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Administrative
Board of Governors
Executive Committee - Minutes
1924-1926

WEST CHINA UNION UNIVERSITY

New York, February 13th, 1924.

MINUTES.

FIRST SUSSION.

(2)

The Executive Committee of the Board of Governors of the West China Union University met in the Rooms of the Board of Missions of the Methodist Episcopal Church, U.S.A., 150 Fifth Avenue, New York, N.Y., on Wednesday, February 13th, at 10 a.m.

Devotional Exercises were conducted by Rev. Dr. R. A. Ward.

A message was given to the Committee by Mr. Mornay Williams, which he indicated might be the last which he would give as Chairman, based on Heb.11:39,40, and Heb.12:1; urging that the Board should enter on its work in the spirit of these who are perfecting the work of the past, with the main aim of reproducing the character of Jesus.

The following members were present -

Mr. Mornay Williams, LL.B., Chairman, Sir Joseph Flavelle, Bart., M.D., Rev. Prof. Frank Anderson, M.A., D.D., Rev. R. A. Ward, D.D., LL.B., Rev. James Endicott, D.D., Secretary.

Dr. S. H Liljestrand, of the Medical staff of the University and Rev. W. A McCurdy, of the Methodist Episcopal Mission, Chungking, were present and were made corresponding members.

- Reading of Minutes. In view of the fact that Minutes of the previous meeting had been sent in advance to each member, they were taken as read.
- 405. Senate Minutes, Nos. 1597 to 1616, inclusive, were reported as received.
- Appointment of Representative of the Baptist Foreign Mission

 Board to attend next meeting of the Board of Governors. =

 RESOLVED, That the appointment of Rev. Avery A. Shaw, D.D., to

 attend the meeting of the Board of Governors in England, in

 case of inability of any representative of the Baptist Foreign

 Mission Beard to be present, be referred to the Baptist Board.
- The Annual Report of the Board to the Co-operating Boards, as drafted by Dr. Anderson (Executive Minute #391) was received with expressions of appreciation.

RUSOLVID, That Dr. Anderson be asked to make certain necessary

amendments in the financial paragraph, and to add a paragraph pointing out to the co-operating Boards the seriousness of the reduction which had necessarily been made by the Board in the Budget from the field, and indicating that the Boards alone can supply the resources for carrying on the absolutely necessary work of the University, and for making passible the vital development in the matter of employing an increasing number of Chinese teachers (See Board of Governors #610).

- 408. RESOLVED, That for the purpose of strengthening the appeal which the report is designed to make to the Loards, a Committee be appointed, consisting of Dr. Anderson, Sir Joseph Flavelle and Dr. Ward, to put into printed form for presentation through the co-operating Boards to their constituencies in such manner as their executive officers may decide, data which shall show -
 - 1. A graphic analysis of the status and present urgent needs of the University for current work and for investment in property,
 - 2. Specific proposals from the Board of Covernors to the co-operating Boards for their additional assistance.
 - 3. An exhibit of the total present unfulfilled financial program of the University.
- Funds School of Religion. Read letter from Dr Ward on behalf of the Methodist Spiscopal Board, containing a request from their Mission in West China for permission to use the 12,000. already paid of the 25,000. promised for the Eashford School of Religion and now in the hands of the Muthodist Board, for the erection of a Dormitory, with a guarantee that it would be returned to the School of Missions by 1928.

RESOLVED, That the Secretary be asked to reply that the erection of a Dormitory, being a denominational matter, does not come within the purview of the Board, but that the Methodist Board may be assured that the money if so used will not be recalled for the erection of the School of Religion till 1928.

410. Mr. Mornay Williams having requested that, owing to the condition of his health, he be relieved of his position as Chairman of the Executive,

RESOLVED, That the Committee feel the deepest regret that such action should be necessary, and request Mr. Williams to continue in office until the Annual Meeting of the Board of Governors.

Adjournment was made at 12:45 p.m., for luncheon, which was partaken of at the Aldine Club, by invitation of the Board of Missions of the Methodist Episcopal Church.

The Executive assembled at 2:10 p.m.

In the absence of Mr. Williams, Dr. Ward was voted into the Chair.

Appointment of Bursar. - The Secretary read communications from Dr. Ward regarding Mr. H. Joyce Canright, who might be suitable for the position. He also reported an interview with Mr. W. B. Albertson of the Canadian Methodist Mission, who would be well-fitted and would be returning to China in April.

RESOLVED, That the Secretary be instructed to confor with the Canadian Methodist Mission and Mr. Albertson, and to cable the Senate for its judgment on the appointment of Mr. Albertson as Eursar of the University; and that the question of the appointment of a Bursar be left to the Secretary and Treasurer zith power.

It is the judgment of the Committee that in the event of Mr. Albertson being appointed, he should go to Philadelphia for a conference with the Treasurer regarding methods of book-keeping, before leaving for the Field.

- A12. RESOLVED, to reply to Mr. Ricker's enquiry regarding the disposal of important maps in his possession, by asking that they be sent to Dr. Ward, who kindly promised to arrange for the safest method of transmitting them to China.
- Sub-Committee appointed to examine the Constitution and Bylaws. Mr. Vaux stated that he and Mr. Gantz had given attention to the matter and reported progress.
- Committee on the Union Office in New York. Mr. Vaux reported that he and Dr. Ward had interviewed the Secretary of the Union Office in New York; that the office would do such work as might be entrusted to them on a basis of time, the cost being about 500, a year; the present expense of the Treasurer' office is \$250. but the Union Office would do more work.

RESCLUED, that no action be taken at the present time to secure the services of the Union Office in New York.

415. The Secretary laid on the table a copy of the second edition of Mr. Parker M. Bayne's "Manual of Biology" in Chinese.

RESOLVED, to send Mr. Bayne warm congratulations on his splendid work; also to Dr. Stubbs for his work on "Themistry", and that the Senate be requested to keep the Board informed of all such work done by the staff of the University.

- Appointment of Superintendent of Construction. The following cable from Dr. B.ech was read "Small builder: field architect Silcock; charge the expenses to architect, have written you on the subject."

 RESOLVED, to postpone action till the receipt of the letter.
- 417. Admission of Women to the University. After discussion and review of previous resolutions it was

RESCLVID. That no further action can be taken at present,

in the absence of replies from all the Boards and Women's Boards (Minutes \$545, 550 and 552, Board of Governors); that the Secretary be asked to urge upon the President the importance, in the event of women being admitted to the University, of the Women's Societies coming to the general support of the University, and that the subject be given further consideration at the next meeting.

- Proposed Committee on Co-ordination and Promotion of Christian Higher Education in China. RESOLVED. That the document regarding the matter be sent to Dr. Ward and Mr. Vaux to prepare a report for the next meeting.
- Annual Report of the University. The Secretary reported receipt of this and stated that copies had been sent to the members of the Board. Sir Joseph Flavelle having drawn attention to a number of important points therein, which seemed to merit full and unhurried consideration,

RESOLVED, That the Executive be called to meet on Tuesday, April 22nd, for this purpose; the regular meeting to be held on the following day, and that the kind invitation of Dr.Ward that these meetings be held at Wallace Lodge, Yonkers, be gratefully accepted.

- 420. Committee regarding the Co-operation of the American Friends as an Independent Unit in the Work of the University. On behalf of this Committee Mr. Vaux regretted that he had nothing to report.
- Report of the Committee of Management of the Middle School (Senate Minute #1615) RESOLVED to forward copies of the Senate Minute to the Board Secretaries, to secure, if possible, favorable consideration from their Boards.
- 422. Co-operation by United Methodist Mission for Yunnan-Kveichov Students and by the Christian Mission Board in Batang (Senate Minute #1616). RESOLVED, to postpone to next meeting of the Executive.
- Report of Committee re Refund to University of Outgoing Expense of Dr. Wallace RESOLVED, to refer to next meeting of the Executive.
- 424. The Treasurer laid on the table financial statements from his own books, made up to December 31st, 1923, reporting at the same time that no further financial statements whatsoever had to date been received from the Field.
- 425. Clock Tower. (Executive Minute #385) Mr. Vaux and Dr. Ward reported an interview with Dr. Ackerman Coles, which revealed the fact that he was deeply interested in some plan that would

provide suitable accommodation for the clock and bell already ordered, and that Mr. Vaux had written informally to Mr. Rowntree on the matter.

RESOLVED to bring up the matter again at the next meeting.

426. RESOLVED to convey to the Methodist Episcopal Mission Board the warm thanks of the Executive for kindly providing accommodation for the meeting and for their hospitality at luncheon.

The meeting adjourned at 5:00 p.m., after prayer by Sir Joseph Flavelle.

EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS

WEST CHINA UNION UNLYERSLITY.

Yonkors, Now York, April 22nd and 23rd, 1924.

MINUTES.

FIRST SESSION.

The Executive Committee of the Board of Governors of the West China University met at Wallace Lodge, Youkers, New York (by kind invitation of the Authorities of the Methodist Episcopal Church) on Tuesday, April 22nd, 1924, at 10:30 a.m.

In the absence of the Chairman of the Executive Committee Sir Tosoph Flavelle, the Chairman of the Board, was called to the Chair. On the arrival of Mr. Hornay Villiams early in the session, he took the Chair.

Dovotional Emercises were conducted by Roys. Drs. Ward and Endicott.

The following members were present -

Mr. Mornay Villiams, LL.B., Chairmna,
Sir Joseph Flavelle, Bart., LL.D.,
Rev. Prof. Frank Anderson, M.A., D.D.,
Rov. R. A. Vard, D.D.
Mr. George Vaum Jr., LL.B.,
Rev. James Endicott, D.D., Socretary,
Rev. H. F. Cawthorne, D.D. - representing the Baptist
Foreign Mission Board, in place of Rev. Dr. Franklin.

Dr. S. H. Liljostrand of the Modical staff of the University, and Bev.W.A. McCurdy, of the Mothodist Episcopal Mission, Chungking, were present and were made Corresponding Members.

- 427 Roading of Minutes: In view of the fact that the Minutes of the previous mosting had been sent in advance to each member, they were taken as read, and on motion, confirmed.
- 428. Senate Minutes Nos. 1617 to 1663 word reported as having been received.



- 429. The Chair appointed the following as a Sub-Committee to plan out the programme of the work of the Executive Revs. Drs. Endicott. Ward. Anderson and Caythorne.
- 430. Communications by Sir Joseph Flavolle. Sir Joseph Flavelle read a copy of alotter which he had written to Sir Michael Sadlor and Mr. H. T. Silcock (with the request that the latter would communicate with the representative of the C.M.S.) informing them of the present gathering and asking for any suggestions that might occur to them in regard to the problems before the Board. Sir Joseph Flavelle read Sir Michael Sadler's reply. Mr. Silcock replied promising suggestions from the F.F.M.A. and the C.M.S. A further letter was read from Mr. Silcock after meeting with Mr. Hayward of the C.M.S. A letter was also read from Dr. H. Læncaster, C.M.S., to Sir Joseph Flavelle.

All the above letters were ordered to be filed.

Roprosontative of Baptist Board at the Annuab Meeting. - (See Executive Minute #406). - Mr. Mornay Villiams stated that neither he nor any other member of the Board would be able to attend the Annual Meeting in England; that Rev. Avery A. Shaw, D.D. would be present; that Rev. Dr. H. B. Robins had been appointed by the Baptist Board to attend, but would be unable to do so.

RESOLVED to authorize the Baptist Board to accredit any member who might be able to go.

Appointment of Brucar.— The Secretary read cable correspondence between himself and Dr. Booch, regarding the appointment of Mr. V. B. Albertson (See Exec. Min.411), which indicated that Mr. Albertson was entirely acceptable to the Senate, but that the latter desired that Mr. Albertson's support should not be charged to the Budget but, if possible, continued by the Canadian Methodist Mission. The total required for passage and salary up to December 31st, 1924, was estimated at about \$\frac{3}{3},000\$. It was reported that Mr. Albertson had already sailed for China, and that before sailing he had gone over the Treasurer's books at Philadelphia. Mr. Vaux expressed himself as very favorably impressed with his capacities.

RESOLVED, THAT Mr. V. B. Albertson be appointed to the position of Bursar; that his salary be a charge upon the Budget of the Board of Governors; that the sum required for the current year be met in part by \$1,000. which Sir Joseph Flavelle is sending forward and by \$1,000. through the Methodist Board secured by Dr. Ward as a special contribution, and that it will be necessary for the Board to find the balance.





433. Appointment of Superintendent of Construction. - This question was before the Executive Committee at its last meeting, and by Item #416 action was deferred until receipt of letter from Dr. Beech.

The following is the Minute (#1661) of the Senate -

"In response to the tolegram from Dr. Endicott regarding the appointment of Building Superintendent -

- (a) Be it RESOLVED. THAT we weaffirm our askings for two builders, it being practical builders that we primarily need at this time, and that we suggest the names of Mr. Walter Small and Mr. W. R. Taylor as those two builders, requesting their missions to release, or at least partially release them, as the exigencies of the work demand, in order to carry forward the building program that is immediately ahead of us.
- (B) RESOLVED, THAT we reaffirm our belief of the desirability of having the architect, or his associate, on the field, and in this connection would consider it ideal if Mr. Rowntree, or some member of his firm, could be on the field. Since this suggestion was considered not feasible we would suggest that he take under consideration associating with him as his field architect Mr. Arnold Silcock, and that he be asked to serve here, if all parties are willing, as the Field or Associate Architect, directly responsible to Fred Rowntree and Sons, and chargeable therete.
- (c) We recommended that the office and title of Superintenden of Construction be discontinued."

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This I tom was unfinished when adjournment was made for luncheen at 12:30 p.m.

