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American Board of Commissioners
for Foreign Missions
1916-1919

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AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS



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BOSTON, MASSACHUSETTS

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TREASURY DEPARTMENT
FRANK H. WIGGIN TREASURER
JOHN G. HOSMER
PUBLISHING AND PURCHASING AGENT

March 14, 1916.

Rev. Frank Mason North, D.D.)
Rev. Arthur J. Brown, D.D.)

New York, N.Y.

Dear Brethren:-

I enclose herewith suggestions with reference to changes in the copy of the By-Laws of Peking University which was put into my hands on March 8th in New York for suggested revision. Sheet I represents the suggested changes in the old form as put into my hands; II is the new By-Laws, written out with all of the suggested changes embodied.

I do not believe any farther explanation is needed. You will note that I have added several important things, some to make the By-Laws conform to the Charter, and some to add what seems to me to be necessary for the complete organization. The principal additions are a Finance Committee as a part of the official body of the corporation, which it seems to me will be necessary as funds increase, as we have every reason to hope and expect they will. Also, in the matter of the organization on the field, I have added a Dean for each department of the University; that seems to me to have been an oversight in the original form of Charter. I have also asked that the Secretary take oath of office, and given the Board of Trustees power to put the Treasurer under bonds, and have made provision for an Assistant Secretary and Assistant Treasurer.

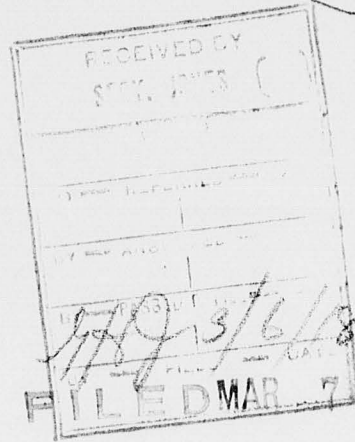
0558

Drs. North and Brown - 2

Remarks that I have thrown in, on Exhibit I, will
explain themselves.

Very sincerely yours,

James L. Barton



JLB/E

Enclosures

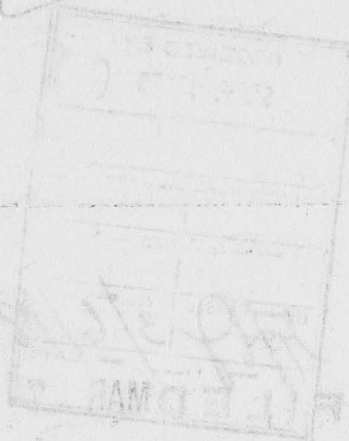
0559

Remarks that I have thrown in, on Exhibit I, will

explain themselves.

Very sincerely yours,

James B. Gordon



JTB/2
Encl ovrtes

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Peking
Univ

I

The following suggestions are made with reference to changes in the copy of the By-Laws of Peking University which was put into my hands on March 8th in New York:-

Change the heading to
"By-Laws of the Trustees of Peking University."

Omit (1) entirely, because the matter contained therein is covered entirely in the Charter.

Change the numbering, so that (2) becomes 1, (3) becomes 2, (4) becomes 3, and so on.

Change 1 to read as follows:

"The Trustees by the terms of the Charter shall be divided into four classes, comprising as nearly as possible an equal number in each class. In addition to the members of the Board of Trustees chosen by the different Mission Boards and Societies, there may be elected by the Trustees half as many additional members, in four year classes, as the Charter provides, and the successors to the original nine Trustees who have resigned shall be reckoned among these additional or co-opted members.

When a vacancy occurs in the membership of the Board of Trustees, it shall be filled in the same manner in which the original member was elected."

[The names of the various Mission Boards empowered to elect four members to the Board of Trustees are omitted here, since they are contained in the Charter and therefore need not be repeated in the By-Laws.]

2.-formerly (3) - I would suggest the addition to the officers of the corporation of a "Finance Committee," which will indeed be necessary whenever the Trustees come into possession of any considerable funds. I would add this after the word "Secretary," second line, just before "who shall be elected from the members of the Board," and following the word "Board" I would add,-- "and an Assistant Secretary and Treasurer whenever the Board shall deem ~~neces-~~ ^{them} sary; these need not be members of the Board of Trustees."

2.-formerly (3) - third line from bottom, after the period following the word "purpose" I would add:

"The Treasurer shall give bonds in whatever sum and whenever the Trustees shall direct."

Second line from bottom, after the word "Board," I would add,-- "and shall take oath for the faithful performance of the duties of his office."

[I would omit the closing words of this paragraph, "these

minutes to be read and passed upon at a subsequent meeting," on the ground that it is unnecessary, and further, because it is becoming more and more the custom to have the minutes of a meeting sent to each member of the Board in advance of the next meeting, so as to avoid the necessity of reading them in the meeting.)

3.-formerly (4) - change to read as follows:

"An annual meeting of the Board shall be held in the city of New York in the month of May, the exact time and place to be fixed by the Board itself or by the President, Secretary and Treasurer. Notice of all meetings of the corporation shall be sent at least five days in advance of the meeting to each member of the Board.

Special meetings may be called at any time at the request of any three members of the Board."

Change second sentence to read: "All funds of the Board shall be invested under the direction and control of the Board of Trustees acting through its Finance Committee."

Third line from bottom, eliminate "etc."

Eliminate N.B. following 3 (old number (4)).

4.-formerly (5) - I would suggest as a substitute for the first part of the first paragraph the following:

"There shall be a Board of Managers in North China to consist of not less than sixteen or more than twenty-four members. Four members of this Board shall be elected by each of the fully co-operating Missions. Any Mission not co-operating in full shall be entitled to elect representatives on the Board of Managers proportionate to its co-operation. These officially elected members shall have power to co-opt and add to their number as full members of the Board of Managers a number not to exceed one-half of the representative members. Thereafter the co-opted members shall be elected by the Board as a whole.

The members of the Board shall be divided into four classes as numerically equal as possible, and the term of service of one class shall expire annually."

(The above to take the place of the first seven lines of the old (5), the remaining part to remain unchanged.)

5.-formerly (6) - fifth line from bottom, last word, I would substitute the word "Articles" for "Certificate."

6.-formerly (7) to remain unchanged.

7.-formerly (8) - after the word "President" in the fourth line, insert the words, "Dean of each department".

8.-formerly (9) - unchanged.

9.-formerly (10) - unchanged.

10.-formerly (11) - add the word "Deans" after the word "President", in the first line.

11.-formerly (12) - eliminate the word "solely" in the third line, and, in the last line eliminate --"and with the sanction of that Board, inserting in the place thereof, "accompanied by an expression of the judgment of the Board of Managers upon the question involved."

12.-formerly (13) - next to the last line, eliminate the word "unanimous."

13.-formerly (14) - unchanged.

14.-formerly (15) - unchanged.

15.-formerly (16) - Add, after the word "meeting" in the third line from bottom, "or the substance or exact wording of the proposed changes having been furnished each member of the Board at least one month in advance of the meeting at which action thereon is contemplated."

Eliminate the closing words, beginning "and opportunity having been given, etc."

0563

Peking Univ
June 17

June
Seventeenth,
Nineteen Sixteen.

The Rev. James L. Barton, D.D.,
14 Beacon Street,
Boston, Mass.

My dear Dr. Barton,-

It seems impracticable to secure a meeting of the Trustees of Peking University before the summer. If, however, the Committee on Property and Equipment desire me to make the attempt I will do so. Meantime I beg to advise you of one or two matters and to make one or two suggestions.

• First: Dr. H. H. Lowry, President of the University, is in this country and we have had conferences concerning the present status. Dr. Lowry reports that the necessity of prompt action in the matter of securing the several pieces of property involved in the proposed land basis for the University is pressing. There have been certain threats from outside parties and some from the municipal authorities with reference to the acquisition of that property by the University which have led to representations to the Central Government, and when Dr. Lowry left Peking the full authorization was given to the proper parties to facilitate the purchase of the property by the University. What change may have come because of the death of President Yuan Shih Kai he does not know, but prompt procedure seems to him to be imperative and he very earnestly urges it. His thought is that if the Presbyterian and Congregational Boards can increase the amounts already paid up to \$50,000 each the immediate requirements will be met. He greatly desired me to meet the Trustees that he might present this matter, but it was impossible to bring them together for this purpose. As soon as possible after August such a meeting should be held, when Dr. Lowry can be present.

Second: Dr. Lowry urges that the advices from the field, agreed to by the representatives of the co-operating missions, including the London Missionary Society, in the meeting when Dr. Speer was present, where the unit of participation was fixed at \$100,000, be accepted and that measures be taken to place this amount in our agreements instead of the \$50,000, which was the amount agreed to at our last meeting. He gives very potent reasons for holding that this is most important.

1st: The necessity of the larger amount to mak

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June 17, 1916.

sure of the adequate property, for which negotiations are now pending.

2nd: The acceptance of the larger amount as indicating to the government and people of China the strength and seriousness of the proposal for a university.

3rd. In view of the development of the Medical School under the auspices of the China Medical Board and the possibility that that Board will be willing to cooperate at some point in the development of the scientific equipment of the University, the importance of starting with such a unit of participation as will indicate the size and strength of our undertaking.

4th. Since it is not necessary to have the amount named in hand in order to proceed with the development of the cooperative plan, no delay need occur in that development.

Since it was definitely in the thought of the Trustees that while \$50,000 should be named as the minimum for participation the larger sum, namely, \$100,000 would be the definite objective of each of the Boards, it may be wise to secure the practical and technical advantage suggested by Dr. Lowry by making the unit, actually \$100,000.

I submit the following proposal which, if agreed to by the members of the Committee on Property and Equipment, I think might be acted upon so that we could push forward as rapidly as possible this phase of the organization:

1st. Let the Committee agree that the unit of participation should be \$100,000.

2nd: Secure action to this effect by the three Boards without waiting for a meeting of the Trustees of the University, and let the result be presented to the Trustees on the basis of the Board action.

I can bring the matter before our Board the second week in July and shall do so. If the other two Boards or committees can take similar action the matter will be in form for presentation at the Trustees' meeting and the \$100,000 can be substituted for the \$50,000 in our agreement.

