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Board of Managers 1922-1923

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MINUTES OF THE EXECUTIVE COMMITTEE  
of  
PEKING UNIVERSITY BOARD OF MANAGERS  
Monday, January 9, 1922..

Persons present:- President Stuart, Dean Miner, Dean Porter,  
Mr. Gibb, Mr. Tayler.

Dean Miner opened the meeting with prayer.

Actions taken:-

1. The appointment of Mr. Tayler as secretary by circular vote was confirmed by the meeting.
11. In reply to a letter from Dr. Eric North in regard to the credits given to some of the missions from the rents on property held by the University in Peking, it was voted:-  
(1) That we instruct the treasurer that in future no money be credited to the missions from the rents of University property. *Trustees*  
(2) That we request the ~~treasurer~~ *Trustees* to apply to the three *Mission Boards* missions concerned for the credit already given them during the last four or five years, and to recommend that the money so obtained be applied to the endowment fund.
111. As there was some inquiry in regard to the availability of Mr. Gordon's salary, it was voted to ask the secretary of the Executive Committee to find out from the Presbyterian Mission the situation in regard to the availability of Mr. Gordon's salary for the support of another teacher.
- 1V. It was voted to request the Trustees to urge the Mission Boards to accept the principle of guaranteeing that in the event of vacancies in the staff appointed by them to the University an amount equivalent to the salaries concerned shall be granted to the University.
- V. Voted to appoint Messrs. Gibb and Tayler as a committee on the preparation of the budget.
- VI. Voted to authorize the Construction Department to take on missionary or semi-missionary business while the University construction work is not sufficiently advanced to occupy their time.
- VII. Voted to approve a list of reinforcements submitted by the Executive Committee of the University faculty on condition that the University Council also approves.
- VIII. Voted to call a meeting of the Board of Managers for Saturday, February 18, at 2:00 P.M.

*Put acc Tayler  
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*J.B. Tayler  
Secretary*

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PROPOSED AMALGAMATION BETWEEN PEKING UNIVERSITY  
AND SHANTUNG CHRISTIAN UNIVERSITY

A meeting was held in Tsinan on Monday, February 6th, 1922 the special Committee appointed by the University Council of Peking University and the Senate of Shantung Christian University, respectively, to consider the recommendations of the China Educational Commission with regard to the fusion of the above institutions in a single University for North China.

PREAMBLE.

Prior to the publication of the Commission's Report, various informal conferences had been held at different times between representatives of the two Universities, with a view to exploring the possibilities of closer affiliation and co-operation.

The reasons underlying this action were similar to those which have led the China Educational Commission to advocate a policy of concentration and union between the existing mission colleges and universities in China, and may be summarised as follows:

1. The increasing financial burden of maintaining modern universities, with their growing emphasis on vocational features, and the necessity of eliminating uneconomical duplication of effort.
2. The difficulty of keeping so many institutions in line with the steadily improving standards of government and private colleges and universities in China.
3. The fact that within a few years Christian institutions of higher education will only be able to maintain their ground in China if the efficiency of their teaching and the character of their output are of so superlative a nature as to render their contribution an indispensable adjunct to the Chinese educational system.

Amongst the advantages which would be gained by the amalgamation of Peking University and Shantung Christian University into a University of North China, may be mentioned the following:

1. Centralisation of administration, both at home and in China, under a united Board, with consequent economy of overhead charges, elimination of possible sources of rivalry and competition, and the establishment of a common promotional campaign.
2. The cumulative experience and stimulus of a large and expert faculty who would together be able to concentrate upon the setting up of thoroughly efficient Schools of Arts, Literature, Education, Theology and Medicine for the whole North China area. Such a faculty should insure the attainment of a higher standard of instruction in all departments, and should at the same time secure continuous study of the problems related to higher educational work.

3. The impetus to union and co-operation which would result from this joining of forces for the sake of the highest efficiency in Christian education, in place of an attempt to furnish educational facilities for all localities.

4. The more economic use of the available staff, so as to insure a greater measure of reserve strength for research work, and for the meeting of those constant exigencies which are caused by furlough, sickness, etc., etc.

5. The added influence of the united institution, in its impact, as a Christian force, upon the educated classes of China.

In order to secure the full benefit of the conditions above enumerated, to provide for the greatest economy of administration and to place the services of the whole faculty at the disposal of all classes of students, the only satisfactory method would be the concentration of the whole University in one city. It was, however, obvious both to the Educational Commission and to the representatives of the two Universities that such a proposition was quite impracticable in the present instance, owing, on the one hand to the impossibility of removing or abandoning the valuable buildings and equipment already existing at Tsinan, and, on the other hand, to the serious impairment of Christian influence which would be caused by the withdrawal of all Christian institutions of higher education from the national capital.

The Commission have therefore recommended that the combined University should operate in both centres, neither of which should be subordinated to, or in any sense absorbed by, the other, but each concentrating, so far as possible, on particular aspects of the common task. Under such an arrangement, such work alone would be duplicated in the two cities as was found to be essential to the common cause. The Commission's recommendations are as follows:

1. "Junior College" work (that is, the first two years of College work under the new scheme) to be maintained both at Peking and Tsinan.
2. Senior College work in Arts and Science, with special emphasis on English courses and on social science, to be concentrated at present at Peking.
3. The School of Medicine to remain at Tsinan and be further strengthened.
4. A School of Literature to be established at Peking, for the preparation of Christian literatures familiar with the new style.
5. A School of Education, with attached Middle School, to be established at Tsinan.
6. The work in Theology to be under a combined Faculty, who should be responsible for two separate courses, one in Peking and the other in Tsinan, the former to be slightly longer and with fuller emphasis on work

in English than the latter, the latter to be closely allied with teacher-training.

7. Educational facilities in both centres to be opened to men and women students alike.

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RECORD OF MEETING.

President Leighton Stuart having been elected to the Chair, Dr. T.T. Lew and Dr. W.H. Adolph were appointed Chinese Secretary and English secretary respectively.

It was agreed that the minutes should be taken in English, but that all actions should be passed in both Chinese and English, the English version to be a translation of the Chinese.

1. Resolution on Union. The Conference having carefully discussed the advantages and disadvantages of the proposed union, and the Chinese representatives having all expressed themselves in favour of such a course, which, in their opinion, would commend itself to the whole Christian community of North China, the following resolution was unanimously passed:

Resolved: That this meeting of representatives of the faculties of PeKING University and Shantung Christian University, in view of the present needs of Christian education in North China, heartily approve the recommendations of the China Educational Commission, favouring a union to form one Christian University for North China.

2. Task of Combined University. The Conference next proceeded to consider what should be the program of the united institution for the immediate future, in view of its responsibility for the whole North China area, and having in mind the recommendations of the Educational Commission as to the limitation of professional schools. It was agreed that such a program should comprise the following departments and courses, all of which would be open to men and women alike and based upon the new classification of the National Educational Association of China (The so-called 6-6-4 system).

Boys Model Middle School - 6 years, -to be conducted in Tsinan.  
Girls Model Middle School - 6 years, -to be conducted in Tsinan.

Junior College (first two years of College course)  
to prepare students for Arts and Science, Theology.

Medicine and Nurses' Training.

Theology - two types of work.

Arts and Science - including

Chinese, English, Japanese, Russian, French and German languages.  
Economics, History and Political Science, Sociology.  
Psychology, Religion, Philosophy and Ethics, Geography.  
Music, Home Economics,  
Mathematics and Astronomy, Chemistry, Physics, Biology.

Geology.  
Commerce.  
Industrial Arts.  
Animal Husbandry (if self-supporting).  
Literature and Journalism.

Education - including:

Normal Classes for Elementary Teachers, (of Senior Middle Practise School and Kindergarten for School Grade) Elementary Teachers.

Teachers' Training Courses:

1. Courses for Junior Middle School Teachers ("Junior College and one additional year).
2. Courses for Senior Middle School Teachers ("Junior College and three additional years).
3. Special Courses for Supervisors and Inspectors.

3. Resources of Combined University. A general survey was then made of the resources of the two existing institutions in order to discover how far the combined University could go towards the carrying out of the above program, commencing with the autumn of 1922. These resources at the present time are as follows:-

(a) Physical Plant.

Tsinan: Actual - Buildings and land to approximate value Mex. \$1,000,000.  
potential - Chapel, Library, administration Buildings and Nurses' Home, Funds are already on hand for the erection or completion of these four buildings.

Peking: Actual - Land to value Mex. \$100,000.  
potential - (for which funds are already in hand, or are pledged.)  
Realizable estate to value Mex. \$400,000.  
School of Religion, Chapel, Library;  
Women's College (5Bldgs)

(b) Annual Income. (Including foreign salaries)

Tsinan: Mex. \$251,362.

Peking: Approximately \$200,000.

(c) Staff (estimated on full time basis and omitting General University Administrative officers)

	<u>Arts and Education/Theology</u> <u>Science</u> (including)			<u>Medicine &amp;</u> <u>Nursing</u>
<u>Tsinan:</u> ("Junior College)				
Actual	25 1/2	0	4	29
potential	-	2	2	-
<u>Peking:</u> actual	57 1/2	5	6 1/2	-

Note: In the event of the North China Union Medical College for Women removing to Tsinan, the following additions to the above resources might be expected:

- For Physical Plant - A sum of about G.\$200,000 to \$300,000.
- Annual Support - The maintenance of 15 teachers and, in addition, G.\$16,000 per annum.
- Staff - 15 additional members of staff.

4. Immediate developments. There was general agreement, growing out of recent surveys, that the most important contribution which the Christian University in North China could offer would be in the equipment of trained teachers for all grades of schools. The survey of present resources made it plain that such teacher-training work could not, at the moment, be fully carried out in both centres. At the same time it was agreed that any initial steps undertaken during the coming autumn in either centre should be without prejudice to future action which the demands of the common task and the securing of necessary resources rendered necessary and possible. The following resolutions were unanimously passed:

1. That in confronting the problem of organising the training work in education in the university centres during the coming autumn, the question of the location of a complete division of education, with teacher training for all grades, as recommended by the Educational Commission, be postponed for future decision.
2. That having regard to the limitations of our present staff and resources, as an initial step we plan to begin teachers' training for primary school teachers at Tsinan in the autumn of the present year.

The following Sub-committees were then appointed to prepare concrete suggestions regarding the constitution of the united university and the conduct of those departments directly effected by a concentration of work:

- Committee on General Organisation - Messrs. Stuart & Balme
- " Education & Senior Arts - Messrs. Galt, Chen, Adolph and Kwoh.
- " Theology - Messrs. Lew Burt and MacRae.

