to Mr. McBrier,

Re:- Analysis of McBrier Fund

(1) Status of Funds in this Account in Peiping.

Dr. Stuart's letter of December 1, 1936, shows that at the beginning of the fiscal year 1936-37 the balance in his hands of McBrier Foundation funds was L.C. \$1,225.34. On November 30, 1936 the balance was \$1,070.34. Since Dr. Stuart's estimates at the beginning of the fiscal year was that for 1936-37 the total amount required for scholarships would be around \$L.C. \$1,000, it seems apparent that he has enough funds in hand to cover these scholarships through June 30, 1937.

The only other item thus far recommended by Dr. Stuart is the home-coming travel of Mr. and Mrs. Arthur Rugh, estimated at between U.S. \$750 and \$800. Dr. Stuart's letter of December 1st indicates, however, that the Rughs may remain in China for another year, so this expenditure may not be required in 1936-37. *If income is required for 1936-37, we should be informed at once. It is not required until 1937-38, it should be included in the budget which Dr. Stuart should submit in April 1937 for 1937-38 requirements.*

(2) Financial Situation of Fund in New York

The status of the McBrier Fund on our New York records as of December 31, 1936, was as follows:-

Balance on Hand September 30, 1936 (See my memo to you dated October 2, 1936)	\$3,072.22
Additional Income, Oct. 1 to Dec. 31, 1936	562.75
Balance on Hand December 31, 1936	\$3,634.97
Anticipated Income, Jan. 1 to June 30, 1937	1,441.00
Estimated Balance, June 30, 1937	\$5,075.97

The only amount requested from the field for this year which might be paid before June 30th is the home-coming travel of Mr. and Mrs. Rugh, which may or may not be needed. If \$800 is deducted for that item, the balance which would remain on June 30th, 1937 would be \$4,275.97.

At the present time the income being received on the securities in which this fund is invested amounts to approximately \$2,900 per year. If the consolidation of the fund with our other investments were carried through - as has already been approved by the Trustees - on the book value

Mr. McBrier

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1/11/37

of \$100,000, the annual income would be somewhat in excess of \$4,000.

(3) Budget Estimates, 1936-37 and 1937-38

No definite budget for the use of this fund in 1936-37 has been received from the field, and at this late date it seems hardly worth while to renew our requests for such a budget.

It does seem advisable, however, that we strongly urge the field to supply us such budget estimates for 1937-38. I am therefore requesting Dr. Stuart to send us such budget estimates covering the work of the McBrier Foundation next year, and am suggesting that they be forwarded at the same time as the regular budget estimates of the University are sent to the Trustees.

BAG
B. A. Garside

BAG/G

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YENCHING UNIVERSITY

PEIPING, CHINA

American Office

150 Fifth Avenue

New York

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STEPHEN I. O. TSAI
Controller

January 12, 1937

Dr. J. Leighton Stuart
Yenching University
Peiping, China

Dear Dr. Stuart:

This letter will discuss matters related to the finances of the McBrier Foundation for Biblical Instruction and Christian Work.

From the financial statement attached to the letter you wrote Mr. McBrier on December 1st, 1936, we note that at the beginning of the fiscal year 1936-37 the balance of the McBrier Foundation Funds in your hands was LC\$1,225.34. On November 30th, 1936 the balance was LC\$1,070.75. Since you estimated at the beginning of the current fiscal year that the total amount required for scholarships during 1936-37 would be around LC\$1000, we assume that you have enough funds in hand to cover these scholarships through June 30th, 1937.

I believe that the only other item you have thus far recommended is the homecoming travel of Mr. and Mrs. Arthur Rugh estimated at between US\$750 and US\$800. Your letter of December 1st indicates, however, that Mr. and Mrs. Rugh may remain in China for another year, so this expenditure may not be required during 1936-37. Before bringing any request before the special committee responsible for administering the funds of the McBrier Foundation, we should have more definite information as to whether this appropriation for the travel of Mr. and Mrs. Rugh will be required in 1936-37 or whether it will be deferred until 1937-38. If it will be required this year, we should be notified to that effect immediately, so that the necessary action can be taken by the Committee.

The Committee has been very much disappointed that we have not received from the field either an outline of the work to be carried on during 1936-37 under support from funds of the McBrier Foundation, nor have we received any budget for the current fiscal year. It has, therefore, been impossible for the Committee to discharge its duties in any satisfactory way. While it is now too late to deal very effectively with plans and finances for 1936-37, the Committee would be grateful if you would supply such information along these lines as you can.

The Committee is, however, particularly desirous that for the year 1937-38 full information will be supplied with regard to the program of work to be carried on with income supplied by the McBrier Foundation, ^{together with} a carefully worked out budget for such a program. The Committee urges that you supply it with full information both as to program and finances in time for these matters

Dr. Stuart

-2-

January 12, 1937

to be reviewed by the Committee, and recommendations be made to the Trustees of Yenching University at their next Annual Meeting. That would mean that this information should reach New York not later than the beginning of April, so that the Committee may give it proper consideration and make recommendations to the Yenching Trustees for their Annual Meeting early in May.

At the present time the annual income on the McBrier Foundation is approximately US\$2,900.

Very sincerely yours,

W. A. Garrison

BAG:MP

Copy for Mr. McBrier ✓

January 28, 1937

Dr. B. A. Garside
Secretary of the Committee
for the McBrier Foundation
150 Fifth Avenue
New York, N. Y.

P. C. Heil

J. G. Chapman Dean

My dear Dr. Garside

I have been trying to reach a conclusion as to the best method of administering the McBrier Fund, and should like to propose that the School of Religion faculty be entrusted with the matter from now on. This faculty have wavered between a tendency to withdraw away from general university life and the opposite one, to enter more fully into the affairs of the University and accept the main responsibility for the religious activities on the campus. Under the former of these plans, they have considered moving off the campus to one of the old gardens which we own, and in this sequestered spot develop an intimacy and a concentration on their own spiritual nurture which faculty and students could not achieve in the same form otherwise.

Right idea.

I have always wanted this faculty to regard itself as the chief religious influence in the whole University, the dynamic source of its organized religious life, a sort of spiritual power house--this to be as much of its function as the training of Christian workers and the contributions they make to the church at large through literature and in other ways. I have been advocating steps that integrated even more fully with the institution as a whole, and have never been seriously concerned over government restrictions.

*OK.
Send your plan and suggested budget*

The trend is now very definitely in this direction. If they acted as the local trustees, so to speak, of this fund, they would be able to employ it in a comprehensive plan, looking often well into the future, and would have their interest in the religious needs of the college students quickened together with the planning of their whole program so as to include this feature. This would mean that they would include in arrangements for their staff those who would be either full or part time assigned to these duties. Nor do I feel that there would be any serious danger of abuse in the form of easing up their own budget requirements. In fact, the budget would be made up each year presumably about this time and submitted to the Trustees with the expectation that this special committee would review the items dealing with the McBrier Foundation. After much thought, and especially now with certain encouraging developments in the plans for this School, I believe this solution would secure the best results and would enable the University to do what Mr. McBrier has always had in mind.

In your reply will you kindly indicate the expected earnings from the capital fund next year and what may be expected in those following.

