

273 4339

UBCHEA ARCHIVES  
COLLEGE FILES  
RG 11

WCUU  
Administrative  
Board of Governors - Executive  
Committee minutes  
(bound volume) 1920-1927

2  
7  
3  
4  
3  
3  
9

1035

WEST CHINA UNION UNIVERSITY  
BOARD OF GOVERNORS  
EXECUTIVE COMMITTEE MINUTES  
June 30. 1920 - Jan. 26. 1927



EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS

WEST CHINA UNION UNIVERSITY

LONDON, 30th June and 2nd July 1920.

30th June 1920.

The Executive Committee of the Board of Governors of West China Union University met at the Queen's Hotel, Upper Norwood, London, on Wednesday 30th June 1920.

The following members were present:-

Mr. Mornay Williams (Chairman)  
Rev. J.F. Goucher, LL.D.  
Rev. James Endicott, D.D. (Secretary)  
Henry T. Hodgkin M.A., M.B. (Secretary.)

CORRESPONDING MEMBERS, etc.

It was agreed to appoint the following as Corresponding Members of the Executive:-

Rev. Joseph Beech, D.D., President of the University.  
Rev. F. Baylis, M.A., of the Church Missionary Society.

It was agreed to ask Frederic Rowntree (the Architect) to attend the Board of Governors in place of H. Wilson Harris of the F.F.M.A. who is prevented from coming.

MINUTE SECRETARY.

It was also agreed to recommend the Board of Governors to appoint Herbert H. Catford, of the Friends Foreign Mission Association, Minute Secretary.

279. HOURS OF MEETING.

We recommend that the Board should meet as follows on Thursday and Friday:-

9.30 a.m. to 12.30 p.m. as appointed Chairman.  
2.30 to 4.0 p.m.  
4.30 to 6.30 p.m.

Dr. J. Endicott was appointed Secretary.



(2)

WEDNESDAY EVENING, 30th JUNE 1920.

280. CORRESPONDING MEMBERS.

We appoint J. Edmund Clark and Henry T. Silcock as Corresponding Members of the Executive; and recommend the Board to appoint H.T. Silcock as a Corresponding Member of the Board.

281. LAY OUT FOR MIDDLE SCHOOL BUILDING.

The Architect submitted a Lay Out for the Middle School Building, which (with slight modification) we forward to the Board of Governors, for consideration there.

282. FINANCIAL QUESTIONS.

RESOLVED - That we recommend the Board of Governors to take questions 13 to 17 in the Agenda on Friday, and that item 17 be referred to three Friends to report on to a later sitting of the Board.

283. SECRETARY FOR EVANGELISM.

RESOLVED - That whilst in the fullest possible sympathy with the idea of the appointment of an Evangelistic Secretary for West China the Executive does not think that his appointment and supervision fall within the functions of the University. At the same time they hope that the Senate may be encouraged to make arrangements so that the person so appointed shall be in close and friendly relation to the University.

MEETING OF EXECUTIVE HELD 2nd JULY 1920.

Present:- Dr. Goucher, Mr. Mornay Williams, Dr. Hodgkin and Dr. J. Endicott.

284. APPOINTMENT OF CHAIRMAN.

Mr. Mornay Williams was appointed Chairman.

285. APPOINTMENT OF SECRETARY.

Dr. J. Endicott was appointed Secretary.



Dr. Hodgkin requested that Ross A. Hadley be asked to attend meetings of the Executive and to represent the interests of the F.F.M.A. in the absence of Dr. Hodgkin himself. This is agreed.

The American Association of the Sons of the American Revolution, Inc., held its annual convention at the Waldorf-Astoria Hotel, New York City, on Thursday, December 23, at 11 a. m.

THE FOLLOWING INFORMATION WAS OBTAINED FROM THE

Mr. Murray Williams (Chairman),  
Mr. Ross A. Haskley (representing Mr. Hodgkin),  
Mr. Frank Anderson,  
Mr. George Fox, Jr.,  
Mr. James K. Kinsie, Jr.

Rev. E. E. Wallace, B. A., B. D., General Secretary of the United States Christian Educational Union, was present and, by vote, was made a Corresponding Member.

During the meeting, Rev. Frank Mason North, D.D., and Dr. Frankella were also present, when the Treasurer's Statement was made, and also a number of members of the Board took part in the discussion which ensued.

\_\_\_\_\_

1991年12月15日

A communication was read from the office of the American  
Society Foreign Mission Society, dated July 7th, 1880.

THE UNIVERSITY OF CHICAGO

Mr. Tamm made a lengthy statement on the present financial situation, and made clear that there was a very serious question of funds, due, mainly, to heavy demands on land and building account, from the Field, for which no funds have been furnished him. For example, on the Library building account, over \$2,500 has been spent, but thus far nothing has been received by the Treasurer for this purpose although, in this case, the Board has a promise, made by Mr. Lammont, of \$10,000 toward the acquisition of the Library. After a very lengthy consideration of the whole



EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS

WEST CHINA UNION UNIVERSITY.

New York, December 9th, 1920.

MINUTES

The Executive Committee of the Board of Governors of the West China Union University met in the rooms of the American Baptist Foreign Mission Society, 276 Fifth Avenue, New York City, on Thursday, December 9th, at 10 a. m.

The following members were present:-

Mr. Mornay Williams (Chairman).  
Mr. Ross A. Hadley (representing Dr. Hodgkin).  
Rev. Frank Anderson.  
Mr. George Vanx, Jr.  
Rev. James Endicott, D. D.

Rev. E. W. Wallace, B. A., B. D., General Secretary of the West China Christian Educational Union, was present and, by vote, was made a Corresponding Member.

During the Meeting, Rev. Frank Mason North, D.D., and Dr. J. H. Franklin were also present, when the Treasurer's Statement was made, and both of these members of the Board took part in the discussion which ensued.

Prayer was offered by Mr. Mornay Williams.

COMMUNICATIONS.

A communication was read from the office of the American Baptist Foreign Mission Society, dated July 7th, 1920.

TREASURER'S STATEMENT.

Mr. Vanx made a lengthy statement on the present financial situation, and made clear that there was a very serious shortage of funds, due, mainly, to heavy demands on land and building account, from the Field, for which no funds have been furnished him. For example, on the Library Building account, over \$9,700 has been spent, but thus far nothing has been received by the Treasurer for this purpose although, in this case, the Board has a promise, made by Mr. Lamonte, of \$15,000 toward the erection of the Library. After a very lengthy consideration of the whole



matter the following resolution was adopted:-

That, in view of the pressing needs of the University in order to complete buildings now under construction and greatly needed, we urge upon the American and Canadian Boards the immediate payment of not less than Five Thousand Dollars each, on building and land account.

We also recommend to the Board of Governors, the adoption of the following recommendations:-

(1) That, in the case of special gifts of a general or undesignated character secured by individual solicitation, the same should be regarded as going towards the special obligation accepted by the Board to which the contributor belongs. In the case of gifts specially designated, the same shall be held to be additional to any pledges made by the Boards. In all cases the Board should be informed of the pledge (a copy of the written pledge being sent to them) and their co-operation be secured if necessary, in collecting it.

(2) Unless an individual Board, or the Board of Governors, shall under-write a particular subscription, no money whatever shall be paid out against the pledge until the money is actually received.

#### THE MIDDLE SCHOOL

The following resolution having been adopted by the Board of Governors, at its meeting in London on July 1st and 2nd, 1920 was considered by the Executive Committee, but no action was deemed necessary at the present time:-

That we ask the President to bring before the Scattergood family the fact that increased cost of building will probably involve an addition of say \$20,000 above the amount so generously provided by them for the Middle School Building.

#### THE MEDICAL BLOCK

The resolution of the Board of Governors at its meeting in London was as follows:-

That we authorize the preparation of the detailed plans and the erection of the building of the Medical Block, subject to the approval of the Senate, and of Dr. Service.

After consideration of the whole building situation at the University at the present time, it was resolved,

That, in view of the number of buildings now under construction, and of the necessity of proceeding with the Middle School in the near future, we instruct the Senate to delay the construction of the Medical Block, and also delay making purchases of materials for the same.



411 E. W. WALLACE'S FURLOUGH.

The Executive Committee having heard a statement from Mr. Wallace, agreed to his returning to the Field at the regular time, in the Autumn of 1921.

422 ADDITIONAL BUILDERS.

That, in view of the extreme urgency of the need for a Builder to carry out the building program authorized by the Board of Governors and, in view of the special fitness of Mr. W. R. Taylor for the position, we make application again to the Baptist Board for Mr. Taylor's services, and we request the Chairman of the Executive Committee to present the request.

It was also resolved - That the Secretary be instructed to take up the question with the other Mission Boards, of furnishing an additional Builder or, in the case of failure to secure Mr. Taylor, to ask for two new Builders.

442 ANNUAL REPORT

It was resolved to request Mr. Mornay Williams and Mr. E. W. Wallace to prepare the next Annual Report.

444 PROPOSED INCORPORATION OF THE UNIVERSITY

Progress was reported, and Mr. Mornay Williams agreed to take the question up with Mr. Gantz, with a view to the carrying out of the decision of the Board of Governors at its recent meeting in London.

454 PROPOSED ADDITIONAL SECRETARIES FOR EDUCATIONAL UNION.

The question of the appointment of additional Secretaries for the work of the Educational Union in West China, was considered at some length, and the following recommendation was adopted:-

We recommend to the Board of Governors, the appointment of an Agricultural Secretary of the Union, and request Mr. Wallace to take up with one, or both, of the Boards in New York, the matter of securing such a man, and report to the next meeting of the Board of Governors.

At this point the Executive Committee accepted the kind invitation of Mr. Mornay Williams to be his guests at luncheon and it was agreed to continue the discussion of the Agenda during the hour of lunch.

JOINT ACTION BY THE BOARDS OF VARIOUS UNION UNIVERSITIES IN CHINA.

The Board, at its recent meeting in London, appointed Mr. Mornay Williams and Dr. James Endicott to meet with similar groups representing other Union Educational enterprises in China, to



consult as to the advisability of co-operative action covering the interests of all the Union enterprises concerned. The meeting was called at 3:30 p. m., October 28th, in New York City, Mr. Mornay Williams being present to represent the Board of Governors. The following action was agreed upon:-

That we recommend that the five Boards of Trustees unite in the employment of a common secretary who shall have an office, shall keep the minutes and records of the five universities, and shall have such other functions as a committee of five appointed by this body representing the five universities, with the approval of the five Boards of Trustees, shall propose.

That if any of the universities should like to refer to the secretary the keeping of accounts, the collecting of pledges, and the securing of candidates, they be encouraged to do so.

That the pro-rata distribution of costs be referred to the committee already named.

That we recommend to the five Board of Trustees here represented that they suggest to their Field Boards that they arrange for such a conference as they shall deem best to consider and secure the correlation of their interests and program in China, and to advise what other steps they think their respective Boards at home may unitedly take in addition to the co-operation provided for in the action already taken.

After full consideration the following recommendation was adopted:-

RESOLVED.-That we are heartily in favor of the principle of co-operation and desire to further it in every way in our power, but, in consideration of our present financial condition and our very grave doubt as to whether the maintenance of such an office in New York City would contribute in any appreciable degree in helping it, we do not feel justified in making the outlay necessary.

461 DATE AND PLACE OF NEXT MEETING.

The Board of Governors, at its last meeting, resolved "That the next meeting of the Board of Governors be held in New York in the early autumn of 1921; the exact date to be settled by the Executive." On discussion of the date, it was discovered that, on the whole, the best interests of the Board would be served by holding the meeting earlier in the year and, on motion, it was resolved.

That the next meeting of the Board be held in New York City, on June 29th and 30th next, and that an Executive meeting be held on June 28th, at the same place.

A resolution was adopted, of thanks to the Baptist Board for the privilege of using a room in their building, for the meeting of the Executive. Also a cordial vote of thanks to the Chairman, for his very gracious hospitality at luncheon.

Adjournment at 2:30

The Executive Committee of the Board of Governors of the East China Union University met in the Room of the American Baptist Foreign Mission Society, 275 Fifth Avenue, New York City, on Thursday, December 8th, at 10:00 a.m.

Devotional Exercises were conducted by Dr. Souther.

The following members were present:-

Mr. Horner Williams (Chairman)

Dr. J. F. Souther

Rev. F. Anderson

Dr. J. H. H. H.

Mr. George Vaux, Jr.

Mr. Ross Halloway who is regretting his inability to be present.

The agenda as prepared was adopted, on the understanding that members may bring up additional matters.

Communications from the following were presented by the Secretary:-

(a) Correspondence - Dr. Halloway, Mr. Halloway, Dr.

Franklin, Mr. Smith, Mr. Halloway, Mr. Halloway,

Mr. Halloway, Mr. Halloway, Mr. Halloway.

(b) Minutes of Senate - 1928 to 1929.

307. RE. H. F. Halloway - Resolved, That we recommend to the Board of Governors that Mr. H. F. Halloway be elected as a member of the Board of Governors.

308. RE. Halloway - The following letter received from Mr. Halloway re: Halloway letter-union and it was brought out that considerable new information had been forwarded to him.



309.

RE APPOINTMENT OF THE BOARD OF GOVERNORS. (Item 494 Board of Governors). - No action needed at present.

**EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS**

310.

RE APPOINTMENT OF THE BOARD OF GOVERNORS. (Item 495 Board of Governors). -

**WEST CHINA UNION UNIVERSITY.**

(1). We agree with the Senate as to the urgent need

**New York, December 8th, 1921.**

(2). We approve also of the programme as suggested

by the Senate as to the enlargement of the staff

but to be effected by the co-operating boards

now prepared to make these additions.

**MINUTES.**

(3). We also believe that the practicable and safe

procedure at the present time is to continue

The Executive Committee of the Board of Governors of the West China Union University met in the Rooms of the American Baptist Foreign Mission Society, 276 Fifth Avenue, New York City, on Thursday, December 8th, at 10:00 a.m. This policy the Board or the Executive Committee may have power to act accordingly.

Devotional Exercises were conducted by Dr. Goucher.

311.

RE APPOINTMENT OF THE BOARD OF GOVERNORS. (Item 497 Board of Governors). -

The following members were present:-

composed of Dr. North, Dr. Franklin, Dr. Anderson, Mr. Tark

and Dr. Mr. Mornay Williams (Chairman). The question and

to report Dr. J. F. Goucher

Rev. F. Anderson

312.

RE APPOINTMENT OF THE BOARD OF GOVERNORS. (Item 498 Board of Governors). -

Mr. George Vaux, Jr. Anderson reported that Dr.

Rev. Mr. Ross Hadley wrote regretting his inability to be

present.

313.

RE APPOINTMENT OF THE BOARD OF GOVERNORS. (Item 499 Board of Governors). -

The Agenda as prepared was adopted, on the understanding

that members may bring up additional matters.

It is not practicable to ask for the enlargement of the staff

of the Communications from the following were presented by the

Secretary -

314.

RE ANSWER. (a) Correspondence - Dr. Beech, Mr. Baylis, Dr.

Franklin, Mr. Gantz, Mr. Hadley, Mr. Ricker,

Mr. Ricker should be Mr. Rowntree, Mr. Saywell, Mr. Silcock.

of the Board of Governors was considered. Resolved: That it

is the policy of the Board to continue the Secretary in the

way of the Faculty in America and the Secretary is directed

(b) Minutes of Senate - #1239 to #1293.

307.

RE H. T. SILCOCK. - Resolved, That we recommend to the Board

of Governors that Mr. H. T. Silcock be co-opted as a member

of the Board of Governors.

308.

RE INCORPORATION OF THE UNIVERSITY. - The Secretary read

letters received from Mr. Gantz re need of further infor-

mation and it was brought out that considerable new infor-

mation had been forwarded to him.

309. RE CONSTRUCTION OF THE MIDDLE SCHOOL BUILDING.- (Item 498 Board of Governors). - No action needed at present.
310. Re APPOINTMENT OF STAFF BY BOARD OF GOVERNORS.- (Item 499 Board of Governors). - Resolved, That
- (1). We agree with the Senate as to the urgent need of additions to the staff of the University,
  - (2). We approve also of the programme as suggested by the Senate as to the enlargement of the staff but to be effective only as the co-operating Boards are prepared to furnish these additions.
  - (3). We also believe that the practicable and safe procedure at the present time is to continue our past and present policy of having the members of the staff of the University furnished directly by the co-operating Mission Boards.
  - (4). If special cases arise requiring any modification of this policy the Board or the Executive Committee may have power to act accordingly.
311. RE PROCURING OF RECRUITS FOR UNIVERSITY.- (Item 527, Board of Governors). - Resolved, That we recommend that a Committee composed of Dr. North, Dr. Franklin, Mr. Anderson, Mr. Vaux and Dr. Endicott be requested to consider the question and to report to the Board of Governors.
312. RE APPOINTMENT OF DR. JOHN HOWITT TO MEDICAL FACULTY.- (Item 501, Board of Governors). - Mr. Anderson reported that Dr. Howitt is not available.
313. REQUEST FOR PHARMACISTS FROM MISSIONS BY BOARD OF GOVERNORS.- (Item 508, Board of Governors). - Resolved, That it is the sense of the Executive that in view of existing conditions it is not practicable to ask for the enlargement of the staff of the University in this direction.
314. RE REQUEST THAT THE ARCHITECT RESIDE AT THE UNIVERSITY.- (Item 509, Board of Governors). - The question of the plans which Mr. Ricker should make in order to carry out the decision of the Board of Governors was considered. Resolved, That it is the judgment of the Executive that Mr. Ricker return by way of the Pacific to America and the Secretary is directed to take up the question with Mr. Ricker as to the time at which he shall visit England to consult with the Architect.
315. RE MR. RICKER'S FURLOUGH.- As the Senate requested the furlough of Mr. Ricker, we authorize the same to take effect in the Spring of 1922; expenses of travel to be met out of building funds in the Treasury. The Field Treasurer is hereby authorized to advance the necessary amount.



316. RE MEDICAL AND BIOLOGICAL PLANS AND BUILDINGS.- (Item 510 Board of Governors, Senate Minute #1272).- Resolved, That we recommend that further consideration of this question be postponed until we have the opportunity of consulting Mr. Ricker regarding the details.
317. RE RELEASE OF MEDICAL EQUIPMENT FUND.- (Item 511, Board of Governors).- Resolved, That the Treasurer be authorized to advance the sum of \$2,000 gold from funds on hand and that he be requested to communicate with the A.B.F.M. and M.E.M. Boards and to ask if these Boards can furnish the sum of \$1,000. each to meet this expenditure.
318. RE REQUEST FOR SCHOLARSHIP FOR DR. LILJESTRAND UNDER ROCKEFELLER FOUNDATION.- (Item 512, Board of Governors).- The Secretary reported having written to the Secretary of the China Medical Board.
319. RE ADDITIONAL EXPENDITURE ON ADMINISTRATION BUILDING.- (Item 513, Board of Governors).- Resolved, That action be postponed until the return of Mr. Ricker.
320. RE PLANS FOR PRESIDENT'S HOUSE.- (Item 515, Board of Governors). Resolved, That the Secretary be instructed to write the Architect and reaffirm the action of the Board as to President's House.
321. RE CHRISTIAN COLLEGE FOR WOMEN IN CHENG TU.- (Item 522, Board of Governors).- Resolved, That the Senate be requested to furnish the Board with a statement as to the source of funds for carrying forward the work and any other details that it may be desired to communicate.

Meeting adjourned at 12:30 p.m. after accepting the Chairman's invitation to lunch with him at Aldine Club.

-----  
Meeting re-assembled at 2:00 p.m.

Mr. Mornay Williams led in prayer.

322. REPORT OF SPECIAL COMMITTEE ON PREPARATION OF ANNUAL REPORT.- The Chairman reported for the Committee and stated that five hundred copies had been printed and that the bulk of these had been distributed among the various co-operating Boards and to members of the Board of Governors and others interested. A cordial vote of appreciation to the Committee was adopted.
323. RE SCHOLARSHIP FOR DR. A. E. BEST.- The Secretary reported for information that the following action had been taken by the China Medical Board of the Rockefeller Foundation:-  
"Resolved, That Dr. A. E. Best be designated to receive a fellowship for medical study in America during the year 1921-22, with stipend of Five hundred dollars (\$500), it being understood that there shall not be additional charges for either tuition or travel"



316. RE MEDICAL AND BIOLOGICAL PLANS AND BUILDINGS.- (Item 510 Board of Governors, Senate Minute #1272). - Resolved, that we recommend that further consideration of this question be postponed until we have the opportunity of consulting Mr. Ricker regarding the details.
317. RE RELEASE OF MEDICAL EQUIPMENT FUND.- (Item 511, Board of Governors). - Resolved, That the Treasurer be authorized to advance the sum of \$2,000. gold from funds on hand and that he be requested to communicate with the A.B.F.M. and M.E.M. Boards and to ask if these Boards can furnish the sum of \$1,000. each to meet this expenditure.
318. RE REQUEST FOR SCHOLARSHIP FOR DR. LILJESTRAND UNDER ROCKEFELLER FOUNDATION.- (Item 512, Board of Governors). - The Secretary reported having written to Secretary of the China Medical Board.
319. RE ADDITIONAL EXPENDITURE ON ADMINISTRATION BUILDING.- (Item 513, Board of Governors). - Resolved, That action be postponed until the return of Mr. Ricker.
320. RE PLANS FOR PRESIDENT'S HOUSE.- (Item 515, Board of Governors).- Resolved, That the Secretary be instructed to write the Architect xx reaffirming the action of the Board as to President's house.
321. RE CHRISTIAN COLLEGE FOR WOMEN IN CHENG TU.- (Item 522, Board of Governors). - Resolved, That the Senate be requested to furnish the Board with a statement as to the source of funds for carrying forward the work and any other details that it may be desired to communicate.

Meeting adjourned at 12:30 p.m. after accepting the Chairman's invitation to lunch with him at Aldine Club.

-----  
Meeting re-assembled at 2:00 p.m.

Mr. Mornay Williams led in prayer.

322. REPORT OF SPECIAL COMMITTEE ON PREPARATION OF ANNUAL REPORT.- The Chairman reported for the Committee and stated that five hundred copies had been printed and that the bulk of these had been distributed among the various co-operating Boards and to members of the Board of Governors and others interested. A cordial vote of appreciation to the Committee was adopted.
323. RE SCHOLARSHIP FOR DR. A. E. BEST.- The Secretary reported for information that the following action had been taken by the China Medical Board of the Rockefeller Foundation:-  
"Resolved, that Dr. A. E. Best be designated to receive a fellowship for medical study in America during the year 1921-22, with stipend of Five hundred dollars (\$500), it being understood that there shall not be additional charges for either tuition or travel".



324. The Treasurer reported certain correspondence with Dr. Beech and others re making remittances to China, growing out of action taken in Item 471, of the Board of Governors. Resolved, That the Treasurer be authorized to open an account with the Associated Mission Treasurers at Shanghai and after consultation with the Senate to put plan agreed to into operation and to report to the next meeting.
325. RE COMING OF MR. T. P. CHANG TO ENGLAND AND AMERICA.- (Item 526, Board of Governors). The Treasurer reported correspondence regarding this item. Resolved, That the attention of the Board of Governors be called to the situation created and instructions be secured.
326. TIME AND PLACE OF NEXT MEETING OF THE BOARD OF GOVERNORS.- The Board of Governors at its last meeting Resolved, That the Board accept the invitation of Mr. Vaux to hold the next meeting in Philadelphia, and that the dates of the meeting be left to the Executive Committee to determine. Resolved, That the next meeting of the Board be held in Philadelphia on October 19th and 20th next, and that an Executive meeting be held on October 18th at the same place.
327. A cordial vote of appreciation to Mr. Mornay Williams for his generous hospitality in matter of luncheon was adopted; also a vote of thanks to the Baptist Board for use of their Rooms for Committee work.
328. Resolved, That when we adjourn we adjourn to meet at call of Chair.

Meeting adjourned at 3:15 p.m.; Dr. Endicott leading in prayer.



EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS.

WEST CHINA UNION UNIVERSITY.

New York, March 2nd, 1922.

.....

MINUTES.

The Executive Committee of the Board of Governors of the West China Union University met in the Rooms of the American Baptist Foreign Mission Society, 276 Fifth Avenue, New York City, on Thursday, March 2nd, at 10:00 a.m.

Devotional Exercises were conducted by Rev. F. Anderson.

The following members were present:-

Mr. Mornay Williams (Chairman)

Mr. George Vaux, Jr.

Rev. F. Anderson

Dr. J. Endicott

Rev. J. H. Arnup who was also present, was invited to sit as a Corresponding Member.

Dr. Goucher wrote regretting his inability to be present, owing to illness.

The Secretary was instructed to write to Dr. Goucher conveying our sense of loss at his absence and our sympathy with him in his illness.

The Agenda as prepared by the Secretary was adopted.

Communications from the following were presented by the Secretary -

(a) Correspondence - Dr. Morse, Dr. North, Mr. Ricker, Mr. Rowntree, Dr. Wilford.

(b) Minutes of Senate - #1294 to #1336.

329.

Report of Treasurer.- The Treasurer reported having corresponded with the Associated Mission Treasurers at Shanghai, and that an account will be opened with them in the near future. He also reported that Mr. Lamont has forwarded \$5,000. on account of Library Building. Further, the Treasurer gave financial statements showing the state of the Treasury on December 31st, 1921.



330. Re Invitation to Dr. Joseph Taylor to attend the next meeting of the Board of Governors.- (See Senate Minute #1305).- The Executive concurred in the recommendation of the Senate, and it was also resolved to invite Mr. Ricker to be present.
331. Re Representation of University at the National Christian Conference to be held in Shanghai, May 2nd to 11th.- (See Senate Minute #1306).- The Secretary was instructed to cable the Senate at Chengtu, authorizing the attendance of the President, Dr. Beech, at the forthcoming Shanghai Conference if the Senate favors his going.
332. Re Admittance of Women to the University.- The following Minute (#1332) of the Senate was considered at length:-  
 RESOLVED, That in the absence of an immediate prospect of the establishment of a Woman's College, the Senate approves of opening the doors of the University to a limited number of women in the autumn of 1922, or as soon thereafter as feasible, subject to the following conditions:
1. THAT this action of the Senate shall not become effective until the approval of the Board of Governors or its Executive has been secured.
  2. That a majority of the missions, including the women's societies, approve of the proposed action.
  3. That the missions jointly or individually, and especially the women's societies, consent to appoint one or more to the university staff who shall take the oversight of the women and assist in university teaching. (NOTE - In case medicine is elected by any of the women students, one or more of the women appointees should be doctors.)
  4. That the women's societies, jointly or individually, agree to assume the extra financial responsibilities which the University may incur in admitting women to the work of the University and in providing a home for them.

and the following resolution was adopted - The Executive having considered the recommendations forwarded from the Senate deems it inexpedient to take any ~~far~~ action of the kind proposed during the current year, but refers the Minute to the Board of Governors and instructs the Secretary to ask from the co-operating organizations an expression of opinion on the proposals submitted.

333. Re Creation of office in New York City in order to secure men and money for the University.- The Executive considered the proposals forwarded from the Senate contained in Senate Minutes #1303-4 with regard to the creation of a headquarters' office in New York City in order to secure men and money for the University. It was resolved that the Executive Committee having carefully considered the question of the establishment of a special office in New York City for the West China Union University, is of opinion that it is undesirable on the following among other grounds:-

(1). It is of vital importance to keep the University



as an asset in the missionary appeal to the co-operating Churches.

- (2) The establishment of a separate office would tend to weaken the sense of responsibility for the support of the University now felt by the co-operating Boards.
- (3) It would tend to invite criticism from and create competition with other union institutions especially in view of previous action taken by the Board. (See Minute 518, Board of Governors).
- (4) We believe the overhead charges involved would be very high and disproportionate to the results realized.
- (5) In any event such a step could only prove of assistance to the two Boards located in the United States of America.

Dr. Franklin generously invited the members of the Executive to luncheon. His invitation was gratefully acknowledged but declined on account of pressure of time.

A resolution of thanks to the Baptist Board for the accommodation afforded the Committee in the use of their Rooms, was adopted.

The meeting adjourned at 12.15; Mr. Mornay Williams leading in prayer.

.....

EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS.

WEST CHINA UNION UNIVERSITY.

New York, June 29th, 1922.

.....

MINUTES.

The Executive Committee of the Board of Governors of the West China Union University met in the Rooms of the American Baptist Foreign Mission Society, 276 Fifth Avenue, New York City, on Thursday, June 29th, at 10:00 a.m.

Devotional Exercises were conducted by Mr. Mornay Williams, the Chairman.

The following were present:-

Mr. Mornay Williams (Chairman)  
Mr. George Vaux, Jr.  
Rev. F. Anderson  
Dr. Hodgkin  
Rev. J. H. Arnup.

It was explained that Dr. Endicott had been unexpectedly and unavoidably prevented from attendance, and by agreement Mr. Arnup acted as his substitute.

Dr. Henry Hodgkin, a member of the Board of Governors, was invited to sit with the Committee as a corresponding member.

Explanations of absence were read from Rev. Dr. Goucher and Mr. Ross A. Hadley.

The Minutes of the last meeting were presented. As these had been sent out to all members they were taken as read, and approved.

The Agenda as prepared by the Secretary was adopted.

Communications.-

(a) Correspondence was read from the following - Dr. Beech, Dr. Wallace, Frederick Brown, F. Rowntree, Dr. Gamewell, Dr. E. M. North, Mr. Gantz.



Communications (cont'd.)

(b) Minutes of Senate #1337 - #1405, were presented, and having been sent out, were taken as read.

(c) A report was presented of an informal meeting of members of the Board of Governors and Senate who were present at the National Christian Conference in Shanghai, in May. The record was read for information.

334. Report of Treasurer.- The Treasurer, Mr. Vaux, presented an interim report. He called attention to an unsatisfactory condition of accounts on the field, due to insufficient provision for the work of the Treasurer at the University. Resolved - That we draw the attention of the Boards to the need of an Accountant for the University and ask for suggestions regarding suitable candidates; and that we recommend to the Board of Governors the appointment of a University Accountant whose support would be provided within the Budget of the University as in the case of the Educational Secretary and the Building Superintendent.
335. Incorporation of University.- A letter was read from Mr. Gantz stating that the Board of Regents, at a meeting held May 25th, 1922, formally voted to grant a provisional charter to the West China Union University.
336. Application of Mr. Frederick Brown for appointment to the staff of the University.- (See Senate Min.#1372). - Resolved, That in accord with the practice of appointments to the teaching staff being made by Mission Boards we are unable to recommend the appointment of Mr. Brown by the Board of Governors; but that the Secretary bring the fact of his application to the attention of the Church Missionary Society, and that the Treasurer make inquiry in regard to the possibility of the Carnegie Foundation undertaking part of his support.
337. Re Resignation of Dr. E. W. Wallace.- The Committee considered a letter written by Dr. Wallace tendering his resignation as Secretary of the West China Educational Union, also Minute #1381 of the Senate on the same question. It was Resolved, That action on the question be deferred.
338. Re Terms of Members of Board of Governors.- A communication was read from Dr. E. M. North asking for an interpretation of the regulation of the Constitution touching the election of members of the Board of Governors. Resolved, That in the opinion of the Executive no action is necessary inasmuch as the method of election of members of the Board of Governors by each Mission Board is wholly within its own power.

339.

Re Utilizing Mission Treasurers at Shanghai on behalf of the University.— The Executive Committee had before it the following Minute (#1388) of the Senate:—

Resolved, That we authorize the treasurer and the president to open an account with the Associated Mission Treasurers in Shanghai in accordance with Minute 324 of the Executive of the Board of Governors; and further be it

Resolved, That we ask, 1.— That the Board of Governors' treasurer establish a sub-treasury with the Associated Mission Treasurers, and

2.— That funds intended for use in China be sent immediately upon receipt to the Associated Mission Treasurers to the credit of the sub-treasury, and

3.— That authorization be given to the field treasurer to draw on these funds as needed, and

4.— That we ask the Committee on Budget here to indicate to the Board of Governors what portion of the Budget is to be forwarded to the sub-treasury with the Associated Mission Treasurers.

