

302 4695

UBCHEA ARCHIVES  
COLLEGE FILES  
RG 11

Yenching  
Admin  
Board of Directors  
1942-1945

0623

0623

YENCHING UNIVERSITY--BOARD OF DIRECTORS  
Minutes of Emergency Meeting of Members and Former Members Resident in  
Chungking

TIME: February 8 (Sunday), 2:00 p.m. 1942

PLACE: 2 Tai Chia Hsiang, residence of alumnus Chen Shu-Ching

PRESENT: H.H.Kung (Y.P.Mei proxy), Chairman, D.W.Edwards, Kao Feng-Shan,  
V.K.Mei-Nyi, Wu-Hsieh Wan-Ying (Wu Wen-Tsao proxy), Chü Shih-  
Ying (H.C.Chang proxy)  
Also attending: Y.P.Mei, W.T.Wu, H.C.Chang, C.H.Hsia, Chen Yao-Sheng  
Chen Shu-Ching, and Shen Chang-Huan.

PRAYER: Meeting was opened with prayer led by the Chairman.

REPORTS: Reports were made by Messrs. C.H.Hsia and Chen Yao-Sheng  
representing the Chungking Alumni Association and by Dr. W.T.Wu  
representing faculty in Chungking on the preparatory work that  
had been done on the project of reopening the University.

OPENING REMARKS: The Chairman remarked on the importance of the proposed enter-  
prise of reopening the University and the difficulties involved,  
and stressed the importance of practicality and feasibility in  
planning the work.

VOTED: BOARD OF DIRECTORS COMMITTEE ON REOPENING OF THE UNIVERSITY  
That the Emergency Board of Directors undertake the project of  
reopening Yenching University in free China and that a Board  
of Directors Committee on Reopening of the University be  
organized with the following members:

<u>Directors (resident in free China)</u>	<u>Faculty Members</u>	<u>Alumni Association Officers</u>
*H.H.Kung (Chairman)	Miss Grace Boynton	*1 from National Assn.
Y.T.Tsur	*Y.P.Mei (Secretary)	1 " " "
*D.W.Edwards (Treasurer)	*W.T.Wu	*1 " Chungking "
J.B.Taylor		1 " " "
*C.H.Fei		1 " Chengtu "
*Kao Feng-Shan		1 " " "
*V.K.Mei-Nyi		
Wu-Hsieh Wan-Ying		
Chü Shih-Ying		

VOTED: That an Executive Committee of the Common Reopening of the  
University consisting of nine members be organized. (\* in the above  
given list indicate the nine members of the Executive Committee.)

VOTED: OFFICE ON PREPARATIONS FOR THE REOPENING OF THE UNIVERSITY  
That in order to facilitate the work preparatory to the reopening  
of the University, an Office on Preparations be set up which will  
also attend to receiving teachers and students coming to free  
China and cultivating alumni, and  
That Dr. Y.P.Mei be asked to serve as Director of the Office.

VOTED: AIM OF REOPENING OF THE UNIVERSITY  
That preparations for the reopening of the University should aim  
a combined College of Arts and Letters and Public Affairs with  
combined departments, and that when such a college is found to  
be not feasible a graduate institute may be considered.  
(an outline in Chinese on this matter was adopted)

*Y.P.Mei*

0624

TIME: February 8 (Sunday), 2:00 p.m. 1942

PLACE: 2 Tai Chia Hsiang, residence of alumnus Chen Shu-Ching

PRESENT: H.H.Kung (Y.P.Mei proxy), Chairman, D.W.Hwards, Kao Feng-Shan,  
V.K.Mei-Nyi, Wu-Hsieh Wan-Ying (Wu Wen-Tao proxy), Chih Shih-  
Ying (H.C.Chang proxy)  
Also attending: Y.P.Mei, W.T.Wu, H.C.Chang, C.H.Hsia, Chen Yao-Sheng,  
Chen Shu-Ching, and Shen Chang-Huan.

PRAYER: Meeting was opened with prayer led by the Chairman.

REPORTS: Reports were made by Messrs. C.H.Hsia and Chen Yao-Sheng  
representing the Chungking Alumni Association and by Dr. W.T.Wu  
representing faculty in Chungking on the preparatory work that  
had been done on the project of reopening the University.

OPENING: The Chairman remarked on the importance of the proposed enter-  
prise of reopening the University and the difficulties involved,  
and stressed the importance of practicality and feasibility in  
planning the work.