Very sincerely yours,

J. Leighton Stuart

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YENCHING UNIVERSITY

PEIPING, CHINA

American Office

150 Fifth Avenue

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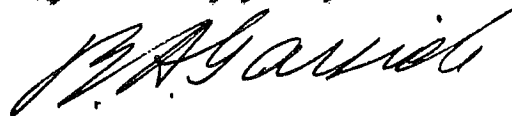
March 8, 1937

To Members of the Committee
McBrier Foundation for
Biblical Instruction and Christian Work

Gentlemen:

I enclose herewith for your information a copy of a letter just received from Dr. Stuart. We should get the Committee together at a fairly early date to discuss this proposal, together with other matters related to the McBrier Foundation.

Very sincerely yours,



BAG:MP
Encl.

YENCHING UNIVERSITY

School of Religion

Peiping, China

Office of the Dean

April 5, 1937

Dr. B. A. Garside
150 Fifth Avenue
New York City

Dear Dr. Garside:

About two months ago, President Stuart had a conference with the Faculty of the School of Religion and expressed the conviction that the School should be responsible for administering the McBrier fund for religious work in Yenching University and for initiating by the help of all interested in this task, a program of religious activities among our college students. After prayerful consideration, we decided to shoulder this great responsibility if the step was approved by our American authorities. It is rather difficult for the University administration to handle this matter in an official way. The Yenta Christian Fellowship also is not quite able to perform this function because it is a voluntary association which changes its personnel every year and which must during a considerable period of time build itself up through the bearing of its own financial responsibilities. On the other hand, the School of Religion is organically connected with the University, takes as one of its main functions religious activities among college youths and desires to make the University its experimental field, and is able to do constructive and expert planning and to give to the work continuity, permanence, and development.

A tentative committee composed of the Dean of the School of Religion as chairman, Miss Hyfanwy Wood, Dr. William Hung, and President Stuart, has been constituted to look into the matter. It met for the first time a few weeks ago and its deliberations have been brought before the Faculty of our School for more extensive discussion. Some of the things that have occupied our attention may be of interest to you. And I take this opportunity to present them to you in a brief way.

In the first place, a change among our students in their attitudes toward religion in general and toward Christianity in particular has taken place. Mr. Arthur Hugh, now an honorary member of our School, together with a group of men and women, has been making a survey of the religious life of our students. They have found that while there is much ignorance on the part of students concerning Christianity and religion generally, their attitude is invariably favourable; even that of radical students is so. We have just had a wonderfully inspiring Easter season. The services on Palm Sunday, Thursday, Good Friday, and Easter were very well attended. Seven students received baptism, of whom one is a graduate student of history and three are science students. Among the University Faculty and the Christian students there is a number of people who are active in carrying on personal evangelism.

Then, in the face of such a situation, it has been thought a trained Chinese should be employed to organize and carry on our religious work. It is not sufficient for us to secure a person or two persons, preferably a couple, or if not, a man and a woman, who may have had Young Men's and Young Women's Christian

April 5, 1937

Association secretarial training. For the Y technique alone does not carry a person far among students of the present day. We are therefore thinking about securing the services of some of our own graduates who have been effective in active religious work and planning, to ask them, when they consent to come, to teach in our School part time and to devote the rest of their time to active religious work among our students. This will give them academic standing before everybody in the University.

In the third place, it is clear that in bearing the responsibility of administering the McBrier fund for religious work among Yenching students and of planning for it, the School of Religion will take no advantage of the situation or will not use any part of this fund for any part of its own work. What the School desires is vitality of its own faith in the Lord and of its own spiritual life, not any financial advantage. It will see to it that every cent of the McBrier money will go to the religious activities program proper.

Various suggestions have been made as to what should be done for the religious life of the University. Of course it is important that there should be a mobilization of all the available forces, both among the Faculty and among the students, for the maintenance and development of this religious life. In addition, however, we should start to invite Chinese Christian educators to come and spend several days or even weeks at a time, both to give lectures on religion and to answer various questions in open forum meetings and personal interviews. Special literature in the forms of tracts and pamphlets to meet present day religious problems, should be produced, published, and circulated among our students. Later on we may go forward in the publication of religious books to meet immediate needs.

Hitherto, we have devoted a portion of the McBrier fund as a scholarship to specially worthy and active Christian students. This has already borne good fruits. Not only have the students helped by this fund been religiously active in the University, but they have also done well after college graduation. To illustrate, Mr. Y. C. Wei has since been a rural worker doing very hard and effective work. Mr. Y. H. Chiu, who is now a student pastor in the Methodist Church in Nanchang, Kiangsi, has been doing a piece of very important work. Before one year of his service is ended, he has won many young people for Christ. Recently eighty-five of such people received baptism and joined the Church. Consequently it has thought most wise for us to use a certain part of the fund to help our poor but worthy and active Christian students who are a leaven in the whole lump.

Of course the Yenta Christian Fellowship serves the University community as a Church and is entirely self-supporting. The services of its chaplains and of its various committees cost the University nothing. There is no need for the committee, now tentatively set up to administer the McBrier fund for religious work among Yenching students, to plan for public worship, Sunday services or any part of the regular Church program. What is needed is the service of trained men and women, part time as teachers, to maintain a concentrated scheme of religious activities and to reach the eight hundred students effectively. It has been even thought that in addition to the above mentioned projects, we should from time to time, cooperate with national Christian organizations to invite prominent religious leaders and thinkers from America and Great Britain to come and stay in the University for extended periods of several weeks or even months at a time. They can elevate religion in the eyes of China's intellectual element and commend Christianity to the mind and heart of Chinese students.

There are other things that we are thinking of doing. But as I am only making a report to you of what has recently happened, I need not make this letter unnecessarily long. We have opportunities before us and in short if we are given

April 5, 1937

the responsibility to make trials, our faith convinces us that much can be done. The thought itself is inspiring. And we feel confident that you and Mr. McBrier are able to see things through our eyes and to feel with us into our situations here.

Yours very sincerely

T. C. Chao
Dean

YENCHING UNIVERSITY
Peiping, China

Office of the President

June 9, 1937

Mr. E.M. McBrier
150 Fifth Avenue
New York, N.Y.

My dear Mr. McBrier:

I am enclosing herewith an itemized account of expenditures authorized by me for the McBrier Fund during the fiscal year now closing. The references to the expenses for the religious survey by Mr. Rugh are sufficiently clear to you from his letters to you on the subject. The two scholarship students have quite lived up to my expectations in their active part in religious work, and Mr. Wang has developed rather unusual qualities of leadership, both in organized groups and in personal work. The purchase of hymn books has been urged by Miss Wood and others entirely on the ground of the increased value of services of worship, and in view of all the circumstances, I feel sure you would approve if these were explained to you in detail. The two last items help to make possible, in one case, a summer conference in North China; and in the other, a national movement, both of which are dependent entirely upon such contributions from individuals, and both of which have a very direct bearing on the effectiveness of our own student share in Christian work at Yenching. The former is to take the form this year largely of training workers, and as usual, is chiefly under the leadership of Yenching students. We are expecting to benefit by the latter, and as a matter of fact, at the last meeting in Shanghai, the chairman and one of the other leading figures were from Yenching, so that I have no hesitation in assuring you that our own religious work will benefit from such influences. It has been a very real joy to me to be able to act as a steward of this fund to this extent. With the larger plans in view, I have avoided any further use of the funds in hand, although there have been many other opportunities which seemed to me of less direct bearing on the special purpose of this fund.

