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MINUTES OF ANNUAL MEETING
BOARD OF GOVERNORS
WEST CHINA UNION UNIVERSITY

10:00 A.M., Monday, November 23, 1942
Room 900, 150 Fifth Avenue, New York, N. Y.

List of Members

<u>Board</u>	<u>1942</u>	<u>1943</u>	<u>1944</u>
American Baptist	J. W. Decker	*Forrest Smith	*Albert C. Thomas
American Bapt. Wom. Bd.			*Mrs. F. C. Nickels
Church Miss. Society		Harold G. Anderson	J. G. Barclay
Friends Serv. Coun.	H. T. Silcock	Herbert G. Wood	
Methodist, North	*Bishop H. Welch	H. A. Chaffee	*F. T. Cartwright
Meth. Wom. Div.		*Mrs. F. E. Baker	
		Sallie L. MacKinnon	
United Ch. of Canada	*A. E. Johns	A. E. Armstrong	*J. H. Arnup
United Ch. of Can. Wom.	*Mrs. G. D. Atkinson		
	Mrs. H. D. Taylor		
Coopted	Mrs. J. W. Masland	K. N. Chang	*Mrs. C. R. Carscallen
	Hon. Vincent Massey	*J. H. Franklin	J. H. Endicott
	Sir Michael Sadler	Orrin R. Judd	G. B. Huntington
			*Dean Sage, Jr.

Those whose names are starred were present as were also Dr. Joseph Beech, Chancellor, Mr. C. A. Evans, Mrs. W. Plumer Mills, Mr. Oliver Caldwell, Mr. Charles H. Corbett.

OPENING PRAYER

The meeting was called to order by the Chairman, Bishop Herbert Welch, who called on Dr. Arnup to lead in the opening prayer.

REGRETS

Regrets were presented on behalf of Dr. Decker, Dr. Armstrong and Mr. Orrin R. Judd, for their inability to attend the meeting.

ADOPTION OF AGENDA

Two sets of agenda were presented, one dealing with the regular meeting of the Board of Governors and the other with the meeting to consider the West China Union Theological College. These were reviewed and discussed and it was

G- 1688 VOTED to approve the agenda as presented, using the morning session until 12:45 for the regular meeting of the Board of Governors; reassembling at 2:00 P.M. for the annual meeting of the Board of Trustees, to be followed by a meeting to consider the West China Union Theological College, after which the regular meeting will be resumed.

APPROVAL OF MINUTES

The minutes of the Annual Meeting of the Board of Governors held on November 5 and 6, 1941 at Toronto having been already approved by the Executive Committee at their meeting on May 6, 1942 in New York, no further action was taken on these minutes. But it was

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G-1689 VOTED to approve as circulated the following minutes:

Minutes of the Executive Committee, May 6, 1942
" " " Executive and Finance Committees, June 5, 1942
" " " Executive Committee, June 11 and June 18, 1942

MINUTES OF ANNUAL MEETING OF THE BOARD OF DIRECTORS

The minutes of the Annual Meeting of the Board of Directors held in Chengtu on May 9, 1942 were read in the condensed form sent from the field. (See Appendix A)

The question was raised as to the significance of the item D.192 - 2 "Minister Chang Kia-ngau - informing the President that the Ministry of Education will give the university the special privilege of continuing the Department of Education under the name of Rural Education." It was explained that the training of teachers is a government function, and that the action reported was a device to ease the situation at West China Union University.

The question was raised as to whether any conditions were attached to the gifts from the Ministry of Education (NC\$180,000.00) and from the Provincial government reported in D.192 - 3 & 4. Dr. Beech replied that no conditions were attached to these gifts.

In connection with the statement in D. 193 that the minutes and covering letters dealing with the meeting of the Board of Governors in Toronto on November 5 and 6 had not arrived when the Directors met on May 9, it was explained that these documents were mailed the first week in December, but that owing to the out-break of war, they were greatly delayed and did not reach Chengtu till May 13th.

The following actions were taken in connection with the minutes of the Board of Directors:

G-1690 VOTED to convey the thanks of the Board of Governors to the Ministry of Education and to the Provincial Government for their generous gifts to the West China Union University for the year 1942.

G-1691 VOTED that the Board of Governors associate themselves with the Board of Directors in their expression of appreciation for the loyal services of the staff.

REPORT OF RELIGIOUS ACTIVITIES

The section dealing with West China Union University of the "Report of Religious Activities of the Four Christian Universities, Chengtu" was read for the information of the Board of Governors. Discussion followed but no formal action was taken.

LETTER FROM BOARD OF TRUSTEES IN CHINA

A letter from Chang Kia-ngau, Chairman of the Board of Trustees in China to Bishop Welch, Chairman of the Board of Governors, was read and is attached as Appendix B.

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APPOINTMENT OF FOREIGN PERSONNEL TO UNIVERSITY STAFF

The relation of the Board of Governors to the appointment of the foreign personnel on the staff of the University was discussed by various members of the Board.

The Chancellor advocated the adoption of a more definite policy in regard to foreign personnel. Seriously questioning the validity of the criticism which had been made to the effect that the Mission Boards were more interested in the evangelical character of a teacher than in his academic standing. The judgment was expressed that every appointment should come before the Board of Governors for ratification.

There was a thought that the suggestion had come too late. If the Governors appoint the officers of the University that is as far as it is practicable to go. They cannot appoint the personnel in detail.

The statement was made that the Governors should ask the Mission Boards to consult with a University committee on personnel, before appointing missionaries to be teachers.

At the end of the discussion the following action was taken:

G-1692 VOTED that the Chairman appoint a committee of five, with Dr. Beech as a regular or coopted member, to study the relation of the Board of Governors to foreign appointees on the staff of the University and to report at the next annual meeting.

(Subsequently the Chairman appointed the following persons to this committee:

Mr. D. M. Albaugh
Dr. J. H. Arnup
Dr. F. T. Cartwright

Dr. J. W. Decker
Miss S. L. MacKinnon
Bishop H. Welch, ex-officio
Dr. Joseph Beech, coopted)

SCHOOL OF NURSING

A letter from Dr. Robert E. Brown about the proposed School of Nursing was read, it being indicated that the use of the Baptist Dormitory had been approved provided other buildings were erected to replace the vacated Baptist property. After discussion, it was

G-1693 VOTED that the Board of Governors has heard with interest that the Medical faculty of West China Union University has approved the establishment of a School of Nursing. The Board heartily endorses this action and expresses its judgment that the standard of this School should be that recognized by the China Nurses' Association.

It was reported that no word had come to the Baptist Board about the matter of the dormitory referred to in Dr. Brown's letter.

DEPARTMENT OF CHINESE CULTURAL STUDIES

A letter from President Lincoln Dsang was read explaining that there had been delay in receiving information about the attitude of the Harvard-Yenching Institute and

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that when the information arrived, contracts for the ensuing year had already been negotiated. Every effort would be made, however, to carry out the wishes of the Institute.

G-1694 VOTED that correspondence be continued with reference to the Department of Chinese Cultural Studies and that the matter be referred to the Executive Committee with power.

REPORT OF FINANCE COMMITTEE

The Chairman of the Finance Committee reported in separate stages on the meeting held November 20, as follows:

- (a) The Treasurer's Report (see Appendix C) was declared to be in good condition and was recommended for adoption. It was pointed out that there had been an increase in endowment of \$1,756.95, and hospital equipment to the value of \$4,253.85, and that there was a surplus of \$2,338.44 in the Governors' budget, due partly to increased income and partly to savings. The Committee recommended that this surplus be carried forward to be applied to the Home Administration charges for 1942-43. It was

G-1695 VOTED to adopt the Treasurer's Report and the recommendation that the surplus in the Governors' budget be carried forward and applied to the Home Administration charges for 1942-43.

- (b) The Auditor's Report. It was reported that the Finance Committee had examined the Auditors' Report, had found everything in satisfactory condition, and recommended that it be accepted and approved. It was

G-1696 VOTED that the Auditors' Report be accepted and approved.

- (c) Special Gift of \$5,000 from United China Relief for salaries of staff.

Reference was made to action AB-1410 which alluded to certain appropriations made toward medical work in China. It was

It was explained that the Rockefeller Foundation had made a grant of \$5,000 for sustenance allowance for the staff of Shantung University Medical School, and that this had created complications with the staff of the West China Medical School. Subsequently United China Relief had made an allocation of \$5,000 for the West China medical staff and these two funds had been pooled and used as needed. It was

G-1697 VOTED to express the appreciation of the Board of Governors to United China Relief for this appropriation of \$5,000.

- (d) Communication from Harvard-Yenching Institute

The Finance Committee reported on a communication from the Harvard-Yenching Institute giving notice of the action taken at its Spring Meeting as follows:

"To advise the interested colleges that, if in their judgment the

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emergency has reached a point where they need to begin to draw on the Restricted Fund reserve account, it would be looked on by this Board as something within their discretion and that the Trustees would feel that, in the present circumstances, no restriction should be placed on the application of these funds for whatever purposes seem dictated by the emergency; that the needs are likely to continue for several years and that should be kept in mind in drawing on the fund.

"After a very thoughtful consideration of the factors involved, the Finance Committee

"VOTED that it is the opinion of this Committee that the funds held in reserve by the Harvard-Yenching Institute remain intact for the present, or during the period when the United China Relief functions satisfactorily in providing relief and rehabilitation funds for the work in China; and that the Committee makes this recommendation to the Board, together with an expression of gratification for the action of the Institute."

The Board of Governors considered this report and it was

G-1698 VOTED to approve of the recommendation of the Finance Committee to allow the funds held in reserve by the Harvard-Yenching Institute to remain intact for the present.

(e) Additional Cost of Dental Building

It was stated that the cost of the Dental Building was originally figured at \$3,000, but due to the rising cost of commodities the actual final figure was \$4,000. Various suggestions for meeting the extra cost were made, but the Board took no action, except to refer the matter to the Finance Committee. (See G-1696 below).

(f) Budget Estimates for 1942-43

It was explained that the budget estimates as voted May 6 required adjustment as the charges for services rendered by the Associated Boards had been greatly modified. Also United China Relief has requested that all relief and rehabilitation funds be sent to China thus prohibiting the use of these funds for expenses in the U.S. The Assistant Treasurer suggested the following ways of meeting the anticipated deficit of \$8,155.71:

Deficit		8,155.71
(a) Surplus 1941-42	\$2,338.44	
(b) Endowment Income		
Stabilization Fund	1,000.00	
(c) Permanent Reserve	1,000.00	
(d) Request the Field to Appropriate balance from Accounts Payable of unused appropriations on hand (29,773.32)	3,817.27	8,155.71

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In lieu of (d) authorization might be given to operate on the proposed budget with the hope that credits for Administration may be secured in the assurance that sufficient balances in (b) and (c) will be ample protection.

After discussion, it was

G-1699 VOTED to refer back to the Finance Committee with power the matter of the additional cost of the Dental Building and the budget estimates as presented above.

RECESS

At this point the Board of Governors took a recess till 2:00 P.M. and on reassembling held a meeting of the Board of Trustees (see separate minutes) followed by a meeting to consider the West China Union Theological College (see separate minutes). At the conclusion of this meeting, the regular session of the Board of Governors was resumed.

THE CHANCELLOR'S REPORT

The Chancellor, presented his report to the Board of Governor's (Appendix D). In connection with his discussion of the land situation, he referred to certain surveys, maps and photostats of the West China campus developed during 1928-29, copies of which were sent to the then Secretary of the Board, Dr. Frank Anderson. After Dr. Anderson's death, all the Secretary's records were forwarded to the New York office, and among them were the maps, photostats of deeds and descriptions of property belonging to the cooperating institutions. In the course of his remarks, Dr. Beech presented these documents to representatives of Mission Boards as follows:

Dr. Frank T. Cartwright	representing the Methodist Board
Mr. Dana M. Albaugh	" " American Baptist Board
Dr. J. H. Arnup	" " United Church of Canada
Mrs. G. D. Atkinson	" " Woman's College
Mr. C. A. Evans	acting on behalf of the Friends Service Council

After due inspection of these documents they were returned to the Secretary, and it was

G-1700 VOTED that the maps, photostats of deeds and descriptions of property belonging to the cooperating Mission Boards be held in the office of the Secretary and that due notice be sent in writing to each of the cooperating Mission Boards informing them where the documents are kept and that they will be open to inspection whenever necessary.

Mr. Smith reported that most of the titles to land on the West China campus had been recorded in the name of the Canadian Methodist Church, now a part of the United Church of Canada, and registered with the British Consul. For a long time an effort has been made to get the titles adjusted here in America but without result, and it now appears that this is not the time to make any changes. It was

G-1701 VOTED to ask the Board of Foreign Missions of the United Church of Canada to allow the present situation to continue in regard to the registration of

deeds for land in the West China Union University campus.

PROBLEM OF EXCHANGE

The problem of exchange was discussed in Dr. Beech's report and the action of United China Relief in seeking to secure more favorable terms was reported. It was suggested that the Board of Governors might reinforce the action of United China Relief, and it was

G-1702 VOTED that the officers of the Board of Governors send a telegram to China in regard to the matter of exchange, if such action seems desirable after consultation with United China Relief.

(Note: After consultation with the officers of United China Relief, it seems unwise for West China to make any approaches).

RESPONSIBILITY FOR MEDICAL EQUIPMENT

The question was raised as to who should be responsible for five lots of hospital equipment already purchased but now stranded in various places because of war conditions. Two lots are in India, one in San Francisco, one in New York and one in Chicago. There are storage fees to pay on some of this equipment and there may be forwarding charges to pay if it becomes possible to move the equipment to its destination. It was

G-1703 VOTED that the Board of Governors assume responsibility for the medical equipment described by Dr. Beech, with the possibility of returning some of the equipment to the manufacturers or of reselling it as may prove to be practicable.

REPORT OF THE WOMEN'S COMMITTEE

The report of the Women's Committee was presented by Mrs. G. D. Atkinson and was based on a letter from Pearl B. Fosnot and Ovidia Hansing, a copy of which is attached as Appendix E. Mrs. Atkinson added that "the women are really making quite a contribution not only in personnel, but in dollars and cents as well, and we hope to increase it."

REPORT ON PROMOTIONAL ACTIVITIES

On behalf of the staff, Mr. Caldwell made a report on promotional activities. He explained that through the connection with United China Relief, the sum of \$100,000 was assured for West China Union University for the present fiscal year. Consequently promotional activities for the time being must be mainly educational, though there may be a limited amount of personal solicitation to maintain and strengthen the interest of Christian friends.

The pamphlet on West China Union University is one of a series of twelve, five of which are now ready, and are being given wide circulation. A somewhat similar pamphlet is planned for the Woman's College and in the preparation of this, help from the Women's Committee will be much appreciated.

Ways are being explored for deepening our roots in the churches. One method is to persuade the Mission Boards to circulate our publicity along with their own. Three

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Boards are already cooperating in this way - the Methodist, Presbyterian and Baptist Boards.

Dr. Franklin raised the question whether it would not be wise to include in each pamphlet a form of bequest. He also suggested that information about the University be placed in the hands of trust companies and lawyers who draw wills.

At the end of the discussion, it was

G-1704 VOTED that the report on promotional activities be accepted.

AUTHORIZATION OF WILLIAM W. SMALL TO SIGN CHECKS

It was reported that a letter dated September 1, 1942 had been received from the field requesting that William W. Small be authorized to sign checks on behalf of the West China Union University Account carried with the Central Hanover Bank and Trust Company, 34th Street Branch. It was

G-1705 VOTED to ratify the authorization of William W. Small to sign checks on the West China Union University field account, the officers of the Board being instructed to sign such documents as are required by the Bank.

RELATIONSHIP OF CHENG TU CITY MISSION HOSPITALS TO UNIVERSITY HOSPITAL

The action of the College of Medicine and Dentistry on January 16, 1942 in regard to the relationship of Chengtu City Mission Hospitals to University Hospital was reported to the Board, and it was

G-1706 VOTED to approve of the following action proposed by the College of Medicine and Dentistry on January 16, 1942:

"J-234 Relationship of Chengtu City Mission Hospitals to University Hospital

"RESOLVED: That minute J-69(b) of April 20, 1940, and minutes J-231 (1) be coordinated to read, that we recommend to the Missions concerned and to the University Board of Directors through the President, that the Chengtu Hospitals Board be reorganized to consist of not more than twenty members, to include three members from the Board of Directors of the University, the President of the University, the Director of the College, the Dean of Medicine, the Dean of Dentistry, one representative from each Mission unit cooperating in the University (total of six), the Provincial Commissioner of Health or his representative and coopted members preferably from the community, and that, further, the Chengtu Hospitals Board, as recognized become the Board of the University and City Mission Hospitals".

ELECTION OF OFFICERS AND COMMITTEES

The report of the Nominating Committee was presented and it was adopted seriatim as follows:

G-1707 VOTED that the following coopted members of the Board of Governors whose terms of service expire in 1942 be re-elected for three years as members of the Class of 1945:

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Mrs. J. W. Masland
Hon. Vincent Massey
Sir Michael Sadler

G-1708 VOTED that Dr. J. W. Decker whose term of service as a representative of the American Baptist Board expires in 1942 and who has resigned from the Baptist Board, be elected a coopted member of the Board of Governors for a term of three years in the Class of 1945.

G-1709 VOTED that the following officers be elected to serve for the ensuing year:

Chairman	Bishop H. Welch
Vice-Chairmen	Sir Michael Sadler
	Mrs. C. R. Carscallen
Secretary	Mr. H. T. Silcock
Asst. Secretary	Mr. C. A. Evans
Treasurer	Dr. Frank T. Cartwright
Asst. Treasurers	Mr. C. A. Evans
	Mr. Charles H. Corbett

G-1710 VOTED that the Executive Committee consist of the following members of the Board:

Bishop H. Welch	Dr. F. T. Cartwright
Mr. D. M. Albaugh	Mr. H. T. Silcock
Dr. J. H. Arnup	Mr. Forrest Smith
Mrs. F. E. Baker	

G-1711 VOTED that the following persons be elected to the Finance and Budget Committee for 1942-43:

Bishop H. Welch, ex-officio	Mr. Dean Sage, Jr.
Dr. G. B. Huntington	Mr. Forrest Smith
Dr. J. H. Arnup	Dr. Frank T. Cartwright
Dr. J. W. Decker	

G-1712 VOTED that the Nominating Committee for the year 1942-43 consist of the following persons:

Dr. J. H. Arnup	Dr. Joseph Beech
Mrs. G. D. Atkinson	Dr. F. T. Cartwright

RESIGNATION OF MR. ORRIN JUDD

The resignation of Mr. Orrin Judd, who has served loyally on the Board and Finance Committee, was presented, and it was

G-1713 VOTED to accept the resignation of Mr. Orrin Judd with regret and to ask the Secretary to write a letter expressing the appreciation of the Board for Mr. Judd's services.

GEOLOGIST EN ROUTE TO WEST CHINA UNION UNIVERSITY

It was announced that Mr. Brian Harland was on his way to Chengtu to assist in the

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Department of Geology of the West China Union University.

SPECIAL COMMITTEE ON ASKINGS FROM UNITED CHINA RELIEF

It was reported that Dr. Bachman, Medical Representative of United China Relief in Chungking had recommended that \$10,000 be allocated for equipment plus \$2,000 for manufacture of X-Ray films for West China Union University. It was

G-1714 VOTED to express appreciation to United China Relief for this generous donation.

APPRECIATION OF THE CHAIRMAN'S SERVICES

Dr. Arnup expressed the appreciation of the Board for the services of the Chairman, and on his motion, it was

G-1715 VOTED to express the appreciation of the Board for the gracious and efficient way the Chairman has presided over its meetings.

APPRECIATION OF WORK OF CHANCELLOR BEECH

Dr. Franklin spoke out of his experience as a member of the Board of Governors for nearly thirty years. He said "the credit side is incredibly, infinitely beyond the debit side. We are unspeakably indebted to Dr. Joseph Beech for his work".

USE OF \$30,000 FROM HARVARD-YENCHING INSTITUTE BALANCES

The question of the amount of money to be requested from the Harvard-Yenching Institute was discussed, and it was stated that, in order to round out the total askings from the field to the aggregate of \$130,000 for West China, the officers had included \$30,000 of the Harvard-Yenching Institute balances held by the Governors. It was

G-1716 VOTED to approve the inclusion of \$30,000 in the budget for 1942-43 as presented to the Harvard-Yenching Institute.

The meeting adjourned.

C. A. EVANS
Assistant Secretary

WEST CHINA UNION UNIVERSITY
BOARD OF DIRECTORS

Appendix A

Minutes of the Annual Meeting, Chengtu, May 9, 1942

Members present were:

Governor Chang Chuin, A. F. Lutley, Whang Ki-lu, Hwang Tao-chin, Mrs. Salquist, E. Hibbard, alternate for G. S. Bell, S. C. Yang, Administration, President Dsang, S. H. Fong, H. D. Robertson, Miss Priest, W. W. Small.