The Treasurer reported that full authority for the various actions asked for had been granted, and steps were being taken to carry them into effect.

340.

Re Erection of Medical College Building.—It was reported that the Canadian Methodist Board was now in a position to make financial provision for erecting the Medical College building. On this assurance it was voted That permission is granted to proceed with the building on condition that the Canadian Methodist Mission can furnish a builder satisfactory to the Senate, and Further That the Treasurer be authorized to release for this purpose the \$5,000. already advanced by the Canadian Methodist Board for this purpose but temporarily utilized by agreement to finance other projects in connection with the University.

341.

Re Financing of Medical College Building.— Resolved, That as a matter of convenience the erection of this building be financed directly through the Canadian Methodist Mission Treasury on the field instead of through the Treasury of the Board of Governors; but that a full statement of the amount expended be furnished to the Treasurer of the Board of Governors.

342.

Re Release of Mr. Small.— Resolved to endorse the request of the Senate that the Canadian Methodist Mission release Mr. Small for university construction work, at least to the extent of enabling him to superintend the erection of the Medical College building.



343. Re Mr. Rowntree's attendance at meeting of Board of Governors.-  
The Executive considered the advisability of Mr. Rowntree attending the next meeting of the Board of Governors. Resolved, That in view of the present financial condition of the Board the Executive is unable to advise the expenditure which such a visit would involve. As an alternative we request Mr. Rowntree to have careful consultation with English members of the Board and in addition to submit in writing his own opinions on all issues affecting building operations raised by official action or discussed in correspondence during the past year or more.
344. Re Mr. Ricker's plans during furlough.- Resolved, (1) That Mr. Ricker be invited to attend the meeting of the Board of Governors in November; (2) That meantime in so far as his plans for holiday permit he should endeavor to familiarize himself with methods of organization management and actual construction as employed by American builders, as opportunity may afford.
345. Re Appeal for Additional Doctors.- The following resolution of the Senate was considered - (#1348) That we urgently request the participating missions to make every endeavor possible to secure and send to us seven specially trained physicians for the medical school.
- It was reported that the Canadian Methodist Board had recently appointed two additional doctors to the staff of the University. Dr. Hodgkin reported a very promising candidate whose application was now before the Friends' Foreign Mission Board. Resolved - That this appeal be commended to the favorable consideration of all the co-operating Boards.
346. Re Expenses of Mr. Chang Dao Pin.- The following Minute (#1371) of the Senate was considered:- Resolved, That the treasurer be authorized to advance the money for Mr. Chang Dao Pin's travel as far as Shanghai, for his outfit, and \$25.00 a month to the support of his family, the same to be included in the amount of ~~\$1,500.~~ \$1,500. gold this year authorized by the Board of Governors at their last meeting (Min.526) and that additional payments be subject to action by the members of the Board of Governors in attendance at the Shanghai National Conference in May, 1922.

Resolved, That the treasurer be authorized to advance money to Mr. Chang on account of expenses to an amount not exceeding \$1,500., including sums already advanced by the Treasurer on the Field, provided that the whole amount be included within the budget of the University already voted for the year; this being in accord with the agreement reached between members of the Board and of the Senate in informal conference at Shanghai.

.....

EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS.

WEST CHINA UNION UNIVERSITY.

Philadelphia, October 31st, 1922.

MINUTES.

The Executive Committee of the Board of Governors of the West China Union University met in the Friends' Meeting House, No. 20 South Twelfth Street, Philadelphia, on Tuesday, October 31st, at 10:00 a.m.

Devotional Exercises were conducted by Mr. Mornay Williams, the Chairman.

The following members were present:-

Mr. Mornay Williams,  
Mr. George Vaux, Jr.,  
Rev. F. Anderson,  
Dr. James Endicott.

Mr. H. T. Silcock, Mr. R. L. Simkin and Mr. F. Rowntree were made corresponding members.

347. Re Death of Dr. Goucher, Chairman of the Board of Governors.-  
Action deferred.

348. Appointment of Minute Secretary for Board Meeting.- Action deferred.

349. Hours of Meeting.- It was recommended that the hours for the meeting of the Board of Governors be -  
10:00 a.m. to 12:00 p.m.  
2:00 p.m. to 5:00 p.m.  
8:00 p.m. to ---

Mr. George Vaux, Jr., extended an invitation to the members of the Board of Governors to take supper at his home at Bryn Mawr, on Wednesday, on the understanding that an evening meeting would also be held at his home. This invitation was accepted by the Committee with thanks.

350. It was agreed to recommend to the Board that Dr. Burton be asked to address the Board on Wednesday morning after the reading of the Minutes of the Executive Committee.



Consideration was given to the Maintenance Budget for 1923. The Treasurer also presented a Trial Balance Sheet.

It was agreed to adjourn at 12:30 p.m. and to meet at 2 p.m.

351.

RESOLVED, That in view of the statement made to the Executive Committee by Mr. Simkin, to the effect that on February 7th, 1922, a satisfactory trial balance of the books on the Field for the years 1918, 1919 and 1920, had been secured, and that further work on the accounts for 1921 had also been accomplished, the Treasurer be requested to write to the field asking that ~~the accounts for 1921~~ a copy of these accounts be sent to him at the earliest possible moment.

The meeting adjourned at 12:30 p.m.

-----  
The meeting opened at 2 p.m.; Mr. Simkin leading in prayer.

352.

Re Maintenance Budget.— The Committee continued consideration of the Maintenance Budget, and the following was adopted:—

"The Executive Committee transmits herewith the Budget estimates for 1923 as received from the Senate under their Minute No. 1423. From this paper it will be observed that the total amount asked for is \$33,961 Gold.

There are included in the estimates certain very important capital expenditures, including \$4,970. Mex. for the purchase of grave land included in the University site; \$4,000. Mex. to establish a fund for the assistance of Chinese teachers in erecting their own dwellings, and \$3,200. Mex. for the general capital expenditures of the Property Committee. In addition to this there are a number of other capital expenditures of varying amounts aggregating more than \$10,000. There has not been included any allowance for a heating system in the administration building, which is viewed by Dr. Beech and others on the Field as a vital requirement at the present time.

All estimates have been made upon the basis of gold meaning two for one, which is more liberal than the present state of exchange justifies.

In view of the straitened condition of the finances of all of the Boards, the Executive Committee would recommend to the Board of Governors the following method of handling the situation:

That the two English Boards be asked jointly for the sum of \$3,000 being the amount which they have already indicated they will be

3.

able to contribute at the present time, and that each of the three Boards on the American continent be asked for \$6,000., making a

Grand total of .....\$21,000.00

Deduct expenses under the Board of Governors, viz:

President's Salary.....	\$3,000.00	
Treasurer on The Field, salary,		
travel, etc. ....	2,000.00	
Educational Secretary.....	3,000.00	
Mr.T.P.Chang return travel,etc.	700.00	
Miscellaneous expenses of the		
Board of Governors,including		
travel,treasurer's assistance,		
etc. ....	1,250.00	9,950.00

For Budget on the Field..... \$11,050.00

This amount may possibly produce \$20,000. Mex.

In so much as we do not know the importance of the various demands which are included in the Budget, our recommendation is that this sum be reported to the Senate for them to allocate as they may see fit."

353.

Re Invitation to Architect to attend meetings of the Executive Committee and of the Board of Governors.- Resolved that the action of the Secretary, Dr. Endicott, taken at the request of the Chairman of this Committee, in cabling to the Architect, Mr. Fred Rowntree, requesting his attendance at this meeting of the Executive Committee and of the Board of Governors beginning tomorrow, be approved, ratified and confirmed.

The meeting adjourned at 5:10 p.m.; Mr. Mornay Williams leading in prayer.



EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS

WEST CHINA UNION UNIVERSITY.

New York, November 24th, 1922.

MINUTES.

The Executive Committee of the Board of Governors of the West China Union University met in the Rooms of the American Baptist Foreign Mission Society, 276 Fifth Avenue, New York City, on Friday, November 24th, 1922, at 10 a.m.

Devotional Exercises were conducted by Mr. Mornay Williams.

Mr. Mornay Williams was elected Chairman of the Executive Committee for the year.

The following members were present:-

Mr. Mornay Williams,  
Rev. Dr. James Endicott,  
Rev. F. Anderson,  
Rev. Dr. R. A. Ward.

COMMUNICATIONS -

(a) Communications were read from the following:-  
Dr. Beech, Dr. North, Dr. Franklin, Mr. Ricker.

(b) Apologies for absence were read from Hon. H. W. Rowell, K.C. and Mr. Vaux.

354. Budget for 1923.- (Minute #556, Board of Governors.)  
RESOLVED, THAT The Budget of \$21,000. as recommended to the co-operating Boards by the Board of Governors, be adopted.
355. Re Building Superintendent.- (Minute #549, Board of Governors.)  
The question referred by the Board of Governors at its recent meeting, was considered at length and the following resolutions were adopted:-
- (1) THAT the Executive Committee having received through Dr. Endicott the letter of Mr. R. C. Ricker under date of November 23rd, records as its judgment that it can not see its way clear to comply with the conditions proposed by Mr. Ricker.
  - (2) THAT Dr. Endicott be requested to serve as a committee of

one with power to adjust with Mr. Ricker the matter of his future relationship to the University, in view of Mr. Ricker's intimation of his inability to serve the University as exclusively in the work of building construction as the building program of the University seems to demand at this time.

356. Re Admittance of Women to the University.-(Minutes #545, 550 and 552, Board of Governors.)- No action necessary, pending reports from the various Boards of Missions concerned.
357. Report of Treasurer.-(Minute #554, Board of Governors.)- A communication from the Treasurer was considered, and the Committee concurred in his recommendation that the Treasurer's books be audited at the end of the Calendar year.
358. Resolution of Sympathy with Mr. Vaux. RESOLVED, THAT the Board of Governors has learned with deep regret of the sudden death of Mrs. James, the Mother-in-law of Mr. Vaux, the Treasurer of the Board, and desires to place on record its profound sympathy with Mr. Vaux and his family in their bereavement.
359. Buildings.-(Minutes #560, (a), (b) and (c), Board of Governors.)-
- (a) Re sources of income for additional expense on the Administration Building and for the item included in last year's report and budget for heating Administration Building. RESOLVED, THAT this be referred to the Treasurer and the Secretary with power, provided in their judgment funds are available.
  - (b) Request for \$5,000. gold, approved by the Board of Governors for the erection of one of the wings of the Middle School Building for Science wing. RESOLVED, THAT this be referred to the Treasurer and the Secretary with power, provided in their judgment funds are available.
  - (c) Request for \$4,000. as initial building loan fund for teacher's residences. RESOLVED, THAT the matter be referred to the next meeting of the Executive Committee and that meanwhile -
    - (1) The Secretary notify the Boards of the proposal and request them to inform the Executive whether they have ever made such loans and if so, what their experience would lead them to advise the Executive to take.
    - (2) The President be requested to furnish all needed information regarding the conditions under which such loans would be made.
360. Re Election of Nominee of the A.B.F.M.S.-(Minute #567, Board of Governors.)-No action, pending report from the Baptist Board.



361. Re Procedure to be followed in drawing funds.--(Minute #573, Board of Governors.)-- No action necessary at present.

362. Re Office in New York.--(Minute #581, Board of Governors.)-- The question was considered, but no action was taken, as it was agreed that the matter should be put on the agenda for the next meeting of the Committee in order to secure further consideration.

363. Re Appointment of Bursar for the University.-- The Executive considered the qualifications of Mr. W. I. Lacy as indicated to the Board of Governors by the Rev. Dr. North, and also by the Rev. Dr. Ward to the Committee itself. It was RESOLVED to approve the appointment of Mr. W. I. Lacy as Bursar of the University and to leave all details with power to Dr. Ward and the Secretary. The Executive also records its gratitude to God for providing us with a man who appears to be so eminently suited for the position.

364. Re Additional Builder for the University.-- A Report was received from Mr. Black of the Methodist Episcopal Board, indicating that he had found a prospective new missionary who might qualify for the work of Superintendent of Construction at the University. After consideration it was RESOLVED, THAT the Executive does not see its way clear at this time to employ any new missionaries for this kind of work.

365. The following resolutions adopted by the Senate, September 14th, 1922, were read:--

"John Franklin Goucher, D.D., LL.D., has been associated with the West China Union University since its beginning. His potent influence has been one of our most constructive assets. Everything that concerned the welfare of the university was his intimate concern. He gave painstaking attention to every proposition of the university that was placed before him and was, in not a few instances, the prime mover, or the stimulating influence in our steps of progress. We are largely indebted to his constructive and able leadership for the adoption by the Boards of our original proposition for the union, and for the keen insight and optimistic vision displayed by him as Chairman of our Board of Governors in formulating and deciding upon the policies of the university. From the first organization of our Board of Governors he has been the Chairman of that Board and a member of its Executive Committee. He was never absent from any of the meetings of these bodies unless prevented by illness or absence from the country. He not only gave freely of his time and talent, but also of his money. He strictly refused to permit the university to meet any of his expenses or travel in his work for the university. He gave the money which enabled the Methodist Episcopal Mission to purchase its share in the original site of the university; he contributed funds for the Goucher Unit associated with the university, among which are the Dewey and the Goucher Practice Schools of our university. He has also given very liberally for scholarships to encourage students to look toward this university for their higher education.

Among other things Dr. Coucher will be remembered as a great traveler. The continents, that have not been covered by Dr. Coucher in his travels, are very few indeed, if any. Wherever he went, whether in conversation with fellow passengers and friends whom he met in hotels, or in his public addresses, the West China Union University was always one of his favored and favorite themes. He regarded it as one of his children, and we are happy to look to him as one of our fathers to whom we owe much in affection and abiding thanks for his material gifts.

WHEREAS, We have learned with deep regret of the death of John Franklin Coucher, D.D., LL.D., in Baltimore, Md., July 19th, 1922, and are conscious of our keen loss sustained thereby, therefore be it

RESOLVED, That we express our high appreciation of the service that Dr. Coucher has rendered us, and give thanks to Almighty God for his potent life and influence in advancing the university, and be it

RESOLVED, That we as a Senate endeavor to secure or provide some adequate memorial which will keep the name of Dr. Coucher ever before us, and the memory of his life an inspiration to higher and better service, and be it

RESOLVED, That we express to the members of his family, to the Methodist Episcopal Board, whose representative he was on the Board of Governors, and to the Board of Governors, our sincere sympathy in the loss which they have suffered by his going away, and be it further

RESOLVED, That a copy of these resolutions be sent to the members of his family, to the Methodist Episcopal Board and to the Board of Governors, and that they be published in the West China Missionary News."

A resolution of thanks to the Baptist Board for the accommodation afforded the Committee in the use of their Rooms, was adopted.

The Meeting adjourned at 12:30 p.m.

.....



EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS

WEST CHINA UNION UNIVERSITY.

TORONTO, SEPTEMBER 25th, 1923.

. . . . .

MINUTES.

FIRST SESSION.

The Executive Committee of the Board of Governors of the West China Union University met in Room 513, Wesley Buildings, 299 Queen St. West, Toronto, on Tuesday, September 25th, at 10:00 a.m.

Devotional Exercises were conducted by Mr. Mornay Williams, the Chairman.

The following members were present:-

Mr. Mornay Williams  
Rev. F. Anderson  
Mr. H. T. Silcock  
Rev. Dr. J. Endicott  
Mr. George Vaux, Jr.  
Hon. N. W. Rowell, K.C.  
Rev. Dr. R. A. Ward.

366. Minute Secretaries.- RESOLVED, to recommend to the Board that Dr. Endicott and Mr. Silcock act as Minute Secretaries.

367. Hours of Meeting.- RESOLVED, That the Executive adjourn at 12:15 p.m. and reassemble at 2:30 p.m.; and that the Board assemble at 10:00 a.m.

368. Ratification of Nomination of Prof. H. B. Robins.- RESOLVED, That the nomination of Professor H. B. Robins, Ph.D., as a representative of the A.B.F.M.S. be approved.

369. Consideration of Agenda.- RESOLVED, That the Agenda for the Board as prepared and amended, be adopted.

The Meeting adjourned at 12:45 p.m.

SECOND SESSION.

The Executive re-assembled at 2:30 p.m.

Hon. N. W. Rowell, K.C., led in prayer.

370. Maintenance Budget.- RESOLVED, to recommend to the Board the following resolution:-

RESOLVED, That we ask the Boards for the same amounts as last year, namely \$21,000.; being \$6,000. from each of the three Canadian and American Boards, and \$4,000. from the two



English Boards combined; that of this total \$15,000. be set apart for use on the Field, being an increase of \$3,950. over the appropriation for 1923, or \$2,950. after meeting the deficit of \$1,000. for 1922; and that the Board of Governors retain for its own use \$6,000. together with the balance saved on home expenditure for 1925.

371. Report of Treasurer re Procedure to be followed in drawing funds.- The Treasurer reported that he had been making remittances in bulk through the Mission Treasurers in Shanghai, to be subject to draft from Chengtu, and that so far the plan seemed to have been working satisfactorily. (Board of Governors, 1922, #573.)

372. Absence of Reports for Meeting of the Board of Governors.-  
RESOLVED, That we recommend to the Board of Governors the following resolution:-

RESOLVED, That we regret the difficulty under which the Board has labored this year owing to the fact that we have no report from the President nor from the Senate, and that the Treasurer has received no audited financial statement for several years;

And that we request the President to secure that his report and the report of the Senate reach the two Secretaries not later than August 1st in any year (or not less than six weeks before the Board meets, if the Board Meeting is held earlier than the end of September, in which case the Secretary will notify the President of the date of meeting;

And that we request the President to see that an audited financial statement to date for each year since the last audited statement was sent in, be forwarded at once, and that hereafter an audited financial statement for each year be forwarded not later than March 1st following;

And that the Secretary be instructed to cable the President at once drawing attention to the difficulty under which the Board has met owing to the absence of a report from the President and the Senate, and of any financial statement, and requesting that the reports be forwarded at once for consideration by the Executive.

373. Request for Initial Building Loan for Chinese Teachers' Residences.- After consideration by the Executive, and in recognition of the great importance of the subject, RESOLVED to recommend to the Board that it remit to the Executive the whole question of such a loan fund, to secure from the field full information so that it may formulate a definite policy, and that it empower the Executive to grant not more than \$5,000. from the income of the J. B. Morrell fund as soon as it secures adequate co-operation on the part of the Chinese.

374. Union Office in New York.- RESOLVED, That H. George Vaux, Jr., (Chairman), Dr. Ford and Dr. Endicott be a committee to decide how much service we can properly secure from the Union.



University office in New York, with power to conclude any arrangements they may approve.

A resolution of thanks to Hon. W. F. Rowell, K.C., for his hospitality in entertaining the members of the Executive at lunch was adopted.

The Meeting adjourned at 5:15; Mr. Mornay Williams leading in prayer.

. . . . .

2  
7  
3  
4  
3  
3  
9

EXECUTIVE COMMITTEE  
of the  
BOARD OF GOVERNORS  
of the  
WEST CHINA UNION UNIVERSITY.

Minutes of Meeting held in Toronto, September 27th, 1923.  
.....

The Executive Committee met in Room 513, Wesley Buildings, 299 Queen St. West, Toronto, Canada, at 5:00 p.m.

The following Members were present:-

Sir Joseph Flavelle, Bart.  
Rev. Dr. R. A. Ward  
Mr. George Vaux, Jr.  
Rev. Prof. F. Anderson, M.A., D.D.  
Mr. H. T. Silcock, M.A.  
Rev. Dr. James Endicott.

Sir Joseph Flavelle was asked to take the Chair.

375. Mr. Mornay Williams was elected Chairman of the Executive for the year.
376. The Executive instructed the Secretary to cable Dr Beech informing him that his Report has not been received, and urging prompt action.
377. Time and Place of next Meeting of the Executive Committee.- It was agreed that the next meeting of the Executive shall be held at the offices of the W.C.U. in New York, on Friday, November 2nd.
378. Re Meetings of the Executive Committee.- It was RESOLVED. That it is the judgment of the members of the Executive that meetings should be held quarterly, but that the date of the second meeting this year should be determined at our next meeting in November.

The meeting adjourned at 5:00 p.m.

.....



EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS  
of the  
WEST CHINA UNION UNIVERSITY.

New York, December 12th, 1923.

FIRST SESSION.

The Executive Committee of the Board of Governors of the West China Union University met in the Rooms of the American Baptist Foreign Mission Society, 276 Fifth Avenue, New York, N.Y., on Wednesday, December 12th, 1923, at 10:30 a.m.

Devotional Exercises were conducted by Rev. Dr. R. A. Ward.

The following members were present - Mr. Mornay Williams, LL.B., Chairman, Sir Joseph Flavolle, Bart., LL.D., Rev. Prof. Frank Anderson, M.A., D.D., Rev. R. A. Ward, D.D., and Rev. James Indicott, D.D.

Rev. Dr. J. H. Franklin was made a Corresponding Member.

Mr. George Vaux, Jr., LL.B., sent regrets at his inability to be present owing to other important engagements.

379. Reading of Minutes. - In view of the fact that the Minutes of the previous meeting had been sent in advance to each member they were taken as read.
380. Report of Sir Joseph Flavolle, Chairman of the Board, re Meetings held in England. - Sir Joseph Flavolle reported on his recent visit to England, especially his visit at Oxford and his consultation with Sir Michael Sadler on matters affecting the welfare of the University. Also, on various meetings held in London with groups representing the two co-operating Boards of Great Britain. He brought from England a most cordial welcome to the Board of Governors to hold their next annual meeting at the Friends' College, Kingsmead, Birmingham.
381. Report of the West China Union University. - The report of the West China Union University to the Board of Governors was taken as read, as copies had been sent to the members of the Board.
382. Report of the Secretary of Education. - The Secretary was requested to have the report printed and sent to the members of the Board, and to other interested friends of the University.
383. Appointment of Educational Secretary. - It was RESOLVED  
(1) THAT the Treasurer be authorized to pay Mr. Kern's salary for the half time service he has rendered as Acting Secretary of the West China Educational Union, from the time of Dr. Wallace's retirement to the end of the year 1923.

Appointment of Educational Secretary (cont'd.)

- (2) THAT as requested by the Senate Mr. Kern be appointed to perform the duties of Secretary of the Educational Union for the year 1924, giving to the position one-half of his time; the salary for such service to be paid by the Board.

The Board feels, however, that the importance of the work demands a full time Secretary and they, therefore, desire to know if the Senate has any name they wish to suggest for the permanent appointment.

Concerning the recommendation of the Senate (#1510) to form a secretariat as outlined in the report of the Joint Committee of the Cabinet and the Executive of the Educational Union, the Secretary was directed to communicate with the President and procure further information as to the powers of the proposed secretariat that the Executive may have fuller information before taking action.

Consideration was given to the appointment of the Superintendent of Construction.

The meeting adjourned at 1:00 p.m.; ~~Mr. M~~

The members of the Executive were the guests at luncheon of the American Baptist Foreign Mission Society.

. . . . .

SECOND SESSION

The Executive re-assembled at 2:30 p.m.

Mr. Mornay Williams led in prayer.

384. Appointment of Superintendent of Construction.- The Executive resumed consideration of the appointment of Superintendent of Construction, and the Secretary was instructed to cable asking the attitude of the Senate re the appointment of Mr. Arnold Silcock as Building Superintendent, and to secure reply for the February meeting of the Executive.
385. Clock Tower.- The matter of securing funds for the Clock Tower was referred to the Chairman, Mr. Vaux and Dr. Ward
386. Publicity and Promotion of Interest.- RESOLVED, That we request Mr. H. T. Silcock to arrange for a suitable number of copies of reprint of an illustrated article concerning the University as published in an English architectural journal; details for this reprint, its cost and method of distribution to be referred to the Secretaries with power.
387. Additional Steps for Financing Present Needs of the University. After some discussion the question was left over for consideration at the February meeting of the Executive, in view of the absence of the Treasurer.



388. Sub-committee to examine Constitution and By-laws.- No report
389. Appeal for New Workers.- RESOLVED, That a communication be sent to the co-operating Mission Boards asking whether they are in a position to meet some or all of the needs of the University in respect of additional staff.
390. Admission of Women to the University.- RESOLVED, That this be referred to the next meeting of the Executive Committee.
391. Annual Report to Mission Boards.- The question of preparing the Annual Report to the various co-operating Mission Boards was considered at some length and the following resolutions were adopted:-
- (1) That Dr. Anderson be asked to prepare in the near future a statement to be sent to each of the co-operating Boards.
  - (2) That the Secretary be asked to arrange as far as possible from time to time for the visit of a personal representative from the Board of Governors to the various co-operating Boards in their annual or other important sessions, where the greetings of the Board of Governors may be conveyed and where messages concerning the work of the University may be brought more personally to the attention of the co-operating Mission Boards.
392. Appointment of Bursar.- The matter of the appointment of a Bursar was considered, but the question was left over for a later meeting.
393. Proposed Committee for Co-ordination and Promotion of Christian Higher Education in China.- This item was left over for a later meeting of the Executive, and pending the recommendations of the special Committee appointed by the Board to consider this question and that of co-operating in the Union Office in New York.
394. Next Meeting of the Board.- RESOLVED, That the next meeting of the Board of Governors be held at the Friends' Colloge, Kingsmead, Birmingham, July 12th to 16th. The Secretary was instructed to convey the cordial appreciation of the Executive and of the Board, of the invitation extended.
395. Union Office in New York.- The Committee appointed by the Board (Mr. Vaux, Dr. Ward and Dr. Endicott) reported progress in its negotiations on the question.
396. Co-operation of American Friends as an Independent Unit in the work of the University.- Senate Minute #1435 was considered and referred to Mr. Vaux, Mr. Silcock and Mr. James Wood as a special committee, for report.
397. Request for Mr. and Mrs. Manly for Middle School.- The Secretary was instructed to forward to the Methodist Episcopal Board the request of the Senate, and to express the hope that the wish of the Senate may be realized.

398. Refund to University of Outgoing Expenses of Dr. Wallace.- The Committee considered correspondence from the Field relative to the question of refunding to the Board the outgoing and other expenses of Dr. Wallace, and it was RESOLVED to refer the question of the necessary financial adjustment to the Chairman of the Board, the Treasurer and Dr. Ward, with power.
399. Boxer Indemnity Money.- Correspondence was read from various members of the Committee (Mr. Silcock, Hon. W. E. Rowell and Rev. G. T. Manley), reporting progress and the question was again remitted to the same Committee. The Secretary was instructed to express to the Committee the hope that it will act in harmony with its own suggestions to the Executive.
400. University Court.- The question of the establishment of the University Court was considered and the matter was referred back to the Field for further information. The Secretary was requested to suggest that the Senate take no action by conference with Chinese brethren which might embarrass final action by the Board.
401. Services of (Miss) Dr. Stephenson.- The Secretary was instructed to forward to the Methodist Episcopal Board the request of the Senate and to express the hope that as Dr. Canright is no longer available to the Senate, that if possible the request (Senate Minute #1596) be met in this or some other way.
402. Attendance of Members of the Staff of the University at Meetings of the Executive.- The Secretary was authorized to extend to any member of the staff of the University who might be near the place of meeting of the Executive, an invitation to be present at such meeting.
403. Date of Next Meeting.- RESOLVED, That the next meeting of the Executive Committee be held on the second Tuesday in February, in the Rooms of the Board of Foreign Missions of the Methodist Episcopal Church, New York.

The Meeting closed at 5:20 p.m.; Mr. Mornay Williams leading in prayer.



EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS

WEST CHINA UNION UNIVERSITY

New York, February 13th, 1924.

MINUTES.

FIRST SESSION.

The Executive Committee of the Board of Governors of the West China Union University met in the Rooms of the Board of Missions of the Methodist Episcopal Church, U.S.A., 150 Fifth Avenue, New York, N.Y., on Wednesday, February 13th, at 10 a.m.

Devotional Exercises were conducted by Rev. Dr. R. A. Ward.

A message was given to the Committee by Mr. Mornay Williams, which he indicated might be the last which he would give as Chairman, based on Heb. 11:39, 40, and Heb. 12:1; urging that the Board should enter on its work in the spirit of those who are perfecting the work of the past, with the main aim of reproducing the character of Jesus.

The following members were present -

Mr. Mornay Williams, LL.B., Chairman,  
Sir Joseph Flavelle, Bart., LL.D.,  
Rev. Prof. Frank Anderson, M.A., D.D.,  
Rev. R. A. Ward, D.D.,  
Mr. George Vaux, Jr., LL.B.,  
Rev. James Endicott, D.D., Secretary.

Dr. S. H. Liljestrand, of the Medical staff of the University and Rev. W. A. McCurdy, of the Methodist Episcopal Mission, Chungking, were present and were made corresponding members.

404. Reading of Minutes. - In view of the fact that Minutes of the previous meeting had been sent in advance to each member, they were taken as read.
405. Senate Minutes, Nos. 1597 to 1616, inclusive, were reported as received.
406. Appointment of Representative of the Baptist Foreign Mission Board to attend next meeting of the Board of Governors. -  
RESOLVED, That the appointment of Rev. Avery A. Shaw, D.D., to attend the meeting of the Board of Governors in England, in case of inability of any representative of the Baptist Foreign Mission Board to be present, be referred to the Baptist Board.
407. The Annual Report of the Board to the Co-operating Boards, as drafted by Dr. Anderson (Executive Minute #391) was received with expressions of appreciation.

RESOLVED, That Dr. Anderson be asked to make certain necessary



~~amendments in the financial paragraph~~, and to add a paragraph pointing out to the co-operating Boards the seriousness of the reduction which had necessarily been made by the Board in the Budget from the field, and indicating that the Boards alone can supply the resources for carrying on the absolutely necessary work of the University, and for making possible the vital development in the matter of employing an increasing number of Chinese teachers (See Board of Governors #610).

408. RESOLVED, That for the purpose of strengthening the appeal which the report is designed to make to the Boards, a Committee be appointed, consisting of Dr. Anderson, Sir Joseph Flavelle and Dr. Ward, to put into printed form for presentation through the co-operating Boards to their constituencies in such manner as their executive officers may decide, data which shall show -

1. A graphic analysis of the status and present urgent needs of the University for current work and for investment in property,
2. Specific proposals from the Board of Governors to the co-operating Boards for their additional assistance.
3. An exhibit of the total present unfulfilled financial program of the University.

409. Funds - School of Religion. - Read letter from Dr. Ward on behalf of the Methodist Episcopal Board, containing a request from their Mission in West China for permission to use the \$12,000. already paid of the \$25,000. promised for the Bashford School of Religion and now in the hands of the Methodist Board, for the erection of a Dormitory, with a guarantee that it would be returned to the School of Missions by 1928.

RESOLVED, That the Secretary be asked to reply that the erection of a Dormitory, being a denominational matter, does not come within the purview of the Board, but that the Methodist Board may be assured that the money if so used will not be recalled for the erection of the School of Religion till 1928.

410. Mr. Mornay Williams having requested that, owing to the condition of his health, he be relieved of his position as Chairman of the Executive,

RESOLVED, That the Committee feel the deepest regret that such action should be necessary, and request Mr. Williams to continue in office until the Annual Meeting of the Board of Governors.

Adjournment was made at 12:45 p.m., for luncheon, which was partaken of at the Aldine Club, by invitation of the Board of Missions of the Methodist Episcopal Church.



SECOND SESSION.

The Executive assembled at 2:10 p.m.

In the absence of Mr. Williams, Dr. Ward was voted into the Chair.

411. Appointment of Bursar.— The Secretary read communications from Dr. Ward regarding Mr. H. Joyce Canright, who might be suitable for the position. He also reported an interview with Mr. W. B. Albertson of the Canadian Methodist Mission, who would be well-fitted and would be returning to China in April.

RESOLVED, That the Secretary be instructed to confer with the Canadian Methodist Mission and Mr. Albertson, and to cable the Senate for its judgment on the appointment of Mr. Albertson as Bursar of the University; and that the question of the appointment of a Bursar be left to the Secretary and Treasurer with power.

It is the judgment of the Committee that in the event of Mr. Albertson being appointed, he should go to Philadelphia for a conference with the Treasurer regarding methods of book-keeping, before leaving for the Field.

