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Yenching Corres. Stuart JL 1937 May VENCHIE 0 8/29/3°

Dear Dr. Stuart,

For some time there has been a growing movement among our Yenching Trustees to undertake the steps necessary to confer an honorary LL.D. degree on Mr. McBrier. The discussion of this scheme has of course been carried on quietly, for we would not wish him to get any inkling of our skullduggery until all the formalities had been completed and the award had been officially made.

At the present time Yenching is authorized under its amedded charter to grant degrees of A.B., B.S., B.D., M.A., and M.S. An unofficial inquiry addressed to Dr. Harlan H. Horner, who is the officer of the Board of Regents of the University of the State of New York with whom we deal in these matters, brings a very cordial unofficial reply in which he says that he will be happy to give his hearty recommendation that our charter be amended to include authorization to confer the LL.D. degree. He intimates that he has conferred with some of his colleagues, and athat all of them are equally favorable. So we dare to hope that the matter can be put through with all the speed possible consistent with the necessity of meeting the formal requirements of orderly procedure.

It appears to us that the proper steps to be taken are the following:-

First, we must be sure that the field authorities favor such a step. To that end we have sent you a cablegram today, a copy of which is attached. We hope that before the Annual Meeting of the Trustees on May 14th we may have from you a formal request that we apply for such a degree.

Second, the Yenching Trustees will take action at the May 14th meeting, making formal application for this amendment to authorize the conferring of LL.D. degree along with the other five already approved. This will require the unanimous approval of all members of the Board of Trustees, so I will have to get signed approval from all members who cannot be present at the meeting.

Third, this application will be gotten to the Regents of the University of the State of New York immediately. I have not yet ascertained the date of their next meeting after this date of May 14th, but we tunst that the matter can be cleared before the date of the Yenching Commencement. (I will report to you as soon as I learn the date on which such action may be taken by the Regents.)

Sixth, we hope that the award can be made at the commencement Mr. McBrier is now well into his seventies, and while he is still vigorous and active we cannot tell how many more years he will be able and willing to carry on as he is now doing. Of course it is not desitable to confer such a degree in absentia if that can possibly be avoided, but it would seem to us better to do it in this way now, rather than to delay in the vague hope that Mr. McBrier may some day be on the Yenching campus again. There is a possibility that he may go out to China in 1938, and if that does eventuate it might be feasible to have some ceremony of investing him with his Doctor's hood while he is on the campus, but there are too many elements of uncertainty to justify our delaying the matter until he is actually in Peiping. If it is physically impossible to make the award this June, then the matter would have to be taken up later. Mr. McBrier's next birthday will be during August - and the matter might possibly be cleared at that time, though a date in midsummer would be awkward from an academic standpoint.

I find that the academicians among our Yenching Trustees are the leading spirits in this movement. They feel that the conferring of such a degree on Mr. McBrier would be quite in line with the procedure of American universities, and that Yenching would honor itself in thus honoring a man who has rendered long and faithful service not only to Yenching but to many other splendid enterprises on both sides of the Pacific. You already have in mindsall the essential facts regarding Mr. McBrier. But he is such a modest chap personally that he does not say much about himself and you may need detailed information on some points in preparing a citation to accompany the conferring of such a degree. So I will try to get such details as weldo not already have in hand, and will send them along to you in next week's mail.

Of course, once the Regents grant this proposed amendment to our charter, Yenching can then proceed to grant such honorary LL.D. degrees from year to year as the University authorities may agree upon. But I am sure we would all agree that it would be particularly fitting to make Mr. McBrier the first recipient of this honor.

Very sincerely yours,

EV.S Dr. J. Leighton Stuart May 4, 1937 Yenching University Peiping, China Dear Dr. Stuart: On December 16, 1936 I wrote, asking you to please give the McBrier Fund Committee an estimate of what was required from this Fund for the next school year, i.e., 1937-38. I requested that a regular budget, made up in proper budget form, be sent us, so that same could be handed to the Committee for this Fund for proper consideration. No such report has come. We are tremendously handicapped by lack of a proper business-like procedure in the handling of the income from this Fund. Will you not please comply with our request, in order that we may deal with same in a businesslike manner through the proper committee? I also wrote you regarding Mr. Marston and his gift of \$1000 per year for five years. I inquired from Dr. Luce if he did not think it was possible to get Mr. Merston to capitalize this gift so the University could receive \$1000 per year perpetually on the basis of 4% per annum. I said - "We should like to have a letter from you, outlining your thought as to how this matter might best be approached. We can well understand that it would not be accomplished by letter writing. Letters may prepare the way, however, Mr. Marston should be seen personally." I then asked you two questions - (1) Do you think there is a good prospect of interesting Mr. Marston and getting a capital pledge from him for this sum? - (2) Who should be the party to see him? In your acknowledgment to this letter, you referred to the Colby matter, but nothing was said about the Marston inquiry which I made. Inasmuch as you will be here next autumn to cooperate in our campaign and imasmuch as I hope to meet you on the Coast and spend two weeks or more with you out there, in order that we may follow up some of our good friends and secure some pledges from them before coming East, I wish to know what preparation should be made now in reference to this Marston case. Some days ago I wrote you, enclosing a copy of my letter of April 12th which I wrote to Mr. Lloyd. I have not as yet had any reply from him. I was hoping he might make a contribution of \$1,000 per year in response to my request. I appreciate that this is not the best way to handle such matters, but I wish to state that the oil business has been tremendously profitable this last year and if Mr. Lloyd is ever going to give us any money, now is the time to get him committed. Hoping to have some definite reply by return mail, I am Sincerely yours, EMMcB/VS $U \dashv I \Box$

May 6, 1937 Dr. J. Leighton Stuart Yenching University Peiping, China Dear Dr. Stuart: This acknowledges your several enclosures to me of your your material concerning Madame and General Chiang Kai-shek. I am asking Mr. Zeininger to look over this material and see if there is any way we can use it to good advantage in Yenching promotion. Another matter I want to write you about is the plans for our fall campaign. We now definitely plan to start on the Pacific Coast in the autumn and I am writing to inquire if it will be convenient for you to arrive there early in October and to spend at least three or four weeks in that sector. Mr. McBrier has very kindly consented to go out to California at that time and work actively in the campaign with you. We shall plan a set program in advance of your coming, and will then endeavor to have another section in the mid-west and east set up in advance for you so that we can accomplish the greatest possible results during the time you will be available here in America. Our plan will be to get such set-up as possible with the Yenching Advisory Council and others, and, in addition, to try to arrange contact for you with potential substantial givers. There are several very interesting Yenching matters on which you will be able to give us cooperation with at that time - one such case is the Cabot case in Boston about which we have already had some communication with you. The Yenching promotion, I think, is going as well as could be expected after the intense cultivation of last year. We are going through with a careful program this year, but are reserving some of the intensity for the period when you will be here. Will you kindly write me just when you will expect to arrive and any suggestions you have as to the program? I appreciate the cooperation you are giving us from the field. With kind regards, I am Sincerely yours, Bayard M. Hedrick. Copy to Mr. McBrier

Dr. J. Leighton Stuart Yenching University Peiping, China

Dear Dr. Stuart:

as long ago as December 16, 1936. I wrote you, asking that you give the McBrier Foundation Committee an estimate of what was required from this fund for the next school year, 1957-58.

