WCAUL
Administrative
Board of Governors
Executive Committee - Minutes
1930-1933

WEST CHINA UNION UNIVERSITY.

Record of an informal meeting of the members of the Executive Committee resident in New York and others called to meet Mr. H. T. Silcock, who was passing through New York en route to England.

The meeting was held in the Board Room of the Methodist Board of Foreign Missions, 150 Fifth Avenue, New York, on Friday, April 11th, 1930, at 3:30 P.M.

The following were present:

Dr.G.B.Huntington.
Rev.Prof.Frank Anderson,M.A.,D.D.,
Rev.F.T.Cartwright,M.A.
Mr.E.H.Cressy.
Mr.H.T.Silcock,M.A.
Mr.W.A.Garside
Mrs.Hugh Winton
Miss E.R.Bender.

The Secretary explained the purpose of the meeting and Dr. Huntington was called to the Chair and opened the meeting with prayer.

In connection with the proposal from Mr. Silcock, that Dr. Beech should be asked to attend the Annual Meeting of the Board of Governors in England, which had received the approval of the members of the Executive Committee by correspondence, the Treasurer suggested that the $1800.00 received from Mr. Atherton and which, being applied in the Budget to the expenses of the President, had created a contingent fund of $1200.00, might be used to that extent to meet the cost of his journey.

This was approved and the Assistance Secretary was asked to cable Dr. Beech accordingly.

Keen Bequest.

The Assistant Treasurer reported that some years back Mr. Keen had promised $5000.00 to the University and had died after giving $1000.00; that he had provided in his Will that the balance of $4000.00 should be paid out of the sale of certain land. Two years ago the executors acknowledged the validity of the bequest but reported that the land was unsaleable; recently they had written offering $2000.00 in settlement of the claim.

The opinion of a local lawyer, who had been requested to personally investigate the land, had been secured; he expressed the opinion that the equity of the land was worth $4000.00 or more, and suggested that the University should not accept less than $3000.00.

As the Finance Committee, as at present constituted, is not functioning owing to the resignation of Mr.Gantz, the absence of Dr.Edwards and the unwillingness of Dr.Eric North to accept a seat on the Board as a coopted member, the Assistant Secretary asked the advice of the present meeting on the point.

The meeting was of the opinion that the Board should not accept less than $3000.00, subject to this view being approved by the Chairman.

Mr. Silcock then addressed the meeting. He expressed himself greatly pleased with the progress made by the University and believed that it had been an important factor in saving the situation in West China as far as the Churches were concerned; but he felt that it must not stop at merely training leaders for the Churches but must ever strive to get into closer touch with Chinese life and aspiration. This implies Registration and he felt it should be taken before the Chinese demanded it. He gathered that this was the view of the Senate, though Dr. Beech appeared not to be entirely convinced on the point and hence he had made the suggestion, which he was glad had been acted upon, that Dr. Beech should attend the Annual Meeting. He hoped that this and the question of Correlated Programmes would be faced in an unhurried manner and he was glad that a quiet time for thought and prayer would be secured by the fact that the Board would occupy a week-end at its forthcoming meeting in England.

He referred to a suggestion that was being made, that the Medical and Dental Faculties should be united into a separate college not covered by the University Registration and reported that the Medical Alumni, whose status would thus be threatened, had protested against it.

He expressed a hope that a full report could be received from Dr.Franklin for presentation to the Annual Meeting and Dr.Huntington kindly promised to cable to Dr.Franklin in the hope that he might be able to forward a statement of his impressions in time.

The meeting was of the opinion that, following the method of other Universities, the name "Governors" need not be changed to "Founders" by any amendment to the Charter, but the word "Founders" could be used in ordinary correspondence.

The question was raised as to the financial requirements of Universities, referred to in the new regulations governing Registration and Mr.Cressy explained that all our Colleges come up to the standard set, both in equipment and current Budget; in any case, this would not prove a practical difficulty.

The real difficulty lay in finding Chinese in sufficient numbers competent to fill the positions of responsibility assigned to them; they must have a pretty free hand and there are many difficulties under the surface, which it is hard to realize in America and England.

Mr. Silcock stated that in his short visit to Japan he found no such spirit of nationalism as is prevalent in China since the Japanese feel that they are a nation. He believes that in a few years, if the situation is wisely handled, the difficulty will disappear in China.

The meeting closed about 5 P.M. and there was a general feeling that it had been well worth while arranging it.

Frank Anderson,

Secretary.

199 Regent Street,
London, Ontario.
April 12th, 1930.

Please notify the Secretary of any errors or omissions

WEST CHINA UNION UNIVERSITY

MINUTES OF A MEETING OF THE EXECUTIVE COMMITTEE HELD IN TORONTO ON THURSDAY, MAY 8th, 1930.

A meeting of the Executive Committee of the Board of Governors of the West China Union University was held at the offices of the United Church of Canada, 299 Queen Street West, Toronto, on Thursday, May 8th, 1930, at 10 A.M.

The following were present:-

Sir Joseph Flavelle, Bart. L.L.B.
Rev. James Endicott, D.D.
Dr. G.B. Huntington
Rev. Frank T. Cartwright, M.A. (Substitute for Rev. J.E. Edwards, D.D.)
Rev. Prof. Frank Anderson, M.A., D.D.
Mrs. James Hales
Mr. B.A. Garside, M.A. (Assistant Treasurer)

Sir Joseph Flavelle presided and the meeting was opened with prayer by Dr. Endicott.

The following were also present, and, on motion, were made corresponding members:-

Dr. J.E. Thompson
Rev. J.H. Arnup, D.D.
Rev. E.H. Cressy, M.A.
Dr. W.R. Morse
Rev. Chancellor E.W. Wallace, D.D.

E861 MINUTES The minutes of the previous meeting held on October 8th, 1929, having been circulated, were taken as read and approved.

A report was also presented of an informal meeting of members of the Executive resident in or near New York, held to confer with Mr. H.T. Silcock as he passed through en route from China to England.

RESOLVED that the Committee approve the decisio arrived at by correspondence and approved at the informal meeting that, in view of the many important matters which will come under consideration, Dr. Beech should be asked to attend the Annual Meeting of the Board of Governors in England in July and the financial outlay incident thereto.

Approval was also given to the acceptance of $3000. in satisfaction of the Keen bequest, the Chairman expressing his concurrence therewith.

RESOLVED further that the minutes of the informal meeting should be incorporated in the minutes of the Executive.

E862 POSTPONEMENT OF JANUARY MEETING (B of G. #846)

The Secretary explained that in January there did not appear to be sufficient business to warrant calling the Committee together, and that, therefore, with the concurrence of the Chairman, it had been postponed to the present date.

E863 MATTERS ARISING OUT OF THE MINUTES

(a) Titles of University Property (#736)

The Secretary reported that following up the interim reports submitted by Mr. Rowell, he had had an interview with Mr. H.E. Langford, Mr. Rowell's partner: the position may be summarized as follows:-

The existing Declaration of Trust, under which the (former) Methodist Church of Canada held the property in trust, and which has been signed by the Methodist Church, should be completed by securing the signature of the other parties concerned.

The said Declaration of Trust dated March 27, 1916, only covers the property held for University purposes proper; it is desirable that a fresh Declaration of Trust should be prepared covering all property held for the specific purposes of each co-operating unit, and in order that these properties may be accurately defined, a new survey seems desirable.

The property is at present registered with the British Consul. The American units might like to have their properties registered with the American Consul, but the British Consul is of the opinion that this is not necessary, and might constitute a disturbing element at the present time.

The question was further raised as to what exactly is the legal entity in the case of each organization.

RESOLVED that the Secretary be requested to follow up the matter in consultation with Mr. Rowell, and that, pending the carrying out of a new survey, the present position be regularized by the completion of the Declaration of Trust.

(b) Organization of Women's College (#701,713)

This matter was fully discussed. It was pointed out that in the case of three other Union Institutions, the Women's College was merely a unit under the Board of Governors and not a separate incorporated unit. It was felt that a similar arrangement would meet the situation, and it was

RESOLVED that the Secretary communicate with each of the Women's Boards with a view to securing from them an expression of opinion as to whether they wish the Board of Governors to hold the property of the Women's College in their behalf, setting up such machinery for the management of the College as may make for the maximum of efficiency, or whether they would suggest some other method of procedure.

E864 SENATE MINUTES #2393 to 2426 were reported as having been received. Attention was directed to the following points:-

(a) Correlated Programme. The revised programme was considered, with explanations afforded by Rev. E.H. Cressy. A full discussion followed. The Chairman read the letter which he had written expressing the mind of the Committee on the original proposal, with Mr. Cressy's reply thereto.

RESOLVED that subject to receipt of official approval by the Senate of the University, and with the understanding that ultimate approval is contingent upon favourable action by the constituent Boards, the Executive Committee express its appreciation of the consideration accorded to West China Union University by the Council of Higher Education in the Correlated Programme and recommend the Programme as outlined to the Board of Governors for favourable consideration.

In this connection it was further RESOLVED that the Board accept their share ($219.64) of the interim Budget of $2000. to cover the expenses of providing the programme till December 31, 1930, under the Committee of Christian Colleges for China, and that the same be charged against the Contingent Fund in the Budget.

(b) Interrelation of the Faculties of Medicine and Dentistry (#2417)

SENATE RESOLUTION, That we recommend to the Board of Governors that the Faculties of Medicine and Dentistry unite to form a College of Medicine and Dentistry; that matters of general concern be considered by the combined Faculties, and that matters pertaining to one Faculty alone be dealt with by the Faculty concerned; that at this time no constitution be formed, but a constitution be gradually built up as the minutes of the combined meetings accumulate. Note. In the interim it has been arranged for the two Deans to act as Co-Chairmen of the joint meetings held, and Dr. H.G. Anderson has been elected Secretary of the joint Faculties.

RESOLVED that the Executive Committee accord its general approval to the proposal, but that it be referred to the Board of Governors for final action.

E865 DEATH OF DR. C.W. SERVICE

RESOLVED that the Committee has heard with the deepest regret of the death of Dr. C.W. Service, and that Dr. Endicott be requested to prepare a suitable resolution for incorporation in the Minutes. The Minute is as follows.

"This Committee has learnt with deep sorrow of the death of Dr. Charles Winfield Service at Chengtu, West China, on March 10th, last. We record our very highest appreciation of Dr. Service's unusual gifts as Surgeon and teacher, of his noble Christian character and of the fine contribution which he has made to the building up of the West China Union University, especially in connection with the Medical Department. Dr. Service had been connected with the University almost from its foundation. He laboured unstintingly with rare intelligence and in a most gracious spirit in its upbuilding.

We desire to convey to the Senate and especially to Mrs. Service and her children our sincere and profound sympathy in their sorrow at so great a loss."

E866 AUDITORS' REPORT. The Auditors' report for 1929 which was entirely satisfactory was laid on the table. The Treasurer was authorized to pay the cost of the same $154.54.

E867 TREASURER'S REPORT. The Treasurer's Report for the year 1929 was laid on the table, and revealed the fact that the financial position was encouraging.

The following recommendations were adopted:-

(1) That the 1929 surplus of $3,397.60 be added to the "Accumulative Reserve Fund", which, on December 31st, 1929 totalled $14,776.31.

(2) That approval be given to using $36.07 from "Trustees, Travel and Miscellaneous" and "Contingent" accounts to care for the small overdraft in "Home Administration", "Central Office" and "Incidentals".

The Treasurer further submitted an informal statement covering the work of the present year to date, which was also satisfactory.

E868 RECONSTITUTION OF THE COMMITTEE ON FINANCE, PROPERTY AND INVESTMENTS.

In view of the fact that this Committee, as at present constituted, is not functioning owing to the absence of Mr. Gantz in California, the illness of Dr. Edwards, and the unwillingness of Dr. Eric North to accept a seat on the Board of Governors, it was

RESOLVED

RESOLVED that Rev. F. Cartwright should act for Dr. Edwards, pending his recovery and that Mr. O.R. Judd should be asked to join the Committee.

E869 HARVARD-YENCHING INSTITUTE.

Mr. Garside reported that Dean Chase and Dean Donham have been appointed by the Harvard-Yenching Institute to confer with representatives of the various beneficiary universities as to the use of the revenue from the Hall Estate held in trust by the Harvard-Yenching Institute.

RESOLVED that Dr. F.M. North and Dr. Huntington should be asked to meet them on behalf of the University as provided in B. of G. #840, with Mr. B.A. Garside added.

E870 ANNUAL MEETING OF THE BOARD OF GOVERNORS (B. of G. 845)

The Secretary reported that arrangements had been made to hold the Annual Meeting of the Board of Governors in England July 3-7, 1930, and that the Council of Woodbrooke Settlement, Sally Oak, Birmingham, had very kindly invited the Board to meet there as their guests.

RESOLVED that the warmest thanks of the Committee be accorded to the Council of Woodbrooke Settlement for their kindness and hospitality: also that the Executive Committee be called together for 2 P.M. on Thursday July 3, and that the Board convene on Friday and Saturday, July 4th and 5th, Sunday, July 6th, being observed as a quiet day.

RESOLVED FURTHER that, inasmuch as Mr. B.A. Garside is going to England to attend the meeting of the Board of the Shantung University, and will also attend the meeting of the Board of Governors of the West China Union University, the Committee instruct the Treasurer to pay half of the expense involved in his journey.

E871 MIDDLE SCHOOL SITUATION (B. of G. #837b)

A full discussion took place on this important topic, and it was,

RESOLVED that the Committee view with deep concern the Middle School situation, and that the Secretary be asked to communicate with each of the bodies which co-operate in the Middle School, viz:- the Baptist Board, the Methodist Episcopal Board, the United Church of Canada and the Friends Service Council, requesting them to have their representatives on the field appoint a Committee to go fully into the situation, and that the Senate also be requested to look into the matter.

E872 CONTRIBUTIONS OF CO-OPERATING BOARDS (B. of G. #834)

Mr. Garside reported that further information had been sought from the field, but that it had not yet come to hand.