3rd: Fix upon the following as the immediate

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June 17-1916.

property needs:

- (a) The completion of the purchase of the land, approximately one hundred acres, on a considerable portion of which options have been obtained. For this it would be necessary to secure funds as soon as possible.
- (b) Agree that the first building to be secured should be the Administration Building, which, in the survey of the property, should have a central position and for purposes of developing the University is the most important in the group. Dr. Lowry thinks such a building, if adequate would cost \$200,000. I have raised the question whether some portion of it could be erected so as to make a working basis, the plans to be completed later.
- (c) As soon as the land is acquired carry forward the improvements which the government will require in the matter of intersecting highways. This can be more fully described by Dr. Lowry when the Trustees meet.
- (d) Take up informally with the representatives of the China Medical Board the question of building and equipment for the scientific program of the University, with a view to supplying the need for preparatory students in connection with the Medical School.

Kindly advise me at your earliest convenience whether the above statement is clear and whether, upon the basis of the statement made, you will agree to the proposals submitted. If agreement is reached, will the other Secretaries join me in seeking the necessary action from the Boards or Committees to which it must be referred?

I am more than ever impressed with the extraordinary strategic opportunity presented in the existing conditions in China for the development of a great Christian University.

Yours very cordially,

FMN:T

0566

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**AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS**



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ENOCH F. BELL, ASSOCIATE SECRETARY

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WILLIAM E. STRONG, D.D. SECRETARY

TREASURY DEPARTMENT

FRANK H. WIGGIN TREASURER
JOHN G. HOSMER
PUBLISHING AND PURCHASING AGENT

June 23, 1916.

Peking Univ
Rev. Frank Mason North, D. D.,
150 - 5th Ave.,
New York, N. Y.

My dear Dr. North:-

I received your favors of the 17th and 19th insts., the former containing a somewhat extended statement, growing out of your conference with Dr. H. H. Lowry, with reference to Peking University and the importance of the various Missionary Societies putting the limit at \$100,000 instead of \$50,000 as a basis of co-operation. I will bring the matter before our Committee for consideration, but I do not believe our Committee will be able or ready to make an appropriation of that amount, and I do not think the changing of the figure from \$50,000 to \$100,000 will make any difference in the endeavor of our Board to raise the largest sum possible for the University. I cannot conceive of this having any effect whatever with them. We are trying now from a certain quarter to get \$200,000 for buildings, plant and endowment. Would it be Dr. Lowry's idea to have all steps toward a union movement stopped, until each Board had raised \$100,000? I certainly hope not, for I can hardly think of anything that would be more unfortunate to the plan of union than that; but I do not get from your letter that this is his idea. That there is need of the maximum amount, there is no

0567

Rev. F. M. North, D. D. - 2 -

question, and that each Society will do its best to raise
that and more, I have no doubt. I believe with you in the
tremendous strategic importance of putting that University
strongly upon its feet just as soon as it can be done. We
have a prospect of special funds for that purpose in the
no remote future, but we cannot be sure that it will come
during this particular year. ✓

Very faithfully yours,

James L. Barton

JLB/ESM

0568

Rev. F. M. North, D. D. - 2 -

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no remote future, but we cannot be sure that it will come
during this particular year.

Very faithfully yours,

James D. Barton

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**AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS**

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FOREIGN DEPARTMENT

JAMES L. BARTON, D.D. SECRETARY
ENOCH F. BELL, ASSOCIATE SECRETARY

CONGREGATIONAL HOUSE, 14 BEACON STREET
BOSTON, MASSACHUSETTS

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TREASURY DEPARTMENT

FRANK H. WIGGIN TREASURER
JOHN G. HOSMER
PUBLISHING AND PURCHASING AGENT

February 9, 1917.

Rev. Frank Mason North, D.D.
150 Fifth Avenue
New York City

My dear Dr. North:-

*A few more
of the
above sent
with the letter*

I had no idea until the conversation in the last meeting of the Board of Trustees of Peking University, that there was any thought in the mind of anyone that the Peking University for which our corporation stands, had a president or a faculty. I had supposed that everything we now had was the corporation organized in this country with by-laws, and the Board of Managers in China with a set of by-laws which were before the corporation for approval. I got the impression from what you said that there was something of an idea that there was actually a teaching university in China with a president, and letters that have just reached me from Dr. Galt show that the question has already been raised in China by your report of the meeting of the Board of Trustees referring to the fact that Dr. Lowry, President of the University, sat with the Board. I have thought quite a good deal on this subject since our meeting and especially since receiving Dr. Galt's letters, and I want to put down here some of the things that are running through my mind and submit it to you for your criticism to see whether or not it is wrong. I am now going to think aloud along the lines of the Peking University and its organization.

In order that we may not be confused by the unification of names and by the fact that the site which we are purchasing for the University is adjacent to the old Peking University of the Methodist School, let us start our discussion with a new name so that we may clear our minds from confusion. Let us call our new corporation the Union University at Peking and let us suppose that the location is to be at Paotingfu because surely the fact of organization cannot be affected by location or by name. Starting with this, I would like to state the situation as it exists in my mind, all of which, as I have said, is submitted to you for correction.

? First - The corporation of the Union University at Peking is a new corporation. It took over none of the property and none of the assets of the old corporation of Peking University, but started wholly new.

It took over nothing having it as the Meth. Contib. etc

0570

Dr. North--2

Resignation of former trustees was accepted by the new Board, indicating a legal continuity

The school is legally a revised charter

Second - This new University as thus organized has no organic relation with the Peking University of the Methodist School or the North China College at Tungchow, although both of these schools are expected to become feeders to the new University.

Third - We expect that when the Union University begins it will take most of its students from the upper classes of the Peking University of the Methodist School and from the Union College at Tungchow and perhaps from other high schools in North China, and that it will take some of its teachers from both of these schools as well as from other sources.

Has the theol. sch. no relation outside of Union?
Fourth - The Union University will undoubtedly take over the theological school now conducted by the North China Educational Union, but not as yet passed over to any other organization.

In this a part of the No. Ch. Col. bge
Fifth - By action taken at our last meeting we expect that the Girls' College carried on by the North China Educational Union on the American Board compound will also be taken over by the new Union University.

Sixth - But I do not understand that the Peking University of the Methodist School or the North China College at Tungchow will be taken over by the University in any way except as I have above indicated. The students of the two schools capable of becoming students in the University would probably continue their studies in the University.

Is this the fact?
At the present time the Union University is doing no teaching, has no faculty or students, but the mission schools of Peking are being conducted as heretofore; the Peking University on the Methodist compound is carried on by the Methodist Board, the North China College at Tungchow and the Theological School by the North China Educational Union, the same as the North China College for Girls. Dr. Lowry is the President of the Peking University, namely, the Methodist School, and he has been for many years an honored and revered leader. Dr. Galt is the President of the Union College supported by the Presbyterian Board and the American Board and conducted at Tungchow, and Dr. Fenn is the head of the Theological School under the North China Educational Union as Miss Miner is of the Girls' College.

As I understand, these conditions will remain until something is done to change them and I know of no action that has yet been taken that would in the least change the conditions as they existed a year ago, except that provision has been made by which steps can be taken which will make radical changes.

If we should assume that the head of either one of the two schools would be the natural and logical head of the new Union University, it would be most natural to assume that

0571

Dr. North--3

✓ Dr. Galt was the one who would take that position since he is the President of a school controlled by two of the three co-operating Mission Boards that have together created the University, rather than Dr. Lowry who is the President of a school carried on by only one of the co-operating Boards. Of course, if we should make that assumption on the basis of length of time and services and his conspicuous ability so long demonstrated, we would naturally choose Dr. Lowry, but it does not seem to me that on either basis we can select the President for the new University.

It would be unfortunate for us to go on with assumptions that anyone is President or anyone is professor in the University or that matters will work themselves out without definite and clear-cut action. It seems to me that the point now for us to consider would be the organization of the new University, choose its President and faculty, although the President may be a pro-tem President, decide upon the departments that are to belong to the University, choose the deans of those departments and proceed with the work of the University under a definite organization.

It does not seem to me that it will be necessary to wait until we have a building in which the academic department of the University can be housed. That department can be carried on partly in the Methodist School at Peking and partly in the Union College at Tungchow, under a common curriculum and a divided faculty, until buildings can be secured in which these two departments may be brought together.

✓ It seems to me then that we are ready to proceed with the election of a president, possibly pro-tem or an acting president, at once, and some members of the faculty, appoint the deans, and proceed to outline the policy of the University. I believe this can be done at our next meeting while we are continuing the raising of money and planning for the University buildings on the new site. I am ready as a member of the Committee to which that duty was assigned to nominate to the Board of Trustees Dr. Lowry as Acting President of the University and to appoint the deans of the different departments with several professors. We will then have created a University faculty which can lay out the curriculum and organize the work in Peking. I wish we had a young man, known both in China and America, who would accept the presidency and spend some months at least in this country promoting the University before going out to China, or else, who would go out there first and then promote the University here in the way of raising money. ✓

8 I wish again to refer to what seems to me is the basis of our conclusion and that is in the identity of name of our new University with that of the Methodist School and the proximity of the location of the new University to the Methodist School. Please do not think for a moment that

0572

Dr. North--4

I deprecate the splendid work that Dr. Lowry has done and is doing; I do not in the least. If Dr. Galt, whom I do not think is a candidate for the presidency of the University, had been referred to as the President of the University, as you have referred to Dr. Lowry, I should have objected for precisely the same reasons and in exactly the same way. I was greatly pleased with Dr. Lowry and with his strength, as I saw him here in Boston. He is not a man to think accurately along mathematical lines, but he sees large and has great power of execution. I came to admire him exceedingly and would yield to no one in my respect and honor of him. And yet, at the same time, I feel that he is too old a man and has put altogether too many years into the service to be the kind of head the University needs now at its inception, but I think he can be made "emeritus" or "associate" or something like that that would give him a large place in the University work and give the University the benefit of his wide influence and experience. ✓

I remain,

Very faithfully yours,

James D. Burton

JLB/M

COR. STOK. NORTH	
2/13/17	
BY	DATE
BY	DATE
BY	DATE

0573

Dr. North--4

I appreciate the splendid work that Dr. Lowry has done and is doing; I do not in the least. If Dr. Galt, whom I do not think is a candidate for the presidency of the University, had been referred to as the President of the University, as you have referred to Dr. Lowry, I should have objected for precisely the same reasons and in exactly the same way. I was greatly pleased with Dr. Lowry and with his strength, as I saw him here in Boston. He is not a man to think accurately along mathematical lines, but he sees large and has great power of execution. I came to admire him exceedingly and would yield to no one in my respect and honor of him. And yet, at the same time, I feel that he is too old a man and has put altogether too many years into the service to be the kind of head the University needs now at its inception, but I think he can be made "emeritus" or "associate" or something like that that would give him a large place in the University work and give the University the benefit of his wide influence and experience.

