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Executive Committee Minutes
1941-1945

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MINUTE ADOPTED BY CIRCULATION VOTE
EXECUTIVE COMMITTEE
BOARD OF GOVERNORS, WEST CHINA UNION UNIVERSITY

Approved, January 22, 1941

List of Members:

*Dr. Frank Anderson	*Dr. J. W. Decker
*Dr. J. H. Arnup	*Dr. James Endicott
*Mrs. G. D. Atkinson	*Dr. G. B. Huntington
*Dr. Frank T. Cartwright	Mr. H. T. Silcock
*Chancellor Joseph Beech, ex officio	

All those whose names are starred above approved by circulation vote the following action which by oversight was not taken at the meeting of the Executive Committee held in Toronto on October 16, 1940.

APPROPRIATION FOR HARVARD-YENCHING INSTITUTE PROGRAM AT WEST CHINA, 1940-41

E-1510 VOTED That the Executive Committee approve the recommendation of the Finance Committee (FC-1483) that approval be given to the request of the field authorities that the appropriation for the work of the Harvard-Yenching Institute in Chengtu during the fiscal year 1940-41 be LC\$80,800.

B. A. GARSIDE
Assistant Secretary

MS

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MINUTE ADOPTED BY CIRCULATION VOTE
EXECUTIVE COMMITTEE
BOARD OF GOVERNORS, WEST CHINA UNION UNIVERSITY

February 5, 1941

ERECTION OF THE PHARMACY BUILDING

A letter was received from Mr. H. D. Robertson, urgently requesting permission for the erection of the Pharmacy building. Money was reported as being in hand for this building, with the exception of approximately \$4,000 Chinese currency. It was understood that the donors who had given the original money were expecting to complete the total amount needed. It was

E-1519 VOTED to give permission for the erection of the Pharmacy building, with the understanding that funds should not be used beyond the amount of cash available.

A word of caution was also expressed, indicating that care should be taken that the type of architecture and building should conform to that of the other permanent buildings on the campus.

JOSEPH I. PARKER
Secretary

JD

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MINUTES OF MEETING
EXECUTIVE COMMITTEE, BOARD OF GOVERNORS
WEST CHINA UNION UNIVERSITY

9:30 A.M., Wednesday, May 7, 1941
Room 900, 150 Fifth Avenue, New York, N. Y.

List of Members

*Dr. Frank Anderson	*Dr. J. W. Decker
*Dr. J. H. Arnup	Dr. James Endicott
Mrs. G. D. Atkinson	*Dr. George B. Huntington
*Dr. Frank T. Cartwright	Mr. H. T. Silcock

Those whose names are starred were present.

Visitors: Dr. A. E. Armstrong, Mrs. A. E. Beebe, Dr. and Mrs. Joseph Beech, Mr. Cheng Te-kun, Dr. and Mrs. R. J. Davidson, Dr. Daniel S. Dye, Dr. H. J. Mullett, Mr. Vernon Ramseur, Mr. Robert L. Simkin and Mrs. Wallace Wang.

Secretaries: Mr. Oliver J. Caldwell, Mr. C. A. Evans, and Mr. J. I. Parker.

Dr. Arnup was elected to act as Chairman.

The meeting was opened with prayer by Dr. Huntington.

It was

²⁵
E-1520 VOTED that all visitors should be made corresponding members of the Committee.

APPROVAL OF MINUTES

The following minutes of all meetings of the committees of the Board had been circulated to the members:

Executive Committee, October 16, 1940.

Finance Committee, June 27, 1940, September 23, 1940, February 10, 1941,
April 29, 1941

Circulation Votes, Executive Committee, January 22, 1941, February 5, 1941.

It was

²⁶
E-1521 VOTED to approve as circulated the minutes of meetings held since the last annual meeting of the Board of Governors.

TITLES OF UNIVERSITY PROPERTY

Dr. Frank Anderson reviewed the steps that had been taken on this matter since the time it was presented to the Board and recalled to the attention of the Committee that Mr. A. T. Whitehead, the legal advisor of the United Church of Canada, had suggested that the United Church of Canada did not have the power to act as trustee. It was agreed that the matter had now reached a point where, after making sure that the necessary papers are in hand, a legal advisor should be employed. The secretaries were, therefore, requested to check on the papers available in the New York office and in the offices of the various church boards in preparation for the

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completion of the study of this subject. It was

⁷
E-152⁷ VOTED to refer the question of the title of property to the Finance Committee with the understanding that they may incur whatever expense is necessary for the securing of legal counsel. It is understood that Dr. Anderson may be asked to sit with the Finance Committee in considering the question of titles of property.

HOSPITAL BUILDING

At the meeting of the Committee in Toronto in October, action was taken recommending that no further building be done until the Director, Dr. Robert Brown, arrived on the field. A cabled request was received in March asking for permission to proceed with the remaining hospital unit. A consultation of officers in the New York area resulted in cabling the University to delay building until the arrival of Dr. Brown.

Dr. Besch read a letter from Dr. Kilborn telling of the urgent importance of the completion of the hospital building. He also explained carefully the building plans, indicating just what was needed to complete the work on the buildings. In the discussion which followed, the question was raised as to the advisability of additional building at this time; it was suggested that it might be better to equip the buildings already erected. The action (E-1488) of the Executive Committee on October 16, 1940, was recalled in which a definite request was made that no further construction be undertaken until recommendations had been sent to the Board of Governors following the consultation upon the return to the field of the Director. It was, therefore

⁸
E-152⁸ VOTED to appoint a special committee of five with power to act on the recommendations expected from the field regarding the hospital building operations, in accordance with action E-1488, when and if received.

The following persons were appointed: Dr. J. H. Arnup, Dr. F. T. Cartwright, Dr. J. W. Decker, Mrs. J. W. Masland and Dr. Eric M. North.

REPORT ON THE HOSPITAL LOBBY

At the meeting of October 16, 1940, it was noted that no report had been received regarding the hospital lobby and it was voted that the Executive Committee accept the judgment of the architect when it had been received should it prove determinative.

It was reported that the architect's plans had been received, studied and accepted and sent on to the field.

APPOINTMENT OF BURSAR

Dr. Cartwright reported that the special committee which had been asked to make recommendations regarding the Bursarship had considered several applications and after corresponding with the field were ready to unanimously recommend Mr. William Small for the appointment. It was

⁹
E-152⁹ VOTED to accept the report of the special Committee on the Bursarship, and to appoint Mr. William Small as Bursar of the University on the same basis and conditions prevailing in the appointment of the previous Bursar.

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SERVICES OF MISS ELSIE PRIEST

Mr. Robert Simkin, who, prior to coming on furlough, had acted as Bursar, called to the attention of the Committee the services Miss Elsie Priest had rendered in taking care of the work in the Bursar's office at West China Union University. Her help has been of inestimable value. It was, therefore

³⁰
E-1525 VOTED that the Executive Committee of the West China Board of Governors record ~~the~~ sincere appreciation of the devoted and efficient service of Miss Elsie Priest in the handling of the matters in the Bursar's office and to express to the administration of the University of Nanking sincere thanks for allowing her to give this valuable help.

W. A. ALBERTSON

The Committee noted with regret the death of Mr. Albertson as he was returning to Chengtu, and it was

³¹
E-1526 VOTED to request the preparation of a memorial resolution to be presented at the annual meeting of the Board of Governors.

REPORT ON CHINESE SINGERS

It was stated that there was nothing further to report on the proposed visit of Chinese singers to America since no further word had been received regarding them.

APPOINTMENT OF LIBRARIAN

The Secretary reported that a cable from the field indicated that Mr. Augustine Li, who had been offered the position of Librarian, could not accept. The position of Librarian is, therefore, still open and search will be continued for a candidate for the position.

REPORT FROM THE PRESIDENT

The Secretary read a report from the President of the University and the Committee particularly noted the references made to the necessity of securing advanced training for the younger members of the staff. The report was discussed with interest after which it was

³²
E-1527 VOTED that the Committee notes with appreciation the report from President Dsang which so clearly states the situation at the University.

REMARKS BY VISITORS

Upon invitation of the Chairman, several of the visitors brought messages to the Committee. Mr. Cheng Te-kun and Mr. Wallace Wang told of their studies in America and their plans for returning to China this summer. Mr. Robert Simkin, recently returned from the field, reported on the situation on the campus, and Mr. R. J. Davidson brought messages of greeting from the Friends Service Council and the United Committee in England.

THE THEOLOGICAL COLLEGE

The reports of the Theological College had been received and circulated to the members of the Committee. This report included the budget and askings for the year 1941-42. A letter from Mr. Sparling elaborating some items of the report was read. After discussion, it was

³³
E-1528 VOTED to approve the askings of the Theological College and commend them to the Board of Governors for action.

It was pointed out that the Board of Governors in handling the matters for the Theological College were acting as a different organization than that of the Governors of the University and that, therefore, it might be wise to plan a separate meeting for the handling of matters connected with the Theological College. After discussion of this point, it was

³⁴
E-1529 VOTED that the Chairman should appoint a Committee, centered in Toronto, to consider plans for handling the business of the Theological College and report to the Board of Governors at its next meeting.

REPORT OF MR. DRYDEN L. PHELPS

A report prepared by Mr. Dryden L. Phelps, who is in charge of the program of religious activities on the West China campus, was read. The members of the Committee were very much interested in this report and noted that it was very closely related to the problems under consideration by the Associated Boards Committee on Christian Character, Staff and Curriculum. It was suggested that the report be forwarded to Bishop Welch, Chairman of this Committee of the Associated Boards.

Note was also made of the problem raised in the report about the establishing of a church organization on the campus together with the requirements for building and budget. After discussion, it was

⁵
E-1530 VOTED to acknowledge the report and point out that any items relating to a program involving building and budget should be presented through the administrators of the University on the field and their regular channels for forwarding such matters to the Board of Governors.

RECESS

The meeting adjourned temporarily to re-convene at 2:00 P.M.

The afternoon session was opened with prayer by Mr. Simkin.

FACULTY COMMITTEE

The minutes of the meeting of the Faculty Committee held in Chengtu on December 5, 1940, were reviewed and noted.

DATES OF THE ANNUAL MEETING

By previous vote of the Executive Committee, the annual meeting of the Board of

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Governors is to be held in Toronto in the Fall. Several suggestions were made for possible dates, and it was

E-153⁶ VOTED to hold the annual meeting of the Board of Governors of West China Union University on Wednesday and Thursday, November 5 and 6, 1941, in Toronto, the exact place of meeting to be referred to the Secretary of the Board of Foreign Missions of the United Church of Canada.

MINUTES OF THE FINANCE COMMITTEE OF APRIL 29, 1941

The actions of the Finance Committee at their meeting on April 29, were reviewed, and it was

E-153⁷ VOTED to authorize drawing the necessary amount as given in action F-1520:

"Voted that authorizations be given to draw LC\$5,049.94 to be charged to the balance in the Harvard-Yenching Institute Account - it being understood that this will cover the Harvard-Yenching Institute deficit for 1939-40."

It was also

E-153⁸ VOTED to approve the action covering the requests for Coles Estate Funds in the amount of LC\$28,998.52 as provided in action F-1521:

"Voted that authorizations be given to the field treasurer to draw LC\$28,998.52 to cover the requests as listed below with the exceptions of items (2) and (8), and that the field be informed that capital expenditures cannot be included in requests for funds from this source.

(1) University Gate balance (granted)	NC\$ 2,345.32	US\$ 137.96
(2) Biology Building - old bal. electric wiring, fixtures	950.42	55.91
(3) Insurance & Upkeep budget 1939-40	5,274.51	310.27
(4) Insurance & Upkeep budget 1940-41	8,000.00	470.60
(5) Repairs on buildings, over-spent budget '39-40	724.01	52.59
(6) Administration Bldg. changes to provide satisfactory toilets	4,000.00	235.30
(7) Fire Pump, trailer & accessories, half cost	11,000.00	647.60
(8) Education Building - west wing (exchange rate 17:1)	60,000.00	3,529.41
	<u>\$92,294.26</u>	<u>5,439.64</u>

A request had been made by the field for the US\$1,000 balance which had resulted from gain on exchange in the drawing of the LC\$100,000 appropriation. It was

E-153⁹ VOTED to authorize the Finance Committee, at their discretion, to release such part of the \$1,000 at the close of the fiscal year as the conditions of the budget at that time may seem to justify.

BUDGET FOR 1941-42

The budget for 1941-42 had been reviewed by the Finance Committee and the following figures and recommendations were forwarded to the Executive Committee.

"F-1523 Voted to recommend that the Executive Committee give thought and

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approval of the following proposed budget for 1941-42 as being aside from the personnel supplied by the various cooperating missionary societies.

GENERAL BUDGET APPROPRIATION

Field Budget	\$7,500.00	
Special Appropriation	<u>12,500.00</u>	\$20,000.00
Governors' Budget	7,500.00	
Miscellaneous Expenses	1,000.00	
Home Administration and Promotion	<u>9,570.00</u>	18,070.00
<u>Specially Designated Items:</u>		
Harvard-Yenching Institute	LC\$80,800.00	5,387.00 *
Maria S. Ackerman Fund for Rent	400.00	
Scholarships	8.75	
Hodgkin Memorial Fund	450.00	
Kate M. Atherton Fund for Books	<u>175.00</u>	<u>1,033.75</u>
* A tentative figure to be adjusted when local currency is drawn.		\$44,490.75

"It is estimated that income to cover the above items will be derived from the following sources:

Mission Boards	\$12,825.00
Endowment Income	11,000.00
Coles Estate	2,300.00
Harvard-Yenching Institute for Administration	1,000.00
Special Gifts Atherton Family	1,600.00
Specially Designated Income	6,420.75
United Promotional Campaign	<u>9,345.00</u>
	\$44,490.75

"F-1524 Voted to recommend to the Executive Committee the following amounts be requested to complete the budget as received from China and which represents the most reliable figure available at the present:

- (a) To balance the Current Budget of the Governors \$9,345.00
 - (b) To cover the deficit of the Field Budget after due adjustments have been effected in the Governors' Budget. 28,973.13
- \$38,318.13"

⁴⁰
E-1555 VOTED to adopt the recommendations as presented from the Finance Committee in their minutes as quoted above.

Special requests included in the budget figures received from the field which involved askings from the Sustaining Funds for 1941-42 were considered, and it was

⁴¹
E-1556 VOTED that the requests be referred to the Associated Boards and that the

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field be informed that these amounts may be available if and when secured.

INSURANCE ON BUILDINGS

The question of the insurance on buildings had been studied by the office, and Mr. Evans reported that he had discovered that American firms were not willing to take responsibility for insuring buildings in Chengtu at the present time. Discussion of possible ways of handling insurance followed, and it was

⁴²
E-1557 VOTED to refer the question of insurance to the Finance Committee with the request that they study the matter and make a report to the Board of Governors.

PROPOSAL FOR A UNITED BOARD

Dr. Eric M. North, Chairman of the Associated Boards Committee on Greater Unity, was present and discussed the plans for a United Board. He answered a number of questions and pointed out that six of the eight constituent mission boards had already taken action favoring the plan in principle and that two boards, located in England, had not yet had opportunity to report. Careful consideration was given to the plan and in line with the actions taken by the other boards, it was

⁴³
E-1558 VOTED to approve the plan for a United Board in principle and to commend it to the Annual Meeting of the Board of Governors for definitive action.

It was also

⁴⁴
E-1559 VOTED to appoint Mrs. Carscallen as the representative of the West China Board of Governors to meet with the Committee which is giving consideration to the adjustment of the plans for a United Board for final consideration; and that travelling expenses incurred attending meetings of this Committee should be paid by the Board of Governors.

TRAVELLING EXPENSES FOR FINANCE COMMITTEE

It was pointed out that the Chairman of the Finance Committee was not appointed by any of the constituent mission boards and that since he did not live in New York, expense was involved in attendance at Finance Committee meetings. It was

⁵
E-1540 VOTED that the Treasurer be authorized to pay travel expenses of the Chairman of the Finance Committee to meetings in New York.

OVERDRAFT AT THE END OF THE FISCAL YEAR

Attention was called to the fact that there might be an overdraft in connection with the field budget on June 30, 1941. Since such an overdraft is related directly to handling of the field budget, it was

⁶
E-1541 VOTED that any overdraft on June 30, 1941 be a first charge against the 1941-42 field budget.