E873 (REGISTRATION AND REVISION OF CONSTITUTION (B. of G.#837d)
(MILITARY TRAINING IN SCHOOLS (B. of G. #837 f)

RESOLVED to refer both these matters to the Board of Governors.

E874 RETURN OF MR. WALTER SMALL (B.ofG.#841). The situation was fully discussed, and it was

RESOLVED to refer the matter to the Board of Governors at its forthcoming meeting, when it was expected that Dr. Beech would be present to advise.

In this connection Mr. Garside reported that up to 1928 a debt of about $12,000. had been incurred owing to the fact that, in the absence of detailed information from the field as to how Mr. Small's time had been distributed as between the various buildings erected, the Board of Governors had paid Mr. Small's salary since his appointment as Superintendent of Buildings: further that his expenses had run on and had been similarly paid during 1929 when no buildings were being erected.

RESOLVED that, an adjustment be made with a view to charging such portion of Mr. Small's salary as equitable against buildings, after consultation with Dr. Beech, and that the expenses from Jan. 1, 1929 to date be charged against the Budget surplus.

VOTES OF THANKS

RESOLVED that a warm expression of thanks be accorded to the United Church of Canada for the use of their premises, and to Sir Joseph Flavelle for his hospitality at luncheon.

After prayer by Chancellor Wallace, the meeting closed at 5 P.M.

Frank Anderson,
Secretary.

Office of the Secretary,
99 Regent Street,
London, Ontario.

May 8th, 1930.

NOTE:- An error has been pointed out in the Report of the Informal Meeting on April 11th. On page 2, Para. 5 Mr. Cressy should have been reported as stating that none of our Colleges come anywhere near the standard set in current Budget, but that the representative of the Ministry of Education advised him to take no notice of this, as the Government Colleges were equally far behind and that it was only a technical matter.

Please notify the Secretary of any errors or omissions

WEST CHINA UNION UNIVERSITY

MINUTES OF A MEETING OF THE EXECUTIVE COMMITTEE HELD AT THE RENDEL HARRIS LIBRARY, SELLY OAK, BIRMINGHAM, ENGLAND, ON FRIDAY, JULY 4th, 1930, AT 9.30 A.M.

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A meeting of the Executive Committee of the West China Union University was held as above stated.

The following members were present:-

Sir Joseph Flavelle, Bart., LL.B., Chairman
Mr. T.G. Barclay, representing Rev. Prof. Frank Anderson, M.A., D.D.
Rev. Joseph Beech, D.D., President.
Rev. James Endicott, D.D.
Mr. H.T. Silcock, M.A., Secretary.

Sir Joseph Flavelle presided, and the meeting was opened with prayer by Mr. T.G. Barclay.

The following were also present and, on motion, were made corresponding members:-

Mr. E.H. Cressy, M.A.
Mr. B.A. Garside, M.A.
The Right Rev. Bishop Mowll
Prof. H.B. Robins,
Sir Michael Sadler, LL.D.

Apologies for absence were received from:-

Rev. Prof. Frank Anderson, M.A., D.D., Secretary.
Rev. J.E. Edwards, D.D.
Rev. J.H. Franklin, D.D.
Mrs. James Hales

E875 MINUTES The Minutes of the previous meeting held in Toronto on May 8th, 1930 having been circulated, were taken as read and confirmed.

E MATTERS ARISING OUT OT THE MINUTES:-

(a) E 863 (a) Titles of University Property

The Secretary reported that he had had a further inter-

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view with Mr. H.G. Langford, Mr. Rowell's partner, who has the matter in hand, and that he was taking immediate steps to regularise the present position by the completion of the Declaration of Trust, pending the carrying out of a new survey, and was also having photostatic copies of the Chinese Deeds translated, in order to ascertain the name in which the property is held in China for insertion in the new Agreement.

(b) E 863 (b) ORGANIZATION OF THE WOMEN'S COLLEGE

The Secretary reported that he had communicated with each of the Women's Boards, as instructed and that a reply had been received from Mrs. James Hales, saying "that the Women's Missionary Society of the United Church of Canada is in favor of asking the Board of Governors to hold the property of the Women's College in trust."

(c) E 870 ANNUAL MEETING OF THE BOARD OF GOVERNORS

The Secretary reported that the representatives of the English Boards had suggested a modification of the arrangements by which the Executive Committee would meet on Friday, July 4th, at 9.30 A.M. and the Full Board at 2.30 P.M. on Saturday and that, the Chairman having concurred, this modification had been accepted.

(d) E 871 MIDDLE SCHOOL SITUATION

The Secretary reported that he had written to the Boards concerned, as instructed.

(e) E 872 CONTRIBUTIONS BY CO-OPERATING BOARDS

The Secretary reported that no further information was to hand.

E876 TIME OF CONVENING OF BOARD MEETING.

RESOLVED that the Board convene at 2 p.m. today for devotional services and thereafter for the conduct of the business of the Board.

E877 HOURS OF SESSIONS AND ARRANGEMENTS FOR DEVOTIONAL PERIODS

Resolved that arrangements for the hours of sessions and the devotional periods at the meeting of the Board be left to the Chairman and Secretary.

E878 NOMINATING COMMITTEE FOR THE OFFICERS AND EXECUTIVE COMMITTEE OF THE BOARD

RESOLVED, that the Chairman be asked to name a nominating committee for submission to the Board.

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E879 OBSERVATIONS BY SIR MICHAEL SADLER

The Chairman invited Sir Michael Sadler, as he had to leave early, to speak on any matters coming before the Board. Sir M.E. Sadler expressed the view that the dual type of education, where Christian education would exist along with Government institutions, would probably prevail in the long run in most parts of the world; that the claim from the ultramontane or communist point of view to control all education in the name of the State cannot permanently hold its own. He considered that in China, as in Russia, the State might make claims which as Christians we could not permanently accept; but that by close co-operation with what was best in the new Nationalist movement we might, through the exercise of courage and great patience, get their policy so broadened from the inside as to secure the inclusion of the vital Christian claims in the educational policy of the country.

Some discussion followed, and the Chairman expressed the deep thanks of the Executive to Sir Michael Sadler for his help.

E880 APPROVAL OF AGENDA FOR ANNUAL MEETING OF THE BOARD OF GOVERNORS

Resolved that the Agenda as prepared by the Secretary be accepted with such additions as may be found necessary during the discussions of the Board.

E881 HOUR FOR THE MEETING OF THE TRUSTEES

RESOLVED that the meeting of the Trustees be held at 9 a.m. on Saturday, July 5th, 1930.

E882 SENATE MINUTES

Senate Minutes #2427 - 2481 were reported as having been received, including the Budget Estimate for 1931, dated April 17, 1930. Action was taken on the following items:-

(a) #2455 USE OF HALL ESTATE FUND

Senate Resolution:-

"That we renew the requests contained in Min. #2368, Sections 3 and 4."

RESOLVED to recommend to the Board of Governors the approval of Senate Minute #2368, Sections 3 and 4.

"#2368 (3) That beginning with 1932 the income from Gold $100,000. of the $200,000 of the Hall Fund paid directly to the Board of Governors be set aside for

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the Medical and Dental Faculties, upon a basis of division between them to be hereafter submitted to the Board, this annual income to be available for the salaries of additional Chinese members of the staff and for supplying needed additional equipment."

"#2368 (4) That, beginning with 1932, the balance of the income of the Board of Governors' direct share of the Hall Estate be credited to the general budget for annual allocation by the Senate or its successors."

E883 BUDGET for 1931

RESOLVED that Dr. Beech, Mr. Garside and Mr. Silcock be asked to look into matters concerning the Budget for 1931 and prepare recommendations for the Board.

The business being concluded, the Committee adjourned.

James Rudicott

Office of the Secretary,
199 Regent Street,
London - Canada.

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Please notify the Secretary of any errors or omissions

EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS
OF THE WEST CHINA UNION UNIVERSITY.

MINUTES OF MEETING HELD IN NEW YORK, THURSDAY,
OCTOBER 23rd, 1930.

The Executive Committee of the West China Union University met at the offices of the American Baptist Foreign Mission Society, 152 Madison Avenue, New York City, on Thursday, October 23rd, 1930 at 10 a.m.

The following members were present:-

Sir Joseph Flavelle, Bart., LL.D.
Rev. James Endicott, D.D.
Rev. Prof. Frank Anderson, M.A., D.D.
Dr. G.B. Huntington
Rev. R.L. Howard, D.D. (representing Dr. Franklin)
Mrs. James Hales
Rev. J.E. Edwards, D.D.

The following were also present, and on motion, were made corresponding members:-

Rev. Joseph Beech, D.D.
Mr. B.A. Garside, M.A.
Miss H.L. Tufts (representing Miss Burr)
Miss E.L. Sinclair

A wire was received from the Chairman, Sir Joseph Flavelle, indicating that his train had been delayed and requesting that the Committee should commence its sessions without him. Dr. Endicott was therefore called to the chair. Sir Joseph Flavelle arrived about 12.10. The meeting was opened with prayer by Dr. Beech.

The Minutes of the previous meeting of the Executive Committee held on July 4th, 1930, having been circulated, were taken as read and confirmed.

Arising out of the Minutes were the following matters:-

E928 (a) E ~~675~~ 6575 (a) TITLES OF UNIVERSITY PROPERTY

The Secretary reported that progress was being made in this question, and that the President had arranged to have translations of the Chinese Deeds prepared. The President undertook to follow the matter up, new boundaries being defined by a new survey in accordance with existing conditions and recorded on a map for future reference, after being accepted as satisfactory by the several co-operating units.

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E929 (b) E.872 CONTRIBUTIONS BY COOPERATING BOARDS

In this connection the President made a statement indicating the difficulty of arriving at a really satisfactory statement, which would present a true picture of the position: but the Committee desired leave to continue their investigations, in the hope of being able to present a full report later.

LUNCHEON ADJOURNMENT

Dr. Huntington extended an invitation on behalf of the American Baptist Foreign Mission Society to lunch at the Stratford Hotel, which was most gratefully accepted and it was

RESOLVED to adjourn for lunch at 1.45 and resume the sessions at 2 P.M.

SENATE MINUTES #2482-2509 were reported as having been received: the following item received attention:-

E930 (a) #2494 RELATION OF MIDDLE SCHOOL TO THE UNIVERSITY

This Minute represents the results of over a year's investigations on the Field, looking to a final clearing up of the situation.

After some discussion it was

RESOLVED to defer consideration of the matter till the afternoon session, in order that time might be afforded for looking up records.

E931 (b) #2499 SCHOLARSHIP FOR DR. LU TSE-REN

"RESOLVED that we request the Methodist Episcopal Board, through the Board of Governors, to provide a scholarship for Dr. Lu Tse-ren for two years post graduate study in America, beginning in 1931." The President explained that Dr. Lu was a very fine man and that it was his intention to specialize in Children's Disease:

RESOLVED that the Board of Governors are very pleased to pass on the request to the Methodist Board.

E932 (c) #2500 QUOTA OF STAFF " Resolved that because of the stabilizing our teaching staff, we request each mission to maintain a quota of teachers, missionary or Chinese, at least equivalent to the number contributed before the Evacuation period". The President made a statement on the point, and it was

RESOLVED to defer consideration of the matter in view of the fact that it will come up in connection with the contracted statement.

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E 935 (G 915) WALL AROUND THE UNIVERSITY PROPERTY

The President made a statement regarding this, and it was

RESOLVED that in view of events that have transpired recently in Chengtu, it is advisable to await further word from the field before taking further action.

E936 (G 891) CORRELATED PROGRAMME

It was stated that nothing had transpired since the Annual Meeting of the Board of Governors to call for action at this meeting.

E937 RELIGIOUS EDUCATION AND MINISTERIAL TRAINING

The President presented a statement indicating that in the near future it might be necessary to make special provision for this vital part of the work, and secure funds for the same.

RESOLVED that the Board will gladly co-operate in any movement that may be initiated with this end in view.

E938 (G903) UNION MIDDLE SCHOOL

RESOLVED that the Secretary be requested to communicate again with the co-operating Boards in terms of Minute G903.

E939 (G918) REPORT OF THE SUB-COMMITTEE ON THE CONSTITUTION

The Executive considered this report carefully clause by clause, and after a considerable number of amendments were introduced, it was

RESOLVED that the constitution, as amended, be accepted and that it be submitted for approval to the co-operating Boards.

E940 REQUEST OF MR. JAMES KEEN

The Assistant Secretary reported that during recent months there has been a great deal of correspondence with the Executors of the Estate of the late Mr. James Keen of Mitchell, South Dakota, relative to the payment of his bequest to West China Union University. This bequest was for the sum of $4,000.00. Mr. Keen's Will provided that this be paid from the proceeds of the sale of certain designated land. Due to adverse conditions no advantageous sale of the land has been possible, and settlement has been delayed for several years. The Executors proposed a settlement on the basis of $2,000.00 and the University has made a counter-proposal for settle-

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ment for $3,000.00. As yet no reconciliation of this difference has been found possible. It has been suggested that the University might employ a legal representative in South Dakota who might effect a more advantageous settlement than would otherwise be possible, but no devision has been reached concerning this proposal, It was

RESOLVED that the matter of effecting, with the Executors of the Estate of the late Mr. James Keen, a settlement of his bequest to West China Union University, be referred to the Committee on Finance, Property and Investment, with power.

E941 (G906) ADDITION BY COOPTION OF MEMBERS OF THE BOARD OF GOVERNORS

Acting on instructions from the Board of Governors, it was

RESOLVED that the following two persons should be added by cooption, to the Board of Governors and that they should be requested to join the Board:- President James L McConaughy, Wesleyan University, Middletown, Connecticut, Mr. Alton L. Miller of Boston.

E942 (G 914) APPOINTMENT OF CHAIRMAN OF THE BOARD

The Committee, entrusted by the Board of Governors with the duty of finding a Chairman to succeed Sir Joseph Flavelle, reported that they had considered the matter most carefully, but were unable to offer any suggestion to the Executive Committee: it would not be practicable to suggest that any new member who might be asked to join the Board should at once assume the important post of Chairman. The only solution appeared to be that a temporary Chairman should be chosen from the present members of the Board, with the intention of electing a permanent Chairman at the earliest possible date.