I remain,

Very faithfully yours,

James G. Boston

JTB/M

7/13/17

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0574

**AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS**



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JOHN G. HOSMER
PUBLISHING AND PURCHASING AGENT

February 21, 1917.

Rev. Frank Mason North, D.D.
150 Fifth Avenue
New York City

My dear Dr. North:-

I enclose herewith suggested amendments to the by-laws of the Board of Managers of Peking University, which I think will require no special explanation from me. Perhaps I should add that I am perfectly clear that the Secretary and Treasurer should be members of the Board of Managers, but we should provide them with assistants who might do all the detailed work, but the official documents should go out with the signatures of the responsible heads of the departments. No provision was made in the original statement for auditors, although the statement was made that the Treasurer shall present a report duly audited. The auditors also need not be members of the Board of Managers as they need not be in the United States in most cases.

The changes suggested in Article II, I think, will be perfectly clear, except that I have added as one of the responsibilities of the Secretary that he shall forward to the ~~Board of Trustees~~ all official documents. If the responsibility is fixed upon some person, it is more liable to be fulfilled.

Under Article III it has seemed to me that the Executive Committee should be representative of the co-operating organizations, as large responsibility will rest upon the Executive Committee.

Under Article V I have made the Committee on Grounds and Buildings responsible for construction. The old article did not place that responsibility.

In Article VIII again I have made the necessity of those present at a meeting being representative of the co-operating missions and have taken away the right to vote by proxy. I should question that necessity where the Board of Managers is so compact a body. In that same article you will note in the original by-laws that a special meeting may be called at the discretion of the President or at the written request of one-fourth of the members of the Board. It seems to me that that should be modified, making it easier to call a special meeting. The suggested change I have made makes

0575

Dr, North--2

it imperative for the President to call a meeting, if representatives of two of the co-operating missions in writing request him to do so, and it also provides for the length of the time required in the notice for a special meeting.

Under Article IX you will notice that the old article made no provision under the Order of Business for the presentation of reports of the Deans, the President, and Unfinished Business that necessarily would grow out of the various reports presented. I imagine that in the program Miscellaneous Business was expected to cover all this, but I would prefer to have the double division; the Unfinished Business, that which necessarily requires action growing out of the reports which have been received; then let Miscellaneous Business stand for anything new that may come up.

I have rewritten Article X. The change is largely in wording, but I require a two-thirds vote of the members of the Board present in favor of any proposed amendment. The previous article requires that in the meeting more than a majority of co-operating missions shall be represented in order to do any business.

I submit this whole matter to you for your consideration before our meeting. We can take up these points, if you desire, at the informal conference the morning of the 9th.

Very sincerely yours,

James L. Barton

JLB/M

Enclosure

RECORDED
COB. SECV. NORTH (T)
2/23/17
TO WHOM IT MAY CONCERN
BY MAIL
9/19 3/4/18
FILED MAR 6

0576

Suggested Amendments to the By-Laws of the
Board of Managers of the Peking University
as presented to the Trustees at their meet-
ing held in New York on February 2, 1917.

Article I.

Second paragraph under the head "Officers" after the word
"Treasurer" add, "an Assistant Secretary,^{and} an Assistant Treasurer, and
a Board of Auditors, (if deemed advisable)." *✓*

In the same paragraph, sixth line, omit "a committee" just
before the words, "on library."

I would change the third paragraph in the ~~third~~ section to
read, "The Secretary and Treasurer shall be members of the Board of
Managers, but the Assistant Secretary and Assistant Treasurer and the
Auditors may be chosen from outside the Board."

Article II.

First paragraph, in place of "a President pro tem" insert
"a Chairman pro tem."

Second paragraph, add at the end, "and be responsible for
transmitting to the Trustees copies of all minutes and reports
presented at the meetings of the Board of Managers."

Third paragraph, insert in the fifth line after the word
"investments" the words "disbursement of funds."

In the last line of the same paragraph between "such" and
"times" add the word "other."

Article III.

First line, after the words "the Executive Committee"
insert "comprising at least one representative from each co-operating
mission."

Article V.

At the close of paragraph add "and when approved by the Board of Managers to be submitted to the Trustees for authority to proceed with construction. When authority has been secured from the Trustees, the Committee on Grounds and Buildings will be responsible for carrying out the plans."

Article VIII.

First paragraph, after the words "transaction of business" insert "provided two-thirds of the co-operating missions are represented," omitting all the rest of the paragraph, thus removing the provision for votes by proxy.

Fourth paragraph, after the word "President" insert "and must be called upon the written request of at least two members of the Board representing more than one co-operating mission, each member of the Board (^{to be} having been) notified of the time and place of the proposed meeting at least five days in advance," omitting all that follows.

Add another paragraph as follows: "Copies of the minutes of all meetings as well as the reports of Standing Committees, Deans and President of the University shall be sent to the ^{Secretary of the Board of} Trustees as soon as possible after the meeting is held at which the reports ^{were} are presented."

Article IX.

Under the head "The Order of Business" insert after "Reports of Special Committees"

"Report of the Deans of the Various Departments"
"Report of the President"
"Unfinished Business"

0578

Article X.

For the present article substitute, "These by-laws may be altered or amended at any regular or special meeting of the Board, provided the proposed changes have been announced in writing to each member of the Board at least thirty days previous to the meeting at which they are to be considered, and also provided two-thirds of the members of the Board present approve of the amendment."

0579

Article X.

For the present article substitute, "These by-laws may be altered or amended at any regular or special meeting of the Board, provided the proposed changes have been announced in writing to each member of the Board at least thirty days previous to the meeting at which they are to be considered, and also provided two-thirds of the members of the Board present approve of the amendment."

COR. SECY. NORTH	
2/23/17	
TO	DATE
BY	DATE
BY	DATE
BY	DATE

0580

March
Third
1917

The Rev. James L. Barton, D.D.,
14 Beacon Street,
Boston, Mass.

My dear Doctor Barton:-

Since receiving your letter of February 9th, I have been much of the time out of the office on special publicity work in the West. I have however, given much thought to your statements, your reasonings and your conclusions concerning the status in matters concerning Peking University. I think in the main, your reasoning is clear and cogent and your conclusions just. When we get together before the meeting of the Trustees, I think that conclusions can be reached more readily than by any attempt on my part to traverse your statements or state in any complete way, my own view. If you will permit, I will confine myself at this time to brief comments which may supplement our thinking on the whole matter.

First:- Both Dr. Brown, from whom I have a letter, which while not in every respect identical with yours, presents in some particulars the same viewpoint, and yourself, having handled matters of administration in Peking for many years, are far more familiar with the phases of educational development previous to the later attempt to secure the Union University, than am I. I therefore defer gladly to your judgment and interpretation on certain matters and my own awkwardness is doubtless in part due to the fact that I have not had fully in mind all the adjustments, actual and attempted, which have preceded our recent negotiations. I desire frankly to acknowledge this, because when to a fair degree of natural obtuseness is added a lack of familiarity with important phases of a tangled situation, only Providence can save one from blunders.

Second:- The recent references to my personal statement and the statement in the Minutes, to Dr. Lowry as president of the University, indicate that an interpretation of the status has been held by others which not until recently, has been made clear to me. When Dr. Lowry was present in the meeting of the Board of Trustees, others also were present, as for example, Bishop Wilson and Dr. Corbett, and it was not of design but in innocence that I referred to Dr. Lowry as "president" of the University. Without careful definition, I had assumed the situation to be about as follows:-, That we had organized upon a basis of the former Charter of the Peking University; that no action on the field had created a Board of Managers which was in position to take the responsibility; that pending such organization and formal agreements here, some one must be acting in the interests which were of the first importance to the proper readjustments, as for instance, in the continuous dealing

with the property matters and that until definite action was taken by the Managers and Trustees, such provisional continuance of the status would go without saying. In this, apparently in your view, I misapprehended the situation. That in my view, this provisional or transitory continuance of authority in any way determined the actual organization of the University, never entered my thought. I have had in my mind that at the proper time, which seemed to me not to have arrived until the organization on the field had been effected, and certain agreements as to administration reached, there would be a complete organization of the University as to Departments, courses of study, personnel of President and Deans and Professors inaugurated.

What attitude may have been taken by Dr. Lowry or his friends in Peking, concerning his present relation to the University, has not been in any way influenced by action here. I can well understand however, that where for a dozen years there have been differences as to policy and persons, the new adjustment may not have come with perfect ease.

Third:- As to the facts involved in the present status, two or three things are worth considering - whether we think there is a teaching University in China, or not, there is no question that the men on the field have been developing courses under the idea that there had been secured some basis of union, not merely in the organization of the Board of Trustees, but in the adjustments of courses and instructors. Whether they have been simply carrying out a provisional or prophetic scheme, may not be clear, but evidently something ~~is~~ in operation. There may be question as to the accuracy of the statement that the corporation of the Union University is a new corporation. I think that it would not be so interpreted in law. The Charter is a revised Charter and the corporation now holds without transfer of titles, all that property acquired by the Trustees in the interest of the University which is regarded as the property basis for development, - if for example, a building were to be erected now upon property thus held, it would be the very property that was acquired by the former trustees and held by the present corporation without any transfer of title. Would not this possibility lend itself to the theory that in a legal sense, the corporation was continuous but revised?

You will recall further, that in the effort to organize a Board of Trustees, it was not a new Board which came together without any background, but by its action in accepting the resignation of former members of the Board and then electing them under the revised Charter, there was a recognition of some sort of a continuous relationship. I think this does not make any real difference in the essential fact to which you are referring, but I would hardly accept as a final statement that there was not a legal continuity between the Charter before and after the revision.

I share with you in the understanding, which does not seem to be held in the same way by Dr. Brown, that there is no present relation between the Theological School or the Medical School or the Woman's work, to the present organization. In what way these units are to be brought into relation with the University, will require, it seems to me, some very careful study. Whatever combination was made, if any was made, was between the North China Union College and

3/3/17

the Peking University, not between the North China Educational Union and the Peking University. I am entirely willing to accept your view that there is no combination of institutions or of units on the field. In doing so, I know that the units in conference on the field were units of Missions and not units of institutions.

You are right I am sure, in stating that no action by the Boards or the Trustees as now organized, has been taken changing conditions that existed a year ago, but undoubtedly as I have said, the coming together on the field for cooperation has been *synchro-nous* with the coming together of the Boards in the adjustments under the revised Charter.