SLOOND SESSION.

The Executive re-assembled at 2:15 p.m.

Prayor was offered by Mr. Mornay Williams.

434. The Report of the Sub-Committee (#429) recommended that the Agenda be proceeded with, emitting for the present I tem #5. It outlined the programme of the informally gathering planned for the evening, when various speakers would present different aspects of the work to friends who had been invited.

The Report was adopted.

433 continued - Appointment of Superintendent of Construction - With reference to Senate Minute #1661 (a), it was stated that Mr.

W. R. Taylor is not available, and it was
RESOLVED to request the Canadian Methodist Beard to permit Mr.
Walter Small to act as builder on his return to the field, and
to postpone the actual appointment of a builder until the mosting of the Beard of Governors in July. Further, in view of the
feeling of the Senate on the field, the Executive would advise
the Beard that it would be necessary to appoint a man approved
by the Senate, and, after canvassing all the other men available
they judge that Mr. Small is the best man and they would request
the Beard to appoint him, and that he be asked to stop for a
short time in England and familiarize himself with the
Architect's plans and methods.

With reference to Senate Minute #1661 (b) and (c), it was RISOLVED to defer consideration of (b) to the Annual Meeting of the Board, and to accept the recommendation in (c).

Prof. W. N. Rico, Ph.D., LL.D., ontered the meeting at 4:45 p.m.

- Proposed Committee on Co-ordination and Promotion of Christian Higher Education in China. (Executive Minute #418). The Sub-Committee applianted aubmitted no report, and it was RESOLVED, THAT inasmuch as the Board of Governors had not yet reached any conclusion regarding the principle of developing promotional activities by the Board, it would appear that the time has not arrived to go specifically into the matter.
- 436. Co-operation by United Methodist Mission for Yunnan-Kwiochow Students and by the Christian Mission Board in Batang. At the last meeting of the Executive Senate Minute #1616 was considered and it was (#422) "RESOLVED, to postpone to next meeting of the Executive."

Sonato Minuto #1616 -

- "(1) In view of the increasing number of students coming from Yunnan and Kweichow, be it resolved that we again approach the United Methodist Mission with regard to the appointment of one or more of their missionaries to assist in the work of the University and to care for the students coming from that area. Be it further resolved that lng case the appointment of a foreign missionary is not feasible at present they be asked to consider the appointment of one of the graduates from the University and takkakukinkakukinkakuk belonging to their mission, who will act as prector for the Yunnan-Kweichow students, assist in teaching in the University of Middle School, and constitute their representative upon the faculty.
- (2) Inasmuch as the Christian Mission Board are creating a momorial to Dr. Sholton in order to advance the work among the Thibotans for which he gave his life, be it resolved that we

ask the President to commanicate with the Christian Mission in Batang and their Home Beard, asking that they appoint a teacher in the medical faculty or other faculty of the university in order to assist in the training of dectors and other workers, to work among the Thibetans, and Chinese, as a fitting part of this memorial."

After discussion it was

RESOLVED -

With reference to (a) THAT advantage be taken of the meeting of the Board of Governors in England to interview representatives of the United Methodist Mission and that the Board be requested to depute certain members for this purpose,

With reference to (b) THAT the Secretary be asked to write to the Secretary of the Christian Mission Board in St. Louis, according to the tener of the communication which the Senate has requested the President to make.

- 437. Clock Tower. (See Executive Minute #425). Mr. Vaux read a letter received from Mr. Rowntree, covering another plan prepared after Mr. Rowntree had been in communication with Mr. Silcock. The plan featured the clock as part of the close of the projected Chapel. The entire cost was estimated at about £1500 (Clock £600, building £900). Mr. Vaux regretted that he had not been able to see Dr. Coles personally regarding the matter.
- A38. Roport of Sub-Committee appointed to Examine the Constitution and By-lave. Mr. Vaux reported that no meeting of the Committee had been held.
- 439. Committee regarding the Co-aperation of the American Friends as an Independent Unit in the Jork of the University. (See Executive Minute #420). Mr. Vaux read the following letter from Mr. B. Willis Beede, General Secretary of the American Friends' Board of Fereign Missions -

"The Executive Committee was united in believing that it would not be wise for the American Friends' Board of Fereign Missions to apply for admission as a separate unit in the University at Chengtu.

We understand that an application of this kind would involve us from a financial standpoint, and we are not now in a position to put any money into China. I hope that the day may come that we may see our way clear to take this step."

It was ordered that the letter be recorded.

440. Ro Middle School House Building Sito #6.- (Senate Minuto #1624 - "RUSOLVED, THAT in accordance with Senate Minutes Hos. 1156, 1157, 1456 and 1457 we offer Middle School house building

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sito No. 6 to R. L. and H. T. Simkin unloss the F.F.M.A. want the aforesaid site. Should the F.F.M.A. desire to have this site for building purposes, then according to a provious method agreed upon by the University Senate, the two available lets Nos. 1 and 6 be drawn by let.
When the above resolution was up for discussion Dr. C. Stubbs submitted the following to be incorporated in the Minutes - 'On the understanding that the Middle School Residence site No. 1 remains available for the F.F.M.A. should we wish to claim it at a future date, we agree to Site No. 6 being alletted to the American Friends' Beard of Foreign Missions.'")

After discussion it was RISCLVID, THAT the Secretary be instructed to write to the
President to the effect that the procedure adopted by the Senature, according to the understanding of the Board, out of harmony with the principles and constitution of the Board of Governors; and, further, to suggest that if a transfer of the land is to be made, it shall be to the Friends' Fereign Mission Association or to some other of the co-operating Missions, inasmuch as the American Friends have notified the Brard that they are not in a position to enter the University as a co-operating unit.

441. Appointment of General Secretary of Educational Union. - (Senate Minuto #1637 - Report of the Joint Educational Union or representing the University and the Educational Union - "RESCLYED, THAT we recommend to the Educational Union Executive and to the University Senate that H. G. Brown be asked to act as General Secretary for the Educational Union this coming year, provided the Faculty of Education of the University is strengthened.")

The matter of the appointment of a Secretary to the Educational Union to succeed Dr. Wallace, raised by the above Minute, was very fully discussed. Dr. Endicett reported a resolution from the West China Mission Council of the Canadian Methodist Mission, indicating that they acquiesde in the recommendation of the Senate to the Board of Governors that H. G. Brown be appointed General Secretary of the West China Christian Educational Union; it being understood that such appointment shall be made on the same terms as prevailed in the case of E. W. Wallace.

It was therefore the Secretary of RESOLVED, (1) THAT the Executive proceed to the appointment of the Christian Educational Union to succeed Dr. Wallace.

- (2) THAT, in the judgment of the Executive the Beard of Governors acted wisely when it regarded the Secretary of the Christian Educational Union as a University Officer and decided that his salary should be carried on the Budget of the Beard of Governors, and that they can see no sufficient reason for disturbing the arrangement.
 - (3) THAT the Emocutive accept the suggestion of the



Sonato that Mr. H. G. Brown be appointed, subject to the approval of the Canadian Methodist Board.

The Mooting adjourned at 5:40 p.m.

INFORMAL EVENING SESSION.

An informal gathering was hold in the evening, to which a number of friends had been invited.

Mr. Mornay Williams presided and short addresses were delivered by

Rov. Liu Fang, of Pomin, Sir Jöseph Flavelle, Dr. North, Dr. Liljostrand, Dr. Endicott.

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THIRD SESSION.

The Executive re-assembled an Vednesday, April 23rd, at 9:00 a.m.

Prayor was offered by Hr. Mornay Williams.

Post-Graduato Study abroad. (Senato Minutos #1640 and 1641 - "Having received a petition from the student body and the members of the alumni asking the University to make provision whereby selected graduates of this University would be enabled to pursue graduate studies abroad.

RESOLVED (1) THAT we approve this request in principle and suggest to the missions that they continue to make provision, if possible, whereby some of their graduates of the University that possess high qualifications of Christian leadership be enabled to study abroad; and

(2) THAT we request the Board of Governors to seek special funds for the establishment of fellowships abroad for such graduates as are expected to teach in the University, or for a limited number of other specially qualified students that show marked promise.")

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After full discussion it was RESOLVED (1) THAT the Executive express to the Senate its approval of Resolution (1) above,

(2) THAT to mark its endorsement of Resolution (2), the Treasurer be asked to secure funds for at least five followships of the annual value of 1,000. tenable for two years, or the equivalent in some residential institution.

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Report of Sub-Committee appointed to Examine the Constitution 443. and By-lavs. - Mr. Gantz requested permission to refer back to this (I tom 438). He pointed out that the work of this Committee was bound up with the question of the Charter. He referred to the interview (already reported to the Secretary) held with Dr. Augustus Downing, Assistant Commissioner of Education by himself. Mr. R. L. Simkin, Dr. Joseph Maylor and Dr. Ward, when Dr. Downing empressed himself satisfied that the University possessed resources, ate, amply adequate to entitle them to a permanent Charter; but he advised that a comporary Charter would probably bo of more read service to the students, and that not other similar University had a permanent one. He promised that every offort would be made to secure the despatch of all diplomas in time for Commoncoment. His reasonings convinced the Committee and lod them to a unanimous decision that a temperary Charter was entirely adequate. Hr. Gantz stated that he raised the question in this connection, because it is indicated in the Prosident's Annual Report that the securing of a permanent Charter is still held by the Senate to be desirable, and such a Chartor might demand different Constitutional modifications to those required for a temporary one. It was pointed out in discussion that in process of time a Charter might be required from the Chinese Government (Soo Board of Governors' Minutes #489, 541, 542 and 604.).

RESOLVED - (1) THAT the Executive take no further steps toward securing a permanent Charter.

(2) THAT the Sub-Committee should be asked to continue its work and report to the Board of Governors.

- 444. Invitation to Dr. Morse. (Senate Minute #1644 "Inasmuch as Dr. W. R. Merse the Dean of the Medical Faculty, is expected to be in England at the time of the Board of Gevernors' meeting, RESOLVED, THAT we request the Board of Gevernors to extend an invitation to Dr. J. R. Merse to attend the Board of Gevernors' moeting with special reference to the interests of the Medical Faculty.")

 RESOLVED, THAT the Executive extend this invitation to Dr. Merse.
- A45. Request for "10,000. Gold for Medical Building. (Senate Minute #1642 "In response to Minute #594 of the Board of Governors which indicates that the matter of the Medical Building has been referred with power to the Executive for action RESOLVED: THAT we request the Board of Governors to advance [10,000. Gold for the purchase of materials for this building in order that the work may begin as soon as the builder is available; and that a copy of this resolution is sent to the Canadian Methodist Mission.")

After discussion it was
RESOLVED, THAT the Treasurer be authorized to advance
the money asked for, after consultation with the architect and
the newly appointed builder and with the Canadian Methodist Board

446. Admission of Women to the University - (Executive Minute 417, See also Board of Governors Minutes #545, 550, 552 and 612),

Dr. Ward reported that the matter would be considered by the Conference of Bishops of the Methodist Episcopal Church in May.

From the Wanen's American Baptist Foreign Mission Society, Dr. Cawtherne submitted the following resolution -

- "(1) THAT we approve co-education, hoping for co-ordination as far as possible in Jost China Union University.
- (2) THAT as our initial contribution to this Union work we recommend that Miss Sara Downer give half-time service to the University, if the can be used advantageously to this extent."

The following action was taken by the Friends' Fereign Mission Association in September, 1923 -

"We believe that we men should have equal opportunities with men for education and on the recommendation of our China Committee we give our approval to the tentative admission of vemen to the West China Union University. We assume that plans for the admission of we men will have the full support of the other Beards and especially these in charge of we men's work. We shall be glad to take our share in prometing this work for we men, though we assume that the larger Beards will carry the greater part of the burden."

The following entract from a letter dated July 27th, 1922, from Dr. Saywell, states the attitude of the Church Hiscionary Society -

"Our Committee this week had before them the question of the admission of women to the University, and they expressed their general approval of the proposal, as they understand that there is no immediate prospect of the establishment of a Woman's College. They regard it as of the first importance however, that at least one women representative of the co-operating societies should be appointed to the staff of the University to take the coersight of the women students, and if possible, to assist in the teaching."

Dr. Endicett reported the following action taken by the Woman's Missionary Society of the Methodist Church, Canada -

Soptomber, 1923 "In view of the fact that the work of educating
the women of China must eventually be carried on by Chinese
women themselves and that in order to become qualified teachers
in middle schools and higher institutions of learning, a university education is necessary, and whereas, already, ambitious
young women, determined to have this higher education, are

sceking it in Universities not Christian, and a Woman's College in affiliation with the Union University Chengtu, though much to be preferred, seems for the present unattainable, therefore RMSOLVAD, THAT this Board of Mamagers of the Woman's Missionary Society of the Methodist Church of Canada place itself or record as being in accord with the project of co-education in connection with the West China Union University as a temporary expedient that would meet the immediate need, the providing of trained Christian leaders being recognized as of the utmost importance.

This Board is also willing to share in the obligations outlined by the Board of Governors in Resolution #545."

April, 1924.

"RESOLVED, THAT our President be authorized to consult with the representatives of the Methodist Episcopal and Baptist Boards - by letter or meeting - and if a satisfactory understanding can be reached, that we recommend to our Board that we onter the Chengtu Union University as a Woman's Unit, in accordance with the plan suggested by the Board of Governors."