E943 SENATE MINUTE #2494 RELATION OF THE MIDDLE SCHOOL TO THE UNIVERSITY

This matter was postponed at the morning session for further consideration. Unfortunately exigencies of time did not permit any further discussion: but the general sense of the Committee was that the Secretary should be asked to look up in the records the facts regarding the relation of the Board of Governors to the Middle School: further, that the statement of the Senate should be referred to the four Boards through whom the money was originally given for

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founding the School, with the request that they examine it carefully, and signify their concurrence in the present position, by which the land and buildings are vested in the Board of Governors for the use of the Middle School.

VOTE OF THANKS

RESOLVED that a cordial expression of thanks should be conveyed to the Board of the American Baptist Foreign Mission Society for the use of their offices for the meeting, and also for their kind hospitality at luncheon.

The meeting closed with the Benediction at 5.45 P.M.

January 9th 1930

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In connection with Item E 943 Relation of the Middle School to the University, the following excerpts from the Minutes of the Board of Governors will serve to indicate their past action with reference to the MiddleSchool:-

320 STATUS OF MIDDLE SCHOOL

The action taken by the Executive Committee of the Board re this matter was approved. The minute is as follows:

"RESOLVED - That we report to the Board of Governors that in our judgment the University had undertaken the management of the Middle School upon the proviso that the funds be provided therefore by the co-operating Boards and has therefore the authority to direct the same".

348 MIDDLE SCHOOL BUILDING

RESOLVED - That having received the sum of $14,760.75 from the Scattergood family for the Middle School Building, and the architect's plans having been approved, we proceed at once to the erection of the building.

366 FUNDS FOR THE COMPLETION OF THE ADMINISTRATION BUILDING

The Board had before it the request of the Senate for funds to complete the Administration Building.

RESOLVED - That the Secretary in reporting to the Senate inform them that the funds necessary have been provided by Mr.Morrell.

386 THE MIDDLE SCHOOL

(1) RESOLVED that we ask the President to bring before the Scattergood family the fact that increased cost of building will probably involve an addition of say $20,000 above the amount so generously provided by them for the Middle School Building.

(2) Further, that in the event of the sum provided for land and buildings for the Middle School being insufficient we decide to forward to the four Boards concerned a full statement of the whole position, restating the existing relation of the Board of Governors to the Middle School.

(3) That, at the same time, we should state to the Boards our sense of the urgent need of the new buildings for the Middle School, on the scale proposed, being erected at the earliest possible moment, if the work of the University is to be proceeded with.
(See also Resolution No. 424)

(4) That we commit to the President and Dr. Hodgkin the preparation of a brief and convincing statement of the position for presentation to the Boards.

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(5) That we consider that the time has come to recognize the fact that the Board of Governors in undertaking any responsibility for administering the funds entrusted to them by the Boards for the Middle School are practically compelled to make arrangements for the curriculum and for providing the foreign staff. In so far as other expenses are concerned it seems to us that the aim should be to make the school self supporting, as it has been mainly in the past. We suggest that any deficit in current account be met, if necessary, by the Boards in proportion to the number of students from each, as heretofore.

(6) That we definitely delimit the area for Middle School work and ask the Senate to make recommendations as to the precise delimination, and further that we do not see our way to any considerable enlargement of the size or general scope of the Middle School at present.

389. RESIDENCE FOR PRINCIPAL OF MIDDLE SCHOOL

RESOLVED - That the Architect in consultation with the Senate, be asked to prepare plans for a house for the Principal of the Middle School and that reference to this matter be included in the statement made to the Mission Boards.
(See Resolution 386)

424 THE MIDDLE SCHOOL

RESOLVED - That we authorize the building of the central block of the Middle School, without wings, and approve the Lay Out proposed by the Architect, including a site for the Principal's House. Further details are left for settlement by the Executive Committee.

490 RE FINANCING OF THE UNION MIDDLE SCHOOL - RESOLVED, That the following proposals of the Senate be referred to the Boards:-

(1) That a basic charge of $300 Mex. be asked from each Board to provide the salary of the Chinese principal of the Middle School.

(2) That an initial $200 Mex. be asked from each Board in order to create a working capital fund from which deficits in current expense may be paid.

(3) That drafts upon this working capital fund are to be repaid to it by grants from the Boards; such grants to be proportional to the number of students that each Mission had in its dormitory the year when the deficit occurred.

492 RELATION OF THE UNION MIDDLE SCHOOL TO THE UNIVERSITY - A statement prepared by a committee of the Board of Governors, re scope and purpose of the Middle School was read by the Secretary. RESOLVED that this statement be submitted to the co-operating Boards, and Boards and that this Board express its willingness to undertake the financial control of the Middle School if that is the wish of the Boards.

495 RE ALLOCATION OF MIDDLE SCHOOL LOTS TO MISSIONS - The following Minutes of the Senate were adopted:- That the Middle School residence lots Nos. 2-7 be offered one each to the co-operating Missions at purchase and registration cost prices.
That the Senate offers to the four Missions participating in the Middle School, four sites for dormitories.

496 MIDDLE SCHOOL LAND VALUES AND PRICE FOR SALE- The following Minute of the Senate was adopted:- That the house and dormitory sites offered to the participating Missions be fixed at the rate of $110.00 gold per Chinese acre, which amount we believe will just about cover the final cost to the University.

498 RE CONSTRUCTION OF THE MIDDLE SCHOOL BUILDING-

RESOLVED (1) That the Secretary write to the Senate expressing our regret at the erection of the Middle School building, as being, in our judgment, based upon all the information in our possession, a procedure of unnecessary haste, and involving a breach of our contract with the Architect.

(2) That the matter be referred with power to the Executive Committee for any further action that may be necessary.

(3) That this Board re-affirm its former action that no University or Middle School building be undertaken until the working plans have been received from the Architect.

560 BUILDINGS

(b) Request for $5,000. gold, approved by the Board of Governors for the erection of one of the winds of the Middle School Building for Science Wing.

Referred to Executive, provided either a special donor or the co-operating Boards can provide the funds.

634 RESIDENCE FOR MIDDLE SCHOOL TEACHERS

RESOLVED that we endorse the request of the Senate (Minute 1615 (i) that each of the participating Missions be asked to contribute $1000 (gold) for the erection of residences for Middle School Chinese Teachers on the Middle School Campus.

745 HOUSE FOR MIDDLE SCHOOL PRINCIPAL Senate Minute #1917 -

RESOLVED That when we are ready to build a house for the Middle School Principal it be located on the site immediately North of the Middle School Building.

RESOLVED that no action is necessary.

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Please notify the Secretary of any errors or omissions.

WEST CHINA UNION UNIVERSITY

MINUTES OF A MEETING OF THE EXECUTIVE COMMITTEE HELD AT THE OFFICES OF THE BOARD OF FOREIGN MISSION OF THE UNITED CHURCH OF CANADA, 299 Queen Street, West, Toronto, on Wednesday, January 21st, 1931 at 10 A.M.

A meeting of the Executive Committee of the Board of Governors of the West China Union University was held as above stated.

The following members were present:-

Sir Joseph Flavelle, Bart., LL.B.
Rev. James Endicott, D.D.
Rev.Prof. Frank Anderson, M.A., D.D.
Mr. F.T. Cartwright, M.A.(representing Dr. Edwards)
Mrs.James Hales

The following were also present, and, on motion, were made corresponding members:-

Rev. Joseph Beech, D.D., President
Mr. B.A. Garside, M.A.
Mrs. John MacGillivray
Dr. R.G. Agnew

Sir Joseph Flavelle presided, and the meeting was opened with prayer by Dr. Endicott.

An apology for absence was presented by Dr.Huntington.

The Minutes of the previous meeting, having been circulated, were taken as read and confirmed.

HOURS OF SESSIONS

RESOLVED to adjourn for lunch at 12.45.

Matters arising out of the Minutes:-

E944 (1) E 928 TITLES OF UNIVERSITY PROPERTY

The Secretary reported that the matter was being prosecuted by Mr. H.E. Langford of the firm of Rowell, Reid, Wright & MacMillan, who was in communication with the co-operating Boards on the point, it was hoped that a full report would soon be forthcoming.

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(2) E 929 CONTRIBUTIONS BY CO-OPERATING BOARDS

The Committee reported progress, and requested leave to continue its enquiries.

(3) E 930, 938, 943 RELATION OF THE MIDDLE SCHOOL TO THE UNIVERSITY

The Secretary reported that he had communicated to the Secretaries of the Four Boards concerned the action of the Executive Committee, but had had no reply.

RESOLVED that the Secretary be asked to communicate with the Secretaries again, requesting that the action be taken as soon as possible and that the same be reported to him.

(4) E 935 WALL ROUND UNIVERSITY PROPERTY

The Secretary reported that he had received no word from the field on this point.

(5) E 940 BEQUEST OF MR. JAMES KEEN

Mr. Garside read a letter from the lawyers in charge of the estate offering to settle the matter for $2500; he stated that the Finance Committee had signified their approval of this action. Dr. Beech explained that he expected to be in S. Dakota before the middle of February, when he would be in a position to make a personal investigation of the situation.

RESOLVED that the matter be left to the President with power to accept the $2500. or any larger amount, if, after investigation, it appears improbable that the full amount is likely to be forthcoming.

(6) E 941 ACCEPTANCE BY MR. A.L. MILLER OF A SEAT ON THE BOARD.

The secretary read a letter from Mr. A.L. Miller, graciously accepting a seat on the Board.

(7) E 942 APPOINTMENT OF CHAIRMAN OF THE BOARD

It was reported that it was the feeling of the Committee appointed to deal with this matter that Dr. Endicott should be asked to act as temporary Chairman, and it was

RESOLVED that Dr. Endicott should be asked to accept the position of temporary Chairman, till such time as a permanent Chairman can be appointed.

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E 945 CONSTITUTION

The President stated the vital importance of a definite assurance being secured from the co-operating Boards, indicating their approval of the new Constitution of the University, and the Secretary was asked to write again to all Board Secretaries requesting that he be informed as to the action taken in the matter.

E946 SENATE MINUTES

Senate Minutes Nos. 2510 to 2533 were reported as having been received: the following items called for consideration:-

(1) Registration. Attention was directed to Senate Minute #2520 as follows:-

"RESOLVED that we report to the co-operating Missions and Churches that we are registering with the Central Government, and stating that they should register their school if they wish their students to enter the University."

The question was raised whether it was consonant with the spirit of a Christian University to refuse admittance to a student academically qualified, merely on the ground that he or she had come from an unregistered school.

It was explained that the meaning of the Senate plainly was, not that such students could not enter the University and complete the curriculum so as to qualify for the diploma of the University, but that the conditions imposed by Government would deprive them of the recognition by Government of their University standing.

(21#2527) REVISED BUDGET

"Resolved that we adopt the Revised Budget for 1931 which reads as printed in Minute 2463 with the following emendation:

Hall Estate Fund (page 8)

For Equipments & Furnishings
(See Senate Minute 2368(5)

Faculty of Science	$500.00
College of Medicine & Dentistry	$500.00

RESOLVED that no action is needed.

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(3) #2532 REQUEST FOR DR. GRAHAM FOR CHINESE RESEARCH WORK

Senate Minute reads as follows:-

"RESOLVED, That we begin to stress the development of Chinese research work. This would involve the collecting of specimens and the relating of them to Chinese history and to the development of Chinese culture.

RESOLVED, That we invite Dr. D.C. Graham to come to the University to assist in this work and to teach, and that we request President Beech to approach the Board of Governors with a view to obtaining Dr. Graham's salary and expenses from the Harvard-Yenching portion of the Hall Estate."

The matter was discussed from every angle and it was,

RESOLVED that action should be deferred till Dr. Franklin had returned from his tour and an opportunity was afforded of discussing the matter with him.

(4) #2533 COMMITTEE ON CLOSER AFFILIATION OF UNION MIDDLE SCHOOL

Senate Minute reads, as follows:-

"RESOLVED, That inasmuch as the Board of Governors has approved the principle of a more effective correlation of the University and the Union Middle School, we appoint S.H. Fong, L.G. Dsang, H.G. Brown, S.D. Hwa and G.W. Sparling as a committee to work with a similar committee by the Middle School in taking preliminary steps toward the accomplishment of this purpose."

RESOLVED that no action is necessary.

E947 COMMUNICATIONS WITH THE HARVARD-YENCHING TRUSTEES

Dr. Beech submitted the following results of his personal negotiations with the Harvard-Yenching Trustees:-

1. In view of the deficit on the Library Museum Building the Trustees had approved the expenditure of $12,000. from surpluses of income already received from the Restricted Account.

2. That a clear understanding had been arrived at regarding the salaries of Chinese Teachers and general administrative expenses, as being a legitimate charge upon the Restricted Account, and that the Board of Governors could therefore charge to the accumulated surpluses the $~~14100~~. 6,410 expended on this item.

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RESOLVED that the Secretary be asked to write to the Harvard-Yenching Trustees a letter appreciative of the sympathetic treatment which the President had received and of the clear understanding that had been reached on all points.

E948 KATE ATHERTON BEQUEST.

It was noted that the action of the Harvard-Yenching Trustees had liberated a sum of money belonging to the "Kate Atherton Bequest": the Treasurer was asked to look into the matter and it was

RESOLVED that the money, together with accrued interest, be kept by the Board of Governors as an endowment fund for the purchase of library books in addition to any appropriation that may be made for this purpose in the Budget.

E949 LAYOUT OF WOMEN'S COLLEGE

Dr. Beech laid on the table a sketch showing the layout of the proposed Women's College, which he was prepared to endorse, and which had been recommended on the field: also plans of a College, Dormitory and Chapel, designed by the architect, Mr. Silcock; all these seemed to harmonise with the general layout of the campus, and a cablegram had been received from the field requesting permission to proceed with them. After full discussion it was,

RESOLVED that, conditional upon the approval of the whole scheme by the Women's Boards, the Executive Committee see no objection to the three buildings referred to.