Since mailing that letter I have yours of April 19th, replying to mine of March 12th and March 18th. I presume it will ever be the case that owing to the distance of Peiping from New York, some of our questions and answers will criss-cross. This makes for confusion, but with patience and grace we will be able to overcome this handicap.

Your letter of April 19th is in reply to my letters of March 12th and 18th, and both of these letters had direct reference to the use of the income from the McBrier Fund.

I tried to make perfectly plain in the two letters referred to that you should not build your program in Yenching on the basis of your income; but rather base your askings on the work you wish to accomplish. You state in your last letter that the difficulty will be that you cannot secure the men you want, especially for a year or two.

I hope the faculty of the School of Religion will take time to map out most carefully a five year program for the development of religious and spiritual life on the campus. I should like to have Mr. Arthur Rugh confer with them in this matter. I have great confidence in Mr. Rugh and I believe he will make constructive suggestions that will be helpful in carrying out my ideas.

In my letter of March 12th I stated that "It is our program that there will be used in the academic year July 1, 1937 - June 30, 1938, a sum no greater than we have in hand at present. In other words, the balance in this fund on June 30, 1937 will be the only cash available for use in 1937-38." However, it is not even necessary to advise you what this balance is, as I endeavored to point out in my previous letters. The basis of your work should be what you can undertake reasonably and efficiently with the resources and personnel at your disposal. The basis of any such work is not the amount of money available for it. The program should be based on what should be accomplished and what personnel you have available. I refer you to page 2 of my letter of March 12th, which outlines my views on this point. I indicated on page 2 what

May 14, 1937

I consider the proper way to approach the matter. I hope that the faculty of the School of Religion will take my suggestions into consideration when making their program.

The reason I wrote as I did on May 4th was because here we are faced with our annual meeting and the approval of the budgets, and find it impossible to hold a committee meeting of the McBrier Fund, due to the fact that we have no program and no budget for the coming year. It is just too bad that we cannot proceed in a businesslike and orderly way with our work here, due to not having received from Yenching in time the necessary information upon which to act.

I hope that very soon we may have before us the program that you intend to follow during the next academic year, and also the estimate of amount of money that will be required to carry out such a program, and I hope the committee will outline their work and their needs along the line indicated at the bottom of page 1 of my letter of March 12th rather than approaching it from the amount of money available and then endeavoring to fit a program to match the money. I feel that to go at it from the standpoint of the amount of money available is exactly the wrong way to consider a program of work.

With best wishes, and looking forward to seeing you next fall, I am,

Sincerely yours,

EMMoB.A

學大京燕
YENCHING UNIVERSITY
PEIPING, CHINA
May 15, 1937
Ach 6/

Dr. B. A. Garside 150 Fifth Avenue

OFFICE OF THE PRESIDENT

New York, N.Y.

My dear Dr. Garside:

YENCHING

TELEGRAPH ADDRESS

YENTA"

I have your letter this morning regarding the advisability of K.A.Wee's returning here via Suez and the Strait Settlements. My first impulse is to encourage this in view of the mutual pleasure to his family and to himself in the reunion this would make possible, as well as because of the promotional advantages that might accrue to the University. A few weeks ago I received a marked copy of the local paper with a very appreciative description of K.A., including quotations from a letter of mine to his father. Although Mr. Wee has never replied to these occasional letters of mine, yet the use of it made in that paragraph and the fact that a copy was sent me, indicates a breaking down of the old resentment at the son's having refused to return to the home and live in luxury. It would, therefore, be peculiarly fitting to strengthen this rapprochement by a personal visit en route from America.

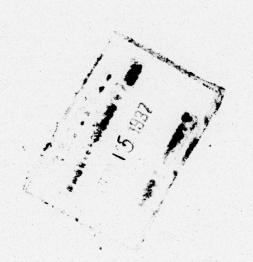
On the other hand, his wife and older boy are eagerly watching for his return, and I am not the only one who feels that it is quite desirable that he get back here at the earliest possible moment. There are also plans for the enlarged work of his department which make his presence desirable without too much delay. I am dubious about the practical value of a fairly cursory visit such as his would have to be in the ports where he would come in touch with overseas Chinese. They are only slowly recovering from the disastrous effects to rubber and tin of the world depression and are continuously appealed to for all sorts of Chinese educational, political, and other causes.

It has been somewhat in my thought that in going to America next autumn I travel this way. At first thought it occurred to me that Wee might prepare the way, but after consultation with Stephen Ts'ai, I question the benefit of this. Working through our Alumni in the various places, and with letters of introduction from prominent Chinese, I would not be much helped by him as a precursor. It would also weaken his own efforts to be asked to undertake such a service for someone else. Even if I do not make this trip next autumn, I still feel that family considerations require his return here as soon as he can be freed, and by the most direct route.

I note what you write about Miss Robertson and shall try to reply properly, if she decided to write to me.

Very sincerely yours,

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May 15, 1937

President J. Leighton Stuart Yenching University Peiping, China

YENDMIN

Dear Leighton:

I missed two of the annual meetings of the Associated Boards while I was away, and in talking with George Scott this morning, I found that has been the same with him. We are both impressed with the real advance that the work of the Associated Boards has attained. They are pretty strong for pressing the question of comity so far as it can be pressed in a practical way and have come to what seems to me a wise decision. The items of lack of correlation which have just recently appeared at Lingman and Fukien Universities were not taken up at all. It seemed to the group that the only way the harmonize the differences and to iron out a good many of the problems was to propose a special meeting in 1938 in China, around the end of the Hangchow conferences, where ample time would be taken to discuss these various questions and come to some amicable way of dealing with them. You will be interested to know that the suggestion has been serio sly accepted that the Associated Boards endeavor to arrange a party to go out to China at the time of the Bangchow Conferences whose main aim would be to have those people see as many of the colleges as possible, taking more time than one can get going on a general touring party. This apparently was beautifully illustrated in the visit of Dr. Alice Luce to Peiping, though knowing the nature of the group she was going with, I rather suspected it would be something like that.

