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WCUU
Administrative
Board of Governors
Executive Committee - Minutes
1917-1923

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EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS
WEST CHINA UNION UNIVERSITY.

Minutes of Meeting Held in New York, March 7, 1917.

The Executive Committee of the Board of Governors of West China Union University met in the Bible House, New York, on Wednesday, March 7th at 10 a.m., pursuant to notice. Dr. Endicott having telegraphed that his train was delayed and that he would be unable to be present until two o'clock, a recess was accordingly taken to that hour.

The Committee met again at 2.15 p.m. Members present:- Mr. Mornay Williams (in Chair); Rev. J. F. Goucher, LL.D., Rev. James Endicott, D.D., Mr. James Wood and Rev. Joseph Beech, D.D.

The session was opened by prayer, Dr. Goucher leading.

COMMUNICATIONS.

The Secretary read communications from the following,- Rev. Frank Mason North, D.D., Rev. J. H. Franklin, D.D., and Rev. C. R. Carscallen, B.A.

MINUTES OF SENATE.

Minutes of meetings of Senate, August 7th and August 28th, were also read.

202. QUESTION OF DR. BEECH'S RETURN TO CHINA.

The committee considered at length the question of the return of the President, Dr. Beech, to China this year, and the following resolution was adopted:-

RESOLVED- That in the judgment of the Executive Committee it is desirable that President Beech should spend a year or more at the University at as early a time as he may find convenient.

203. RESOLVED- That the Treasurer be directed to pay Dr. Beech's requisitions for his travelling expenses, including the cost of a Chinese Secretary while at Chengtu.

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204. USE OF LECTURE FUNDS FOR UNIVERSITY EQUIPMENT.

RESOLVED- That the committee thank Dr. Beech for his proposal to use funds received by him for lectures, etc., for equipment that will be of value to the University.

205. URGENT NEED OF FUNDS TO ESTABLISH THE MEDICAL DEPARTMENT.

Dr. Goucher suggested that this Executive Committee of the Board of Governors put itself on record that one of the most urgent needs of the University is \$100,000 to establish a Medical Department in the University.

This met with unanimous approval, and it was agreed that the matter shall be raised anew at a subsequent meeting, when more definite recommendations shall also be submitted.

206. CONTRIBUTIONS FROM CO-OPERATING BOARDS.

The resolution of the Executive Committee of March 22, 1916, on this matter, and also the resolution presented by Mr. Wood to the Board of Governors were referred by the Board to a special committee for report.

As there was no report from this committee before the Executive, no action was taken.

207. EXTRA EXPENSES OF MR. RICKER.

Following is the minute of the Board of Governors,-

"RESOLVED- That the whole matter of Mr. Ricker's extra expenses, incurred by reason of illness in his family, be referred to the Executive Committee with power."

It is considered that the Board has already acted justly in the circumstances, and that no further action is necessary, unless Mr. Ricker raises it anew.

208. STATEMENT AND RECOMMENDATIONS OF MR. RICKER.

As there was not time at the meeting of the Board of Governors to consider Mr. Ricker's statement in detail, Mr. Ricker requested that it be considered at the earliest opportunity.

RESOLVED- That the statement be laid on the table, subject to future consideration if found necessary.

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209. ADDITIONAL STAFF REQUIRED.

The committee had before it the request of the Senate for additional staff for the University, same having been referred from the Board of Governors. It was

RESOLVED- That the Secretary communicate with the Friends Foreign Mission Association, urgently requesting that Mr. R. L. Simkin be released not later than 1920 in order to reinforce the University staff, it being noted that Mr. Simkin is eminently qualified for service either in the Department of Religion or in the Normal Department, both of which are in dire need of reinforcement.

210. RESOLVED- That the Secretary communicate with the American Baptist Foreign Mission Society, urgently requesting that Mr. Rudd be released not later than 1920, in order to reinforce the University staff, it being noted that Mr. Rudd is eminently qualified to render the most valuable service in the Normal Department, which is in dire need of reinforcement if it is to furnish the trained teachers that the Missions are calling for.

211. RESOLVED- That the Secretary communicate with the Board of Foreign Missions of the Methodist Episcopal Church, urgently requesting that Mr. Pilcher be released not later than 1920, in order to reinforce the University staff, it being stated that Mr. Pilcher's qualifications are such that he will render the most valuable service at the University.

212. RESOLVED- That the Secretary be requested to communicate with Dr. W. R. Morse, through the American Baptist Foreign Mission Society, expressing the hope that he find it possible that he might return to China immediately upon completion of his furlough and studies in this country, it being stated that the medical work of the University is suffering and must continue to suffer unless it can be immediately reinforced.

213. POWERS AND DUTIES OF THE TREASURER.

The minute of the Board of Governors of October last, (#222) was before the Executive, but owing to the absence of the Treasurer it was

RESOLVED- That consideration of the question be postponed to a future meeting.

214. PREPARATION OF THE ANNUAL BUDGET.

The question as to who should be responsible for the preparation of the Annual Budget was raised, and it was

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Pp. 93 - 95 - With Cameron
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FROM ROBERT M. HILL

for circulation in the Department of State
and in the Department of Defense

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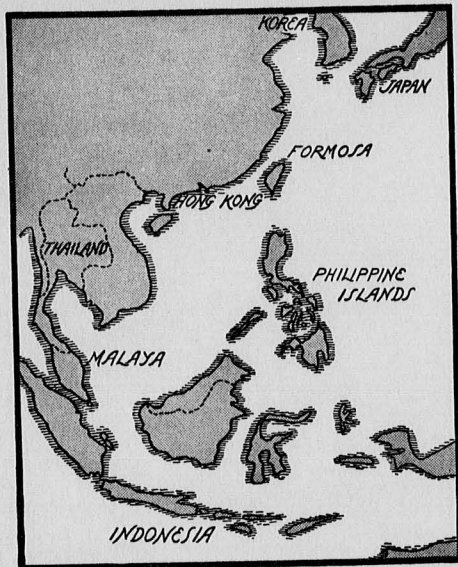
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from **UNITED BOARD**

for Christian Higher Education in Asia
475 Riverside Drive, New York 27, N. Y.

Riverside 9-2200

for release on or after



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220. TIME AND PLACE OF NEXT MEETING OF BOARD OF GOVERNORS.

RESOLVED- That the next meeting of the Board of Governors be held in Boston on September 18th and 19th, the Executive Committee to meet on the afternoon of the 17th September.

Mr. Mornay Williams offered prayer, and the Committee adjourned.

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221. Budget for 1918 - The Budget was considered at very great length,
 especially in view of the annual contributions from the co-operating
 Boards for Maintenance, and the unprecedented loss, due to exchange.
 It was recommended that the Budget for maintenance for 1918 be
 \$8000, that is, \$2000. from each of the Boards, exclusive of the
 amount necessary to cover the loss in exchange. It was also agreed
 that the Treasurer of the Board and the President of the University
 be requested to act as a special committee to bring in recommendations
 regarding the items to be included within the Budget for maintenance
 for the year to the Board of Governors at its meeting to-morrow.

222. Invitations to Missionaries.

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 Sept. 11, 1917

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EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS
WEST CHINA UNION UNIVERSITY.

Minutes of Meeting held in New York, May 10, 1918.

The Executive Committee of the Board of Governors of West China Union University met in the Bible House, New York, on Friday, May 10th, 1918, at 10 a.m.

The following members were present: Mr. Mornay Williams (Chairman), Rev. J. F. Goucher, LL.D., Mr. James Wood, Mr. George Vaux and Rev. James Endicott, D.D.

The meeting was opened with prayer by Mr. Williams.

The minutes of previous meeting were read.

COMMUNICATIONS.

Communications from the following were read: Rev. J. H. Franklin, D.D. of dates February 6th and March 19th; Mr. F. Rowntree of dates January 5th and February 20th. Cable from Mr. Rowntree dated January 4th; Letters of February 25th and March 13th from Mr. Rowntree to Mr. Mornay Williams; Rev. C. R. Carscallen, of date October 12, 1917; Rev. E. W. Wallace, dated February 20th.

241. UNIVERSITY ARCHITECT.

The following minute was adopted by the Board of Governors in September, 1917:

"RESOLVED- That in view of the termination of the five years for which the Architect was employed, the Board request the Architect, Mr. Rowntree, to continue the term tentatively, for a period of six months, more or less, and that the matter of making arrangements with the Architect for the present buildings, or adjustments for work already done, be referred to the Executive Committee with power."

After consideration of the cable and letters from the architect, the following was adopted:

Whereas, the arrangement with Mr. Fred Rowntree for services as Architect was continued by this committee for the period of six months, which period has now expired; and

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Whereas, Mr. Rowntree has stated that he is willing to continue his services at the rate of compensation heretofore agreed upon; but the committee considers that because of the increased cost of building this compensation seems to be inadequate; therefore

RESOLVED- (a) That the Board of Governors desires to have the contract with Mr. Rowntree continued for such time as may be required in the judgment of the Executive Committee in designating the buildings of the University and that the former compensation paid Mr. Rowntree be increased twenty-five percent.

242. (b) That Mr. Rowntree be requested to complete the plans of the buildings heretofore, or that may be hereafter authorized by the Board of Governors, so soon as the sites of such buildings may be determined, so that the work upon them may proceed without unnecessary delay.

243. PAYMENT OF ARCHITECT'S FEES.

An account from the Architect having been received and noted,

RESOLVED- That the sum of £100 be paid to Mr. Rowntree.

244. MIDDLE SCHOOL, PROPERTY.

Whereas, the Executive Committee has been informed that the Senate of the University has undertaken to purchase land for the site of the Middle School without having been authorized to do so, which the committee considers can in no way be justified; but

Whereas, the committee recognizes the perfect good faith in which this action was taken, and the serious complications that may result from the annulment of this action by the committee; therefore

RESOLVED- That the committee will refer the question of the purchase of land for a site for the Middle School to the constituent Boards for their action, and in the meantime, we confirm the loaning of the sum of \$3500 in China from the Yuan Fund to be used in the purchase account.

245. FUNDS FOR ADMINISTRATION BUILDING.

A cable was received from Dr. Beech, on behalf of the Senate, asking that the gift of Mr. W. C. Bodkin be made available for the Administration Building, suggesting that the money (\$4,500) might be used for

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the completion of the central upstairs hall, as a memorial to Mrs. Mason, whose money was left to Mr. Bodkin with the instructions that he use it for China Missions.

The Treasurer reported that the gift referred to had not been received by him. After consideration it was decided to send the following cable to China:-

"Proceed Administration Building. Five Thousand Available. Bodkin money not received."

246. PLANS FOR MIDDLE SCHOOL.

RESOLVED- That the Secretary be instructed to send the following cable message to the Senate:-

"Site Middle School accepted. Furnish Rowntree topographical survey."

247. PLANS FOR NORMAL SCHOOL.

The committee had before it communications from Mr. Rowntree regarding the Normal School building; also sketch plans prepared by the Architect. (Letters from Mr. Rowntree of August 17, 1917 and February 20, 1918.)

RESOLVED- That no action be taken at this time.

248. CO-OPERATION OF AMERICAN FRIENDS.

The committee had before it the minute adopted by the Senate in September, 1917, received here in March last. As this question was considered by the Executive Committee in December last, the attention of the Senate is drawn to the action taken at that time, as follows:

"RESOLVED- That the Secretary write Mr. Simkin that his letter had received careful consideration by the Board of Governors and the Executive Committee; and that if any official communication should be received from any organized body of the Society of Friends, it would be favorably considered by the Board or the Executive Committee."

249. SCHOLARSHIPS FROM ROCKEFELLER FOUNDATION.

The following minutes of Senate were before the Committee:-



"RESOLVED- That the Senate issue request through the Methodist Episcopal Mission Board that the Rockefeller Foundation, China Medical Board, grant Dr. C. W. Freeman a fellowship for study while on furlough.

"RESOLVED- That the Senate issue request through the Canadian Methodist Mission Board that the Rockefeller Foundation, China Medical Board, grant fellowships to Drs. Service, Kelly and McKinley for study while on furlough."

RESOLVED- That this Executive Committee approves the recommendation of the Senate, and passes same on to the Mission Boards concerned.

250. REINFORCEMENTS.

The question of reinforcements for the University, growing out of minute of Senate in May, 1917, was before the Committee.

RESOLVED- That the action of the Senate, recommending "that the Methodist Episcopal Mission, if possible, release another man for our staff by the beginning of the year 1918" be endorsed, and the matter referred to the Board of Foreign Missions of the Methodist Episcopal Church.

251. REPORT FROM DR. ENDICOTT ON UNIVERSITY MATTERS.

Dr. Endicott made a brief report of his visit to the University while he was in West China recently. He stated that most gratifying progress had been made in the development of the institution. He found the spirit of the student body and of the Faculty highly satisfactory. The Administration Building, now being pushed toward completion, presented a fine appearance, and good progress had been made by the co-operating Boards in providing other necessary buildings.