E950 TREASURER'S REPORT

The Assistant Treasurer presented the report of the Treasurer for the fiscal year ending December 31, 1930. This report is attached to these Minutes.

After consideration of the report, it was

RESOLVED that the balance of $1,387.71 of income on the A. Coles Estate be applied against the expenditures for Mr. Walter Small's salary and expenses for 1929 and 1930.

RESOLVED that the balance of the expenditures during 1929 and 1930 on account of the salary and allowances of Mr. Walter Small be met as follows:-

(a) Budget Surplus, 1929 and 1930
(b) Permanent Reserve Fund.

RESOLVED, that the following deficits on the 1930 Budget be charged against the permanent Reserve Fund:-

Governor's Budget	$ 870.33
Home Administration	1,143.87

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RESOLVED that the report of the Treasurer for the fiscal year ending December 31, 1930 be received and placed on record.

RESOLVED that the firm of Chartered Accountants, Chambellan, Berger & Welti be requested to undertake the regular Annual Audit of the accounts of the Treasurer of the Board of Governors for the fiscal year ending December 31, 1930.

RESIGNATION OF THE TREASURER

E951 A letter was read from Dr. Huntington resigning his position as Treasurer, the resignation to take effect not later than the next Annual Meeting of the Board: the reason assigned was that the Treasury Office is now so well organized that outside supervision seems hardly necessary.

RESOLVED to refer the whole matter to the same Committee that is dealing with the matter of the Chairman (See G 914 (1)

E952 MEANING OF "AFFILIATED COLLEGES"

The Secretary read a letter from Sir Michael Sadler raising the question whether the "Affiliated Colleges" referred to in the Constitution might be at any distance from the campus. Dr. Beech explained that the language was purposedly left vague on this point to allow for future contingencies, and he was asked to reply fully to Sir Michael in regard to the matter.

E953 REPRESENTATION OF THE WOMEN'S UNITS ON THE EXECUTIVE COMMITTEE

The following resolution was received from the W.M.S. of the United Church of Canada.

"In view of the fact that the Women's College Unit represents the Union of several participating Women's Boards (three at the present) that one representative from each of these Boards be a member of the Executive Committee of the Board of Governors, these representatives to constitute a Women's Committee to deal with matters relative to the Women's College Unit."

It was explained that it would be impracticable to increase the size of the Executive Committee by the addition of two more members, but that the three women members of the Board of Governors had always been regarded as a unit, and that they should be asked to consult together and present the name of one of their number to the nominating Committee at the next Annual Meeting of the Board of Governors.

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E954 HONORARY CHAIRMAN

RESOLVED (1) That the Executive Committee recommend that at the next meeting of the Board of Governors, Article 11, Section 1. of the By-Laws of the Board of Governors be amended by adding at the end of the first sentence of this Section the following provision: "The Board may also elect an Honorary Chairman."

(2) That the President be requested to approach Sir Joseph Flavelle associating with himself such other persons as he may deem advisable, with the request that in view of the signal services which he has rendered to the University, he will allow his name to be placed before the Board of Governors at the next Annual Meeting for the appointment of "Honorary Chairman."

E955 UNIVERSITY CLINICAL HOSPITAL

Dr. Beech raised the question of the establishment of such a Hospital in proximity to the Medical School on the Campus.

After full discussion it was,

RESOLVED that subject to the concurrence of the field (University and Missions), and in harmony with the general approval already accorded to a similar scheme by the Executive and the Board of Governors (Senate Minutes 1653 & 1690) when presented to the Board of Governors in 1924 (See Minute B. of G 669: also Executive Minute 477; see also Senate Minute #2417 and E 864(b): also G 896 and 897), approval be given to the making of preliminary plans and lay-out for the University Clinical Hospital, the expenditure on the same not to exceed $300.

E956 ORIGINAL MAP OF UNIVERSITY PROPERTY

The President reported that he had found the original map of the University Property.

RESOLVED that the Assistant-Treasurer should be asked to deposit the map in the Safe Deposit vault controlled by the University in New York.

E957 QUESTION RAISED BY PRESENT FAVOURABLE RATE OF EXCHANGE

Dr. Huntington in a letter raised the question whether, in view of the present favourable rate of exchange, it is just to the other interests of the Boards in China to release the full current value of our present gold contribution.

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The matter was fully discussed and it was

RESOLVED to defer consideration of the matter till the next meeting when Dr. Huntington and, perhaps, Mr. Albertson, the Bursar, can be present: meanwhile that the President should be asked to call the attention of the field to the importance of placing to a reserve account or otherwise conserving such surpluses in Mexican dollars that might accrue.

E958 DATE AND PLACE OF THE NEXT MEETING

RESOLVED that the next meeting of the Executive should be in New York, the date being settled by the Secretary in consultation with the Chairman and Board Secretaries.

VOTES OF THANKS

RESOLVED that the warmest thanks be accorded to the United Church of Canada for accommodating the Committee in their offices and to Sir Joseph Flavelle for his hospitality at luncheon.

The meeting closed with prayer by Dr. Anderson.

Frank Anderson

Secretary.

Office of the Secretary,
199 Regent Street,
London, Canada.

February 3, 1931.

James Endicott.

New York. May 14. 1931.

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Please notify the Secretary of any errors or omissions.

WEST CHINA UNION UNIVERSITY.

MINUTES OF A MEETING of the Executive Committee held in Room 606, 150 Fifth Avenue, New York City on Thursday, May 14th, 1931, at 10 A.M.

A MEETING of the Executive Committee of the Board of Governors of the West China Union University was held as above stated.

The following members were present:-

Rev. James Endicott D.D., Acting Chairman.
Rev. J. H. Franklin D.D.
Rev. J. R. Edwards D.D.
Rev. Prof. Frank Anderson M.A., D.D., Secretary
Dr. G. B. Huntington, Treasurer
Mrs. James Hales

The following were also present and on motion were made corresponding members:-

Rev. Joseph Beech D.D., President
Mr. B. A. Garside M.A., Assistant Secretary-Treasurer
Mr. C. A. Evans, Assistant Treasurer
Rev. E. H. Cressy Ph.D.
Rev. Frank T. Cartwright M.A.
Rev. J.H. Arnup D.D.
Mrs. Curtis L. Laws (representing Miss F. K. Burr)
Mrs. Dorr Diefendorf (representing Mrs. Frances E. Baker).

Dr. Endicott presided and the meeting was opened with prayer by Dr. Beech.

An apology for absence was presented by Sir Joseph Flavelle Bart. LL.B.

MINUTES: The Minutes of the previous meeting, held on Jan. 21st, 1931, having been circulated, were taken as read and confirmed.

MATTERS ARISING OUT OF THE MINUTES:

E959 (1) E928 Titles of University Property. The President stated that there was every hope that a full report would be

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ready for presentation to the next meeting of the Board of Governors.

(2) E929 Contributions by Co-operating Boards.
It was stated that the matter was still under consideration and it was hoped that a full report would be ready, as soon as an opportunity had been afforded of personal conference with Mr. Albertson, the Bursar, on his return on furlough.

(3) E930, 938, 943, 944 Relation of the Middle School to the University
The Secretary reported that communications had been received from the four Boards concerned and that all had favoured the taking over of the Union Middle School by the Board of Governors on the terms named.

(4) E935 Wall Round University.
The Secretary stated that no definite information had been received regarding this matter, but he understood from a statement in a recent letter from Dr. Sparling, that a part at least of the wall was being constructed, and being paid for out of reserved funds in the hands of the Senate.

(5) E940 Bequest of Mr. James Keen.
The President reported that he had visited S. Dakota and had gone personally into the whole matter with the parties concerned; the property had been valued at $10,000.00 and there was a mortgage on it of $4,500.00; the conditions, however, are such that at the present time it is doubtful if even $6,500. could be obtained for it: It was admitted that Mr. Keen's will intended the land to provide the legacy to the University, but there were other claims on the estate.
It was resolved to receive the report of the President as above, and to request that the Assisstant Treasurer write to the lawyers intimating the willingness of the Board in the light of all the facts, to accept the $ 2,500.00 originally offered.

(6) E945 New Constitution.
The Secretary reported that action approving of the Constitution had been taken by the following Boards,-

Board of Foreign Missions of the Methodist Episcopal Church.
Board of Foreign Missions, United Church of Canada.
Friends Service Council, with suggestions to which consideration had previously been given.
Women's Missionary Society of the United Church of Canada.

It was expected that the American Baptist Foreign Mission Society would take favourable action in the near future.

The Church Missionary Society had raised certain points, to which the Sub-Committee on the Constitution had given careful consideration, and had drafted certain modifications which had entirely satisfied the Committee of the C. M. S.; these were read to the Committee and it was a general feeling that these did not affect the constitution in any vital point.

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After discussion it was

RESOLVED that the Executive Committee approve the modifications suggested and that they be incorporated in the Draft Constitution: that this revised draft be submitted to the Co-operating Boards for their approval: the same, if and when approved, to be submitted to the field: ~~general~~ final action to be taken by the Board of Governors on receipt of acceptance ~~on~~ from the field.

(7) E957 Question raised by the present favourable Rate of Exchange.

This matter was further discussed: it was pointed out that the case was not as serious as it appeared on the surface, inasmuch as all items in the Board of Governors' Budget and also a considerable number of items in the Field Budget of the nature of material, supplies, equipment, etc., are all paid in gold. It was, therefore,

RESOLVED that full information on the matter should be secured and report presented at the next meeting

(8) E951 Resignation of Treasurer.

The Secretary reported that the Committee to which this matter had been referred had not met, but that they would take the subject into consideration in time to submit a report to the next meeting of the Board of Governors.

E960 SENATE MINUTES:

Senate Minutes Nos. 2534 to 2582 were reported as having been received. The attention of the Committee was directed by the Secretary to the following two points:-

(1) #2579 Scale of Salaries of Staff.
RESOLVED that no action is required by the Executive Committee.

(2) #2581 New University Hospital.
RESOLVED to take this matter into consideration under "items submitted by the President".

At this point Rev. J. H. Franklin D.D. addressed the Committee, giving the Committee impressions and convictions derived from his recent visit to Chengtu: it was felt that these were of the greatest value and the warmest thanks of the Committee were voiced by the Chairman for the helpful information which he had afforded.

Adjournment for luncheon was made at 12.30 P.M.

The Committee resumed its Sessions at 1.30 P.M.

E961 Application from Mr. Arnold Silcock for position of Architect.

A letter was read from Mr. Arnold Silcock applying for the position of Architect to the University; In this connection a paragraph was read from a letter from Dr. Sparling

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indicating that Mr. Silcock had cabled his application to the Senate and that they had taken the following action:-

"Inasmuch as the amount of building to be done during the next few years, as far as they can see, is very limited, RESOLVED that we do not favour inviting another architect builder to come to the field at the present time".

In the light of the above it was
RESOLVED that the Executive Committee concur with the action of the Senate, and further that the whole question of the appointment of an architect be referred to the Board of Governors.

E962 Place and date of the next Meeting of the Executive Committee and of the Annual Meeting of the Board of Governors.

(a) RESOLVED that the next meeting of the Executive Committee should be held in New York on the morning of Sept. 29th, and that the Annual Meeting of the Board of Governors should follow in the afternoon of the same day and continue throughout September 30th. The invitation of the Baptist Board, conveyed by Dr. Franklin, to hold the meetings at its offices was most gratefully accepted.

On the suggestion of the President it was further

(b) RESOLVED that something in the nature of a dinner should be arranged for the evening of September 29th, for which a prominent speaker or speakers should be secured, and for which special invitations should be issued, the idea being to stress the importance of the University as an International, Inter-denominational and Co-educational institution.

The following Committee was appointed to make all the necessary arrangements:-

Rev. J. H. Franklin D.D.
Rev. J. R. Edwards D.D.
Mrs. Dorr Diefendorf
Mrs. Curtis L. Laws.

E963 TREASURER'S STATEMENT.
On behalf of the Treasurer Mr. C. A. Evans laid on the table a financial statement up to April 30th, 1931. He stated that there was nothing in the statement calling for action by the Committee.

RESOLVED that the same be received and filed.

E964 REPORT OF THE AUDITORS.
The Report of the Auditors, Messrs. Chambellan, Berger & Welti, for the year ending Dec. 31st, 1930, was laid on the table. The Auditors expressed their entire satisfaction with the manner in which the accounts had been kept.

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RESOLVED that the same be received and filed.

E965 ITEMS SUBMITTED BY THE PRESIDENT:

(a) Honorary Chairman (E954) The President reported that he had associated with himself the Hon. N. W. Rowell, K.C., and that they had interviewed Sir Joseph Flavelle Bart. LL.B., with the request that he would allow his name to be placed before the Board of Governors at the next Annual Meeting for the appointment of "Honorary Chairman", and that Sir Joseph had graciously signified his willingness to accept the position.

RESOLVED (1) that the Executive Committee recommend to the Board of Governors that they appoint Sir Joseph Flavelle to this position.

(2) That they express their warmest appreciation to Sir Joseph for so kindly agreeing to serve the University in this capacity.

(b) Provision of an Ambulance The President reported that the students of Wesleyan University, Middletown, Conn., had very generously provided the funds for the purchase of an ambulance for use in connection with the Medical and Hospital Departments of the University.

RESOLVED that the warmest thanks of the Committee should be conveyed to the donors for this splendid and most useful gift.

(c) Medical-Dental School and New University Hospital. The President brought forward several matters connected with this Department of the work. Plans, prepared by Mr. Arnold Silcock, were laid on the table, of the new Clinical Hospital in close proximity to the Medical-Dental School, which are a modification of the plans referred to by the Senate in its Minute No. 2581: the cost of this building was estimated to be about $150,000.00 gold at the present rate of exchange.