Fourth:- Whatever procedure shall seem to the Trustees best in the matter of the organization of the University, will be loyally accepted and followed out so far as the representatives of our own Board are concerned. I think that the suggestion made by you that Dr. Lowry might be elected as acting president, is on the whole, a very wise one. I do not know what would be his attitude towards such an election. It would seem to me however, to recognize his services and make available his further cooperation, and hold to the new program, the influence of one of the potent personalities involved in the whole educational development in Peking. I should wish that with this arrangement, the way might be clear for the appointment of some outstanding man to take the leadership. For some reasons which I think I could give, it would seem to me that this man should not be a Methodist, but that the denominational element would entirely be subordinated to the question of the personal strength of the man.

Concerning the location of our own Methodist School as related to the University developments, I am quite ready to admit the advantage of having the School so located. I do not think that any of the other denominations will feel any great objection to any element of credit or of strength that comes from that fact. The Methodist Board has for a great many years been investing time and money and personal service in the building up of an educational center in Peking and its men have been of considerable value to the whole missionary program throughout the remarkable changes in Government and the social and industrial conditions during that period. I do not see that there would come any especial advantage to the Methodist contingent other than the fact that its Preparatory School or Junior College or whatever it might be called, would have more easy access to the facilities of the University than those whose location was at a greater distance, but under the circumstances, we cannot very well remove our buildings and work so as to reduce to an equality of disadvantage all of the schools that were related to the common university plan.

Fifth:- Already I have been tempted into saying much more than I had intended when beginning this letter and I shall be glad if at any point I am in error to have a clearing of ideas when we get together.

With best wishes,

Yours cordially,

FMN
AET

0583

James L. Barton

AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS

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WILLIAM E. STRONG, D.D. SECRETARY

TREASURY DEPARTMENT
FRANK H. WIGGIN TREASURER
JOHN G. HOSMER
PUBLISHING AND PURCHASING AGENT

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JUL 17 1917

Py 3
SECRETARIES

re President

April 13, 1917

RECEIVED
APR 14 1917
Arthur J. Brown
Arthur J. Brown, D.D.,
156 Fifth Avenue,
New York City.

My dear Dr. Brown:

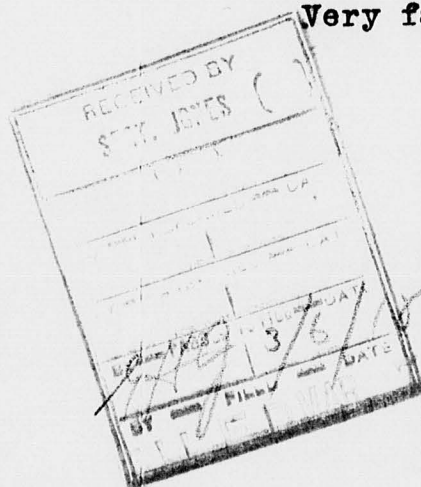
I may not be able to see you tomorrow when I am in New York, but I want to send this line to say that as I have made quiet inquiries I am more and more led to feel that Mr. Gamewell is hardly the man we want for Peking University at present. I suppose that it is to be taken for granted that he will be strongly pushed in some quarters, but his age and other things would seem to preclude him, I would say his age alone is sufficient. Lobenstine is right in the prime of his strength, and the more I have inquired about him, the more I have been impressed that he seems almost to be our logical candidate.

There is no question about the London Missionary Society coming in on the University, and we shall bring it to our Prudential Committee at the next meeting, asking their approval. I had a few words with Dr. North last night on the subject and told him that they were ready to come in on every basis of cooperation. They did not pledge themselves to the second \$50,000. any more than your Board and ours has pledged itself, but will be glad to add \$50,000. to the first \$50,000. if they can secure it for that purpose.

Very faithfully yours,

James L. Barton

JLB/W



0584

James L. Barton

**AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS**

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JAMES L. BARTON, D.D. SECRETARY
ENOCH F. BELL, ASSOCIATE SECRETARY

HOME DEPARTMENT
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EDWARD LINCOLN SMITH, D.D. SECRETARY
D. BREWER EDDY, ASSOCIATE SECRETARY

re Presidency

CONGREGATIONAL HOUSE, 14 BEACON STREET
BOSTON, MASSACHUSETTS

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JUL 17 1917
143
SECRETARIES

EDITORIAL DEPARTMENT
E. E. STRONG, D.D. SECRETARY EMERITUS
WILLIAM E. STRONG, SECRETARY

TREASURY DEPARTMENT
FRANK H. WIGGIN, TREASURER
JOHN G. HOSMER, PUBLISHING AND
PURCHASING AGENT

April 18, 1917

Dr. Brown
April 19, 1917
APR 19 1917

Arthur J. Brown, D.D.
156 Fifth Avenue
New York City.

My dear Dr. Brown:

I did not get your letter with reference to a committee meeting in New York until Tuesday afternoon. If I had had it, we could have arranged for a meeting on Monday morning if Dr. Kelley could have got there. I am in favor of appointing Dr. Jones as secretary of the Board of Trustees. I think he will be perfectly fair, and not too much dominated by any member of the Board.

I have been making inquiries with reference to the possibility of the President of the University. One of our missionaries from North China who knows Lobenstine well speaks in glowing terms of the man as a Christian, as a promoter, and probably as an administrator. But he says he doubts very much whether he will accept the presidency. He thinks he is doing a bigger and broader work as secretary of the Continuation Committee. All this does not in the least turn me away from Lobenstine as our logical candidate. It is all in his favor. Two or three have spoken of Galt at Tungchow as the man for the place, but I myself would not be inclined at present to turn to Galt. He has been in the midst of all of the controversy of the past, although he has been a pacifier rather than an agitator of the controversy. But I do not think he is the man for President. He is too quiet, too modest and retiring, but he is a thoroughly good man. I beg of you do not call me to New York to any committee meeting in the near future. I have had a session there from last Monday morning until Tuesday night of this week, with one day out for Boston, with a night ride up and a night ride back. Just give me a little breathing spell, and you and Dr. Kelley do the business. I vote for Lobenstine, and you will know how to put the matter before him. I do not vote for Gamewell, but stand for Lobenstine first and in favor of pressing the matter with him to a final conclusion.

Very faithfully yours,

James L. Barton

JLB/W

0585

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JUL 17 1914
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AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS

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WILLIAM E. STONE, SECRETARY
TREASURY DEPARTMENT
FRANK H. WIGGIN, TREASURER
JOHN G. HOSMER, PURCHASING AND
PUBLISHING AGENT

CONGREGATIONAL HOUSE, 14 BEACON STREET
BOSTON, MASSACHUSETTS

FOREIGN DEPARTMENT
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BENJAMIN T. BELL, ASSOCIATE SECRETARY
HOME DEPARTMENT
CORNELIUS H. PATTON, D.D., SECRETARY
EDWARD LINCOLN SMITH, D.D., SECRETARY
O. BRADSHAW BODDY, ASSOCIATE SECRETARY

April 18, 1914

RECEIVED
JUL 17 1914
SECRETARIES

Arthur J. Brown, D.D.
186 Fifth Avenue
New York City.

My dear Dr. Brown:

I did not get your letter with reference to a committee meeting in New York until Tuesday afternoon. If I had had it, we could have arranged for a meeting on Monday morning if Dr. Kelley could have got there. I am in favor of appointing Dr. Jones as secretary of the Board of Trustees. I think he will be perfectly fair, and not too much dominated by any member of the Board.

I have been making inquiries with reference to the possibility of the President of the University. One of our missionaries from North China who knows Lohentz well speaks in glowing terms of the man as a Christian, as a promoter, and probably as an administrator. But he says he doubts very much whether he will accept the presidency. We think he is doing a bigger and broader work as secretary of the Continuation Committee. All this does not in the least turn me away from Lohentz as our logical candidate. It is all in his favor. Two or three have spoken of Galt at Tungchow as the man for the place, but I myself would not be inclined at present to turn to Galt. He has been in the midst of all of the controversy of the past, although he has been a pacifier rather than an agitator of the controversy. But I do not think he is the man for President. He is too quiet, too modest and retiring, but he is a thoroughly good man. I beg of you do not call me to New York to any committee meeting in the near future. I have had a session there from last Monday morning until the night of this week, with one day out for Boston, with a night ride up and a night ride back. Just give me a little breathing spell, and you and Dr. Kelley to the business. I vote for Lohentz, and you will know how to put the matter before him. I do not vote for Galt, but stand for Lohentz first and in favor of proposing the matter with him to a final conclusion.

Very faithfully yours,

RECEIVED BY
SECY. JONES
JUL 17 1914
FILED MAR 13 1914

JLB/W

6850

OBERLIN COLLEGE
OBERLIN, OHIO
OFFICE OF THE PRESIDENT November third
Nineteen seventeen

Dr. Edward Lincoln Smith
American Board Office
287 Fourth Avenue
New York City.

My dear Dr. Smith:

I ought not to keep the Executive Committee of the Board of Trustees of Peking University waiting any longer for my answer. I have deeply appreciated the unanimity and cordiality with which the invitation to undertake this very important work has been brot to me, and I have tried to give it the most candid consideration, looking at it from many points of view, and taking such counsel as I could, while trying to guard the interests of the University. But I am sorry to say I have not been able to convince myself that it would be right to accept the invitation.

I do not know that the Board would be specially interested in the reasons that have weighed with me, but I shall myself perhaps feel a little better satisfied to tell you frankly how the matter has come to lie in my mind. For I should be very sorry to seem to have failed to recognize the full importance of the opportunity your Committee have brot me. I believe thoroly in the strategic importance of work in China, and have no doubt whatever of the finally very large influence of such a university as the Trustees have in mind at Peking. But that alone does not seem decisive for me personally.

In the first place, I am unfortunately fifty-nine years old, and in the natural course of things can hardly expect more than ten or twelve years of further active service. And that single fact seems to me to affect very much the entire situation. If I had twenty or twenty-five years that I could put into this work, I should be far better justified in undertaking it. But I have a very clear conviction, which I cannot shake off, that I have no business to spend, as would seem inevitably necessary, the larger part of the next nine or ten years in money raising. I am absolutely certain that I have no business to do that. If my life is to have any natural fruition in these years of active service that remain to me, I feel sure that that fruition does not lie at that point.

