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WCUH
Administrative
Board of Governors
Executive Committee - Minutes
1927-1929

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B. Smith

EXECUTIVE COMMITTEE
of the
BOARD OF GOVERNORS
of the
WEST CHINA UNION UNIVERSITY

MINUTES OF MEETING HELD IN NEW YORK, JANUARY 26th, 1927.

The Executive Committee of the Board of Governors of the West China Union University met in the Board Room of the Foreign Missions Board of the Methodist Episcopal Church, 150 Fifth Avenue, New York City, on Wednesday, January 26th, 1927 at 10 A.M.

The following members were present:-

Sir Joseph Flavelle, Bart, LL.B. Chairman
Rev. J.E. Edwards, D.D.
Rev. Prof. Frank Anderson, M.A., D.D.
Rev. J.H. Arnup, D.D.
Rev. H.F. Cawthorne, B.A., B.D.
Mr. W.O. Gantz, LL.B.
Miss E.R. Bender
Mrs. James Hales
Mrs. W.G. Doane

The following were also present and on motion, were made corresponding members:-

Rev. Frank Mason North, D.D.
Rev. F.D. Gamewell, D.D.
Rev. Eric M. North, Ph. D., Assist. Treasurer.
Mr. J.M. Yard

Prayer was offered by Dr. J.R. Edwards

Information was furnished by the Board representatives in reference to the disturbed conditions in China, indicating that in many cases, women and children were leaving for the coast, under Consular advice, while Missionaries due to return were being detained at home.

RESOLVED to adjourn for luncheon at 12.30 P.M. and resume the session at 1.30 P.M.

SUBSTITUTES FOR ABSENT MEMBERS

604 The Secretary reported that Miss E.R. Bender was present as a substitute for Miss Sinclair and that the United Church had appointed Dr. J.H. Arnup to represent Dr. Endicott, while the Baptist Board had appointed Rev. F.H. Cawthorne to represent Dr. Franklin.

MINUTES OF BOARD OF GOVERNORS AND OF THE EXECUTIVE COMMITTEE

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The Minutes of the last meetings having been circulated were taken as read and approved.
Arising out of the minutes:-

606 Letter from Mrs. Murray Williams

A letter was read from Mrs. Murray Williams expressing her warm thanks for the recent resolution of the Board of Governors in reference to the death of the late Mr. Murray Williams.

607 (B of G. #728) Cost of Roads (Exec. #574)

It was reported that the C.M.S. and the Woman's Board of the United Church had sent \$33.00 and \$67.00, respectively towards the cost of roads. The Secretary was requested to bring the matter again to the attention of the other Boards.

608 (B of G. #732) (Budget for 1927) Senate Minutes #1956

It was reported that all appropriations up to date had been paid, and it was understood that the Boards had accepted the commitments decided for 1927.

609. (B. of G. #741) Teacher of English

Attention of the Boards' Secretaries was drawn to this particular minute. No teacher has been available. However, Mrs. Hales reported that Miss Edith Loree is on her way to the University and Dr. Anderson was requested to write to the University regarding the matter.

610. (B of G. #761) Medical College

The Secretary was requested to address the other Boards again with reference to securing their co-operation in the completion of the Building.

611. (B of G. #721) Return of Dr. Beech

No definite information was available regarding this matter. Dr. Stewart was on his way to China, but was detained; since then illness in the family had further interfered with his return. A cable had been received by Dr. Arnup on Jan. 7th from Dr. Beech urging the coming of Dr. Stewart to relieve him. Dr. Arnup was requested to write to Dr. Beech explaining the situation.

612. Report to Co-operating Boards (B of G. #766)

The Secretary laid on the table the Report to the co-operating Boards prepared by Prof. Robins and stated that several copies had been sent to each Board for circulation among those most interested in work in China.

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613. SENATE MINUTES

Senate Minutes Nos. 1967 to 2001 were reported
as having been received.

Arising from these Minutes:-

614. #1970 RESOLUTION REGARDING THE DEATH OF MR. MURRAY WILLIAMS

Recorded.

615. #1972 Contribution of F.F.M.A. towards Building of Houses

RESOLVED That we record our thanks for a special contribution of two hundred pounds (equal to Szechwan \$1,850.00) contributed by the Friends Foreign Mission Association towards the building of houses for the Middle School Principal and University Teachers. Dr. Beech reported this money had been received on the field.

616. #1978 Education Building

Inasmuch as it has been found impossible to purchase the additional land adjoining the site for the Education Building, and inasmuch as there is not sufficient money to complete the whole building.

RESOLVED That for the present we do not erect the West wing of the Education Building.

RESOLVED that the Executive Committee concur in this decision of the Senate.

617. #1979. C.M.S. College Site.

RESOLVED That if acceptable to the C.M.S. and subject to the concurrence by the Board of Governors, we agree to accept from the Church Missionary Society Eight Thousand Mexican dollars (\$8000.00) as a deposit on the section of land offered to them by the University for the building of a college, that we accept this sum as a deposit, but that the question of whether we sell outright or mortgage with right of building on the said land, we deferred until we hear from the Board of Governors.

The following explanation had been received from Dr. Beech:-

Minute #1979 refers once more to the land which the Church Missionary Society desires to occupy. We, as agents for the Church Missionary Society, have not been able to buy the land adjacent to the new medical site which was to be exchanged for the section of land desired by the Church Missionary Society. The land adjacent to the new medical site is for sale at about two hundred dollars a Chinese acre, which is equivalent to six hundred dollars Mexican per English acre, but the amount of land is about four times the size of the

354

piece of land which the Church Missionary Society desires. They are not prepared to buy this whole section, and the University also is not prepared to purchase such a large piece of ground. This resolution suggests a new arrangement whereby the Church Missionary Society would be permitted to take possession of this piece of property and erect their college on it. The amount of money stipulated puts a value upon the property of about three hundred dollars per Chinese acre, which we believe will be sufficient to purchase additional land adjacent to the new medical site if and when the owner is agreeable to selling a portion of his property.

RESOLVED that in view of present conditions in China, the matter be delayed until the next annual meeting of the Board of Governors, in the fall.

618. DEATH OF THE ARCHITECT, MR. FRED ROUNTREE

The Secretary reported that news had been received of the death of Mr. Fred Rountree, the Architect of the University. The Secretary was requested to write to the family of Mr. Rountree conveying to them the sympathy of the Board in their bereavement.

619. TREASURER'S REPORT

The Treasurer presented an exhaustive report covering operations up to Dec. 31, 1926, copies of which had been sent to all members of the Board. By the diligent labours of Mr. Albertson, the Bursar, the accounts from the field had been classified to a large extent, and it was possible to present a much more definite statement of the financial position of the University. It was noted that all appropriations by the co-operating Boards had been fully paid for to date.

The following action was taken on items in the Treasurer's report:-

620. Minute on Loss in Exchange in F.F.M.A.
Sterling Appropriations

Voted: That the action of the Treasurer in assigning extra current funds received from the Friends Foreign Mission Association toward replacing the loss in exchange on sterling payments by this Society for current budget in past years be approved.

621. It was agreed that the following instructions should be given to the Treasurer in response to his inquiries:

(a) That \$3000. of furlough travel in the budget for 1927 should be carried as an advance payment on account of the budget of 1928 with a view to spreading the peak of furlough travel costs over several years.

Adv Memo 10/1/27
O.C.B.

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621. (b) That the income of the Maria S. Ackerman Endowment Fund which is due the Board of Foreign Missions for the upkeep of the J.A. Coles Memorial Building is a non-budget item.

(c) That scholarship funds, whether from endowment or from annual contributions, should be credited against the scholarship item in the field budget up to the amount of the item in the field budget and thereafter should be an extra over and above budget.

(d) The income from the J.A. Coles Estate, specified in the will of Dr. Coles as for the upkeep and extension of the buildings of the University, should be used, first to cover the amount for repairs in the annual budget of the Senate, and the balance remaining each year should be held for specific action of the Governors.

(e) Undesignated receipt of \$200. from the Minneapolis Church services is to be applied to deficit of 1926 upon which is also to be applied \$474.39 of accumulated scholarship income and \$500. income from the J.A. Coles Estate for repairs, the remaining deficit to continue to appear on the books until it is found whether the financial situation justifies closing it out against the reserve balance of previous years.

(f) That the Treasurer is authorized to arrange with the Bursar for the elimination of the Governors' salary budget by having the refund to the Missions for salaries of the President, Bursar, Educational Secretary and the Superintendent of Construction made on the field and not to the boards in North America so that the budget of the Senate would be revised to include the full estimate for this expense.

In addition to these items arising out of the Treasurer's Report, there were also the following:-

622. RESOLVED that the Treasurer be authorized to take such counsel as he deems necessary concerning the sale of Liberty Bonds in the building fund accounts and to sell the same.

623. The Secretary was instructed to express the appreciation of the Governors for the gift of Mrs. C.W. Masland of \$1000. for the establishment of the Charles William Masland Fund for the purchase of books for the Library, and the Treasurer was instructed to establish this as a separate endowment fund upon the books of the University.

356

624. The Treasurer reported the recommendation of a number of the beneficiaries of the Will of the late Dr. J.A. Coles that provision be made for a moderate annuity to two of Dr. Cole's employees of long service, and it was agreed that the Treasurer should be authorized to sign the necessary papers whereby a deduction of about \$80. per annum from the University's annual income from the Estate should be made by the Executor during the life-time of these employees of Dr. Coles.

625. The Treasurer reported that the service of Mr. Arthur M. Flade as Assistant Treasurer had been terminated, and Mr. Chas. E. De Vesty was elected Third Assistant Treasurer.

626. The Secretary was requested to express to the Bursar the appreciation of the Executive Committee of the Governors of the hard and extensive work that had been done in preparation of the 84 page report on the budget of accounts of the University for the past thirteen years, and the interest with which the Governors await the reconciliation of these accounts with the books of the Treasurer of the Board of Governors.

The Committee adjourned for lunch, by kind invitation of the Methodist Episcopal Board, and re-assembled at 1.30 P.M.

Prayer was offered by Dr. Frank Mason North and Rev. H.F. Cawthorne.

627. Report of Mr. J.M. Yard

Mr. Yard presented a full report of his work, as follows:-

"We have now completed ten months of work in the American Office. There was nothing to begin on - not even a list of names and I have not succeeded in getting from President Beech, the list which he must have.

The University is not well known. No one has been doing any publicity or any cultivation of donors since Dr. Beech returned to China in 1920. My task has been to build up a constituency for the University concerning which Dr. John R. Mott has just written as follows:- "First and last, I have known somewhat intimately a majority of its leaders. I have great confidence in the governing principles of the institution and in the character and ability of those who have applied them with such creative and gratifying results. There are few Universities in the Oriental World which are so strategically located with reference to training the leadership of such a vast number of people."

It is immensely difficult to interest people

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627. in an institution that is so very far away. As one of our friends has recently said, "judging by the folks I know it would take considerable effort to get a rise for an institution 2,000 miles up the Yangtze." The task, therefore, of building up a constituency is a long one and will require much patience and hard work.

There has been no lack of interest or sympathy on the part of the President of the University, or the Board of Governors, but because they have been engrossed in many other matters connected with the University and other organizations, they have been unable to build up a constituency. During the year I have asked several members of the Board for names of people who were interested, but they were able to suggest only two or three names.

I have spoken in two churches almost every Sunday and have interviewed interested persons and secured names from pastors. I have been compelled to confine my activities to the Methodist Episcopal Churches, but during the last ten days the Baptists have made it possible for me to join one of their Missionary Teams and I have addressed some of their strongest Churches in Chicago, Detroit, Grand Rapids and other towns in Michigan. Having made this opening, I shall doubtless be able to make other contacts with Baptist Churches.

Knowing that Wesleyan University has been interested in West China ever since Dr. Beech graduated in 1899, I have used the address book of Wesleyan Alumni to build up our card index. We have now more than 600 names on our list.

In order to strengthen the Wesleyan connection I gladly accepted an invitation to spend a week at the University giving lectures in the department of Religions. They regarded me as an exchange Professor from West China Union University to Wesleyan University. It is hoped that other members of the West China faculty will be able to give lectures in future years. While in Middletown I met with the Missionary Committee at Wesleyan and they voted that hereafter the work supported at Chengtu should be known as Wesleyan-in-China.

Dickinson College supports Mr. Raymond Brewer, one of the Professors at the University. At their invitation I spent two days at Dickinson helping them to raise their annual Missionary budget. They secured pledges amounting to \$1,500.00 from the under-graduates which was considered a great success.

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" To all persons in our files I have sent the Science Booklet, a reprint of an article in the China Press of Shanghai. I have received much favorable comment on the Science work as set forth in that booklet. Many have been surprised at the excellence of the work being done.

To a selected group I sent the letter from Prof. Song, which was most cordially received.

In November I sent out the illustrated folder on West China. Many have been pleased with that and have been impressed with the real greatness of West China. Mr. C.E. Little, Vice-President of Stilson & Company, one of the fine printing houses of New York, gave much time to the arrangement of the pictures and the general get up of the folder, and his firm did the work at a much reduced price. He has also agreed to help on future folders and booklets. I suggest that we send him a vote of thanks.

Within the past month I have sent out 100 letters asking for contributions for our Current Budget. Some very fine replies were received but not much money. More cultivation is needed.

I expect from now on to concentrate on the people we have on our lists, especially a few of "large means," in order that they may be thoroughly informed regarding the University.

Dr. E.L. Watson of Baltimore, in consultation with Dr. Edwards and myself has agreed to help in our effort to raise a Memorial fund for Dr. Goucher in the Baltimore Conference. I should like to ask the Board of Governors to suggest a sum and an object for which such a memorial could be appropriately used.

The Expenses of the office have been kept as low as possible. In the financial statement you will note that I have spent only \$305.00 for travel. For long periods I have used a Secretary only on half time. I have had two aims - one to interest as many people as possible in what I believe is one of the most important as well as one of the most interesting Universities in the Far East; the other to use only as much money as was absolutely necessary.

In the beginning it was hoped that the Universities in China could be financed by the Mission Boards, but it is becoming increasingly clear that the Union Universities cannot be supported in any adequate fashion by the Church Boards. It becomes more and more evident,

"so far as West China is concerned, that either we must secure adequate endowment, or in the not distant future close the University, or carry it on merely as an Arts College. I agree with others connected with the various Union Universities in China that the only way to secure anything like an adequate sum is by means of a United Campaign.

But with the present anti-foreign agitation going on and in view of the present attitude of the government toward all foreign institutions, it is quite impossible to go forward with an aggressive campaign for large sums. However, we believe that this disturbance is only temporary and that in due time we shall again be able to co-operate with the best people in China.

I, therefore, bring you this question: If the present situation continues for some months and with President Beech coming home, do you advise having two men in the American Office? Under normal circumstances there would be more than enough work to keep two men busy, but one wonders what is wise in face of the present agitation.

I am convinced that this office should be kept open and intact so that Dr. Beech will be able to function as soon as he arrives. No one on this Board could be more interested in West China Union University than I. Having been connected with it almost from the beginning I know its importance and am fascinated by its future possibilities. I shall be happy if I may spend my life in its service. But it seems to me only fair to all concerned, to ask whether or not after Dr. Beech's arrival you will require my services.

In your consideration of this report and giving due consideration to present conditions in China, will you please make suggestions for the work of the Office from now until the Autumn.

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REPORT TO THE EXECUTIVE COMMITTEE
OF BOARD OF GOVERNORS OF WEST CHINA
UNION UNIVERSITY - BY JAMES M. YARD

SPECIAL GIFTS ON CURRENT BUDGET, RECEIVED SINCE 3/1/26

Ellen Walker Shirk	\$500.00	
W. F. Bigelow	100.00	
W. P. Taylor	250.00	
M.E. Church, Farmingdale, N.J.	5.00	
A. I. Findley	25.00	
John Gribbel	100.00	
Mrs. C. T. Winchester	7.00	
G.G. Reynolds	25.00	
Chas. W. Gilkey	50.00	
Sale of photo	2.50	
D. S. Blackman	100.00	
Mrs. W. A. King	100.00	
W. E. Lynn	50.00	
Watertown Church	40.00	
Minnewaska Church services, unrestricted	200.00	
G. W. Carnrick	75.00	
Sir. Joseph Flavelle	1,000.00	
George Vaux, Jr.	100.00	
Horace Rice	5.00	
Mrs. Wm. H. Heisler	50.00	
Miscellaneous	45.00	\$2,829.50

GIFT RECEIVED FOR LIBRARY FUND

Mrs. C. W. Masland	1,000.00
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SPECIAL GIFTS FOR EQUIPMENT FUND REC'D SINCE 3/1/26

G. G. Reynolds	60.00	
Elizabeth M. Raub	120.00	
Miscellaneous donor through Meth.		
Episcopal Bd. for books and equip't.	790.54	970.54

THE FOLLOWING MONIES HAVE BEEN SENT TO THE BOARD OF
FOREIGN MISSIONS M.E. CHURCH, BUT HAVE NOT YET COME
THROUGH THE CENTRAL OFFICE.

H. L. Bradway	46.00	
H. L. Bradway	5.00	
Rev. Hill, M.E. Church, New Haven	35.00	
Charles M. Hogate	5.00	
W. C. Heisler	10.00	
Margaret P. Huyler	100.00	
Rev. Hill, M.E. Church, New Haven	5.00	
R. M. Ebert, Collingswood, N.J.	60.00	
J. B. Curtis	20.00	286.00

TOTAL - - - - \$5,086.04

RESOLVED:

1. That the report be accepted by the Committee.
2. That a vote of thanks be sent to Mr. C. E. Little, Vice-President of Wilson & Company, 461 Eighth Avenue, New York City, for his kind co-operation in getting up the folder on the University.
3. That Mr. Yard continue his work until President Beech arrives home, at which time further arrangements will be made for the future.
4. That the suggestion of establishing a Memorial for Dr. Goucher be approved and that details of this be left to the Committee appointed to advise with Mr. Yard.
5. In connection with Mr. Yard's work, Dr. E. M. North reported that Dr. Chas W. Gilkey, Hyde Park Baptist Church, Chicago, Ill., had sent a cheque of \$50.00 and a letter of warm appreciation of the two addresses made by Mr. Yard in Chicago recently.

628.

PERMANENT COMMITTEE FOR THE CO-ORDINATION AND PROMOTION OF CHRISTIAN HIGHER EDUCATION IN CHINA.

The Secretary presented a report from Prof. H.B. Robins, the Board's representative on the Committee. No action required.

629. (B. of G. #724) COMMITTEE ON CONSTITUTION.

The Secretary indicated that he had been advised by Dr. Rice that it was advisable that this Committee should defer action until after it had had opportunity of personal conference with Dr. Beech.

630. COMMITTEE ON FINANCIAL REGULATIONS (Executive Committee #591; B. of G. #737)

There was no report from this Committee.

631. (B. of G. # 735) ARRANGEMENT FOR BANK CREDIT

RESOLVED: That the West China Union University hereby authorizes any two of its officers, one of whom shall be either the Chairman of the Board of Governors or the Treasurer thereof, to pledge the credit of the University by note and to borrow from the American Exchange Irving Trust Company or any Bank of Trust Company a sum not exceeding Ten thousand dollars for the purposes of the

University and to that end adopts the following resolutions:

Resolved that any two of the following Officers of the Corporation, to wit, Treasurer, Assistant Treasurer or Assistant Treasurer and Chairman (provided one shall be either the Chairman or the Treasurer) are hereby authorized to borrow money and to obtain credit for this corporation from said American Exchange Irving Trust Company, on such terms as may seem to them advisable and to make and deliver notes, drafts, acceptances, agreements and any other obligations of this Corporation therefor in form satisfactory to said company and as security therefor to pledge and trustee any stocks, bonds, bills receivable, bills of lading, warehouse receipts and any other property of this corporation with full authority to endorse or guarantee the same in the name of this corporation, to execute and deliver all instruments of assignment and transfer and to affix the corporate seal; and also to discount any bills receivable or other negotiable paper held by this corporation with full authority to endorse same in name of this corporation.

Resolved that the secretary of this corporation by and he hereby is authorized to certify to said American Exchange Irving Trust Company, the foregoing resolutions and that the provisions thereof are in conformity with the charter and by-laws of this corporation.