The reports of these committees, as finally adopted by the whole conference, are as follows:

5. Education. (men)

Resolved:

- 1.) That the authorities at Tsinan be asked to designate buildings for a boys' middle school and a laboratory primary school, and others which may be needed to house the staff, in order to undertake initial work in Teacher-training this year.
- 2.) That the plans for the coming autumn include:
  - (i) issuing a call for students for higher middle school (2 classes).
  - (ii) issuing a call for students for laboratory primary school (2 classes).
  - (iii) possible transfer of ~~men~~ students from Peking Junior College already in the Normal course.
- 3.) That, on the understanding that some experienced educator from the Shantung constituency be secured to co-operate in this movement, Dr. Galt and Mr. Liu be transferred from Peking to Tsinan for one or two years to co-operate in the organisation of these schools.
- 4.) That provision in the budget be made for necessary expenses for the above plans, - to include

<u>Teachers</u>	Primary School	2
	Middle School for Boys	3
<u>Students</u>	Primary Practice School	3 classes of 10 to 15 each.
	Middle School	2 classes totalling 50.

6. Senior arts & Science.

Resolved:

- 1.) That, as a policy, we approve of the recommendations of the China Education Commission involving the transfer of senior Arts & Science work to Tsinan of a nonvocational character to Peking, & that all work at Tsinan beyond Junior College should be of a vocational character.
- 2.) That, in view of the limitations of the students in English, we postpone decision as to whether such transfer should be made before the two classes now in the Senior College (Arts & Science) at Tsinan have finished their course.
- 3.) That the department of English at Tsinan be strengthened so as to make practicable the above recommendations.



7. Theology. Resolved:

- I. That the Theological Faculties of the combined university should offer courses, and make provision for the training of five types of Christian workers:
  - (a) Preachers and pastors for rural districts.
  - (b) Preachers and pastors for large cities.
  - (c) Specialists in religious education.
  - (d) Research scholars, writers, translators and teachers of religion.
  - (e) Y.M.C.A and Y.W.C.A workers.
- II. That in view of the present conditions, special courses for the first type (a) at present be offered in Tsinan alone, and for the fourth type (d) only in Peking, the other three courses being given in both centres.
- III. That the courses in Tsinan begin in the second year of College (New Classification - that is, third year of old classification), Chinese being used as the medium of instruction, the course to cover 3 years.
- IV. That the courses in Peking begin in the fourth year of College (New classification), English being used as the medium of instruction, the course to cover 3 years.
- V. That curricula, standards, entrance requirements and requirements for graduation be arranged in consultation with the united theological faculties.
- VI. That there shall be interchange of lectureships.
- VII. That in engaging future members of the theological staff, the united theological faculties act in consultation.
- VIII. That throughout the united system of theological education special emphasis be directed towards the maintenance of a high quality of work and true efficiency in all departments, and the deprecating of early specialization.

8. General Organization. Resolved:

- I. Name of University:- That the Chinese name of the University be Hua Pei Ta Hsueh, and the name in English North China University, incorporating Peking University and Shantung Christian University.  
It is agreed that the women's section of the University should retain the name of Yenching College, and that the names Yenching and Ch'i Lu should be retained locally for clearly subsidiary use.
- II. Board of Trustees:- It is recommended that a single Board of Trustees be formed if possible, representing all the participating Missions in America, Canada and Great Britain.

III. Board of Managers:- That a single Board of Managers be appointed to discharge the powers and functions at present undertaken by the two field boards and that it be composed of:-

One representative for each of the co-operating mission boards, elected as their missions may decide; each co-operating mission board supplying more than 8 foreign members of the staff exclusive of those supported by the Women's boards or forming part of the contribution to the Women's College of members fully participating therein (or financial equivalent) and contributing a proportional amount of current expenses may elect one additional representative.

At least three representatives of Boards co-operating in Women's work in the University including its constituent colleges and three alumni of Shantung Christian University.

A sufficient number of prominent Christian Chinese men and women to be coopted in the first instance so as to equalize the representation of Chinese and Western members on the board.

The president of the University to act as chairman of the board, the Vice-presidents, treasurers and deans of faculties to be present at board meetings with the right of participating in discussion but without voting power. No other member of the University staff to be eligible for membership.

The board shall meet at least once annually, and appoint from its membership an Executive Council to which all important interim business shall be entrusted. The president and secretary of the board shall be ex-officio chairman and secretary of the council.

IV. Internal Organization:- From the date of consummation of the union a single president shall act as executive head of the combined university. Two vice-presidents may be elected by the managers to co-operate with the president in representing the University abroad and in the work at the two centres on the field.

The financial administration of the University on the field shall be in the hands of a single treasurer with such assistance as circumstances demand.

A Senate shall be formed at each center composed of administrative officers and representatives of the faculty elected by the faculty and shall deal with all matters of internal character according to the powers delegated to it by the Board of Managers. Each Senate shall elect an executive committee. These committees shall meet together or appoint representatives so to do whenever important matters arise affecting the work in both centers.

- V. Staff Allowances:- That the salaries of Chinese members of staff be fixed on a uniform scale, in accordance with their rank.

That in view of the desirability of adding qualified Chinese members of staff in increasingly large proportion, and in view of the difficulty which Mission Boards often experience in filling a particular vacancy. The Boards are requested to consider the advisability of making their contributions to the University in the form of financial grants, to be administered by the Board of Trustees and the Board of Managers.

- VI. Promotion of University Interests:-That as soon as the proposed union receives approval, immediate steps be taken to commend the scheme to the Christian community of North China and the Chinese public in general, in the confident expectation that this will produce increasing moral and financial support. That a single Promotional Office be established in North America, and a similar office in Great Britain, and that steps be taken to give wide publicity to the new scheme as soon as possible after the issuing of the China Educational Commission's report.

9. Annual Meeting of Boards of Trustees. It was further resolved:

That we recommend that the trustees in North America of Peking University and Shantung Christian University hold their annual meeting this spring at the same time, so that a joint session can be held if desired; and that, in case it does not appear practicable for Dr. Stuart to return to America in time for such meeting, Dr. E.D. Burton and Professor Paul Monroe be asked to make special efforts to attend it, in order to present the cause of the united university.

10. New Educational Classification. That we recommend the adoption of the new classification of the National Educational Association (the 6-6-4 system), and take steps to put it into effect as soon as the necessary adjustments can be made.

ADJOURNED.

MINUTES OF THE BOARD OF MANAGERS OF PEKING UNIVERSITY

February 18, 1922.

The Board met at two oclock in the home of President Stuart. Rev. G.L.Davis led in prayer.

Present: President Stuart, Dean Miner, Dr. Leonard, Miss Tung, Drr. Candlin, Hopkins, Galt and Fenn, Messrs Gleysteen, Tsur, Dawson (proxy for Dr. Stuckey), Davis, Fei, Evans, Bevan, Krause, Gibb, Porter, and Tayler. Dr. Gamewell was a welcome visitor.

I. Resolved to ask Mr. J.B.Talyer to act as secretary in the absence of Mr. Corbett.

II. Resolved to recommend the appointment of T.C.Chao to the Theological College faculty.

III. Resolved to ask the Yenching College Committee to approve the appointment of Miss Wang of Honolulu to its staff and to thank the ~~Central Church of Honolulu for~~ *Womens Board of the Pacific for supplying her salary.*

President Stuart reported on the negotiations with Shantung Christian University for the amalgamation of the two institutions in accordance with the recommendations of the China Educational Commission. After a general discussion, in which the Board had the advantage of Dr. Gamewell's advice, the recommendations of the Joint Committee of the two Universities were considered.

AMALGAMATION WITH SHANTUNG CHRISTIAN UNIVERSITY

IV.1. Resolved, in view of the recommendations of the China Educational Commission and of the action of the Joint Committee of the two Universities, <sup>we</sup> heartily approves "of a union to form one Christian University for North China" as expressed in Article 1 of the latter's proposals.

2. Resolved to approve Article 2 defining the "Task of the Combined University" as amended by the University Council.

3. Resolved to approve Article 4 dealing with "Immediate developments", sections 1 and 2.

4. Resolved to approve Article 5 as amended by Peking University Council.

5. Resolved to approve Art. 6 <sup>"Education"</sup> as amended by the Board of Managers of Shantung Christian University.

6. Resolved to approve Art. 7 "Theology" as amended by the Board.

7. Resolved to refer the question of the name of <sup>the</sup> united University and its constituent Colleges to the Executive Committee of the Board with instructions to consult Chinese opinion and with a strong recommendation of the following suggestions to their favourable consideration:-

English Name: North China University with subsidiary use of Peking University and Shantung Christian University ~~locally~~

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for the two institutions.

Chinese Name: Hua Pei Ta Hsüeh with Yenching Hsüeh Hsiao and Ch'ilu Hsüeh Hsiao for the constituent colleges.

8. Resolved to refer Art. 2 on "General Organisation" to the Executive Committee with power to prepare suggestions for a joint meeting with representatives of Shantung Christian University and to appoint a committee to meet those representatives.

9. Resolved ~~xxxxxx~~ to recommend that, if possible, there <sup>be</sup> a single Board of Trustees with members in America, Canada and Great Britain.

10. Resolved to approve Art. 10, "New Educational Classification".

Resolutions from the Managers of the S.C.U. and the P.U. Faculty Executive Committee were read urging that Dr. Stuart should proceed to America to present the scheme for union to the Trustees of the two universities in person

11. Resolved that in view of the approval by the Managers of both universities of the general plan of union, we recommend that President Stuart proceed to America in time for the Meetings of the two Boards of Trustees in April, to return if possible ~~for~~ in time for Commencement in June and to remain through the whole of the 1922-3 session. when we are deeply convinced that his presence in North China is essential.

BUDGET. [Theological College,  
for the Men's Arts College and

The assistant treasurer presented a budget <sup>the</sup> items of which had been severely reduced to bring the total within the ~~xxxxxxx~~ estimated income. Reason having been given for hoping that a grant of half the expenses of the premedical work <sup>could</sup> be secured from the Peking Union Medical College, it was

V. 1. Resolved to instruct the Budget Committee to prepare a new budget on the assumption of a grant from the P.U.M.C. to present to the P.U.M.C. and the Trustees.

2. Resolved to include the grant for 'education' (\$960), which had been cut out of the reduced budget, in the new one.

3. Resolved to adopt the budget of the Department of Industrial Arts as presented.

4. Resolved to adopt the budget of the Department of Business Training as amended.

5. Resolved to adopt the budget of the Department of Animal Husbandry on condition that no orders are placed <sup>and no</sup> staff engaged until ~~the~~ funds are guaranteed to cover the whole term of the contract involved <sup>in each case</sup>.

VI. Resolved to apply ~~for~~ to the Peking Union Medical College for a grant of half <sup>The expenses of the Science department engaged in premedical work</sup>

VII. Resolved to approve of including stenography and bookkeeping in the subjects taught in the Arts College.

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VIII. Resolved to send a letter to Dr. Luce thanking the anonymous donor of \$50,000 for the Theological College.

IX. Resolved to adjourn until Saturday March 4th. at 2 p.m.

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PEKING UNIVERSITY  
Peking, China

MINUTES OF MEETING OF BOARD OF MANAGERS, March 4th, 1922.

The meeting was held at the residence of Dr. Stuart at 2 P.M.

Present: President Stuart, Drs. Miner, Leonard, Candlin, T.L. Li and Galt, Messrs Gleysteen, C.H. Fei, Tsur, Bevan, Porter, Evans, Davis, Krause and Taylor. Dr. H. Balme, and Messrs MacRae and Abbott representing the Board of Managers of Shantung Christian University were also present and were invited to participate in discussion.