D. 192. OFFICIAL CORRESPONDENCE

1. Land Administration Bureau - reporting the Provincial government's approval of the exemption from taxation of university property.
2. Minister Chang Kia-ngau - informing the President that the Ministry of Education will give the university the special privilege of continuing the Department of Education under the name of Rural Education.
3. Ministry of Education - stating that the annual grant for the year 1942 would be \$180,000.00.
4. Provincial government - stating that the annual grant to the university would be \$120,000.00.
5. Ministry of Education - requesting the university to join with the other universities here in establishing a special course to train students in foreign languages, particularly English.
6. Ministry of Social Welfare - making a grant towards the study of social welfare conditions in Chengtu, in cooperation with the other universities here.
7. Food Control Office - concerning the special rate for rice allowed to the university.
8. Central Relief Committee - granting \$20,000.00 to assist the United Hospital.

D. 193. BOARD OF GOVERNORS' CORRESPONDENCE AND MINUTES.

Mr. Robertson reported that the Board of Governors had met in Toronto on November 5th and 6th but that the minutes and covering letters had not reached Chengtu. A cablegram dealing with the central unit of the teaching block of the College of Medicine and Dentistry and with the Department of Pharmacy, had been dealt with at the meeting of the executive committee on November 22nd. (Note, Minutes and letters were received on May 13th).

D. 194. REPORT OF THE PRESIDENT

President Lincoln Dsang addressed the Board and in his remarks covered the following subjects:

1. Student statistics, including their native place, occupation of their parents, graduating in 1942.
2. Staff. Comparison of present with the the past.
3. Scholarships - large increase in number of.
4. Special grants received during the year.
5. Salaries. Increases and bonuses.
6. Beech Fund. Names of donors and amounts contributed.
7. Budget Estimates for 1942-43. Note: The grants from the Associated Boards of sums received from the United China campaign had enabled the university to close its books in June 1941 without a deficit, and it was expected that grants from the same source would be sufficient to meet

the expenditures of the present year.

D. 195. LETTERS OF THANKS

Resolved that letters of thanks be sent to those persons who have assisted the University by raising funds.

D. 196. BUDGET ESTIMATES FOR 1942-43.

The budget estimates for the year 1942-43 as approved by the General Faculty were presented as follows:

Resolved to accept this budget and forward it to the Board of Governors.

D. 197. LETTER OF APPRECIATION TO STAFF.

Resolved that a letter of appreciation for their loyal service, despite financial and other difficulties, be sent by the Board to the President and members of the staff of the University.

D. 198. AUDITED STATEMENT OF ACCOUNTS, 1940-41

Resolved that the audited statement for the year 1940-41 be received.

D. 199. BOARD OF THE UNIVERSITY AND CITY MISSION HOSPITALS.

A minute (J-234) of the College of Medicine and Dentistry was reported dealing with the reorganizing of the Chengtu Hospitals Board.

Resolved to agree to the proposed form of reorganization and to appoint the Chairman of the executive committee, Dr. Hwang Tao-chin and G. S. Bell as the representatives of the Board of Directors.

D. 200. UNIVERSITY HOSPITAL REPORT.

A report prepared by Dr. R. E. Brown, Director of the Hospital, was presented showing the present situation in the building program and giving a financial statement showing that over a million dollars had been put into the plant. Funds were not available for the construction of the Chapel, the Admitting and Emergency Unit and the Main Patients building.

Resolved, that a letter of thanks be sent to Chancellor J. Beech for his invaluable service in raising funds for the university hospital and expressing the hope that he will be able to continue his good work and raise sufficient funds to complete the whole plant.

D. 201. REPORTS. The following reports were presented and received:

Union Middle School, Leper Hospital, Natural Dyestuffs project, Department of Pharmacy, Religious Activities, Institute of Agricultural Research, Frontier Institute for Social and Economic Research, Research Institute for Economic Studies, Goucher School.

Note: General Faculty Minute 645 was reported and a statement was made by President Dsang explaining the reasons for admitting a new class this spring term.

D. 208. REPORT OF THE NOMINATING COMMITTEE. Resolved to accept the report of the Nominating Committee as follows, Officers of the Board of Directors.

Hon. Chairman, Governor Chang Chuin; Chairman, Minister Chang Kiangau, Vice-Chairman, Mr. Ho Beh-heng; Hon. Treasurer, Mr. C. C. Chang; Secretaries, Dr. Hwang Tao-chin and Dr. G. S. Bell.

Executive Committee.

Dr. G. S. Bell, Miss Winifred Harris, Dr. Hwang Tao-chin, Mr. A. F. Lutley, and Mr. S. C. Yang.

Officers of the University.

Pres., Dr. L. Dsang; Chancellor, Dr. J. Beech; Vice-Chancellors, Mr. S. H. Fong, Mr. H. D. Robertson; Auditors, Mr. Ernest Hibbard and Mr. Gordon K. Smith.

The Board adjourned after expressing thanks to President Dsang for this entertainment at lunch.

Ernest Hibbard
(Acting Secretary)

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BUDGET ESTIMATES FOR 1942-43

WEST CHINA UNION UNIVERSITY

Summary

Receipts:

General:

From students (740)	C\$ 163,990.00	
Board of Governors (US\$20,000.00)	374,200.00	
Harvard-Yenching (12,421.00)	232,396.00	
Mission Personnel	171,000.00	
Grant Ministry of Education	260,000.00	
Grant Szechuen Provincial government	120,000.00	
Transfers, rents, salaries, etc.	70,615.00	
University Health Clinic	12,540.00	
Share from Cheeloo (US\$5,000.00)	<u>93,550.00</u>	1,498,291.00

Projects:

Huata Press	40,000.00	
Special restricted funds	18,485.48	
Agriculture course and projects	40,720.00	
Dyeing	20,000.00	
Tanning	30,000.00	
Pharmaceutical laboratories	144,000.00	
Leper hospital	15,000.00	
Machine shop	75,000.00	
Residential colleges (not including board)	<u>37,300.00</u>	420,505.48

Subsidiary units:

Middle School		<u>200,000.00</u>
		2,118,796.48
United Hospital (Estimated C\$3,000,000)		<u>773,491.50</u>
Amount required before June 1943		

Total receipts

C\$2,892,287.98

Expenditures:

General:

Administration	168,937.00
Operation and maintenance	141,724.00
College of Arts	300,367.40
College of Science	411,144.40
College of Medicine and dentistry	542,685.50
Library	166,000.00
Museum	48,576.00
Chinese Cultural St. Research Inst.	64,718.00
Faculty insurance	5,000.00
Drill instructor	12,888.00

Athletic instructor office	12,015.00	
University health clinic	15,500.00	
Religious activities	2,000.00	
Freshmen deans office	5,227.00	
University hospital director	5,000.00	
Contingent	<u>320,000.00</u>	2,221,782.50

Projects:

Huata press	40,000.00	
Special restricted funds	18,845.48	
Agriculture-course and projects	40,720.00	
Dyeing	20,000.00	
Tanning	30,000.00	
Pharmacial laboratories	144,000.00	
Leper hospital	15,000.00	
Machine shop	75,000.00	
Residential colleges (no board included)	<u>37,300.00</u>	420,505.48

Subsidiary units:

Middle school		200,000.00
United Hospital (estimated C\$3,000,000.00)		

Special:

Grant to United Hospital: teaching	<u>50,000.00</u>	
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Total expenditures		C\$2,892,287.98
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Appendix B

CHIAOTUNGPU
(Ministry of Communications)

August 7, 1942

Dear Sirs:

I take great pleasure to acknowledge your letter of June 30, and want to thank you for your kindly remarks about the humble efforts I have made to the West China Union University during the recent years. As chairman of the Board of Trustees, I naturally feel very happy that we have not failed in making ourselves worthy of your trust, and to find that the Governors are always behind us with sympathy and generous support.

During the past two or three years when the cost of living in this country has been rising twenty to thirty times the peace-time level, the faculty and staff of the University have shown great courage and perseverance in facing their personal financial problems. You can find proof of this admirable spirit of sacrifice in the steady progress of the activities of the University in all its phases, of which I trust you will receive a detailed report from the head of the school.

As deep as is our common faith in the victory of the allied cause, it is my firm belief that after pulling through these difficulty years, the University will keep on growing into a great institution of culture and will form a lasting symbol of friendship between our two great democratic nations.

Yours very sincerely,

/s/ Chang Kia-ngau

Mr. Herbert Welch, Chairman
Board of Governors
West China Union University
150 Fifth Avenue
New York, N. Y.

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Chancellor's Report
to
Board of Governors
West China Union University

War Casualties:

Some aspects of our University show marked gains, such as the phenomenal growth of the student body. Before the war the enrollment was 440. It is 891 now.

But in some other respects we have suffered greatly - and the outlook is dark.

Casualty I is - Living.

We have heard a plenty of the costs of living. But I feel compelled to report the latest information, that has come from sources quite outside of missionary and university bodies, which is to the effect that on October 14, 1942 a foreigner must pay approximately \$US263.00 per month for food. At that time the rapidly rising costs indicated the rate would be doubled by January 10, 1943.

Even though we may discount the predictions quoted - double increase by January - this tragic price trend spells disaster to our institution, with only one ameliorating factor, so far as I can see. That is, that the American and Chinese Governments grant some sort of special dispensation that will permit "Relief contributions" to be exchanged at their full value in the open market, instead of the fixed government rate of \$28 Chinese, for one American dollar.

Certainly something must be done by somebody. For as things now stand, the more and the more we give, the less and the less they get over there toward living.

The 2nd Casualty is the University Teaching Hospital.

You have heard a plenty regarding this also, but I will be remiss if I do not report this casualty, as it relates to equipment and buildings.

(1) Equipment. We never expected to have all equipment needed prior to the formal opening of the hospital. But we did aim to have sufficient to carry on. We have to date received for equipment \$13,311.99 from America, and over \$75,000 Chinese from the American Boxer Indemnity Board in China. This latter sum has, I believe, been expended on the field. The funds from America include approximately \$8,000 secured by Dr. Brown. It also includes \$20,000 and \$10,000 reported to you from the Rockefeller Foundation in New York. Exclusive of the R.F. grants, there is now a small credit on our books, after paying for orders purchased and transported to China (so far as known).

The \$20,000 R.F. Grant of Equipment arrived safely in Chengtu without injury or loss.

But the \$10,000 grant has a different story. The dispositions made were as follows:

(1) An order of miscellaneous equipment valued at \$1,975.66 was shipped to Rangoon. When the Japanese threatened that city, it was shipped to Calcutta.

(2) Another order for nurses' call system valued at \$492.75 (including insurance \$42.75) was taken to India.

Five hundred dollars were advanced to Dr. Agnew for transportation on these two orders. So far as known, both of these shipments are now in India. (Value \$2,468.41). \$2,468.41

(3) Two orders were held in San Francisco.

(a) Complete G.E. X-ray Machine - Value	\$2,624.38	
Plus freight- and storage to date	349.08	
Total-	<u>\$2,973.46</u>	
(b) Two G.M. Refrigerators - Value	331.10	
Total values of material		
stored in S.F. -	<u>\$3,304.56</u>	\$3,304.56

(4) A General Call System, stored in the Rockefeller Foundation Store Rooms, value about \$750. (In New York) 750.00

(5) Another order including Worthington Electric pump, piping, toilet fixtures, etc.; estimated value without packing, freight, and insurance, about \$843. (With Montgomery Ward, Chicago.) 843.00

(6) A consignment of electric wiring that was purchased in China and has reached Chengtu. - \$1180. 1,180.00

(7) Forwarded to the University for furnishings and supplies, made or purchased locally in Chengtu. - \$1,000. 1,000.00

(\$500 to Dr. Agnew not included) Total contracted & purchased \$9,545.97

Against this \$10,000 Grant, we have purchased, contracted for or otherwise expended \$9,545.97 with the larger part of the equipment scattered from New York to India, with some unknown charges yet to be reported, and transportation of it all to Chengtu not provided for. Our asset of \$10,000 has turned into an unknown liability. Will the Board of Governors share it, or be responsible for it, in view of the fact that \$44,311.99 has been secured on this Equipment account?

In addition to the above equipment items and fund secured, you will recall that I have reported promises of the American Red Cross for supplies, medicines, instruments, etc., to a value of \$20,000- \$30,000. In addition to promises previously made, I was given assurances by the administrative officer of Insular & Foreign Operations, that these goods would be sent to us as soon as the way for moving them is open.

The Hospital Buildings is the last of these War casualties. You were given assurances that the gifts in U.S. money, supplemented by \$75,000, received from the British Boxer Indemnity Trustees, would erect the buildings planned. Delays, shortage of labor and materials, and increased costs, together with inflation, - all unperceived when operations began, - have spoiled our plans and given me a heavy heart. Our funds are exhausted and two of the essential units are not built, - the main ward building and the Chapel. But we have built an additional unit that was not in the hospital plan - namely the dental clinic building (a story and a half unit about 112 feet long). We have made no provision whatsoever for the nurses home and school.

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The total building areas, including the two not built, are equal to a two-story building, 35 feet in width, and 1594 feet long. (The sections not built are equivalent in area to a building 326 feet long. The sections are - 1268 feet long.) The erected buildings, visualized on one side of Fifth Avenue, extend six blocks, or from 17th Street to 23rd Street.

I had looked forward to presenting this hospital project to the Board of Governors, as a completed project, with joy and satisfaction. I regret that I cannot do so. A friend and benefactor will, I believe, erect the Chapel when the war is finished, but I know of no source from which the main ward building may come.

I should have stated that the erection of the dental clinic building was made possible by the interest that Mr. Sydney Maddock created among the personnel of the American Dental Manufacturers Association members of his own company - a work of far greater value than the \$3,000 he was asked to secure.

I have thanked Mr. Maddock, and I believe you have also thanked him. But I am of the opinion that he would render the University a far greater service as an active member of your Board. He is a fine Christian gentleman, interested in missions and the University, was formerly a business man in China and is now here in New York. I commend him as a person worthy of your trust.

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Appendix E

Woman's College, W.C.U.U.
Chengtú, Szechuan, W. China
July 4, 1942.

Dear Patrons:

The wider warfare that began last December has brought us certain changes as it must have brought into your lives and homes. Living expenses have taken a sharp incline and ^{we} are more cut off from the world; however, we have been able to close the school year without the loss of an hour's time to let students scatter into the country when sirens warn of danger. We hope coming months are thus kind to us.

The number of students registered in the Woman's College this year reached a peak of 384 with accommodations added by the opening of Conroy Memorial Hall, a dormitory. More refugee students have arrived during the spring from Yenching University in the north and from schools in Hongkong and Burma. We were glad to give them a college home.

High points in the college life the past year were the formal opening of Conroy Memorial Hall, when all of the dormitories were open to visitors, and the May Day fete when more than one hundred girls participated in an exhibition of work done in their physical education classes. Especially lovely were the folk dances around the sundial which is a memorial to one of our students killed in the campus bombing raid of 1939 while on first aid duty.

There has been a renewal of drama this year, largely Benefit Plays given by students for various war relief projects. Before the war it was practically unknown in Szechuan province for boys and girls to appear together in a play - boys acted the parts of girls and women, and girls the parts of men and boys. Society has quite accepted the mixed cast in plays given this year.

Bible classes for Christian and non-Christian students have been a part of our weekly schedule, as well as more personal work in trying to help students solve their problems and come into deeper life experiences. The University Sunday evening student choir has had a flourishing year and its singing has been compared favorably with some of the best music heard in home side (American) churches. There have been several inspiring musical services of worship given during the year -- the last one devoted to negro spirituals.

Although we graduated another class of more than 30 women from the West China Union University this summer, the number is far too small to meet the needs. While the war is on the Government is having first claim to graduates in medicine, dentistry and pharmacy, and requires the help of many other students. Marriage among students just graduated and older alumnae, has greatly increased during these war years, which - while it makes for a higher type of home - creates problems for the development of the Christian program in school, hospital and church, where full time service over a period of years is advantageous.

One of our alumnae, Florence Pen, has returned to the faculty after some years of study in Home Economics in Toronto and in Iowa State College. She is making a notable contribution to christianizing the Home Work of the National Christian Council and to Government projects, as well as getting under way the development of a long desired department of Home Economics in the University.

Both of us have been on furlough during these war years in China and returned with a measure of difficulty (Dr. Hansing has just had word, final, that her baggage was lost on the Burma Road). We are grateful to be on this side of the Pacific. We are grateful too, to you for your no small share in our Adventure in World Christian Fellowship.

Sincerely,
(Signed) Pearl B. Fosnot and Ovidia Hansing

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MINUTES OF MEETING
BOARD OF GOVERNORS CONSIDERING THEOLOGICAL COLLEGE
WEST CHINA UNION UNIVERSITY

2:30 P.M., Monday, November 23, 1942
Room 900, 150 Fifth Avenue, New York, N. Y.

List of Members

<u>Board</u>	<u>1942</u>	<u>1943</u>	<u>1944</u>
American Baptist	J., W. Decker	*Forrest Smith	*Albert C. Thomas
American Bapt. Wom. Bd.			*Mrs. Frank C. Nickels
Church Miss. Society		Harold G. Anderson	J. G. Barclay
Friends Serv. Coun.	H. T. Silcock	Herbert G. Wood	
Methodist, North	*Bishop H. Welch	H. A. Chaffee	*F. T. Cartwright
Meth. Wom. Div.		*Mrs. F. E. Baker	
		Sallie L. MacKinnon	
United Ch. of Canada	*A. E. Johns	A. E. Armstrong	*J. H. Arnup
United Ch. of Can. Wom.	*Mrs. G. D. Atkinson		
	Mrs. H. D. Taylor		
Coopted	Mrs. J. W. Masland	K. N. Chang	*Mrs. C. R. Carscallen
	Hon. Vincent Massey	*J. H. Franklin	James H. Endicott
	Sir Michael Sadler	Orrin R. Judd	G. B. Huntington
			*Dean Sage, Jr.

Those whose names are starred were present, also Dr. Joseph Beech, Chancellor of West China Union University, Mr. C. A. Evans, Mr. Oliver Caldwell, Mrs. W. Plumer Mills, and Mr. Charles H. Corbett.

The meeting was called to order by the Chairman, Bishop Herbert Welch.

APPROVAL OF MINUTES

G-1717 VOTED to approve the minutes as circulated of the meeting held in Toronto, Canada on November 6, 1941, to consider the West China Union Theological College.

REPORTS AND LETTERS FROM THE FIELD

The minutes of the meeting of the Board of Management, held in Chengtu on June 30, 1942, were read in the condensed form in which they were sent from China.

Letters received from President George W. Sparling were summarized, and copies were distributed of the addresses delivered at the graduation exercises on June 22, 1942 by Governor Chang Chuin and Mrs. Chang. (Copies attached).

REPORT OF FINANCE COMMITTEE

The Finance Committee reported that a reply had been received from Rev. Ernest Hibbard, Treasurer of the West China Union Theological College to the inquiries raised by the Board of Governors in its meeting of November 5, 1941, (G-1633) and that the answers were satisfactory to the Committee. It was

G-1718 VOTED that the Board of Governors make note of the fact that a satisfactory reply has been received from Rev. Ernest Hibbard, Treasurer of the West China Union Theological College, to questions raised by the Board of Governors in its meeting of November 5, 1942, action G-1633.

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November 23, 1942

DOUBLING THE BUDGET

The question was raised as to what response had been made to the request of the Board of Governors that the Mission Boards increase their grants to the West China Union Theological College with a view to doubling the budget. Dr. Arnup reported that the United Church of Canada had doubled its grant. Mrs. G. D. Atkinson reported that the Women's Committee on the United Church of Canada had doubled its grant, and Mr. Albaugh reported that the American Baptist Board had doubled its grant. The Methodist Board likewise increased its grant 100%.

SCHOLARSHIPS

As far as scholarships were concerned no member of the Board of Governors was able to report increases in scholarship funds in response to the action of the Board G-1635.

REPORT OF THE ATTORNEYS

In regard to the legal status of the relation of the Board of Governors to the West China Union Theological College it was reported that at a meeting of the attorneys on December 30, 1941 the following recommendation was made:

"THAT the Board of Governors of West China Union University serve the West China University Theological College in such matters as may be related to the church in North America, and if requested it shall hold property for West China University Theological College under deed of trust properly executed."

(Unanimous approval by mail was given to this resolution.)

Dr. Arnup pointed out that the name of the Theological College had been given incorrectly in the above recommendation and should be "West China Union Theological College" and he moved that substituting the correct name in the recommendation it be approved by the Board of Governors. It was, therefore,

G-1719 VOTED that the Board of Governors of West China Union University serve the West China Union Theological College in such matters as may be related to the church in North America, and if requested it shall hold property for West China Union Theological College under deed of trust properly executed.

