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Rockefeller, John D., Jr.  
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April 13, 1921

My dear Mr. Rockefeller:

I have heard with no little pleasure of your proposed trip to China, and I only regret that I shall not be in China to be among those who will welcome you there.

Sometime before you go, at such a time and place as might be most convenient to you, I should like much to have a short conference with you on the educational situation in China. For two years before my return on this furlough I was Secretary of the China Christian Educational Association and travelled over the whole field from Moukden to Canton. It is possible that I might point out some preliminary items that would assist you in understanding the really wonderful situation developing in that great land.

I shall be in town for another week, and then later in June.

Again expressing my pleasure at the thought of your visiting China, I am

Very sincerely yours,

H.W.L.W.

Mr. John D. Rockefeller, Jr.,  
26 Broadway,  
New York City.

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June 2, 1921

Mr. John D. Rockefeller, Jr.,  
31 Broadway,  
New York City.

Dear Mr. Rockefeller:

I have been very happy to hear of your proposed visit to China and to Peking. I am always delighted when I hear of anyone planning to go out there, for I feel quite sure that it will be for him what it was for me - the opening up of a whole new world.

I realize how much better one can interpret new scenes and situations if he has looked over some data previously, and for this reason I am taking the liberty of enclosing an illustrated pamphlet on Peking and also a copy of our "Peking News", recently printed. Both contain a good deal of material which has been very carefully prepared and which I think you will find not only of interest but of importance.

There are two items which for some time have engaged the careful thought and study of not a few of us who are thinking constantly of America's relation to China, and how we may best introduce the broad fundamental Christian principles into that land at this time of her transition into modern life. Her Government has gotten along very well during its long period of being in a static condition, but now that it is moving into a dynamic age, the troubles it is having are inevitable, and no greater, on the whole, than America had when she was moving forward along similar lines in the early part of her history. The two items referred to are, first, the establishment of a high grade theological school for the advanced training of church leaders to meet the needs of the new day; and secondly, a high grade teachers college which will do for general education what the Union Medical College has done for medical education throughout the land - that is, just as the Medical College has lifted up the standards and ideals of the teaching and practice of medicine, so would a high grade

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Mr. Rockefeller

- 2 -

June 2, 1921

teachers college do the same for the promotion of general education in that land, which is, in all probability, the most fundamental need at the present time. I

It seems to me that the solution of most of China's problems will lie in the ability of the Christian colleges to raise up trustworthy leaders, and to spread abroad more general education, which will enable the people to respond more readily and intelligently to their leadership.

I should like to call your attention particularly to the very carefully written article by Mr. Burgess in the "Peking News." It is based on long experience and study.

Hoping that you will have a good journey and a happy visit to the great land of China, I am

Ever sincerely yours,

R&L.W

P.S. I hope you will have opportunity while in Peking of coming to know my friend and colleague, Dr. J. Leighton Stuart, President of Peking University. His knowledge of the situation is very broad and very thorough. In addition, I am sure that you will be glad to meet him personally.

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26 Broadway  
New York

June 7, 1921.

Dear Sir:

Mr. John D. Rockefeller, Jr. asks me to express to you his thanks for your letter of June 2nd and for the enclosures which accompanied it, which he is glad to have in view of his proposed visit to the Orient.

Very truly,

*H. Adams.*

Mr. Henry W. Luce, Vice President,  
Peking University,  
156 - 5th Avenue,  
New York City

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TELEGRAM RECEIVED FROM DR. FOSDICK BY HIS SECRETARY.

"Have awaiting me all available material on Peking University, finance plans, student conditions, denominational control, everything. Get this from Luce. Tell Luce imperative that he sees me Thursday evening."

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File  
December 15th, 1921.

Dr. Harry Emerson Fosdick,  
606 West 122nd Street,  
New York.

Dear Dr. Fosdick-

In response to the message received through your secretary, I am sending you herewith such material as I could get together in the absence of the Secretary of our Board of Trustees.

I. Building Program.

The estimate cost of building, divided into three periods may be found on Pages 30 and 31 of the brown covered pamphlet. Some slight revision in the cost of these buildings is taking place and a correct statement will be ready in a few days. The changes, however, will be comparatively slight. At the present time we have our land and something less than \$300,000 for building purposes, but it will take at the very least \$300,000 more to enable the University to move from its temporary buildings and simply get under cover, so to speak, on the new site. To do the building work adequately for the first period (which would probably cover some five years), would take the sum of about \$1,100,000.

II. Staff.

To bring our present staff up to efficiency we should add ten professors, each professor costing about \$4,000 a year. This would cover salary, travelling expenses and all incidental expenses in connection with his work.

III. Students.

There are now 250 men students and 120 women students.

1085

Page 2.  
Dr. Fosdick.  
December 15th, 1921.

University drew from every Province in China, one woman student coming a distance, measured in time of our going to Peking. It is clear to us now that the University is to be of national significance. Our great regret is that owing to our inadequate, temporary quarters we had to turn away something like 150 students this year.