412. RESOLVED, to reply to Mr. Ricker's enquiry regarding the disposal of important maps in his possession, by asking that they be sent to Dr. Ward, who kindly promised to arrange for the safest method of transmitting them to China.

413. Sub-Committee appointed to examine the Constitution and By-laws.— Mr. Vaux stated that he and Mr. Gantz had given attention to the matter and reported progress.

414. Committee on the Union Office in New York.— Mr. Vaux reported that he and Dr. Ward had interviewed the Secretary of the Union Office in New York; that the office would do such work as might be entrusted to them on a basis of time, the cost being about \$500. a year; the present expense of the Treasurer's office is \$250. but the Union Office would do more work.

~~RESOLVED, that no action be taken at the present time to secure the services of the Union Office in New York.~~  
RESOLVED, that no action be taken at the present time to secure the services of the Union Office in New York.

415. The Secretary laid on the table a copy of the second edition of Mr. Parker M. Bayne's "Manual of Biology" in Chinese.

RESOLVED, to send Mr. Bayne warm congratulations on his splendid work; also to Dr. Stubbs for his work on "Chemistry", and that the Senate be requested to keep the Board informed of all such work done by the staff of the University.

416. Appointment of Superintendent of Construction.— The following cable from Dr. Beach was read — "Small builder; field architect. Silcock; charge the expenses to architect, have written you on the subject."  
RESOLVED, to postpone action till the receipt of the letter.

417. Admission of Women to the University.— After discussion and review of previous resolutions it was

RESOLVED, That no further action can be taken at present,



in the absence of replies from all the Boards and Women's Boards (Minutes #545, 550 and 552, Board of Governors); that the Secretary be asked to urge upon the President the importance, in the event of women being admitted to the University, of the Women's Societies coming to the general support of the University, and that the subject be given further consideration at the next meeting.

418. Proposed Committee on Co-ordination and Promotion of Christian Higher Education in China.- RESOLVED. That the document regarding the matter be sent to Dr. Ward and Mr. Vaux to prepare a report for the next meeting.

419. Annual Report of the University.- The Secretary reported receipt of this and stated that copies had been sent to the members of the Board. Sir Joseph Flavelle having drawn attention to a number of important points therein, which seemed to merit full and unhurried consideration,

RESOLVED, That the Executive be called to meet on Tuesday, April 22nd, for this purpose; the regular meeting to be held on the following day, and that the kind invitation of Dr. Ward that these meetings be held at Wallace Lodge, Yonkers, be gratefully accepted.

420. Committee regarding the Co-operation of the American Friends as an Independent Unit in the Work of the University.- On behalf of this Committee Mr. Vaux regretted that he had nothing to report.

421. Report of the Committee of Management of the Middle School (Senate Minute #1615) RESOLVED to forward copies of the Senate Minute to the Board Secretaries, to secure, if possible, favorable consideration from their Boards.

422. Co-operation by United Methodist Mission for Yunnan-Kweichow Students and by the Christian Mission Board in Batang (Senate Minute #1616).- RESOLVED, to postpone to next meeting of the Executive.

423. Report of Committee re Refund to University of Outgoing Expense of Dr. Wallace.- RESOLVED, to refer to next meeting of the Executive.

424. The Treasurer laid on the table financial statements from his own books, made up to December 31st, 1923, reporting at the same time that no further financial statements whatsoever had to date been received from the Field.

425. Clock Tower.- (Executive Minute #385) Mr. Vaux and Dr. Ward reported an interview with Dr. Ackerman Coles, which revealed the fact that he was deeply interested in some plan that would



provide suitable accommodation for the clock and bell already ordered, and that Mr. Vaux had written informally to Mr. Rowntree on the matter.

RESOLVED to bring up the matter again at the next meeting.

426. RESOLVED to convey to the Methodist Episcopal Mission Board the warm thanks of the Executive for kindly providing accommodation for the meeting and for their hospitality at luncheon.

The meeting adjourned at 5:00 p.m., after prayer by Sir Joseph Flavell.

. . . . .

2  
7  
3  
4  
3  
3  
9

EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS

WEST CHINA UNION UNIVERSITY.

Yonkers, New York, April 22nd and 23rd, 1924.

. . . . .

MINUTES.

FIRST SESSION.

The Executive Committee of the Board of Governors of the West China Union University met at Wallace Lodge, Yonkers, New York (by kind invitation of the Authorities of the Methodist Episcopal Church) on Tuesday, April 22nd, 1924, at 10:30 a.m.

In the absence of the Chairman of the Executive Committee Sir Joseph Flavell, the Chairman of the Board, was called to the Chair. On the arrival of Mr. Mornay Williams early in the session, he took the Chair.

Devotional Exercises were conducted by Revs. Drs. Ward and Endicott.

The following members were present -

Mr. Mornay Williams, LL.D., Chairman,  
Sir Joseph Flavell, Bart., LL.D.,  
Rev. Prof. Frank Anderson, M.A., D.D.,  
Rev. R. A. Ward, D.D.,  
Mr. George Vaux, Jr., LL.B.,  
Rev. James Endicott, D.D., Secretary,  
Rev. H. F. Cawthorne, D.D. - representing the Baptist  
Foreign Mission Board, in place of Rev. Dr. Franklin.

Dr. S. H. Liljestrang of the Medical staff of the University, and Rev. W. A. McCurdy, of the Methodist Episcopal Mission, Chungking, were present and were made Corresponding Members.

427. Reading of Minutes. - In view of the fact that the Minutes of the previous meeting had been sent in advance to each member, they were taken as read, and on motion, confirmed.

428. Senate Minutes - Nos. 1617 to 1663 were reported as having been received.



429. The Chair appointed the following as a Sub-Committee to plan out the programme of the work of the Executive - Revs. Drs. Endicott, Ward, Anderson and Caythorne.
430. Communications by Sir Joseph Flavalle.- Sir Joseph Flavalle read a copy of a letter which he had written to Sir Michael Sadler and Mr. H. T. Silcock (with the request that the latter would communicate with the representative of the C.M.S.) informing them of the present gathering and asking for any suggestions that might occur to them in regard to the problems before the Board. Sir Joseph Flavalle read Sir Michael Sadler's reply. Mr. Silcock replied promising suggestions from the F.F.M.A. and the C.M.S. A further letter was read from Mr. Silcock after meeting with Mr. Hayward of the C.M.S. A letter was also read from Dr. H. Lancaster, C.M.S., to Sir Joseph Flavalle.

All the above letters were ordered to be filed.

431. Representative of Baptist Board at the Annual Meeting.- (See Executive Minute #406).- Mr. Mornay Williams stated that neither he nor any other member of the Board would be able to attend the Annual Meeting in England; that Rev. Avery A. Shaw, D.D. would be present; that Rev. Dr. H. B. Robins had been appointed by the Baptist Board to attend, but would be unable to do so.

RESOLVED to authorize the Baptist Board to accredit any member who might be able to go.

432. Appointment of Bursar.- The Secretary read cable correspondence between himself and Dr. Dooch, regarding the appointment of Mr. W. B. Albertson (See Exec. Min. 411), which indicated that Mr. Albertson was entirely acceptable to the Senate, but that the latter desired that Mr. Albertson's support should not be charged to the Budget but, if possible, continued by the Canadian Methodist Mission. The total required for passage and salary up to December 31st, 1924, was estimated at about \$3,000. It was reported that Mr. Albertson had already sailed for China, and that before sailing he had gone over the Treasurer's books at Philadelphia. Mr. Vaux expressed himself as very favorably impressed with his capacities.

RESOLVED, THAT Mr. W. B. Albertson be appointed to the position of Bursar; that his salary be a charge upon the Budget of the Board of Governors; that the sum required for the current year be met in part by \$1,000. which Sir Joseph Flavalle is sending forward and by \$1,000. through the Methodist Board secured by Dr. Ward as a special contribution, and that it will be necessary for the Board to find the balance.



433. Appointment of Superintendent of Construction.- This question was before the Executive Committee at its last meeting, and by Item #416 action was deferred until receipt of letter from Dr. Beech.

The following is the Minute (#1661) of the Senate -

"In response to the telegram from Dr. Endicott regarding the appointment of Building Superintendent -

- (a) Be it RESOLVED, THAT we reaffirm our askings for two builders, it being practical builders that we primarily need at this time, and that we suggest the names of Mr. Walter Small and Mr. W. R. Taylor as those two builders, requesting their missions to release, or at least partially release them, as the exigencies of the work demand, in order to carry forward the building program that is immediately ahead of us.
- (B) RESOLVED, THAT we reaffirm our belief of the desirability of having the architect, or his associate, on the field, and in this connection would consider it ideal if Mr. Rowntree, or some member of his firm, could be on the field. Since this suggestion was considered not feasible we would suggest that he take under consideration associating with him as his field architect Mr. Arnold Silcock, and that he be asked to serve here, if all parties are willing, as the Field or Associate Architect, directly responsible to Fred Rowntree and Sons, and chargeable thereto.
- (c) We recommended that the office and title of Superintendent of Construction be discontinued."

This Item was unfinished when adjournment was made for luncheon at 12:30 p.m.

. . . . .

SECOND SESSION.

The Executive re-assembled at 2:15 p.m.

Prayer was offered by Mr. Mornay Williams.

434. The Report of the Sub-Committee (#429) recommended that the Agenda be proceeded with, omitting for the present Item #5. It outlined the programme of the informal gathering planned for the evening, when various speakers would present different aspects of the work to friends who had been invited.

The Report was adopted.

- 433 continued - Appointment of Superintendent of Construction.- With reference to Senate Minute #1661 (a), it was stated that Mr.



W. R. Taylor is not available, and it was RESOLVED to request the Canadian Methodist Board to permit Mr. Walter Small to act as builder on his return to the field, and to postpone the actual appointment of a builder until the meeting of the Board of Governors in July. Further, in view of the feeling of the Senate on the field, the Executive would advise the Board that it would be necessary to appoint a man approved by the Senate, and, after canvassing all the other men available they judge that Mr. Small is the best man and they would request the Board to appoint him, and that he be asked to stop for a short time in England and familiarize himself with the Architect's plans and methods.

With reference to Senate Minute #1661 (b) and (c), it was RESOLVED to defer consideration of (b) to the Annual Meeting of the Board, and to accept the recommendation in (c).

Prof. W. K. Rico, Ph.D., LL.D., entered the meeting at 4:45 p.m.

435. Proposed Committee on Co-ordination and Promotion of Christian Higher Education in China. - (Executive Minute #418). The Subcommittee appointed submitted no report, and it was RESOLVED, THAT inasmuch as the Board of Governors had not yet reached any conclusion regarding the principle of developing promotional activities by the Board, it would appear that the time has not arrived to go specifically into the matter.
436. Co-operation by United Methodist Mission for Yunnan-Kweichow Students and by the Christian Mission Board in Batang. - At the last meeting of the Executive Senate Minute #1616 was considered and it was (#422) "RESOLVED, to postpone to next meeting of the Executive."

Senate Minute #1616 -

"(1) In view of the increasing number of students coming from Yunnan and Kweichow, be it resolved that we again approach the United Methodist Mission with regard to the appointment of one or more of their missionaries to assist in the work of the University and to care for the students coming from that area. Be it further resolved that in case the appointment of a foreign missionary is not feasible at present they be asked to consider the appointment of one of the graduates from the University and ~~xxxxxx~~ belonging to their mission, who will act as preceptor for the Yunnan-Kweichow students, assist in teaching in the University of Middle School, and constitute their representative upon the faculty.

(2) Inasmuch as the Christian Mission Board are creating a memorial to Dr. Sholton in order to advance the work among the Tibetans for which he gave his life, be it resolved that we

ask the President to communicate with the Christian Mission in Batang and their Home Board, asking that they appoint a teacher in the medical faculty or other faculty of the university in order to assist in the training of doctors and other workers, to work among the Tibetans, and Chinoso, as a fitting part of this memorial."

After discussion it was

RESOLVED -

With reference to (a) THAT advantage be taken of the meeting of the Board of Governors in England to interview representatives of the United Methodist Mission and that the Board be requested to depute certain members for this purpose,

With reference to (b) THAT the Secretary be asked to write to the Secretary of the Christian Mission Board in St. Louis, according to the tenor of the communication which the Senate has requested the President to make.

437. Clock Tower. - (See Executive Minute #425). - Mr. Vaux read a letter received from Mr. Rowntree, covering another plan prepared after Mr. Rowntree had been in communication with Mr. Silcock. The plan featured the clock as part of the close of the projected Chapel. The entire cost was estimated at about £1500 (Clock £600, building £900). Mr. Vaux regretted that he had not been able to see Dr. Coles personally regarding the matter.

438. Report of Sub-Committee appointed to Examine the Constitution and By-laws. - Mr. Vaux reported that no meeting of the Committee had been held.

439. Committee regarding the Co-operation of the American Friends as an Independent Unit in the Work of the University. - (See Executive Minute #420). Mr. Vaux read the following letter from Mr. B. Willis Beede, General Secretary of the American Friends' Board of Foreign Missions -

"The Executive Committee was united in believing that it would not be wise for the American Friends' Board of Foreign Missions to apply for admission as a separate unit in the University at Chongtu.

We understand that an application of this kind would involve us from a financial standpoint, and we are not now in a position to put any money into China. I hope that the day may come that we may see our way clear to take this step."

It was ordered that the letter be recorded.

440. Re Middle School House Building Site #6. - (Senate Minute #1624 - "RESOLVED, THAT in accordance with Senate Minutes Nos. 1156, 1157, 1456 and 1457 we offer Middle School house building



site No. 6 to R. L. and H. T. Simkin unless the F.F.M.A. want the aforesaid site. Should the F.F.M.A. desire to have this site for building purposes, then according to a previous method agreed upon by the University Senate, the two available lots Nos. 1 and 6 be drawn by lot.

When the above resolution was up for discussion Dr. C. Stubbs submitted the following to be incorporated in the Minutes - 'On the understanding that the Middle School Residence site No. 1 remains available for the F.F.M.A. should we wish to claim it at a future date, we agree to Site No. 6 being allotted to the American Friends' Board of Foreign Missions.'")

After discussion it was -  
RESOLVED, THAT the Secretary be instructed to write to the President to the effect that the procedure adopted by the Senate is, according to the understanding of the Board, out of harmony with the principles and constitution of the Board of Governors; and, further, to suggest that if a transfer of the land is to be made, it shall be to the Friends' Foreign Mission Association or to some other of the co-operating Missions, inasmuch as the American Friends have notified the Board that they are not in a position to enter the University as a co-operating unit.

441. Appointment of General Secretary of Educational Union. - (Senate Minute #1637 - Report of the Joint ~~Senate~~ Committee representing the University and the Educational Union - "RESOLVED, THAT we recommend to the Educational Union Executive and to the University Senate that H. G. Brown be asked to act as General Secretary for the Educational Union this coming year, provided the Faculty of Education of the University is strengthened.")

The matter of the appointment of a Secretary to the Educational Union to succeed Dr. Wallace, raised by the above Minute, was very fully discussed. Dr. Endicott reported a resolution from the West China Mission Council of the Canadian Methodist Mission, indicating that they acquiesce in the recommendation of the Senate to the Board of Governors that H. G. Brown be appointed General Secretary of the West China Christian Educational Union; it being understood that such appointment shall be made on the same terms as prevailed in the case of E. W. Wallace.

It was therefore  
RESOLVED, (1) THAT the Executive proceed to the appointment of the Secretary of the Christian Educational Union to succeed Dr. Wallace.

(2) THAT, in the judgment of the Executive the Board of Governors acted wisely when it regarded the Secretary of the Christian Educational Union as a University Officer and decided that his salary should be carried on the Budget of the Board of Governors, and that they can see no sufficient reason for disturbing the arrangement.

(3) THAT the Executive accept the suggestion of the

Senate that Mr. H. G. Brown be appointed, subject to the approval of the Canadian Methodist Board.

The Meeting adjourned at 5:40 p.m.

. . . . .

INFORMAL EVENING SESSION.

An informal gathering was held in the evening, to which a number of friends had been invited.

Mr. Mornay Williams presided and short addresses were delivered by

Rev. Liu Fang, of Peking,  
Sir Joseph Flavell,  
Dr. North,  
Dr. Liljestrang,  
Dr. Endicott.

. . . . .

THIRD SESSION.

The Executive re-assembled on Wednesday, April 23rd, at 9:00 a.m.

Prayer was offered by Mr. Mornay Williams.

Post-Graduate Study abroad.- (Senate Minutes #1640 and 1641 - "Having received a petition from the student body and the members of the alumni asking the University to make provision whereby selected graduates of this University would be enabled to pursue graduate studies abroad,

RESOLVED (1) THAT we approve this request in principle and suggest to the missions that they continue to make provision, if possible, whereby some of their graduates of the University that possess high qualifications of Christian leadership be enabled to study abroad; and

(2) THAT we request the Board of Governors to seek special funds for the establishment of fellowships abroad for such graduates as are expected to teach in the University, or for a limited number of other specially qualified students that show marked promise.")

After full discussion it was  
RESOLVED (1) THAT the Executive express to the Senate its approval of Resolution (1) above,

(2) THAT to mark its endorsement of Resolution (2), the Treasurer be asked to secure funds for at least five fellowships of the annual value of \$1,000. tenable for two years, or the equivalent in some residential institution.



443. Report of Sub-Committee appointed to Examine the Constitution and By-laws.- Mr. Gantz requested permission to refer back to this (Item 438). He pointed out that the work of this Committee was bound up with the question of the Charter. He referred to the interview (already reported to the Secretary) held with Dr. Augustus Downing, Assistant Commissioner of Education by himself, Mr. R. L. Simkin, Dr. Joseph Taylor and Dr. Ward, when Dr. Downing expressed himself satisfied that the University possessed resources, etc., amply adequate to entitle them to a permanent Charter; but he advised that a temporary Charter would probably be of more real service to the students, and that not other similar University had a permanent one. He promised that every effort would be made to secure the despatch of all diplomas in time for Commencement. His reasonings convinced the Committee and led them to a unanimous decision that a temporary Charter was entirely adequate. Mr. Gantz stated that he raised the question in this connection, because it is indicated in the President's Annual Report that the securing of a permanent Charter is still held by the Senate to be desirable, and such a Charter might demand different Constitutional modifications to those required for a temporary one. It was pointed out in discussion that in process of time a Charter might be required from the Chinese Government (See Board of Governors' Minutes #489, 541, 542 and 604.).

RESOLVED - (1) THAT the Executive take no further steps toward securing a permanent Charter.

(2) THAT the Sub-Committee should be asked to continue its work and report to the Board of Governors.

444. Invitation to Dr. Morse.- (Senate Minute #1644 - "Inasmuch as Dr. W. R. Morse the Dean of the Medical Faculty, is expected to be in England at the time of the Board of Governors' meeting, RESOLVED, THAT we request the Board of Governors to extend an invitation to Dr. W. R. Morse to attend the Board of Governors' meeting with special reference to the interests of the Medical Faculty.")  
RESOLVED, THAT the Executive extend this invitation to Dr. Morse.

445. Request for \$10,000. Gold for Medical Building.-(Senate Minute #1642 - "In response to Minute #594 of the Board of Governors which indicates that the matter of the Medical Building has been referred with power to the Executive for action - RESOLVED, THAT we request the Board of Governors to advance \$10,000. Gold for the purchase of materials for this building in order that the work may begin as soon as the builder is available; and that a copy of this resolution is sent to the Canadian Methodist Mission.")

After discussion it was

RESOLVED, THAT the Treasurer be authorized to advance the money asked for, after consultation with the architect and the newly appointed builder and with the Canadian Methodist Board

446. Admission of Women to the University. - (Executive Minute 417, See also Board of Governors Minutes #545, 550, 552 and 612).

Dr. Ward reported that the matter would be considered by the Conference of Bishops of the Methodist Episcopal Church in May.

From the Women's American Baptist Foreign Mission Society, Dr. Cawthorne submitted the following resolution -

"(1) THAT we approve co-education, hoping for co-ordination as far as possible in West China Union University.

(2) THAT as our initial contribution to this Union work we recommend that Miss Sara Downer give half-time service to the University, if she can be used advantageously to this extent."

The following action was taken by the Friends' Foreign Mission Association in September, 1923 -

"We believe that women should have equal opportunities with men for education and on the recommendation of our China Committee we give our approval to the tentative admission of women to the West China Union University. We assume that plans for the admission of women will have the full support of the other Boards and especially those in charge of women's work. We shall be glad to take our share in promoting this work for women, though we assume that the larger Boards will carry the greater part of the burden."

The following extract from a letter dated July 27th, 1922, from Dr. Saywell, states the attitude of the Church Missionary Society -

"Our Committee this week had before them the question of the admission of women to the University, and they expressed their general approval of the proposal, as they understand that there is no immediate prospect of the establishment of a Woman's College. They regard it as of the first importance however, that at least one woman representative of the co-operating societies should be appointed to the staff of the University to take the oversight of the women students, and if possible, to assist in the teaching."

Dr. Endicott reported the following action taken by the Woman's Missionary Society of the Methodist Church, Canada - September, 1923 -

"In view of the fact that the work of educating the women of China must eventually be carried on by Chinese women themselves and that in order to become qualified teachers in middle schools and higher institutions of learning, a university education is necessary, and whereas, already, ambitious young women, determined to have this higher education, are



seeking it in Universities not Christian, and a Woman's College in affiliation with the Union University Chengtu, though much to be preferred, seems for the present unattainable, therefore

RESOLVED, THAT this Board of Managers of the Woman's Missionary Society of the Methodist Church of Canada place itself on record as being in accord with the project of co-education in connection with the West China Union University as a temporary expedient that would meet the immediate need, the providing of trained Christian leaders being recognized as of the utmost importance.

This Board is also willing to share in the obligations outlined by the Board of Governors in Resolution #545."

April, 1924.

"RESOLVED, THAT our President be authorized to consult with the representatives of the Methodist Episcopal and Baptist Boards - by letter or meeting - and if a satisfactory understanding can be reached, that we recommend to our Board that we enter the Chengtu Union University as a Woman's Unit, in accordance with the plan suggested by the Board of Governors."

Dr. Endicott also reported that he had taken up the matter with the Officers of the Woman's Missionary Society of the Methodist Church, Canada, and had recommended that the three Women's Boards on the American Continent interested in the higher education of women in West China should, if possible, provided they approve of the recommendations touching co-education which had been forwarded from the field, enter the University conjointly as a single unit with the full status of a co-operating Board and conjointly making a regular contribution to the budget of the Board of Governors for the maintenance of the institution. If it were not found possible or thought advisable for these Boards to enter as a single unit then he advised that each Woman's Board should enter as a single unit, and he suggested that a reasonable contribution towards the maintenance of the University from each of the Woman's Boards on the American Continent would be for the present \$2,000. Gold per year.

An important explanatory paragraph from a letter from the President to the Chairman of the Board, dated January 29th, 1924, was read; also the following cable communications

Cable received from Dr. Beech, March 5th, 1923.

"Conditions as laid down in letter of October 13th of last year admitting women have been complied with. Seven women can be admitted September 11th of this year. Two Woman's Boards experienced workers have been appointed. Agreement provides for temporary hostels. Governors under no obligation. Telegram if this does not meet with approval; no answer will signify approval."

Cable sent in reply, March 8th, 1923.

"To avoid trouble in the future do not take any further action meantime until arrangement has been complied with in every way between Women's Boards here and Governors, to share fully entire expenses University. In view of meeting of Executive Committee next month, meeting of the Board July 12th of this year, we do not think it would be wise to take steps admitting women until then. Please send a full report by an early mail."

After discussion it was  
RESOLVED (a) THAT the cable reply above given be approved.

At this point Mr. Mornay Williams regretted that he had to leave, and Sir Joseph Flavell was voted into the Chair.

(b) THAT Dr. Ward be asked to draft another cable to the President along lines suggested by the discussion.

The following draft was accepted, -

"THAT the Secretary be requested to cable to President Beoch as the judgment of the Executive Committee that if early action by the Board is desired in approval of any plans for admission of women to the University, it is necessary to have the approval of the Women's Societies in America based upon the requests of their missionaries in West China."

447. Annual Report of the University.- (See Executive Minute #419)  
Unhurried consideration was given to the report, paragraph by paragraph, and much valuable information was elicited. It was  
RESOLVED

(a) THAT the Secretary be requested to convene a conference of the three Secretaries of the co-operating Boards on the North American Continent, to discuss financial and personal problems raised at the discussion, with a view to preparing a statement to the Executive Committee to place before the Board of Governors at its forthcoming meeting.

(b) THAT the Chairman of the Board of Governors, Sir Joseph Flavell, be asked to prepare for the Annual meeting of the Board, an interpretative statement of the purpose and service of the University, and the share and responsibility of the Board of Governors as such, in its development.

Sir Joseph Flavell left at 3:40 p.m. and the Secretary was voted into the Chair.

448. Re Advisability of holding the Meeting of the Board of Governors in Chengtu, in 1925.- This suggestion, appearing in the President's report, was referred, after discussion to the meeting of the Board of Governors.



449. Report of Committee re Refund to University of Outgoing Expenses of Dr. Wallace.- By Item 423 this matter was referred to the next meeting of the Executive. (Committee appointed - Sir Joseph Flavell, Mr. Vaux, Dr. Ward).- Consideration of this question was postponed to the next meeting of the Executive.
450. Date and Place of Next Meeting of the Executive.- RESOLVED, THAT the next meeting of the Executive be held at Yonkers on June 18th; and that the meeting of the three Secretaries (referred to in Item 447) be held on June 17th.
451. RESOLVED, THAT the warm thanks of the Committee be accorded to Dr. Ward and to the Foreign Mission Board of the Methodist Episcopal Church for their generous and delightful hospitality, which has been most fully appreciated.

The Committee adjourned at 4:15 p.m., after prayer by Dr. Liljestrang.

. . . . .

EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS

WEST CHINA UNION UNIVERSITY

NEW YORK, JUNE 18th, 1924.

.....

MINUTES

FIRST SESSION.

The Executive Committee of the Board of Governors of the West China Union University met in the Board Room of the Board of Missions of the Methodist Episcopal Church, U.S.A., 150 Fifth Avenue, New York City on Wednesday, June 18th, 1924, at 10:00 a.m.

The meeting was opened with prayer by Mr. Mornay Williams.

The following members were present -

Mr. Mornay Williams, LL.B., Chairman,  
Sir Joseph Flavelle, Bart., LL.D.,  
Rev. Prof. Frank Anderson, M.A., D.D.  
Rev. R. A. Ward, D.D.,  
Mr. George Vaux, Jr., Treasurer,  
Rev. James Endicott, D.D., Secretary.

The following were present as visitors and, by vote of the Committee, were made Corresponding Members :

Dr. S. J. Liljestrand ) of the staff of the W.C.U.U.  
Mr. G. B. Neumann )

Rev. Dr. Frank M. North ) of the M.E. Foreign Mission  
Dr. J. R. Edwards ) Board.

452. Reading of Minutes.- In view of the fact that the Minutes of the previous meeting had been sent in advance to each member, they were taken as read and, on motion, confirmed.
453. Senate Minutes Nos. 1664 to 1692 were reported as having been received.
454. Agenda.-The Agenda, as prepared by the Secretary, was approved and Item #5 (Executive Minute #447 (b) ) was made the order of the day at 11:15 a.m.
455. Methodist Episcopal Foreign Mission Board Representative.- Dr. Ward made a statement regarding the new administrative officers of the M.E. Board, Dr. Edwards now having general secretarial supervision of the work in China. Dr. Ward announced his own expectation of returning shortly to China.



456. Appointment of Building Superintendent.- By Executive Minute #433 it was "RESOLVED to request the Canadian Methodist Board to permit Mr. Walter Small to act as builder on his return to the field." The following is the action taken by the Executive Committee of the General Board of Missions of the Methodist Church, Canada - "THAT we grant the request for Mr. Small as University Builder, and without any rider."

457. Appointment of General Secretary of Educational Union.- By Minute #411 it was "RESOLVED, THAT the Executive accept the suggestion of the Senate that Mr. H. G. Brown be appointed, subject to the approval of the Canadian Methodist Board." The Secretary reported that this appointment had been approved by the Executive Committee of the General Board of Missions of the Methodist Church, Canada.

It was resolved to adjourn for luncheon at 1:00 p.m., to meet again at 2:00 p.m.

458. Clock Tower.- (See Executive Minutes #425, 437) Reporting for himself and Dr. Ward, Mr. Vaux laid on the table full scale drawings received from Mr. Rowntree. He indicated that the estimated cost of the Tower (exclusive of the clock and bells, which Dr. Coles had already ordered) would fall within the \$5,000. which Dr. Coles had promised for its erection, and read correspondence with the Architect and the Menelly Bell Company. The Secretary reported that he had cabled this information to Dr. Beech and advised the purchase of building material.

RESOLVED, THAT the Secretary be requested to write to Dr. Coles, expressing to him the warm appreciation of the Board for his generosity.

459. Conference of Secretaries of the three North American co-operating Boards.- (Executive Minute #447 (a) ) Dr. Endicott reported that it had been impossible to secure a date that would enable Dr. Franklin to meet with himself and Dr. Ward, and that the meeting had, therefore, not been held.

460. Statement prepared by Sir Joseph Flavelle.- (Executive Minute #447 (b) ) Sir Joseph Flavelle presented the statement which he had prepared. The Minute was interpreted to imply an expression of the personal views on policy of Sir Joseph himself; but he desired that it should be carefully considered and that amendments might be suggested by the Executive so as to constitute a really helpful document for presentation to the Board of Governors. The statement was, therefore, so discussed and in certain points amendments were so suggested.

Adjournment was made at 1:00 p.m. for luncheon, when the Committee enjoyed the hospitality of the Methodist Episcopal Foreign Mission Board in the cafeteria attached to their office.

.....

SECOND SESSION.

The Executive re-assembled at 2 p.m.

Prayer was offered by Rev. Prof. F. Anderson.

Mr. Hornay Williams being unable to remain,  
Mr. Vaux was called to the Chair.

Bishop Grose of the Methodist Episcopal Church  
was introduced to the Committee as a visitor, and was made  
a Corresponding Member.

The discussion of Sir Joseph Flavelle's statement  
was resumed and concluded.

461. Budget - 1925-26.-(See Senate Minute #1664). RESOLVED, in  
view of the fact that the total budget for 1925 requested  
from the Board of Governors, amounts to \$28,887. as against  
\$25,000. estimated for 1924, THAT the co-operating Boards be  
asked to increase their annual grants for maintenance as  
follows:-

The three Boards on the North American Continent from  
\$6,000. to \$7,500. each,  
The two Boards in Great Britain from \$3,000. to \$5,000.  
between them.

462. Report of Committee re Refund to University of Outgoing  
Expenses of Dr. Wallace.- By Minute #449 - "Consideration  
of this question was postponed to the next meeting of the  
Executive." The Committee reported progress.

463. Co-operation by the Christian Mission Board in Batang.-By  
Minute #436, the Secretary was instructed "to write to the  
Secretary of the Christian Mission Board in St. Louis, accord-  
ing to the tenor of the communication which the Senate had  
requested the President to make". The following is a copy  
of the reply received -

"We appreciate so much your kind letter of May 15th  
setting forth the kind invitation of West China Union  
University for us to appoint a teacher on the medical  
faculty or other faculty of the University, in order to  
assist in the training of doctors and other workers among  
the Tibetans. Some time ago we received a fine letter from  
Dr. Beech who had the matter under consideration. We have  
also received a letter from our Tibetan Mission; and Rev.  
R. A. McLeod who is now on his way home, will bring to us  
a special communication from our Mission concerning this  
plan. I will write you again later, after we have fully  
considered the matter.

Your Board of Governors has been most generous, as has  
also Dr. Beech in offering us this participation in the  
school for the help of the Tibetans. It seems the logical  
and Christian thing for us to do; the only question will



be our ability to participate just now. The memorial fund which was raised in memory of Dr. Shelton was specially assigned to a chair in our College of Missions here where we train the missionaries for Tibet. However, there may be some way of handling that and at the same time keeping faith with the donors. At any rate, we ought to accept your find proposition as soon as it is possible for us to do so. After we have had a careful conference with our returned missionary and have gone into the matter more fully we shall communicate with you again. To my mind there is no hope for the evangelization of the world very soon unless we stand shoulder to shoulder in these great co-operative enterprises."