In the second place, with a large amount of money to be raised, and within the time that I could hope to be in authority in the life of the University, the institution could hardly grow to such size and strength as would make it, not only potentially but actually, a strong influence in China at large. That is, for most of the years that I should be giving to the

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2. E.L.S.

work, I should be connected with an institution actually of smaller influence than the work that I should be leaving. I cannot feel that that actually pretty certain diminution of influence, either, would be right for me.

This consideration is further emphasized in my mind by the inevitable fact that a man can transfer only a portion of his acquired influence to a new field, and especially to one so different and so far removed. That loss I cannot feel would be desirable.

Moreover, if the Hall bequest proves as large as it seems now that it may easily be, I shall have the opportunity and responsibility of building no small part of a new institution here. The funds in this case would be practically already in hand, and planning would count at once. I cannot believe that I ought to turn my back on that responsibility. For I do not feel that it is merely a pleasant opportunity which I should be so leaving behind, but that there is a certain real moral obligation involved. I have reason to believe that Mr. Hall expected that I would stay by the work here, and that that fact weighed very much with him in deciding to make Oberlin his chief legatee, and I have the feeling that I should not be quite faithful to the trust implied in his bequest if I left it now.

Furthermore, I cannot shake off the feeling that the years just ahead are inevitably bound to be specially critical years for the College. I do not wish to over-estimate my own importance to the work here, but I am sure it would not be difficult for the College to lose no small part of its Christian emphasis in such a change of administration as might easily follow, without any intention on the part of the Trustees to lower ideals. Just now, I suspect that it is the simple truth to say that I can do more to hold the College to its highest Christian ideals than anyone else, and I greatly doubt whether I have any right to lay down that responsibility to take up another not so intimately belonging to me.

One other consideration also has weighed with me: the world situation is such, I think, as to make it certain that the after-the-war settlement is to be a matter of the gravest concern for generations to come. And in that settlement America ought to have a most influential share. If it is to have that share, it is highly important that the American people as a whole should see the great issues and the tremendous possibilities with some clearness and breadth of vision, and I had hoped that I might help a little at that point. Such help as I could give I think could be far better rendered, in the years immediately to follow, from my present position rather than from the position that the President of Peking University would hold, with his scattered work, involving much money raising.

These perhaps are the main considerations that have led to

3. E.L.S.

my decision, so far as I am able to judge myself. I trust that my own selfish interests have not entered in, and I am very sorry to disappoint in any way the desires of your Committee.

I am returning the copy of the report of the Commission on Site for Peking University.

Faithfully yours,

Henry Churchill King

RECEIVED BY	
SECY. JONES ()	
(DATE)	
TO	REFUSED DATE
BY	ANSWERED DATE
BY	PASSED TO FILE DATE
BY	FILED DATE
MAR 7	

0589

THE AMERICAN BOARD
NEW YORK OFFICE

Monday
Nov. 19, 1917
4.30 p.m.

Dear Jones

Here are my notes
on the various arguments,
pro & con, re the Peking
University. God give us
light to see just the wise
course of procedure. You
can use these as you
like in compiling final
draft. I am away all
day tomorrow - back on
Wed. Truly ever
Edw. Lincoln Smith

0590

RECEIVED BY	
SEY. JONES ()	
(DATE)	
TO	REFERRED DATE
BY	ANSWERED DATE
BY <i>AMJ</i> FILED <i>2/17/78</i>	

~~Documents~~
PROPOSALS RELATING TO THE SITE OF PEKING UNIVERSITY. *for S.H.S.*

The Executive Committee at its meeting held November 15th instructed its Chairman and Secretary, after full consideration of the report of the Commission on Site, to draw up a statement of the proposals relating to the site and to send them to the members of the Executive Committee so that they could be laid before the denominational groups in the Board of Trustees, considered and passed upon; the members of the Executive Committee then to bring the conclusions to a called meeting of the Committee when recommendations can be drawn up for final action by the Board of Trustees.

We would therefore submit the following. There are three possibilities before us.

1. To continue the purchase of the entire area of approximately 66 acres involved in the original proposals for the present site.
2. To select a site outside the city wall.
3. To proceed on a modified basis on the present site, at least for the present.

The report of the Commission deals only with the first two of these possibilities. The third has emerged in the discussions in which the report of the Commission was carefully considered.

- the proposal to*
- I. Proceed on the basis of the original proposals for the present site completing the land purchase in its entirety.

This has been so thoroughly traversed in the meetings of the Trustees and of the Executive Committee and the facts are so fully in the possession of the Trustees that it does not seem necessary to review them here.

- the proposal*
- II. To erect the University on a site outside the city wall, the suggested location being to the west of the city.

The following seem to be the arguments pro and con.

Arguments in favor of a new site of approximately 100 acres outside the city wall.

1. At the estimated cost of Mex. \$100,000 for the new site, there would be a large saving in the original cost of the site, the Commission estimating the amount necessary for land in connection with the present site at Mex. \$800,000. In comparison with this 66 acre site in the city, the saving would be about Mex. \$700,000. In comparison with the 35 acre site at the present location, the saving would be, on the basis of the Commission's figures, about Mex. \$300,000.

2. A site of 100 acres would give ample space for all university requirements, including an athletic field, and provide for future expansion.

3. An extra-mural site would result in better hygienic and sanitary conditions.

4. An extra-mural site would promote the moral welfare of the students by removing them from the temptations of a great city.

Arguments against the extra-mural site,
or in favor of the site within the city.

1. While the original cost of land outside the city would be less, additional expenses for the following would be encountered:

- a. A substantial wall to enclose the property, approximately two miles in length.
- b. Water supply.
- c. Electric lighting system.
- d. Roads.
- e. Police service.

CMF The cost of these essentials in the development of the extra-mural site would probably wipe out the smaller margin of saving indicated above and might even make inroads on the larger margin.

2. There would probably be extended delay, detrimental to an enterprise negotiations for which have already continued for over six years, in purchasing the new site, due to the following causes:

- a. The larger number of landholders, from whom purchases must be made.
- b. Cemetery plots.
- c. Temple lands.
- d. Land in litigation.

3. New funds would have to be secured for the purchase of the new site, or else the old site would be sold. Sales of the various plots limited to Chinese buyers probably could not be rapidly consummated.

4. There is no assurance that the Chinese Government would consent to open a new gate thro the city wall to facilitate communication with the new site. The old roads long neglected and out of repair furnish very unsatisfactory means of communication.

5. A site outside the city, remote from the Peking centers of the missions cooperating in the University would not permit of intimate contact between Christian students or instructors and the work of their respective missions.

6. The extra-mural site would be so distant from the civic, political and educational centers of the capital as to result in a distinct loss to the University, and a loss to China thro the weakening of the University's influence.

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7. The extra-mural site would be so distant from the Union Medical College, and from the College for women and the Medical College for Women, that co-operation with these institutions, whether through affiliation or thro organic connection, would be rendered difficult.
8. The greater distance of the site from the railway stations at the Chi'en Men (gate) would render communication by rail more expensive and inconvenient.
9. The remoteness of the site from the Legation Quarters in Peking would be a disadvantage in times of political disturbance.
10. A change of site might result in strained relations due to the interpretation of principles of federation already accepted.
11. The moral advantage of an extra-mural site would in a measure be counter-balanced by the choice of a site near the Race-course, where horse racing, gambling and Sunday Club hunting are frequent.

III. A Modification of the original proposals for the Present Site.

The Executive Committee have under consideration the possibility of modifying the original proposals for the land purchase in the present location, confining it to approximately 1/2 or about 35 acres. In favor of this proposal stands the force of the arguments already mentioned as against the extra-mural site, and which might be re-stated in an affirmative way as follows:

1. Its Strategic Value.

This would retain for the University what is admitted ^{to be} a location of large value. The Commission says it "has no knowledge at present within the city where a suitable area equally well located could be obtained at less cost or with less difficulty."

2. Its Desirability.

Again quoting the Commission "A site within the city walls in general and the proposed site in particular is desirable because it is within easy reach of the center of the city, is conveniently located in relation to most of the missions participating in the University, and would not only afford intellectual stimulus for the teachers and students through the access which it promises to museums, libraries, government offices, and other institutions of learning, but would also enable the University to be of service to the community and to influence it through the extension work of various kinds."

3. The Time Factor.

The completion of the purchase of the present site could be made with comparative ease and at a not very large added investment in money. We already own 27 1/2 acres in the entire plot, ~~the bulk~~ ^{most} of it, however, being on the southern half. While we have no definite figures as to the cost of the remaining lots to be purchased,

*amounts to about
500,000 sq. feet*

taking the average price which we have paid for the part already owned, and adding ~~25%~~ for increased value, ~~it~~ would not exceed *probably*

in — Mex. \$100,000. 125,000 to 150,000; though this is but guess work and it might be less. The completing of this purchase could be done gradually.

4. This would give us possibly 35 acres affording ample ground for the development of the University during the present generation. Columbia University takes care of 12,000 regular students on a site of about 30 acres in New York City.

5. It is possible that readjustments might be made with the adjoining land owned by the Methodist Episcopal Church Mission if it should become necessary. The contiguity of the two sites would make available for emergent needs of the University, facilities which would be of value.

6. The retention of the present location would be in harmony with the original proposals from the field and with the judgment of the Board of Managers.

Factors which require consideration in connection with the above.

1. It is evident that the Trustees should have in mind the purchase of additional land outside the city wall for athletic purposes. A site of ten acres might be secured close to the wall for this purpose at a comparatively small cost.

2. The questions of the plots now owned in the northern half of the present site must be determined, a question which presents some difficulty.

The above covers the matters assigned to us for statement.

Signed.

Edward Lincoln Smith
Chairman
Geo. Heber Jones
Secretary

0595

July 22, 1918.

The Rev. Edward Lincoln Smith, D.D.,
c/o Mr. W. P. Smith,
735 Henry Bldg.,
Seattle, Wash.

My dear Dr. Smith:

I am just in from a ten days' absence and find several matters on my desk relating to Peking University, which I am sure will be of interest. Briefly, they are as follows:

1. Reply from Mrs. Kennedy. Possibly I can best bring this before you by enclosing a copy of the letter itself and of my reply. You will find them appended herewith.

2. Letter re L.M.S. property contribution. I have a letter from Mr. Hawkins dated the 27th of June, stating that the Directors of the London Missionary Society had approved of the action of our Trustees, taken at the annual meeting recommending to them that they contribute to the completion of the purchase necessary for the consolidation of the site and that the remainder of their contribution be applied to the erection of buildings. Mr. Hawkins, however, calls attention to the embargo established by the British Government on the transmission of moneys from Great Britain to China for the purchase of lands or the erection of buildings, so they will not be able at present to make any remittances under this head either to China or America. Mr. Hawkins goes on to call attention to the fact that it would be unfortunate to have to remit money to China at the present time while the prevailing rate of exchange is so very high as there would be a large loss of the remittances and the University would not get anything like the full benefit of the sterling grant which the Society has made. He is inclined to think that the embargo may be a blessing in disguise by preventing them from making remittances until the rate of exchange has fallen.