There being no further business the meeting adjourned.

C. A. EVANS
Assistant Secretary

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MINUTES OF ANNUAL MEETING
BOARD OF GOVERNORS
WEST CHINA UNION UNIVERSITY

Thursday and Friday, November 4-5, 1943
Council Room, Emmanuel College, Toronto, Canada

List of Members

<u>Board</u>	<u>1943</u>	<u>1944</u>	
American Baptist	*Forrest Smith	Albert C. Thomas	*Elmer A. Fridell
American Bapt. Wom. Bd.		*Mrs. F. C. Nickels	
Church Miss. Society	Harold B. Anderson	J. G. Barclay	*Rev. F. W. Dillistone
Friends Serv. Council	Herbert G. Wood		H. T. Silcock
Methodist	*S. P. McCutcheon	*F. T. Cartwright	*Bishop H. Welch
Methodist Wom. Div.	Mrs. F. E. Baker		
	*Sallie L. MacKinnon		
United Ch. of Canada	*A. E. Armstrong	*J. H. Arnup	*A. E. Johns
United Ch. of Can. Wom.			*Mrs. G. D. Atkinson
			*Mrs. H. D. Taylor
Coopted	*K. N. Chang	*Mrs. C. R. Carscallen	*J. W. Decker
	J. H. Franklin	*J. E. Endicott	Mrs. J. W. Masland
	Herbert B. Clark	Dean Sage, Jr.	Hon. Vincent Massey
	Vacancy	Vacancy	Vacancy

Those whose names are starred were present at one or more sessions, also Dr. Joseph Beech and Mr. C. A. Evans.

The opening session was called to order at 9:55 A.M. by the Chairman, Bishop Welch, who read a Scripture selection and led in Prayer.

REGRETS

The Secretary reported the following as having sent regrets for absence:

Mrs. J. W. Masland	H. B. Clark	Dean Sage, Jr.	C. R. Woodruff
Mrs. F. E. Baker	J. E. Franklin	A. C. Thomas	

INTRODUCTION OF GUESTS AND NEW MEMBERS

Dr. Cartwright introduced Dr. S. P. McCutcheon as a newly appointed representative of the Methodist Board and Mr. Smith presented Dr. E. A. Fridell as a successor to Dr. Decker on the Baptist Board representation.

The following guests were then introduced: Mrs. Joseph Beech, Dr. H. L. Canright, Dr. E. C. Lobenstine, Mrs. H. J. Mullett, Mrs. Gordon Agnew, Mrs. J. G. Endicott, Miss Jean Miller.

It was

G-1764 VOTED that guests of the Board be made corresponding members, during the sessions of the Annual Meeting.

Dr. K. N. Chang at this point arrived and was introduced as the chairman of the Board of Directors in China and as one of the most loyal and devoted friends of the University. He was chairman of the recent successful fund raising campaign in China.

ADOPTION OF AGENDA

The agenda prepared by the Secretary was presented and it was

G-1765 VOTED to approve the agenda as submitted and adopt the following schedule:

Thursday, 9:55 A.M. - Regular Session
2 - 5 P.M. - " "
6:15 P.M. - Dinner and Meeting, Burwash Hall.
8:00 P.M. - Public Meeting, Victoria College Chapel
Friday, 9:00 A.M. - Committee Meetings Period
10:00 A.M. - Meeting of Board to consider the Theological
College and resuming regular sessions
11:45 A.M. - Meeting of Trustees
2:00 P.M. - Closing session of the Board

APPROVAL OF MINUTES

The Secretary announced that the minutes of the last Annual Meeting and Executive Committee of May 5, 1943 had been distributed and no corrections had been received. It was

G-1766 VOTED to approve the minutes of the following meetings without reading:

Annual Meeting of the Board, Nov. 23, 1942,

Executive Committee Meeting, May 5, 1943.

NEUROLOGY

It was announced with deep regret that the following members of the Board had passed on during the past year:

Dr. George B. Huntington, on March 4, 1943,
Sir Michael Sadler, on October 14, 1943.

Recognizing the great value of service rendered the Board and the cause of Christian higher education in China by these deceased members, it was

G-1767 VOTED to instruct the Secretary to have suitable memorial resolutions prepared to be spread upon the minutes of the meeting and sent to the relatives.

Following these instructions, the Secretary prepared the following:

Dr. George B. Huntington. In the death of Dr. Huntington the Board of Governors of West China Union University has lost a loyal member who ever labored for the highest interests of the Board and the cause therein represented. His position was always that of sound conservatism and his opinion ever reflected careful and prayerful consideration. His long service as Chairman of the Finance Committee of the Board and his untiring effort to improve the structure of the Endowment Fund will be greatly missed. We extend the sympathy of the Board to the family, in the loss of so wise a counselor and guide.

Sir Michael Sadler died on October 14, 1943 and in his passing West China Union University lost one of its charter members and a vice-president

ever since the organization of the Board. A strong supporter of the Public School System and as a devout Christian he became deeply interested in education in China and took an active part in the organization of the West China Board. He attended meetings of the Board of Governors in England and on one occasion made some far-reaching observations which are pertinent to present-day educational trends. Christian education throughout the world suffers in the loss of such a statesman.

YOUTH CORPS BUILDING ON WEST CHINA CAMPUS

Attention was called to the following action taken at the meeting of the Executive Committee on May 5, -

"Action E-226 recorded the agreement between the University and the Youth Corps Central Office regarding the erection, use and control of the building on the University campus. The question of the erection of the Youth Corps Building was discussed at length, and in consultation with Dr. Wu Yi-fang it was finally

E-1752 VOTED to approve the erection of a building for the Youth Corps as outlined in the proposed agreement with the Youth Corps Central Office."

Action E-226 reads as follows:-

"Agreement re Youth Corps Building.

Resolved, That we record the agreement between the University and the Youth Corps Central Office, covering the erection, use and control of the building being erected on the University campus."

It was stated that there had been an exchange of cables with the members in England of the Board of Governors and that the United Committee for Christian Universities in China had urged that the building be purchased with a view to proper control.

During a long discussion in which Dr. Chang participated and gave much valuable information, many sides of the situation were revealed. Among the most important were the following:

1. Original estimates for building were from LC \$70,000 to LC \$100,000, but at present it would cost double the estimates.
2. The Building is only half completed.
3. A member of the Dental College is in charge of the movement on the campus.
4. The erection of a building without Governors' consent is contrary to agreement.
5. It may be the beginning of a movement to place similar centers on all campuses of educational institutions.
6. It has a political connection which may prove detrimental to the work of the University.

In order to have fuller discussion, and as the morning session was far advanced, it was

G-1768 VOTED to defer action until a later hour. (See pages 5 12, 13)

CABLE TO DR. H. J. MULLETT

Attention was called to the return of Dr. Harrison J. Mullett on the Gripsholm and to the trials he endured at Hong Kong. It was

G-1769 VOTED that the Secretary cable the Boards' greeting to Dr. Mullett at Rio de Janeiro. (Such a cable was sent by the Secretary and a copy is on file)

P.U.M.C. STUDENTS ON WEST CHINA CAMPUS

Dr. E. C. Lobenstine presented a statement regarding the steps leading up to the transfer of thirty P.U.M.C. Students to West China Union University, as well as the possible development of the P.U.M.C. Nursing Schools of Education and Practice. A partial statement is attached as Appendix A.

At the conclusion of Dr. Lobenstine's remarks, it was

G-1770 VOTED to express the heartiest thanks to Dr. Lobenstine for his illuminating report on the development of work on the West China campus in connection with the China Medical Board, and for the generous appropriations which make this work possible.

It was also

G-1771 VOTED that a committee of two consisting of Dr. Beech and Dr. Cartwright collaborate with Dr. Lobenstine in preparing a suitable statement to be spread upon the minutes of the meeting.

The Committee reported later, and it was

G-1772 VOTED to adopt the following statement regarding the participation of the China Medical Board on the West China campus.

Dr. E. C. Lobenstine, on invitation, attended the meeting of the Board of Governors. He reported grants by the China Medical Board to strengthen the teaching of medicine at West China Union University College of Medicine and Dentistry and to make possible the reopening in connection with the College, of the Peking Union Medical College School of Nursing.

Bishop Welch reported that after consultation with a few members of the Executive Committee he had cabled to Harold Robertson requesting it be communicated to President Dsang and Dr. Cunningham. The cable indicated that we have learned with deep interest and gratification of plan for cooperation in medicine and nursing between West China, Cheeloo and China Medical Board, also that we have full sympathy with most generous and cooperative attitude hoping for harmonious and constructive results. A letter was sent later.

The Board has also read President Lincoln Dsang's report of September 20 which states:

"During the summer months an agreement has been reached with the China Medical Board by which P.U.M.C medical students are entering our University to study in the College of Medicine and Dentistry. Also, the P.U.M.C. Nursing School is to function temporarily in the new University Hospital and will take charge of the nursing programme there while working in affiliation with our already existing Nursing School. The Director of the C.M.B., Dr. Forkner, is here with us now and assisting in the establishing of this new arrangement. We feel that this connection with the C.M.B. will be of real advantage both to the P.U.M.C and to ourselves. In order to provide the necessary accommodation the agreement calls for the expenditure of about NC\$1,500,000 to enable us to finish certain parts of the Central Service Unit of the Hospital and the Central Section of the Medical-Dental College building. I am sure you will appreciate what a gain it is to have these buildings completed and in use. It is most satisfactory to us that after all these years it is now possible to make use of this wonderful plant, - the University teaching hospital and the entire Medical-Dental College building. Despite the special difficulties arising in the war years and the fantastic increases in prices of labour and materials it is something to be thankful for that the work is nearing completion."

The Governors wish to associate themselves with this message and to reaffirm their interest. They express their hope that this war-time association will lead to the raising of standards and to permanent strengthening of medical and nursing education at the College.

YOUTH CORPS BUILDING (second consideration)

Before the close of the morning session and with a full representation in attendance, the earlier discussion was reviewed and other suggestions made, - one to the effect that the University buy the partly erected building and complete it and rent it to the Youth Corps. It was pointed out that West China desires to continue on the most friendly terms with the Chinese Government and people and yet it seems desirable to keep free from political entanglements and "let education be education." It was

G-1733 VOTED that Messrs. Cartwright, Arnup and Lobenstine be appointed a committee to formulate the thinking of the Board.

Recess at 12:15.

Afternoon Session, November 4, 1943

2:00 P.M.

The afternoon session opened with prayer led by Dr. Cartwright.

SCHOOL OF DENTISTRY

Reference was made to the suggestion of the Executive Committee that the officers approach the United China Relief for \$1,000.00 to cover a deficit in the Dental building account. Such an informal approach was made. However, the United China Relief as a Relief organization was reluctant to submit such a request to its Program Committee. The recommendation that the deficit of \$1,000.00 be referred back to the Finance Committee for further study and recommendation to the Executive Committee, did not meet with favor, and learning that there was a sufficient balance in the Governors' Reserve Fund, it was

G-1774 VOTED to cover the deficit of US \$1,000.00 in the Dental Building Account by charging it to the Permanent Reserve Fund (178).

TRAVEL AND EQUIPMENT FOR DR. DAVID DAI

Dr. David Dai is about ready to return to China and has faced the problem of deciding between several other opportunities for service offered to him aside from the Dental School at West China Union University, they are:

- (a) Head of the Dental School of National Central University with teaching assignment at West China.
- (b) To cooperate in the National Dental Health Program with headquarters probably at Chungking.
- (c) To cooperate with the American Bureau for Medical Aid to China in establishing a Dental Relief Program.

In any of the foregoing he will be provided with equipment costing from \$1,000. to \$2,000, aside from travel and maintenance pending sailing arrangements.

It was also revealed that Dr. Dai has been elected a member of the American Dental Association, the first Chinese to be so honored, and wherever he has made contacts it has been to the honor of West China Union University. As Dr. Dai has been of very little cost to West China Union University while in America, and in the assurance that the field will concur in a situation requiring immediate action, it was

G-1775 VOTED (a) To commend Dr. Dai for his fine work while in the United States;

- (b) To set aside not more than \$1,500.00 for the purchase of dental equipment for the College of Medicine and Dentistry, but only to the extent that same can be transported to China; charging to the Field.
- (c) That the Secretary be instructed to notify the field by air mail of the foregoing actions, giving the reason for such procedure.

REPORTS FROM CHINA

The Chairman called upon Dr. Chang for any report or remarks which he might desire to make and Dr. Chang responded, the text of his statement being attached herewith as Appendix B.

At the close of his address, which was greeted with applause, it was

G-1776 VOTED To thank Dr. Chang for his presence at the Annual Meeting and for his thoughtful and timely remarks.

OTHER REPORTS FROM CHINA

The Secretary called attention to the following communications:

- (a) The President's Report, dated March 23, 1943, and received May 5, which was presented to the Executive Committee Meeting, and also distributed with the minutes of that meeting.
- (b) Minutes of Executive Committee of March 6th which were considered on May 5th.
- (c) Minutes of the Board of Directors Annual Meeting, June 29, 1943, which were distributed in September.

Special attention was drawn to the following actions of the Directors and were noted by the Board.

- D 215 - Report of the President to the Directors.
- D 217 - Erection of Residences, to be financed in China.
- D 218 - Budget for 1943-44.
- D 220 - Purchase of Simkin Residence.

Considerable discussion centered around (D-217) action regarding the erection of residences. It was stated that these were being financed from income received on the Endowment Fund raised in China and sale of land, and that over a period of a year three small and a larger residence have been completed at a cost of LC\$100,000. Others are referred to in the minutes.

It was also revealed that the Endowment Fund has exceeded the LC\$2,100,000.00 reported in the Minutes and that it was invested with banks in China at substantial rates of interest.

Other communications from China were:

- (a) Report of the Union Middle School by M. Y. Wu. - Appendix C.
- (b) Report of the Goucher School by Jane B. Dye - Appendix D.

It was

G-1777 VOTED to record the earnest appreciation of the Board for the report of the Union Middle School and that of Goucher School.

HONORARY DEGREE

The Secretary reported that he had been instructed by the Executive Committee to write the field regarding the honorary degree voted in Action E-221. This was done but no reply has been received.

TRANSMITTAL OF SUPPLIES TO CHINA

The Board was reminded that the Executive Committee requested the Secretary's office to investigate the possibility of shipping supplies (medicine-books-equipment) to China.

It was reported that there have been some signs of loosening the restrictions on bulk shipments but no large amount of goods has actually gone. The mails have, and are being used as occasion warrants, and returning persons are taking a very limited amount of medical supplies. The matter is still being followed up.

HARVARD-YENCHING INSTITUTE MATTERS

The Board reviewed the minutes of the Executive Committee regarding the letter from the Institute dated March 10, 1943, and it was

G-1778 VOTED to record the Board's fullest desire to cooperate with the Institute in every possible manner.

Regarding Harvard-Yenching Institute balances in the hands of the Governors, the Secretary wrote the Institute as directed, and Dr. Fenn has also been in touch with the Harvard-Yenching Institute, and his recommendations were;

- (a) Spend \$20,000.00 this year. To be absorbed by Harvard-Yenching projects during the year.
- (b) Balance of \$10,000.00 to be used over a period of two years for Harvard-Yenching projects.

It was

G-1779 VOTED to approve the foregoing arrangement subject to concurrence of Harvard-Yenching Institute.

ASSOCIATED BOARDS MATTERS

The following were brought to the attention of the Board:

- (a) Progress in the Financial Program, 1943-44.

The Assistant Treasurer stated that the first quarter of the total ABCCC goal of \$US 963,531.00 had been paid the Colleges and probably the second quarter would be ready in December. Prospects seemed good for getting the entire amount by June 30, 1944.

- (b) Budgets for 1944-45.

It was revealed that the total 1944-45 budgets for all of the Colleges total such fantastically large figures that there are no prospects of getting the entire amount and that adjustments will have to be made and budgets pared.

- (c) Progress of the Committee on Greater Unity.

The Secretary stated that this committee had finished its work and that documents were being prepared to submit to Mission and

College Boards through a new committee known as the "Preparations Committee." The principal feature of the latest plan is the inclusion of all participating College Trustees as members of a corporation which in turn will elect a Board of Directors to conduct the affairs of the Corporation.

(d) Report on the Post War Planning Committee.

Dr. Decker reported on the meetings of the Committee on Oct. 21-22 and of the various phases of work covered. Minutes of the meetings are being prepared and will be distributed at a later date.

WORLD DAY OF PRAYER FUNDS

Attention was directed to the following action voted by the Executive Committee on May 5th:

"E-1760 VOTED that the Board of Governors communicate with Miss Sue Weddell, Secretary of the Woman's Inter-Board Committee of the Foreign Missions Conference, asking that the Woman's College of West China Union University be added to the list of Christian Colleges which benefit by the World Day of Prayer contributions."

The Secretary stated that the request had been presented to Miss Weddell but favorable action had not been taken. Upon further discussion it was felt that the matters should be pressed for further consideration, and it was

G-1780 VOTED that the Secretary again present the cause of the Woman's College to the World Day of Prayer Committee and that Mrs. H. D. Taylor and Miss S. L. MacKinnon represent the West China Woman's Committee.

ENLARGEMENT OF NOMINATING COMMITTEE

The Chairman of the Committee stated that the help of an additional member was needed and it was

G-1781 VOTED that Mr. Forrest Smith be elected as an additional member on the Nominating Committee.

RECESS

At this point the Board adjourned to meet for Dinner in Burwash Hall.

TESTIMONIAL TO DR. JOSEPH BEECH

After dinner Bishop Welch called the Board and friends together and spoke of the services rendered by Dr. and Mrs. Beech to the cause of Christian Education in China. He likened the life of Dr. Beech to that of the beech tree, referring to the strength, durability, beauty, longevity, and fruitfulness of the tree as symbolic of like characteristics in the life of Dr. Beech.

Bishop Welch introduced Dr. Cartwright, who read the following resolution, which was

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unanimously adopted by a rising vote:

"The Board of Governors of the West China Union University hereby records its appreciation of the long, faithful and effective service of Joseph Beech. This resolution is not intended as a farewell. Instead it is a tribute to one who is actively working for the University and who - God grant - will continue so to work.

"Dr. Beech began his service in the cause of Christian higher education in China long before there was a University. He taught in Chengtu College and was its president until it was incorporated in the West China Union University in 1915. From then until 1933 he was president of the union institution. When Dr. Lincoln Dzung was elected president, Dr. Beech was made Chancellor, the post which he now holds.

"Honors have come to him unsought. In 1911 his alma mater, Wesleyan University, conferred upon him a doctorate of divinity. His church elected him to its General Conference in 1928 and 1936. During 1940 the Chinese Government decorated him with the "Order of the Jade."

"The members of the Board of Governors recall to memory the many occasions when Dr. Beech has been present in person. He brought to our sessions enlightenment and inspiration illuminated by flashes of humor and by heart-touching incidents from the life of the University he loved. We here try to express our sense of obligation for the organizational skill he exercised; for the rare diplomacy he showed in dealings with Chinese government officials, with various denominational groups in China and with us of the related Boards of Missions in Great Britain, Canada, and the United States; for his achievements in raising money for the University here in the West and in China; and, above all else, for the unfailing Christian spirit with which all of these activities were carried.

"To him and to his wife, Nellie Decker Beech, we hereby formally express our appreciation, our felicitations, and our good wishes and prayers for many additional years of happy and fruitful service."

Dr. Arnup was called upon and began his remarks by saying that "an institution is often called the lengthened shadow of one man," indicating this was particularly true of West China Union University and Dr. Beech. Dr. Arnup referred to the steady growth of West China Union University under the guidance of Dr. Beech, and of his great capacity for gaining adherents and admirers. His frequent visits to the Occident were always an inspiration to the Governors and friends, but on the last return to China he nearly lost his life in an effort to get much needed supplies through to the campus. No dangers have daunted him and no labors have been too great. Dr. Beech's motto has ever been "This one thing I do."

The Secretary was then asked to present any recordings suitable to the occasion. He gave Dr. Beech a book of "estimates" - letters from friends of Dr. Beech, saying that they were not complete as others were flowing in, as neither is the work completed which Dr. Beech so well founded.

Dr. Beech responded, giving God the praise for the inspiration, strength, and guidance in the building of West China Union University. He recited several specific instances where he had been led by the hand of God to take certain steps resulting in great good to the University. He ascribed any success to the constant faith that the Lord would

lead and direct, and in that leadership none could fail. Dr. Beech thanked all who had in any way participated in the occasion and referred to the sheaf of testimonial letters as a "labor of love."

The service was closed with prayer, after which the Trustees and friends adjourned to Victoria College Chapel where a public meeting was held. Dr. Beech showed his moving pictures of China with running comments, and Dr. J. W. Decker gave an address on the Contribution of Christian Education to China.