The work of the Associated Boards this last year was much better than the year before, and the plans now under way for this coming year I am inclined to think will be a great deal of advance over the preceding years, both in the effectiveness of the work and in the tangible results. I realize that you are not so keen as I am about the united movement of the Associated Boards and that of course is likely to be the view of the two or three stronger universities in China. Nevertheless, so far as I can see, it is the only way to strengthen the weaker colleges and I believe (as I think you do not) that even the stronger universities in the end will find it an advantage. Indeed, I already think there is advantage to the larger universities. The annual dinner of the Associated Boards in previous years had perhaps 100 or 125. This year they had to move into the large ballroom at the Commodore Hotel and about 400 people were there. I think the sense of being in cooperation with the large nation-wide movement is inspiring the individual boards of trustees to greater activity and it seems to me that this was very true of the Yenching Board of Trustees.

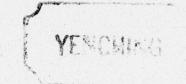
Dr. Stuart

Everything points to a successful period during the next year and I am glad you are coming home in the Fall. I take it for granted that you will want to do some things on the Facific Coast. Mr. McBrier has been talking with me about Mr. Marston of San Diego and I suppose he would be one of those that you would wish to see. Do you think you could do anything with Mr. Knapp of Santa Barhara? And would it be possible to get the children of Mrs. Colby to endow the upkeep of the library? I fear the children are not much interested in these things, but if they have secured the money left by Miss Berry and Mrs. Pendleton, they might be made to "see the light". Before you see them it would be well to get such information as the office here has on that matter. I have tried to get John McKelvy to give money for the upkeep of the Infirmary, but do not have his answer yet and may not be able to get it until someone goes to Pittsburgh.

On the whole the situation for either Yenching or the China Colleges in general seems more hopeful than for some years. At the present moment at least things seem to be on the upgrade.

Ever truly,

HWL EVS



May 15, 1937

President J. Leighton Stuart Yenching University Peiping, China

Dear Leighton:

You will of course recall the earlier discussions as to whether the two Women's Colleges in China should unite with the Men's Colleges and the two differing decisions made. Under Mrs. Frame the decision was made for the Women's College to unite closely with Yenching University on the same campus, becoming at first cooperation, and I suppose now it is frankly co-education. Under the leadership of Mrs. Thurston, Ginling took the opposite course. I can say to you, but I would not care to have the item spread abroad, that without making any detailed examination of the question, I got a strong impression that the decision of Mrs. Frame had been very wise and that out there, the Yenching Women's College has attained a real entity in contrast to those where the division is quite marked. At Nanking I felt there was a certain loss in having the women segregated as they are in Ginling and, on the other hand, one felt sad to see the small group of young women in the Nanking University almost lost without anyone to specially lead them in the large mass of men students. Moreover, the close cooperation of faculties and the exchange of professors is far from easy at Nanking, which, as I understand it, has developed quite into normal cooperation at Yenching.

This leads me up to the main matter I have in mind. It seems to me that while Yenching University as a whole is maintaining its significant position in the minds of people in this country, the Women's College here is falling behind in comparison to Ginling. It seems to me that the Ginling Committee at home here is more active than the Yenching Women's Committee. They are of course very fortunate in having hiss Griest give practically her whole time to acting in their interests, with an office here in the Associated Boards, and I have the impression that they are building a constituency in the very cities that are likely to grow from strength to strength. They also developed a very fine movie of Ginling life (I believe interweaving into it a little love story). While I have not seen it, I have heard that it is exceptionally interesting and exceedingly useful.

I also hear on fairly good authority that the Yenching Women's Committee here, when they get together, are likely to have an interesting tea but do very little business. I am mentioning these items which in one way or another have come to my attention largely in the thought that you may wish to talk the whole matter over with Largaret Speer before she comes home. I understand that you

Dr. Stuart

are coming home in the Fall, and I think it would be good if we could all study the situation and see what could be done in the interests of the Women's College side of Yenching. It might have a possible bearing on materials that you and Margaret might bring home which would further this section of the University. I stand ready always to help in every way I can.

Ever truly,

HWL/EVS

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May 15, 1937

President J. Leighton Stuart Yenching University Peiping, China

Dear Leighton:

I have been a bit disturbed for some time about various echoes that come from various directions in regard to your conception of correlation, and the inferences that others receive from it, and I thought I would like to share with you my thought upon the matter at the present moment.

As near as I can understand your position it is this, - that there ought not to be over four or five universities or colleges in China, and that in the light of that, it is not quite honest for us to say that we have any degree of correlation in China today.

So far as I can recall, there were at least two ideas wrapped up in our desire for correlation. One of course was the effectiveness of the work, and the other that if occasionally we meet some large giver of broad mind and no specific interest in any one college, we might find that the fact that we were trying to work out in a unified way in the nation-wide scope, it might strengthen our appeal to him. I do not think that this latter appeal has been used greatly because of the fact that we do not meet so very many men like that. Still, I believe it is a valid argument. It has recently come to the fore by a member of the Yenching faculty saying that it is perfectly absurd to think of any degree of comity and that any presentation of the matter was really "specious", which really has a rather sinister meaning in reference to this matter.

Now I think that your conception of having four or five universities is a fine idea, but I have not one thought that it can ever be a reality. If we were starting afresh without any old foundations, that might be true, but we are starting with thirteen colleges, all of them with presidents who do not want to be demoted, and the matter has not become any more easy because of the fact that we have Chinese presidents. In 1917 and 1919 I made two attempts to get a union university in the Hangchow-Nanking area, but failed. On the other hand, I think that our emphasis on a desire for correlation and that the matter has been constantly before the colleges through the Council of Higher Education have had a tremendously negative influence, even if there is not so much positive success in that area.

The younger man on our faculty see union in a very constricted light. I view union from the time I wrote the first letter to the English Baptists in 1898-99, asking that since the Presbyterians were to move to Weihsien, would they join us. Now there are eleven denominations working in Cheeloo. The

negative aspects are that there would have been at least two or perhaps three denominational colleges in Shantung if that had not been done. And no telling what might have happened elsewhere in China if we had not been hammering away at this issue. It is something to have gained the point that probably there would be enormous opposition everywhere and if anyone seriously attempted to develop a new college or university at this time.