The report of the Joint Committee of Peking and Shantung Christian University was read and slightly amended.

I. 1. RESOLVED to act on the resolutions of the Joint Committee, our actions to be transmitted to the Trustees if the Shantung C.U. Board of Managers also has an opportunity to act on them.

2. RESOLVED that this Board of Managers recommends the name Huapeh University, incorporating Peking University and Shantung Christian University as the English designation of the amalgamated university and requests Dr. Balme to bring this recommendation before his Board of Managers for their action.

II. In accordance with the recommendations of the Joint Committee three men were chosen to represent our Board of Managers on the Provisional Joint Executive Committee named in their report Messrs Tsur, Galt and Gleysteen were elected.

To represent the Women's Colleges Drr. Leonard and Miner were chosen by the Board with power to secure an additional representative, in such manner as the Women's Colleges might choose.

Mr. MacRae presented some resolutions in regard to theological courses. After considerable discussion it was

III. RESOLVED to refer the resolutions to the Executive of the Board in consultation with Mr. MacRae and the theological faculty of Peking University, with power to act.

(The amended resolutions are included in the proposals for union as appended hereto.)

The following recommendations of the University Executive in response to an offer from Princeton University to assist in establishing a School of Social Science in the University was adopted:-

IV. The China Educational Committee having assigned to Peking University responsibility for strong Senior College work in Arts and Sciences with special emphasis on the Social Sciences,  
RESOLVED

1. To express our cordial and grateful appreciation of the offer of Princeton University to support the development of a School of Social and Political Science in the University's College of Arts and Sciences.
2. That until the strength of the staff and the equipment justify the formal establishment of such a School, including graduate and undergraduate work, we approve the establishment, as an initial step, of Princeton professorships in Sociology and Political Science.
3. That as the second step we request the support of a teacher of Commercial subjects.
4. That we would approve later of Princeton appointments to other Departments of the College.
5. That it shall be mutually understood that the professorships, Departments and ultimately the School supported by Princeton shall be integral parts of the University, maintained in harmony with its general standards and regulations.
6. That the approval of the Trustees of the University shall be obtained for all Princeton appointees.
7. That we recommend that one or more Princeton representatives be added to the Board of Trustees and Board of Managers of the University.
8. That the University and the Y.W.C.A. shall supplement the appointments made by Princeton as the needs of the Departments may require and the resources of the University and the Y.W.C.A. allow.
9. That we recommend the Trustees to approve the appointment of T.C. Blaisdell, Jr., teacher of Applied Sociology and Burnham Dell teacher of Political Science.
10. That we recommend Princeton to make provision for securing adequately trained Chinese professors and for assisting the training of Chinese of promise.

In response to resolution E 1198 of the Executive Committee of the Board of Trustees with reference to the credits made to Missions from the rental of University property

V. RESOLVED that we instruct the treasurer that in future no money be credited to the Missions from the rents of University property

2. That fearing that retrospective action might perhaps work hardship, we do not wish to press the Mission Boards for an adjustment but leave the matter for the Trustees to take up with the Mission Boards and asked the treasurer to prepare a statement showing what moneys are involved.



- VI. RESOLVED to ask the treasurer and secretary to go into the question of whether responsibility for rent lies with the University or the Missions and to see if arrangements can be made to simplify budgetting for this item.
- VII. RESOLVED that during President Stuart's absence in America J. B. Taylor be requested to serve as acting president.
- VIII. That the Women's College budget be approved as presented.
- IX. RESOLVED to approve the recommendation of the Men's Arts faculty and the University Executive
1. Asking President Stuart to serve as Acting Dean during the ensuing academic year, and
  2. Recommending Dr. T.H.Chen as Associate Dean and Registrar.
- X. RESOLVED to request the Trustees to seriously consider a system of periodic leave with opportunities for language study for all professors, Chinese and foreign, and also a system for providing advanced study for instructors.
- XI. RESOLVED to approve of the following appointments (in addition to those under Princeton):-
- D.C. Bess, for three years, salary provided, to teach in courses in Journalism in connection with the Department of Literature
- L. Warner, for one year, provided his coming does not interfere with permanent American Board appointments.
- Chou Tse Jen Department of Modern Chinese.

ADJOURNED.

J. B. Tayler,  
Secretary.

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PROPOSAL FOR THE AMALGAMATION

- of -

PEKING UNIVERSITY AND SHANTUNG CHRISTIAN UNIVERSITY

Peking,  
March, 1922.

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## PROPOSALS FOR THE AMALGAMATION

- of -

## PEKING UNIVERSITY AND SHANTUNG CHRISTIAN UNIVERSITY

Proposals for the amalgamation of the two universities as suggested by the China Educational Commission were first drafted by a joint committee in Tsinan on February 6, accepted with modifications by the respective Boards of Managers at subsequent meetings and finally revised and adopted in the following form by a joint committee in Peking on March 3. At that meeting, Dr. Balme, Messrs Abbott and MacRae represented Shantung Christian University and Drs. Miner and Leonard the Women's Colleges and Dr. Stuart and Messrs Krause and Taylor the Peking University.

I. General organization

1. Name of the University:- RESOLVED that the Chinese name of the University be Huapeh Ta Hsteh (Chinese for North China University.)

RESOLVED that the English name be either Huapeh University, North China University or North China Christian University, incorporating Peking University and Shantung Christian University, the decision to be left to the Board of Trustees.

Subsequently Peking Board of Managers voted for Huapoh University and requested Dr. Balme to bring the suggestion before his Board of Managers.

It was agreed that the Women's section of the College of Arts and Sciences should retain the name of Yenching College.

2. Alumni:- RESOLVED that the graduates of the constituent Universities and of the institutions of which they were formed shall be recognized as alumni of Huapeh University.
3. Board of Trustees:- It is recommended that a single Board of Trustees be formed.
4. Board of Managers:- It is recommended that a single Board of Managers be appointed to discharge the powers and functions at present undertaken by the two Field Boards, and that it be composed of:-

4. (Board of Managers con't)

(a) One representative for each of the cooperating mission boards, elected as their missions may decide. Each cooperating mission board supplying salaries and maintenance sufficient for more than eight foreign members of the staff may elect an additional representative.

Women members of the staff supported by Women's Boards or forming part of the contribution to the Women's College of Missions fully participating therein shall not be included in the above, their representation being provided for under (b).

(b) At least five representatives of Mission Boards cooperating in Women's work in the University to be elected by the Administrative Committee of the Women's Colleges.

(c) Any organized Chinese Christian Communion cooperating in the University on the same basis as the Mission Boards is entitled to similar representation on the Board of Managers.

(d) Six alumni of Huapeh University, to be chosen at present as follows:-  
Three alumni of Peking University including its constituent colleges  
Three alumni of Shantung Christian University

(e) Coopted members:- Four citizens of western countries resident in North China may be coopted and a sufficient number of prominent Christian Chinese men and women to equalize the representation of Chinese and western members on the Board.

The President of the University shall act as Chairman of the Board. The vice-presidents, treasurer and deans may be present at Board Meetings and may participate in discussions when invited to do so, but without voting power.

The period of service of members of the Board shall be three years, and arrangements shall be made by which approximately one-third of the membership retires each year.

The Board shall meet annually, twelve to form a quorum, and appoint from its membership an Executive Committee to which all important interim business shall be entrusted. This Executive Council shall consist of twelve members including the president and the secretary of the Board who shall be, ex officio, chairman and secretary of the committee. At least three shall be chosen

from the representatives of the Women's Colleges. Seven shall form a quorum.

5. Internal Organization. From the date of consummation of the union a single President shall act as executive head of the combined University. Two vice-presidents may be elected to cooperate with the President in representing the University abroad and in the work in the two centers on the field.

The financial administration of the University on the field shall be in the hands of a single treasurer with such assistance as circumstances demand.

A Senate shall be formed at each center elected by the body of administrative officers and members of the faculties from among their own number to deal with all matters of internal administration according to the powers delegated to it by the Board of Managers.

Each Senate shall elect an Executive Committee and a special Committee to act as a sub-committee for the Women's Colleges composed as described in By-laws. The two Executive Committees shall meet together or appoint representatives so to do whenever important matters arise affecting the work in both centers.

6. Staff Allowances. IT IS RESOLVED that the salaries of the Chinese members of the staff be fixed on a uniform scale in accordance with their rank.

In view of the difficulty which Mission Boards often experience in filling a particular vacancy, the Boards are requested to consider the advisability of making their contributions to the University in the form of financial grants to be administered by the Board of Trustees and the Board of Managers.

## II. IMMEDIATE DEVELOPMENTS

There was general agreement, growing out of recent surveys, that the most important contribution which the Christian University in North China could offer would be in the equipment of trained teachers for all grades of schools. The survey of present resources made it plain that such teacher-training work could not, at the moment, be fully carried out in both centers. At the same time it was agreed that any initial steps undertaken during the coming autumn in either center should be without prejudice to future action which the demands of the common task and the securing of necessary resources rendered necessary and possible. The following resolutions were unanimously passed:-

1. That in confronting the problem of organizing the training work in education in the university centers during

the coming autumn, the question of the location of a complete division of education, with teacher-training for all grades, as recommended by the Educational Commission, be postponed for future decision.

- 2. That having regard to the limitations of our present staff and resources, as an initial step we plan to begin teachers' training for primary school teachers at Tsinan in the autumn of the present year.

III. EDUCATION (Men)

RESOLVED:-

- 1. That the authorities at Tsinan be asked to designate buildings for a boys' middle school and a laboratory primary school, and others which may be needed to house the staff, in order to undertake initial work in teacher-training this year.
- 2. That the plans for the coming autumn include:-
  - (a) Issuing a call for students for higher middle school (two classes)
  - (b) Issuing a call for students for laboratory primary school (three classes)
  - (c) Possible transfer of men students from Peking Junior College already in the Normal Course.
- 3. That on the understanding that some experienced educator from the Shantung constituency be secured to cooperate in this movement, Dr. Galt and Mr. Li be transferred from Peking to Tsinan for one or two years to cooperate in the organization of these schools.
- 4. That provision in the budget be made for necessary expenses for the above plans, to include:-

<u>Teachers</u>	Primary School	2
	Middle School for Boys	3
 <u>Students</u>	Primary Practice School	3 classes of 10 to 15 each
	Middle School	2 classes totaling 50

IV. SENIOR ARTS AND SCIENCE

RESOLVED:-

- 1. That, as a policy, we approve of the recommendations of the China Education Commission involving the transfer of senior Arts and Science work at Tsinan of a non-vocational character to Peking, and that all work at Tsinan beyond

Junior College should be of a vocational character.

2. That in view of the limitations of the students in English we postpone decision as to whether such transfer should be made before the two classes now in the Senior College (Arts and Science) at Tsinan have finished their course.
3. That the department of English at Tsinan be strengthened so as to make practicable the above recommendations.