252. MARRIAGE OF MR. RICKERA - FINANCIAL ADJUSTMENTS.

RESOLVED- That the rule of the Canadian Methodist Mission be applied in the case of Raymond C. Ricker who has married Miss Sweetman of the Woman's Missionary Society of the Canadian Methodist Mission, thereby advancing his salary to that of a married man from the date of his marriage, to wit, from \$700 to \$1200 per annum; and also that three-quarters of Miss Sweetman's travelling expenses, amounting to \$262.01 be refunded the Woman's Board of the C.M.M. The Treasurer is authorized to make these payments out of any unappropriated monies in the Treasury.



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~~5-~~253. MEDICAL COLLEGE.

A communication was read from the President of the University, Dr. Beech, to the Chairman of the Executive Committee, Mr. Mornay Williams, relative to securing from certain friends of the University in the United States a sum of money sufficient for the erection of either a wing or the central section of the Medical College. After discussion, it was

RESOLVED- That in view of the suggestion made by the representative on the Board of Governors from the Methodist Church, Canada that the Methodist Board might consider the matter of providing for the erection of the Medical College in its entirety, this question is referred to the Missionary Society of the Methodist Church, Canada for such action as they may see fit to make.

RESOLVED- That the Chairman of the Executive be requested to inform President Beech that in view of action taken as above, it is not considered advisable to send his letter to Mr. Rowntree.

254. RETURN OF DR. BEECH TO AMERICA.

RESOLVED- That the Executive Committee approves of the return of Dr. Beech to America in October next to advance the interests of the University.

255. BUILDING MATERIALS FOR UNIVERSITY.

Correspondence from the Senate indicated the need of securing additional quantity of building material for the work of the University.

RESOLVED- That we approve the Senate securing 400,000 brick for future buildings, and authorize the Treasurer to furnish funds as required.

256. DATE OF MEETING OF BOARD OF GOVERNORS.

RESOLVED- That the next annual meeting of the Board of Governors be held in Philadelphia on September 25th and 26th, the meeting to convene at 10 a.m. The Executive Committee will meet at 10 a.m. on September 24th. Provisional arrangements have been made for the Board to meet in the Board Room of The American Baptist Publication Society, #1701 Chestnut Street, Philadelphia.

Adjournment.

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EXECUTIVE COMMITTEE, BOARD OF GOVERNORS
WEST CHINA UNION UNIVERSITY.

Philadelphia, Sept. 24, 1918.

The Executive Committee of the Board of Governors of West China Union University met in the American Baptist Publication Society Board Room, Philadelphia, on Tuesday, September 24th, 1918, at 10 a.m.

The following members were present: Mr. Mornay Williams (Chairman), Rev. J. F. Goucher, LL.D., Mr. Geo. Vaux and Rev. James Endicott, D.D.

Rev. James L. Stewart, B.A., B.D., Vice-President of the University, was also present, and was made a corresponding member of the committee.

257. INVITATIONS TO VISITORS.

It was agreed that the following should be invited to attend the meetings of the Board of Governors: Mr. Isaac Sharpless, President Foreign Missionary Society of Philadelphia, the members of the Scattergood family, Mr. Wm. Edward Cadbury, Mr. Joseph Elkington, Mr. H. L. Wayland, Rev. Carter H. Jones, D.D.

258. INVITATION TO BOARD OF GOVERNORS.

RESOLVED- That we recommend to the Board of Governors the grateful acceptance of the invitation of Mr. Vaux to spend the afternoon of the 25th in visiting the Valley Forge area; that the invitation for supper extended by Mr. and Mrs. Vaux be also accepted; and that the Board of Governors meet at the home of Mr. and Mrs. Vaux for its evening session on the 25th.

READING OF MINUTES OF PREVIOUS MEETING.

The minutes of the last meeting of the Executive Committee were read and approved.

259. BUDGET FOR 1919.

The committee considered at length the Budget for the year 1919.

RESOLVED- That we approve in general the budget submitted and recommend that the Board of Governors fix the total budget for 1919 at \$10,000.- \$3,800 being for

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home expenses, including President's salary and travelling expenses and expenses of the Board of Governors and Executive Committee, and balance of \$6,200 gold being a block grant for field budget, as presented by the Senate; and that \$2,500 gold be requested from the four original contributing Boards.

260. RECEIVING OF REPORTS.

RESOLVED- To recommend that at the first session of the Board of Governors - September 25th - we receive the report of the Senate, the report of the Secretary of the Educational Union, Rev. E. W. Wallace, a report from Dr. Endicott of his visit to the University while in China, and a report from the Vice-President of the University, Rev. J. L. Stewart, B.A., B.D.

The committee then adjourned for luncheon.

The committee reassembled at 2 p.m., and Mr. Williams opened the meeting with prayer.

NEEDS OF THE UNIVERSITY.

Lengthy consideration was given to the needs of the University in respect of funds for purchase of property, buildings and equipment.

Adjournment at 4 p.m.

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EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS
WEST CHINA UNION UNIVERSITY.

New York, January 13th, 1919.

MINUTES.

The Executive Committee of the Board of Governors of West China Union University met in the Bible House, New York City, on Monday, January 13th at 10 a.m.

The following members were present: Mr. Mornay Williams, (Chairman), Rev. J. F. Goucher, LL.D., Rev. James Endicott, D.D., and Mr. James Wood, representing H. F. Hodgkin, M.A., M.B. of the Friends' Foreign Mission Association.

Rev. Joseph Beech, D.D., President of the University, and who had just recently reached America, was present and was invited to sit with the committee. Rev. C. W. Service, M.D. of the Canadian Methodist Mission was also present and was given corresponding privileges. He also acted as assistant to the secretary.

READING OF MINUTES OF PREVIOUS MEETING.

The minutes of the last meeting of the Executive Committee, September 24, 1918, were taken as read.

COMMUNICATIONS.

Communications from the following were read:

- Rev. T. S. Donohugh (for Dr. North) dated December 19.
- Prof. Wm. North Rice, re Constitution, " " 17.
- Rev. J. F. Goucher, re " " 16.
- Mr. Mornay Williams re " " 23.
- Rev. C. R. Carscallen, Secretary of the Senate,
of dates November 5th and November 12th.
- Dr. R. A. Reeve of Toronto, of date December 25rd.
- Rev. J. H. Franklin, dated January 8th, 1919.

261. RESIGNATION OF SIR JOSEPH FLAVELLE.

Dr. Goucher reported that as instructed he had communicated with Sir Joseph Flavelle, Bart., informing him of the desire of the Board of Governors that he should continue as a co-opted member of the Board, but that Sir Joseph had replied, regretting his inability to continue any longer as a member of the Board of Governors.

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262. REQUEST TO MISSION BOARDS FROM BOARD OF GOVERNORS FOR FUNDS ON BUILDING ACCOUNT AND FOR EQUIPMENT.

The Secretary reported action taken by the Boards on the matter of funds on building account and for equipment, as follows:-

The Missionary Society of the Methodist Episcopal Church has voted the sum of \$3,000, which is immediately available on building account; also that the request for a grant for equipment would receive attention as soon as possible.

The American Baptist Foreign Mission Society reported "favorable action on all matters brought to its attention from the Board of Governors minutes."

The Canadian Methodist Board has voted the sum of \$7,500 to meet the building account requirements; also \$1,000 as requested for equipment.

263. REPORT FROM DR. BEECH.

Dr. Beech reported on the present situation at the University. He stated that while returning from the field he visited several other similar institutions in China, and he was more than ever convinced of the soundness of the lines followed in the development of the West China Union University, and was exceedingly hopeful regarding the future.

264. INCORPORATION OF THE UNIVERSITY.

RESOLVED- (a) That under the authority given to the Executive Committee by the Board of Governors, action be taken to incorporate the University under the Regents of the University of the State of New York.

(b) That the committee to secure incorporation be as follows: Mr. James Wood and Mr. W. O. Ganta.

265. ADDITIONAL STAFF FOR THE UNIVERSITY.

The Executive considered the need for additional staff for the University, as set forth in the report of the Senate. During the discussion on this question, Dr. Beech informed the Executive of Dr. C. C. Elliott's desire to engage in the work of medical education at the University, and it was

RESOLVED- (a) Re Dr. C. C. Elliott. That the Secretary inform the constituent Boards that Dr. C. C. Elliott is available for service in the University; asking whether any of them may desire to place him upon the University staff, and if so, that he shall receive the appointment.

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(b) In the event of failure on the part of the constituent Boards to engage Dr. Elliott, the President is authorized to engage him on behalf of the Board of Governors.

NOTE: Prior to adjournment, a motion to re-consider part (b) of above resolution was adopted.

The committee adjourned at 1 p.m. for luncheon.

The committee reassembled at 2.15 p.m., and the meeting was opened with prayer by Mr. Horney Williams.

The item regarding Dr. Elliott's appointment was taken up, and part (b) was amended and adopted as follows:-

266. RESOLVED- That if no one of the constituent Boards shall see fit to accept Dr. Elliott, we authorize the President to secure his support on the University staff on behalf of and by authority of the Board of Governors.

267. STATUS OF THE MIDDLE SCHOOL.

The question of the present status of the Middle School was before the Board of Governors at its meeting in September last, and the matter was referred to the Executive Committee "for examination and for report to the Boards, with such recommendations or request as the Committee may find it necessary to make."

RESOLVED- That this question be postponed for further consideration.

268. GIFTS FROM CHINESE SOURCES.

Resolutions of the Senate on this matter were before the Board of Governors at its last meeting. The matter of the selection of special objects was referred to the Executive Committee with power, after consultation with the President of the University.

RESOLVED- That no action be taken at present.

269. FURLOUGH OF REV. E. W. WALLACE.

RESOLVED- That the committee directs that arrangements be made for Mr. Wallace's furlough when the same becomes due in 1920; and that the committee registers its emphatic judgment that the best interests of Christian Education in China will be served by the continuance of Mr. Wallace in his present position.



270. CONSTITUTION OF THE WEST CHINA UNION UNIVERSITY.

The Secretary called the attention of the Executive to the fact that provision is made in the new Constitution for only one Secretary of the Board, and that the Board at its last annual meeting elected two Secretaries as formerly.

RESOLVED- That the Constitution be printed as adopted, providing for the election of one secretary; but that the By-law on Officers be amended at the next annual meeting of the Board of Governors, if the same be approved, so as to provide that at each annual meeting a Secretary and an Honorary Secretary shall be elected.

271. MEDICAL COLLEGE.

RESOLVED- That the committee has received with great satisfaction a letter from Dr. R. A. Reeve of Toronto, proposing that the surgeons, physicians and dentists of Canada shall co-operate in the development of the Medical School of the West China Union University by the erection and equipment of the necessary buildings; and the committee expresses its warm appreciation of the proposition and will aid in the proposed co-operation in every way it may find practicable.

Plans and suggestions regarding the Medical College were submitted to the meeting from the Medical and Dental group in Toronto, and it was

272. RESOLVED- That the Secretary be instructed to inform Dr. Reeve, as representing the surgeons, physicians and dentists of Canada, that their suggestions concerning the housing of the Medical Department will be sent to our Architect and the drawings for this building or buildings, when received, will be submitted for their consideration.

273. ADDITIONAL NOMINATION FOR SENATE FOR 1919.

RESOLVED- That on the nomination of the Senate, the name of A. H. Wilkinson be added to the membership of the Senate for 1919.

274. ESTABLISHMENT OF A DENTAL COURSE.

RESOLVED- That the recommendations of the Senate as contained in their minute #825 be agreed to. The minute reads as follows:-

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Whereas, there is now one student in the Medical School who has completed the third year, who will begin dental training this Autumn, and whereas there are now ten old boys in the Middle School who are pledged to dental training, therefore, we recommend

1. That a dental course of six years be established in connection with the Medical School, three years of which shall correspond with three years of the Medical Course, and three years in dental subjects, technique and training.
2. That upon the completion of this course the University grant to the student who has maintained satisfactory standards a certificate of graduation in Dentistry.
3. That for the present, subject to the concurrence of the Canadian Methodist Mission, the subjects in dentistry and the training in connection therewith be pursued at the Dental Department of the Canadian Methodist Mission, and that the instruction given there be under the direction of the University.
4. That the dental course be incorporated in the University Catalogue in connection with the Medical Course, and that the instructors recognized be included in the list of the University staff, and that the students be enrolled in the student body.
5. That until such time as the Board of Governors and the Senate have ordered otherwise, the budget for the strictly dental work done at the Dental Department shall not be included in the University Budget to an amount exceeding the income from students fees.

In making these recommendations we have recognized that some of its items ought to be considered as of a temporary nature, and that ultimately the dental instruction should be done at the University, and that in anticipation thereof we further recommend that in the planning of the Medical Building provision be made for this department.