Dr. Endicett also reported that he had taken up the matter with the Officers of the Weman's Missionary Society of the Methodist Church, C nada, and had recommended that the three Women's Boards on the American Continent interested in the higher education of women in West China should, if possible, provided they approve of the recommendations touching co-education which had been forwarded from the field enter the University conjointly as a single unit with the full status of a co-operating Board and confointly making a regular contribution to the budget of the Board of Governors for the maintenance of the institution. If it were not found possible or thought advisable for these Boards to enter as a single unit then he advised that each Woman's Board should onter as a single unit, and he suggested that a reasonable contribution towards the maintenance of the University from each of the Woman's Boards on the American Continent Would be for the present \$2,000. Gold per year.

An important explanatory paragraph from a letter from the President to the Chairman of the Board, dated January 29th, 1924, was road: also the following cable communications

Cable received from Dr. Boech, March 5th, 1923.

"Conditions as laid down in letter of October 13th of last year admitting women have been complied with. Seven women can be admitted September 11th of this year. Two Woman's Boards experienced workers have been appointed. Agreement provides for temporary hostels. Governors under no obligation. Tolegraph if this doss not meet with approval; no answer will signify approval."

Cable sont in reply, March 8th, 1923.

"To avoid trouble in the future do not take any further action meantime until arrangement has been complied with in every way between Women's Boards here and Governors, to share fully entire expenses University. In view of meeting of Executive Committee next menth, meeting of the Board July 12th of this year, we do not think it would be wise to take steps admitting women until them. Please send a full report by an early mail."

After discussion it was RESOLVED (a) THAT the cable reply above given be approved.

At this point Mr. Mornay Willaams rogretted that he had to leave, and Sir Joseph Flavello was voted into the Chair.

(b) THAT Dr. Ward be asked to draft another cable to the President along lines suggested by the discussion.

The following draft was accepted, -

"THAT the Secretary be requested to cable to President Beach as the judgment of the Executive Committee that if early action by the Board is desired in approval of any plans for admission of womento the University, it is necessary to have the approval of the Women's Societies in America based upon the requests of their missionaries in West China."

Annual Report of the University. - (See Executive Minute #419) Unhurried consideration was given to the report, paragraph by paragraph, and much valuable information was elicited. It was RESOLVED

(a) THAT the Secretary be requested to convene a conforence of the three Secretaries of the co-operating Boards on the North American Continent, to discuss financial and personal problems raised at the discussion, with a view to preparing a statement to the Executive Committee to place before the Board of Governors at its forthcoming meeting.

(b) THAT the Chairman of the Board of Governors, Sir Joseph Flavolle, be asked to propare for the Annual mooting of the Board, an interpretative statement of the purpose and service of the University, and the share and responsibility of the Board of Governors as such, in its development.

Sir Joseph Flavelle left at 3:40 p.m. and the Secretary was voted into the Chair.

Re Advisability of holding the Meeting of the Board of Governors in Chengtu, in 1925. This suggestion, appearing in the President's report, was referred, after discussion to the meeting of the Board of Governors.

- Report of Committee re Refund to University of Cutgoing Expenses of Dr. Vallace. By Item 423 this matter was referred to the next meeting of the Executive. (Committee appointed Sir Jeseph Flavelle, Mr. Vaux. Dr. Vard). Consideration of this question was postponed to the next meeting of the Executive.
- 450. Date and Place of Next Meeting of the Executive. RESOLVED, That the next meeting of the Executive be held at Yonkers on June 18th; and that the meeting of the three Secretaries (referred to in Item 447) be held on June 17th.
- 451. RESOLVED, THAT the warm thanks of the Committee be accorded to Dr. Ward and to the Foreign Hission Board of the Methodist Episcopal Church for their generous and delightful hospitality, which has been most fully appreciated.

The Committee adjourned at 4:15 p.m., after prayer by Dr. Liljestrand.

- 452. Reading of Minutes.
- 453. Senate Minutes Nos. 1664 to 1692 were reported as having been received.
- 454. Agenda.
- 455. Methodist Episcopal Foreign Mission Board representative.
- 456. Appointment of Building Superintendent.
- 457. Appointment of General Secretary of Educational Union.
- 458. Chock Tower. (See Executive Minutes #425,437.) Reporting for himself and Dr. Ward, Mr. Vaux laid on the table full scale drawings received from Mr. Rowntree. He indicated that the estimated cost of the Tower (Exclusive of the clock and bells, which Dr. Coles had already ordered) would fall within the \$5,000. which Dr. Coles had promised for its erection, and read correspondence with the Architect and the Menelly Bell Company. The Secretary Reported that he had cabled this information to Dr. Beech and fadtised the purchase of building material.

 RESOLVED, That the Secretary be requested to write to Dr. Coles, expressing to him the warm appreciation of the Board for his generosity.
- 459. Conference of Secretaries of the three North American Cooperating Boards. -
- 460. Statement Prepared by Sir Joseph Flavelle
- 461. Budget 1925-26. (See Senate Minute #1664). RESOLVED, in view of the fact that the total budget for 1925 requested from the Board of GOVernors, amounts to \$28,887. as against \$25,000 estimated for 1924, THAT the co-operating Boards be asked to increase their annual grants for maintenance as follows -

THE Three Boards on the North American Continent from \$5,000 to \$7,500. each.

The Two Boards in Great Britain from \$3,000. to \$5,000. between them.

- 462. Report of Committee re Refund to University of Outgoing Expenses of Dr. Wallace.
- 463. Co-operation by the Christian Mission Board in Batang .-
- 464. Reports.
- 465. Admission of Women to the University
- 466. Diplomas.
- 467. Illness of Mr. Mornay Williams.
 - 468. Thanks to Methodist Episcopal Board.

Cc October,311924.

- 469. Reading of Minutes.
- 470. Senate Minutes.
- 471. Correspondence. was presented as follows
 (a) From Mr. Geo. Vaux, regretting inability to be present, and reporting that \$1,000. had been received from Sir Joseph Flavelle, and from the Board of Foreign Missions of the MethodistEpiscopal Church respectively, to meet certain extraordinary expenses incurred by the University; Also \$5,000. from Dr.J.E.Johnston

on account of his subscription to the University, together with \$645,28 accrued income.

(b) From Dr. R.A. Ward intimating the sending of the \$1,000. above named.

(c) From Mr. Mornay Williams regretting his inability to be present.

RESOLVED, That the Secretary be asked to write to Mr. Williams, greatly regretting his absence, and expressing the appreciation of the valuable services which he had rendered over a period of years as Chairman of the Executive Committee.

- 472. Order of Meetings.
- 473. Clock Tower. RESOLVED, That Mr. Walter Small be asked to visit Mr. Meneely in New York, for purposes of consultation, and THAT the Treasurer be authorized to meet the expenses involved. The Treasurer is also authorized to meet the expenses incurred by Mr. Small in England, in making two visits to the Architect for consultation on the building program of the University.
- 474. Admission of Women into the University
- 475. Memorial to Dr. Goucher.
- 476. Medical College Site. (#640. Board of Governors.) The Secretary reported the receipt of the following cable from Dr. Beech.

"Marquis Yang property chosen Location Medical School Building Please telegraph on our behalf to Architect consult with builder."

In view of the recommendation thus received from the Senate and after full discussion, it was

RESOLVED, (1) THAT the Executive Committee authorize the selection of the Marquis Yang property as the site for the Medical School Building; it being understood that this building is also to afford accommodation for the Dental faculty.

(2) That in fairness to the Canadian Methodist Board, the Board of Governors will meet the expense of levelling the property to make it suitable for building.

(3) That the Treasurer be authorized to remitat once to the field for the purchase of material the \$5,000. gold already advanced to him by the Canadian Methodist Board as an initial payment towards the cost of the building.

(4) That in view of the change of location of the building, and the consequent modifications of construction which may be found necessary because of the establishment of the proposed new Clinical Centre, the Architect, the Builder and the Canadian Methodist Board be asked to come to am agreement as to the precise character and cost of the building; it being understood that from

- to furnish funds up to \$40,000. for its erection, and that a sum of a few thousand dollars was available in addition, towards equipment.
 - 477. Development of Dental and Medical Clinical Centres.
 - 478. Admission of Women into the University. After a full statement by the Chairman of the attitude of the Boatd of Governors and the Executive towards the question (as outlined in Minute #474) a frank discussion took place, and conclusions were reached along the following liesn -
 - (a) That the principle of co-education in West China in accepted.
 - (B) That the views of the Executive as stated in above are reasonable from the point of view of the Women's Boards.
 - (c) That for the present the three Women's Boards on the North American continent should be treated as a single unit, with one representative from each of the Board of Governors, and that the leadies, on reporting to their Boards, secure from them as soon as possible, the names of those nominated to represent them.
 - (d) That for the present the basis of payment for annual maintenance be placed at \$7.500., of which each co-operating Woman's Board shall be expected to pay one-third.
 - (e) That present inability on the part of amy one of the Women's Boards to provide in full its quota for mississ maintenance whould not prejudice its immediate entry in the University as a co-operating unit.

In this connection - Mrs. Lavell expressed the hope that the Canadian Methodist Board would be able to contribute the full amount.

Miss McVeigh regretted very much that the American Baptist Board had been compelled to adopt a rigid policy of retrenchment and that, therefore, it would be unable at present to make any financial contribution.

Miss Sinclair stated that the Methodist Episcopal Board was not in a position to supply the full amount, but was prepared to make a small contribution.

The Secretary was requested to furnish the ladies with copies of the Minutes as above, and they were asked to present the same to their Boards at the earliest possible date, and inform the Secretary of any action taken in connection therewith.

After the warm appreciation of the Executive had been expressed to the ladies for their kindness in meeting the Committee and for the sympathetic manner in which they had sought to face the common problems involved, the ladies withdrew.

4-10/31/479. Boxer Indemnity

- 480. The Need of Arriving at the Total Cost of the Work.
- 481. Christian Mission in Batang.
- 482. Fellowships Abroad.
- 483. Budget. 1925-26 (#s649,560). Dr. Endicott, on behalf of the Canadian Methodist Board, stated that the increased appropriations of \$7,500. had been accepted, on condition that similar action be taken by each of the co-operating Boards on the American Continent.

Dr. Franklin and Dr. Gamewell regretted that their respective Boards could not see their way to furnish more than their former quote, viz. \$6,000.

Discussion followed on the financial difficulty hereby created, and while it was urged that increased contributions might be sought with success from the Chinese for capital expenditures, it was held to be unlikely that they would give for maintenance Finally it was -

RESOLVED, (1) That the Secretary cable to Dr. Beech stating that the Boards are facing retrenchments, which make it logically impossible to increase their contribution to the University, and warning the Senate that it is absolutely imperative that they within the budget for the present year.

- (2) That the Senate be asked to consider carefully the possibility of securing increased revenue from Chinese sources.
- (3) That the question of Binance be placed first on the Agenda of the next meeting, with special reference to the policy of adopting an advancing building program with stationary maintenance resources.
- 484. Further Business Referred by the Board of Governors.
- 485. Date and Place of the Next Meeting of the Executive.

EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS of the WEST CHINA UNION UNIVERSITY.

MINUTES.

FIRST SESSION.

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The Executive Committee of the Board of Governors of the West China Union University met in the Rooms of the American Baptist Foreign Mission Society, 276 Fifth Avenue, New York City, on Thursday, February 5th, 1925, at 10:00 a.m.

The office of Chairman of the Executive being vacant, Sir Joseph Flavelle, Chairman of the Board of Governors, occupied the Chair.

Devotional Exercises were conducted by Dr. W. N. Rice.

The following members were present -

Sir Joseph Flavelle, Bart., LL.D.,

Rev. J. H. Franklin, D.D.,

Rev. Prof. Frank Anderson, M.A., D.D.,

Rev. James Endicott, D.D. - Secretary,

Mr. Mornay Williams - Honorary Member.

Dr. W. N. Rice and Dr. F. M. North, members of the Board of Governors, were present by invitation. Dr. Gamewell was also present for a short time.

Dr. W. R. Morse and Mr. G. B. Neumann of the staff of the University, Rev. Walter Small, University Builder and Rev. W. J. Mortimore of West China were present and on motion were made Corresponding Members.

An apology for absence was received from Mr. George Veux. Jr.

- 486. Senate Minutes. Numbers 1716 to 1762 inclusive, were reported as having been received.
- 487. Correspondence was presented as follows -
 - (a) From the C.M.S. intimating the appointment of Dr. H. G.
 Anderson to succeed Dr. Elliott on the staff of the University.
 - (b) The Secretary intimated that special items in other correspondence demanding attention would emerge in the ordinary course of the Agenda.
- 488. Reading of Minutes. In view of the fact that the Minutes of the previous meeting had been sent in advance to each member, they were taken as read and confirmed.

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Finance. Following the Minute of the Executive Committee (#483 -3) the question of Finance was discussed at great length.

Among other suggestions made was one to the effect that Rev. J. M. Yard, formerly Executive Secretary, World Service Movement of the Methodist Episcopal Church in China, should be asked to endeavor to secure some funds by personal solicitation.

At the suggestion of Mr. Mornay Williams, the discussion was closed with a season of prayer for Divine guidance.

At 12:45 adjournment was made for lunch, at the Hotel Breslin, when the Committee was joined at the table by the following ladies -

Miss McVeigh, representing the American Baptist Woman's Board,
Mrs. G. W. Doane, Chairman, Finance Committee, Baptist Woman's Board,
Miss Lewis, representing Miss Sinclair, Methodist Episcopal Woman's
Board,

Mrs. Mornay Williams.

490. After lunch a discussion took place on the question of co-operation on the part of the Women's Boards with the Board of Governors, in view of the proposal to admit women to the University.

It was stated that the respresentatives of the Women's Boards had had some Conference during the recent missionary Convention at Washington; that they felt it would be best for them to act together as a single unit; that each Board would be prepared to make some financial contribution, but that the precise amount could not yet be defined; that final action could not be taken until after the meeting of the Baptist Board in May.