I have written to Mr. Hawkins acknowledging the fidelity of the L.M.S. to the instructions of the British Government, and saying that we ourselves would be very forward to accede to these restrictions. We therefore had the construction agreement of the London Missionary Society to the capital investment, but payment is necessarily postponed.

3. I have received the letters which Dr. Lowry mentioned

0596

in his cable which I showed you before the meeting of the Executive Committee. They deal with the matter primarily of the Yu K'e. He feels that to establish a Yu K'e under the University is a violation of the basis of federation in which it was stated that the University should confine instruction to college grades. I have written him that he will have received the copy of the minutes of the Executive Committee dealing with this; that Dr. North has also written in the matter, and that you as chairman of the Executive committee have full knowledge of the thought and purpose of the Trustees in this matter so that doubtless a solution satisfactory to all parties concerned will be found after you get on the field.

4. Dr. Lowry also raises the question as to the steps necessary in order to secure legal membership of the Board of Managers. It seems that when Dr. Evans left China to take up work in France the L.M.S. elected Mr. Biggan to fill the vacancy. The latter appeared at the April 26th meeting of the Managers, but the president of the Board of Managers ruled that according to the by-laws Mr. Biggan was not entitled to his seat until the Trustees had confirmed his election. The Managers appealed from the decision of the chair and the chair was not sustained. Lowry wished to know what is the decision of the Trustees in the matter. In reply I have written that I will submit the question to the Executive Committee and secure a formal decision. I have ventured, however, to express the personal opinion that inasmuch as the wording of the by-law is definite and explicit, it should be strictly interpreted, and that the members of the Board of Managers should await confirmation by the Trustees or the Executive Committee before proceeding to exercise their functions. This, however, I have clearly stated is only my personal opinion and that I will seek a formal decision in the matter. My own judgment is that it will be better to hold the Managers to a strict conformity as to the terms of the by-laws in matters like this present one, which may be the source of rather delicate situations and questions. Do you not think so?

5. Lowry also writes that at a meeting of the Board of Managers held June sixth, they elected two deans, one for the liberal arts college, and the other for the Yu K'e course. According to Dr. Lowry's letter the Managers for some reason or other regarded Dr. King's term as dean of the college of liberal arts as having been exhausted with the one session and proceeded to a new election. King and Porter were placed in nomination and ten votes were cast for Porter and eight for King. The latter was then elected dean of the Yu K'e course. Dr. Lowry feels that an injustice has been inflicted upon Dr. King in that the function of the Managers was to nominate the deans to the Trustees, with whom alone the election rested. He says the answer was "The time is too short to delay to secure such approval, as we have to plan

Rev. Edward Lincoln Smith, D.D., -----3--

for the work to begin in September". The University Council met on June 19th to arrange for the opening of the next semester. King took the position that he considered himself dean until relieved by the Trustees, but waived the point so as to not delay the preparation of the curriculum. It is clear that the majority of the Council supported the action of the Board of Managers and Porter was not hindered in assuming the deanship of the college.

I shall also submit this to the members of the Executive Committee after consultation with Barton, Brown, and North, and secure action upon it and the other questions by a circular letter, if it is not possible to have a meeting and get the word to you at the earliest possible moment. You will have to meet the question when you arrive in Peking and it means added complexities to the whole situation. Should anything farther develop, or it be possible to secure formal action before you sail, I will get word to you if need be by Western Union night letter.

With warm personal remembrances and every good wish,

Yours cordially,

GHJ
NGL

0598

Answer

Aug 6/1918

The Rev. James L. Barton, LL.D.
14 Beacon Street,
Boston, Massachusetts.

My dear Dr. Barton:-

In view of our inability to get a meeting at this time of the Peking Executive Committee, it would seem best to submit certain matters by circular letter and, if the consensus of opinion agrees as to the action to be taken, the Board of Managers in Peking might be notified. Formal action in ratification of our circular letter vote could then be taken at our next meeting. Will you not, therefore, carefully consider the matters and papers which I now present to you, and should you deem it wise to take action as suggested kindly indicate your vote in each case.

I. Interpretation of the By-Laws.

Under date of June 18 Acting President Lowry asks for interpretation of the By-Laws in the matter of the process necessary to constitute legal membership in the Board of Managers. I append his letter. (See Document 1).

In the By-Laws of the Trustees, Article IV, Section 4, it is stated that "all elections to the Board of Managers shall be subject to the approval of the Board of Trustees." From this it would appear that the position taken by the Acting President is in harmony with the By-Laws of the Trustees.

If I might suggest action, it would be as follows:-

The Executive Committee of the Trustees take note of the question raised by the Acting President in his letter of June 18 concerning the process necessary to constitute membership in the Board of Managers. The By-Laws provide that all elections to the Board of Managers are subject to the approval of the Trustees, and this has been the practice of the Trustees in the past.

The position taken by the Acting President at the meeting of the Managers June 6, 1918, that the approval of the Trustees was necessary in order to

8/6/18

constitute legal membership in the Board of Managers was correct. The Managers should govern themselves accordingly, promptly notifying the Trustees of all changes, through election, in their membership, that action may be taken by the Trustees.

As Mr. Biggin has been formally proposed by his Mission for membership on the Board of Managers, we might approve of his membership among the Managers.

II. Election of Deans.

Under date of June 19, 1918, Acting President Lowry submits for consideration and decision the action of the Board of Managers in electing Dr. Porter as Dean of the College of Liberal Arts and Dr. King as Dean of the Yu K'e Department. I append Dr. Lowry's letter herewith. (See Document 2). Dr. Lowry's position is that the Board of Managers may nominate to a deanship, but do not have the power to elect. Two questions need consideration in connection with this action:-

1. In the By-laws, Article IX, it is clearly stated that "the Board of Managers shall have power subject to the approval of the Board of Trustees, to propose nominations for president, dean of each Department and professorships." Further, in Article V of the By-Laws, Section 1 it is stated that "the Trustees shall appoint the president, deans and professors, and shall have the power of removal." From this it is clear that the position taken by the Acting President is correct, and that the action of the Board of Managers in electing to the deanship of the College of Liberal Arts, without referring to the Trustees for approval, was in excess of their power.

2. It would seem also that the decision as to whether the head of the Yu K'e Department, when such shall have been formally established, shall be called Dean, or known by some other title, also lies within the power of the Trustees rather than of the Board of Managers. By formal action the Trustees have provided for deans for the Theological School, the Liberal Arts College at Peking and the Liberal Arts College at Tungchou, but so far we have not taken action providing either for the Yu K'e Department or for its head. The whole question is in process of settlement awaiting formal recommendation from the Managers.

In order that the two bodies, that is, Trustees and the Managers, may function without friction and exercise the respective powers conferred upon them by the Constitution, would it not be well to deal very frankly and in a straight-forward manner with the Managers, that misunderstandings in the future may be obviated?

0600

8/5/18

I would propose for consideration the following minute:-

The Trustees note the action of the Managers taken at their meeting held June 6, 1918, in which Dr. Porter was elected Dean of the College of Liberal Arts and Dr. King Dean of the Yu K'e Department. The Trustees call the attention to the By-Laws, which restrict the powers of the Managers in the matter of the election and removal of the president, deans and professors to nomination, and vest the election in the Trustees. (See By-Laws of the Trustees, Article V, Section 1 and Article IX).

The Trustees by previous action have provided for Deans for the Theological School and the Liberal Arts Colleges at Peking and Tungchow, but no definite provision has been made for a Dean for the Yu K'e Department. The title under which the head of the Yu K'e Department should be known is still an open question and awaits consideration by the Trustees and its Executive Committee.

The Executive Committee would therefore suggest to the Managers that Item 9 in the minutes of their meeting of June 6th be reconsidered, and that the Managers proceed in the matters therein concerned in harmony with the provisions of the Constitution.

III. Title to the University Property.

Under date of June 22 I received from Acting President Lowry a statement concerning the name under which all the property of the University is held. (See Document 3). As the letter speaks for itself, I wish to submit it without comment. Should any member of the Committee feel that action should be taken in the matter, I am asking that such action be outlined and forwarded to me for submission to the other members. Kindly let me know your wishes.

IV. Letter from Mr. Gleysteen.

I submit herewith letter received from Mr. Gleysteen, dated Peking, June 21, covering the Minutes of recent meetings of the Board of Managers, and dealing with sundry matters of interest. See Document 4).

Please note his willingness to accept the post of Executive Secretary, conditioned on his giving half or three-fourths of his time to University affairs, retaining his connection with his Mission and the Presbyterian Board, and his church in Detroit; his desire to secure a substitute to take up his work in his school; and the fact that he will need part time of

8/6/18

a stenographer to carry on the work of his office.

At the meeting of the Executive Committee held April 26, the matter of the adjustment of the financial compensation for his services was referred to the Board of Managers with the request that they make recommendation to the Trustees, and this action I forwarded to Mr. Gleysteen. In this action we also instructed the Board of Managers, in conference with Acting President Lowry and Mr. Gleysteen, to make arrangements for the mutual adjustment of the official duties of the Executive Secretary and the Acting President, and report to the Trustees.

There is no indication that any action has been taken to this effect. This may be due to the failure of my letter to reach Mr. Gleysteen, although it is clear that some of the correspondence must have come to hand. I am sending Mr. Gleysteen a copy of the letter which I wrote him, and also that covering the query which he raises in his letter concerning their action at their meeting October 12. This matter was fully covered by the action taken by the Executive Committee at our meeting held January 23, copy of which action was also sent to Mr. Gleysteen, but which it is evident did not reach him.

The following action will meet the needs of the case, and I would suggest it for consideration:

The Executive Committee notes with pleasure the word from Mr. Gleysteen that it will be agreeable to him to accept election as the Executive Secretary of the University on the basis of his giving part time to the work involved, retaining his formal connection with his Mission and the Presbyterian Board, and his church in Detroit; that he will need to secure someone to give such an amount of time to his school as he gives to the University, the necessary salary charge for his substitute for the time involved to be paid from the funds of the University; and that part time of a stenographer will be necessary in order to carry on the work of the office of the Executive Secretary.