#### IV. Current Expenses.

From all sources we receive and spend about \$85,000 a year and at the present time, because of the great demand upon us, are running short in our current expenses. Some \$10,000 or \$15,000 a year will be needed to bring us to normal and efficient work and expected growth in the near future makes it necessary to plan added funds for current expenses. We shall plan in the near future to make a more unified statement than can be done at this time.

Herewith I send you the following documents:

- I. Peking University brown covered pamphlet mentioned above.
- II. Statement for China Medical Board concerning Peking University with special reference to their co-operation in Pre-Medical Department.
- III. This was prepared last summer and given Dr. Vincent before he went to China. The Peking University Budget for July 1st, 1921 to July 1st, 1922 and a complete statement of the Theological School, its present needs and requirements for future growth. This statement has just been made out this week.

Trusting this may give you at least some of the information you desire, believe me

Very sincerely yours,

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*J. D. Rockefeller*

December 28th, 1921.

Dear Leighton:-

I can say to you privately that I have found out that the reason Mr. Rockefeller hesitates to do very much for the Peking Theological Seminary is that they are fearful of the theological dissension (and one wonders whether we are going to avoid these in view of the whole present situation, both in China and here) and they do not wish to become involved. This does not mean that they are not in sympathy with our point of view but their great work is at the Medical School and they have to work with all Missions. They have found that if the Rockefeller Foundation gives a gift to any institution it is likely to be construed that Mr. Rockefeller is standing for all the institution may stand for. Thence they feel they must be careful. Dr. Fosdick is in close touch with him. It is possible that he may give a gift quietly of say twenty or twenty-five thousand and of course we have not failed to point out that a gift to another part of the University would free our strain on the Theological Seminary.

In addition to this we are hoping they will help us develop the Pre-Medical School.

I am trying to get William Hung's salary and have constantly in mind that of Mr. Chao. I wish you had been more specific as to the time limits we have in securing his salary. Of course I am doing all I can amidst a thousand other things to present the matter and am thinking that possibly you would want to know before Chinese New Year. It would be a wonderful thing to have him. Mr. Hung knows him and has given the strongest kind of testimony to our Committee in regard to him. I also know him and highly approve. In fact with Mr. Lee in the Old Testament Department, Mr. T.T. Lew, William Hung and Mr. Chao, I think we would have the four strongest men in all China of whom I know for this particular purpose.

I will be sending you soon copies of the new bird's-eye view which is very beautiful indeed.

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Page 2.  
Dr. Stuart.  
December 28th, 1921.

When in Pasadena I hope to see Mrs. Pendleton and bring to a definite conclusion, if possible, the matter regarding the library. We are calling the main building Library and Administration Hall, believing that if we could unit them now gradually in time the Library would take up the whole building. I am going to try to persuade Mrs. Pendleton to take the whole building, but of course that is a much larger matter than she originally had in mind.

Regarding "Princeton-in-Peking" I think matters are moving along here very well. I imagine that they have to be delicate dealing with this matter at the present time. Mr. Kanamaker, the new Executive Secretary of Princeton-in-Peking, Mr. Burgess and I work together in absolute harmony. They are mentioning this matter in the letters and literature which they are sending out to the Princeton Alumnae, of which there are 12,000. As soon as this year's budget is taken care of they hope to do all in their power to develop the Princeton School of Social Science in Peking University. Mr. Burgess has just drawn up his views of this closer relationship and I have presented them to Dr. Eric North for his views. The latter always guards the technical interest of the University very minutely and we know if it passes his hands we will meet with no difficulty from our Committee or Board of Trustees. I have just noted that the place of one coopted trustee is vacant and I am proposing that we ask the Prince-in-Peking Committee to nominate a man for the office. So you see things are moving quietly but, I think, surely.

Ever,

1088

February 28th, 1922.

Dr. Harry Emerson Fosdick,  
Union Theological Seminary,  
New York, N. Y.

My dear Dr. Fosdick:-

Let me answer your questions of yesterday in  
the order given.

1. Funds have been promised for the chapel, the library, a dormitory and several residences and are now in hand for three buildings for the women's Department. Most of the necessary money for the recitation hall of the theological seminary (Ninde Memorial) is also in hand. See paragraph 2. We anticipate that by constructing all the buildings for which funds are available it may be possible to move all departments simultaneously, though some will of course be cramped and crowded. We hope that the theological seminary will be the first to move into a complete equipment, but that all departments will move from the present site at the same time.

2. Friends of Bishop Ninde of the Methodist Church agreed to give \$25,000 toward the recitation building for the seminary. This is the matter referred to under item A.-1. Since the original statement was made to you they have agreed to contribute an additional \$15,000 to fully complete this building.

3. We enclose herewith a copy of Mr. Harkness's letter offering to give \$50,000 for this department. You will note, however, that his proviso is "when another \$50,000 for the same purpose has been subscribed". You see it would therefore be impossible for Mr. Rockefeller to give money to the general campaign and have it cover Mr. Harkness's conditional gift for the seminary. The gift of Mr. Harkness is not necessarily for buildings and of course the thing we need most at present is some guarantee of income for the running expenses.