11:00 A.M., Friday, November 5, 1943

The Governors' Meeting was called to order and the first order of business was

REPORT OF WOMAN'S COMMITTEE

Mrs. G. D. Atkinson presented the report of the Woman's Committee and referred to the progress of work for women at Chengtu. Attention was called to the following action voted at the Executive Committee Meeting, May 5, 1943:

"E-1753 VOTED that the matter of the School of Nursing in connection with the new hospital be presented to the Woman's Committee of the West China Union University as soon as possible for their consideration and study and that the Chairman be asked to reiterate our request to the Baptist Board for the gift or sale of the old Mission School dormitories and adjacent properties."

It was stated that in view of the earlier report regarding participation of P.U.M.C. at Chengtu, special attention had been given to the nursing situation, and after careful deliberation the committee offered the following report.

1. The Woman's Committee of West China Union University is gratified that the standards for nurse training in West China are being raised by the coming into West China Union University of the School of Nursing of Peking Union Medical College.
2. The Committee expresses the conviction that a continuing programme for nurse training in West China, Szechuan Province, should include a nurse training school of higher grade as well as the nurse training schools of secondary grade.
3. In regard to participation of the Woman's Committee in connection with the nurse training school in the new hospital, the Woman's Committee will recommend to its constituent member boards the following action which has already been taken by the Dominion Board of the Woman's Missionary Society of the United Church of Canada:-

"That in response to the communication from the Executive Committee of the Board of Governors of West China Union University, we inform them that we do not approve of the three women's boards accepting full responsibility for the care of, support of and advancement of the School of Nursing

of the West China Union University, but consider the school should be under the direction of the University, to which School of Nursing the Women's Boards might consider giving grants."

4. The Committee cannot take definite action nor recommend definite action concerning financial support to its constituent members until information is received as to plans and as to amounts required for capital funds and maintenance funds to carry out the plans.

It was

G-1783 VOTED to accept and adopt the report of the Woman's Committee.

PROMOTIONAL MATTERS

The Secretary reported on Promotional and Educational activities by Associated Boards, embodying -

- (a) Distribution of news data to the Religious Press.
- (b) Publication of brochures for individual colleges.
- (c) General Publications such as bulletins of progress and the "China Colleges" issues.
- (d) Personal work in quiet individual approaches.

It was stated that the Associated Boards had suffered in the loss of the services of Mr. Oliver J. Caldwell and that his work had been distributed among the staff.

Requests had been received from several college departments to issue booklets on specific work within a College program, but lack of funds in the Associated Boards' budget did not permit of such publication.

YOUTH CORPS BUILDING. (Conclusion)

The Secretary stated that the outline of agreement between the Youth Corps and University was available and upon request read them. They are as follows:

1. The purpose of the Chin Nien Kwan on the West China Union University campus is to provide a place for the welfare of the students as well as for their social service.
2. With reference to the erection of the Chin Nien Kwan the West China Union University shall be responsible only for renting the land required for the building; the cost of the whole building will be undertaken by the Headquarters of the Chin Nien Tuan.
3. Concerning the location of the Chin Nien Kwan, the Property Committee of the West China Union University and the Chin Nien Tuan will appoint a joint committee to decide upon the site. The site cannot be definitely decided upon until it is approved by both parties.

4. Plans for the building will be drawn by selected architects, and approved by the Property Committee of the West China Union University.
5. When the Chin Nien Tuan stops using the Chin Nien Kwan it will donate the whole building to the West China Union University, and shall not transfer, sell or rent it to any other party.
6. If any of the activities in the Chin Nien Kwan are contrary to the original purpose for which the building was erected, or any hindrance to the work of the West China Union University, the University shall have the right to take ownership of the building, and pay for the building according to the current price at that time.
7. The above agreement will become effective as soon as it is approved by both parties, the W.C.U.U., and the Youth Corps Central Office.

Dr. Cartwright in behalf of the Special Committee elected to consider this subject reported as follows:

The United Committee for Christian Universities in China at its summer meeting in London expressed concern over the agreement reportedly made with the San-Min-Chu-I Youth Corps for the erection of a headquarters building of W.C.U.U.

The Board of Governors reviewed the facts as transmitted and noted the action taken by its Executive Committee, E-1752 "to approve the erection of a building for the Youth Corps as outlined in the proposed agreement with the Youth Corps Central Office." It is understood that the building is in process of erection.

This Board desires to maintain most friendly relations with the Government and the people, and views with deep concern a step which is likely to introduce political factors on the campuses of private educational institutions which, while thoroughly loyal to the Government, desire to keep free from involvement in political issues.

The Board recognizes the situation in Chengtu as a fait accompli and expresses no judgment, but we believe the issue is likely to affect all Christian colleges in China and therefore refer the subject to the Associated Boards for study and for such negotiations and action as they may decide to institute.

It was

G-1784 VOTED to adopt the report regarding the Youth Corps Building with thanks for the efficient work of the Special Committee.

CONTRACTUAL STATEMENT

Correspondence from China called attention to the Contractual Statement which expired November 1936 and which had not been renewed. As exact facts covering the statement were not available, it was

G-1785 VOTED to renew the Contractual Statement which expired in November, 1941, subject to study of the Statement; any irregularities to be reported to the Executive Committee.

FOREIGN STAFF APPOINTEES

It was noted that the Board of Governors, November 23, 1943, Voted the following Resolution:

"G-1692 VOTED that the Chairman appoint a committee of five, with Dr. Beech as a regular or coopted member, to study the relation of the Board of Governors to foreign appointees on the staff of the University and to report at the next annual meeting."

As the Committee had not been able to meet and as Dr. Fridell in taking Mr. Albaugh's place on the Board had not had opportunity to study the situation, it was suggested that the Committee meet in New York at a time best suited to the membership.

The Committee is as follows:

Dr. E. A. Fridell	Dr. F. T. Cartwright	Miss S. L. MacKinnon
Dr. J. H. Arnup	Dr. J. W. Decker	Dr. Joseph Beech (coopted)

REPORT ON RELIGIOUS ACTIVITIES

A "Brief Report of Religious Activities" by Dryden Phelps had been distributed to the Board, and same was noted with full recognition of the extremely valuable work being done to create a Christian influence and to bring students to a religious conviction.

University Community Church.

The Board had in hand the statement prepared by Dr. Dryden Phelps concerning plans for a new Community Church. It was noted that growing out of plans first discussed in the General Faculty Minutes of June 5, 1941, interest has been revived and definite plans are being made. Gratification was expressed at the whole-hearted cooperation evidenced in the organization of committees both as to representation from the community as well as Mission Boards and the University. It was noted that LC\$500,000.00 had been subscribed and the greater part of the fund has been invested.

The Board accepted the report as one of progress and information, as no Action from the Directors was on hand.

It was reported that Dr. Dryden Phelps is enroute to America, and it was

G-1786 VOTED to defer any action on the religious activities on West China Campus until the arrival of Dr. Dryden Phelps with the hope that the Executive Committee will be able to meet with him for a conference.

At this point the meeting adjourned to meet at 2:00 P.M.

AFTERNOON SESSION, November 5, 1943

The Afternoon Session convened promptly at 2:00 P.M. and Bishop Welch led in prayer.

MISSION BOARD SUPPORT

There was a spirited discussion of this topic as the amount of relief funds sought by the Christian Colleges in China has totally changed the emphasis of control - taking it away from Mission Boards and placing it in the hands of Relief Agencies. The Associated Boards has recognized this and has appointed a Committee of Three to place the situation before Cooperating Mission Boards.

The Board endeavored to find the actual amounts being paid to foreign staff and for field support from Mission Board Representatives present, but no definite figures were available due to the extremely unsettled conditions in China. The Secretary was asked to write each cooperating Mission Board requesting accurate figures covering salaries and appropriations, the data to be presented to the Executive Committee.

FINANCIAL MATTERS

Mr. Forrest Smith, Chairman of the Finance Committee, introduced this topic saying that the Committee had met at 9:00 A.M. (Nov. 5th) and had some recommendations to make. He called upon the Treasurer for his Annual Report.

Treasurer's Report, 1942-43.

Dr. Cartwright read the report of the Treasurer for the year ending June 30, 1943, suggesting some editorial changes, all of which are embodied in the copy attached to the Finance Committee Minutes of November 5th. Upon the recommendation of the Finance Committee it was

G-1787 VOTED to receive and approve the 1942-43 report of the Governors' Treasurer, with thanks to the office staff for the efficient performance of their duties.

It was also

G-1788 VOTED to express deep appreciation to the Associated Boards and United China Relief for the assistance rendered during the past year in assisting the University to carry on through a most difficult year.

Auditor's Report, 1942-43.

The Chairman of the Finance Committee presented the report of the auditors and upon the recommendation of that Committee it was

G-1789 VOTED to receive the report of the Auditors, Messrs. Chambellan, Berger & Welti for the year ending June 30, 1943.

USE OF COMMON STOCKS

Action E-1754 was read to the Board and much of the Financial Committee and Executive Committee discussions revealed. The purpose of using common stocks was set forth as-

- (a) Hedge against inflation.
- (b) Larger income.
- (c) Recovery of losses from sale of second grade bonds.

As opposed to the foregoing it was stated that there is no assurance that any of the objectives can be accomplished and that over a long period by watching maturities of Bonds and keeping funds in Savings Banks a stable improvement of the security list may be accomplished.

The Board did not seem ready to vote either way on the proposal, and it was

G-1789-A VOTED to defer action on the use of common stocks in the West China portfolio.

ELECTION OF GOVERNORS, OFFICERS AND COMMITTEES

Mr. Smith reported for the Nominating Committee and read the list of proposed coopted Governors. There being no other nominations, it was

G-1790 VOTED to elect the following to the Board of Governors' coopted list:

Class of 1946 - K. N. Chang
 - Bishop Welch

" " 1944 - Miss S. L. MacKinnon
" " 1945 - Mrs. H. D. Taylor

(It was noted that there is still a vacancy in the class 1946.)

It was stated that Bishop Welch insisted upon retiring as Chairman of the Board, he having agreed to fill out one term whereas he has been drafted for two years.

Upon recommendation of the Nominating Committee, it was

G-1791 VOTED to elect the following officers for the ensuing year:

Chairman - Dr. Jesse H. Arnup
Vice Chairman - (Vacancy)
 Miss S. L. MacKinnon
Secretary - Mr. H. T. Silcock
Ass't Secretary - Mr. C. A. Evans
Treasurer - Dr. F. T. Cartwright
Ass't Treasurers - Mr. C. A. Evans
 Mr. Charles H. Corbett

Hearing the Nominating Committee's suggestions for Committees, and there being no changes, it was

G-1792 VOTED to appoint the following standing Committees of the Board for 1943-44:

Executive Committee

Dr. J. H. Arnup (Chmn.)
Dr. Elmer A. Fridell
Mrs. F. C. Nickels
Miss S. L. MacKinnon

Dr. Frank T. Cartwright
Mr. H. T. Silcock
Mr. Forrest Smith

Finance and Budget Committee

Mr. Forrest Smith (Chmn.)
Dr. Frank T. Cartwright
Mr. Dean Sage

Mr. C. R. Woodruff
Mrs. H. D. Taylor
Dr. J. H. Arnup (Ex-officio)

Nominating Committee

Dr. Frank T. Cartwright (Chmn.)
Mrs. G. D. Atkinson
Mrs. C. R. Carscallen

Dr. Joseph Beech
Mr. Forrest Smith

It was further

G-1793 VOTED that the following members of the West China Board be appointed to serve on the Standing Committees of the Associated Boards.

Executive Committee

Dr. Jesse H. Arnup
Dr. J. W. Decker
Dr. Frank T. Cartwright

Woman's Committee: Mrs. G. D. Atkinson
Miss S. L. MacKinnon

Committee on Promotion

Miss S. L. MacKinnon
Mr. Dean Sage

Woman's Committee: Mrs. F. J. Nickels

Committee on Finance

Dr. Jesse H. Arnup
Mr. Forrest Smith
Dr. Frank T. Cartwright

Woman's Committee: Mrs. J. Wesley Masland

Committee on Christian Character, Staff and Curriculum

Bishop Herbert Welch
Dr. A. E. Johns
Dr. A. E. Armstrong

Woman's Committee: Mrs. C. R. Carscallen
Mrs. Hugh D. Taylor

Bishop Welch, the retiring chairman, expressed deep satisfaction for the selection of the new chairman. He stated how fully he had enjoyed the fellowship of the Board membership during the past two years.

Dr. Arnup, as the new chairman, asked for the privilege of the floor and voiced his feeling of inadequacy to follow in the footsteps of Bishop Welch and hoped his term of office would not be for long. Dr. Arnup recognized Mrs. Carscallen, and upon her reading of the resolution and upon her motion, it was

G-1794 VOTED that the Board of Governors wishes at this time to put on record its sincere appreciation of the services of Bishop Herbert Welch as Chairman of the Board during the past two years.

Bishop Welch has long had the interests of the University on his mind and heart. His long experience as a missionary statesman in both

China and the West, and the gracious qualities of his personality have been put at the service of the Board without reservation. He has presided over its sessions with distinction, and we are grateful for his progressive and creative leadership during these difficult years.

LETTER TO PRESIDENT BUTTERFIELD

Upon the motion of Dr. Beech, it was

G-1795 VOTED to send the following letter to President Victor L. Butterfield, Ph.D. of Wesleyan University.

"Dear President Butterfield:

The relation between Wesleyan University and the West China Union University has been of such an intimate and enduring character as to make it seem perfectly fitting for the Board of Governors of West China Union University to extend congratulations and good wishes to you upon your installation as President of Wesleyan University.

The relation of Wesleyan and West China began before the West China Union University was organized known then as Wesleyan in West China. It continued through the administration of President Raymond, President Shanklin, and President McConaughy to your own administration.

Through these years it has been known as the Wesleyan in West China Union University.

To other Presidents of Wesleyan University we have recorded our thanks for the part that Wesleyan has had in the West China Union University and we thank you for the financial aid given during this present year, as reported to us and supported by the Minister of the Church of Christ in Wesleyan, Dr. J. W. Darr, and to express our hope that this fine relation between these two Universities may continue on into the new and epochal years for China that lie ahead."

For the Board of Governors.

RESOLUTIONS REGARDING DENTAL SUPPLIES

Parts of a letter from Dr. Gordon Agnew were read wherein he cited the splendid help rendered by the Medical and Surgical Relief Committee of America in donating dental supplies, and it was

G-1796 VOTED to express the appreciation of the Board of Governors to the Medical and Surgical Relief Committee of America for the supplies donated through Dr. Gordon Agnew to the University.

Dr. Agnew's letter also referred to help granted by the American Bureau for Medical Aid to China in transporting supplies.

It was

Nov. 4-5, 1943

West China Bd. of Governors
Annual Meeting

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G-1797 VOTED that the Board expresses its great appreciation to the American Bureau for Medical Aid to China for its generous appropriation to cover transportation costs on shipments of supplies to China and gifts in the field to cover a second shipment.

OTHER RESOLUTIONS

Upon motion duly seconded it was

G-1798 VOTED to express the great pleasure of the Board of Governors at having Dr. K. N. Chang present for the first time at a meeting of the Board.

It was also

G-1799 VOTED to express the gratitude of the Board for the use of the Emmanuel College building for meetings and Committee rooms during the sessions of the Annual Meeting.

It was also

G-1800 VOTED to thank the United Church of Canada Mission Board for its cordial welcome and for its entertainment at Burwash Hall on the night of the 4th.

There being no other business the meeting closed with prayer offered by Dr. Armap at the request of Bishop Welch.

Respectfully submitted,

C. A. EVANS,

Assistant Secretary.

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Memorandum on recent developments in the wartime program of the China Medical Board that are of special interest to West China Union University

1. Members of the former staff and alumni of the PUMC have been very insistent that a refugee PUMC be started in Free China, following the precedent of governmental and private universities and colleges. The China Medical Board did not see its way clear to appropriate funds for this purpose, since it regarded the opening of such a refugee institution as impractical for a number of reasons and undesirable for others. The Board considered its best service to be to give aid to a few of the better medical colleges already operating in Free China. During the past few years aid has been given both by the Rockefeller Foundation and the China Medical Board to a number of these institutions. Those thus helped were: West China Union University Medical School, Cheeloo University Medical School, National Central University Medical School, National Shanghai University Medical School, National Hsiang-ya Medical School, National Kweiyang University Medical School.

2. The working out of the program of the China Medical Board during the period of the emergency has been entrusted to the Board's Director, Dr. Claude E. Forkner, and to a China Medical Board Wartime Committee. In order to satisfy the very earnest desire of both former members of the staff of the PUMC and of the alumni of the institution that there be some unit in Free China bearing the name of the PUMC, it was recently decided to reopen in West China the PUMC School of Nursing. A sufficient number of members of the staff of the former school, including the Dean, Miss Vera Nish, had arrived in West China to ensure that there would be the nucleus of a satisfactory teaching staff. The Ministry of Education approved of the reopening of this unit in Free China. A satisfactory number of well trained candidates is assured, both because some members of the school have come from Peiping and also because a number of the colleges which have contributed most to the providing of nurses are now located in Chengtu or other parts of Free China.

3. The location of the nursing school. Dr. Forkner gave prolonged study to the question as to the best place for the nursing school to be located. A committee was organized in the early part of this year to consider matters connected with the reopening of the institution, including that of location. It was at first expected that the school would be connected with the National Shanghai University Medical School and with the Central Hospital, both of which are located at Koloshan, 22 kilometers from Chungking. The Medical School was founded by Dr. F. C. Yen in Shanghai. The Central Hospital was developed by Dr. J. Hong Liu in Nanking. Both institutions had an excellent reputation and there was not unnaturally a desire on the part of some of those formerly connected with the PUMC that the nursing school be located in connection with these government institutions.

It was finally decided by the Committee and Dr. Forkner, after consultation with New York, to locate the nursing school in Chengtu in connection with the West China Union University Medical School. Details of the arrangements had been considered previously by Dean Kilborn and Dr. Forkner.

4. Deterioration in medical education in Free China. Dr. Forkner in recent letters calls attention to weaknesses in medical teaching at West China and elsewhere. He writes "Deterioration is everywhere, in all parts of the country, in all professions and all enterprises. It is the result of six years of war and is linked up with lack of leadership and lack of good administration." He is speaking in general of different institutions he has seen since his arrival. Nevertheless, after conference with Dr. Kilborn, Dr. Forkner came to the conclusion that West China Union University offered the best opportunities for the reopening of the nursing school on a satisfactory basis. Some of the points made in referring to this decision are as follows:

Memorandum on recent developments in the wartime program of the China Medical Board

- a. The deficiencies of medical education there are apparent to everyone. No one knows how to remedy them. They know their difficulties and are praying that something may be done to save them. They need leadership which I think the China Medical Board can provide.
- b. Our medical students are also now on the West China Union University campus. There are in all 30 PUMC students (8 for one year of undergraduate study, 9 for two years, 13 for three years). This number of students had arrived from Peiping and were entered for the spring term at National Central University Medical School. Owing, however, to lack of adequate financial support by the Chinese government a number of teachers in National Central Medical School found it necessary to support themselves through private practice, which interfered, apparently rather seriously, with their teaching. For this reason and because of some of the regulations of registration and requirements to take over again entrance examinations the students decided to transfer to West China Union University Medical School. This was evidently done with the consent of Dr. Kilborn and was later approved by Dr. Forkner.

More PUMC medical students are reported to be expected in West China this summer. The exact number is not known. It has been suggested that there might be as many as sixty more coming.

- c. West China Union University had two unfinished buildings. Offer of these buildings for the use of the medical and nursing students was made to Dr. Forkner on condition that the China Medical Board would supply the necessary funds for their completion.
- d. West China Union University needs and will welcome, Dr. Forkner says, additional staff members from America or from occupied China. He is referring, presumably, to members of the PUMC staff.
- e. West China Union University offers far better possibilities for the care of patients and for teaching than at Koloshan. It has a fine group of buildings. Much of its equipment is in excellent condition. It also has what Koloshan lacks, a good water supply, electricity and a reasonably good library.
- f. The three thousand students connected with West China Union University and the guest institutions on its campus provide a good academic atmosphere.
- g. Miss Vera Nieh, Dean of the PUMC School of Nursing, and those of her assistants who knew the situation both at West China and at Koloshan favored the former.

5. The China Medical Board has made the following appropriations to West China Union University in order to make possible the location of the nursing School and these medical students in connection with the University:

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Memorandum on recent developments in the wartime program of the China Medical Board

For the completion of buildings		
School of Nursing	\$32,000	
Medical students	<u>34,000</u>	US\$66,000
Maintenance for one year from		
July 1, 1943		
School of Nursing	\$60,000	
Medical students	<u>25,000</u>	85,000
Faculty grants		
West China physiology	\$ 4,000	
ophthalmology	1,500	
librarian	2,500	
PUMC professorships-		
Leslie Cheng	6,000	
Yu Huan-wen	5,000	
Stephen Chang	3,000	
Cheeloo pathology	<u>4,000</u>	25,000
		US\$176,000

6. The question arises, and I speak now as a member of the Executive Committee of the Associated Boards of the Christian Colleges in China and Chairman of their committee on medical education - the question arises, how can this contribution in money and well-trained student body, with background of high educational standards, be so used as to make the largest contribution to medical and nursing education during the war period and to leave the medical and nursing education of WCUU in a stronger position when the visiting institutions and students leave for their own campuses.