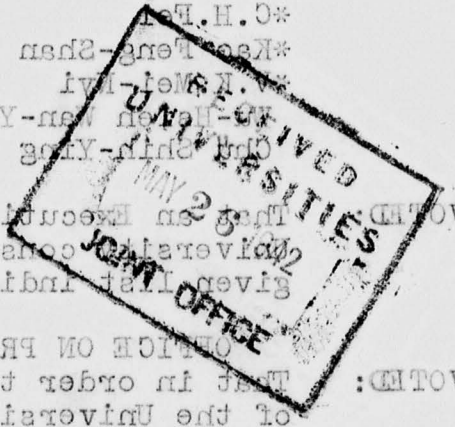
BOARD OF DIRECTORS COMMITTEE ON REOPENING OF THE UNIVERSITY  
That the Emergency Board of Directors undertake the project of  
reopening Yenching University in free China and that a Board  
of Directors Committee on Reopening of the University be  
organized with the following members:

Alumni Association		Faculty		Directors (resident in free China)	
Officers	Members	Members	Members	Members	Members
*H.H.Kung (Chairman)	Miss Grace Boynton*	Y.P.Mei (Secretary)	*H.H.Kung (Chairman)	*H.H.Kung (Chairman)	*H.H.Kung (Chairman)
"	"	"	Y.T.Tsur	Y.T.Tsur	Y.T.Tsur
"	"	"	*D.W.Hwards (Treasurer)	*D.W.Hwards (Treasurer)	*D.W.Hwards (Treasurer)
"	"	"	J.B.Taylor	J.B.Taylor	J.B.Taylor
"	"	"	C.H.Hsia	C.H.Hsia	C.H.Hsia
"	"	"	*Kao Feng-Shan	*Kao Feng-Shan	*Kao Feng-Shan
"	"	"	*V.K.Mei-Nyi	*V.K.Mei-Nyi	*V.K.Mei-Nyi
"	"	"	*Wu-Hsieh Wan-Ying	*Wu-Hsieh Wan-Ying	*Wu-Hsieh Wan-Ying
"	"	"	Chih Shih-Ying	Chih Shih-Ying	Chih Shih-Ying
"	"	"	H.C.Chang	H.C.Chang	H.C.Chang
"	"	"	"	"	"

VOTED: That an Executive Committee of the Common Reopening of the  
University consisting of nine members be organized. (\* in the above  
given list indicate the nine members of the Executive Committee.)

OFFICE ON PREPARATIONS FOR THE REOPENING OF THE UNIVERSITY  
That in order to facilitate the work preparatory to the reopening  
of the University, an Office on Preparations be set up which will  
also attend to receiving teachers and students coming to free  
China and cultivating alumni, and  
That Dr. Y.P.Mei be asked to serve as Director of the Office.

AIM OF REOPENING OF THE UNIVERSITY  
That preparations for the reopening of the University should aim  
a combined College of Arts and Letters and Public Affairs with  
combined departments, and that when such a college is found to  
be not feasible a graduate institute may be considered.  
(an outline in Chinese on this matter was adopted)



SUMMARY MINUTES OF THE FIRST MEETING OF THE EMERGENCY

BOARD OF DIRECTORS OF YENCHING UNIVERSITY

*Field Report*  
*Mr. Evans*  
*File*

TIME: Monday, Sept. 14, 1942, 12 o'clock noon.

PLACE: Dr. H. H. Kung's residence, Chungking.

1. PRAYER: Rev. Kao Feng Shan was asked to lead in prayer.

2. ROLL CALL: Dr. H. H. Kung  
\*Governor Chang Chun of Szechuan Province  
\*Dr. Y. T. Tsur  
Mr. Dwight W. Edwards  
Mr. C. H. Fei  
\*Mrs. Min Yi Wang Chen  
Dr. Shu-Hsi Hsu  
Mr. H. C. Chang  
\*Mr. Chin-Hsiung Hsia  
Dr. Theodore C. Greene (Prof. William Fenn, proxy)  
Miss Eva D. Spicer (Miss Irene Moody, proxy)  
\*Rev. James A. Hunter  
Rev. Kao Feng Shan  
Mrs. Ruth Cheng Chen  
Dr. S. Y. Chū

(Names prefixed with\* were absent mostly because of distance.)

3. REPORT by the Director of Office on Re-opening the University:  
Dr. Y. P. Mei presented a written report in Chinese of the work of the office, of which the Central News Agency story in English "Yenching University to Re-open in Chengtu" by C. Y. Hsu may be considered a free translation and a copy of which is here-with attached.

EBD I. VOTED that the report of the Director of the Office for Re-opening the University be accepted and that a vote of thanks be given to Dr. Mei and his associates for their hard work and fine results.

4. ELECTION OF OFFICERS: The following were elected officers of the Board of Directors:

H. H. Kung, President  
C. H. Fei, First Vice-President  
Dwight W. Edwards, Second Vice-President  
H. C. Chang, Secretary

5. ORGANIZATION OF SUB-COMMITTEES: The following sub-committees were organized and members elected respectively as follows:

Executive Committee

H. H. Kung, Chairman  
Dwight W. Edwards  
H. C. Chang  
Ruth Cheng Chen  
Kao Feng Shan

3  
0  
2  
1  
5  
0  
0  
5

SUMMARY MINUTES OF THE FIRST MEETING OF THE EMERGENCY

BOARD OF DIRECTORS OF YENCHING UNIVERSITY

*Field Report*  
*Mr. Evans*  
*File*

TIME: Monday, Sept. 14, 1942, 12 o'clock noon.

