

349 5371

UBCHEA ARCHIVES
COLLEGE FILES
RG 11

Yenching
Corres
Ritter, Richard H.
1928-1929

3

4

9

5

3

7

1

0 167

YENCHING UNIVERSITY

HAITIEN

PEKING WEST

April 7, 1928.

Dear Dr. Stuart:

Though you no doubt hear from me indirectly rather frequently, at the breakfast table, it is time that I wrote you another letter to tell you of some of the religious developments. In general, we are all rather encouraged.

The increase in interest in Christianity, which we noted at the beginning of the year is continuing, though it is still, of course traveling at a rather slow rate. The Yenta Christian Fellowship, though labouring under a cumbersome organization and hindered by the general spirit of inefficiency which seems to pervade a great deal of our Yenching life, is doing well and has already established itself very nicely in the public confidence. Our lack of publicity has no doubt been a hindrance to you; this was also due to poor organization, but we now have a Committee which, I trust, will be efficient. You have probably noticed the increased number of items in the Faculty Weekly recently. We are now preparing an annual report, - or rather two, one in English and one in Chinese. If you have any persons in America who ought to receive the English one, please let me know immediately. We shall ship a batch to the office; but some may appreciate one directly from China.

We miss T.O.Chao, but the Sunday morning services continue to appeal to much better audiences than last year. I have taken Mr. Chao's place on the Executive Committee and as chairman of the Religious Department, and am doing as well as I can. We have some excellent students, especially Wen Chin-ming, who is developing in great shape. Our students are leading more chapel services now than formerly, and are doing it very well. This is especially true in the Women's College. Some of our freshmen, too, are affording splendid hope for the future. My own discussion group, of four freshmen, has increased to six, - a contrast to last year when it decreased in the second term. Other groups have also done well, though some - to be sure - have died down. Service activities in Haitien - especially in poor relief and in children's Sunday Schools - have been most helpful. Two Sundays ago, all the Sunday School children, - 150 or more - were given a tour through the Biological laboratories, and shown horrible models of flies and what-not. We now have eighteen student teachers in Sunday Schools, besides all the free day schools. The "Life" has now divided, for purposes of discussion, into a Yenching faction and a Peking faction. The Yenching faction is discussing the proper attitude of faculty toward students, based on a survey of our graduates' activities; i.e., why have we failed with so many, and what shall we do to make them more Christian in their attitudes? The "Quest" group (which we hope you will join on your return) is also meeting once a week and discussions are stirring up a good many of us to do more with the students. ~~And~~ The rift in my optimism comes in observing that all this increased interest is among the foreigners; the Chinese faculty, at least outwardly, is not showing so much concern. Andrew Ch'eng, as chairman of the Chinese Chaplain's Committee (substituting for T.S.Chao) is doing very well, and Katherine Ch'eng, is a fine addition to our community in every way. The Executive Committee of the Fellowship will go out of office in another fortnight, and we are going to do our best to get well-chosen successors. Mrs. Frame has done very well indeed, her efficiency in management, as well as her beautiful spirit, toning us up a lot. We shall miss her. We shall also miss Bentley, and no one seems to know just who can take his place.

T.Z.Koo's visit ~~was~~ stirred more interest than any other visitation since I have been in Yenching. He was here for four days, addressed about six public meetings and conducted innumerable personal interviews as well as small group discussions. He also led the Tsing-Hua Yenching retreat, and an evening discussion meeting for the

0168

faculty. His public meetings were invariably packed full, and he could have conducted twice as many personal interviews had he had time. He made an enormous impression on quite a number of students; I have had some most encouraging echoes of changed lives and new viewpoints. The faculty meeting was, in my opinion, very good. It was not much advertised, - just a notice in the Weekly, the subject being stated as "Student-faculty relationships." Practically all of the foreign faculty came, and many wives. Unfortunately there were only three Chinese there. (Are the reasons on the surface or is there a real lack of interest in such matters, is the question which I cannot answer.) But the foreigners were much interested, and the discussion and questions-and-answers were most helpful. He told us that he had discovered that our students were more or less afraid to be seen with the faculty, being afraid to be called teachers' pets: they were not afraid of us, but of their fellow-students. He said we were not intelligently using our available Christian resources in a number of ways. One of them (of particular interest to me) was that I (who, he understood, was supposed to have time for personal mixing with the students) was tied up much more than I realized ~~in~~ by my position as head of the loan and self-help Committee. My disciplinary functions killed my Christian influence he said. This he said right out in public meeting without having conferred with me about it before; he evidently got his information straight from the students. He advocated the ~~an~~ allotment of several teachers to half time "Christian work" of the type I have always wanted to do. He said the other half time of such a person must be in teaching, not in general committee or administrative work. Porter and I objected in theory, saying that an administrator, by his just dealings, ought to be able to win and hold the respect of the students so as to have a large Christian influence, but Dr. Koo said that, in spite of the theory, the facts were on the other side, and we had better bow to the facts for the present and remove me from administrative work. My only answer to such a challenge was "Tell it to Dr. Stuart;" but as I doubt if he will, I am telling you myself!

As you know, I hope I can work out of the Loan Committee, which has grown to entirely unpremeditated bounds; but it will probably be necessary to continue it until the end of next school year, while I am working Parr into it. Whether or not Parr is the man to continue it definitely and permanently remains to be seen. He will always be an excellent helper in that kind of work, but the type of full-time man I want, - one who will be a vocational guide, a general employment man (especially to help young graduates) a self-help manager (including work of a wider scope than I could ever do) and a loan and scholarship chairman, - ought to be a man of unusual qualities, and if at all possible, a Chinese. Such a man, perhaps, cannot be secured immediately. In the meanwhile, next year Parr and I can carry on. And then, after I come back from furlough perhaps my old-time dream will be established and I shall really have plenty of time for loafing around with the students.

I am awfully glad you have got Parr. Even if he should not prove the man to take over the self-help work permanently, he is a splendid addition to Yenching, and can fit in in a half dozen other capacities. I hope he will be granted a house near the campus; otherwise his friendship activities will be greatly handicapped.

I am still more glad that you got Kingman. I think he is one man in 1,000!

The big war is expected to start soon now. Where it will leave us remains to be seen; but I am sure the panic of last Spring cannot be repeated. We are not in the best possible situation to meet the nationalists. The Chinese President ^{apparently} is not to be found, the Two Commissions are not awfully popular or efficient, and the students still can be stampeded any time the proper people wish to stampede them. So I am very glad you are coming back soon. It is essential that you be here when the Nationalists come (though it is by no means sure that they will ~~be~~ break through in this coming drive.)

It is great to hear of your success financially. We think of you often, and miss you a lot. Emma sends you her love, as do I.