Dr. Decker this week in an interview with me suggested that advantage be taken of these developments and of Dr. Forkner's presence to unify further medical education on WCUU campus, particularly for the emergency but in the interests of the longer future as well, and to study in what ways it can be further strengthened. Dr. Forkner in a recent letter expressed it as his opinion that the CMB and PUMC might be able to provide some additional needed leadership that would materially help the situation.

7. It is clear that a very frank facing of the problems involved in the bringing in of these two strong units and also of a number of PUMC professors into an already functioning medical school raises questions of considerable delicacy. It is of the utmost importance, therefore, that both in Toronto and in New York, as well as in Chengtu, these difficulties be frankly faced and that a plan be worked out mainly in China but with such help as the Board of Founders can give, which can command the active cooperation and loyalty of all concerned.

The situation created by the transfer of this nursing school unit and these medical students is not parallel to that of the guest students already on WCUU campus. Neither the CMB nor the PUMC is seeking to set up a new medical school but rather to see in what ways the bringing in of new help can be done so as to avoid pitfalls, while at the same time doing everything possible to unify and to improve the total medical and nursing educational output made possible through this increment of trained personnel.

It is suggested that in order to secure a clear picture of the problems involved there be held a small meeting of persons connected with the Board of Founders of WCUU, the Chairman of the Associated Boards of the Christian Colleges and a very few others at an early date.

September 2, 1943

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COPY OF STATEMENT MADE ON Nov. 6th

by

Dr. Chang Kia-ngau

It is a great pleasure to be able to attend the Board of Governors meeting here today. Although I have had the honor of being appointed a member of the Board of Governors for a number of years, this is the first time I have had an opportunity to attend a meeting. When I received a letter from Dr. Beech asking me to join you here, I was not sure whether I could come because I was so much occupied after my recent arrival in New York City. Because I wanted to meet my colleagues, and I was sure you would be interested in the latest developments of our institution, I managed to come to Toronto. There are also a few points the Chinese members of the institution wanted me to present to you.

I must tell you that Chengtu was less advanced in an educational respect before the war, and was the chief source of students of our University. Because of the difficulties in communication, the supply of high calibre teachers was rather limited. During the last few years, conditions have been greatly changed. Chengtu has now become the cultural centre of Free China.

Three reasons may be given for the rapid progress of our institution:

First, there are many middle school students coming from other provinces and also from middle schools which were removed from occupied areas. The quality of our students has been greatly improved.

Second, because of the gradual progress of our University, the stability of the management, and the improvement in living conditions as compared with other schools, we can now attract the services of higher quality teachers.

Third, having several universities on the same campus tends to stimulate our staff to a higher degree, placing them on a competitive basis.

On the other hand, because of this competition, the intrinsic value of our University has not yet reached its peak.

At the present time the high cost of living has affected our institution as well as other Government institutions. In the future, when the other Universities leave Szechwan, and in all probability some of the better teachers will leave too, the inclination of the Ministry of Education will be to give more aid to Government institutions, so that their improvement may be much faster than ours.

A year ago, when I visited West China Union, I found we still needed many more good teachers, but I also found that securing adequate living conditions was a pre-requisite for attracting them to our University. I therefore proposed to raise CN\$1,000,000 for a sinking fund to be used for building living quarters for Chinese teachers. I had promised that I would raise one-fourth of this amount and I fulfilled my promise, but much to our delight, Mr. Lan, a wealthy Szechwan man, contributed another million dollars. There was more behind this campaign than purely financial reasons. I wanted to encourage the Chinese to not only enjoy the benefits of the help given by foreign friends, but also to make their own contributions. This is only the beginning.

Speaking of financial conditions, due to the assistance of the United China Relief our financial difficulties have been greatly relieved, and General Chang Chun, Chairman of the Szechwan Provincial Government has rendered still greater help in getting rice at a cheaper price.

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Unfortunately, the official rate of exchange in converting US\$ into Chinese dollars is much lower than the price index and the foreign staff is in a less enviable position than the Chinese staff, so far as the value of money is concerned. If this situation cannot be remedied in China, our friends in America, Canada and Great Britain should give more liberal contributions to tide us over these difficulties.

I can assure you of one thing. The Chinese cooperation given to our institution, both government and private, has been greatly increased during the last two years, and it will continue to increase. I believe you gentlemen will be glad to hear this.

I want to take this opportunity to make a few suggestions:

FIRST - We should have a unified administration for the buildings and other properties, contributed by the various missions. With rapidly changing conditions in China, it is very essential to eliminate all discrimination between Chinese and foreign members of staff. The living quarters of the Chinese members of staff are much smaller than the living quarters of the foreign staff members. Although we do not intend to provide the Chinese teachers with the same kind of buildings as we do the foreign teachers, we still must disclose to them that the foreign staff buildings are also open to Chinese members. We have already arranged for some of the Chinese staff to live in the foreign staff building, but because the property is owned and managed by different missions, the University cannot have control of allocation as it would like.

Sometimes vacant buildings are rented to tenants other than staff members of our University, and this has aroused bad feeling on the part of our staff. Some faculty members expressed their sincere wish that in the future, the different mission properties would contribute to the University, but before that, I hope we can have a joint committee consisting of members of the Board of Directors and faculties and representatives from all the missions concerned who will take charge of the property. Should vacancies occur, preference should be given to our institution.

SECOND - The University feels very grateful to the missions who have sent teachers and executive staff members to the University. However, there is still one little shadow, and that is, each member, appointed by his own mission considers himself more or less the appointee of the mission. Even this slight difference of interest sometimes creates an unhappy impression. The participating missions should make quite clear that their appointees to the staff of the University are really University staff members, and when the staff becomes available for appointment to the University, the missions should let the University know and give them an opportunity to study and consider their qualifications and how they will best meet their requirements.

I hope you realize that the above two points do not mean there is any serious misunderstanding existing between Chinese members of staff and foreign members, but if we can find a solution to these problems, they will work in closer harmony and understanding.

In connection with the improvement of the University in the future, I would also like to suggest a few points:

First - with the advancement of scientific and technical research, a new group of professors and instructors should be secured, as some of our foreign staff members have been in China so long, they deserve their well-earned furloughs. Perhaps it would be wise to rotate these members, sending them to the United States, Canada or Great Britain for refresher courses from time to time. This holds true of Chinese faculty members as well.

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Second - in order to hasten the development of our scope of medicine and science, no effort should be spared to secure the latest equipment as well as the necessary requirements for post-war improvement.

Third - more opportunities should be provided for exceptionally gifted students to go abroad to America, Canada and Great Britain for advanced study.

Last, but by no means least, China needs more engineers. I hope we can cooperate with the technical schools in North America so that we may have a school of engineering such as M. I. T. That would be very important to China's reconstruction and should be our first goal.

I think all of the gentlemen here will be happy to know that a very solid foundation has been laid and we need only wait for further development. After the war, Chengtu will continue to be a cultural center in the Southwest and China will gain face among the cultural societies of the world. You will find your efforts will not have been in vain.

The hard work of Dr. Dsang, the Chancellor, and the cooperation of the entire staff deserve praise. They are the fountain of progress of our institution.

To conclude, I must say a few words of tribute about the splendid history-making contribution of Dr. Beech, the founder and our esteemed and beloved Chancellor who has accomplished so much for our institution.

When we consider the miraculous achievements of Dr. Beech, well might we ask: What secret does he possess that has enabled him to overcome every conceivable obstacle he has encountered during the forty years of his service in China?

First of all, there is his unshakable faith in the building of a new China through educational development.

Secondly, there are his personality, persistence and hard work by which he has succeeded in bringing together all the denominations which have been collaborating with the Methodist Mission.

Thirdly, his foresight and pioneering spirit, for it was entirely due to these that he acquired an extensive and magnificent campus which he visualized as the educational centre of West China. To this centre have now moved the five leading Christian colleges and higher educational institutions from various parts of China temporarily occupied by the Japanese aggressors.

Furthermore, it is significant to note that as Dr. Beech was born in England, brought up in the United States, and has devoted his life to promoting Christian education in China, he symbolizes the happy cultural union of America, Great Britain and China. I should say he is not only a dreamer, but a constructive educational statesman who makes his dreams come true with all the blessings of the Divine.

Our Chinese people owe an everlasting debt of gratitude to Dr. Beech. May I have the honor to represent the Board of Directors in joining you, my fellow members of the Board of Governors, in wishing him every happiness and every success.

REPORT OF THE UNION MIDDLE SCHOOL FOR THE YEAR 1942-43

By M. Y. Wu, Principal

To the Board of Governors of the West China Union University:

As the Union Middle School - the senior middle for boys - is a part of the University, I want to make a brief report covering the work of the last year to present to your meeting this fall.

I am very happy to be able to report that we are making progress year by year. Both the Government educational authorities and the community at large have a high opinion of our school. During the fall term 1942 a special examining committee was sent by the Provincial Bureau of Education to visit each of the forty odd middle schools in the Chengtu district. In their report they singled out fourteen schools for special praise and seven schools for criticism. We were among the former. In their brief public report, they said of our school: "The finances are open and above-board. The curriculum and teaching methods are all in accordance with regulations. There is method in the guidance and control of students. We give the school high praise."

In regard to our finances, as our income comes almost entirely from student fees, which are definitely limited by Government regulation, we have had great difficulty. I have tried to give the teachers as large a salary as possible and cut down on administrative expenses. During the spring term the cost of living suddenly jumped, making it extremely difficult for the members of the staff. The situation was relieved somewhat by the Government authorities allowing us to collect an additional \$50 from each student. This was all given to the staff members, and they were able to pull through; but the school expenses went over the budget. I have the highest respect and deepest gratitude for the teachers, who have been so loyal to the school during these times of great financial stringency. In many schools the teachers go to classes for only half of the class period; but in our school there are very few who do not teach for the full class hour.

While tuition fees and cost of board rise term by term, there has been no reduction in the number of students. During the fall term we had a student enrolment of 542, the highest in the history of the school. In the spring this number was reduced to 521 to avoid crowding in the dormitories. We have had a very good opportunity to choose the best boys, because five or six times as many try our entrance examination as we can finally accept.

We are very glad that a new Middle School Committee of Management with representatives from the University Administration and from the Board of Directors has been appointed. This will certainly mean closer cooperation with the University and further progress in the school.

REPORT OF GOUCHER SCHOOL FOR YEAR 1942-43

by Jane B. Dye

Since the decision two years ago to take in three more classes at Goucher School in order to meet the great pressure of the present war-time emergency, the number of students in the school has practically doubled. After taking in the second new class at the New Year of 1943, the enrolment was 235. The third class will be taken in at New Year time, 1944, and this will bring the enrolment up to about 280. During the last Spring Term there were 24 teachers, with 12 additional students from Ginling College and West China Union University doing supervised practise teaching as a part of their educational course.

The principal, David Yang, is now serving his sixth year in this position, and is doing good work. Under his leadership the school has won recognition from the government as a first class Junior Middle School. For two years the government has granted diplomas to Goucher graduates without special examinations. Goucher is one of three, out of a total of about sixty middle schools, which have received such recognition. Also as a result of the good work done, a special gift of \$10,000.00 has been granted the school by the government, in addition to the usual subsidy.

An endowment fund which now amounts to something over \$30,000.00 has been raised by faculty and students during the past two years. Unfortunately it is not as large an amount as the numbers would indicate, due to the present deflated state of the currency.

The spirit of loyalty among the graduates is good, and the custom is being established that each year each graduating class shall give some gift to the school. Many useful gifts have been presented. This year a graduate of ten years standing, who is now in charge of a lumber company, presented to the school forty sets of desks and chairs, a gift which would have cost the school \$21,000. if bought at market prices.

With the enlargement of the school the addition of class-rooms has become a major necessity; three more are needed at once. The housing of the staff is also a pressing problem, and it is hoped that in the not too distant future the school may acquire the use of the houses adjoining the school property on the east.

About one half of the staff members belong to one and another of the Christian churches now operating in the province. And about one third of the students come from Christian homes. The son of the governor of the province is one of these; he is one of the Christian students who does not hesitate to show his colors. Last year twenty-two of the boys were baptised into the Baptist church.

MINUTES OF ANNUAL MEETING
BOARD OF GOVERNORS
WEST CHINA UNION UNIVERSITY
CONSIDERING THEOLOGICAL COLLEGE

10:00 A. M., Friday, November 5, 1943
Council Room, Emmanuel College, Toronto, Canada

LIST OF MEMBERS:

<u>Board</u>	<u>1943</u>	<u>1944</u>	<u>1945</u>
American Baptist	*Forrest Smith	Albert C. Thomas	*Elmer A. Fridell
American Bapt. Wom. Bd.		*Mrs. F. J. Nickels	
Church Missionary Soc.	Harold B. Anderson	J. G. Barclay	*F.W.Dillistone
Friends Service Council	Herbert G. Wood		H. T. Silcock
Methodist	*S. P. McCutcheon	*F. T. Cartwright	*Bishop H. Welch
Methodist Wom. Div.	Mrs. F. E. Baker		
	*Sallie L. MacKinnon		
United Ch. of Canada	*A. E. Armstrong	*J. H. Arnup	*A. E. Johns
United Ch. of Canada Wom.			*Mrs.G.D.Atkinson
			*Mrs.H.D. Taylor
Coopted	*K. N. Chang	*Mrs.C.R.Carscallen	*J. W. Decker
	J. H. Franklin	Jarvis Endicott	Mrs.J.W.Masland
	Herbert B. Clark	Dean Sage, Jr.	Hon.Vincent Massey
	Vacancy	Vacancy	Vacancy

Those whose names are starred were present, also the Secretary.

Bishop Welch called the meeting to order at 10 o'clock and requested Mrs. Frank J. Nickels to lead in prayer.

To provide for minutes during a brief delay of the Secretary, it was

G-1810 VOTED to elect Dr. Frank T. Cartwright Secretary pro tem.

The Secretary announced that the Minutes of the Annual Meeting and Executive Committee Meeting had been distributed and no corrections or omissions reported. It was

G-1811 VOTED to approve the Minutes of the following meetings as distributed:

- (a) Annual Meeting November 23, 1942
- (b) Executive Committee Meeting May 5, 1943

REPORTS FROM THE FIELD

The Board noted that an article entitled, "The West China Union Theological College, Its Past, Present and Future" by Rev. George W. Sparling, had been circulated and instructed the Secretary to convey appreciation for this splendid statement.

Board of Management Meeting, April 8, 1943 - (21st meeting).

Outstanding items noted in these minutes were the following actions:

- #197 - Death of Mr. S. C. Yang of the Friends Service Council.
- #198 - Record of gratitude for the sponsorship of the Board of Governors.
- #200 - Day of Prayer for the Theological College.
- #202 - Budgets for 1943-44.
- #205 - Requirements for diploma.

Board of Management Meeting, June 25, 1943.

Special actions noted were:

- #209 - Furlough of Rev. E. Hibbard who has been the Treasurer.
- #210 - Invitation to William Small to be Treasurer.
- #212, #213, #214 - Regarding finances.

(It was reported that the request for funds had been relayed to cooperating Mission Boards and that there had been a goodly response although the exact additional amount sent by the Boards was not available).

- #215 - Request to Nanking Theological Seminary for additional support.

(It was stated that the Nanking Theological Seminary had voted a conditional \$5,000.00 provided a like amount up to that amount be secured from other sources).

CONSIDERATION OF FINANCES

The Board heard the reading of a cable dated October 29, 1943 from Rev. George Sparling extending greetings but stating that the Finances of the College were almost exhausted and assistance was needed to continue the new term.

It was pointed out that funds received from United China Relief through the Associated Boards could not be used for the Theological College, but appeals could be made through the churches or Cooperating Mission Boards.

The great need for additional support for the Colleges during these trying times in China was stressed--the work being done meriting a much larger participation than it now has.

It was finally

- G-1812 VOTED that the Secretary allocate the additional \$5,000.00 required to meet the Nanking Theological Seminary gift to the Cooperating Mission Boards on the original basis of cooperation upon which the College was organized, regardless of any additional payments already made.

Minutes
West China Theological College

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November 5, 1943

It was also

G-1813 VOTED that the Secretary appeal to the participating Mission Boards to use every possible means to find supplemental support.

It was also

G-1814 VOTED to instruct the Secretary to cable greetings to the College stating that each denomination has been requested to accept responsibility for additional support on a quota basis, and that funds will be forwarded as received.

There being no other business the meeting adjourned.

C. A. EVANS,
Assistant Secretary.

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MINUTES OF MEETING

EXECUTIVE COMMITTEE -- BOARD OF GOVERNORS

WEST CHINA UNION UNIVERSITY

CONSIDERING THEOLOGICAL COLLEGE

3:00 P.M., Thursday, March 23, 1944

Room 900, 150 Fifth Avenue, New York, N. Y.

Members of Executive Committee

*Dr. Jesse H. Arnup, Chairman
*Dr. Frank T. Cartwright
Miss Sallie Lou MacKinnon
*Dr. E. A. Fridell

*Mrs. F. C. Nickels
Mr. H. T. Silcock
*Mr. Forrest Smith

Guests: Dr. Joseph Beech, Bishop W. Y. Chen, Dr. L. G. Wilborn, Dr. E. C. Lobenstine, Dr. Frank Price.

Mr. C. A. Evans and Mr. Charles H. Corbett were also present.

REPORTS FROM THE FIELD

Dr. Frank W. Price

Dr. Price stated that he appreciated the opportunity of meeting with the Executive Committee. He felt that all were familiar with the splendid growth of the Theological College for nearly seven years under the able and inspiring leadership of Dr. Sparling.

The School had a maximum enrollment of sixty students for about four or five years. The enrollment has dropped now because of difficulty of sending students to school and there were only 37 students in the fall term, 14 in the fourth year, 7 in the third year, 7 in the second year, 4 in the first year, 3 in the junior grades and 2 refresher students. There are fifteen women students. Sixteen out of the total number of thirty-seven came from Szechwan. Most of the students are supported by the churches which sent them to the College. A few have been helped with scholarships and some supported from home.

The West China Union Theological College has a very close and happy relationship with the University, although not an integral part of it. Some students take courses in the University. The faculty and students both make a large contribution to the life of the University. Both last year and this school year the English oratorical contests were won by West China Union Theological students. They take part in the choir, in student activities but the College has its own environment. An increasing number of students are planning to go ahead and finish the university course and get their college degrees. After the war there will be a larger number of theological college students who will want to go on to college.

The relations between the Theological College and the West China unit of Nanking Seminary have been very happy. Nanking Theological Seminary as a guest institution is responsible for post-graduate B.D. courses. Six students have come from Government universities.

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The West China Union Theological College has been not only a college for theology but as student statistics show, is the Theological College for Free China. Canton Theological Seminary has moved back to Kwangtung and takes care of Kwangtung speaking students. West China Union Theological College is the only college admitting middle school graduates and is the only one for other students in Free China. It is important that this school should continue. Dr. Sparling is anxious that this board face with the board on the field some of these problems and give some help.

With regard to the question of personnel -- Dr. Sparling is coming back to Canada this summer. He talks of the possibility of returning to the field in spite of his pending retirement. The question of the presidency is a serious problem and it is desired to secure one with an outstanding personality. The staff is not strong enough without teaching help from Nanking Seminary and the University. There are not enough professors. The financial problem is serious, as the budget provides only for a small faculty. Salaries of individual teachers should be underwritten by a responsible body.

The thought was expressed that it would be too bad if West China Union Theological College had to close, as it is a permanent institution. Dr. Price gave some detailed information as to the important work being done by graduates of the Theological College.

The great problem of the church in West China is that the church is not strong in membership and therefore it is not strong financially, but some of the city churches are growing.

Students of the Theological College have raised about LC\$25,000.

Dr. Arnup stated that of the \$162,500 contributed in staff, \$95,000 comes from the Canadian Church and only \$22,500 from all the churches in the United States.

It was reported that no money had been received from the action taken last November.

A canvass of the Mission Boards represented showed that approximately \$2300. had been approved or would be voted shortly and that this amount would release a like amount from the conditioned appropriation voted by the Founders of Nanking Theological Seminary. This gift was reported to the Executive Committee at the annual meeting of the Trustees November 5, 1943. Those reporting were the Methodist Board and Women's Division, the Baptist Board and the Women's Division of the United Church in Canada.