PLACE: Dr. H. H. Kung's residence, Chungking.

1. PRAYER: Rev. Kao Feng Shan was asked to lead in prayer.
2. ROLL CALL: Dr. H. H. Kung
  - \*Governor Chang Chun of Szechuan Province
  - \*Dr. Y. T. Tsur
  - Mr. Dwight W. Edwards
  - Mr. C. H. Fei
  - \*Mrs. Min Yi Wang Chen
  - Dr. Shu-Hsi Hsu
  - Mr. H. C. Chang
  - \*Mr. Chin-Hsiung Hsia
  - Dr. Theodore C. Greene (Prof. William Fern, proxy)
  - Miss Eva D. Spicer (Miss Irene Moody, proxy)
  - \*Rev. James A. Hunter
  - Rev. Kao Feng Shan
  - Mrs. Ruth Cheng Chen
  - Dr. S. Y. Chu

(Names prefixed with\* were absent mostly because of distance.)

3. REPORT by the Director of Office on Re-opening the University: Dr. Y. P. Mei presented a written report in Chinese of the work of the office, of which the Central News Agency story in English "Yenching University to Re-open in Chengtu" by C. Y. Hsu may be considered a free translation and a copy of which is herewith attached.

EBD I. VOTED that the report of the Director of the Office for Re-opening the University be accepted and that a vote of thanks be given to Dr. Mei and his associates for their hard work and fine results.

4. ELECTION OF OFFICERS: The following were elected officers of the Board of Directors:

H. H. Kung, President  
C. H. Fei, First Vice-President  
Dwight W. Edwards, Second Vice-President  
H. C. Chang, Secretary

5. ORGANIZATION OF SUB-COMMITTEES: The following sub-committees were organized and members elected respectively as follows:

Executive Committee

H. H. Kung, Chairman  
Dwight W. Edwards  
H. C. Chang  
Ruth Cheng Chen  
Kao Feng Shan

7  
3  
7  
5  
10  
07  
5

0626

Finance Committee:

Dwight W. Edwards, Chairman  
C. H. Fei  
James A. Hunter  
Mrs. Min Yi Wang Chen  
Chin-Hsiung Hsia

6. TERM OF MEMBERSHIP:

EBD 2. VOTED that, inasmuch as the present Board is emergency in nature, the term of all members serving on the Board be made to expire as soon as the original Board will be again in a position to function, and that if this emergency period should last longer than two years, another election should be held of all members on the Board at the end of the two-year period with the proviso that all members be eligible for re-election.

7. EXPRESSION OF APPRECIATION to organizations and individuals for contributing to the re-opening of the University:

EBD 3. VOTED that letters of appreciation be sent to the following for their respective contributions:

- a) Board of Trustees for liberal grants for current, initial and promotional expenses.
- b) China Foundation for contribution of NC\$60,000.00 towards initial expenses.
- c) Board of British Indemnity Funds for contribution of NC\$30,000.00 towards initial expenses.
- d) Board of Journalism Scholarship Fund in Memory of Chang Chi-Luan (deceased Editor of the Ta Kung Pao) for contributions of NC\$100,000.00 towards the Department of Journalism.
- e) Ministry of Social Affairs for contribution of NC\$2,000.00
- f) National Relief Commission for contribution of NC\$120,000.00 towards travel and relief subsidy to faculty and students.
- g) Dr. H. H. Kung for contribution of NC\$10,000.00
- h) Szechuan Provincial Government for contribution of NC\$10,000.00 and for making available a school building for the use of Yenching.
- i) Methodist Mission for permission to use the buildings of the Girls' Middle and Primary Schools in Chengtu at a nominal rent.
- j) American Red Cross for contribution of five large bales of blue cloth for students' uniforms.

8. AMENDMENT TO THE CONSTITUTION of the University:

EBD 4. VOTED that, inasmuch as Yenching University in Chengtu is on a temporary basis, the Constitution of the University be not amended, although the present scope of the University is on a much reduced basis.

9. ELECTION OF EXECUTIVE OFFICERS of the University:

EBD 5. VOTED (a) that Dr. H. H. Kung be asked to continue to serve as the Chancellor of the University;  
 (b) that President J. L. Stuart be asked to continue to serve as the President of the University and  
 (c) that during the absence of both the Chancellor and the President from the University, Dr. Y. P. Mei, Dean of the College of Arts and Letters, be asked to serve as the Acting Chancellor and Acting President.

10. APPROVAL OF THE BUDGET:

EBD 6. VOTED that both the budget of current expenses for the year 1942-43 and the budget for initial expenses be approved as presented. (The budget is herewith appended.)