Very cordially yours,

*I have hopefully entered your name
as leader of the last Tuesday
Chapel Service.*

Richard H. Potter

0169

Copy of my annual
report to the Presbyterian
Mission. For Mr. Garside -

Yenching University,
Peping West, April 10, 1929.

TRANSLATION

Dear Mrs. Hayes:

My report this year is not so very different from that of last. We have lived the normal life of a college teacher much as it is lived anywhere in the world. China is, indeed going through particularly interesting revolutionary experiences; and these experiences have had their influence on us, and on our work giving to teaching and to Christian-character-building an immediate relevancy and zest which are perhaps lacking in more normal lands. But our life at Yenching has gone along smoothly and quietly enough; we have had no great crises, upheavals or serious threats, other than a student movement against our dean, which has now died down. I suppose that deans are more or less unpopular everywhere. In China, of course, student nerves are somewhat jumpy, and perhaps anti-one-thing-and-another explosions are more common than they are in America or England. We can consider ourselves fortunate at Yenching that we have had only one such movement this year. The Tsing Hua students succeeded in getting rid of about eight of their unpopular teachers.

I have spent six hours a week, - less than half time, according to an average schedule - in teaching in the department of History. There was one course in Europe during the Middle Ages, Renaissance, Reformation, and down through the French Revolution. A good deal of this course had to do with the development of Christianity. The second course was one in Biography. In each term four great ~~men~~ men were studied, being chosen by the students from a list of five. In the first term the four chosen were Socrates, Caesar, Jesus, and Voltaire, - Luther being the one omitted. It was interesting to note that, though votes scattered as to the choices of the various "candidates," the vote for Jesus was unanimous. In the second term, those being studied are: Napoleon, Mazzini, Lincoln, Lenin. Though the course is one in pure history, that fact did not preclude the discussions on comparative life ideals which naturally arose.

I was also assigned again to the task of helping the students out of their financial troubles, - i.e., to the Chairmanship of the Committee on Self Help, Loans and Scholarships. This is a venture which I began three years ago as a quite justifiable "Christian" service, not realizing how large and how fast the department would grow. I started out, at that time, having office hours for one hour a day only, for this enterprise. So great was the need for it that the University has now taken on a full time man, Mr. Chou Ching-fu, to begin work on June first, superseding my activities along this line. Though this work was not exactly what I had intended to do, nor was it what the Board assigned me to Yenching for, I nevertheless consider that it was wise for me to have followed it through. A number of things have been accomplished by it, and I am not at all sorry that I did it, in spite of the time used up which I could have used in other more congenial jobs.

In the first place, and most important, it has helped me to understand the students, learn of their background, their economic handicaps, as well as to be plunged into the mist of student political activities which haunt all schools in China at the present time. Scores of students who would not have come to

0170

3
4
9
5
3
7
1

me with their personal problems on any other basis, have come to me because their financial situation compelled them to come. Secondly, I have done all I could to give the personal sympathy and friendship, to go into details of their budgets with them, helping them to save as well as to earn, to find jobs, to induce teachers to use student help instead of outside help, to show the students the sacredness of work of all kinds, to help break down the tradition that a student does not do coolie labour, and to sift the candidates for loans and scholarships to make sure that the really worthy ones got the the money. This is no easy task, and I do not claim to have done it well. But I do feel that I have at least made a dent in the problem and that I have made it possible for my successor, Mr. Chou, to go into the thing with every hope of success. And all this while I have been establishing myself with the students in a way which I ought to be able to capitalize later on. I trust also that at least something has been done to make it easier for poor students to come to Yenching, and thus to counteract the tendency which we seem to be drifting into of becoming an aristocratic college.

As the Year has not yet finished, I can give no figures on what has been accomplished. But I should guess that, when the year ends, roughly eighty students will have earned an average of \$35 per year each, and about eighty more (including many of the same group) will have borrowed an average of \$80 from the University on a scientific as well as highly personalized system. In addition a new system of awarding scholarships has also been introduced, and much time has been spent in co-ordinating the terms of the various loans and gifts, both of the University administration and of all departments. Money for several new scholarships has also been secured, and the donors of scholarships were sent personal letters by students who benefitted therefrom. Much time has also been spent in collecting loan debts from graduates, a phase of the work that had never been very accurately followed up before; and the office system, files, and indices brought into usable shape.

For the rest of my time, I have done all I could to follow out the type of activity that I like best, and for which I think I am best fitted, - personal, friendly intercourse with a selected group of students, leading up to what might be called individual evangelistic efforts with those who seem inclined to respond. Overnight hill hikes with small groups of teachers and students, frequent lunches or evening parties in our home (which have been described by Mrs. Ritter who has taken the leading share in this work) personal walks and talks, a Christian discussion group which, in spite of my efforts, has continued to grow in numbers during the year, and which has developed excellent spirit (not a single absence being yet registered for this semester), the further nurturing of the Clerical Club, a group of those intending to be ministers of the Gospel, which I helped to organize and to which I am now advisor, membership on a number of committees in connection with the Yenta Christian Fellowship (our campus church), especial emphasis on the encouragement of small groups among students, particularly freshmen, the occasional leadership of chapel services both here and in Tsing Hua, and the effort (largely futile, I am afraid) to live a life myself which might possibly attract some to Jesus, have been the chief points emphasized in what might be narrowly called my "Christian" activities. Whether or not these have had any influence in helping the great Cause to which we have all devoted our lives remains to be seen. Perhaps we shall never know; we can only pray that somehow, in his own way, God

will use what little influence we may have, to show to some the great glories of association with Him.

I have had practically no opportunity for language study this year.

I am glad to say that, after our furlough, which will begin on July 1 and continue till the Fall of next year, President Stuart has acceded to my request to be relieved of the Self-Help and Loan work. As I have already explained, this was undertaken with the idea of its being a reasonable service in line with what we called "Christian" student activities. We had no idea that it would develop into such a specialized job. This year, the President has delegated Dr. Parr to help me in that work; but even with his splendid assistance, it has taken more of my time than I had thought it would. The President has been as quick as I to be its importance. Hence Mr. Chou, a man trained in the vocation of agriculture, and of splendid Christian character, formerly in the Methodist school at Ch'ang Li, now in Tsing Hua, has been appointed to give full time to the chairmanship of this Committee. And I shall hereafter be a part time teacher in history (six, or at most eight hours a week) and shall use all of the rest of my time in unattached, unofficial, personal, friendly comradeship with the students which I hope (with God's help) to make as genuinely Christian as I can possibly make it. To do this unofficially, as a teacher, is far better (I have become convinced since coming to Yenching) than to do it as an officer ~~was~~ especially designated by the administration for the purpose.. In Yenching our chaplaincies, our committee chairmanships, our other responsible positions in Christian service are scattered among several different persons, both teachers and students; and the system is working very well. To have the University appoint a religious work director doing somewhat parallel work to that of the Christian Fellowship would be a great mistake. And so I shall just plan to increase my personal intercourse all I can and fill up the time formerly consumed in the financial adersership with these activities which interest me more. But I still strongly feel that the experience of these past few years in the financial work has been of inestimable value in laying a foundation for my activities along the lines outlined for the future.