I understand from Miss Wood, the secretary of the School of Religion faculty, that the proposed budget which had been delayed chiefly because of one item, is now practically ready to be forwarded to you.

Very sincerely yours,

/s/ J. Leighton Stuart

jls c

McBrier Foundation Fund

	<u>Dr.</u>	<u>Cr.</u>
1936		
Dec. 1 By Balance		1070.34
2 B 33319 To Arthur Rugh for religious survey expenses	30.00	
1937		
Jan. 2 C 14260 To Wang Wen Pin for scholarship	80.00	
3 C 14266 To Liu Te Tseng " "	50.00	
23 B 33844 To Liu Te Tseng " "	25.00	
Apr. 8 B 34156 To Arthur Rugh for printing religious survey	50.00	
May 21 B 34457 To Myfanwy Wood for 24 songs of Praise bought	49.00	
28 B 34522 To Miss Wang Ke Ching for Summer Conference held	100.00	
June 2 B 34544 To Y. P. Mei for the Chinese Christian Students Movement	100.00	
Balance on hand .June.30/37..	585.54 ✓	
	LC\$1070.34	LC\$1070.34

June 8, 1937

Copy

YENCHING UNIVERSITY
School of Religion
Peiping, China

June 25, 1937

Mr. E. M. McBrier,
Room 903,
150 Fifth Avenue,
New York City,
U.S.A.

My dear Mr. McBrier:

As authority has recently been given to our School of Religion to administer the McBrier Fund for religious work among students of Yenching University and to plan definitely for such work, it is now my duty as dean of the School and as Chairman of the Special Committee that administers this fund, to write to you and to send you the budget for 1937-38 as prepared by the Committee and as approved by the Administrative Committee of the University, for your own criticism and approval.

First, let me say that the School of Religion rejoices in accepting the great responsibility to administer this fund and plan for the religious life of the University, not because the School may secure any material advantage for itself, for it is determined not to be benefitted by this work in a material way, but because it gives the School an opportunity to serve the students of the University in a vital religious spirit. We all feel that in serving the University in the way of the Christian religion, our School will find a greater vitality for all that it undertakes to do. In the spirit of humble but joyful prayer, therefore, we as a school now take upon ourselves this new task.

The suggestion that the School of Religion administer the McBrier Fund for religious work in Yenching was made to us by President Stuart in January this year. A number of meetings were held to discuss this matter. Much effort has been put forth to secure the personnel for the type of work we desire to see done among our students. During the period of April 11 to May 12 when I travelled through five provinces in Central and East China, I had opportunities to confer with a number of people whom I thought had some of the qualifications of the religious workers that we like to have in Yenching. Their loyalty to the tasks they were entrusted to perform has so far prevented them from seriously considering our needs. All this and other considerations delayed our attempts to plan for 1937-38 until a short time ago. We thought we had better plan things out carefully and definitely than putting things hastily together to give you early information about

our plans. Of course, next year, when things are more definitely in hand, there shall be no delay of any kind at all.

The task of planning for the religious life and work of students today is by no means an easy one. Ever so many problems have to be taken into careful consideration. The social heritage, the intellectual temper, the social and political upheavals, as well as the religious differences of the students have to be studied and understood before our plan can take a very definite shape. At the same time, of course, we have to be sure of our own Christian message, our own vital faith, and our own selves as followers of Jesus Christ our Saviour, in relation to the work among our college youth. No one among us is more keenly aware of these problems than our President; no one more anxious to see Christian influence spread among our students, to have the gospel preached, and to have a strong witness borne of the great salvation that man finds in faith in God through Jesus Christ. So in spite of difficulties, we rejoice and take courage to face the task as an expression of our own living experiences of religion and as a new spiritual adventure and experiment.

With regard to the budget I am enclosing herewith, there is only small need of explanation. In item one, salaries, you will note that we are expecting to have part time workers among our students. Mr. Lü Chen Chung is a B.A. graduate of Hongkong University, and a B.D. graduate of our School of Religion. Since he left us, he taught in The Amoy Theological Seminary for twelve years. He is a deeply religious man, quiet, thoroughly conscientious, and devoted to the Christian cause. He will be an important asset to the work as he is fully able to carry on personal evangelism among our students. Mr. Li Lien Ke is also an Yenching graduate and is just now completing his studies in Drew University in the United States. When he comes back during the year he will be expected to organize various activities and guide students in religious work, under my own supervision. Both of these people will teach a few hours in the University and in the School of Religion. For their teaching the University will pay them part time salaries proportionately.

Items two and three are apparent. Mr. Rugh has been carrying on a religious survey in the University and doing good work among the students. It is only fair to offer him some honorarium. Mrs. Rugh's passage to U.S.A. was authorized before the School came to the administration of the fund.

Item four is important as one of the things that we wish to do is to train our best Christian students to bear the Christian witness among their fellow college mates. Everything under this item is self-explanatory.

Item five has a specific aim. We desire to help faculty members and small Christian groups to carry on their religious activities and to muster and mobilize all available forces

in the University. The item is fixed partly as a sort of contingency fund, partly for renting places, travels, entertainments and conferences that we may need to hold.

Item six. Quite a number of people feel that we should connect out students, especially our Christian students with the part that Christianity should play in the nation's task of rural reconstruction and with the Church and its activities in the rural districts.

Item seven and eight are also self-explanatory. We hope to secure one or two of the best and most effective Christian leaders in the country, be they educators, statesmen, bankers, or Christian ministers, to speak to our students, to spend short periods of time with us, holding meetings and personal interviews with our students and to relate Christianity to the growing modernization of the country. At the same time we expect to buy religious books and to produce tracts for wide circulation among our students.

The last item, number nine, is what you have been acquainted with. The sum is used to help poor but worthy Christian students to study in the University as otherwise they will not be able to come and exert their spiritual influences among college students. In the past we have found men like Chiu Yun Hsi, Wei Yung Ching, and others a most wholesome influence in the University. They carried on the work of the Yenta Christian Fellowship and helped to lead the student self-government to devote its energies to constructive activities. We have several such students in mind now to help, from whom we expect positive and constructive contributions to the religious life of the University.

I do not doubt for a moment that in these matters God has been guiding us. There are other things that we try to do, which do not appear included in the budget. Some of the things will have to wait till next year to materialize. There are other concrete and specific tasks which I as Chairman of the Yenta Christian Fellowship and as Chaplain of the University Sunday Service, would like to report to you; but as I want to send this letter quickly, I shall have either to wait till another time or to let Mr. Rugh or others to inform you about them. It is our hope that after this year's experimentation, we shall be able to make out a five year plan. We shall welcome your criticism and suggestions, knowing that in such matters as in others you will be glad to give us encouragement. When the present plan is carried out, we shall be able to report more specifically what happens. A detailed report of the year's work, together with future plans will be sent to you in ample time.