11. PLAN OF FACULTY TREATMENT:

EBD 7. VOTED to approve the plan of faculty treatment as presented by the Office on Re-opening the University. (The original plan is in Chinese. An abridged English translation is herewith appended)

12. FUNDS FOR STUDENT RELIEF AND AID

EBD 8. VOTED that the estimates for student relief and aid be approved as presented and that efforts be made to raise the required amount of NC\$305,000.00

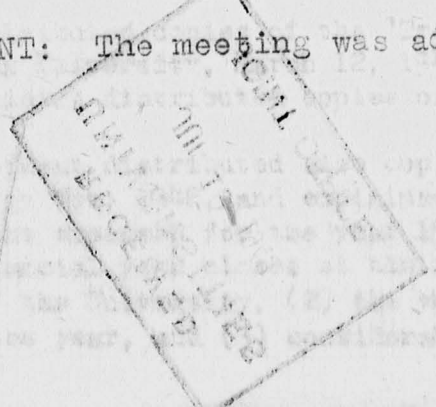
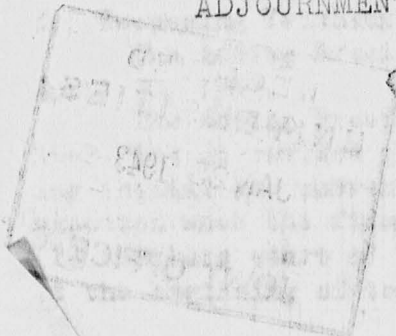
13. EARLY RELEASE OF DR. J. L. STUART:

EBD 9. VOTED that the Board register its unanimous hope that President J. L. Stuart may early regain his freedom and resume his responsibilities in the University, and that the Board of Directors be requested by cable to find ways and means to facilitate Dr. Stuart's early release.

14. TERMINATION OF COMMITTEE AND OFFICE ON RE-OPENING YENCHING UNIVERSITY:

EBD 10. VOTED that both the Committee and the Office on Re-opening the University be permitted to wind up their responsibilities and that a vote of thanks be taken for the services that these groups have rendered to the University.

ADJOURNMENT: The meeting was adjourned at 3 p.m.



*Y. P. Mei*  
 Y. P. Mei  
 Secretary pro tem.

037159075

10. APPROVAL OF THE BUDGET:  
 RBD 8. VOTED that both the budget of current expenses for the year 1942-43 and the budget for initial expenses be approved as presented. (The budget is herewith appended.)

11. PLAN OF FACULTY TREATMENT:  
 RBD 7. VOTED to approve the plan of faculty treatment as presented by the Office on Re-opening the University. (The original plan is in Chinese. An abridged English translation is herewith appended.)

12. FUNDS FOR STUDENT RELIEF AND AID:  
 RBD 6. VOTED that the estimates for student relief and aid be approved as presented and that efforts be made to raise the required amount of \$1,303,000.00.

13. EARLY RELEASE OF DR. J. L. STUART:  
 RBD 5. VOTED that the Board register its unanimous hope that President J. L. Stuart may early regain his freedom and resume his responsibilities in the University, and that the Board of Directors be requested by cable to find ways and means to facilitate Dr. Stuart's early release.

14. TERMINATION OF COMMITTEE AND OFFICE ON RE-OPENING YENCHING UNIVERSITY:  
 RBD 4. VOTED that both the Committee and the Office on Re-opening the University be permitted to wind up their responsibilities and that a vote of thanks be rendered to the University for the services that these groups have rendered to the University.

ADJOURNMENT: The meeting was adjourned at 3 p.m.

Secretary pro tem.

RECEIVED  
 UNIVERSITIES  
 JUN 19 1943  
 JOINT OFFICE

RECEIVED  
 UNIVERSITIES  
 JAN 23 1943  
 JOINT OFFICE

7 0 7 1 5 1 9 0 7 5



MINUTES OF THE SECOND MEETING OF  
THE BOARD OF DIRECTORS OF  
YENCHING UNIVERSITY IN CHENGTU

(Translation of Official Minutes in Chinese)

Time: Monday, May 24, 1943 11 a.m. - 3 p.m.  
Place: Dr. Kung's Residence, Chungking  
Present: Dr. H. H. Kung (Chairman) Mr. H. C. Chang (Secretary)  
Mr. H. C. Fei Gov. Chang Chun  
(Dr. Dison Pu proxy)  
Mr. D. W. Edwards Dr. Y. T. Tsur  
(H. C. Chang proxy)  
Dr. Kao Feng-Shan Mrs. Chen Wang Min-Yi  
(Ruth Cheng proxy)  
Mrs. Ruth Cheng Chen Dr. T. C. Greene  
(Rev. E. B. Copland proxy)  
Mr. Hsia Chin-Hsiung Dr. Y. P. Mei (by invitation)

Absent: Dr. Shuhsi Hsu<sup>II</sup> Dr. E. D. Spicer  
Dr. S. Y. Chu<sup>II</sup> Mr. J. A. Hunter

Opening Prayer

The meeting was opened with prayer led by Dr. Kao Feng-Shan.