The following resolutions were also reported as having been received from the Board of Foreign Missions of the United Church of Canada:-

Medical-Dental Building.- (1) On motion, it was agreed to commend the following resolution of the Mission Council, to the Board of Governors of the West China Union University for sympathetic consideration:

"Resolved to recommend to the Home Board that the name of the completed Medical-Dental Building be the 'Service Memorial College' and that a brass plate be prepared and sent out to be placed in the completed building".

(2) The recommendation of the Mission that the Board of Foreign Missions pay the balance due on this Building, was considered and, on motion, it was agreed that we state to the Board of Governors that we regret the

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RESOLVED that the same be received and filed.

THE ITEMS SUBMITTED BY THE PRESIDENT:

(a) Honorary Chairman (2254) The President reported that he had associated with himself the Hon. K. W. Rowell, K.C., and that they had interviewed Sir Joseph Flavelle Bart. K.B., with the request that he would allow his name to be placed before the Board of Governors at the next Annual Meeting for the appointment of "Honorary Chairman", and that Sir Joseph graciously signified his willingness to accept the position.

RESOLVED (1) that the Executive Committee recommend to the Board of Governors that they appoint Sir Joseph Flavelle to this position.

(2) That they express their warmest appreciation to Sir Joseph for so kindly agreeing to serve the University in this capacity.

(b) Provision of an Ambulance The President reported that the students of Wesleyan University, Middletown, Conn., had very generously provided the funds for the purchase of an ambulance for use in connection with the Medical and Hospital Department of the University.

RESOLVED that the warmest thanks of the Governors should be conveyed to the donors for this splendid and most useful gift.

(c) Medical-Dental School and New University Hospital. The President brought forward several matters connected with this department of the work. Plans, prepared by Mr. Arnold Bilenoff, were laid on the table of the new Clinical Hospital, in close proximity to the Medical-Dental School, which are a modification of the plans entitled to by the Governors in the Minutes No. 2881. The cost of this building was estimated to be about $120,000.00 with an the present rate of exchange.

The following resolutions were also received as having been received from the Board of Foreign Missions of the United Church of Canada:-

Medical-Dental Building. (1) On motion, it was agreed to commend the following resolution of the Mission Council, to the Board of Governors of the West China Union University for sympathetic consideration:

"Resolved to recommend to the Home Board that the name of the completed Medical-Dental Building be the "Service Memorial College" and that a bronze plaque be prepared and sent out to be placed in the completed building".

(2) The recommendation of the Mission that the Board of Foreign Missions pay the balance due on this building, was considered and, on motion, it was agreed that it state to the Board of Governors that we regret the

financial situation does not enable us to make any additional contribution to that of $40,000, which we have already made.

(3) On motion, it was agree to urge upon the Board of Governors the advisability and importance of completing the Medical-Dental Building.

After full discussion the following actions were taken:-

RESOLVED

(1) That the question of the name of the Medical-Dental Building be referred to the Board of Governors.

(2) That it is of the greatest importance that the Medical-Dental Building be completed as soon as possible, and that the President should be asked to do all in his power to secure the funds necessary for this purpose.

(3) That, when the money is in the University Treasury, endorsement be given to the erection of the General Dispensary and University Infirmary, of the character and on the site described by the President.

(4) That the matter of the erection of a University Clinical Hospital be referred to the Board of Governors.

(d) Request for the appointment of Dr. Graham for Chinese Research Work (Senate Minute 2532 & E946 (3).)

This matter was introduced by the President, who informed the Committee that, in response to his request, the Harvard-Kenching Foundation had granted Dr. Graham a Scholarship of $1500. and that he had already commenced his work.

The Hall Estate Funds held in trust by the Harvard-Kenching Trustees are not adequate to maintain the Department of Chinese in the University, build up the University Library and the University Museum, and then, in addition to that, pay the salary of Dr. Graham, in the event of the Baptist Board seeing their way to appoint him. Dr. Franklin stated clearly the position of the Baptist Board in the matter and after full discussion it was

RESOLVED

(1) That the warmest thanks of the Committee be conveyed to the Harvard-Kenching Foundation for so kindly providing the scholarship for Dr. Graham.

(2) That the Committee would like to see Dr. Graham appointed to the University but that they refer the question of the manner of his support to the Board of Governors, together with the proposal that G$20,000 be contributed toward his salary and expenses if the Baptist Board will appoint him to the University and take full responsibility for his further support.

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Memorial situation does not enable us to make any additional contribution to that of $40,000, which we have already made.

(7) On motion, it was agreed to urge upon the Board of Governors the advisability and importance of completing the Medical-Dental Building.

After full discussion the following matters were taken:-

RESOLVED

(1) That the question of the name of the Medical-Dental Building be referred to the Board of Governors.

(2) That it is of the greatest importance that the Medical-Dental Building be completed as soon as possible, and that the President should be asked to do all in his power to secure the funds necessary for this purpose.

(3) That, when the money is in the University Treasury, endorsements be given to the operation of the General Hospital and University Infirmary, of the one-cent and on the mills described by the President.

(4) That the matter of the operation of a University Clinical Hospital be referred to the Board of Governors.

(5) Regarding the operation of the Green Gym for Chinese Baseball Club - [illegible] 2nd & Bloor (Mr.)

The matter was introduced by the President, who informed the Committee that, in response to his request, the Harvard Athletic Foundation had granted Mr. Graham a Subscription of $3000. and that he has already commenced his work.

The Hall Athletic Fund, Mr. [illegible] by the Harvard-Athletic Foundation, not adequate to meet the requirements of Chinese in the University, but, as the Intercollegiate and the University Athletic Fund, the Committee to think, may be [illegible] of the Chinese, the amount of the [illegible] Athletic Fund, [illegible] Athletic Fund [illegible] the position of the Athletic Fund [illegible] the matter and after full discussion it

RESOLVED

(1) That the amount allotted of the Committee be approved by the Harvard-Athletic Foundation for the Athletic Fund [illegible] annotating for Mr. Graham.

(2) That the Committee would like to see Mr. Graham [illegible] to the Harvard-Athletic Fund [illegible] that they refer the question of the member of his [illegible] to the Board of Governors, [illegible] with the proposed $[illegible] [illegible] and lower his salary and expenses in the supplies [illegible] to the University and the full responsibility for [illegible] support.

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(e) Return of Miss Brethorst.

The President read a cable from the field, asking the Committee to request the Women's Missionary Society of the Methodist Episcopal Church to reappoint Miss Brethorst and send her to the field.

RESOLVED that the Committee have great pleasure in passing on the request

(f) Return of Mr. W. G. Sewell and Mr. Roy Spooner.

RESOLVED that the Secretary be requested to communicate with the Friends Service Council, asking that Mr. W. G. Sewell be returned to the Field, if it is at all possible for him to go, and that he be favored with an early reply; further that the Committee record its appreciation and thanks to the United Church of Canada for appointing Mr. Roy Spooner to the University for the Department of Chemistry.

(g) Return of the President.

Careful consideration was given to the question of the President's return to the field, the President expressing himself as perfectly ready to return at once if it should appear to be desirable

RESOLVED that unless the President is convinced that conditions require his presence on the field at the present time the Committee think it advisable that he should remain till after the Annual Meeting of the Board of Governors at the end of September.

E966 Organization of Women's Unit. Mrs. Hales, reporting for the Women's Committee in charge of this matter stated that considerable progress had been made with the organization, and that it was hoped that it would be ready for presentation to the Board of Governors at the Annual Meeting.

E967 Correlated Programme. Dr. E. H. Cressy reported that a most favourable reception had been accorded to the Correlated Programme both by the Christian Educational Institutions in China and by the Boards in North America and Great Britain, and indicated the lines along which it was hoped to bring the Programme into operation.

He referred particularly to the conditions which bring about a demand for higher salaries for teachers, and stressed the fact that the Correlated Programme would afford a means of securing the money to ensure a proper proportion of Christian teachers in the various Christian educational institutions; this alone, he felt, should secure for it the strongest support of all Mission Boards.

E968 Women's Representation on Provisional Hospital Board, Chengtu. Mrs. James Hales conveyed to the Committee the following

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(6) Return of Miss Brothers.

The President read a cable from the field, asking the Committee to request the Women's Missionary Society of the Episcopal Church Council to recognize Miss Brothers and send her to the field.

RESOLVED that the Committee have great pleasure in sending the request.

(7) Return of Mr. W. C. Sewell and Mr. Roy Spooner.

RESOLVED that the secretary be authorized to communicate with the Florida Service Council, advising that Mr. W. C. Sewell returned to the Field, if it is at all possible for him to do so, and that he be informed with as much certainty, whether the Council has received the appropriation and funds to the amount of $[illegible] for assisting Mr. Roy Spooner to the Department of Christian Education.

(8) Return of the President.

RESOLVED that the Committee be advised that the Florida Medical Mission Society has asked the President, the Bishop of Florida, to be available when on the Canada trip, during the absence of the President on Canada trip.

Organization of Women's Unit. Mr. Bates reported on the organization of a Women's Unit in charge of Mrs. Bates which would be a very promising and good thing, in the organization, and that it was hoped that it would be ready for consideration to the Assembly of Virginia in the Annual Meeting.

Interpreted Programme. Mr. R. M. Grant reported that a good Worthwhile Presentation had been recorded by the Interpreted Programme by the Church in Missionary Information, in which the Board of Church Work and Church Building, had presented the Lines which it was hoped to bring the programme into operation.

The Proposed Negotiations as the Association which might be taken for a body of Lenten Lectures, the Church Bell and Church Life. Programme would afford a means of securing the money in Lenten Church preparation of Christian Education in the various Diocesan Educational institutions.

Mr. Bates, Mr. [illegible] spoke for the Church Bell and Church Life.

Mr. Jackson Presented on Property and Borrowing Board, Chapter. Mr. Jackson Presented on the Committee the following

resolution on this matter:-

THAT the Dominion Board Executive of The Woman's Missionary Society of The United Church of Canada request the Board of Governors of the West China Union University to assume the responsibility of representing the participating Mission Boards in connection with the Provisional Hospital Board in Chengtu, China.

On motion it was

RESOLVED to recommend to the Board of Governors that they accede to this request.

VOTE OF THANKS:

RESOLVED that the warmest thanks of the Committee be accorded to the Board of Foreign Missions of the Methodist Episcopal Church for their kindness in placing their Board Room at the disposal of the Committee for its meetings.

There being no further business, the meeting was closed by the pronouncement of the Benedicition at 4.15 P.M.

(signed) Frank Anderson

Secretary.

Office of the Secretary,
199 Regent Street,
London, Ontario, Canada.

May 28th, 1931.

Sep. 29. 31 James Endicott

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WEST CHINA UNION UNIVERSITY

MEETING OF THE EXECUTIVE COMMITTEE

New York, September 29th, 1931

A meeting of the Executive Committee of the Board of Governors of the West China Union University was held at the offices of the Board of Foreign Missions of the Methodist Episcopal Church, 150 Fifth Avenue, New York City, on Tuesday, September 29th, 1931 at 9:30 A. M.

The following members were present:-

Sir Joseph Flavelle, Honorary Chairman
Rev. James Endicott, D. D.
Prof. Frank Anderson, M. A. D. D.
Mrs. James Hales
Rev. J. R. Edwards, D. D.

The following were also present and, on motion, were made corresponding members:-

Rev. Joseph Beech, D. D.
Mr. B. A. Garside, M. A.
Prof. R. L. Simkin, M. A. B. D.
Mrs. Frank E. Baker
Mr. W. B. Albertson, B. D., Bursar

The Acting Chairman, Rev. Dr. James Endicott, presided, and the meeting was opened with prayer by Rev. J. R. Edwards, D.D.

Apologies for absence were presented from Dr. Franklin, and Mr. H. T. Silcock.

The Minutes of the previous meeting, having been circulated, were taken as read and confirmed.

Dr. Edwards explained that the members of the Executive Committee of the Board of Governors were invited to be the guests of the Board of Foreign Missions of the Methodist Episcopal Church at luncheon, both days, and that the Methodist Boards (men's and women's) and the Baptist Boards (men's and women's) would be joint hosts at the dinner on September 29th at 6 P. M. at the Madison Avenue Baptist Church.

Arising out of the Minutes were the following matters:-

E969 (1) E 959 TITLES OF UNIVERSITY PROPERTY

The Secretary reported the receipt of a full report on this matter from Mr. H. E. Langford of the firm of Rowell, Reid, Wright & MacMillan.

RESOLVED that the report should be referred to the Board of Governors.

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(2) E 959(2) CONTRIBUTIONS BY COOPERATING BOARDS

RESOLVED that the Report on this head should be presented by the Full Board.

(3) E 959(6) NEW CONSTITUTION: Report of action of Boards on amendments proposed by the Church Missionary Society.

The Secretary reported that these amendments had been approved by the cooperating Boards and that the same had been communicated to the field: that the field had asked that final action on their part might be deferred till Dr. Beech's return.

(4) E 959 (7) QUESTION RAISED BY THE PRESENT FAVORABLE RATE OF EXCHANGE.

This matter was very fully discussed, and it was

RESOLVED to refer the matter to the Board of Governors.

(5) E 959 (8) RESIGNATION OF THE TREASURER

The Secretary reported that no report had been received from the Special Committee which had been asked to deal with the matter, and it was

RESOLVED to request the Nominating Committee to give the matter special consideration, when preparing their list of names for the officers of the Board.

NOMINATING COMMITTEE FOR THE OFFICERS AND EXECUTIVE COMMITTEE OF THE BOARD

RESOLVED that the Chair should be asked to name the Nominating Committee.

The Chair nominated the following: Dr. Edwards, Dr. Franklin, and Dr. Beech.

E970 THE HOUR OF ANNUAL MEETING OF THE TRUSTEES OF THE UNIVERSITY as incorporated under the Regents of the University of the State of New York.

RESOLVED that the Annual Meeting of the Trustees should be held fifteen minutes in advance of the hour set for the Meeting of the Board of Governors on Wednesday morning, September 30th.

E971 SENATE MINUTES Senate Minutes #2583 -2643 were reported as having been received, together with the Budget Estimate for 1932.