I am,

Very sincerely yours,

T. C. Chao

1937 - 1938

Income:		
<u>Less Gold expenditures</u> - Mrs. Rugh	Total wanted	US\$2900.00
		375.00
		US\$2525.00

US\$2525.00 at 3 = LC\$7575.00

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YENCHING UNIVERSITY

PEIPING, CHINA

American Office

150 Fifth Avenue

New York

OFFICERS OF THE TRUSTEES

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C. A. EVANS, *Assistant Secretary and Assistant Treasurer*

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C. W. LUH
Chancellor
J. LEIGHTON STUART
President
MARGARET B. SPEER
Dean of the Women's College
STEPHEN I. O. TSAI
Controller

October 9, 1937

Memorandum to Mr. McBrier

Re: Budget and Program of Work under McBrier Foundation, 1937-8

The present situation with reference to the budget and program of work under the McBrier Foundation for the fiscal year 1937-38 is as follows:-

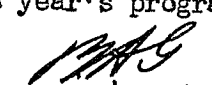
Financial Situation. As of June 30, 1937, the current funds available in this account were as follows:-

Balance available in Peiping	LC \$ 585.54
Accrued income held in New York	US\$5,202.51

It is estimated that the total income on the McBrier Foundation during 1937-38 will be about US \$3,600. This will make the total amount available up to June 30, 1938, a little more than US\$8,800.00 plus LC\$585.54.

Budget Situation. On May 25, 1937, we notified the field that they could count on whatever funds they might require for their 1937-38 budget up to a maximum of US\$3,500, and asked that they submit a detailed budget. Dean Chao sent such a detailed budget to you, with a covering letter setting forth the plans of the School of Religion in connection with the program of the McBrier Foundation, under date of June 25th. On June 29th he acknowledged our letter of May 25th. During July and August we wrote giving the field general encouragement to proceed along the lines they have indicated, but stating that we would get the McBrier Foundation Committee together this fall to take more specific action.

Next Steps. It seems to me, therefore, that we should now get the McBrier Foundation Committee together as promptly as possible to take definite action on the budget and plans of the field. I believe we can assume that the correspondence already sent them has given them sufficient authorization to go ahead with such things within this year's program as are necessary at the beginning of the academic year.


B. A. Garside

October 9, 1937

Memorandum to Mr. McBrier

Re: Budget and Program of Work under McBrier Foundation, 1937-8

The present situation with reference to the budget and program of work under the McBrier Foundation for the fiscal year 1937-38 is as follows:-

Financial Situation. As of June 30, 1937, the current funds available in this account were as follows:-

Balance available in Peiping	LC \$ 385.54
Accrued income held in New York	US\$5,202.51

It is estimated that the total income on the McBrier Foundation during 1937-38 will be about US \$3,600. This will make the total amount available up to June 30, 1938, a little more than US\$8,800.00 plus LC\$585.54.

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B. A. Garside

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YENCHING UNIVERSITY

PEIPING, CHINA

American Office

150 Fifth Avenue

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Chancellor

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Dean of the Women's College

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Controller

October 26, 1937

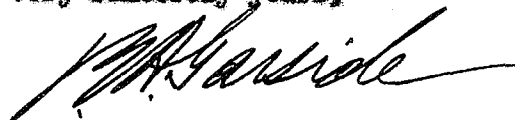
To Members of the Committee of the
McBrier Foundation for Biblical
Instruction and Christian Work.

Dear Friends:

We enclose herewith copies of letters received
from Dr. Stuart and Dean Chao discussing the proposed activities
to be carried on this year under support from the McBrier Founda-
tion, and submitting a budget for this work.

A meeting of the Committee should be arranged within
the near future. We will get in touch with each of you individu-
ally to ascertain your availability.

Very sincerely yours,



BAG.A

Dr. Wynn C. Fairfield
Dr. Sidney D. Gamble
Dr. Eric M. North
Mr. E. M. McBrier ✓

1. What was H.S. ^{income} cash bal. on hand
as of June 30/37?

Total Balance \$ 57,025.¹
of which \$ 27,081.54 drawn on during
1936-37
Annual Income \$4,000

MINUTES OF MEETING
COMMITTEE ON MCBRIER FOUNDATION

3:30 P.M. Wednesday, November 3, 1937
Room 900, 150 Fifth Avenue, New York, N. Y.

List of Members

Wynn C. Fairfield
*Sidney D. Gamble

Eric M. North
*M. McBrier (advisory member)

Those whose names are starred were present, as was the Secretary

It was agreed that any actions proposed by the meeting would be sent to Dr. Fairfield and Dr. North for their approval before being considered as formally adopted.

FINANCIAL SITUATION

The Secretary presented a brief financial statement showing that as of June 30, 1937, the balance in the McBrier Account on the field was LC\$585.54, and that the income during 1937-38 would amount to approximately US\$3,500.

PLANS AND BUDGET FOR 1937-38

The Committee gave consideration to the plans and budget for work to be carried on during 1937-38, as submitted by the field in letters dated June 9th and June 25th, 1937.

After a thorough discussion of this material it was

MF-3554 VOTED to approve the procedure proposed by President Stuart of inviting the faculty of the Yenching School of Religion to have charge of the program of work to be carried on at the University under the McBrier Foundation.

MF-3555 VOTED to approve the budget for 1937-38 as attached hereto as Appendix 4, and to compliment the field for the care with which this budget has been prepared.

MF-3556 VOTED to request the field that in future the budget for the work of the McBrier Foundation be prepared and submitted to the Trustees at the same time as the regular budget of the University

McBrier Fund

Budget

1937 - 1938

	<u>US\$</u>	<u>LC\$</u>
1. Salaries		
A. Mr. Lu Chen Chung		700.00
B. Mr. Li Lien H'g		<u>1,200.00</u>
		1,900.00
2. Honorarium-Mr. Arthur Hugh		500.00
3. Passage to U.S.A. Mrs. Arthur Hugh	375.00	
4. Grants to enable attendance at conferences:-		
A. North China Student Christian Union		100.00
B. National Convention Student Christian Movement		200.00
C. National Y.M.C.A. Training Conference		250.00
D. Oxford Groups Training Conference		<u>150.00</u>
		700.00
5. Grants to enable the holding of various religious gatherings throughout the year		575.00
6. The Church and Rural Reconstruction:- Bringing Rural Church leaders to Yenching, and sending students out on visits.		600.00
7. Special Speakers		300.00
8. Production of Religious Tracts and Booklets, and maintenance of a Christian Fellowship Library		1,000.00
9. Scholarships		<u>2,000.00</u>
	<u>US\$ 375.00</u>	<u>LC\$ 7,575.00</u>
Income:	US\$2,900.00	
<u>Less</u> Gold expenditures	<u>375.00</u>	
	<u>US\$2,525.00</u>	

US\$2,525.00 at 3 - LC\$7,575.00

Mr. McBrier

MINUTES OF MEETING
COMMITTEE ON McBRIER FOUNDATION
YENCHING UNIVERSITY

3:00 P.M. Friday, January 13, 1939
Room 900, 150 Fifth Avenue, New York, N.Y.