Aside from taking too short a view of union in the past, starting after the union of Yenching was concluded instead of starting back at the earlier date which is in my mind, there is also a disregard of noting changes that come about in the period of nearly two decades in the whole situation. For instance, the question has been raised by someone outside of Ginling that they might have a Department of Home Economics. When ten or twelve years ago that department was established at Yenching, it seemed then that that would be sufficient for a long time to come, as it probably has been. But I do not think if this Ginling and Yenching position were unchanged, we would think it was an unfair question to bring up for discussion whether they should not now, after a decade, have such a department. During the last week, when we have had several different types of college meetings here, we have noted in the letters and documents reference to the proposed medical school at Lingman, the Home Economics Department at Ginling, and the Fukien University College of Fural Reconstruction. know the details about any of these items save one - that President Wu has kept her skirts clear in this Cinling matter and that the thing remains a suggestion outside the college and she has not taken up the matter as a part of college administration. I saw a letter yesterday in which President Wu made this very clear. If two papents have four or five children over 21, they are bound to assert their individual growth and desires for larger growth, and even if each one of them does some things that would not harmenize with the ideals of the parents, yet we must not say that there is no degree of comity in the group. I think few have stood for the question of unity through forty years more urgently than I have. I have always believed that we would have to deal with the thing on a very realistic basis (especially since I had my experience in Shanghai with the Central China situation) and I believe the fact that correlation has been kept before us during all these years has brought about a good deal of unity, leading up to the establishing of Yenching, and since then there has been some actual unity attained in the bringing of Yale-in-China into Central China University and in some other minor items, but I did not realize until the last week, in re-thinking the thing through, that the negative attainments, so-to-speak, have been very great for it seems to me there would have been all sorts of institutions sprawling all over the place if we had not kept this idea of correlation to the fore.

I am inclined to think that "correlation" is probably not the best word to use, and that "comity" would be a better term.

I never have believed for a moment that your ideal for five colleges would ever be attained. I think greater influence could be attained at certain points if the Associated Boards had free funds to apply on condition of greater unity and there would have been a great deal of unity had it not been for the very lack of funds to bring them about.

For instance, when I was in China last (and I think it is true also of today) there was little doubt but what we should bring Soochow University to the Shanghai Baptist College area and in all probability Hangehow could have been moved up there. It seems to me that your constant insistence that there is no correlation or unity does not take into consideration the historical growth, nor

President Stuart

does it take into consideration the modern items of individual Chinese and also the government pressing upon these colleges funds for definite purposes. And I think it has now gone so far that it is beginning to do a certain amount of injury here in the United States. I even think it will hurt the interests of Yenching if the matter is pressed as you seem to think it is necessary to do so. There are some who believe that positively and negatively a great deal of nation-wide ecoperation has been attained since 1900 and people are beginning to get a little resentful when it is intimated that they are not quite "on the level" when they take that position.

I thought you would like to have this expression of the feeling of not a few of the minds of those at home as to this item of our work.

Ever truly,

HWL/EVS

學 大 京 燕 YENCHING UNIVERSITY

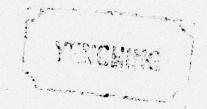
OFFICE OF THE PRESIDENT

May 17, 1937

PEIPING, CHINA

TELEGRAPH ADDRESS
"YENTA"

Mr. C. A. Evans 150 Fifth Avenue New York, N.Y.



My dear Mr. Evans:

I have your letter of April 9 regarding my insurance policy and regret that I have needlessly added to your burdens by not making my thought clear. I have no desire to surrender the policy and only wished to ask of you whether the loan could not be discontinued and thus allow the charge upon this to be saved. I am ashamed to admit that I cannot recall the circumstances which led to this, nor the use which was made of it, all of which shows what a poor business man I am in my own affairs. I am sorry to bother you further.

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Very sincerely yours,

Theighton thran

學大京燕

YENCHING UNIVERSITY PEIPING, CHINA

OFFICE OF THE PRESIDENT

May 18, 1937

TELEGRAPH ADDRESS

Rec'l 6/19/37

Mr. B. M. Hedrick 150 Fifth Avenue New York, N.Y.

My dear Mr. Hedrick:

I am writing to you for advice regarding promotional plans for next year, first regarding the use of Dean Speer. As you may be aware, Miss Margaret Speer will be on furlough for the coming twelve months. She would like to have the second term free for further study and some visitation of American colleges in order to observe teaching and administrative practice. There will also be some demands upon her by the Presbyterian Board. She would, however, be available for Yenching Women's College or University promotion during the first few months, beginning next autumn. If there are strong reasons to the contrary, she could do her study during the first term and take part in promotional efforts during the latter. Her visits to other colleges might also be combined with promotion. You will want to consult with the Yenching College Committee as to whether visits could be planned to Wellesley Alumnae groups, etc., and the advantage of an early decision is obvious.

Regarding myself, I assume that the Trustees are expecting me to be in America for a large part of the coming academic year. Mr. McBrier has written suggesting that I meet him on the Pacific coast and that we work that region before proceeding east. I have had in mind returning to America this time via the Straits Settlements in order to cultivate wealthy Chinese in that region. There are many of these overseas Chinese who in the past have made money in tin and rubber and have been appealed to for patriotic and educational causes. They have suffered seriously in the world depression because of the drought in these two major industries there. But conditions are now better, and we ought to at least begin to build up a constituency among them. We have former students in most of the ports and I could combine visits to them with getting their help for meeting worthwhile prospects. It also seems desirable for me to visit England in connection with a project being worked out with Oxford University for using funds to be supplied by the British Boxer Indemnity Trustees. By such a route I would first arrive in New York City. I could of course proceed direct to the Pacific coast and return east later, or I could cross the Pacific, abandonning the Strait Settlements plan and return to China in the spring via England. I do not think it wise to attempt the Strait; Settlements scheme on a return from America because there would be definite advantages in getting letters of introduction from prominent Chinese and starting in at Hongkong with the help to be secured there, and in the nearer places progressively. It would be much harder to work

up the essential preparatory arrangements by approaching the region from the other end.

I have an important meeting of the Trustees of the China Foundation on October 8 in Hangchow (near Shanghai), and had been thinking of going on from there to south China, Singapore, etc., travelling by rail across Europe as quickly as possible, with a few days in England and then New York. I am, however, entirely ready to follow the instructions of the Trustees in accordance with your recommendations. You will be able to estimate the importance of acting on Mr. McBrier's suggestion and the way in which this fits into your general plans for using me.