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Page 2.  
Dr. Fosdick.  
February 28th, 1922.

All we actually need to-day to meet Mr. Harkness's stipulation is \$29,500.00, for in addition to the \$15,000 pledged by friends of Bishop Winde we have a \$5,000 pledge to cover the salary of Prof. Chao for three years and \$500 on the building fund.

Trusting that this is perfectly clear and with great appreciation of your own co-operation,

Very sincerely yours,

Executive Secretary.

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COPY.

*Confidential*

26 Broadway,  
New York.

March 29th, 1922.

Dear Doctor Fosdick:

Your letter of March 9th is received, and I thank you for the further data therein contained. I understand that the Peking University has under way a campaign to raise \$1,860,000 for buildings, equipment and a limited amount of endowment, that the campaign has been divided into three periods, and that in the first period \$870,000 is to be raised, toward which amount \$489,500 has already been pledged.

I will contribute \$50,000 toward the campaign, the gift to be used for any of the purposes included in the campaign, in the discretion of the Trustees, but prefer that so far as any public announcement or official University publications are concerned the gift be recorded as anonymous.

Very truly,

(Signed) John D. Rockefeller, Jr.

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COPY.

*Confidential*

March 30th, 1922.

Mr. H. K. Caskey,  
Peking University,  
158 Fifth Avenue,  
New York.

My dear Mr. Caskey:-

I am sending you a copy of a letter just received from Mr. Rockefeller. In it you will see that he offers us \$50,000 which in the discretion of the trustees of the university can be used for any purposes whatsoever included in the campaign. He understands, however, that this \$50,000 will be applied to cover the \$50,000 offered by Mr. Harkness, so that you are perfectly free to make that disposal of his pledge.

Please notice that Mr. Rockefeller desires that so far as any public announcement or official university publications are concerned his gift be regarded as anonymous.

Best wishes always,

Very sincerely yours,

(Signed) Harry Emerson Fosdick.

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April 17th, 1922.

Mr. John D. Rockefeller, Jr.,  
26 Broadway,  
New York.

Dear Mr. Rockefeller:-

Soon after my return from a long, hard trip along the Pacific Coast in search of funds for the building of ~~the~~ Christian University at Peking, I was greatly cheered by the word you sent us through Dr. Fosdick that you would cooperate with us in carrying out what seems to me just at the present time the most urgent single task I know any where in the world.

Having been in Peking yourself I know you fully understand how important it is in that great radiating student center to establish a strong University with Christian ideals. You have doubtless heard that Government students there have been attacking Christianity openly just on the eve of the World Student Federation. We are greatly encouraged that Christianity now has made itself so strong that it can be thus noticed.

Because of your gift and one or two others during the past few months I have never had greater hope than at the present time that one day we shall see a Christian University on the new site worthy of the name.

Greatly appreciating your share in this great task,  
believe me,

Very sincerely yours,

Vice-President.

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SUGGESTED PARAGRAPHS FOR POSSIBLE INCLUSION  
IN STATEMENT TO MR. JOHN D. ROCKEFELLER, JR.

(To be preceded by statement about the history, present situation and needs of Peking University).

In view of the foregoing we submit that Peking University, properly backed, stands ready to seize an unsurpassed opportunity to mould the new China along lines that will be constructive, friendly and Christian.

Unless higher education is characterized by the Christian atmosphere, it is obvious that China may become increasingly pagan, hostile and world-menacing.

Even the superb work before Peking Union Medical College inevitably depends for its success upon the character of the young Chinese men who come to it for professional training. With its newly established pre-medical courses, Peking University can become a leading producer of the most promising students of the Medical College.

We are sure that these facts are well recognized by you and your associates and therefore earnestly trust that you may be able to devise appropriate means for giving our campaign an adequate and decisive impulse. Our Board of Trustees represents very little wealth. Its members are supporting this movement loyally and unanimously, but they cannot add greatly to the financial momentum of the enterprise. Furthermore we have in this country no body of alumni or other morally-obligated group to provide personal work and sacrifice such as American institutions have as their leading resource. The Mission Boards, as such, are already doing all that we can rightly ask. Our case, therefore, must be made with the public at large.

Our experience during the past year affords evidence that Peking University has a strong appeal. But, in these days of multitudinous campaigns, many givers are wisely concentrating their benevolences in quarters where they feel sure their money will be most productively used. They desire assurances that an



appeal has merits sufficient to have won the support of discriminating individuals and groups whose judgment they trust. The vital bearing of your action, therefore, can scarcely be overstated. A conditional gift of one-third of the million-dollar fund we now seek will provide the leverage so essential to success. Without such a leverage we would confront an extensive and most difficult task; with it we are confident that we can achieve the goal.