RESOLVED, THAT the Secretary be requested to convey to the Secretary of the Christian Mission Board the warm appreciation of the above reply, and to state to him that, in view of the near approach of the Annual Meeting of the Board of Governors, it is very desirable that any further information should be forwarded to him as early as possible, so as to be available to lay before the Board.

464. Reports.- The following were reported as having been received-

- (a) Report of the Senate of the W.C.U.U. to the Board of Governors.
- (b) Report of the President to the Board of Governors.
- (c) Report of the Secretary of the West China Christian Educational Union.

It was understood that these reports would, as usual, be considered by the Board of Governors at its Annual Meeting.

465. Admission of Women to the University.- (See Executive Minutes #417, 446, and Board of Governors' Minutes #545, 550, 552, and 612.)

(a) The following letter has been received from Miss E.L. Sinclair, the Secretary of the Woman's Foreign Missionary Society of the Methodist Episcopal Church -

"We wish to extend to the girls of our constituency in West China the facilities of the University.

\$5000. is appropriated to the West China University to provide accommodations for women students. (Not more than \$1000. to be used for temporary quarters.)

At the last Conference in West China, Bishop Birney appointed Miss Alice Brethorst our representative on the University faculty and Miss Brethorst has been there and has been doing some teaching during the year. She has repaired a house where she lives and is at work on the dormitories which will be ready for occupancy by September next.

The Society appropriated at our Meeting last week (May '24) for some needed furnishings and for the expense of the seven scholarships for the Fall Term.

We think our representatives on the field can decide better than we how far we can go in interchange of faculty and equipment.

The Society can go no further for a time than it now has gone.

Miss Elizabeth Bender (#150 Fifth Avenue, New York) and I were made the permanent members of the Co-operating Committee."

(b) The following note appears in a letter received from Mrs. Lavell, the President of the Woman's Missionary Society, of the Methodist Church, Canada -

"Our women think it would be wise to have in writing the exact terms of the new proposal from the Board of Governors of the West China Union University, whereby the Woman's Boards may enter as contributing units, and make possible co-education in West China. Will you kindly furnish me with that statement before the 26th of June?"

(c) The Secretary also read correspondence between himself and Miss McVeigh, of the American Baptist Women's Foreign Mission Society.

(d) Sir Joseph Flavelle also read correspondence between himself and Dr. Beech on the subject.

RESOLVED, that we recommend as the sense of this committee -

(1) THAT facilities of the University be extended to women upon request from the "home base" authorities of Women's Societies in the West China region, and

(2) THAT an equitable basis of co-operation and contribution by the Women's Societies shall be reached through negotiations between their respective Boards and the Executive Committee of the Board of Governors.

466. Diplomas.- In reply to a letter from Mr. Gantz, it was RESOLVED THAT the diplomas of the students shall be signed by the President on the field and the Registrar or Secretary, if there be such an officer.

467. RESOLVED, THAT we record our deep appreciation of the long and most valuable services of Mr. Mornay Williams, who has been a member of the Board of Governors and has filled the position of Chairman of the Executive Committee since the founding of the University. We trust that he may soon be restored to more vigorous health and, by God's <sup>good</sup> help, be enabled to continue his fruitful service on behalf of the University, which he has done so much to create and develop.

468. Resolved to convey to the Methodist Episcopal Mission Board the warm thanks of the Executive for kindly providing accommodation for the meeting and for their hospitality at luncheon.

The meeting adjourned at 6:00 p.m., after prayer by Bishop Grose.



EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS  
of the  
WEST CHINA UNION UNIVERSITY.

. . . . .

MINUTES.

FIRST SESSION.

The Executive Committee of the Board of Governors of the West China Union University met in Room 513, Wesley Buildings, 299 Queen Street West, Toronto (by kind invitation of the Missionary Society of the Methodist Church, Canada) on Friday, October 31st, 1924, at 10:00 a.m.

In the absence of Mr. Mornay Williams, Sir Joseph Flavelle, Chairman of the Board of Governors, occupied the Chair; the appointment of a permanent Chairman was postponed.

Devotional Exercises were conducted by Rev. Dr. J. H. Franklin.

The following members were present: -

Sir Joseph Flavelle, Bart., LL.D.,  
Rev. J. H. Franklin, D.D.,  
Rev. Prof. Frank Anderson, M.A., D.D.,  
Rev. James Endicott, D.D., Secretary,  
Rev. Frank D. Gamewell, D.D. (substitute for  
Rev. J. Edwards, D.D.)

The following members of the University staff were also present and, on motion, were made Corresponding Members -

Dr. J. E. Thompson,  
" W. R. Morse,  
" H. J. Mullett,  
Rev. Walter Small,  
Prof. P. M. Bayne (after lunch).

469. Reading of Minutes.- In view of the fact that the Minutes of the previous meeting had been sent in advance to each member, they were taken as read.

470. Senate Minutes - Nos. 1693 - 1715, were reported as having been received.

471. Correspondence was presented as follows -

(a) From Mr. Geo. Vaux, regretting inability to be present, and reporting that \$1,000. had been received from Sir Joseph Flavelle and from the Board of Foreign Missions of the Methodist Episcopal Church respectively, to meet certain extraordinary expenses incurred by the University. Also, \$5,000. from Dr. J. E. Johnson on account of his subscription to the University, together with \$645.28 accrued income.

(b) From Dr. R. A. Ward intimating the sending of the \$1,000. above named.

(c) From Mr. Mornay Williams regretting his inability to be present

RESOLVED, THAT the Secretary be asked to write to Mr. Williams, greatly regretting his absence, and expressing the appreciation of the valuable services which he had rendered over a period of years as Chairman of the Executive Committee.

472. Order of Meetings. - RESOLVED, to adjourn at 12:20 p.m. and accept with gratitude the invitation of the Chairman to lunch at 12:45 p.m. and reassemble at 2:00, when a joint session would be held with the representatives of the Women's Boards to discuss the question of the admission of women to the University.

473. Clock Tower. - RESOLVED, THAT Mr. Walter Small be asked to visit Mr. Meneely in New York, for purposes of consultation, and THAT the Treasurer be authorized to meet the expenses involved. The Treasurer is also authorized to meet the expenses incurred by Mr. Small in England, in making two visits to the Architect for consultation on the building program of the University.

474. Admission of Women into the University. - (#653 Board of Governors). The matter was fully discussed and in anticipation of the meeting with the ladies, the general sense of the Committee was as follows -

- (a) THAT if co-education is to be the policy of the University it is only reasonable that the Women's Boards who have now the main responsibility for the education of women in China, shall assume their fair share of responsibility for the securing of buildings, teachers, equipment and other maintenance grants for the University.
- (b) THAT consequently they will be entitled to equal representation on the Board of Governors and the Senate with the existing co-operating units.
- (c) THAT the question will have to be determined whether they enter separately or as a single unit.

475. Memorial to Dr. Goucher. (#668, Board of Governors). - RESOLVED to defer consideration till the matter of the admission of women had been dealt with.

476. Medical College Site. (#640, Board of Governors). - The Secretary reported the receipt of the following cable from Dr. Beech -

"Marquis Yang property chosen location Medical School Building. Please telegraph on our behalf to architect consult with builder."

In view of the recommendation thus received from the Senate, and after full discussion, it was

RESOLVED, (1) THAT the Executive authorize the selection of the Marquis Yang property as the site for the Medical School Building; it being understood that this building is also to afford accommodation for the Dental Faculty.

(2) THAT, in fairness to the Canadian Methodist Board, the Board of Governors will meet the expense of levelling the property to make it suitable for building.



476. Medical College Site. (#640, Board of Governors). (Cont'd)

(3) THAT the Treasurer be authorized to remit at once to the field for the purchase of material the \$5,000. Gold already advanced to him by the Canadian Methodist Board as an initial payment towards the cost of the building.

(4) THAT in view of the change of location of the building, and the consequent modifications of construction which may be found necessary because of the establishment of the proposed new Clinical Centre, the Architect, the Builder and the Canadian Methodist Board be asked to come to an agreement as to the precise character and cost of the Building; it being understood from Dr. Endicott that the Canadian Methodist Board would be prepared to furnish funds up to \$40,000. for its erection, and that a sum of a few thousand dollars was available in addition, towards equipment.

477. Development of Dental and Medical Clinical Centres. - The action of the Board of Governors (#669) in relation to this matter was as follows - "We have had before us Senate Minutes #1653 and 1690 and the comments upon these Minutes contained in the President's Report of 9th April, 1924, as to the recommendations of the Faculty of Medicine for the development of Dental and Medical Clinical Centres. Dr. John E. Thompson has added many details showing the urgent need of such development. We gratefully give our approval to the 1653 and 1690 (a) proposal including the requests (b - j) to the co-operating Societies and other bodies, and the proposed co-operation with the Chinese. We feel the urgent need of some immediate estimate of the initial cost and maintenance charges. We refer the matter to the Executive for further action."

In this connection the Chairman laid emphasis upon the following points:

1. The importance of facing the fact that, when new building schemes are inaugurated, the necessary maintenance charges for the same will have to be furnished by the Board of Governors either from its annual Budget or from special funds supplied by one or other of the co-operating Boards. In the case of Medical Buildings these charges are specially heavy.

2. The great advantage of the Board Secretaries arranging for a time of conference together, in advance of the meetings of the Executive Committee and the Board of Governors.

(N.B. - The following action was taken after lunch, and is inserted for the sake of clearness.)

"Dr. Gamewell brought a letter from the Rev. Earl Cranston of the West China Mission of the Methodist Episcopal Church, expressing the hope that the Board of Governors through this Committee may approve substantially Minute No. 1690 and may directly or tacitly approve our denomination's present plan to attempt to raise \$50,000. in addition to the Notman \$5,000. for the Clinical Hospital of the West China Union University."

RESOLVED, THAT in view of the fact that the Board of Governors had already approved the items of Senate Minute #1690, the Executive record their endorsement of Mr. Cranston's proposal.

At 12:20 p.m. adjournment was made for lunch, when the Executive Committee, who were joined at the table by the five ladies representing the three Women's Boards, were the guests of Sir Joseph Flavell. The warm appreciation of Sir Joseph's hospitality was expressed on behalf of those present by Dr. J.H. Franklin and Mrs. Lavell.

## SECOND SESSION.

The Committee re-assembled at 2:00 p.m., when a joint session relating to the admission of women to the University was held, with the following ladies present -

Mrs. Lavell	representing	the	Canadian	Methodist	Woman's	Board,
Mrs. Hales	"	"	"	"	"	"
Miss McVeigh	"	"	American	Baptist	Woman's	Board,
Miss Sinclair	"	"	Methodist	Episcopal	"	"
Miss Foster	(a missionary)	representing	the	Canadian	Methodist	Woman's Board.

478. Admission of Women into the University. - After a full statement by the Chairman of the attitude of the Board of Governors and the Executive towards the question (as outlined in Minute #474) a frank discussion took place, and conclusions were reached along the following lines -

- in 490 528
- (a) THAT the principle of co-education in West China is acceptable
  - (b) THAT the views of the Executive as stated in above are reasonable from the point of view of the Women's Boards,
  - (c) THAT for the present the three Women's Boards on the North American continent should be treated as a single unit, with one representative from each on the Board of Governors, and that the ladies, on reporting to their Boards, secure from them as soon as possible, the names of those nominated to represent them.
  - (d) THAT for the present the basis of payment for annual maintenance be placed at \$7,500., of which each co-operating Woman's Board shall be expected to pay one-third.
  - (e) THAT present inability on the part of any one of the Women's Boards to provide in full its quota for maintenance should not prejudice its immediate entry in the University as a co-operating unit.

In this connection - Mrs. Lavell expressed the hope that the Canadian Methodist Board would be able to contribute the full amount.

Miss McVeigh regretted very much that the American Baptist Board had been compelled to adopt a rigid policy of retrenchment, and that, therefore, it would be unable at present to make any



financial contribution.

Miss Sinclair stated that the Methodist Episcopal Board was not in a position to supply the full amount, but was prepared to make a small contribution.

The Secretary was requested to furnish the ladies with copies of the Minutes as above, and they were asked to present the same to their Boards at the earliest possible date, and inform the Secretary of any action taken in connection therewith.

After the warm appreciation of the Executive had been expressed to the ladies for their kindness in meeting the Committee and for the sympathetic manner in which they had sought to face the common problems involved, the ladies withdrew.

479. Boxer Indemnity.- (#658) - The Chairman stated that there was nothing new to report, and that competent men on behalf of the University were watching proceedings in England.
480. The Need of Arriving at the Total Cost of the Work.- (#667) The Chairman requested that the matter might be deferred to a subsequent meeting.
481. Christian Mission in Batang.- (#636) The Secretary indicated that there was nothing further to report, and that the Mission was considering in a sympathetic spirit the question of co-operation.
482. Fellowships Abroad.- (#648) - The following action by the Canadian Methodist Board was reported -  
 "THAT we concur in the recommendation.  
 In regard to raising funds - THAT we approve, with the hope that the necessary funds may be secured without drawing upon the resources of the Board, and THAT we appoint the following to act on behalf of the Board in the co-operative effort contemplated - Sir Joseph Flavelle, Mr. Rowell, Dr. Endicott."
- On behalf of the American Baptist Board, Dr. Franklin reported that his Board had been taking action along this line for some time past.
- Dr. Gamewell emphasized the importance of caution in the matter.
- No formal action was taken, it being felt that the matter of wise action might be well left to the Board Secretaries.
483. Budget, 1925-26. - (#s649,650) - Dr. Endicott, on behalf of the Canadian Methodist Board, stated that the increased appropriation of \$7,500. had been accepted, on condition that similar action be taken by each of the co-operating Boards on the American Continent.

Dr. Franklin and Dr. Gamewell regretted that their respective Boards could not see their way to furnish more than the former quota, viz. \$6,000.

Discussion followed on the financial difficulty hereby created, and while it was urged that increased contributions might be sought with success from the Chinese for capital expenditures, it was held to be unlikely that they would give for maintenance. Finally it was -

RESOLVED, (1). THAT the Secretary cable to Dr. Beech stating that the Boards are facing retrenchments, which make it logically impossible to increase their contribution to the University, and warning the Senate that it is absolutely imperative that they keep within the Budget for the present year.

(2). THAT the Senate be asked to consider carefully the possibility of securing increased revenue from Chinese sources.

(3). THAT the question of Finance be placed first on the Agenda of the next meeting, with special reference to the policy of adopting an advancing building program with stationary maintenance resources.

484. Further Business referred by the Board of Governors.- The consideration of items #s 651, 634, 635, 664 and 666 be deferred till the next meeting of the Executive.

485. Date and Place of the Next Meeting of the Executive.- RESOLVED  
(1) THAT the next meeting be held on Thursday, February 5th, 1925, in New York; the invitation of Dr. Franklin to assemble in the offices of the American Baptist Board being gratefully accepted.

(2). THAT the Secretaries meet for Conference the previous day, Wednesday, February 4th, 1925.

After an expression of thanks to the Canadian Methodist Board for their kindness in arranging for the meetings of the Committee, the session was closed with prayer by Dr. Endicott.



EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS  
of the  
WEST CHINA UNION UNIVERSITY.

. . . . .

MINUTES.

. . . . .

FIRST SESSION.

The Executive Committee of the Board of Governors of the West China Union University met in the Rooms of the American Baptist Foreign Mission Society, 276 Fifth Avenue, New York City, on Thursday, February 5th, 1925, at 10:00 a.m.

The office of Chairman of the Executive being vacant, Sir Joseph Flavelle, Chairman of the Board of Governors, occupied the Chair.

Devotional Exercises were conducted by Dr. W. N. Rice.

The following members were present -

Sir Joseph Flavelle, Bart., LL.D.,  
Rev. J. H. Franklin, D.D.,  
Rev. Prof. Frank Anderson, M.A., D.D.,  
Rev. James Endicott, D.D. - Secretary,  
Mr. Mornay Williams - Honorary Member.

Dr. W. N. Rice and Dr. F. M. North, members of the Board of Governors, were present by invitation. Dr. Gamewell was also present for a short time.

Dr. W. R. Morse and Mr. G. B. Neumann of the staff of the University, Rev. Walter Small, University Builder and Rev. W. J. Mortimore of West China were present and on motion were made Corresponding Members.

An apology for absence was received from Mr. George Vaux, Jr.

486. Senate Minutes. - Numbers 1716 to 1762 inclusive, were reported as having been received.

487. Correspondence was presented as follows -

- (a) From the C.M.S. intimating the appointment of Dr. H. G. Anderson to succeed Dr. Elliott on the staff of the University.
- (b) The Secretary intimated that special items in other correspondence demanding attention would emerge in the ordinary course of the Agenda.

488. Reading of Minutes. - In view of the fact that the Minutes of the previous meeting had been sent in advance to each member, they were taken as read and confirmed.

489. Finance.— Following the Minute of the Executive Committee (#483 -3) the question of Finance was discussed at great length.

Among other suggestions made was one to the effect that Rev. J. M. Yard, formerly Executive Secretary, World Service Movement of the Methodist Episcopal Church in China, should be asked to endeavor to secure some funds by personal solicitation.

At the suggestion of Mr. Mornay Williams, the discussion was closed with a season of prayer for Divine guidance.

At 12:45 adjournment was made for lunch, at the Hotel Breslin, when the Committee was joined at the table by the following ladies -

Miss McVeigh, representing the American Baptist Woman's Board,  
Mrs. G. W. Doane, Chairman, Finance Committee, Baptist Woman's Board,  
Miss Lewis, representing Miss Sinclair, Methodist Episcopal Woman's Board,

Mrs. Mornay Williams.

490. After lunch a discussion took place on the question of co-operation on the part of the Women's Boards with the Board of Governors, in view of the proposal to admit women to the University.

It was stated that the representatives of the Women's Boards had had some Conference during the recent missionary Convention at Washington; that they felt it would be best for them to act together as a single unit; that each Board would be prepared to make some financial contribution, but that the precise amount could not yet be defined; that final action could not be taken until after the meeting of the Baptist Board in May.

It was further stated as a fact that there are no facilities of College grade for the education of women under any auspices whatsoever within a radius of more than one thousand miles of Chengtu.

The Chairman emphasized the desirability of the Women's Boards entering the University, as a representative, responsible, co-operating unit, on a similar basis of trusteeship to that of the other units now represented on the Board of Governors.

#### SECOND SESSION.

491.

The discussion on Finance was resumed.

In view of the statement by the Secretaries that the North American Boards cannot contribute to the 1924-25 Budget more than \$6,000. each; that the C.M.S. cannot see its way to make any increase, and that no reply has been received from the Society of Friends, it was

RESOLVED,

- (1) To reaffirm the statement in Executive Minute #483 (1) that the Budget on the field must be kept strictly within the limits covered by the above appropriation,



491. Finance - continued.

- (2) THAT for the present no buildings other than those already sanctioned be undertaken, unless additional funds are in hand in the form of endowments or otherwise for their maintenance,
- (3) THAT the Board must be at liberty to solicit funds in the Communions represented on the Board, subject in each case to the rules and usages of the Communion concerned, and with the approval of the Board Secretaries of the same; the initiative in giving effect to this action to be with the Treasurer.

492. Resignation of Treasurer.- The Secretary read a letter from the Treasurer, Mr. George Vaux, Jr., in which he stated that his medical adviser had insisted that he curtail his activities, and that on this account he was compelled to resign his position as Treasurer, which he did with the deepest regret. A telegram was also read from Mr. Vaux, stating that he was confined to his bed and regretting his inability to be present at the meeting of the Executive Committee.

After discussion it was -

RESOLVED:

- (1) THAT the Executive accepts with the greatest reluctance, the resignation of Mr. Vaux.
- (2). THAT the Secretary write expressing the deep obligation under which Mr. Vaux has laid the Board by his unsparing labors in its interest.
- (3) THAT Mr. W. O. Gantz, LL.B., be asked to fill the position of Treasurer, for the unexpired term of Mr. Vaux' office.

493. Further Correspondence.

- (1) A letter was read from Rev. E. Hayward, intimating that the Church Missionary Society had appointed Rev. A. A. Phillips to take the place of Dr. Garfield Williams on the Board.
  - (2) A letter was presented from the Friends' Foreign Mission Association enclosing an account for travelling expenses in connection with the meeting of the Board of Governors at Kingsmead, and with the making of reprints from "The Builder", amounting to £29, 15s., 8 d.
- RESOLVED, THAT the Treasurer be authorized to pay this amount.

494. Admission of Women to the University.- The Secretary read a cable from Dr. Beech as follows -

"Telegraph approval admit classes of women first of September this year."

In the light of the discussion referred to in #490, it was  
RESOLVED, to reply by cable as follows -

"Cannot authorize a new class of women at present pending united action Women's Boards. Will endeavor to have question settled in May."

495. Effort to be made to raise an extra \$10,000. (#651).- RESOLVED to send a copy of the statement to the Board Secretaries and to the Treasurer, and to enquire what has been done.

496. Residence for Middle School Teachers. (#634).- It was reported that the Canadian Methodist Board had concurred in this and that an appropriation of \$1,000. had already been made.

Dr. Franklin thought that the Baptist Board might be able to do the same, and promised to bring the matter before them.

Dr. North promised to commend the matter to the Methodist Episcopal Board; he thought the contribution would be made if the others make it.

497. Middle School Dormitory and Residence for Foreign Teacher. (#635).- It was reported that the Middle School Dormitory of the Canadian Methodist Mission had been erected, and that the foundations of that of the Methodist Episcopal Mission were complete; the residences of both these missions were erected, and the residence occupied by Mr. R. L. Simkin was also built.

498. Question of Board Meeting in Chengtu. (#665).- RESOLVED, THAT this matter be left for later consideration.

499. Date and Place of next Meeting of Board of Governors. (#666).- RESOLVED, THAT the meeting be held in New York City at some date between September 22nd and early October, and that the matter be left with the Board Secretaries with power.

500. Appreciation of Services of Mr. Mornay Williams.- RESOLVED to record with pleasure Minute #1718, in which the Senate expresses its appreciation of the great services rendered by Mr. Mornay Williams to the University.

"THAT this Senate records its high appreciation of the very valued service that Mr. Mornay Williams has rendered this University as a member of its Board of Governors and Chairman of its Executive since the founding of the University, and that we share the Executive's solicitude on his behalf for restoration of health and a continuance of his service on behalf of the University, as expressed in Executive Committee Minute #467."

501. Scholarships. (Senate Minute #1721). "(1) THAT the scholarships published in the University catalogue be open to the students of the University or its schools irrespective of missions, and (2) THAT we request missions and colleges to endeavor to secure endowed scholarships upon this basis, that the number of our scholarships may be increased."

RESOLVED as regards (1) THAT the conditions laid down by the founders of scholarships cannot be changed without their consent. As regards (2) THAT a copy be sent to the Board Secretaries for comment.



502. Treasurer on the Field (Senate Minute #1730 - THAT the resignation of Mr. W. M. Crawford as Treasurer be accepted with appreciation of Mr. Crawford's services, and that Mr. W. B. Albertson be elected Treasurer.)

RESOLVED, THAT this action be approved.

503. Appointment of Short Term Workers for Teaching of English Language.- (Senate Minute #1732 - THAT we request the Board of Governors to appoint short term workers (3 to 5 years) to the University for the teaching of the English language.)

RESOLVED, THAT this Minute be referred to the three Board Secretaries for consideration and report at the next meeting.

504. Request for Appointment Full Time Workers in English Department.- (Senate Minute #1733 - THAT we ask the missions to appoint at least two workers for full time work in the English Department.)

RESOLVED, THAT this Minute be referred to the three Board Secretaries for consideration and report at the next meeting.

505. Request for Additional Dormitories.- (Senate Minute #1736 - "WHEREAS the enrollment has now reached the capacity of the mission dormitories, and from this time forward we must either mark time in our enrollment of students, or provide additional mission dormitories, or change our policy, permitting students to reside outside, and

WHEREAS the present policy of enrolling all students in mission dormitories has proved so acceptable that we should continue it,

RESOLVED, THAT we make the following requests of the missions and the Board of Governors regarding further dormitory accommodations in order that the work of the University may not be brought to a standstill at this prayed for and most opportune period in our progress -

- (a) THAT we ask the Friends' Foreign Mission Association to have their new college building ready for occupancy by the autumn of 1925, if possible,
- (b) THAT we ask the Canadian Methodist Mission, the Methodist Episcopal Mission, the American Baptist Foreign Missionary Society and the Church Missionary Society each to add an additional dormitory at the very earliest date, one of these dormitories to be ready for occupancy by the autumn of 1926, and
- (c) THAT we ask the Missions to pass on their request to their Home Boards with their approval, urging upon their Boards to authorize the erection of these dormitories within the next year if possible,
- (d) THAT we request the Board of Governors to reinforce this request to the missions by direct appeal to the Boards at home and by conference with them to secure assurance of the date when these dormitories will be ready for occupancy.
- (e) THAT we inform the Board that one should be ready in the autumn of '26 one in '28 and one in '29.

Note - From one year to eighteen months will be required to erect a dormitory after authorization to begin its construction.)

505. Request for Additional Dormitories.- continued.

RESOLVED, that this Minute be referred to the Board Secretaries for consideration and report at the next meeting.

506. Report of Cabinet re Procedure Regarding Residences for Teachers Engaged by the University on the Field.- (Senate Minute #1735) RESOLVED, (1) THAT in engaging teachers the salaries be fixed exclusive of house or living quarters.

(2) THAT land, when secured, be laid out in building lots, and residence plans for various sizes and costs of houses be developed on the field after consultation with our Chinese teachers in order that the houses to be erected may incorporate their ideals and the better meet their approval as suitable dwelling properties.

(3) As money for this purpose becomes available, and the situation justifies, that houses be erected by the University and rented to our teachers on the following terms:

- (a) Rate of Annual Rental. Four per cent. of capital value of the house and land with its improvements, plus an annual charge for repairs, insurance, upkeep and depreciation.
- (b) Method of Allotment. That residences be allotted to teachers in order of length of service for University.
- (c) That residence properties, in whole or in part, are not to be sublet or used for other than residential purposes.

(4) THAT all income from rents in excess of annual expenditures on the properties be placed to the credit of the Residence Building Fund to provide additional residences.

Referred back to Cabinet.- That inasmuch as the Board of Governors is endeavoring to secure funds to provide houses for teachers engaged by the University, we endeavor to secure option on land suitable for residential purposes adjacent to the present property of the University.)

RESOLVED, THAT this Minute be referred to the Board Secretaries for consideration and report at the next meeting.

507. New Edition of Chemistry Handbook - Dr. Stubbs - (Senate Minute #1752) The Executive would record its appreciation of the very valuable service which Dr. Stubbs has rendered in the matter of the Chemistry Handbook.

508. Negotiations re Government Registration of the University.- (Senate Minute #1754 - Inasmuch as our students labor under disabilities because this institution is not registered with the Chinese Government Bureau of Education, be it RESOLVED, THAT we request the President to interview the Government Educational authorities looking to the securing of recognition of this University by the Chinese Government Bureau of Education; it being understood that the consent of the Board of Governors and of the provincial authorities shall be secured before any application to the government at Peking is made, if the conditions of registration are satisfactory to the University.) The Executive recognized that this is a highly important matter, and it was

RESOLVED to refer it to the three Board Secretaries with Dr. Gamewell, with a view to information and advice being tendered to the Executive at its next meeting.



509. Location of Medical Building.- (Senate Minute #1758 - THAT the Medical Building be erected about 150 feet from the East and West main axis road near the Southern boundary of the Marquis Yang site, the building to face Southwest. THAT, as an alternative location, we suggest: Facing Southeast toward the gateway at the South end of the Baptist Middle School Dormitory, and about 250 feet from that gateway).

RESOLVED, THAT this matter be referred to the Architect for report before May if possible.

510. Re Dr. Peterson.- It was reported that Dr. Peterson, who specializes in eye, ear, nose and throat, was seriously considering transferring his activities to Nanking, which is more completely organized for such work. RESOLVED, to refer the matter to Dr. North to take up; the very earnest hope being expressed that his services can be retained in Chengtu, where they are sorely needed.

511. Middle School Lot No. 6 - Mr. R. L. Simkin.- (Senate Minute #1751 - THAT Middle School Lot No. 6 be rented to Mr. and Mrs. R. L. Simkin of the American Friends' Board of Foreign Missions for an indefinite period, at an annual rental to be equivalent to the interest the University can secure from the investment of \$421.80 gold, the value of the property, which sum has been deposited with the University Treasurer by Mr. and Mrs. R. L. Simkin, as per contract between the University Senate and Mr. and Mrs. R. L. Simkin. (Note - Copy of contract in Treasurer's files.)

RESOLVED, to call the attention of the Senate to the fact that their action is out of harmony with the principles laid down by the Executive in #440 in connection with this matter, as follows -

"THAT the Secretary be instructed to write to the President to the effect that the procedure adopted by the Senate is, according to the understanding of the Board, out of harmony with the principles and constitution of the Board of Governors; and, further, to suggest that if a transfer of the land is to be made, it shall be to the Friends' Foreign Mission Association or to some other of the co-operating Missions, inasmuch as the American Friends have notified the Board that they are not in a position to enter the University as a co-operating unit."

512. Resignation of Mr. A. H. Wilkinson and request for Reconsideration.- (Senate Minute #1720 - THAT we express our regrets to him and to his Mission here on the field, at the same time expressing the hope that a way will be found for his speedy return to the work here for which he is so admirably fitted.)

RESOLVED, THAT the Executive express its hearty concurrence with this action.

513. Date and Place of Next Meeting of the Executive Committee.- RESOLVED, THAT the place be New York and the date Wednesday, May 20th, and that the Board Secretaries be asked to meet for Conference on the preceding day.

On behalf of the Methodist Episcopal Board, Dr. North extended a cordial invitation to the Executive to meet at their offices, which was gratefully accepted.

After an expression of thanks to the American Baptist Board for their kindness in arranging for the meeting and for their hospitality at luncheon, the meeting was closed with prayer by Dr. North.

.....

EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS  
of the  
WEST CHINA UNION UNIVERSITY.

MINUTES.

FIRST SESSION.

The Executive Committee of the Board of Governors of the West China Union University met in the Board Room of the Board of Missions of the Methodist Episcopal Church, U.S.A., at 150 Fifth Avenue, New York City, on Wednesday, May 20th, 1925, at 10:00 A.M.

The meeting was opened with Scripture Reading and prayer by Dr. Edwards.

The following MEMBERS were present -

Sir Joseph Flavelle, Bart., LL.D. (in the Chair),  
Rev. Prof. Frank Anderson, M.A., D.D.,  
Rev. J. H. Franklin, D.D.,  
Rev. James Endicott, D.D. (Secretary),  
Mr. W. O. Gantz, LL.B., (Treasurer).

The following were present as visitors, and by vote of the Committee, were made CORRESPONDING MEMBERS:-

Rev. Frank M. North, D.D.,  
Dr. W. R. Morse,  
Miss Elizabeth R. Bender, representing Miss Sinclair, of the  
Methodist Episcopal Woman's Missionary Society,  
Mrs. James Hales, representing the Woman's Missionary  
Society of the Methodist Church, Canada.

514. Reading of Minutes.- In view of the fact that the Minutes of the previous meeting had been sent in advance to each member, they were taken as read.
515. Senate Minutes - Nos. 1763 - 1808 - were reported as having been received.
516. Residence for Middle School Teachers.- In Minute #496 it was reported that the Canadian Methodist Board had concurred in this and that an appropriation of \$1,000. had already been made.  
Dr. North and Dr. Franklin indicated that they hoped to be able to report on the matter at the Executive meeting in the Fall.



517. Scholarships.-- Senate Minute #1721 - "(1) THAT the scholarships published in the University catalogue be open to the students of the University or its schools irrespective of missions, and (2) THAT we request missions and colleges to endeavor to secure endowed scholarships upon this basis, that the number of our scholarships may be increased."