Further, in recommending this course, we have assumed that the addition of its instructors to the University staff will not reduce the number of physicians supplied or to be supplied by the Canadian Methodist Mission to the Medical School so long as the dental instruction is not carried on at the University, and that the other Missions are not obligated until further agreed, to furnish instructors for this department."

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278. RE BORROWING MONEY AT LOW RATE OF INTEREST.

After consideration of the minute of the Senate, §844 (a) regarding the securing of loans for the purchase of land adjacent to the University, the following action was taken:

Whereas, the land on three sides of the University, consisting of graves, riverside and temple property, cannot be secured for future University uses, and that on the south and a portion of the east side is becoming increasingly difficult to secure and the market value advancing in price; and

Whereas, the University will certainly need this land for future development, especially for trade schools and agricultural school work, and for future residences for teachers and dormitories for students; and

Whereas, it does not seem advisable or possible to put the available cash resources of the University into land owing to the urgent need for equipment and other facilities; and it does seem both advisable and possible to secure loans for the purchase of this land whenever it comes on the market; the same to be secured by the land itself, and the rental, which in the memory of the oldest inhabitants has not fallen below seven percent of the cash value, to be applied to the payment of the annual interest and the reduction of the principal until such time as the loan can be repaid in full; therefore be it

RESOLVED- That the Constituent Boards be asked to give their approval to the Board of Governors securing loans for this purpose at not more than five percent for a term of years, with the express provision that such land cannot be used for University purposes or the rentals allocated to other purposes than the payment of interest and applied on the principal until the loan is paid in full.

NOTE: We have already expended fully half a million dollars on the University plant and in connection therewith, and the departmental needs and maintenance for the next decade will require fully a million dollars more. The investment of this sum and the improvement of properties, building of roads, planting of trees, and establishing of residential sections have increased values adjacent and will continue to do so. By the time we are ready to use this land it may be preempted for other purposes or many times its present value. Adjacent to the city of Chengtu and to the University it is certain that it will not decrease in value.

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276. LIBRARY BUILDING.

In 1917 the following resolution regarding the Library Building was adopted by the Board of Governors:-

"RESOLVED- That after consultation with the donor and the Senate, the matter of proceeding with the creation of the Library Building be referred to the Executive Committee with power."

A sketch plan has been received from the Senate, together with certain recommendations re the Library Building. (See Senate minutes #844, b, d and e.)

RESOLVED- That general approval be given to the suggestions of the Senate, and that the Secretary be instructed to forward same to the Architect.

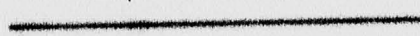
277. FUNDS FOR THE ERECTION OF A BIOLOGICAL BUILDING.

RESOLVED- That we authorize the President of the University to secure the sum of \$15,000 for the erection of a Biological Building.

278. TIME AND PLACE OF NEXT MEETING OF BOARD OF GOVERNORS.

RESOLVED- That this year we meet in Toronto, unless future correspondence should reveal that it is desirable to meet in England. The question of date is left with the Chairman and Secretary of the Executive Committee.

Adjournment.



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279. Advisability of Holding Meeting of Board in England this Year.

280. Cable to Dr. Hodgkin re Meeting of Board in England.

281. Meeting of Board of Governors in Canada.

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EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS

WEST CHINA UNION UNIVERSITY

LONDON, 30th June and 2nd July 1920.

30th June 1920.

The Executive Committee of the Board of Governors of West China Union University met at the Queen's Hotel, Upper Norwood, London, on Wednesday 30th June 1920.

The following members were present:-

Mr. Mornay Williams (Chairman)
Rev. J.F. Goucher, LL.D.
Rev. James Endicott, D.D. (Secretary)
Henry T. Hodgkin M.A., M.B. (Secretary.)

CORRESPONDING MEMBERS, etc.,

It was agreed to appoint the following as Corresponding Members of the Executive:-

Rev. Joseph Beech, D.D., President of the University.
Rev. F. Baylis, M.A., of the Church Missionary Society.

It was agreed to ask Frederic Rowntree (the Architect) to attend the Board of Governors in place of H. Wilson Harris of the F.F.M.A. who is prevented from coming.

MINUTE SECRETARY.

It was also agreed to recommend the Board of Governors to appoint Herbert H. Catford, of the Friends Foreign Mission Association, Minute Secretary.

279. HOURS OF MEETING.

(282).

We recommend that the Board should meet as follows on Thursday and Friday:-

9.30 a.m. to 12.30 p.m.
2.30 to 4.0 p.m.
4.30 to 5.30 p.m.

Mr. Mornay
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WEDNESDAY EVENING, 30th JUNE 1920.

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~~280~~. CORRESPONDING MEMBERS.

We appoint J. Edmund Clark and Henry T. Silcock as Corresponding Members of the Executive; and recommend the Board to appoint H.T. Silcock as a Corresponding Member of the Board.

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~~281~~. LAY OUT FOR MIDDLE SCHOOL BUILDING.

The Architect submitted a Lay Out for the Middle School Building, which (with slight modification) we forward to the Board of Governors, for consideration there.

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~~282~~. FINANCIAL QUESTIONS.

RESOLVED - That we recommend the Board of Governors to take questions 13 to 17 in the Agenda on Friday, and that item 17 be referred to three Friends to report on to a later sitting of the Board.

²⁸⁶
~~283~~. SECRETARY FOR EVANGELISM.

RESOLVED - That whilst in the fullest possible sympathy with the idea of the appointment of an Evangelistic Secretary for West China the Executive does not think that his appointment and supervision fall within the functions of the University. At the same time they hope that the Senate may be encouraged to make arrangements so that the person so appointed shall be in close and friendly relation to the University.

MEETING OF EXECUTIVE HELD 2nd JULY 1920.

Present:- Dr. Goucher, Mr. Mornay Williams, Dr. Hodgkin and Dr. J. Endicott.

²⁸⁷
~~284~~. APPOINTMENT OF CHAIRMAN.

Mr. Mornay Williams was appointed Chairman.

~~285~~. APPOINTMENT OF SECRETARY.

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Dr. J. Endicott was appointed Secretary.

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ROSS A. HADLEY TO REPRESENT F.F.M.A.

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Dr. Hodgkin requested that Ross A. Hadley be asked to attend meetings of the Executive and to represent the interests of the F.F.M.A. in the absence of Dr. Hodgkin himself. This is agreed.

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EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS

WEST CHINA UNION UNIVERSITY.

New York, December 9th, 1920.

MINUTES.

The Executive Committee of the Board of Governors of the West China Union University met in the rooms of the American Baptist Foreign Mission Society, 276 Fifth Avenue, New York City, on Thursday, December 9th, at 10 a.m.

The following members were present:-

- Mr. Mornay Williams (Chairman),
- Mr. Ross A. Hadley (representing Dr. Hodgkin),
- Rev. Frank Anderson,
- Mr. George Vaux, Jr.
- Rev. James Endicott, D.D.

Rev. E. W. Wallace, B.A., B.D., General Secretary of the West China Christian Educational Union, was present and, by vote, was made a Corresponding Member.

During the Meeting, Rev. Frank Mason North, D.D., and Dr. J. H. Franklin were also present, when the Treasurer's Statement was made, and both of these members of the Board took part in the discussion which ensued.

Prayer was offered by Mr. Mornay Williams.

COMMUNICATIONS.

A communication was read from the office of the American Baptist Foreign Mission Society, dated July 7th, 1920.

TREASURER'S STATEMENT.

Ex-290.

Mr. Vaux made a lengthy statement on the present financial situation, and made clear that there was a very serious shortage of funds, due, mainly, to heavy demands on land and building account, from the Field, for which no funds have been furnished him. For example, on the Library Building account, over \$9,700 has been spent, but thus far nothing has been received by the Treasurer for this purpose although, in this case, the Board has a promise, made by Mr. Lamonte, of \$15,000 toward the erection of the Library. After a very lengthy consideration of the whole

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matter the following resolution was adopted:-

That, in view of the pressing needs of the University in order to complete buildings now under construction and greatly needed, we urge upon the American and Canadian Boards the immediate payment of not less than Five Thousand Dollars each, on building and land account.

We also recommend to the Board of Governors, the adoption of the following two recommendations:-

(1). That, in the case of special gifts of a general or undesignated character secured by individual solicitation, the same should be regarded as going towards the special obligation accepted by the Board to which the contributor belongs. In the case of gifts specially designated, the same shall be held to be additional to any pledges made by the Boards. In all cases the Board should be informed of the pledge (a copy of the written pledge being sent to them) and their co-operation being secured, if necessary, in collecting it.

(2). Unless an individual Board, or the Board of Governors, shall under-write a particular subscription, no money whatever shall be paid out against the pledge until the money is actually received.

²⁹¹
~~326~~ THE MIDDLE SCHOOL.

The following resolution having been adopted by the Board of Governors, at its meeting in London on July 1st and 2nd, 1920, was considered by the Executive Committee, but no action was deemed necessary at the present time:-

That we ask the President to bring before the Scattergood family the fact that increased cost of building will probably involve an addition of say \$20,000 above the amount so generously provided by them for the Middle School Building.

²⁹²
~~425~~ THE MEDICAL BLOCK.

The resolution of the Board of Governors at its meeting in London, was as follows:-

That we authorize the preparation of the detailed plans and the erection of the building of the Medical Block, subject to the approval of the Senate, and of Dr. Service.

After consideration of the whole building situation at the University, at the present time, it was resolved,

That, in view of the number of buildings now under construction, and of the necessity of proceeding with the Middle School in the near future, we instruct the Senate to delay the construction of the Medical Block, and also delay making purchases of materials for the same.



293 E. W. WALLACE'S FURLOUGH.

The Executive Committee having heard a statement from Mr. Wallace, agreed to his returning to the Field at the regular time, in the Autumn of 1921.

294 ADDITIONAL BUILDERS.

That, in view of the extreme urgency of the need for a Builder to carry out the building program authorized by the Board of Governors and, in view of the special fitness of Mr. W. R. Taylor for the position, we make application again to the Baptist Board for Mr. Taylor's services, and we request the Chairman of the Executive Committee to present the request.

It was also resolved - That the Secretary be instructed to take up the question with the other Mission Boards, of furnishing an additional Builder or, in the case of failure to secure Mr. Taylor, to ask for two new Builders.

295 ANNUAL REPORT.

It was resolved to request Mr. Mornay Williams and Mr. E. W. Wallace to prepare the next Annual Report.

296 PROPOSED INCORPORATION OF THE UNIVERSITY.

Progress was reported, and Mr. Mornay Williams agreed to take the question up with Mr. Gantz, with a view to the carrying out of the decision of the Board of Governors at its recent meeting in London.

297 PROPOSED ADDITIONAL SECRETARIES FOR EDUCATIONAL UNION.

The question of the appointment of additional Secretaries for the work of the Educational Union in West China, was considered at some length, and the following recommendation was adopted:-

We recommend to the Board of Governors, the appointment of an Agricultural Secretary of the Union, and request Mr. Wallace to take up with one, or both, of the Boards in New York, the matter of securing such a man, and report to the next meeting of the Board of Governors.

At this point the Executive Committee accepted the kind invitation of Mr. Mornay Williams to be his guests at luncheon, and it was agreed to continue the discussion of the Agenda during the hour of lunch.

298 JOINT ACTION BY THE BOARDS OF VARIOUS UNION UNIVERSITIES IN CHINA.

The Board, at its recent meeting in London, appointed Mr. Mornay Williams and Dr. James Endicott to meet with similar groups representing other Union Educational enterprises in China, to

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consult as to the advisability of co-operative action covering the interests of all the Union enterprises concerned. The meeting was called at 3:30 p.m., October 28th, in New York City; Mr. Mornay Williams being present to represent the Board of Governors. The following action was agreed upon:-

That we recommend that the five Boards of Trustees unite in the employment of a common secretary who shall have an office, shall keep the minutes and records of the five universities, and shall have such other functions as a committee of five appointed by this body representing the five universities, with the approval of the five Boards of Trustees, shall propose.

That if any of the universities should like to refer to the secretary the keeping of accounts, the collecting of pledges, and the securing of candidates, they be encouraged to do so.

That the pro-rata distribution of costs be referred to the committee already named.

That we recommend to the five Boards of Trustees here represented that they suggest to their Field Boards that they arrange for such a conference as they shall deem best to consider and secure the correlation of their interests and program in China, and to advise what other steps they think their respective Boards at home may unitedly take in addition to the co-operation provided for in the action already taken.

After full consideration the following recommendation was adopted:-

RESOLVED,-That we are heartily in favor of the principle of co-operation and desire to further it in every way in our power, but, in consideration of our present financial condition and our very grave doubt as to whether the maintenance of such an office in New York City would contribute in any appreciable degree in helping it, we do not feel justified in making the outlay necessary.