Yours very cordially,

Richard H. Ritter.

disappointed in the amount of time it has consumed, but has responded equally as quickly to

0172

will also be in the office of the Secretary of the Board of Education, New York City, New York.

It is noted that the Board of Education, New York City, New York, is composed of members from various parts of the city, and it is believed that the Board will be able to handle the matter in a most satisfactory manner.

The Board of Education, New York City, New York, is a body of nine members, and it is believed that the Board will be able to handle the matter in a most satisfactory manner.

The Board of Education, New York City, New York, is a body of nine members, and it is believed that the Board will be able to handle the matter in a most satisfactory manner.

The Board of Education, New York City, New York, is a body of nine members, and it is believed that the Board will be able to handle the matter in a most satisfactory manner.

Disappointed in the amount of time it has consumed, it has resorted to the use of force.

33
MAY 1929
BIB

01170

E
4
9
5
E
7

C O P Y

YENCHING

April 29, 1929

TRANSFER

Dear Ritter:

When I fell heir to this job, certain inquiries were already under way with reference to the subject of student loan funds and scholarships. This inquiry continued later in exchange of communications between you and Mr. Garside. You sent him an interesting newspaper clipping in January of this year. I hope I may be able to use this in a special sort of publicity material that would help this particular aspect of the University's life - self help and financial assistance for students.

Unfortunately, with all the effort that Miss McCoy has been able to make in the records of the promotional office and Mr. Garside and his staff in their office, there are still certain gaps in the information that I hope we can fill. I send you herewith two copies of a tabular exhibit of information as complete as we have been able to obtain here. If you will use one of these copies to fill in any of the gaps appearing and return this to us, we will forward to you any further information obtainable at this office.

Meanwhile, please also express your judgment as to just how we should cultivate these friends. I feel sure communications should go to them at least once every year - more frequently if possible. It would naturally be most effective if the donors could receive photographs of students assisted with their money. It occurs to me that we could publish an extremely striking small leaflet or folder containing information on the general subject of student self help in China with the background of the old aristocratic ideas and the striking contrast of present day practices. Some photographs of fine looking young men and women, who are helped and who help themselves, would make this an unusual appeal to certain types of donors in America. I should like to prepare such a folder and use it in the gradual accumulation of a loan fund sufficiently large to make a real contribution on the campus.

If you can send along some information in addition to your newspaper article and some photographs with concrete details about the present, we will do our best here to get a piece of printed matter ready and confer with you as to its use.

Burgess gave me a fine report of the splendid work that you and Sailer are doing in the religious life of the campus. We certainly appreciate this. It is one of the elements in our University life that we find it hardest to state properly and convincingly in America.

Cordially,

(Signed)

~~Richard H. Ritter~~

Olin J. Wainwright

Mr. Richard H. Ritter
Yenching University
Peping, China

ODW:BB

0174

YENCHING

April 28, 1933

Dear Sirs:

When I tell you to this job, certain individuals were already under way with reference to the subject of student loan funds and so forth. This inquiry continued later in exchange of communications between you and Mr. Garfield. You sent him an interesting newspaper clipping in January of this year. I hope I may be able to use this in a special sort of publicity material that would help in the particular aspect of the University's life - self help and financial assistance for students.

Unfortunately, with all the effort that Miss McCoy has been able to make in the records of the promotional office and Mr. Garfield and his staff in their office, I have not been able to obtain this information. I would be glad to have you send me a copy of a picture of information as complete as we have been able to obtain here. If you will use one of these pictures to fill in any of the gaps necessary and return this to us, we will be glad to have you send further information obtainable at this office.

Meanwhile, if you also express your judgment as to just how we should utilize the funds, I feel your communications should be to them as far as possible - more frequently if possible. It would naturally be most effective if the funds could be used for the purchase of equipment and other things. It is our hope that we could publish an extensive book on the subject of student help in China with the cooperation of the old associates here and the rising class of present-day graduates. Some photographs of fine looking young men and women, who are helped and who help themselves, would make this an unusual appeal to certain types of donors in America. I should like to prepare such a folder and use it in the gradual accumulation of a fund and sufficient large to make a real contribution on the campus.

If you can send along some information in addition to your newspaper articles and some photographs with concrete details about the present, we will do our best here to set a plan of direct matter ready and copy with you as to the way.

Progress came as a fine report of the work that you and other are doing in the relations of the campus. We certainly agree with you on the importance of the elements in our University life that we find it hard to state properly and especially in America.

Cordially,
(Signed) HENRY HARRISON

Mr. Richard H. Ritter
Yenching University
Peking, China

007:88

5710

49571

Excerpt from letter of Richard Ritter
dated June 12, 1929

In regard to publicity, I believe thoroughly in it. Little has been done so far; but this year we made a beginning. We had each student who received a scholarship write a letter to the donor, some of which were very good indeed. In addition we have sent a circular letter to all donors, as well as that article in the Peking Leader, written by Mrs. Maxwell Stewart. As an answer to that article, Mr. Augustus L. Richards sent us an additional cheque for G\$500, which we are keeping till we decide what to do with it. We have written to him to let him choose between two plans which we have proposed.

I think it is quite legitimate for us to send letters and photographs to donors privately. But I should not be in favour of publishing a pamphlet with photographs of loan, scholarship or self help students in it unless they consent. They are very touchy on that subject, and generally want to keep the source of their income dark. We find it extremely difficult to get pictures of self helpers at work. Some of them might see such pictures published and wax quite indignant. But I think the idea of a pamphlet a good one, and Mr. Chou will send you material. I am taking the matter up with Mrs. Stewart, as she can write very attractively. We shall also try to get some photographs.

My work with this committee is now finished. Mr. Chou Ching-fu has already succeeded me. He is a good man, with a lot of experience in practical agriculture; and has already started a peppermint farm which will be good publicity material soon. It has not yet developed far enough. Five students are now at work on it. It is hoped that next year there will be a big increase. He is also sending out some students to do famine relief work this summer, at a small rate of pay; and we are sending three students to preach under the Church of Christ in China, several to work on our landscape here, several to collect mosquito larvae in our ponds, etc. You may carry on all communications with Mr. Chou hereafter. ~~I shall leave for America, with Mrs. Ritter and our new baby, in a little over two weeks.~~

Suggestions for
Peking News
or Pamphlet?

0176

3
4
9
5
3
7
1

YENCHING UNIVERSITY

Peiping West

Committee on Loans, Scholarships and Self Help

June 12, 1929

Olin D. Wannamaker, Esq.,
150 Fifth Avenue.,
New York City.