List of Members

*Dr. Eric M. North, Chairman
*Dr. Sidney D. Gamble

*Dr. Wynn C. Fairfield

All the members of the Committee were present, as were Mr. Joseph I. Parker and the Secretary.

Dr. North presided. The meeting was opened with prayer,

BUDGET FOR 1938-39

The Committee reviewed the budget estimates for the work to be conducted by the Yenching School of Religion under the McBrier Foundation for the fiscal year 1938-39 as set forth on page 23 of the revised budget estimates of the University. After discussion, it was

MFC-3620 VOTED to appropriate from the McBrier Foundation income in the hands of the University Treasurer the sum of US\$400 plus LC\$7,500 for the activities of the Foundation as set forth in the budget estimates of the University for 1938-39.

CONSIDERATION OF USE OF ACCUMULATED BALANCES

The Secretary pointed out that on December 31st, 1938, the accrued income in the McBrier Fund in the hands of the Treasurer of the Yenching Board of Trustees amounted to US\$8,115.29. This ^{is} about US\$6,000 more than will be required (after income to June 30th, 1939 has been added) to meet the requirements for the fiscal year 1938-39. After discussion of various best uses of this accrued balance, it was

MFC-3621 VOTED that the Secretary be requested to inform the School of Religion that additional funds are available for the work of the McBrier Foundation, and that the Committee is willing to consider increased appropriations for this purpose if the field has definite recommendations to present.

MFC-3622 VOTED to request the Treasurer of the Yenching Board of Trustees to take steps either toward the short term investment, or else the deposit in savings accounts of some or all of the accrued surplus income in the McBrier Foundation.

GENERAL PROGRAM OF ACTIVITIES FOR THE McBRIER FOUNDATION

The Committee discussed various general questions as to the future program of activities to be conducted with the support of the McBrier Foundation. After consideration, it was

MFC-3623 VOTED to request the Secretary to report to the Dean of the School of Religion the views of the Committee with regard to the program to be conducted in the future under the auspices of the McBrier Foundation, and to request the Dean to take the initiative in presenting definite plans and proposals for a long range program of activities.

The Committee adjourned.

B. A. GARSIDE
Secretary

McBRIER FOUNDATION

July 1, 1938 Balance	\$6,430.32
July 1, 1938 to April 30, 1939 Income	2,975.41
May 1, 1939 to June 30, 1939 Anticipated Income	<u>413.14</u>
	9,818.87

\$3300

Less Amount Budgeted for 1938-39

LC\$7,500 - @ 6 to 1	1,250.00	
US\$ 400 -	<u>400.00</u>	<u>1,650.00</u>
Anticipated Balance - June 30, 1939		\$8,168.87

McBRIER FOUNDATION

Expenditure Budget

1939 - 1940

I. Salaries		
✓ 1. Mr. Y. C. Wei	U.S.\$	L.C.\$ 1260 ✓
2. Promoter of Bible Study <i>from U.S.A.</i>	210	1260
Travel from abroad	350	
3. Part-time Chinese for Literature		600
II. Central Office		
1. Equipment		300
2. Religious Survey		200
III. Grants for Evangelistic Workers from within China		1500 ✓
IV. Grants for Religious Gatherings for Students in Yenching		500 ✓
V. Grants for Conferences		500 ✓
VI. Production of Religious Tracts, and Booklets, with special Emphasis on Bible Study		1000 ✓
VII. Scholarships		2000
	US\$560	LC\$9120

Income
Expenditure

US\$4000

US\$ 560

3440

6X1 at 3:1

=

LC\$10320

9120

LC\$ 1200

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YENCHING UNIVERSITY

March 18, 1939

Dear Mr. Garside:

Your letter under date of February 3, in regard to the actions of the meeting of the McBrier Foundation Committee held on January 13th, arrived on March 15th. In response to it the Committee in our School on the administration of the fund of the McBrier Foundation of Biblical Instruction and Christian Work met and discussed at length the kind of long-range program that we look forward to carrying out in the coming years.

First, let me say that we are in whole hearted agreement with the ideas expressed in the basic condition under which the Foundation was established. We ally ourselves fully with the Yen-ching Trustees in their expression of the understanding of the obligations involved in accepting the Foundation. We also welcome the two specific suggestions given towards the end of your letter, namely that we consider allocating a part of the time of one or more members of the staff of the University for definitely religious work and that we make some efforts to establish resident lectureships which would be in line with the basic program of the Foundation.

You may be interested to know that in the last two years, the Yenta Christian Fellowship has laid emphasis on evangelistic work among our students. The ideals animating all the work of the Fellowship are precisely those of the McBrier Foundation. We believe that a definite start has been made in the right direction, although we are fully aware of the need of strengthening our program and of launching out more widely into the lives of our students.

In regard to a long-range program that we may carry out in the coming decade, we see it involves three main emphases. They are:

- I. Concentration on evangelistic efforts of every type among the students of every given year.
- II. The provision for outlets of the energies of Christian life as it is developed in our students.
- III. The building-up and strengthening of links between Yen-ching and the Christian churches in China, that our Christian graduates may not be lost to the Church, but may be related to and made active forces in the Christian community.

Such a program will involve a provision of the following needs:

I. For evangelistic work among students:

1. A full time worker, a colleague for some time to myself, who will assume executive duties in carrying out the program.
2. One or more others for part time work in the production of material for Bible study groups, and in personal evangelism and personal interviews.
3. Special evangelistic speakers from within the country.
4. Resident lectureships: religious leaders from abroad, to work in the field of Christian life and character.

5. Publication

- a. Religious lectures, addresses, sermons and Chapel talks.
- b. Bibel study material
- c. Tracts and booklets on Christian subjects.
- d. Student expression of religious views and testimonials.

6. Book depot. Books on direct religious subjects, (on evangelistic lines, such as those published by the Student Movements of Britain and America and by the Association Press and the Christian Literature Society in China -- books of such types which the University library for academic reasons does not provide for our students but which are important for the nurture of their spiritual life.

7. A building to serve as a Christian centre, where informal evangelistic meetings and lectures may be held and where the religious activities of the University and its social life can meet and find a united expression. Such a centre should include, beside a lecture room, a kitchen, a dining place, a social room and a reading room filled with religious books, papers, magazines.

II. For out lets of the Christian life of our students, we need to have:

1. Summer institutes of Bibel Study, evangelistic work, and social service, in which students are trained to understand the workings of their religion and to render practical services in evangelism, etc.
2. Special types of training, such as can be secured for our students from Y.M.C.A. and Y.W.C.A. institutes and camps.
3. Summer conferences and other religious meetings that our students should attend.
4. Visits to Churches and participation in Church activities in the city and else-where, during school session and during vacation time, so that they may be held within the organized Christian fold and their Christian interests conserved and made permanent.
5. Periods of experimental living in rural districts for practical experience in Christian rural evangelism and reconstruction. A year of internship in religious life and activities may be given to certain types of students.
6. Evangelization of students within the University by students.
7. Inter-collegiate religious activities, such as deputations of our students to other colleges and middle schools, under normal conditions, whereby they may stir up interest in religion, in Bible study, in worship, and in Christian social service, and at the same time increase their own understanding of problems and their own zeal in leading others to Jesus Christ.