SUCCESSOR FOR PRESIDENT OF THE BOARD

It was noted that a committee had been appointed to find someone to succeed

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Dr. Endicott as President of the Board. It was

E-154⁷ VOTED that the committee, consisting of Dr. Cartwright and Dr. Decker, should be continued with the request that a report to the Board of Governors be made at its next meeting.

SCHOLARSHIPS

Dr. and Mrs. Ho Wen-chuin. Dr. and Mrs. Ho are now ready to return to China and the University authorities are very anxious to have them join the staff in Chengtu. Note was made that President D~~sm~~ing had informed them that their travelling expenses, in returning to China, would be financed from the New York office. As no funds of the Board of Governors were available to cover this item, it was

E-154⁸ VOTED that the return travel expense of Dr. and Mrs. Ho Wen-chuin be financed and charged to the field budget.

Mr. Lan-ho. Dr. Beech informed the Committee that Mr. Lan-ho had had one year's study in Rochester on funds furnished by Mr. Lambert and that Mr. Lambert had now agreed to assume the expense of another year's study in Rochester. It was

E-154⁹ VOTED that the Secretary write to Mr. Lambert and express our appreciation for this help for Mr. Lan-ho.

Mr. Meng Szu-ming. A request from the field had been received asking that funds to provide for Mr. Meng's coming to America for study at Harvard be taken from the balances in the Harvard-Yenching Institute grant. After discussion, it was

E-154⁵⁰ VOTED that the Committee approve the use of money from the Harvard-Yenching Fund to provide for a year of study at Harvard, subject to securing approval from the Harvard-Yenching Institute.

Mr. Wu Kwei-chang. Dr. Daniel Dye has been trying to find scholarship help for Mr. Wu, and he stated that the Church Missionary Society had been holding some money to provide for travel to America. This amount is insufficient to cover the cost and it was apparent that more funds were needed than seemed to be available at the present time. It was, therefore, suggested that Mr. Wu's application made recently be considered by the Associated Boards Scholarship Committee for a grant for the year 1942-43, and the Secretary was asked to present such a request to the Associated Boards' Committee on Scholarships.

APPLICATIONS TO THE ASSOCIATED BOARDS SCHOLARSHIP COMMITTEE

It was pointed out that the Associated Boards' Scholarship Committee had asked for applications for faculty members expecting to come to America be made under definite arrangements including recommendation by the President of the University. Several requests for scholarship help have come in in other ways and it was felt that the handling of requests should be regularized so that the Associated Boards' Scholarship Committee would have all applications in proper form and in such a way that order of precedence could be determined. It was, therefore,

E-154⁵¹ VOTED to request the Secretary to write to the authorities on the field explaining the steps necessary for the presenting of applications and to request that these provisions be observed in bringing applications to the Committee.

The meeting adjourned with closing prayer by Mr. Davidson.

JOSEPH I. PARKER
Assistant Secretary

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MINUTES OF SPRING MEETING
EXECUTIVE COMMITTEE - BOARD OF GOVERNORS
WEST CHINA UNION UNIVERSITY

9:30 A.M., Wednesday, May 6, 1942
Room B, 2nd Floor, 150 Fifth Avenue, New York, N. Y.

List of Members

Bishop Herbert Welch
Dr. J. H. Arnup
Dr. Frank T. Cartwright

Dr. J. W. Decker
Dr. George B. Huntington
Mr. H. T. Silcock

Guests: Dr. Joseph Beech, Mr. Oliver J. Caldwell, Mrs. C. R. Carscallen, Dr. F. W. Dillistone, Dr. A. E. Johns, Mr. J. T. Murray, Mrs. F. C. Nickels and Mr. Forrest Smith.

Secretaries: Mr. Evans and Mr. Parker.

All members of the Executive Committee were present with the exception of Dr. Huntington and Mr. Silcock.

The meeting was opened with prayer by Dr. Arnup.

APPROVAL OF MINUTES

The minutes of the Annual Meeting held on November 5 and 6 at Toronto were approved as circulated.

INTRODUCTION OF GUESTS

Guests as listed above were introduced by the Chairman. It was

E-1652 VOTED that the privilege of the floor be extended to the guests.

LETTER REGARDING MISS MARJORIE ROBERTSON

A letter received from the American Friends Service Committee stated that Miss Marjorie Robertson had been made an associate member of the Friends' Mission after arriving on the field. Last year her health had been very poor and it was thought that she would have to go away for rest and treatment. However, the summer vacation seemed to be of great benefit and she is continuing her work in Chengtu.

SCHOOL OF NURSING

A letter from Dr. Robert E. Brown, Superintendent of the Hospital, received shortly after the Annual Meeting of the Board of Governors in November, reported on various activities at the Hospital and particularly presented the importance of the establishment of a School of Nursing. Mrs. Atkinson reported that the Women's Board of the United Church of Canada had this matter under consideration and was recommending that such a school be established. It was noted that the property indicated for a future school of nursing is that now owned by the Baptist Mission and had been used as a dormitory. After thorough discussion, it was

E-1653 VOTED that we recognize the dignity of the nursing profession and the importance of including within the University Hospital organization a first-class Nurses' Training School.

We recommend a fuller inquiry into this whole problem, especially into the possibility of acquiring from the Baptist Mission their former Middle School Dormitory Building as a suitable property for this purpose.

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LETTER FROM DR. CRESSY

A letter from Dr. Cressy written in January told of the consideration and plans by the college presidents for action in case the campus is bombed. The plans and arrangements were noted with approval, and it was the sense of the meeting that the officers would see that cooperation would be carried out by the friends of the University in America.

MINUTES OF THE MEETING OF THE DIRECTORS, MAY 10, 1941

The minutes of the meeting of the Board of Directors were reviewed and the various actions noted. The action D-182 in reference to the gift of \$60,000 by Minister Chang Kia-ngau was particularly noted and it was

E-1654 VOTED that the President send a letter of appreciation to Minister Chang Kia-ngau expressing the gratitude of the Board of Governors.

SPECIAL REQUESTS FROM UNITED CHINA RELIEF

It was reported that recent letters which had been forwarded to United China Relief had included items for supplies and equipment for the Hospital and for the School of Pharmacy. After considerable discussion of the various needs of the University, it was

E-1655 VOTED to ask Dr. Beech and Mr. Caldwell to prepare a list giving order of preference of askings for special projects to be presented at the afternoon session of the Committee.

REPORT OF THE CHANCELLOR

Dr. Beech reported on a number of items. These were given consideration and action was taken as needed.

Mr. Sidney Maddock had been instrumental in securing approximately \$3,000 for the Dental Clinic Building and this amount had been entirely used for that purpose.

Since the last meeting, Wesleyan University had contributed \$500 to the Joseph Beech Fund. It was

E-1656 VOTED to request the President of the Board, Bishop Welch, to express the appreciation of the Board to the proper persons at Wesleyan University when he visits the school later in the month.

The grant given for Hospital equipment by the Rockefeller Foundation had been largely used. Part of the goods purchased had been shipped to Calcutta and the request had been forwarded to the authorities there asking that it be sent on to North India. Another part of the equipment is in San Francisco awaiting opportunity for forwarding. A third part of the shipment accompanied Dr. Agnew to India. Other materials are in New York and Chicago. The balance of the funds not yet expended are being reserved for transportation.

Dr. Lan Tien-ho, who has been studying at the University of Rochester, has been granted leave to remain another year and expects to continue his study at Rochester.

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In this connection the request that Dr. Lan might be used by Dr. Lim in his emergency Medical Service Training Schools was mentioned. In the discussion, it was apparent that the members of the Committee felt that Dr. Lan would render much more important service by returning to the University. It was

E-1657 VOTED that the plans for Dr. Lan be referred to Dr. Beech for clearance.

The Dental and Medical Schools are making very wide contributions of staff to a large number of the institutions in China. The Committee asked Dr. Beech to prepare a statement giving the facts concerning the contribution of staff to other institutions in China.

The special gift from a Montclair source which had been given for the Hospital building had been used with the exception of \$58,000, Chinese currency.

REPORT ON THE GENERAL SITUATION

Dr. Decker made a statement concerning the general situation in West China and particularly stressed the difficulties caused by the rising cost of living. In the discussion the fact was brought out that the basic pay of the staff at West China Union University was considerably below that of other institutions on the campus. It was felt that some provision ought to be made immediately equalizing this difficulty since it must necessarily cause serious misunderstanding on the campus. It was, therefore,

E-1658 VOTED to call the special attention of the Committee on Allocations and the Executive Committee of the Associated Boards to the inequality under which the teachers of West China Union University labor due to the original low scale of their salaries as compared with guest institutions. Under existing circumstances this constitutes a very serious additional handicap which we believe deserves the consideration of these Committees as they consider further allocations.

It was also

E-1659 VOTED to send to West China at once \$3,000 from reserve funds on hand in New York and that it be designated for the adjustment of basic salaries. It was further

E-1660 VOTED that the Finance Committee be instructed to explore further the financial position among the staff of the University and be given power to spend up to an additional \$2,000 to relieve distress.

BUDGET FOR 1942-43

Under the present conditions in China, it has been impossible to secure the usual detailed field budget. A cable from the field gave the amount of money needed over and above the usual amounts provided by the Board of Governors. The figure was given in two amounts - one as a minimum and the other as an enlarged asking. These amounts are planned to become a part of the Sustaining Fund for 1942-43. The figures as follows:

	Minimum	Maximum
West China Union University	\$82,000.00	\$102,000.00
" " " " Buildings		20,000.00

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It was

E-1661 VOTED to accept these figures as the present basis of askings and to refer them to the Finance Committee with authority to make such adjustment as may be necessary.

For the amounts available from the Board of Governors, it was

E-1662 VOTED to inform the field that the following schedule will be the basis for the 1942-43 budget:

General Budget Appropriation

Field Budget	7,500.00	
Special	<u>12,500.00</u>	20,000.00
Governors' Budget	7,500.00	
Miscellaneous Expenses:		
Home Admin.-Incidentals	400.00	
" -Gov. Expense	400.00	
Promotional Expense	<u>200.00</u>	1,000.00
Home Adminis. Executive Office	<u>9,570.00</u>	<u>18,070.00</u>
		<u>38,070.00</u>

Specially Designated Items:

H.Y.I. - Program of Chinese Studies	12,421.06	
Upkeep-J.A. Coles Memorial Building	300.00	
Scholarship	6.44	
Kate Atherton Fd.-Spec. Library Purchase	163.25	
Hodgkin Mem'l.-Promotion of World Peace	<u>410.27</u>	<u>13,301.02</u>
		<u>51,371.02</u>

It is estimated that income to cover the above items will be derived from the following sources:

Mission Boards	12,825.00	
Endowment Income	9,966.72	
Coles Estate	2,300.00	
H.Y.I. for Administration	1,000.00	
Special Gifts - Atherton Family	1,600.00	
Specially designated income - H. Y. I.	12,421.06	
Sustaining Fund	<u>11,258.24</u>	51,371.02

ASSOCIATED BOARDS' BUDGET

The Associated Boards requested a grant of the same amount for the year 1942-43 as was given in the year 1941-42. This amount was \$9,299. It was understood that because of savings and expenditure in 1941-42 the Associated Boards would have a balance on hand at the end of the year and that part of this balance would be re-funded against the 1942-43 payments by the constituent boards. It was

E-1663 VOTED that any such adjustments and refunds should be added to the reserve fund whenever they are available.

REPORT ON PROMOTIONAL ACTIVITIES

Mr. Caldwell presented a summary of the activities of a promotional nature carried on during the year. This report is attached hereto as Appendix A. The report was received with interest by the members of the Committee.

RECESS

At this time the Committee adjourned temporarily to re-convene at 2:00 P.M.

The afternoon session was opened with prayer by Dr. Decker.

RESIGNATION OF MR. GARSIDE

A letter from Mr. Garside was read presenting his resignation as secretary and assistant treasurer of the Board of Governors on account of his work with United China Relief. It was

E-1664 VOTED to accept Mr. Garside's resignation with regret and expressions of appreciation for the great contribution he has made to the work of West China Union University. Dr. Cartwright was requested to send Mr. Garside a letter, expressing the feeling of the members of the Executive Committee of the Board of Governors.

RESIGNATION OF THE CHAIRMAN OF THE FINANCE COMMITTEE

A letter from Dr. Huntington, telling of this recent illness and inability to continue his work as Chairman of the Finance Committee, was read. It was

E-1665 VOTED to accept the resignation and to express to Dr. Huntington the regret of the members of the Executive Committee that he feels it necessary to withdraw from this activity and also appreciation for the very careful and attentive work he has done for the financial interests of the Board.

It was also

E-1666 VOTED to appoint Mr. Forrest Smith as Chairman of the Finance Committee.

It was also

E-1667 VOTED that a committee, composed of the treasurer, the chairman of the Finance Committee and Mr. Evans, be requested to give careful consideration to the strengthening of the Finance Committee.

CHAIRMAN OF THE BOARD

The Chairman of the Committee called attention to the fact that he had accepted the Chairmanship of the Board on a temporary basis pending the selection of another Chairman. It was agreed that the Committee, consisting of Dr. Decker and Dr. Cartwright which had been previously appointed to study this matter, should be continued and requested to report to the Annual Meeting.

LAND SITUATION IN CHINA

Attention was called to the minutes of the meeting of the Finance Committee, dated April 22, 1942, containing the following action:

- "VOTED (a) to request the United Church of Canada to transfer to the Board of Governors of the University the property held in trust for the University such as the Administration Building, the library, the educational building, science building, and the Cole Clock Tower.
- "(b) That properties designated as having been held in trust for other Boards be conveyed to the Board of Governors to be held in trust for these individual mission boards.
- "(c) That the attorneys for the Methodist and Baptist Mission Boards be approached immediately for legal judgment covering the proposed transfers.
- "(d) That complete information from the attorneys and the foregoing actions be transmitted by the Secretary to Mr. Whitehead in Toronto, Canada, with the request that the finished document be in readiness for the meeting of the Executive Committee to be held on May 6th. (F-1642)"

The Committee was informed that a communication had been received from the Methodist Board giving approval to the foregoing proposal but from no other Board. At the request of the Committee, Mr. Forrest Smith, of the Baptist Board, and Mr. J. T. Murray of the Methodist Board, were invited to participate in the discussion. It developed that the decision of counsel as delivered December 30, could not be deemed authentic, and it was

E-1668 VOTED that the land situation be referred to the Chairman of the Finance Committee and that he be instructed to assemble all available data and relative matter and secure legal opinion as to the competency of the Board of Governors to hold property in trust for the constituent Mission Boards, reporting his findings in full to the Board of Governors.

LETTER FROM HARVARD-YENCHING INSTITUTE

A letter from the Harvard-Yenching Institute dated December 2, 1941 was presented and read. It covered certain correspondence with the office of administration of West China Union University and the Institute -- all of which reviewed the use of Harvard-Yenching Restricted Funds and more particularly referring to the balances held on hand by the Board of Governors. It was stated that Dr. Beech had communicated with the Institute regarding the application of funds for the work of Dr. Cheng Te-k'un and Dr. Graham.

In consultation with those closest to the situation, the administration framed a reply which was submitted to members of the Executive Committee by correspondence vote, but upon which questions of policy arose and a re-draft of the previous communications was presented to the Executive Committee for study and consideration. The letter was read and minor changes suggested. It was

E-1669 VOTED to approve the reply to the Harvard-Yenching Institute's letter of December 23rd as attached hereto as Appendix B subject to final conference with Dr. E. M. North.

SPECIAL REQUEST FROM UNITED CHINA RELIEF

As requested in the morning session, Dr. Beech and Mr. Caldwell presented a list of projects which could be used in presenting requests to United China Relief. It was noted that two projects had already been presented, and these should appear first on the list which follows:

1. Hospital equipment	\$50,000
2. School of Pharmacy	50,000
3. Hospital operating expenses	25,000
4. School of Nursing	25,000
5. Equalization of salaries for two years	20,000
6. Institute of Agriculture	15,000
7. Dental School additional staff	15,000

After carefully considering this proposed list, it was

E-1670 VOTED to refer this list to a special committee on askings with power to make revisions and to present the askings through the Associated Boards to United China Relief.