I hesitate to make any comment as to the outcome of efforts among overseas Chinese. It will be the first visit of any Yenching representative except for one made by K. A. Wee a good many years ago. These people are constantly being appealed to, and this would be a rather new cause from their standpoint. On the other hand, Yenching is well known, and favorably, among them, and I might secure introductory letters from influential Chinese which would carry quite a little weight. As in all such efforts, it is anyone's guess as to what would happen. I should prefer to leave the whole matter to the Trustees in consultation with yourself, and in this, as in the whole period of my stay in the States, expect that you will have very definite plans which I am to carry out as directed. It is, however, that I know as soon as possible whether or not I am to visit the Strait Settlements next autumn. The preparation ought to be carefully, and I think can be if given time.

infrostant

I might call attention to the possibilities of air mail service across the Pacific, and suggest either that a longer communication be sent by that route, or a brief cable approving or disapproving of the route via Singapore. That word might be used to cover the general plan of visiting the Straits Settlements.

Very sincerely yours,

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May 19, 1937

Dear Dr. Stuart:

We cabled you today as follows:

Hundred Fifty Chiang Booklets List Following

We are sorry there has been such a long delay in getting this word to you, but getting ready for the Annual Dinner last week made us overlook certain matters of this kind. I hope the lelay has not caused you too much inconvenience.

The articles by General and Mrs. Chiang Kai-shek were very well liked by our friends in this country and I feel sure a great many of them will appreciate receiving a copy of the pamphlet in the Chimese binding. The list we are enclosing herewith is of course rather long and I hope the cost of the books will not be so great as to require an expenditure of too large a sum of money, but we agree with you that it is a form of publicity well worth sending to the people in this country from whom we hope to receive generous contributions, or are already receiving considerable sums from them. However, if the list is too long, please use your own judgment in cutting it down.

We feel sure it would add to the pleasure of the recipients if the pamphlets could be mailed from China, accompanied by your card or some indication that it is being sent by you personally.

In cabling our request for 150 copies of the pamphlet to be ordered, we had in mind the fact that we would like to have a number of copies here, to be used for new friends we may add to our list or to be given to some others whose names are omitted from the list we send you herewith. I hope it may be possible for you to have the copies not needed for this list, sent to us at this office, to be used in the way suggested.

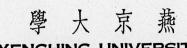
With renewed apologies for the delay in replying to your letter of Merch 27th, I am

Sincerely yours,

George C. Aydelott

President J. Leighton Stuart Peiping, China





YENCHING UNIVERSITY
PEIPING, CHINA

OFFICE OF THE PRESIDENT

May 19, 1937

TELEGRAPH ADDRESS

INDEXED

Mr. B. A. Garside 150 Fifth Avenue New York, N.Y.

My dear Mr. Garside:

Chi Wu to study crespondence has,

K. A. Wee has made arrangements for Lin Chi Wu to study at Teachers College this coming year. The correspondence has, however, been through him rather than with the institution direct. If Wee is still in New York when you receive this, will you arrange with him to have an official acceptance of Mr. Lin sent as soon as possible in order that he can secure the consular vise to his passport. If Mr. Wee has already left will you take this up yourself. Mr. Lin is to study in the Department of Physical Education and his record from hereis doubtless on file,

Very sincerely yours,

Sheighton Sheart

jls c



0 3 2 B

May 24, 1937 Dr. J. Leighton Stuart, President Youching University Peiping, China Doar Dr. Stuart: I sent you some time ago a copy of a letter I wrote Mr. Ralph B. Lloyd. I have just heard from his secretary, who says that Mr. Lloyd is leaving on an extended trip and will answer my letter upon his return. I am roplying as per copy herewith. You will recall that I asked him for an annual contribution of \$1,000 to our ourrent budget. Inasmuch as so much time has elapsed, and inasmuch as I am just leaving for Europe and will not be back until about September 5th, and also inasmuch as I expect to meet you on the west coast and campaign with you during the stay in California, I think it may be best for us to await a personal interview with Mr. Lloyd. I hope we may be able to interest him to the extent of a substantial gift. We are looking forward with great anticipation to your visit next autum. Our committee meets today to make up its objectives for the coming year. Sincerely yours, ELMOB.A Enc. 0 3 C 9

NOR CHIEFE

May 24, 1937

Dr. J. Leighton Stuart Yenching University Peiping, China

Dear Dr. Stuart:

May we acknowledge receipt of your telegram of May 15th reading as follows:- "WEE NOT SINGAPORE". Both Dr. Wee and those of us here in the office have been quite mystified by this cryptic message, but will await the letter to which you refer before attempting to offer any solution.

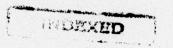
While K.A. has been doing hard and faithful work all this year, he is getting very restless to get back to China and to his family as quickly as possible. He feels it extremely important that he visit his father on his way back to Peiping, for he feels that if he does not do it now, he will probably never see his father again. While our Yenching Committee on Promotion has not assumed any responsibility for the additional expense of Dr. Wee's trip by way of Singapore, it would probably be inclined to approve this additional cost, because of K.A.'s very faithful service while here in America. I understand that the additional cost would be comparatively slight if certain routes are chosen.

The only theory we can suggest for the cable you have sent us is that there may be some reason why K.A. should not attempt to follow up the promotional contacts in Singapore with which you are already familiar. Our experience with K.A. has been that he always "plays the game" very fairly and impartially, and if it were considered undestrable for him to do any promotional work in Singapore, he could merely visit his father and do nothing more. But, as I say, this thought is purely a guess, and may be quite erroneous.

Since we must make reservations for K.A. immediately if he is to go back to China at all this summer, we are trying to get reservations for him on some one of the boats sailing about the end of June. All of these boats are very crowded already, and we have not been able to secure a definite accommodation, so one of the lines has premised to see what it can do.

Very cordially yours,

BAG.A



May 25, 1937

President J. Leighton Stuart, Yenching University, Peiping, China.

Dear Dr. Stuart,

This letter will deal with matters related to the McBrier Fund. In this connection let me acknowledge receipt of your letters of March 13th and April 9th. I have already tentatively acknowledged receipt of your letter of January 28th, dealing at length with this topic.