9/13/22. H. F. Strong

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PEKING UNIVERSITY

Incorporated  
PEKING, CHINA



AMERICAN HEADQUARTERS  
ROOM 912  
156 FIFTH AVENUE  
NEW YORK

PROMOTION COMMITTEE

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HERBERT K. CASKEY, *Executive Secretary*

DEPOSITARY

Bankers Trust Company

March 30, 1923.

My dear Mr. Rockefeller:

Since my recent return to America to help carry forward the urgent program of our University, I have wanted to express to you the deep appreciation felt by my colleagues and myself because of the help extended some time ago by yourself and more recently through the China Medical Board. We realize that we have not as yet earned the right to seek any further financial aid from your agencies. I am writing, therefore, not to ask for a contribution but to tell you of the gratifying progress that has followed your former gift, and to bring to your attention one special matter that is of immediate and vital concern to us.

Doubtless you will be glad to know that construction work on our School of Theology Building and four others is now well under way. William Hung, the brilliant young Chinese who has been speaking for us this season in the United States, will sail in a few months to take up his duties alongside Dean Timothy Lew and his little group of very able associates. Since last December the University has concentrated its efforts, in this country, to securing the money essential to permit removal to the new site by the fall of 1924. To date we have about \$300,000 quite definitely assured, and several local committees are at work on accepted goals involving an additional \$200,000. We are bending every energy to realize our immediate objective of one million dollars before my return to Peking in June.

As we go about, urging the paramount claims of our enterprise, we are meeting a warm response from intelligent men and women; but it is a constant and almost discouraging problem in the larger cities to get our case presented adequately to those most able to give heed.

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This is, of course, especially true here in New York where men of large means are beset to an extent justly taxing their patience. We have several relatively promising presentations arranged, but we still lack access to most of those whose attention we particularly ~~need~~ *need*.

Knowing your own keen interest in seeing our project fully succeed, I have just had a talk with Mr. Richardson and am writing to you, at his suggestion, regarding an exceptional favor which we trust you may see ~~exceptional~~ *special* reason to grant.

Last year you generously supplied us with fifty thousand dollars toward making possible the establishment, on sound foundations, of our School of Theology. Having done this, we hope you feel yourself to be in a position to commend the enterprise to such of your acquaintances as may be best able to follow your lead. Since you have seen and so carefully studied actual conditions at Peking and realize, as few Americans can, the strategic values of sound Christian education for China's coming leaders, you are qualified in a unique way to draw the attention of other worth while men to the cause we are striving to serve.

If you personally, or in association with other internationally-minded Christian men, could invite together a small group of ~~potentially interested~~ acquaintances, it would mean more to us than we can tell you. We know how difficult it is for men like yourself to do such things, but we sincerely believe that the unusual privilege you have had of learning the facts we wish to present make you one of the very few men able to ~~help~~ *help* us in this way. We have good reason to believe that two or three other sympathetic and influential friends would gladly join you in sponsoring an informal gathering in our interests and in laying the situation before men who might help us decisively. But your own favorable decision is literally a prerequisite to the bringing together of such a group as could effectively serve our purpose. We stand ready to support our request with whatever data may be desired to convince and persuade you that this is genuinely a case meriting special action.

*whom we  
might interest*

With most earnest gratitude for what you have already done for us,

Very sincerely yours,

President

John D. Rockefeller, Jr., Esq.,  
26 Broadway,  
New York, N.Y.

26 Broadway  
New York

*J. D. Rockefeller, Jr.*

April 4, 1923.

President J. Leighton Stuart,  
Room 912,  
156 Fifth Avenue,  
New York City.

Dear Dr. Stuart,

Referring to your letter to Mr. Rockefeller, Jr., of March the 30th presenting interesting statements as to Peking University and suggesting that Mr. Rockefeller help you in getting together a group of people who might be interested in the University, I am stating with regret that Mr. Rockefeller is to be out of the city almost all of the month of April and is not expecting to be able to take interest in many of the important matters which are before him this spring. He regrets that it would therefore be impossible for him to help you in the way you desire.

Very truly yours,

*W. S. Richardson*

1098

July 21, 1924

Mr. John D. Rockefeller  
Pocantico Hills  
Tarrytown, New York

Dear Mr. Rockefeller:

Peking University was formed in 1917 by a union of all higher educational work for men in and near Peking conducted by Protestant Missionary Societies. In 1920 the North China Women's College, which was founded fifteen years before, became affiliated with Peking University. The University began with a student body of about 300, and today has a student body of nearly 500 with 83 professors. The enrollment has been limited by the physical accommodations. For the last two years we have had to refuse entrance to two-thirds of the students applying for the freshman class. This was necessary because of our limited, temporary quarters.

We own a beautiful site of 100 acres just northwest of the City of Peking, on the macadamized road between Peking and the Summer Palace and a mile closer to Peking than the American Indemnity School (Tsinghua). On this site we have nearly completed six large buildings. We have under construction nine more, besides having the funds on hand and completed plans for three additional buildings, making a total of eighteen buildings.