The committee is composed of the following members: the President of the Board, Bishop Welch; the Chancellor, Dr. Beech; Dr. Arnup, Dr. Cartwright, Mr. Caldwell and Mr. Evans.

REV. W. A. McCURDY

Since the Annual Meeting of the Board of Governors in November, there has occurred the death of Rev. W. A. McCurdy, a very active member of the Board of Directors on the field. Mr. McCurdy came to America for medical attention last fall. He died on December 7, 1941. It was

E-1671 VOTED to request Dr. Cartwright to write a letter, expressing the regret and very deep sympathy of the members of the Board of Governors, to Mrs. McCurdy and to the Board of Directors.

DATES FOR THE ANNUAL MEETING

The time and place for the Annual Meeting were discussed and suggestions were made as to proper arrangements. The dates of November 4 and 5 were suggested with the place of meeting to be in New York. It was

E-1672 VOTED that the arrangements for the Annual Meeting be referred to the officers for final decision as to time and place.

The meeting adjourned.

JOSEPH I. PARKER
Secretary

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R E P O R T O N P R O M O T I O N

Appendix A

WEST CHINA UNION UNIVERSITY

Introduction

There is so much interest shown these days in Free China that it is not difficult to make friends for West China Union University. The principal handicap in the way of raising money for the University is a very limited mailing list.

Procedure

A pamphlet was prepared which received substantial circulation. Letters of appeal were directed to the mailing list, and received a cordial response.

Results

Receipts for the year 1941-42:

Sustaining Fund

Designated, allocated and received direct.....	\$682.40
" "(not paid over from Assoc.Bds.).....	<u>33.00</u>
Total.....	\$715.40

Other Funds Outside Regular Budget

Dental Unit.....	\$2,570.72
WCUU Hospital - Rockefeller Grant 1941.....	7,500.00
Hospital Equipment Fund (Brown).....	206.00
Gift for Dept. of Pharmacy sent directly to Dr. Meuser from Mr. Magnus.....	<u>250.00</u>
Total.....	<u>\$10,526.72</u>
Grand Total.....	<u><u>\$11,242.12</u></u>

Summary

The needs of West China Union University meet with almost universal sympathy. The greatest need is for more contacts; the members of the Board of Governors might here be of great assistance.

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Appendix B

The Executive Committee of West China Union University has given careful consideration to the resolution of the Harvard-Yenching Institute passed on November 17, 1941, and is glad to give the information requested.

In effect the action of the Institute raises four issues, stated briefly as follows:

- (1) An explanation of the policy of maintaining balances of Harvard-Yenching Institute Restricted Funds in New York;
- (2) The continued request for funds from the Institute in the face of funds so held;
- (3) The inadequately developed department of undergraduate studies in the face of said balances; and
- (4) The reason the Harvard-Yenching Institute Board was "not notified of the existence of these free balances in New York".

Answers are supplied in numerical order.

- (1) The original limitations placed by the Institute upon the Restricted Funds as per the certificate of Incorporation, to wit: "To conduct and provide research instruction and publication on the culture of China", "to explore, discover, collect and preserve objects of culture and antiquities, or to aid museums or others to do so," place new emphasis in the teaching program of West China Union University.

The University was not prepared at once to meet fully this expectation of advanced instruction and research. The immediate and pressing need was for larger funds to raise the standards to meet ordinary requirements, and the switching of the emphasis to the Chinese Cultural development by allocating \$300,000. to Restricted funds, as over against \$200,000. as an outright gift, did not help in this development.

The Governors, however, accepted the situation and at once inaugurated a program suited to the requirements, but in justice to the work and the proper use of funds the entire restricted fund could not at that time be used. Local currency appropriations were made upon budgets built to suit the conditions and no effort was made to absorb expenses of Arts and Science or any other courses by charging excessive expenses against the Cultural Program funds. Briefly, the Governors recognized the limitations and lived up to them to the letter.

This situation inevitably led to some accumulation of Restricted Funds, pending the fuller development of the cultural course. After proving the 1929 Budget there was still a balance remaining in the Restricted Fund account, and the Governors voted;

"That the balance still remaining be held in reserve for further action by the Board of Governors".

And again action was taken after approving the 1930 Budget:

"That the unexpended balance of Harvard-Yenching Institute income be held available for the purchase of books for the library and of material for

the museum, and for any other current or capital expenditures related to the work of the Chinese department of the University".

The rapid growth of the funds to the present balances has been due to the low cost of the Chinese dollar the past few years. In the light of the advance in commodities and labor, the entire income from Restricted funds for 1941-42 was voted to the field; and with Dr. Cheng Te-k'un now in the field, larger appropriations will be required as soon as it is possible to transport purchases. There has always been in mind the immediate necessity of larger stock room in the Library and a possible extension of the Library building because of the acquisition of Chinese Cultural books, and at present the New York Office has in hand a large order for books which cannot be filled because of prevailing conditions.

- (2) We find that the applications of 1937 and 1938 were made without consultation with the Board of Governors. In making these requests, no doubt, Dr. Beech was anticipating larger local expenditures on the field than proved to be the case and desired to protect the balances in New York for such use. The Board of Governors feels that, in the light of the policy expressed in Dr. Elisseeff's letter, these two items should be charged against the income of the Restricted Fund, and that the amount involved should be refunded to the Institute's General Fund from the balances now on hand in the West China account.
- (3) West China Union University promptly began the development of a Chinese Cultural department, as is testified to by the reports from the University (See 1933-36 and subsequently) and by the expenditures as shown in the various budgets. The employment of Dr. D. C. Graham for a period was intended to cover a term of development until competent Chinese could be prepared. The Institute did not, however, approve the continuance of Dr. Graham's services. The return of Dr. Cheng Te-k'un should greatly strengthen the department. Some others of the West China staff are worthy of help toward further education but present conditions do not encourage travel from abroad.
- (4) It should be noted that the Institute was advised of the policy of holding balances through the report submitted by the Board of Governors and forwarded to the Institute on August 13, 1934. Subsequently, other reports were made growing out of the handling of the Graham account by the Board of Governors and they were forwarded to the Institute on November 5, 1936. In both instances, these reports definitely reported that funds had accumulated on the books of the Board of Governors in New York City.

There is no desire on the part of the Board of Governors to withhold any information from the Institute; and if you so wish, the Annual Report of the Treasurer and audited statement will be forwarded each year.

That the wishes of the donor of the funds held within the Institute are to be properly served, the Board of Governors are ready at all times to cooperate with the Institute in a closer understanding of the program and its implementation.

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MINUTES OF MEETING
EXECUTIVE COMMITTEE
WEST CHINA UNION UNIVERSITY

10:30 A.M., Thursday, June 11, 1942
Room 900, 150 Fifth Avenue, New York, N. Y.

List of Members

Bishop Herbert Welch
Dr. J. H. Arnup
Mrs. G. D. Atkinson
*Dr. F. T. Cartwright

*Dr. J. W. Decker
Dr. G. B. Huntington
Mr. H. T. Silcock
*Mr. Forrest Smith

Those whose names are starred were present as were also Dr. A. E. Armstrong, Mr. C. A. Evans and Mr. J. I. Parker.

In the absence of Bishop Welch, Chairman, Dr. Decker was asked to preside.

MINUTES OF MEETING OF JUNE 5th, 1942

The minutes of the previous meeting of the Committee, held on June 5, were verbally presented and matters requiring further consideration were pointed out.

CABLE FROM CHENG TU AND CORRESPONDENCE WITH THE HARVARD-YENCHING INSTITUTE

In accordance with the action of the meeting on June 5, a cable had been sent to Chengtu which read as follows:

"CABLE IMMEDIATELY AMERICAN DOLLAR REQUIREMENTS FOR 19423 TO EQUALIZE WEST CHINA CHINESE SALARIES WITH GUEST INSTITUTIONS".

The reply to this cable was as follows:

"WEST CHINA PRESENT SALARIES APPROXIMATELY EQUAL GUEST INSTITUTIONS EX-
CLUDING ROCKEFELLER GRANT SALARIES CHEELOO MEDICAL. PRIEST
CABLE APRIL TWENTYSEVENTH ADEQUATE REQUIREMENTS HUNDRED THIRTY THOUSAND
INCLUDED SALARY ADJUSTMENTS. HAROLD ROBERTSON".

In addition to the cable, correspondence had been received just before the meeting from the Harvard-Yenching Institute enclosing information from Chengtu which raised extensive questions regarding the procedure involved in the carrying out of the program of the Institute.

It was felt that the cable from Chengtu did not completely clear the question of what had been done on the equalization of salaries but that something immediately should be provided to assure the adjustment of the salaries of the Chinese staff. It was, therefore,

E-1678 VOTED to authorize the secretaries to release at once \$8,000 from the balances of the Harvard-Yenching Institute funds, now available, for equalization of salaries of the Chinese staff of the University, that this amount be considered a first payment against the needs for 1942-43 (\$105,000) with the understanding that the indicated needs for 1942-43 include adequate provision for the equalization of salaries, and that the secretaries are also instructed

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to send a letter to Chengtu fully explaining how this \$8,000 is to be used, quoting the instructions and wishes of the Harvard-Yenching Institute given in their letter of June 6.

The questions raised, through the correspondence, by the Harvard-Yenching Institute are of such far-reaching nature that it was felt that the material required further study and consideration by a later meeting of the Committee. It was, therefore,

E-1679 VOTED to call a meeting of the Executive Committee for June 18 at 5:00 P.M. and to ask Dr. Charles Stelle, of the Harvard-Yenching Institute staff in China and who is now in America, to attend this meeting and also to secure the attendance, if possible, of Dr. E. M. North and Dr. E. H. Hume.

The meeting adjourned.

JOSEPH I. PARKER
Secretary

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MINUTES OF MEETING
EXECUTIVE COMMITTEE
WEST CHINA UNION UNIVERSITY

5:00 P.M., Thursday, June 18, 1942

Park Room, Parkside Hotel, 18 Gramercy Park, New York, N. Y.

List of Members

*Bishop Herbert Welch
*Dr. J. H. Arnup
Mrs. G. D. Atkinson
*Dr. F. T. Cartwright

*Dr. J. W. Decker
Dr. G. B. Huntington
Mr. H. T. Silcock
*Mr. Forrest Smith

Those whose names are starred were present as were also Mr. Caldwell, Mr. Evans, Dr. Hume and Mr. Parker.

The meeting was opened with prayer by Mr. Smith.

RESIGNATION OF MR. PARKER

The Chairman presented a letter from Mr. Parker giving his resignation as Assistant Secretary and Assistant Treasurer of the West China Board. It was indicated that his resignation to the Associated Boards implied this action for West China, but the Committee was reluctant to accept same and voiced very sincere regret. Appreciation for services rendered and good wishes for the future were also expressed. It was

E-1680 VOTED to accept the resignation of Mr. Parker as Assistant Secretary and Assistant Treasurer with sincere regret and grateful appreciation.

It was brought to the attention of the Committee that some further arrangements should be made about the signing of checks, and it was

E-1681 VOTED that the Chairman of the Board of Governors be authorized to sign checks and that proper notification of this authorization be sent to the bank.

WORK OF THE HARVARD-YENCHING INSTITUTE IN CHENG TU

Correspondence received from the Harvard-Yenching Institute concerning the program of Chinese Cultural work carried on in Chengtu was reviewed and given very careful study. The Institute is particularly anxious that the undergraduate work in Chinese Cultural studies be given first attention and that this program be materially strengthened together with greater emphasis on the provisions for the museum and library. The Executive Committee gave particular attention to the proposed use of funds as suggested by Dr. Elisseeff in the light of the understanding of the local situation in Chengtu. It was agreed that a cable be prepared and sent to the authorities of West China Union University in Chengtu explaining clearly the proposals of the Harvard-Yenching Institute. After careful consideration of the wording of this cable, it was

E-1682 VOTED that the following cable be sent to the field after consultation with Dr. North and also with Dr. Elisseeff if necessary:

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"DISREGARD HARVARD YENCHING WELL KNOWN POLICY EXPLAINED 1940 PRINTED MEMORANDUM WILL DESTROY INSTITUTE SUPPORT STOP INSTITUTE DEMANDS MAJOR ATTENTION UNDERGRADUATE CULTURAL WORK ESPECIALLY ADEQUATE INSTRUCTION CHINESE LANGUAGE WITH GENEROUS PROVISION FOR MUSEUM AND LIBRARY STOP FORMAL INSTITUTE ACTION IN LETTER DECEMBER FIFTH MAILED ELISSEFF TO ROBERTSON INDICATES RECOMMENDED RATIOS FOR RESTRICTED FUNDS AS FOLLOWS 3105 EACH FOR TEACHING LIBRARY AND MUSEUM 2360 RESEARCH AND PUBLICATION WITH BALANCE FOR SCHOLARSHIPS AND ADMINISTRATION STOP SPECIAL MEETING GOVERNORS CALLED BECAUSE INSTITUTE DISSATISFACTION REQUEST IMMEDIATE ASSURANCE FAITHFUL ADJUSTMENT TO MEET INSTITUTE STANDARDS. CARL EVANS"

It was also

E-1683 VOTED that a covering letter be written to the field setting forth the attitude of the Institute and the conclusions of the Governors as outlined in the foregoing action, same to be reviewed by Messrs. Hume and North.

The meeting adjourned.

C. A. EVANS
Assistant Secretary

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MINUTES OF SPRING MEETING
EXECUTIVE COMMITTEE - BOARD OF GOVERNORS
WEST CHINA UNION UNIVERSITY

9:30 A.M. Wednesday, May 5, 1943
Room 900, 150 Fifth Avenue, New York, N. Y.

List of Members

<u>1943</u>	<u>1944</u>	<u>1945</u>
*Mrs. Frank E. Baker *Mr. Forrest Smith Bishop Herbert Welch	*Dr. Frank T. Cartwright *Dr. Jesse H. Arnup	*Mr. Dana M. Albaugh Dr. Harry T. Silcox
Guests: Dr. Joseph Beech, Dr. A. E. Johns, Mrs. F. C. Nickels, Dr. Harry Williams, and Dr. Wu Yi-fang.		

All the members of the Executive Committee were present with the exception of Mr. Harry T. Silcox and Bishop Welch, who is ill.

The following members of the staff were also present: Mr. Evans, Mrs. Mills, Mr. Caldwell and Mr. Corbett.

By unanimous consent, Dr. Jesse H. Arnup was chosen chairman.

The meeting was called to order and Chancellor Beech led in prayer.

INTRODUCTION OF GUESTS, ACCEPTANCE OF AGENDA

The guests listed above were introduced by the Chairman, and it was

E-1745 VOTED that these guests be made corresponding members of the Executive Committee for this meeting.

It was also

E-1746 VOTED that we put on record a resolution of regret at the absence of Bishop Herbert Welch and of sympathy with him in his illness, and that the Secretary be authorized to send this message to Bishop Welch.

Report was made that several letters from West China Union University had been received too late to be included in the agenda. It was

E-1747 VOTED to accept the agenda, with the addition of these letters under "Reports from the Field."

It was also

E-1748 VOTED to adjourn the morning session of the meeting at 12:15 and reconvene at 2:00 P.M.

APPROVAL OF MINUTES

It was

E-1749 VOTED to approve the Minutes of the Finance Committee meetings of

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December 28, 1942, January 2, 1943 and March 30, 1943, as distributed.

ERECTION OF DORMITORY

Letter from Mr. Lindsay under date of December 19, 1942 referred to the need for additional dormitory space. It was stated that there had been delay in securing consent from United China Relief to use \$20,000 from sustaining funds for building purposes. Less than a month ago, however, consent had been given without formal action by the Program Committee on the ground that anything given to the Colleges should be considered as under the jurisdiction of the Associated Boards. As the Special Committee on Emergency Askings approved the \$20,000 within the West China budget, it is, therefore, available for use. The field was notified that the money is available, but whether or not it is in a position to use it at the present time is not known. However, Dr. Wu stated that while the need for a dormitory was acute, up to the time she had left China it had not been erected.

MINUTES OF THE BOARD OF DIRECTORS

The Minutes of the Executive Committee meeting of the Board of Directors of West China Union University, held in Chengtu on October 17, 1942, received the latter part of February, were read by the Secretary.