632.(B. of G. #753) REGISTRATION OF CHRISTIAN EDUCATIONAL INSTITUTIONS.

Attention was directed to Senate Minutes 1998.

(See Appendix)

The matter was fully discussed and in view of its vital importance and of the fact also that action might have to be taken at short notice and further of the constitutional aspect of the question, it was RESOLVED that the Secretary be asked to prepare a statement on the whole question for circulation to all the members of the Board of Governors. In the event of an emergency arising demanding immediate action, the Executive Committee to be called together to deal with the situation. In the meantime any information bearing on the question should be sent to the Secretary.

633.

PHARMACY COURSE

Read letter from Dr. J. H. Arnup, covering resolution of the Foreign Mission Board of the United Church of Canada, as follows:

" This Board of Foreign Missions of the United Church of Canada would respectfully urge upon the Board of Governors of the W.C.U. University that they take into serious consideration in the near future, the question of establishing a Department in Pharmacy in the W.C.U.U. in order that students in Pharmacy might be able to graduate in this particular branch of Physical Science"

RESOLVED to refer this matter to the Board of Governors
(See Executive Minutes #537,569: B. of G. # 706)

634. (B. of G. #753) HOUSEHOLD SCIENCE DEPARTMENT

The Secretary reported that the only reply which he had received had come from Mr. Hales of the United Church, as follows:

"The Women's Missionary Society of the United Church of Canada hope to send a Household Science Teacher to the Middle School at Chengto in the fall of 1927, but we cannot be sure of even this until a later date"

RESOLVED that this be communicated to Dr. Beech.

635.

NEW CHAIRMAN OF THE BOARD

RESOLVED that the following be a Committee to consider nominations for a Chairman of the Board in succession to Sir Joseph Flavelle at the next meeting of the Board of Governors:

Dr. J. E. Edwards, Chairman
Rev. H. F. Cawthorne
Dr. J. H. Arnup
Mrs. James Hales

636.

NEXT MEETING OF THE EXECUTIVE COMMITTEE

RESOLVED that the next meeting should be held in New York some time in May.

637.

RESOLVED that in view of the fact that Mr. Vincent Massey is now in Washington he be notified of the next meeting of the Board of Governors, notwithstanding B. of G. Minutes # 739.

638. RESOLVED that letter of appreciation for accommodation and hospitality be sent to Methodist Board, 150 Fifth Ave., N.Y.C.

Sir Joseph Flavelle offered the closing prayer.

The Meeting adjourned at 4.30 P.M.

Appendix

COMMITTEE TO CO-OPERATE WITH MR. YARD

The following report was, by inadvertance, not presented to the Executive and was, therefore, not considered by them. It is appended here for information:-

The Committee named by the Governors' Action #734 met at 9.30 A.M. on December 22nd. There were present:- J.R. Edwards, W.O. Gantz, J.M. Yard and E.M. North. Excuse was presented from the office of J.H. Franklin on account of his absence from the country.

Dr. Yard reported on his contact with Methodist Churches and the development of the "Wesleyan-in-China" idea, and a recent opportunity to get in touch with Baptist donors which had hitherto been impossible, and the development of lists of friends, together with considerable planning and cultivation of individual donors.

Consideration was given to the problems involved in raising funds for the China Colleges at this time.

Printed circulars prepared by Dr. Yard showing the needs of the University were reviewed and suggestions were made for modification.

The Committee adjourned.

ERIC M. NORTH
Clerk of the Meeting.

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UNIVERSITY
MAR 8 1927
JAN 1927

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WEST
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A P P E N D I X

1998 GOVERNMENT REGISTRATION

Whereas, we believe that registration under the Ministry of Education and compliance with the promulgated provisions for registration of schools supported by foreigners can be made in conformity with the object of the University as stated under Article **LL** of the Constitution.

RESOLVED, (a) That this Senate place itself on record as in favor of making application to the Chinese Government Ministry of Education for the registration of the China Union University at the earliest practicable date, according to the regulation promulgated by the said Ministry of Education, November 16, 1925 (See regulations below.)

(b) That we seek the approval of the missions which have not already formally approved of registration of the University under the Ministry of Education, in accordance with the November 16, 1925, regulations.

1999 COMMITTEE TO FORMULATE PLANS

RESOLVED, That a Committee, consisting of President Beech, Mr. Fay, Mr. Fong, Mr. Robertson and Mr. S.C. Yang, be appointed to bring to the Senate information and recommendations how best to carry into effect Resolution No. 1998, and that resident members of the Senate be early informed of these recommendations.

2000. TO PRINT CONSTITUTION

RESOLVED, That the Constitution and By-Laws be printed.

2001. PUBLICATION OF SENATE MINUTES

RESOLVED, That the question what portions of the Minutes of the Senate shall be given out for publication be referred to the Secretaries and the Cabinet.

Adjournment.

(Signed) R.L. Simkin, Secretary.

TRANSLATIONS OF REGULATIONS PROMULGATED BY
THE MINISTRY OF EDUCATION THAT HAVE DIRECT BEARINGS
ON RESOLUTIONS, 1998:

1. Any institution of whatever grade established by funds contributed from foreigners, if it carries on its work according to the regulations governing various grades of institutions as promulgated by the Ministry of Education, will be allowed to make application for recognition at the office of the proper educational authorities of the Government according to the regulations as promulgated by the Ministry of Education concerning the application for recognition on the part of all educational institutions.
2. Such an institution should prefix to its official name the term "szu lih" (Privately established).
3. The president or principal of such an institution should be a Chinese. If such President or Principal has hitherto been a foreigner then there must be a Chinese Vice-President, who shall represent the institution in applying for recognition.
4. If the institution has a Board of Managers, more than half of the Board must be Chinese.
5. The institution shall not have as its purpose the propagation of religion. (See the Ministry's official interpretation below).
6. The curriculum of such an institution should conform to the standards set by the Ministry of Education. It shall not include religious courses among the required subjects.

THE OFFICIAL INTERPRETATION OF REGULATION 5

"In answering the petition for an interpretation of Clause 5 of the Regulations concerning the Recognition of Schools Established with Contributions made by Foreigners, as to whether the Clause solely emphasizes the aim of the school or whether it is inconsistent with the freedom of religious faith and of the propagation of religion, etc., our official answer is hereby given that Clause Five of the said regulations as promulgated means that when an educational institution is established it should have as its aim the educational aim which is

formulated and proclaimed by the Ministry. It means that in the institution there should be no compulsion on any student to accept any religious faith or to attend any religious rites and ceremonies. It sets no limitations whatever upon liberty of religious faith and the liberty of propagating religion.

"Sixth of July in the fifteenth year of the Republic of China.

"By order of the Minister of Education"

(Seal)

The Aim of Colleges and Universities Promulgated by the Ministry of Education September 27, 1917 and 1925.

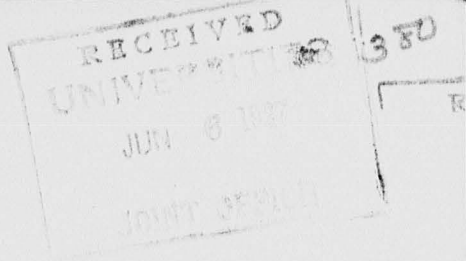
"The aim of the colleges and universities should be the imparting of higher and deeper knowledge to nurture mature scholars and great personalities in order to meet the needs of the nation."

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EXECUTIVE COMMITTEE
of the
BOARD OF GOVERNORS
of the
WEST CHINA UNION UNIVERSITY

MINUTES OF MEETING HELD IN NEW YORK, TUESDAY, May 17, 1927

The Executive Committee of the Board of Governors of the West China Union University met in the Board Room of the Foreign Missions Board of the Methodist Episcopal Church, 150 Fifth Avenue, New York City, on Tuesday, May 17th, 1927 at 10 a.m.

The following members were present:-

Sir Joseph Flavelle, Bart LL.B. Chairman
Rev. J.E. Edwards, D.D.
Rev. Prof. Frank Anderson, M.A., D.D.
Rev. J.M. Arnup, D.D.
Rev. J.H. Franklin, D.D?
Mr. W.O. Gantz, LL.B.
Miss E.R. Bender
Mrs. James Hales

The following were also present, and on motion, were made corresponding members:-

Rev. Frank Mason North, D.D.
Rev. F.D. Gamewell, D.D.
Rev. Eric M. North, Ph.D., Assistant Treasurer
Mr. H.F. Cawthorne, B.A., B.D.
Rev. Joseph Beech, D.D., President of the University.

Prayer was offered by Dr. J.R. Edwards.

RESOLVED to adjourn for luncheon at 12.30 p.m. and resume the Sessions at 1.30 p.m.

The Chairman voiced the welcome of the Committee to the President, Dr. Beech, on his return from China.

SUBSTITUTE FOR ABSENT MEMBERS

The Secretary reported that Miss E.R. Bender was present as a substitute for Miss Sinclair, for the Woman's Foreign Missionary Society of the Methodist Episcopal Church.

639. MINUTES OF EXECUTIVE COMMITTEE

The Minutes of the Meeting of the Executive Committee of January 26th, 1927, having been circulated, were taken as read and, subject to certain minor textual corrections, were approved.

Arising out of the Minutes, the following matters were considered:-

640. (a) LETTER FROM MR. DOUGLAS ROUNTREE

The Secretary read a letter from Mr. Douglas Rountree expressive of thanks for the sympathy indicated by the Executive Committee in the matter of the death of his father, Mr. Fred Rountree (Exec. Min. #618.)

641. (b) Cost of Roads (B. of G. #728, Exec. #574, 607).

"It was reported that the C.M.S. and the Woman's Board of the United Church had sent \$33.00 and \$67.00 respectively towards the cost of roads. The Secretary was requested to bring the matter again to the attention of the other Boards.

The Secretary reported that he had again referred the matter to the Boards, and that reply had been received from the Woman's Foreign Missionary Society of the Methodist Episcopal Church, as follows:-

"In view of the fact that the apportionment to the Society of the expense of the macadamised road in the college grounds seemed to us outside the province of our obligations, we did not authorize the Treasurer to pay it.

Attention was drawn to the fact that the expenditure had to be made and that provision had not been made for it in the Budget, and the Secretary was asked to address the Boards again, pointing out that the amount required was \$1000. silver or \$500. gold and asking for a special appropriation to meet it.

642. MEDICAL COLLEGE (B of G. #761: Exec. #610).

"The Secretary was requested to address the other Boards again with reference to securing their co-operative in the completion of the Building."

The Secretary reported that the C.M.S. had replied that in view of the situation no action could be taken by them at the present time; the Woman's Board of the United Church of Canada had replied that they could not contribute at present, but that the matter would be given further consideration.

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It was understood that the whole matter would be further considered later on and that, meanwhile, funds are available for that portion of the Building to which the Board is actually committed.

643. (B of G. #753) REGISTRATION OF CHRISTIAN EDUCATIONAL INSTITUTIONS. (Exec. Com. #632)

"Attention was directed to Senate Minutes #1998. The matter was fully discussed and in view of its vital importance and of the fact also that action might have to be taken at short notice and further of the constitutional aspect of the question, it was RESOLVED that the Secretary be asked to prepare a statement of the whole question for circulation to all the members of the Board of Governors. In the event of an emergency arising demanding immediate action, the Executive Committee to be called together to deal with the situation. In the meantime any information bearing on the question should be sent to the Secretary."

The Secretary laid on the table the memorandum which he had prepared, and which had been sent to every member of the Board, with the request that he be furnished with the judgment of the co-operating Boards on the point. The C.M.S. replied that they had remitted the matter to the discretion of their Missionaries on the Field; the Woman's Missionary Society of the United Church of Canada had favoured registration; The American Baptist Board had given Dr. Franklin authority to speak for them. A full statement from Dr. G. J. Sparling, Acting President of the University, was also read, giving the situation as on March 21, 1927.

The matter was fully discussed and illuminating statements were made by Dr. Beech and Dr. Franklin.

The discussion was not completed when the Committee adjourned for lunch at 1 P.M. It was resumed when the Committee re-assembled at 2 P.M.

The decision of the Committee will be found as an Appendix to these Minutes. *will be sent later*

644. TREASURER'S REPORT

A full report was presented by the Treasurer, in which the following items are noted:-

(a) A Report of Receipts and Disbursements since Dec. 31st was presented and accepted.

(b) A summary of financial conditions April 30th, was presented and accepted. Note was taken that the net deficit on the current budget for 1926 was \$685.52 and it was agreed that this deficit should be charged against the reserves accumulated up to December 31, 1926.

(c) The Assistant Treasurer presented a financial forecast of the position of the University for the balance of the current year.

(d) Report was made of the investment of \$8,000. endowment funds in a guaranteed first mortgage of Jacob Halpern and another.

(e) Voted that the gifts received be assigned to the purposes indicated in accordance with the statement of receipts and disbursements previously presented.

(f) Bill of Fred Rowntree & Sons, Architects, for services was presented and it was ordered that the item for the Medical Building should be referred to the Board of Foreign Missions of the United Church in Canada for payment, and that the other should be paid from the Governors' treasury.

(g) Gift of F.C. Atherton and others of \$1800. to be assigned by President Beech was noted with gratification and authority was given for President Beech to make the Assignment.

(h) Attention was called to the existence of \$2874.37 standing as a credit upon the books from Building Fund Investments. After consideration it was agreed that of this amount \$1612.44 should be assigned to the General Land and Buildings fund, and that \$1261.93 should be added to the Robert M. Whiting Memorial Fund.

645. Resignation of Dr. Eric North, as Assistant Treasurer

Dr. Eric North presented his resignation as Assistant Treasurer, in view of his acceptance of an appointment under the American Bible Society.

RESOLVED to accept his resignation, with much regret, and that the Secretary express to the Central Office of China Union University the Committee's sense of the great value of the services rendered by Dr. North, and that a copy of the same be sent to Dr. North.

384

RESOLVED further that Mr. B. A. Garside be elected Assistant-Treasurer, with authority to sign cheques in accordance with the regulations of the Board of Governors.

646. SENATE MINUTES Senate Minutes Nos. 2002 to 2042 reported as having been received. Items in which action is required are as follows:-

(a) #2005 To Cable for Remittance of Property Funds

RESOLVED: That because of the favourable exchange in Shanghai, we authorize the Bursar to cable the Board of Governors asking them to remit available property monies to the Treasurers in Shanghai.

(b) #2014 Status of Women's College

RESOLVED that for the present we regard the Women's College as being constitutionally co-ordinate with other colleges, that their Board or Committee of Control at home be regarded constitutionally as "Missionary Organization" and that the Women's College Committee be regarded constitutionally as a "Mission Body"

RESOLVED That in accordance with the foregoing principle they are entitled to appoint two representatives on the University Senate.

In reference to (a) it was reported that the Treasurer had already remitted the funds and this action was approved. The action in (b) was also approved.

647. REPORT OF MR. J. M. YARD

Mr. Yard reported that he had continued his work, speaking about three times a week; but that conditions in China made it difficult to secure money, though the work done had an educative value, looking to the future of the institution.

In this connection Dr. Beech outlined his policy which had been to secure, first, land, secondly, buildings, and thirdly an academic efficiency: to accomplish this he stressed the importance of a promotional centre.

A full discussion followed and it was RESOLVED to terminate the present arrangement on September 15th or sooner if Mr. Yard can find a suitable appointment before that time; but that if, in the meantime Dr. Beech and Mr. Yard find the

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work opening up, this action be suspended and the matter further discussed at the Annual Meeting of the Board of Governors.

648. REPORTS OF COMMITTEES

- (a) Committee on Constitution
- (b) Committee on Financial Regulations:
(Executive Minutes # 591; Board of Governors #737)

The Secretary reported that no reports has been received from these Committees.

649. NEW CHAIRMAN OF THE BOARD (Executive Committee #635)

"RESOLVED that the following be a Committee to consider nominations for a Chairman of the Board in succession to Sir Joseph Flavelle at the next meeting of the Board of Governors: "

Dr. J. E. Edwards, Chairman
Rev. H. F. Cawthorne
Dr. J. H. Arnup
Mrs. James Hales

Reporting for this Committee, Dr. Edwards said that the Committee had given careful thought to the matter but that they had so far no one to suggest who would be free to assume the position of Chairman; but that Sir Joseph Flavelle had most kindly intimated that, in view of the extremely difficult circumstances now confronting the Board, he would be ready to continue as Chairman for the present, with the understanding that the Committee will continue to look for a suitable man to succeed him.

650. Report of Representative on the Permanent Committee for the co-ordination and promotion of Christian Higher Education in China, Prof. H. B. Robins.

No report was presented.

651. Appointment of two members to represent the Board of Governors of the West China Union University upon the Supervision Committee of the Central Office of the China Union Universities.

The Secretary reported the receipt of a request on the above terms.

RESOLVED that the request be complied with and that the selection of names be remitted to the Chairman.

652. DATE OF ANNUAL MEETING OF THE BOARD OF GOVERNORS

(B. of G. #771)

This matter was remitted to the Secretary to arrange in consultation with the Board Secretaries.

653. VOTE OF THANKS

RESOLVED that the Secretary express to the Foreign Missions Society of the Methodist Episcopal Church the warm appreciation of the Committee for their accomodation and hospitality at luncheon.

The meeting closed at 6 P.M. with prayer by the Chairman.

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387

EXECUTIVE COMMITTEE
OF THE BOARD OF GOVERNORS OF THE
WEST CHINA UNION UNIVERSITY

MINUTES OF MEETING

held in Toronto, September 28th, 1927.

The Executive Committee of the Board of Governors of the West China Union University met at the Offices of the Foreign Missions Board of the United Church of Canada, 299 Queen Street, West, Toronto, on Wednesday, September 28th, 1927, at 10 A.M.

The following members were present:-

Sir Joseph Flavelle, Bart., L.L.B.
Rev. James Endicott, D.D.
Rev. James Franklin, D.D.
Mr. H. T. Silcock
Rev. F.D. Gamewell, D.D., representing Dr. Edwards
Rev. Prof. Frank Anderson, M.A., D.D.
Mrs. James Hales

The following were also present, and on motion, were made corresponding members of the Committee.

Rev. Joseph Beech, D.D., President of the University
Rev. J. H. Arnup, D.D.
Rev. F. M. North, D. D.

The Chair was taken by Sir Joseph Flavelle and prayer was offered by Dr. Endicott.

654. MINUTES

The Minutes of the Meeting of the Executive Committee held in New York on May 27th, 1927, having been circulated to the members, were taken as read, and, on motion, confirmed.

655. AGENDA

Resolved that the Agenda for the meeting of the Board of Governors, as prepared by the Secretary, be accepted.

656. NOMINATING COMMITTEE

Resolved to recommend to the Board of Governors that the following be a Committee to propose nominations for the Officers of the Board:

Dr. Franklin
Dr. North
Mr. H. T. Silcock
Dr. Arnup
Mrs. Hales
Dr. Anderson

657. BUDGET FOR 1928

The estimates received from the field under Senate Minute #2088 indicated a total expenditure of \$27,335. and a net requisition from the Board of Governors of \$21,920. gold.

The anticipated appropriations by the Co-operating Boards were stated to be as follows:-

United Church of Canada Board	\$6,000.✓
Methodist Episcopal Board	6,000.✓
American Baptist Board	6,000.✓
United Church of Canada Women's Board	2,000.✓
Methodist Episcopal Women's Board	1,000.✓
Baptist Women's Board	1,000.✓
Friends Foreign Missionary Society and Church Missionary Society	3,000.✓
	<u>\$25,000.</u>

After full discussion it was

Resolved that the appropriation should be the same as last year, viz, \$16,000. for use on the field, and \$11,000. for the obligations of the Board of Governors, Total, \$27,000; Towards the deficit of \$2,000. the President reported that he had secured a gift of \$1,800. from Mr. F. C. Atherton towards the President's salary, which could be legitimately used for this purpose. The receipt of this money made it possible to rescind a previous decision to meet the deficit by requesting an emergent supplementary grant of \$500. from each of the Boards in North America and \$500. from the two Boards in Great Britain.