~~456~~ 299 DATE AND PLACE OF NEXT MEETING.

The Board of Governors, at its last meeting, resolved "That the next meeting of the Board of Governors be held in New York in the early autumn of 1921; the exact date to be settled by the Executive." On discussion of the date, it was discovered that, on the whole, the best interests of the Board would be served by holding the meeting earlier in the year and, on motion, it was resolved.

That the next meeting of the Board be held in New York City, on June 29th and 30th next, and that an Executive meeting be held on June 28th, at the same place.

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A resolution was adopted, of thanks to the Baptist Board for the privilege of using a room in their building, for the meeting of the Executive. Also a cordial vote of thanks to the Chairman, for his very gracious hospitality at luncheon.

Adjournment at 2:30 p.m.

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Ex. 7.

- 300. Appointment of Minute Secretary for Board Meetings.
- 301. Hours of Meeting.
- 302. Consideration of the Agenda of the Board of Governors' Meeting.
- 303. Re Clerical Assistant to Treasurer.- The Executive Committee recommends to the Board that the sum of \$250. be appropriated by the Board and that this sum be placed in the hands of the Treasurer to be expended as seems necessary to him.
- 304. Re Maintenance Budget for 1922.- RESOLVED, THAT the Treasurer, Dr. Endicott and Mr. Silcock be appointed a Committee to prepare the budget for maintenance for the year 1922 to be submitted to the Board of Governors; the net budget to be \$18,250.00
- 305. Re Budget for Land and Buildings.
- 306. Appointment of Chairman......

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EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS
WEST CHINA UNION UNIVERSITY.

New York, December 8th, 1921.

MINUTES.

The Executive Committee of the Board of Governors of the West China Union University met in the Rooms of the American Baptist Foreign Mission Society, 276 Fifth Avenue, New York City, on Thursday, December 8th, at 10:00 a.m.

Devotional Exercises were conducted by Dr. Goucher.

The following members were present -

- Mr. Mornay Williams (Chairman)
- Dr. J. F. Goucher
- Rev. F. Anderson
- Dr. J. Endicott
- Mr. George Vaux, Jr.

Mr. Ross Hadley wrote regretting his inability to be present.

The Agenda as prepared was adopted, on the understanding that members may bring up additional matters.

Communications from the following were presented by the Secretary,-

- (a) Correspondence - Dr. Beech, Mr. Baylis, Dr. Franklin, Mr. Gantz, Mr. Hadley, Mr. Rickard, Mr. Rowntree, Mr. Saywell, Mr. Silcock.

- (b) Minutes of Senate - #1239 to #1293.

307. RE. H. T. SILCOCK.- Resolved, That we recommend to the Board of Governors that Mr. H. T. Silcock be co-opted as a member of the Board of Governors.

308. RE INCORPORATION OF THE UNIVERSITY.- The Secretary read letters received from Mr. Gantz re need of further information and it was brought out that considerable new information had been forwarded to him.

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- 309. RE CONSTRUCTION OF THE MIDDLE SCHOOL BUILDING.- (Item 498 Board of Governors). - No action needed at present.
- 310. RE APPOINTMENT OF STAFF BY BOARD OF GOVERNORS.- (Item 499 Board of Governors). - Resolved, That
 - (1). We agree with the Senate as to the urgent need of additions to the staff of the University,
 - (2). We approve also of the programme as suggested by the Senate as to the enlargement of the staff but to be effective only as the co-operating Boards are prepared to furnish these additions,
 - (3). We also believe that the practicable and safe procedure at the present time is to continue our past and present policy of having the members of the staff of the University furnished directly by the co-operating Boards.
 - (4). If special cases arise requiring any modification of this policy the Board or the Executive Committee may have power to act accordingly.
- 311. RE PROCURING OF RECRUITS FOR UNIVERSITY.- (Item 527, Board of Governors).- Resolved, That we recommend that a Committee composed of Dr. North, Dr. Franklin, Mr. Anderson, Mr. Vaux and Dr. Endicott be requested to consider the question and to report to the Board of Governors.
- 312. RE APPOINTMENT OF DR. JOHN HOWITT TO MEDICAL FACULTY.- (Item 501, Board of Governors).- Mr. Anderson reported that Dr. Howitt is not available.
- 313. REQUEST FOR PHARMACISTS FROM MISSIONS BY BOARD OF GOVERNORS.- (Item 508, Board of Governors).- Resolved, That it is the sense of the Executive that in view of existing conditions it is not practicable to ask for the enlargement of the staff of the University in this direction.
- 314. RE REQUEST THAT THE ARCHITECT RESIDE AT THE UNIVERSITY.- (Item 509, Board of Governors).- The question of the plans which Mr. Ricker should make in order to carry out the decision of the Board of Governors was considered. Resolved, That it is the judgment of the Executive Committee that Mr. Ricker return by way of the Pacific to America and the Secretary is directed to take up the question with Mr. Ricker as to the time at which he shall visit England to consult with the Architect.
- 315. RE MR. RICKER'S FURLOUGH. - As the Senate requested the furlough of Mr. Ricker, we authorize the same to take effect in the Spring of 1922; expenses of travel to be met out of building funds in the Treasury. The Field Treasurer is hereby authorized to advance the necessary amount.

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- 316. RE MEDICAL AND BIOLOGICAL PLANS AND BUILDINGS. - (Item 510 Board of Governors, Senate Minute #1272).- Resolved, That we recommend that further consideration of this question be postponed until we have the opportunity of consulting Mr. Ricker regarding the details.
- 317. RE RELEASE OF MEDICAL EQUIPMENT FUND.- (Item 511, Board of Governors).- Resolved, That the Treasurer be authorized to advance the sum of \$2,000 gold from funds on hand and that he be requested to communicate with the A.B.F.M. and M.E.M. Boards and to ask if these Boards can furnish the sum of \$1,000. each to meet this expenditure.
- 318. RE REQUEST FOR SCHOLARSHIP FOR DR. LILJESTRAND UNDER ROCKEFELLER FOUNDATION.- (Item 512, Board of Governors).- The Secretary reported having written to Secretary of the China Medical Board.
- 319. RE ADDITIONAL EXPENDITURE ON ADMINISTRATION BUILDING.- (Item 513, Board of Governors).- Resolved, That action be postponed until the return of Mr. Ricker.
- 320. RE PLANS FOR PRESIDENT'S HOUSE.- (Item 515, Board of Governors). Resolved, That the Secretary be instructed to write the Architect reaffirming the action of the Board as to President's house.
- 321. RE CHRISTIAN COLLEGE FOR WOMEN IN CHENG TU.- (Item 522, Board of Governors).- Resolved, That the Senate be requested to furnish the Board with a statement as to the source of funds for carrying forward the work and any other details that it may be desired to communicate.

~~322x~~ Meeting adjourned at 12:30 p.m. after accepting the Chairman's invitation to lunch with him at Aldine Club.

 Meeting re-assembled at 2:00 p.m.
 Mr. Mornay Williams led in prayer.

- 322. REPORT OF SPECIAL COMMITTEE ON PREPARATION OF ANNUAL REPORT.- The Chairman reported for the Committee and stated that five hundred copies had been printed and that the bulk of these had been distributed among the various co-operating Boards and to members of the Board of Governors and others interested. A cordial vote of appreciation to the Committee was adopted.
- 323. RE SCHOLARSHIP FOR DR. A. E. BEST.- The Secretary reported for information that the following action had been taken by the China Medical Board of the Rockefeller Foundation:-
 "Resolved, that Dr. A. E. Best be designated to receive a fellowship for medical study in America during the year 1921-22, with stipend of Five hundred dollars (\$500), it being understood that there shall not be additional charges for either tuition or travel."

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324. The Treasurer reported certain correspondence with Dr. Beecha and others re making remittances to China, growing out of action taken in Item 471, of the Board of Governors. Resolved, That the Treasurer be authorized to open an account with the Associated Mission Treasurers at Shanghai and after consultation with the Senate to put plan agreed to into operation and to report to the next meeting.

325. RE COMING OF MR. T. P. CHANG TO ENGLAND AND AMERICA.- (Item 525, Board of Governors). The Treasurer reported correspondence regarding this item. Resolved, That the attention of the Board of Governors be called to the situation created and instructions be secured.

326. TIME AND PLACE OF NEXT MEETING OF THE BOARD OF GOVERNORS.- The Board of Governors at its last meeting Resolved, That the Board accept the invitation of Mr. Vaux to hold the next meeting in Philadelphia, and that the dates of the meeting be left to the Executive Committee to determine.- Resolved,
That the next meeting of the Board be held in Philadelphia on October 19th and 20th next, and that an Executive meeting be held on October 18th at the same place.

327. A cordial vote of appreciation to Mr. Mornay Williams for his generous hospitality in matter of luncheon was adopted; also a vote of thanks to the Baptist Board for use of their Rooms for Committee work.

328. Resolved, That when we adjourn we adjourn to meet at call of Chair.

Meeting adjourned at 3:15 p.m.; Dr. Endicott leading in prayer.

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March 2nd, 1922.

- 329. Report of Treasurer.- The Treasurer reported having corresponded with the Associated Mission Treasurers at Shanghai, and that an account will be opened with them in the near future. He also reported that Mr. Lamont has forwarded \$5,000. on account of Library Building. Further, the Treasurer gave financial statements showing the state of the Treasury on December 31st, 1921.
- 330. Re Invitation to Dr. Joseph Taylor to attend the next meeting of the Board of Governors.
- 331. Re Representation of University at the National Christian Conference to be held in Shanghai, May 2nd to 11th.
- 332. Re Admittance ~~of~~ Women to the University.
- 333. Re Creation of Office in New York City in order to secure men and Money for the University.

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EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS.

WEST CHINA UNION UNIVERSITY.

New York, June 29th, 1922.

MINUTES.

The Executive Committee of the Board of Governors of the West China Union University met in the Rooms of the American Baptist Foreign Mission Society, 276 Fifth Avenue, New York City, on Thursday, June 29th, at 10:00 a.m.

Devotional Exercises were conducted by Mr. Mornay Williams, the Chairman.

The following were present:-

Mr. Mornay Williams (Chairman)
Mr. George Vaux, Jr.
Rev. F. Anderson
Dr. Hodgkin
Rev. J. H. Arnup.

It was explained that Dr. Endicott had been unexpectedly and unavoidably prevented from attendance, and by agreement Mr. Arnup acted as his substitute.

Dr. Henry Hodgkins, a member of the Board of Governors, was invited to sit with the Committee as a corresponding member.

Explanations of absence were read from Rev. Dr. Goucher and Mr. Ross A. Hadley.

The Minutes of the last meeting were presented. As these had been sent out to all members they were taken as read, and approved.

The Agenda as prepared by the Secretary was adopted.

Communications -

(a) Correspondence was read from the following:- Dr. Beech, Dr. Wallace, Frederick Brown, F. Rowntree, Dr. Gamewell, Dr. E. M. North, Mr. Cantz.

Communications (cont'd.)

(b) Minutes of Senate #1337 - #1405, were presented, and having been sent out, were taken as read.

(c) A report was presented of an informal meeting of members of the Board of Governors and Senate who were present at the National Christian Conference in Shanghai, in May. The record was read for information.

334.

Report of Treasurer.- The Treasurer, Mr. Vaux, presented and interim report. He called attention to an unsatisfactory condition of accounts on the field, due to insufficient provision for the work of the Treasurer at the University. Resolved - That we draw the attention of the Boards to the need of an Accountant for the University and ask for suggestions regarding suitable candidates; and that we recommend to the Board of Governors the appointment of a University Accountant whose support would be provided within the Budget of the University as in the case of the Educational Secretary and the Building Superintendent.

335.

Incorporation of University.- A letter was read from Mr. Gantz stating that the Board of Regents, at a meeting held May 25th, 1922, formally voted to grant a provisional charter to the West China Union University.

336.

Application of Mr. Frederick Brown for appointment to the staff of the University.- (See Senate Minute #1372). Resolved, That in accord with the practice of appointments to the teaching staff being made by Mission Boards we are unable to recommend the appointment of Mr. Brown by the Board of Governors; but that the Secretary bring the fact of his application to the attention of the Church Missionary Society, and that the Treasurer make inquiry in regard to the possibility of the Carnegie Foundation undertaking part of his support.

337.

Re Resignation of Dr. E. W. Wallace.- The Committee considered a letter written by Dr. Wallace tendering his resignation as Secretary of the West China Educational Union, also Minute #1381 of the Senate on the same question. It was Resolved, That action on the question be deferred.

338.

Re Terms of Members of Board of Governors.- A communication was read from Dr. E. M. North asking for an interpretation of the regulation of the Constitution touching the election of members of the Board of Governors. Resolved, That in the opinion of the Executive no action is necessary inasmuch as the method of election of members of the Board of Governors by each Mission Board is wholly within its own power.