It was further stated as a fact that there are no facilities of College grade for the education of women under any auspices whatsoever within a radius of more than one thousand miles of Chengtu.

The Chairman emphasized the desirability of the Women's Boards entering the University, as a representative, responsible, co-operating unit, or; a similar basis of trusteeship to that of the other units now represented on the Board of Governors.

SECOND SESSION.

491.

The discussion on Finance was resumed.

In view of the statement by the Secretaries that the North American Boards cannot contribute to the 1924-25 Budget more than \$6,000. each; that the C.M.S. cannot see its way to make any increase, and that no reply has been received from the Society of Friends, it was

RESOLVED,

(1) To reaffirm the statement in Executive Minute #483 (1) that the Budget on the field must be kept strictly within the limits covered by the above appropriation,

491 Finance - continued.

(2) THAT for the present no buildings other than those already sanctioned be undertaken, unless additional funds are in hand in the form of endowments or otherwise for their maintenance,

(3) THAT the Board must be at liberty to solicit funds in the Communions represented on the Board, subject in each case to the rules and usages of the Communion concerned, and with the approval of the Board Secretaries of the same; the initiative in giving effect to this action to be with the Treasurer.

Resignation of Treasurer. The Secretary read a letter from the Treasurer, Mr. George Vaux, Jr., in which he stated that his medical adviser had insisted that he curtail his activities, and that on this account he was compelled to resign his position as Treasurer, which he did with the deepest regret. A telegram was also read from Mr. Vaux, stating that he was confined to his bed and regretting his inability to be present at the meeting of the Executive Committee.

After discussion it was -

RESOLVED:

(1) THAT the Executive accepts with the greatest reluctance, the resignation of Mr. Vaux.

(2). THAT the Secretary write expressing the deep obligation under which Mr. Vaux has laid the Board by his unsparing labors in its interest.

(3) THAT Mr. W. O. Gantz, LL.B., be asked to fill the position of Treasurer, for the unexpired term of Mr. Vaux' office.

493. Further Correspondence.

(1) A letter was read from Rev. E. Hayward, intimating that the Church Missionary Society had appointed Rev. A. A. Phillips to take the place of Dr. Garfield Williams on the Board.

(2) A letter was presented from the Friends' Foreign Mission Association enclosing an account for travelling expenses in connection with the meeting of the Board of Governors at Kingsmead, and with the making of reprints from "The Builder", amounting to £29, 15s., 8 d. RESOLVED, THAT the Treasurer be authorized to pay this amount.

494. Admission of Women to the University. The Secretary read a cable from Dr. Beech as follows -

"Telegraph approval admit classes of women first of September this year."

In the light of the discussion referred to in #490, it was RESOLVED, to reply by cable as follows -

"Cannot authorize a new class of women at present pending united action Women's Boards. Will endeavor to have question settled in May."

- 495. Effort to be made to raise an extra \$10,000. (#651).- RESOLVED to send a copy of the statement to the Board Secretaries and to the Treasurer, and to enquire what has been done.
- 496. Residence for Middle School Teachers. (#634).— It was reported that the Canadian Methodist Board had concurred in this and that an appropriation of \$1,000. had already been made.

Dr. Franklin thought that the Baptist Board might be able to do the same, and promised to bring the matter before them.

Dr. North promised to commend the matter to the Methodist Episcopal Board; he thought the contribution would be made if the others make it.

- 497. Middle School Dormitory and Residence for Foreign Teacher. (#635).— It was reported that the Middle School Dormitory of the Canadian Methodist Mission had been erected, and that the foundations of that of the Methodist Episcopal Mission were complete; the residences of both these missions were erected, and the residence occupied by Mr. R. L. Simkin was also built.
- 498. Question of Board Meeting in Chengtu. (#665).- RESOLVED, THAT this matter be left for later consideration.
- 499. Date and Place of next Meeting of Board of Governors. (#666).- RESOLVED, THAT the meeting be held in New York City at some date between September 22nd and early October, and that the matter be left with the Board Secretaries with power.
- 500. Appreciation of Services of Mr. Mornay Williams. RESOLVED to record with pleasure Minute #1715, in which the Senate expresses its appreciation of the great services rendered by Mr. Mornay Williams to the University.

"THAT this Senate records its high appreciation of the very valued service that Mr. Mornay Williams has rendered this University as a member of its Board of Governors and Chairman of its Executive since the founding of the University, and that we share the Executive's selicitude on his behalf for restoration of health and a continuance of his service on behalf of the University, as expressed in Executive Committee Minute #467."

- 501. Scholarships. (Senate Minute #1721). "(1) THAT the scholarships published in the University catalogue be open to the students of the University or its schools irrespective of missions, and (2) THAT we request missions and colleges to endeavor to secure endowed scholarships upon this basis, that the number of our scholarships may be increased."
 - RESOLVED as regards (1) THAT the conditions laid down by the founders of scholarships cannot be changed without their consent. As regards (2) THAT a copy be sent to the Board Secretaries for comment.

- 502. Treasurer on the Field (Senate Minute #1730 THAT the resignation of Mr. W. M. Crawford as Treasurer be accepted with appreciation of Mr. Crawford's services, and that Mr. W. B. Albertson be elected Treasurer.)
 - RESOLVED, THAT this action be approved.
- 503. Appointment of Short Torm Workers for Teaching of English Language. (Senate Minute #1732 THAT we request the Board of Governors to appoint short term workers (3 to 5 years) to the University for the teaching of the English language.)

RESOLVED, THAT this Minute be referred to the three Board Secretaries for consideration and report at the next meeting.

504. Request for Appointment Full Time Workers in English Department. (Senate Minute #1733 - THAT we ask the missions to appoint at least two workers for full time work in the English Department.)

RESOLVED, THAT this Minute be referred to the three Board Secretaries for consideration and report at the next meeting.

505. Request for Additional Dormitories. (Senate Minute #1736 - "WHEREAS the enrollment has now reached the capacity of the mission dormitories, and from this time forward we must either mark time in our enrollment of students, or provide additional mission dormitories, or change our policy, permitting students to reside outside, and

WHEREAS the present policy of enrolling all students in mission dormitories has proved so acceptable that we should continue it,

RESOLVED, THAT we make the following requests of the missions and the Board of Governors regarding further dormitory accommodations in order that the work of the University may not be brought to a standstill at this prayed for and most opportune period in our progress -

(a) THAT we ask the Friends' Foreign Mission Association to have their new college building ready for occupancy by the autumn of 1925, if possible,

(b) THAT we ask the Canadian Methodist Mission, the Methodist Episcopal Mission, the American Baptist Foreign Missionary Society and the Church Missionary Society each to add an additional dormitory at the very earliest date, one of these dormitories to be ready for occupancy by the autumn of 1926, and

(c) THAT we ask the Missions to pass on their request to their Home Boards with their approval, urging upon their Boards to authorize the erection of these dormitories within the next year if possible,

(d) THAT we request the Board of Governors to reinforce this request to the missions by direct appeal to the Boards at home and by conference with them to secure assurance of the date when these dormitories will be ready for occupanty.

(e) THAT we inform the Board that one should be ready in the autumn of '26 one in '28 and one in '29.

Note - From one year to eighteen months will be required to erect a dormitory after authorization to begin its construction.)

- 505; Request for Additional Domitories. continued.

 RESOLVED, that this Minute be referred to the Board Secretaries for consideration and report at the next meeting.
- Report of Cabinet re Procedure Regarding Residences for Teachers Engaged by the University on the Field. (Senate Minute #1735 a RESOLVED, (1) THAT in engaging teachers the salaries be fixed exclusive of house or living quarters.

 (2) THAT land, when secured, be laid out in building lots, and residence plans for various sizes and costs of houses be developed on the field after consultation with our Chinese teachers in order that the houses to be erected may incorporate their ideals and the better meet their approval as suitable dwelling properties.

(3) As money for this purpose becomes available, and the situation justifies, that houses be erected by the University and rented to our teachers on the following terms:

- (a) Rate of Annual Rental. Four per cent. of capital value of the house and land with its improvements, plus an annual charge for repairs, insurance, upkeep and depreciation.
- (b) Method of Allotment. That residences be allotted to teachers in order of length of service for University.
- (c) That residence properties, in whole or in part, are not to be sublet or used for ather than residential purposes.

income from rents in excess of annual expenditures on the properties be placed to the credit of the Residence Building Fund to provide additional residences.

Referred back to Cabinet. That inasmuch as the Board of Governors is endeavoring to secure funds to provide houses for teachers engaged by the University, we endeavor to secure option on land suitable for residential purposes adjacent to the present property of the University.)

RESOLVED, THAT this Minute be referred to the Board Secretaries for consideration and report at the next meeting.

- 507. New Edition of Chemistry Handbook Dr. Stubbs (Senate Minute #1752) The Executive would record its appreciation of the very valuable service which Dr. Stubbs has rendered in the matter of the Chemistry Handbook.
- Negotiations re Government Registration of the University. (Senate Minute #1754 Inasmuch as our students labor under disabilities because this institution is not registered with the Chinese Government Bureau of Education, be it RESOLVED, THAT we request the President to interview the Government Educational authorities looking to the securing of recognition of this University by the Chinese Government Bureau of Education; it being understood that the consent of the Board of Governors and of the provincial authorities shall be secured before any application to the government at Peking is made, if the conditions of registration are satisfactory to the University.) The Executive recognized that this is a highly important matter, and it was

RESOLVED to refer it to the three Board Secretaries with Dr. Gamewell, with a view to information and advice being tendered to the Executive at its next meeting.

- 509, Location of Medical Building. (Senate Minute #1758 THAT the Medical Building be erected about 150 feet from the East and West main axis road near the Southern boundary of the Marquis Yang site, the building to face Southwest.

 THAT, as an alternative
 - location, we suggest: Facing Southeast toward the gateway at the South end of the Baptist Middle School Dormitory, and about 250 feet from that gateway).

RESOLVED, THAT this matter be referred to the Architect for report before May if possible.

- 80. Re Dr. Peterson. It was reported that Dr. Peterson, who specializes in eyeld ear, nose and throat, was seriously considering transferring his activities to Nanking, which is more completely organized for such work. RESOLVED, to refer the matter to Dr. North to take up; the very earnest hope being expressed that his services can be retained in Chengtu, where they are sorely needed.
- Middle School Lot No. 6 Mr. R. L. Simkin. (Senate Minute #1751 THAT Middle School Lot No. 6 be rented to Mr. and Mrs. R. L. Simkin of the American Friends' Board of Foreign Missions for an indefinite period, at an annual rental to be equivalent to the interest the University can secure from the investment of \$421.80 gold, the value of the property, which sum has been deposited with the University Treasurer by Mr. and Mrs. R. L. Simkin, as per contract between the University Senate and Mrs. and Mrs. R. L. Simkin. (Note Copy of contract in Treasurer's files.)

RESOLVED, to call the attention of the Senate to the fact that their action is out of harmony with the principles laid down by the Executive in \$440 in connection with this matter, as follows -

"THAT the Secretary be instructed to write to the President to the effect that the procedure adopted by the Senate is, according to the understanding of the Board, out of harmony with the principles and constitution of the Board of Governors; and, further, to suggest that if a transfer of the land is to be made, it shall be to the Friends' Foreign Mission Association or to some other of the co-operating Missions, inasmuch as the American Friends have notified the Board that they are not in a position to enter the University as a co-operating unit."

- Size Resignation of Mr. A. H. Wilkinson and request for Reconsideration. (Senate Minute #1720 THAT we express our regrets to him and to his Mission here on the field, at the same time expressing the hope that a way will be found for his speedy return to the work here for which he is so admirably fitted.)

 RESOLVED, THAT the Executive express its hearty concurrence with this action.
- 513. Date and Place of Next Meeting of the Executive Committee. RESOLVED, THAT the place be New York and the date Wednesday, May 20th, and that the Board Secretaries be asked to meet for Conference on the preceding day.

On behalf of the Methodist Episcopal Board, Dr. North extended a cordial invitation to the Executive to meet at their offices, which was gratefully accepted.

After an expression of thanks to the American Baptist Board for their kindness in arranging for the meeting and for their hospitality at luncheon, the meeting was closed with prayer by Dr. North.

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EXECUTIVE COMMITTE: OF THE BOARD OF GOVERNORS of the WEST CHINA UNION UNIVERSITY.

MINUTES.

FIRST SESSION.

The Executive Committee of the Board of Governors of the Yest China Union University met in the Board Room of the Board of Missions of the Methodist Episcopal Church, U.S.A., at 150 Fifth Avenue, New York City, on Wednesday, May 20th, 1925, at 10:00 A.M.

The meeting was opened with Scripture Reading and prayer by Dr. Edwards.

The following MEMBERS were present -

Sir Joseph Flavelle, Bart., LL.D. (in the Chair), Rev. Prof. Frank Anderson, M.A., D.D., Rev. J. H., Franklin, D.D., Rev. James Endicott, D.D. (Secretary), Mr. W. O. Gantz, LL.B., (Treasurer).

The following were present as visitors, and by vote of the Committee, were made CORRESPONDING MEMBERS:-

Rev. Frank M. North, D.D.,
Dr. W. R. Morse,
Miss Elizabeth R. Bender, representing Miss Sinclair, of the
Methodist Episcopal Woman's Missionary Society,
Mrs. James Hales, representing the Woman's Missionary
Society of the Methodist Church, Canada.