In harmony with the action taken at our meeting of April 26, we refer these matters to the Board of Managers for favorable consideration and recommendation.

V. Minutes of the Managers for June 6 and June 17.

I present herewith the Minutes of the meetings of the Board of Managers held June 6 (annual meeting) and for June 17. (See Document 5).

Dealing first of all with the Minutes of June 6, please note the following:-

1. Suggestion for action confirming Rev. Thomas Biggin as a representative of the London Missionary Society

0602

8/6/18

on the Board has already been made.

2. The matter of the complications concerning the Chinese name of the University, and also that of the Yu K'e, is in such a situation that it cannot be handled by a circular letter. Must we not hold these over until we have a meeting?

3. The list of names nominated for the B.A. and B.D. degrees should be approved. Will it not be well for us to take action to this effect?

4. I am making a note of their request to send duplicate copies of official documents, and will do so.

5. We have already disposed of the question of the election to the deanship.

6. Please note the following further changes in the membership of the Board of Managers: Prof. L.R.O. Bevan to succeed Dr. Smyly; Rev. Charles Hunter Corbett to succeed Mr. Ogilvie; and Dr. H. S. Galt to succeed Dr. Young. We have only the intimation of these changes contained in the Minutes, but to facilitate matters ought we not to take action approving of the membership of Messrs Bevan, Corbett and Galt on the Board of Managers? Also Mr. Fei Ch'i Hao, re-elected to succeed himself as co-opted member of the Board of Managers, should be confirmed.

The Minutes of June 17 contain considerable matter relating to the Yu K'e course and the adjustment necessary in the scheme of instruction in connection with the University. As already indicated, that seems to me to be a matter of such major importance and complexity that it should be held for consideration at a full meeting of the Executive Committee.

VI. Appointment of professor to head the English Department

I am in receipt of a cablegram from Mr. Gleysteen, saying:-

"Managers recommend Trustees elect T.E. Breece, Minnesota University, head English Department. Wanted this Fall."

I find that Mr. Breece is in the list of candidates who have applied for appointment to Peking under the Methodist Board. He is an M.A. of Harvard, spent nearly five years as professor in the Government University at Peking, made a start on the Chinese language, is 37 years old, married and has one child. Mrs. Breece is the daughter of Dr. J. H. Pyke, one of the veteran missionaries in North China, of the Methodist Board. I am looking into the matter further and will send you full data in a later letter.

This covers all the matters now before us. May I request an early reply, giving your judgment in the matters herein contained?

Very cordially yours,

Secretary.

GHJ

0603

AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS



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JOHN G. HOSMER
PUBLISHING AND PURCHASING AGENT

August 26, 1918.

Rev. George Heber Jones, D.D.
150 Fifth Avenue
New York City

My dear Dr. Jones:-

I am writing today to acknowledge yours of the 23rd containing a copy of Dr. Lowry's report as Acting President of Peking University for 1918. I have looked this through with very much interest and thank you for the copy. I also have two other important communications from you which came during my absence upon a Western trip in the interests of the American Committee for Armenian and Syrian Relief. The one dated July 26 which Mr. Case acknowledged I will take up in another letter. In yours of August 6 you ask for an expression of opinion on several points raised by Acting President Lowry.

I. I think strictly speaking Dr. Lowry's interpretation of the By-law with reference to the election to membership in the Board of Managers is correct, although the By-law does not say the election to membership shall not be valid until after it has had the approval of the Board of Trustees. I think there is opportunity for a debate there, although I should hope none would be raised.

II. The election of deans. While it was the intention, I have no doubt, of the Trustees to have the election of all deans of all departments made by the Board itself -- and I think that is a wise law and one that should be maintained -- yet we can conceive of positions where the Board of Managers might elect a dean and set him to work, subject of course to the approval of the Board of Trustees. This, I am sure, we would wish them to do in case the long delay necessary to secure the approval of the Trustees would injure the work of the University. The fact that such a dean has entered upon his duties should bring no restraint upon the Trustees in exercising their judgment as to the fitness of the election.

III. Titles to University property. It seems to me that that is too important a question to take up by correspondence. I do not feel, however, that we should let the fact of the way the property has been held in the past have dominant influence in deciding in what name the property

Dr. Jones--2

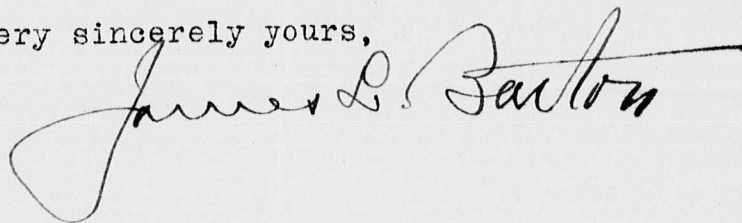
should be held in the future. I wonder if a document could not be prepared and filed with the State in case another Chinese name for the University should be chosen, showing that the University under the new name is the legal successor to the Hui Wen, so that there will be no particular difficulty in the premises either now or in the future, and which would not require the redeeding of the property in case of the new name.

IV. Letter of Mr. Gleysteen. I agree with the action proposed under that heading.

V. Minutes of the Managers from June 6 to June 17.
1. I approve of the confirming of Rev. Thomas Biggin as a representative of the London Missionary Society. 2. I think the matter of the name should hold over as well as the Yu K'e until after the return of Dr. Smith or until some direct communication or recommendation is received from him. 3. I approve also of the B.A. and B.D. degrees for the candidates whose names have been given and who have the approval of the faculty. 6. I approve of the election of the members of the Board of Managers as enumerated in No. 6, page 5 of your letter.

VI. I understand that the appointment of the professor named must wait until we have further data.

Hastily but very sincerely yours,



JLB/M

0605

150 Fifth Avenue,
Oct. 16, 1918

The Rev. Edward Lincoln Smith, D.D.,
c/o Peking University,
Peking, China

My dear Dr. Smith:-

We had a very full and satisfactory meeting of the Executive Committee on Friday, October 11th, and I am handing you herewith copy of its minutes. This was the first meeting we have had since the one just before you left in July. We made several attempts during August and September, but it was impossible to secure a working quorum so it had to go over until this date. However, the meeting was a very profitable and productive one as you will see by the record herewith.

I. My cablegram to you.

Acting under instructions of the Committee I sent you a cablegram as follows: "Executive approves Breece. Salary charged Managers budget. Approve conditions Gleysteen secretary referring financial arrangements managers. Request you investigate privately fitness Williams Presidency." In explanation I would say that we thought that this would be the best way of notifying you of the more urgent actions taken by the Committee. First of all there was the action in regard to the appointment of Professor Breece. This was taken on cabled request from the Board of Managers and has not been free from difficulties. Mr. Breece himself was partially committed to the Y.M.C.A. for service with the Chinese battalions in France. At considerable inconvenience to himself, however, he consented to defer his decision until we could take action. Then the matter of the provision for his support involved much consideration. The Trustees, as you know, have regarded the \$1000 a year financial participation of the four cooperating Boards as a sum of money at the disposal of the Trustees for such work as they themselves may approve. The reports from the field and the budgets which the Managers have submitted show that the Managers plan to use that money for the current expenses of the University. This left the Trustees without funds to cover the amounts necessarily involved in connection with Professor Breece except as they should be assumed by the Managers. It was felt that it would not be wise to defer action longer in Professor Breece's case and that the wise course would be to send him out, his salary and expenses to be a charge on the budget of the Managers.

0606

This opened up the whole question of the mutual financial responsibilities of the Trustees and of the Managers and action was taken directing the Treasurer and Secretary to correspond with the Managers that this matter be cleared up. We are writing Mr. Krause and I will enclose a carbon of our letter to him so that you may have the facts before you. The Executive Committee recognize that in the development of our enterprise financial adjustments will be necessary and the whole matter will be taken up in the spirit of friendliness and cooperation to the success of the enterprise; only it is our desire that the matters must be thoroughly understood so that we can move with sure and certain footsteps in the matter of our financial relationships.

As you will see by the minutes, Dr. Brown brought forward the name of John W. Williams, Vice-President of the Nanking University as a possibility for the Presidency of Peking University. We felt that in some ways Dr. Williams would be a very good man to undertake the Peking enterprise. At the same time we desire to know more fully what the attitude of the University group in Peking itself and of the general missionary community would be toward him. We therefore put in our cablegram "Investigate privately fitness Williams Presidency." It was our thought that you would understand our purpose in the matter and would also know that the Williams concerned was the Nanking Vice-President.

We also took final action approving of the conditions which Mr. Gleysteen indicated as necessary to his acceptance of the Executive Secretaryship. The financial adjustments involved had to take the same course as those involved in connection with Professor Breece and for the same reasons. We desire the Managers to make proper provision for an efficient relationship to his responsibilities by Mr. Gleysteen.

This covers the matters contained in my cablegram. There were certain additional matters, however, which you will see from the minutes that were not necessarily of such an urgent character that they require cable communication. Among them the following:

II. Fixing Dates of Executive Committee meetings.

It was the feeling of the Executive Committee that instead of meeting by call as we have in the past, we should have three or four definite dates fixed in advance, covering the meetings for the year and arrange our engagements accordingly. Two meetings have so far been tentatively fixed, one for January 14 at Garden City, during the Foreign Missions Conference, the thought being that we would all of us want to be present at that conference and that arrangements could be made on that day for a private dining room in which the Executive Committee could take lunch and transact its business. This date, however, was fixed, subject to revision in the thought that should you return early in December, it might be possible for us to arrange for a special meeting of the Board of Trustees, with a circle of friends who might be interested in the University to hear your report. I am therefore writing to ask if it would not be agreeable to you if we should make some such arrangement and also to ask you to let me know by cable after receipt of this letter

0607

the probable date of your arrival in New York City. Should we have a meeting in December we could then determine whether another meeting in January of the Executive Committee alone will be necessary.

The next meeting is fixed for April tenth, being the day of the annual meeting of the Trustees. The thought is that the Executive Committee would meet in the morning, leaving the afternoon and evening free for the business of the Trustees.

III. Interpretation of the By-laws.

Please note Item X of the minutes under the above head. As you know, Acting President Lowry found it necessary to submit to the Trustees two cases which seemed to him to be in violation of the By-laws under which we are now working. The first case dealt with the necessity for formal approval by the Trustees of the election of any representative of the Board of Managers before said representative is competent to exercise the privileges of membership. You will note our action in the matter which sustains the technical correctness of the Acting President's action in the matter and recognizes a certain weakness in the By-laws at this point which we propose to remedy by an amendment to the By-laws.