Minutes of the Last Meeting

The minutes of the last meeting were accepted as read by the secretary.

Compliments from Board of Trustees

Dr. Mei reported that in the correspondence from the Board of Trustees there had been repeated expressions of appreciation of the efforts on the part of the Board of Directors in reopening Yenching in Chengtu. It was

VOTED that a reciprocal expression of appreciation and gratitude for the generous support from the Board of Trustees to Yenching University in Chengtu be sent to New York.

Acting President's Report and Faculty and Students' Statistics

Copies of the Acting President's report and Faculty and Students Statistics were distributed and read at the meeting. Members present studied these facts and data with a good deal of interest and it was

VOTED to accept the Acting President's report for the academic year up to date with statistical tables appended, and to express the appreciation of the Board of Directors for the successful effort in reestablishing the University during the past year on the part of the Acting President and the whole faculty and staff.

Financial Reports

Mr. Edwards distributed copies of the "Treasurer's Statement" of the Committee for Reopening Yenching University, March 12, 1942 - May 15, 1943.

The Acting President distributed copies of the University balance sheet as of April 30, 1943.

The Acting President distributed also copies of summary University budget for 1942-1943 as revised in Nov. 1942, and explained that from the total budget including initial and current expenses for the year 1942-43 a considerable balance is expected when the financial year closes at the end of June. This is mainly due to (1) the late start of the University, (2) the very small group of faculty and staff at the beginning of the year, and (3) considerable amounts of unexpected income

0630

during the year.

VOTED That these financial reports be accepted and that the Chairman of the Finance Committee of the Board together with the University Treasurer be requested to work out a final financial statement at the end of the financial year and to submit the same to the Executive Committee of the Board of Directors.

Constitution of the Board of Directors

VOTED to accept the instructions of the Ministry of Education with regard to the wording of the Constitution of the Board of Directors and to amend the Constitution of the Board accordingly.

Large Donations towards the Support of the University

The Acting President reported that toward the support of the University specially large and generous sums have come from the following sources:

- |                               |                 |
|-------------------------------|-----------------|
| (1) UCR                       | U. S. \$95,000  |
| (2) British China Aid Fund    | £ 3,200         |
| (3) Central Relief Commission | N. C. \$620,000 |

VOTED to send a letter to each of these organizations expressing the gratitude of the Board of Directors for their generous support of Yenching University in Chengtu.

Relief to Faculty and Staff in Peking

The increasing hardship and desperation of members of the University who were unable to leave Peking were noted with concern, and the various efforts towards sending them relief that had already been made but without success were also reported. It was

VOTED that efforts at trying to send relief to Yenching members in Peking be continued.

Organization of the Women's College Administrative Committee

VOTED to approve the report on the organization of the Women's College Administrative Committee with the following membership:

Ex-officio Members:

Chairman of Board of Directors:

Dr. H. H. Kung

Women Members of Board of Directors:

Dr. Eva D. Spicer

Mrs. Ruth Chen Cheng

Mrs. Chen Wang Min-Yi

University Administrative Officers:

Dr. Y. P. Mei

Mrs. Chen Wang Min-Yi

Coopted Members:

Madame Feng Yü-Hsiang

Mrs. Cheer Shou-Nan

Miss Tsai Kuei

Miss Annie Thexton

Principal Fan Chiung-Ying

Reception of Faculty and Students from Peking

VOTED that in view of the fact that Yenching University was closed in Peking about a year and a half ago, that Yenching University in Chengtu has been in operation already for almost a year, and that the University income becomes increasingly inadequate to meet the current needs, the following principles be adopted in receiving faculty and students from Peking:

- (1) Concerning students:
  - a. that financial assistance for students' travel from Peking be limited to this summer.
  - b. that students arriving from Peking be allowed to register in the University as far as possible. Those students who cannot be registered in the University be sent to other institutions either as transfer students or as guest students.
  - c. that only a limited number of new students be admitted this summer in order to make room for old students from Peking.
  - d. that scholarships and aid to students from Peking be granted according to the financial ability of the University.
- (2) Concerning faculty and staff:
  - a. that ranking professors of long standing in the University be appointed in the University in Chengtu whenever they arrive.
  - b. that other members of the faculty and staff who henceforth arrive from Peking and for whose services the University has no special need be expected to find work elsewhere, with the assistance of the University if needed.

Strengthening of the Teaching Program

VOTED that in view of the specially large number of faculty and students of the

- (1) Department of Physics from Peking, this department be re-established,
- (2) that the question of reestablishing the other departments be postponed for later discussion,
- (3) that mature professors be appointed to the faculty to strengthen the existing Departments,
- (4) that plans of cooperation with the other Christian Universities in Chengtu be worked out in order to achieve efficiency and economy in the academic program of the University.