- 514. Reading of Minutes. In view of the fact that the Minutes of the previous meeting had been sent in advance to each member, they were taken as read.
- 515. Senate Minutes Nos. 1763 1808 were reported as having been received.
- Residence for Middle School Teachers. In Minute #496 it was reported that the Canadian Methodist Board had concurred in this and that an appropriation of \$1,000. had already been made.

indicated that they hoped to be able to report on the matter at the Executive meeting in the Fall.

517. Scholarships. Senate Minute #1721 - "(1) THAT the scholarships published in the University catalogue be open to the students of the University or its schools irrespective of missions, and (2) THAT we request missions and colleges to endeavor to secure endowed scholarships upon this basis, that the number of our scholarships may be increased."

Executive Minute #501 - "RESOLVED as regards (1) THAT the conditions laid down by the founders of scholarships cannot be changed without their consent. As regards (2) THAT a copy be sent to the Board

Secretaries for comment."

The Board Secretaries reported as follows: -

"It is our judgment that there should be scholarships available to the University for assignment by the authorities of the University without special reference to Church affiliation of the applicants."

RESOLVED, THAT the above be adopted.

518. Appointment of Short-Term Workers for Teaching of English Language.—
Senate Minute #1732 - "THAT we request the Board of Governors to appoint short-term workers (3 to 5 years) to the University for the teaching of the English language."

Executive Minute #503 - RESOLVED, THAT this Minute be referred to the three Board Secretaries for consideration and report at the next

meeting."

A recommendation from the Board Secretaries was presented and, after slight emandation, it was RESOLVED, THAT it be adopted in the following form -

THAT in view of the experience represented in this group we question the advisability of adopting such a policy, though under emergency conditions they might be appointed.

519. Request for Appointment Full-Time Workers in English Department. Senate Minute #1733 - "THAT we ask the missions to appoint at least two workers for full time work in the English Department."

Accutive Minute \$504 - RESOLVED, THAT this Minute be referred to the three Board Secretaries for consideration and report at the next meeting.

RESOLVED to accept the recommendation of the Board Secretaries as follows -

THAT we recognize the need here but at present there is no one available and we would enquire of the Senate as to whether this need is so urgent that it should take precedence over other requests that could be entertained.

520. Request for Additional Dormitories. - Executive Minute #505 - "RESOLVED, THAT this Minute (Senate #1736) be referred to the Board Secretaries for consideration and report at the next meeting."



521. Request for Additional Dormitories - continued.

The Board Secretaries reported as follows - "The Executive Committee of the Methodist Episcopal Board has agreed to the proposal from the President of the University that the funds secured for a Memorial to Bishop Bashford be used in the erection of a building in connection with the Methodist Episcopal College in which dormitory arrangements would be provided.

There is a suggestion of possible aid from Rochester Theological Seminary. The Canadian Methodist Mission, in view of its previous appropriations in the way of Dormitory accommodation, is not in a position to

aid more."

522. Report of Cabinot re Procedure Regarding Residences for Teachers Engaged by the University on the Field. Executive Minute #506 - "RESOLVED, THAT this Minute be referred to the Board Secretaries for consideration and report a t the next meeting."

RESOLVED, THAT the recommendation of the Board Secretaries be adopted

as follows:-

"We favor the acquisition by the University of the property for residences and the control of it. We suggest encouraging contributions from the nationals toward costs of such residences for the staff; that all assignments of residence when secured will be made and dealt with in connection with the compensation of the national members of the staff. It seems to us desirable that each of the co-operating Boards should as early as possible make provision for one such residence and that the data concerning costs and the like be furnished us by the Senate.

523. Date and Place of Next Meeting of Board of Governors.— Executive Minute #499 - "RESOLVED, THAT the meeting be held in New York City at some date between September 22nd and early October, and that the matter be left with the Board Secretaries with power."

RESOLVED to accept the recommendation of the Board Secretaries as

follows: -

THAT the meeting of the Secretaries be held at 10:00 A.M. on the morning of September 23rd; the meeting of the Executive Committee at 2:30 F.M. on that day and the Board of Governors to meet at dinner and hold three sessions, going through Thursday morning and afternoon, September 24th; the meeting on Thursday to convene at 9:00 A.M. Dr. F. M. North as Chairman of the Entertainment Committee to arrange a suitable place for meeting.

524. Negotiations re Government Registration of the University.- Executive Minute #508 - "The Executive recognized that this (Senate Minute #1754) is a highly important matter, and it was RESOLVED to refer it to the three Board Secretaries with Dr. Gamewell, with a view to information and advice being tendered to the Executive at its next meeting."

The Secretary expressed regret that the Board Secretaries had not



considered the matter. After discuscion it was RESOLVED, THAT in response to Senate Minute \$1754, the Executive advise the President of the University, at his discretion, to secure all possible information concerning the conditions on which registration of the University with the Chinese Government Bureau of Education can be made, and that we also request Dr. F. D. Camewell, who is to be in China, to secure such information as he can gather in the same matter, and that action on our part be deferred until we have the full report from Dr. Beech and from Dr. Gamewell.

At this point, Rev. Earl Cransten, a Missionary in West China, of the Methodist Episcopal Church, was introduced to the meeting and, on motion, made a Corresponding member.

525. Location of Medical Building. - Executive Minute 7509 - "RDSOLVED, THAT this matter be referred to the Architect for report before May, if possible."

The Secretary road a lengthy letter from the Architect covering blue prints, indicating two alternative sites for the Medical Euilding, one of which (Plan B) was related to acquiring certain property and constructing a new road.

RESOLVED, THAT the letter of the Architect and blue prints be forwarded to the President; THAT in view of the statement from the Architect, the Board advises the erection of the College as indicated by Plan A. If for the successful operation of Plan B, expenditure must be made for acquiring land for a new road, the present miximal state of University finances makes it difficult for the Board to meet a further strain upon its funds for acquiring property for the necessary new road. If, however, Plan B, is based upon the projection of a new road which bears an important relation to the use of the property for later developments in the University which would be rendered less useful if Plan A is adopted, then the President shall be instructed to ascertain the probable cost for acquiring land for the construction of the new road.

At this point Dr. Ralph E. Diffendorfer entered the meeting and, on motion, was made a Corresponding Member.

526. Question of Board Meeting in Chengtu. - Executive Minute #498 - "RESOLVED THAT this matter be left for later consideration."

RESOLVED, THAT this matter be referred to the full Board meeting to be held in September, with the request that the Secretarias make enquiry of their respective constituents as to the feeling for the meeting to be held in Chengtu.



527. Effort to be made to raise an extra \$10,000.- Executive Minute \$495 - "RISCLUED, to send a copy of the statement to the Board Secretaries and to the Treasurer, and to enquire what has been done."

It was stated that there was no report to make. RESOLVED, THAT the matter be brought up at the next meeting of the Board of Governors.

528. Admission of Women to the University .- The Secretary reported that -

The Woman's Missionary Society of the Methodist Church, Canada, is making a grant of \$2,000. for the calendar year 1925;

The American Baptist Woman's Foreign Missionary Society is making a grant of \$1,000. a year for three years, beginning with the calendar year 1925:

The Woman's Foreign Missionary Society of the Methodist Episcopal Church had made a grant of 31,000.

As it has been made possible to change the action (#494) of the last Executive because of the more favorable financial conditions as evidenced by the contributions made by the various Women's Boards, the Chairman requested the Secretary to send the following cable to the President - "YOU HAVE FULL AUTHORITY TO ADMIT WOMEN BUGINING SEPTEMBER."

RESOLVED, THAT the action of the Chairman and the Secretary be ratified.

529. Services of Mr. T. R. M. Brecken. Senate Minute #1768 - Be it resolved that the Senate record its high appreciation and sense of gratitude for the services Mr. T. R. M. Brecken rendered this University as a member of the Staff in the Faculty of Religion, and the constructive contribution he made to the religious life of both students and staff, and be it further RESOLVED THAT as his resignation will be a positive loss to this institution and the cause we serve, we ask him to make an effort to return to his field of labor here at the earliest possible date.

RESOLVED, THAT the above be noted, with an expression of regret on the part of the Executive, and of warm appreciation of his services.

530. Request for Appointment of Dr. C. W. Freeman. - RESOLVID, THAT the Senate urge the Board of Foreign Missions of the Methodist Episcopal Church, U.S.A. to appoint Dr. C. W. Freeman at the close of his furlough to work in the Vest China Union University for Hospital Administration and the teaching of Dermatology.

RESOLVED to approve the action of the Senate and refer the matter to the Board of the Methodist Episcopal Church for action.



531. Requests for Appointment of Workers .- Senate Finute #1775 .-

(a) Be it resolved that we request the reappointment of C.M.M. members of the staff now serving the University, including Dr. Crawford for special lectures on public health.

That we also request Mr. Soper of another appointed for the Faculty of

Education.

A replacement for Mr. Brecken in the Faculty of Religion,

The appointment of Dr. and Mrs. H. D. Brown to the Faculty of Science,

The appointment of Dr. "illiams to the Faculty of Medicine,

The appointment of Dr. Agnew to the Faculty of Dentistry not later than September 1925.

(b) THAT we request the W.M.S. to appoint Mrs. Hockin, or some other worker (Miss Mambley being suggested) for work in connection with the Women's College.

(c) Be it resolved that we request the reappointment of the M. l.M.

members of the staff now serving the University.

That we also request the appointment of Mr. Liu Sao Dsi to the University in July of this year, chiefly for the principalship of the Coucher Practice School.

The appointment of Mr. and Mrs. Rape and Mrs. Manly to the Faculty of

Arts,

The appointment of Mr. and Mrs. Dudley to the Faculty of Education on their return from furlough,

The appointment of Dr. Manly for the Faculty of Religion and the Middle

The appointment of a replacement for Dr. Peterson in the person of Dr. Stevenson or some other doctor, for the Faculty of Medicine.

(d) Be it resolved that we request the reappointment of the A.B.F.M.S. members of the staff now serving the University, including the appointment of Miss Downer for part time, as herotofore, if full time cannot be secured, and the continuation of the appointment of Miss Denison in Chengtu for nursing work in the teaching hospital.

That we also request the appointment of Mr. Clark as soon as possible

in connection with the Faculty of Education, and

The appointment of a doctor, specialist in surgery, for the Faculty of Modicine.

(e) Be it resolved that we request the reappointment of F.F.M.A. members of the staff now serving the University,

That we also request the appointment of Dr. Chen Hung Sin, and a missionary doctor specialist (Dr. Edgebrook being suggested) for the Faculty of Medicine,

The prospective appointment (as soon as language study period permits) of Mr. and Mrs. Sewell to the Faculty of Science.

(f) Be it resolved that we request the reappointment of C.M.S. members of the staff now serving the University,

That we also request the appointment of Miss Mannette, or some other worker,

That we request the appointment of a replacement for Mr. Wilkinson, resigned, in connection with the Faculties of Arts and Education,

And the early appointment of Dr. Anderson, or some other doctor to the Faculty of Medicine, as a replacement for Dr. Elliott resigned.

RESOLVED. THAT, as it is assumed that each Board will have received recommendations corresponding to this action, the EXECUTIVE ask each Board to honor as far as possible, these requests.

Site for Church Missionary Society College - Senate Minute #1776 - WHTRUAS it has proved practically impossible for the C.M.S. to purchase ground adjacent to the University central site; and whereas a certain section of the central plot, by the transfer of the medical work from the former site east of the north and south road to the Marquis Yang property, leaves that section undesignated, and the C.M.S. representatives have requested the University that it be transferred to them for their college purposes,

Be it resolved that we approve of such transfer, subject to the agreement of the Board of Governors and the mission concerned on the following conditions -

That the Church Missionary Society will purchase and give in exchange free of all encumbrance an equal section of land adjacent to the Marquis Yang property which will be required for the development of the Medical work.

NOTE - The property which the C.M.S. desires to purchase is that section of ground owned by the University immediately east of the north and south road, southern extension, and north of the road which passes to the north of the SanTai, corresponding to the section now occupied by the C.M.M. Hart College.

RUSOLVUD, THAT in the judgment of the EXECUTIVE the action is out of harmony with the original intention by which this area is reserved for University purposes.

At this point Eishop Beecham of the Methodist Episcopal Church, was introduced to the Committee and, on motion, made a Corresponding Member.

533. Necessity of Increasing Financial Support. Senate Minute #1777 - Inasmuch as an increasing budget must be provided for the University to meet its natural needs and desired growth, and inasmuch as it appears that the contributing Boards are not in a position to give assurance of a continually increasing amount toward University Support,

(a) Be it RESOLVED, THAT it is the opinion of the Senate that immediate steps should be taken for the building up of a constituency, both in China and in the home lands, from whom additional substantial support to that which is supplied by the contributing Mission Boards, may be secured.

(b) Be it RESOLVED, THATin order to give effect to such a policy we reaffirm our former requests that provision be made for an office in the home lands for the engagement of a Financial or Executive Secretary.

(c) Be it RESOLVED, THAT we recommend to the Board of Governors that Mr. J. M. Yard be engaged as University Executive Secretary and that the



Board of Governors enter into negotiations with the Board of Foreign Missions of the Methodist Episcopal Church for his release under such conditions as will permit of his being engaged for this work.

The above question was considered by the Secretaries and it was recommended that the matter be reconsidered in the meeting of the Executive Committee in view of the recommendation from the field.

After full discussion by the Exocutive it was

RISOLVID, THIT we leave to the three Secretaries (Dr. Edwards having suggested the substitution of Dr. North for himself) the study of the whole question involved in Senate Minute 1777, and that they report to the Board.

It was further RTAOLVED, THAT the President be notified that there is an additional sum of \$2,500. Gold available for maintenance purposes in 1925.