A letter from President Lincoln Dsang, dated March 20, 1943 and addressed to the Board of Governors (Appendix A) was read, it having been received on the morning of the meeting. The Minutes of the meeting of the Executive Committee of the Board of Directors, held March 6, 1943, were also received in the same mail and likewise read. Various actions were noted with deep interest, especially the following:

- E-215 - Financial Situation;
- E-216 - Illness of Vice-Chancellor and Appointment of Acting Vice-Chancellor;
- E-217 - Change in Library Appointments;
- E-218 - Appointment of Comptroller;
- E-219 - Loan of Site to Ginling College.

Honorary Degree. Action E-221 referred to the granting of an honorary degree and as this represented an entirely new procedure, the Secretary's office was instructed to communicate with President Dsang regarding same.

Alumni Association Gifts for Endowment. Action E-223 reported that about \$300.00 local currency had been raised by the Alumni Association and that the Executive Committee had commended the Alumni and expressed sincere gratitude. It was

E-1750 VOTED to express to the Board of Directors gratification for the efforts put forth by the Alumni Association to raise an Endowment Fund.

Psychopathic Ward. Action E-225 referred to an agreement between the Municipality at Chengtu and West China Union University toward the operation of a psychopathic hospital. It was reported that for many years doctors of the mission hospitals have hoped for the opening of a ward or institution to deal with psychopathic cases. The Medical College staff, in cooperation with a trained worker of the National Central Medical College staff, has worked out an agreement with the Municipal authorities of the City of Chengtu for such a project. Terms of the agreement were listed in the field Minutes. After discussion, it was

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E-1751 VOTED to concur in the action taken by the University and confirm the contract for cooperation in psychopathic work with the Municipality of Chengtu and that we express our gratification at this forward step in mental education and treatment.

Youth Corps Building. Action E-226 recorded the agreement between the University and the Youth Corps Central Office regarding the erection, use and control of the building on the University campus. The question of the erection of the Youth Corps Building was discussed at length, and in consultation with Dr. Wu Yi-fang it was finally

E-1752 VOTED to approve the erection of a building for the Youth Corps as outlined in the proposed agreement with the Youth Corps Central Office.

SCHOOL OF NURSING

Statements on the "School of Nursing" and the "University Hospital Building Situation" were received from the Vice-Chancellor and are attached to these Minutes (Appendix B).

It was suggested after discussion that the Woman's Committee, of which Mrs. Atkinson is President, might be asked to canvass the possibility of assuming responsibility for the School of Nursing, and it was

E-1753 VOTED that the matter of the School of Nursing in connection with the new hospital be presented to the Woman's Committee of the West China Union University as soon as possible for their consideration and study and that the Chairman be asked to reiterate our request to the Baptist Board for the gift or sale of the old Middle School dormitories and adjacent properties.

SCHOOL OF DENTISTRY

In connection with the School of Dentistry, Dr. Beech reported that the American Dental Trade Association had been able to raise approximately \$3,000 for the new clinic building. However, due to the rising price of material, the building cost about \$4,000. The extra money was taken from the treasury of the hospital fund, so that provision needs to be made to replace this amount. It was suggested that this matter be followed up with a request to United China Relief for a grant to the School of Dentistry.

FINANCIAL MATTERS

Current Conditions: It was reported that from present indications there will probably be a slight deficit on the closing of the books June 30. It was suggested that various sources of income be explored before the final closing, with the hope of covering any shortage.

Use of Common Stock. A statement on the use of common stocks was presented by the Finance Committee with the recommendation that authority be given to invest, not to exceed 25% of funds, in common stocks.

As the problem of the use of common stocks is such an important matter, it was suggested that it be referred to the Board of Governors at the annual meeting in November, but that the Finance Committee should be instructed to invest available

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funds in short term securities. It was therefore

E-1754 VOTED to refer the matter of the use of common stocks to the Board of Governors at the annual meeting in November, and that the Finance Committee be instructed to invest available funds in short term securities pending final decision in November.

Field Balance. A letter was received from the field dated March 18th stating that all money appropriated for the field has been taken into account in drawing up the budget for 1942-43, and there is, therefore, in this account no balance of \$3,817.27, which it was thought might be used to meet the anticipated needs of the Board of Governors amounting to \$8,155.71. The field hoped that authorization might be given to operate on the proposed budget anticipating that the credits from the Associated Boards might be ample to cover the shortage. It was

E-1755 VOTED that action regarding the \$3,817.27 from balances due the field from current budget be referred back to the Finance Committee with power.

Coles Fund Reserves

A request from the Building Committee asks that money from the Coles Fund Reserve should be used to build the paths and prepare the grounds of the University Hospital and the Medical-Dental College. The amount suggested by the Committee was \$2,500 gold. It was

E-1756 VOTED that the request for a grant of \$2,500 from the Coles Fund be referred to the Finance Committee.

Funds for 1943-44

The question of funds for 1943-44 was discussed, and it was

E-1757 VOTED to refer the matter of funds for 1943-44 to the Finance Committee.

Purchase of Supplies

A report was made as to the supplies purchased in America for West China. Dr. Beech stated that two of these shipments had gotten across the Pacific. The shipment consigned to Rangoon - 1700-odd pounds of equipment - was transferred to Calcutta. From there 1,000 pounds of that shipment was taken over to Kunming and the University is now trying to make arrangements to bring it from Kunming to Chengtu. The other part of the shipment was taken over by the United States Army. An electric call system for nurses costing approximately \$700 was lost at Karachi. The other shipment is being traced.

On the Pacific coast there is a shipment of electric refrigerators, valued at a little over \$3,000. These are well packed and will not deteriorate in value and are now in storage. Another order of supplies from Montgomery Ward has been cancelled. Part of a call system, paid for in this office, is at present stored at the Rockefeller Foundation.

The question of sending medical supplies was discussed at length. According to Dr. Cartwright, the Methodist Board has been investigating this matter, as there are certain drugs which are unobtainable in China. He stated that it was quite possible to send small shipments of valuable and essential drugs by air and the field has reported that because of the great demand, these drugs should be

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sent regardless of cost.

It was suggested that a schedule be prepared in the office on the progress of sending supplies out to the field, either by mail or otherwise.

STATEMENT BY DR. WU YI-FANG

Dr. Wu Yi-fang made a brief statement expressing the gratitude of Ginling and the other guest institutions at Chengtu to their host, West China Union University. She said that the University had experienced a marvelous expansion in the field of service since the capital was moved to Szechwan, with all sorts of activities and developments taking place in this huge province.

In reply to a question about how the desire to accommodate large numbers of students might effect the Christian character of our institutions, Dr. Wu said that the most difficult problem at present is the pressure to admit more students. A large proportion of business people and even farmers have made enough money to send their children to college, and many prefer the Christian colleges to the national institutions. But it is a difficult problem to find an adequate number of well qualified teachers.

Chancellor Beech, in replying to Dr. Wu, expressed the gratitude of West China for the fine Christian spirit of the guest institutions and expressed the hope that when they started back to their own campuses they would not all leave on the same day.

RECESS

The meeting adjourned at 12:15 to reconvene at 2:00 P.M.

AFTERNOON SESSION

2:00 P.M. Room 900, 150 Fifth Avenue, New York, N. Y.

The meeting was called to order by Dr. Arnup, who led in prayer.

COMMUNICATION FROM HARVARD-YENCHING INSTITUTE

A letter addressed to the Presidents, Boards of Managers, and Boards of Trustees of the China Christian Colleges, dated March 10, 1943 from the Harvard-Yenching Institute, was read by Mr. Corbett.

It was suggested that we acknowledge this letter with gratification for the Institute's continued interest and support; that we share those reports already received in whole or in part and that we anticipate receipt of reports in the fall of the conferences now being held on the field, and that the secretary govern himself accordingly in his reply.

It was reported that answers from the field to the Harvard-Yenching Institute regarding the use of Restricted Funds have been received by the Institute and copies are held in the office of the Secretary. During an informal discussion of the contents of these letters, it was suggested that the Assistant Secretary paraphrase these communications for the information of the Harvard-Yenching Institute.

MATTERS GROWING OUT OF THE MEETING OF ASSOCIATED BOARDS

It was reported that the Committee on Emergency Askings of the Associated Boards has in hand the creating of the budgets of all the colleges. The Finance Committee of the West China Union University is meeting regularly and matters with regard to the budget should be passed on to the Committee on Emergency Askings for their consideration if it seems necessary at any time, or to answer questions raised by United China Relief.

DATE OF ANNUAL MEETING

It was

E-1758 VOTED to follow our normal procedure and hold the annual meeting of the Board of Governors in Toronto, Canada, November 4 and 5, 1943.

Dr. Beech reported that the Chairman of the Board of Directors of West China Union University, Dr. Chang Kia Ngau, was contemplating a visit to America and he thought it would be a good opportunity to have the Chairman invite him to attend the annual meeting of the Board of Governors in November. It was

E-1759 VOTED that we ask our Chairman to send a message of greeting to the Chairman of the Board of Directors, Dr. Chang Kia Ngau, and in the event of his coming to America we hope he will be available for the Annual Meeting of the Board of Governors in Toronto on November 4 and 5, 1943

WORLD DAY OF PRAYER FUNDS

The question of a possible grant from the World Day of Prayer, conducted under the auspices of the Foreign Missions Conference, was discussed, and it was

E-1760 VOTED that the Board of Governors communicate with Miss Sue Weddell, Secretary of the Woman's Inter-Board Committee of the Foreign Missions Conference, asking that the Woman's College of West China Union University be added to the list of Christian Colleges which benefit by the World Day of Prayer contributions.

REPORT OF PROMOTIONAL ACTIVITIES

A report was presented stating that during 1942-43 there have been certain changes in the emphasis of the promotional program of West China Union University. Because the Sustaining Funds of the Christian Colleges in China were in a large measure guaranteed by United China Relief, it has not been so necessary to seek energetically an increase in the giving of our friends. Therefore, the principal purpose of promotional efforts during the past fiscal year has been to maintain the interest of old friends, and to make new ones.

A popular booklet was published for West China in the autumn of 1942. This booklet has received wide distribution, and has been very favorably received. In addition, a number of mimeographed reports have been sent to Trustees, friends and former staff members. More reports will be made available as they are received from China.

Although there has been as yet no organized solicitation of funds this year o

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Spring Meeting
Executive Committee
West China Union University

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May 5, 1943

behalf of West China, by April 10 a total of \$531.50 had been received in the form of more or less spontaneous gifts. It is expected that in May or June there will be a formal mail appeal to friends in the West China Union University mailing list.

Perhaps the most encouraging feature of the promotional work which has been done for West China is that if an emergency arises, and if funds are no longer available through United China Relief, or through the National War Fund, everything is in readiness for an intensified effort to secure necessary funds for the ongoing work of the college. The foundation of our promotional activities must be the interest and sympathy of American friends. We probably have more of this now than in some time past.

Various articles involving all the Colleges, have also been sent out to a selected list of 240 religious press publications, with very good results.

It was also reported that a new booklet for the Woman's College is being prepared by Mrs. Mills. It was

E-1761 VOTED to accept this report on the promotional activities with appreciation.

ADJOURNMENT

On motion, the meeting adjourned.

C. A. EVANS

Assistant Secretary

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MINUTES OF SPRING MEETING
EXECUTIVE COMMITTEE - BOARD OF GOVERNORS

WEST CHINA UNION UNIVERSITY

CONSIDERING THEOLOGICAL COLLEGE

3:30 P.M. Wednesday, May 5, 1943
Room 900, 150 Fifth Avenue, New York, N. Y.

List of Members

<u>1943</u>	<u>1944</u>	<u>1945</u>
*Mrs. Frank E. Baker	*Dr. Frank T. Cartwright	*Mr. Dana M. Albaugh
*Mr. Forrest Smith	*Dr. Jesse H. Arnup	Dr. Harry T. Siscox
Bishop Herbert Welch		

Those whose names are starred were present, as were the following members of the staff: Mr. Evans, Mrs. Mills, Mr. Caldwell, and Mr. Corbett.

Guests were: Dr. Wu Yi-fang, Dr. Joseph Beech, Dr. A. E. Johns, Mrs. F. C. Nickels, Dr. Harry Williams.

Dr. Arnup was Chairman of the meeting.

It was reported that President Sparling wrote on March 2, 1943 -

"I am alarmed at our prospects and feel that we must continue to apply to you for assistance. I would like to reiterate the request of my former letter that the Board of Governors would seek to raise as a minimum for the present year gold \$5,000."

Several members of mission boards reported on their present plans for appropriations to the various colleges, and the matter was discussed at some length. It was finally

E-1762 VOTED that we refer this matter for favorable consideration to the Finance Committee for report to the annual meeting in November.

It was also suggested that the promotional officers seek special gifts for the support of the Theological College.

In replying to President Sparling's request for \$5,000 gold, the secretary was instructed to call attention to the present improvement in the exchange situation.

PROFESSOR PHELPS' STATEMENT

It was

E-1763 VOTED to duplicate and send this statement "The Aims of the University" to the members of the Board of Governors.

It was also suggested that the letter from Ernest Hibbard, reporting on buildings and costs, be mimeographed and circulated to the Board of Governors and especially to the members of the Woman's Committee in connection with the School of Nursing.

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Spring Meeting
Executive Committee
West China Union University
Considering Theological College

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It was suggested that when letters arrive from the field which have any bearing on decisions to be made, copies be sent to the members of the Board of Governors.

ADJOURNMENT

The meeting adjourned with prayer by Dr. Cartwright.

C. A. Evans

Assistant Secretary

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UNITED CHURCH OF CANADA

West China Mission

Chengtu, Sze
Treasurer's Office
November 10th, 1942

West China Union Theological College

Rev. C. A. Evans
Associated Boards for
Christian College
150 Fifth Ave, New York

Dear Mr. Evans,

Yours of September 1st received.

The sum of N.C. \$3835.20 was received here on August 27th 1941 from the Field Treasurer of the U.C.C., W.M.S. The College financial year closes June 30th hence it does not appear until the year 1941-2. You will have received a copy of the accounts for this year from Dr. G. W. Sparling.

I am sending you a synopsis of the building accounts from the time the college began. It seems necessary to go back this far as the building spread over more than one year and funds are not always paid in a lump sum but come in gradually. This will give you a birdseye view of what has been done in the way of erection of a permanent plant here. The years 1938-9 show expenditure which includes additions and changes to the original buildings.

The buildings erected up to the present are the following:

1. The original group of lath and plaster building with the tile roof in the compound on the street. Property of U.C.C.
2. A double residence two story brick and tile occupied by Dr. F. W. Price and Rev. Peter Shih. The most of this money for building came from the Nanking Seminary. On the removal of Nanking these residences will be available for the West China staff.
3. A set of buildings of lath and plaster with tile roof occupied by Rev. Newton Chiang on the same terms built by Nanking.
4. The first dormitory to the south used as dormitory and class rooms solid brick with tile roof two storeys.
5. The second dormitory to the north of the first used as womens dormitory, class rooms for B. D. Work and offices.
6. A brick one storey residence erected by Nanking Seminary Funds supplied entirely by them not included in the statement sent herewith.
7. Gateway and servants quarters to the east of the compound.

I trust this will enable you to understand the situation as regards plant as it is at present. The balance shown as on June 30th has partly been used and by the end of the year will have disappeared. Roads and paths are being made. The furniture in some of the class rooms belongs to the U.C.C., W.M.S. High School which at present is working away from the city. When this school moves back when affairs quiet down we will be under the necessity of replacing this furniture with some bought by the college.

Yours sincerely

/s/ Ernest Hibbard

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MINUTES OF MEETING

EXECUTIVE COMMITTEE - BOARD OF GOVERNORS

WEST CHINA UNION UNIVERSITY

9:30 A.M., Thursday, March 23, 1944
Room 900, 150 Fifth Avenue, New York, N.Y.

Members of Executive Committee

*Dr. Jesse H. Arnup, Chairman
*Dr. Frank T. Cartwright
Miss Sallie Lou MacKinnon
*Dr. E. A. Fridell

*Mrs. F. C. Nickels
Mr. H. T. Silcock
*Mr. Forrest Smith

Those whose names are starred were present.