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Re Utilizing Mission Treasurers at Shanghai on behalf of the University.- The Executive Committee had before it the following Minute (#1388) of the Senate:-

Resolved, That we authorize the treasurer and the president to open an account with the Associated Mission Treasurers in Shanghai in accordance with Minute 324 of the Executive of the Board of Governors; and further be it

Resolved, That we ask, 1. That ~~the~~ the Board of Governors' treasurer establish a sub-treasury with the Associated Mission Treasurers, and

2. That funds intended for use in China be sent immediately upon receipt to the Associated Mission Treasurers to the credit of the sub-treasury, and

3. That authorization be given to the field treasurer to draw on these funds as needed, and

4. That we ask the Committee on Budget here to indicate to the Board of Governors what portion of the Budget is to be forwarded to the sub-treasury with the Associated Mission Treasurers.

The Treasurer reported that full authority for the various actions asked for had been granted, and steps were being taken to carry them into effect.

340.

Re Erection of Medical College Building.- It was reported that the Canadian Methodist Board was now in a position to make financial provision for erecting the Medical College building. On this assurance it was voted that permission is granted to proceed with the building on condition that the Canadian Methodist Mission can furnish a builder satisfactory to the Senate, and further that the Treasurer be authorized to release for this purpose the \$5,000. already advanced by the Canadian Methodist Board for this purpose but temporarily utilized by agreement to finance other projects in connection with the University.

341.

Re Financing of Medical College Building.- Resolved, That as a matter of convenience the erection of this building be financed directly through the Canadian Methodist Mission Treasury on the field instead of through the Treasury of the Board of Governors; but that a full statement of the amount expended be furnished to the Treasurer of the Board of Governors.

342.

Re Release of Mr. Small.- Resolved to endorse the request of the Senate that the Canadian Methodist Mission release Mr. Small for university construction work, at least to the extent of enabling him to superintend the erection of the Medical College Building.

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343.

Re Mr. Rowntree's attendance at meeting of Board of Governors.- The Executive considered the advisability of Mr. Rowntree attending the next meeting of the Board of Governors. Resolved, That in view of the present financial condition of the Board the Executive is unable to advise the expenditure which such a visit would involve. As an alternative we request Mr. Rowntree to have careful consultation with English members of the Board and in addition to submit in writing his own opinions on all issues affecting building operations raised by official action or discussed in correspondence during the past year or more.

344.

Re Mr. Ricker's plans during furlough.- Resolved, (1) That Mr. Ricker be invited to attend the meeting of the Board of Governors in November; (2) That meantime in so far as his plans for holiday permit he should endeavor to familiarize himself with methods of organization management and actual construction as employed by American builders, as opportunity may afford.

345.

Re Appeal for Additional Doctors.- The following resolution of the Senate was considered:- (#1348) That we urgently request the participating missions to make every endeavor possible to secure and send to us seven specially trained physicians for the medical school.

It was reported that the Canadian Methodist Board had recently appointed two additional doctors to the staff of the University. Dr. Hodgkin reported a very promising candidate whose application was now before the Friends' Foreign Mission Board. Resolved - That this appeal be commended to the favorable consideration of all the co-operating Boards.

346.

Re Expenses of Mr. Chang Dao Pin.- The following Minute (#1371) of the Senate was considered:- Resolved, That the treasurer be authorized to advance the money for Mr. Chang Dao Pin's travel as far as Shanghai, for his outfit, and \$25.00 a month to the support of his family, the same to be included in the amount of \$1500. gold this year authorized by the Board of Governors at their last meeting (Min.526) and that additional payments be subject to action by the members of the Board of Governors in attendance at the Shanghai National Conference in May, 1922.

Resolved, That the Treasurer be authorized to advance money to Mr. Chang on account of expenses to an amount not exceeding \$1,500., including sums already advanced by the Treasurer on the Field, provided that the whole amount included within the budget of the University already voted for the year; this being in accord with the agreement reached between members of the Board and of the Senate in informal conference at Shanghai.

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EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS.

WEST CHINA UNION UNIVERSITY.

Philadelphia, October 31st, 1922.

M I N U T E S.

The Executive Committee of the Board of Governors of the West China Union University met in the Friends' Meeting House, No. 20 South Twelfth Street, Philadelphia, on Tuesday, October 31st, at 10:00 a.m.

Devotional Exercises were conducted by Mr. Mornay Williams, the Chairman.

The following members were present:-

Mr. Mornay Williams,
Mr. George Vaux, Jr.
Rev. F. Anderson,
Dr. James Endicott.

Mr. H. T. Silcock, Mr. R. L. Simkin and Mr. F. Rowntree were made corresponding members.

347. Re Death of Dr. Goucher, Chairman of the Board of Governors.-
Action deferred.

348. Appointment of Minute Secretary for Board Meeting.-
Action deferred.

349. Hours of Meeting.- It was recommended that the hours for the meeting of the Board of Governors be -
10:00 a.m. to 12:00 p.m.
2:00 p.m. to 5:00 p.m.
8:00 p.m. to -----

- Mr. George Vaux, Jr., extended an invitation to the members of the Board of Governors to take supper at his home at Bryn Mawr, on Wednesday, on the understanding that an evening meeting would also be held at his home. This invitation was accepted by the Committee with thanks.

350. It was agreed to recommend to the Board that Dr. Burton be asked to address the Board on Wednesday morning after the reading of the Minutes of the Executive Committee.

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Consideration was given to the Maintenance Budget for 1923. The Treasurer also presented a Trial Balance Sheet.

It was agreed to adjourn at 12:30 p.m. and to meet at 2 p.m.

351.

RESOLVED, That in view of the statement made to the Executive Committee by Mr. Simkin, to the effect that on February 7th, 1922, a satisfactory trial balance of the books on the Field for the years 1918, 1919 and 1920, had been secured, and that further work on the accounts for 1921 had also been accomplished, the Treasurer be requested to write to the field asking that a copy of these accounts be sent to him at the earliest possible moment.

The meeting adjourned at 12:30 p.m.

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The meeting opened at 2 p.m.; Mr. Simkin leading in prayer.

352.

Re Maintenance Budget.- The Committee continued consideration of the Maintenance Budget, and the following was adopted:-

"The Executive Committee transmits herewith the Budget estimates for 1923 as received from the Senate under their Minute No. 1423. From this paper it will be observed that the total amount asked for is \$33,961. Gold.

There are included in the estimates certain very important capital expenditures, including \$4,970. Mex. for the purchase of grave land included in the University site; \$4,000. Mex. to establish a fund for the assistance of Chinese teachers in erecting their own dwellings, and \$3,200. Mex. for the general capital expenditures of the Property Committee. In addition to this there are a number of other capital expenditures of varying amounts aggregating more than \$10,000. There has not been included any allowance for a heating system in the administration building, which is viewed by Dr. Beech and others on the Field as a vital requirement at the present time.

All estimates have been made upon the basis of gold meaning two for one, which is more liberal than the present state of exchange justifies.

In view of the straitened condition of the finances of all of the Boards, the Executive Committee would recommend to the Board of Governors the following method of handling the situation:

That the two English Boards be asked jointly for the sum of \$3,000. being the amount which they have already indicated they will be

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able to contribute at the present time, and that each of the three Boards on the American continent be asked for \$6,000., making a

Grand total of\$21,000.00

Deduct expenses under the Board of Governors, viz:

President's salary.....	\$3,000.00	
Treasurer on the Field, salary, travel, etc.	2,000.00	
Educational Secretary.....	3,000.00	
Mr.T.P.Chang return travel, etc.....	700.00	
Miscellaneous expenses of the Board of Governors, including travel, treasurer's assistance, etc.	1,250.00	9,950.00

For Budget on the Field..... \$11,050.00

This amount may possibly produce \$20,000. Mex.

In so much as we do not know the importance of the various demands which are included in the Budget, our recommendation is that this sum be reported to the Senate for them to allocate as they may see fit."

353.

Re Invitation to Architect to attend meetings of the Executive Committee and of the Board of Governors.- RESOLVED, THAT the action of the Secretary, Dr. Endicott, taken at the request of the Chairman of this Committee, in cabling to the Architect, Mr. Fred Rowntree, requesting his attendance at this meeting of the Executive Committee and of the Board of Governors beginning tomorrow, be approved, ratified and confirmed.

The Meeting adjourned at 5:10 p.m.; Mr. Mornay Williams leading in prayer.

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EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS

WEST CHINA UNION UNIVERSITY.

New York, November 24th, 1922.

MINUTES.

The Executive Committee of the Board of Governors of the West China Union University met in the Rooms of the American Baptist Foreign Mission Society, 276 Fifth Avenue, New York City, on Friday, November 24th, 1922, at 10 a.m.

Devotional Exercises were conducted by Mr. Mornay Williams.

Mr. Mornay Williams was elected Chairman of the Executive Committee for the year.

The following members were present:-

- Mr. Mornay Williams,
- Rev. Dr. James Endicott,
- Rev. F. Anderson,
- Rev. Dr. R. A. Ward.

COMMUNICATIONS -

(a) Communications were read from the following:-
Dr. Beech, Dr. North, Dr. Franklin, Mr. Ricker.

(b) Apologies for absence were read from Hon. N. W. Rowell, K.C., and Mr. Vaux.

354. Budget for 1923.- (Minute #556, Board of Governors.)-
RESOLVED, THAT the Budget of \$21,000. as recommended to the co-operating Boards by the Board of Governors, be adopted.

355. Re Building Superintendent.- (Minute #549, Board of Governors)
The question referred by the Board of Governors at its recent meeting was considered at length and the following resolutions were adopted:-

- (1) THAT the Executive Committee having received through Dr. Endicott the letter of Mr. R. C. Ricker under date of November 23rd, records as its judgment that it can not see its way clear to comply with the conditions proposed by Mr. Ricker.
- (2) THAT Dr. Endicott be requested to serve as a committee of

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one with power to adjust with Mr. Ricker the matter of his future relationship to the University, in view of Mr. Ricker's intimation of his inability to serve the University as exclusively in the work of building construction as the building program of the University seems to demand at this time.

356. Re Admittance of Women to the University.- (Minutes #545, 550 and 552, Board of Governors.)- No action necessary, pending reports from the various Boards of Missions concerned.
357. Report of Treasurer.- (Minute #554, Board of Governors.)- A communication from the Treasurer was considered, and the Committee concurred in his recommendation that the Treasurer's books be audited at the end of the Calendar year.
358. Resolution of Sympathy with Mr. Vaux.- RESOLVED, THAT the Board of Governors has learned with deep regret of the sudden death of Mrs. James, the Mother-in-law of Mr. Vaux, the Treasurer of the Board, and desires to place on record its profound sympathy with Mr. Vaux and his family in their bereavement.
359. Buildings.- (Minute #560, (a), (b) and (c), Board of Governors.)-
- (a) Re sources of income for additional expense on the Administration Building and for the item included in last year's report and budget for heating Administration Building. RESOLVED, THAT this be referred to the Treasurer and the Secretary with power, provided in their judgment funds are available.
 - (b) Request for \$5,000. gold, approved by the Board of Governors for the erection of one of the wings of the Middle School Building for Science wing. RESOLVED, THAT this be referred to the Treasurer and the Secretary with power, provided in their judgment funds are available.
 - (c) Request for \$4,000. as initial building loan fund for teacher's residences. RESOLVED, THAT the matter be referred to the next meeting of the Executive Committee and that meanwhile -
 - (1) The Secretary notify the Boards of the proposal and request them to inform the Executive whether they have ever made such loans and if so, what *course* their experience would lead them to advise the Executive to take.
 - (2) The President be requested to furnish all needed information regarding the conditions under which such loans would be made.
360. Re Election of Nominee of the A.B.F.M.S.- (Minute #567, Board of Governors.)- No action, pending report from the Baptist Board

Re Procedure to be followed in drawing funds.- (Minute #573, Board of Governors.) - No action necessary at present.

362. Re Office in New York.- (Minute #581, Board of G overnors.) The question was considered but no action was taken, as it was agreed that the matter should be put on the agenda for the next meeting of the Committee in order to secure further consideration.

363. Re Appointment of Bursar for the University.- The Executive considered the qualifications of Mr. W. I. Lacy as indicated to the Board of Governors by the Rev. Dr. North, and also by the Rev. Dr. Ward to the Committee itself. It was RESOLVED to approve the appointment of Mr. W. I. Lacy as Bursar of the University and to leave all details with power to Dr. Ward and the Secretary. The Executive also records its gratitude to God for providing us with a man who appears to be so eminently suited for the position.

364. Re Additional Builder for the University.- A report was received from Mr. Black of the Methodist Episcopal Board, indicating that he had found a prospective new missionary who might qualify for the work of Superintendent of Construction at the University. After consideration it was RESOLVED, THAT the Executive does not see its way clear at this time to employ any new missionaries for this kind of work.