TRANSLATED

My dear Mr. Wannamaker:

Your letter of April 29 is at hand, and has been carefully gone over. I am enclosing herewith a list of scholarships and loan funds in the Men's College, which you may consider as quite accurate to date. I may remark that it took me months to compile this. The past confusion both in the treasurer's office here and in New York has been quite disappointing to me, though I am no book-keeper, and perhaps things are not so bad as they look. At the present time, Mr. Ts'ai is straightening things out nicely.

In the past, loan money has been used for scholarships; scholarship money for loans; conditions of donation have been disregarded; accounts confused between the various funds; payments made before the money was received, etc. There has been no centralization of administration to these funds. It is also extremely difficult for me - a layman - to understand the intricacies of the transmission of money from New York to here. Of course I suppose it cannot be done simply, since there are many accounts to be transmitted at the same time. But if each scholarship and loan transmission could be sent out plainly marked from what source, on a certain date each year, and a notification thereof sent to the chairman of this Committee, I think it would make it much easier to keep track of things.

Also it should be remembered that certain funds are for the Women's College, certain ones for the Men's College, and certain ones for the School of Religion. The administration of these funds is divided. The Committee of which I have been chairman has the administration of all funds which are designated for the Men's College, as well as all funds which are jointly given to both colleges, such as the Boyd fund, and the Gamble fund. The Women's College Committee, of which Miss Wang Su-i is chairman, has the administration of all funds expressly designated for the Women's College. And Dean Chao has more or less in his own hands, I think, supervision of the funds for the School of Religion. About these two latter I know very little. Dean Chao is away so I cannot get hold of him to ask him to clear things up for you. Miss Wang is also away now, but I have consulted with Miss Boyncott, the Women's College Treasurer, about your list and have marked her suggestions on it. I believe that the list is corrected and accurate. Both for the Men's College, the Women's College and the School of Religion.

In regard to the questions which you asked me on a separate sheet, I am answering them by number.

1. Haines Fund. This has not been an endowed fund, so there is no principal. Gifts have been sent to us from time to time, totaling (according to our Treasurer's record) \$1708.50. According to Miss Haines' last letter to me, she has contributed \$1200, she didn't say whether gold or Mex. She is not going to contribute any more. This is held now as a rotating loan fund; but we have asked her to change it to a scholarship endowed fund, in which we use the interest annually. There has as yet been no answer from her to this letter of mine. The \$600 a year contribution which you get from her is no doubt for Mr. William Hung's salary, and has nothing to do with loans.

2. The Ferguson fund was for one student only, and has been loaned out to him for a long term. When the money comes back, we propose to put it into our General Fund. We are not sure whether this is \$488 or \$413; but it has all been loaned out.

3. The Cochran fund was one gift of \$200, which has been loaned out; and when it returns we shall put it into our General Loan fund.

4. No one here knows anything about the Higginson Scholarship. It was no doubt a casual gift.

5. The Rochester Women's Guild Scholarship has paid nothing since 1926. Miss Boynton writes for it occasionally but gets no answer.

6. and 13. The Harris P. Jones scholarship and the Batty scholarship are now one and the same, and are called the Batty-Jones scholarships. Mrs. Jones has now married again, and is Mrs. Batty. There are two parts to this scholarship, which we call "Batty-Jones A" and "Batty-Jones B". "A" is a gift of \$75 a year which she has promised us. "B" is a fund of \$821.70, which our Treasurer out here holds in a fixed deposit. We are taking some extra funds which we have left over, to bring this sum up to an even \$1,000; but the process is not completed yet. These two funds are designated for students for the ministry; and hereafter are to be jointly administered by our Committee and the Dean of the School of Religion.

7. The Philadelphia (Anonymous) scholarship was granted for the next school year under this name for the first time. We have always simply called it "The Anonymous Scholarship." You have on your list \$150, but we here habitually receive only \$50. We have no information about this scholarship except the name and address of the man through whom it comes, Mr. Allan D. Wallis. We shall send him publicity from time to time, but I think the New York office, - since the money comes through it - ought to remind him when the gift is due each year.

8. Oglesby Scholarship. Long ago finished. No doubt just a gift to one person.

9. Wheaton College. Only one gift so far received. Probably will not come again. Women's College.

10. Porter Fund. For Women's College. The Women's College expect to receive \$125 a year from this fund, I think. But whether it is an annual gift or interest there seems to be no information. Perhaps you can find out by writing to Mr. Lucius Porter.

11. Crane fund. Finished.

12. Oregon Scholarship. No record of this. But it may be confused with the Home Economics Fund of the Women's College, which is collected by Miss A. B. Milan, Dean of the School of Home Economics, Oregon State College. Gifts from this fund are irregular, and are sent directly to Miss Boynton by Miss Milan.

In regard to the Strong scholarship, we received a cheque for G\$300 from Mr. Garside a few months ago, with the statement that it was for general scholarships. We sold this for Mex., at a good exchange, had a committee meeting about it and decided to offer a scholarship of \$60. a year. I wrote to Mrs. Strong thanking her for it, and telling her of its disposition. Soon after this I received your new list telling us of Mrs. Strong's contribution to W. L. Chang of Harvard. This made us suspicious, so we did not assign any of the money here until we had heard further. Now we have Mr. Garside's letter stating that it was a mistake. So our Treasurer is sending the money back to New York. I am also writing another letter to Mrs. Strong apologizing for the mistake.

I am also sending back herewith one copy of your list, with further annotations.

In regard to the Gamble fund, there also seems to be a discrepancy, which I would like you to point out to Mr. Garside. He no doubt can straighten the matter up easily. We have received out here from your office, from the Gamble account, the sum of G\$2778.50, altogether. Mr. Gamble promised/us^{to} the sum of \$1778.50 for the first year, and G\$2,000.00 a year thereafter for three more years provided the fund was administered out here to his satisfaction and the students seemed worthy of it. The first year's gift (G\$1778.50) we received here on March 1, 1928. G\$1,000 was received toward the second year's gift in three installments of G\$200., G\$400., and G\$400., on June 1, Oct. 13 and Nov. 1, successively. But in the meanwhile I received a letter from Mr. Gamble, dated September 4, 1928, in reply to my request for the other thousand, from which I will quote: "By this time you will probably have had a cable from Mr. Garside advising you that you are authorized to draw another \$1,000 gold for the use of the loan fund. This will make a total for this year of \$2000 - \$600 which you have already received and of which you spoke in your letter, the additional \$400 that Mr. Garside has written or cabled about, and then this further \$1,000 mentioned in his most recent cable. As cash was a bit short I arranged with the finance committee to take care of the advances as they are needed and I will reimburse them early next year."