III. For the building-up and strengthening of links between Yenching and the Christian Churches, we need to think on:

1. Inviting native Christian ministers and pastors to conduct special religious meetings and to hold interviews with our students. Last year, we held a summer institute in close connection with a conference of

Christian workers. The effects on both the Christian workers and on our students were very good, each seeing the life and work of the other side.

2. Sending students to Church institutes and conferences.

3. Inviting former graduates of our University and of our School of Religion now engaged in Church work to come back and spend a period among our students to do evangelistic work among them and to interest them in the undertakings of the Churches with which they are connected and of the Christian movement in general.

4. Inviting experienced Christian ministers and preachers to come when they need a period of refreshing, and study with us, doing evangelistic work among our students and acquainting them with conditions and needs of the Church.

5. Visits of our students to Churches and participation in Church work (see II 4).

Under the present abnormal conditions, some of the things mentioned above cannot be carried out now. Also, in the carrying out of a long-range program like that which we have just proposed, modifications from time to time will naturally be necessary and variations of emphases will be needed under various conditions. We feel, however, that the features marked out herewith will form more or less a permanent program of our religious enterprises, as they are at once comprehensive and in conformity with the spirit of the McBrier Foundation, aiming at leading our students to Christ as their Lord and Savior. We hope that the program will meet the approval of both Mr. McBrier and the McBrier Foundation Committee.

I am enclosing herewith a budget for the next academic year, 1939-40, and as it is self-explanatory, I leave it as it is to you without unnecessary explanations.

I am glad to report that for the next year we have secured a full time man, as an assistant to myself, for evangelistic work among our students. Mr. Wei Yung Ching is a graduate of Yenching, who has had several years of experience in social and rural reconstruction work and who this year, has been with us as a student in the School of Religion. He is religiously earnest and is an able executive. We have taken time in our attempts to secure the right type of man to do this work. I am sure that in securing Mr. Wei's services we have made a step forward in the right direction.

Response 2/10/39
We would request you and the McBrier Foundation Committee to inform us from time to time if there are noted Christian leaders who would like to come to Yenching for a few weeks or months for the resident lectureships suggested in your letter. We would, for the present, like to have a person from abroad to come and work on Bible teaching, Bible study groups and the preparation of Bible study materials required to meet the special needs of our students. Our president, Dr. Stuart, will write to you more fully on this matter.

There is one thing more that I must mention here before I close. We need rather urgently a centre for our religious life and activities and would like to see a building put up for this purpose. Ninde Hall, the School of Religion building, has provided such a centre up to the present, but its deficiencies are increasingly felt as it has no room for a large gathering save its Chapel, which, perfect as a place of worship, is not suitable for informal evangelistic meetings and religious lectures. We also want a kitchen, a dining room, a reading room where students can read religious papers and magazines. We

wonder whether the accumulated balances of the McBrier Foundation might be used to put up a building behind Ninde Hall or elsewhere, as a Christian centre in Yenching. Our Committee here sees clearly the need of such a centre and thinks that when the Wheeler Memorial Chapel is built, this need will be provided for. Meanwhile we can put up a building with the accumulated balances of the Foundation, which later on could be put to other uses and so could be bought over by the University. May I ask you to present this to the McBrier Foundation Committee as a request from us and to give me a reply at your early convenience if the request is granted?

Yours very sincerely

(Signed)

T. C. CHAO

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YENCHING UNIVERSITY

March 21, 1939

McBrier

Mr. Fulton

Dear Dr. Garside:

Dean Chao has asked me to write a letter to you on the same subject as is stated in his. I do this with great satisfaction because it has very attractive possibilities for making use of the McBrier Fund in stimulating and strengthening religious activity here. If the suggestion of selecting some young man to be sent out here for the three-year term meets with the approval of the committee, we should like to request that Dr. Henry Van Dusen of Union Theological Seminary be invited to pass upon any candidates who may be favorably considered. He was recently with us, and we have the impression that, largely because of this, he would be better able to act for us than anyone else of whom we can think. I am suggesting one name to him, and he may have others.

If time permits, we should like to have information about possible choices before the final decision is reached, although we realize the delay involved and will leave it to your discretion as to whether there will be time for communications regarding such people to reach us and for us to send a reply by cable. In the terms of agreement it might be well to specify that either party could terminate this after one year.

We are especially eager to have the very best person who can be found for this position because it happens several of our faculty who are most active and useful in religious work will be away next year. Rev. S.W. Green is leaving us after having been assigned here for two years by the L.M.S. and this takes away our teacher of the New Testament. We should, therefore, like the man selected to be able to take courses in this subject until we find our permanent teacher. We are looking forward to having one of the three Yenching graduates who are to be at Union Seminary next year to return to us for this purpose, but until then we have a vacancy to be filled. Misses Myfanwy Wood and Lucy Burt and probably Mr. Lapwood will all be away from here next session. Most serious of all Dean Chao himself has his sabbatical year and is planning to spend it in visiting student centers in other parts of the country.

(Any teaching that the prospective worker would carry would be charged to the regular budget of the School of Religion on a basis of equitable adjustment to be reported to you in the light of developments.

I hope that the general plans as outlined by Dean Chao and the specific suggestions for next year will be carefully considered by the committee and that we may have your frank comments on the whole matter.

Very sincerely yours,

(Signed)

J. LEIGHTON STUART

MINUTES OF MEETING
COMMITTEE ON McBRIER FOUNDATION
YENCHING UNIVERSITY

9:30 A.M. Thursday, June 1, 1939
Room 900, 150 Fifth Avenue, New York, N.Y.

List of Members

Dr. Eric M. North, Chairman
Dr. Wynn C. Fairfield
Dr. Sidney D. Gamble

All members of the Committee were present, as were also Mr. B. A. Garside, Mr. E. M. McBrier, and the Secretary.

The meeting was opened with prayer by Dr. North.

Before discussing the matters coming to the attention of the Committee, Dr. North reviewed the terms under which the McBrier Foundation was established.

LETTERS FROM DEAN CHAO AND DR. STUART

The letter of March 18, 1939 from Dean Chao, in which was given the proposed long-range program, was considered in detail and thoroughly discussed. (See Appendix A)
The following suggestions were made in regard to this program:-

Section I, Item 5. It was felt that the publication of material should arise out of the needs and program of this Department, and not in respect to the Christian movement as a whole. It was also pointed out that literature must not be allowed to take the place of the more important personal work and personal interviews with students.

Section I, Item 6. It was felt that this item was very important, but it was not clear as to just how the depot was to operate. It was also felt that we needed to have a list of the religious books that were available in Peking, with suggestions as to what more or different books were desired and the particular way in which the books were to be used. It was felt that it was important that the books be available to loan to students; but that probably the best way to get the most helpful book into the hands of the particular student who should read it was for Dean Chao, or the one in charge of the personal work, to keep a variety of books in his office; and, after a personal interview, place the most helpful book into the hands of the student. This manner of using books will be more effective than to establish a special library and permit students to select their own reading matter.