Executive Minute #501 - "RESOLVED as regards (1) THAT the conditions laid down by the founders of scholarships cannot be changed without their consent. As regards (2) THAT a copy be sent to the Board Secretaries for comment."

The Board Secretaries reported as follows:--

"It is our judgment that there should be scholarships available to the University for assignment by the authorities of the University without special reference to Church affiliation of the applicants."

RESOLVED, THAT the above be adopted.

518. Appointment of Short-Term Workers for Teaching of English Language.-- Senate Minute #1732 - "THAT we request the Board of Governors to appoint short-term workers (3 to 5 years) to the University for the teaching of the English language."

Executive Minute #503 - "RESOLVED, THAT this Minute be referred to the three Board Secretaries for consideration and report at the next meeting."

A recommendation from the Board Secretaries was presented and, after slight emendation, it was RESOLVED, THAT it be adopted in the following form -

THAT in view of the experience represented in this group we question the advisability of adopting such a policy, though under emergency conditions they might be appointed.

519. Request for Appointment Full-Time Workers in English Department.-- Senate Minute #1733 - "THAT we ask the missions to appoint at least two workers for full time work in the English Department."

Executive Minute #504 - RESOLVED, THAT this Minute be referred to the three Board Secretaries for consideration and report at the next meeting.

RESOLVED to accept the recommendation of the Board Secretaries as follows -

THAT we recognize the need here but at present there is no one available and we would enquire of the Senate as to whether this need is so urgent that it should take precedence over other requests that could be entertained.

520. Request for Additional Dormitories.-- Executive Minute #505 - "RESOLVED, THAT this Minute (Senate #1736) be referred to the Board Secretaries for consideration and report at the next meeting."

521. Request for Additional Dormitories - continued.

The Board Secretaries reported as follows - "The Executive Committee of the Methodist Episcopal Board has agreed to the proposal from the President of the University that the funds secured for a Memorial to Bishop Bashford be used in the erection of a building in connection with the Methodist Episcopal College in which dormitory arrangements would be provided.

There is a suggestion of possible aid from Rochester Theological Seminary. The Canadian Methodist Mission, in view of its previous appropriations in the way of Dormitory accommodation, is not in a position to aid more."

522. Report of Cabinet re Procedure Regarding Residences for Teachers Engaged by the University on the Field.- Executive Minute #506 - "RESOLVED, THAT this Minute be referred to the Board Secretaries for consideration and report at the next meeting."

RESOLVED, THAT the recommendation of the Board Secretaries be adopted as follows:-

"We favor the acquisition by the University of the property for residences and the control of it. We suggest encouraging contributions from the nationals toward costs of such residences for the staff; that all assignments of residence when secured will be made and dealt with in connection with the compensation of the national members of the staff. It seems to us desirable that each of the co-operating Boards should as early as possible make provision for one such residence and that the data concerning costs and the like be furnished us by the Senate.

523. Date and Place of Next Meeting of Board of Governors.- Executive Minute #499 - "RESOLVED, THAT the meeting be held in New York City at some date between September 22nd and early October, and that the matter be left with the Board Secretaries with power."

RESOLVED to accept the recommendation of the Board Secretaries as follows:-

THAT the meeting of the Secretaries be held at 10:00 A.M. on the morning of September 23rd; the meeting of the Executive Committee at 2:30 P.M. on that day and the Board of Governors to meet at dinner and hold three sessions, going through Thursday morning and afternoon, September 24th; the meeting on Thursday to convene at 9:00 A.M. Dr. F. M. North as Chairman of the Entertainment Committee to arrange a suitable place for meeting.

*M. E. B. W. J.*

524. Negotiations re Government Registration of the University.- Executive Minute #508 - "The Executive recognized that this (Senate Minute #1754) is a highly important matter, and it was RESOLVED to refer it to the three Board Secretaries with Dr. Gamowell, with a view to information and advice being tendered to the Executive at its next meeting."

The Secretary expressed regret that the Board Secretaries had not



considered the matter. After discussion it was RESOLVED, THAT in response to Senate Minute #1754, the Executive advise the President of the University, at his discretion, to secure all possible information concerning the conditions on which registration of the University with the Chinese Government Bureau of Education can be made, and that we also request Dr. F. D. Camewell, who is to be in China, to secure such information as he can gather in the same matter, and that action on our part be deferred until we have the full report from Dr. Beech and from Dr. Camewell.

At this point, Rev. Earl Cransten, a Missionary in West China, of the Methodist Episcopal Church, was introduced to the meeting and, on motion, made a Corresponding member.

525. Location of Medical Building.-- Executive Minute #509 - "RESOLVED, THAT this matter be referred to the Architect for report before May, if possible."

The Secretary read a lengthy letter from the Architect covering blue prints, indicating two alternative sites for the Medical Building, one of which (Plan B) was related to acquiring certain property and constructing a new road.

RESOLVED, THAT the letter of the Architect and blue prints be forwarded to the President; THAT in view of the statement from the Architect, the Board advises the erection of the College as indicated by Plan A. If for the successful operation of Plan B, expenditure must be made for acquiring land for a new road, the present ~~present~~ state of University finances makes it difficult for the Board to meet a further strain upon its funds for acquiring property for the necessary new road. If, however, Plan B, is based upon the projection of a new road which bears an important relation to the use of the property for later developments in the University which would be rendered less useful if Plan A is adopted, then the President shall be instructed to ascertain the probable cost for acquiring land for the construction of the new road.

At this point Dr. Ralph E. Diffendorfer entered the meeting and, on motion, was made a Corresponding Member.

526. Question of Board Meeting in Chengtu.-- Executive Minute #498 - "RESOLVED THAT this matter be left for later consideration."

RESOLVED, THAT this matter be referred to the full Board meeting to be held in September, with the request that the Secretaries make enquiry of their respective constituents as to the feeling for the meeting to be held in Chengtu.

527. Effort to be made to raise an extra \$10,000.- Executive Minute #495 -  
"RESOLVED, to send a copy of the statement to the Board Secretaries and to the Treasurer, and to enquire what has been done."

It was stated that there was no report to make. RESOLVED, THAT the matter be brought up at the next meeting of the Board of Governors.

528. Admission of Women to the University.- The Secretary reported that -

The Woman's Missionary Society of the Methodist Church, Canada, is making a grant of \$2,000. for the calendar year 1925;

The American Baptist Woman's Foreign Missionary Society is making a grant of \$1,000. a year for three years, beginning with the calendar year 1925;

The Woman's Foreign Missionary Society of the Methodist Episcopal Church had made a grant of \$1,000.

As it has been made possible to change the action (#494) of the last Executive because of the more favorable financial conditions as evidenced by the contributions made by the various Women's Boards, the Chairman requested the Secretary to send the following cable to the President -

"YOU HAVE FULL AUTHORITY TO ADMIT WOMEN BEGINNING SEPTEMBER."

RESOLVED, THAT the action of the Chairman and the Secretary be ratified.

529. Services of Mr. E. R. M. Brecken.- Senate Minute #1768 - Be it resolved that the Senate record its high appreciation and sense of gratitude for the services Mr. E. R. M. Brecken rendered this University as a member of the Staff in the Faculty of Religion, and the constructive contribution he made to the religious life of both students and staff, and be it further RESOLVED THAT as his resignation will be a positive loss to this institution and the cause we serve, we ask him to make an effort to return to his field of labor here at the earliest possible date.

RESOLVED, THAT the above be noted, with an expression of regret on the part of the Executive, and of warm appreciation of his services.

530. Request for Appointment of Dr. C. W. Freeman.- RESOLVED, THAT the Senate urge the Board of Foreign Missions of the Methodist Episcopal Church, U.S.A. to appoint Dr. C. W. Freeman at the close of his furlough to work in the West China Union University for Hospital Administration and the teaching of Dermatology.

RESOLVED to approve the action of the Senate and refer the matter to the Board of the Methodist Episcopal Church for action.



531. Requests for Appointment of Workers.- Senate Minute #1775.-

(a) Be it resolved that we request the reappointment of C.M.M. members of the staff now serving the University, including Dr. Crawford for special lectures on public health.

That we also request Mr. Soper or another appointee for the Faculty of Education.

A replacement for Mr. Brecken in the Faculty of Religion,

The appointment of Dr. and Mrs. H. D. Brown to the Faculty of Science,

The appointment of Dr. Williams to the Faculty of Medicine,

The appointment of Dr. Agnew to the Faculty of Dentistry not later than September 1925.

(b) THAT we request the W.M.S. to appoint Mrs. Hockin, or some other worker (Miss Hambley being suggested) for work in connection with the Women's College.

(c) Be it resolved that we request the reappointment of the M.M.M. members of the staff now serving the University.

That we also request the appointment of Mr. Liu Sao Dsi to the University in July of this year, chiefly for the principalship of the Coucher Practice School.

The appointment of Mr. and Mrs. Rape and Mrs. Manly to the Faculty of Arts,

The appointment of Mr. and Mrs. Dudley to the Faculty of Education on their return from furlough,

The appointment of Dr. Manly for the Faculty of Religion and the Middle School,

The appointment of a replacement for Dr. Peterson in the person of Dr. Stevenson or some other doctor, for the Faculty of Medicine.

(d) Be it resolved that we request the reappointment of the A.B.F.M.S. members of the staff now serving the University, including the appointment of Miss Downer for part time, as heretofore, if full time cannot be secured, and the continuation of the appointment of Miss Denison in Chengtu for nursing work in the teaching hospital.

That we also request the appointment of Mr. Clark as soon as possible in connection with the Faculty of Education, and

The appointment of a doctor, specialist in surgery, for the Faculty of Medicine.

(e) Be it resolved that we request the reappointment of F.F.M.A. members of the staff now serving the University,

That we also request the appointment of Dr. Chen Hung Cin, and a missionary doctor specialist (Dr. Edgebrook being suggested) for the Faculty of Medicine,

The prospective appointment (as soon as language study period permits) of Mr. and Mrs. Sewell to the Faculty of Science.

(f) Be it resolved that we request the reappointment of C.M.S. members of the staff now serving the University,

That we also request the appointment of Miss Mannette, or some other worker,

That we request the appointment of a replacement for Mr. Wilkinson, resigned, in connection with the Faculties of Arts and Education,

And the early appointment of Dr. Anderson, or some other doctor to the Faculty of Medicine, as a replacement for Dr. Elliott resigned.

RESOLVED, THAT, as it is assumed that each Board will have received recommendations corresponding to this action, the EXECUTIVE ask each Board to honor as far as possible, these requests.

532. Site for Church Missionary Society College - Senate Minute #1776 -

WHEREAS it has proved practically impossible for the C.M.S. to purchase ground adjacent to the University central site; and whereas a certain section of the central plot, by the transfer of the medical work from the former site east of the north and south road to the Marquis Yang property, leaves that section undesignated, and the C.M.S. representatives have requested the University that it be transferred to them for their college purposes,

Be it resolved that we approve of such transfer, subject to the agreement of the Board of Governors and the mission concerned on the following conditions -

That the Church Missionary Society will purchase and give in exchange free of all encumbrance an equal section of land adjacent to the Marquis Yang property which will be required for the development of the Medical work.

NOTE - The property which the C.M.S. desires to purchase is that section of ground owned by the University immediately east of the north and south road, southern extension, and north of the road which passes to the north of the Santai, corresponding to the section now occupied by the C.M.M. Hart College.

RESOLVED, THAT in the judgment of the EXECUTIVE the action is out of harmony with the original intention by which this area is reserved for University purposes.

At this point Bishop Beecham of the Methodist Episcopal Church, was introduced to the Committee and, on motion, made a Corresponding Member.

533. Necessity of Increasing Financial Support.- Senate Minute #1777 - Inasmuch as an increasing budget must be provided for the University to meet its natural needs and desired growth, and inasmuch as it appears that the contributing Boards are not in a position to give assurance of a continually increasing amount toward University support,

(a) Be it RESOLVED, THAT it is the opinion of the Senate that immediate steps should be taken for the building up of a constituency, both in China and in the home lands, from whom additional substantial support to that which is supplied by the contributing Mission Boards, may be secured.

(b) Be it RESOLVED, THAT in order to give effect to such a policy we reaffirm our former requests that provision be made for an office in the home lands for the engagement of a Financial or Executive Secretary.

(c) Be it RESOLVED, THAT we recommend to the Board of Governors that Mr. J. M. Yard be engaged as University Executive Secretary and that the



Board of Governors enter into negotiations with the Board of Foreign Missions of the Methodist Episcopal Church for his release under such conditions as will permit of his being engaged for this work.

The above question was considered by the Secretaries and it was recommended that the matter be reconsidered in the meeting of the Executive Committee in view of the recommendation from the field.

After full discussion by the Executive it was

RESOLVED, THAT we leave to the three Secretaries (Dr. Edwards having suggested the substitution of Dr. North for himself) the study of the whole question involved in Senate Minute 1777, and that they report to the Board.

It was further RESOLVED, THAT the President be notified that there is an additional sum of \$2,500. Gold available for maintenance purposes in 1925.

534. Furlough of Mr. M. G. Brown.- Whereas the Executive of the Educational Union reports that inasmuch as Miss Bassett is due to go on furlough in 1927, it will be better for the work of the Union if Mr. Brown go in 1926, and WHEREAS Mr. Sawdon will return to the field in 1925,

RESOLVED, THAT we recommend to the Board of Governors that Mr. Brown be given permission to proceed on furlough in May 1926. (Senate Min. #1779).

RESOLVED, THAT as far as the Executive is concerned the action is approved; the question of his status to be referred to the Board concerned.

535. Additional Dormitory Accommodation.- (Senate Minute #1787 - The following communication having been received from the Methodist Episcopal Mission:

"At a meeting

"At a meeting of the M.E. Mission the following resolution was adopted - 'In response to the request of the Senate for additional dormitories, we regret to state that we have no prospect of providing such a dormitory unless a transfer of the gifts and promises toward the Bashford School of Religion could be made to the M.E. College building as a memorial to Bishop Bashford. Should this meet with approval, a portion of the building would be reserved for dormitory purposes and a portion allocated to the University for work under the Faculty of Religion.'"

(Sgd.) G. R. LARKIN, Sec'y.

Be it RESOLVED, THAT in response to this request from the M.E. Mission

we refer this request of theirs to the Board of Governors for negotiations with the Methodist Episcopal Board with our endorsement provided building operations can go forward this year or in the immediate future, as formi-tory accommodation for students is our most pressing need in buildings, and the space available for the School of Religion in this building will meet our requirements for many years.

The EXECUTIVE considered this question and it was RESOLVED, THAT having heard with pleasure the willingness of the Methodist Episcopal Board of Foreign Missions to grant the request made from the field, that we release all claim that we as a Board may have in the matter.

536. Library Building.- (Senate Minute #1788 - RESOLVED, THAT the thanks of the Senate be communicated to Mr. and Mrs. B. C. Lamont for payment of \$5,000. completing their original promise of \$15,000. for the erection of the Library Building, and be it further RESOLVED, THAT we request the President to endeavor to secure from Mr. and Mrs. Lamont the balance that will be needed for the completion of this entire building, but in case further gifts from Mr. and Mrs. Lamont are not secured, that we request the Board of Governors to permit the application of the following gifts which have been entirely or partially paid to the Treasurer of the University, to go ~~forward~~ toward the completion of the building, especially the north wing, which is to be used for Museum, allowing the gift of Mr. and Mrs. Lamont to apply on the Library section only. The gifts are as follows -

Bequest and gifts of \$5,000 (?) gold, from Mr. James Keen, upon which bequest \$3,000 (?) have already been received.

Bequest of Mrs. Matilda Mason given by Mr. Botkin amounting to approximately \$3,500. gold.

And \$1,000. gold from Mr. Morris.

These gifts were undesignated except Mrs. Mason's bequest, which was to be a memorial.

After discussion by the EXECUTIVE it was RESOLVED, THAT Dr. North be requested to enquire into the availability of the gifts of Mr. James Keen, Mrs. Matilda Mason and Mr. Morris for the payment of necessary sums for the completion of the Library Building; the wall of the Library to be carried only as far as these sums may complete it, and then only so far as may be considered absolutely necessary. On report from Dr. North the Secretary will communicate with the President.

537. Course in Pharmacy.- (Senate Minute #1790 - The following resolution has been received from the General Council of the Canadian Methodist Mission: "RESOLVED, THAT we assure the Senate of the Union University that it is our purpose to continue to teach the peculiarly pharmacy subjects of the C.M.S. School of Pharmacy, which constitute the final year of the proposed course in Pharmacy in the Union University." In view of the assurance contained in the above resolution, be it RESOLVED, THAT subject to the approval of the Board of Governors and the degree-granting authorities, we incorporate in our catalog a new department under the Science Faculty leading to the degree of Bachelor of Science, to in-



clude at least one year's work in pharmacal subjects, with the understanding that those subjects will be taught by the C.M.M. at their School of Pharmacy under the supervision of the Senate of the University.

Senate Minute #1791 - Inasmuch as the University is already teaching all other subjects except the Pharmacal subjects required in this new course, and consequently no additional financial burden will fall upon the University by its introduction, be it RESOLVED, THAT we ask the Board of Governors to approve of the establishment of this department.

RESOLVED, THAT the above item be referred to the Canadian Methodist Mission for information and report.

538. Dr. J. L. Stewart. - (Senate Minute #1795 - RESOLVED, THAT we ask the Board of Governors, and through them Dr. J. L. Stewart's Mission Board, that facilities be offered Dr. Stewart while at home on furlough, to do work in the interest of the University, secure gifts and workers greatly needed, and to visit educational institutions.

RESOLVED, THAT this matter be referred to the Canadian Methodist Mission for report in connection with the consideration of the whole principle by the Board of Governors.

539. Purchase of Hardware. - Senate Minute #1803 - Inasmuch as the \$5,000. granted by the Board of Governors for Medical and Dental College is required for letting contracts for brick, tiles and lumber,

RESOLVED, THAT we ask the Board of Governors to release an additional sum sufficient to enable Mr. Small in consultation with the Architect, to purchase the necessary hardware for the Medical and Dental Building.

RESOLVED, THAT the Canadian Methodist Church be asked to release a sum of money sufficient to purchase the Hardware.

540. Building Superintendent. - Senate Minute #1804 - THAT we favor the use of the term "Building Superintendent" to designate the University builder.

RESOLVED, THAT the EXECUTIVE approve of the term "Building Superintendent" to designate the University builder.

541. Grant Requested to Widen Road. - RESOLVED, THAT we ask the Board of Governors for a special grant to meet charges which will be levied by the municipal authorities for putting wide roads through our property and moving necessary buildings.

RESOLVED, THAT the Secretary be asked to make enquiry from Dr. Beech as to possible cost and to cable if necessary. Also to suggest that all such requests for money be accompanied, if possible, by a statement of the approximate amount needed.

A letter was read from Dr. Morse requesting \$1,000. Gold for necessary medical equipment, also one from Professor P. M. Bayne regarding equipment for Biology, Histology and Embryology.

No action was taken, especially in view of the fact that an additional grant had been made to the University for maintenance.

542. Relation of Women's Boards.- RESOLVED, THAT Dr. North, Dr. Franklin and Dr. Endicott be asked to prepare a Minute covering the Constitutional side of the status of the Women's Boards in relation to the University.
543. Candidates for Graduation.- Senate Minute #1796 - "RESOLVED, THAT WE request the Regents of the University of the State of New York to prepare and send diplomas to be granted to the following students on the satisfactory completion of the work in this academic year:

Hsu Chang Lin	Arts Degree
Liu Shao Dji	" "
Lo Yuin Tsung	" "
Mong Ti Lien	" "
Tao Li Yung	" "
Gi Bin	Science Degree
Yang Djen Lung	" "

RESOLVED, THAT the Secretary be asked to communicate with the Board of Regents and assure them that the University will follow the same course as before, and that diplomas will not be granted until the results of examinations are known.

544. Fellowship for Dr. J. C. Humphreys.- Senate Minute #1800 - "RESOLVED, To make application to the Rockefeller Foundation, China Medical Board, for a Fellowship for Dr. J. C. Humphreys for study during furlough."

RESOLVED, THAT the Secretary be asked to co-operate with the Senate in the effort to secure a Fellowship for Dr. Humphreys from the Rockefeller Foundation.

545. Thanks to Methodist Episcopal Board.- RESOLVED, THAT the warm thanks of the Executive be accorded to the Methodist Episcopal Board for so kindly providing accommodation for the meeting and for their hospitality at luncheon.

The meeting was closed with prayer by Dr. Endicott.



EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS  
of the  
WEST CHINA UNION UNIVERSITY.  
.....

New York, September 23rd, 1925.  
.....

The Executive Committee of the Board of Governors of the West China Union University met in the Board Room of the Board of Missions of the Methodist Episcopal Church of the United States of America, at 150 Fifth Avenue, New York City, on Wednesday, September 23rd, at 2:30 P.M.

The meeting was opened with prayer by Rev. Dr. F. M. North.

The following members were present:-

Sir Joseph Flavolle, Bart., LL.B. (in the Chair),  
Rev. Prof. Frank Anderson, M.A., D.D.,  
Rev. J. H. Franklin, D.D.  
Rev. J. Edwards, D.D.  
Mr. W. O. Gantz, LL.B.

The following were present as visitors and by vote of the Committee, were made Corresponding Members -

Rev. F. M. North, D.D.,  
Mrs. James Hales, representing the Woman's Missionary Society of the Methodist Church, Canada,  
Mrs. Thomas Nicholson, representing Miss Sinclair, of the Methodist Episcopal Woman's Missionary Society,  
Rev. Dr. J. L. Stewart,  
Mr. E. N. Meuser,  
Dr. C. W. Freeman.

545. Reading of Minutes.- In view of the fact that the Minutes of the previous meeting had been sent in advance to each member, they were taken as read.
546. Senate Minutes.- Nos. 1809 to 1845 were reported as having been received.
547. Illness of Mrs. James Endicott.- The Chairman stated that he brought to the Committee from Dr. Endicott, very deep regret for his inability to be present on account of the serious illness of Mrs. Endicott.  
RESOLVED, THAT the Secretary be requested to write to Dr. Endicott a letter expressive of the deep sympathy of the Committee and of their hope that Mrs. Endicott may speedily recover.
548. Illness of Mr. Mornay Williams.- Dr. Franklin reported that Mr. Mornay Williams is far from well and is confined to his house.  
RESOLVED, THAT the Secretary be requested to write a letter expressive of the sympathy of the Committee and of the hope that his condition may speedily improve.



549. Minute Secretary.- RESOLVED, THAT Rev. Dr. Anderson be requested to act as Minute Secretary to the Executive Committee and the Board of Governors.
550. Hours of Meeting.- RESOLVED, THAT the Executive Committee rise at 5:30 P.M.; arrangements having been made for the Board of Governors to meet at dinner at 6:15 P.M. and immediately thereafter to hold its first session.
560. Agenda for Board of Governors.- RESOLVED, THAT the Agenda for the meeting of the Board of Governors as prepared, be adopted.

Consideration was given by the Committee to the following items on the Agenda -

561. Provision of a Secretary for the President.- RESOLVED, THAT a Secretary be attached to the office of the President, and THAT provision for the same be made, when necessary, in the budget.
562. Furlough of President.- RESOLVED, THAT the President be advised that the Board does not contemplate holding its next meeting in Chengtu, and that the time of his furlough be left to the judgment of himself and the Senate.
563. University Post-Office.- RESOLVED, THAT the erection of a Post Office on the University grounds be left to the discretion of the President, with the advice of the Senate.
564. Maintenance Budget, 1926.- The Budget estimate from the field as outlined in Senate Minute #1837 was fully discussed. The sum total requested for use on the field for 1926 was \$26,015. (inclusive of \$1,500. estimated loss on exchange) as compared with \$22,387 asked for in 1925.

After a very full discussion it was RESOLVED, THAT with the object of conveying to the workers in China an adequate conception of the intensely sympathetic attitude of the Committee, Mr. Silcock, being both a Board Secretary and a former worker on the field, be requested to prepare a full Minute along the lines of the feeling of the Committee that the field be advised that the funds available will not be greater than those last year; THAT power be remitted to the Executive Committee of making any increase that may result from action taken by the Boards, the responsibility for discharging their obligations to the University being put before the Boards in the strongest possible terms with a definite statement of the present position of the University owing to the critical conditions existing in China.

The following is the Minute prepared by Mr. Silcock -

"Very careful and sympathetic consideration has been given to the problem of the University Budget for 1926, and it is RESOLVED,

1. THAT members of the Board of Governors be requested to lay before their Mission Boards, and as opportunity permits, before individuals, the acute need of the University for growing maintenance funds; the special need for funds to employ further Chinese members on the Faculty, to pay them more adequately, and to provide them with housing accommodation; the emergency needs that are likely to arise from present critical conditions in China; and the boundless opportunity which is likely to open as soon as the present troubles subside.

2. THAT the Executive Committee be empowered to authorize an increase in the 1926 Budget if increased appropriations from the Boards or other gifts so warrant.

3. THAT as it seems prejudicial to the best interests of the University to make any public or widespread appeal for funds while the China



situation is so difficult, and as most of the Boards are facing retrenchment and cannot therefore contemplate present increases in University appropriations from their regular funds, the Board is reluctantly limited to authorizing for the 1926 Budget G\$17,500. for use on the field, retaining G\$7,500. for needs at home."

565. Relation of Women's Boards.-- (Executive Minute #541).-- Dr. North presented a memorandum on the subject prepared by himself which he regretted he had not yet been able to submit to the judgment of Dr. Franklin and Dr. Endicott. The memorandum reads as follows -

"A Committee was appointed to examine the Constitution of the University with a view to indicating how the Societies and Departments representing Woman's work can be definitely and legally related to the administration of the University both in its Board of Governors, and in its organization on the field. The questions involved are rather difficult and no definite report is practicable until certain principles are determined.

The questions involved are, first, is it desirable to seek modification of the Constitution of the University as it stands in order to integrate these other units with the existing organization. Or is it preferable to develop a working arrangement which will be provisional with a view to such experience as may provide a basis for a constitutional adjustment.

Second, if it be desirable to follow either plan, how are the groups representing the Woman's work to be considered as a part of the Boards now existing or as independent units.

Third, since there is no Woman's Missionary unit on the field, certainly in the case of some of the Missions, apart from the Mission itself, how can a Constitutional arrangement be made by which the representation should be made as based upon some special group of women workers in a Mission.

The organization of the various Boards and Missions so greatly differs that it is difficult to make such a concrete statement as would afford a common ground for action in either case.

Your Committee therefore, is not ready to make a definite report, but rather recommends that the matter be discussed by the Board of Governors, that the opinion and desire of the representatives of the Woman's work be carefully considered and that further time be given for study. In the meantime such provisional arrangements to be agreed to as will keep the representatives of the Woman's work in council with the Board of Governors, and the Executive Committee, and with the University representatives on the field. It is understood that the return of President Beech on furlough is impending, and the question is raised here if this provisional arrangement might not extend until his return, the study of the situation to be ~~considered~~ <sup>continued</sup> in the interval with decision reached after full consultation with the President of the University as representing the field and its desires."

RESOLVED, THAT the matter be referred to the Board of Governors for direct action.

The meeting adjourned at 6:15 P.M.



EXECUTIVE COMMITTEE  
of the  
BOARD OF GOVERNORS  
of the  
WEST CHINA UNION UNIVERSITY.

.....

Minutes of meeting held in Toronto, 27th January, 1926.

.....

FIRST SESSION.

The Executive Committee of the Board of Governors of the West China Union University, met in the Board Room, Wesley Buildings, 299 Queen Street West, Toronto, on Wednesday, January 27th, at 10:00 A.M.

The meeting was opened with prayer by Rev. Dr. Edwards and Rev. Dr. Endicott.

The following members were present:-

Sir Joseph Flavolle, Bart., LL.D. (in the Chair)  
Rev. Prof. Frank Anderson, M.A., D.D.,  
Rev. J. H. Franklin, D.D.,  
Rev. J. R. Edwards, D.D.,  
Rev. James Endicott, D.D., (Secretary)  
Mrs. James Hales.

The following were present as visitors and by vote of the Committee, were made Corresponding Members -

Rev. J. L. Stewart, D.D., Vice-President of the University,  
Professor P. M. Bayne,  
Dr. Rotta Gifford Kilborn.

Apologies for absence were received from Mr. W. O. Gantz, LL.B., (Treasurer), Miss E. L. Sinclair, Mrs. George W. Doane and Mr. Mornay Williams.

The Agenda as prepared by the Secretary was adopted.

557. Correspondence.- (a) A letter was read by Sir Joseph Flavelle from the President, covering certain items appearing on the Agenda.

(b) A letter was read by the Secretary from Dr. Gamewell of the Methodist Episcopal Mission, as follows - "It was found necessary in making up the Appropriations for 1926, to reduce the amount for the West China Union University so far as a guaranteed sum is concerned. On the basis of \$6,000. formerly appropriated we have set aside 60% or \$3,600. for the University. The remaining 40% or \$2,400. is to be secured thru Designated Gifts. We are taking immediate steps towards an effort to get this \$2,400."



(c) The Secretary also read a letter from the Rev. A. A. Phillips of the Church Missionary Society, informing the Executive of the appointment of Dr. H. G. Anderson to the medical staff of the University.

558. Hours of Meeting.- RESOLVED, THAT this meeting adjourn at 1:10 P.M. and reassemble immediately after lunch.
559. Inability of Mr. Mornay Williams to attend.- Sir Joseph Flavelle read a communication from Mr. Mornay Williams in which he expressed regret that owing to his ill-health he would be unable to attend the meeting, and asked that on this account his resignation be accepted. RESOLVED, THAT the Secretary be asked to write to Mr. Williams expressing the deep regret of the Executive Committee at his ill-health, and advising him that the Executive is unable to deal with the question of his resignation and shall therefore continue to look upon him as an Honorary Member.
560. Reading of Minutes.- The Minutes of the previous meeting of the Executive Committee and of the Board of Governors were before the Committee and it was RESOLVED, THAT Dr. Endicott be instructed to make the following corrections therein, in accordance with a letter received from Mr. Silcock -

Executive Minutes -

Insert name of Mr. H. T. Silcock, M.A., amongst "Members Present".

Board Minutes -

Delete name of Mr. H. G. Wood, from "Members Present".  
#701 - Instead of "Mr. Silcock reported for the Committee, that nothing had been done in this matter", insert the following - "Mr. Silcock reported for the Committee and explained why the Committee had not taken any definite action".  
#703 - Insert name of Dr. Stewart.

The Executive Committee also changed #699 of the Board Minutes to read as follows - Instead of "Dr. Endicott, as General Secretary of the Board of Missions of the United Church of Canada", insert the words - "Dr. Endicott, as Secretary of the Board of Governors of the West China Union University".

561. Medical College.- The Secretary reported the receipt of the following cable from Dr. Beech -

"Medical Dental College buildings cannot be built for less than \$70,000. American Gold. Will you permit us to complete two wings costing \$44,000. American Gold? Centre can be built when funds have been provided. Telegraph approval build foundation. Particulars have been forwarded by letter."

Considerable discussion was given to this question and it was the judgment of the Committee that the present difficulties in China are not deemed to be an adequate reason for interrupting the

building program of the University, and in view of the fact that the Medical Department of the University is the Department which is developing most rapidly, and of the further fact of the generosity of the Methodist Board in providing \$40,000. Gold for the erection of the Medical Dental Building, RESOLVED, THAT permission be given for the erection of two wings of the building, it being understood that the other Boards will be approached with a view to their including in their estimates in the future such grants as will enable the Building to be completed according to the original plan.