The year has now passed and this extra G\$1,000 which he authorized has not yet been received. Evidently it has also not yet been received by the New York office. I wonder if you would ask Mr. Garside to look into this and to collect the \$1,000 from Mr. Gamble. We have overdrawn the Gamble fund out here, and so we shall still need it. In the same letter Mr. Gamble also promised us G\$2,000 for the year 1929-30, provided, of course, our students are still deemed worthy. It is now time for Mr. Garside also to collect this, as we should like it here at the beginning of the school year. We have already assigned a considerable amount of loans already for next Fall, on the expectation of this money arriving. So we are going to ask Mr. Garside to secure and send to us during the summer the G\$1,000 which should have been paid to us during this last school year and the G\$2,000 which is to be paid to us during the coming school year.

In regard to publicity, I believe thoroughly in it. Little has been done so far; but this year we made a beginning. We had each student who

3
4
9
5
3
7
1

received a scholarship writes a letter to the donor, some of which were very good indeed. In addition we have sent a circular letter to all donors, as well as that article in the Peking Leader, written by Mrs. Maxwell Stewart. As an answer to that article, Mr. Augustine L. Richards sent us an additional cheque for G\$500, which we are keeping till we decide what to do with it. We have written to him to let him choose between two plans which we have proposed.

I think it is quite legitimate for us to send letters and photographs to donors privately. But I should not be in favour of publishing a pamphlet with photographs of loan, scholarship or self help students in it unless they consent. They are very touchy on that subject, and generally want to keep the source of their income dark. We find it extremely difficult to get pictures of self helpers at work. Some of them might see such pictures published and wax quite indignant. But I think the idea of a pamphlet a good one, and Mr. Chou will send you material. I am taking the matter up with Mrs. Stewart, as she can write very attractively. We shall also try to get some photographs.

My work with this committee is now finished. Mr. Chou Ching-fu has already succeeded me. He is a good man, with a lot of experience in practical agriculture; and has already started a peppermint farm which will be good publicity material soon. It has not yet developed far enough. Five students are now at work on it. It is hoped that next year there will be a big increase. He is also sending out some students to do famine relief work this summer, at a small rate of pay; and we are sending three students to preach under the Church of Christ in China, several to work on our landscape here, several to collect mosquito larvae in our ponds, etc. You may carry on all communications with Mr. Chou hereafter. I shall leave for America, with Mrs. Ritter and our new baby, in a little over two weeks.

I hope this letter has not been a terrific bore to you. It is the longest letter I have written all year. Since it is my swan song in this Committee, it has given me a good chance to blow off steam, especially on the first page. Please forgive me if I have stepped on anyone's toes. If there has been any confusion in our treasurer's office out here, I hope you will remember that it is not the fault of either Mr. Galt or Mr. Ts'ai. Both of them are new, and are trying heroically to straighten out confusions of the past. It is also not the fault of this Committee (I must rise to defend ourselves) since we have been in charge of loans and scholarships only two years, and it has taken us hours and hours to try to get the old records into some kind of order. They are not quite there yet, but at least a plan is emerging. I am confident that from now on they can be kept in fairly good order, if only we can have exact information about all transmissions from New York and if these transmissions are made regularly. It is obviously not Mr. Garside's fault, as he has made great efforts to straighten things out. We are all suffering from the sins of our ancestors, whoever they may have been. But we have great faith in our selves and our descendants, and are sure things will go nicely in the future. I shall see you and Mr. Garside further when I reach New York in September.

With all best regards to you and the others, I am

Cordially yours,

/s/ Richard H. Ritter
Richard H. Ritter.

Yenching University

July 15, 1929.

Memorandum to Mr. O. D. Wannamaker.

This memorandum will comment on some of the points raised by Mr. R. H. Ritter in his letter of June 12, 1929 dealing with Yenching scholarships and loans. I am sending copies of this memorandum to Mr. Ritter, Dr. Galt and Mr. Chou Ching-fu.

Mr. Ritter's letter marks a very gratifying stage of progress in the direction of more complete understanding between the home base and the field in regard to scholarships and loan funds and the methods of handling remittances thereon. Obviously Mr. Ritter and his committee have during the past year done a great deal of very careful and very valuable work in this field.

Our Method of Transmitting Scholarship and Loan Funds.

In the second and third paragraphs of his letter, Mr. Ritter makes a number of suggestions as to the best method of transmitting scholarship and loan funds from New York to Peiping. For several years at least, we have followed the policy of sending scholarship and loan funds to the field in separate remittances, giving in each case as full information as we could concerning the source of the funds transmitted and the object for which they were intended. In the case of invested scholarship funds on which income is sent to the field, we have followed the general policy of forwarding remittances of income at semi-annual intervals, such remittances going forward as soon as possible after June 30th and December 31st. Scholarship funds received in recurring gifts have as far as possible been transmitted promptly after the receipt of contributions from the donors.

Mr. Ritter explains the division of the organization on the field for the purpose of more effectively administering scholarship and loan funds in the men's college, the women's college and the School of Religion. He proposes that whenever scholarship remittances are sent out, we send notices to the chairmen of the various committees affected. I am afraid that such a procedure would, however, involve us in difficulties and possible misunderstandings. Our New York office has always followed the policy of dealing with the field as far as possible through the President of the university so far as administrative matters are concerned, and through the

0181

July 17, 1929.

Field Treasurer in all financial matters. In sending out scholarship remittances we have always dealt solely with the Field Treasurer except in the case of scholarships designated for the Woman's College and with those we have sent remittances to the Treasurer of the Woman's College. Where scholarship funds would probably be used both by the men's college and the women's college, we have sent remittances to the Field Treasurer and have at the same time notified the Treasurer of the Woman's College of the amount and designation of the funds sent. My personal feeling is that this is not only the simplest but in the long run the most satisfactory policy we can pursue. I would, however, welcome further comments and suggestions.

Mrs. Strong's gift of \$300.00.

Mr. Ritter refers to the fact that this gift of \$300.00 from Mrs. Strong was sent out first as a general scholarship remittance and that later the designation was changed. The explanation on this situation is briefly as follows:- Early in the year 1929 Mrs. Strong sent us a gift of \$300.00 which at first had no designation except that of a general scholarship. We at once transmitted this amount to Dr. Galt with this general designation. Further correspondence between Mrs. Strong and the Promotional Office revealed, however, that Mrs. Strong preferred that this gift be used to assist with meeting the expenses of Mr. W.L.Chang, who has this year been studying at Harvard. As soon as this new designation was known to us we again wrote Dr. Galt, asking that if the money had not already been expended, he hold it for us until the necessary adjustment could be made. Dr. Galt has now informed us that the money was not expended when our second letter reached him and we are therefore making the necessary adjustments to place this fund to the credit of Mr. W.L.Chang's account.

Gamble Student Loan Fund.