Guests: Dr. Joseph Beech, Bishop W. Y. Chen, Dr. L. G. Kilborn, Dr. E. C. Lobenstine, Dr. Frank W. Price.

The following members of the staff were also present: Mr. C. A. Evans and Mr. Charles H. Corbett.

Dr. Arnup called the meeting to order at 10:00 A.M. and asked the group to join in repeating the 121st Psalm. He then led in prayer.

Miss MacKinnon was unable to attend because of absence from the city.

INTRODUCTION OF GUESTS

The guests listed above were introduced by the Chairman and it was

E-1821 VOTED that these guests be made corresponding members of the Executive Committee for this meeting.

The Chairman presented Dr. Kilborn, dean of the College of Medicine and Dentistry of West China Union University.

Dr. Kilborn reported that from 1936 to 1943 he was in China, during years of intense activity and consuming interest and real development in the College of Medicine and Dentistry.

He went on to say that in 1936 there were 200 students, including pre-medical and pre-dental, whereas now there are 300. In addition Cheeloo students are taking courses with no differentiation except registration. The total Medical-Dental student body last fall, including P.U.M.C. students was upward of 500.

From a provincial institution with most of the students coming from Szechwan, the College now has students coming from every province in China as well as overseas Chinese from Malaya, Hongkong and Burma. Less than half are from Szechwan.

Dr. Kilborn told of the financial development of the College during the war years, as well as recognition by the provincial and national government, and spoke of the important work being done by former graduates of the College in all phases of society. In 1936 there were no Chinese members on the faculty and in 1943 they

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had an Honorary Professor, seven full professors and twenty associate professors, all Chinese. In 1936 no department was headed by a Chinese but now of sixteen departments seven are headed permanently by Chinese and two have temporary Chinese heads during the absence of the foreign staff.

From an inbred institution, staffed by former graduates, the College has been broadened with the coming of others from occupied territory. He spoke of the normal difficulty of getting staff members to West China from other parts of China and of the need for replacements of foreign staff.

Dr. Kilborn stated that there is not a single representative of the Woman's Missionary Societies, or any woman physician, even though forty percent of the students are women, which would be fifty percent if enough dormitory space were available; thus the selection is more severe for women taking entrance examination. As a result the average woman student is better than the man.

Dr. Kilborn reported on the progress in building, illuminating his talk with references to a map.

He also spoke about the adjustments which were required when the guest institutions arrived, and pointed out the difficulty involved in the fact that the National Central University gave a six year course while West China Union University gave a seven year course.

Reference was made to the need of replacement and expansion of the mission staff and more Chinese staff; as well as the development of a good library.

(A statement covering Dr. Kilborn's report will be prepared and distributed by Dr. Arnup.)

In the discussion that followed it was learned that there was no clear definition of the relationships between P.U.M.C. and West China Union University other than that signed by Dr. C. Forkner and Dr. Kilborn. It was felt that there is needed a quite clear understanding regarding the nursing situation as it relates to both P.U.M.C. and W.C.U.U.

Dr. Kilborn stated that he was aware of the difficulties and that what was seriously needed was trained hospital administrators including superintendent and engineer, backed up by an adequately trained accountant plus a stenographer and secretary.

Asked about the results of Dr. P. Z. King's grant, by which West China Union University, National Central University and the National Health Administration would develop dentistry in China, Dr. Kilborn replied that as a result of this grant West China College of Medicine and Dentistry had accepted twice as many pre-dental students as before.

BISHOP W. Y. CHEN

The Chairman called on Bishop Chen to speak at this time. Bishop Chen stated that he would support every word Dr. Kilborn had said. He felt that in Free China it would not be possible to find any better institution than West China Union University so far as building and site are concerned and in planning that institution Dr. Neech had prophetic vision in that he laid out such a large plant so that several other institutions could be taken in on the campus during an

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emergency.

Bishop Chen felt there were three things which are most important:

1. The members of the faculty. To maintain a first-grade Christian university in China, the members of the faculty and the standing of the professors is most important. Students will go where they can get what they want. A fund should be provided to secure the best scholars available in certain fields. A university is not judged by the buildings, but by the ability, character and loyalty of the staff.

2. Library. A good library is important. There is a good library in Chengtu because the Government moved the National Central Library from Peiping to Szechwan, and it was hoped that a part of it would remain in Free China. West China has a good museum, it being the only one of its kind in West China, but the library has much room for improvement.

3. Students. The resources of the middle schools and high schools must be relied on. If the standards of the high schools should be lowered and the raw material is not good it is hard in four college years to make a good student. The high schools and middle schools are the feeders for the university. Care must be taken in the selection of students. It was felt that with a goodly number of scholarships for students who have done good work, more good students could be secured. It is not the number of students but the number of first-grade graduates that is important.

In the discussion which followed it was stated that the language problem is serious, especially for students from Burma, who do not speak Mandarin, but speak excellent English, and many have left for India where they can continue to study in English.

It was stated that some Chinese would like to see more emphasis placed on English, and students from some of the colleges say they would prefer western professors with discussion in English. In answer to this it was stated that of a class of 70 over 65 wanted the lectures continued in Chinese.

The question of basic English regarding the teaching of language was discussed, and it was stated that one institution in China is now experimenting with two methods, half in basic English and half otherwise, and are charting the progress over a period of two or three years.

YOUTH CORPS BUILDING

It was reported that a letter had been received from the field under date of December 30, 1943 in regard to the question of the San Min Chu I Youth Corps Building and is attached to these minutes as Appendix A.

After discussion, it was

H-1822 VOTED to accept as read the letter from the field with regard to the Youth Corps Building, with appreciation of the fact that the Board of Directors states that at this time it is unwise to attempt a revision but that we will look forward to a review of the problem at some later date.

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The action of the Executive Committee of the Associated Boards was reported with regard to the Youth Corps Building:

"that recognizing the gravity of the situation, the matter of the Youth Corps be referred to the officers and that we also recommend that it be called to the attention of the Planning Committee."

It was reported that this matter had been submitted to the Planning Committee.

FELLOWSHIPS AND SCHOLARSHIPS

Dr. Beech suggested that this Committee pass a motion of appreciation to be sent to the College of Medicine and Dentistry of Rochester University, thanking them for the assistance granted in the way of a fellowship to one of the dentists of the West China College of Medicine and Dentistry.

It was suggested that a similar action be taken with regard to the grant by the Kellogg Foundation to Dr. Eric Cheo for the scholarship and maintenance for one year at \$125 a month at the University of Michigan Dental College.

Also that such an action be taken with regard to the fellowship granted Dr. Janet Wang by the Woman's College Hospital in Toronto for further studies in obstetrics and gynecology.

It was therefore

E-1823 VOTED that the Secretary be instructed to see that letters of appreciation be sent to the various groups and institutions which have granted fellowships and scholarships to faculty and students of West China Union University for the current year.

REPORT ON DR. DAVID DAI

It was reported that Dr. David Dai left America on the 4th of January 1944. While in America he was taken in as the first Chinese member of the American Dental Association and has returned to China with the goodwill of all with whom he comes in contact. He has also secured material assistance from the Medical and Surgical Relief Committee of America. Dr. Dai is also a member of the National Health Administration in China.

The statement was made that Dr. Dai is a very valuable man and he should be kept at the West China College of Medicine and Dentistry, which stands as the one institution pioneering in dentistry.

FINANCIAL MATTERS

General Outlook

It was reported that at the present time, so far as can be seen the Governors are going to be able to secure the total amount for the university under the budget up to June 30th. The Associated Boards also reports that the goal up to June 30th will be attained of what West China will secure. That amount however, is totally inadequate to meet the needs. A special gift of \$65,000 for special needs of the faculty of all the colleges was granted by United China Relief and was sent out in September, of which \$7,000 went to West China. It is hoped that there will be another distribution before the year is over.

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In giving thought to the budgets for 1944-45 it was stated that a cable received from China advises that the budgets for the coming year for the colleges will have to be trebled.

A report was made with regard to negotiations with both the American Government and the Chinese Government relative to the possible sale of checks and drafts on the open market. This statement was amplified by Dr. Frank Price.

In connection with the cablegram from China advising the Associated Boards that after June 30th the colleges will not be able to carry on, Dr. Price stated that there are many uncertain factors involved. He advised against either too much pessimism or too much optimism. Uncertain or contingent factors in the matter are involved in the exchange proposal.

The transportation problem, Dr. Price stated, added to the difficulties. There are only 5,000 trucks in China now and they are breaking down. Most of them are burning alcohol. If things get worse for the colleges the feeling in China is to carry on at all costs even though there must be drastic cuts -- carry on some minimum work to maintain the continuity.

Mission Board Support

On October 25, 1943, the following study of foreign staff members at West China Union University was mailed from Chengtu:

Canadian	13	1*	(1)	
Baptist	3½	2*	(2)	
Methodist	2			() *Indicates wife
British	2½		(2)	" furlough
	<u>21</u>	<u>3*</u>	<u>(5)</u>	

It was pointed out that out of 21 foreign staff at the University, the Canadians are supplying 13. Dr. Arnup stated that his Board had passed resolutions covering the matter, which among other things suggested that the support be shared by cooperating mission boards.

Dr. Cartwright, in behalf of the Methodist Board, stated that if there are any Canadians who can go out or are still in the field and who would be willing to affiliate with the Methodist group he thought some sort of arrangement could be worked out with the Methodist Board. He went on to say that one of the matters in our post-war work needs to be more carefully studied is the relation of personnel to union institutions, whether of university grade, hospitals or middle schools -- the relations of the union institutions to the denominational mission activities.

ADJOURNMENT OF MORNING SESSION

It was suggested that the morning session of this meeting be continued to 12:30 and it was therefore

E-1824 VOTED that the morning session of the meeting be adjourned at 12:30 and that the group re-assemble for the afternoon session at 2:00 p.m.

AFTERNOON SESSION

The meeting reconvened at 2:00 P.M.

Mission Board Support (continued)

The group continued the discussion with regard to foreign personnel. It was reported that in addition to what Dr. Arnup had said, two letters have been received from the field dealing with this situation and these carry emphatically the same picture as Dr. Arnup has brought before us, that the United Church of Canada on the field feels there should be more authority taken by the other boards.

At the annual meeting of the Board of Governors held November 4 and 5, 1943, the Secretary was asked to write each cooperating Mission Board requesting accurate figures covering salaries and appropriations, the data to be presented to the Executive Committee.

It was reported that the Methodists for several years have been looking for replacements and they have been eager to have at least two more persons on the faculty.

It was reported that the Baptist Board has two young people in the language school at Berkeley who might be diverted to West China Union University, also two other young people, one a young medical man. The problem is getting clearance to enter China. One couple might qualify for the University.

A letter from the field was also read advising that the Department of English is in a bad way.

There was a lengthy discussion regarding the difficulties involved in getting personnel to China. Many experiences were cited to show various avenues of approach toward preparing people to leave this country. It was finally concluded that all Mission Boards and the University should work through the Foreign Mission Conference in any effort to arrange travel to China.

The following tabulation of Mission Board contributions to the work at West China Union University, including personnel and cash grants was presented:

1940-41	\$93,315
1941-42	97,780
1942-43	85,195..

Attention was called to the rapidly rising cost of maintaining staff in China and that the 1942-43 figures are totally inadequate. It was stated that the studies would continue and that at a later meeting of the Executive Committee up-to-date figures would be presented

World Day of Prayer Fund

The Secretary reported that in accordance with the action voted by the Executive Committee on May 5, 1943 regarding the World Day of Prayer Funds, the request had been presented to the United Council of Church Women but favorable action had not been taken. Upon further discussion at the annual meeting of the Board of Governors in November it was felt that matters should be pressed for further consideration. After a conference with representatives of all the colleges

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and agencies involved a decision was reached that if the fund were broken up now there would be others who would be just as eligible to take part in it and as a result there would be very little to divide among all of them. The decision was that it would be unwise to give consideration at the present time to press the matter further.

UNIVERSITY COMMUNITY CHURCH

Dr. Price was asked to give a report on the University Community Church on the campus of West China Union University. He stated that through the activity of Dr. Dryden L. Phelps and special interest of those he enlisted, discussions and meetings have come to a head in the organization of the University Community Church. Including the West China Union University faculty and student group, there are 300 resident members. Out of the membership a Church Board of 33 members has been elected to act. The Chairman of the Board was P.C. Hsu, who was killed in a motor accident. There are four or five pastors interested, including Dr. Sparling, Rev. Douglas Sargent, Wallace Wang, representing several groups. There have been several meetings of the Church Board in an effort to coordinate various activities. The union morning service usually with 200 to 400 in attendance, is in Chinese, the afternoon one is an English service and the evening service is in Chinese. Dr. Price stated that it was planned to have worship services for all classes including community and university people.

A gift of \$500,000 has been received and while Dr. Phelps hopes that the entire amount needed for the University Community Church can be secured in China, he hoped the churches in America could give \$50,000 in addition.

In discussing the character of the community, it was stated that the city is growing out around the university and a very fine type of residence is going up in this neighborhood. The upper classes are moving out near the campus. The area between the National Szechwan University and WCUU is to be a new development and a good many houses have already been erected.

DEDICATION OF THE HOSPITAL

Report was made that a request had come from China regarding the dedication of the hospital, together with the request for a portrait of Dr. Beech. After discussion, it was

E-1826 VOTED that this matter should be considered by the full meeting of the Board of Governors at the annual meeting in the fall.

ADJOURNMENT

There being no other business, the meeting adjourned at 3:00 P.M.

C. A. EVANS
Secretary

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West China Union University, Chengtu
Szechwan, W. China
December 30th, 1943

The Secretary
Board of Governors of
West China Union University

Dear

I am writing to you today on the question of the SAN MIN CHU I YOUTH
CORPS BUILDING.

On receipt of the cable from Mr. Chang Chia-ngao, Chairman of the Board of Directors, a meeting was called of the Executive Committee to discuss the cable, and careful consideration was given to the suggestion made that the building should be recovered. At this meeting attended by all the members of the committee a resolution was adopted requesting the President of the University and Dr. Bell to take up the matter with Governor Chang Chun, and to suggest the possibility of fixing a time limit of five years for the contract.

At the interview with the President, Governor Chang expressed the opinion that it would be unwise to take this matter up with the Headquarters of the Youth Corps. When the government decided to select four university centres for the better carrying out of the program of the Youth Corps, which the Generalissimo himself had originated, Chengtu had been one of the centres chosen. In view of the number of students in the universities and colleges at Hwahsipa and the vicinity, it had seemed a desirable location for the Chengtu centre, and the university had been asked to allow the erection of this building on its grounds. To guard against difficulties that might arise in the future, and at the suggestion of the Board of Directors a contract had been prepared and signed by both parties. This, the Governor emphasized, had not been done in the case of any of the other buildings erected for the use of the Youth Corps. He added that since the purposes for which the buildings would be used were all good, having as their object the helping and training of young men and women in the universities, it would cause misunderstanding and even perhaps suspicion, if the Youth Corps Headquarters were asked to reconsider the matter so soon after the contract had been signed. It was not their intention that the activities carried on in the building should in any way interfere with the work of the university.

At a second meeting of the executive committee Pres. Dsang reported this interview with Governor Chang Chun and emphasized the following four points:

1. There was no good reason for refusing the request of the government when it was first made.
2. Because of the great and rapid rise in the cost of building and for other reasons, the original estimate of the cost had been greatly exceeded. Altogether over nine hundred thousand dollars had been spent, of which just over five hundred had been spent on the building itself. The Youth Corps Headquarters had supplied four hundred and eighty thousand, and the balance had been secured from individuals and organizations interested.
3. The local branch had a Board of Directors made up of representatives from the faculties of the universities here, and this board could control the use of the building. Article six of the contract had been designed to meet any problems arising from the use of the building for purposes other than those agreeable to the university authorities.

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The Secretary, Board of Governors
West China Union University

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4. The University did not have the funds to purchase the building, and even if funds were available it would not be possible to make clear to the government the reason for the university's desire to change the contract and take ownership of the building at once. The misunderstanding which would result from the re-opening of negotiations could be most harmful to existing good relations.

Finally it was decided to send this letter to the Board of Governors, and for the record the following resolution was passed:

RESOLVED that in view of all the circumstances we do not think it a wise plan to attempt at this time to revise the agreement made with the San Min Chu I Youth Corps Headquarters. Further, that we approve of the letter presented being sent to the Board of Governors in explanation of the decision reached.