Dr. Cartwright suggested that the Secretary send to him as Secretary of the Nanking Seminary a statement of the funds that either have been made available or will be available on demand toward the goal of \$5,000 which would permit him to ask for a release of a like amount of money for the Founders of Nanking Theological Seminary.

It was explained that the Canadian Exchange Board would not allow Canadian funds for China to be sent to the U.S.A.

It was

E-1827 VOTED that we convey an expression of appreciation for the presence here of Dr. Price and for his efforts to obtain private support of Professors Peter Shih and Wallace Wang.

Bishop Chen stated that he thought one of the most important pieces of work in connection with the Christian church movement in China is theological education and that at present it is one of the weakest links in Christian education in China.

ADJOURNMENT

Bishop Chen gave the closing prayer and benediction and the meeting adjourned at 4:15 P.M.

C. A. Evans
Secretary

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WEST CHINA UNION THEOLOGICAL COLLEGE

Board of Management meeting, November 23rd., 1943

Minutes of the 23rd meeting

A meeting of the Board of Management of the College was held at the home of G. W. Sparling on the afternoon of November 23rd, 43, opening at 2:30. The meeting was opened by prayer, led by Mr. Stockwell.

The Chairman of the Board, Bishop A. Maxwell occupied the chair.

The following members were present: Mrs. Salquist, Dr. P. Fosnot, Miss J. Hutchinson, Rev. A. Maxwell, Mr. S. H. Fong, Rev. Fu Chin Peh, Rev. N. Stanway, Rev. P. S. Liu, Dr. F. W. Price, Rev. O. Stockwell, Rev. A. F. Lutley, Rev. Chin Chin San, Rev. W. Wang, Dr. P. Shih, Mr. Wm. Small, G. W. Sparling.

Correspondence was read from Mr. C. Corbett from the Board of Governors. Also one from Dr. F. Cartwright.

A Report of Students was presented by Dr. Shih. And a report of College Life by Rev. W. Wang. These reports were adopted.

218. RESOLVED to express our appreciation of the visit of Dr. C. E. Abraham to West China and of the course of lectures that he gave in the College.

219. A report of the present financial condition of the College was given by the Treasurer. It was decided to cable to the Board of Governors reporting that by the end of the term all the money available through the regular channels for the academic year which closes in June, will be used and thus there will be no funds for the Spring term and to ask them if any money is available. If a favorable reply is not received it was decided to cable to the Board of each participating Mission asking for assistance. A committee to prepare these cables was appointed consisting of W. Small, G. W. Sparling, S. H. Fong and F. W. Price.

219. RESOLVED to request Dr. F. W. Price when he arrives in New York in the early Spring to present our financial situation to the Board of Governors and also to seek special contributions for our college.

220. RESOLVED that Board fee for the current term be raised from \$2,200 to \$2,500.

221. The budget for the ensuing year as presented by the Treasurer was adopted by the Board. (here insert the budget.)

BUDGET FOR 1944

Expenditures,

Salaries, Basic, \$440, \$400, \$280 for 12 months	\$14,000
Bonuses, \$280, \$280, \$240	10,000
Increment, varies with living costs, \$2860, 2600, 1820	90,000
Rice, 13 teo, at \$130	21,000
Servants Wages, 5 at \$800 per month	50,000
Electricity, \$3600 per month	40,000
Equipment	20,000
Repairs	15,000

West China Union Theological College
Board of Management meeting, Nov. 23, 1943
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Budget continued,

Upkeep of property			15,000
Scholarships 10 students at \$600			60,000
Assistance in Library and office by students			25,000
Current expenses, postage, paper, telegrams, teas, etc.			20,000
Library, Assistant \$10,000, Printing, materials, etc.			30,000
Books			30,000
Part time teacher			10,000
Contingent			50,000
			<u>\$500,000</u>
Income, Mission Board Grants			120,000
Nanking Seminary, Maintenance			80,000
" " Scholarships			20,000
" " Library			10,000
" " to Expenses			10,000
Local Subscriptions			25,000
Rents			10,000
Fees			15,000
Board of Governors			210,000
			<u>\$500,000</u>
	Total		
Missionary Personnel			
Miss Foster, full time	\$35,000	W.M.S.	35,000
G. W. Sparling, full time	60,000	U.C.C.M.	60,000
A. F. Lutley, half time	30,000	C.M.S.	30,000
D. C. Graham, part time	15,000	Baptist M.	15,000
Miss J. Turner, half time	15,000	L.M.S.	15,000
Dr. O. Hansing, part time	7,500	Methodist	7,500
	<u>\$162,500</u>		<u>\$162,500</u>

The budget is based on present prices. We would request the Board to provide another \$100,000 for possible rise in prices.

222. A discussion was held concerning the future work of the College with special reference to the time after the departure of Nanking Seminary from Chengtu. It was decided to refer to the annual meetings of Church Bodies the question of the need of carrying on a class in the West China College, after the departure of Nanking Seminary when the B.D. work which they are now doing would be discontinued, for students who are graduates of a university. It was also decided to refer to the same meetings the question of discontinuing the Junior Grade classes in the college.

223. In regard to staffing the College the following items were passed by the Board.

RESOLVED to request each of the churches in addition to the Chinese teachers that are available in West China, to supply a missionary for work in the College.

RESOLVED to request the Methodist Church to appoint Rev. Olin and Mrs. Stockwell to the College, to the department of Pastoral Theology.

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West China Union Theological College
Board of Management meeting, Nov. 23, 1943

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RESOLVED to request the Baptist Church to appoint Rev. and Mrs. Clarence Vichert to the College after their next furlough for work in New Testament.

RESOLVED to request the Methodist Church to appoint Miss Mabel Nowlin to the college to the department of Religious Education and Practical work.

224. RESOLVED to appoint a committee to meet with representatives of the Szechwan Synod of the Church of Christ in China to consider the continuance of Mr. Sparling in the work of the College and of supplying a worker while he is on furlough and also to consider nominations for the Presidency of the College and to report back to this Board. The committee appointed was, Mr. Maxwell, Mr. Fong, Mr. Fu and Mr. Stockwell.

ADJOURNMENT.

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Union Theological College
Chengtu, West China, Dec. 9th, 1943.

Mr. C. A. Evans
Board of Governors, New York,

Dear Mr. Evans,

Herewith a copy of the minutes of the last meeting of our Board of Management. We will be glad if you will have this duplicated and sent to the members of the Board as it is very difficult to communicate with them from here. I will comment on some of the minutes.

219. The Board considered the financial situation of our college and decided to cable again to you to ask if anything had been done at the annual meeting to meet our need. The cable was prepared and I was about to send it to the office when yours arrived telling that the Board had made a division of the amount among the supporting Mission Boards and that you were hoping for acceptance. We will anxiously wait for results as we will be very much in need after the first of the year.

219 b. We have requested Dr. Price to represent us while in America. It might be that he could raise some special funds to help us through this most abnormal period. It will be a real victory if we can keep our college open during the war period and it would be too bad to have to close when we are meeting such a need.

222. The work that is being done here for university graduates is under the Nanking Seminary. We are looking forward to the future when Nanking leaves. We believe that we will still need work of this grade in our college. The standard of education is rising very rapidly in China and the church should seek to keep pace with it. We have referred this question to the annual meetings for consideration.

221. The budget speaks for itself. These estimates are based on the scale of actual expenditures during the past six months. There is no hope that these expenditures will be less for some time but a danger that they may be higher. It is very unsatisfactory making a budget now as prices change so quickly. In order to show what some Missions are doing we have added the salaries of Missionary teachers and part time teachers.

The item for scholarships is necessary due to the presence of students with us who have been cut off from their supporting churches in occupied China. Students are also doing work for us such as registrar, secretary, library, etc. For this they are paid only a small amount and thus the college is saved the necessity of engaging assistants from outside.

The other items do not need explanation. In regard to item 224, I might add that my furlough is due and it is necessary to secure some one for the Presidency and also some one to teach my subjects.

With kind regards,

Yours sincerely,

/s/ Geo. W. Sparling

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MINUTES OF ANNUAL MEETING

BOARD OF GOVERNORS

WEST CHINA UNION UNIVERSITY

9:30 A.M., Thursday, November 2, 1944
Room 900, 150 Fifth Avenue, New York, N. Y.

List of Members

	<u>1944</u>	<u>1945</u>	<u>1946</u>
Am.Bapt.	*Albert C. Thomas	*E. A. Fridell	*Forrest Smith
Am.B.WB		*Mrs. F. C. Nickels Hazel F. Shank (alt)	
CMS	H. G. Anderson	*F. W. Dillistone	J. Gurney Barclay
FSC	*Mary Hoxie Jones #	H. T. Silcock	Herbert G. Wood
Meth.	*F. T. Cartwright	C. Rogers Woodruff	*S. P. McCutcheon
Meth.WD			*Mrs. Frank E. Baker
UCC	*Jesse H. Arnup	*A. E. Johns	*A. E. Armstrong
UCC-WMS		*Mrs. G. D. Atkinson	
Coopted	*Mrs. C. R. Carscallen James Endicott *Sallie Lou MacKinnon Dean Sage	J. W. Decker Mrs. J. Wesley Masland Hon. Vincent Massey *Mrs. Hugh D. Taylor	Chang Kia-ngau *Herbert Welch

Miss Mary Hoxie Jones was present as the duly appointed representative of the Friends Service Council and the properly accredited substitute for Mr. H. T. Silcock and Mr. Herbert G. Wood.

List of Guests

- *Dr. Joseph Beech, Chancellor, West China Union University
- *Dr. L. C. Hylbert of the American Baptist Mission Board and the International Missionary Council
- *Dr. Wallace Crawford, Superintendent, University Leper Hospital
- *Dr. J. Spencer Kennard, on the staff of West China Union University
- *Dr. Leslie G. Kilborn, Director, College of Medicine and Dentistry
- *Dr. S. H. Liljestrand, on the staff of the College of Medicine and Dentistry
- *Dr. Ashley W. Lindsay, dean of Dentistry, College of Medicine and Dentistry
- *Dr. Norman Parfit, on the staff of the College of Medicine and Dentistry
- *Dr. Dryden L. Phelps, Chairman, Division of Religious Studies, University Committee on Religious Life
- *Dr. Ernest B. Struthers, on the staff of Cheeloo
- *Mr. Thomas Twiman of the Friends Service Council

Staff

- *Mr. Earle H. Ballou
- *Mr. Charles H. Corbett
- *Mr. C. A. Evans
- *Mrs. W. Plumer Mills

Those whose names are starred were present.

The Chairman, Dr. Jesse H. Arnup, called the meeting to order and Dr. Cartwright led in prayer.

Congratulations were extended to Dr. Arnup on his appointment as Moderator of the United Church of Canada and attention was called to the fact that he should now be addressed as "Right Reverend."

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REGRETS FOR NON-ATTENDANCE

It was reported that regrets for non-attendance had been received from Dr. Decker, Dr. Chang, Dr. Barclay, Hon. Vincent Massey, Mr. H. T. Silcock, Mr. Herbert G. Wood, Mr. C. Rogers Woodruff, Mr. Dean Sage, Mr. James Endicott, Mrs. J. Wesley Masland. It was also reported that Mr. Massey in a cable to the Board tendered his resignation as a member.

The serious illness of Mr. C. Rogers Woodruff was reported and it was

BG-1860 VOTED that the Secretary be requested to express the regrets of the Board to Mr. C. Rogers Woodruff over his inability to attend the meeting because of serious illness, and to convey the deep concern and sympathy of the members of the Board.

INTRODUCTION OF GUESTS

The Chairman called on the members and guests to introduce themselves and stated that it was fortunate that it was possible to have so many members of the staff of West China Union University present at this meeting. It was

BG-1861 VOTED that the visitors and guests be made corresponding members of this meeting.

ADOPTION OF AGENDA

The agenda for this meeting having been distributed, it was

BG-1862 VOTED to adopt the agenda as presented.

It was also

BG-1863 VOTED to adjourn at 12:15, the Board of Trustees to meet at that time, the Governors to re-convene at 2:00 o'clock to consider matters relating to the Theological College, at the conclusion of which to resume the adjourned meeting of the Board of Governors, considering general university matters.

Dr. Cartwright, Chairman of the Nominating Committee, asked to be relieved of his duties for this meeting because of his inability to stay throughout all the sessions, and it was

BG-1864 VOTED that Bishop Welch be asked to act as Chairman of the Nominating Committee in place of Dr. Cartwright.

APPROVAL OF MINUTES

It was reported that minutes of the Annual Meeting of the Board, November 4 and 5, 1943 and the Executive Committee meetings of March 23, 1944 and May 10, 1944 had been distributed to the entire board and should be approved.

Mr. Smith called attention to the minutes of the Executive Committee meeting of March 23, 1944 (page 5) in reference to statistics regarding the staff members of various boards in China. The Baptist Board was listed as having $3\frac{1}{2}$ members where the number should be 6.

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The Chairman directed that this correction be noted on the statement from the field. It was then

BG-1865 VOTED to approve the minutes of the Annual Meeting of the Board November 4 and 5, 1943, and the Executive Committee meetings of March 23, 1944 and May 10, 1944 as distributed.

CONSIDERATION OF THE PLAN FOR THE CONSOLIDATION OF TRUSTEE BOARDS

As the necessary three-fourths of the total number of the Board of Governors necessary to take action were not present, it was

BG-1866 VOTED to table for the time being the matter of consideration of the plan for consolidation of trustee boards until some time later in the meeting.

Shortly after the foregoing action was taken, the necessary membership was present and it was

BG-1867 VOTED that consideration of the plan for the consolidation of trustee boards be resumed.

The history of the plan for greater unity was presented by Mr. Evans. At the time the Associated Boards was formed, he said, there was some thought of uniting the trustee boards but few were ready to take such a step. It was thought the Associated Boards would give ample opportunity for the mission boards to work together and this has been a success. Meanwhile there has been still constant pressure for a united board of all the colleges and universities in the United States representing the colleges in China. The first plan suggested advocated a board of 35 or 60 people which would leave nearly 200 interested people outside of the group with a cumbersome arrangement of alternates. This met with immediate opposition. The plan now under consideration answers practically all of the objections to the first plan and includes all the persons who are members of the Associated Boards at the present time.

To make the new plan possible, the Regents of the State of New York approved an amendment of the Education Law which took effect June 9, 1939 (Section 65-a entitled "Consolidation of Corporations,") allowing organizations chartered under the Regents of the State of New York to consolidate. The first step toward this consolidation is securing the affirmative vote of mission boards involved and the Trustees of the College Boards incorporated in New York State. The next step will be organization of the Preparatory Committee consisting of persons appointed by the approving Boards and present an application to the Regents of the State of New York to grant the Uniting of those Boards chartered in New York. Those chartered outside of New York will enter under special arrangements, to be worked out. The plan has been presented to all Mission and Trustee Boards.

A statement "Status of Adoption of Final Plan for Consolidation of Trustee Boards of China Colleges" prepared by Dr. North and dated October 20, 1944, was presented. This has been sent to all members of the Associated Boards.

This statement reports that the following constituent mission boards of West China Union University have taken action approving the plan for consolidation of trustee boards.

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Woman's American Baptist Foreign Mission Society
Church Missionary Society (London)
Friends Service Council (London)
Board of Missions and Church Extension, The Methodist Church
Woman's Division of Christian Service, Bd. of Missions and Church
Extension, The Methodist Church
Board of Foreign Missions, United Church of Canada
Woman's Missionary Society, United Church of Canada

It was explained that in order to effect a merger of any of the China Christian Colleges under the amendment to the Education Law, Section 65-a "Consolidation of Corporations," the Governors or Trustees of any China Christian College incorporated by the Board of Regents of this state are required to do two things. First, to approve an agreement of merger by three-fourths of the total number of Governors or Trustees of the China College Board, and second, to grant authority to its proper officers to join in a verified petition addressed to the Board of Regents requesting the merger.

A copy of the agreement of merger has been included in the "Plan" which was sent to all members. A form of resolution was also submitted for adoption by the Board of Governors.

It was pointed out that the By-Laws of the Board of Governors, Section 5, Article I, "Representation of Absentees" provide:

"In case of the inability of any representative of one of the constituent organizations to attend a meeting of the Board of Governors, the organization which he represents shall have power to appoint a substitute.

"In case of the absence of any representative or representatives of one of the constituent organizations, the representative or representatives present shall have power to cast the full number of votes to which the organization is entitled."

Under this section of the By-Laws, because of the inability of the two British representatives of the Friends Service Council (Mr. H. T. Silcock and Mr. Herbert G. Wood) to come to America for this meeting, the Friends Service Council appointed Miss Mary Hoxie Jones to cast the affirmative votes for these two representatives.

Rev. F. W. Dillistone, representative of the Church Missionary Society, had authority to cast his own vote and the votes of the two absentee representatives of the Society, - Dr. Harold G. Anderson and Rev. J. Gurney Barclay, also in England.

Dr. Frank T. Cartwright as one of the representatives of the Board of Missions and Church Extension of The Methodist Church also held authority to cast the affirmative vote of Mr. C. Rogers Woodruff, another representative of the Methodist Church.

Attention was called to the fact that only one constituent board had not yet acted on the plan for consolidation of the trustee boards and its representatives were hesitant about casting their votes in favor of the plan, although it met with their personal approval. It was finally decided that they might cast their votes and that should the American Baptist Foreign Mission Society decide not to approve of the plan the question might be reconsidered by the Board of Governors.

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Upon instruction from the Chair, the Secretary read the proposed Resolutions, which had already been sent to all the members of the Board of Governors. It was moved by Dr. Dillistone and seconded by Dr. Cartwright that the Resolutions as presented be approved. Thereupon it was

BG-1868 VOTED to approve the following Resolutions:

WHEREAS the following governor-electing bodies related to the Board of Governors of West China Union University, namely,

Woman's American Baptist Foreign Mission Society
Church Missionary Society
Friends Service Council
Board of Missions and Church Extension of the Methodist Church
Woman's Division of Christian Service, Board of Missions and
Church Extension, The Methodist Church
Board of Foreign Missions of the United Church of Canada
Woman's Missionary Society of the United Church of Canada

have taken favoring actions with regard to the Plan for Consolidation of the Trustee Boards of the Christian Colleges in China; and

WHEREAS the American Baptist Foreign Mission Society not yet having taken action on the matter, the vote of its representatives is conditioned on favorable action being taken by that Board, now therefore be it

RESOLVED, that the Board of Governors of West China Union University, meeting pursuant to notice duly issued and given as required under its By-Laws at least ten days prior to the date of said meeting, having on the 5th day of November, 1941 given general approval to a plan for the consolidation of Boards of Trustees or Governors of China Christian Colleges, does hereby (1) approve the Agreement, Constitution, Declaration of Purpose and Plan of Structure of the United Board for Christian Colleges in China, copies of which Agreement and other documents just referred to are annexed to these minutes and respectively marked Schedule A, B, C and D, and (2) authorizes and directs the Chairman or Vice-Chairman and Clerk, acting respectively as Chairman and Secretary of the said meeting, to duly sign and execute a statement verifying the approval of the said Agreement, and further, on behalf of this Corporation, to duly execute and verify a form of petition addressed to the Regents of the State of New York for consolidation in accordance with the provisions of the statute, and any other papers or documents which may be required by the statute to carry out and accomplish the proposed merger of China Christian Colleges and be it further

RESOLVED, that when the merger of the said China Christian Colleges, to be known as the United Board for Christian Colleges in China, is completed in accordance with the requirements of the statute, the Secretary and Treasurer are authorized and directed to transfer and deliver to the said United Board for Christian Colleges in China all the assets of this corporation, incorporated under the Board of Regents of the State of New York on the 18th day of October, 1934, of whatever nature owned and held by the said corporation, together with

a statement of all its liabilities and the records of the said corporation and the receipt of the Treasurer or Assistant Treasurer of the United Board for Christian Colleges in China for the same shall be a sufficient discharge thereof, and further

RESOLVED, that this corporation elect nine (9) representatives upon the United Board for Christian Colleges in China, same to be appointed by its Executive Committee; and further

RESOLVED, that Dr. Jesse H. Arnup be named the representative of this Board upon the Preparatory Committee, and

THAT the nine representatives and the Convenor of the Preparatory Committee be notified of this action.

In taking the foregoing vote, the Secretary was instructed to call the roll of the members. The result of the roll-call was as follows:

<u>Name</u>	<u>In Favor of Resolutions</u>
Dr. A. E. Armstrong	Yes
Dr. Jesse H. Arnup	Yes
Mrs. G. D. Atkinson	Yes
Mrs. Frank E. Baker	Yes
Mrs. C. R. Carscallen	Yes
Dr. Frank T. Cartwright	Yes
" " " " for Mr. C. Rogers Woodruff	Yes
Rev. F. W. Dillistone	Yes
" " " for Dr. Harold G. Anderson	Yes
" " " for Dr. J. Gurney Barclay	Yes
Dr. E. A. Fridell	Yes
Dr. A. E. Johns	Yes
Miss Mary Hoxie Jones, substitute for Dr. Herbert G. Wood	Yes
" " " " " " Mr. H. T. Silcock	Yes
Miss Sallie Lou MacKinnon	Yes
Dr. S. P. McCutcheon	Yes
Mrs. Frank C. Nickels	Yes
Mr. Forrest Smith	Yes
Mrs. Hugh D. Taylor	Yes
Dr. Albert C. Thomas	Yes
Bishop Herbert Welch	Yes

The Secretary then reported that 21 votes had been cast and as the total membership of the Board of Governors is 28 members, the votes cast represent three-fourths of the total membership.