Budget for 1943-44

VOTED

- (1) that the budget for 1943-44, as presented by the University Administration (total for current budget N.C. \$4,964,400 and total for special expenses N.C. \$1,500,000) be approved.
- (2) that within the present total for current budget, the contingency item be brought up to 10% thereof, the necessary cuts to be left with the University Administration.
- (3) that during such difficult times, economy be achieved wherever possible, and that the Board of Directors be consulted as to ways and means for meeting the deficit.

May 24, 1943

Minutes of the Second Meeting of  
The Board of Directors of Yenching  
University in Chengtu

- 4 -

Building and Space in Chengtu

The Acting President reported on the acute problem and uncertainties regarding housing of the University due to (1) soaring rent for property and extreme real estate activities in Chengtu, (2) great difficulty in securing additional building space, and (3) large numbers of students arriving from Peking.

The Chairman's Remarks

In closing the meeting, the Chairman made a speech which may be summarized as follows:

- (1) that he was greatly gratified by what he saw in the University during his recent visit to Chengtu.
- (2) although the University in Chengtu is new and operating under very difficult circumstances, the achievement is already remarkable and very promising, for which the Board should express its appreciation to the hard-working faculty and staff.
- (3) Yenching has often been regarded as the leader of Christian Universities in China and during the next decades of international reconstruction, Yenching should make an outstanding contribution towards the realization of the Principle of Ta-Tungism in the New World, beginning with Sino-American understanding and friendship.
- (4) Dr. Stuart who has done so much for Yenching should be especially remembered at this time. And the best expression of our affection and respect for Dr. Stuart is for us to double our efforts in making the Christian spirit, as exemplified by Dr. Stuart's life and work, real and effective in carrying on our University. The educational task is one that requires hard work and persistent devotion. Let us one and all rededicate ourselves to this invaluable enterprise of Yenching University.

ADJOURNED

H. C. Chang (Secretary)  
English Translation by Y. P. Mei

302151965

0633

*(Field Minutes from Dr. P. Mei)*  
MINUTES OF THE THIRD MEETING OF  
THE BOARD OF DIRECTORS OF  
YENCHING UNIVERSITY IN CHENGTO  
(Translation of Official Minutes in Chinese)

*Mr. Evans*  
*file*

Time: Wednesday, January 12, 1944. 11 a.m. - 2 p.m.  
Place: Dr. Kung's Residence, Caungking  
Present: Dr. H. H. Kung (Chairman) Mr. H. C. Chang  
Mr. H. C. Fei (Secretary)  
Mr. D. W. Edwards Mrs. Chen Wang Min-Yi  
Dr. Kao Feng-Shan Mr. Rowland Cross  
Mrs. Ruth Cheng Chen Dr. S. Y. Chu  
Mr. Hsia Chin-Hsiung Dr. Y. P. Mei (by invitation)  
Absent: Gov. Chang Chun Dr. Y. T. Tsur  
Dr. Shuhsi Hsu Dr. E. D. Spicer  
Dr. T. C. Greene

Opening Prayer

The Chairman opened the meeting with prayer.

Minutes of the Last Meeting

The minutes of the last meeting were accepted as circularized.

Welcome to Mr. Rowland Cross

Dr. Mei reported that the Field Committee of the American Board Mission had notified the Board of Directors of their wish to ask Mr. Rowland Cross to be their representative on the Yenching Board in the place of Mr. J. A. Hunter who has taken up residence in Sian.

The Board expressed cordial welcome to Mr. Cross as representative of the American Board Mission on the Board of Directors.

Letter from British China Aid Fund Committee

Dr. Mei read the letter of from the British China Aid Fund Committee in reply to the letter written them from the Board of Directors under the date of August 5th., 1943.

Letter from United China Relief Committee

Dr. Mei read a letter of from Dr. Lennig Sweet of United China Relief Program Committee in reply to the letter from the Board of Directors to the U.C.R. under the date of August 5th., 1943.

American Red Cross Cloth

Dr. Mei reported that the University had been in receipt of a gift of blue cloth from the American Red Cross which was found a very timely relief by faculty and students from occupied territory in the University. The Foo Shing Trading Corp. was instrumental in arranging for the transportation of the cloth from Kunming ~~to~~ Chengtu.

Meeting of Women's College Administrative Committee

Dr. Mei reported that a meeting of the Women's College Administrative Committee of the Board of Directors was held on September 25th., 1943.

0634

Acting President's Semester Report

Copies of the Acting President's Semester Report with faculty and student statistics were circularized and discussed. It was VOTED that the Board accept the Acting President's Report of the work of the University for the current semester with gratification for the smooth development of the institution.

Audited Financial Statement 1942-43

Copies of the audited financial statement of the University of 1942-43 were distributed and studied. It was VOTED that the audited statement for 1942-43 be accepted and that permission be given to carry over the balance of NC\$834,609.64 into the current year.

Post-war Planning of Christian Universities

Dr. Y. P. Mei reported on the recent developments and activities of the Council of Christian Higher Education in China along lines of post-war planning for <sup>the</sup> 13 Christian universities and colleges.