I am surprised to note that there has been a misunderstanding in Mr. Ritter's mind in regard to the additional \$1,000 which Mr. Gamble promised to pay to Yenching University upon request during this past year. By the fall of 1928 Mr. Gamble had paid in to the Gamble Student Loan Fund and we had transmitted to the field \$2,778.50. During the summer of 1928, after correspondence with Mr. Ritter, Mr. Gamble stated that he was willing to contribute another \$1,000. during the academic year 1928-29 so as to bring this fund up to \$3,778.50. The minutes of the August 22, 1928 meeting of the Committee on Finance, Property and Investment contains the following explanations of actions:-

"GAMBLE STUDENT LOAN FUND"

The Secretary reported to the Committee that during the past year Mr. Sidney D. Gamble has made a number of contributions to the University for a student loan fund. This fund has now reached a total of \$2,778.50. Mr. Ritter, who is in charge of student loans at the University, has indicated to Mr. Gamble that an additional \$1,000.00 will probably be required shortly after the opening of the University in September. Mr. Gamble is willing to give his pledge for an additional \$1,000.00, payable at some date early in 1929. After discussion it was

0182

July 17, 1929.

F-2243 VOTED that the Committee records its sincere appreciation of the generous interest Mr. Sidney D. Gamble has shown in the creation of a student loan fund at Yenching University.

F-2244 VOTED that the Secretary be empowered to authorize the Field Treasurer to draw after September 1, 1928, up to Gold \$1,000.00 as may be required by the Student Loan Fund; drafts on this authorization to be charged against the Suspense account and repaid from the payment of Mr. Gamble's pledge for the Gamble Student Loan Fund."

In accordance with the above minutes we cabled the field on August 31st as follows:

"YOU MAY DRAW AT THREE DAYS GOLD \$5,000. LAURA SPELMAN ROCKEFELLER MEMORIAL; GOLD \$1,000. STUDENT LOAN FUND."

In my August 31st letter to Dr. Galt appears the following paragraph:-

"Additional pledge by Mr. Gamble for the Gamble Student Loan Fund.
The cable we are sending today also authorizes you to draw an additional thousand dollars for the Gamble Student Loan Fund. This is authorization #2859. This is in accordance with action of the Finance Committee on August 22, 1928. Mr. Gamble is now a member of the Finance Committee and at the meeting on the 22nd reported the receipt of letters from Mr. Ritter indicating that further funds would be needed for Student Loan Fund after the opening in September. Mr. Gamble stated that he is willing to give his pledge for an additional \$1,000. payable at some date early in 1929. On this assurance the Committee instructed our office to authorize you to draw on us for up to G\$1,000. for the Gamble Student Loan Fund. This amount will bring the total of the Gamble Loan Fund to G\$3,778.50."

The field drew the G\$5,000. authorized in the above quoted cable from the Laura Spelman Rockefeller Memorial and on October 11th Dr. Galt acknowledged receipt of our letter of August 31st from which the above quotation is taken. Our understanding with Mr. Gamble was that he would not be asked to pay the \$1,000. until the draft authorized as described above had been presented for payment. We have therefore awaited action by the field in line with the above authorizations but to date this \$1,000. has not been drawn. I do not know just how the misunderstanding arose but will confer with Mr. Ritter at the first opportunity.

BAG:A

B. A. Garside.

0183

Excerpt of letter from JLS to ODW
dated July 19, 1929.

Ritter 871

CTR

~~C. F. Chou~~

✓ X⁶ C.F. Chou: I am inclosing a letter to Ritter which will partially explain this problem. Ritter had been getting more and more involved in the matter of scholarships, loans and self-help for students in need of financial assistance and foresaw that this would become more and more engrossing, whereas he had originally come to us specifically for religious work and had gained enough experience to see that if his time could be freed he could devote himself to this with enthusiasm and methods based on his study of the problem during his first period in China. On the other hand we could not possibly have allowed this within our budget resources, and it therefore seemed to me to be entirely within the spirit of the McBrier Fund to use it in such a way as to set free as qualified a man as Dick Ritter by providing otherwise for the work which we could not have freed him from. I have tried to explain this situation to Mr. McBrier and secure his approval, without success, but having made a contract with a young Chinese an item of gold \$ 1800 has been added to a deficit already very serious in view of the insistence of the Trustees to hold us to an exchange rate of 2/10. You will know how to advise with Ritter about the approach to the Penney Foundation. I should like to make a request that would cover this item and another one which seems to me to have very large possibilities--of an Alumni Secretary. If we could make provision for the maintenance of our students on graduation and for vocational guidance during their study we would very much strengthen our usefulness to the students and through them to the country. The students leave us on graduation to face innumerable temptations and difficulties and we have hitherto been unable to have any but the most casual and haphazard touch with them. A department of student service with two divisions, one for students in residence and the other for graduates, would be a unique strengthening of our work which might appeal to Mr. Penney. A total of \$5,000 a year would easily enable us to carry this project at least during its initial stages and, of course, any smaller amount would help that much.

0184

3
4
9
5
3
7
1

COPY

Ritter

July 19, 1929.

My dear Dick:

I had not intended to make my first letter to you one that has to do with financial problems, and very much regret that this is the case and that I am beginning so early after you have gotten away from the University worries. However, in the assurance of your deep interest in this special problem and with the understanding that you are to do no more towards solving it than would come naturally in a furlough period, I shall give you the facts and leave it to your judgment as to whether you care to make any special efforts in the matter, and if so in what directions. It often happens that when a person knows of a special need of this kind an opportunity suggests itself that would not otherwise have done so.

x to You will recall that I took the responsibility for bringing in C. F. Chou on the assumption that his salary could be paid from the McBrier Fund because by so doing you could be freed for full time direct religious work as would not have been possible otherwise. I still feel very clearly that this is not only a legitimate use of the income from that fund, but that it is perhaps the wisest way in which we can strengthen the religious work in the University at this special stage. Mr. McBrier, however, takes exception to the proposition on the ground that you are supported by the Presbyterian Board and are away on furlough, and despite a second letter from me still refuses to approve this item. He will be out here in the autumn and may see the thing differently after his arrival but I am not disposed to use any further efforts, if he continues unwilling to leave matters of this sort to the judgment and integrity of the administrative officers. If, therefore, you run into any possibility for securing gifts for our work it might well take this form, either as an emergency gift for the current year or on a more permanent basis.

I feel especially hopeful about securing this and perhaps a larger annual grant from the J. C. Penney Foundation with which Mr. Wannamaker is quite familiar. He and I have already made approaches for this general type of project without any definite result either way. Mr. Penney himself was in China last winter and I had the chance to meet him and talk something about what we are doing with the result that he gave me a cordial invitation to call on him when I came next to New York. It might be that you and Wannamaker could do preparatory cultivation in the Foundation office, and you use your judgment about your own direct approach to Mr. Penney or postponing this until my arrival.