389

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658. DESIGNATION OF TWO SPECIAL GIFTS

Resolved that the recommendation contained in the President's report that the two gifts of \$1491.90 from Mr. F.C. Atherton and \$2,000. from Mr. D. H. Gibson, the application of which was left to the discretion of the President, be applied to the deficit in the Library Building.

The Meeting closed at 1 P.M.

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MEMORANDUM FOR THE RECORD

Resolved, That the Commission be authorized to investigate the activities of the President and his family, and to report thereon to the Senate and the House of Representatives.

Very truly yours,
The President

RECEIVED
UNIVERSITIES
JOINT OFFICE

Please notify the Secretary of any error or omissions

EXECUTIVE COMMITTEE
of the
BOARD OF GOVERNORS
of the
WEST CHINA UNION UNIVERSITY

MINUTES OF MEETING HELD IN NEW YORK CITY, TUESDAY
OCTOBER 30th, 1928

The Executive Committee of the Board of Governors of the West China Union University met in the Board Room of the American Baptist Foreign Mission Society, 276 Fifth Avenue, New York City, on Tuesday, October 30th, 1928 at 9 A.M.

The following members were present:-

Rev. J.H. Arnup, D.D.
Rev. Prof. Frank Anderson, M.A., D.D.
Dr. G.B. Huntington
Mrs. James Hales
Rev. J.H. Franklin, D.D.

The following were also present, and on motion were made corresponding members:-

Rev. James Endicott, D.D.
Mr. G.W. Sparling, M.A.
Mr. B.A. Garside, M.A.

In the absence of Sir Jos. Flavelle, Dr. Huntington was, on motion, voted to the Chair, and prayer was offered by Dr. Arnup.

An apology for absence was presented by Dr. Arnup on behalf of Sir Joseph Flavelle, owing to the illness of Lady Flavelle.

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MINUTES

690 The Minutes of the previous meeting held on July 10th, 1928 having been circulated were taken as read and approved.

691 NOMINATING COMMITTEE

RESOLVED that the Executive Committee recommend to the Board of Governors the following as a Nominating Committee for the Officers of the Board:-

Rev. J.H. Franklin, D.D.
Rev. F.M. North, D.D.
Rev. J.H. Arnup, D.D.
Mrs. Hales
Rev. Prof. Frank Anderson, M.A., D.D.

692 MATTERS ARISING OUT OF THE MINUTES. RETURN OF THE BURSAR, Mr. ALBERTSON, TO CHENG TU (#675)

Dr. Arnup reported that he had cabled to Mr. Albertson and that he left soon after for Chengtu.

CADBURY EDUCATIONAL BUILDING (#677)

Information was presented indicating that Dr. Beech had interviewed Mrs. Cadbury regarding the funds for the completion of this building, but that no definite report was available pending the receipt of specific figures as to the final cost of the work.

REPRESENTATIVE OF WOMEN'S WORK IN WEST CHINA ON THE COMMITTEE FOR CHRISTIAN COLLEGES IN CHINA (#686)

The Secretary read a letter from Miss Bender indicating that the three representatives of the Women's Boards had agreed that Mrs. James Hales should represent them on this Committee.

693 SENATE MINUTES:-

Senate Minutes #2204-2244 were reported as having been received. Items on which action was required are, as follows:-

(a) #2212 Repairs to Middle School Building

RESOLVED:- That we request the Board of Governors to accept responsibility for repairs to the Middle School Bldg.

After discussion, it was

RESOLVED:- That while the Middle School remain directly under administration by the Missions they should otherwise carry responsibility for the maintenance and repairs of the building.

(b) #2213 LANGUAGE OF SENATE DELIBERATIONS

RESOLVED:- That we recognize Chinese as the chief language for the transaction of Senate business, and that we ask Mr. Fong and Mr. Dsang to interpret English into Chinese, and (when requested) Chinese into English.

Recorded

(c) #2220 GOVERNMENT REGISTRATION

Communications having been received from the Provincial Bureau of Education concerning Government Registration.

RESOLVED:- That we inform the Board of Governors fully of the contents of these communications, and that we refer the question of Registration to the Cabinet for further study and report.

The Secretary reported that full information had come to hand on this subject and it was

RESOLVED that the discussion of the matter be deferred till the meeting of the full Board of Governors.

694 TITLES OF UNIVERSITY PROPERTY. INTERIM REPORT BY THE HON. N.W. ROWELL, K.C.

The Secretary presented an interim Report upon the Titles of the University Property, prepared pursuant to the resolution of the Board at the Annual Meeting, September 1927 (B. of G. #788).

RESOLVED :-

1. That the warm thanks of the Committee be extended to Mr. Rowell for the trouble which he had taken in preparing the report.

2. That it be accepted as an interim report, and that Mr. Rowell be requested to continue the work, and to take any steps that he may deem needful to place all the deeds in order.

3. That the Secretary be asked to co-operate with Mr. Rowell in securing additional information from the Secretaries of the Co-operating Boards,

695 AGENDA FOR ANNUAL MEETING OF THE BOARD OF GOVERNORS.

RESOLVED that subject to certain additions the Agenda as prepared by the Secretary be accepted as the Agenda of the Annual Meeting of the Board of Governors.

696 UNIVERSITY BUDGET FOR 1929

The Committee gave some consideration to the Budget Statement for 1929, as contained in Senate Minute #2216, together with explanations supplied by Dr. Stubbs and Mr. Small. The amount asked from the Board of Governors for use on the field is \$30,800. : deducting \$4550. needed for the furnishings of buildings recently erected, the requisition is still \$12,120. higher than the previous year. The total Budget is \$37,160.00, that for 1928 being \$21,490.00.

After discussion,

RESOLVED that the matter be referred to the consideration of the full Board.

The Committee adjourned at 11 A.M.

Frank Anderson;
Secretary,
199 Regent Street,
London, Canada.

Conferm
Jan 26/26 *Hand*

Dr. A

MINUTES OF MEETING
MEMBERS OF THE EXECUTIVE COMMITTEE OF THE
BOARD OF GOVERNORS OF WEST CHINA UNION UNIVERSITY

276 Fifth Avenue, New York City

4:00 p.m., December 20, 1928.

The following were present:-

Dr. George B. Huntington
Dr. James H. Franklin
Mr. B. A. Garside

Dr. J. R. Edwards found it impossible to attend, but following the meeting the Secretary of the meeting showed him a draft of these minutes and he voted approval of all three of the actions shown below.

Dr. Huntington acted as Chairman of the meeting, and the undersigned acted as Secretary of the meeting.

The Secretary of the meeting presented copies of letters and documents from the attorneys of the Trustees of the Estate of the late Charles M. Hall, bearing on the distribution to West China of certain assets of that Estate. He also presented a telegram from Dr. Frank Anderson asking that authorization be given the Chairman and Secretary of the Board of Governors to execute the documents above referred to. After discussion it was

VOTED to authorize the Chairman and the Secretary of the Board of Governors to execute the "Consent to Take Property in Kind" whereby West China Union University consents to accept the following securities in lieu of cash in the amount of the money value of said property in connection with the distribution of the assets of the Estate of Charles M. Hall:-

(Here List Securities)

VOTED to authorize any two of the following officers of the Board of Governors, to wit:- Chairman, Vice-Chairman, Secretary, Treasurer, and Assistant Treasurer, to execute the formal receipt and satisfaction of decree for cash and securities to be distributed by the Trustees of the Estate of Charles M. Hall and to be held by said West China Union University as an endowment fund subject to the conditions prescribed by the Trustees of said Estate.

VOTED that if on investigation it is found that no seal has been officially adopted by West China Union University we approve the adoption of a seal to consist of the word "Seal" surrounded by the words "West China Union University"

The meeting adjourned.

B. A. GARSIDE
Secretary of Meeting.

*Duplicate
(do not run)*

WEST CHINA UNION UNIVERSITY
List of Securities as of December 31, 1928

Face Value	Due	Callable	Int. Rate	Cost Price	Market Price	Cost	Market Value	Income
<u>Railway Bonds</u>								
\$ 8,000. Columbus & Hocking Valley 1st Ext.	1948 non-call.		4	gift	90(nom.)	\$8,000.00	7,200.00	\$320.00
1,000. Pacific R.R. of Mo. 1st Ext.	1938 "		4	"	93-1/4	1,000.00	\$ 932.50	40.00
<u>Industrial Bonds</u>								
1,000. Colorado Industrial 1st	1934 105		5	"	94-1/2	1,000.00	7,945.00	50.00
<u>Real Estate Mortgages</u>								
3,000 Bruno Fischer	1930 non-call.		6	100	100	3,000.00	3,000.00	180.00
8,000 Jacob Halpern	1930 "		5 1/2	100	100	8,000.00	8,000.00	440.00
<u>Public Utility Stock</u>								
8 sh. Cities Service Preferred			6	gift	98	800.00	784.00	48.00
1 " "			6	98.88	98	98.88	98.00	6.00
						\$ 21,898.88	20,959.50	1,084.00
<u>HALL ESTATE ENDOWMENT FUND</u>								
<u>Government and Municipal Bonds</u>								
\$20,000. U.S. 4th Liberty Loan	1938 1933 par		4 1/4	101	100.1	20,200.90	20,020.00	850.00
5,000 Federal Land Bank 10-30 yr	1958 1938		4	96	94-1/2	4,800.00	4,725.00	200.00
20,000. Co. of Allegheny Bridge "14-C"	1945		4 1/4	102	101	20,400.00	20,200.00	850.00
10,000 City of New York Serial Gold	1946		4 1/4	100-1/4	100-3/4	10,025.00	10,075.00	425.00
25,000 City of Pittsburgh, Pa.	1949		4 1/4	102	101-3/4	25,500.00	25,437.50	1,062.50
15,000 City of Phila.	1976 1946		4 1/4	101	101-1/8	15,150.00	15,168.75	637.50
<u>Industrial Stock</u>								
1000 sh. Aluminum Co. of America Pfd.			6	100	104	100,000.00	104,000.00	6,000.00
						\$196,075.00	199,626.25	10,025.00

INDEXED

ARTHUR V. DAVIS }
HOMER H. JOHNSON } TRUSTEES

ESTATE OF
CHARLES M. HALL
2400 OLIVER BUILDING
PITTSBURGH

7
December 28, 1928.

West China Union University,
150 Fifth Avenue,
New York, New York.

Gentlemen:

Pursuant to the powers lodged in us by the will of Charles M. Hall, deceased, which has been probated in the Surrogate's court of Niagara County, at Lockport, New York, we, as trustees of his estate, herewith hand you the securities and funds set forth in the form of receipt attached to this letter.* We make the transfer of this property by formal assignment and delivery subject to the terms of Mr. Hall's will and with full power to continue the present investments thereof, change the form of investment and reinvest in such securities as you select as may be your pleasure, By the acceptance of this transfer you agree that

(a) you will use this property in accordance with the terms of the will of Charles M. Hall, and

(b) you will keep the corpus of this property intact as an endowment, applying the income only through your institution or as otherwise hereinafter provided;

(c) you will not, by reason of the fact that we, as trustees, have transferred a substantial block of both preferred and common stock of Aluminum Company of America to Harvard-Yenching Institute and other distributees sell or agree to sell prior to the year 1934 said preferred stock in any calendar year to an amount more than twenty per cent of such preferred shares hereby transferred, without the consent of the Treasurer of said Harvard-Yenching Institute.

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We think it proper to call your attention to the fact that the Surrogate's Court of Niagara County, in which court the will of Mr. Hall was probated, by a decree made August 5, 1927, determined that the words of desire set forth in the last sentence of the first paragraph of Item X that institutions "should be limited to those managed or substantially controlled by boards composed of Americans or British" were precatory merely and not binding upon the recipient. In so far as power and discretion may be lodged in us, we relieve and discharge you as the donee of the property herewith transferred, from compliance with the said words of desire of Mr. Hall.

As trustees we recognize that conditions in the country in which your institution is operating may at some future time render impossible, unnecessary or undesirable the expenditure of the income upon this property for the purposes disclosed in Mr. Hall's will through your institution. So far as power and discretion may be lodged in us, we hereby invest your institution and its trustees charged with the responsibility of administering the property transferred to you, with full power and authority in such an event to arrange either through your institution or its trustees or through some other educational institution or board of trustees for educational work (higher education always preferred) within the geographical area described in the will and to transfer all or any part of the property and any unexpended income upon it for that purpose. We further authorize and empower any assignee of the property to make such a transfer in such an event to any other organization or organizations which may more fittingly carry out the fundamental purpose of Mr.

West Chona Union
To University.

DATE December 28, 1928 SHEET No. 3

Hall's will that the income from this property should be used for the purposes of education in the territory described. All assignees of the fund, however, shall take it expressly subject to the terms of the will and of this letter upon which it is now transmitted to you.

Additional copies of the receipt have been forwarded to you to be executed in the name of your institution by its proper officers and under its corporate seal and returned to us as evidence of the receipt of the fund and of your agreement to said terms. We hope for your success in the use of Mr. Hall's funds.

Cordially yours,

Enclosure,

* In addition to the securities and funds transferred under this letter, you are entitled under certain terms and provisions to a certain portion of the income from certain securities and funds lodged by us with Harvard-Yenching Institute. Said terms and provisions are set forth in a letter from us to Harvard-Yenching Institute and in Section (e-21) of the decree made and entered December 26, 1928, in the Surrogate's Court, Niagara County, New York, to which you are referred.

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Will's will that the income from this property should be used for the purpose of education in the territory mentioned. All expenses of the same, however, shall come from the property subject to the terms of the will and of this letter upon which it is now transmitted to you.

Additional copies of the receipt have been forwarded to you so we are sure in the case of your institution by its proper officers and under the corporate seal and return to us as evidence of the receipt of the same and of your agreement to said terms. We have also enclosed to you a copy of the will's terms.

[Handwritten signature]
In addition to the receipt and the enclosed letter this letter, and the enclosed letter, contains terms and provisions to a certain extent of the property from which the income and funds will be derived. The terms of the will are as follows: The income from the property shall be paid to the University of the District of Columbia for the purpose of education in the territory mentioned. The income shall be paid to the University of the District of Columbia for the purpose of education in the territory mentioned. The income shall be paid to the University of the District of Columbia for the purpose of education in the territory mentioned.

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SURROGATE'S COURT, NIAGARA COUNTY.

IN THE MATTER

of

the final judicial settlement of the accounts
of ARTHUR V. DAVIS and HOMER H. JOHNSON,
as Trustees under the last will and testament
of Charles M. Hall, deceased.

RECEIPT AND SATISFACTION OF DECREE
of Surrogate's Court, Niagara County, made and
entered December 26, 1928.

1,000 shares Aluminum Company of America Preferred Stock,
with all dividends declared and accrued but
unpaid thereon.

Par Value

* \$20,000.00	United States of America Fourth Liberty Loan Bonds, Due October 1938,
* \$20,000.00	County of Allegheny Bridge Bonds, Series 14-C, Due February 1, 1945,
* \$25,000.00	City of Pittsburgh, Pa. 4 1/4 % Bonds, Due March 1, 1949,
* \$15,000.00	City of Philadelphia, Pa. 4 1/4 % Bonds, Due April 1, 1976,
* \$10,000.00	City of New York 4 1/4 % Serial Gold Bonds, Due February 15, 1946,
* \$ 5,000.00	Federal Land Bank 10-30 year 4% Bonds, Due May 1, 1958,
* Cash	\$3,925.00

Received for delivery to American Exchange
Irving Trust Co. pursuant to instructions of
Mr. G. B. Huntington, Treas.
West China, Union University
The above mentioned securities with the
exception of cash \$3,925.00

BANKERS TRUST COMPANY


ASST. TREASURER
ASST. SECRETARY

0042

RECEIVED OF ARTHUR V. DAVIS and HOMER H. JOHNSON as Testamentary Trustees under the last will and testament of Charles M. Hall, deceased, late of the City of Niagara Falls, New York, the foregoing securities and money in full payment and satisfaction of a decree made by the Surrogate of the said Niagara County upon final settlement of the accounts of said Testamentary Trustees and entered in the office of the Clerk of the Surrogate's Court of Niagara County December 26, 1928, so far as the same relates to WEST CHINA UNION UNIVERSITY.

These funds and securities are accepted as an endowment fund subject to the conditions set forth in the letter to this institution from the Trustees of the Estate of Charles M. Hall, deceased, dated December 28, 1928.

Dated: December 28, 1928.

WEST CHINA UNION UNIVERSITY

By *Joseph Claville*

Attest:

Frank Anderson
Secretary.

STATE OF
COUNTY OF

)
)ss:

On this day of December, 1928, before me the subscriber, personally came *(Joseph Claville)* to me known, who, being by me duly sworn, did depose and say that he is an officer, to-wit the of

WEST CHINA UNION UNIVERSITY,

the corporation described in and which executed the foregoing receipt and satisfaction of decree; that he knows the seal of the said corporation; that the seal affixed to the foregoing instrument is such corporate seal; that it was so affixed by order of the Board of Directors (Trustees) of said corporation, and that he signed his name thereto by like order.

Notary Public.

0043

4400

27472

RECEIVED BY ARTHUR V. DAVIS and HOMER H. JOHNSON as
Testamentary Trustees under the last will and testament of
Charles M. Hall, deceased, late of the City of Niagara Falls,
New York, the foregoing securities and money in full payment
and satisfaction of a decree made by the Surrogate of the said
Niagara County upon final settlement of the accounts of said
Testamentary Trustees and entered in the office of the Clerk
of the Surrogate's Court of Niagara County December 28, 1928,
so far as the same relates to

These funds and securities are accepted as an endow-
ment fund subject to the conditions set forth in the letter
to this institution from the Trustees of the Estate of
Charles M. Hall, deceased, dated December 28, 1928.

Dated: December 28, 1928.

BY

Attest:

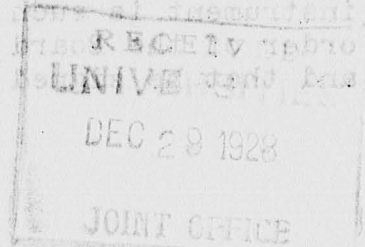
Secretary.

STATE OF
COUNTY OF

On this day of December, 1928, before me the sub-
scribed, personally came
to me known, who, being by me duly sworn, did depose and say
that he is an officer, to-wit: the

the corporation described in and which executed the foregoing
receipt and satisfaction of decree; that he knows the seal of
the said corporation; that the seal affixed to the foregoing
instrument is such corporate seal; that it was so affixed by
order of the Board of Directors (Trustees) of said corporation,
and that he affixed his name thereto by like order.

Notary Public.



Please Notify the Secretary of any errors or omissions

WEST CHINA UNION UNIVERSITY

MINUTES OF A MEETING OF THE EXECUTIVE COMMITTEE
HELD IN NEW YORK ON THURSDAY, Dec. 20th, 1928.

A Meeting of the Executive Committee of the Board of Governors of the West China Union University was held at 276 Fifth Avenue, New York City, on Thursday, Dec. 20th, 1928 at 4 o'clock p.m.

The following were present:-

Dr. George B. Huntington, Treasurer
Dr. James H. Franklin
Mr. B.A. Garside, Assistant Treasurer

Dr. J.R. Edwards found it impossible to attend, but following the meeting the Secretary showed him a draft of these Minutes, and he voted approval of all three of the actions shown below.

Dr. Huntington acted as Chairman of the meeting, and the undersigned acted as Secretary.