With best wishes for the New Year

Yours sincerely,

/s/ ALBERT F. LUTLEY

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MINUTES OF SPRING MEETING

EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS

WEST CHINA UNION UNIVERSITY

9:30 A.M. and 2:00 P.M. Wednesday, May 10, 1944
Room 900, 150 Fifth Avenue, New York, N. Y.

List of Members

*Dr. Jesse H. Arnup, Chairman	*Mrs. F. C. Nickels
*Dr. Frank T. Cartwright	Mr. H. T. Silcock
*Dr. Elmer A. Fridell	*Mr. Forrest Smith
*Miss Sallie Lou MacKinnon	

Those whose names are starred were present, as were the following members of the staff: Mr. C. A. Evans, Mrs. W. Plumer Mills.

The meeting was called to order and the Chairman called on Mrs. Carscallen to lead in prayer.

The Secretary reported that he had hoped that Mr. Silcock would be at the meeting as word had been received about four weeks ago that he had left China and would stop in America on his way to Great Britain, but he is still in Australia.

INTRODUCTION OF GUESTS

The Chairman introduced the following guests: Mrs. G. D. Atkinson, Mrs. Frank E. Baker, Mrs. C. R. Carscallen, Dr. A. E. Johns of the Board of Governors of West China Union University; Bishop W. Y. Chen; Dr. Leslie G. Kilborn, Director of the College of Medicine and Dentistry of the University; Mr. A. F. Ufford and Mr. Earle H. Ballou, the newly elected Executive Secretary of the Associated Boards, and it was

E-1836 VOTED that these guests be made corresponding members of the Executive Committee for this meeting.

ADOPTION OF AGENDA

Two sets of agenda were presented, one dealing with the regular meeting of the Executive Committee of the Board of Governors and the other with the meeting to consider the West China Union Theological College. It was

E-1837 VOTED to approve the two sets of agenda as presented.

APPROVAL OF MINUTES

With regard to the minutes of the Annual Meeting of the Board of Governors, held November 4 and 5, 1943, it was reported there were two errors. Mr. Endicott should have been listed as "James Endicott" instead of "J. H. Endicott" and on page 4 in the paragraph titled "PUMC Students on West China Campus" the first word on the third line "possible" should be deleted.

The Minutes of both the Executive Committee meeting and the meeting of the Executive Committee considering the Theological College, held on March 23, 1944, having been distributed, it was

May 10, 1944

E-1838 VOTED to approve the Minutes of the two Executive Committee meetings held on March 23, 1944 as distributed.

REPORTS FROM CHINA

Religion on the Campus

The Chairman reported that Professor Dryden L. Phelps had expected to attend the meeting, but regrets had been received, as the doctors would not allow him to make the trip East.

The Chairman then called on Bishop Chen for recent reports from China.

Report by Bishop Chen

Bishop Chen regretted that he had not availed himself of the opportunity of getting first-hand information from Dr. Phelps while travelling to America with Dr. and Mrs. Phelps. He stated he was not able to report on behalf of Dr. Phelps but from his own observation of the work on the West China campus, there is a united religious work program among the five colleges. He spoke of the very large attendance when he accepted an invitation from the Chairman of the Division of Religious Studies to address the students. Hart College was not large enough so that it was necessary to address the group in the gymnasium which could accommodate about 1200 people. The interest of the students in the religious program of the campus was also manifested by large attendance when other guest speakers conducted lectures.

While there is no church building on the campus, Bishop Chen explained that the atmosphere at the services on the campus was similar to the atmosphere in any American church service.

Sometimes the sermons are conducted in Chinese, sometimes in English. The Governor of the Province of Szechwan and his wife are regular attendants at the church services.

Bishop Chen reported the keen interest of the members of the faculty in Sharman's book "Study of Jesus."

Bishop Chen stated that many of the students desire a new way of life, the way of the Life of Christ. He mentioned having received an invitation from two women teachers to address a small group for an hour after the regular Sunday evening service. While only a few students and members of the faculty were expected, 30 or 40 showed up and Bishop Chen remained two hours.

He said that while the cooperation among the Christian Colleges in China has not been up to our ideal, it has always been a great joy and pleasure for him to go to West China Union University. He thinks that while there are difficulties, the members of the faculties have worked together very harmoniously.

One thing that has impressed the members of the other institutions is the prophetic vision shown by the founders of the university in laying out such a large campus. Nowhere else could the need have been met as West China campus has met it. Fukien Christian University went to a refugee site where there is room for only one institution. The Christian Colleges in China are happy to

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May 10, 1944

have one university which can act as host to the other universities. The Chinese people are greatly impressed by the fact that there are five Christian colleges working together on one campus. This shows a certain cooperation and certain reconciliation and patience on the part of the various faculties. It has also impressed the Chinese Government.

When the number of students increased there were many, many problems. Bishop Chen stressed the need for some expert and full-time personnel to work on the maintenance of the Christian spirit and to look after the life of the students in some way.

Bishop Chen spoke of the expansion of the university and doubts expressed by various people as to whether it is wise or whether it is worthwhile to expand too quickly. When the war is over will it be possible to sustain the size of the institution? He stated that from fifty to sixty percent of the students are from downriver. Most of them are refugee students and will remain at the refugee institution until graduation but whether it will be possible to get downriver students after the war is a question.

If the money coming from America and some from China is used for expansion now, where are the resources coming from after the war? Bishop Chen said these problems have been in the minds of the people in China and most likely are a problem here too.

The Chairman thanked Bishop Chen very much for his illuminating statements. He then called on Dr. Kilborn.

Statement by Dr. Kilborn

Dr. Kilborn stated that looking at it from the point of view of a member of the faculty, Bishop Chen has always been extremely helpful to the University in its religious work on the campus. Dr. Kilborn said that the regular Sunday morning and evening services on the campus are attended by capacity audiences of students and faculty. In addition to the two morning and evening services there is a service in English, attended largely by students who can speak English, not only from the West China campus but also students from the National University and another large private university. Some of the services are held in the city so the medical students may attend. While the Government will not permit a course in religion as a required subject, ethics is a required subject. The Government does not object to the students taking courses in religion under ethics. Freshman are segregated from the rest of the university and are placed under the Dean of Freshmen, who is supposed to give them special attention and one of the things he emphasizes is the religious training for these freshmen. They meet several evenings a week and one of the subjects is religion. Various members of the faculty, both Chinese and Western, and also people from the Y.M.C.A. can take part in the panel discussions for freshmen. There are also voluntary study groups carried on by various members of the faculty and meetings have been very well attended. For some years there were summer seminars, but for a year or two it was not possible to hold them because of the high costs, but they have been resumed. These are study groups where serious study is carried on for three weeks. There have been summer service groups which have been joined with other services. Last summer a large group of medical students and nurses and some doctors went to the famine region and did excellent work there.

In the summer time there is a considerable student population left on the campus and a Sunday afternoon vesper service is largely attended by students and faculty, including those from the National Central University. The most telling thing is the real Christian spirit that has been shown by faculty and students under extremely difficult situations.

With regard to the question of expansion, Dr. Kilborn stated that this is something that has been very seriously in the mind of all the universities at Chengtu. One reason for the expansion of West China Union University is the policy of self-preservation. When the guest institutions began accepting large freshman classes, West China felt that it was necessary to preserve its identity. Another factor was the pressure of students trying to get in. Before the war 90 percent of the pupils at West China Union University came from Szechwan. Now more than 60 percent are from other institutions.

As to whether other institutions are taking more students from Szechwan, Dr. Kilborn stated that a great many of the best students are electing West China Union University. It is a natural tendency to go to the best institution and where there is no competition, such as agriculture at Nanking or journalism at Yenching, the question does not enter in. The dormitory often takes a large place in the mind of a prospective student. There has also been a great improvement in the faculty in the last few years and West China now has a faculty that ranks second to none and in many departments can stand comparison with any institution and students go to the college that has a good faculty. West China is growing national in scope because to a very great extent a university alumni will recruit for his own university. From Fukien a steady stream of medical students came to West China before the war and many Szechwan students went to the coast. The courses in medicine and dentistry may be a lure.

The question was asked as to what had caused the improvement in the faculty and Dr. Kilborn explained some of the difficulties of getting good faculty before the war, when West China was considered the "wild and woolly west." Now the university will not take anybody on the staff who will not agree to stay in West China after the war is over.

Interest was expressed in knowing more about the religious influence on the campus, whether there are some who give their whole attention to this matter or whether the Theological College conducts all the services.

Dr. Kilborn explained that the Theological College and the Nanking Theological Seminary are responsible for the services, but the staff members of all the institutions function through the services. Some of the best preaching has been done by members of the staffs. Dr. Kilborn stated that Andy Roy who is not officially attached to any institution is giving full time to religious activities with the students. Wallace Wong of the Theological College has done a good deal of preaching. Some of the Chinese members of the staffs lead study groups. The Government requires what they call a tutorial system whereby each student is supposed to be attached to some member of the faculty. There are six to eight students to each member of the faculty, so that the student feels he has some member of the faculty to whom he can come for guidance.

A question was raised regarding the students' attitude toward religious guidance, which has been reported in two phases, - one which shows interest and response to religion, the other is a sense of disillusionment.

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Bishop Chen stated that the situation in China could be interpreted in both ways. If one looks for the bright side and for encouraging signs he can find all the signs there and at the same time if one is looking on the dark side of Chinese life there are also dark signs. No country is all bright and always sunny and, so it is in China and it is possible to find both sides.

Dr. Kilborn felt that we can find whatever we are looking for and both are true of certain groups and students. On the whole he has been more conscious of the interest in the religious question than in the opposite.

Letters from the Field

The Secretary reported receipt of a letter from Captain Oliver Caldwell, formerly on the staff of the Associated Boards. The letter was mailed from China where he has had the opportunity of meeting Dr. Fenn, Dr. Cressy and others.

Ratification of Agreement between Dr. Forkner and Dr. Kilborn

It was reported that the China Medical Board would like the West China Board to ratify the agreement between Dr. Forkner and Dr. Kilborn with regard to the moving of the PUMC School of Nursing to the campus of West China Union University. A copy of the proposed basis of agreement and covering correspondence was presented and it was

E-1839 VOTED to instruct the Secretary to write the China Medical Board a letter of acceptance, making suitable reference to documents in hand and that all correspondence, including Dr. Kilborn's reply, be kept on file in the office of the Secretary.

CONSIDERATION OF PLAN FOR CONSOLIDATION OF TRUSTEE BOARDS

The Executive Committee considered the matter of the consolidation and general discussion took place. It was pointed out that as far as authority over the colleges is concerned, the consolidated plan would not be any different from the authority of the Associated Boards.

It was also reported that the two boards of the United Church in Canada had given approval to the plan of consolidation, as has the American Board of Commissioners for Foreign Missions. The Baptist Boards and the Methodist Boards will not act on it until their meetings in June.

In answer to a question as to whether the various boards have a legal right to transfer funds entrusted to them under their present charters, the Secretary explained that Mr. Samuel Thorne, legal counsel for the Committee on Greater Unity, has gone over the various charters and the status of these charters will be maintained under the United Board in that it brings together a union of these charters.

The question was asked as to the right to transfer funds to another corporation until absolutely assured that the terms of gift would permit such transfer. It was stated that probably in each college board there may be funds held by the Board of Missions of the various denominations. By their nature they would have to be withdrawn from the funds turned over to the United Board but

the other unrestricted funds could be transferred under the safeguards of the corporation. It was felt that funds given to a corporation unless specifically given to the Boards of Missions to be held in trust could be transferred to the new corporation set up.

It was suggested that this matter be referred to the full board at the annual meeting to be held in the fall. That would give ample time for the exploration of all questions. It was also pointed out that by that time the denominational boards will have acted on the plan. It was

E-1840 VOTED that consideration of the plan for consolidation of the trustee boards be referred to the full board meeting in the fall.

It was reported that the Presbyterian Church in the U.S.A., the United Church in Canada and the American Board had given approval to the plan.

On motion of Dr. Cartwright, it was

E-1841 VOTED in order not to lose out in the preliminary planning that the Chairman of the Board of Governors be asked to sit with the Preparatory Committee as a friendly observer.

It was also

E-1842 VOTED to adjourn the morning session at 12:30 and reconvene at 2:00 o'clock.

AFTERNOON SESSION

The afternoon session convened at 2:00 o'clock and the meeting was opened with prayer by Dr. Arnup.

FINANCIAL MATTERS

General Outlook

The Assistant Treasurer stated that the regular budget for the fiscal year will be secured. The total of \$170,000 from Sustaining Funds allotted to West China will be secured by the end of June. About \$40,000 of that amount is awaiting a better exchange rate.

Report of Finance Committee

It was reported that at the meeting of the Finance Committee held April 21, 1944, only Mr. Smith and Dr. Cartwright were present. However, the minutes were circulated to the other members of that committee and votes of approval were received from five members of the committee.

Review of Securities

The Committee had studied in detail a revised list of securities as of April 17th.

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Two actions were taken by the Finance Committee with regard to Mortgage Participating Certificates in connection with three properties in Brooklyn (Votes F-1828 and F-1829).

An action (F-1830) was also taken in connection with the mortgage on 49 De Witt Place, New Rochelle, N. Y.; the Isabelle Gallagher Mortgage on property at 23 Lafayette Street, New Rochelle, N. Y. (F-1831).

It was also (F-1832) voted to sell Lawyers Mortgage Corporation Common Stock at the market.

Investment of Cash

The Finance Committee reported that \$9,215.86 of Endowment cash was unemployed. Noting the full investment in Government Bonds and cognizant of the low yield of high grade bonds, thought was turned to the possible use of Preferred Stock. Not having in hand exact information as to Trustee action on whether or not Preferred may be purchased, the Finance Committee voted (F-1833) that this matter be presented to the Executive Committee, with the favorable recommendation of the Finance Committee. It was

F-1843 VOTED to approve the recommendation of the Finance Committee with regard to investing funds in Preferred stock.

Omar L. Kilborn and Retta G. Kilborn Memorial Library Fund

This fund covered the gift of \$2,000 (Canadian) from the four children of Drs. Omar L. Kilborn and Retta Gifford Kilborn, - Leslie, Constance, Cora and Kenneth - the fund to be in memory of their parents. It was

F-1844 VOTED to approve the recommendation of the Finance Committee for the acceptance of the gift of \$2,000 (Canadian) as set forth in the following conditions:

1. "The Fund shall be known as the Omar L. Kilborn and the Retta G. Kilborn Memorial Library Fund.
2. "The capital sum shall be retained by the Board of Founders, either permanently or until such time as other assets of the University abroad are transferred to China. We prefer that the capital be retained in Canada at least until such time as Canadian and American funds are at par, when it may be transferred to the Treasurer of the Board of Founders in New York, if so desired by the Board of its executive.
3. "The interest only is to be used for the purchase of medical books or periodicals for the library of the College of Medicine and Dentistry of the West China Union University. The University shall not in any way reduce the amount granted to the College for library purposes because of the existence of a special fund, nor shall the university refuse to allow the College to share in possible future increased grants for library purposes because of the existence of a special fund.

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4. "Each book or periodical purchased shall have a stamp upon it, or have a book-plate attached to it, to indicate the source of the volume.
5. "It is hoped that others may also contribute to this fund so that in time an adequate endowment for the medical library may be available."

The Chairman asked Dr. Kilborn to convey to his fellow donors and accept for himself, the deep thanks of this Board for this gift.

It was also

E-1845 VOTED to approve the recommendation of the Finance Committee that the fund be held in Canada for the present at least and that same be invested in Bonds of the Dominion of Canada at 3%.

Report on Field Budgets

The Finance Committee reported that the 1942-43 year in China had closed with a surplus but had no definite knowledge of the present conditions or the prospects for the closing of the books as of June 30, 1944. No definite information was available as to how to meet the prospective deficit for 1944-45. It was stated that efforts are being made to ease the exchange situation and not much planning can be done before this question is cleared. The Finance Committee had suggested that latest information and the attached schedule (Appendix A) be presented to the Executive Committee of the Board of Governors.