365. The following resolutions adopted by the Senate, September 14th, 1922, were read:-

"John Franklin Goucher, D.D., LL.D., has been associated with the West China Union University since its beginning. His potent influence has been one of our most constructive assets. Everything that concerned the welfare of the university was his intimate concern. He gave painstaking attention to every proposition of the university that was placed before him and was, in not a few instances, the prime mover, or the stimulating influence in our steps of progress. We are largely indebted to his constructive and able leadership for the adoption by the Boards of our original proposition for the union, and for the keen insight and optimistic vision displayed by him as Chairman of our Board of Governors in formulating and deciding upon the policies of the university. From the first organization of our Board of Governors he has been the Chairman of that Board and a member of its Executive Committee. He was never absent from any of the meetings of these bodies unless prevented by illness or absence from the country. He not only gave freely of his time and talent, but also of his money. He strictly refused to permit the university to meet any of his expenses or travel in his work for the university. He gave the money which enabled the Methodist Episcopal Mission to purchase its share in the original site of the university; he contributed funds for the Goucher Unit associated with the university, among which are the Dewey and the Goucher Practice Schools of our university. He has also given very liberally for scholarships to encourage students to look ~~far~~ toward this university for their higher education.

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Among other things Dr. Goucher will be remembered as a great traveler. The continents, that have not been covered by Dr. Goucher in his travels, are very few indeed, if any. Wherever he went, whether in conversation with fellow passengers and friends whom he met in hotels, or in his public addresses, the West China Union University was always one of his favored and favorite themes. He regarded it as one of his children, and we are happy to look to him as one of our fathers to whom we owe much in affection and abiding thanks for his material gifts.

WHEREAS, We have learned with deep regret of the death of John Franklin Goucher, D.D., LL.D., in Baltimore, Md., July 19th, 1922, and are conscious of our keen loss sustained thereby, therefore be it

RESOLVED; THAT we express our high appreciation of the service that Dr. Goucher has rendered us, and give thanks to Almighty God for his potent life and influence in advancing the university, and be it

RESOLVED, THAT we as a Senate endeavor to secure or provide some adequate memorial which will keep the name of Dr. Goucher ever before us, and the memory of his life an inspiration to higher and be it

RESOLVED, THAT we express to the members of his family, to the Methodist Episcopal Board, whose representative he was on the Board of Governors, and to the Board of Governors, our sincere sympathy in the loss which they have suffered by his going away, and be it further

RESOLVED, THAT a copy of these resolutions be sent to the members of his family, to the Methodist Episcopal Board and to the Board of Governors, and that they be published in the West China Missionary News."

A resolution of thanks to the Baptist Board for the accommodation afforded the Committee in the use of their Rooms, was adopted.

The Meeting adjourned at 12:30 p.m.

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EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS
WEST CHINA UNION UNIVERSITY.
TORONTO, SEPTEMBER 25th, 1923.

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MINUTES.

FIRST SESSION.

The Executive Committee of the Board of Governors of the West China Union University met in Room 513, Wesley Buildings, 299 Queen St. West, Toronto, on Tuesday, September 25th, at 10:00 a.m.

Devotional Exercises were conducted by Mr. Mornay Williams, the Chairman.

The following members were present:-

- Mr. Mornay Williams
- Rev. F. Anderson
- Mr. H. T. Silcock
- Rev. Dr. J. Endicott
- Mr. George Vaux, Jr.
- Hon. N. W. Rowell, K.C.
- Rev. Dr. R. A. Ward.

- 366. Minute Secretaries.- RESOLVED, to recommend to the Board that Dr. Endicott and Mr. Silcock act as Minute Secretaries.
- 367. Hours of Meeting.- RESOLVED, that the Executive adjourn at 12:5 p.m. and reassemble at 2:00 p.m.; and that the Board assemble at 10:00 a.m.
- 368. Ratification of Nomination of Prof. H. B. Robins.- RESOLVED, That the nomination of Professor H. B. Robins, Ph.D., as a representative of the A.B.F.M.S. be approved.
- 369. Consideration of Agenda.- RESOLVED, That the Agenda for the Board as prepared and amended, be adopted.

The Meeting adjourned at 12:45 p.m.

SECOND SESSION.

The Executive re-assembled at 2:30 p.m.

Hon. N. W. Rowell, K.C., led in prayer.

- 370. Maintenance Budget.- RESOLVED, to recommend to the Board the following resolution:-

RESOLVED, That we ask the Boards for the same amounts as last year, namely \$21,000.; being \$6,000. from each of the three Canadian and American Boards, and \$4,000. from the two

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English Boards combined; that of this total \$15,000. be set apart for use on the Field, being an increase of \$3,950. over the appropriation for 1923, or \$2,950. after meeting the deficit of \$1,000. for 1922; and that the Board of Governors retain for its own use \$6,000. together with the balance saved on home expenditure for 1923.

371. Report of Treasurer re Procedure to be followed in drawing funds.- The Treasurer reported that he had been making remittances in bulk through the Mission Treasurers in Shanghai, to be subject to draft from Chengtu, and that so far the plan seemed to have been working satisfactorily. (Board of Governors, 1922, #573.)

372. Absence of Reports for Meeting of the Board of Governors.- RESOLVED, That we recommend to the Board of Governors the following resolution:-

RESOLVED, That we regret the difficulty under which the Board has labored this year owing to the fact that we have no report from the President nor from the Senate, and that the Treasurer has received no audited financial statement for several years;

And that we request the President to secure that his report and the report of the Senate reach the two Secretaries not later than August 1st in any year (or not less than six weeks before the Board meets, if the Board Meeting is held earlier than the end of September, in which case the Secretary will notify the President of the date of meeting;

And that we request the President to see that an audited financial statement to date for each year since the last audited statement was sent in, be forwarded at once, and that hereafter an audited financial statement for each year be forwarded not later than March 1st following;

And that the Secretary be instructed to cable the President at once drawing attention to the difficulty under which the Board has met owing to the absence of a report from the President and the Senate, and of any financial statement, and requesting that the reports be forwarded at once for consideration by the Executive.

373. Request for Initial Building Loan for Chinese Teachers' Residences.- After consideration by the Executive, and in recognition of the great importance of the subject, RESOLVED to recommend to the Board that it remit to the Executive the whole question of such a loan fund, to secure from the field full information so that it may formulate a definite policy, and that it empower the Executive to grant not more than \$5,000. from the income of the J. B. Morrell fund as soon as it secures adequate co-operation on the part of the Chinese.

374. Union Office in New York.- RESOLVED, That E. George Vaux, Jr., (Chairman), Dr. Ford and Dr. Endicott be a committee to decide howmuch service we can properly secure from the Union.

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University office in New York, with power to conclude any arrangements they may approve.

A resolution of thanks to Hon. W. W. Rowell, K.C., for his hospitality in entertaining the members of the Executive at lunch was adopted.

The Meeting adjourned at 5:25; Mr. Mornay Williams leading in prayer.

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BOARD OF GOVERNORS
WEST CHINA UNION UNIVERSITY.

Minutes of Meeting held in Toronto, September 26th and 27th, 1923.

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FIRST SESSION

The Annual Meeting of the Board of Governors of the West China Union University was held in Room 512, Wesley Buildings 299 Queen St. West, Toronto, Canada.

Hon. H. W. Rowell, K.C., Chairman of the Board, was in the Chair, and opened the session at 10 a.m.

Rev. F. Anderson and Mr. H. T. Silcock led in prayer.

The following members were present:-

American Baptist Foreign
Missionary Society

- Mr. Mornay Williams
Prof. H. B. Robins, Ph.D.
Rev. Dr. S. W. Hunt

Friends' Foreign Mission
Association

- Mr. H. T. Silcock, M.A.

General Board of Missions,
of the Methodist Church, Canada

Rev. Dr. J. Endicott
Hon. H. W. Rowell, K.C.
Chancellor R. P. Bowles.

Board of Foreign Missions of the
Methodist Episcopal Church, U.S.A.

Church Missionary Society

Rev. Prof. F. Anderson, M.A., D.D.

Co-opted Members

Sir Joseph Flavelle, Bart.
Rev. Dr. W. M. Rice
Mr. George Vaux, Jr.
Rev. Dr. R. A. Ward
Mr. James Wood, M.A.

Communications - (a) Apologies for absence have been received from - Dr. North, Canon Devereux, Mr. L. Wilson Harris, Sir Michael Sadler, Mr. B. Willis Beede, Rev. C. T. Munley.

(b) Other communications have been received which will come up at appropriate places on the Agenda.

(c) Senate Minutes #1426 to 1596, inclusive, have been received.

RESOLVED, That these communications be taken as read.

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The Minutes of the Executive Meeting held at New York, November 24th, 1922, were read,

The Minutes of the Executive Meeting held at Toronto, September 25th, 1923, were also read, and it was

584. RESOLVED, That these Minutes be approved.

585. Dr. Endicott reported that in accordance with the instructions of the Executive Committee, he interviewed Mr. Ricker, who tendered his resignation, which was accepted. RESOLVED, That the action as set forth in the Minutes be approved.

586. Appointment of Minute Secretaries.- RESOLVED, That Dr. Endicott and Mr. Silcock act as Minute Secretaries.

587. Hours of Meeting.- RESOLVED, That the hours for the meeting of the Board of Governors be -
10:00 a.m. to 12:30 p.m.
2:00 p.m. to 5:00 p.m.

588. Resignation of Dr. Wallace.- Dr. Endicott reported that Dr. Wallace had already severed his connection with the University in order to take up his work in Shanghai. RESOLVED, That we refer the matter of the appointment of the new Educational Secretary and interim arrangements to the Executive Committee with power.

589. Absence of Reports for Meeting of the Board of Governors.- RESOLVED, That the resolution submitted by the Executive be referred to a sub-committee for consideration in the light of the morning's discussion. Sir Joseph Flavelle, Dr. Ward and Mr. Vaux were appointed as the sub-committee.

590. Appointment of Mr. W. I. Lacy as Bursar.- Correspondence on this matter, reporting Mr. Lacy's withdrawal, was presented. RESOLVED, That the correspondence be referred to the sub-committee appointed in our previous minute.

The Treasurer presented statements of Receipts and Disbursements and Summary of Balances for the year 1922 and for January 1st to August 31st, 1923.

The Meeting adjourned at 12:35 p.m.; Dr. Rice leading in prayer.

SECOND SESSION.

The Board re-assembled at 2:00 p.m.

Mr. James Wood led in prayer.

The Minutes of the First Session were read and confirmed.

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The sub-committee appointed in Minute 589 made a preliminary verbal report, which was discussed.

591. Report of Treasurer.- The Report of the Treasurer was further considered, and it was
RESOLVED, That the Report of the Treasurer be received.
592. Architect's Account Authorized.- RESOLVED, That the Architect's account be approved as stated by the Treasurer, and authorized for payment.

The Report of the Architect was presented.

593. Superintendent of Construction.- RESOLVED, That the matter of appointment of a new Superintendent of Construction be referred to the Executive Committee with power, and that it be requested to secure at the earliest possible date continuous and adequate resident superintendence of building construction; cost for same to be charged against current appropriations or capital account for buildings.
594. Medical Building.- RESOLVED, That the Medical Building be referred to the Executive Committee with power, in case it may be necessary to proceed with the building before the next meeting of the Board.
595. Library Building.- RESOLVED, That Dr. North, Dr. Ward and Mr. Vaux be requested to keep in touch with M. Lamont, looking to the completion of the Library Building at the present advanced costs.

In view of the statement made by the Treasurer, no action is needed on Senate Minute #1519.

Pursuant to Minute #583 of the Board, it was reported that Mr. Williams and Mr. Gantz passed the plans for the Middle School Chapel, and the plans were presented to the Board and accepted.

596. Clock Tower.- The Board of Governors desires to place on record its deep appreciation of the generous proposal of Dr. J. Ackerman Coles to provide a tower with bell and clock in connection with the entrance gateway of the University. Funds are not available at present for the suitable architectural setting appropriate for such a gift, but we earnestly hope they may be found in the not distant future. In view of the importance of such a structure to the total architectural scheme of the University -
RESOLVED, That the Executive Committee be authorized to proceed with its construction as soon as funds are provided.
597. Nomination Committee.- RESOLVED, That the following be appointed a Nomination Committee to bring in names for Officers of the Board and the Executive:- Dr. Ward, Dr. Hunt, Dr. Endicott, Mr. Silcock, Dr. Anderson.



The Meeting adjourned at 5:10; Dr. Hunt leading in prayer.

THIRD SESSION.

The Board re-assembled at 10:00 a.m., on Thursday, September 27th, 1923.

Rev. Dr. R. A. Ward led in prayer.

The Minutes of the Second Session were read and confirmed.