697 The Secretary of the meeting presented copies of letters and documents from the Attorneys of the Estate of the late Charles M. Hall, bearing on the distribution to West China of certain assets of that estate. He also presented a telegram from Dr. Frank Anderson asking that authorization be given the Chairman and Secretary of the Board of Governors to execute the documents above referred to. After discussion it was,

RESOLVED (1) To authorize the Chairman and the Secretary of the Board of Governors to execute the "Consent to take property in kind" whereby West China Union University consents to accept the following securities in lieu of cash in the amount of the money value of said property in connection with the distribution of the assets of the late Charles M. Hall;-

The Securities are as follows:-

		<u>Agreed value for distribution</u>
1,000 shares	Aluminum Company of America Preferred Stock, with all Dividends declared and accrued but unpaid thereon	\$100,000.00
<u>Par Value</u> \$20,000.00	United States of America, Fourth Liberty Loan Bonds, Due Oct. 1938	20,200.00
\$20,000.00	County of Allegheny Bridge Bonds, Series 14-C, due February 1st, 1945	20,400.00

0045

\$25,000.00	City of Pittsburgh, Pa., 4½ per cent. Bonds, due March 1st, 1949	\$25,500.00
\$15,000.00	City of Philadelphia, Pa., 4½ per cent. Bonds, due April 1st, 1976	15,150.00
\$10,000.00	City of New York, 4½ per cent. Serial Gold Bonds due February 15th, 1946	10,025.00
5,000.00	Federal Land Bank 10-30 Year 4 per cent. Bonds due May 1st, 1958	4,800.00

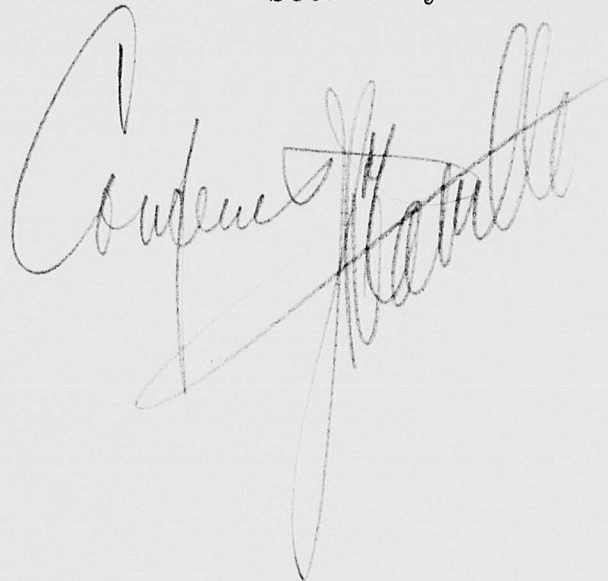
(2) To authorize any two of the following officers of the Board of Governors, to wit:- Chairman, Vice-Chairman, Secretary, Treasurer, and Assistant-Treasurer, to execute the formal receipt and satisfaction of degree for cash and securities to be distributed by the Trustees of the Estate of Charles M. Hall and to be held by the said West China Union University as an endowment fund subject to the conditions prescribed by the Trustees of said estate.

(3) THAT IF ON INVESTIGATION it is found that no seal has been officially adopted by West China Union University we approve the adoption of a seal to consist of the word "Seal" surrounded by the words "West China Union University".

The Meeting adjourned.

(Signed) B.A. Garside

Secretary of Meeting.



ESTATE OF
CHARLES M. HALL
2400 OLIVER BUILDING
PITTSBURGH

Arthur V. Davis)
Homer H. Johnson) Trustees

December 28, 1928.

West China Union University
150 Fifth Avenue,
New York, New York.

Gentlemen:

Pursuant to the powers lodged in us by the will of Charles M. Hall, deceased, which has been probated in the Surrogate's court of Niagara County, at Lockport, New York, we, as trustees of his estate, herewith hand you the securities and funds set forth in the form of receipt attached to this letter.* We make the transfer of this property by formal assignment and delivery subject to the terms of Mr. Hall's will and with full power to continue the present investments thereof, change the form of investment and reinvest in such securities as you select as may be your pleasure. By the acceptance of this transfer you agree that

(a) you will use this property in accordance with the terms of the will of Charles M. Hall, and

(b) you will keep the corpus of this property intact as an endowment, applying the income only through your institution or as otherwise hereinafter provided;

(c) you will not, by reason of the fact that we, as trustees, have transferred a substantial block of both preferred and common stock of Aluminum Company of America to Harvard-Yenching Institute and other distributees sell or agree to sell prior to the year 1934 said preferred stock in any calendar year to an amount more than twenty per cent of such preferred shares hereby transferred, without the consent of the Treasurer of said Harvard-Yenching Institute.

We think it proper to call your attention to the fact that the Surrogate's Court of Niagara County, in which court the will of Mr. Hall was probated, by a decree made August 5, 1927, determined that the words of desire set forth in the last sentence of the first paragraph of Item X that institutions "should be limited to those managed or substantially controlled by Boards composed of Americans or British" were precatory merely and not binding upon the recipient. In so far as power and discretion may be lodged in us, we relieve and discharge you as the donee of the property herewith transferred, from compliance with the said words of desire of Mr. Hall.

As trustees we recognize that conditions in the country in which your institution is operating may at some future time render impossible, unnecessary or undesirable the expenditure of the income upon this property for the purposes disclosed in Mr. Hall's will through your institution. So far as power and discretion are lodged in us, we hereby invest your institution and its trustees charged with the responsibility of administering the property transferred to you, with full power and authority in such an event to arrange either

0047

December 28, 1928

through your institution or its trustees or through some other educational institution or board of trustees for educational work (higher education always preferred) within the geographical area described in the will and to transfer all or any part of the property and any unexpended income upon it for that purpose. We further authorize and empower any assignee of the property to make such a transfer in such an event to any other organization or organizations which may more fittingly carry out the fundamental purpose of Mr. Hall's will that the income from this property should be used for the purposes of education in the territory described. All assignees of the fund, however, shall take it expressly subject to the terms of the will and of this letter upon which it is now transmitted to you.

Additional copies of the receipt have been forwarded to you to be executed in the name of your institution by its proper officers and under its corporate seal and returned to us as evidence of the receipt of the fund and of your agreement to said terms. We hope for your success in the use of Mr. Hall's funds.

Cordially yours,

(Signed) Arthur V. Davis
(Signed) Homer H. Johnson,

Enclosure

* In addition to the securities and funds transferred under this letter, you are entitled under certain terms and provisions to a certain portion of the income from certain securities and funds lodged by us with Harvard-Yenching Institute. Said terms and provisions are set forth in a letter from us to Harvard-Yenching Institute and in Section (e-21) of the decree made and entered December 26, 1928, in the Surrogate's Court, Niagara County, New York, to which you are referred.

0048

Please Notify the Secretary of any errors or omissions

WEST CHINA UNION UNIVERSITY

EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS

MINUTES OF MEETING HELD IN NEW YORK CITY, TUESDAY,
JANUARY 22nd, 1929

The Executive Committee of the Board of Governors of the West China Union University met in the Board Room on the Sixth floor at 150 Fifth Avenue, New York City, on Tuesday, January 22nd, 1929 at 10 a.m.

The following members were present:-

Sir Joseph Flavelle, Bart. LL.B.
Rev. James Endicott, D.D.
Rev. Prof. Frank Anderson, M.A., D.D., Hon. Secretary.
Rev. James Franklin, D.D.
Rev. J.R. Edwards, D.D.
Miss E.R. Bender
Dr. G.B. Huntington, Hon. Treasurer.
Mrs. Hugh Winter (taking the place of Mrs. George W. Doane, as representative of the Woman's American Baptist Foreign Mission Society).

The following were also present, and, on motion, were made corresponding members:-

Rev. E.W. Wallace, D.D.
Mr. B.A. Garside, M.A., Assistant Treasurer
Rev. Frank I. Cartwright

Sir Joseph Flavelle presided, and the meeting was opened with prayer by Miss E.R. Bender.

Apologies for absence were presented by the Secretary from Mrs. James Hales.

MINUTES. The Minutes of the previous meeting held on Oct. 30th, 1928, having been circulated, were taken as read and approved. Those of the Emergency Meeting held in New York on Thursday, Dec. 20th, 1928 were read and approved.

698 Arising out of the Minutes consideration was given to the following matter:-

(a) #694 TITLES OF UNIVERSITY PROPERTY

The Secretary reported that he had received a letter from the Hon. M.W. Rowell, K.C., dated Dec. 4th, 1928, specifying lines along which he desired further information: that he had sent a copy of the letter to the Secretaries of the Cooperating Boards and also to Dr. Beech: that replies had been received to

the effect that inquiries were proceeding in the offices of the Boards, with a view to arriving at all the data required.

After discussion, it was

RESOLVED that while it may not be wise at the present time to disturb the present arrangement by which the United Church of Canada holds the property in trust for the various Co-operating units, nevertheless Dr. Endicott be requested to get into touch with the other Board Secretaries and write Mr. Rowell, with a view to obtaining a clear view of the actual position.

699 (b) (#697) BEQUEST FROM THE ESTATE OF THE LATE CHARLES M. HALL

The Secretary reported that action had been promptly taken to carry out the resolutions passed at the meeting of the Executive Committee on Dec. 20th, with the result that the securities were duly handed over on December 28th, and are now lodged with the American Exchange-Irving Trust Company.

Further, acting under legal advice, and in harmony with Art. 1V of the By-Laws of the Board of Governors, the Secretary stated that he had secured a written endorsement of the above resolutions by all the members of the Executive Committee, and the same will be filed in the official copy of the Minutes.

An impression of the seal is as follows:-

The original letter from the Trustees of the Hall Estate embodying the conditions of the bequest is appended to the official copy of these Minutes. A copy of this was sent to every member of the Executive Committee, and a copy is being forwarded to the other members of the Board of Governors.

It was, RESOLVED that the Secretary should write letters to Dr. Beech, Dr. Wallace and Dr. Eric North expressive of the warm appreciation of the Board of Governors for their fruitful labours in connection with this matter and also to the Trustees of the Hall Estate for the assistance which they have given to the University.

Further, the hope was expressed that this bequest might be used in such a way as not to delay the day when Chinese support of the University will be increased, and the Senate were cautioned to use the money to promote and not retard participation by the Chinese.

700 MATTERS REFERRED TO THE EXECUTIVE COMMITTEE BY THE BOARD OF GOVERNORS:-

(1) #823 (2) RESOLVED that the Treasurer and Assistant Treasurer be requested to prepare for the consideration of the Executive Committee at an early Meeting a statement showing the contributions now being made by the cooperating Boards towards the support of the University, whether in Missionary and Chinese members of the staff, or in appropriations towards the Budget of the institution.

The Treasurer and Assistant Treasurer reported that they had sent a questionnaire on this subject to all the co-operating Boards and that replies had been received to date from all but three: a partial report in the form of a tabulated statement embodying such information as had come to hand was laid on the table. A copy is appended to the official Minutes.

The matter was fully discussed, certain difficulties being noted, and it was

RESOLVED to ask the Treasurer and Assistant Treasurer to continue their enquiries and to include in their return the contribution of each Board in the matter of the upkeep of denominational property.

- 701 (2) #828 (A) RESOLVED That the Secretary should obtain information from the field as to the exact constitution of the body which is controlling the Women's College, and submit the same to the Hon. N.W. Rowell K.C. and Mr. W.O. Gantz, with the request that they consider and report to the Executive Committee in what manner this body may be constituted a legal entity with which the Board of Governors may deal.

The Secretary stated that he had written to Dr. Beech along the lines of the above, but that there had not yet been time for a reply to be received.

- 702 (3) #831 RESOLVED that the date and place of the next meeting of the Board of Governors be referred to the Executive Committee.

In this connection the Secretary indicated that he had received from Mr. H.T. Silcock a resolution of the Friends' Service Council dated Dec. 4, 1928, re-affirming their Minute of September 1926, in which it was strongly urged that the Board of Governors should hold their Annual meeting at the earliest possible date in Chengtu. The Secretary indicated further that Mr. J. Gurney Barclay, Secretary of the Church Missionary Society expected to visit the West China Field in the near future, but probably not before 1930.

It was pointed out that the Board of Governors is largely composed of men and women engaged in business and academic work, who would find it almost impossible to be away for the three or four months required, and that for this reason a really representative meeting of the Board of Governors in Chengtu is practically impossible. Inasmuch, however, as a meeting of Secretaries might be possible in Chengtu, and would be of great value, the following Minute was adopted:-

"On being informed that the Secretaries of several

of the Boards supporting the work of the West China Union University are planning to be in China sometime in the year 1930, the Executive Committee ventures to suggest that such representatives seriously consider the possibility of simultaneous visits to Chengtu for observation and united conference with the Senate of the University regarding the work and plans of the institution. The Executive also believes that it would be highly advantageous if all the Mission Boards which cooperate in support of the University could arrange to be represented in the suggested conference at Chengtu".

The question as to whether the next Annual meeting should be held in England or America was fully discussed: it was recognized that it was the turn for England to receive the meeting, but it was pointed out that of the eight co-operating units, six, including the three Women's Boards, were American or Canadian, and that it had been found extremely difficult to secure a really representative meeting in England. It was, therefore,

RESOLVED that the next Annual Meeting of the Board of Governors should be held in New York on October 8, 9, 1929 and the hope was expressed that the British Boards might be able to arrange for special representatives to attend.

It was further,

RESOLVED that the next meeting of the Executive Committee should be held in Toronto on Thursday, May 16th, 1929.

703 SENATE MINUTES

Senate Minutes #2244-2268 were reported as having been received.

Attention was directed to #2268, "Supplementary Estimates", mainly for equipment, furnishings, moving and repairs, amounting to \$1395., and the statement that "these items will be met from unused balances and some special funds paid to the M.E.M. Treasurer through Mr. Yard, and recently paid over to the University Bursar"

It appeared from an explanation afforded by Dr. Stubbs in a letter dated Oct. 29th, 1928 that it was anticipated that these items would be partly covered by some gifts to the University through the M.E. Mission, reported by Dr. Lewis, on account of which he had advanced the money some six months ago: but that, as no remittance had come from his Home Board on account of these gifts, he was uncertain whether the money might not have been paid direct to the Board of Governors:

in the meantime, the grants are standing, as it had been found possible to finance them for the time being from certain balances in hand. The matter was fully discussed and it was,

RESOLVED that information should be secured as soon as possible regarding the money referred to by Dr. Lewis and that, in case the unused balances referred to are balances from current funds in the hands of the Bursar of the University on the Field and not otherwise restricted, the Executive Committee approves of the use of the balances so far as necessary to meet the supplementary appropriations listed in Senate Minute #2268: that in case the balances referred to are in any degree designated as restricted to other purposes, the Executive Committee would emphasize the fact that the use of such funds for other than the purposes stipulated cannot be permitted.

It was suggested that each Board might furnish \$1000. to form a Fund which might be drawn upon in such emergencies as these.

704 Constitution of the Executive Committee

The Secretary drew attention to the fact that the Executive Committee as constituted by the Board of Governors at its meeting on Oct. 30th, 1928 consists of nine members (by the inclusion of a representation of each of the Women's Units), whereas, according to the constitution, its membership should not exceed seven.

RESOLVED that the suggestion to change the constitution so as to increase the membership of the Executive Committee to nine is not desirable, in view of the fact that a Women's Committee may be constituted in America in the near future in connection with the West China Union University.

RESOLVED further that Mrs. James Hales, who has already been selected by the representatives of the Women's Boards to represent them on the Committee for Christian Colleges in China, should also be their representative on the Executive Committee till the next meeting of the Board of Governors and that in view of the fact that only one Women's Unit is represented on the Executive Committee, an invitation be sent to the other Women's Units to extend to the Executive the courtesy of sending representatives to sit with the Executive at its meetings for the purpose of affording information and counsel.

705 TREASURER'S REPORT

The Treasurer's Report for the year ending December 31st, 1928 was presented and considered.

(Note:- inasmuch as this report is somewhat full and includes elaborate tables, and in view of the fact that a copy was placed in the hands of every member of the Executive Committee, it would seem unnecessary to go to the expense of duplicating copies to be sent out with these Minutes: a copy is appended to the official Minutes).

IT WAS RESOLVED,

- (1) That the Report be approved.
- (2) That the recommendations, seven in number, which appear on p.4 of the report, be approved.
- (3) That arrangements be made for the Annual Audit of the books by the firm of Lybrand, Ross Bros. & Montgomery.
- (4) That inasmuch as an examination of income for 1929 indicates that a somewhat larger amount is available than was estimated at the time of the meeting of the Board of Governors of Oct. 30th, 1928, the Executive Committee approve of the following revision of the Field and Board of Governors' Budget for 1929:-

PROPOSED REVISED GOVERNORS' BUDGET 1929

R E C E I P T S

	As estimated Oct.30,1929	As Revised
American Baptist Foreign Mission Society	\$ 6,000.00	\$6,000.00
Women's Am. " " " Society	1,000.00	?
Church Missionary Society	500.00	500.00
Friends Service Council	2,500.00	2,500.00
Methodist Board	6,000.00	6,000.00
Women's Foreign Missionary Society		
M.E. Church	1,000.00	1,000.00
United Church of Canada	6,000.00	6,000.00
Women's Missionary Society United Church of Canada	2,000.00	2,000.00
General Endowment Income	500.00	500.00
Special Gifts,Bank interest, etc.	1,000.00	2,000.00
Hall Estate Income	-	10,000.00
Total - - -	\$26,500.00	\$36,500.00

DISBURSEMENTS

	<u>As approved Oct. 30, 1929</u>	<u>As Revised</u>
Current Field Budget	\$18,500.00	\$21,850.00
Salaries and Travel, Governors' Budget		
Albertson salary	2,050.00	2,125.00
Albertson furlough allowance, travel	500.00	1,225.00
Beech salary	3,220.00	3,220.00
Home Administration, Central Office & Incidentals	1,200.00	1,800.00
Governors' Account, Travel and Miscellaneous	250.00	500.00
Special Reserve	-- --	5,000.00
Contingent Fund	<u>780.00</u>	<u>780.00</u>
	<u>\$26,500.00</u>	<u>\$36,500.00</u>

(5) THAT the Chairman, Secretary and Treasurer be a Committee with power to deal with the income from the Restricted Trust Fund of \$300,000. from the Hall Estate held in trust for the West China Union University by Harvard- Yenching Institute, until the next meeting of the Executive Committee.

707 COMMITTEE ON INVESTMENTS

RESOLVED

(1) To endorse the following recommendation received from the Committee on Investments:-

"That the Committee on Investments be authorized to sell at their discretion any or all of the bonds turned over to West China by the Hall Estate, and to re-invest the proceeds in guaranteed mortgages or conservative bonds yielding a somewhat higher rate of income than those sold".

(2) That the Committee on Investments be instructed not to sell at present any of the 1000 shares of American Aluminum 6% Preferred Stock, though it is not the intention of the Executive Committee to hold this stock indefinitely: that the matter should be brought up at the next meeting and that there should be co-operation in regard to this item with the other institutions which have received holdings of this stock from the Hall Estate.

708 COMMITTEE ON CENTRAL OFFICE OF CHINA UNION
UNIVERSITIES

RESOLVED that in view of the resignation of Prof. H.B. Robins as representative of the West China Union University on the above Committee, Dr. G.B. Huntington be asked to take his place.

709 CORRELATED PROGRAMME

The Secretary stated that in terms of B. & G. #821 - 2 (a), he had asked for an expression of opinion from the co-operating Boards, and that up to date the following action had been notified to him:-

(1) Minute of Committee of the Church Missionary Society, Dec. 12, 1928.

"That, as the policy of the C.M.S. definitely favours the coordination of Christian work wherever possible, approval be given in principle to the Correlated Programme for Christian education in China (Shanghai 1923). By expressing this approval the Committee do not commit themselves to any additional financial responsibility. They will continue to watch with keen sympathy the development of the Christian Colleges in China, in the earnest hope that the Christian witness in the colleges will prove so strong as to justify the Society in maintaining its support as heretofore."

(2) Minute of Friends' Service Council.

COPY OF MINUTE OF CHINA COMMITTEE

Held at Friends House, on Tuesday, 4th December, 1928.

CHRISTIAN HIGHER EDUCATION IN CHINA: We have given sympathetic consideration to the "Correlated Program for Christian Higher Education in China", and we are grateful to Dr. E.W. Wallace, General Secretary of the China Christian Educational Union, for introducing the subject to us this evening. He has outlined the changes which have been affecting Higher Education in China and the progress which the Christian Colleges have made towards a unified policy.

We welcome the proposal of correlation between the various Christian educational institutions in China and the co-operation manifested between these institutions and representatives of the Chinese Government.

We refer to the Senate and the Board of Governors of the West China University, the proposals specially affecting that University.

Dr. Wallace reported that he had spent 15 days in England and that the matter had been received most sympathetically by the various groups to which he had presented it.

Dr. Franklin expressed a confident hope that it would be favorably considered by the Baptist Board.