Governors' Budget for 1944-45

As the Associated Boards had notified the field that no more can be expected for 1944-45 than the 1943-44 allocation, it was agreed to include conditionally the same figure for Sustaining Funds as used in the current budget. The Finance Committee voted (F-1835) to present the following figures to the Executive Committee as anticipated income and expenditures for 1944-45 subject to adjustments with the Associated Boards for Sustaining Funds.

WEST CHINA PROPOSED BUDGET FOR 1944-45

<u>Receipts</u>		<u>Class A</u>	<u>Expenditures</u>	
American Baptist		\$2,500.00	Field Budget	\$12,029.00
" " - Women		1,000.00	Governors' Budget	6,000.00
C.M.S.		500.00	Home Administration:	
C.M.S. - Women		100.00	Executive Office	7,656.00
Friends Service Council		1,035.00	Incidentals	400.00
Methodist Board		2,500.00	Governors' Expense	400.00
" " - Women		700.00	Promotional Expense	200.00
United Church of Canada		3,000.00		
" " " " - Women		1,750.00		
Special Gifts - Atherton		1,600.00		
General Administration		1,000.00		
Endowment Income		9,000.00		
Coles Estate		2,000.00		
		<u>\$26,685.00</u>		<u>\$26,685.00</u>

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Proposed Budget for 1944-45 (cont'd)

Class B - Special Funds

The following funds are specially designated but are not underwritten by the Governors and are sent to the field when and as received:

Harvard-Yenching Institute	\$ 12,421.04
Income Marie S. Ackerman Fund	300.00
" Scholarship Fund	6.50
" Kate Atherton Fund	78.50
" Hodgkin Memorial Fund	365.00
Sustaining Funds (estimated)	<u>170,000.00</u>
	\$183,171.04

Dr. Cartwright, as Chairman of the Finance Committee, moved that the above figures be accepted and it was

E-1846 VOTED to accept the West China Proposed Budget for 1944-45 including Class A and Class B Special Funds, amounting to \$26,685.00 and \$183,171.04 respectively, as outlined above.

WOMAN'S COLLEGE OF WEST CHINA UNION UNIVERSITY

The Chairman declared an interlude for Dr. Kilborn to speak on the Woman's College.

Dr. Kilborn reported that the Woman's College of West China Union University is one of the sections of which the University is most proud. In 1925 the University became a co-ed institution with eight "freshettes" which have grown to over 400. The students come from all the provinces in China and among the graduates there are two Americans, one Russian, one Korean and some overseas Chinese from Malaya. They total 40% of the student body in the university now and it might be 50% if the University had accommodations. Approximately an equal number of men and women take the entrance examinations, but there are fewer accommodations for the women than for the men and therefore it is necessary to have a higher degree of selection for the women than for the men. As a result of this selection, the woman student is a better student than the man student.

The Christian work that is going on among the women students is very active. A young woman, Leatrice Wong, an American student from Honolulu and a graduate of Yenching, who originally took some work in the University of Honolulu, was engaged as a Christian worker among the students and was very effective. This last year she was married.

The women tutors take their work much more seriously than the men and there is much closer relationship between women students and women staff members or women who have accepted positions on the staff though not on the faculty. They have discussion groups, teas, etc.

The Woman's College started out with temporary buildings put up on

University land, but they are still there, as well as two magnificent dormitories on the Woman's College land. An extra story was added recently and another duplicate dormitory was built adjacent.

Home economics is now one of the departments of the College of Science headed by a woman to which only women are being admitted. In the Department of Fine Arts, music especially has attracted a great many young women.

In the College of Arts, the department of education is now the department of rural education and is carried on practically the same as the former department of education, which had to be abolished. The women are trained to become teachers in middle schools. All teachers of middle schools must be university graduates.

One of the needs of the Woman's College is a Chinese Dean of Women. Miss Streeter is one of the best, if not the best, and she has been really magnificent, but a Chinese is really needed for this work. Additional support is needed from the cooperating Woman's Boards.

ANNUAL MEETING OF BOARD OF GOVERNORS

In connection with the Annual Meeting of the Board of Governors to be held in the fall, it was

E-1847 VOTED that the invitation to hold the Annual Meeting of the Board of Governors in New York be accepted; that the meeting be held the first week in November, the exact date to be settled by the Chairman and Secretary.

OTHER BUSINESS

Dr. Kilborn referred to the request of Nanking University for the return of Dr. William P. Fenn to head the Department of English. He stated that there was a real shortage of English teachers on the West China campus. If the combined English departments have to do without Dr. Fenn and others on furlough it is going to be very difficult.

The Chairman stated that he could scarcely conceive of Dr. Fenn giving a larger contribution than he is giving in his present position as representative of the Associated Boards in China. It was

E-1848 VOTED to refer this matter to the full Board at the Annual Meeting to be held in the fall.

Dr. Kilborn felt that the English Methodists should be invited to take a definite share in the support of West China Union University. They always send their men to our universities and their teachers and doctors are all graduates of West China. He wondered if the Board of Governors could send them an invitation to participate. An invitation he felt should also be extended to the English Baptists. It was

E-1849 VOTED that this be made one of the points in the agenda of the Annual Meeting.

ADJOURNMENT

There being no other business, the meeting adjourned at 2:55 P.M.

C. A. EVANS, Secretary

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WEST CHINA UNION UNIVERSITYAppendix AEXPENDITURES

	<u>Actual Expenditures</u> <u>1942-43</u>	<u>Revised Budget</u> <u>1943-44</u>	<u>Proposed Budget</u> <u>1944-45</u>
(Chinese Salaries		6,533,965	20,859,648
(Mission Brd. Administration	640,544.26	144,000	4,270,000
Oper. & Maintenance	333,342.74	182,750	534,750
College of Arts	840,960.14	431,000	1,290,600
" " Science	797,332.54	76,000	229,500
" " Med. & Dent.	1,095,913.90	308,500	1,125,500
Library	383,355.86	344,900	1,341,580
Museum	104,510.61	174,750	296,250
Chinese Cult. Institute	126,712.71	79,000	300,000
Agricultural School	70,940.67	-	-
Student Activities	166,361.14	-	-
Faculty Service	3,002.43	79,030	150,000
Univ. Hospital		-	-
Director's office	5,000.00	-	-
Grant Toward Teaching		75,000	225,000
Total	<u>4,567,977.00</u>	<u>8,428,895</u>	<u>30,622,828</u>
Bal. July 1, 1943	<u>239,090.48</u>		
	4,807,067.48		

INCOME

From:			
Government	420,736.53	492,000	492,000
Mission Br. Personnel	153,000.00	144,000	4,270,000
Student Fees	220,350.80	347,000	452,000
Br. of Governors	327,700.28	590,000	494,000
H.Y.I. (Bal. included)	504,608.04	366,154	489,640
China Med. Board	-	-	760,000
British Aid etc.	246,323.42	237,526	320,000
Miscellaneous (Bal. incl.)	491,098.41	584,615	1,769,138
U. C. R.	2,025,000.00	2,950,000	6,800,000
" " Special	418,250.00	-	-
Total	<u>4,807,067.48</u>	<u>5,711,295</u>	<u>15,846,778</u>
Deficit	-	<u>2,717,600</u>	<u>14,776,050</u>
		8,428,895	30,622,828

All figures are in C\$

MINUTES OF SPRING MEETING
EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS
WEST CHINA UNION UNIVERSITY
CONSIDERING THEOLOGICAL COLLEGE

3:00 P.M. Wednesday, May 10, 1944
Room 900, 150 Fifth Avenue, New York, N. Y.

List of Members

*Dr. Jesse H. Arnup, Chairman	*Mrs. F. C. Nickels
*Dr. Frank T. Cartwright	Mr. H. T. Silcock
*Dr. Elmer A. Fridell	*Mr. Forrest Smith
*Miss Sallie Lou MacKinnon	

Those whose names are starred were present, as were the following members of the staff: Mr. C. A. Evans, Mrs. W. Plumer Mills.

The following guests were also present: Mrs. G. D. Atkinson, Mrs. Frank E. Baker, Mrs. C. R. Carscallen, Dr. A. E. Johns, Bishop W. Y. Chen, Dr. Leslie G. Kilborn, Mr. A. F. Ufford, and Mr. Earle H. Ballou, the newly elected Executive Secretary of the Associated Boards.

REPORT ON FINANCIAL MATTERS

Dr. Cartwright stated that in addition to the grants previously reported as having been paid by the various boards toward the support of the Theological College, word had been received from Dr. J. Gurney Barclay of the Church Missionary Society that an appropriation had been made of £300. It was also stated that if the need and circumstances remain the same then there may be hope of repeating the grant during the next four years. With this amount the total askings from cooperating boards are completed and thus Nanking Theological Seminary releases the total conditional appropriation of \$5,000. West China Union Theological College can be congratulated in that it has so won the confidence of the supporting church bodies that each board has been inspired to make an extra grant toward the work.

The very definite conviction was expressed that the boards of missions must increase their support of this institution before Nanking Seminary moves back to its own campus.

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If West China Theological College is to develop as it is hoped it may, it cannot go forward on the three or four hundred dollars per year which the boards have contributed or from other small amounts which have come in, but it must look to an increase year by year. When Nanking Theological Seminary moves back to its probable future site it will find so many overwhelming calls for its funds that it will not be able to give any sizeable aid to the West China Union Theological College.

At the present time the work of the West China Union Theological College and Nanking Theological Seminary are integrated on the West China campus. Recent communications from Dr. Sparling were discussed and it was noted that he hopes to develop a B.D. course in West China Union Theological College, whereas West China students at the present time take their B.D. course at Nanking Theological Seminary. It was learned that the Board of Founders of Nanking Theological Seminary is carrying some of the financial burden of the Theological College at the present time.

There was great gratification expressed that the College had grown so remarkably during the War years of China and at its ability to carry on under such tremendous difficulties.

ADJOURNMENT

There being no other business, the meeting adjourned with prayer by Dr. Fridell.

C. A. EVANS

Secretary

MINUTES OF SPRING MEETING

EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS

WEST CHINA UNION UNIVERSITY

9:30 A.M., and 2:30 P.M., Wednesday, May 9, 1945
Room 900, 150 Fifth Avenue, New York, N. Y.

List of Members

*Rt. Rev. Jesse H. Arnup, Chairman	Mrs. Frank C. Nickels
*Dr. Frank T. Cartwright	Mr. H. T. Silcock
*Dr. E. A. Fridell	*Mr. Forrest Smith
Miss Sallie Lou MacKinnon	

Members of the Board of Governors:

*Mrs. G. D. Atkinson	*Dr. A. E. Johns
*Mrs. C. R. Carscallen	*Miss Louise Robinson

Guests

*Dr. J. Spencer Kennard,	*Dr. Ashley W. Lindsay
*Dr. and *Mrs. S. H. Liljestrang	*Mrs. Dryden Phelps

Staff

*Mr. E. H. Ballou	*Mr. C. A. Evans
*Mr. C. H. Corbett	*Mrs. W. Plumer Mills

Those whose names are starred were present.

The Chairman called the meeting to order and led in prayer.

Regrets for non-attendance were received from Mrs. Nickels and Miss MacKinnon.

Dr. Fridell reported that Mrs. Nickels was still in the hospital and was making a slow recovery. It was

E-1916 VOTED to ask the Secretary to convey to Mrs. Nickels the sympathy and best wishes of the Board for her speedy recovery.

INTRODUCTION OF GUESTS

The various members of the Board of Governors and the various guests were introduced and it was

E-1917 VOTED that all members of the Board of Governors and members of the staff present be made corresponding members for this meeting.

ADOPTION OF AGENDA

It was

E-1918 VOTED to approve the agenda as presented, except that the items "Financial Matters" and "Status of United Board" be postponed until the afternoon session.

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APPROVAL OF MINUTES

It was reported that the Minutes of the Board of Governors of November 2nd, 1944 have been circulated and no errors have been noted. It was therefore

E-1919 VOTED to approve the Minutes of the Board of Governors of November 2, 1944 as distributed.

COMMUNICATIONS FROM CHINA AND REPORTS BY STAFF MEMBERS

A letter was received from Mr. Robertson dated April 3, 1945 enlarging upon the critical situation in the matter of personnel at the Medicine College at Chengtu which had been emphasized in a recent radiogram signed by Mr. Robertson, President Dsang and Dr. Decker. Reference was made to the detailed confirmation of this situation brought by Dr. Forkner both in private conversation and in his brief address at the Annual Meeting of the Associated Boards. Reinforcements are desperately needed but for various reasons it has been difficult to arrange for replacements. In the course of a general discussion, the action taken by the Cheeloo Board on May 8, 1945 was read, as follows:

"Voted to request the Secretary of the Associated Boards that, if agreeable to the Board of Governors of West China Union University, he ask the Secretary of the Committee on East Asia of the Foreign Missions Conference of North American to circularize all North American Mission Boards with medical work in China, telling them of the situation in Chengtu and inquiring whether western personnel can be made available for emergency service and temporary assignment to the Cheeloo and West China jointly operated Medical Colleges; and that Dr. Struthers, in consultation with Dr. Kilborn and Dr. Forkner, be asked to list the types of foreign personnel needed for this emergency service.

It was thereupon

E-1920 VOTED that the Executive Committee of the Board of Governors concurs in the action by the North American Section of the Board of Governors of Shantung Christian University (Cheeloo) with regard to the emergency need for foreign personnel in the medical schools and that the Chairman and Assistant Secretary be asked to cooperate with the Cheeloo Board in giving effect to these two resolutions.

It was suggested that a cable be sent to the field letting them know that some relief may be hoped for by autumn.

REPORT ON SPECIAL COMMITTEE ON WESTERN PERSONNEL

The Chairman of the Committee reported that the committee had not met because there seemed to be no possibility in the near future of implementing any proposals regarding a more equitable distribution among the cooperating boards of responsibility for personnel even should such proposals be formulated. Furthermore, the studies already made as to the feasibility of the quota system were incomplete and inconclusive. A general discussion followed in which was stressed the greater likelihood of more effective planning being possible a little later when the

general outlines of some features of the postwar situation are clearer, including costs, number of applicants, and ability to get people to the field. Attention was called to the approval by the Annual Meeting of the Associated Boards of a "clearing house committee" as a sub-committee of the Committee on Christian Character, Staff and Curriculum, to exchange pertinent information between the various boards here, in Great Britain and the colleges in China. In view of the shortage of staff now in Chengtu it was felt that an inquiry was warranted regarding a possible extension of the term of Mr. William Small and it was

E-1921 VOTED that the Board of Overseas Missions of the United Church of Canada be asked to explore the possibility of having Mr. William Small postpone his furlough for another year in view of the extreme shortage of Western personnel.

REPORT ON INVITATIONS TO OTHER MISSION BOARDS

It was recalled that at the Annual Meeting in November 1944, it had been voted to extend invitations to become participating organizations in the University to the Church of England in Canada, the Church of Scotland, the Board of Foreign Missions of the Presbyterian Church in the U.S.A. and the United Christian Missionary Society of the Disciples of Christ.

Both the Church of Scotland and the United Christian Missionary Society had replied that because the geographical location of their work, present and prospective, in other parts of the country, participation was not practicable.

The Board of Foreign Missions of the Presbyterian Church in the U.S.A. has replied that as thorough studies are now being made of the needs and of the resources for meeting those needs of the Church of Christ in China, in which the Presbyterian Missions are participating organizations, action on the invitation from West China Union University has been deferred.

The Church of England in Canada has made a contribution of \$1,000 to the University and correspondence is continuing regarding further participation. In view of the contribution already made it was

E-1922 VOTED to express our appreciation to the Missionary Society of the Church of England in Canada for a contribution of \$1,000 to the funds of the University and that the Secretary be instructed to write a letter advising that Society of the action taken by this Committee.

It was also reported that as a result of correspondence with the Methodist Missionary Society, to whom it had been suggested at the meeting of this Committee in 1944 that an invitation be extended, that Society had referred the matter to their Chairman in Southwest China, and would be guided to some extent by the reply received.

MATTERS GROWING OUT OF MEETING OF ASSOCIATED BOARDS

Planning Committee Report and What it Involves for West China

There was an extended and valuable discussion of those sections of the report of the Planning Committee which refer to West China Union University. Considerable dissent was expressed by members of the faculty present at what appeared to them to be the position of secondary importance envisaged for the University.