V. THEOLOGY

RESOLVED:-

1. That the theological faculties of the combined University should offer courses, and make provision for the training of four types of Christian workers:-
  - (a) Preachers and pastors
  - (b) Specialists in religious education
  - (c) Research scholars, writer, translators and teachers of religion
  - (d) Y.M.C.A. and Y.W.C.A. workers
2. That in view of the present conditions special courses for the third type (c) be at present offered only in Peking, the other three courses being given in both centers.
3. That the courses in Tsinan begin after the completion of the second year of College (New classification - that is, third year of old classification) Chinese being used as the medium of instruction, the course to cover three years.
4. That the courses in Peking begin after the completion of the third year of College (New classification) English being used as a medium of instruction, the course to cover three years.
5. That students whose English is of sufficiently high grade be directed to study in Peking, and those who would derive greater benefit from courses conducted in the vernacular to take them in Tsinan.
6. That curricula, standards, entrance requirements and requirements for graduation be arranged in consultation with the united faculties.
7. That there shall be interchange of lectureships.
8. That in engaging future members of the theological staff,

the united theological faculties act in consultation.

9. That throughout the united system of theological education special emphasis be directed towards the maintenance of a high quality of work and true efficiency in all departments, and the deprecating of early specialization.

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MEETING OF THE BOARD OF MANAGERS OF PEKING UNIVERSITY  
June 10, 1922.

The meeting was opened by prayer by Dr. Candlin.  
Present:—Dean Miner, Miss S.S. Tang, Messrs. Galt, Krause, Porter, Gibb, G. L. Davis, Hopkins, Evans, Bevan, Tayler, Gleysteen, Y. T. Tsur, Fei Chi-hao, Wang Ch'ung-hui, Candlin, Hon. J. G. Shurman.

There were also present Mr. Ralph A. Ward of the Board of Trustees and Messrs. Vincent, Chamberlain and E. O. Wilson (by invitation)

In the absence of Dr. J. L. Stuart, Dr. Galt took the chair.

The minutes of the previous meeting were approved.

- I RESOLVED:—  
to accept the report of the Library Committee without recommendations as presented by Dean Porter.
- II RESOLVED:—  
to accept the report of the Executive Committee of the Board of Managers as presented by Mr. Tayler.
- III RESOLVED:—  
to accept the report of the Grounds and Buildings Committee as presented by Mr. Gibb.
- IV RESOLVED:—  
to accept the report of the Temporary Administrative Committee of Yenching Women's College as presented by Dean Miner.
- V RESOLVED:—  
to accept the report of the School of Theology as presented by Dean Lew.
- VI RESOLVED:—  
to accept the report of the Treasurer as presented by Mr. Krause.
- VII RESOLVED:—  
(a) with regard to special funds loaned to the University and their place in the budget, as in the case of loans made by Dr. Stuart and Mr. Porter to the Dept. of Business Training and the Library respectively, that this matter be turned over to the Finance Committee for investigation, with power to act, and that this committee report later.  
  
(b) that every department that is concerned with any expenditure of funds, whether or not they appear on the budget accounts presented to the Trustees in America, should make complete and full regular reports through the treasurer of such income and expenditure.
- VIII RESOLVED  
to accept the report of the College of Arts and Sciences for Women as presented by Dean Miner.

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IX RESOLVED:-  
to accept the report of the College of Arts and Sciences for Men as presented by Dean Porter.

X RESOLVED:-  
to accept the report of the President as presented by Acting President J. B. Taylor (the report was sent from America by Dr. Stuart and supplemented by Mr. Taylor)

*Trustees*  
XI RESOLVED:-  
to approve the recommendation of Dean Porter that the following members of the Senior College of Arts and Sciences for Men be granted the degree of Bachelor of Arts:-  
Chang Hui                      Li Ching Shan                      Wang Lin  
Ch'on Ch'i T'ien              Li Ming Hsien                      Yang Ming Shong  
Chia Chao Chung              Sun YH Kang                      YH Teng Ying  
Kao Feng Ch'i                  Wang K'ai

*Trustees*  
XII RESOLVED:-  
to approve the recommendation of Dean Miner that the following member of the Senior College of Arts and Sciences for Women be granted the degree of Bachelor of Arts:-  
Ch'on K'o Chun

*Trustees*  
XIII RESOLVED:-  
to approve the recommendation of Dean Porter that the following student in post-graduate work be granted the degree of Master of Arts:-  
Ch'N Shih Ying

*Trustees*  
XIV RESOLVED:-  
to approve the recommendation of the Men's College Faculty and the University Council as presented by Dean Porter that whenever a satisfactory thesis is presented, the following students in post-graduate work may receive the degree of Master of Arts:-  
Chang Ch'ing Ho                  Liu C'ien

*Trustees*  
XV RESOLVED:-  
to approve the adoption of the report of the Committee on Requirements for an M. A. degree as presented by Dean Porter.

*Trustees*  
XVI RESOLVED:-  
to approve the recommendation of Dean Low that the following members of the School of Theology be granted the degree of Bachelor of Divinity:-  
Chang Hsi Sen                      Hsu T'i Shan

XVII RESOLVED:-  
(a) to approve the recommendation of Dean Miner that the following members of the Junior College of Arts and Sciences for Women be granted a leaving certificate:-

Premedical  
 Chang Ch'un Ying  
 Chin Pao Chen  
 Li Tzu I  
 Lin Lien Ch'ing  
 Liu Fu Lin  
 Shen Tsu Hsin  
 Tai Chen Chu  
 Teng Chih En  
 T'ien Feng Lan

Arts  
 Huang YH Jung  
 Sang Wen Yueh  
 Ch'en Shen Chao  
 Ch'en Li YH Kuei  
 Ch'en K'o Te  
 Kuan Ts'ui Chen  
 Ch'en Hsi Yuan  
 Hsieh Wen Ming  
 Ling Lien Chen  
 Li Hsien Chen  
 YH Ti Yueh  
 Wang Min I

Kindergarten Training  
 Ch'en Hsin Jung  
 Hsu Mei YH  
 Yen Jen ChH

\* (On condition that she next year takes four hours of "Background of History" for which no credit will be given)

- (b) that a leaving certificate will be granted to Kao Hsai Mei when she makes up her entrance examination in Plane Geometry.
- (c) that a leaving certificate will be granted to Hsin Chieh Jui if she passes successfully all the studies of the present semester.
- (d) that in the case of Hu YH Ch'ing and Li Shu Ch'ing who failed to take their entrance examinations into the Kindergarten Training Department, failing the removal of these conditions before the day set for graduation, a special Kindergarten certificate may be granted.

XVIII RESOLVED:-

to approve the recommendation of Dean Porter that the following members of the Junior College of Arts and Sciences for men be granted the Junior College leaving certificate:-

Hua Kuang Hua  
 Kao Chi Chung  
 Chiang Chao Pan  
 Ku Kuo Ch'ang

Li Ch'ang Hui  
 Li Ch'ing An  
 Li Lien Shan  
 Li Kuan Ju

Li Szu Mien  
 T'ing YH Ch'un  
 Ts'ui YH Ch'un  
 Tung Shao Ming  
 Wu Chih To

XIX RESOLVED:-

*Justified* that the University Council be requested to prepare a statement as to the requirements for the granting of the degree of Bachelor of Science, and that the Trustees be asked to sanction the granting of this degree in the cases specified by the Council.

XX RESOLVED:-

- (a) that the Board of Managers having received with very great regret the news that Dean Miner's health and the burden of the work necessitate her resignation as dean, desires to place on record its profound sense of the greatness of the work she has

## XX RESOLVED:- (cont)

- accomplished and its earnest wish that her unique experience and wise judgment should be retained for the years immediately in front of us when the College is passing through a critical period in its development as a constituent college of the Peking University, and, recommends that subject to the approval of Dr. Stuart, the Trustees appoint Miss Miner as a Vice-President of the Peking University with special reference to the Women's College.
- (b) that in case there should prove to be any insuperable objection whether of a constitutional or other nature to this proposal, we wish to place on record our approval of the alternative suggested by the Administrative Committee of the Yenching Women's College that Miss Miner be appointed to the chairmanship of the said committee.
- (c) that Mrs. Frame be appointed Dean of the Women's College to take up her duties as from the first of July.
- (d) that until action is received from the Trustees, Mrs. Frame should be appointed Acting Dean of the Women's College.
- (e) that Mrs. Frame's name be added to the list of members of the Administrative Council of the Women's College.

## XXI RESOLVED:-

*Institutes*

that the Board of Managers authorize the Executive Committee of the Faculty to provide for establishing for a period of two years preengineering courses in cooperation with local business firms, such courses to be connected with the Departments of Chemistry and Leather Industries, upon the condition that the University is not responsible for any additional expenditure in connection with these courses.

## XXII RESOLVED:-

- Institutes*
- (a) to approve of the formation of a Dairy Company with the University cooperating in the provision of land and such dairy animals and equipment as it acquires for the purpose of its animal husbandry department, and to authorize the Executive Committee to arrange details and report to the Finance Committee which shall have power to act on condition that the Dairy shall be used as a laboratory for the University classes.

~~XXIII RESOLVED:-~~

- (b) that the Board of Managers would ask the Committee to consider seriously the difficulties which might arise if students should subscribe to the <sup>above</sup> undertaking.

## XXIII RESOLVED:- (cooperation with Y.W.C.A. in the training of secretaries)

- Y.C. College Course*
- (a) that we receive with favor the informal proposal that the Y.W.C.A. send students and cooperate in staffing and financing the college and request the Yenching College Committee to consider this proposal and if approved arrange for this cooperation. As presented by Dean Miner.

- uc (b) that special arrangements as requested by the Y.W.C.A. representative be made regarding entrance examinations with mandarin as a medium of instruction and a special course of training for one year.

uc XXIV RESOLVED:-

that Miss Florence Starr be invited to join the Faculty of the Women's College as teacher of drawing and designing if the Yenching College Committee can provide her salary, and that the arrangements by which she may give half time this coming year, her salary being provided from funds which will be available, also be approved.

uc XXV ~~XXV~~ RESOLVED:-

that the Board of Managers approves of the recommendation of the Administrative Committee to continue the present arrangement with Mrs. Zwemer, by which she gives half time to the teaching of English in the Women's College, her salary being provided locally.

uc XXVI RESOLVED:-

- (a) to ask the Executive Committee of the Faculty to correspond with the President of Shantung Christian University in regard to arranging a joint committee to consider possibilities of cooperation and coordination, and to request the Universities to enter upon no developments without first discussing it in that committee.
- (b) that the Board authorize the appointment by the Executive Committee of members from this end for this purpose and to refer to them all new developments.

XXVII RESOLVED:-

- (a) that the Acting President be asked to cable the Trustees to the effect that a teacher for Biology is urgently needed.
- (b) that he also be asked to cable to Mr. N. Gist Gee who is at present in New Zealand asking him to cable his reply as to whether he would be willing to consider a position in the Biology department.

XXVIII RESOLVED:-

on presentation of Dean Miner of two possible building plans for the Women's College group of buildings on the new site, to refer the matter to the Buildings and Grounds Committee with power to act, and that the the closed group plan, or five group plan, which is approved by the Yenching College Committee, be strongly recommended.