Chao, telling how the committee on the McBrier Fund is proceeding in its discussion of these matters. It appears that the suggestion of having the faculty of the School of Religion administer the program to be carried on with the support of this fund is the most hopeful we have thus far received. The committee is desirous that the faculty undertake this responsibility in a serious and thorough—goin manner, and I am sure that the committee will support and cooperate with the faculty to the limit. Having given its general assent to this proposal, the committee will now await more detailed recommendations from the faculty as to its proposed program for next year—and in general outline for the next two or more years thereafter—and its detailed budget estimates for next year. As soon as these details are in hand the committee can take intelligent and definite action.

It seems to us that the suggestions you make with reference to the support - in part at least - of Mr. Daniel Lee under this fund, the provision from this source of some honorarium or expense allowance for a visiting professor in the New Testament department, and all other such matters affecting the program and funds of the McBrier Fund, should be cleared through the faculty of the School of Religion. It should as a general rule prepare its full program and budget in advance of each academic year, and then stick pretty closely to the agreed plans. It is almost certain to be confusing and very unsatisfactory to take up items piecemeal throughout the year.

Sincerely,



Temy L. R. Sousids)

May 14, 1937

1

President J. Leighton Stuart Yenching University Peiping, China

Dear Leighton:

It was good of you to write as you did on March 25 in regard to the biography of Jack Williams. I appreciated your generous comments about the book. I have also received a letter from Ed Hume, to whom you gave the book.

Some day when you are freer from the battle than you are at present, I hope you will take the time to write your reminiscences and the story of your diversified service in China. The account of the development of Yenching eight to be written, and no one could do it better than you.

I would like to inquire in this letter concerning the construction of the Wheeler Chapel.

I am asking the Missienary Education Movement to send you a copy of the book by Johnson Fleming, "Heritage of Beauty," Perhaps you have already seen a copy of this volume. It is a description of the adaptation in foreign architecture of various forms of the Christian Church. We were interested to see that on the front cover is a picture of the Twinem Chapel, at the University of Nanking. This picture was chosen by Dr. Fleming on his own initiative. I was happy to see this picture used, and of course it is good advertising for the University, but my immediate thought was how much I would like to see a picture of the Wheeler Chapel, at Yenching, in that volume.

I was interested to see in the picture of the University of Nanking, contained in the recent Nanking number of the "Shanghai Post and Mercury," pictures of the Sage Chapel on the campus of the University were featured. I know what a help and a blessing these two Chapels have been to the University of Nanking, and I cannot help longing for the day when there will be such a building at Yenching.

I wrote a description of the Twinem Chapel for "Women and Missions," and am enclosing a copy of that article.

I know from the memorial to Aline, which you placed in the room used at present for a chapel at Yenching, that you understand my feeling in regard to this memorial for my father. This last week or so I was at my old home in Endeavor, Pennsylvania, and came upon a journal used by my mother. One of the first entries in it was the inscription which she wished to be placed in the memorial chapel at Yenching, which she proposed to build in memory of her husband.

With all these thoughts and deep emotions gathered around the project of the chapel at Yemching, you can understand how I feel about the early construction of that building, and the fulfillment of the original purpose of the donor, through the creation of the chapel on the campus at Yemching.

Value of the securities in which the funds for the chapel are invested. I remember that they appreciated in value after purchase, and then dropped during the Shanghai depression. They were invested in the Shanghai Power and Light Debentures. We were trying to get an income from the investment for my mother. I think that now the income from the investment for my mother is not desired, it will be safer to get the money out of those securities, if they can be sold without an appreciable loss. For the building to be constructed in the near future, the money could be held in some bank, like the National City or the Hongkong and Shanghai Bank. Of course, you and the Treasurer of the University, will know best how to safeguard these funds.

I am showing a copy of this letter to Dr. Garside.

Affectionately yours,

W. Reginald Wheeler

WRW:VC

Copy to Dr. Garside

[INDEXED]

May 26, 1937

President J. Leighton Stuart, Yenching University, Peiping, China.

Dear Dr. Stuart,

Enclosed herewith is a copy of the minutes of the Annual Meeting of the Yenching Trustees on May 14th. This meeting was a particularly good one, with a satisfactory attendance and a fine spirit of interest throughout. We were particularly glad to have both Mr. Davis and Mr. Ludington at the meeting itself and at the luncheon which followed, each taking a cordial and friendly interest in the proceedings.

We comment briefly on matters which should be called particularly to your attention.

I wrote you several Request to Confer Honorary Degrees. weeks ago explaining the factors which led up to this action. The movement began at first in the desire of the Trustees to do Mr. McBrier - and incidentally ourselves - honor by conferring upon him an honorary LL.D. When we found by consulting with the Rejents of the University of the State of New York that an amendment to our charter would be the better procedure, it was agreed to add to the request for the LL.D. a request also for authority to grant the D.D. The question arose as to whether we might include other honorary degrees, such as the Litt.P. But it was decided that the two degrees were all we should attempt this year, lest if we asked more the matter might have to be held up too long for anything to be put through this spring. By securing the hearty and unanimous approval of all members of the Board, as required by the Regents, we were able to get our petition before the Regents in time and in shape to permit their taking favorable action on May 21st.

After Action T-3528 had been adopted, Mr. Evans was able to get Mr. McBrier out of the meeting long enough to permit the Board to adopt - unanimously and heartily - Action T-3529. (This has been omitted from all copies of the minutes which might fall into Mr. McBrier's hands, and to the best of our knowledge he has as yet no suspicion of what is afoot.) As soon as we received word from Albany of the favorable action on our petition we sent the cablegram of which a copy is enclosed. Mr. Evans has also forwarded by China Clipper some facts about Mr. McBrier which you may wish to have in any citation you prepare.

We are of course leavin; entirely in the hands of the proper academic authorities of the University the final decision as to whether you elect to confer this degree upon Mr. McBrier at the commencement season next month. But all of the Trustees sincerely hope you will do so.

It seems to us peculiarly fitting that he should be the first to receive such a distinction under this new grant of authority from the degents. And, while Mr. McBrier is still active and vigorous, he is well beyond three-score and ten and it would seem unwise to put off until another year a honor which might better be given now. We are all hoping that Mr. McBrier may be going out to China next year, and the formalities of presenting him with a diploma and investing him with his Doctor's hood might well be deferred until he is actually on the campus, but that would not need to interfere with taking the necessary action at this time conferring the degree upon him. We trust that at the commencement season you may be sending him a cablegram of greetings at the same time notifying him of this award. While he is starting off next week on a trip which will occupy several months, we will be forwarding mail to him constantly.