562. Dr. James M. Yard as Financial Secretary.- RESOLVED, THAT Dr. J. M. Yard be employed as Financial Secretary and charged with responsibility of promotion to carry on cultivation and publicity for the West China Union University. Dr. Yard shall be authorized to make personal approach to individual donors and to prepare the way for similar financial efforts by Vice-President Stewart and later by President Beech when on furlough. He shall be expected to effect an understanding with the proper authorities of the Boards in their financial programs so as to have their co-operation in financial undertakings. Arrangements for office space and equipment, amount of salary and budget shall be determined after approval by a Committee composed of Secretaries Franklin, North and Edwards and Treasurer Gantz. This Committee shall likewise determine the date for Dr. Yard entering upon his duties. The salary and expense budget shall be paid from receipts resulting from his financial efforts. It is advised that Dr. Yard's efforts shall be centred chiefly on securing funds for maintenance and endowment for the University. The Treasurer is hereby authorized to make such advance payments as necessary to meet salary and budget expenses.
563. Dr. J. L. Stewart.- In response to Senate Minute #1795 asking that "facilities be offered Dr. Stewart while at home on furlough to do work in the interest of the University, secure gifts and workers greatly needed, and to visit educational institutions", the Board of Governors referred the matter "to the Executive Committee with the expression of the hope that he may be so released".  
RESOLVED, THAT Dr. Stewart shall collaborate with Dr. Yard in answer to Senate Minute #1795.
564. Residence for Middle School Teachers.- Drs. Edwards and Franklin regretted that they were unable to make a report at this time.
565. Site for Church Missionary Society College.- The Executive reaffirm their regret that it would appear to be necessary to encroach upon land which had been set apart for University purposes; nevertheless, in view of the facts (a) THAT ~~the~~ opinion on the field is unanimously in favor of the proposal of the Senate, (b) THAT money is available for buildings which may otherwise be divested to other purposes, and (c) THAT it is understood that the C.M.S. intend ultimately to erect not only a Dormitory, but also a College on the site, the Executive is of opinion that they should revise their judgment as expressed in Executive Minute #531, and that the Senate should be permitted to take action along the lines of its Minute #1776.
566. The Treasurer and Office Arrangements for his Work.- RESOLVED, THAT this matter be referred to the three Secretaries in New York (Drs. Edwards, North and Franklin) and the Treasurer, Mr. Gantz, with full power.



567. Auditors' Report.- RESOLVED, THAT this Report be referred to the special Committee in New York (Drs. Edwards, North, Franklin and Mr. Gantz), who will at a later time make a report upon it. In the meantime full power is given to take such action as is necessary.

Dr. Freeman of the Methodist Episcopal Mission of West China, was at this juncture made a Corresponding Member and invited to attend the afternoon session.

The Meeting adjourned at 1:10 P.M. for luncheon.

SECOND SESSION.

568. Fellowships Abroad.- It was reported that the American Baptist, the Canadian Methodist and the Methodist Episcopal Boards are already encouraging and supporting students in studying abroad, after careful selection and recommendation from the field.

RESOLVED, THAT we encourage the Senate of the West China Union University to recommend to the co-operating Boards in Canada and the United States such graduates of the University as, in its judgment, should be enabled by the Boards to take post-graduate work in institutions of learning in China or North America, with a view to service by them on the faculty of the University; and, THAT in the selection of candidates for post-graduate study with the assistance of the Boards, the following requirements are suggested -

- (1) Graduation from the West China Union University or some other standard school in China.
- (2) Demonstrated ability, Christian character and zeal for the cause of Christ.
- (3) One or two years of experience in actual service in the field.
- (4) A definite decision as to the form of service for which preparation is to be made.
- (5) A definite agreement as to the maximum number of years to be spent in post-graduate study with assistance by the Boards.

569. Course in Pharmacy.- Dr. Endicott reported that this matter had been discussed at great length by the United Church Board of Missions without any definite conclusion being reached. After consideration the following action was taken - INASMUCH as there is no assurance from the above Board that it is their purpose to continue to teach the peculiar pharmacal subjects which constitute the final year, the Executive is not in a position to recommend any action in the matter at the present moment.

570. Teacher of English.- Senate Minute #1860 - RESOLVED, THAT in response to the request of the Executive of the Board of Governors as expressed in Minute No. 519 of their meeting, asking if our request for a teacher of English take precedence over all other requests for staff, we reply in the affirmative. And that we ask them to send out a qualified teacher for our Department of English Language, or that they cable authorization for us to engage one, such authorization to imply a special grant for salary and expenses of \$1,500. Gold per year.

RESOLVED, THAT this item be forwarded to the co-operating Boards in England, United States and Canada, and that their attention be

called to the fact that Dr. Crawford, who is in charge of the Department of English, comes on furlough this year, thus leaving them in further greater need of a teacher.

571. Chinese Members of the Staff.- Senate Minute #1864 - WHEREAS there is urgent need of adding more qualified Chinese members to the University staff, and

WHEREAS, our current budget is so limited that additional salaries cannot be charged thereto without working injury to the general interests of the University, therefore, be it

RESOLVED, THAT we petition the Board of Governors and the Missions on the field to co-operate with us to make possible the appointment of such especially supported workers as the Senate may from time to time ask for. And be it further (#1865)

RESOLVED, THAT we suggest the following methods of giving effect to the above resolution:

1. THAT we ask the Missions to broaden the scope of their appointments to the University so as to include Chinese appointed on the same basis as missionaries, that is, the Mission being responsible for salary, house and other expenses.

2. THAT the Board of Governors, in co-operation with the Boards of Missions secure a reserve fund for the support of Chinese members of our staff.

3. Although there is great need for more missionary members on the University staff, we consider the need for qualified Chinese so urgent that if funds for their appointment cannot otherwise be furnished we recommend to the participating Missions that in cases where missionary members of the staff resign and their salaries are released, the money thus made available be used to engage qualified Chinese, if by so doing, the interests of the Mission Boards can be conserved.

The Executive discussed at length the question of an increase in the number of Chinese members of the staff, and it was RESOLVED (a) To accept recommendation #1 of the Senate, with the omission of the words "appointed on the same basis as missionaries",

(b) To accept recommendation #2 of the Senate, and

(c) To omit recommendation #3 of the Senate.

572. Friends' College Gateway.- Senate Minute #1850 - RESOLVED, THAT we approve the proposed plan for a central gateway to the Friends' College, on the understanding that the University Architect shall be consulted to insure that it shall harmonize with the general scheme of architecture.

RESOLVED, THAT the action of the Senate be approved.

573. Funds for the Clock Tower.- RESOLVED, THAT the Secretary be requested to write to Dr. Beech asking him to furnish Dr. Franklin with full information regarding the Clock Tower.



574. Report of the Property Committee.- Senate Minute #1868 - RESOLVED, THAT we inform the Board of Governors that the cost to the University of widening and macadamizing its share of the South Gate street to the Administration Building Gate, and improving the dirt road through the University grounds will be approximately \$1,000. Gold, and WHEREAS, this tax for improvement cannot, and in equity should not, be made a charge upon our current budget, but should be provided equally by special grants from each of the co-operating Missions organizations which benefit by the improvements, therefore be it further (#1869) RESOLVED, THAT the sum be secured from the Missions on the field if possible, and if not so secured that we petition the Board of Governors to request the co-operating Mission organizations (including the Women's College) for a special grant of \$200. Gold each, for this purpose.
- In response to this item, the Executive Committee RESOLVED, THAT each of the three contributing Boards on the American Continent be requested to furnish \$200.; THAT the British Boards be asked to provide \$200., and THAT the co-operating Women's Boards be asked to provide a further \$200.; making a total of \$1,000. Gold.
575. Application for Fellowship for Dr. C. B. Kelly.- Senate Minute #1882 - RESOLVED, THAT application be made to the China Medical Board for a fellowship for study abroad for Dr. C. B. Kelly who goes on furlough in the spring of 1926. RESOLVED, THAT this Committee support the recommendation of the Senate.
576. Date and Place of Next Meeting of the Board of Governors.- RESOLVED, THAT the next meeting of the Board of Governors be held in the Rooms of the American Baptist Foreign Mission Society, 276 Fifth Avenue, New York, on September 14th and 15th; the Executive Committee to meet at 10:00 A.M. on the 14th, and the Board to meet at dinner on that day. It was further RESOLVED, THAT if found necessary the three Secretaries in conference with the Chairman, be given power to change the date and place of meeting.
577. Thanks to Sir Joseph Flavelle.- RESOLVED, THAT the warm thanks of this Committee be extended to Sir Joseph Flavelle for his hospitality at luncheon.
578. Thanks to the United Church Mission Board.- RESOLVED, THAT the thanks of this Committee be accorded to the United Church Mission Board for so kindly providing accommodation for the meeting.

The meeting was closed with prayer by Rev. Dr. Edwards.

EXECUTIVE COMMITTEE  
of the  
BOARD OF GOVERNORS  
of the  
WEST CHINA UNION UNIVERSITY.  
.....

Minutes of meeting held in New York, 25th February, 1926.  
.....

The Executive Committee of the Board of Governors of the West China Union University met in the dining room of the Prince George Hotel, Thursday, February 25th, at 1:00 P.M.

The following members were present -

Sir Joseph Flavelle, Chairman,  
Dr. James Endicott, Secretary,  
Rev. J. H. Franklin, D.D.,  
Mr. William O. Gantz, Treasurer,  
Rev. John R. Edwards, D.D.

Dr. James M. Yard was also present, and by vote of the Committee was made a Corresponding Member.

579. Opening of Account in New York on behalf of the University.- The Treasurer brought up the matter of authorization for the opening of an account in New York on behalf of the University and on motion duly made, seconded and carried it was

RESOLVED, THAT Irving Bank-Columbia Trust Company of New York City, be designated as a depository of this corporation and that funds of this corporation deposited in said company be subject to withdrawal upon checks, notes, drafts, bills of exchange, acceptances, undertakings or other orders for the payment of money when signed on behalf of this corporation by any two of its following officers, to wit:

Treasurer William O. Gantz,  
Assistant Treasurer Eric M. North  
Assistant Treasurer George F. Sutherland.

RESOLVED, THAT said Irving Bank-Columbia Trust Company is hereby authorized to pay any such orders and also to receive the same for credit of or in payment from the payee or any other holder without inquiry as to the circumstances of issue or the disposition of the proceeds even if drawn to the individual order of any signing officer or tendered in payment of his individual obligation.

RESOLVED, THAT any two of the following officers of the corporation, to wit:

Treasurer, Assistant Treasurer or Assistant Treasurer, are hereby authorized to borrow money and to obtain credit for this corporation from said Irving Bank-Columbia Trust Company, on such terms as may seem to them advisable and to make and deliver notes, drafts, acceptances, agreements and any other obligations of this corporation therefor in form



satisfactory to said company and as security therefor to pledge and trustee any stocks, bonds, bills receivable, bills of lading, warehouse receipts and any other property of this corporation with full authority to endorse or guarantee the same in the name of this corporation, to execute and deliver all instruments of assignment and transfer and to affix the corporate seal; and also to discount any bills receivable or other negotiable paper held by this corporation with full authority to endorse same in the name of this corporation.

RESOLVED, THAT the secretary of this corporation be and he hereby is authorized to certify to said Irving Bank-Columbia Trust Company, the foregoing resolutions and that the provisions thereof are in conformity with the charter and by-laws of this corporation.

On motion duly seconded it was voted that Assistant Treasurers be elected and on ballot duly taken Eric M. North and George F. Sutherland, both with offices at 150 Fifth Avenue, New York City, were elected Assistant Treasurers of the corporation. On like motion duly seconded and carried it was voted that the Secretary, Dr. Endicott, furnish a copy of the Minutes with these Resolutions and action to the members of the Board who were not present for their approval.

580. Title of Dr. Yard.-- It was voted THAT Dr. Yard's title should be "Representative of the West China Union University in America."
581. Expense Budget - Dr. Yard and his Office.-- An informal discussion was had concerning the work to which Dr. Yard was recently assigned. The Chairman, Sir Joseph Flavell, stated that he thought the budget for cultivation should be subscribed for that purpose so that it could be announced that all moneys pledged would go direct for the University and accordingly stated that he would subscribe \$1,000. toward the expense budget of Dr. Yard and his office. The total budget was announced by the committee having the matter in charge as \$10,000.
582. Date of Next Meeting of Executive Committee.-- The Secretary of the Board, Dr. Endicott, was asked to call a meeting of the Executive Committee in New York, on Monday, April 5th, at 2:00 P.M., and Dr. Edwards with the assistance of Dr. Franklin was asked to serve as Chairman to arrange a dinner at 6:00 P.M. on that day, invitations to be extended to representatives of the Boards which are supporting the West China Union University and to such other select groups of friends as may be determined upon.

On motion the meeting adjourned.

EXECUTIVE COMMITTEE  
of the  
BOARD OF GOVERNORS  
of the  
WEST CHINA UNION UNIVERSITY.  
.....

Minutes of Meeting held in New York City, April 5th, 1926.  
.....

The Executive Committee of the Board of Governors of the West China Union University met in the Board Room of the Methodist Episcopal Foreign Missions Board, 150 Fifth Avenue, New York, on Monday, April 5th, at 2:00 P.M.

The following members were present:-

Rev. J. R. Edwards, D.D. (in the Chair),  
Mr. W. O. Gantz, LL.B., Honorary Treasurer,  
Rev. James Endicott, D.D., Secretary,  
Rev. Prof. Frank Anderson, M.A., D.D.,  
Rev. J. H. Franklin, D.D.,  
Mrs. G. W. Doane, representing Miss Sinclair,  
Miss E. R. Bender.

The following were present as visitors and by vote of the Committee were made Corresponding Members:-

Rev. Eric M. North, Ph.D., Assistant-Treasurer,  
Mr. James M. Yard,  
Rev. Dr. F. D. Gamewell,  
Rev. W. N. Rice, D.D., LL.D.

The Minutes of the Meeting of the Executive Committee held in Toronto, January 27th, were read and approved. It was further reported that the Minutes of the informal meeting held in New York, February 25th, had been circulated to the absent members. No objection having been taken to the same, they were regarded as Executive Minutes and approved as such.

583. Report of Special Committee on Campaign Arrangements. -

Dr. Endicott read the Minutes of the April 11th meeting of the Special Committee on Campaign Arrangements appointed under Executive Minute #562. The Committee met on February 11th.

RESOLVED, THAT the report be adopted and incorporated in the Minutes, as follows -

"BOARD OF GOVERNORS  
WEST CHINA UNION UNIVERSITY  
SPECIAL COMMITTEE ON CAMPAIGN ARRANGEMENTS.

February 11th, 1926.

Members - Secretaries J. H. Franklin, F. M. North, J. R. Edwards,  
Treasurer, W. O. Gantz.



In the necessary absence of J. R. Edwards, J. H. Franklin presided. There were present J. H. Franklin, and F. M. North, and P. D. Gamewell for J. R. Edwards, J. M. Yard, and by request E. M. North. Prayer was offered by E. M. North.

Consideration was given to Executive Committee Minute No. 562, stating the program of campaign work desired and referring arrangements to this Committee. The budget estimated for the first year's campaign was drafted as follows:-

Salary of Financial Secretary	\$5,000.
Salary of Stenographer	1,500.
Office Rent	360.
Literature	750.
Stationery, Postage, Telephone & Telegraph	250.
Travel	1,200.
Office Equipment	250.
	<u>\$9,310.</u>

VOTED, THAT although from Action 562 this Committee has power in the matter of budget, this Committee nevertheless deems it advisable to submit the budget which it approves, to the Executive Committee, understanding that unless objections be raised, Mr. Yard will begin his relationship to the Board of Governors on March 1st, 1926.

VOTED, THAT record be made of the understanding of this Committee with Mr. Yard that, in behalf of the West China Union University, it offers him the position of Financial Secretary as outlined in Executive Committee Minute 562, the salary to be \$5,000. per annum, and that Mr. Yard accepts the position on these terms.

It was agreed that Mr. Yard would counsel with Dr. Endicott concerning the opinion of the Canadian group as to the form of title for the position and to refer the matter again to this Committee.

The Committee adjourned.

ERIC M. NORTH  
Clerk of Meeting.

- Item 584. President's House.- RESOLVED, THAT Minute #1897 of the Senate be approved with the understanding that the building of the President's house is only to be deferred and that as soon as possible the transfer of funds will be restored.
- Item 585. Death of Mr. James Wood. - RESOLVED, THAT Dr. Franklin be requested to prepare a resolution regarding the late Mr. James Wood, who died on December 19, 1925, for insertion in the minutes, and that a copy of the same be sent to his daughter, Miss Caroline Wood.
- Item 586. Report of Treasurer - Mr. Gantz reported (1) the receipt of the books of Mr. Vaux, former Treasurer, and of the audit by Lybrand, Ross Bros., and Montgomer and the setting up of the new books. General discussion of the financial situation followed.

(2) that he had been assured by the Irving Bank -  
Columbia Trust Co. that in case of an emergency the Bank would take care  
of a reasonable amount for a short time.

- Item 587. Uninvested Endowment Funds. - Note was taken of \$7,175.00 or endowment funds  
uninvested, and it was RESOLVED, THAT it be immediately invested.
- Item 588. Committee on Investments. - RESOLVED, THAT W. O. Gantz, J. H. Franklin and  
J. R. Edwards be a committee on Investments with power to act.
- Item 589. Additional Assistant-Treasurer. - The Treasurer requested the election of an  
additional Assistant Treasurer and Arthur M. Flade was so elected.
- Item 590. Campaign Expenses. - The Treasurer requested instruction as to charging of  
campaign expenses and was authorized to charge them first to any undesignated  
amounts raised and thereafter temporarily against any current undesignated  
funds without interest.
- Item 591. Committee on Financial Regulations. - It was RESOLVED, THAT Dr. W. N. Rice,  
Mr. W. O. Gantz and Dr. E. M. North be a committee to recommend to the Board  
of Governors, financial regulations, as By-Laws or otherwise, covering the  
duties of the Treasurer and Assistant-Treasurers, the administration and  
investment of securities, the definition of funds and other financial matters.
- Item 592. Care of Securities of the University. - The Treasurer was authorized to contract  
with a responsible bank or trust company for the safe-keeping of the securities  
of the University, the procedure of the bank or trust company to be regulated  
by authorizations signed by at least two of the officers authorized to sign  
checks.
- Item 593. Treasurer and Assistant-Treasurers. - It was RESOLVED, THAT the Treasurer and  
Assistant-Treasurers be bonded, if possible by a blanket bond, to such amount  
as \$50.00 annual premium will purchase.
- Item 594. Architect's Services. - Bill of Fred Rowntree for architect's services in the  
amount of \$404. 10s. was presented and was ordered paid. It was understood  
that the Board of Foreign Missions of the Methodist Church in Canada would  
pay \$300. of this as the latter amount covered services on the Medical  
Building.
- Item 595. Statement of Receipts and Disbursements. - The Treasurer presented the following  
statement of Receipts and Disbursements from November 15th, 1925, to March  
31st, 1926, and the disbursements thereon were approved -

Nov. 15 - Balance on hand (Girard Trust)	\$13,917.29
Dec. 28 - Interest on Bank Balances	119.38
	<u>\$ 13,936.67</u>

<u>DISBURSEMENTS.</u>		
Nov. 18 - Draft #317	\$100.00	
21 - " 318	3.50	103.50
Balance on hand December 31, 1925 .....		<u>\$ 13,833.17</u>

Balance on hand (Girard Trust) January 1, 1926	13,833.17
--	-----------

<u>DISBURSEMENTS.</u>		
Jan. 5 - Draft #319	375.00	
6 - " 320	100.00	



4.

Jan. 20 - Draft 321	5.35	
30 - " 322	6.50	
Feb. 13 - " 323	575.00	
15 - " 324	100.00	
Mar. 5 - S. L. Pinkerton		
salary to Mar. 5, 1926	<u>125.00</u>	<u>1,286.85</u>

Balance forwarded from George Vaux, Jr.		<u>12,546.32</u>
---	--	------------------

Balance received by W. O. Gantz		12,546.32
---------------------------------	--	-----------

RECEIPTS.

Jan. 4 - Cities Serv. Co. Dividend	8.00	
- Women's F.M.S., M.E. Ch.	250.00	
7 - Amer. Bap. F.M. Soc.	16,000.00	
Feb. 24 - Women's Bapt. F.M. Soc.	1,000.00	
2 " Miss. Soc. of M.E.		
Church of Canada	2,067.00	
Mar. 20 - Cities Serv. Co. Dividend	8.00	
- Fidelity Union Trust Co.		
a/c Income J.A. Coles Estate	153.23	
29 - Bd. F.M.M.E. Church	900.00	
- Int. on Bank Bal. (Girard		
Trust Company)	<u>54.00</u>	
		<u>20,440.23</u>

TOTAL RECEIPTS.

\$32,986.55

DISBURSEMENTS.

Mar. 24 - Lybrand, Ross Bros. &	400.00	
Montgomery, Auditors		
Frank Anderson	13.50	
Wm. H. Rice	13.53	
S.L. Pinkerton (trip to N.Y.)	15.00	
31 - Morris W. Ehnes, Treas.-		
Salary & Rent, Jos. Beech	1,610.00	
Jas. M. Yard - Salary	416.66	
" " " - Expenses	31.33	
N.Y. Times - Advertisement	4.10	
Draft #325	100.00	
" 326	<u>10.00</u>	
		<u>2,614.12</u>

\$30,372.43

First National Bank Leonia, N.Y.	29,067.00	
Irving Bank-Columbia Trust Co.,	<u>1,305.43</u>	
N.Y.		<u>\$30,372.43</u>

- Item 596. Permanent Committee on Co-ordination and Promotion of Christian Higher Education in China.- Dr. Eric M. North presented the question of participation by the West China Union University in the Permanent Committee on Co-ordination and Promotion of Christian Higher Education in China. RESOLVED, That he be requested to prepare a memorandum for submission to the next meeting of the Board of Governors; that meantime Mr. Yard be encouraged in anticipation of action by the Board, to keep in touch, as far as possible with the work of the Committee.

The meeting adjourned at 5:40 P.M.

EXECUTIVE COMMITTEE  
of the  
BOARD OF GOVERNORS  
of the  
WEST CHINA UNION UNIVERSITY

Minutes of Meeting held in New York City September 14th, 1926

The Executive Committee of the Board of Governors of the West China Union University met in the Board Room of the American Baptist Foreign Mission Society, 276 Fifth Avenue, New York City, on Tuesday, September 14th, 1926, at 10:00 A.M.

The following members were present:-

Rev. James Endicott, D.D.  
Prof. Frank Anderson, M.A., D.D.  
Rev. J. H. Franklin, D.D.  
Mrs. James Hales  
Rev. J. R. Edwards, D.D.  
Miss E. R. Bender, representing Miss Sinclair.

The following were also present, and, on motion, were made Corresponding Members of the Committee:-

Prof. Henry B. Robins, Ph.D.  
~~Miss E. R. Bender~~  
Rev. Frank Mason North, D.D.  
Mr. James M. Yard

In the absence of the Chairman, Dr. J. H. Franklin was called to the Chair.

Minutes.- The Minutes of the Executive Committee held in New York on April 5th, 1926, having been circulated to the members, were taken as read, and, on motion, confirmed.

Minute Secretary.- RESOLVED, THAT Ref. Prof. Anderson be requested to act as Minute Secretary both of the Executive Committee and of the Board of Governors.

Hours of Meeting of Board of Governors.-

~~be called~~ <sup>fixed</sup> RESOLVED, THAT the meeting of the Board of Governors be called for 9:30 A.M. on Wednesday, September 15th.

Consideration of Agenda as prepared by the Secretary for the Meeting of the Board of Governors

In this connection the following items were considered and action taken as recorded:-



597. Resignation of Sir Joseph Flavelle as Chairman of the Board.-

It was explained that, owing to his heavy business responsibilities, it was unlikely that Sir Joseph Flavelle would be able to continue to act as Chairman of the Board and of the Executive Committee.

RESOLVED, THAT Sir Joseph be requested to continue as Chairman for a further period of one year, and that, in the event of his not acceding to this request, the Nominating Committee be requested to submit to the Board of Governors the name of a suitable person to succeed him.

598. Resignation of Dr. Endicott as Secretary to the Board of Governors.-

Dr. Endicott explained that, owing to the fact that he had been elected Moderator of the United Church of Canada and for other reasons, he felt that it was quite impossible for him to continue to act as Secretary of the Board of Governors.

RESOLVED, TO report the above to the Board of Governors.

599. Dinner Conference of Union University Representatives.-

The Secretary reported that, in response to a wire received from Dr. Eric North, plans were being laid for a dinner on Wednesday, September 15th, at which representatives from all Union Universities in China will be present to consider problems affecting all such institutions.

RESOLVED, THAT the Executive Committee recommends the Board to cooperate in this.

600. Budget.- The estimates received from the field under Senate Minute 1956 indicated a net requisition from the Board of Governors of \$22,880 Gold.

The anticipated appropriations by the Cooperating Boards were stated to be as follows:-

Canadian Methodist Board	\$6000.00
Methodist Episcopal Board	6000.00
American Baptist Board	6000.00
Canadian Methodist Women's Board	2000.00
Methodist Episcopal Women's Board	1000.00
Baptist Woman's Board	1000.00
Friends Foreign Mission Society	
and Church Missionary Society	3000.00
Total	\$25,000.00

RESOLVED, THAT the above amount be voted to meet the Budget, \$17,500 being appropriated to meet the estimates of the Senate, including loss on exchange, and \$7,500 to meet the items chargeable to the Board of Governors, including salary of President and Secretary of Education.

601. Registration of Christian Educational Institutions.-

RESOLVED, THAT Dr. Eric North be requested to make a statement to the Board of Governors on the whole question of registration of Christian educational institutions, and that the Board Secretaries be requested to invite any individuals who have special knowledge of the subject, and who may be available, to sit with the Board as Corresponding Members at the session at 2:00 P.M., if the Board sees fit so to order its business.

602. Date and Place of Meeting of the Board of Governors.-

RESOLVED, TO recommend to the Board that the next meeting be held in Canada at such a time, probably in October 1927, when Dr. Endicott and Dr. Beech can be present.

603. Treasurer's Statement.- RESOLVED, THAT the following be a Committee to confer with Dr. Eric M. North with a view to preparing a statement regarding finance for presenting to the Board:

Dr. Endicott, Dr. Anderson.

The meeting adjourned at 11:15 A. M.

The following members were present:-

Mr. Joseph Flavella, Bost., LL.B., Chairman  
Rev. J.R. Edwards, D.D.  
Rev. Prof. Frank Anderson, M.A., D.D.  
Rev. J.H. Arup, D.D.  
Rev. H.F. Cawthorne, B.A., S.D.  
Mr. W.O. Gantz, LL.B.  
Miss E.R. Bender  
Mrs. James Hale  
Mrs. W.G. Doane

The following were also present and on motion, were made corresponding members:-

Rev. Frank Mason North, D.D.  
Rev. F.D. Gamewell, D.D.  
Rev. Eric M. North, Ph. D., Asst. Treasurer.  
Mr. J.M. Yard

Prayer was offered by Dr. J.R. Edwards

Information was furnished by the Board representatives in reference to the disturbed conditions in China, indicating that in many cases, women and children were leaving for the coast, under Consular advice, while missionaries due to return were being detained at home.

RESOLVED to adjourn for luncheon at 12.30 P.M. and resume the session at 1.30 P.M.

SUBSTITUTES FOR ABSENT MEMBERS

The Secretary reported that Miss E.R. Bender was present as a substitute for Miss Sinclair and that the United Church had appointed Dr. J.H. Arup to represent Dr. Endicott, while the Baptist Board had appointed Rev. F.H. Cawthorne to represent Dr. Franklin.



EXECUTIVE COMMITTEE  
of the  
BOARD OF GOVERNORS  
of the  
WEST CHINA UNION UNIVERSITY

MINUTES OF MEETING HELD IN NEW YORK, JANUARY 26th, 1927.

The Executive Committee of the Board of Governors of the West China Union University met in the Board Room of the Foreign Missions Board of the Methodist Episcopal Church, 150 Fifth Avenue, New York City, on Wednesday, January 26th, 1927 at 10 A.M.

The following members were present:-

Sir Joseph Flavelle, Bart, LL.B. Chairman  
Rev. J.E. Edwards, D.D.  
Rev. Prof. Frank Anderson, M.A., D.D.  
Rev. J.H. Arnup, D.D.  
Rev. H.F. Cawthorne, B.A., B.D.  
Mr. W.O. Gantz, LL.B.  
Miss E.R. Bender  
Mrs. James Hales  
Mrs. W.G. Doane

The following were also present and on motion, were made corresponding members:-

Rev. Frank Mason North, D.D.  
Rev. F.D. Gamewell, D.D.  
Rev. Eric M. North, Ph. D., Assist. Treasurer.  
Mr. J.M. Yard

Prayer was offered by Dr. J.R. Edwards

Information was furnished by the Board representatives in reference to the disturbed conditions in China, indicating that in many cases, women and children were leaving for the coast, under Consular advice, while Missionaries due to return were being detained at home.

RESOLVED to adjourn for luncheon at 12.30 P.M. and resume the session at 1.30 P.M.

SUBSTITUTES FOR ABSENT MEMBERS

604 The Secretary reported that Miss E.R. Bender was present as a substitute for Miss Sinclair and that the United Church had appointed Dr. J.H. Arnup to represent Dr. Endicott, while the Baptist Board had appointed Rev. F.H. Cawthorne to represent Dr. Franklin.

MINUTES OF BOARD OF GOVERNORS AND OF THE EXECUTIVE COMMITTEE

- 505 The Minutes of the last meetings having been circulated were taken as read and approved.  
Arising out of the minutes:-

606 Letter from Mrs. <sup>orn</sup>Murray Williams

A letter was read from Mrs. Murray Williams expressing her warm thanks for the recent resolution of the Board of Governors in reference to the death of the late Mr. Murray Williams.

607 (B of G. #728) Cost of Roads (Exec. #574)

It was reported that the C.M.S. and the Woman's Board of the United Church had sent \$33.00 and \$67.00, respectively towards the cost of roads. The Secretary was requested to bring the matter again to the attention of the other Boards.

608 (B of G. #732) (Budget for 1927) Senate Minutes #1956

It was reported that all appropriations up to date had been paid, and it was understood that the Boards had accepted the commitments decided for 1927.

609. (B. of G. #741) Teacher of English

Attention of the Boards' Secretaries was drawn to this particular minute. No teacher has been available. However, Mrs. Hales reported that Miss Edith Loree is on her way to the University and Dr. Anderson was requested to write to the University regarding the matter.

610. (B of G. #761) Medical College

The Secretary was requested to address the other Boards again with reference to securing their co-operation in the completion of the Building.

611. (B of G. #721) Return of Dr. Beech

No definite information was available regarding this matter. Dr. Stewart was on his way to China, but was detained; since then illness in the family had further interfered with his return. A cable had been received by Dr. Arnup on Jan. 7th from Dr. Beech urging the coming of Dr. Stewart to relieve him. Dr. Arnup was requested to write to Dr. Beech explaining the situation.

612. Report to Co-operating Boards (B of G. #766)

The Secretary laid on the table the Report to the co-operating Boards prepared by Prof. Robins and stated that several copies had been sent to each Board for circulation among those most interested in work in China.



613. SENATE MINUTES

Senate Minutes Nos. 1967 to 2001 were reported  
as having been received.

Arising from these Minutes:-

614. #1970 RESOLUTION REGARDING THE DEATH OF MR. MURRAY  
WILLIAMS <sup>ORN</sup>

Recorded.

615. #1972 Contribution of F.F.M.A. towards Building of  
Houses

RESOLVED That we record our thanks for a special  
contribution of two hundred pounds (equal to Szechwan  
\$1,850.00) contributed by the Friends Foreign Mission  
Association towards the building of houses for the  
Middle School Principal and University Teachers. Dr.  
Beech reported this money had been received on the field.

616. #1978 Education Building

Inasmuch as it has been found impossible to pur-  
chase the additional land adjoining the site for the  
Education Building, and inasmuch as there is not suffic-  
ient money to complete the whole building.

RESOLVED That for the present we do not erect the  
West wing of the Education Building.

RESOLVED that the Executive Committee concur in  
this decision of the Senate.

617. #1979. C.M.S. College Site.

RESOLVED That if acceptable to the C.M.S. and  
subject to the concurrence by the Board of Governors, we  
agree to accept from the Church Missionary Society Eight  
Thousand Mexican dollars (\$8000.00) as a deposit on the  
section of land offered to them by the University for  
the building of a college, that we accept this sum as  
a deposit, but that the question of whether we sell out-  
right or mortgage with right of building on the said  
land, be deferred until we hear from the Board of  
Governors.