Special attention was directed to the following matters:-

(a) PROVISIONAL SETTING IN OPERATION OF THE NEW CONSTITUTION in connection with the matter of Registration.

RESOLVED that this matter should be referred to the Meeting of

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the full Board.

(b) BUDGET ESTIMATE FOR 1932

Considerable time was spent in discussing the Budget Estimate for 1932, the Bursar of the University, Mr. W. B. Albertson, who was present, giving much information regarding items in the accounts on the field. The Executive Committee felt that it was of the utmost importance that a time like the present, when the immediate control of the University on the field is passing into other hands, the financial position should be clear in the smallest details. The Committee therefore

RESOLVED to refer the Budget Estimate for consideration to the Full Board, and to request Mr. Albertson and Mr. Garside to prepare a statement which will indicate clearly the exact financial position.

AGENDA FOR MEETING OF THE BOARD OF GOVERNORS

Formal approval was given to the Agenda for the Annual Meeting of the Board of Governors, as prepared by the Secretary.

There being no further business, the meeting adjourned at 12:30 P. M.

Frank Anderson

Secretary.

Office of the Secretary,
26 Grosvenor Street,
London, Ontario, Canada.

James Ludicott.

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WEST CHINA UNION UNIVERSITY

MINUTES OF A MEETING of the Executive Committee held at the offices of the United Church of Canada, 299 Queen Street West, Toronto, on Wednesday, January 20th, 1932, at 9:30 A.M.

The following members of the Committee were present:-

Rev. James Endicott, D.D.
Rev. J. R. Edwards, D.D.
Rev. Prof. Frank Anderson, M.A., D.D.
Rev. J. H. Franklin, D.D. (representing Dr. Huntington)
Mrs. James Hales

The following were present as visitors and, on motion, were made corresponding members:-

Mr. W. B. Albertson, Bursar
Mr. B. A. Garside, M.A., Assistant Treasurer
Dr. A. E. Best
Dr. R. G. Agnew
Mrs. Frank Rae
Mr. E. H. Cressy, M.A.
Mrs. John MacGillivray
Rev. J. H. Arnup, D.D.
Rev. Chancellor E. W. Wallace, D.D.
Rev. A. E. Armstrong, D.D.

Dr. Endicott presided, and the meeting was opened with prayer by Dr. Edwards.

MINUTES: The Minutes of the previous meeting, having been circulated, were taken as read and confirmed.

E992 LOSS OF GOUCHER MIDDLE SCHOOL

Before proceeding to the business on the Agenda, the Chairman made a statement to the effect that word had been received from Chengtu that the Goucher Junior Middle School had been burnt to the ground on November 16, 1931 and that four boys had lost their lives.

RESOLVED that the Secretary should be asked to express to the Board of Foreign Missions of the Methodist Episcopal Church the deep sympathy of the Committee with them in the loss of this Memorial Building to the late Dr. Goucher, and that the President be asked to convey to the families of the dead boys their sincere condolences with them in their bereavement.

In answer to a question it was stated that all the University buildings were adequately insured, except the Clock Tower and the Middle School Chapel.

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E993 MATTERS REFERRED TO EXECUTIVE COMMITTEE BY THE FULL BOARD

The following matters were referred to the Executive Committee by the Board of Governors:-

(a) G975 b Titles of University Property. The Secretary stated that he had no further report to present on this matter.

(b) G975 e Appointment of Architect. The Secretary said that he had received no report from the President on the matter: he stated that Mr. Arnold Silcock was now permanently in California, and that he had invited him to be present at this present meeting of the Executive Committee, if he should happen to be in the vicinity at the time of meeting.

RESOLVED that the Secretary should be asked to obtain from the President, as soon as possible, such information as may be required for the purpose of coming to a decision in the matter.

(c) G975 f Medical-Dental Building. It was felt that it is a matter of the first importance that the central portion of this building, of which two wings have been already built, should be completed as soon as possible: the cost was estimated to be about G$40,000 - 50,000.

RESOLVED that the Committee reaffirm its judgment that this building be completed as soon as possible, and that the urgency of the matter be brought to the attention of those boards which have, so far, made no financial contribution to the erection of the building.

(d) G976 University Clinical Hospital. It was realised that this is a matter which affects most vitally the Methodist Episcopal Board, and it was stated by Dr. Edwards that his Board could do nothing in 1932. Dr. Franklin stated that the reserves of the Baptist Board had been so depleted as to make any immediate contribution impossible.

RESOLVED that a committee should be appointed to look into the whole matter and prepare a full statement, which would serve to bring the matter before the Mission Boards, such statement to be submitted to the next meeting of the Executive Committee. The committee was as follows:-

Dr. Endicott, Chairman
Dr. Franklin
Dr. Edwards
Mr. Garside

E994 ORGANIZATION OF "THE ASSOCIATED BOARDS" FOR CHRISTIAN COLLEGES IN CHINA

Prior to the discussion of this matter, the Chairman stated that he had received expressions of regret from Sir Joseph Flavelle and the Hon. N. W. Rowell, who had been specially invited to be present at this discussion, that owing to important business engagements, they would be unable to be present.

The subject was presented to the Committee by Mr. B. A. Garside, who read a full statement addressed to all bodies interested in Christian Higher

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Education in China, as a result of action taken at representative conference held in New York under the auspices of the Committee for Christian Colleges in China on December 15th and 16th, 1931. Copies of this statement have been mailed to all members of the Board of Governors.

A very full discussion took place, after which on the motion of Dr. Edwards, seconded by Dr. Franklin, it was

RESOLVED that the Executive Committee commends the proposal for establishing "The Associated Boards" for Christian Colleges in China for favourable consideration to the Board of Governors and the cooperating Mission Boards, it being regarded as fundamental that the freedom and responsibilities of individual institutions and Boards be fully conserved.

E995 CORRELATED PROGRAMME

In this connection Mr. Cressy made a statement with regard to the difficulties confronting the Chinese Presidents under the new arrangements in the matter of finding a sufficient number of properly qualified Christian teachers for the institutions under their charge. He stressed the fact that it might be necessary in the near future to form a centre in which Christian graduates can obtain the training necessary to qualify them for professorial positions in the various Christian universities. This, he urged, is a work which might well claim the attention of "the Associated Boards."

It is understood that a meeting of the members of the Boards of Trustees or Founders of the several colleges and of the cooperating Mission Boards is being called in New York for February 23 and 24, 1932, for a thorough discussion of the present position of the Correlated Programme.

E996 BISHOP AND MRS. MOWLL

It was reported that Bishop and Mrs. Mowll had been wounded in an attack by bandits on the steamer from Chunking to Chengtu, and it was

RESOLVED that the Committee express to Bishop and Mrs. Mowll their sincere sympathy with them in the recent unfortunate experiences which they have undergone, and that a copy of this resolution be forwarded to them and to the Church Missionary Society.

E997 ORGANIZATION OF WOMAN'S UNIT (G984)

Mrs. Hales read to the Committee the proposed Constitution of the Woman's College Unit of the University as prepared by the Woman's Home Committee and endorsed by the three Women's Home Boards: she stated that the approval of the Woman's organization on the field was still being awaited.

RESOLVED that this Committee recommend to the Board of Governors that the Constitution be approved, with a warm expression of thanks to the ladies for the time and care which they had expended on its preparation.

E998 APPOINTMENT OF TREASURER

The Secretary stated that the appointment of a successor to Dr. Huntington had been referred by the Board of Governors to the Executive

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Committee with power to act, and it was

RESOLVED that Dr. Edwards be asked to assume the position of Treasurer of the Board of Governors.

E999 APPOINTMENT OF DR. GRAHAM FOR CHINESE RESEARCH WORK (G979)

The Secretary read correspondence from the Baptist Mission Board and the Harvard-Yenching Institute stating the terms under which the former are willing to appoint and the latter to support Dr. Graham, the points being raised as to the date when the payments on account of Dr. Graham's support should commence and the time when he should reach the field. After discussion it was

RESOLVED

1. That the Treasurer be authorized to begin repayments to the American Baptist Board on account of Dr. Graham's salary and allowances from May 1st, 1932, these payments to be charged against the $20,000 of Harvard-Yenching Institute Fund allocated for the purpose.

2. That, in the judgment of the Committee, it is highly desirable that returning members of the staff should arrive at the University in time to begin their work at the commencement of the academic year.

E1000 REPORT OF THE BOARD OF GOVERNORS TO THE COOPERATING BOARDS (G983)

The Secretary laid on the table copies of the Annual Report of the Board of Governors to the cooperating Boards, stating that copies had been sent to all the cooperating Boards for distribution among members of their Boards.

RESOLVED that the Report be received and that the thanks of the Committee be accorded to Dr. Beech and the Secretary for their care in preparing the Report.

E1001 SENATE MINUTES

Senate Minutes #2644-2648 were reported as having been received.

Attention was directed to #2647, referring to arrangements being made for the organization of the General Faculty.

E1002 MINUTES OF THE FIRST MEETING OF THE GENERAL FACULTY

Minutes #1-17 of the First Meeting of the General Faculty were reported as having been received.

Attention was directed to #16, which stated that the Central Government had permitted the registration of the Board of Directors of the University.

E1003 TREASURER'S REPORT FOR 1931

The Assistant Treasurer presented the Report of the Treasurer for 1931, and explained various matters in connection therewith.

RESOLVED that the Report be received and adopted.

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The following actions were taken on items submitted by the Assistant Treasurer:-

RESOLVED to approve the recommendation of the Treasurer that the $155.1[illegible] deficit in the Trustees Administration account be met from the Contingent fund of $369.08.

RESOLVED that it be understood that in paying the appropriations towards the budget for the year 1931 the cooperating Mission Boards outside the United States shall be expected to pay only the same amount in their own currency as was paid in 1930.

RESOLVED that the loss in exchange accruing from the above adjustment be repaid from the gain in exchange account.

RESOLVED that the $10,000.00 gift received from Mrs. Benjamin Moore be retained in New York and that the Finance Committee be requested to make a suitable investment of this fund.

E1004 LETTER FROM METHODIST EPISCOPAL BOARD

The Secretary read a letter from the Secretary of the Board of Foreign Missions of the Methodist Episcopal Church, indicating that their financial stringency was so severe that they were compelled most unwillingly to reduce their annual grants to the four Christian Universities in China in which they were cooperating, and that in the case of West China this would involve a reduction from $6,000.00 to $5,100.00.

A full discussion took place, in which the manifold difficulties of the situation were brought out. It was pointed out that the reduction was actually unnecessary in view of the fact that the Board of Governors is just now in a position to compensate the M. E. Board by the rebate from the fund created by the present favourable rate of exchange. On the other hand, since the Boards are being compelled to make reduced appropriations to almost all other branches of their work, it might provoke criticism on the part of those whose work suffered from these reductions, if no apparent reduction was made too in the grant to the University. Finally it was

RESOLVED that the Executive Committee recommends to the Board of Governors to credit towards the 1932 appropriations of the cooperating Mission Boards, pro rata to their contributions, an additional amount of G$4,000.00 from the surplus which has accrued on the field from gain on exchange, on the basis of the appropriations made by the cooperating Mission Boards during 1931.

E1005 VOTES OF THANKS

RESOLVED that a cordial expression of thanks be accorded to the Board of Foreign Missions of the United Church of Canada for putting their offices at the disposal of the Committee for their meetings and also for their kind hospitality at luncheon.

The Meeting closed with prayer by Prof. Anderson.

(signed) Frank Anderson
Secretary

Office of the Secretary
26 Grosvenor Street
London, Ontario, Canada

January 31st, 1932.

May 31st James Endicott.

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Kindly notify the Secretary of any errors or omissions.

WEST CHINA UNION UNIVERSITY

MINUTES OF A MEETING of the Executive Committee held at the offices of the American Baptist Foreign Mission Society, 152 Madison Avenue, New York City, on Tuesday, May 31st, 1932, at 9:30 A. M.

The following members of the Committee were present:-

Rev. James Endicott, D. D.
Rev. Prof. Frank Anderson, M.A., D.D.
Miss Frances K. Burr (representing Mrs. James Hales)
Dr. G. B. Huntington

The following were present as visitors, and, on motion, were made corresponding members:-

Rev. Lincoln D. G. Dsang, President of the University
Mr. B. A. Garside, M. A.
Mr. E. H. Cressy, M. A.

Prayer was offered by Dr. Endicott.

APOLOGIES FOR ABSENCE:- Apologies for absence were received from

Sir Joseph Flavelle, Bart., LL.B.
Mrs. James Hales, who had requested that Miss Frances K. Burr might be allowed to represent her.

The Secretary stated that he had invited Dr. Franklin to sit with the Committee, but that he was unable to accept, as he would be en route for Europe at the time.

MINUTES:- The Minutes of the previous meeting, having been circulated, were taken as read and confirmed.

LETTER FROM BISHOP MOWLL: The Secretary read a letter from Bishop Mowll, thanking the Committee for their expression of sympathy with himself and Mrs. Mowll in connection with the attack made upon them by bandits. (E996)

E1006 HOURS OF SESSION

RESOLVED that the Committee adjourn for lunch at 12:30 and that the session be resumed at 2:00 P. M.

E1007 WELCOME TO REV. LINCOLN D. G. DSANG, PRESIDENT OF THE UNIVERSITY

The Chairman read a letter brought by President Lincoln D. G. Dsang from Mr. Gerald S. Bell, Secretary to the Board of Directors of the University, commending President Dsang to the Board of Governors, and conveying by him the greetings of the Board of Directors to the Board of Governors. He expressed to President Dsang in warm terms the great joy which it afforded the Committee to have him with them.

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Mr. Dsang briefly addressed the Committee, expressing his great joy at being present, thanking the Board of Governors for the services rendered by the University to China, and indicating his desire to render all possible help to the Board during his stay in America.

E1008 DEATH OF LADY FLAVELLE

RESOLVED that the Secretary should be requested to write to Sir Joseph Flavelle a letter expressive of the deep sympathy felt for him and his family by the Executive Committee on the recent death of Lady Flavelle.