In the matter of the election of Deans, this is complicated with the whole question of the Yu K'e department and we feel that before taking action that we must await conference and report from your good self.

IV. Affiliation of the Peking Language School and the University.

There has been a little delay in reaching action in this matter due largely, as you will understand, to the pressure of other and apparently more emergent questions which consumed the time of our meetings. Action now, however, has been taken as you will see, which will lead to the early clearing up of the whole situation.

V. Various Items from the Minutes of the Board of Managers.

Among these are the request to secure a library building and endowment; that the Trustees provide for the salaries of six men; and that a doctor should be sent to the field who shall be physical director and physician to the faculty and students. The action taken is self-explanatory and I need say no more about it.

This covers the grist of business. We are awaiting with great interest and in anticipation of much good results, the report of your conference and contacts in Peking. You have been much in our thought and prayer and we are sure that you have been prospered in every way.

With warm personal remembrances from us all,

Cordially yours,

GHJ

0608

STATEMENT
TRUSTEES PEKING UNIVERSITY

Dec. 31st, 1918.

<u>1918</u>			<u>1918</u>			
Jan. 1	Balance	833.42	:	Jan. 23,	Chk#7	Tower Bros. Sta. Co. 1.50
May 6	Presbt B. of F. M.	15,000.00	:	May 27,	" 8	Geo. M. Fowles
June 8	M. E. B. of F. M.	2,000.00	:			Cable to Peking 30.55
July 18	A. B. C. F. M.	100.00	:	July 11,	" 9	Dr. E. L. Smith
Sept. 9	" "	900.00	:			A/C Expenses 600.00
Oct. 19	" "	100.00	:	" "	" 10	Geo. M. Fowles
	Interest to 6/30	51.64	:			A/C Dr. Smith Exp. 1,400.00
	" " 9/30	97.34	:	Nov. 7,	" 11	Geo. M. Fowles
Dec. 7	Refund Dr. Smith Exp	500.00	:			Trans to Peking 13,094.66
			:	Dec. 7,	" 12	Geo. M. Fowles
			:			Tel & Cable 36.72
			:	Dec. 16		BALANCE 4,418.87
		<u>\$ 19,582.30 :</u>				<u>\$ 19,582.30</u>

PAYMENTS OF SOCIETIES

To The Treasury
of

TRUSTEES PEKING UNIVERSITY

From Aug. 27th, 1917, to Dec. 31st, 1918.

METHODIST EPISCOPAL BOARD OF FOREIGN MISSIONS

Aug. 27, 1917	Check	\$100.00	
June 8, 1918	"	<u>2,000.00</u>	\$2,100.00

AMERICAN BOARD OF COMMISSIONERS FOR FOREIGN MISSIONS

Aug. 27, 1917	Check	100.00	
Sept. 6, 1917	"	900.00	
July 18, 1918	"	100.00	
Sept. 19, 1918	"	900.00	
Oct. 10, 1918	"	<u>100.00</u>	2,100.00

PRESBYTERIAN BOARD OF FOREIGN MISSIONS

May 6, 1918	Check	\$15,000.00
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0609

Peking University

Answer

January
Thirteenth
1919

The Rev. Edward Lincoln Smith, D.D.,
287 Fourth Avenue,
New York City

My dear Doctor Smith:-

Mrs. Avann writes me suggesting that the minute with reference to the affiliation of the Woman's Medical College appear in the following form:

"The matter of affiliating the Woman's Medical College with the University was introduced by a recommendation from the Committee on Woman's Colleges that such action be taken by the Board of Trustees. A motion was made and seconded to affiliate the college. Because of lack of time to fully discuss all that is involved in the motion, the vote was not taken."

I am, therefore inserting this statement in the Minutes in place of the one submitted previously.

Mrs. Avann speaks of her anxiety to have the matter settled, but she also expresses her desire that Dr. North should be present when the matter is discussed and action taken.

Of course you will know whether there are other matters which must be handled by the Trustees, rather than by the Executive Committee. In view of my very recent connection with the matter I hesitate to make suggestions, but am simply passing this on to you for your consideration.

Very sincerely yours,

TSD
AET

AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS



CORRESPONDING SECRETARIES

JAMES L. BARTON, D.D., BOSTON
CORNELIUS H. PATTON, D.D., BOSTON
EDWARD LINCOLN SMITH, D.D., NEW YORK

TREASURER

FRANK H. WIGGIN, BOSTON

NEW YORK OFFICE
287 FOURTH AVENUE
NEW YORK CITY

April thirty
1919.

Rev. George Heber Jones, D. D.,

150 Fifth Ave.,

N. Y. City.

Dear Dr. Jones:-

A cablegram has come from Executive Secretary Gleysteen of Peking University suggesting a Chinese name for the University upon which the Managers seem to have agreed. They ask for a cable reply. I suppose the urgency of this matter is connected with the desirability of having the name decided by Commencement time that it may be used on whatever diplomas are presented.

Since this matter must be decided by the Board of Trustees, and not by the Executive Committee of said Board, it seems wise to call a meeting of the Trustees at 25 Madison Ave., N. Y. Monday afternoon, May 5th at 2 o'clock. There are a few other matters demanding attention, matters left over from our last meeting. It is important that we have a quorum at least, on May 5th.

I am Hoping that you may find it convenient to be present

Very sincerely yours,

Edward Lincoln Smith

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FOR FOREIGN MISSIONS

PEKING



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NEW YORK OFFICE
287 FOURTH AVENUE

THIS HAS RECEIVED ATTENTION
NEW YORK CITY

May sixth

1919.

MAY 8 1919

Mr. E. M. McBrier,
2440 Woolworth Bldg.,
New York City.

E. M. McBRIER

Dear Mr. McBrier:-

No quorum being present at the meeting of the Trustees of Peking University held yesterday afternoon at 25 Madison Ave., it was voted to adjourn to meet at the same place at 2 P. M. Friday, May 16th. It was suggested that a brief statement of the situation with reference to the Chinese name be included in this notice so that if you are unable to be present on May 16th, you may send an expression of your opinion.

A little time ago in Peking at the suggestion of Bishop Welch, a conference was held of twenty persons interested in this matter of the Chinese name, ten of the twenty representing the Methodist point of view and ten representing the point of view of the other three cooperating Missions. The Chinese were fairly represented upon this body of twenty. After four days of discussion, they recommended that the question of the interpretation of the original articles of agreement be referred to a Board of Arbitrators to be made up of seven neutral persons, this Board to determine as to the correct interpretation of those original articles with reference to the two subjects of the Chinese name and the Yu K'e. It was understood that all parties to the controversy agreed to accept the result of the arbitration in good faith. The Board of Managers accepted the report and appointed the arbitrators in accordance with this suggestion. The arbitrators decided unanimously that so long as the Chinese name of the old Peking University, Hui Wen, be retained, other syllables or words may be added thereto without breaking the original agreement. They also decided by a majority of five to two that the University might maintain its own Yu K'e if it desired. The Board of Trustees had previously invited the Managers to suggest to them a Chinese name for the University. After the decision of the arbitrators, the Board of Managers cabled as follows: "Chinese name acceptable - Peiching Hsiehho Hui Wen, cable". (Signed) Gleysteen.

About the same time another cable was received by Dr. North from the alumni of the old Peking University regretting the action of the Managers in suggesting these additional words to Hui Wen and declaring that this action menaced their allegiance to the University and the Mission. They also asked

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that action be delayed until a letter then in the post be received here. Their cable was dated April 12th.

It seemed best to us yesterday since we had no quorum to call another meeting at a date late enough to allow for the probable receipt of their letter. We shall be glad if you will indicate what action you favor in this matter. It is probable that the Managers have the near approach of Commencement in mind in urging a speedy settlement of this question.

I hope you can be present, May 16th.

Very sincerely,

Edw. Lincoln Smith.
Chairman Ex. Com.

18 June 1919

TRANSMITTED

PEKING

May 8th, 1919.

Dr. Edward Lincoln Smith,
American Board of Commissioners for F. M.
287 Fourth Ave.,
New York City.

My dear Dr. Smith:-

Thank you very much for yours of May 6th.

I note the following in your letter :

"It was understood that all parties to the controversy agreed to accept the result of the arbitration in good faith."

This being the basis upon which the arbitrators were to do their work, I think it is entirely presumptuous for the Alumni of the old Peking University to take the action they did in cabling Dr. North; and I think it is time for the Trustees to settle the matter and tell the Alumni that there is no other honorable course than to terminate the matter according to the agreement, and if they cannot bring their minds to a state where they can accept the decision of the arbitrators, it merely serves to demonstrate their spirit, and is an evidence that they are bound to have their way in face of all agreements.

I do not think the attitude of such men should be considered in the matter. Let them object in they want to and do what they please, that is the only way to treat men of that stamp.

I am giving you my opinion in reference to the matter as requested. I am in favor of accepting the decision of the arbitrators.

The longer this matter is hashed over, the worse it is for the University. If an early and positive and an honorable decision is arrived at things will settle down all the sooner.

There is only one way to grasp a nettle, --- and there is only one way to deal with this situation and that is to settle it and have no further discussion in regard to the matter.

I will do my best to be present at 2 P.M. on Friday May 16th.

Yours truly,

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December 22, 1919.

TRUSTEES OF
PEKING UNIVERSITY

Mr. Eric M. North
150 Fifth Avenue
New York City

My dear Mr. North:-

I have your inquiry of the 10th inst. and do not find that the American Board has taken any action on the subject of the basis of affiliation of the Women's College with the University, and so far as I am aware there will be no call for the action of our Board. Mrs. Clark represents the Woman's Board of Missions of the Interior; she was on that sub-committee; and she is the President also of the Woman's Board of the Interior. So far as I understand, such questions do not need to go back to the original Boards, but certainly not as far as our own Board is concerned. I think the work should go on since this basis of affiliation has been accepted by the Trustees who have full authority in the matter. The Woman's Board of the Interior will act, I have no doubt, in doing what they can to raise money.

I have had little experience in building a university and am afraid that my experience will be of little help in the matter of the reconstruction of Peking. Dr. Smith who has just recently been out there, would be more helpful than I can possibly be. I know of no criticism to write. I have only words of appreciation of what you are doing as Secretary of the Trustees and I have great faith that with the separate office and Mr. Luce and Mr. Wheeler in the field we shall be able to set something going that will be constructive for the University.

Hastily but very faithfully yours,

JLB/M

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