The following explanation had been received from  
Dr. Beech:-

Minute #1979 refers once more to the land which  
the Church Missionary Society desires to occupy. We,  
as agents for the Church Missionary Society, have not  
been able to buy the land adjacent to the new medical  
site which was to be exchanged for the section of land  
desired by the Church Missionary Society. The land  
adjacent to the new medical site is for sale at about  
two hundred dollars a Chinese acre, which is equivalent  
to six hundred dollars Mexican per English acre, but  
the amount of land is about four times the size of the

piece of land which the Church Missionary Society desires. They are not prepared to buy this whole section, and the University also is not prepared to purchase such a large piece of ground. This resolution suggests a new arrangement whereby the Church Missionary Society would be permitted to take possession of this piece of property and erect their college on it. The amount of money stipulated puts a value upon the property of about three hundred dollars per Chinese acre, which we believe will be sufficient to purchase additional land adjacent to the new medical site if and when the owner is agreeable to selling a portion of his property.

RESOLVED that in view of present conditions in China, the matter be delayed until the next annual meeting of the Board of Governors, in the fall.

618. DEATH OF THE ARCHITECT, MR. FRED ROUNTREE

The Secretary reported that news had been received of the death of Mr. Fred Rountree, the Architect of the University. The Secretary was requested to write to the family of Mr. Rountree conveying to them the sympathy of the Board in their bereavement.

619. TREASURER'S REPORT

The Treasurer presented an exhaustive report covering operations up to Dec. 31, 1926, copies of which had been sent to all members of the Board. By the diligent labours of Mr. Albertson, the Bursar, the accounts from the field had been classified to a large extent, and it was possible to present a much more definite statement of the financial position of the University. It was noted that all appropriations by the co-operating Boards had been fully paid for to date.

The following action was taken on items in the Treasurer's report:-

620. Minute on Loss in Exchange in F.F.M.A.  
Sterling Appropriations

Voted: That the action of the Treasurer in assigning extra current funds received from the Friends Foreign Mission Association toward replacing the loss in exchange on sterling payments by this Society for current budget in past years be approved.

621. It was agreed that the following instructions should be given to the Treasurer in response to his inquiries:

(a) That \$3000. of furlough travel in the budget for 1927 should be carried as an advance payment on account of the budget of 1928 with a view to spreading the peak of furlough travel costs over several years.



621. (b) That the income of the Maria S. Ackerman Endowment Fund which is due the Board of Foreign Missions for the upkeep of the J.A. Coles Memorial Building is a non-budget item.

(c) That scholarship funds, whether from endowment or from annual contributions, should be credited against the scholarship item in the field budget up to the amount of the item in the field budget and thereafter should be an extra over and above budget.

(d) The income from the J.A. Coles Estate, specified in the will of Dr. Coles as for the upkeep and extension of the buildings of the University, should be used, first to cover the amount for repairs in the annual budget of the Senate, and the balance remaining each year should be held for specific action of the Governors.

(e) Undesignated receipt of \$200. from the Minneapolis Church services is to be applied to deficit of 1926 upon which is also to be applied \$474.39 of accumulated scholarship income and \$500. income from the J.A. Coles Estate for repairs, the remaining deficit to continue to appear on the books until it is found whether the financial situation justifies closing it out against the reserve balance of previous years.

(f) That the Treasurer is authorized to arrange with the Bursar for the elimination of the Governors' salary budget by having the refund to the Missions for salaries of the President, Bursar, Educational Secretary and the Superintendent of Construction made on the field and not to the boards in North America so that the budget of the Senate would be revised to include the full estimate for this expense.

In addition to these items arising out of the Treasurer's Report, there were also the following:-

622. RESOLVED that the Treasurer be authorized to take such counsel as he deems necessary concerning the sale of Liberty Bonds in the building fund accounts and to sell the same.

623. The Secretary was instructed to express the appreciation of the Governors for the gift of Mrs. C.W. Masland of \$1000. for the establishment of the Charles William Masland Fund for the purchase of books for the Library, and the Treasurer was instructed to establish this as a separate endowment fund upon the books of the University.

624. The Treasurer reported the recommendation of a number of the beneficiaries of the Will of the late Dr. J.A. Coles that provision be made for a moderate annuity to two of Dr. Cole's employees of long service, and it was agreed that the Treasurer should be authorized to sign the necessary papers whereby a deduction of about \$80. per annum from the University's annual income from the Estate should be made by the Executor during the life-time of these employees of Dr. Coles.

625. The Treasurer reported that the service of Mr. Arthur M. Flade as Assistant Treasurer had been terminated, and Mr. Chas. E. De Vesty was elected Third Assistant Treasurer.

626. The Secretary was requested to express to the Bursar the appreciation of the Executive Committee of the Governors of the hard and extensive work that had been done in preparation of the 84 page report on the budget of accounts of the University for the past thirteen years, and the interest with which the Governors await the reconciliation of these accounts with the books of the Treasurer of the Board of Governors.

The Committee adjourned for lunch, by kind invitation of the Methodist Episcopal Board, and re-assembled at 1.30 P.M.

Prayer was offered by Dr. Frank Mason North and Rev. H.F. Cawthorne.

627. Report of Mr. J.M. Yard

Mr. Yard presented a full report of his work, as follows:-

"We have now completed ten months of work in the American Office. There was nothing to begin on - not even a list of names and I have not succeeded in getting from President Beech, the list which he must have.

The University is not well known. No one has been doing any publicity or any cultivation of donors since Dr. Beech returned to China in 1920. My task has been to build up a constituency for the University concerning which Dr. John R. Mott has just written as follows:- "First and last, I have known somewhat intimately a majority of its leaders. I have great confidence in the governing principles of the institution and in the character and ability of those who have applied them with such creative and gratifying results. There are few Universities in the Oriental World which are so strategically located with reference to training the leadership of such a vast number of people."

It is immensely difficult to interest people



627. in an institution that is so very far away. As one of our friends has recently said, "judging by the folks I know it would take considerable effort to get a rise for an institution 2,000 miles up the Yangtze." The task, therefore, of building up a constituency is a long one and will require much patience and hard work.

There has been no lack of interest or sympathy on the part of the President of the University, or the Board of Governors, but because they have been engrossed in many other matters connected with the University and other organizations, they have been unable to build up a constituency. During the year I have asked several members of the Board for names of people who were interested, but they were able to suggest only two or three names.

I have spoken in two churches almost every Sunday and have interviewed interested persons and secured names from pastors. I have been compelled to confine my activities to the Methodist Episcopal Churches, but during the last ten days the Baptists have made it possible for me to join one of their Missionary Teams and I have addressed some of their strongest Churches in Chicago, Detroit, Grand Rapids and other towns in Michigan. Having made this opening, I shall doubtless be able to make other contacts with Baptist Churches.

Knowing that Wesleyan University has been interested in West China ever since Dr. Beech graduated in 1899, I have used the address book of Wesleyan Alumni to build up our card index. We have now more than 600 names on our list.

In order to strengthen the Wesleyan connection I gladly accepted an invitation to spend a week at the University giving lectures in the department of Religions. They regarded me as an exchange Professor from West China Union University to Wesleyan University. It is hoped that other members of the West China faculty will be able to give lectures in future years. While in Middletown I met with the Missionary Committee at Wesleyan and they voted that hereafter the work supported at Chengtu should be known as Wesleyan-in-China.

Dickinson College supports Mr. Raymond Brewer, one of the Professors at the University. At their invitation I spent two days at Dickinson helping them to raise their annual Missionary budget. They secured pledges amounting to \$1,500.00 from the under-graduates which was considered a great success.

" To all persons in our files I have sent the Science Booklet, a reprint of an article in the China Press of Shanghai. I have received much favorable comment on the Science work as set forth in that booklet. Many have been surprised at the excellence of the work being done.

To a selected group I sent the letter from Prof. Song, which was most cordially received.

In November I sent out the illustrated folder on West China. Many have been pleased with that and have been impressed with the real greatness of West China. Mr. C.E. Little, Vice-President of Stilson & Company, one of the fine printing houses of New York, gave much time to the arrangement of the pictures and the general get up of the folder, and his firm did the work at a much reduced price. He has also agreed to help on future folders and booklets. I suggest that we send him a vote of thanks.

Within the past month I have sent out 100 letters asking for contributions for our Current Budget. Some very fine replies were received but not much money. More cultivation is needed.

I expect from now on to concentrate on the people we have on our lists, especially a few of "large means," in order that they may be thoroughly informed regarding the University.

Dr. E.L. Watson of Baltimore, in consultation with Dr. Edwards and myself has agreed to help in our effort to raise a Memorial fund for Dr. Goucher in the Baltimore Conference. I should like to ask the Board of Governors to suggest a sum and an object for which such a memorial could be appropriately used.

The Expenses of the office have been kept as low as possible. In the financial statement you will note that I have spent only \$305.00 for travel. For long periods I have used a Secretary only on half time. I have had two aims - one to interest as many people as possible in what I believe is one of the most important as well as one of the most interesting Universities in the Far East; the other to use only as much money as was absolutely necessary.

In the beginning it was hoped that the Universities in China could be financed by the Mission Boards, but it is becoming increasingly clear that the Union Universities cannot be supported in any adequate fashion by the Church Boards. It becomes more and more evident,



"so far as West China is concerned, that either we must secure adequate endowment, or in the not distant future close the University, or carry it on merely as an Arts College. I agree with others connected with the various Union Universities in China that the only way to secure anything like an adequate sum is by means of a United Campaign.

But with the present anti-foreign agitation going on and in view of the present attitude of the government toward all foreign institutions, it is quite impossible to go forward with an aggressive campaign for large sums. However, we believe that this disturbance is only temporary and that in due time we shall again be able to co-operate with the best people in China.

I, therefore, bring you this question: If the present situation continues for some months and with President Beech coming home, do you advise having two men in the American Office? Under normal circumstances there would be more than enough work to keep two men busy, but one wonders what is wise in face of the present agitation.

I am convinced that this office should be kept open and intact so that Dr. Beech will be able to function as soon as he arrives. No one on this Board could be more interested in West China Union University than I. Having been connected with it almost from the beginning I know its importance and am fascinated by its future possibilities. I shall be happy if I may spend my life in its service. But it seems to me only fair to all concerned, to ask whether or not after Dr. Beech's arrival you will require my services.

In your consideration of this report and giving due consideration to present conditions in China, will you please make suggestions for the work of the Office from now until the Autumn.

REPORT TO THE EXECUTIVE COMMITTEE  
OF BOARD OF GOVERNORS OF WEST CHINA  
UNION UNIVERSITY - BY JAMES M. YARD

SPECIAL GIFTS ON CURRENT BUDGET, RECEIVED SINCE 3/1/26

Ellen Walker Shirk	\$500.00	
W. F. Bigelow	100.00	
W. P. Taylor	250.00	
M.E. Church, Farmingdale, N.J.	5.00	
A. I. Findley	25.00	
John Gribbel	100.00	
Mrs. C. T. Winchester	7.00	
G.G. Reynolds	25.00	
Chas. W. Gilkey	50.00	
Sale of photo	2.50	
D. S. Blackman	100.00	
Mrs. W. A. King	100.00	
W. E. Lynn	50.00	
Watertown Church	40.00	
Minnewaska Church services, unrestricted	200.00	
G. W. Carnrick	75.00	
Sir. Joseph Flavelle	1,000.00	
George Vaux, Jr.	100.00	
Horace Rice	5.00	
Mrs. Wm. H. Heisler	50.00	
Miscellaneous	45.00	\$2,829.50

GIFT RECEIVED FOR LIBRARY FUND

Mrs. C. W. Masland	1,000.00
--------------------	----------

SPECIAL GIFTS FOR EQUIPMENT FUND REC'D SINCE 3/1/26

G. G. Reynolds	60.00	
Elizabeth M. Raub	120.00	
Miscellaneous donor through Meth.		
Episcopal Bd. for books and equip't.	790.54	970.54

THE FOLLOWING MONIES HAVE BEEN SENT TO THE BOARD OF  
FOREIGN MISSIONS M.E. CHURCH, BUT HAVE NOT YET COME  
THROUGH THE CENTRAL OFFICE.

H. L. Bradway	46.00	
H. L. Bradway	5.00	
Rev. Hill, M.E. Church, New Haven	35.00	
Charles M. Hogate	5.00	
W. C. Heisler	10.00	
Margaret P. Huyler	100.00	
Rev. Hill, M.E. Church, New Haven	5.00	
R. M. Ebert, Collingswood, N.J.	60.00	
J. B. Curtis	20.00	286.00

TOTAL - - - - \$5,086.04



RESOLVED:

1. That the report be accepted by the Committee.
2. That a vote of thanks be sent to Mr. C. E. Little, Vice-President of Wilson & Company, 461 Eighth Avenue, New York City, for his kind co-operation in getting up the folder on the University.
3. That Mr. Yard continue his work until President Beech arrives home, at which time further arrangements will be made for the future.
4. That the suggestion of establishing a Memorial for Dr. Goucher be approved and that details of this be left to the Committee appointed to advise with Mr. Yard.
5. In connection with Mr. Yard's work, Dr. E. M. North reported that Dr. Chas W. Gilkey, Hyde Park Baptist Church, Chicago, Ill., had sent a cheque of \$50.00 and a letter of warm appreciation of the two addresses made by Mr. Yard in Chicago recently.

628.

PERMANENT COMMITTEE FOR THE CO-ORDINATION AND PROMOTION OF CHRISTIAN HIGHER EDUCATION IN CHINA.

The Secretary presented a report from Prof. H.B. Robins, the Board's representative on the Committee. No action required.

629. (B. of G. #724) COMMITTEE ON CONSTITUTION.

The Secretary indicated that he had been advised by Dr. Rice that it was advisable that this Committee should defer action until after it had had opportunity of personal conference with Dr. Beech.

630. COMMITTEE ON FINANCIAL REGULATIONS (Executive Committee #591; B. of G. #737)

There was no report from this Committee.

631. (B. of G. # 735) ARRANGEMENT FOR BANK CREDIT

RESOLVED: That the West China Union University hereby authorizes any two of its officers, one of whom shall be either the Chairman of the Board of Governors or the Treasurer thereof, to pledge the credit of the University by note and to borrow from the American Exchange Irving Trust Company or any Bank of Trust Company a sum not exceeding Ten thousand dollars for the purposes of the

University and to that end adopts the following resolutions:

Resolved that any two of the following Officers of the Corporation, to wit, Treasurer, Assistant Treasurer or Assistant Treasurer and Chairman (provided one shall be either the Chairman or the Treasurer) are hereby authorized to borrow money and to obtain credit for this corporation from said American Exchange Irving Trust Company, on such terms as may seem to them advisable and to make and deliver notes, drafts, acceptances, agreements and any other obligations of this Corporation therefor in form satisfactory to said company and as security therefor to pledge and trustee any stocks, bonds, bills receivable, bills of lading, warehouse receipts and any other property of this corporation with full authority to endorse or guarantee the same in the name of this corporation, to execute and deliver all instruments of assignment and transfer and to affix the corporate seal; and also to discount any bills receivable or other negotiable paper held by this corporation with full authority to endorse same in name of this corporation.

Resolved that the secretary of this corporation by and he hereby is authorized to certify to said American Exchange Irving Trust Company, the foregoing resolutions and that the provisions thereof are in conformity with the charter and by-laws of this corporation.

632.(B. of G. #753) REGISTRATION OF CHRISTIAN EDUCATIONAL INSTITUTIONS.

Attention was directed to Senate Minutes 1998.

(See Appendix)

The matter was fully discussed and in view of its vital importance and of the fact also that action might have to be taken at short notice and further of the constitutional aspect of the question, it was RESOLVED that the Secretary be asked to prepare a statement on the whole question for circulation to all the members of the Board of Governors. In the event of an emergency arising demanding immediate action, the Executive Committee to be called together to deal with the situation. In the meantime any information bearing on the question should be sent to the Secretary.



633.

PHARMACY COURSE

Read letter from Dr. J. H. Arnup, covering resolution of the Foreign Mission Board of the United Church of Canada, as follows:

" This Board of Foreign Missions of the United Church of Canada would respectfully urge upon the Board of Governors of the W.C.U. University that they take into serious consideration in the near future, the question of establishing a Department in Pharmacy in the W.C.U.U. in order that students in Pharmacy might be able to graduate in this particular branch of Physical Science"

RESOLVED to refer this matter to the Board of Governors  
(See Executive Minutes #537,569: B. of G. # 706)

634.(B. of G. #753) HOUSEHOLD SCIENCE DEPARTMENT

The Secretary reported that the only reply which he had received had come from Mr. Hales of the United Church, as follows:

"The Women's Missionary Society of the United Church of Canada hope to send a Household Science Teacher to the Middle School at Chengto in the fall of 1927, but we cannot be sure of even this until a later date"

RESOLVED that this be communicated to Dr. Beech.

635.

NEW CHAIRMAN OF THE BOARD

RESOLVED that the following be a Committee to consider nominations for a Chairman of the Board in succession to Sir Joseph Flavelle at the next meeting of the Board of Governors:

Dr. J. E. Edwards, Chairman  
Rev. H. F. Cawthorne  
Dr. J. H. Arnup  
Mrs. James Hales

636.

NEXT MEETING OF THE EXECUTIVE COMMITTEE

RESOLVED that the next meeting should be held in New York some time in May.

637.

RESOLVED that in view of the fact that Mr. Vincent Massey is now in Washington he be notified of the next meeting of the Board of Governors, notwithstanding B. of G. Minutes # 739.

638. RESOLVED that letter of appreciation for accommodation and hospitality be sent to Methodist Board, 150 Fifth Ave., N.Y.C.

Sir Joseph Flavelle offered the closing prayer.

The Meeting adjourned at 4.30 P.M.

Appendix

COMMITTEE TO CO-OPERATE WITH MR. YARD

The following report was, by inadvertance, not presented to the Executive and was, therefore, not considered by them. It is appended here for information:-

The Committee named by the Governors' Action #734 met at 9.30 A.M. on December 22nd. There were present:- J.R. Edwards, W.O. Gantz, J.M. Yard and E.M. North. Excuse was presented from the office of J.H. Franklin on account of his absence from the country.

Dr. Yard reported on his contact with Methodist Churches and the development of the "Wesleyan-in-China" idea, and a recent opportunity to get in touch with Baptist donors which had hitherto been impossible, and the development of lists of friends, together with considerable planning and cultivation of individual donors.

Consideration was given to the problems involved in raising funds for the China Colleges at this time.

Printed circulars prepared by Dr. Yard showing the needs of the University were reviewed and suggestions were made for modification.

The Committee adjourned.

ERIC M. NORTH  
Clerk of the Meeting.



A P P E N D I X

SENATE MINUTE 1998

1998 GOVERNMENT REGISTRATION

Whereas, we believe that registration under the Ministry of Education and compliance with the promulgated provisions for registration of schools supported by foreigners can be made in conformity with the object of the University as stated under Article **LL** of the Constitution.

RESOLVED, (a) That this Senate place itself on record as in favor of making application to the Chinese Government Ministry of Education for the registration of the China Union University at the earliest practicable date, according to the regulation promulgated by the said Ministry of Education, November 16, 1925 (See regulations below.)

(b) That we seek the approval of the missions which have not already formally approved of registration of the University under the Ministry of Education, in accordance with the November 16, 1925, regulations.

1999 COMMITTEE TO FORMULATE PLANS

RESOLVED, That a Committee, consisting of President Beech, Mr. Fay, Mr. Fong, Mr. Robertson and Mr. S.C. Yang, be appointed to bring to the Senate information and recommendations how best to carry into effect Resolution No. 1998, and that resident members of the Senate be early informed of these recommendations.

2000. TO PRINT CONSTITUTION

RESOLVED, That the Constitution and By-Laws be printed.

2001. PUBLICATION OF SENATE MINUTES

RESOLVED, That the question what portions of the Minutes of the Senate shall be given out for publication be referred to the Secretaries and the Cabinet.

Adjournment.

(Signed) R.L. Simkin, Secretary.

---

TRANSLATIONS OF REGULATIONS PROMULGATED BY  
THE MINISTRY OF EDUCATION THAT HAVE DIRECT BEARINGS  
ON RESOLUTIONS, 1998:

1. Any institution of whatever grade established by funds contributed from foreigners, if it carries on its work according to the regulations governing various grades of institutions as promulgated by the Ministry of Education, will be allowed to make application for recognition at the office of the proper educational authorities of the Government according to the regulations as promulgated by the Ministry of Education concerning the application for recognition on the part of all educational institutions.
2. Such an institution should prefix to its official name the term "szu lih" (Privately established).
3. The president or principal of such an institution should be a Chinese. If such President or Principal has hitherto been a foreigner then there must be a Chinese Vice-President, who shall represent the institution in applying for recognition.
4. If the institution has a Board of Managers, more than half of the Board must be Chinese.
5. The institution shall not have as its purpose the propagation of religion. (See the Ministry's official interpretation below).
6. The curriculum of such an institution should conform to the standards set by the Ministry of Education. It shall not include religious courses among the required subjects.

---

THE OFFICIAL INTERPRETATION OF REGULATION 5

"In answering the petition for an interpretation of Clause 5 of the Regulations concerning the Recognition of Schools Established with Contributions made by Foreigners, as to whether the Clause solely emphasizes the aim of the school or whether it is inconsistent with the freedom of religious faith and of the propagation of religion, etc., our official answer is hereby given that Clause Five of the said regulations as promulgated means that when an educational institution is established it should have as its aim the educational aim which is



formulated and proclaimed by the Ministry. It means that in the institution there should be no compulsion on any student to accept any religious faith or to attend any religious rites and ceremonies. It sets no limitations whatever upon liberty of religious faith and the liberty of propagating religion.

"Sixth of July in the fifteenth year of the Republic of China.

"By order of the Minister of Education"

(Seal)

---

The Aim of Colleges and Universities Promulgated by the Ministry of Education September 27, 1917 and 1925.

"The aim of the colleges and universities should be the imparting of higher and deeper knowledge to nurture mature scholars and great personalities in order to meet the needs of the nation."

Report of the Treasurer of the  
Board of Governors of West China Union University

for the year ending December 31, 1926.

(All figures are in U. S. dollars unless otherwise indicated)

Herewith are presented the Balance Sheets of the Endowment, Plant and Current Accounts of the Board of Governors for the year ending Dec. 31, 1926.

ENDOWMENT FUNDS AND INVESTMENTS

No additions to General or Special Endowment Funds have been made during the year and the investments have not been changed. A list is subjoined. The Committee on Investment recently authorized investing the \$7,175.00 now on fixed deposit in a guaranteed first mortgage.

PLANT FUNDS AND ASSETS

General Plant Funds now total \$87,718.56, an increase of \$2,061.76 in the year; Special Plant Funds total \$107,704.80, an increase of \$5,599.21 in the year. These increases are from gifts as follows:

General Plant Funds

Friends Foreign Mission Assn.	\$2,028.43
Church Missionary Society for Roads	33.33

Special Plant Funds

Dr. J.A.Coles, cost of clock, bell and freight, etc. per contra	2,061.67
Sir Joseph Flavell for Residences	2,500.00
Women's Missionary Society of United Church of Canada for roads	67.00
G. G. Reynolds for Equipment	60.00
Elizabeth M. Raub for "	120.00
Miscellaneous donors through Meth. Episcopal Bd. for Books and Equipt.	790.54
	<u>\$7,660.97</u>

The Income from Building Fund Investments now stands at \$2,568.69, an increase of \$956.25; this will shortly be distributed to the funds represented in the investment. Plant Funds have further been increased by additional loans from the Special Current Accounts of \$10,316.91, the amount so borrowed now totaling \$18,556.82.

In connection with the Coles Clock Tower, the Governors will be pleased to note that affidavits as to the total cost are now before the Executors of the Estate and that there is good hope that something over \$2,000.00 additional may yet be realized on this account.



Board of Governors of  
West China Union University

-2-

The Plant Assets Accounts represent sums paid out by the Treasurer of the Governors, chiefly to the Field Treasurer for specified items. Until, however, the revision of the Field Treasurer's accounts is more fully reconciled with these records, the record in New York cannot be said to represent the exact facts as to the U.S. dollar cost of the Land and Buildings. The changes since December 31, 1925 have been as follows:

Paid out on drafts or bills for equipment and books	\$242.77
For Buildings -	
Undistributed (salary, etc. of Mr. Morrison and Mr. Small)	6,094.13
Coles Clock Tower (disbursements by Dr. Coles per contra; and architect's fees)	2,332.75
President's House (architect's fees)	27.11
Library Building (draft and architect's fees)	5,130.11
Cadbury Normal School (draft)	5,000.00
	<u>\$18,826.87</u>

Since the close of the year we have been notified that the salary of Mr. Walter Small for 1926, which is chargeable to Building Operations, will amount to \$2,350.00. There is also outstanding authorization to draw \$2,500. for Chinese residences. These items will increase the Plant Funds overdraft (now represented by Loan from Special Current Funds) to a total of \$23,406.82. Over against this figure are Building Fund Investments of \$15,000. which, according to evidence in the Field Treasurer's accounts, we are justified in selling when the cash situation requires it. If these securities are sold and the application to the Coles Estate is successful an overdraft will then be reduced to \$5,880.50. The persistence of this overdraft has made it necessary for us to notify the field that there are no building funds available, though they have apparently assumed that the funds were available for proceeding with the Cadbury Educational Building.

CURRENT ACCOUNTS

It is a pleasure to record that for the first time in several years the total of the appropriations requested by the Governors from the cooperating mission boards for the current year was all paid in before December 31st and that from the Board of Foreign Missions of the Methodist Episcopal Church an additional amount of \$240. was received. The payments are as follows:

American Baptist Foreign Mission Society	\$6,000.00
Women's Am. " " " "	1,000.00
Church Missionary Society	500.00
Friends Foreign Mission Association	2,500.00
Bd. of For. Miss. of the M.E. Church	6,240.00
Women's Foreign Miss. Soc. of the M.E. Church	1,000.00
Bd. of For. Missions United Church of Canada	6,000.00
Women's Board " " " "	2,000.00
	<u>\$25,240.00</u>

Board of Governors of  
West China Union University

-3-

The \$240.00 has been transferred to the 1927 account. The following additional amounts for current 1926 budget have been received:

D. S. Blackman for salary of Chinese physician	\$100.00
Income of J. E. Johnson Chair of Practical Christianity (including previous balance \$645.24)	849.20
Endowment Income Unrestricted	84.76
Interest on Bank Balance	461.39
	<u>\$1,495.35</u>

The disbursements have been as follows:

To the Field Treasurer for 1926 Budget in full	\$17,500.00
On Governors' salary Budget; salary of President	3,220.00
Home Administration: Central Office	687.87
" : Incidentals -	
Salary S.L. Pinkerton	\$ 62.50
Cost of Audit(9 years accounts)	400.00
Bond of Treasurer and Asst. Tr.	50.00
New Account Books and supplies	25.07
Postage, etc.	7.95
Printed Reports ordered by Governors	84.82
Expenses of attendance at meetings	<u>208.73</u>
	<u>839.07</u>
	\$22,246.94

The balance on hand December 31, 1926 for the Budget of 1926 was \$4,248.41. Against this is still to be charged the following items chargeable to Governors' salary budget, on which report was not received until after December 31, 1926:

Salary W. B. Albertson	\$ 2,050.00
Salary Homer G. Brown	2,000.00
Furlough travel to Canada of H. G. Brown	<u>2,058.32</u>
	\$6,108.32

The deficit on the Budget of 1926 will therefore be \$1,859.91. We desire the instructions of the Governors as to how this deficit is to be carried and disposed of.

It is to be noted that the total expense chargeable to the home base budget of the Governors of \$7,500.00 totals for this year \$10,855.26. That the deficit is not larger is due to receipts above expectations at the time the budget was adopted.

The amount of the budget for 1927 as expenses of the Board of Governors is \$11,000.00. From the experience of the past year it would appear that this amount is insufficient. The items which, in our judgment, require this increase are as follows:

Salary of W. B. Albertson	\$2,050.00
" of Homer G. Brown	2,000.00
Third term outfit for Mr. Brown	250.00
Return to China of Mr. Brown	<u>3,000.00</u>
Forward	\$7,300.00



Board of Governors of  
West China Union University

-4-

Brought forward	\$7,300.00
Salary of President Beech	3,220.00
Return of Pres. Beech to the United States	3,000.00
Administrative expense and expense of the Governors' Meetings	<u>1,200.00</u>
	14,720.00

We would recommend that the budget of expense be amended to approve this, and that it be understood that the additional amount required shall be covered by special gifts raised for the current budget, or if necessary, by a temporary loan.

The balance sheet for December 31, 1925 showed a reserve balance from board appropriations of preceding years which had not been applied to the budget of \$12,388.74. Against this were to be charged delayed disbursements on account of the field budget for 1925 which were not in hand at the close of the fiscal year. These delayed disbursements have amounted to \$14,277.40 for field budget, and \$62.50 on home administration. The excess of these disbursements over the funds in hand at the beginning of the year has been more than met by the collections from the mission boards upon unpaid appropriations for the year prior to December 31, 1925. These collections have been so large in this year that after the delayed disbursements have been charged off there remains a reserve balance on hand of \$22,698.00. It is this reserve balance which is carrying the deficit of the Plant Account and of the Campaign Expense Account.

The receipts from mission boards upon back appropriations for current budget have been, during this year, as follows:

American Baptist Foreign Mission Society for appropriations for 1923, 1924, 1925	\$18,000.00
Women's Am. Baptist Foreign Mission Society appropriation for 1925	1,000.00
Women's Foreign Missionary Society of the M.E. Church - three-quarters of the appropriation for 1925	750.00
Board of Foreign Missions of the United Church of Canada - one-half 1925, adjusted through bill for salaries	3,000.00
Friends' Foreign Missionary Assn. to bring sterling remittance for 1923, 1924, 1925 closer to a total of \$2500. per year	518.92
Church Missionary Soc. to complete appropriation for 1922, 1923, including loss in exchange on sterling	380.24
Church Missionary Soc. to provide full amount of appropriations for 1924, 1925	<u>1,000.00</u>
	\$24,649.16

These payments complete payment in full of all the current budget appropriations of all the boards up to December 31, 1926, including some restitution on loss in sterling exchange.

The question would naturally be raised whether these appropriations are not due to the field on account of past years. Mr. Albertson, the Bursar, has sent on to us an extensive report on the budget receipts and disbursements for past years. We have made a careful examination of this in its bearing upon this particular point and find that until further word is received from Mr. Albertson, clearing up matters where his statements do not agree with the books here, it will be impossible to say whether any large proportion of these receipts is properly due to the field on past current appropriations. It may be that there will be found here enough of a balance to float the extra expense due to the heavy furlough expenses coming on the Governors' budget in the three years 1926, 1927, 1928, provided, of course, the plant account overdraft can be properly adjusted and that other accounts are duly balanced.

The following are the receipts of endowment income for restricted purposes:

From the Maria S. Ackerman Fund	\$570.00
From scholarship funds (including accumulated balance forward, \$416.56)	474.39

The former of these amounts is by the direction of Mr. Coles to go to the upkeep of the Coles Building which is under the care of the Methodist Episcopal Division of the University, and this income is regularly paid to the Methodist Episcopal Board for this purpose. We desire instruction from the Governors as to whether this receipt and disbursement is to be treated as an amount over and above the current budget voted annually by the Governors.

Miscellaneous current gifts received during the year are as follows:

Income of the J.A. Coles Estate for upkeep and extension of the buildings of the University	\$2,113.82
Mrs. W. A. King Scholarship	100.00
W. E. Lynn "	50.00
Watertown Church "	40.00
Minnewaska Church services, unrestricted	200.00
	<u>\$2,503.82</u>

We desire the instructions of the Governors as to whether receipts of scholarships are or are not to be treated as additions to the voted budget. We further desire instructions as to the extent to which the income from the J.A. Coles Estate is to be applied within the current budget, if at all, or whether it is to be accumulated as a reserve fund for separate appropriations from time to time as the Governors may be directed. We further desire instructions as to the application of the unrestricted amount of \$200.00 from the Minnewaska Church services.