710

REPRESENTATIVE ON THE FINANCE COMMITTEE OF THE COMMITTEE FOR CHRISTIAN COLLEGES IN CHINA

In response to a request that the Executive Committee appoint a representative on this Committee, which will charge itself principally with finding means to carry through further necessary action in the matter of the Correlated Programme, it was

RESOLVED that Dr. G.B. Huntington be appointed to represent the West China Union University.

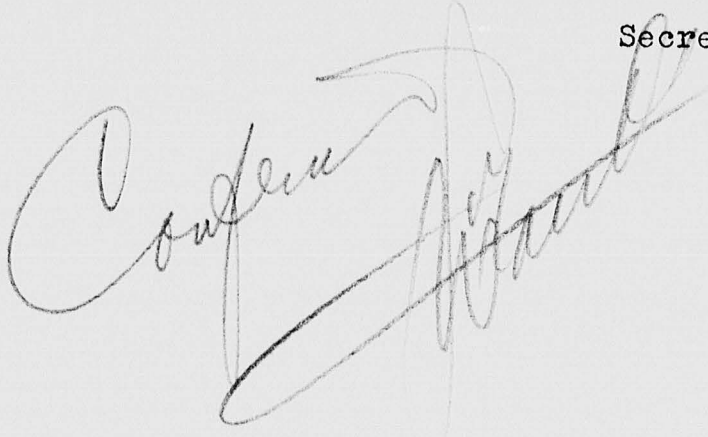
VOTE OF THANKS

RESOLVED that the Executive express to the Board of Missions of the Methodist Episcopal Church its warm appreciation of their kindness and hospitality on the occasion of the present meeting of the Committee.

The Meeting closed with prayer at 5.15 p.m.

Frank Anderson,

Secretary.



WEST CHINA UNION UNIVERSITY.

To the members of the Executive Committee.

Gentlemen,

The Toronto lawyers, who have been advising us in the matter of the bequest to the University from the Estate of the late Charles M. Hall, write to me as follows:--

"On referring to the extract from the by-laws which you forward, we see that the actions of the Executive Committee are to be reported to the Board at its next Meeting, and that the Executive Committee may act by resolution signed by all the members thereof, although not formally convened. While there has been, we take it, what amounts to a resolution of the Committee, we think that you should circulate among the Executive Committee a resolution in writing expressly authorizing, approving and confirming the action which has been taken, including the preparation of seal, so as to have this signed and available for submission with the Executive's report at the next Meeting of the Board. It may be important to get this done immediately, as it is quite possible that the Attorneys for the Estate may ask for the production of such a resolution in writing."

Pursuant to this, I shall be grateful if you will kindly sign and return to me as soon as possible the accompanying Resolutions as adopted by the New York Members of the Executive Committee at their meeting held in New York on Dec. 20th.

Yours sincerely,

Frank Anderson

Secretary.

WEST CHINA UNION UNIVERSITY.

Action of the Executive Committee in the matter of the bequest to the University from the Estate of the late Charles M. Hall.

RESOLUTIONS:--

VOTED to authorize the Chairman and the Secretary of the Board of Governors to execute the "Consent to take property in kind", whereby West China Union University consents to accept the following securities in lieu of cash in the amount of the money value of said property in connection with the distribution of the assets of the late Charles M. Hall:-

(here follows list of securities)

VOTED to authorize any two of the following officers of the Board of Governors, to wit:- Chairman, Vice-Chairmen, Secretary, Treasurer and Assistant-Treasurer, to execute the formal receipt and satisfaction of decree for cash and securities to be distributed by the Trustees of the Estate of the late Charles M. Hall, and to be held by the said West China Union University as an endowment fund subject to the conditions prescribed by the Trustees of the said Estate.:-

VOTED that if on investigation it is found that no seal has been officially adopted by West China Union University we approve the adoption of a seal to consist of the word "seal" surrounded by the words "West China Union University".

I hereby express my approval of the foregoing resolutions



Member of the Executive Committee
of the West China Union University.

Date.

WEST CHINA UNION UNIVERSITY.

Action of the Executive Committee in the matter of the bequest to the University from the Estate of the late Charles M. Hall.

RESOLUTIONS; --

VOTED TO AUTHO/RIZE THE Chairman and the Secretary of the Board of Governors to execute the "Consent to take property in kind" whereby West China Union University consents to accept the following securities in lieu of cash in the amount of the money value of said property in connection with the distribution of the assets of the late Charles M. Hall; -

(here follows list of securities)

VOTED to authorize any two of the following officers of the Board of Governors, to wit: - Chairman, Vice-Chairman, Secretary, Treasurer, and Assistant-Treasurer, to execute the formal receipt and satisfaction of decree for cash and securities to be distributed by the Trustees of the Estate of Charles M. Hall and to be held by the said West China Union University as an endowment fund subject to the conditions prescribed by the Trustees of said estate. ; -

VOTED THAT IF ON INVESTIGATION it is found that no seal has been officially adopted by West China Union University we approve the adoption of a seal to consist of the word "seal" surrounded by the words "West China Union University".

I hereby express my approval of the foregoing resolutions

James Endicott

Member of the Executive Committee
of the West China Union University.

Date. December 28, 1928.

0060

WEST CHINA UNION UNIVERSITY.

Action of the Executive Committee in the matter of the bequest to the University from the Estate of the late Charles M. Hall.

RESOLUTIONS:--

VOTED to authorize the Chairman and the Secretary of the Board of Governors to execute the "Consent to take property in kind", whereby West China Union University consents to accept the following securities in lieu of cash in the amount of the money value of said property in connection with the distribution of the assets of the late Charles M. Hall:-

(here follows list of securities)

VOTED to authorize any two of the following officers of the Board of Governors, to wit:- Chairman, Vice-Chairmen, Secretary, Treasurer and Assistant-Treasurer, to execute the formal receipt and satisfaction of decree for cash and securities to be distributed by the Trustees of the Estate of the late Charles M. Hall, and to be held by the said West China Union University as an endowment fund subject to the conditions prescribed by the Trustees of the said Estate.:-

VOTED that if on investigation it is found that no seal has been officially adopted by West China Union University we approve the adoption of a seal to consist of the word "seal" surrounded by the words "West China Union University".

I hereby express my approval of the foregoing resolutions



Member of the Executive Committee
of the West China Union University.

Date.

WEST CHINA UNION UNIVERSITY.

Action of the Executive Committee in the matter of the bequest to the University from the Estate of the late Charles M. Hall.

RESOLUTIONS:--

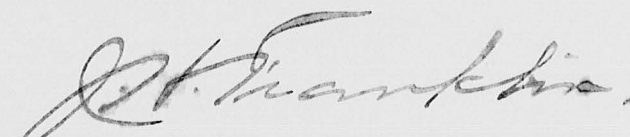
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(here follows list of securities)

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VOTED that if on investigation it is found that no seal has been officially adopted by West China Union University we approve the adoption of a seal to consist of the word "seal" surrounded by the words "West China Union University".

I hereby express my approval of the foregoing resolutions


Member of the Executive Committee
of the West China Union University.

Date. January 2, 1929

0062

WEST CHINA UNION UNIVERSITY.

Action of the Executive Committee in the matter of the bequest to the University from the Estate of the late Charles M. Hall.

RESOLUTIONS:--

VOTED TO AUTHO/RIZE ~~THE~~ Chairman and the Secretary of the Board of Governors to execute the "Consent to take property in kind" whereby West China Union University consents to accept the following securities in lieu of cash in the amount of the money value of said property in connection with the distribution of the assets of the late Charles M. Hall;--

(here follows list of securities)

VOTED to authorize any two of the following officers of the Board of Governors, to wit:- Chairman, Vice-Chairman, Secretary, Treasurer, and Assistant-Treasurer, to execute the formal receipt and satisfaction of decree for cash and securities to be distributed by the Trustees of the Estate of Charles M. Hall and to be held by the said West China Union University as an endowment fund subject to the conditions prescribed by the Trustees of said estate. ;-

VOTED THAT IF ON INVESTIGATION it is found that no seal has been officially adopted by West China Union University we approve the adoption of a seal to consist of the word "seal" surrounded by the words "West Chin Union University".

I hereby express my approval of the foregoing resolutions



Member of the Executive Committee
of the West Chin Union University.

Date.

0063

WEST CHINA UNION UNIVERSITY.

Action of the Executive Committee in the matter of the bequest to the University from the Estate of the late Charles M. Hall.

RESOLUTIONS;--

VOTED TO AUTHO/RIZE THE Chairman and the Secretary of the Board of Governors to execute the "Consent to take property in kind" whereby West China Union University consents to accept the following securities in lieu of cash in the amount of the money value of said property in connection with the distribution of the assets of the late Charles M. Hall;--

(here follows list of securities)

VOTED to authorize any two of the following officers of the Board of Governors, to wit:- Chairman, Vice-Chairman, Secretary, Treasurer, and Assistant-Treasurer, to execute the formal receipt and satisfaction of decree for cash and securities to be distributed by the Trustees of the Estate of Charles M. Hall and to be held by the said West China Union University as an endowment fund subject to the conditions prescribed by the Trustees of said estate. ;--

VOTED THAT IF ON INVESTIGATION it is found that no seal has been officially adopted by West China Union University we approve the adoption of a seal to consist of the word "seal" surrounded by the words "West China Union University".

I hereby express my approval of the foregoing resolutions

Marion Hales,

Member of the Executive Committee
of the West China Union University.

Date.

0064

WEST CHINA UNION UNIVERSITY.

Action of the Executive Committee in the matter of the bequest to the University from the Estate of the late Charles M. Hall.

RESOLUTIONS:--

VOTED to authorize the Chairman and the Secretary of the Board of Governors to execute the "Consent to take property in kind", whereby West China Union University consents to accept the following securities in lieu of cash in the amount of the money value of said property in connection with the distribution of the assets of the late Charles M. Hall:-

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VOTED that if on investigation it is found that no seal has been officially adopted by West China Union University we approve the adoption of a seal to consist of the word "seal" surrounded by the words "West China Union University".

I hereby express my approval of the foregoing resolutions



Member of the Executive Committee
of the West China Union University.

Date.

0065

PRELIMINARY REPORT ON CONTRIBUTION OF COOPERATING BOARDS

In accordance with Action 823 of the Board of Governors, October 30, 1928, whereby it was resolved,

"That the Treasurer and Assistant Treasurer be requested to prepare for the consideration of the Executive Committee at an early meeting a statement showing the contributions now being made by each of the cooperating Boards toward the support of the University, whether in missionary and Chinese members of the staff, or in appropriations toward the budget of the institution."

The Treasurer and the Assistant Treasurer sent to all the cooperating Boards detailed requests for the information desired. To date information has been received from the following Boards:

American Baptist Foreign Mission Society
Church Missionary Society
Friends Service Council
Board of Foreign Missions of the Methodist Episcopal Church
Women's Foreign Missionary Society of the Methodist Episcopal Church.

No information has yet been received from the following Boards:

Women's American Baptist Foreign Mission Society
United Church of Canada
Women's Missionary Society of United Church of Canada.

We append hereto a partial report containing such information as has been received to date. Efforts are being made to secure the information necessary to complete the report.

GEORGE B. HUNTINGTON
Treasurer
B. A. GARSIDE
Asst. Treasurer.

WEST CHINA UNION UNIVERSITY

Support of Cooperating Boards, 1928

Item of Information	Am. Rep. For. Miss. Soc.	Friends Service Council	Bd. of For. Miss. M.E. Church	Woman's For. Miss. Soc. M. E. Church	Church Miss. Society
Period of Fiscal Year covered by this Report	May 1, 1928 - Apr. 30, 1929	Jan. 1-Dec. 31, 1928	Jan. 1-Dec. 31, '28	Jan. 1-Dec. 31, 1928	Jan. 1-Dec. 31, '28
Amount of Appropriation toward general operating expenses	\$6,000.00	(2500) \$2,434.70	\$6,000.00	\$1,000.00	\$500.00
Amount of additional appropriation paid to University for maintenance of property, etc.	519.00	3,046.60 (approx.)	720.00	1,150.00	470.80
Number of missionaries supported by Bd. on West China staff (man and wife counted as one)	6	2	5	2	3
Amount paid for salary and allowance of Board's missionaries on staff	\$10,914.00	\$8,087.04 (approx.) (estimate for 1929)	\$13,787.08	\$1,800.00	3,550.00 (approx.)
Accepted quota on staff, or if no accepted quota, maximum in any one year of last 5 years.	9 maximum, no quota	3 maximum, no quota	4 quota	1 regular others part time	2 general policy, no quota
Appropriation for support of Chinese members of staff	none	350.00 (approx.)	835.00	-	-
Any other appropriations	\$850.00	none	\$24.00	1,500 (estimate)	\$97.20
Total support of Board	\$18,273.00	\$13,918.34	\$21,366.08	\$4,350.00	\$4,618.00

0067

WEST CHINA UNION UNIVERSITY

Memorandum received from the Senate regarding the Correlated Programme. Forwarded for the information of the Members of the Executive Committee for consideration in advance of the Meeting to be held in Toronto, on Thursday, May 16th, 1929.

Certain elaborate tables of figures are omitted, but these will be laid on the table at the Meeting.

(sd) Frank Anderson
Secretary

199 Regent Street,
London, Ontario,
May 7th, 1929

THE CORRELATED PROGRAMME

STATEMENT

The Senate of the West China Union University has received from the Council of Higher Education the Correlated Programme for Christian Higher Education in China, together with the studies on which it is based. It was not until the end of the year 1928 that the programme came before the Senate for the first time. It was considered by the several Faculties. Departmental estimates were prepared and revised. Discussion and co-ordination was secured through a special Committee. Several sessions of the Senate were held during December and January for the purpose of studying the Programme in the large, of formulating a programme for the University itself, and of coming to a decision as to the place the University should take in the larger correlated programme.

At a special meeting of the Senate on December 13th the following action was taken:-

"That we accept in general the report of the Council of Higher Education as it relates to the West China Union University and that we amend it by adding estimates especially for the medical and dental work and for the Womans College which were not adequately represented when the matter was presented to the Council," (i.e., the Council of Higher Education at its meeting last July).

The acceptance, therefore, was conditional on the results of further study. That study has been made and the future development and needs of the University have been studied from the standpoint of an initial undertaking looking forward to a normal growth towards a moderate objective. As a result a programme is now presented which seeks a much larger place in the correlated programme than what was formerly given.

0068

The Senate recommends that, on Page 24 of the Report on the Correlated Programme, the paragraph under the heading - "West China Union University" -- be amended to read as follows:-

"West China Union University should be a four year college with a student unit in the immediate future of 350, with a vocational curriculum including research in Chinese studies, education, applied science and domestic science and allied subjects for women. It should have a school of medicine having a student unit of 100 students, a school of dentistry having a student unit of 50 students and also a school of theology."

The Senate submits a financial programme as an amendment to Programme C and presents the following reasons in support:-

(1) West China is one of the five regions into which the country is divided for the purpose of this programme. This region comprises the three western provinces containing one-fourth of the population of China. This region is served by only this one institution which, from its inception, was organized on the federated basis. The University is not confronted with problems of re-organization through overlapping and none of its askings are for correcting mistakes of the past. Its programme is one of steady development dictated by the needs of this area and along the lines laid down by its founders from the beginning of its history.

(2) The history of the University is a short one and it has not proceeded far towards the goal it had in view. A policy of steady development has been pursued and the growth of the student body has been continuous, except for about two years during the period of agitation. That loss gives promise of being speedily overcome.

(3) The University has found it necessary not only to build up a plant and equipment and provide instruction but it has also been under the necessity of developing, with the aid of the Missions in the Province, the entire system of Christian primary and secondary education throughout West China. The West China Christian Educational Union was organized under the auspices of the University. In this way the University has provided itself with an adequately prepared student constituency. These schools have developed parallel with the University. Consequently the initial growth was slow, but that growth is now being accelerated and in a satisfactory way.

(4) This is the only institution to serve the needs of thirty junior and senior Christian middle schools. It requires a journey of from two to three weeks to reach the nearest Christian University. As a student centre Chengtu compares favorably with other such centres in China.

(5) It is proposed that the Women's College have its place in the University on the same basis as the present denominational colleges. These have their properties adjoining on the same campus. This will involve a complete programme of land and building projects for the development of the Women's College. This programme is presented as a separate section in the Financial Statement. It is

possible that the Womans Boards, now supporting the Womans College, may assume the responsibility for its financial requirements. It may, however, be regarded as having a place by right to be included in the larger financial programme.

(6) The School of Medicine, termed in the present nomenclature the Faculty of Medicine, has thus far been supported largely if not entirely by the Mission Boards co-operating in the institution. If it is to meet the requirements of the situation and compare favorably with other institutions of like grade in China then provision must be made for buildings, staff and endowment. There are twenty odd Mission hospitals in West China which in the past have absorbed most of the graduates. To produce fifteen graduates a year there should be a student body of at least one hundred and five and possibly one hundred and thirty-five, not including dental students. The proposed student unit of one hundred is thus the very minimum. The estimates presented in the financial programme are the minimum necessary for a school of medicine of the above number of students, in order that it may be placed in a position of efficiency.

(7) The School of Dentistry in connection with the West China Union University has been established for several years as a Faculty. It has already graduated a few students. It may be incorporated with the School of Medicine in one College of Medicine and Dentistry, but it cannot be incorporated with any other institution which would involve its transfer elsewhere. It was established primarily to serve the West China constituency and will continue so to do. However, if it is considered advisable, it is prepared to enlarge its plans and receive students from other provinces. In that event its student unit should be raised from fifty to seventy-five.

(8) In view of the youth of this institution compared with the more mature development of the institutions in Eastern China, it would be manifestly unfair to grade the needs or the standards on the basis of the present student body as the determining factor. According to the programme the overwhelming proportion of the financial askings is to be used in an area already well supplied. It allocates to West China a disproportionately small amount. That is altogether inadequate to meet the needs of this institution as is shown by the study that has been made. The Senate requests the Council, therefore, to amend Programme C in harmony with the programme of financial requirements which is submitted herewith, insofar as it concerns the West China Union University.

(9) West China Union University is not located near large commercial centres to which it might look for support. Its alumni body is yet small and not in a position to give much financial assistance. It is isolated from other parts of China and the cost of getting supplies and equipment is greater than elsewhere. The building up of the Medical and Dental College and the development of the Womans College, now in its formative period, will necessitate large outlays on capital account. The Senate therefore believes that the West China Union University should be included in the financial programme, as one of the five areas, on the basis of not less than 20% of the total amount of the proposed programme and of such funds as may be secured as the result of the financial campaign.

Submitted on behalf of the

West China Union University.

W.B. Albertson

Bursar.

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CORRELATED PROGRAMME

Supplementary Data and Explanatory Notes.

Source of Student Body

For the present the University looks to the following Christian schools for the supply of its students.

Three Middle Schools in Chengtu	50	Students
One Middle School in Tzechow	8	"
One Middle School in Suining	8	"
Four Middle Schools in Chungking	25	"
One Middle School in Suifu	8	"
One Middle School in Yunnan Province	5	"
	<u>104</u>	"

There are a number of Junior Middle Schools throughout the Province and it is proposed that the University open a preparatory department for such students as may not have the facilities to complete the Middle School course in connection with their own Mission School. This would also prepare government students for University work.

Composition of the Student Body

The suggested distribution by years is given thus:

<u>From Mission Schools</u>	<u>From Non-Christian Schools</u>
First Year 104	First Year - - - - - 40
Second Year 83	Second Year 30
Third Year 63	Third Year 20
Fourth Year 50	Fourth Year 10
	<u>100</u>
Students from Mission Schools 300	
Students from Non-Christian Schools 100	
Former Students returning 50	
For additional years in Medicine & Dent'y 50	
Total	<u>500</u>

Dormitory Accommodation.

At present there is accommodation for students as follows:-

American Baptist Foreign Missionary Society in Vandeman Hall	60
Church Missionary Society (New dormitory)	45
Friends Service Council, Friends College	25
Methodist Episcopal Mission, Joyce Memorial	60
United Church of Canada, Hart College	80
Womans College (overcrowded with 56)	50
Hospital dormitory for Medical students	20
	<u>340</u>
Accommodation needed for the immediate future	
For Womans College, 2 dormitories of 50 each	100
For men students, one or two for	140
	<u>580</u>

The estimate for 80 students above the 500 is to provide for the women students who will be taking the pre collegiate work when the proposed preparatory department is opened. All women students on the campus to be provided for by the Womans College. Men students in the preparatory department to have accommodation provided outside of that listed above.