Furlough of Mr. M. G. Brown. Whereas the Executive of the Educational Union reports that inasmuch as Miss Bassett is due to go on furlough in 1927, it will be better for the work of the Union if Mr. Brown on in 1926, and WHITEAS Mr. Sawdon will return to the field in 1925,

BISOMY ID, IMAT we recommend to the Board of Governors that Mr. Brown be given permission to proceed on furlough in May 1926. (Senate Min. #1779).

RESOLVED, THAT as far as the Executive is concerned the action is approved; the question of his status to be referred to the Board concerned.

535. Additional Dormitory Accommodation. - (Senate Minute #1787 - The following communication having been received from the Methodist Spiscopal Mission:

"At a meeting of the M.E. Mission the following resolution was adopted - 'In response to the request of the Senate for additional dormitories, we regret to state that we have no prospect of providing such a dormitory unless a transfer of the gifts and promises toward the Bashford School of Religion could be made to the M.E.Collere building as a memorial to Bishop Bashford. Should this meet with approval, a portion of the building would be reserved for dormitory purposes and a portion allocated to the University for work under the Faculty of Religion.'"

(Sgd.) G. R. LARKIN, Sec'y.

Be it RESOLVED, THAT in response to this request from the M.B.Mission

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we refer this request of theirs to the Board of Covernors for negotiations with the Methodist Episcopal Board with our endorsement provided building operations can so forward this year or in the immediate future, as formitory accommodation for students is our most pressing need in buildings, and the space available for the School of Religion in this building will meet our requirements for many years.

The MEMOUTIVE considered this question and it was MEMOLVED, THAT having heard with pleasure the willingness of the Methodist Episcopal Board of Foreign Missions to grant the request made from the field, that we release all claim that we as a Board may have in the matter.

Library Building. - (Senate Minute #1788 - RESOLVED, THAT the thanks of the Senate be communicated to Mr. and Mrs. B. C. Lamont for payment of \$5,000. completing their original promise of \$15,000. for the erection of the Library Building, and be it further RESOLVED, THAT we request the President to endeavor to secure from Mr. and Mrs. Lamont the balance that will be needed for the completion of this entire building, but in case further gifts from Mr. and Mrs. Lamont are not secured, that we request the Board of Governors to permit the application of the following gifts which have been entirely or partially paid to the Treasurer of the University, to go forms toward the completion of the building, especially the north wing, which is to be used for Museum, allowing the gift of Mr. and Mrs. Lamont to apply on the Library section only. The gifts are as follows -

apply on the Library section only. The gifts are as follows - Bequest and gifts of \$5,000 (?) gold, from Mr. James Keen, upon which

bequest 33,000 (?) have already been received.

Bequest of Mrs. Matilda Mason given by Mr. Botkin amounting to approximately 33,500. gold.

And 1,000. gold from Mr. Morris.

These gifts were undesignated except Mrs. Mason's bequest, which was to be a memorial.

After discussion by the UXECUTIKE it was RESOLVED, THAT Dr. North be requested to enquire into the availability of the gifts of Mr. James Keen, Mrs. Matilda Mason and Mr. Morris for the payment of necessary sums for the completion of the Library Eucliding; the wall of the Library to be carried only as far as these sums may complete it, and then only so far as may be considered absolutely necessary. On report from Dr. North the Secretary will communicate with the President.

537. Course in Pharmacy. (Sonate Minuto #1790 - The following resolution has been received from the General Council of the Canadian Methodist Mission:

"RUSOLVED, THAT we assure the Senate of the Union University that it is our purpose to continue to teach the peculiarly pharmacy subjects of the C.M.S. School of Pharmacy, which constitute the final year of the proposed course in Pharmacy in the Union University."

In view of the assurance contained in the above resolution, be it RESOLVED, THAT subject to the approval of the Board of Governors and the degree-granting authorities, we incorporate in our catalog a new department under the Science Faculty leading to the degree of Bachelor of Science, to in-

clude at least one year's work in pharmacal subjects, with the understanding that those subjects will be taught by the C.M.M. at their School of Pharmacy under the supervision of the Senate of the University.

Senate Minute #1791 - Inasmuch as the University is already teaching all other subjects except the Pharmacal subjects required in this new course, and consequently no additional financial burden will fall upon the University by its introduction, be it RESOLVED, THAT we ask the Board of Governors to approve of the establishment of this department.

RESOLVED, THAT the above item by referred to the Canadian Methodist Mission for information and report.

538. Dr. J. L. Stewart. (Senate Minute #1795 - RISOLVED, THAT we ask the Board of Covernors, and through them Dr. J. L. Stewart's Mission Board, that facilities be offered Dr. Stewart while at home on furlough, to do work in the interest of the University, secure gifts and workers greatly needed, and to visit educational institutions.

RESOLVED, THAT this matter be referred to the Canadian Methodist Mission for report in connection with the consideration of the whole principle by the Board of Governors.

539. Purchase of Hardware. Senate Minute \$1803 - Inasmuch as the \$5,000. Cranted by the Board of Governors for Medical and Dental College is required for letting contracts for brick, tiles and lumber,

RESOLVED, THAT we ask the Board of Covernors to release an additional sum sufficient to enable Mr. Small in consultation with the Architect, to purchase the necessary hurdware for the Medical and Dental Building.

RESOLVED, THAT the Canadian Methodist Church be asked to release a sum of money sufficient to purchase the Hardware.

540. <u>Building Superintendent</u>. Senate Hinute #1804 - THAT we favor the use of the term "Duilding Superintendent" to designate the University builder.

RESOLVED, THAT the EXECUTIVE approve of the term "Building Superintendent to designate the University builder.

541. Grant Requested to Viden Road. RESOLVED, THAT we ask the Board of Governors for a special grant to meet charges which will be levied by the municipal authorities for putting wide roads through our property and moving necessary buildings.

RESOLVID, THAT the Secretary be asked to make enquiry from Dr. Beech as to possible cost and to cable if necessary. Also to suggest that all such requests for money be accompanied, if possible, by a statement of the approximate amount needed.



A letter was read from Dr. Morse requesting \$1,000. Gold for necessary medical equipment, also one from Professor P. M. Bayne regarding equipment for Biology, Histology and Embryology.

No action was taken, especially in view of the fact that an additional grant had been made to the University for maintenance.

- 542. Relation of Women's Boards. RESOLVED, THAT Dr. North, Dr. Franklin and Dr. Endicott be asked to prepare a Minute covering the Constitutional side of the status of the Women's Boards in relation to the University.
- Candidates for Graduation. Senate Minute #1796 "RESOLVED, THAT WE request the Regents of the University of the State of New York to prepare and send diplomas to be granted to the following students on the satisfactory completion of the work in this academic year:

Hsu Chang Lin Arts Degree
Liu Shao Dji " "
Lo Yuin Tsung " "
Mong Ti Lien " "
Tao Li Yung " "
Gi Bin Science Degree
Yang Djen Lung " "

RESOLVED, THAT the Secretary be asked to communicate with the Board of Regents and assure them that the University will follow the same course as before, and that diplomas will not be granted until the results of examinations are known.

544. Fellowship for Dr. J. C. Humphreys. Senate Minute #1800 - "RESOLVED, To make application to the Rockefeller Foundation, China Medical Board, for a Fellowship for Dr. J. C. Humphreys for study during furlough."

RESOLVED, THAT the Secretary be asked to co-operate with the Senate in the effort to secure a Fellowship for Dr. Humphreys from the Rockefeller Foundation.

545. Thanks to Methodist Episcopal Board. RESOLVED, THAT the warm thanks of the Executive be accorded to the Methodist Episcopal Board for so kindly providing accommodation for the meeting and for their hospitality at luncheon.

The meeting was closed with prayer by Dr. Endicott.

EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS of the WEST CHINA UNION UNIVERSITY.

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New York, September 23rd, 1925.

The Executive Committee of the Board of Governors of the West China Union University met in the Board Room of the Board of Missions of the Methodist Episcopal Church of the United States of America, at 150 Fifth Avenue, New York City, on Wednesday, September 23rd, at 2:30 P.M.

The meeting was opened with prayer by Rev. Dr. F. M.

North.

The following members were present:-

Sir Joseph Flavelle, Bart., LL.B. (in the Chair), Rev. Prof. Frank Anderson, M.A., D.D., Rov. J. H. Franklin, D.D. Rev. J. Edwards, D.D. Mr. W. O. Gantz, LL.B.

The following were present as visitors and by vote of the Committee, were made Corresponding Members -

Rev. F. M. North, D.D.,

Mrs. James Hales, representing the Woman's Missionary
Society of the Methodist Church, Canada,

Mrs. Thomas Nicholson, representing Miss Sinclair, of
the Methodist Episcopal Woman's Missionary
Society,

Rev. Dr. J. L. Stewart,

Mr. E. N. Meuser, Dr. C. W. Freeman.

- 545. Reading of Minutes. In view of the fact that the Minutes of the previous meeting had been sent in advance to each member, they were taken as read.
- 546. Senate Minutes .- Nos. 1809 to 1845 were reported as having been received.
- 547. Illness of Mrs. James Endicott. The Chairman stated that he brought to the Committee from Dr. Endicott, very deep regret for his inability to be present on account of the serious illness of Mrs. Endicott.

 RESOLVED, THAT the Secretary be requested to write to Dr. Endicott a letter expressive of the deep sympathy of the Committee and of their hope that Mrs. Endicott may speedily recover.
- 548. Illness of Mr. Mornay Williams. Dr. Franklin reported that Mr. Mornay Williams is far from well and is confined to his house.

 RESOLVED, THAT the Secretary be requested to write a letter expressive of the sympathy of the Committee and of the hope that his condition may speedily improve.



- 549. Minute Secretary. RESOLVED, THAT Rev. Dr. Anderson be requested to act as Minute Secretary to the Executive Committee and the Board of Governors.
- 550. Hours of Meeting. RESOLVED, THAT the Executive Committee rise at 5:30 P.M.; arrangements having been made for the Board of Governors to meet at dinner at 6:15 P.M. and immediately thereafter to hold its first session.
- 560. Agenda for Board of Governors. RESOLVED, THAT the Agneda for the meeting of the Board of Governors as prepared, be adopted.

Consideration was given by the Committee to the following items on the Agenda -

- 661. Provision of a Secretary for the President. RESOLVED, THAT a Secretary be attached to the office of the President, and THAT provision for the same be made, when necessary, in the budget.
- 562. Furlough of President. RESOLVED, THAT the President be advised that the Board does not contemplate holding its next meeting in Chengtu, and that the time of his furlough be left to the judgment of himself and the Senate.
- 563. <u>University Post-Office</u>.- RESOLVED, THAT the erection of a Post Office on the University grounds be left to the discretion of the President, with the advice of the Senate.
- 564. Maintenance Budget, 1926.— The Budget estimate from the field as outlined in Senate Minute #1837 was fully discussed. The sum total requested for use on the field for 1926 was \$26,015. (inclusive of \$1,500. estimated loss on exchange) as compared with \$22,387 asked for in 1925.

After a very full discussion it was RESOLVED, THAT with the object of conveying to the workers in China an adequate conception of the intensely sympathetic attitude of the Committee, Mr. Silcock, being both a Board Secretary and a former worker on the field, be requested to prepare a full Minute along the lines of the feeling of the Committee that the field be advised that the funds available will not be greater than those last year; THAT power be remitted to the Exocutive Committee of making any increase that may result from action taken by the Boards, the responsibility for discharging their obligations to the University being put before the Boards in the strongest possible terms with a definite statement of the present position of the University owing to the critical conditions existing in China.

The following is the Minute prepared by Mr. Silcock "Very careful and sympathetic consideration has been given to the
problem of the University Budget for 1926, and it is RESOLVED,

- 1. THAT members of the Board of Governors be requested to lay before their Mission Boards, and as opportunity permits, before individuals, the acute need of the University for growing maintenance funds; the special need for funds to employ further Chinese members on the Faculty, to pay them more adequately, and to provide them with housing accommodation; the emergency needs that are likely to arise from present critical conditions in China; and the boundless opportunity which is likely to open as soon as the present troubles subside.
- 2. THAT the Executive Committee be empowered to authorize an increase in the 1926 Budget if increased appropriations from the Boards or other gifts so warrant.
- 3. THAT as it seems prejudicial to the best interests of the University to make any public or widespread appeal for funds while the China



situation is so difficult, and as most of the Boards are facing retrenchment and cannot therefore contemplate present increases in University appropriations from their regular funds, the Board is reluctantly limited to authorizing for the 1926 Budget G\$17,500. for use on the field, retaining G\$7,500. for needs at home."

565. Relation of Women's Boards. - (Executive Minute #541). - Dr. North presented a memorandum on the subject prepared by himself which he regretted he had not yet been able to submit to the judgment of Dr. Franklin and Dr. Endicott. The memorandum reads as follows -

"A Committee was appointed to examine the Constitution of the University with a view to indicating how the Societies and Departments representing Woman's work can be definitely and legally related to the administration of the University both in its Board of Governors, and in its organization on the field. The questions involved are rather difficult and no definite report is practicable, until certain principles are determined.

The questions involved are, first, is it desirable to seek modification of the Constitution of the University as it stands in order to integrate these other units with the existing organization. Or is it preferable to develop a working arrangement which will be provisional with a view to such experience as may provide a basis for a consitutional adjustment.

Second, if it be desirable to follow either plan, how are the groups representing the Woman's work to be considered as a part of the Boards now existing or as independent units.

Third, since there is no Woman's Missionary unit on the field, certainly in the case of some of the Missions, apart from the Mission itself, how can a Constitutional arrangement be made by which the representation should be made as based upon some special group of women workers in a Mission.