Budget for 1937-38. Mr. Lvans will be writing to the freezar r's office more in detail with rejard to the budget, so I will comment but briefly. You will note that the amounts appropriated are alightly higher than the figures at first proposed in the preliminary action of the lxecutive Committee last fall. We all rejoice to see the continued and steady increase in the funds available for the work of the University.

Yenching Trustees are the most active and influential members we have in the Associated Boards, everyone present at our Yenching meeting warm fully informed of, and in full accord with, the actions taken by the associated Boards at its Annual Meeting earlier in the week.

(a) Specially realified Teachers of Philosophy. I will be sending you within a few days a copy of the deport of the Committee on Christian Character which will explain this action, so I need not comment on it here.

(b) Securing of Financial and Budget Data. The field treasurer's office has cooperated very heartily here, and deserves our warmest thanks.

given very full study in several committees of the Associated Boards, in the Annual Meeting of the Associated Boards itself, and in the Annual Meeting of our Yenching Trustees. On pages 5 and 6 these matters are set forth in such detail that I need not comment at any length here.

You will note that by action T-3536 the Board asked the "President, Treasurer, and Secretary" of the Board to write you with reference to the Board's discussion of your letter of February 10th. I urged the Board to omit my name from this sub-committee, for I'm sure the field considers my connection with the Associated Boards makes it impossible for me to present accurately the views of the Yenching Board of Trustees. Even though I was not successful in my efforts to have my name omitted, I can assure you that the communication which will be going forward on this topic a little later will represent Mr. Barber's and Mr. McBrier's understanding of the attitude of the Yenching Trustees, and will not be colored in any way by any personal views I may have. For some weeks I have been deliberating on whether I should write you my own personal views, but have about decided against it.

(d) Share in Associated Boards Promotional Work. We have tried for the past two years to make the support of our united promotional work follow the same general plan which the central administrative office in New York has always used - that of having each participating College pay only the share pro rata to the benefits received. While it is not as easy to do this in promotion as it is in administration, we trust that the plan is working out equitably. Our Yenching Trustees are bearing a decreasing proportion from year to year as the other College are assuming an increasing share of the load.

(e) Greater Unity. We have sent you a copy of the recommendations of the Committee on Greater Unity. All the Boards of Trustees seem favorably inclined to this proposed plan moving in the direction of increased unity, though we recognize that it does not go as far as we would like.

Yenching Promotional Plans. These were discussed comewhat briefly, fuller discussion being referred to the Executive Committee. But it may be said in general that the promotional activities are moving forward with increasing vigor, and the prospects for the coming year look quite encouraging. We are of course looking forward to having you with us this autumn to help with these and other activities.

During the next week or so I will be writing you a number of other letters dealing with various matters bearing either directly or indirectly on topics taken up at the Annual Meeting.

The usual supply of copies of these minutes of the Annual Meeting will go forward under separate cover-

Cincerely yours,

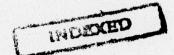
BAG/G

Enc. 2

T. CHING

May 28, 1987

Dr. J. Leighton Stuart Miss Mary Cookingham Yenching University Peiping, Chiha



Dear Friends:

We are enclosing herewith copy of the minutes of the Finance Committee meeting held on May 6th. We withheld sending these to the field until after the annual meeting to ascertain what if anything occurred in the handling of the budget or other items.

Investments. The items under investments are self explanatory, and need no further comment. The general investment situation, however, could be dwelt upon at length if time permitted. You will notice that the loss on sale of securities has been reduced to \$50,733.11. This does not include the books of the Women's College. There is sufficient book appreciation in other items on our list to wipe out this deficit.

Budget for 1937-58. These figures have been revised since the meeting of the Finance Committee, increasing the Luce endowment and adjusting the endowment income general to meet with the changed condition in charging for all kinds of service to the Associated Boards and the university itself. The Women's College budget has been increased by \$300. to include the additional amount anticipated from the Day of Prayer offering.

Anticipated Surplus for 1936-37. In giving consideration to this condition, a thorough survey was made of promotional efforts over a long period. A study was made of the amounts which have haen raised for the particular purpose of defraying expenses of this kind. It was discovered that the only credits which had been received were undesignated gifts and that it was impossible to secure any allocation of funds from any donor to cover up these deficits. As the university has pursued the policy of crediting 100% of gifts to the particular fund to which it was donated, quite naturally there have accrued large expenditures covering a long period of time. These have been written off, using various funds, the last effort being in appropriating the capital reserve fund. With the pressure that is being exerted to clear up deficits on the books, there seemed no other way than to use anticipated surplus for this purpose, and accordingly F-3517 and F-3518 were voted. As the College of Public Affairs will receive (1,000 additionabeyond that anticipated in the original budget, the watra amount will not be of very great moment.

Field Recommendations on the Wheeler Memorial Fund. A study was presented of the present condition of the accounts on the books covering the Wheeler Memorial Fund, and whereas it has been the policy of consolidating the fund into one account to more readily visualize the entire amount involved, yet there is certain logic in the request from the field to make the suggested changes, and accordingly the various journal entries as listed were a proved.

appeared on our books as being a debit and credit of the same amount, and when we were investigating the other recommendations which had no definite allocation fund, it appeared reasonable that this one particular item should be closed out into the Completed Buildings account. As there seems to be some opportunity for securing these funds on the field, we are agreeing to your wish and returning them to their former status.

Women's College Infirmary. Two letters from the field have been deelt upon this subject. A very superficial glance at the item on the docket seems to warrant a concurrence with the wish of the field that the money be returned to China. At that time the committee had no idea of the surplus that is now being carried on the books of the Women's College in China, and neither was there full information at hand as to the obligation to the promotional department in using the funds secured for the building up of the endowment for the Women's College. Undoubtedly the field feels that there is a certain amount of logic in requesting the return of the surplus funds used for building the infirmary. As a matter of fact, the funds so used ere released for capital purposes and they then ceased to be surplus funds. This is the attitude that is now taken and which action prevailed when a thorough and complete study of the whole situation was made. The first thought of the Women's Committee was very similar to that of the Finance Committee, but a closer study revealed the necessity of holding the funds here in America. It is, therefore, our intention that the total amount of the infirmary funds are secured, we will transfer the gift to the Completed Buildings section, displacing the funds that are now credited to the infirmary, which will be released and in turn credited to the general endowment fund. This is serving a double purpose in that it will reduce the amount of money which Natural Science will be required to pay to the Women's College for the use of their funds.