POSTWAR PROGRAM, AMERICAN MISSION TO LEPERS

Mr. Ballou presented the following letter dated October 26, 1944 from Dr. William A. Shimer, Executive Director of the American Mission to Lepers:

"The American Mission to Lepers is giving careful consideration to a postwar program in which plans for certain proposed projects are gradually taking form. This would involve allotment of \$150,000 for use in China, if the various Boards wish to accept it, and subject to the raising of the Mission's proposed postwar fund of \$500,000. The

Mission has concluded that the most helpful use of such funds would be the development or establishment of training centers as set forth in the enclosed statement. Accordingly, it is suggested that \$50,000 be raised for such a center at each of the following three union universities: Lingnan University, Shantung Christian University, and West China Union University.

"We should be glad to have you convey this information to the board of governors or trustees of each of these institutions, with the suggestion that they let us know whether they will consider cooperation with the American Mission to Lepers on these projects. In each case a tentative plan for the use of the grant should be set forth in as much detail as possible, subject, of course, to revision as further study and as clearer understanding of postwar conditions make desirable.

"It is hoped that the \$50,000 for each university can be used for capital expenses, such as buildings and equipment, and that recurring costs can be raised locally from the Chinese Mission to Lepers or other sources, although the American Mission to Lepers is prepared to assist as may seem desirable and possible.

"We should get started at once on the work of raising this money and, therefore, should appreciate receiving soon at least tentative advice concerning these grants."

Dr. Crawford was asked to advise the Board of Governors how this would fit into our medical work at West China.

Dr. Crawford stated that prior to 1934 the general consensus of opinion was that there was no leprosy in West China. At that time Dr. Maxwell came to Chengtu and made a trip into the hinterland and discovered the existence of leprosy in that area. Dr. Crawford agreed with Dr. Maxwell's estimate of two million cases of leprosy in China. No survey work has been done except superficially. Dr. Pierce in North China has written several articles in which he points out certain areas where leprosy exists. Dr. Maxwell says there is a leprosy valley in Tibet. Dr. Crawford said that some survey work revealed a great deal of leprosy in West China, particularly on its borders on the southwest corner. A certain amount of this work was surveyed in Gansu and Shensi. The London Mission to Lepers had made a grant for the erection of a Leper Hospital in connection with the College of Medicine and Dentistry and it has been functioning ever since. The Leper Hospital carries on a four-fold program of teaching, healing, preaching and cooperating with the Government. The proposal of the American Mission to Lepers is along these same lines.

The Chairman asked if there is any expectation that University funds would be asked to match this gift, and Dr. Crawford stated that the money now invested in the Leper Hospital by the University could be considered as the University's share. Question was raised as to whether it would be possible to use a considerable proportion of the \$50,000 grant for maintenance costs. The answer was that the proposal from the American Mission to Lepers is put in indefinite form and the details must be worked out by the principals concerned.

Attention was called to the fact that the American Mission to Lepers is looking for three centers in China where this work can be carried on.

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In further discussion it was revealed that when Dr. Shimer drew up his letter for presentation to the Board of Governors he did not know that there was an institution for lepers in West China. It was only after consultation with certain men in China that he suggested centers in West China, Tsinan and East China.

The reason for selecting these three centers was that they represent the three areas of greatest existence of leprosy in China. In concluding the discussion it was felt that as West China already has leper work in operation and as the American Mission to Lepers is proposed to reinforce these efforts no new obligation seems to be imposed on the University. Therefore it was

BG-1869 VOTED that this Board of Governors receives with deep appreciation the offer of the American Mission to Lepers to raise US\$50,000 for the post-war development of a training center for leprosy workers in connection with the Leper Hospital of the College of Medicine and Dentistry of the West China Union University; that this proposal with a tentative statement as to how such a grant may be used be forwarded to the University authorities in China for their guidance, and that this Board endorse in principle such a project in the post-war plans of the University and that Drs. Kilborn and Crawford be asked to prepare this statement in consultation with the officers of the American Mission to Lepers.

WESTERN PERSONNEL

The Chairman referred to the action taken by the West China Mission of the United Church of Canada regarding mission personnel at the University (Appendix A) and to a Resolution adopted by the Board of Foreign Missions of the United Church of Canada regarding future appointments to West China Union University (Appendix B).

It was reported that under date of May 5, 1944 a letter had been received from President Lincoln Dsang concerned with the matter of mission personnel on the staff of the university and expressing concern at the radical reduction in number. This letter had been distributed to the members of the Board.

Dr. Arnup, on behalf of the United Church of Canada, stated that that Board had long borne the major responsibility for the support of missionary personnel and it was felt they could not enlarge their responsibility for additional support. While there is no proposal for withdrawal of the support of personnel, where additional missionaries are asked for, such people should be jointly supported. In the past the Board of Governors and the Directors on the field have followed the line of least resistance which led to securing representatives from the United Church of Canada.

It was stated that no ironclad rule can be used as to support, but that when new support is sought for from America for new appointees to the University, Dr. Arnup proposed that the appointment be carried directly to the University from the Board of Governors. Personnel may be assigned from a mission but should be jointly supported.

In answer to the suggestion that mission boards would need to raise their appropriations, Dr. Arnup pointed out that the United Church of Canada now pays a larger proportion for mission personnel than any other Board.

Dr. Beech felt that the disproportion of faculty staff could be traced largely to the availability of needed personnel. If there is a missionary on the field belonging to one of the Boards, who would make an acceptable member of the staff

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because he is nearby, the mission to which he belongs is asked if they will appoint him to the University. Some of the western personnel of course have been appointed directly before they went out but that does not explain the uneven distribution. The Board of Governors has not taken enough responsibility.

Dr. Lindsay spoke of the decision in China that the United Church of Canada Mission should not supply more than three of the members of the dental staff and of the difficulty of maintaining that decision with other boards decreasing their personnel. He received permission from his Board to raise funds outside all mission channels to pay for the salary of an additional man, but this man has now left and the University is asking the mission for a replacement. However, the Mission last January decided that it should sustain its past action and suggested to the University the action referred to by Dr. Arnup.

Dr. Kilborn felt that this was one of the most important things to come to this Board in a very long time. The Canadian Mission has been frequently criticized by members of other Missions because it has seemed to try to run the University. To Dr. Kilborn the only logical solution seemed to be to arrange that nobody is responsible to his mission but only to the Board of Governors which would pay salaries on the basis of equal division.

It was also pointed out that during the next six or seven years there is going to be a large percentage of retirements as thirteen of the members of western faculty are 50 years of age or over. Many of the western faculty are now on furlough and it is likely some of them will not return. On the basis of the action taken by the Canadian Mission there will be no replacements for them unless some staff members are taken over and supported by the Board of Governors. The largest source of supply for foreign staff of the University is cut off unless this action is taken, as other missions have not much personnel left in West China but the Canadian Mission has a very much greater percentage of personnel in West China.

As no immediate solution seemed in sight, it was

BG-1870 VOTED that this Board of Governors recognize the reasonableness of the principle embodied in the resolution passed by the West China Mission of the United Church of Canada regarding the future appointment and support of missionary personnel to the staff of the University, and appoint a committee of seven to formulate a policy which shall provide for a more equitable sharing of financial responsibility for missionary personnel among the supporting boards, this policy to be presented at the next meeting of the Executive Committee for consideration and recommendation to the Board.

It was also

BG-1871 VOTED that the Nominating Committee appoint seven representative members to formulate a policy as outlined in the preceding vote.

COMMUNICATIONS FROM CHINA

Letter from President Lincoln Dsang May 5, 1944 and Letter from H. D. Robertson May 8, 1944

Both of these letters dealt entirely with the matter of the reduction in the number of western personnel and have been discussed under the item "Western Personnel" just preceding.

Letter of July 10, 1944 from H. D. Robertson

The various items in this letter were noted. (Appendix C). In connection with the grant of \$200 from the Church Missionary Society, which was reported in the letter, it was

BG-1872 VOTED that the Board of Governors express appreciation to the Church Missionary Society for a special grant of \$200 from their medical fund for the purchase in England of recent medical books for the University.

Letter from Dr. David Dai

Mr. Corbett gave a summary of a letter from Dr. David Dai describing his trip to China and his present activities.

TRANSMISSION OF SUPPLIES

Mr. Evans gave a report on supplies which are accumulating here. Letters have come from the field asking that supplies be sent through each week, and are being mailed regularly. Dr. Claude Thomson of the Nanking staff is arranging to take some supplies with him when he returns to China soon. Equipment purchased by Dr. Beech is still on the west coast. This consists of refrigerators, ex-ray machines and electrical equipment and efforts are being made to get this material out to the field.

PORTRAIT OF DOCTOR BEECH

It was reported that the field has asked that a portrait be painted of Dr. Joseph Beech to hang in the medical college. It was

BG-1873 VOTED that authority be given for securing a portrait of Dr. Joseph Beech at a cost not to exceed a thousand dollars.

ADJOURNMENT OF MORNING SESSION

The meeting adjourned at 12:15 to reconvene at 2:00 P.M.

SECOND SESSION, - 2:00 P.M., NOVEMBER 2, 1944

The Chairman called the meeting to order and the next item on the agenda was taken up.

ASSOCIATED BOARDS' MATTERS

Progress in the Financial Program 1944-45

It was stated that the financial program of the Associated Boards is involved with that of United China Relief and that in turn with the National War Fund. It took several months for the National War Fund to determine what appropriation would be available for United China Relief. Finally \$9,000,000 was allocated for China but UCR did not feel that that was adequate and made an appeal for an increase. As a result of the appeal \$1,000,000 additional has been granted for the first three months of this year. The payment so far for this year (1/3 of the year) will be distributed on the basis of a little less for the China Colleges than last year.

Budgets for 1944-45

The total amount which will be required in U.S. dollars outside of the regular budgets for the colleges will be \$914,971, or on a basis of exchange at 120:1, LC\$101,419,000. This includes all the colleges within the Associated Boards' group. The budget for West China Union University calls for a total amount of NC\$42,419,482. After deducting the amounts which all the Boards give, it leaves \$31,671,000 or US\$263,970 to be secured from what is known as "Sustaining Funds." Considering that this latter amount is what the Associated Boards will raise plus what will be raised in Great Britain, the budgets for all the colleges would seem to be balanced for the year.

The Chairman stated that on behalf of himself and the Canadians present he wanted to express admiration for the way in which the people of the United States have kept up year after year these gifts to the colleges. One reason why the Canadian Mission had been willing to carry on what they felt was an unequal distribution on the field was because they were not participating in any such fund.

PROGRESS REPORT FROM POST-WAR PLANNING COMMITTEE

Mr. Corbett reported that at the annual meeting of the Associated Boards in May the Planning Committee through its Chairman made a preliminary report, copies of which were distributed to the members of the Associated Boards. The Committee did not have sufficient time to work through all the implications of post-war planning.

Another two-day meeting of the Planning Committee was held in October and considered: (1) the possible correlation or federation of the four institutions in the Shanghai area; (2) the financial problem connected with the rehabilitation and possible re-location of the institutions and trying to work out a series of priorities; (3) the whole subject of medical education or, in West China, medical and dental education.

At no time in the meetings of the Planning Committee, has there been any question that West China Union University should not continue in Chengtu as in the past, therefore most of these problems affect West China University only indirectly and only affect it in the matter of medical and dental education.

The Associated Boards asked the Committee on Medical Education to make a preliminary report and a meeting was held at which there were present representatives of all four of the medical schools: Dr. Kilborn of West China, Dr. Struthers of Cheeloo, Dr. Cadbury of Lingnan and Dr. McCracken of St. John's. Dr. Lobenstine, chairman of the Medical Committee, asked what new distinctive work, if any, the missionary medical colleges should attempt. No new ideas were brought forth, and some felt that if it would be possible to go back to the status maintained before the war, that would be worth continuing. Others did not feel that missionary boards could support more than one or two institutions while Dr. McCracken claimed that none should be closed as the Government was calling for many more doctors. The Lingnan Medical School status was discussed as well as conditions in the Shanghai area.

When the Committee on Medical Education reported to the Planning Committee they only reported progress and the matter is not settled. The Medical Committee would like all four medical institutions maintained if possible.

Dr. Kilborn advocated having one Medical School the attention of which should be given to training teachers of Government medical schools. That had been done by the College of Dentistry in West China which pioneered in dental education. The only other dental school in China is staffed by graduates of West China.

The Chairman thanked Mr. Corbett for the report.

Dr. Liljestrand reported that the meeting of the China Medical Association last year was marked by the presentation of the 10-year medical program emanating from the Generalissimo himself and this program was worked out by the Medical Committee of the Ministry of Education as a serious proposal for the education of vast numbers of doctors, pharmacists, nurses, and technicians up into the hundred thousands. It involves an increase in medical schools of more than 100% and an increase in medical colleges from an existing 22 schools of all kinds to 30. (Appendix D)

Dr. Liljestrand said that Dr. P. Z. King has asked how many hospitals the mission boards can provide. This larger plan covering ten years means that if we do agree to cooperate with the Health Administration of China there will need to be a radical expansion of all our China Colleges because this program not only means medical instruction but instruction in English and all down the scale of education. It will mean the strengthening of the secondary schools in order to cooperate in this program. The College of Medicine and Dentistry of West China University will be expected to be one of the schools more specifically training teachers for other medical schools that are to come. Dr. Liljestrand urged that the Board pass a resolution of willingness to cooperate in this scheme as far as possible.

The Chairman thought that Dr. Liljestrand might make the report he quoted available to the West China office. It was

BG-1874 VOTED that Dr. Liljestrand be asked to make available for duplication the report of the Medical Committee of the Ministry of Education with the understanding that duplicates would be marked "confidential."

It was revealed that the Associated Boards had been advised of this plan but not in documentary form.

There was reluctance to give unqualified endorsement to an expanding medical program as outlined and one interpreted the proposal to mean that instead of expanding the medical education it ought to be further concentrated.

Dr. Kilborn stated that this program which the Government has planned to meet the obvious need in China is for qualified personnel to produce a vast number of trained or semi-trained workers. Teachers for these new schools that are to be formed are the crux of the whole situation. Unless they can be found the whole thing will fall through, either because there are not sufficient teachers available or because the Government will endeavor to put it through with men insufficiently trained. The program calls for moral training as well as professional training and Christian institutions are the best qualified to give such training and these will fail by the maintenance of a large number of inadequately staffed and inadequately equipped medical schools.

Dr. Liljestrand stated that this project originated in the meeting in Chungking of the Medical Association when Dr. King asked all the missionary medical personnel to meet with him, at which time he made the preliminary announcement and proposal regarding this program. At that time it had not been put into concrete

form but Dr. King definitely asked them as representatives of missionary institutions to ask the missions to prepare for cooperation in this program. It did not mean that West China Medical School should expand unnecessarily but it did mean there should be as much increased effort as possible in the production of leaders who could help in this program. It is understood by those who framed this program that existing medical schools would be asked to put on a concentrated effort to produce leaders throughout the country. It is not a program of expansion but addition, in order to have more students as far as possible and thereby produce more teachers and more leaders. They have made a recommendation that where there are medical schools at the present time giving a six year course that each such school also add a four-year course. That introduces a psychological dilemma.

Dr. Crawford stated that in the post-war set-up it can be expected that there will be a system of state medicine. What the reaction will be is not known but it is best to take this into account and lay plans accordingly so that if state medicine is introduced, no matter how, the Christian institutions would be ready to meet it. After further discussion, it was

BG-1875 VOTED that having heard with interest and gratification of the plans now under Government consideration for a radical advance in medical work and medical education in China, we desire, so far as it may be possible, to cooperate with such plans. As to the way in which such cooperation on the part of the mission groups may best be developed, we ask consideration and recommendation by the Committee on Medical Education of the Associated Boards.

SCHOLARSHIPS AND GIFTS

Mr. Ballou reported that the student organization of Syracuse-in-China has made a special gift of \$1,600. largely on the basis of reports of Dr. George B. Cressey, Professor of Geography, since his return from China. This fund was raised by the students to found a scholarship to be known as the "Syracuse-in-China Scholarship Fund" and is to be used for full tuition for one student and part tuition for several others. While there is no promise that this gift will be duplicated each year, it is hoped that through the Syracuse-in-China organization the two universities can be drawn together for mutual development. It was

BG-1876 VOTED to thank the students of Syracuse University for the special fund of \$1,600 to be known as the "Syracuse-in-China Scholarship Fund" to be used for the full tuition of one student and part tuition for several others, this fund to be administered on the field by a committee of three; Rev. Andrew Roy, Chairman; Miss Elsie Priest and Dr. Lincoln Dsang.

Dr. Kilborn reported that Mrs. W. R. Morse has given \$5,000 Canadian to West China Union University, the interest to be used in any way that the College of Medicine and Dentistry decides and that Mrs. Morse had asked the Treasurer of the United Church of Canada to hold this money for the present. This the Treasurer has agreed to do and the accumulated interest will be sent out to the University twice a year. It was

BG-1877 VOTED (a) to express the gratitude of the Board for the gift of Canadian \$5,000.00 from Mrs. W. R. Morse to the University, the interest of which is to be used, as decided by the Medical faculty, for scholarships or other suitable memorial to the late William Reginald Morse, B.A., C.M., F.A.C.S., LL.D., FRGS, a missionary

of the American Baptist Foreign Mission Society, and formerly dean of the University College of Medicine and Dentistry.

- (b) The fund to be known as the Morse Fund, and is to be held for the present in Canada, by the Treasurer of the United Church of Canada, the interest to be sent twice yearly to China.

Dr. Liljestrand reported two gifts, one from Mrs. Louis Chapin of Springfield, Mass. for \$1,000 to the Memorial Cancer Clinic of the University Hospital, received through Wesley Church, Springfield, Mass. and the gift of \$4,000 to the Memorial Cancer Clinic of the University Hospital by Dr. Howard Liljestrand. Both these gifts are on deposit in this country. It was

BG-1878 VOTED that the thanks of the Board of Governors be and hereby is extended to Mrs. Louis M. Chapin of Springfield, Mass. for assistance in securing the gift of \$1,000 to the Memorial Cancer Clinic of the University Hospital, through Wesley Church, Springfield, Mass.

It was also

BG-1879 VOTED that the thanks of the Board of Governors be and hereby is extended to Dr. Howard Liljestrand of Honolulu for the gift of \$4,000 to the Memorial Cancer Clinic of the University Hospital.

REPORTS FROM STAFF MEMBERS

Dr. J. Spencer Kennard

Dr. Kennard reported that he and Mrs. Kennard left West China in February. At the time they left, as far as the University was concerned, the main item on the agenda was the financial situation.

The Nanking Theological Seminary was graduating its first war-time class of students at Chengtu. There were five splendid students that he had had the pleasure of starting from the beginning of their course to graduation. He felt that it was a tragedy that there were only five and not more doing this graduate work.

Dr. Liljestrand

Dr. Liljestrand said that the survival of the institutions and persons in China during these last few years is a modern miracle, and it is a miracle of loaves and fishes. With the currency inflation rising at such a rapid rate, it was not possible to meet the hospital budget from month to month. The thing he would like to say is that the people in China are not Canadians, Americans or English, but disciples of our Lord, Jesus Christ, and He has sat at their side.

Dr. Cartwright reported that the son of Dr. Liljestrand has been accepted as a missionary of the Methodist Board assigned to West China and when the war permits it is hoped that there will be another Liljestrand in that great China field.

Dr. Dryden L. Phelps

Dr. Phelps said that what Dr. Kilborn had referred to about the necessity of moral character for the professional men and women graduates was actually an essential of the whole enterprise in China. The loss of graduates of Christian

institutions is also a loss to the Christian church and Christian enterprise. A good many of the young teachers do not go to church and do not function as Christians although they live Christian lives. From five to twenty years is spent producing young Christian men and women but if he or she is lost there is a loss of money, time and energy. One of the things that has been behind the policy of the people concerned with Christian life on the campus is to deal with the leakage of approximately 85% lost to the Christian church, Christian life and Christian leadership. There has been a tremendous migration and West China was the receptacle. There are more college presidents, engineers, writers and people of high quality than can possibly be absorbed or used in West China. It is the plan to have religious activities brought to those people who have been torn from homes and colleges.