XXIX RESOLVED:-

that the officers for the Board of Managers for the coming year be as follows:-

President:- J. Leighton Stuart  
Vice-President:-H. S. Galt  
Secretary:- J. B. Tayler (until Mr. Corbett's return)  
Treasurer:-O. J. Krause

Mission Representatives:- (the missions have not yet sent in the names)

Coopted Members:- remain the same as last year

Li Tien Lu	Hon. J. G. Thurman
Y. T. Tsur	C. C. Wang
E. J. Bentley	Fei Chi Hao
Wang Ch'ang-hui	G. T. Candlin

*Institutes*

COMMITTEES

Executive

J. L. Stuart, chairman  
 C. H. Corbett  
 J. M. Gibb  
 O. J. Krause  
 Dean Miner  
 J. B. Tayler  
 W. E. Gleysteen  
 H. S. Galt  
 Mrs. Frame

Finance

O. J. Krause, chairman  
 Fei Chi Hao  
 W. H. Gleysteen  
 H. S. Galt  
 S. J. Stuckey

Grounds and Buildings

J. M. Gibb, chairman  
 C. H. Corbett  
 G. L. Davis  
 H. S. Galt  
 H. S. Hopkins (this place to be filled when he leaves on furlough)  
 Dean Miner  
 S. J. Stuckey  
 Y. T. Tsur

Auditing

L. E. Tolferz, chairman  
 C. G. Ruby

The printing of the Annual Report to be referred to the Publications Committee of the Faculty with the cooperation of the Secretary of the Board of Managers, instead of being handled by a separate committee as in past years.

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The chairmanship of the Library Committee to be referred to the University Council, and that they be asked to appoint a chairman and the members of faculty and to organize that committee as they see best.

XXXI RESOLVED:-

that in view of the difficulty of securing a quorum, the matter of proxies be referred to the Trustees.  
(Mr. Taylor gave notice of motion to make provision for proxies in the Bye-laws at the next meeting, if it is held that the Bye-laws are involved)

*Trustees*

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BOARD OF MANAGERS OF PEKING UNIVERSITY  
Sept. 23, 1922.

Present: Pres. Stuart, Messrs. Candlin, Chandler, Fenn, Davis, Evans, Felt, Mrs. Frame, Messrs. Galt, Gibb, Gleysteen, Mrs. Goodrich (proxy for Mrs. Wilder) Krause, Dr. Leonard, Messrs. Lowry, Li and Tayler.

The meeting was opened by prayer by Dr. Candlin.

NOMINATIONS TO THE FACULTY

IN THE SCHOOL OF THEOLOGY

RESOLVED:-

to approve the appointment of:  
Dr. T. T. Lew (as Dean) and Professor.

Dr. T. C. Chao as Associate Professor to begin his duties in the autumn of 1923.

Mr. Bliss Wiant subject to confirmation of the University Council after consideration of the priority needs of other departments.

Mr. Andrew Ch'eng on condition that his support be secured outside the regular University budget.

Mr. William Hung as Assistant Professor in the School of Theology and in the Department of History of the College of Arts and Sciences.

RESOLVED:-

that a formal letter of thanks be sent by President to the Church of England Mission and the Irish Presbyterian Mission respectively for lending Messrs. Bentley and Barker for the period of service which they are undertaking in the University.

IN THE COLLEGE OF ARTS AND SCIENCES

RESOLVED:-

to approve the appointment of:-  
Mr. L. M. Bocker, his permanent designation to be left undecided for the present.

Mr. Ch'en che-fu as Associate Professor and Acting Head of the Department of Classical Chinese.

Mr. Chou Tso-Jen as Associate Professor and Acting Head in the Department of Modern Chinese.

Mr. T. E. Breece as Head of the Department of English.

Mr. L. E. Wolferz as Head of the Department of European Languages.

Mr. W. W. Davis as Head of the Department of Geology and Geography.

Miss E. L. Konantz as Associate Professor in the Department of Mathematics and Astronomy to take up her duties January, 1923, and to ask the President to write a letter of thanks to Ohio-Wesleyan University for enabling Miss Konantz to come to Peking University by granting her the retiring allowance she would have received if she had remained in America.

Mr. C. H. Corbett as Head of the Department of Physics.

Mr. J. B. Tayler as Head of the Department of Economics.

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Dr. H. S. Galt as Professor and Head of the Department of ~~Physics~~ on.

Mr. L. C. Porter as Head of the Department of Philosophy.

Mr. J. S. Burgess as Associate Professor and Acting Head of the Department of Sociology.

Miss Jean Dickinson as Assistant Professor in the Department of sociology.

Dr. C. W. Luh as Associate Professor and Head of the Department of Psychology, to begin his duties in the autumn of 1924.

Mr. W. E. Chamberlain as Head of the Department of Agriculture.

**RESOLVED:-**

to ask the President to invite Dr. S. D. Wilson to become Head of the Department of Chemistry in the College of Arts and Sciences.

**RESOLVED:-**

to instruct the Faculty Executive Committee that in its consideration of the various faculty bodies there shall be insured adequate representation of the Women's College proportionate to the share it is bearing in the whole University.

**RESOLVED:-**

that the whole question of the reconsideration of the future positions and functions of Deans be referred to the University Council, and that if the council recommends no change, the Men's College Faculty consider the question of the appointment of a new Dean the office having now fallen vacant.

**RESOLVED:-**

that in the discussing of the above question the council coopt at least one third of its members from the Women's College, Mrs. Frame being at present the only representative of the Women's College on the Council.

**RESOLVED:-**

that there be a committee elected from the Board of Managers to consider the question of the English name of the University to report at the annual meeting in June, and that this committee consist of six members half of which shall be Chinese, with the addition of President ex officio,

Committee to consider the English name of  
Yenching Ta Hsueh

G. L. Davis, Chairman  
J. L. Stuart  
T. L. Li  
Y. T. Tsur

Miss S. C. Ting  
W. H. Gleysteen  
Mrs. M. S. Frame

**RESOLVED:-**

that the functions of the University Council and Faculty Executive Committee be clearly defined.

**RESOLVED:-**

that an effort be made by the faculty to prepare a constitution for the University regarding byelaws, details of organization, administration, functions, etc in an endeavor to reach a complete system of organization for the growing needs of the University, and that this constitution be submitted to this body when completed.

**RESOLVED:-**

that the Administrative Committee of Yenching (Women's College) be recognized as a standing committee of the Board of Managers.

**RESOLVED:-**

that in the future in the annual meeting in June the reports of the President and Deans be printed and circulated to the Board of Managers before the meeting.

**RESOLVED:-**

to adjourn.

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Peking University  
Budget  
1923 -24

<u>Expenditures</u>	
Athletics	\$500
Physics	1000
Education	960
Geology	325
Biology	1000
Chemistry	3000
Psychology	1800
Economics	200
Furniture	600
Heat	5834
Insurance	350
Janitor Supplies	200
Library	2800
Light	3383
Hygiene	1200
Office Equipment	200
Postage	1600
President's Incidentals	1500
Printing and Publicity	2000
Repairs - Student Use	1000
Repairs - Faculty Res.	1800
Sundries & Supplies	400
Travel	500
Salary - Chinese	32520
Foreigners under Univ.	12515
Rent	2850
Wages	1463
Water	912
Y. M. C. A.	175
Commencement	175
Interest	30
Contingent	2000
Modern Languages	200
Inter-Collegiate Debate	25
Nat. Assn. Promotion Ed. Ref.	200
	<u>\$85217</u>

<u>Income</u>	
Tuition	\$16000
Athletics	320
Incidentals	640
Hygiene	320
Room Rent	3200
Rent Income	11000
Women's College	2500
Four Missions	20000
Endowment	7200
China Medical Board	9518
Teachers from Home	5400
L. C. Porter	4250
Laboratory Fees	500
	<u>\$80348</u>
Needed from Trustees	4369
	<u>\$85217</u>
	<u>Probable Income</u>
M.E.M. \$3000 or Wiant	\$5480
A.P.M. \$3000 or x	3600
A.B.C. \$3000 or	5400
Harvard	3150
	<u>3500</u>
	<u>\$17630</u>

*Short term English*

November 17, 1922

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 Peking University  
 Budget  
 1923 -24

English	\$3000
Rent	600
Biology	1800
Travel	1200
Rent	150
Physics	2160
English (Harvard)	1800
Travel	1200
Rent	150
English	3000
Rent	600
Physical Culture	3000
Travel	2400
Rent	600
Psychology	3000
Travel	500
European Languages	1800
Travel	1000
Rent	150
Philosophy	2000
Mathematics	2160
Christ. Eth. & Soc.	900
Theology	2880
Travel	2000
Rent	600
New Test. & Homiletics	1800
Secretary	1800
Travel	1200
Rent	150
Rent - Bocker	600
Harris	600
Sociology (Princeton)	
Political Econ. "	_____
	\$44800

210  
24000

M O N I T O R

BOARD OF MANAGERS OF PEKING UNIVERSITY  
Nov. 18, 1922

A meeting was held at 30 Ma Pi Chang at 2:30

Members present:- Pres. Stuart, Messrs, Gleysteen, Felt, Galt, Gibb, Bevan, Stuckey, Tayler, Candlin, Corbett, Fenn, Evans, G. L. Davis, Krause, Bocker, Y.T. Tsur, Mrs. Frame.

(1) RESOLVED:-

to invite Mr. L.M. Bocker to sit with the Board of Managers during its sessions.

(2) RESOLVED:- (Report of Committee on Preparation of Budget)

(a) to ask the Board of Trustees to provide funds sufficient for the expenditure to be found on pages 1 and 2 of the revised budget submitted by the Committee on Preparation of the Budget.

(b) where there are vacancies in the assignments from Mission Boards to request the Trustees to take up with the Mission Boards the matter of each Board giving full support on the basis of the cost of a missionary family.

(c) that an increase in tuition be made of \$50 per student per year to cover all students, and that an announcement to the students be made now, and to refer the question of necessary adjustments to be made with cooperating missions to a committee to be named by the chair:

Committee on Increase in Student Fees

W. Gleysteen, Convener

C. A. Felt

J. M. Gibb

L. M. Bocker

(d) with the above amendments to approve the report.

(3) RESOLVED:-

that the Board of Managers request Dr. Stuart to go to America to assist in the financial campaign in America.

(4) RESOLVED:-

to approve the following recommendations of the Faculty Executive Committee:-

- |    |   |
|----|---|
| 1. | In Dr. Stuart's absence, Mr. J.B. Tayler to become Acting Pres. |
| 2. | " " " " Assoc. Dean Ch'en " " " Dean.                           |
| 3. | " " " " Mr. W.W. Davis " " " Act. Assoc. Dean                   |

(5) RESOLVED:-

(a) that the Faculty Executive Committee be authorized to make any revision of the Budget that may seem necessary, subject to the approval of the Finance Committee of the Board of Managers.

(b) that no changes involving increased expenditure be made unless it is clearly stated from what source the funds are to be drawn.

(6) RESOLVED:-

that the position and responsibilities of Mr. L.M. Bocker in the administration of the University be referred through the President to the Board of Trustees for determination, with the recommendation from this body that his position be that of comptroller, including

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the treasurer<sup>ship</sup>, and that he enter upon these duties about April 1st, 1923: and that the Trustees be requested to make suitable provision in the budget for Mr. Bocker's support.