STAFF

Ranking. For the present the University refrains from designating any of its teachers as Professors, although several have the necessary qualifications. After a period, the full ranking will be adopted. This is shown in the tables under "Future Staff".

Composition. Hitherto the staff has been largely composed of foreign members. There will be a reduction in this high ratio as more and more Chinese members are added. On the list for staff no distinction has been made between the two.

Salary. At the end of the list of increased staff needed there is given the scale of salaries by means of which the amounts for the various departments were arrived at. No distinction is made between the Chinese and Missionary teacher in the rate of salary.

NOTES ON THE FINANCIAL PROGRAMME

Faculty of Arts. The estimate of \$5,000. under the department of Fine Arts is mainly for the purchase of pianos, etc.

Faculty of Science. Each department is very much in need of equipment.

Faculty of Education.

Under Agriculture the estimate of \$5,000. for equipment is a very modest one. There is at present absolutely no laboratory equipment, no protection for experimental plots, no proper stabling for the herd of cattle which is now scattered among private stables on the campus, no poultry house, no green house, nor income for employment to attend to these. The equipment already on hand is valued at \$2,000. (of servants).

The item of \$2,000. for Annual Expenses is for the purpose of carrying on Extension Work in the communities from which the students come, or by having small groups come and take short courses with the extension workers. Students in Religion and Education should be conversant with the problems of modern Agriculture methods and be prepared to go out into the districts with the findings of the Nanking College of Agriculture.

INDUSTRIAL EDUCATION. A department of Photography is in full operation at present and is of University grade both in equipment and in teaching material. The salary of one graduate will be needed. The Machine Shop will need a graduate to take supervision.

FACULTY OF RELIGION It is proposed to purchase buildings, to be adapted, in the South Gate suburb within access of the University to be known as a Community Service Centre. For this an estimate of \$20,000. is made. Practical work for students would head up there. The Extension Work would be conducted in conjunction with the Faculty of Education.

The Library

Estimates for the purchase of books are placed under the departments concerned. Salaries of full time trained Librarians for English and Chinese should be provided.

The Faculty of Medicine, or School of Medicine.

The Faculty supports its estimates by a statement which may here be quoted in part,-

"The decision of the Council of Higher Education to support only two Christian Medical Schools in China makes it opportune to compare the present position of the two institutions in regard to plant, equipment, staff and maintenance resources, if we are to arrive at a satisfactory basis for estimating the relative needs for future development up to a satisfactory minimum standard.

" 1. Historical. The Faculty of Medicine of the West China Union University was established in 1914 by a number of co-operating Missions. Practically all of the financial support which it has received has come from the same source."

"The School of Medicine of the Shantung Christian University was started in 1917 by the union of three existing schools, some of which already had a considerable period of history behind them. A fourth school later joined the union. In addition to this strong beginning it has received considerable aid from the Rockefeller Foundation. In 1916-17 it received Gold \$200,000. for buildings and increase of staff. Since then there has been an annual grant varying up to \$50,000. per year from the same source."

" It is thus evident that the School of Medicine in Tsinan has received very much more financial consideration in the past than has the one in Chengtu. The two schools, therefore, cannot be regarded as starting from a position of financial equality."

"Plant. The Tsinan Medical School and Hospital have been built for some years, and in addition they have money in hand for the erection of extensive additions to the present hospital. The Medical College Building in Chengtu is unfinished, due to lack of funds, and the University has no hospital of its own. It has the use of three Mission hospitals all located at some considerable distance from the campus. This very unideal situation has so many obvious disadvantages that for years every commission or authority who have investigated the schools in Chengtu have advised the early erection of a University hospital in close proximity to the Medical Building. Hence our two greatest plant requirements are the completion of the Medical and Dental College building and the erection of the Hospital. Tsinan already has both of these as accomplished facts."

THE WOMANS COLLEGE

There are at present 56 women students. The dormitory accommodation is too limited for this number. A few have been turned away. Extra provision will have to be made for next Fall if more are to be received. Future growth is assured and altogether this is a very encouraging feature of University life. The women students are taking a fine place in scholarship and in leadership. This splendid development is making it imperative that early plans be made for the permanent buildings to comprise the Womens College. The estimates prepared by the Womens College Committee indicate what would be required to take care of two hundred or more students. The Domestic Science Building is to be distinctly a Womens College project.

GENERAL BUILDINGS AND PROPERTY

Most of the items listed here have been on the building programme for years, some of them proposed on the original lay-out. They should all be included on this programme though not all of equal urgency. There is already need for some of these buildings. Extra dormitory accommodation for men, some residences for Chinese Staff, the Assembly Hall and a lighting plant are among the more urgent needs.

(NOTE. The following schedules and programme is a copy of the one sent to the Council of Higher Education. After it was typed it was discovered that the Council in its Programme C has made provision for increases of salaries, sabbatical leave and retiring allowances. The scale of salaries here was made high enough to provide for future increases, so these could be reduced if provision is made elsewhere for increases. It is suggested that the total be reduced by one million.)

Here follow tables of figures -

WEST CHINA UNION UNIVERSITY

THE WOMANS COLLEGE

Land Purchase	25,000.00
Domestic Science Building	80,000.00
Assembly and Gymnasium -	50,000.00
Dormitories	100,000.00
Two residences	20,000.00
Architect and Builder -	10,000.00
Equipment	25,000.00
Wall	15,000.00
Graduate Study	50,000.00
Total for the Womans College -	375,000.00

THE MEDICAL DENTAL COLLEGE

Central Unit, to complete the present teaching building	100,000.00
Hospital	500,000.00
Laboratory Building -	50,000.00
Wall	15,000.00
Total -	\$665,000.00

GENERAL BUILDING & PROPERTY

Land Purchase	25,000.00
Science Building (Physics) - - - -	100,000.00
Arts Building	80,000.00
Assembly Hall	200,000.00
Gymnasium and Pool	100,000.00
25 residences	250,000.00
Dormitory for men	50,000.00
Water System	60,000.00
Lighting & Power Plant	110,000.00
Wall	30,000.00
Architect and Builder	40,000.00
Total	1,045,000.00

S U M M A R Y

Womans College	375,000.00
Medical Dental College - - -	665,000.00
General Building	1,045,000.00
	<u>\$2,085,000.00</u>

WEST CHINA UNION UNIVERSITY

THE CORRELATED PROGRAMME

S U M M A R Y

STAFF(Increase) Administration	7,500...	150,000	
Operation and Maintenance	6,500	130,000	
Instruction --			
Arts, Science, Education and Religion68, 990	1,379,800	(-250,000)
Medicine and Dentistry70,470	1,409,400	(-250,000)
Library	4,000	80,000	
Non-Instruction --			
Athletics - -	3,800	76,000	
Dispensary	4,620	92,400	
	<u>164,380</u>	<u>3,317,600</u>	3,317,600
EXPENSE (Increase)			
Administration	3,000	60,000	
Operation & Maintenance	3,900	78,000	
Instruction --			
Arts, Science, Education and Religion	33,000	660,000	
Medicine and Dentistry	32,800	656,000	
Non-Instruction			
Sundry	32,540	650,800	(-500,000)
	<u>105,240</u>	<u>2,104,800</u>	2,104,800
EQUIPMENT			
Administration		2, 300	
Instruction --			
Arts, Science, Education & Religion		94,000	
Medicine and Dentistry		176,700	
Library		2,000	
Non-Instruction, Athletics		1,000	
		<u>273,000</u>	273,000
LIBRARY			
Staff & Expenses as above			
Departmental books, etc.			
Arts, Science, Education & Religion	5,200	104,000	
Medicine & Dentistry	5,780	115,600	
	<u>10,980</u>	<u>219,600</u>	219,600
BUILDING PROGRAMME			
Total of Building Schedule		2,085,000	
		<u>8,000,000</u>	
(If provision is made elsewhere for rise in scale of salaries, retirement fund and sabbatical year, then this should be reduced by approximately		1,000,000	
	Total	<u>7,000,000</u>	

S U M M A R Y
BY COLLEGE GROUPS

1. THE COLLEGE OF ARTS AND SCIENCE
(Including Education and Religion)

Administration	212,300	
Operation and Maintenance	208,000	
Instruction --		

Arts	616,800
Science	833,200
Education	372,200
Religion	392,600
Library	<u>102,000</u>

	2,316,800	2,316,800
#(-	250,000	

Non-Instruction

Athletics	99,000
Dispensary	111,200
Scholarships, etc.	<u>610,000</u>

	820,200	820,200
#(-	500,000	

General Buildings

1,045,000

Total

4,602,300

II. THE COLLEGE OF MEDICINE AND DENTISTRY

Instruction

Medicine	1,828,500
Dentistry	<u>529,200</u>

	2,357,700	2,357,700
#(-	250,000	

Building Programme	<u>665,000</u>
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Total

3,022,700

III. THE WOMANS COLLEGE

Building Programme	<u>375,000</u>
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Grand Total --

8,000,000

(If otherwise provided, less

1,000,000

7,000,000

WEST CHINA UNION UNIVERSITY

Copy of tentative statement presented to the Council on Higher Education at its meeting in July 1928. It was understood to be subject to revision by the University authorities.

ARTS AND SCIENCE

Chinese Professors at 1,500		
Arts (5)	7,500	
Science (4)	6,000	
Education (2)	3,000	
Religion (3)	4,500	21,000
Administration	3,000	
Property maintenance	2,000	
Departmental Expense	3,000	
Provision for graduate study for Staff Members	3,000	
Scholarships, 20 at 100	2,000	
Sabbatical leave	5,000	
Physical Education	2,000	
Superintendent of grounds & bldgs	4,000	
	<u>45,000</u>	
Endowment		900,000

CAPITAL ITEMS

Departmental Equipment	30,000	
Books	40,000	
2 Dormitories for me	100,000	
Chapel and Assembly Hall	100,000	
Womans College	100,000	
Womans College, dormitory	50,000	
Power Plant and Water System	180,000	
10 Residences	100,000	
Land Purchase	25,000	
Gymnasium	50,000	
Heating Plant	10,000	
Gateways, Walls, Roads, etc.	15,000	
Vocational : Agriculture	5,000	
Photography	5,000	
	<u>810,000</u>	
Total for Arts -		1,710,000

COLLEGE OF MEDICINE & DENTISTRY

Fellowships	2,000	
7 Chinese Professorships - - - -	10,500	
	<u>12,500</u>	
Endowment		250,000

CAPITAL ITEMS

Medical Building, Central Unit	80,000	
Medical Equipment	30,000	
Auxiliary Building or Hospital	50,000	160,000
TOTAL MEDICAL --		<u>410,000</u>
GRAND TOTAL		<u>2,120,000</u>

WEST CHINA UNION UNIVERSITY

STATEMENT OF THE AMOUNTS ALLOCATED TO WEST CHINA UNION
UNIVERSITY BY THE COUNCIL OF HIGHER EDUCATION UNDER THE
PROGRAMME C.

CURRENT

Arts Library	4,000
7 Faculty @ 1,500	10,500
Administration	3,000
Property Maintenance	2,000
Departmental Expense	3,000
Physical Education	2,000
Super. grounds & bldg.	4,000
	<u>28,500</u>

Endowment equivalent	570,000
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CAPITAL ITEMS

Departmental Equipment	10,000
Womans Dormitory	50,000
Power Plant & Water System	80,000
Gymnasium	20,000
Walls, Roads, etc.	15,000
	<u>170,000</u>

170,000	170,000
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MEDICINE (Capital Items)

Medical Building, unit	80,000
Medical Equipment	30,000
Auxiliary Building or Hospital	50,000
	<u>160,000</u>

160,000	<u>160,000</u>
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900,000

GRAND TOTALS

Current	28,500	
Endowment Equiv.		570,000
Capital		<u>330,000</u>
Total	---	<u>900,000</u>

0080

WEST CHINA UNION UNIVERSITY

Increase of staff required for a student
body of five hundred.

p¹ - Professor, p² Associate Professor, p³ Assistant Professor
I Instructor, A Assistant.

		Present Staff					Future Staff				
		p ¹	p ²	p ³	I	A	p ¹	p ²	p ³	I	A
<hr/>											
FACULTY OF ARTS											
Dep't of Chinese		-	1 $\frac{1}{2}$	1 $\frac{1}{2}$	2	-	2	2	1	1	-
" " Economics		-	-	-	-	-	1	-	1	-	-
" " English		-	-	2	2	-	1	2	2	2	-
" " Fine Arts		-	-	-	1	-	-	-	-	2	-
" " History		-	-	$\frac{1}{2}$	1 $\frac{1}{2}$	-	1	-	1	-	-
" " Philosophy		-	$\frac{1}{2}$	-	-	-	1	-	1	-	-
" " Psychology		-	-	$\frac{1}{2}$	-	-	1	-	1	-	-
" " Sociology		-	$\frac{3}{4}$	-	-	-	1	-	1	-	-
Totals		-	2 $\frac{3}{4}$	4 $\frac{1}{2}$	6 $\frac{1}{2}$	-	8	4	8	5	-
Increase		8	1 $\frac{1}{4}$	3 $\frac{1}{2}$	-	-	-	-	-	1 $\frac{1}{2}$	-
Decrease		-	-	-	-	-	-	-	-	-	-
<hr/>											
FACULTY OF SCIENCE											
Dep't of Biology		-	1	-	-	1	1	-	2	-	2
" " Chemistry		-	1	-	1	1	1	-	2	-	3
" " Domestic Science		-	-	$\frac{1}{2}$	-	-	1	-	2	-	-
" " Geology		-	-	-	-	-	-	1	-	-	-
" " Mathematics		-	-	1	1	-	1	-	2	-	-
" " Physics		-	1	1	1	1	1	-	2	-	2
Totals		-	3	2	3 $\frac{1}{2}$	3	5	1	10	-	7
Increase		5	-	2	-	4	-	-	-	3 $\frac{1}{2}$	-
Decrease		-	-	-	-	-	-	2	-	-	-
<hr/>											
FACULTY OF EDUCATION											
Agriculture		-	-	-	$\frac{1}{4}$	-	-	-	1	-	2
Administration		-	-	-	$\frac{1}{2}$	-	-	-	-	$\frac{1}{2}$	-
Industrial		-	-	-	$\frac{1}{2}$	-	-	-	1	1	-
Arts and Crafts		-	-	-	1	-	-	-	-	1	-
Methods		-	-	1	1	-	-	1	-	1	-
Psychology		-	-	-	$\frac{1}{2}$	-	1	$\frac{3}{4}$	1	-	-
Religious		-	1 $\frac{1}{2}$	-	$\frac{1}{2}$	-	1	-	1	-	-
Theory		-	$\frac{1}{2}$	$\frac{1}{2}$	-	-	1	-	1	-	-
Totals		-	2	1 $\frac{1}{2}$	4	-	3	2	4	3 $\frac{1}{2}$	2
Increase		3	-	2 $\frac{1}{2}$	-	2	-	-	-	$\frac{1}{2}$	-
Decrease		-	-	-	-	-	-	-	-	-	-
<hr/>											
FACULTY OF RELIGION											
Old Testament		-	1	-	-	-	1	-	-	-	-
New Testament		-	$\frac{1}{2}$	-	-	-	1	-	-	-	-
Systematic Theology		-	$\frac{1}{2}$	-	-	-	1	-	-	-	-
Pastoral Service		-	$\frac{1}{2}$	-	-	-	1	-	-	-	-
Religious		-	$\frac{1}{2}$	-	-	-	1	-	-	-	-
Director Religious Work		-	-	-	-	-	1	-	-	-	-
Totals		-	3	-	-	-	6	-	-	-	-
Increase		6	-	-	-	-	-	-	-	-	-
Decrease		-	-	-	-	-	-	-	-	-	-

Present Staff

Future Staff

FACULTY OF MEDICINE

Dep't of Anatomy	: -	: 1	: -	: $\frac{1}{2}$: -	: 1	: 1	: 1	: 3	: -
" Bio-Chemistry	: -	: 1	: -	: $\frac{1}{2}$: -	: 1	: -	: 1	: 1	: -
" Gynecology	: -	: 1	: -	: 1	: -	: 1	: 1	: -	: 2	: 2
" Hygiene & Pub. He	: -	: -	: -	: 1	: -	: -	: 1	: -	: 1	: -
" Medicine . . .	: -	: 1	: -	: 2	: -	: 1	: 2	: 1	: 2	: -
" Nose & Throat	: -	: 1	: -	: -	: -	: 1	: 1	: -	: -	: 2
" Ophthalmology	: -	: 1	: -	: -	: -	: 1	: -	: 1	: -	: 2
" Obstetrics	: -	: -	: -	: 1	: -	: -	: 1	: -	: 1	: -
" Pathology	: -	: 1	: -	: 2	: -	: 1	: 1	: 1	: 3	: -
" Pediatrics	: -	: 1	: -	: 1	: -	: 1	: 1	: -	: 1	: 1
" Pharmacology	: -	: $1\frac{1}{2}$: 1	: -	: -	: 2	: -	: -	: 3	: -
" Physiology	: -	: 1	: -	: 1	: -	: 1	: 1	: -	: 3	: -
" Surgery . . .	: -	: 1	: 2	: -	: 2	: 1	: 1	: 2	: 1	: 4
" Urology . . .	: -	: -	: -	: $\frac{1}{2}$: -	: -	: -	: $\frac{1}{2}$: -	: -
" X - Ray . . .	: -	: $\frac{1}{2}$: -	: $\frac{3}{4}$: -	: -	: 1	: -	: -	: -
Totals	-	: $11\frac{3}{4}$: 3	: $10\frac{3}{4}$: 2	: 12	: 12	: $7\frac{1}{2}$: 21	: 11
Increase	: 12	: $\frac{1}{4}$: $4\frac{1}{2}$: $10\frac{1}{4}$: 9					

FACULTY OF DENTISTRY

Dep't of Anatomy	: -	: -	: 1	: -	: 1	: 1	: -	: -	: -	: 1
" Materia Medica	: -	: -	: -	: -	: -	: -	: -	: -	: 1	: -
" Medicine & Surgery	: -	: 1	: -	: -	: -	: 1	: 1	: -	: -	: -
" Pathology & Per-iodontia	: -	: 1	: -	: -	: -	: 1	: -	: 1	: -	: -
" Operative Dentistry	: -	: 2	: -	: -	: -	: 2	: 1	: 1	: -	: 1
" Preventive Med.	: -	: -	: -	: 3	: -	: -	: -	: -	: 3	: -
" Prosthodontia	: -	: -	: 1	: -	: -	: 1	: 1	: -	: -	: 1
Totals	: -	: 4	: 2	: 3	: 1	: 6	: 3	: 2	: 4	: 3
Increase	: 6	: -	: -	: 1	: 2					
Decrease						: -	: 1	: -	: -	: -

Note.

In the following tables the amounts for the increase of staff are based upon a rate of salary thus :

Professor	\$ 2,600
Associate professor	2,040
Assistant professor	1,440
Instructor	960
Assistant	720

0082

WEST CHINA UNION UNIVERSITY

The Correlated Program

Financial requirements, in addition to the present budget.

Currency in Mexican Dollars.