In our campaign for funds we have secured approximately \$1,000,000 in cash; \$325,000 in written pledges; \$170,000 in verbal pledges; \$195,882 in lands and buildings owned in Peking; \$77,442 in our new site, giving us a combined total of assets of approximately \$1,769,324.

Our plans and buildings are proceeding rapidly and we hope to move to our new location in September 1925, with immediate provision for 700 students and ultimate capacity for 2500 students in regular scholastic work.

7/21/24

We send herewith a sketch showing the general plan of buildings and grounds, together with water, heating, lighting and sewage systems. In our campaign for funds our friends were liberal in providing for specific buildings, for which we are extremely grateful. We are indebted to Mr. John D. Rockefeller, Jr., for providing one of the two science buildings being erected. In these buildings will be conducted the pre-medical work for the Peking Union Medical College.

We face a serious situation at present, however, in the matter of mechanical installations. Mr. Clyde R. Place, C. E. of New York, estimates the cost for the construction of the power house with auxiliary lines at \$500,000. We do not have the money to finance this vital work. Gifts for buildings have been made, but to find someone to bury his money in the ground and imbed it in concrete is extremely difficult. The success of Peking Union Medical College is so wrapped up in this necessary preparatory college that we have faith in arousing your interest.

Standing as it does, the united enterprise of all Protestant higher educational effort in North China, situated at the Capital of the Nation, drawing to itself as it has already, students from every Province in China, we believe that its departments of Arts and Sciences, Journalism, Education and Theology, will take a place in helping interpret the truths of life and shaping the ideals of the future leaders of China, which the Peking Union Medical College has already taken in setting the standard of medical education forever among the Chinese people.

Mr. Paul Monroe, Director of the International Institute at Teachers' College, under date of January 15, 1924, wrote to President Stuart of Peking University as follows: "Having a wide knowledge of the mission field and of foreign fields in general, I know of no place where the investment of a given sum would have larger or more important returns."

Our need is great. Work on the power plant and auxiliary lines should go forward at once, so that the University can move into the new great plant in September 1925. Can we hope to interest you in making another great gift to the Chinese people?

Respectfully yours

26 Broadway  
New York

July 25, 1924.

Mr. James H. Lewis, Executive Secretary,  
Peking University,  
156 Fifth Avenue, New York City.

Dear Sir:

Your letter addressed to Mr. John D. Rockefeller,  
at Pocantico Hills, has been by him referred to me for re-  
ply.

Mr. Rockefeller, Sr., is being excused from all  
appeals of this kind, having reached an age when he feels  
that he can be so excused.

As you are evidently aware, Mr. Rockefeller, Jr.,  
has considered the situation at Peking University, but with  
the exception of a contribution made to the Theological  
Department, and the provisions mentioned as to the science  
building, he is not inclined to make a contribution.

Very truly,

*W. S. Richardson*

1101

March 5, 1925

Dear Mr. Rockefeller:

President Stuart has just written, for the China Mission Year Book of this next year, a statement concerning the religious policy of Peking University.

In view of the fact that this University occupies such an important position, not only in Chinese educational life, but also in its relation to American friends, I am quite sure you will be rather glad to have this frank statement before you.

Next to the political situation, China is going through a terrific moral struggle as she enters modern life. The various outbursts against Christian teaching have been indicative of this unrest.

In the midst of such moral and mental upheaval, Dr. Stuart feels that our own policy should be frankly understood, both by the Chinese and the Americans.

Sincerely yours

Mr. John D. Rockefeller, Jr.  
26 Broadway  
New York City

1102



26 Broadway  
New York

March 10th, 1925.

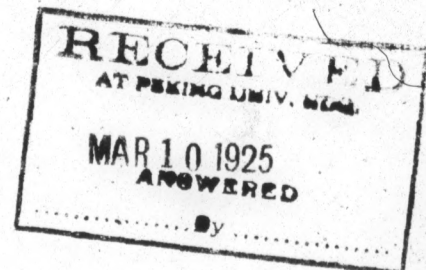
Dear Sir:

Mr. John D. Rockefeller, Jr.,  
asks me to acknowledge with thanks your  
letter of March 5th, and the statement  
concerning the religious policy of Peking  
University which accompanied it and which  
he has read with interest.

Very truly,

*Ann Adams*

Mr. James H. Lewis,  
Peking University,  
150 Fifth Ave.,  
New York, N. Y.



1103

April 2, 1925

My Dear Mr Rockefeller:

President Stuart's Annual Report to the Board of Trustees contains such a comprehensive statement of affairs in China that I am quite sure you will wish to read it.

The Annual Meeting of our Board of Trustees takes place on April 9th.

With cordial appreciation,

Sincerely yours,

To

Mr John D. Rockefeller, Jr.  
26 Broadway  
New York City

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26 Broadway  
New York

Ormond, Florida

April 8th, 1925.