E1009 LETTER TO DR. T. H. WILLIAMS

Dr. Endicott informed the Committee that Dr. and Mrs. Williams of the United Church of Canada and the Department of Pathology in the course of their journey home on furlough, had suffered the loss of their youngest child from pneumonia at Honolulu.

On the motion of Dr. Huntington, seconded by Miss Burr, it was

RESOLVED that the Secretary should be asked to write a letter expressive of the deepest sympathy of the Committee with them in their bereavement.

E1010 MATTERS ARISING OUT OF THE MINUTES

(a) E993 (a) Titles to University Property. The Secretary read a letter from Mr. H. E. Langford stating that there was no further report to make in this matter, but expressive of the hope that the work would soon be completed.

(b) E993 (b) Appointment of Architect. The Secretary stated that no further action was required at present with reference to this matter, as no information had been received regarding it from the President.

(c) E993 (c) Medical-Dental Building. The Secretary stated that no communications with reference to this had been received from those boards which so far have made no financial contribution to the erection of the building. He was asked to write to them again on the subject.

(d) E993 (d) University Clinical Hospital. The Committee appointed to look into this matter and prepare a statement reported as follows:-

"The Sub-Committee appointed to consider and advise with respect to a clinical center of the proposed new University Hospital met and reviewed the facts presented in a communication from Dr. Kilborn to the Board of Governors. The Committee also listened to a statement from President Dsang as to the possibility of carrying on for a limited period by continued use of the mission hospitals in the city for clinical purposes. Report was made of the inability of the Methodist and Baptist Boards to make any additional financial commitments on account of the limitations imposed by reduced income. The Committee recommended the adoption of the following resolution:-

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"RESOLVED: That in view of the apparent impossibility during the present financial depression of securing the additional funds required to erect and equip a hospital and clinical center at the University the matter be laid upon the table for the present."

RESOLVED that the report be accepted.

(e) E994 Organization of "The Associated Boards" for Christian Colleges in China. On behalf of the Committee for Christian Colleges in China Mr. Garside reported that the six boards which had held meetings had passed resolutions favoring the formation of "The Associated Boards", namely Hangchow, Yenching, Fukien, Cheeloo, Nanking, and Lingnan. In the case of Cheeloo the North American Section had taken action, and the matter would be decided at the meeting of the full board to be held June 20 in London, England. Ginling had expressed themselves in somewhat equivocal terms with regard to the proposal. This meant that the organization could be established at any time. Nevertheless the Executive Committee had decided to postpone the actual organization till the fall. So far as the West China Union University was concerned, final action would be taken at the annual meeting of the Board of Governors.

(f) E995 Correlated Programme. Mr. Garside laid on the table a summary of actions taken at meetings in February and April with regard to this matter, which summary had already been circulated. He thought that no action on any matter was required by the Executive Committee at the present time.

With regard to the budget for the Committee for Christian Colleges in China for 1931-32 it was stated that the share of the $3,500.00 assigned to West China Union University on the basis of pro rata contribution by the participating colleges would be $384.39. Mr. Garside stated that the other institutions had contributed their share.

RESOLVED that West China Union University pay the sum assigned if the Treasurer has funds.

Mr. Garside stated that he believed the money could be found from the appropriation of $1,800.00 to the Central Office administration.

(g) E997 Organization of Woman's Unit. Miss Burr reported progress in regard to this matter. She stated that the committee in charge had put a great deal of patient and laborious work into the completion of the constitution, but that the difficulties in the way of coming to an agreement on every point were rendered enormous owing to the fact that the greater part of the work had to be done by correspondence. Speaking, however, for the committee she expressed a hope that the constitution in its final form as approved both at home and on the field would soon be ready for submission to the Board of Governors.

(h) E999 Appointment of Dr. Graham for Chinese Research Work. Two matters came up in this connection.

(1) the Secretary read a letter from Dean Chase of the Harvard-Yenching

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Institute expressing the appreciation of the Institute on the action taken by the Executive Committee at its meeting on January 20th, 1932.

(2) Another letter was read from Dean Chase stating that it was very desirable that Dr. Graham should be provided with certain equipment of the value of some $400.00 in order that he might the more efficiently do his work, and asked whether the University would be in a position to provide this sum. It was stated that the Executive Committee had expressed themselves informally by correspondence in favor of so doing. Mr. Garside stated that the sum could be provided from Harvard-Yenching Institute special funds, which now show a balance of $18,646.07.

RESOLVED that the correspondence vote be ratified.

E1011 SENATE MINUTES

Senate Minutes #2649 to 2653 were reported as having been received, Attention was directed by the Secretary to #2651 which reads:-

"Resolved that Senate Minute #2647 be reiterated, namely to delegate to the General Faculty power to deal with all matters coming under its jurisdiction, and, until registration is consummated, that its recommendations be forwarded to the Senate."

RESOLVED that the Executive Committee approve all such actions as are necessary in the period of transition until registration is consummated and the organizations on the field can assume all their new functions.

E1012 GENERAL FACULTY MINUTES

General Faculty Minutes #1 to 80 were reported as having been received. Attention was directed to

(a) #17 Middle School Co-ordination Committee Minutes. The last item reads:-

"Resolved, to recommend that the supporting Missions of the Middle School raise their contribution by one third in harmony with the increased contribution of the Friends Foreign Mission Association this year."

It was felt that all that was needed was to call the attention of the cooperating Boards to this point.

(b) #49 Special Gift for Microscopes.

"Resolved to request the Board of Governors to endeavor to secure a special gift of G$2,000.00 for needed microscopes."

President Dsang explained that these would be needed in the earlier courses leading to advanced science, medical and dental work.

RESOLVED to refer the request to the Board of Governors.

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(c) #51 Accepted Budget. In this connection a communication was read from Dr. Sparling, in which, writing on behalf of the Fianance Committee, he requested that further consideration should be given to the exchange problem and in particular the action of the Board of Governors at their last meeting as set out in Minute G975 (c).

RESOLVED

1. To refer the matter to the Annual Meeting of the full Board.
2. To draw the attention of Dr. Sparling to Minute #1004 at the meeting of the Executive Committee on January 20th, which bears on the point.
3. To refer the matter to the Budget Committee with the request that they will make a thorough study of the problem in its bearing both on the specific request contained in Dr. Sparling's letter and on the budget for 1932-33.

4. To request from the field the fullest information as to present condition of the fund into which sums accruing as the result of the gain on exchange are now paid.

It was further

RESOLVED that the Bursar be asked in future to include in his annual statement from the field an itemized account of all funds held on deposit or in reserve and that pending the receipt of the next annual statement the Treasurer be asked to ascertain the actual condition of the item gains on exchange.

E1013 AUDITORS' REPORT

On behalf of Dr. Franklin, Chairman of the Audit Committee, Miss Burr, a member of the Committee, presented the annual auditors' report. It was stated that the report contained no adverse criticism and no recommendations with regard to the books as kept in the New York office.

RESOLVED that the report be received, and in view of a statement made by Miss Burr, the Audit Committee was asked to consider the question whether an annual audit should not be presented of funds expended on the field.

E1014 FINANCIAL MATTERS

Mr. Garside, Assistant Treasurer, stated that the only matter in connection with finance had reference to the transfer of securities, and the following action was taken:-

RESOLVED that in accordance with the policy adopted in G978 (f), the Executive Committee approves the transfer of the securities of the Board of Governors from the 34th Street Branch of the Irving Trust Company to the 21st Street Branch of the Irving Trust Company.

E1015 REPORT OF WOMAN'S COLLEGE

The Secretary laid on the table a report on the Woman's College of the University which had been received from Annie C. Thexton, the Dean of Women.

RESOLVED to refer the report to the meeting of the full Board.

E1016 COMMUNICATION FROM HARVARD-YENCHING INSTITUTE

Communication was read from the Harvard-Yenching Institute regarding the difficulties created by the fact that the dividends on the Aluminum Company had been reduced by 50%.

RESOLVED that the following action be taken:-

1. That the Executive Committee of the Board of Governors of West China Union University make record of the receipt of the communication dated April 22, 1932, from Dean W. B. Donham, Acting Chairman of the Trustees of the Harvard-Yenching Institute, stating that the Institute, after study of the financial problem created by the reduction of dividends on the preferred stock of the Aluminum Company of America, has proposed the following plan for stabilizing the appropriations it will make during the next two years to the colleges having shares in the Harvard-Yenching Institute Restricted Account:-

(a) The Institute will undertake to maintain during the fiscal years 1932-33 and 1933-34 its appropriation to West China Union University of income from the Trust Account in the amount of G$11,052.63 annually, drawing, if necessary, on the Institute cash reserves for any shortage in the income needed to meet this appropriation.

(b) Should the income received on West China Union University's share of the trust fund be in excess of the minimum guaranty of $11,052.63, West China will receive the benefit of this additional income.

(c) Should any advance from the Institute's cash reserve be made to maintain this minimum guaranty of $11,052.63, the Institute shall be authorized by the Board of Governors of West China Union University to repay itself, without interest, the amount of such advance, when and if accumulated dividends are received from the Aluminum Company of America.

2. That the Executive Committee of the Board of Governors of West China Union University hereby records its approval and appreciation of the proposals set forth above, and authorize the Harvard-Yenching Institute to repay itself, without interest, the amount of any advance it may make from its cash reserve in accordance with these proposals, when and if accumulated dividends are received from the Aluminum Company of America.

E1017 DATE OF ANNUAL MEETING OF THE BOARD OF GOVERNORS

RESOLVED that the suggested dates for the Annual Meeting of the Board

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of Governors to be held in Toronto should be tentatively Tuesday and Wednesday, October 25 and 26.

E1018 EXHIBIT AT THE CHICAGO INTERNATIONAL EXPOSITION 1933

A letter was read from the Secretary of the Social Science Division asking the University whether it would cooperate in a religious exhibit in connection with the exposition.

RESOLVED to ask the Committee for Christian Colleges in China to make inquiries and to report as to the possibilities and the wisdom of such an exhibit as suggested.

E1019 COOPERATION WITH PRESIDENT L. G. DSANG DURING HIS STAY IN AMERICA

RESOLVED to ask Dr. Edwards, Dr. Huntington, and Mr. Garside to act as a committee representing the West China Union University to cooperate with the authorities of the Board of Foreign Missions of the Methodist Episcopal Church with a view to making the stay of President Dsang in America as profitable as possible both for himself and the University, all financial matters involved to be referred to the Finance Committee with power.

E1020 VOTES OF THANKS

RESOLVED that the thanks of the Committee be accorded to the Baptist Foreign Mission Board for kindly giving facilities for the meeting in their offices and for their hospitality at luncheon.

Adjourned.

The meeting was closed with prayer by Dr. Anderson.

(Signed) Frank Anderson

Secretary

James Endicott.

Office of the Secretary
26 Grosvenor Street
London, Ontario, Canada

June 3rd, 1932

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WEST CHINA UNION UNIVERSITY

MEETING OF THE EXECUTIVE COMMITTEE

9:30 A. M., Tuesday, October 25, 1932

Toronto, Canada

A meeting of the Executive Committee of the Board of Governors of the West China Union University was held in the Council Chamber, Emmanuel College, Toronto, Canada, on Tuesday, October 25, 1932 at 9:30 A. M.

The following members were present:-

Sir Joseph Flavelle, Honorary Chairman
Rev. James Endicott, D. D.
Prof. Frank Anderson, M. A. D. D.
Rev. F. D. Gamewell, D. D. (representing Rev. J. R. Edwards, D.D.)
Mrs. James Hales
Rev. J. H. Franklin, D. D. (representing Dr. G. B. Huntington)

The following were also present and, on motion, were made corresponding members:-

Mr. B. A. Garside, M. A., Assistant Treasurer
President Lincoln Dsang, D. D., President of the University
Mr. W. B. Albertson, B. D., Bursar

Dr. Endicott presided, and opened the meeting with prayer.

The Minutes of the previous meeting, having been circulated, were taken as read and confirmed.

E1024 MATTERS ARISING FROM MINUTES

Arising out of the Minutes the following matters were dealt with:-

(a) E1019 The report of the Committee in charge of arrangements for President Dsang's stay in North America, dated June 1, 1932 was read.

(b) E1019 The reports of the Committee on Finance, Property and Investment with reference to President Dsang's expenses, dated June 1st, and September 13th, 1932, were read.

The Assistant Secretary reported on consultations between President Dsang and the Special Committee of the Governors with regard to the best use of his time while on leave of absence from the field. Correspondence has been carried on with the field as to the length and financial details of his leave. The Finance Committee has recommended the appropriation of whatever amount may be required, up to a maximum of G. $910, less any amount available for Dr. Dsang within the field budget, to cover his study expenses during such period as his leave of absence may be approved by the Board of Directors.

Dr. Dsang is now going forward with work at Drew University looking to the securing of the degree of Doctor of Philosophy in June, 1933, and

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feels that the completion of this work would greatly increase the value of his future services to the University. However, recent correspondence and cables from the field show that, inasmuch as Acting President Fong has been planning to go to England for study under a fellowship beginning January 1, 1933, Dr. Dsang's return by that date has been urgently desired. Dr. Dsang's plans and wishes have been reported to the field by cable, and they have been asked to send their decision as to whether it will be possible to extend his leave of absence to permit him to complete his degree, but no reply has yet been received.

After full discussion, it was

RESOLVED, to approve the actions of the Finance Committee authorizing the expenditure from the Governors' contingent fund of a maximum of G. $910, less any amounts available for payments within the field budget, to cover President Dsang's expenses while studying in America during the period of his present leave of absence as has been or may be granted by the Board of Directors.

(c) E1010 (c) Medical-Dental Building. The Secretary reported that he been advised by the Secretary of the Baptist Board of the following action by their Board:-

"VOTED, that, in view of the financial situation, the Board regrets its inability to make an appropriation for this purpose at the present time."

E1025 NOMINATING COMMITTEE FOR THE OFFICERS AND EXECUTIVE COMMITTEE OF THE BOARD.