	: Staff	: Expen	: Lib'y	: Equip't	: Endow't
<u>ADMINISTRATION</u>					
President's office	: 2,500	: 400	:	:	: 58,000
Bursar's office	: 2,500	: 400	:	:	: 58,000
Registrar's office	: 2,500	: 400	:	:	: 58,000
Publicity, periodicals					
& general expense	-	: 1,800	:	:	: 36,000
Office equipment	: -	: -	:	: 2,300	: 2,300
Totals	7,500	3,000		2,300	
Endowment	150,000	60,000		2,300	212,300

<u>OPERATION & MAINTENANCE</u>					
Superintendent of					
buildings	: 4,000	: 500	:	:	: 90,000
Wages	: 2,500	:	:	:	: 50,000
Insurance	:	: 1,000	:	:	: 20,000
Upkeep	:	: 2,400	:	:	: 48,000
Totals	6,500	3,900			
Endowment	130,000	78,000			208,000

INSTRUCTION

<u>FACULTY OF ARTS</u>					
Dep't of Chinese	: 4,540	:	:	:	: 90,800
" Economics	: 4,040	:	:	:	: 80,800
" English	: 6,680	:	:	:	: 133,600
" History	: 2,120	:	:	:	: 42,400
" Philosophy	: 3,020	:	:	:	: 60,400
" Psychology	: 3,320	:	:	:	: 66,400
General expenses for					
above departments	: -	: 900	:	:	: 18,000
Dep't Sociology	: 2,510	: 500	:	:	: 60,200
" Fine Arts	: 960	:	:	: 5,000	: 24,200
Library estimate for					
all of above	: -	: -	: 2,000	: -	: 40,000
Totals	27,190	1,400	2,000	5,000	
Endowment	543,800	28,000	40,000	5,000	616,800

<u>FACULTY OF SCIENCE</u>					
Dep't of Biology	: 4,160	: 4,000	: 200	: 10,000	: 177,200
" Chemistry	: 4,020	: 6,500	: 200	: 17,500	: 231,900
" Dom. Science	: 5,000	: 1,000	: 200	: 5,000	: 129,000
" Geology	: 2,040	: 500	: 200	: 2,500	: 57,300
" Mathematics	: 2,980	: 500	: 200	: 2,500	: 76,100
" Physics	: 1,760	: 5,500	: 200	: 12,500	: 161,700
Totals	27,190				
	19,960	18,000	1,200	50,000	
Endowment	399,200	360,000	24,000	50,000	833,200

0083

: Staff :Expense: Lib'y :Equip't : Endow't

FACULTY OF EDUCATION

Agriculture	2,400	: 2,000	:	5,000	:	93,000
Administration . .	240	:	:	:	:	4,800
Industrial	1,920	: 750	:	2,000	:	55,400
Arts & Crafts . . .	-	: 300	:	2,500	:	8,500
Methods	600	:	:	:	:	12,000
Psychology	4,400	: 500	:	1,000	:	99,000
Religious	500	: 300	:	:	:	16,000
Theory	2,300	:	:	:	:	46,000
Practice School . .	:	: 250	:	500	:	5,500
Summer School . . .	:	: 500	:	:	:	10,000
Furniture	:	:	:	2,000	:	2,000
Library, estimate for the Faculty	:	:	: 1,000	:	:	20,000
Totals	12,360	: 4,600	: 1,000	: 13,000	:	
Endowment	247,200	: 92,000	: 20,000	: 13,000	:	372,200

FACULTY OF RELIGION

Old Testament . . .	560	:	:	:	:	11,200
New Testament . . .	1,580	:	:	:	:	31,600
Systematic Theology	1,580	:	:	:	:	31,600
Pastoral Service . .	1,580	:	:	:	:	31,600
Religious	1,580	:	:	:	:	31,600
Director Rel. Work .	2,600	:	:	:	:	52,000
Library, estimate for the Faculty	:	:	: 1,000	:	:	20,000
Community Service Centre, annual . . .	:	: 3,000	:	:	:	60,000
Community Service Centre, plant	:	:	:	20,000	:	20,000
Extension Work, Summer School & practical work for students . .	: 5,000	:	:	:	:	100,000
Furniture for proposed Theology Building . .	:	:	:	3,900	:	3,000
Totals	9,420	: 8,000	: 1,000	: 23,000	:	
Endowment	189,600	: 160,000	: 20,000	: 23,000	:	392,600

LIBRARY

(Departmental estimates
under Faculties)

General	4,000	1,000	:	2,000	:	102,000
Endowment	80,000	20,000	:	2,000	:	102,000

Grand Total for

Arts, Science, Education & Religion	72,990	33,000	5,200	93,000	:	
Endowment					:	
	1,459,800	660,000	104,000	93,000	:	2,316,800
(Reduce on salary increase by)	250,000				:	
	1,209,800	660,000	104,000	93,000	:	2,066,800

0084

: Staff :Expense: Lib'y : Equip't : Endow't

FACULTY OF MEDICINE

Dep't of Anatomy :	5,960	:	3,500	:	800	:	18,000	:	223,200
" Bio-Chemistry:	2,480	:	700	:	320	:	4,100	:	74,100
" Gynecology :	5,000	:	1,000	:	320	:	6,000	:	132,400
" Hygiene & Pub.	2,040	:	500	:	100	:	10,000	:	62,800
" Medicine :	6,080	:	150	:	600	:	300	:	136,900
" Nose & Throat	4,040	:	1,000	:	200	:	1,600	:	106,400
" Ophthalmology	3,440	:	1,900	:	200	:	4,600	:	115,400
" Obstetrics :	2,040	:		:		:		:	40,800
" Pathology :	5,000	:	2,000	:	240	:	25,000	:	169,800
" Pediatrics :	3,320	:	550	:	200	:	14,000	:	95,400
" Pharmacology :	3,580	:	6,600	:	400	:	6,100	:	217,700
" Physiology :	4,520	:	2,500	:	440	:	15,000	:	164,200
" Surgery :	5,000	:	2,400	:	800	:	3,000	:	167,000
" Urology :	480	:	400	:	200	:	600	:	22,200
" X-Ray & Elect'	1,530	:	2,800	:	160	:	10,400	:	100,200
Totals	54,510		26,000		4,980		118,700		
Endowment	1,090,200		520,000		99,600		118,700		1,828,500

FACULTY OF DENTISTRY

Dep't of Anatomy :	1,160	:	300	:		:	2,000	:	31,200
" Materia Medica	960	:		:		:	1,000	:	20,200
" Medicine & Surg.	2,600	:	300	:		:	2,000	:	60,000
" Pathology & Periodontia	2,000	:	800	:		:	10,000	:	66,000
" Operative Dentistry	5,320	:	1,500	:		:	2,000	:	138,400
" Preventive :		:	200	:		:	1,000	:	5,000
" Prosthodontia	3,920	:	1,500	:		:	2,000	:	110,400
Library estimate for the Faculty		:		:	800	:		:	16,000
Furnishings :		:		:		:	8,000	:	8,000
Clinical Apparatus		:		:		:	30,000	:	30,000
General expense		:	500	:		:		:	10,000
Operating "		:	1,200	:		:		:	24,000
Scholarships :		:	500	:		:		:	10,000
Totals	15,960	:	6,800	:	800	:	58,000	:	
Endowment	319,200	:	156,000	:	16,000	:	58,000	:	529,200

Combined totals for the
College of Medicine and Dentistry

	70,470		32,800		5,780		176,800		
Endowment	1,409,400		656,000		115,600		176,700		2,357,700
(Reduce on Salary increase by									
	250,000								250,000
	1,359,400		656,000		115,000		176,700		2,107,700

NON - INSTRUCTION

ATHLETICS

For Women Students	Staff	Expenses	Equip	Endow't
Director	1,200	:	:	24,000
Nurse	400	:	:	8,000
Building (Entered under Womans College)				
Total	1,600			32,000
For Men Students				
Director	1,200	:	:	24,000
Assistant	1,000	:	:	20,000
Servants		300	:	6,000
Track & Courts			1,000	1,000
Supplies		300	:	6,000
Field Days & Prizes:		500	:	10,000
Gymnasium (Entered under Buildings)				
Total	2,200	1,100	1,000	67,000
Endowment	76,000	22,000	1,000	99,000

DISPENSARY

College Physician . .	1,800	:	:	36,000
Assistant	1,200	:	:	24,000
Nurse	300	:	:	6,000
Pharmacist	600	:	:	12,000
Lab. technician . .	720	:	:	14,400
Servants		220	:	4,400
Drugs		720	:	14,400
Total	4,620	940	:	
Endowment	92,400	18,800		111,200

Scholarships		2,500	:	50,000
Graduate Study		3,000	:	60,000
Retirement Fund		15,000	:	300,000
Sabbatical Year		10,000	:	200,000

Totals	8,420	32,540	1,000	
Endowment	168,400	650,800	1,000	820,200
(Reduce by Ret. F'd & Sab. Yr.)		500,000		500,000
	168,400	150,800	1,000	320,200

0086

Please advise the Secretary of any error or omissions

WEST CHINA UNION UNIVERSITY

EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS
MINUTES OF MEETING HELD IN TORONTO, THURSDAY, MAY 16, 1929

The Executive Committee of the Board of Governors of the West China Union University met at the offices of the United Church of Canada, 299 Queen Street West, Toronto, on Thursday, May 16th, 1929 at 10 A.M.

The following members were present:-

Sir Joseph Flavelle, Bart. LL.B.
Rev. James Endicott, D.D.
Rev. Prof. Frank Anderson, M.A., D.D. Secretary
Dr. G.B. Huntington, Treasurer
Rev. James Franklin, D.D.
Mr. B.A. Garside, M.A. Assistant Secretary.
Mrs. James Hales.

The following were also present, and, on motion, were made corresponding members:-

Rev. E.W. Wallace, D.D.
Dr. W.J. Mortimore
Mr. R.O. Jolliffe
Mr. L.C. Walmsley, B.A.
Miss Effie A. Jamieson, General Secretary, Women's
Missionary Society of the United Church of Canada.
Rev. J.H. Arnup, D.D.
Dr. G.W. Sparling
The Hon. N.W. Rowell, K.C.

Prayer was offered by Dr. Franklin.

Apologies for absence were presented from Dr. Frank Mason North and Dr. J.E. Edwards.

MINUTES OF EXECUTIVE COMMITTEE

The Minutes of the Meetings of the Executive of Dec. 20th, 1928 and January 22nd, 1929, having been circulated, were taken as read and approved.

Arising out of the Minutes, the following matters were considered:-

711 (a) TITLES OF UNIVERSITY PROPERTY (#698). The Secretary reported that further information on this matter had been received and duly forwarded to the Hon. N.W. Rowell; no report is yet ready.

712 (b) CONTRIBUTION BY CO-OPERATING BOARDS (#700). Mr. Garside reported that further information was being obtained and would be furnished to the Committee in due course.

0087

713 (c) ORGANIZATION OF THE WOMEN'S COLLEGE (#701). The Secretary reported that no report had yet been received from Dr. Beech; Mrs. Hales read a letter from the Field indicating that steps were being taken to re-organize the body responsible for the control of the Women's College.

714 (d) ANNUAL MEETING OF THE BOARD OF GOVERNORS IN NEW YORK (#702)

RESOLVEE that the Executive Committee should meet at 2 p.m. on Tuesday, October 8th, 1929 and that the full Board should meet on Wednesday, October 9th, at 10 a.m.

RESOLVED that, if possible, a special meeting of the Executive Committee should be held in New York on Wednesday July 10th, just preceding the meeting of the Committee of the International Missionary Council at Williamstown, Mass.

The Secretary stated that he had been in correspondence with the Men's Service Council and the Church Missionary Society, and that both bodies had stated that every effort would be made to have representatives present at the Annual Meeting.

715 (e) MEETING OF BOARD SECRETARIES AT CHENG TU

The Secretary reported that he had acted as a medium to the best of his ability for the purpose of enabling the Secretaries to coordinate their movements so as to effect a meeting at Chengtu, probably about the end of January: there seemed to be every probability that the meeting would be held.

IT WAS,

RESOLVED that this meeting give formal authority to the secretaries to represent the Board, and discuss with the Senat the various questions which are engaging the attention of the Board of Governors at the present time, with the request that, on their return, they will present to the Board a full report for its future guidance.

It was left to Dr. Arnup, Dr. Edwards and Dr. Franklin to keep in touch with Mr. Silcock in the whole matter. Regret was expressed that, owing to sickness, Mr. J. Gurney Barclay, of the C.M.S., might be unable to carry out his plan of visiting China at this time. It was understood, however, that Mrs. J. MacGillivray, President of the Dominion Board of the Women's Missionary Society of the United Church, would be visiting China and might be able to attend the meeting, and the Chairman was asked to write and request her to attend on behalf of the board.

716 SENATE MINUTES

Senate Minutes #2269 to 2324 were reported as having been received.

RETURN OF WORKERS (a). In reference to the request that the Board would second the requests in relation to workers contained in items 2292, 2298, 2299, 2301, 2303, it was made clear that the Boards had already taken all necessary and possible action.

0088

- 3 -

GOVERNMENT REGISTRATION

(b) In reference to #2308 which reads:-
"Resolved that the question of the steps to be taken to re-organize the University in order to comply with Government Registration be referred to a Committee consisting of President Beech, Mr. Chen, Mr. Fong and Dr. Stubbs, to report at an early meeting of the Senate" a draft of the proposal to the Senate by this Committee, providing for a Board of Directors in China of 21 members, with a Chinese majority, was laid on the table: it was pointed out that this seemed to be in harmony with Board of Governors resolution #824.

RESOLVED that action be deferred till the meeting of the Executive Committee in July, by which time the formal proposals from the Senate are likely to be on hand. Further, it was hoped that by that time the position as regards Registration might be more favorable.

(c) #2270, 2291, 2323 CORRELATED PROGRAMME

A full statement was presented from the Senate expressing much concern at the disproportionate share assigned to West China Union University in Programme C of the Correlated Programme, and suggesting a very large increase in the sum to be raised for the University. Letters to the same effect were also read from Dr. Beech. The statement is appended to these minutes.

The fullest discussion took place: the general feeling of the Committee was that the premises laid down by the Senate in the opening paragraphs of their statement were in the main correct, but that the financial programme set forth was beyond the expectation of realization, at the same time it was felt that the Council for Higher Education might well be approached with a view to their enlarging somewhat their allotment to West China.

IT WAS,

RESOLVED that the Chairman, Dr. Endicott and Dr. Franklin be deputed to prepare for transmission to the Council and to the Senate such a communication expressive of the views of the Committee as may in their judgment be desirable. *See letter at close of minutes*

717 COMMUNICATIONS FROM THE COMMITTEE FOR CHRISTIAN COLLEGES IN CHINA

The following action on the part of the Committee for Christian Colleges in China dated Feb. 25, 1929 was submitted to the Committee.

"#103 - VOTED that this Committee requests the Board of Trustees and Boards of Missions of the various Christian Colleges in China to give careful consideration at their next meetings to the question of a joint campaign, and this Committee recommends that these Boards approve such a Campaign in principle as an appropriate method for financing the colleges in China. It is the distinct understanding of the Committee, however, that no Board of Trustees or Board of Missions commits itself thereby to participation in the joint campaign prior to the adoption of a correlated program and prior to specific action by such board after detailed study of all problems involved in such a joint campaign."

0089

"#104 -

VOTED that the Committee records its agreement with the judgment of the Committee of Financial Counsel that, so far as practicable, the Boards of Trustees of the various China colleges should co-operate in providing the funds needed to care for the preliminary expenses of the Committee for Christian Colleges in China; yet that, as a temporary expedient it may also be necessary to seek to enlist the support of individuals interested in the work of our Christian Colleges in China."

#105

VOTED to approve the following re statement of the balance of expenditures to be made under the budget of \$15,000.00 approved by the Committee for Christian Colleges in China in March 1928, as covering the expense of the Committee to June 30, 1929:

Salary of Organizing Secretary - - -	\$2,500.00
Travel	1,200.00
Stenographer	780.00
Rent	356.00
Supplies, etc.	250.00
Telephone, telegrams, postage	200.00
Publicity	500.00
Contingent Fund	300.00
Expenses in China	1900.00
	<u>\$7,086.00</u>

"#109 -

VOTED that it is the judgment of the Committee for Christian Colleges in China that in order to properly carry through the steps involved in the detailed proposals for the joint campaign, it will be necessary to have an Organizing Secretary, who in course of time might become the General Director of the campaign if and when approved; and therefore, that the Committee for Christian Colleges in China asks the Boards of Trustees of the co-operating institutions to approve the following budget for the year beginning July, 1, 1929 as recommended by the Committee of Financial Counsel; and the appointment thereunder by the Committee for Christian Colleges in China of such person as may be found suitable for this program:-

Salary of Organizing Secretary	\$5,000. to \$7,000.
Travel of " "	2,500.
Stenographic Assistance	1,560.
Office Rent	740.
Supplies, Stationery, Equipment	500.
Telephone, telegrams, postage	500.
Publicity	1,500.
General Organization Expense	1,000.
Aid for expenses in China	2,000.
	<u>\$17,300.</u>

"110 -

VOTED -that the various colleges be asked to raise their pro rata share of the budget for 1929-30 in such manner as they may see fit.

112 - VOTED that the Committee approves the recommendation that additional members on the Committee may be coopted up to a number not to exceed one-third of the number appointed directly by institutions participating in the Committee for Christian Colleges in China; and instructs that this proposed amendment to the constitution of the Committee be referred to the Boards of Trustees of the various China Colleges for their approval.

After full discussion, the following action was taken:-

RESOLVED:-

(1) That the Board of Governors approve of action #103 of the Committee for Christian Colleges in China with reference to the desirability in principle of a joint campaign for financing Christian Colleges in China on the understanding that no interested Board commits itself to participation in a joint campaign prior to the adoption of a correlated programme and its approval by the Board of Trustees of a College.

(2) That the Board of Governors will accept responsibility for its one portion of the proposed budget for one year for the Committee of Christian Colleges in China in preparation for a joint campaign as provided in action #109 of the Committee, after the definite adoption of a correlated programme for colleges in China and the approval of the programme by this Board of Governors.

(3) That #104, 111, 112 be approved.

(4) That the Treasurer be instructed to pay \$778. being the Board's share of the \$7,086.00 referred to in #105, with the understanding that this would be charged first against the \$1,800.00 appropriated for Home administration; should there not be sufficient balance in this Fund, that he be authorized to draw upon the Contingent Fund, as provided in the Budget as adopted Jan. 22, 1929.

718 HALL ESTATE IN TRUST WITH HARVARD-YENCHING INSTITUTE

The Secretary read a letter received from the Chairman of the Trustees of the Harvard-Yenching Institute, advising the Board that they are beneficiaries of certain of the funds held by them from the estate of the late Charles M. Hall and indicating that "until further notice the income is to be used for the purpose of strengthening your institution in Chinese language, literature and history and purposes which in the judgment of your Board are incidental thereto", and inviting "suggestions as to the purposes for which your institution wishes to use the income."

RESOLVED that the Secretary be instructed to reply gratefully accepting the income under the conditions specified; pointing out, however, that as the Board's Fiscal year ends on Dec. 31st, and as it takes longer time to communicate with West China than with the other institutions participating in the income, it would be difficult to furnish in October each year the statement requested as to the use to which the income has been put up to the preceding June 30th, and asking that the Board be permitted to report annually as soon after Dec. 31st as possible.

The Secretary was also requested to write to Dr. Beech asking for suggestions for 1930 as well as for 1929 as to how the income might be spent so as to comply with the terms of the allotment.

The Treasurer was instructed to hold in suspense the first instalment of income received pending the results of correspondence with the Field as to the exact manner in which it will be spent.

PAYMENT OF BILL FOR AUDITOR'S REPORT

719 VOTED to approve the payment of statement for \$280.00 presented by Lybrand, Ross Bros. and Montgomery, covering the audit of the West China books for the year ending December 31, 1928, with the understanding that the Treasurer and the Assistant Treasurer will seek, if possible to secure a re-adjustment of the charges to somewhat reduce this cost.

TREASURER'S REPORT

720 The Assistant Treasurer stated that no formal Treasurer's report would be presented at this time inasmuch as the report covering the year ending Dec. 31, 1928 was presented at the meeting of the Executive Committee on Jan. 22. He called attention, however, to the following items:-

The Women's American Baptist Foreign Mission Society has now stated that they will continue this year their annual contribution of Gold \$1,000.00 toward the budget of West China Union University.

The status of the current general funds on April 30 was as follows:-

Current general cash received to April 30	\$4,685.50
Disbursed	9,164.14
Deficit	4,478.64

This current general deficit is about the usual cash shortage in this account at this time of year, due to the fact that disbursements to the field must be made in advance and that receipts from Mission Boards generally come in at the end of quarterly or semi-annual periods. The deficit is carried by the Permanent Reserve Fund.

Further progress has been made in supplying Mr. Albertson with a complete analysis to date of the West China Plant Account. It is hoped that before the October meeting of the Board Mr. Albertson will be able to send full information from the field which will enable us to effect the satisfactory cleanance of the plant accounts.