Dear Sir:-

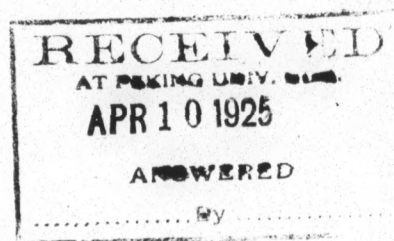
Mr. John D. Rockefeller, Jr. wishes  
me to thank you for your kindness in sending  
him President Stuart's Annual Report.

Very truly,

*A. L. Keely*

Secretary to Mr. John D. Rockefeller, Jr.

Mr. James H. Lewis  
Peking University  
150 Fifth Avenue  
New York City



1105

Rockefeller  
6

October 1, 1926.

Mr. Thomas B. Applegate,  
26 Broadway,  
New York City.

Dear Mr. Applegate:

In accordance with our conversation this morning, I am submitting herewith a statement concerning Peking University, together with a request for aid therefor.

Peking University was formed on its present union basis in 1916. It consisted then of an ideal with no money, but with the firm purpose of the various mission and allied organizations in North China to centralize in their university work.

The first gifts to the University were put into the purchase of land in the South-east corner of the Tartar city, which land was later resold to the Methodist-Episcopal Mission. The University occupied temporary buildings on this land until last June - 1926.

From the imppecunious ideal of 1916 to date, there has been given by American friends \$975,000 for the purchase of land and erection of buildings, not including \$600,000 which was contributed by friends of the Yenching Women's College, allied with the University. We have either completed or are in process of completing ten buildings and twenty residences. We have received or have pledged \$209,000 in cash or securities for endowment purposes, and are assured of an additional \$1,000,000 some time during the current fiscal year.

Of the total amount contributed for buildings and endowment, the China Medical Board very generously granted Mex. \$150,000 for one of our two Science Buildings, and Mex. \$25,622.54 worth of equipment for the Pre-Medical School. In addition to this, in 1922 Mr. Rockefeller personally made a gift of \$50,000 to be used for "Theological purposes". This is now finding investment in the residences for our Theological professors, though it at one time assisted in the construction of the Theological School, and at another time in the construction of the Theological Dormitory.

Despite the very difficult task of securing the amount of money required in the building of this enterprise, we have not felt that it was fair to ask Mr. Rockefeller for any additional help until we had accomplished rather much of what we had set out to do. There have been problems; there have been small crises; but all of these in some way have been met successfully.

This last year has been the most trying; first, because of the increased unrest in China itself, with consequent hesitation on the part of givers.

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in America to place their funds in China. It has been difficult in the second place, because the very completion of some of our large buildings and our power and equipment facilities have gone considerably beyond original estimates of cost.

We have moved from the old temporary buildings out to the new Campus during the summer, and school opens this month, using the dormitories and those buildings which have been already completed.

In the face of this prospect of achievement we are confronted now by the immediate and compelling necessity to secure \$300,000 of which we have approximately \$150,000 in prospect, to pay our bills, complete our buildings, and launch the University in its first year, without an overhanging terrible weight of debt. We know that the costs of current operation on the new Campus will be considerably more than they were on the old. We have approximated these extra costs in our estimates and, with our increased endowment and the aid of our friends, believe that we will be able to secure \$100,000 of this amount in cash beyond our present banking credits in order to complete the plant. In a word, facing success, we are confronted with a situation which is little short of disaster.

It is because of all these things that we are compelled to ask substantial aid at this moment. We have not only made new friends along the way, but we have gone to many of our old friends more than once during these past nine years. If we knew or could discover where to go to secure this last \$150,000, we would not make this appeal to Mr. Rockefeller. Frankly, we do not know where to go. However, if Mr. Rockefeller would make us a conditional offer of \$100,000 on the basis that we should secure, by January 1, 1927, additional pledges or cash of \$50,000 over and above what we now have, I believe that we could again go to our constituency and raise that amount. I have grave fears however, that we could raise no more than that, particularly in view of the fact that within a year or two we shall have to secure additional dormitories and one or two recitation buildings, as well as commensurate endowment to take care of the increased expenditure.

Peking University occupies a place of enviable prestige and influence to-day. This position will be measurable enhanced if we can go through with all that has been planned and carried for and to this hour. But if, because of this last quarter of a million dollars, we are compelled to leave some of the buildings incomplete, or particularly our mechanical equipment, we shall suffer not only "the loss of face" before the Chinese, but the loss of that unique privilege of educational leadership, with which the Chinese have come to endow us during these early years of the University's beginnings. Furthermore, the carrying of such an amount of obligation, even though we might secure bonding credits therefor, would be an almost unbearable millstone around our necks as we begin our work in the new plant.

Therefore we come to you in this hour praying for your consideration and your stimulating aid.

Very sincerely yours,

JHL:FP

John D. Rockefeller, Jr.