After weeks of dry hot weather the rains have at last come with a violence and steady continuance which implies that they are making up for lost time. Everything here is now as soaked as it is usually dusty. I have only been back a few days from a very encouraging visit to Shanghai where I hope we have secured another dormitory from Chinese friends. The threatened political trouble between the Nanking government and the northern leaders has been entirely averted at least for the present, although Chiang Kai Shek

(Mr. Richard Ritter)

0185

7/19/29

has gone away from here by no means as satisfied with his conferences as his public statement would imply.

My affectionate greetings to your parents and Emma and my hopes that the little girl continues to become less so each day. I can imagine the joy of her grandparents in having her with them.

Very sincerely yours,

JLS

3
4
9
5
3
7
1

YENCHING

TRANSFER

act 8/7/29

July 19, 1929.

Mr. R. H. Ritter,
c/o Mr. Philip Ritter,
457 Washington Avenue,
Brooklyn, N. Y.

My dear Mr. Ritter,

I was very much pleased to look over your letter of June 12th to Mr. Wannamaker on the subject of loan and scholarship funds. I feel that the interchange of correspondence on these matters during the last few months has done much to clarify a number of points on which there has not previously been a clear understanding. You have certainly been doing a fine piece of work in this field during the past year.

I am enclosing a copy of a memorandum addressed to Mr. Wannamaker, but intended for Dr. Galt, yourself, and Mr. Chou Ching-fu also, commenting on some of the points you discuss in your letter. I hope that some time in the near future I will have the opportunity of meeting you and talking over these and other Yenching matters. I am anxious in particular to follow up the matter of Mr. Gamble's additional contributions to his loan fund.

Cordially,

BAG/G

Enc.

0187

3
4
9
5
3
7
1

Dear Mr. Garside:
This letter will explain
itself. After long negotiation, Mrs Haines
has at last given us permission to use her
fund at the discretion of the Committee, & they will
undoubtedly use it for scholarship purposes.
R.H. Ritter

457 Washington Avenue,
Brooklyn, N.Y., Sept. 4, 1930.

TRANSMITTED

Dear Miss Haines:

Thank you very much indeed for your note written to me as chairman of the Committee on Loans, Scholarships and Self Help in Yenching. I have been succeeded in that position by Mr. C.F. Chou, a former Tsing Hua teacher, of whom we are expecting a great deal.

Nevertheless, since the Committee took action on my suggestion some months ago, I am quite sure that what they will do with the Haines fund is to use it as a scholarship. It is generous of you to allow it to be used at the discretion of the Committee, and you may count upon them to use it wisely and constructively. The income ought to be about \$80 a year, which will mean a great deal to some struggling fellow. I think it can be used better than in loans, which are so well provided for by our two other funds. It may be that the income will be even larger, since Mr. Tsai sometimes is able to find very safe interest of 8% in Peking. That is one advantage of having the money invested in Peking rather than in New York. If we can collect all the debts in arrears, the capital will be over \$1600 Mex.

I am sending your note, together with a copy of this reply to Mr. Chou, and also a copy of my reply to the New York Office so that they may be kept up-to-date.

I am sure that Mr. Chou will write you from time to time as to the condition of the Loans and Scholarships in Yenching, and also that each year the Haines Scholar will write you a personal note of thanks. The Committee has always encouraged them to do this.

Again with many thanks for the generosity of you and your Mother, I am

Cordially yours,

Richard H. Ritter.

Miss Deborah Haines,
600 W 20th St.,
Oklahoma City, Okla.

Copies to
Mr. Chou
Mr. Garside

0188

3
4
9
5
3
7
1

Dear Mr. [Name]:
This letter will explain to you the
reasons for the [Name] of the [Name]
[Name] of the [Name] of the [Name]
[Name] of the [Name] of the [Name]
[Name] of the [Name] of the [Name]

Director Avenue
[Address]
[City], [State], [Zip]

[Faded text block]

[Faded text block]

[Faded text block]

[Faded text block]

[Faded text block]

[Faded text block]

E
4
9
5
E
7
1

YENCHING

Yenching University

September 25, 1929.

TRANSFER

Mr. Richard H. Ritter,
457 Washington Avenue,
Brooklyn, N. Y.

My dear Mr. Ritter,

I am very sorry that I did not talk to you this summer regarding the scholarship donated through Mr. Allen D. Wallis. Two letters have been written to the field regarding it and no satisfactory reply received. Mr. Wallis is writing for a friend who gave the money and it is evident that they wish the funds to be used for a theological student, whereas it is apparent that it is being used in the Political Science Department. Are you able to give us any information regarding this particular item?

Very sincerely yours,

CAE:A

Assistant Secretary,
Yenching University.

0190

3

4

9

5

3

7

1

457 Washington Ave.,

Brooklyn N.Y. Sept. 26, 1929.

Dear Mr. Evans:

Your letter of yesterday is here. I am surprised to hear that the Scholarship secured through Mr. Mallis is for the School of Religion. It is down on the list which I compiled on Feb. 19th of this year & revised on June 12th (a copy of which I am sure I sent to Mr. Garnde) as the "Philadelphia Scholarship" - with no restrictions as to the recipient. If this were wrong we should have been checked up on it long ago.

This scholarship we formerly called the "Anonymous Scholarship" & were surprised to find it mentioned as the "Philadelphia Scholarship" in one of your recent communications. We then changed the name on our own records. The correspondence regarding it in our files in Yenching is very meagre. I remember trying to find out more about it but failing. I am absolutely positive that no letter was received from your office to us informing us that it was a School of Religion Scholarship.

I am sending your letter to Mr. Chou & informing him to notify Mr. Ts'ai & Dean Chao & to effect the change immediately.

This incident again emphasizes my suggestion of several months ago that you take up such matters directly with the

person concerned in ^{not the treasurer.} Yenching, & I know that
Dean Chao has never notified of this scholar-
ship, as I checked up all scholarship funds
with him before I left. Please do not
confine yourselves to writing to the Treasurer,
but ~~write~~ write directly, in all scholarship
matters to Mr. C. F. Chou (for the Men's
College), Miss Sui Wang (for the Women's College)
~~or~~ ^{or} Dean C. T. Chao (for the School of Religion).
In addition to corresponding with this
person, of course it would be necessary to
notify the Treasurer also. But the Treasurer
~~is not~~ ^{is not} always ~~and~~ ^{familiar with} the terms of the
different scholarships. He merely handles the money
for those who are. The confusion arose because
formerly (apparently) the treasurer did everything;
but this is no longer the case. I am sure
that if you take ~~the~~ ^{such} matters up with Mr. Chou,
Miss Wang or Dean Chao that you will find
ready co-operation.