721

FINANCIAL MATTERS ACTED ON BY EXECUTIVE COMMITTEE

(a) Account for Legal Services.

VOTED to approve the statement submitted by Blake Lash, Anglin & Cassels amounting to \$108.10 covering the professional services rendered by this firm in December 1928 in connection with the Hall Estate endowment.

0092

(b) ALLOCATION OF GIFT FROM J.B. ATHERTON.

VOTED that, in accordance with the recommendation of Dr. Beech, the gift of \$1,800.00 received from Mr. J.B. Atherton on December 1, 1928 be appropriated to apply on the travel expenses and salary account of the President of the University for 1929.

(c) CONSOLIDATION OF HALL ESTATE ENDOWMENT.

VOTED to approve the inclusion of investments purchased with the Hall Estate endowment fund as a part of the Consolidated Endowment Investments of the University, with the understanding, however, that the Hall Estate endowment fund will be continued as a separate account on the books of the Treasurer of the Board of Governors.

(d) RENTAL OF SAFETY DEPOSIT BOX.

VOTED to approve the rental of a safety deposit box at the Fifth Avenue Branch of the Corn Exchange Safe Deposit Co., and in connection therewith to approve the following resolution:

RESOLVED that access to safe in the vaults of the Corn Exchange Safe Deposit Company, standing in the name of this Board of Governors of West China Union University, shall be by any two of the following named, jointly, Treasurer, First Assistant Treasurer, Second Assistant Treasurer, Third Assistant Treasurer.

(e) APPOINTMENT OF ASSISTANT TREASURER

VOTED to appoint Mr. C.A. Evans as an Assistant Treasurer of the Board of Governors of West China Union University to succeed Mr. Chas. E. DeVesty; and to authorize the necessary arrangements for having Mr. Evans' name replace that Mr. DeVesty on the Schedule Indemnity Bond now carried for the Treasurer and the Assistant Treasurer of the University.

722 REPORT OF COMMITTEE ON INVESTMENT

The Assistant Treasurer reported that on Feb. 13, 1929, in accordance with action #707 of the Executive Committee on Jan. 22, 1929 the Committee on Investment authorized the Treasurer to sell any or all of the bonds received as a part of the Hall Estate endowment, at such rates as he deemed advisable. In accordance with this authorization the Treasurer effected the sale of the following securities at the prices indicated:-

\$15,000. City of Philadelphia Loan 4 $\frac{1}{2}$ s 1976 @ 100- 5/8	\$15,093.75
\$25,000. City of Pittsburgh 4 $\frac{1}{2}$ s 1949 @ 102	25,500.00
\$20,000. County of Allegheny 4 $\frac{1}{2}$ s 1945 102	20,400.00
	<hr/>
	\$60,993.75

With the proceeds of these sales, together with the cash balance of \$3,925.00 received from the Hall Estate for investment, the

following were purchased:-

\$20,000. Guar. Mtge. Ctf. on property at 100 Lefferts Ave., Brooklyn, 5½% 1933	@100	\$20,000.00
\$15,000. Baltimore & Ohio 1st 4s 1948	@ 92.0767	13,802.50
\$15,000. Bell Telephone of Can. "B" 5s 1957	@ 102.7	15,405.00
\$15,000. Milwaukee Elec. Ry. & Light 5s 1961	@ 100.95	15,142.50
		<u>\$64,350.00</u>

After hearing this report the Committee,

VOTED to approve the sale and purchase of endowment securities as reported above.

VOTED to authorize the Committee on Investment to sell at its discretion up to twenty per cent. of the 1000 shares Aluminum Co. of America 6% Preferred stock, received by West China Union University from the Trustees of the Estate of the late Charles M. Hall.

723

REQUEST FROM DR. BEECH REGARDING USE OF HALL ESTATE FUND

The Chairman and the Assistant Treasurer reported that on Saturday, April 6, the following group met at 150 Fifth Avenue, New York City to consider a request sent by Dr. Beech under date of January 26th regarding the use of the income from the \$200,000.00 endowment fund given the University by the Hall Estate: Sir Joseph Flavelle, Dr. J.H. Franklin, Dr. G.B. Huntington, Dr. Geo. F. Sutherland and Mr. B.A. Garside. In his letter of January 26 Dr. Beech writes as follows:-

"Re the two hundred thousand granted direct to the Board I beg leave to suggest the following:-

1. That interest accruing on this principal up to and including the year 1929 be sent to the field as soon as possible to provide (a) badly needed furnishing and equipment for our Buildings.
(b) Needed equipment for the teaching departments.
2. That beginning with 1930, One Hundred Thousand Dollars be set aside for endowment of the Medical College (with possible inclusion of Dental College) the yearly income used to supply a fund for (a) the salaries of qualified Chinese Professors, including living quarters, (b) additional teaching equipment.
3. That beginning with 1930, or shortly thereafter, One Hundred Thousand Dollars be set aside as an endowment fund to meet the Board of Governors direct obligations, now chargeable to the Annual Appropriations from the Mission Boards.

Under (2) I suggest that no releases be made until called for - the fund being retained in the Board's Treasury. The action suggested under (3) will meet a Criticism occasionally met with and will automatically increase the annual budget for the field by this amount, allowing most of the Boards' contributions to be available for field use."

0094

In consideration of the fact that a portion of the income from the Hall Estate had already been assigned to the Governors' budget for 1929, it was found impossible to authorize disbursement of the full amount of the income from this fund as requested by Dr. Beech. However, the group which met in New York approved authorizing the expenditure of G\$7,500.00 during 1929 for the purchase of furnishings and equipment as described by Dr. Beech; with the understanding, however, that the purchases would be made only on condition that they are approved by the Senate of the University. Following the meeting a cablegram was sent to Dr. Beech as follows:-

"REFERRING TO YOUR LETTER OF JANUARY 26, 1929 WOULD SAY BOARD AUTHORIZES EXPENDITURE OF UP TO G\$7,500. HALL ESTATE INCOME EQUIPMENT, SUBJECT TO SENATE'S APPROVAL. YOU MAY DRAW AT THREE DAYS BUT NOT TO EXCEED G.\$2,500. QUARTERLY. ADVISE BY MAIL DETAILS OF EXPENDITURE. BOARD WILL CONSIDER PROPOSALS FOR NEXT YEAR DURING THE MONTH OF MAY."

On April 27, Dr. Beech sent to New York a cablegram which has been decoded as follows:-

"G\$7,500. during this year applied furniture equipment as follows medical school G\$3,000. library G\$1,950. normal school G\$1,500. miscellaneous G\$1,250. For next year requesting Science G\$2,350. medicine G\$2,150. dentistry G\$1,500. miscellaneous G\$1,500. Will Board authorize the following drawing entire G\$15,000. during this year? It will be to our advantage to have united shipment to save as much as possible duty freight. Telegraph if this meets with approval."

The Committee gave consideration to the above report and took the following actions:-

VOTED to confirm the action taken on April 6, 1929, approving the expenditure of G\$7,500.00 of the income from the Hall Estate endowment during 1929 for the purchase of furnishings and equipment as requested by Dr. Beech.

VOTED to authorize expenditure by the field during 1929 of an additional G\$7,500.00 for the purposes set forth in Dr. Beech's cablegram of April 27, 1929, with the understanding, however, that this disbursement be approved by the Senate of the University; and to instruct the Treasurer to charge this \$7,500. against the 1930 budget of the University and to use temporarily \$7,500.00 of the Permanent Reserve Fund in making this advance, same to be repaid from Hall Estate endowment income for 1930.

724 LETTER FROM MR. FRANK T. CARTWRIGHT REGARDING THE RETURN OF MR. RAYMOND R. BREWER TO THE UNIVERSITY

The Secretary read a letter from Mr. Frank T. Cartwright, of the M.E. Foreign Missions Board, enclosing extracts from a letter of Mr. Raymond R. Brewer, asking advice as to whether or not he should plan to return to Chengtu.

It was the sense of the Board that the Department of Religion is at present, if anything understaffed; that the Senate has expressly asked that Mr. Brewer should return and that Mr. Brewer possessed qualifications that would make his presence at Chengtu of the greatest value, and the Secretary was requested to reply accordingly.

725 EXPRESSION OF APPRECIATION TO PROF. GEORGE D. HUBBARD AND SIR JOSEPH FLAVELLE

Acting on a suggestion contained in a letter from Dr. Beech, the Executive,

RESOLVED that a warm expression of thanks and appreciation should be accorded to Professor George D. Hubbard of Oberlin College and Sir Joseph Flavelle for the valuable services rendered in the matter of interesting the Trustees of the Hall Estate in the work of the West China Union University.

VOTES OF THANKS

Resolved that the cordial thanks of the Committee be accorded to the United Church of Canada and to Sir Joseph Flavelle for their courtesy and hospitality during its meetings,

The Committee adjourned at 6 P.M.

Frank Anderson,
Secretary,
199 Regent Street,
London :: Canada.

*See Senate mins. 2270, 2291, 2323
Board Exec. Min. 716(c).*

(COPY)

June 15, 1929.

Rev. Joseph Beech, D.D.,
President, West China Union University,
Chengtu,
Szechwan,
China.

Dear Dr. Beech:-

This letter will deal exclusively with the statement forwarded to the Board of Governors by the Senate of the West China Union University, on the Correlated Program adopted by the Council of Higher Education in China. I am writing it at the request of Sir Joseph Flavelle, our Chairman, who is at the present time burdened with heavy responsibilities of different kinds. Moreover, Professor Anderson, our Secretary, is in England for the summer months and, at his request, we are doing in our office the necessary routine business of the Board of Governors pending his return.

We had intended cabling you with respect to this matter but I have learned from Dr. E. W. Wallace that the meeting of the Council of Higher Education in China, which was called at first for next month, has been definitely postponed until November or December (December, I think). Under these circumstances we are not sending a cable, but are writing to you at length.

The statement forwarded by the Senate was given very lengthy consideration at the recent meeting of the Board of Governors and I shall try to make clear what was the consensus of opinion of those present, on the whole body of recommendations.

In the first place, we entirely agree with the viewpoint of the Senate that the Council of Higher Education failed to do justice to the claims and needs of the West China Union University. We believe that the University at Chengtu does occupy a most unique position and, for the reasons given by the Senate, should have been given a larger place in the correlated program. We think it unwise to set in advance anything like rigid boundaries to the development of the Institution and, in any event, we think that to do so now would be premature. At the same time we recognize that the group of men who were attempting to deal with the whole situation in China and especially anxious to carry the home constituency in a unified effort to meet the needs of the total situation were, in view of the pressure coming upon them from a large number of separate institutions, almost driven to some such conclusion as they actually reached. West China cannot possibly hope to get its maximum needs and ambitions recognized by the institutions which are mainly situated in the eastern and central parts of China.

When we turn from this aspect of the case, however, to the detailed

0097

program of extension and maintenance of the Institution which the Senate has forwarded to us, we are simply at a loss to understand the mind of the Senate at the time these proposals were drawn up. To be quite frank, the recommendations forwarded seem to have little or no connection with the situation as we have been viewing it from this end. Every recommendation seems to us to have been drawn up on the supposition that there are millions of money lying around on this Continent and eager to be invested in Christian educational institutions in China. It seems hard to cure missionary groups of this tendency spite of all the experience, much of it tragic, of recent years to the contrary. Speaking for the people who have sustained our work in West China so loyally, even if inadequately, since the inception of the University, I can imagine no worse way to secure their increased loyalty than by submitting at this time what seems to us like a grossly inflated program; hence we are writing this letter to suggest to you two things. First, a drastic revision of your program irrespective of whether or not some other educational institutions in China take this course. To have any great weight with our constituency your program must stand out before us as rooted in reality and as free from anything in the nature of a bit of extravagant propaganda. In the second place, we favor the laying before the Higher Educational Council at its next meeting, strong recommendations from the Senate for a more generous recognition of the claims of the West China Union University and we believe, moreover, that the effect of your appeal will be strengthened rather than weakened by making clear how moderate and restrained the Senate has been in drawing up its statement for presentation to the Council.

With kind regards to you and to all the members of the Senate,

Faithfully yours,

(Sgd.) JAMES ENDICOTT.

JE/A.

0098

EXECUTIVE COMMITTEE
of the
BOARD OF GOVERNORS
of the
WEST CHINA UNION UNIVERSITY

Minutes of Meeting held in New York, Wednesday, July 10, 1929.

The Executive Committee of the Board of Governors of the West China Union University met at the offices of the American Baptist Foreign Missions Society, 276 Fifth Avenue, New York, on Wednesday, July 10, 1929, at 1.30 p.m.

The following members were present:

Sir J. Flavelle, Bart., LL.D., (in the Chair)
Rev. J. H. Franklin, D.D.
Rev. John R. Edwards, D.D.
Rev. James Endicott, D.D.
Mr. B. A. Garside
Dr. G. B. Huntington, Treasurer.

The Reverend W. W. Cash, Secretary of the Church Missionary Society, and Mr. C. A. Evans, Assistant Treasurer of the Board of Governors, were also present, and, on motion, were made corresponding members.

Prayer was offered by Dr. Edwards.

On motion, Dr. Endicott was made Secretary pro tem.

Apologies for absence were presented from Miss Sinclair and Mrs. Hales.

MINUTES OF EXECUTIVE COMMITTEE.— The Minutes of the meeting of the Executive of May 16, 1929, having been circulated, were taken as read and approved.

726. CORRELATED PROGRAMME.— Dr. Endicott read a letter sent to the Senate as the Report of the Special Committee appointed for the purpose by the Board of Governors. On motion, it was agreed to approve the letter, but to take no further action pending reply from the Senate.

727. ORGANIZATION OF THE BOARD OF DIRECTORS and PROVISIONAL EXERCISE OF DIRECTORS' FUNCTIONS.— A letter was read from Dr. Beech to Dr. Anderson, dated April 9, 1929, covering Senate Minutes #2337-2339. On motion of Dr. Huntington, seconded by Dr. Edwards, it was RESOLVED, That the Senate be advised that the Executive Committee deem the matter of the creation of a

Board of Directors for the University and the determination of the functions of that Board of such importance as to require reference to the annual meeting of the Board of Governors in October; and that action upon the recommendations of the Senate in items #2337-2339 be deferred until that meeting. It was further agreed that the co-operating Boards be requested to indicate through their representatives on the Board of Governors the action which they deem advisable with respect to the proposals of the Senate.

728. MILITARY TRAINING IN SCHOOLS.- A resume and translation of the various orders issued by the Chinese Educational Bureau at Nanking and delivered to the University through the provincial office, was read and, on motion, it was agreed to refer the matter to the Secretary of the Board of Governors to discover the attitude of the co-operating Boards. It was further agreed that Mr. Garside be asked to take up the question with other schools and universities in China with a view to learning their views and attitudes and to present same to the meeting of the Board in October.
729. ^{Communication}
COMMITTEE FROM HARVARD-YENCHING UNIVERSITY.- A letter was read from Mr. Howard C. Hollis and, on motion, the Secretary was instructed to forward a copy of this letter to Dr. Beech.
730. SIGNATURES - NEGOTIABLE PAPERS.- On motion, it was agreed that the following resolutions be adopted - (1) That the instructions to the American Exchange Irving Trust Company, under date of January 29, 1927, regarding the sales, purchase and delivery of securities deposited with the Trust Company in safe keeping account be cancelled.
(2) That all instructions as to the sale, purchase, delivery and withdrawal of securities deposited with the Irving Trust Company shall be signed by two officers of the Board, viz. - by the Chairman, or one of the Vice-Chairmen, and by the Treasurer, or one of the Assistant Treasurers.
731. DUTIES OF OFFICERS OF BOARD.- On motion, it was resolved to ask Dr. Huntington and Mr. Garside to prepare a set of by-laws setting forth the various duties of the Officers of the Board, and any other matters which require attention and action.

After prayer by Dr. Franklin, the meeting adjourned at 4:20 p.m.

Oct 8 929 Confirmed [Signature]

Please advise the Secretary of any errors or omissions

WEST CHINA UNION UNIVERSITY
EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS

MINUTES OF MEETING HELD IN NEW YORK ON TUESDAY, OCTOBER 8th, 1929.

The Executive Committee of the Board of Governors of the West China Union University met in the Board Room of the Board of Foreign Missions of the Methodist Episcopal Church, 150 Fifth Avenue, New York City, on Tuesday, October 8th, 1929 at 2 p.m.

The following members were present:-

Sir Joseph Flavelle, Bart, LL.B. Chairman
Rev. James Endicott, D.D.
Rev. Prof. Frank Anderson, M.A., D.D.
Mrs. James Hales
Rev. J.H. Franklin, D.D.
Rev. J.E. Edwards, D.D.
Dr. G.B. Huntington

The following were also present, and, on motion, were made corresponding members:-

Mr. H.D. Robertson, B.A.
Mr. B.A. Garside, M.A.
Mr. C.A. Evans, 1st Asst. Treasurer.

Prayer was offered by Dr. Huntington.

732 MINUTES OF EXECUTIVE COMMITTEE

The Minutes of the last meeting of the Executive Committee held on July 10th, 1929, having been circulated, were taken as read and approved.

Arising out of these Minutes and those of the Meeting held on May 16th, 1929, were the following matters:-

(a) CONTRIBUTIONS BY CO-OPERATING BOARDS (#712)

Mr. Garside stated that a further report on this matter

was ready.

RESOLVED that this report be presented to the full Board at their Meeting on the morrow.

(b) HALL ESTATE IN TRUST WITH HARVARD-YENCHING INSTITUTE #718

The Secretary read a letter from the Harvard-Yenching Institute dated June 18, 1929 agreeing to the request that the Board be permitted to make their Annual Report as soon after Dec. 31st, as possible.

(c) DUTIES OF OFFICERS OF BOARD #731

Mr. Garside reported that he and Dr. Huntington had prepared the By-Laws, as requested, and that copies had been sent to every member of the Board.

RESOLVED that the same be referred to the meeting of the full Board, without prejudice.

733 NOMINATING COMMITTEE FOR THE OFFICERS AND EXECUTIVE COMMITTEE OF THE BOARD

RESOLVED to suggest the following names to the Board:-

Rev. J.H. Franklin, D.D.
Rev. F.M. North, D.D.
Rev. James Endicott, D.D.
Mrs. James Hales
Rev. Prof. Frank Anderson, M.A., D.D.

734 SENATE MINUTES #2325 - 2392 were reported as having been received. Action was taken on the following items:-

(a) #2328. The Senate reported that the Budget for 1929 had been revised in harmony with the resources of the Board, the total figure being \$32,090. of which the grant from the Board of Governors is \$18,500.

(b) #2357. The Senate submitted details of the expenditure of the extra grants of \$3350. and \$7500. for 1929.

(c) #2358 EXTRA GRANT OF \$7500. FOR 1930. It was stated that the request for this extra grant already had been met by the action taken in Executive Committee #723.

(d) #2364 RESOLVED to approve the request for the sale of land to the Woman's College Board.

(c) #2368 & 2387 USE OF HARVARD TRUST FUND AND HALL ESTATE FUND

As far as the use of the income contributed by the Harvard-Yenching Trustees is concerned, it was felt that the Board could not endorse the two proposals presented, until such time as the whole matter had been cleared between the governing bodies of all the beneficiary institutions and the Harvard - Yenching Trustees.

The proposals covering the income under the direct control of the Board of Governors were referred to the Treasurer to take into account in preparing the Budget figures for the Board, as provided in the next succeeding Minute.

735 BUDGET FOR 1930

RESOLVED to request the Treasurer to review the resources of the Board in the light of the Budget estimate from the field (Senate Minute #2391) and other requisitions (Senate Minutes #2368 and 2387) and present a Budget Estimate to the full meeting of the Board.

736 TITLES OF UNIVERSITY PROPERTY

A further interim report on the above was reported as having been received from the Hon. Newton W. Rowell, K.C.

AGENDA FOR THE ANNUAL MEETING OF THE BOARD OF GOVERNORS

RESOLVED to accept the Agenda as formulated by the Secretary.

The Meeting adjourned at 4.30 p.m. after prayer by Dr. Franklin.

Approved Confirmed
W. Rowell