~~OCT 11 1926~~

PEKING

26 Broadway  
New York

OCT 16 1926

October 15, 1926

Mr. James H. Lewis  
150 Fifth Avenue  
New York, New York

My dear Mr. Lewis:

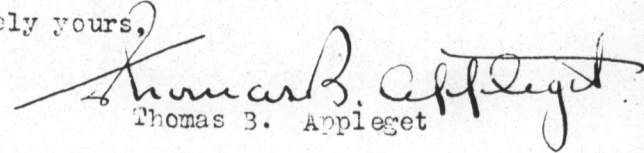
Your request addressed to Mr. John D. Rockefeller, Jr. on behalf of Peking University has been very carefully considered.

It is regretted that Mr. Rockefeller is not inclined to contribute toward the fund of \$150,000 which you estimate to be necessary to cover certain present needs of the University. In general, as I told you, Mr. Rockefeller follows the policy of not contributing toward individual Chinese institutions, feeling that his best service lies in other directions.

As we have already pointed out before, the contribution of \$50,000 made in 1922 was exceptional and given for a special purpose, without thought of further obligation.

Regretting the necessity of an unfavorable reply, believe me,

Sincerely yours,

  
Thomas B. Appleget

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November 19, 1928

Dear Dr. Fosdick:

At a meeting of the Trustees of Yenching the difficulty of completing our campaign was discussed very earnestly. I was requested to frame a letter to be mailed to several men of large means over the signature of persons who could properly address them in this manner. Dr. Barton is to make an appeal to one such person. I am asking Dr. Coffin whether he can make an appeal to Mr. Harkness. Do you feel that it would be in order for you to take the matter up with Mr. John D. Rockefeller, Jr.? Since Mr. Harkness declined to have a personal interview with Dr. Stuart some months ago I am not hopeful in that quarter. I do not know just what to expect from Dr. Nichols who is to be approached by Dr. Barton.

Since it is difficult - if not presumptuous - to draft an important letter to be sent by another person, I venture to send you some University stationery with the idea that you may possibly find time to dictate a letter of your own if you feel that you ought to address Mr. Rockefeller at all.

In any case please accept our heartfelt thanks.

Sincerely,

Dr. Harry Emerson Fosdick  
Union Theological Seminary  
120th and Broadway  
New York City

ODW:BB



November 20, 1928

My dear Mr. Rockefeller:

Just following a meeting of the Board of Trustees of Yenching University I feel that I must write you regarding the status of the campaign the Trustees have been conducting for some months past and which is now at its crucial stage.

Two friends of the University offered \$90,000 to complete the building program of the Women's College on the condition that the Trustees must secure the entire \$500,000 needed to meet certain requirements of the institution and to render possible the adequate accomplishment of its important task. You have been one of the generous friends who have made it possible for the University to reach its present development. I feel a very earnest hope that you may be willing to assist us now when we are in great danger of losing this gift of \$90,000. We have virtually exhausted our resources for securing about \$50,000 still needed in order to meet the conditions required. In a thorough canvass of the situation at the meeting of the Board very little prospect was held out that we could obtain this additional money and, on the other hand, it was the judgment of those best informed that we could not secure any further extension of time on the conditional pledge.

You know something of the history of the University. It is really an unexampled instance of rapid and effective development. When the first effort was begun seven years ago to finance this institution (created through the union of three small struggling schools), the total assets of the University were represented by an unsuitable building in the city of Peking valued at some \$100,000. At the present time the University owns a beautiful site and buildings outside the city valued at more than \$2,300,000. The invested funds from which it draws income amount to \$1,600,000 to which \$500,000 is about to be added. In addition, the Harvard-Yenching Institute of Chinese Studies, in which Harvard and Yenching participate equally, has an endowment of \$2,000,000 and we have reason to believe that this endowment will be largely increased in the near future.

In other words, the institution for which I earnestly ask your help again has become the recognized leader among the Christian institutions in China, designated by a Commission on higher Christian education to have the largest enrolment of collegiate students among these Christian institutions and to be the sole one of those now existing which shall develop a complete postgraduate school to give specialized training to the choicest students from various other institutions. Since its students come from every province in China, a great proportion of them from the extreme south, Yenching is certain to be the chief center where adequate training can be given to those men and women who will be the leaders in the entire Christian life of China. The influence exerted by the institution will bear very directly upon the most vital problems of the moment since the commission on Christian higher education has selected Yenching as the university to emphasize in particular the group of the social sciences. It is in this field that thoughtful Chinese are now most deeply interested in their realization that China's immediate problems are in the field of economics, sociology, and politics. We are deeply concerned that we shall not lose the \$90,000 gift so necessary to complete the building program of the Women's College and that we shall obtain the full \$500,000 needed for placing Yenching on a financial basis where it can operate on its present scale of development in a manner in keeping with its wide-spread reputation in China and its great possibilities for service. I earnestly hope that you may find it possible at this time to step into the breach and meet this situation for us.