(7) RESOLVED:-

that having heard of the allotment by the Famine Relief Committee of \$2000,000, steps be taken to pay off the mortgage on the Nan Yuan property (9,000 taels) and that a special committee be appointed to deal with the matter and to confer with the local committee of the Famine Commission as to whether the Dept. of Agriculture is authorized to draw on these funds at the present time, and if nothing results from this conference, to send again to the Board of Trustees a previous cable sent some weeks ago and to which no reply was sent.

Committee on Famine Funds for the Dept. of Agriculture  
J.M. Gibb, Convener  
H.S. Galt  
L.M. Bocker

(8) RESOLVED:-

that the names of Mrs. Frame and Dr. Canālin be added to the Grounds and Buildings Committee of the Board of Managers.

RESOLVED TO ADJOURN

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*Foreign*

Report of the Committee appointed by the Faculty Executive to recommend a scheme of salaries and allowances for Members of the Staff under Direct Appointment by University Authorities.

As amended by the Board of Managers, 27 Jan./23.

1. SALARY.

Period of Service.	If Married.	If single.
From 1st to 5th year	per month Mex. \$240.	Mex. \$140.
" 6th " 10th "	" " 260.	152.
" 11th " 15th "	" " 280.	164.
" 16th " 20th "	" " 300.	176.
" 21st year	" " 320.	188.

Length of service in another educational institution before appointment to be given due consideration.

2. CHILDREN'S ALLOWANCES.

For each child from 1 to 5 years old,	per year,	Mex. \$300.
" " " " 6 " 12	" "	400.
" " " " 13 " 17	" "	500.
" " " " 18 " 22	" "	600.

Parents sending children to schools in China where the tuition is in excess of \$50 per year, may receive from the University for each child the amount of the excess, but in no case shall the amount paid by the University exceed \$100.

The travel expenses of children to and from the field will be paid but the University will not be responsible for the travel expenses of children returning to the field after the age of sixteen (16) years.

3. TERM OF SERVICE, AND FURLONGS.

For the first period the term of service shall be five years, and thereafter, six years. For a regular furlough, fourteen months absence from the field will be permitted.

If regulations affecting the use of time by members of the staff while on furlough are deemed desirable, they shall be prepared by the Board of Trustees.

4. MEDICAL AND DENTAL SERVICES.

If a qualified and suitable University physician is available, his services shall be free to foreign members of the staff. Necessary hospital charges, in cases where entrance to the hospital was approved in advance by the University physician, or the Medical Committee, shall be paid by the University.

If a University physician such as is mentioned above is not available, there shall be entered in the budget for each family a medical fund of \$200, these sums to be pooled in one fund, and administered by a duly appointed medical committee, with the purpose of meeting the necessary medical and hospital expenses of the several families. For an unmarried member of the staff, the medical fund shall be \$100.

One-half of the cost of necessary dental services shall be borne by the University, when such work is approved in advance by the University physician, or the medical committee.

5. OUTFIT AND FREIGHT ALLOWANCES.

At the beginning of service an outfit allowance of \$1000 (G\$500) per family, or \$500 (G\$250) per single person, will be granted, and freight and customs charges will be paid by the University, up to the limit of four tons (by measurement), per family, and two tons per single person.

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**6. PAYMENT OF SALARY DURING TRAVEL.**

Except by special arrangement salary and children's allowances will be paid from the date when the appointee begins his journey to the field, continuing during travel; but the journey must be made by the most direct route, or that approved by the University authorities.

**7. SALARY DURING FURLOUGH.**

During the furlough period at home the same salaries and children's allowances as on the field shall be paid; the rate of exchange being 3:1 for the United States, and 10:1 for Great Britain.

**8. RETIREMENT AND DISABILITY.**

Retirement from service shall take place at the age of seventy, or after forty years of service in the University. After retirement the salary shall be continued at the same rate as before retirement.

In case permanent members of the staff become disabled during service, the University will undertake to see that all urgent financial needs are met.

If emergency needs arise, owing to the death of husband or wife, the University will endeavor to treat each case according to its needs.

**9. RESIDENCE AND REPAIRS.**

During the temporary occupancy of the site within the city the University, through its Grounds and Buildings Committee, will be responsible for supplying residences and keeping them in repair.

**10. LANGUAGE STUDY EXPENSES.**

In the case of permanent appointees, the necessary language expenses for one year shall be assumed by the University.

**11. SHORT TERM APPOINTMENTS.**

In the case of short term (3-year basis) appointments, the sections above dealing with "Term of Service", "Salary during Travel", "Salary during furlough", and "Retirement and Disability" manifestly are not applicable.

The section on "Outfit" shall be modified as follows: Furniture shall be provided by the University, or in lieu thereof a furniture allowance of \$400 per family, or \$200 per single person, shall be granted; but the furniture purchased with these funds shall become the property of the University at the end of the term of service, and the University shall have authority to oversee the expenditure of these funds.

The section on "Salary during Travel" shall be modified as follows: In the case of short term appointees the University will pay a twelve months salary for each academic year of service, but will be not otherwise responsible for salary during travel.

The remaining sections of these regulations shall be applicable as in the case of long term appointments.

**12. SPECIAL APPOINTMENTS.**

In the case of special appointments the provisions listed above will be followed as closely as possible, in accordance with the conditions of each case.

REPORT OF THE COMMITTEE APPOINTED BY THE COUNCIL TO FORMULATE  
THE REQUIREMENTS FOR THE BACHELOR OF SCIENCE DEGREE

as revised and passed by the Council and the Board of  
Managers.

Students who complete satisfactorily the under-graduate courses  
in the University may receive the degree of Bachelor of Arts, or the  
degree of Bachelor of Science.

A student whose courses have been so selected that he has com-  
pleted not less than sixty units (of the total of one hundred and  
forty required for graduation), including those in his major subject,  
in the departments included in Group II, or in the departments of  
Leather Manufacture and Agriculture, will receive the degree of  
Bachelor of Science. All other students who complete the course  
satisfactorily will receive the degree of Bachelor of Arts.

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MEETING OF THE BOARD OF MANAGERS OF PEKING UNIVERSITY  
January 27, 1923.

A meeting was held at 30 Ma Pi Chang at 2:00 p.m.

Present:- Mr. Galt, chairman. Messrs: C.C. Wang, G.T. Candlin, H. H. Lowry, H. Fenn, C. L. Davis, W. Cleysteen, Y.T. Tsur, L.R.O. Bovan, Mrs. Goodrich, Mrs. Frame, Messrs: \*Bocker, \*W.W. Davis Corbett, Gibb, Tayler.

\* By request

(1) RESOLVED:-

to approve the recommendation of the Dean of the College of Arts and Sciences for Men that the following members of the Senior Class be granted the degree of Bachelor of Arts:-

Chang Shan-chin	Hsu Kuang-ti	Lin Ming-chi
Cheng Kuo-liang	Hsu Kuo-liang	Liu I
Ch'in Chen-hua	K'ang Po-ts'ang	Liu Tsung-ch'iao
He T'ing-lien	Li Hsu-kang	Mao Shu-shen
Hsu Ching-yun	Kao Kuai-lai	Su Wen-kuang
		Wang Jen-shan
		Wei Wen-lin

(2) RESOLVED:-

(a) to approve the recommendation of the Dean of the College of Arts and Sciences for Women that the following member of the Senior Class be granted the degree of Bachelor of Arts:-  
Miss Sun Shu Chen

(b) that the certificate for two years Special Normal Course be granted to  
Miss Wu Su He and Miss Wu Yu Ying

(c) that the certificate for the two years Junior College Course be granted to  
Miss Tung Shu Hsien

(3) RESOLVED:-

to accept the Report of the Committee on Salaries and Allowances for Foreign Personnel as amended and attached to these minutes.

(4)

RESOLVED:-

to adopt the Report of the Committee on Requirements for a B.S. Degree (attached to these minutes)

(5)

RESOLVED:-

to accept and adopt for the present the definition of duties assigned to the governing bodies of the University on the field as laid down in the Report of the Committee on Constitution. (attached to these minutes)

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(6) RESOLVED:

that the following additions be made to the budgets for 1922-23-24 in regard to an office for the Comptroller:-

(a) that a current budget of \$1100 as itemized be added to the budget for 1923-24

1. Office expenses and business travel	Mex. \$800.00
2. Office supplies, postage, etc.,	200.00
3. Miscellaneous	100.00

(b) that a current budget of \$320.00, being a  $3\frac{1}{2}$  months proportion of the \$1100 be added to the University Budget for 1922-23.

(c) that the trustees be asked immediately to authorize this item of \$320.00 and likewise that they authorize the purchase of a suitable safe, a typewriter and furniture, value up to Max.

(7) RESOLVED TO ADJOURN

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## PROVISIONAL INTERNAL ORGANIZATION

The Faculty Executive ask for recognition by the Board of Managers of the following plan for the internal administration of the University affairs, this plan to be temporary, continuing only until a permanent constitution can be devised after President Stuart's return. The request is made in part for the sake of a clear understanding which will avoid friction, and in part regularize the procedure already in practice.

The chief bodies concerned are:-

- I. President and Deans
- II. Faculty Executive
- III. University Council
- IV. The Faculty and its Standing Committees.

I. The President and Deans are responsible either collectively or as they may determine for the salaries, engagement, promotion and where necessary, for demotion and dismissal of members of the faculty, staff, and servants, in all cases where reference to the Trustees is not necessary. They shall be responsible for supervising the work of the faculty, staff and servants and for the business of the University, including the work of registrar and proctor, and for the preparation of the time-table. It shall also be their duty to make nominations to the faculty for the standing committees.

II. That the present Faculty Executive, consisting of the President, Deans Assistant Treasurer and Comptroller, together with elected faculty representatives, be recognized as having charge of and carrying into effect the decisions of the Managers as they affect internal administration, except as that is provided for above. They shall be responsible for preparing and drafting the budget, for fixing the responsibility for the administration of funds within the budget, and the control of minor adjustments therein, which do not necessitate reference to the Managers' Finance Committee. Also for the preparation of plans for extension or limitation or other modifications of existing work and for the financial side of the work of the departments.

III. The University Council shall continue on its present basis, as recognized in the bye-laws, and in charge of all matters concerned with Curriculum, with Entrance Requirements, with Examinations, with Standards for Degrees and arrangements for Post-Graduate Studies and other academic matters. The Council shall also pass on the relative needs of the respective departments of the University and indicate their requirements in personnel, in the order of urgency.

IV. The whole body of the faculty shall annually elect the Standing Committees and shall hear their reports and shall be responsible for their work. This body shall also receive reports from the Council and Executive and the faculties of the separate colleges.

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MINUTES OF THE MANAGERS' EXECUTIVE COMMITTEE  
March 9, 1923.

A meeting was held in the President's Office at 4:30 p.m.

Present: Mrs. Frame, Messrs G.L. Davis, Galt, Gleysteen, Krause, Tayler and by invitation Bocker and Chamberlain.