RESOLVED, to recommend to the Board of Governors that the following constitute a Nominating Committee of the Board:-

Dr. Gamewell
Dr. Franklin
Dr. Endicott

E1026 HOUR OF ANNUAL MEETING OF THE BOARD OF ~~GOVERNORS~~ Trustees

RESOLVED that the Annual Meeting of the Board of ~~Governors~~ Trustees of the University, as incorporated under the University of the State of New York be held at 9:30 A. M. on Wednesday, October 26th.

E1027 AGENDA FOR THE ANNUAL MEETING OF THE BOARD

RESOLVED that the Executive Committee accept the Agenda for the Annual Meeting of the Board of Governors as prepared by the Secretary.

E1028 HOUR OF ADJOURNMENT

RESOLVED that the Committee adjourn for lunch at 12:30 P. M.

E1029 FINANCIAL MATTERS AND BUDGET ESTIMATES FOR 1933

The Committee gave careful consideration to financial matters and the budget situation for 1932 and 1933. Statements prepared by the Assistant Treasurer are appended to the official copy of these Minutes. Any member

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of the Board desiring a copy can obtain one on application to the Secretary.

The recommendations therein contained were adopted for submission to the Board of Governors in the following amended form:-

(1) That the field be instructed to charge against their gain in exchange account the outstanding bills for heating equipment for the Administration Building and the Library, purchased by President Beech after conference with the Governors, these bills amounting to about Taels 3,000.00 or L. C. $4,500.00.

(2) That the field be instructed to credit toward the Governors appropriation for 1932 gain on exchange accruing since January 1, 1932, in the amount of L. C. $16,000.00, this amount being needed by the Governors to avoid a deficit in their 1932 budget accounts, and to restore to the Mission Boards the additional G. $4,000. (L.C.$8,000.00) recommended by the Executive Committee.

(3) That the balance remaining in the surplus held on the field up to December 31, 1932, in their gain in exchange account, having mainly accrued as "gain on exchange" on endowment income, be set up as a "special University endowment, or reserve fund; the same to be placed on fixed deposit in Shanghai standard banks or trust companies in the name of the Board of Governors, to be held in trust and administered by them, both as regards principal and interest, as the needs of the University may, in their judgment, require."

(4) That, inasmuch as the University's fiscal year has in the past closed on December 31st, but beginning in 1932, the University field authorities have adopted a fiscal year closing on June 30th, the Governors close their fiscal year for 1932 on December 31st as already established, but that beginning with 1933 they close their fiscal year on June 30th in harmony with the field. This involves the result that the Governors need take action at this time on only a six-months budget, beginning January 1st, 1933, and closing June 30th, 1933.

(5) That the participating Boards be informed that in view of the continued difficulties of the financial situation, the Governors will continue during 1933, the credit returned to these Boards from gain on exchange at the rate of G. $4,000.00 per annum, but that the Boards be requested to make their appropriation for the <u>whole</u> of their new fiscal year on that basis.

(6) That the field be notified that the Governors will contribute for the six months ending June 30th, 1933, the sum of local currency $27,000 toward the general budget of the University, and that portion which is to be expended in gold will be made on the basis of 2 to 1.

(The field requests appropriation from the Harvard-Yenching Institute funds of enough to complete a total of L. C.$32,300.00 for the entire twelve months. This will mean approximately half of the amount for the last six months, or around L. C. $16,100.00. Since this is sent out at current rates of exchange, rather than 2 to 1, the gold equivalent will

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be about G.$4,000.00 which will be well within the income available from the Institute, which amounts to G. $5,526.32.)

(7) That appropriation be made from Harvard-Yenching Institute Funds to the amount required to complete a total of L. C. $32,200.00 for the fiscal year ending June 30, 1933; this in addition to the payments made to the American Baptist Board in support of Dr. David Graham.

Note:- The budget estimates for 1932-33 as approved by the Board of Directors, is appended to these Minutes.

E1030 NEED OF A SECRETARY

Attention was called to the fact that Dr. Beech, Mr. Albertson, and Mr. Starrett have frequently spoken of the urgent need for a competent secretary, who is qualified both in stenography and office management, and possibly also able to assist with bookkeeping and accounting. At the present time the men at the head of the University's administration are giving a large amount of time needed for administrative work, to merely clerical duties of typing letters, keeping files and office records, and matters of similar nature. This is not only wasteful of their time, but makes it very difficult to carry on correspondence with the field, and to secure the information we require in order to know what is going on at the University and to keep our records in accord with theirs. It is believed that the provision of such a secretary is one of the most urgent problems now confronting the University, and that it might be possible for the Board of Governors to provide within their budget for the cost of such a secretary.

After a full discussion the following action was taken:-

RESOLVED that the Board recognizes the great value to the Administrative Department on the field of such a secretary as is suggested and expresses its sympathy with the proposal. The Board feels, however, that under the present financial conditions it would not be wise to commit itself to the permanent increase in its budget which such an appointment would require, until it has made a more careful study of what cost is involved and what resources are available.

E1031 TITLES OF UNIVERSITY PROPERTY

E993. The Secretary stated that this matter had reached the stage when the necessary documents were ready for execution; but that the point remained as to whether the United Church of Canada was the legal successor of the former Home and Foreign Missions Society of the Methodist Church, which body was the original holder in trust of the University land.

E1032 ADJOURNMENT

The Committee adjourned at 12:30 P. M. and the members were entertained to luncheon by the United Church of Canada in the Dining Hall of Burwash Hall.

Frank Anderson James Ludicka

Secretary

Office of the Secretary,
26 Grosvenor Street,
London, Ontario, Canada

WEST CHINA UNION UNIVERSITY

MEETING OF THE EXECUTIVE COMMITTEE

NEW YORK, THURSDAY, APRIL 20, 1933

A meeting of the Executive Committee of the Board of Governors of the West China Union University was held at the Madision Avenue Baptist Church, New York City, on Thursday, April 20, 1933 at 9:30 A. M.

The following members were present:-

Sir Joseph Flavelle, Bart. LL.D., Honorary Chairman
Rev. James Endicott, D. D., Chairman
Rev. Prof. Frank Anderson, M. A., D. D., Secretary
Rev. J. H. Franklin, D. D.

The following were also present and, on motion, were made corresponding members:-

President Lincoln L. G. Dsang, D.D., President of the University

Mr. B. A. Garside, M. A., Assistant Treasurer

Dr. Endicott presided, and the meeting was opened with prayer led by Dr. Franklin.

Apologies for absence were presented from Mrs. James Hales and Dr. J. R. Edwards, Treasurer of the University.

The Minutes of the previous meeting held October 25, 1932, having been circulated, were taken as read and confirmed.

E1056 ARRANGEMENTS FOR PRESIDENT DSANG

It was reported that the arrangements outlined in E1024 had been carried out and that President Dsang expected to return to Chengtu at the end of June.

E1057 NOMINATING COMMITTEE

It was

RESOLVED (a) that the Executive Committee constitute itself a Nominating Committee.

It was further

RESOLVED (b) that a recommendation be made to the Board of Governors to appoint the present officers and members of the Executive Committee to succeed themselves.

E1058 MEETING OF THE BOARD OF TRUSTEES

It was

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RESOLVED that the Annual Meeting of the Board of Trustees of the University as incorporated under the Regents of the University of the State of New York, be held this day at 2:00 P. M.

W1059 BUDGET ESTIMATES FOR 1933-34

The Assistant Treasurer presented a Budget Estimate for 1933-34, based upon estimates received from the field. The statement is appended to these Minutes.

A full discussion took place, the following facts being noted:-

(a) That the Mission Boards are finding it increasingly difficult, owing to financial stringency, to make the same annual contributions to the support of the University as in the past.

(b) That the Field Budget is based upon increases amounting to $5,069.00, mainly due to regular increases in salary.

(c) That the University, as shown by the balance sheet of December 31, 1932, has always been administered in a conservative manner, and is in a really strong financial position. Nevertheless, it is not safe to count upon a continuance of the present rate of interest from invested funds, and, therefore, nothing should be done to deplete the reserves.

(d) That an item of $1,000.00 is included under "Home Administration" for promotional work. Mr. Garside explained in detail the exact purpose and anticipated future value of this item.

After a very full discussion it was

RESOLVED (a) to recommend to West China Board of Governors that the Governors' contribution toward the 1933-34 budget of the University be defined as follows:-

Field Budget		
General Appropriation LC $50,000.00		
LC $25,000.00 @ 2 to 1	G$12,500.00	
LC $25,000.00 @ 4 to 1	6,250.00	G$18,750.00
H.-Y. I. Grant LC $32,000.00 @ 4 to 1		8,000.00
Governors' Budget		
Dr. Beech	4,000.00	
Mr. Albertson	3,000.00	
Mr. Small	3,000.00	10,000.00
Home Administration		
Administration and Promotion	2,550.00	
Governors' Expenses	500.00	3,050.00
Contingent Fund		2,084.00
		G$41,884.00

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RESOLVED (b) to recommend to the Board of Governors that approval be given to the request of the Associated Boards for Christian Colleges in China for the following appropriations for the fiscal year ending June 30, 1933, these appropriations to be charged against the Governors' surplus account 1932:-

Pro rata contribution toward general administrative expenses 1932-33	$333.35
Pro rata contribution toward general promotional expenses	226.00

E1060 AGENDA FOR ANNUAL MEETING OF THE BOARD OF GOVERNORS

RESOLVED to approve the Agenda for the Annual Meeting of the Board of Governors as prepared by the Secretary.

The Committee adjourned at 12:30 P. M., and were entertained at luncheon at the Hotel Wolcott by the American Baptist Foreign Mission Society.

Frank Anderson

Secretary

Office of the Secretary
26 Grosvenor Street
London, Ontario, Canada

April 25, 1933.

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WEST CHINA UNION UNIVERSITY

Budget Estimates

Fiscal year beginning July 1, 1933

I. Anticipated Income

1. Mission Boards (Basis of latest estimates available)		
American Baptist	G$5,000.00	
American Baptist, Women	875.00	
Church Missionary Society	350.00	
Friends Service Council	1,700.00	
Methodist Board	2,837.00	
Methodist Women's Board	875.00	
United Church of Canada	5,000.00	
" " " " , Women	1,650.00	$18,287.00
2. Endowment Income		
General Endowment	9,157.00	
New York Reserve Fund	350.00	
Field Endowment LC$5,000 @ 2 to 1	2,500.00	12,007.00
3. Special Gifts		
Atherton Family	1,800.00	
Coles Estate	2,000.00	3,600.00
4. Harvard-Yenching Institute, Total Income G$11,052.64 of which budget requirement is approximately		8,000.00
		G$41,884.00

II. Estimated Expenditures

1. Field Budget		
General Appropriation LC$50,000.00		
LC$25,000.00 @ 2 to 1	12,500.00	
25,000.00 @ 4 to 1	6,250.00	18,750.00
H.-Y. I. Grant LC$32,000.00 @ 4 to 1		8,000.00
2. Governors' Budget		
Dr. Beech	4,000.00	
Mr. Albertson	3,000.00	
Mr. Small	3,000.00	10,000.00
3. Home Administration		
Administration)	2,500.00	
Promotion)		
Governors' Expenses	500.00	3,050.00
4. Contingent Fund		2,084.00
		G$41,884.00

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ESTIMATES FOR 1933-34 (Amounts in silver)

	1932-33 Budget	Approved Increase	Proposed Estimate
ADMINISTRATION:			
President's Office	$ 3,050	$ 420	$ 3,470
Bursar's Office	1,000		1,000
Secretary's Office	936	172	1,108
Committee on Studies	3,190	120	3,310
Committee on Publications	720		720
Social Activities	1,070	60	1,130
General Affairs	330		330
Operation and Maintenance	9,642	100	9,742
Arts	4,200		4,200
Education	5,230	525	5,755
Religion	1,050		1,050
Science	14,400	2,020	16,420
Medicine and Dentistry	14,120	1,422	15,542
Library, General	2,520	230	2,750
Arts	550		550
Education	220		220
Religion	220		220
Science	550		550
Medicine	1,000		1,000
Dentistry	350		350
Book-binding	50		50
Athletic Committee	1,150		1,150
Dispensary	1,050		1,050
Scholarships	402		402
Totals	$67,000	$5,069	$72,069
INCOME:			
Board of Governors:			
Appropriation	50,000		50,000
Rents	2,650		2,650
Extra Appropriation	2,000		
Tuition and fees	12,350		14,000
Totals	$67,000		$66,650
Deficit			5,419
Asked from Board of Governors			4,000
Asked from Board of Directors			1,419

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PROPOSED HARVARD-YENCHING BUDGET FOR THE YEAR 1933-34

	1932-33		1933-34
CHINESE DEPARTMENT			
Mr. Ch'en (full time teachers)		$1,620.00	
Mr. Chang (" " ")		2,400.00	
Mr. Du (" " ")		1,180.00	
Other	$7,600.00		$7,600.00
Nine part-time teachers	4,730.00		5,390.00
LIBRARY			
Mr. Yoh (full time)		760.00	
Mr. Den (half time)		420.00	
Assistant		250.00	
	950.00		1,430.00
Coolies		135.00	135.00
Chinese Books		3,000.00	
Non Chinese Books		2,000.00	
	4,000.00		5,000.00
Bindings, records, etc.			
Equipment, Furnishings			
Light, Heat, etc.	1,020.00		1,000.00
MUSEUM			
Chinese Secretary		240.00	
Two coolies (one night watchman		180.00	420.00
Photos, plates, etc.	3,000.00	1,500.00	1,500.00
Archeological work		300.00	300.00
Furniture and Equipment			1,000.00
Artifacts and curios	4,000.00		3,000.00
Miscellaneous-Light, heat, etc.	600.00		600.00
RESEARCH			
Liu Li Shien		660.00	
Other Items		2,000.00	2,660.00
Publication and Binding		700.00	700.00
OTHER ITEMS			765.00
	$32,200.00		$32,000.00

SUMMARY- 1933-34

Chinese Department	$12,990.00
Library	8,065.00
Museum	6,820.00
Research	3,360.00
Other Items	765.00
Total	$32,000.00

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