Revised Budget 1943-44

Copies of budget of 1943-44 as revised up to December, 1943, were distributed. It was VOTED that the revised budget for 1943-44 be approved.

Academic Cooperation with Benedictine Fathers

VOTED that we welcome the cooperation of the Benedictine Fathers for the period of the war in joining the faculty of Yenching. We welcome their contribution to the educational work and to the spiritual life of the students. Such cooperation should be within the established procedure of the University.

Financial Outlook and Proposed Campaign

Dr. Mei discussed the financial situation of the University and pointed<sup>out</sup> that

- 1) at the end of the first year after the reopening of the institution in Free China, the University was able to close its books with a considerable balance;
- 2) at the end of the current year, it is hoped to be able to balance the University's accounts with the balance from 1942-43 carried over to the present year, but
- 3) financial difficulties are anticipated after the year 1943-44.

The chief reasons ~~are~~ approximately stable income over against ever increasing expenditure due to rising cost. A financial campaign for a very considerable sum seems to be the only solution to the difficulty. It was

VOTED to approve of a NC\$10,000,000 Campaign to be sponsored by the Alumni of the University. And to collaborate with them in the enterprise, details to be worked out by the ~~XXXXX~~ Campaign Committee on which Mr. H. C. Fei, Mr. H. C. Chang and Mrs. Chen Wang Min-Yi will be asked to serve as members representing the Board of Directors.



Chairman's lunch for members of the Board  
The Chairman again played host at a lunch served at the  
end of the meeting which was much enjoyed by members present.

ADJOURNED.

W. C. Chang (Secretary)  
English Translation by  
Y. P. Mei.

Budget of 1944-45

... copies of Summary of Preliminary ...  
This budget presents an estimated total ...  
... estimated total expenditure ...  
... Since the estimated deficit is ...  
... it is suggested that ...

RECEIVED  
UNIVERSITIES  
MAR 2 1944  
JOINT OFFICE

7 3 2 5 1 0 0 7 5



MINUTES OF JOINT MEETING  
EXECUTIVE COMMITTEE & FINANCE COMMITTEE  
OF THE BOARD OF DIRECTORS OF  
YENCHING UNIVERSITY IN CHENGTU

Time: Friday, May 26, 1944 7:30 - 10:00 P.M.  
Place: N.C.C. Office, Chungking

	<u>Executive Committee</u>	<u>Finance Committee</u>
Present:	H. H. Kung (C. H. Fei proxy) D. W. Edwards	D. W. Edwards C. H. Fei Chen Wang Min-yi
Absent:	Chang Hung-Chun (in U.S.A.) Kao Feng-shan (out of town) Ruth Cheng Chen (Sick leave)	Rowland Cross (out of town) Hsia Chin-Hsiung

In attendance were also Y. P. Mei, and Wei Yung Ching who had just arrived from America, and was on his way to the University in Chengtu.

Acting President's Report

Dr. Mei distributed copies of and read the Acting President's Report of the academic year 1943-44. He also discussed tables on student registration and graduation, as well as the statement of financial conditions of the University of April 30, 1944.

VOTED to receive the Acting President's Report and the appendices.

Budget of 1944-45

Dr. Mei distributed copies of Summary of Preliminary Budget, 1944-45, and discussed the contents. This budget presents an estimated total income of L.C.\$20,550,000 and an estimated total expenditure of L.C.\$30,312,590 with a deficit of L.C.\$9,762,590. Since the estimated deficit is so large and several relevant factors in the situation are still too vague, it was found not possible to take any definite action on the matter at this date and it was

VOTED to ask the University administration to keep working on the budget along the following principles with the hope of reducing the budget within manageable limits, and to keep the Board posted through its Finance Committee:

1. That drastic retrenchment be effected.
2. That possible sources of income be further explored.
3. That development of relevant factors in the situation be carefully watched and studied.

Time of Meeting of Board of Directors

In view of the fact that an unusually large number of members of the Board are out of town at this time, and in view of the fact the financial situation is far from being clear, it was recommended that the meeting of the full Board be not called at this time and be planned for early next fall.

The meeting adjourned.

Y. P. Mei  
Secretary pro tem

0638

MINUTES OF THE FOURTH MEETING OF  
THE BOARD OF DIRECTORS OF  
YENCHING UNIVERSITY IN CHENGTU

(Translation of Official Minutes in Chinese)

Time: Wednesday, January 3, 1945. 12:30 p.m. - 4:30 p.m.

Place: National Women's Association, Chungking.