Action arising out of the amendments recently adopted by the Trustees in the bye-laws of the Board of Managers was taken as follows:-

I. That the missions be notified of these amendments and asked to bring their representation into line with them as soon as possible.

?  
II. That we recommend to the Board of Managers, and if they approve to the Trustees, that the bye-laws provide that the chairman of the Administrative Committee of the Women's College be ex-officio a member of the Board of Managers.

?  
III. That we ask the Trustees for interpretation of the phrases "member of staff" in Article V (1), and "other teachers and officers" in Article IX (1)

?  
IV. We suggest that the second word in Article VI (1) C read "organization" instead of "mission" so as to provide for cooperating bodies such as Princeton-in-Peking.

See new By Laws  
∴  
V. That for the purpose of electing representatives to the Board of Managers as provided for in Article VI (1) B, we interpret the faculty as including the upper four classes of teachers, namely, Professors, Associate Professors, Assistant Professors and Instructors and that we ask the University authorities to refer this matter of the election of faculty representatives to the faculty at an early date.

Report to Trustees →  
VI. That we ask the Acting President to take up with the Alumni members of the Board of Managers the question of organizing an Alumni Association and the election of Alumni members on the Board of Managers as provided for in Article VI (1) D.

The question of the policy of the Department of Agriculture was discussed at some length but before any decision could be reached the meeting adjourned to reassemble on March 12 at 4:00 p.m.

\* We may want to add some administrative officer to this ex. the  
Comptroller

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MINUTES OF THE ANNUAL MEETING OF THE BOARD OF  
MANAGERS OF PEKING UNIVERSITY

June 9, 1923.

On June 9, 1923 the Annual Meeting of the Board of Managers of Peking University was held at 9:00 a.m. in the Common Room of the School of Theology.

Members of the Board of Managers

* Chairman:- J.L. Stuart			
* Vice-Chairman:- H.S. Galt			
Secretary:- C.H. Corbett			
* Treasurer:- O.J. Krause			
	A.B.C.F.M.	M.E.M.	L.M.S.
* Mrs. Goodrich	* G.L. Davis	* J.B. Tayler	* Miss B. McCoy
* Miss L.T. Chuan	* C.A. Felt	* L.A.O. Bevan	* E.L. Johnson
* R.E. Chandler	* J.M. Gibb	* E.J. Stuckey	* C.H. Fenn
* H.C. Chang	* O.J. Krause	* G.E. Hubbard	* H.C. Fenn
	P.U. Faculty	Coopted	
* Dean Frame	* E.J. Bentley	J.G. Shurman	
* Dean Lew	G.T. Candlin	* Y.T. Tsui	
* Dean T.H. Ch'en	* C.H. Fes	C.C. Wang	
* H.S. Galt	* T.L. Li	C.H. Wang	

Members whose names are starred above were present.

There were also present President Emeritus H.H. Lowry, L. Bocker Comptroller, W.B. Gleysteen and F. H. Warner, Vice-chairman of the Board of Trustees.

The Meeting was opened with reading of the Scriptures by Dr. Stuart and prayer by Dr. C.A. Felt.

The following new members were introduced:- Mrs. J.B. Tayler (absent) Miss B. McCoy, Messrs. Hubbard, Chang, C.H. Fenn, Johnson, and as faculty representatives, Deans Frame, Ch'en and Lew and Mr. Galt.

The Methodist Mission reported that their election of new members would take place in the fall.

Reports

The Report of the President was read and received

The Report of the Acting President was taken as read and received

The Report of the Acting Dean of the College of Arts and Sciences for Men was taken as read and received, and the following recommendations were acted upon:-

Additions to Staff

The appointment of Miss Alice Boring, Ph.D. as Visiting Professor and Acting Head of the Department of Biology for a period of three years was approved

The appointment of M.P. Schlaegel, D.V.S. as instructor in the Department of Agriculture was approved

The appointment of Miss Mildred Miles, B.A. as Instructor was approved.

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The appointment of R. Sailer, B.A. as instructor was approved

In the event of Prof. de Vargas completing the negotiations he has undertaken that the appointment of an instructor to the Department of European Languages be approved.

The appointment of S.H. Hsu, M.A. as Associate Professor of Political Science taking effect with the second semester was approved

Department of Journalism

The chair was instructed to appoint a committee to consider the establishment of a Department of Journalism, this committee being authorized to consult with other members of the Board of Managers or of the University faculty as may seem advisable to them, and the appointment of R.C. Britton, M.A. as instructor in this department beginning with the session of 1924-25 was also referred to the same committee. (L.R.O. Bevan, Chairman, Mrs. Goodrich, Miss T.L. Li Messrs. Lew, Ch'en and H.H. Lowry)

T.A.C.C. Graduates recognized as Alumni of Peking University

It was voted that the former graduates of The Tientsin Anglo Chinese College be recognized as members of the Alumni Association of this institution.

Report of the Leather Department

It was voted to accept the report of the Leather Department and to congratulate Professor Vincent on the management of that department during the past year.

The Report of the Dean of the College of Arts and Sciences for Women was taken as read and received; and the additions to staff for next year presented in the report having all been approved by the Administrative Committee of Yenching College, were endorsed by the Board of Managers. The Dean reported various actions of the Administrative Committee of Yenching College all of which were endorsed by the Board.

The Report of the Dean of the School of Theology was taken as read and received, and the following recommendations were acted upon:-

Additions to Staff

The re-appointment of Dr. P. de Vargas was approved.

1. V The appointment of H.R. Willoughby to the Department of New Testament to take effect with the second semester was recommended to the Trustees on the understanding that his support had been secured from special sources.

2. V The appointment of C.K. Zia to the Department of Religious Education was recommended to the Trustees when suitable financial arrangements could be made, and subject to Mr. Zia's own acceptance of an invitation which would not take effect before the session 1924-25.

3. ✓ The appointment of T.M. Barker to the Department of Philosophy of Religion was recommended to the Trustees subject to the permission of the Irish Presbyterian Mission.

4. ✓ The appointment of Mr. Andrew Cheng, B.A. to the Department of New Testament to take effect 1924-25 was recommended to the Trustees provided that the necessary financial arrangements could be made.

5. ✓ The appointment of P.C. Hsu as part time member of the Department of Philosophy of Religion to take effect 1924-25 was recommended to the Trustees provided that the necessary financial arrangements could be made.

6. ✓ It was recommended to the Trustees that they invite Professor Frank C. Porter of the Yale University Divinity School to spend the session 1924-25 in Peking giving such lectures as he might care to undertake, the financial arrangements determined upon between him and the Trustees to be reported to the Board of Managers in time to make the necessary adjustments in the budget.

The Reports of the Treasurer and of the Finance Committee were read and received and the following recommendations were adopted:-

Budget

It was voted that the budget be adopted subject to modifications to be made at the discretion of the Finance Committee after receiving the official action of the Board of Trustees

Scale of Salaries

7. ✓ It was voted that the new scale of salaries already adopted by the Board of Managers and Board of Trustees come into effect for the incoming budget beginning July 1st, 1923

Furniture allowance for mission supported teachers

8. ✓ It was voted that in the case of mission supported teachers, furniture allowances be arranged for with their respective missions.

Assistant treasurer

It was voted to appoint Mr. H.V. Harris as assistant treasurer

Advisory Committee to the Department of Agriculture

It was voted that Messrs. Taylor, Corbett and Galt be appointed to act as an advisory sub-committee of the Finance Committee on matters concerning the Department of Agriculture

The Reports of the Construction Bureau and of the Grounds and Buildings Committee were read and received and the following recommendations adopted:-

"School of Theology"

It was voted that in the event of our failing to find a record of previous action taken, that we take formal action now to use the name "School of Theology" in connection with the theological buildings.

Removal to the New Site

It was voted to approve of the actions of the Grounds and Buildings committee and of the University Conference that every effort be made to move to the new site before the autumn of 1924.

Official address for the New Site

✓ The Construction Bureau stated that the official address should be, "Peking University, Haitien, Peking West, China".

Signboard at the New Site

It was voted that the matter of a proper signboard on the new site be referred to the Grounds and Buildings Committee

The Report of the Committee on Degrees was taken as read and received and the following actions taken:-

Master's Degree

It was voted that a minimum of one year's residence be required for the Master's Degree and that the interpretation of this be referred to the Council for a clearer statement

9. ✓ It was voted that the Trustees be requested to modify the requirements for the M.A. Degree in the direction of requiring at least five hours of graduate courses, and that when senior college courses are substituted for the remaining four hours this should be in the ratio of 3:2

Honorary Degrees

It was voted that the matter be referred to the University Council for their consideration and that a report be made later

Degrees of B.A. and B.S.

It was voted that the questions of taking a double degree and of the Chinese terminology for the degrees should be referred to the Council for further consideration and that a report be made to this Board.

The Report of the Committee on the Increase in Fees was taken as read and received and the following actbn taken:-

Appeal from the Students

It was voted to reply to an appeal from the student body that the increase be only applicable to new students, that this Board sees no reason for reversing the action of the Faculty Executive Committee

Candidates for Degrees, June 1924

It was voted that the Board approve the names of all candidates for degrees to be formally passed by the University Council after the grading of examinations had been completed, and that if any questions should arise requiring action, these be referred to the Executive Committee with power.

Votes of Sympathy

It was voted that the Chairman of the Board be instructed to write a letter to Professor H.S. Vincent to convey its sympathy in the death of his wife, and his own sickness and that of other members of his family.



It was voted that the Chairman of the Board be instructed to write a letter to Mrs. H.K. King and Mrs. L. Wolferz conveying its sympathy in the great loss they have suffered in Dr. King's death.

Membership in the Board of Managers

Mission representatives

It was voted that in the future husbands or wives of faculty members should not be elected as mission representatives on the Board of Managers

Outside Membership on Committees

It was voted to recommend to the Trustees that with the exception of the Executive Committee members outside of the Board of Managers be appointed to its committees as occasion may demand.

10. ✓

The Following Officers and Members of Committees were elected for the coming year:-

Officers

Chairman:- J. Leighton Stuart  
 Vice-Chairman:- H.S. Galt  
 Secretary:- G.L. Davis  
 Treasurer:- O.J. Krause

Committees

Executive

J.L. Stuart, Chairman  
 O.J. Krause  
 R. E. Chandler  
 G.H. Hubbard  
 Miss B. McCoy  
 Dean Frame  
 Dean Ch'en

Grounds and Buildings

G.L. Davis, Chairman  
 J.M. Gibb, Secy.  
 T.Y. Tsur  
 E.L. Johnson  
 H.S. Houghton  
 Dean Frame  
 C.H. Corbett

Finance

O.J. Krause, Chairman  
 C.H. Fei  
 H.C. Fenn  
 J.M. Gibb  
 H.V. Harris

Increase in Fees

C.H. Felt, Chairman  
 R.E. Chandler  
 C.H. Fenn  
 Miss T.C. Li  
 Dean Frame  
 J.B. Tayler

Dept. Journalism

L.R.O. Bevan  
 Dr. H.H. Lowry  
 Mrs. Goodrich  
 T.L. Li  
 Dean Ch'en  
 Dean Lew

Cooption of new members

J.B. Tayler,  
 chairman  
 Y.T. Tsur  
 Dean Frame

Auditing

C.H. Corbett  
 H.S. Galt

Advisory to Department of Agriculture

J.B. Tayler, Chairman  
 C.H. Corbett  
 H.S. Galt

ADJOURNED

Following members of the graduating class of Peking University have been recommended by the University Council for the following degrees and diplomas.