- 598. Publicity and promotion of Interest.- RESOLVED, That the Executive Committee be asked to consider the whole matter of publicity with a view to securing continuous and increased interest among the constituencies of the co-operating Boards, and in this connection we remit to them with power the suggestion that if an English architectural journal decides to issue illustrations of the University Buildings, advantage be taken of this to publish a pamphlet with perspective and other drawings of our Buildings.
- 599. Maintenance Budget.- RESOLVED, That we ask the Boards for the same amounts as last year, namely \$21,000; being \$6,000. from each of the three Canadian and American Boards and \$3,000. from the two English Boards combined; that of this total \$15,000. be set apart for use on the Field, being an increase of \$3,950. over the appropriation for 1922, or \$2,950. after meeting the deficit of \$1,000. for 1922; and that the Board of Governors retain for its own use \$6,000. together with the balance saved on home expenditure for 1922.
- 600. Appeal for New Workers.- RESOLVED, That Dr. Rice, Dr. Robbins, Dr. Bowles and Dr. Anderson be requested to prepare a Minute on this subject for presentation to our next session.
- 601. Adding Chinese Teachers to Staff.- RESOLVED, That Minute #1543 be referred to the foregoing sub-committee.
- 602. Additional Steps for Financing Present Needs of the University.- RESOLVED, That the Executive Committee be requested to take steps for seeking directly as well as through appropriations from the co-operating Boards those resources necessary for the present expanding life of the University, any such steps taken being related fully to the procedure of any co-operating Board whose constituency may be involved.
- 603. Reimbursing F.F.M.A. for services of Mr. J. H. Morrison.- RESOLVED, That the Treasurer be authorized to pay the F.F.M.A. Mex. \$2022.40, from such funds as he may have at his disposal.
- 604. Incorporation of the University.-Dr. Endicott reported correspondence from Mr. Gantz and others on this subject.
RESOLVED, That the matter be referred to the Executive with power to act if any action should become necessary.

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605. Sub-Committee to examine Constitution and By-laws, continued.- RESOLVED, That the sub-committee appointed last year (#542, Mr. Gantz, Mr. Vaux and Dr. Rice were appointed) be continued and asked to report to the Executive.

The Board adjourned at 12:10 p.m.; Chancellor Bowles leading in prayer.

FOURTH SESSION.

The Board re-assembled at 2:30 p.m.

Mr. Barnaby Williams led in prayer.

The Minutes of the Third Session were read and confirmed.

606. Boxer Indemnity Money.- RESOLVED, That Senate Minute #1561, be referred to the following sub-committee: Mr. Silcock, Hon. W. F. Howell and Rev. C. T. Manley.

607. Qualifications for Membership on Senate.- RESOLVED, That the procedure outlined in Senate Minute #1560 be approved.

608. Limitation of Numbers of Senate Members.- RESOLVED, That we interpret the Constitution to mean that the Senate should nominate a limited number of those eligible under the previous Minute, and that we ask the President to report with his suggestions.

609. Appointment of Faculty Representatives on the Senate.- The following list was adopted:-

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| Byrne, P. H. | Kern, D. S. | Service, C. W. |
| Best, A. E. | Kilborn, L. G. | Cimkin, R. L. |
| Brocken, E. H. H. | Larkin, C. H. | Stewart, J. L. |
| Brown, E. G. | Lewis, S. | Stubbs, C. E. |
| Carscallen, C. R. | Liljestrand, F. H. | Taylor, J. |
| Crawford, L. M. | Lindsay, A. W. | Taylor, H. H. |
| Dickinson, F. | Mason, E. H. | Thompson, J. E. |
| Dye, D. S. | Morse, J. R. | Wilkinson, A. H. |
| Foster, C. L. | Mallett, M. J. | Wilford, E. C. |
| Humphreys, J. C. | Neumann, G. B. | Yang, S. C. |
| Johns, A. E. | Pelops, D. L. | Yates, M. F. |
| Kelly, C. B. | Swdon, S. W. | |

610. Appeal for New Workers.- RESOLVED, That the Board of Governors adopt for record and for transmission to the co-operating Church Boards, the following Minute concerning the need for additions to the staff of the University:-

Year after year there have come to the Board of Governors, from the University Senate, urgent appeals for additions to the teaching staff. Meanwhile an elaborate and costly building program is gradually approaching completion and the student body is growing rapidly, all without the

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prospect of definite increase in the teaching personnel.

In the view of the Board of Governors, the future of the University is seriously at stake. Further appointments to the teaching staff at an early date are urgently imperative. Accordingly, the Board of Governors earnestly requests each of the co-operating Church Boards to review its total contribution to the University staff in the light of its relative responsibility and to make the most earnest effort during the current year to supply one or more additions. The Church Boards should not be staggered by the large number of additions requested by the Senate, but should by all means see to it that some actual addition is made during the current year, particularly in Education, Religion and Medicine. The Church Boards, moreover, should give heed to the recommendation of the Senate that each Board should undertake to appoint at least one qualified Chinese teacher before the beginning of the school year in the Autumn of 1924.

RESOLVED, further, that the Executive of the Board be instructed to follow up this action by specific negotiations concerning staff with each of the co-operating Church Boards.

Appended to this Minute, for the information of the co-operating Boards is a copy of the Senate's ~~xxxxxx~~ recent request for additions to the University staff.

(Senate Minute, #1590) RESOLVED, That we ask for the following additional members of the staff from the Board of Governors and the home boards.

Arts - Two teachers, men or women, whole time for English Department.

Science - Four men as follows:

1. Applied Biology - It is anticipated that Mr. Harold Brown will be appointed for this department.
2. Physics - Practical engineering, especially in the field of electricity.
3. Chemistry - Industrial Chemistry and metallurgy, or organic chemistry.
4. Geology and Geography - Temporarily supplied by Mr. C. L. Foster.

Religion - Two additional men appointed by the home boards. It is anticipated that Mr. Paul H. Johnson will be appointed to this faculty.

Medicine - Eight additional members, listed in order of urgency; but it is desired that no available candidate should be held back because men higher up in the list cannot be secured:

1. Eye, ear, nose and throat diseases.
2. Preventive medicine and public health.
3. Pathology and bacteriology.
4. Tropical diseases.
5. Pharmacology and toxicology.
6. Pharmacy and materia medica.
7. Internal medicine (nervous and mental diseases.)
8. Embryology and histology.

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Athletic Director - A well trained athletic director with qualifications of Christian leadership is one of our most imperative needs. Other qualifications being equal a graduate physician is preferred for this work.

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Bursar - A treasurer, accountant, registrar and general business man is asked for under this title and it is hoped that this member of our staff can be appointed directly by a mission board in accordance with the rule that maintains for nearly all the members of our staff. Failing that, we ask that he be sent out by the Board of Governors and that the Budget be increased above this year's askings of \$26,500. to admit of this salary.

Builders - We continue the asking of last year for two builders to carry forward the building program of the university. Under this heading we repeat the former request of the Senate, Minute No. 1516, that Mr. Walter Small be appointed to work here at the university on his return from furlough, the erection of the medical building to have first place in his program.

(Senate Minute, #1595) The Faculty of Education Appeal to the Board of Governors for New Workers.

1. We want to select men from those already on the field for work in the Faculty of Education. It is sincerely hoped that the Home Boards will continue to send well prepared men to West China for educational work, and will at the same time encourage the mission authorities on the field to appoint from among these such men as shall be required to advance the work of teacher preparation in the University.
2. As an exception to the selection of men already on the field, and inasmuch as we have no control over women workers, we respectfully request that the Board try to secure for us a single woman of considerable experience in Primary School work, and with high academic qualifications, to take charge of our Primary School Practice Teaching. This need is pressing.
3. This Faculty hopes to make large use of Chinese teachers. We trust the Board of Governors will look favourably on a large salary budget for our Chinese staff. These must be highly trained men, and will require high salaries, though far less than the amount required by a foreign teacher.
4. As a total staff, we look forward to five foreigners and five Chinese, giving approximately full time. Counting out furloughs, this will mean only a sufficient number to carry on.
5. The Faculty looks forward to return to the field of Mr. Harry Silcock. The absence of Mr. and Mrs. Sawdon from the work will make the years 1924-25, and

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25-26 difficult years. We are counting on the appointment to the University of Mr. Dudley, Mr. Clarke and Mr. Soper.

6. The policy of doing Normal School work in such centres as Fowchow, Hsinchow and other centres makes the work of University work in education very pressing. These Normal schools which require teachers trained. We can have little hope of recruits from down river, and this is the only centre which contemplates advanced work in education.

611. Successor to Dr. Elliott.- The Board of Governors deeply regret the resignation of Dr. Elliott, and the loss to the University of his most valuable services. They would be most grateful if the C.M.S. would endeavor to find a man to fill his place, and to arrange for his support.

A letter was received from Mr. Gutz, relating to the sub-committee appointed in Minute #605, but no further action was required at present.

612. Admission of Women to the University.- The following was submitted and it was

RESOLVED -

1. In the opinion of the Board, Minutes Nos. 550 does not set forth as clearly as is desirable the final decision of the Board at its last meeting, which was that the question of the policy to be adopted by the Board in reference to the admission of women to the University should not be decided until after communication with the co-operating Boards and the Women's Boards concerned and their views had been ascertained, and that the whole question of principle should come up for review at the present meeting of the Board, providing the necessary information had been obtained.

2. The Secretaries of the Board have reported that Minutes Nos. 545 and 550 were duly forwarded to the co-operating Boards and to the Women's Boards concerned, but so far only one of the Women's Boards has replied, and final answers have not yet been received from all the co-operating Boards, and that no report has been received from the President in reference to action taken upon the field upon Minute No. 550, of last Board.

3. That the Board reaffirms the decision of the last Board Meeting that the policy should not be determined until answers are received from all the Boards concerned and the Board is of the opinion that when these answers are received a conference should be held between the representatives of the co-operating Boards and the Women's Boards concerned, with a view to formulating a policy that may be submitted to the Board at its next meeting, for consideration and action.

4. That in the meantime no action should be taken upon the field, except in conformity with Resolution No. 550, nor

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should any expenditures be made which would hamper the freedom of the Board in dealing with the matter after information and conference above provided.

5. That the Secretaries be instructed to communicate with the co-operating Boards and Women's Boards which have not sent in any final or considered opinion on the matter, requesting a report at the earliest practicable date.

6. That the Executive Committee be instructed to take all such action as may be necessary to give effect to this resolution.

613. Election of Chairman.- On the unanimous recommendation of the Nomination Committee it was RESOLVED, That the Secretaries be instructed to cast a unanimous ballot for Sir Joseph Flavelle as Chairman of the Board for the ensuing year.

614. Vote of Thanks to Hon. N. W. Russell.- RESOLVED, That we express our hearty appreciation and deep sense of gratitude to Hon. N. W. Russell for his service as Chairman of the Board.

615. Election of Officers.-
Vice-Chairmen - Sir M. E. Sudler
 Dr. F. M. North

Secretaries - Dr. James Endicott
 Mr. H. T. Silcock

Treasurer - Mr. George Vaux, Jr.

EXECUTIVE COMMITTEE.

- Dr. James Endicott, Secretary
- Dr. F. Anderson
- Sir Joseph Flavelle
- Mr. H. T. Silcock
- Mr. George Vaux, Jr.
- Dr. R. A. Ward
- Mr. Mornay Williams.

Dr. Endicott reported the Fellowship granted by the China Medical Board to Dr. S. H. Liljestrand, and his letter of thanks.

616. Memorial to Dr. Gaucher.- Inasmuch as the President has written requesting the co-operation of the Board in the Senate's efforts in this direction, RESOLVED, That the Secretaries be instructed to correspond with Dr. Beech and ascertain what form he suggests the co-operation of the Board should take.

617. Annual Report to Mission Boards.- RESOLVED, That this matter be referred to the Executive Committee to be dealt with when reports are received from the field.

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618. Election of Co-opted Member of the Board.- RESOLVED, That Dr. C. C. B. Bardsley be re-elected.

619. Plans for Educational Building.- RESOLVED, That the plans be approved, subject to receiving the approval of the family of the donor and of the Senate.

620. Next Meeting of the Board.- RESOLVED, That the next meeting of the Board be held in England early in July, 1924.

621. Report of Committee on Absence of Reports from the field.- Your Committee on the matter of reports from the administration of the University beg to report on the following action (#572) of the Executive Committee:-

"RESOLVED, That we regret the difficulty under which the Board has labored this year owing to the fact that we have no report from the President nor from the Senate, and that the Treasurer has received no audited financial statement for several years;

And that we request the President to secure that his report and the report of the Senate reach the two Secretaries not later than August 1st in any year (or not less than six weeks before the Board meets, if the Board Meeting is held earlier than the end of September, in which case the Secretary will notify the President of the date of meeting);

And that we request the President to see that an audited ~~and~~ financial statement to date for each year since the last audited statement was sent in, be forwarded at once, and that hereafter an audited financial statement for each year be forwarded not later than March 1st following;

And that the Secretary be instructed to cable the President at once drawing attention to the difficulty under which the Board has met owing to the absence of a report from the President and the Senate, and of any financial statement, and requesting that the reports be forwarded at once for consideration by the Executive."