Section I, Item 7. The Committee was disposed to look favorably upon the idea of having a building which would be used distinctly for the purposes of this Department; however, the feeling was very strong that the present time was not the one in which to plan building operations; and that while favoring the idea, the Committee would advise that consideration of this be postponed until the future situation could be determined with more assurance. It was also suggested that it was possible that some arrangement for use of available rooms for temporary use might be made with the funds held in the Wheeler Chapel gift.

It was

MFC-3631 VOTED to express our appreciation of the full and excellent program
B presented by Dean Chao, and to note especially the excellent manner in which
the matter had been presented.

June 1, 1939

It was also

MFC-3632 VOTED to approve the long-range program, subject to the suggestions
B given above.

In discussing the suggestions about the possibility of getting persons from America on Sabbatical leave, it was agreed that the Committee and the office should keep thoroughly in touch with this situation and try to discover people who might fulfill this requirement. It was also suggested that some contribution toward their expense either in travel, or particularly by entertainment during their stay on the campus, would be helpful. It might be wise to think of selecting some exceptionally equipped person in two or three years to make a special visit, and stay on the campus for a period of time, with the idea of giving a more extended assistance. It was also agreed that this whole matter should be referred to the Committee on Instruction of the Yenching Trustees.

APPOINTMENT OF STAFF MEMBER FROM AMERICA

In Dr. Stuart's letter, the question was particularly raised about the securing of some one from America to undertake the promotion of Bible study under the program of this Foundation, and also to do some temporary teaching in the University. The matter of time to be given to teaching was discussed at length, and it was felt that precaution should be taken to see that any one going out to this position should understand fully that his major responsibility was the work of the Foundation, and that such time as might be given to teaching would be of secondary consideration; and that the University should adjust the matter of salary in proportion to the time used in this way.

The Committee interviewed Mr. Robert Brank Fulton in connection with this possible appointment. The members of the Committee were favorably impressed by Mr. Fulton and requested Mr. Garside, in conference with other members of the Committee, to discuss the subject further with Mr. Fulton, and should he be willing to undertake the appointment, to so notify Dr. Stuart.

BUDGET

It was

MFC-3633 VOTED to approve the budget, as presented in Dean Chao's letter, of
B US\$560 and LC\$9,120.

The Secretary was asked to advise the field that the annual income is not US\$4,000, but at the present time more nearly US\$3,200; and that the income from all invested funds is decreasing yearly.

The meeting adjourned.

JOSEPH I. PARKER

Secretary

PROPOSED LONG-RANGE PROGRAM OF THE MCBRIER FOUNDATION

(As Outlined in Dean Chao's Letter of March 18, 1939)

- I. Concentration on evangelistic efforts of every type among the students of every given year.
- II. The provision for outlets of the energies of Christian life as it is developed in our students.
- III. The building-up and strengthening of links between Yenching and the Christian churches in China, that our Christian graduates may not be lost to the Church, but may be related to and made active forces in the Christian community.

Such a program will involve a provision of the following needs:

I. For evangelistic work among students:

1. A full time worker, a colleague for some time to myself, who will assume executive duties in carrying out the program.
2. One or more others for part time work in the production of material for Bible study groups, and in personal evangelism and personal interviews.
3. Special evangelistic speakers from within the country.
4. Resident lectureships: religious leaders from abroad, to work in the field of Christian life and character.
5. Publication:
 - a. Religious lectures, addresses, sermons and Chapel talks.
 - b. Bible study material.
 - c. Tracts and booklets on Christian subjects.
 - d. Student expressions of religious views and testimonials.
6. A book depot. Books on direct religious subjects, on evangelistic lines, such as those published by the Student Movements of Britain and America and by the Association Press and the Christian Literature Society in China - books of such types which the University library for academic reasons does not provide for our students, but which are important for the nurture of their spiritual life.
7. A building to serve as a Christian centre, where informal evangelistic meetings and lectures may be held and where the religious activities of the University and its social life can meet and find a united expression. Such a centre should include, beside a lecture room, a kitchen, a dining place, a social room and a reading room filled with religious books, papers, and magazines.

II. For outlets of the Christian life of our students, we need to have:

1. Summer institutes of Bible Study, evangelistic work, and social service, in which students are trained to understand the workings of their religion and to render practical services in evangelism, etc.

2. Special types of training, such as can be secured for our students from Y.M.C.A. and Y.W.C.A. institutes and camps.
3. Summer conferences and other religious meetings that our students should attend.
4. Visits to Churches and participation in Church activities in the city and elsewhere, during school session and during vacation time, so that they may be held within the organized Christian fold and their Christian interests conserved and made permanent.
5. Periods of experimental living in rural districts for practical experience in Christian rural evangelism and reconstruction. A year of internship in religious life and activities may be given to certain types of students.
6. Evangelization of students within the University by students.
7. Inter-collegiate religious activities, such as deputations of our students to other colleges and middle schools, under normal conditions, whereby they may stir up interest in religion, in Bible study, in worship, and in Christian social service, and at the same time, increase their own understanding of problems and their own zeal in leading others to Jesus Christ.

III. For the building-up and strengthening of links between Yenching and the Christian Churches, we need to think on:

1. Inviting native Christian ministers and pastors to conduct special religious meetings and to hold interviews with our students. Last year, we held a summer institute in close connection with a conference of Christian workers. The effects both on the Christian workers and on our students were very good, each seeing the life and work of the other side.
2. Sending students to Church institutes and conferences.
3. Inviting former graduates of our University and our School of Religion now engaged in Church work to come back and spend a period among our students to do evangelistic work among them and to interest them in the undertakings of the Churches with which they are connected and of the Christian movement in general.
4. Inviting experienced Christian ministers and preachers to come when they need a period of refreshing, and study with us, doing evangelistic work among our students and acquainting them with conditions and needs of the Church.
5. Visits of our students to Churches and participation in Church work.
(See Section II, Item 4).

MINUTES
COMMITTEE ON McBRIER FOUNDATION
YENCHING UNIVERSITY

May 16, 1940

List of Members

Dr. Eric M. North, Chairman
Dr. Fairfield
Dr. Gamble

The members of the Committee conferred in regard to a proposal of the field committee as follows:

"VOTED: to recommend to the members of the McBrier Foundation by the Trustees of the University, that they invite Mr. R. B. Fulton to extend his services at Yenching University from June 30 to January 31; the details regarding this item to be sent in a covering letter by the secretary of this committee."

The suggestion made in the covering letter was that Mr. Fulton be re-appointed for the first semester ending January 31 and for as many months in the second as he can arrange to remain on the campus.

The Committee on McBrier Foundation, after considering the recommendation,

MF-3674 VOTED to approve the recommendation that Mr. R. B. Fulton extend his service through the first semester of the year 1940-41, and continue for as much of the second semester as possible.