11.

*Action  
req.*

College of Arts and Sciences for Men:

For the degree of B. A.

Chai Yu He	Huang Tzu Yen	T'ien Yun P'u
Chao En Te	Huang Wen Pao	Wang An Chai
Ch'en Yen Liang	Lan Mao Ch'un	Wang Hsueh Chou
Chin T'eh Shan	Li T'ien Yueh	Wang Yu
Chou Nai Tung	Liang Shang Ao	Wang Shu Sheng
Fu Ju P'ei	Liu Fu Lun	Yang Chi Tsung
He Ch'ing Chih	P'eng Shu Yen	Yang Hsi Ch'ing
Hsieh Ching Sheng	T'ien Ching Hien	Yu Liang Yu
Hsiung Fu Hsi	T'ien Pao Hung	

For the degree of M. A.

Ch'en Tzu Ying

For the degree of B. S.

Ou Yang Liang	T'eng Chu	Yu Liang Yu
Yu Chen Chou	Wang Lien	

For diplomas of Business Training Department.

Tsou Wei Yu	Yu Ke	Huang Pei Wu
Li Ting Chen	Chang Chih	Li Hsu Ting
Wang Yu Hsuan	Kao Teo Ting	Shen Yen Sheng
Chu Pao Fan	Chen Yee Hung	Kuo Chung Jung

For diplomas in the Department of Education.

Yang Chi Tsung	Tien Yun P'u	Cheng Kuo Liang
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College of Arts and Sciences for Women:

For the degree of B. A.

Miss Pei Hsing Chih	Miss Li Ming Chung
Miss Hsieh Wan Ying	Mrs. Teng Sung Kuei Ming
Miss Huang Shih Ying	Miss Tiao Ling

For the degree of B. S.

Miss He Ching An

For Pre-medical certificate.

Miss Chin Tao Shun	Miss Sun Ts'at Wen
Miss Ch'u Chin Ch'in	Miss Wang Kuei Hsing

For Kindergarten Training certificate.

Miss Chi Chih T'ing

School of Theology:

For the degree of B. D.

Au Yang Chi

For diplomas of graduation.

Miss Chang Yun Yu	Jen Chao Ch'i
Chang Tsai Chu	Wang Chi Shan
Ch'i Kuang Fang	Wang Jen Yu

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THE BOARD OF MANAGERS OF PEKING UNIVERSITY  
Sept. 21, 1923.

On September 20, 1923, a special meeting of the Board of Managers was held at the Tung Fu at 4:00 p.m.

Members of the Board of Managers

✓Chairman:- J.L. Stuart			
✓Vice-chairman:- H.S. Galt			
Secretary:- G.L. Davis			
✓Treasurer:- O.J. Krause			
<u>A.B.C.F.M.</u>	<u>M.E.M.</u>	<u>L.M.S.</u>	<u>P.N.</u>
✓Miss J. Payne (Proxy)	✓Mrs. H.G. Dildine	✓Miss M. Wood	✓Miss B. McCoy
✓Miss C.T. Li	✓C.K. Searles	✓L.R.O. Bevan	E.L. Johnson
✓R.E. Chandler	✓C.A. Felt	✓E.J. Stuckey	C.H. Fenn
H.C. Chang	✓O.J. Krause	G.E. Hubbard	✓H.C. Fenn
<u>P.U. Faculty</u>	<u>P.U. Alumni</u>		<u>Coopted</u>
✓Dean Lew	✓C.H. Fei	J.G. Shurman	✓Dr. W.W. Yen
✓Dean Frame	J.F. Li	Y.T. Tsur	✓S. Wright
✓Dean Ch'en	✓Miss R. Cheng	✓Mrs. Calhoun	C.C. Wang
✓H.S. Galt	Rev. Liu Fang	Dr. H. Houghton	Bishop Norris

Members whose names are starred above were present.

The meeting was opened with a prayer by Mr. C.H. Fei

Ranking of Staff

Voted to approve of the ranking of new members of staff and changes in the ranking of old members in the School of Theology and Colleges of Arts and Sciences for Men and Women, as suggested by the Committee of Deans.

Princeton-in-Peking (Documents regarding the Proposals)

Voted that, in confirmation of the vote taken by the present body last April, this Board approves of such revision of this document as will safeguard the appointment of all members of the staff in the departments in which Princeton-in-Peking is interested, by the University authorities, and that such revision be entrusted to the Executive Committee of this Board.

Voted, further, that this Board approves of such revision of this document that the question of what courses in the departments in which Princeton-in-Peking is interested shall be conducted on the University campus at Haitien, and what courses shall be conducted at the city center in Peking, shall remain open for future decision, on the basis of consultation between Princeton-in-Peking and the University,--this revision also to be entrusted to the Executive Committee.

Voted:- that this Board expresses its appreciation of the continued interest of Princeton-in-Peking in the development of certain departments of Peking University, satisfaction that the negotiations and approval of the do-

On September 20, 1923, a special meeting of the Board of Managers was held at the Tung Fu at 4:00 p.m.

Members of the Board of Managers

✓Chairman:- J.L. Stuart  
✓Vice-chairman:- H.S. Galt  
Secretary:- G.L. Davis  
✓Treasurer:- O.J. Krause

A.B.C.F.M.	M.E.M.	L.M.S.	P.N.
✓Miss J. Payne (Proxy)	✓Mrs. H.G. Dildine	✓Miss M. Wood	✓Miss B. McCoy
Miss C.T. Li	✓C.K. Searles	✓L.R.O. Bevan	E.L. Johnson
✓R.E. Chandler	✓C.A. Felt	✓E.J. Stuckey	C.H. Fenn
H.C. Chang	✓O.J. Krause	✓G.E. Hubbard	✓H.C. Fenn
P.U. Faculty	P.U. Alumni	Coopted	
✓Dean Lew	✓C.H. Fei	J.G. Shurman	✓Dr. W.W. Yen
✓Dean Frame	J.F. Li	Y.T. Tsur	✓S. Wright
✓Dean Ch'ien	✓Miss R. Cheng	✓Mrs. Calhoun	C.C. Wang
✓H.S. Galt	Rev. Liu Fang	Dr. H. Houghton	Bishop Norris

Members whose names are starred above were present.

The meeting was opened with a prayer by Mr. C.H. Fei

Ranking of Staff

Voted to approve of the ranking of new members of staff and changes in the ranking of old members in the School of Theology and Colleges of Arts and Sciences for Men and Women, as suggested by the Committee of Deans.

Princeton-in-Peking (Documents regarding the Proposals)

Voted that, in confirmation of the vote taken by the present body last April, this Board approves of such revision of this document as will safeguard the appointment of all members of the staff in the departments in which Princeton-in-Peking is interested, by the University authorities, and that such revision be entrusted to the Executive Committee of this Board.

Voted, further, that this Board approves of such revision of this document that the question of what courses in the departments in which Princeton-in-Peking is interested shall be conducted on the University campus at Haitien, and what courses shall be conducted at the city center in Peking, shall remain open for future decision, on the basis of consultation between Princeton-in-Peking and the University,--this revision also to be entrusted to the Executive Committee.

Voted:- that this Board expresses its appreciation of the continued interest of Princeton-in-Peking in the development of certain departments of Peking University, satisfaction that the negotiations have made such progress in these months, and approval of the documents now submitted, as above provided, with the exception of the two points to be revised.

Acting Dean of the Men's College

4. Voted:- to approve the appointment of Mr. W.W. Davis as Acting Dean of the Men's College.

Acting President during Dr. Stuart's absence in America

5. Voted to approve of the nomination of Dr. Galt as Acting President during Dr. Stuart's absence in America.

Responsibility for raising enough money to pay the salary of an additional member of the staff

Voted:- that the Board of Managers approve of raising the salary for an additional member of the staff and that a small sub-committee be appointed to deal with matter, the committee to be chosen by the President.

New Officers

Voted:- that Mr. O.J. Krause be appointed chairman of the Ground and Buildings Committee in the place of Mr. G. L. Davis, and that C.H. Felt be appointed as secretary of the Board of Managers in place of Mr. C.H. Corbett.

ADJOURNED

0406

Minutes of a meeting of the Executive Committee of  
the Board of Managers  
20 Oct - 1923.

Present: Mrs. Frame, Miss McCoy, T.H. Ch'en, Mr. Krause and Mr. Galt.

1. Voted:- that in accordance with instructions from the Board of Managers, Sections II, 1-2 of the document entitled "Future Policy of Princeton-in-Peking: Resolutions adopted in Principle at the meeting of the Trustees, May 23, 1923", be revised to read as follows:-

1. The immediate contribution of Princeton-in-Peking shall consist in strengthening the departments of sociology and political science in Peking University by supplying additions to the faculties of these departments. When these departments are adequately staffed for the pressing needs of the institution, Princeton-in-Peking shall then proceed in like manner to strengthen the departments of economics and business administration. Peking University will not add any teacher to any one of these four departments without having first sought for such a teacher as a representative of Princeton-in-Peking, and all appointments to the staff proposed by Princeton-in-Peking shall be subject to ratification by the University authorities.

2. For the present all courses of instruction shall be given in the campus of Peking University. After the University occupies its new site at Haitien outside of Peking it may be desirable to offer courses at a Princeton-in-Peking city center, in order to facilitate the contact of the advanced students with actual conditions in the fields of their study. The decision as to what courses shall be maintained on the University campus, and what courses maintained at the city center, shall be reserved for joint decision in the future, upon the basis of experience, and consultation between Princeton-in-Peking and the University authorities.

2. Voted:- that this committee re-affirms and approves of the policy heretofore followed by the University authorities in not offering compensation to the wives of foreign members of the University staff for teaching or other services rendered to the University - thus maintaining the University administration in this respect in harmony with the common policy of mission boards.
3. Voted:- to adopt the recommendation of the Deans in their report to the Board of Managers last June, and the recommendation of the Men's College Faculty meeting of Oct, 17, to the effect that no sub-freshman class be admitted to the Men's College of Arts and Sciences for the academic year 1924-5.
4. Voted:- that the question of the allocation of the crop of wei-tzus on the Haitien building site to the Department of Agriculture or to the Construction Bureau, be referred to the Grounds and Buildings Committee.
5. Voted:- that to avoid confusion and promote efficient administration all matters affecting the relation of the University to police or administrative officials or other outside authorities should be referred to the office of the President of the University.

0407

Mention was made of the request of a member of the class of 1917 to exchange the temporary diploma, issued only in English that year for a regular bi-lingual diploma as now issued by the University. Nor formal action was deemed necessary, but it was understood that the request would be granted, in accordance with the arrangements made in 1917.

Adjourned -

Howard S. Galt.

Chairman.

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