We record our judgment that the long delay in furnishing certified accounts to the Treasurer of the Board indicates that the Local Treasurer requires assistance to clear the confusion in the records which has prevented balanced statements being regularly furnished, and to institute changes in methods of accounting which will obviate a repetition of these conditions. Your Committee hopes that this assistance can be secured from available help in Chungtu. We, therefore, recommend (1) That the Board of Foreign Missions of the Methodist Episcopal Church be requested to permit Mr. J. I. Parker to assist the Local Treasurer in completing the needed statements and in instituting practices of accounting which will result in certified accounts being forwarded to the Treasurer of the Board at the end of each

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year. To further the work, we recommend that the Treasurer of the Board prepare a Memo for the guidance of the Local Treasurer indicating the particulars which he desires to secure in the annual certified statements. We recommend that the Treasurer and Dr. Ward be a Committee charged with completing this matter as above proposed or otherwise, and that they be authorized to incur such expenditure as may be necessary for the work which is being accomplished.

We recommend (2) In view of the difficulties which are experienced frequently in securing close co-operation between the administration of the University in China and the Board of Governors, we request the Chairman of this Board, Sir Joseph Flavelle, to take up with President Beech the whole problem of prompt and full report from the officers and senate of the University to the Board of Governors.

622. Re Appointment of Mr. W. I. Lacy as Bursar. - We record the receipt of a letter from Mr. W. I. Lacy through the Secretary of this Board, to the effect that family conditions prevent his acceptance of the position of Bursar. In view of our hope that there can be found in Chengtu sufficient assistance to put the records of the University in such form as may suit the needs of the Governors, we refer with power to the Executive Committee the provision of a Bursar or any other similar assistance such as may be necessary to provide continuously those financial records needed by the Board of Governors.

623. Request for Initial Building Loan. - RESOLVED, That the Minute of the Executive be adopted, with the addition that the Secretary be instructed to communicate at once with the Field and formulate questions so that full information may be available for the Executive without delay.

The following is the Minute (#373) of the Executive:-

"RESOLVED to recommend to the Board that it remit to the Executive the whole question of such a loan fund, to secure from the field full information so that it may formulate a definite policy, and that it empower the Executive to grant not more than \$2,000. from the income of the J. B. Morrell fund as soon as it is satisfied as to details of the scheme and in particular that it secures adequate co-operation on the part of the Chinese."

624. Union Office in New York. - RESOLVED, That the recommendation of the Executive (#374) be approved, with the addition of Sir Joseph Flavelle to the Committee.

The following is the Minute of the Executive:-

"RESOLVED, That Mr. George Vaux, Jr., (Chairman), Dr. Ward and Dr. Endicott be a committee to decide how much service we can properly secure from the Union University office in New York, with power to conclude any arrangements they may approve."

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625. Proposed Committee for Co-ordination and Promotion of Christian Higher Education in China.- Dr. Endicott reported the receipt of a communication from the Committee on organizing a permanent committee for the co-ordination and promotion of Christian higher education in China. RESOLVED, That it be referred to the Executive for investigation, who after study shall if they so determine, ascertain the views of the co-operating Boards in relation to it.

626. Votes of Thanks.- RESOLVED, That we extend to the General Board of Missions of the Methodist Church, Canada, and its staff, our appreciation of the many courtesies extended to us during the time of our meeting, in supplying us with a most comfortable place for holding our sessions, and also with most acceptable clerical assistance.

RESOLVED, That we also convey to Sir Joseph Flavelle, to Hon. W. J. Rowell, K.C., and to Dr James Endicott our individual sense of obligation to each of them personally for his continuing efforts to cause our visit to Toronto be both profitable and delightful.

The meeting closed with prayer.

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EXECUTIVE COMMITTEE
of the
BOARD OF GOVERNORS
of the
WEST CHINA UNION UNIVERSITY.

Minutes of Meeting held in Toronto, September 27th, 1925.
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The Executive Committee met in Room 513, Wesley Buildings, 299 Queen St. West, Toronto, Canada, at 5:00 p.m.

The following Members were present:-

- Sir Joseph Flavelle, Bart.
- Rev. Dr. R. A. Gard
- Mr. George Vank, Jr.
- Rev. Prof. F. Anderson, M.A., D.D.
- Mr. H. T. Silcock, M.A.
- Rev. Dr. James Lindicott.

Sir Joseph Flavelle was asked to take the Chair.

- 375. Mr. Mornay Williams was elected Chairman of the Executive for the year.
- 376. The Executive instructed the Secretary to cable Dr Beoch informing him that his Report has not been received, and urging prompt action.
- 377. Time and Place of next Meeting of the Executive Committee.- It was agreed that the next meeting of the Executive shall be held at the offices of the M.E.H. in New York, on Friday, November 2nd.
- 378. Re Meetings of the Executive Committee.- It was RESOLVED, That it is the judgment of the members of the Executive that meetings should be held quarterly, but that the date of the second meeting this year should be determined at our next meeting in November.

The meeting adjourned at 5:00 p.m.

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EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS
of the
WEST CHINA UNION UNIVERSITY.

New York, December 12th, 1923.

FIRST SESSION.

The Executive Committee of the Board of Governors of the West China Union University met in the Rooms of the American Baptist Foreign Mission Society, 276 Fifth Avenue, New York, N.Y., on Wednesday, December 12th, 1923, at 10:30 a.m.

Devotional Exercises were conducted by Rev. Dr. R. A. Ward.

The following members were present - Mr. Mornay Williams, LL.B., Chairman, Sir Joseph Flavell, Bart., LL.D., Rev. Prof. Frank Anderson, M.A., D.D., Rev. R. A. Ward, D.D., and Rev. James Indicott, D.D.

Rev. Dr. J. H. Franklin was made a Corresponding Member.

Mr. George Vaux, Jr., LL.B., sent regrets at his inability to be present owing to other important engagements.

- 379. Reading of Minutes. - In view of the fact that the Minutes of the previous meeting had been sent in advance to each member they were taken as read.
- 380. Report of Sir Joseph Flavell, Chairman of the Board, re Meetings held in England. - Sir Joseph Flavell reported on his recent visit to England, especially his visit at Oxford and his consultation with Sir Michael Sadler on matters affecting the welfare of the University. Also, on various meetings held in London with groups representing the two Co-operating Boards of Great Britain. He brought from England a most cordial welcome to the Board of Governors to hold their next annual meeting at the Friends' College, Kingsmead, Birmingham.
- 381. Report of the West China Union University. - The report of the West China Union University to the Board of Governors was taken as read, as copies had been sent to the members of the Board.
- 382. Report of the Secretary of Education. - The Secretary was requested to have the report printed and sent to the members of the Board, and to other interested friends of the University
- 383. Appointment of Educational Secretary. - It was RESOLVED
(1) THAT the Treasurer be authorized to pay Mr. Kern's salary for the half time service he has rendered as Acting Secretary of the West China Educational Union, from the time of Dr. Wallace's retirement to the end of the year 1923.

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Appointment of Educational Secretary (cont'd.)

(2) THAT as requested by the Senate Mr. Karn be appointed to perform the duties of Secretary of the Educational Union for the year 1924, giving to the position one-half of his time; the salary for such service to be paid by the Board.

The Board feels, however, that the importance of the work demands a full time Secretary and they, therefore, desire to know if the Senate has any name they wish to suggest for the permanent appointment.

Concerning the recommendation of the Senate (#1510) to form a secretariat as outlined in the report of the Joint Committee of the Cabinet and the Executive of the Educational Union, the Secretary was directed to communicate with the President and procure further information as to the powers of the proposed secretariat that the Executive may have fuller information before taking action.

Consideration was given to the appointment of the Superintendent of Construction.

The meeting adjourned at 1:00 p.m.; ~~Mr. M~~

The members of the Executive were the guests at luncheon of the American Baptist Foreign Mission Society.

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SECOND SESSION

The Executive re-assembled at 2:30 p.m.

Mr. Mornay Williams led in prayer.

- 384. Appointment of Superintendent of Construction. - The Executive resumed consideration of the appointment of Superintendent of Construction, and the Secretary was instructed to cable asking the attitude of the Senate re the appointment of Mr. Arnold Silcock as Building Superintendent, and to secure reply for the February meeting of the Executive.
- 385. Clock Tower. - The matter of securing funds for the Clock Tower was referred to the Chairman, Mr. Vaux and Dr. Ward.
- 386. Publicity and Promotion of Interest. - RESOLVED, That we request Mr. H. T. Silcock to arrange for a suitable number of copies of reprint of an illustrated article concerning the University as published in an English architectural journal; details for this reprint, its cost and method of distribution to be referred to the Secretaries with power.
- 387. Additional Steps for Financing Present Needs of the University. After some discussion the question was left over for consideration at the February meeting of the Executive, in view of the absence of the Treasurer.

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- 388. Sub-committee to examine Constitution and By-laws.- No report
- 389. Appeal for New Workers.- RESOLVED, That a communication be sent to the co-operating Mission Boards asking whether they are in a position to meet some or all of the needs of the University in respect of additional staff.
- 390. Admission of Women to the University.- RESOLVED, That this be referred to the next meeting of the Executive Committee.
- 391. Annual Report to Mission Boards.- The question of preparing the Annual Report to the various co-operating Mission Boards was considered at some length and the following resolutions were adopted:-
 - (1) That Dr. Anderson be asked to prepare in the near future a statement to be sent to each of the co-operating Boards.
 - (2) That the Secretary be asked to arrange as far as possible from time to time for the visit of a personal representative from the Board of Governors to the various co-operating Boards in their annual or other important sessions, where the greetings of the Board of Governors may be conveyed and where messages concerning the work of the University may be brought more personally to the attention of the co-operating Mission Boards.
- 392. Appointment of Bursar.- The matter of the appointment of a Bursar was considered, but the question was left over for a later meeting.
- 393. Proposed Committee for Co-ordination and Promotion of Christian Higher Education in China.- This item was left over for a later meeting of the Executive, and pending the recommendations of the special Committee appointed by the Board to consider this question and that of co-operating in the Union Office in New York.
- 394. Next Meeting of the Board.- RESOLVED, That the next meeting of the Board of Governors be held at the Friends' College, Kingsmead, Birmingham, July 12th to 16th. The Secretary was instructed to convey the cordial appreciation of the Executive and of the Board, of the invitation extended.
- 395. Union Office in New York.- The Committee appointed by the Board (Mr. Vaux, Dr. Ward and Dr. Endicott) reported progress in its negotiations on the question.
- 396. Co-operation of American Friends as an Independent Unit in the work of the University.- Senate Minute #1435 was considered and referred to Mr. Vaux, Mr. Silcock and Mr. James Wood as a special committee, for report.
- 397. Request for Mr. and Mrs. Manly for Middle School.- The Secretary was instructed to forward to the Methodist Episcopal Board the request of the Senate, and to express the hope that the wish of the Senate may be realized.

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398. Refund to University of Outgoing Expenses of Dr. Wallace.- The Committee considered correspondence from the Field relative to the question of refunding to the Board the outgoing and other expenses of Dr. Wallace, and it was RESOLVED to refer the question of the necessary financial adjustment to the Chairman of the Board, the Treasurer and Dr. Ward, with power.
399. Boxer Indemnity Money.- Correspondence was read from various members of the Committee (Mr. Silcock, Hon. N. T. Rowell and Rev. G. T. Manley), reporting progress and the question was again remitted to the same Committee. The Secretary was instructed to express to the Committee the hope that it will act in harmony with its own suggestions to the Executive.
400. University Court.- The question of the establishment of the University Court was considered and the matter was referred back to the Field for further information. The Secretary was requested to suggest that the Senate take no action by conference with Chinese brethren which might embarrass final action by the Board.
401. Services of (Miss) Dr. Stephenson.- The Secretary was instructed to forward to the Methodist Episcopal Board the request of the Senate and to express the hope that as Dr. Canright is no longer available to the Senate, that if possible the request (Senate Minute #1596) be met in this or some other way.
402. Attendance of Members of the Staff of the University at Meetings of the Executive.- The Secretary was authorized to extend to any member of the staff of the University who might be near the place of meeting of the Executive, an invitation to be present at such meeting.
403. Date of Next Meeting.- RESOLVED, That the next meeting of the Executive Committee be held on the second Tuesday in February, in the Rooms of the Board of Foreign Missions of the Methodist Episcopal Church, New York.

The Meeting closed at 5:20 p.m.; Mr. Mornay Williams leading in prayer.