#### CAMPAIGN EXPENSE

The total disbursements on account of campaign expense amount to \$6,424.56, covering a period from March 1, to December 31, 1926. Analysis of this appears in the balance sheet. Receipts applicable to campaign expense total \$1,225.00 as follows:

G. W. Carnick	\$ 75.00
Sir Joseph Flavelle	1,000.00
Geo. Vaux, Jr.	100.00



Horace Rice  
Miscellaneous, through Mr. Yard

5.00  
45.00

The excess of disbursements over receipts of \$5,199.56 is being carried as a loan from the Special Section accounts as indicated above.

### CASH SITUATION

The Cash Situation of the Treasury of the Governors after closing on December 31, 1926, is as follows:

Balance of Endowment Funds Cash	\$7,175.00
Balance of General Current Funds, Cash	215.95
Balance of Special Funds Cash	31,842.12
Held to meet Current Drafts payable in February	<u>10,392.90</u>
	\$49,625.97
Loss Plant Funds Cash overdrafts	\$18,556.82
" Campaign Expense "	<u>5,199.56</u>
	23,756.38
	<u>\$25,869.59</u>

Cash balance in banks: this is held as follows:

Checking Account Am. Exchange Irving Trust Co.	9,802.59
On Fixed Deposit at 4% in Leonia Bank & Trust Co.	<u>16,067.00</u>
	\$25,869.59
Less outstanding draft to field	<u>10,392.90</u>
Net Cash Balance December 31, 1926	\$15,476.69

To this balance may be added securities in Building Funds Investment Account, which may be sold at any time, of book value (less than present market value)

	of <u>15,000.00</u>
	\$30,476.69

Against these fluid assets there are the following  
*obligations* objections:

Salary of Walter Small for 1926	\$ 2,350.00
Outstanding authorization for Chinese residences	2,500.00
Salary W. B. Albertson 1926	2,050.00
Salary Homer G. Brown 1926	2,000.00
Furlough travel Homer G. Brown 1926	2,058.32
Payment of income of Maria S. Ackerman Coles	<u>570.00</u>
Fund due M. E. Board	\$11,528.32
Net surplus of liquid assets over present obligations	<u>18,948.37</u>
	\$30,476.69

This, of course, leaves as an open question the matter of accounts due to Bursar on account of building operation or past budgets pending clearance of the queried items in the Bursar's Report.

We desire to commend the great effort that Mr. Albertson, the Bursar, has been making to reorganize the accounts of the University with a view to arriving at a clear view of the standing both of the current and of the property accounts. We have from him a document of some 84 pages, dealing with this matter, which should be formally presented to the Governors and acknowledged. Unfortunately there are a number of points involving comparatively large sums of money in which the records shown in Mr. Albertson's report do not agree with the records here, and it will take further exchanges of correspondence to enable us to settle this matter. Its chief bearing lies upon the question of the disposition of the plant funds of the University.

It would seem to us that a more satisfactory method of handling the refunds made by the University to the mission boards for the salaries of Mr. Albertson, Mr. Small, Mr. Brown, President Beech and their furlough travel would be to have the reimbursement made by the Bursar of the University in Chengtu to the mission concerned. The mission is always fully in possession of the facts as to the salaries and the charges for furlough travel, and it would seem to us that these salaries are properly a part of the budget of the University, and that the distinction between what makes these a part of the budget of the Governors in a separate way is an artificial one. We are advised that the Board of Foreign Missions of the United Church of Canada would approve such an arrangement for 1927. We desire the instructions of the Governors on this matter.

Respectfully submitted,

W. O. GANTZ  
Treasurer

ERIC M. NORTH  
Assistant Treasurer



GOVERNORS WEST CHINA UNION UNIVERSITY

Securities on hand Dec. 31, 1926.

	Interest Rate per cent	Maturity	Face Value	Cost
<u>Endowment Funds</u>				
U.S. 4th Liberty Loan	4½	1938	\$ 50.	Gift
Columbus & Hocking Valley R. R. 1st	4	1948	8,000.	"
Colorado Industrial Co.	5	1934	1,000.	"
Pacific R. R. of Missouri 1st mtge.	4	1938	1,000.	"
Cities Service Preferred Stock (8 sh.)	6		800.	"
			\$ 10,850.	

Building Fund

U. S. 2nd Liberty Loan	4½	1942	10,000.	"
U. S. 3rd " "	4½	1928	5,000.	"
			\$ 15,000.	

WEST CHINA UNION UNIVERSITY

BALANCE SHEET AS AT DECEMBER 31, 1926.

ASSETS

Endowment:

Con. End. Inv.

Cash (on fixed deposit)

Plant:

Land

"(Middle Sch. Site)

Equipment:

Sci. & Med.

Apparatus

Med. Apparatus

Storage Battery

Library Books

Miscellaneous

Building Operations:

Middle School

" " Chapel

Undistributed

House "A"

Clock Tower

Administration Block

Gateway House "B"

Medical Colleges

Biology Building

President's House

Library

Normal School

Gateway Main Entrance

FUNDS & LIABILITIES

Endowment Funds:

General

Ronk

Maria S. Ackerman

J. E. Johnson

Scholarship

Plant:

Land & Building Gen. Fd.

Special Funds:

R. M. Whiting Memorial

Teacher's Tr. Sch.

Scattergood Middle Sch. Bldg.

"

" " Site

Medical College Bldg. Fd.

Coles Clock Tower

Residences

Library Building

Science & Med. Lab. Equipt.

Miscellaneous

2,000.00  
50.00  
10,000.00  
5,000.00  
975.00

18,025.00

87,718.56

28,294.80

22,265.63

20,545.16

5,000.00

5,000.00

6,061.67

2,500.00

15,000.00

2,000.00

1,037.54

107,704.80



W. C. U. U. - Balance Sheet as at December 31, 1926.

-2-

(Plant cont'd)

Building Fund Investments 15,000.00  
216,548.87

General:

Current Expense: Gen. Field 1926 17,500.00  
" " " 1927 24.05  
" " : Gov. Budget 1926 3,220.00  
Home Admin. - Central Office 687.87  
" " - Incidentals 839.07  
Current General Cash 4,464.36  
26,735.35

Special:

Special Cash 3,837.33  
Delayed Disbursements - 1925  
Field Budget 14,277.40  
" - Home Admin. 62.50  
Loans to Plant Section 18,556.82  
Loans to Campaign Section 5,199.56  
Suspense 100.00  
42,033.61

(Plant cont'd)

Income from Building Fund Investments 2,568.69  
Loans from Special 18,556.82  
216,548.87

General:

Receipts  
American Baptist Foreign Miss. Soc. 6,000.00  
Women's American Bap. For. Miss. " 1,000.00  
Church Missionary Society 500.00  
Friends For. Miss. Society 2,500.00  
Board of For. Missions M. E. Church 6,240.00  
Women's For. Miss. Soc. of M.E. " 1,000.00  
United Church of Canada, B. F. M. 6,000.00  
Women's Board-United Church of Canada 2,000.00  
Special Gifts for Current Budget 100.00  
Endowment Income Unrestricted 84.76  
" Restricted (Budget) 849.20  
Interest on Bank Balance 461.39  
26,735.35

Special:

Endowment Income Undistributed 570.00  
Trust Funds for Chinese Boy 87.50  
Miscellaneous 110.00  
" Current Gifts 2,503.82  
Endowment Inc. Restricted (Non-Budget) 474.39  
Summer School Work 750.00  
Reserve Balance - 1925 37,037.90  
Middle School Special Funds 500.00  
42,033.61

W. C. U. U. - Balance Sheet as at December 31, 1926.

3-

Campaign:

Salaries	4,833.60
Rent	264.38
Travel	305.96
Cables, Tel. & Tel.	44.01
Publicity	586.54
Miscellaneous	228.71
Office Equipment	

Campaign:

6,263.20	Receipts Undesignated	1,225.00
<u>161.36</u>	Accounts Payable: Loans from Special	<u>5,199.56</u>
		<u>6,424.56</u>
309,767.39	Grand Total	309,767.39



W. C. U. U. - Balance Sheet as at December 31, 1926.

-4-

(After closing)

General:

Current Expense :Field 1927 24.05  
Current General Cash 215.95

M. E. Board

240.00

240.00

240.00

Special:

Accounts Receivable (a) - Plant 18,556.82  
" " (b) - Campaign 5,199.56  
Cash 8,085.74  
Suspense 100.00

Special

Trust Fds for Chinese Boy 87.50  
Endowment Income Undistributed 570.00  
Miscellaneous 110.00  
" Current Gifts 2,503.82  
Endowment Inc. Restricted (Non-Budget) 474.39  
Summer School Work 750.00  
Reserve Balance - 1925 22,698.00  
" - 1926 4,248.41  
Middle School Special Funds 500.00

31,942.12

31,942.12

Campaign:

Deficit - 1926 5,038.20  
Office Equipment 161.36

5,038.20

161.36

Accounts Payable - Loans from Special

5,199.56

5,199.56

5,199.56

WEST CHINA UNION UNIVERSITY

The attention of members of the Board of Governors, Board Secretaries, and others interested in Christian Higher Education in China, is invited to the accompanying memorandum.

The Board of Governors earnestly seeks the best advice which it can secure on the problem, which will be further discussed at the next meeting of the Executive Committee to be held about the middle of May.

The receipt before that date of your considered judgment, or that of any other person whose opinion would, in your estimation, be of value, will be warmly appreciated.

Please address the Secretary of the Board:

Rev. Prof. Frank Anderson, M.A., D.D.,  
199 Regent Street,  
London, Ontario,  
Canada.



WEST CHINA UNION UNIVERSITY

Memorandum in reference to the Registration of the University, prepared by the Secretary to the Board of Governors in accordance with Resolution of the Executive Committee #632.

The question of the desirability of registering the West China Union University with the Chinese Bureau of Education has already been under consideration both by the Senate (Minute #1754) and the Executive Committee (#508,525); but no action has yet been taken by the Board of Governors, as the Board had not sufficient information to enable them to come to a decision.

Recent events in China have brought the matter to a head, and it is realized that if the University is to be a real part of the national educational system of the country (as indeed it ought to be) it must conform, if possible, to all the standards and regulations laid down by the educational authorities.

The problem may be best introduced by reciting the action taken by the Senate at a meeting specially convened to consider this particular point. The resolution which has been forwarded to the Board of Governors for their consideration will be found as Appendix 1 to this memorandum. Following this will be found the action of the Senate upon the report of the Committee appointed under this resolution (Appendix 11). Then come extracts from a letter from Dr. Beech explaining the foregoing action of the Senate (Appendix 111).

It would seem that, if the present regime in China is able to hold its position, and the University is not confronted by any requirements other than the comparatively moderate ones emanating from Peking and outlined above, it might be possible so as to adjust the machinery of the University as to comply with them. However, the question will still emerge as to whether this would require any changes in the constitution of the University. But in the event of the Cantonese Government securing the reins of power, the requirements will be more exacting, including the appointment of a Chinese President. These requirements are given in Appendix 1V.

The Board of Governors feel that the matter is of such far reaching importance that it must be studied with the greatest care, and that anything in the shape of a hasty decision is to be deprecated. At the same time events may move with great rapidity in China, and the Board may be confronted with the necessity of taking action at very short notice. To meet such an emergency it seeks to be prepared.

It is obvious to enquire into the position taken by other similar institutions in China and the following facts are submitted:-

"Of the colleges which are at present within the sphere of the Nationalist regulations, the present status (January 1927) vis-à-vis these regulations is as follows:-



Lingnan University (Canton Christian College) will probably register; it is preparing for a Board of Managers of whom the majority will be Chinese. The Chairman of the Board of Managers is to be a Chinese who is also to be President of the University in charge in particular of the relations with the Government and with the public, and with the raising of money in China. Two Vice Presidents, one Chinese and one foreign, are to be responsible for the internal administration of the University, the foreign Vice President having particularly to do also with the securing of funds for the support of the foreign staff.

Fukien Christian University has taken no corporate action as yet, but the resignation of the President, a foreigner is in the hands of the Trustees, made with a view to expressing the sympathy of the University with the National aspirations at the present time.

Yale-in-China has had a registered medical school for some time. The College of Arts is now closed and the position with reference to regulations is somewhat uncertain. The foreign President has placed his resignation in the hands of the Trustees some months ago, with a view to the selection of a Chinese President.

Of the colleges at present outside the Nationalist sphere of influence and under the regulations of the Ministry of Education in Peking:

University of Nanking is in the process of gradually securing a larger number of Chinese in the administration of the college and the resignations of the foreign officers of the administration have been put at the disposal of the Board of Managers which, however, as yet has not a majority of Chinese members. Courses in religious subjects have been made elective since February, 1927. Chapel attendance is not required but an academic credit is given for attendance.

Shantung Christian University is looking for a Chinese Vice-President. At present the Board of Managers is just half Chinese. Religious services are not required and religious courses are elective.

YENCHING (Peking) University is, by vote of the Board of Managers and the Board of Trustees, permitted to register, which, however, has not yet been completed. It has a Chinese Vice President and a majority of Chinese on the Board of Managers. Attendance at religious exercises is not compulsory and religious courses are elective. This is the only one of the colleges named, with the possible exception of Lingnan, which has definitely voted to proceed with registration. Government conditions have not, however, made registration possible.



Constitutional Aspect. As far as the constitutional side of the question is concerned, an examination of the existing constitution indicates that there is apparently nothing contained therein which would preclude the appointment of a Chinese to any office in connection with the University; the same is true of the terms of the Charter granted by the University of the State of New York.

The question has a double aspect in respect of the religious instructions given, and the personal efficiency of the governing body. The Board of Governors would therefore welcome the judgment of the co-operating Boards along the lines of the following queries: they would also appreciate the advice of individuals who have knowledge of conditions:-

1. Is the position of the University as a Christian institution, and an integral part of the Church's force for the evangelization of China, likely to be weakened by accepting the limitations on its Christian activities involved in registration?

(N.B. In this connection there is available a certain amount of experience as to the practical effects of the Conscience Clause recently embodied in the educational regulations of certain provinces in India)

2. Are there a sufficient number of Chinese Christian leaders to fill the positions, which under the regulations must be reserved to Chinese?

(N.E. In this matter it is obvious that the Board must be largely guided by the judgment of the men on the field)

3. Is it essential that the Chinese referred to in #2 should be Christians?

4. Does your Board therefore favour the introduction of such changes in the University as may be involved in the registration of the University?

5. If registration is not desirable, is there any other method by which the status of the University as an institution of Christian higher education can be maintained?

A P P E N D I X 1

1998 GOVERNMENT REGISTRATION

Whereas, we believe that registration under the Ministry of Education and compliance with the promulgated provisions for registration of schools supported by foreigners can be made in conformity with the object of the University as stated under Article 11 of the Constitution.

RESOLVED, (a) That this Senate place itself on record as in favor of making application to the Chinese Government Ministry of Education for the registration of the China Union University at the earliest practicable date, according to the regulation promulgated by the said Ministry of Education, November 16, 1925 (See regulations below.)

(b) That we seek the approval of the missions which have not already formally approved of registration of the University under the Ministry of Education, in accordance with the November 16, 1925, regulations.

1999 COMMITTEE TO FORMULATE PLANS

RESOLVED, That a Committee, consisting of President Beech, Mr. Fay, Mr. Fong, Mr. Robertson and Mr. S.C. Yang, be appointed to bring to the Senate information and recommendations how best to carry into effect Resolution No. 1998, and that resident members of the Senate be early informed of these recommendations.

2000. TO PRINT CONSTITUTION

RESOLVED, That the Constitution and By-Laws be printed.

2001. PUBLICATION OF SENATE MINUTES

RESOLVED, That the question what portions of the Minutes of the Senate shall be given out for publication be referred to the Secretaries and the Cabinet.

Adjournment.

(Signed) R.L. Simkin, Secretary.

---



TRANSLATIONS OF REGULATIONS PROMULGATED BY  
THE MINISTRY OF EDUCATION THAT HAVE DIRECT BEARINGS  
ON RESOLUTIONS, 1998:

1. Any institution of whatever grade established by funds contributed from foreigners, if it carries on its work according to the regulations governing various grades of institutions as promulgated by the Ministry of Education, will be allowed to make application for recognition at the office of the proper educational authorities of the Government according to the regulations as promulgated by the Ministry of Education concerning the application for recognition on the part of all educational institutions.
2. Such an institution should prefix to its official name the term "szu lih" (Privately established).
3. The president or principal of such an institution should be a Chinese. If such President or Principal has hitherto been a foreigner then there must be a Chinese Vice-President, who shall represent the institution in applying for recognition.
4. If the institution has a Board of Managers, more than half of the Board must be Chinese.
5. The institution shall not have as its purpose the propagation of religion. (See the Ministry's official interpretation below).
6. The curriculum of such an institution should conform to the standards set by the Ministry of Education. It shall not include religious courses among the required subjects.

---

THE OFFICIAL INTERPRETATION OF REGULATION 5

"In answering the petition for an interpretation of Clause 5 of the Regulations concerning the Recognition of Schools Established with Contributions made by Foreigners, as to whether the Clause solely emphasizes the aim of the school or whether it is inconsistent with the freedom of religious faith and of the propagation of religion, etc., our official answer is hereby given that Clause Five of the said regulations as promulgated means that when an educational institution is established it should have as its aim the educational aim which is

APPENDIX 1 - Continued

formulated and proclaimed by the Ministry. It means that in the institution there should be no compulsion on any student to accept any religious faith or to attend any religious rites and ceremonies. It sets no limitations whatever upon liberty of religious faith and liberty of propagating religion.

"Sixth of July in the fifteenth year of the Republic of China"

"By order of the Minister of Education"

(Seal)

---

The Aim of Colleges and Universities Promulgated by the Ministry of Education, September 27, 1917 and 1925:

"The aim of the colleges and universities should be the imparting of higher and deeper knowledge to nurture mature scholars and great personalities in order to meet the needs of the nation."



APPENDIX 11

Copies of resolutions passed at the Senate Meetings of December 2nd and 16th, required, in order to give effect to Senate Minute #1998 favouring registration with the Ministry of Education.

---

Report of Committee appointed to make recommendations looking towards Government Registration. (See Government regulations printed after Minute # 2001)  
2009. Compliance with Government Regulations. RESOLVED

(a) That the characters "sze lih" (privately established) be prefixed to the official Chinese name of the University, and the Senate recommends that Article I of the Constitution be amended by the addition of these characters, thus complying with Regulation 2.

(b) That regulation 3 be complied with by the election of a Chinese Vice-President of the University.

(c) That regulation 4 be complied with by making Chinese a majority of one on the Senate (See method outlined in Resolution # 2010)

2010. Senate Members (A) Appointed by Mission Bodies

(1) Resolved that we request the Mission Bodies in appointing their Mission representatives on the Senate to appoint one of them a Chinese.

(2) Resolved that we suggest to the Mission Bodies that it is desirable that they appoint one of their representatives on the Senate a member of their Mission who is a member of the Faculty, providing that such appointment will best serve their interest.

(B) Appointed by Convocation

(1) Resolved that the Convocation appoint, as authorized by the Constitution, four of its members as members of the Senate.

(C) Officers Members

Resolved that the President and Vice-President when resident on the field shall be members of the Senate.

(D) Proposed by Faculty

In order that the appointment of Faculty members on the Senate may better represent the interests of the Faculty,

Resolved that we recommend that the Senate nominate the faculty members for membership on the Senate from a list presented to it by the Faculty.

- 2 -

APPENDIX 11 Continued

(E) Chinese a Majority

Resolved that the Senate nominate to the Board of Governors a sufficient number of Chinese, in addition to those otherwise appointed, to create a majority of Chinese members.

2011. Religious Instruction

Resolved that upon application for registration or in advance of such registration, our regulations be so amended as not to include distinctively religious courses among the required subjects, thus complying with Government Regulation 4.



APPENDIX 111

The Senate meetings of December 2nd and 16th were largely taken up with resolutions that are corollary to Minute # 1998 favoring Government registration.

In Minute #2009 we proposed that the characters "sze lih" be prefixed to the Chinese name of the University. If this requires a change in the Constitution, this resolution on the part of the Senate may be considered as taking the initiative for such action. Properly speaking the characters "sze lih" which means "privately established" is not so much a change in the name as it is an interpretation of the status of the University in relation to the Government and consequently it may be interpreted as not requiring constitutional change.

Under #2009 B we voted to elect a Chinese Vice President and thus comply with Government regulation # 3 which stated that the University must have a Chinese President or Vice-President who shall represent the University in making application for registration. This resolution should not be interpreted as precluding the election of a Vice-President who is a foreigner to this office. For a goodly number of years we have had two vice-presidents at the same time, and, I believe, upon one occasion there were actually three names on the list. Our thought in passing this resolution is to have two vice-presidents; one a foreigner, one a Chinese. We plan to continue Dr. Stewart in that office and to associate with him a Chinese, probably one of our own graduates. The man most often mentioned is Mr. Lincoln Dsang, M.A., Northwestern University, B. D., Garret Biblical Institute. He has been serving in the ministry in West China for the past three years with great acceptability, and we are requesting his appointment to the University for the University term beginning February, 1927.

Government Regulation # 4 (for these Government Regulations, see supplement to the Senate Minutes, November 18th) offered the greatest difficulty which we have thus far met with in our efforts to conform with these regulations. You will remember that there was presented to the Board of Governors fully two years ago a proposal looking to the establishment of a University Court. This suggestion looked forward to just such possible contingencies as we have now met with. Had we such an organization we might call it the Field Board of Managers, and have found methods of procedure that were not in conflict with the constitutional prerogatives of the Board of Governors and the Senate. We considered the advisability



APPENDIX III (Continued)

of creating such a Board of Managers, but the delays incident thereto and the possible constitutional changes which the creation of such a body might involve, and also because of the difficulties that might arise owing to conflicts between the University Senate and such a Board, we have decided to recommend a change in the personnel of the Senate whereby a majority of Chinese be brought upon that body.

The Senate has created certain traditions, and there are so many personal attachments thereto that it is difficult to put this recommendation into operation. However as you will see by the resolutions following 2009 C we passed the following resolutions:

"Resolved, That the Senate nominate to the Board of Governors a sufficient number of Chinese in addition to those otherwise appointed to create a majority of Chinese members."

This resolution will doubtless be carried into effect when we next recommend members of the staff for membership on the Senate.

In order to reduce the total membership of the Senate you will see by one of these resolutions that we are asking the Missions, each of which is entitled to appoint two representatives on the Senate to appoint one of them a Chinese. If they comply with this request the total number of the Senate will be reduced.

By another resolution you will see that we are endeavoring to give the faculty a voice in nominating their Senate members by making provision for the faculty to present a list of the staff from whom the Senate will be asked to nominate Senate members to the Board of Governors.

Heretofore the Faculty has really functioned in the Senate and consequently there have been very few meetings of the entire Faculty of the University. When the resolution calling for a majority of Chinese on the Senate becomes operative it will automatically take from the Senate a large number of persons who are members of the faculty and will require that the faculty as a whole function as a Faculty, and they will, of necessity, care for many items of business that have heretofore come directly to the Senate.



APPENDIX 111 (Continued)

All of these resolutions were passed by a large majority. In some cases unanimously, and consequently they represent what may be considered the settled convictions of a majority.

The Government interpretation of Clause #5 called for no further action than the statement which introduced Minute #1998.

Resolution #6 requires that our courses of study conform to Government standard and that religious instruction shall not be listed as a required subject. For many years we have been endeavoring to conform to Government standards here and we believe that we will qualify for registration in this respect.

In Minute #2011, we deal with this question of religious instruction as follows:

"Resolved, That upon application for registration, or in advance of such registration, our regulations be so amended as not to include distinctly religious courses among the required subjects, thus complying with Government Regulation #6 "

With these resolutions and those adopted at the meetings of December 2nd and November 18th, we have taken all the actions looking toward registration that are necessary, or that are possible for us to take at this time. We are submitting these resolutions to the missions that have not already approved of the registration of the University, and we await the approval of the Board of Governors, or its executive, to the principles involved in these regulations. When approval is secured, action looking to the registration of the University will doubtless be initiated.



App W

EDUCATIONAL REGULATIONS as issued by the Nationalist (Cantonese) Educational Administrative Committee (corresponding in South China to the Ministry of Education in Peking

REGULATIONS FOR THE REGISTRATION OF SCHOOLS

(An unofficial translation of the regulations passed by the Educational Administrative Committee and to be promulgated by the Nationalist Government soon. Y.K. Chun, Oct. 2, 1926)

1. Unless otherwise stipulated, registration of public schools should be applied for by the controlling body, and registration of private schools by the Board of Trustees.

When middle and primary schools, except those established by the Provincial Government apply for registration, the application and other related documents should be submitted to the Educational Bureau of the municipality or district, which will refer them to the Provincial Education Department. When colleges and professional schools, except those established by the National Government, apply for application, the application and other related documents should be submitted to the Provincial Education Department, which will refer them to the Educational Administrative Committee of the Nationalist Government. When an Educational Administrative Organ refers an application to a higher Educational Administrative Organ, the former shall previously make a careful investigation of the case and attach to the Application its opinions for consideration by the higher Educational Administrative Organ.

2. A school must be able to fulfil the following conditions before it can apply for registration:-

(a) Finance

(1) Hold a definite amount of property or funds, the interest of which is sufficient to meet the current expenses of the school, or (2) In addition to a certain amount of property or funds, have other definite income, the total receipts being sufficient to meet the current expenses of the school, or (3) Having no definite amount of property or funds, yet it has other definite income which is sufficient to meet the current expenses of the school.

(b) Equipment

The school shall have a suitable campus, buildings, play ground, school equipment, teaching equipment, etc.

(c) Staff

The staff of the school must have the qualifications specified by the Government. No foreigners can be principals.

3. When a school applies for registration, it shall submit the following items and a map of the campus together with explanations:-

1. Name of the school; 2. Type of the school; 3. Location of the school; 4 Organization and Curriculum; 5. List of staff members; 6. List of students; 7. Financial condition and financial resources; 8 List of textbooks and reference books; 9 List of teaching aids, athletic equipment, apparatus, specimens.

4. When the management of a registered school is deemed improper and its achievement deemed unsatisfactory by the controlling Educational Administrative Organ, which has granted registration, the registration may be withdrawn.

5. If a registered school wishes to change or close up it shall apply to the controlling Educational Administrative Organ for approval.

6. Schools whose establishment is approved must apply for registration in accordance with this set of regulations within three months after the establishment of the school



7. Students of non-registered schools will be regarded as having no qualifications as students or as graduates.

8. These regulations will go into effect upon promulgation.

REGULATIONS FOR PRIVATE SCHOOLS  
Issued by the Canton Government 1926

Article 1. Any school founded by a private person or legally recognized body is considered a "private school". This term applies also to a school founded by foreigners and missions.

Article 2. The name of such a private school shall definitely indicate its nature, and shall be prefixed with the word "private".

Article 3. The founder of a private school shall organize a board of directors, on whom shall rest the whole responsibility of running the school. Regulations governing the board of directors are issued separately.

Article 4. Permission for the founding of a private school, or for any change to be made therein, shall be secured through its board of directors from the responsible educational authority. A student studying in, or graduated from, a school not yet sanctioned by the said authority, shall have no recognized standing.

Article 5. Permission for the suspension of a school shall also be secured through its board of directors from the responsible educational authority. All the school property and belongings will then be liquidated by the government appointee together with the school authority.

Article 6. The president or principal of a private school shall take charge of the affairs of the school, and shall be absolutely responsible to the board of directors. The school officers and teachers shall be appointed by the president or principal.

Article 7. A foreigner shall not act as the president or principal of a private school. In special cases, the school may invite him to be an adviser.

Article 8. A private school must be under the supervision and direction of the educational authority.

Article 9. The organization of a private school, together with its curriculum, time schedule, etc., shall be planned on the basis of the government educational code.

Article 10. Except in the case of a special department (or school) of religion, a private school is not permitted to give religion as a required subject, nor is religious propaganda permitted in the class instruction.

Article 11. A private school is not allowed to compel students to participate in the religious exercises of the school, if there are any.

Article 12. In both administration and instruction a private school shall follow the government regulations and the orders from the educational authority, and shall report to the latter from time to time.

Article 13. In case of mismanagement or of failure to follow the government regulations, a private school can be dissolved by the government at any time.

Article 14. The responsible educational authority reserves the right, if it sees fit, to dismiss any president or principal, officer and teacher of a private school.

Article 15. All private schools which have not yet registered shall apply for registration within the prescribed date after the promulgation of these Regulations.

Article 16. These Regulations are to take effect from the day of their promulgation.



## REGULATIONS FOR THE BOARD OF DIRECTORS OF A PRIVATE SCHOOL

Issued by the Canton Government 1926

Article 1. The founder of a private school is represented by its board of directors who shall take the full responsibility for conducting the school. Permission for organizing the Board of directors can be secured by the founder through a petition to the responsible educational authority. The following items shall be included in the petition:

1. Aim of the school
2. Name
3. Location of the office of the board
4. Regulations regarding its organization, powers and duties.
5. Regulations regarding the meeting of the founders, and the meetings of the board
6. Regulations regarding school property, capital and other items. The petition for permission to organize the board of directors of primary and secondary schools shall be presented to the city or district educational bureau through which it will be reported to the provincial educational bureau. The petition for permission to organize the board of directors of colleges and professional schools shall be presented to the provincial educational bureau through which it will be reported to the central educational committee. In reporting to the higher educational authority, the local authority is required to make a careful investigation of the school concerned, and to give its opinion, as a basis for further examination by the higher authority.

Article 2. The board of directors thus organized by permission from the responsible educational authority in accordance with Article 1, shall apply within a month to the responsible educational authority for registration. The board after being registered shall report to the educational authority of the place where the office of the board is located. The items to be included in the application for registration are as follows:

1. Name
2. Location of the office
3. The date of the permission secured for the organization of the board
4. Detailed account of school property, capital and other income
5. The name, place, occupation and address of the directors. Any change to be made regarding the above items 2, 4, and 5 shall be reported, within seven days to the responsible educational authority, and to the educational authority of that place where the office of the board is located.

Article 3 The duties and rights of the board of directors are confined to the following. In special cases, exception may be made through special permission of the responsible educational authority.

### I Functions regarding school finance:

1. Planning for school finance
2. Examination of the budget and of accounts
3. Protection and maintenance of school property
4. Supervision of financial matters
5. Other financial matters



Regulations for the Board of Directors of a Private School

-2-

II. Function regarding school administration.

The Board shall elect a president or principal to take full responsibility, free from any direct interference from the board. In case of his failure in his duties, the board may elect another person to take his place.

Article 4. The board may employ officers to carry on the activities decided upon by the board.

Article 5. The educational authority, in case of necessity, may investigate what the board is doing and its financial condition.

Article 6. In case of the dissolution of the school, the board of directors shall report within seven days to the responsible educational authority who will then appoint representatives to act with the school authority in liquidating the school property. When this has been done, they shall present a report to the educational authority.

Article 7. In case of the dissolution of the school, the board may appeal to the responsible educational authority for permission to use the property for other educational purposes.

Article 8. If school property is without an owner, after the dissolution of the school it may be disposed of by the responsible educational authority.

Article 9. In case of dispute regarding the assets and liabilities of the board of directors, an appeal shall be made to the legal court for liquidation.

Article 10. The dissolution of the board itself, unless it is dissolved automatically through the withdrawal of registration by the responsible educational authority, requires the approval of the latter.

Article 11. Without the consent from the responsible educational authority, the board may not dissolve the school it has established.

Article 12. The board of directors shall report within thirty days after the end of each fiscal year to the responsible educational authority, regarding the following matters, together with a list of school property.

1. The general condition of the school
2. Outstanding activities of the last fiscal year
3. Receipts and expenditures of the last fiscal year with a detailed account.

Article 13. The board of directors of any private school, irrespective of whether it is founded by foreigners or Chinese, shall have a Chinese majority of members. The chairman and representative of the board shall also be Chinese.

Article 14. These regulations shall take effect from the day of their promulgation.