The organization of the various Boards and Missions so greatly differs that it is difficult to make such a concrete statement as would afford a common ground for action in either case.

Your Committee therefore, is not ready to make a definite report, but rather recommends that the matter be discussed by the Board of Governors, that the opinion and desire of the representatives of the Woman's work be carefully considered and that further time be given for study. In the meantime such provisional arrangements to be agreed to as will keep the representatives of the Woman's work in council with the Board of Governors, and the Executive Committee, and with the University representatives on the field. It is understood that the return of President Beech on furlough is impending, and the question is raised here if this provisional arrangement might not extend until his return, the study of the situation to be con
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REWOLVED, THAT the matter be referred to the Board of Governors for direct action.

The meeting adjourned at 6:15 P.M.

executive committee
of the
BOARD OF GOVERNORS
of the
WEST CHINA UNION UNIVERSITY.

Minutes of meeting held in Toronto, 27th January, 1926.

FIRST SESSION.

The Executive Committee of the Board of Governors of the West China Union University, met in the Board Room, Wesley Buildings, 299 Queen Street West, Toronto, on Wednesday, January 27th, at 10:00 A.M.

The meeting was opened with prayer by Rev. Dr. Edwards and Rev. Dr. Endicott.

The following members were present:-

Sir Joseph Flavolle, Bart., LL.D. (in the Chair)

Rev. Prof. Frank Anderson, M.A., D.D.,

Rev. J. H. Franklin, D.D.,

Rev. J. R. Edwards, D.D.,

Rev. James Endicott, D.D., (Secretary)

Mrs. James Hales.

The following were present as visitors and by vote of the Committee, were made Corresponding Members -

Rev. J. L. Stewart, D.D., Vice-President of the University, Professor P. M. Bayne, Dr. Retta Gifford Kilborn.

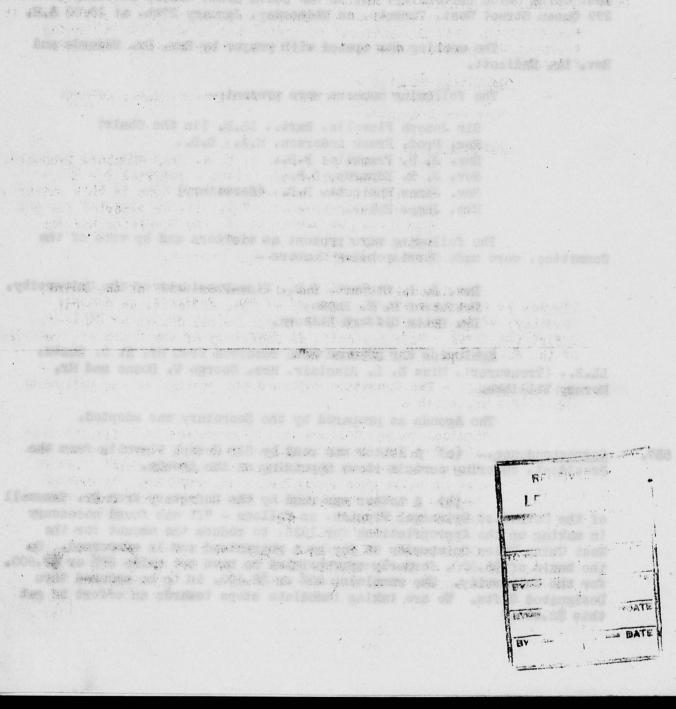
Apologies for absence were received from Mr. W. O. Gantz, LL.B., (Treasurer), Miss E. L. Sinclair, Mrs. George W. Doane and Mr. Mornay Williams.

The Agenda as prepared by the Secretary was adopted.

557. Correspondence.- (a) A letter was read by Sir Joseph Flavelle from the President, covering certain items appearing on the Agenda.

(b) A letter was read by the Secretary from Dr. Gamewell of the Methodist Episcopal Mission, as follows - "It was found necessary in making up the Appropriations for 1926, to reduce the amount for the West China Union University so far as a guaranteed sum is concerned. On the basis of \$6,000. formerly appropriated we have set aside 60% or \$3,600. for the University. The remaining 40% or \$2,400. is to be secured thru Designated Gifts. We are taking immediate steps towards an effort to get this \$2,400."





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- (c) The Secretary also read a letter from the Rev. A. A. Phillips of the Church Missionary Society, informing the Executive of the appointment of Dr. H. G. Anderson to the medical staff of the University.
- 558. Hours of Meeting. RESOLVED, Trat this meeting adjourn at 1:10 P.M. and reassemble immediately after lunch.
- 559. Inability of Mr. Mornay Williams to attend. Sir Joseph Flavelle read a communication from Mr. Mornay Williams in which he expressed regret that owing to his ill-health he would be unable to attend the meeting, and asked that on this account his resignation be accepted. RESOLVED, THAT the Secretary be asked to write to Mr. Williams expressing the deep regret of the Executive Committee at his ill-health, and advising him that the Executive is unable to deal with the question of his resignation and shall therefore continue to look upon him as an Honorary Member.
- Reading of Minutes. The Minutes of the previous meeting of the Executive Committee and of the Board of Governors were before the Committee and it was RESOLVED, THAT Dr. Endicott be instructed to make the following corrections therein, in accordance with a letter received from Mr. Silcock -

Executive Minutes Insert name of Mr. H. T. Silcock, M.A., amongst
"Members Present".

Board Minutes
Delete name of Mr. H. G. Wood, from "Members Present".

#701 - Instead of "Mr. Silcock reported for the
Committee, that nothing had been done in this matter",
insert the following - "Mr. Silcock reported for the
Committee and explained why the Committee had not
taken any definite action".

#703 - Insert name of Dr. Stewart.

The Executive Committee also changed #699 of the Board Minutes to read as follows - Instead of "Dr. Endicott, as General Secretary of the Board of Missions of the United Church of Canada", insert the words - "Dr. Endicott, as Secretary of the Board of Governors of the West China Union University".

561. Medical College. The Secretary reported the receipt of the following cable from Dr. Beech -

"Medical Dental College buildings cannot be built for less than \$70,000. American Gold. Will you permit us to complete two wings costing \$44,000. American Gold? Centre can be built when funds have been provided. Telegraph approval build foundation. Particulars have been forwarded by letter."

Considerable discussion was given to this question and it was the judgment of the Committee that the present difficulties in China are not deemed to be an adequate reason for interrupting the

building program of the University, and in view of the fact that the Medical Department of the University is the Department which is developing most rapidly, and of the further fact of the generosity of the Methodist Board in providing \$40,000. Gold for the erection of the Medical Dental Building, RESOLVED, THAT permission be given for the erection of two wings of the building, it being understood that the other Boards will be approached with a view to their including in their estimates in the future such grants as will enable the Building to be completed according to the original plan.

- Dr. James M. Yard as Financial Secretary -- RESOLVED, THAT Dr. J. M. Yard be employed as Financial Secretary and charged with responsibility of promotion to carry on cultivation and publicity for the West China Union University. Dr. Yard shall be authorized to make personal approach to individual donors and to prepare the way for similar financial efforts by Vice-President Stewart and later by President Beech when on furlough. He shall be expected to effect an understanding with the proper authorities of the Boards in their financial programs so as to have their co-operation in financial undertakings. Arrangements for office space and equipment, amount of salary and budget shall be determined after approval by a Committee composed of Secretaries Franklin, North and Edwards and Treasurer Gantz. This Committee shall likewise determine the date for Dr. Yard entering upon his duties. The salary and expense budget shall be paid from receipts resulting from his financial efforts. It is advised that Dr. Yard's efforts shall be centred chiefly on securing funds for maintenance and endowment for the University. The Treasurer is hereby authorized to make such advance payments as necessary to meet salary and budget expenses.
- Dr. J. L. Stewart. In response to Senate Minute #1795 asking that "facilities be offered Dr. Stewart while at home on furlough to do work in the interest of the University, secure gifts and workers greatly needed, and to visit educational institutions", the Board of Governors referred the matter "to the Executive Committee with the expression of the hope that he may be so released".

 RESOLVED, THAT Dr. Stewart shall collaborate with Dr. Yard
- 564. Residence for Middle School Teachers. Drs. Edwards and Franklin regretted that they were unable to make a report at this time.

in answer to Senate Minute #1795.

- 565. Site for Church Missionary Society College.— The Executive reaffirm their regret that it would appear to be necessary to encroach upon land which had been set apart for University purposes; nevertheless, in view of the facts (a) THAT the opinion on the field is unanimously in favor of the proposal of the Senate, (b) THAT money is available for buildings which may otherwise be divested to other purposes, and (c) THAT it is understood that the C.M.S. intend ultimately to erect not only a Dormitory, but also a College on the site, the Executive is of opinion that they should revise their judgment as expressed in Executive Minute #531, and that the Senate should be permitted to take action along the lines of its Minute #1776.
- 566. The Treasurer and Office Arrangements for his Work. RESOLVED, THAT this matter be referred to the three Secretaries in New York (Drs. Edwards, North and Franklin) and the Treasurer, Mr. Gantz, with full power.

567. Auditors' Report. - RESOLVED, THAT this Report be referred to the special Committee in Now York (Drs. Edwards, North, Franklin and Mr. Gantz), who will at a later time make a report upon it. In the meantime full power is given to take such action as is necessary.

Dr. Freeman of the Methodist Episcopal Mission of West China, was at this juncture made a Corresponding Member and invited to attend the afternoon session.

The Meeting adjourned at 1:10 P.M. for luncheon.

SECOND SESSION.

568. Fellowships Abroad. It was reported that the American Baptist, the Canadian Methodist and the Methodist Episcopal Boards are already encouraging and supporting students in studying abroad, after careful selection and recommendation from the field.

RESOLVED, THAT we encourage the Senate of the West China Union University to recommend to the co-operating Boards in Canada and the United States such graduates of the University as, in its judgment, should be enabled by the Boards to take post-graduate work in institutions of learning in China or North America, with a view to service by them on the faculty of the University; and, THAT in the selection of candidates for post-graduate study with the assistance of the Boards, the following requirements are suggested.

(1) Graduation from the West China Union University or some other standard school in China.

(2) Demonstrated ability, Christian character and zeal for the cause of Christ.

(3) One or two years of experience in actual service in the field.

(4) A definite decision as to the form of service for which preparation is to be made.

(5) A definite agreement as to the maximum number of years to be spent in post-graduate study with assistance by the Boards.

- Course in Pharmacy. Dr. Endicott reported that this matter had been discussed at great length by the United Church Board of Missions without any definite conclusion being reached. After consideration the following action was taken INASMUCH as there is no assurance from the above Board that it is their purpose to continue to teach the peculiar pharmacal subjects which constitute the final year, the Executive is not in a position to recommend any action in the matter at the present moment.
- Teacher of English. Senate Minute #1860 RESOLVED, THAT in response to the request of the Executive of the Board of Governors as expressed in Minute No. 519 of their meeting, asking if our request for a teacher of English take precedence over all other requests for staff, we reply in the affirmative. And that we ask them to send out a qualified teacher for our Department of English Language, or that they cable authorization for us to engage one, such authorization to imply a special grant for salary and expenses of \$1,500. Gold per year.

RESOLVED, THAT this item be forwarded to the co-operating Boards in England, United States and Canada, and that their attention be

called to the fact that Dr. Crawford, who is in charge of the Department of English, comes on furlough this year, thus leaving them in further greater need of a teacher.

Chinese Members of the Staff .- Senate Minute #1864 - WHEREAS there is 571. urgent need of adding more qualified Chinese members to the University staff, and

WHEREAS, our current

budget is so limited that additional salaries cannot be charged thereto without working injury to the general interests of the University, thereforc, be it

RESOLVED, THAT We

petition the Board of Governors and the Missions on the field to cooperate with us to make possible the appointment of such especially supported workers as the Senate may from time to time ask for. And be it RESOLVED, THAT We further (#1865) suggest the following methods of giving effect to the above resolution:

1. THAT we ask the Missions to broaden the scope of their appointments to the University so as to include Chinese appointed on the same basis as missionaries, that is, the Mission being responsible for salary, house and other expenses.

2. THAT the Board of Governors, in co-operation with the Boards of Missions secure a reserve fund for the support of Chinese members of our staff.

3. Although there is great need for more missionary members on the University staff, we consider the need for qualified Chinese so urgent that if funds for their appointment cannot otherwise be furnished we recommend to the participating Missions that in cases where missionary members of the staff resign and their salaries are released, the money thus made available be used to engage qualified Chinese, if by so doing, the interests of the Mission Boards can be conserved.

The Executive discussed at length the question of an increase in the number of Chinese members of the staff, and it was RESOLVED (a) To accept recommendation #1 of the Senate, with the omission of the words "appointed on the same basis as missionaries",

(b) To

accept recommendation #2 of the Senate, and

(c) To

omit recommendation #3 of the Senate.

573. Friends' College Gateway -- Senate Minute #1850 - RESOLVED, THAT we approve the proposed plan for a central gateway to the Friends' College, on the understanding that the University Architect shall be consulted to insure that it shall harmonize with the general scheme of architecture.

RESOLVED, THAT the action of the Senate be approved.

Funds for the Clock Tower .- RESOLVED, THAT the Secretary be requested to write to Dr. Beech asking him to furnish Dr. Franklin with full information regarding the Clock Tower.