Scranton Luce Social Center Maintenance Fund. In view of the fact that there was a small balance of income not used last year from the Euce Endowment before it was allocated for scholarships, it was voted to establish the fund at \$700. by using a part of that income.

Special Gift of \$200. for Allocation. This item requires no further comment.

Very truly yours,

CAE: RC Enc. 學大京燕

YENCHING UNIVERSITY

Office of the President

Dr. B. A. Garside 150 Fifth Avenue New York, N.Y. MCMING May 29, 1937

Hel 6/16/1

L. HILLIANDE

My dear Dr. Garside:

Your letter of May 3 reached me yesterday, and the cable regarding the conferring of an honorary degree on Mr. McBrier the day before. I had the opportunity to bring the matter up at a meeting of the administrative officers yesterday morning, and am writing you by the new air mail service as a compromise between cabling and the usual route for letters. It would be impossible to put our attitude into a cable satisfactorily.

As to the propriety of conferring the degree of LL.D. on Mr. McBrier in accord with American practice, there is not the slightest question. Everyone who was present at the discussion yesterday agreed that we want to honor him and express in the most adequate way possible, our appreciation, not only of his generous gifts of money and active service to Yenching, but his noble character and life-long record of service to the finest ideals. The problem is a peculiarly Chinese one. It was a great relief to me when about the time that I came here, the Trustees took action discouraging the conferring of honorary degrees. You may recall that previous to my coming, degrees had been conferred on Drs. Paul Monroe, C. T. Wang, and others. Since then, the question has come up more than once in connection with prominent Chinese, and it has been no slight relief to reply that our Trustees had disapproved of the giving of honorary degrees. Since then, the awakening of Chinese nationalism has become more and more pronounced, and it is a very precious asset to Yenching that our position in the country has not only not suffered, but has on the whole rather benefitted by this thoroughly wholesome and desirable national consciousness. It would, I am sure, have a very undesirable effect if we abandonned our custom of not giving honorary degrees to do so in the case of an American as the first recipient. It would be far more appropriate to begin with some very prominent Chinese. In fact, if we acted on the suggestion of the Trustees at all, we would feel compelled to include Mr. McBrier among several Chinese. Once we begin this practice, there would be the danger of invidious comparisons and of solicitations on behalf of one or another individual. Pressure of this sort is much harder to resist in China than in the west. There would, furthermore, be the temptation to us to seek financial gifts with some such return on our part, or at least to be charged with exploiting our American charter with this in view. In order to show you how real this problem is and with the expectation that you will see that this statement is kept in strict confidence among a few of our own Trustees, Dr. Kung has been rather aggrieved for several years because we have not given him some such recognition, and I have been approached by friends of Mme. Ching on her behalf. Of other lesser lights I need not comment. One final word on the subject, to the effect that Yenching is now where anything we do is news, and if we took this action at the coming Commencement, it would be featured all over the country, and the publicity would aggravate the undesirable consequences mentioned above.

* 2 * Mr. McBrier is too staunch a friend of Yenching to be willing to permit the University for which he has done so much to suffer through a well-meant intention to do him honor. I am sure also that you and the Trustees concerned will show your usual understanding of the Chinese point of view and accept this explanation. It will be the more gratifying, therefore, for me to report that the Chinese present in the discussion yesterday made the suggestion that I take up with the Ministry of Education or other Nanking officials the possibility of some recognition by the Chinese government of Mr. McBrier's notable service to the country through Yenching, and otherwise. I shall do this with great pleasure and hope that there may be a result, the uniqueness of which would gratify Mr. McBrier even more than the somewhat conventional American procedure.

It was also agreed among us that if the Trustees cared to take this action in America on their own authority, there would be no objection here, and I think it is possible to put this much more positively and to assure you that we would heartily endorse such an action. It would perhaps be advisable not to seek a cabled dispatch to news agencies here, although even if this happens, it would be but of slight importance. We could make our own announcement in a form that showed the esteem in which Mr. McBrier is regarded here as well as among those who work most constantly with him in America.

Very sincerely yours,

Theightend twork

jls c

YENCHING

May 30, 1937

Dr. J. Leighton Stuart, Miss Mary Cookingham, Yenching University, Peiping, China.

Dear Friends:

Copies of the minutes of the Annual Meeting of the Board of Trustees have been mailed under separate cover and Mr. Garside has written a covering letter, requesting that I write a few comments regarding the budget for 1937-38.

The figures approved by the Finance Committee were modified somewhat by the Trustees, largely to conform to the altered set-up in Administration and Promotion within the Associated Boards. The figures am of all the University budgets were changed accordingly. The totals have not been altered materially but in the case of Yenching the askings for Home Administration and Promotion have been materially decreased under that of last year. What the actual requirements for the current year's promotion is not known at the present but surely it will total the amount budgeted of \$21,250.00. For 1937;38 the total askings are \$17,168.00.00. The underignated gifts received by the Associated Boards are increasing annually and this in turn will lessen the cost to the cooperating universities.

The appropriation for Natural Science remains the same, the increase in anticipated income being deducted from the amount voted originally from the Natural Science Reserve. In other words the budget remains the same but less will be taken from Reserve.

The Luce Endowment has been modified to conform to the anticipated income, less a proportionate share of Custodian fees and costs of investment counsel.

Princeton-Yending Foundation appropriation has been increased per action of that body.

Harvard Yenching, the School of Religion, and "Other School Gifts" r main the same although under the latter it is holed there will be increases. As a matter of fact the ground work laid this year in promotion should bring good results, several prospects being especially promising.

The Budget for the Woman's College was not changed except to raise the anticipated income for the Day of Prayer offering by \$300. to conform with the approximate amount coming in this year from that source.

This letter will not get into the outgoing mail for this week unless it is mailed in a few minutes so here goes for closing. Best regards to you both.

Most sincerely

CAE/E



May I enlist your friendly help in another business matter? This time it concerns Mrs. J. C. Li, formerly Miss Frederica Chiang, a sort of adopted daughter of Miss Jennie Gouldy. Miss Gouldy seems to have left her in her will the sum of \$8,000, and Mrs. Li would like to have this invested in U S government bonds or some equally safe security. It may take some time to settle up the estate, and it is quite possible that, as in my own case, we should engage legal help. Could this be left to your discretion? The lawyer who has been writing to Mrs. Li is Mr. H. W. Chadeayne, Brewster Building 44 Smith Street, Newburgh, N.Y.

Thanking you in advance,

My dear Mr. Evans:

Very sincerely yours,

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jls c

OFFICE OF THE PRESIDENT