I meant to call in on you before
this. But we stayed in the country longer
than we had expected, on account of Mother's
health, and now we are head over heels
in many activities. But I'll see you soon.
I'm sure.

Yours very cordially,
Richard H. Ritter.

TRANSFER

October 1, 1929

Mr. Richard H. Ritter
457 Washington Avenue
Brooklyn, New York

My dear Mr. Ritter

Your very kind letter of September 26 came to hand. We are very glad that you have written us at length on the general subject of scholarships. In particular, we are also glad to learn that there has been no definite information on the field regarding the Philadelphia scholarship.

Two letters were written to the field regarding the use of this particular item but no response received. In both letters we stressed the fact that the donor stipulated that the fund must be used for a theological student. One can readily see that it is very possible for the conditions surrounding the gift to not reach the individual who is actually handling the fund. Surely no intelligent use of money or legacies can be made without specific instructions from the donor, being likewise fairly known. In all probability a modification of your idea would very well suit the situation, that being to send a copy of the letter accompanying the check asking that same be handed to the chairman of the committee in charge of the distribution of scholarship funds.

We presume that we will receive some reply from the field in response to your letter. We are temporarily filing the correspondence and writing Mr. Wallis; so his friend will understand that we are interested in getting the money into the right channel.

Don't forget where we are located, as, of course, we will be glad to see you at any time.

Very truly yours

Assistant Treasurer

CAE:MS

0194

S. D. G.

C O P Y

457 Washington Ave.
Brooklyn, N.Y., Oct. 29, 1929

Mr. Olin D. Wannamaker,
150 Fifth Ave.,
New York City

TRANSLATED

Dear Wannamaker:

In answer to your letter of the 25th, I think I can clear up the whole misunderstanding in regard to the Gamble loan fund by telling you just what my understanding has been in regard to both what Mr. Gamble stated to me in conversation several years ago in Peiping (as I remember it) and what, according to my figures, he has already given.

Mr. Gamble of course can himself check up on my memory, but I believe that he stated that he wished us to have a revolving fund of \$8,000 gold, if we needed it. He contributed \$2,778.50 that first year (1927-8) and was to contribute \$2,000 a year additional each year until the \$8,000 was complete. The table would look like this:

1927-8	\$2,778.50
1928-9	2,000.
1929-30	2,000.
1930-31	<u>1,221.50</u>
	8,000.00

However, he made it very clear that he would not contribute this full amount unless the plan was, both in his opinion and in ours, a success, and unless we actually needed the money.

What he had actually paid before I left Peiping (July 1, 1929) was only the first \$2,778.50, according to our figures. He had, however, authorized another \$1,000 which could have been collected by us at any time during the year 1928-9. This was never collected. The reason for this, apparently, was that the Peiping treasurer thought the New York office would collect it without any further word from us. We knew that the money was authorized by Mr. Gamble, and so thought it had been collected and was reposing in the New York office. Since that was a matter for the treasurer to take up with you I had not inquired into the details until just before I left Peiping when I made my final check-up preparatory to turning things over to Mr. Chou. At that time, to my surprise, I discovered that this money had never reached us, and so wrote you. I had thought that by that time there would have been a total of \$4,778.50 in the fund, and was surprised to find that only \$2,778.50 had been actually received. However, - since we did not need the money - it was obviously not our duty to press the point. I merely wrote to you about it, not to get you to collect it from Mr. Gamble, but to make sure that there had been no mistake.

The reason we did not need that money was that a considerable amount of the Boyd fund money was in our treasury and I had advised Mr. Tsai to use that up before using up the Gamble money. I had learned (to my surprise) in the course of the year, that much of the Boyd money had been given for loans, not (as I had supposed) for scholarships. No one there except Miss Wang had apparently realized that. There were, unfortunately, a number of such misunderstandings due to the frequent changes of administration in the treasurer's office and in the loan and scholarship work. When the loan and scholarship work was given over to the self help commit-

3
4
9
5
3
7
1

0195

tee in the Fall of 1927, I was handed a mass of uncatalogued, undigested material which (working on in my spare time) I was not able to organize before the better part of two years had sped by. In the course of this organization I made several such startling discoveries such as that I have mentioned in regard to the Boyd fund. We need not go into those details here. Suffice it to say that had Mr. Gamble known that there was Boyd money available for loans he would not have needed to have offered us such a large sum as \$8,000. Therefore, - although we did not actually receive anything from Mr. Gamble during the school year 1928-29 - I, for one, am content. My advice now is not to ask him for this \$2,000 which I understood he had agreed to pay, nor even for the \$1,000 which he actually authorized. On the other hand, I think we shall need the full \$2,000 during the current school year, the first \$1,000 of which Mr. Gamble has already authorized and the second \$1,000 of which he has already promised for the second semester. After these two payments have been consummated, Mr. Gamble will have contributed a total of \$4,778.50.

Perhaps next school year, if the need still exists, and if the fund is still considered to be properly managed, he will be willing to give the final payment of \$1,221.50, thus bringing his total fund up to \$6,000 instead of the \$8,000 that we originally thought we would need.

I am sure we are all extremely grateful to Mr. Gamble for his generosity, and we do not wish to accept from him one cent more than can be constructively used. Of course I am no longer on the Committee, and it may be that the present Committee and its chairman will think that I am meddling in making a recommendation at the present time. But I rather think that they will agree with me in this judgment, inasmuch as I distinctly remember that Mr. Gamble promised this money only in case we were convinced it was needed.

Let me say just a word about the future of the Boyd fund. Our Committee, while I was still chairman, passed a motion to request Mr. and Mrs. Boyd to allow us to use the bulk of the income from their fund (it is, unlike Mr. Gamble's, an endowment fund) for annual scholarships rather than for loans. We believe that endowed funds are better suited for scholarships and revolving lump sums (like Mr. Gamble's fund) for loans. On the other hand we knew that Mr. and Mrs. Boyd preferred loans to scholarships, so we recommended that \$200 a year be added to the General Loan fund from the Boyd income, the rest being allocated to scholarships. I wrote a long letter to Mr. and Mrs. Boyd to this effect last spring before I left Peiping, and it was to have been presented to them this fall upon their arrival by Miss Sui Wang who secured the money in the first place and who is their good friend. I have not yet heard of the outcome, but hope that either Miss Wang or Mr. Chou has written either you or me of it before this.

If we can have, then, a permanent revolving fund of \$6,000 from Gamble sources with an addition of \$200 each year to take care of the natural growth of the University, from Boyd sources, I am sure that our loan problems will be met and solved forever. Hereafter whatever funds come in for this Committee ought to be allocated to Scholarships, not loans.

I am sending a copy of this letter to Mr. Gamble so he will understand the situation in full, and shall also (after I have had your confirmation as to my figures) send a copy to Mr. Chou.

Cordially yours,
(Signed) Richard H. Ritter