1230

574. Report of the Property Committee. - Senate Minute #1868 - RESOLVED, THAT we inform the Board of Governors that the cost to the University of widening and macadamizing its share of the South Gate street to the Administration Building Gate, and improving the dirt road through the University grounds will be approximately \$1,000. Gold, and

WHEREAS, this tax for improvement cannot, and in equity should not, be made a charge upon our current budget, but should be provided equally by special grants from each of the co-operating Missions organizations which benefit by the improvements, therefore be it further (#1869)

RESOLVED, THAT the sum be secured from the Missions on the field if possible, and if not so secured that we petition the Board of Governors to request the co-operating Mission organizations (including the Women's College) for a special grant of \$200. Gold each, for this purpose.

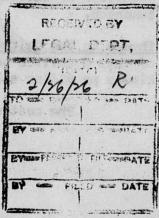
In response to this item, the Executive Committee RESOLVED, THAT each of the three contributing Boards on the American Continent be requested to furnish \$200.; THAT the British Boards be asked to provide \$200., and THAT the co-operating Women's Boards be asked to provide a further \$200.; making a total of \$1,000. Gold.

- Application for Fellowship for Dr. C. B. Kolly. Senate Minute \$1882 RESOLVED, THAT application be made to the China Medical Board for a fellowship for study abroad for Dr. C. B. Kelly who goes on furlough in the spring of 1926.

 RESOLVED, THAT this Committee support the recommendation of the Senate.
- Date and Place of Next Meeting of the Board of Governors. RESOLVED, THAT the next meeting of the Board of Governors be held in the Rooms of the American Baptist Foreign Mission Society, 276 Fifth Avenue, New York, on September 14th and 15th; the Executive Committee to meet at 10:00 A.M. on the 14th, and the Board to meet at dinner on that day. It was further RESOLVED, THAT if found necessary the three Secretaries in conference with the Chairman, be given power to change the date and place of meeting.
- 577. Thanks to Sir Joseph Flavelle. RESOLVED, THAT the warm thanks of this Committee be extended to Sir Joseph Flavelle for his hospitality at luncheon.
- 578. Thanks to the United Church Missian Board. RESOLVED, THAT the thanks of this Committee be accorded to the United Church Missian Board for so kindly providing accommodation for the meeting.

The meeting was closed with prayer by Rev. Dr. Edwards.

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BOARD OF GOVERNORS

JEST CHINA UNION UNIVERSITY DUL

SPECIAL COMMITTEE ON CAMPAIGN ARRANGEMENTS

February 11, 1926.

Members: Secretaries*J. H. Franklin,*F. M. North, J. R. Edwards, Treasurer W. O. Gantz.

In the necessary absence of J. R. Edwards, J. H. Franklin presided. There were present the members starred and F. D. Gamewell for J. R. Edwards, J. M. Yard and by request, E. M. North. Prayer was offered by E. M. North.

Consideration was given to Executive Committee Minute No. 562, stating the program of campaign work desired and referring arrangements to this Committee. The budget estimated for the first year's campaign was drafted as follows:

Salary of Financial Secretary	\$5,000
Salary of Stenographer	1,500
Office Rent	360
Literature	750
Stationery, Postage, Telephone	
& Telegraph	250
Travel	1,200
Office Equipment	250
	\$9,310

Voted: That, although from Action 562 this Committee has power in the matter of budget, this Committee nevertheless deems it advisable to submit the budget, which it approves, to the Executive Committee, understanding that unless objection be raised, Mr. Yard will begin his relationship to the Board of Governors on March 1, 1926.

Voted: That record be made of the understanding of this Committee with Mr. Yard that, in behalf of the West China Union University, it offers him the position of Financial Secretary as outlined in Executive Committee Minute 562, the salary to be \$5,000 per annum, and that Mr. Yard accepts the position on these terms.

It was agreed that Mr. Yard would counsel with Dr. Endicott concerning the opinion of the Canadian group as to the form of title for the position and to refer the matter again to this Committee.

The Committee adjourned.

Eric M. North

Clerk of Meeting.

W.O. A. 324

EXECUTIVE COMMITTEE

of the

BOARD OF GOVERNORS

of the

WEST CHINA UNION UNIVERSITY.

Minutes of meeting held in New York, 25th February, 1926.

The Executive Committee of the Board of Governors of the West China Union University met in the dining room of the Prince George Hotel, Thursday, February 25th, at 1:00 P.M.

The following members were present -

Sir Joseph Flavelle, Chairman, Dr. James Endicott, Secretary, Rev. J. H. Franklin, D.D., Mr. William O. Gantz, Treasurer, Rev. John R. Edwards, D.D.

Dr. James M. Yard was also present, and by vote of the Committee was made a Corresponding Member.

579. Opening of Account in New York on behalf of the University. The Treasurer brought up the matter of authorization for the opening of an account in New York on behalf of the University and on motion duly made, seconded and carried it was

RESOLVED, THAT Irving Bank-Columbia Trust Company of New York City, be designated as a depository of this corporation and that funds of this corporation deposited in said company be subject to withdrawal upon checks, notes, drafts, bills of exchange, acceptances, undertakings or other orders for the payment of money when signed on behalf of this corporation by any two of its following officers, to wit:

Treasurer William O. Gantz,
Assistant Treasurer Eric M. North
Assistant Treasurer George F. Sutherland.

RESOLVED, THAT said Irving Bank-Columbia Trust Company is hereby authorized to pay any such orders and also to receive the same for credit of or in payment from the payee or any other holder without inquiry as to the circumstances of issue or the disposition of the proceeds even if drawn to the individual order of any signing officer or tendered in payment of his individual obligation.

RESOLVED, THAT any two of the following officers of the corporation, to wit:

Treasurer, Assistant Treasurer or Assistant Treasurer, are hereby authorized to borrow money and to obtain credit for this corporation from said Irving Bank-Columbia Trust Company, on such terms as may seem to them advisable and to make and deliver notes, drafts, acceptances, agreements and any other obligations of this corporation therefor in form



satisfactory to said company and as security therefor to pledge and trustee any stocks, bonds, bills receivable, bills of lading, warehouse receipts and any other property of this corporation with full authority to endorse or guarantee the same in the name of this corporation, to execute and deliver all instruments of assignment and transfer and to affix the corporate seal; and also to discount any bills receivable or other negotiable paper held by this corporation with full authority to endorse same in the name of this corporation.

RESOLVED, THAT the secretary of this corporation be and he hereby is authorized to certify to said Irving Bank-Columbia Trust Company, the foregoing resolutions and that the provisions thereof are in conformity with the charter and by-laws of this corporation.

On motion duly deconded it was voted that Assistant Treasurers be elected and on ballot duly taken Eric M. North and George F. Sutherland, both with offices at 150 Fifth Avenue, New York City, were elected Assistant Treasurers of the corporation. On like motion duly seconded and carried it was voted that the Secretary, Dr. Endicott, furnish a copy of the Minutes with these Resolutions and action to the members of the Board who were not present for their approval.

- 580. Title of Mr. Yard. It was voted THAT Dr. Yard's title should be "Representative of the West China Union University in America."
- 581. Expense Budgot Dr. Yard and his Office. An informal discussion was had concerning the work to which Dr. Yard was recently assigned. The Chairman, Sir Joseph Flavelle, stated that he thought the budget for cultivation should be subscribed for that purpose so that it could be announced that all moneys pledged would go direct for the University and accordingly stated that he would subscribe \$1,000. toward the expense budget of Dr. Yard and his office. The total budget was announced by the committee having the matter in charge as \$10,000.
- 582. Date of Next Meeting of Executive Committee. The Secretary of the Board, Dr. Endicott, was asked to call a meeting of the Executive Committee in New York, on Monday, April 5th, at 2:00 P.M., and Dr. Edwards with the assistance of Dr. Franklin was asked to serve as Chairman to arrange a dinner at 6:00 P.M. on that day, invitations to be extended to representatives of the Boards which are supporting the West China Union University and to such other select groups of friends as may be determined upon.

On motion the meeting adjourned.

An effort has been made to arrange the actions of the two bodies, the Executive Committee and the Board of Governors, in chronological order; as the actions of the one have been separated from those of the other by arrangement on separate sheets, it may be that the bulk of this material could be reduced considerably if copied into a more permanent form. In order to avoid confusion if pages are temporarily detached, all the pages of this material have been numbered consecutively.

Page 1.

On checking the summary of the minutes against the actual minutes listed in the Board's minute book, I found a fifth action of the Executive Committee on June 28, 1910 requesting that the cooperating missionary organizations supply four copies of blue prints of proposed buildings, not listed in the summary.

Actions numbered 5 and 6, I found to be recorded under a joint meeting of the Executive and Finance Committees of June 28, 1910.

The minutes of the meeting of the Executive Committee of January, 1911, I was not able to check; these minutes were not available from either the Baptist or the Methodist files.

Pages 2 - 6.

As the minutes of the meetings covered by these pages were not available, the exact dates of these meetings could not be ascertained.

Pages 7 - 14

No check of these first minutes of the Board of Governors could be made as no copies of these minutes were available here in New York.

Pages 15 - 17.

The minutes as they appear in the complete set are numbered in this order, but consecutively for that meeting.

Page 18

The actions of this meeting are likewise numbered in this order, but consecutively for that session.

Pages 19-24.

The only comment here is that actions 47-68 were taken on the first day of the two-day meeting, the following on the second day, and are accordingly dated.

Page 97.

The questioned date of these minutes is due to the fact that no copy of the minutes of this meeting appears in either the Baptist or Methodist files, but that indicated is suggested by the context of #221.

Page 138.

No record of this meeting appears in either the Baptist or Methodist files; the actions are presumably those of the Executive Committee.

West China Union University's Minutes - Cont.

Pages 165-166-167.

In view of the actions listed on page 138, I have renumbered the actions on this copy of the minutes; this change in numbering was not evident on the copy of the Baptist files.

Pages 190-191-192-193-194.

These unnumbered minutes I have numbered in accordance with the summary of the actions sent down from Dr. Endicott's office;

Page 195

No record of the meeting covered by the actions listed on this page appears in the files of either the Baptist or Methodist Boards, consequently no date is given on this page.

Page 304. Number 545 is given a second time; appears on page 303 also.

Note that there is a break in the numbering of these actions - 550 is followed by 560. All the copies of this set of minutes are the same.

I believe the above comments cover all apparent irregularities and that you now have either a full copy of the minutes as distributed, or else a summary of the actions, for all meetings from 1910 to date.

K. J. L. 6/21/26



HANGUTIVE COMMITTEE of the BOARD OF GOVERNORS of the WEST CHINA UNION UNIVERSITY

Minutes of Meeting held in New York City, September 14th, 1926.

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The Executive Committee of the Board of Covernors of the West China Union University met in the Board Room of the American Baptist Foreign Mission Society, 276 Fifth Avenue, New York City, on Tuesday, September 14th, 1926, at 10:00 A.M.

The following members were present -

Rev. James Endicott, D.D.

Rev. Prof. Frank Anderson, M.A., D.D.,

Rev. J. H. Franklin, D.D.,

Rev. J. R. Edwards, D.D.,

Mrs. James Hales.

The following were also present, and, on motion, were made corresponding members of the Committee:-

Prof. Henry B. Robins, Ph.D., Miss K. R. Bender, Rev. Frank Mason North, D.D., Mr. James M. Yard, B.D.

In the absence of the Chairman, Dr. J. H. Franklin was called to the Chair.

MINUTES. - The Minutes of the Amecutive Committee held in New York on April 5th, 1926, having been circulated to the members, were taken as read, and, on motion, confirmed.

Minute Secretary. - RESOLVED, THAT Rev. Prof. Frank Anderson be requested to act as Minute Secretary both of the Executive Committee and of the Board of Covernors.

Hours of Meeting of Board of Governors. - RESOLVED, THAT the meeting of the Board of Governors be called for 9:30 A.M. on Wednesday, September 15th.

Consideration of Agenda as prepared by the Secretary for the Meeting of the Board of Governors.

In this connection the following items were considered and action taken as recorded.

Resignation of Sir Joseph Flavelle as Chairman of the Board.—

It was emplained that, owing to his heavy business responsibilities, it was unlikely that Sir Joseph Flavelle would be able to continue to act as Chairman of the Board and of the Executive Committee.

RESOLVED, THAT Sir Joseph be requested to continue as Chairman for a further period of one year, and that, in the event of his not acceding to this request, the Nominating Committee be requested to submit to the Board of Governors the name of a suitable person to succeed him.

- Dr. Indicott explained that, owing to the Board of Governors had been elected Moderator of the United Church of Canada and for other reasons, he felt that it was quite impossible for him to continue to act as Secretary of the Board of Governors.

 RESOLVED, to report the above to the Board of Governors.
- 599. Budget. The estimates received from the field under Senate Minute 1956 indicated a net requisition from the Board of Governors of \$22,880 Gold.

The anticipated appropriations by the Cooperating Boards

were stated to be as follows Canadian Methodist Board \$6000.00
Methodist Mpiscopal Board 6000.00
American Baptist Board 6000.00
Canadian Methodist Women's Board 2000.00
Methodist Mpiscopal Women's Board 1000.00

Methodist Episcopal Women's Board 1000.00
Baptist Woman's Board 1000.00
Friends Foreign Mission Society 5000.00

Total..........\$25,000.00

RESOLVED, THAT the above amount be voted to meet the Budget, \$17,500 being appropriated to meet the estimates of the Senate, including loss on exchange, and \$7,500 to meet the items chargeable to the Board of Governors, including salary of President, Secretary of Education and Bursar.

- to recommend to the Board that the next meeting be held in Canada at such a time, probably in October 1927, when Dr. Endicott and Dr. Beech can be present.
 - 601. Tressurer's Statement RESOLVED, THAT the following be a Committee to confer with Dr. Eric M. North with a view to preparing a statement regarding finance for presenting to the Board:

Dr. Endicott, Dr. Anderson.

The meeting adjourned at 11:15 A.M.

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