JOSEPH I. PARKER
Secretary

July 8, 1940

STATUS OF McBRIER INCOME ACCOUNT

	<u>LC\$</u>	<u>US\$</u>
Spent to June 8, 1940.....	8,024.77	833.30
Balance required to June 30, 1940.....	<u>752.63</u>	<u>25.63</u>
Total Expenditures Ant. to June 30, 1940..	8,777.40	858.93
Balance carried fwd. from 1938-39.....	<u>5,926.43</u>	<u>25.80</u>
Required from 1939-40 Budget.....	2,850.97	833.13
1939-40 Budget.....	9,120.00	560.00**
Balance of L.C. funds available.....	6,269.03*	313.45
Balance needed.....		<u>293.13</u>
Total amount to balance current budget...		1,146.58
Balance of Cash on Hand McBrier Income a/c		6,209.26

* At 20 to 1

** US\$ not paid

Field asks that we deposit \$1,000. to cover all expenses for the balance of the year. We shall therefore gain \$146.58.

Income - McBrier Income Account.....	12,152.26
Invested.....	<u>5,943.00</u>
Balance of Cash on Hand June 30, 1940.....	6,209.26

Associated Boards for Christian Colleges in China

One Hundred-fifty Fifth Avenue . . . New York, N. Y.

July 16, 1942

To the Members of the
McBrier Foundation Committee
Yenching University

Dear Friends:

A year ago the McBrier Foundation Committee was approached regarding an appropriation for Mr. Yung Ch'ing Wei. This was for use in visiting various summer conferences and was money well spent.

During the past year, Mr. Wei has continued his work at Union Theological Seminary under a scholarship and has completed his work at Columbia and Union Theological Seminary. In the beginning, there was no intention of his continuing studies to secure a Ph. D. degree, but in view of the existing conditions he is now in the United States and cannot return to China. Therefore, serious consideration has been given to this phase of graduate work. We have had considerable consultation by telephone and personal, as well as some correspondence with the Dean of Union Theological Seminary and the conclusion is that Mr. Wei is of the caliber to secure a doctorate in education instead of a Ph. D. It is felt that this will be more useful to him and that it can be more easily secured, especially as it is desired to put a single year more in his work.

Up to the present time, Mr. Wei has been financed by Swiss Committee funds totalling \$1,000.00 for his two year's work. This has been augmented by scholarships from Union Theological Seminary. He has been granted a scholarship for this year but is destitute of funds at the present time.


It is hoped that the McBrier Foundation Committee will feel inclined to approve the expenditure as outlined in the attached memorandum.

Mr. Wei was in the School of Religion at Yenching before coming to America and had the endorsement of the University, and at the present time our office, as well as Union Theological Seminary likewise endorse him for this application.

Kindly indicate on the enclosed postal card your feeling regarding the following proposed motion:

VOTED that the McBrier Foundation Committee approves the expenditure for Yung Ch'ing Wei as attached herewith -- the total amount not to exceed \$1,011.50.

Very sincerely yours,


C. A. EVANS

CAE/B
ENCS.

Dr. Eric M. North
Dr. Sidney D. Gamble
Dr. Wynn C. Fairfield

CIRCULATION VOTE
MCBRIER FOUNDATION COMMITTEE
YENCHING UNIVERSITY

July 24, 1942

List of Members

Dr. W. C. Fairfield
Dr. S. D. Gamble
Dr. E. M. North

The above listed members have approved the action regarding Yang Ch'ing Wei as set forth in Mr. Evans' letter of July 16, 1942.

EXPENDITURE FOR MR. YANG CH'ING WEI

Mr. Yung Ch'ing Wei arrived in the United States from Yenching University in September, 1940, and took up his work at Union Theological Seminary at once. He was supported by the Swiss Committee Funds to the amount of \$1,000 spread over a period of two years while studying for his Bachelor of Divinity degree. He has been exceedingly economical in his expenditures and has secured his degree, being granted a diploma by Union Theological Seminary in May, 1942.

During the summer of 1941, the McBrier Foundation made a nominal grant of \$240 whereby Mr. Wei could visit religious departments of various universities in the east and attend several conferences. It was money well spent. As Mr. Wei would have returned to China during the summer of 1942 to continue his religious work at Yenching, no added provision was made for his continued stay in America. Conditions, however, do not permit his leaving this country, and the opportunity is presented now for continued study here. He has been granted a scholarship at Union Theological Seminary for 1942-43 and has presented a budget for the coming year, a copy of which is attached hereto. This schedule was circulated among the members of the McBrier Foundation Committee as of July 16, 1942, and a majority of the members have voted in the affirmative. It is, therefore,

MF-3760 VOTED that the McBrier Foundation Committee approve the expenditure for Yang Ch'ing Wei as shown in the attached schedule, the total amount not to exceed \$1,011.50, and it being further understood that he is to continue his religious work at Yenching University as soon as opportunity permits.

Respectfully submitted,

C. A. EVANS

BUDGET OF Y. C. WEI
FOR PERIOD FROM JUNE 1, 1942 TO MAY 31, 1943

Total expenditure for June 1, 1942 - May 31, 1943	\$1,311.50
(Details on attached sheet)	
Less - Union Scholarship	<u>300.00</u>
Amount needed for school year.....	<u><u>\$1,011.50</u></u>

Needed amount by months:

June 1st (1942)	\$122.00	
July 1st	175.00	
August 1st	122.00	
September 1st	237.50	
October 1st		(Scholarship \$150 due from Union Theological Seminary)
November 1st	35.00	
December 1st	40.00	
January 1st (1943)	40.00	
February 1st	120.00	(Scholarship \$150 due from Union Theological Seminary)
March 1st	40.00	
April 1st	40.00	
May 1st	<u>40.00</u>	
	<u><u>\$1,011.50</u></u>	

BUDGET OF Y. C. WEI
FOR THE PERIOD FROM MAY 1942 TO MAY 1943

June 1st	\$122.00	
Room	20.00	
Living expenses	45.00	
Tuition for 4 pts. (June 13-Jul. 3)	50.00	
Columbia University Fee	7.00	
July 1st	\$175.00	
Room	20.00	
Living expenses	45.00	
Tuition for 8 pts. (Jul. 3-Aug. 15)	100.00	
Columbia University Fee	10.00	
August 1st	\$122.00	
Room and living expenses	65.00	
Tuition for 4 pts. (Aug. 16-Sept. 11)	50.00	
Columbia University Fee	7.00	
September 1st	\$237.50	
Room and living expenses	65.00	
Tuition for 13 pts. 1st semester	162.50	
Columbia University Fee	10.00	
October 1st	\$145.00	(\$150 Scholarship due from Union Theological Sem.)
Room for the first semester	50.00	
Living expenses	40.00	
Money for one suit	35.00	
For some shirts	10.00	
For Union Community Chest	10.00	
November 1st - Living expenses	\$ 40.00	
December 1st - Living expenses	\$ 40.00	
Year 1943 - January 1st - Living expenses	\$ 40.00	
February 1st	\$270.00	(\$150 Scholarship due from Union Theological Sem.)
Room for the second semester	50.00	
Living expenses	40.00	
Tuition for 12 pts. second semester	150.00	
University Fee	10.00	
Doctorate degree fee	20.00	
March 1st	\$ 40.00	
April 1st	\$ 40.00	
May 1st	\$ 40.00	
TOTAL	1,311.50	
Less Scholarship from Union Theol. Sem.	300.00	
	<u>\$1,011.50</u>	