Present: Dr. H. H. Kung (Mr. C.H. Fei proxy)  
Mr. C.H. Fei (Chairman)  
Mr. D. W. Edwards (Dr. Lennig Sweet proxy)  
Dr. Shuhsi Hsu  
Mrs. Chen Wang Min-Yi  
Mr. Hsia Chin-Hsiung  
Dr. Y. T. Tsur (Mr. Y. S. Djang proxy)  
Mr. H. C. Chang (Mr. Y. S. Djang proxy)  
Dr. T. C. Greene (Mr. Harry B. Price proxy)  
Mrs. Ruth Cheng Chen  
Acting President Y. P. Mei (by invitation)

Absent: Gov. Chang Chun Dr. E. D. Spicer  
Mr. Chang Heng Chiu Dr. S. Y. Chu

Luncheon

Lunch was served at the People's International Relations Association Restaurant.

Opening Prayer

After lunch the Chairman called the meeting to order and asked Dr. Lennig Sweet to lead in prayer.

Election of Secretary of the Meeting

Mr. Y. S. Djang was elected secretary of the meeting in the absence of Mr. H. C. Chang, Secretary of the Board who is now in America.

Welcome to New Members

The Chairman in his opening remarks extended a hearty welcome to members and their proxies who attended the Yenching Board of Directors' meeting for the first time.

Greetings to Chairman of the Board

Recalling the hospitality and facilities offered by Dr. H. H. Kung, Chairman of the Board, at the previous meetings of the Board, members present at this meeting unanimously agreed to sending a message of appreciation and greetings to Dr. Kung who was now in New York and Dr. Sweet was asked to transmit a message by cable.

Minutes of the Informal Meeting of the Board of Nov. 4, 1944

VOTED that the minutes of the Informal Meeting of the Board which had been mimeographed in Chinese and distributed to members by mail be accepted and that the following actions be ratified:

0639

- (1) That an Endowment Committee be organized to be responsible for the \$10,000,000 Endowment Fund from the Financial Campaign.
- (2) That the principle for investment of the Endowment Fund be adopted.
- (3) That the matter of electing a Faculty representative to take a lecture tour to America be referred to the University Council with power, which subsequently elected Acting President Y.P. Mei.
- (4) That the terms of service of members on the Board be determined.
- (5) That steps be taken for the preparation of a plan for post-war University rehabilitation.

Minutes of the Joint Meeting of the Executive Committee and the Finance Committee of the Board of May 26, 1944

VOTED that the minutes of the joint meeting of these 2 Committees of the Board copies of which had been distributed to all members be accepted.

Acting President's Annual Report

The Annual Report for 1943-44 had been prepared by the Acting President and distributed to all members of the Board by mail. The report was in Chinese and contained 24 pages with a number of tables appended.

VOTED to accept the Acting President's Annual Report for 1943-44.

Audited Annual Financial Statement of 1943-44

The accounts of the financial year of 1943-44 for the University had been audited by Mr. Laurence Todnem and Mr. William Small and the Auditors' Statement, showing an Excess of Income over Expenditures of \$311,431.64 for the year ended June 30, 1944. The net Surplus on June 30, 1944 was \$1,090,906.98 representing the excess of all Assets over Liabilities, the former including Supplies on hand amounting to \$959,040.69. Copies of this Statement had been distributed to all members of the Board.

VOTED to accept the Auditors' Statement for 1943-44.

Faculty and Student Statistics for Fall, 1944

Acting President Mei distributed copies of Faculty and Student Statistics for the current semester showing a total of 380 students and 87 Faculty and Staff members.

VOTED to receive these statistical tables.

Recent condition of the University and its Faculty

Acting President Mei supplemented the material in writing already distributed with a verbal report on the recent condition and events of the University and Mr. Harry B. Price who had just arrived from America made a brief statement of the recent condition of the members of the Trustee and Faculty in America.

Financial Campaign

President Mei reported for the Financial Campaign Committee that the Campaign had been very successful, that the total receipts to date came quite close to the goal of \$10,000,000; that it would surely go over the top in the next few days, and that, excepting Kunming, all other local committees are winding up their affairs. The Financial Campaign Committee should like to have the approval of the Board for its discontinuation after it has duly wound up all matters connected with the Campaign.

VOTED that the request of the Financial Campaign Committee be approved.



Terms of Service of Members on the Board

According to the action taken by the Board at its Informal Meeting of Nov. 4, 1944 and ratified by the Board at this meeting, members of the Board proceeded to draw lots to determine the terms of service of members on the Board. The results were as follows:

Term expiring Sept., 1945:	Dr. H. H. Kung Dr. Y.T. Tsur Gov. Chang Chun
Term expiring Sept., 1946:	Mr. C. H. Fei Mrs. Chen Wang Min-Yi Mr. Hsia Chin-Hsiung
Term expiring Sept., 1947:	Dr. Shuhsi Hsu Mr. H. C. Chang Mr. D. W. Edwards

(Mission Board representative members and alumni representative members of the Board were not included in this procedure.)

Meeting adjourned at 4:30 p.m.

(Signed) C. H. Fei  
Y. S. Djang, Secretary pro tem

(English translation by Y.P. Mei)

3  
0  
2  
1  
5  
0  
0  
5