The greatly enhanced importance of the whole West China area in the years ahead and the consequent opportunity and responsibility of the University, was emphasized. Numerous statements were made explaining the real distinction in the mind of the Planning Committee between "university" and "university college" as used in the report to the Annual Meeting. The impression held so generally that educational standards at West China were lower in pre-war years than those prevailing on other campuses was referred to and testimony of a different character was offered at several points. At the conclusion of the discussion, it was

E-1923 VOTED that this Committee express its general approval of the recommendations by the Planning Committee of the Associated Boards but respectfully disagrees with the use of the term "university college" as applied to West China Union University since it does not express the full name or status of that institution.

It was suggested that the Report in its final form might omit the use of the term "university college" and it was agreed that its findings would be a challenge to the university, whose staff was prepared to develop the institution just so far as the supporting boards make possible.

STATUS OF THE UNITED BOARD

It was reported that at the forthcoming meeting of the Regents of the University of the State of New York on the 18th of May to consider the consolidation of the six institutions chartered by the Regents, approval will almost certainly be given. If this is done the new corporation will probably come into existence on July 1st.

There has been the hope right along that all or nearly all of the China Colleges may be brought into the new United Board. Different arrangements will have to be provided for the other colleges, and these will be worked out. The Chairman pointed out that the relationship of the other Colleges to the Associated Boards remains the same and the United Board will now become a member of the Associated Boards also.

DR. BEECH'S PORTRAIT

It was reported that Dr. Beech's portrait is being painted by Mr. Edmund Giesbert at a cost of \$500. and that the work is well advanced.

ANNUAL MEETING

After discussion, it was

E-1924 VOTED that the Board of Governors' meeting, either as such or as the West China Union University Committee of the United Board, will meet in Canada on Thursday, November 1, 1945.

It being 12 M., the Committee then recessed until the afternoon session.

AFTERNOON SESSION

The Chairman called the meeting to order and led in prayer.

FINANCES

Current Outlook

It was reported that so far as can be seen at the present time, there will be a considerable deficit at the end of June on the books of the Trustees in New York. The outlook will be modified one way or another, however, when reports are received from Canada regarding charges against the Governors' budget.

In regard to the Field Budget, we have received word that funds will probably be available to cover the extraordinary needs of the Colleges up to June 30th. An additional amount of \$350,000 has been secured by United China Relief from the National War Fund for its eight agencies. Our representative in China has been asked to appeal to the Coordinating Committee of UCR at Chungking for an additional grant from this \$350,000. It is hoped this appeal will be successful.

Report of the Finance Committee

It was stated that the Finance Committee had met on May 9th. The Committee had reviewed the list of securities held under Endowment Funds and had given special attention to mortgages and other related matters.

Governors' Budget - 1945-46. The Finance Committee had studied the figures presented by the Treasurer's office covering anticipated income for 1945-46 and recommended that the budget for 1945-46 be approved as presented. After further study by the Executive Committee, it was

E-1925 VOTED to approve the 1945-46 Governors' Budget as follows, subject to review by the Board of Governors:

Anticipated Income

Regular Funds

American Baptist FMS	\$ 2,500.00	
" " Woman's FMS	1,000.00	
Church Missionary Society - General	500.00	
" " " Women	40.00	
Friends Service Council	1,000.00	
Methodist Board	4,835.00	
" Women	700.00	
United Church of Canada	3,000.00	
" " " " Women	1,750.00	
Special Gifts - Atherton Family	1,600.00	
General Administration	1,000.00	
Endowment Income	8,000.00	
Coles Estate	2,000.00	
Total		\$27,925.00

Special Funds

Harvard Yenching Institute	\$12,421.04
Income Ackerman Fund	275.00
Scholarship Fund	10.00
Atherton Fund	75.00
Hodgkin Memorial Fund	350.00
	<u>\$13,131.04</u>

Expenditures

Field Budget	\$11,425.00
Governors' Budget	7,500.00
Home Administration	9,500.00
Incidentals	400.00
Government Expenses	400.00
Promotional	200.00
Total	\$29,425.00

As the foregoing figures showed a deficit of \$1,500.00 it was

E-1926 VOTED to approve the recommendation that cooperating Mission Boards be urged to restore their appropriations to the pre-depression levels and that special funds be paid to the field when and as received.

Field Budget - 1945-46. The Finance Committee reported that the field budgets for all the colleges had been received but the amounts were so fantastic that the field has been asked to make a restudy.

It was

E-1927 VOTED to authorize the Treasurer's office to negotiate with the Associated Boards and other agencies, if necessary, with the hope of securing funds to provide the University with such additional local currency above regular University income as may be necessary to carry the University through 1945-46.

TRANSFER OF MISSION PROPERTY

It was reported that two letters had been received from Mr. Ernest Hibbard on behalf of the United Church of Canada, Board of Overseas Mission, under dates of December 21, 1944 and March 23, 1945, with regard to transfer of Mission property to University control and the use of proceeds of sale of the Jenshow Boarding School Property. (See Appendices A and B).

A discussion followed indicating a trend on the part of other cooperating missions toward approving transfers of property control to the University where the property was used by the University and it was

E-1928 VOTED that actions by the various mission boards looking to the transfer to the University of property devoted to University purposes, be approved, with the understanding that formal agreements will be worked out and submitted to the field for acceptance and for the approval of the mission boards.

It was further explained that clarification of the situation is needed because of the present shortage of western personnel and a resulting desire of the University to use foreign residences for the accomodation of Chinese staff members. At present some residences are rented by the Missions to non-University people.

OTHER BUSINESS

At this point attention of the Committee was called to the fact that Dr. Albert E. Beebe, recently appointed to the Board of Governors, had been hospitalized, and it was suggested that the Secretary write him a letter of sympathy.

ADJOURNMENT

There being no other business, the meeting adjourned.

Earle H. Ballou

Assistant Secretary

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Appendix A

THE UNITED CHURCH OF CANADA
Board of Overseas Missions

December 21, 1944

Mr. C. A. Evans,
Associated Boards for
Christian Colleges in China,
150 Fifth Avenue,
New York 11.

Dear Mr. Evans:

At a recent meeting of the Executive of The Board of Overseas Missions of The United Church of Canada the matter of control of mission school property at Chengtu was under consideration, and the following resolution was passed which is sent to you for your information:

"Transfer of Mission Property to University Control. - On motion, it was agreed to concur in the recommendation of the West China Mission that permission be granted for the transfer of control to the Board of Directors of the West China Union University for University purposes of Hart College and its dormitory buildings, the gymnasium and surrounding lands, the playing field and the Chinese style 'bi teo' houses known as Harmony Hall, and roads on our Mission property, and that an agreement be concluded with the Board of Overseas Missions on the above lines, including the understanding that the University will then be responsible for full upkeep of the buildings and property, land and roads.

It was further agreed that the Secretary inform the Board of Directors of the West China Union University of this action on the part of the Board of Overseas Missions of The United Church of Canada."

Dr. Leslie Kilborn has been helping out in this office since Dr. Arnup's appointment as Moderator of The United Church, but as he is now preparing for his return to West China early in the New Year, I am temporarily taking over this work.

Sincerely yours,

/s/ Ernest Hibbard

EH/s

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APPENDIX B

THE UNITED CHURCH OF CANADA
Board of Overseas Missions

March 23, 1945

Mr. C. A. Evans,
Associated Boards for
Christian Colleges in China,
150 Fifth Avenue,
New York City.

Dear Mr. Evans:

Some weeks ago we received a letter from our Secretary-Treasurer in West China to the effect that a call had been made on our Mission, and I believe on other missions too, for a grant to the repairs and renovation of the Union Middle School at Chengtu. As you know this is more or less associated with the West China Union University and we are requested to make a grant of \$100,000. N.C. and I believe other missions were asked to make a similar grant. I am sending you a copy of our Board's Executive resolution and we understand that this money has been paid over to the Middle School Committee in Chengtu. The minute is as follows:

"Use of Proceeds of sale of Jenshow Boarding School Property. -
On motion, it was agreed to concur in the request of the Mission that a grant of N.C.\$100,000.00 be made from the proceeds of the sale of the Jenshow Boarding School Property to the Union Middle School, Chengtu, to repair and renovate classrooms, dormitories, and to provide additional furniture for the school. It was further agreed to bring this matter to the attention of the other co-operating partners in the West China Union University, with which the school is associated, in the hope that they will make similar grants."

Inasmuch as this involves more than our own Mission our Board Executive ordered that a copy of this resolution should be sent to the Board of Governors of the West China Union University with the expectation that other Missions would make a similar grant for the upkeep of this institution.

Sincerely yours,

/s/ Ernest Hibbard

EH/s

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MINUTES OF SPRING MEETING
EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS
WEST CHINA UNION UNIVERSITY
CONSIDERING THE THEOLOGICAL COLLEGE

3:00 P.M., Wednesday, May 9, 1945
Room 900, 150 Fifth Avenue, New York, N.Y.

List of Members

*Rt. Rev. Jesse H. Arnup, Chairman
*Dr. Frank T. Cartwright
*Dr. E. A. Fridell
Miss Sallie Lou MacKinnon

Mrs. Frank C. Nickels
Mr. H. T. Silcock
*Mr. Forrest Smith

Members of Board of Governors:

*Dr. A. E. Johns
*Mrs. G. D. Atkinson

*Mrs. C. R. Carscallen
*Miss Louise Robinson

Guests

*Dr. J. Spencer Kennard
*Dr. and Mrs. S. H. Liljestrand

*Dr. Ashley W. Lindsay
*Mrs. Dryden Phelps

Staff: *Mr. E. H. Ballou
*Mr. Charles H. Corbett

*Mr. C. A. Evans
*Mrs. W. Plumer Mills

REPORTS FROM THE FIELD

A letter from Acting President Wang, dated March 14, 1945 was read and is attached to these Minutes as Appendix A.

It was also reported that the Chinese staff will be slightly reinforced in the near future but not in sufficient numbers to replace members who have left or who are leaving. It was

E-1929 VOTED that the Secretary be asked to express the thanks of this Board to Acting President Wang for the efficient way he is carrying on.

FINANCIAL MATTERS

Dr. Cartwright as Treasurer for the Theological College, stated that in response to the action taken in November, 1944, asking Mission Boards to increase their appropriations, a letter was received from Miss Hazel F. Shank, Foreign Secretary of the Woman's American Baptist Foreign Mission Society under date of January 29, 1945, as follows:

"We regret that this Board is not in a position to make a further appropriation this year. Our two Baptist Foreign Boards are however considering an increased appropriation for 1945-46 on the same basis as the grants to our West China Mission. We are corresponding with them regarding this, since we depend to a large extent upon their recommendation also before increasing appropriations to cooperative institutions."

He also reported that the Methodist Board wrote the following letter to Dr. Stockwell:

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"I am very happy to announce that by a transfer of \$300. from a special account set up here in my name for distribution in China, I was able to secure \$600. additional, \$300. of this amount comes from a woman who has been greatly aided thru Stanley Jones' evangelistic meetings, \$300 is from Dr. Jones himself, and this \$300. from a special gift which was turned over to me by my sister and mother for distribution in China. \$450. of this is coming forward at once, the balance will be sent forward Sept. 1st. This will be an additional Methodist contribution to the West China Union Theological College in recognition both of the fine service done and of the great need.

"I am glad to report while sending this letter that Dr. Christopher Tang, who is to be on your staff after he reaches Chengtu, supported while on the field by the Board of Missions of the Presbyterian Church, has just left this city preparatory to sailing. He expects to board his ship within the next three or four days and I hope he will make a safe and speedy journey to China, and will prove of great help to you all. Christopher has a fine Christian spirit and has had good training both in his academic work and in his service to the Lutheran in Minneapolis. Since he graduated he has done a good deal of translation for them and has also done considerable public speaking. May God grant to him and to all the rest of you both physical protection and that inner strength that will make you abundantly able to overcome difficulties that are all around you."

Dr. Cartwright stated that since writing the foregoing letter, word had been received that Dr. Tang had arrived in Calcutta and hoped soon to reach China. It was

E-1930 VOTED that special note be made of the appointment of Dr. Christopher Tang to the staff of the College and that appreciation be expressed to the Board of Missions of the Presbyterian Church in the U.S.A. for the contribution of his services.

Mr. Smith reported that the Baptist Board had forwarded to the field two special gifts that more than equalled the increased amount that Board was asked to give.

Dr. Arnup stated that the United Church in Canada voted to give \$750.00.

Dr. Cartwright said that as Chairman of the Finance Committee he desired to call attention to the fact that at the present time the College is able to function because a sister institution is there to help with faculty and finances, more so than would normally be the case. Looking to the future, it must be recognized that if the College is to serve Szechwan or other areas in West China ways must be found by which more men of the caliber of Christopher Tang and Wallace Wang can be added to the faculty.

The Chairman asked whether Nanking Theological Seminary would not still be able to make grants to West China Theological College after the Seminary goes back to Nanking. Dr. Cartwright pointed out that by the terms of trust, Nanking Seminary has to be extremely careful in making grants to other institutions. A formula has been worked out by legal counsel, but it permits only extension work and not outright grants to sister institutions. Hence there can not be as large

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grants as might be expected if the funds were larger or the terms a little more elastic.

It was pointed out that the College would also have more difficulty carrying on if it were not possible to get free classroom help from the University.

Dr. Cartwright replied that this illustrates Dr. Francis Wei's contention that each university should have theological training within its purview. At West China and at Fukien this is done by as close connection between Theological College and University as is permitted under Chinese law.

ADJOURNMENT

There being no other business, the meeting adjourned.

Earle H. Ballou

Assistant Secretary

C O P Y of letter from Acting President Wallace Wang, West China Union
Theological College, to E. H. Ballou - Chengtu, March 14, 1945.

This is the first time I hear from you directly. I am very glad to know that you are heading up the Associated Boards. It is a great pleasure for me to correspond with you about our college.

We are exceedingly happy to hear that Dr. Frank Cartwright is elected as the treasurer of our college. We have been longing so long to have a treasurer appointed in the States to collect funds for us. I am sure our Board in the field will be very happy with such an arrangement.

I sent two reports to Mr. Evans last term and undoubtedly you may have read them all. I need not repeat what I said in my former two letters. Here I would like to tell you a few things which are not included in other letters.

In the last two months the critical situation here, it seems to me the storm is over, made many missionary friends evacuate from Chengtu. This has greatly affected the teaching work of our college. Rev. R. E. Stanway of the Canadian mission left us on account of his family reasons. Mr. A. T. Roy is leaving us on furlough. Miss B. Louise Foster, our Dean of Women, was put on the class A of the evacuation list and was transferred to class B partly by the request of the college. Because we can not spare her in this term. Furthermore the demand of chaplaincy is increasing important and two of our teachers answered this call. Mr. Ronald Hu of the Nanking Theological Seminary and also teaching in our college left for Chungking immediately after last Christmas. We had to make some arrangements for his courses. Now Dr. Peter Shih of our college is also leaving for Chungking to work among the student soldiers. He decided to go rather suddenly three days before the college opened. Because Dr. Frank Price wanted him down there. His courses are being taught by Bishop T. K. Shen and Dr. Holth. Dr. Shih is leaving on the 20th of this month.

We have Mr. David Fang on our staff who may be made the Dean of Studies at the next meeting of the Board of Management. Mr. Stockwell, our Dean of Studies now, will soon leave us next June. Mr. Fang is the only one whom we have for this position. Actually Mr. Fang is doing the work of the deanship now as Mr. Stockwell only takes the name to bridge over the transitional period. We all shall be happy when Mr. Fang is appointed the Dean for next fall.

We are expecting Dr. Christopher Tang to teach in our college for the fall term. Possibly Dr. Sparling will come back from South Africa. Now we are looking for teachers in view of the withdrawal of the N.T.S. possibly two years from now. We shall not be crippled when we are left alone. While we cannot get enough Chinese staff we should invite more missionaries on our staff instead. For the next term we may have one or two westerners join our college besides the N.T.S. teachers who will return from the States before next fall.

The Board of Management of our college may have its spring meeting late in April. Minutes and report will be sent to you accordingly.

With best wishes to you.

Sincerely yours,

/s/ Wallace Wang
Acting President