Sincerely yours,

Mr. John D. Rockefeller, Jr.  
26 Broadway  
New York City

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PARK AVENUE BAPTIST CHURCH

PARK AVENUE AT EAST SIXTY-FOURTH STREET

NEW YORK CITY

MINISTERS  
HARRY EMERSON FOSDICK  
EUGENE C. CARDER

DR. FOSDICK'S ADDRESS  
3041 BROADWAY  
NEW YORK CITY

November 21, 1928

Mr. Clin D. Wanamaker,  
Yenching University,  
150 Fifth Avenue,  
New York, N. Y.

Dear Mr. Wanamaker:

I have before me your letter of November 19 and regret the necessity of sending you a disappointing reply. Under no circumstances can financial appeals go through my office to Mr. Rockefeller. I have in the last four days had four major appeals, desiring, as you desire, that I constitute myself a functionary to present the cause to Mr. Rockefeller's personal attention. This matter has become so embarrassing both to me and to Mr. Rockefeller himself that long since we had an agreement together that if ever the pressure of personal friendship compelled me to send an appeal through my office to his office he would under no circumstances pay any attention to it. All appeals to Mr. Rockefeller must go directly to his office. My office is not at all equipped to handle financial matters or to investigate them. His office is the best equipped for that purpose, I presume, in the world. Personal pull counts for nothing. Even if I were myself presenting de novo some cause in which I had been the originator of interest I should go to the regularly constituted channels at 26 Broadway. I am sorry to send you this disappointing reply but my situation is such that I have no choice in the matter.

Of course, as you know, I am sincerely interested in your cause and I hope that you may succeed.

Sincerely yours,

*Harry Emerson Fosdick*

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26 Broadway  
New York

Rockefeller

February 27, 1929.

Gentlemen:

Your letter of November 16th to Mr. John D. Rockefeller, Jr. inviting him to attend the dedication of the new plant of Yenching University in October, 1929, was duly received. Reply has been delayed owing to Mr. Rockefeller's absence in Europe. Mr. Rockefeller is most regretful that, interesting and important as the occasion will be, he is unable to arrange to be present. He is most appreciative however of the courtesy of your invitation.

Very truly,

Tom Adams

Mr. E. M. McBrier, Chairman  
Mr. Franklin H. Warner,  
Mr. O. D. Wannamaker,  
Yenching University,  
150 Fifth Avenue,  
New York City.

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*J. D. Rockefeller Jr*

26 Broadway  
New York

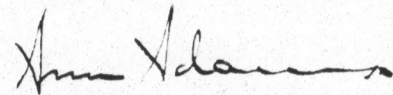
March 22, 1932.

Dear Sir:

Mr. Rockefeller, Jr. has received with appreciation the invitation contained in your letter of March 17th, to be the guest of the Yenching Advisory Council at a luncheon at the Bankers Club on Friday, April 8th, and to hear President Stuart speak on the present situation in China.

Much to his regret, Mr. Rockefeller's engagements will not permit him to avail of your courteous invitation, for which he wishes me to express his thanks.

Very truly,



Mr. Olin D. Wannamaker,  
Assistant to President Stuart,  
Yenching University,  
150 Fifth Avenue,  
New York City.

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30 Rockefeller Plaza  
New York

Room 5600

October 23, 1936

Dear Dr. Barber:

Your courteous letter of October 22nd has been received in Mr. Rockefeller, Jr.'s absence.

I know both Mrs. Rockefeller and he would appreciate your kind thought in sending the invitation in connection with the dinner for Dr. Luce, which is to be given next Tuesday evening, October 27th. I find Mr. and Mrs. Rockefeller, Jr.'s calendar indicates that they have an engagement, which would prevent their attending.

Very sincerely,

*Robert Lumb*

Dr. George G. Barber  
Yenching University  
150 Fifth Avenue  
New York City, N. Y.

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YENCHING

May 26, 1937.

My dear Mr. Rockefeller:

The Board of Trustees of Yenching University have asked me on their behalf to extend to you and every member of the family of John D. Rockefeller their sincere sympathy and condolences in the sad bereavement you have suffered in the death of your father.

At a meeting of the Executive Committee of the Board of Trustees of Yenching University held May 24th the following resolution was adopted unanimously and I was instructed to inform you concerning it;

"Truth demands the sparing use of superlatives. The death of Mr. John D. Rockefeller on May 23rd, 1937 bids our minds and hearts to employ this one: The life and gifts of Mr. John D. Rockefeller establish him one of mankind's very greatest benefactors. His benefactions to Yenching helped our University in the days of its dire need and heartened it to go on from strength to strength in its leadership in Christian higher education in the populous Republic of China.

"To all posterities of the Trustees and Alumni of Yenching University the memory of Mr. John D. Rockefeller will be held in gratitude.

"In the midst of this universal loss we rejoice that the glorious hope of the Christian faith is the comfort of the family and of all who so deeply feel the pangs of this bereavement."

With heartfelt sympathy, we remain,

Sincerely yours,

YENCHING UNIVERSITY,

\_\_\_\_\_  
President,  
Board of Trustees.

Mr. John D. Rockefeller, Jr.  
30 Rockefeller Plaza  
New York City.