Dr. Phelps referred to the organization of a religious activities committee on the campus, so as to eliminate competition and to preserve the religious life of each group. There were a lot of things to smooth out, not only in the dormitories but on the campus. Outside of the campus in the city, 95% of the students do not go to any church. In order to help this condition and with a desire to develop students so they will believe in the church when they leave the campus, the University Community Church was organized with 11 denominations and 7 nationalities. Each participating denomination is encouraged to preserve its distinctive contribution in this church. There is a large union service in the morning and an English service in the afternoon, while often there are 400 persons in the evening.

The new church building will be Chinese Gothic, in the most beautiful style of Chinese temple architecture, with modern Sunday school and parish equipment. There will be broadcasting rooms and equipment for moving pictures and various parish activities and will provide a place where our non-Christian young people can be married by a Christian minister. There will be a staff of psychologists to deal with the problems of the students on the campus. In process is a new mental hospital and mental hospitals are needed in China just as they are in the United States.

The land for the church is available near the Woman's College, and is close to Szechwan National University and other institutions accessible through the south gate. The organization of this new church has brought denominations and students and staff together. One third of the Board will be students.

Dr. Phelps spoke of the success of the seminars studying the Life of Christ.

He also displayed several translations of religious books, and said that the Commercial Press has promised Dr. Wang to publish a deluxe edition of the Life of Christ after the war.

Dr. Phelps told of receiving a check for half a million dollars toward the building of the church, which will be erected as soon as the war is over. Anticipated cost will be three or four million dollars national currency or about \$60,000 in gold.

Dr. Lindsay

Dr. Lindsay expressed gratitude for the privilege of meeting with the Board and referred to the fine contribution made by the University and Board of Governors to the development of the profession of dentistry in China. Fortunately,

he said, dentistry had got started in the far west where it was able to develop without hindrance or Government restrictions. The Dental College early adopted a program and began training the men that they thought would lead this program. During the war years, a splendid dental clinic has been established.

Dr. Lindsay told of the keen interest of several groups in Boston to whom he told of the plan carried out by the Dental College in West China. He compared American methods with those at West China and of the development of professional men and technicians, as well as a preventive program. West China has been preparing the personnel that will lead China in dentistry.

In the matter of personnel he mentioned Dr. Dai who has just returned to China, who impressed so many in America with his intellectual ability. The School of Dentistry has not been trying to produce simply dentists, but is looking forward to providing the staff for colleges founded by the Government, and other private institutions. West China is providing men with a Christian environment and guidance and they will go out with Christian ideals.

Dr. Lindsay closed his remarks by making an appeal for personnel to carry on the work as the money is being provided largely from other sources.

Dr. Kilborn

Dr. Kilborn thought that the place of the Woman's College in the West China Union University had not been sufficiently emphasized at this meeting or at previous meetings. While no detailed reports have been received he thought that the present Dean of Women, Miss Streeter, has not been excelled by any other previous dean and he thought West China had the best Woman's College in China, not only the largest but the best and doing the best all-around work. As 40% of the medical students are women, Dr. Kilborn stated that 40% of the foreign staff should be women but there is not a single woman missionary doctor on the staff. Women doctors are needed as well as more nurses and other women members of the staff.

Dr. Kilborn referred to the age-old criticism of West China that Chinese personnel is not given a chance, - that the foreign staff continue to run the institution, - that Chinese are not in authority. A great amount of progress has been made in correcting this impression and he hoped to be the last foreign dean of medicine at West China. If Chinese are adequately trained to fill leading positions they must be brought to America for further study, if only to increase their prestige in China. They can then take their rightful position and have prestige to sit alongside the administrators in the Government institutions, because they have been abroad. Dr. Y. T. Beh, who studied in Toronto, came at his own expense and is hoping to receive passage money back.

Dr. Cartwright thought that some commendatory action toward aiding some such persons might be taken and it was

BG-1880 VOTED that the attention of the Committee on Faculty Scholarships of the Associated Boards be called to the case of Y. T. Beh, who came to America at his own expense to study but would like assistance in the matter of transportation back to China.

Dr. Struthers

Dr. Struthers assured the Board there is a medical school as well as a dental school, and supported Dr. Kilborn in regard to the splendid work being

done by the Woman's College. He said that some of the members of the staff impressed him as doing excellent work and he emphasized the necessity of keeping personnel in China up to standard.

Dr. Phelps said that more than twenty years ago Dr. Kilborn led the first seminar for the study of Jesus. At the end of the year he was given a silver plaque "Now We Understand."

Dr. Crawford

Dr. Crawford said he was grateful for the opportunity of meeting with the Board of Governors and that it was an inspiration. In his field, he said, of Hygiene and Public Health, they had been able to secure the services of the best public health man in China, Dr. C. C. Chen, who is head of the Provincial Health Administration. There are 143 counties in the Szechwan Province in a 100 of which Dr. Chen has been able to organize work. West China collaborated with Dr. Chen in their work in jails, among refugees, in the day nurseries and in child welfare work in the churches. Of the staff of nine, eight were graduates of either medicine or nursing.

Dr. Crawford called attention to the difference between graduates of West China Union University and graduates of Government universities as being in the moral training which is given to West China students and which is not given in Government institutions.

He told of sending 26 volunteer students to do some public health work among the famine sufferers in Honan and he read a letter from a Roman Catholic Bishop commending the work of the 26 students.

Dr. Crawford again referred to work among lepers in West China and of there being some twenty-odd lepers resident at the Leper Hospital. Dr. Crawford closed by appealing for the all-around spiritual development of men and women who are going to take their places not only on the staffs of institutions but that they shall be the leaven that will go through the whole of China.

FINANCIAL MATTERS

Report of the Finance Committee

Treasurer's Report, June 30, 1944. It was stated that this report had been considered by the Finance Committee just prior to the meeting of the Board of Governors, and that the Finance Committee had recommended the acceptance of this Report, together with the two recommendations contained therein.

Attention was called to a slight amendment which should be made to the Report on Page 4, to note that the income from the United Church of Canada and the United Church of Canada Women of \$2,715.00 and \$1,574.76 respectively was paid on the basis of Canadian currency. It was:

BG-1881 VOTED to accept the Report of the Treasurer of June 30, 1944 as amended.

With regard to recommendation (a) of the Report, it was

BG-1882 VOTED to approve the recommendation of the Finance Committee that the overdraft of \$1,909.74 be carried as a deficit until the charges against

the Governors' Budget for 1944-45 can be determined or that any savings may be applied thereto.

Regarding recommendation (b) of the Report, that the Finance Committee be instructed to watch developments within the 1944-45 Budget with the hope that other means may be discovered to reduce the 1943-44 deficit, it was

BG-1883 VOTED that no action would be necessary in connection with recommendation b, as the preceding action cancels this recommendation.

Auditors' Report, 1943-44. It was stated that the Finance Committee had studied the Report of the auditors, Messrs. Chambellan, Berger and Welti for the period ending June 30, 1944 and recommended that it be received and placed in the records. It was

BG-1884 VOTED that the report of the auditors, Messrs. Chambellan, Berger & Welti for the period ending June 30, 1944, be received and placed on file, it having been studied and recommended for acceptance by the Finance Committee.

Savings' Bank Accounts. Authorization was asked for opening five savings bank accounts for those funds which have been sent here from the field to be held in trust as needed. It was

BG-1885 VOTED that authorization be given for opening five savings bank accounts for field funds and the proper officers be instructed to execute such documents as may be required by the banks.

Use of Common Stocks for Investment

The Board of Governors again considered the matter of investing funds in common stocks and the matter was discussed at length. Previous arguments pro and con were reviewed and the recommendation of the Finance Committee (F-1741) was read. Finally it was

BG-1886 VOTED to approve the recommendation of the Finance Committee that authority be given to invest, not to exceed 25% of funds, in common stocks.

REPORT OF NOMINATING COMMITTEE

The Nominating Committee suggested that the resignation of the Hon. Vincent Massey from the membership of the Board of Governors be accepted, and it was therefore

BG-1887 VOTED to accept the resignation of the Hon. Vincent Massey with an expression of regret and gratitude for his services.

Bishop Herbert Welch, Chairman pro tem of the Nominating Committee, reported and read the list of proposed officers for the ensuing year. There being no other nominations, it was

BG-1888 VOTED to elect the following officers for the ensuing year:

Jesse H. Arnup
Sallie Lou MacKinnon
E. A. Fridell

Chairman
Vice-Chairman
" "

H. T. Silcock	Secretary
F. T. Cartwright	Treasurer
E. H. Bellou	Ass't Sec'y and Ass't Treasurer
C. A. Evans	" " " " "
C. H. Corbett	Assistant Treasurer

Upon recommendation of the Nominating Committee, it was

BG-1889 VOTED to appoint the following members of the Executive Committee of the Board of Governors,

J. H. Arnup, Chairman	Mrs. F. C. Nickels
F. T. Cartwright	H. T. Silcock
E. A. Fridell	Forrest Smith
Sallie Lou MacKinnon	

It was also

BG-1890 VOTED to appoint the following members of the Finance and Budget Committee, with the understanding that whoever succeeds Mr. C. Rogers Woodruff as the representative of the Methodist Board on the Board of Governors shall become a member of this Committee;

Forrest Smith, Chairman	Mrs. Hugh D. Taylor
F. T. Cartwright	Successor to C. Rogers Woodruff
Dean Sage	J. H. Arnup, ex officio

and

BG-1891 VOTED to appoint the following members as the Nominating Committee for the ensuing year;

F. T. Cartwright, Chairman	Joseph Beech
F. W. Dillistone	Forrest Smith
Mrs. F. E. Baker	

It was further

BG-1892 VOTED that the following members of the Board of Governors be appointed to serve on the standing committees of the Associated Boards;

Executive Committee

J. H. Arnup
F. T. Cartwright
J. W. Decker (alt)

Woman's Committee;
Sallie Lou MacKinnon

Committee on Finance

J. H. Arnup
F. T. Cartwright (alt)
Forrest Smith

Woman's Committee;
Mrs. J. Wesley Masland

Committee on Promotion

Sallie Lou MacKinnon
Dean Sage

Woman's Committee;
Mrs. F. J. Nickels

Committee on Christian Character, Staff and Curriculum

A. E. Armstrong
Herbert Welch
A. E. Johns (alt)

Woman's Committee;
Mrs. Hugh D. Taylor
Mrs. C. R. Carscallen (alt)

Upon recommendation of the Nominating Committee, it was

BG-1893 VOTED to elect the following to the Board of Governors'coopted list:

Class of 1947 - Mrs. C. R. Carscallen
James Endicott
Sallie Lou MacKinnon
Dean Sage

It was a lso

BG-1894 VOTED that the following members of the Board of Governors be appointed a
Special Committee on Western Personnel;

Dr. J. H. Arnup
Dr. F. T. Cartwright (or substitute named by him)
Rev. F. W. Dillistone
Dr. E. A. Fridell
Miss Sallie Lou MacKinnon (or substitute named by her)
Forrest Smith
Mrs. Hugh D. Taylor

MEETING OF THE EXECUTIVE COMMITTEE OF THE BOARD OF GOVERNORS

It was suggested that a date be set for the meeting of the Executive
Committee to be held about the time that the annual meetings of the Associated Board
are held. It was

BG-1895 VOTED that the Chairman and Secretary be asked to arrange for a meeting of
the Executive Committee of the Board of Governors in connection with
the annual meetings of the Associated Boards.

MR. THOMAS TWIMAN OF THE FRIENDS SERVICE COUNCIL

A cordial welcome was extended to Mr. Thomas Twiman of the Friends Service
Council who has just arrived from England. Mr. Twiman said that he was visiting
the United States on business and could do no more than express the fellowship of the
Friends Service Council. He stated that the Friends are a small body in Britain
but value this association and in spite of difficulties feel that it is essential
to maintain this interest in the union university at Chengtu. He expressed deep
appreciation for the work being done by the University in China, knowing "that we
are one in the service of the Kingdom and are trying under God's guidance to carry
on to the best of our ability what He is unfolding for us to do."

OTHER BUSINESS

Reference was made to actions of the Executive Committee last year which decided to send invitations to the English Baptists and Methodists to participate in West China Union University.

It was also suggested that an invitation be extended to the Church of England in Canada and to the Scotch Church which is very close to West China. It was

BG-1896 VOTED to extend an invitation to the Church of England in Canada to become a participating organization of West China Union University.

It was also

BG-1897 VOTED to extend an invitation to the Church of Scotland to become a participating organization of West China Union University.

It was also

BG-1898 VOTED to extend invitations to the Board of Foreign Missions of the Presbyterian Church in the U.S.A. and to the United Christian Missionary Society (Disciples) to become participating organizations of West China Union University.

The suggestion was made that a vote of appreciation be sent to Dr. North, Chairman of the Committee on Greater Unity for the work done in connection with the plan for consolidation of the Trustee Boards. It was

BG-1899 VOTED that the Board of Governors, recognizing the amount of work involved in connection with the plan for unification of the trustee boards, extend its thanks and appreciation to Dr. Eric M. North and the Committee on Greater Unity of the Associated Boards.

ADJOURNMENT

There being no other business, the meeting adjourned with prayer by Dr. Fridell. The benediction was pronounced by Dr. Beech.

C. A. EVANS

Assistant Secretary

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RE MISSIONARY PERSONNEL AT THE UNIVERSITY

We had a very interesting and instructive afternoon on the university problem. The presentations were very fine and stimulating. Bill Small would have delighted you very much. He is tops with me and I hope for great things from him as he gets into the swing of things. The discussion finally centred around the question of the missionary personnel, how to be appointed and supported. We had another go at the problem later as you will see by Minute No. 59 which I had worked out in the meantime.

Minute 59 "Whereas the needs of the West China Union University for missionary personnel, as indicated in the letter of President L. G. Dsang accompanying his annual report, raise the question of how such workers should be appointed and supported, and

Whereas we believe that present trends suggest the wisdom of a change in the procedure regarding appeals for and appointment of new missionary personnel,

Resolved, That we recommend to the University Administration and Board of Directors that such appeals be made to the Board of Governors on the understanding that support be shared by the cooperating Mission Boards, and that such workers upon appointment by the Board of Governors be associated with one or other of the cooperating Missions."

I think this sums up very concisely the lines along which all future action as to foreign staff should move. The President in his covering letter sent with the Annual Report had a long list of new personnel, some of them specific requests to us. It was that which caused me to project this question into the general discussion. I think this is undoubtedly the line we should follow both here and in your representations on the Board of Governors. There seems no doubt that the present administration does want additional personnel and welcomes staff from abroad. At the same time, it is equally clear to me that unless the burden becomes an accepted joint-responsibility for all the Associated Boards there is little chance of meeting their needs. Certainly our Canadian Church should not continue to assume the major share in this enterprise while certain other bodies continue to decrease their contribution in personnel until it has reached almost the vanishing point. It is time, I think, that the change in procedure should take effect.

-- Resolution and Comment
West China Mission
United Church of Canada.

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FUTURE APPOINTMENTS TO WEST CHINA UNION UNIVERSITY

The Secretary presented the Resolution of the Mission Council with regard to future appointments to the staff of the West China Union University, recommending that new appointments be shared jointly by the co-operating Boards. In the past the United Church has assumed the major share of the support of the staff, and this action seems the logical step to take. Dr. Kilborn pointed out that if the proposal goes through to merge the thirteen China University Boards into one, that the contribution of the United Church to the total program of higher education in China will not be so disproportionate as it appears when considering the West China Union University alone. Moreover, the present importance of the West China University is due largely to the large contribution made by the United Church, and in order to keep up the high standard of the institution it may be necessary for the United Church to continue to furnish the major support in future. Theoretically, however, the action of the Mission is the logical thing to do. Reported for information.

-- Resolution adopted by the
Board of Foreign Missions
of the
United Church of Canada.

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WEST CHINA UNION UNIVERSITY

APPENDIX C

July 10, '44

Mr. C. A. Evans,
150 Fifth Avenue,
New York City.

Dear Mr. Evans,

I wish to acknowledge the receipt of your cable re insurance of University buildings and equipment, also the cable asking for information about Dr. Cheo Shao-wu. Our reply was sent at once indicating the difficulty now met in getting a passport for any one going abroad to study; that word must not be used and instead the person must be going to do a job of work. Another of our staff Dr. Clifford Tsao is having the same difficulty and we hope to get over it by stressing the hospital appointment which Dr. Kilborn has secured for him. Both men wish very much to get away this summer and everything will be done to help them.

Church Missionary Society Grant of £200

Some months ago notification was received by the Mission here that a grant of £200 had been made to the University out of the medical funds of the Society. Believing this to be a direct gift to the medical work of the university the information was passed on to the College of Medicine and the faculty agreed that the best possible use for the money would be the purchase in England of recent medical textbooks. There is great need for such books and a way has been arranged to have them brought out to China.

However a further letter has been received from the Society which makes it clear that the money was to be paid to the Board of Governors. I quote from the letter. 'It is a token payment which brings up our existing general fund payment of \$500 to that Board to the minimum required to constitute a missionary society as a full co-operating body in the University, and gives some recognition to them of our predominant interest in the Medical School.' The money is still in England and at the disposal of the Board of Governors. The College of Medicine has prepared a list of books and would like to order them at once, if permission is given by the Board of Governors to do so. Would you please take up this question at the earliest possible date and cable us if you do not think it too expensive. We shall very much appreciate favourable action on the part of the Board in view of the importance of our medical teaching and the fact that no books have been purchased or received over a period of years. I might add that the whole of the annual budget appropriation for books for the medical library is used up in the subscriptions for medical periodicals and this is the third year that books have not been reaching us.

Grant of Books from the Department of State

While on this question of BOOKS I must acknowledge the delivery to us of four books which were 'selected by the ABCCC N.Y. office and donated by the Department of State as a small evidence of the continuance of the longtime cultural exchanges between our two countries.' It was a most thoughtful gesture on your part and that of the Department to send these books by the party accompanying the Vice-President and we appreciate it very much indeed. Would you please express through the proper channels our appreciation and sincere thanks. We were

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disappointed that Vice-President Wallace was not able to accept our invitation to give the address on Graduation Day but he was the guest of the universities for a short time and many of us were invited to be present at the dinner given by the Governors in his honour. I understand the impression he left in agricultural circles was one that will not be forgotten.

Board of Directors. Executive Committee:

Unfortunately it did not prove possible for us to arrange a meeting of the Board in June or July because so many members were unable to be present. In order to deal with the budget or rather estimates for 1944-45 the Executive Committee met on July 4th and listened to the statements of the President and the Bursar. You are familiar with the way the estimates were prepared; allowing for an increase in the cost of living of three times that of last year and estimating our gold at the exchange rate of 100 to 1; thus our estimated income is just over thirty-two million and our expenditure just over forty-four million leaving just over twelve million to be found. The Presidents had been considering this problem for weeks and attempting to find a way to reduce the expenditure of each institution by cutting down staff and arranging wider cooperation; in the end difficulties proved too great and the staff was not reduced to the extent we had hoped might be possible. Each institution is now trying to find a way to balance its own budget and it is not yet clear how successful we shall be. Along some lines we are cooperating to the fullest possible extent but in other departments not much progress has been made. I shall not go into the many reasons for this as I am sure Dr. Fenn has already informed you of the efforts being made to arrive at a more realistic form of cooperation. While expressing disappointment at this failure to do what seems the only wise thing I think I should add that only a person on the spot can realize what the real difficulties of the administration are and I am still hopeful that lessons are being learned which will be in the interests of the institutions in the future.

The other matter dealt with by the Executive Committee was the reorganization of the Union Middle School. The Principal has been in the position since the summer of 1938 and had done well in some respects but in matters of finance and discipline has been weak. Finally in June there was evidence of the faculty and students getting out of hand and when we looked into the situation it seemed clear that the Principal was not equal to the conditions of the present time. The Committee of Management of the school recommended to the Board of Directors that a larger committee should be appointed and that a new Principal, Mr. Liu Chih-chiai of the U. U. Department of Education, should be appointed; the former Principal Mr. Wu Sien-yiu had indicated his desire to resign. We are increasingly conscious of the importance of this school and it is our hope that with a thorough re-organization we shall succeed in improving conditions and in building up a new spirit. In these war years it is too easy to get students and almost impossible to secure a satisfactory staff. It is thought that bringing the dormitories under the school administration through the proctors, formerly appointed by the missions concerned and not responsible to the Principal, will mean that the necessary discipline of the school in the dormitories can be maintained.

Graduation Day

Fortunately it was possible for us to secure as guest speaker Mr. Wang Yun-wu, managing director and editor in chief of the Commercial Press, and member of the Chinese good will mission to England last winter. He gave an intensely interesting address on the English people in war time and expressed his confidence

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in the future of China if her leaders learned the lessons of this war. The Baccalaureate sermon had been preached by one of the chaplains. The figures for those graduating are, Cheeloo 49, Yenching 51, Ginling 39, Nanking 153, West China 121, a total of 413. Only the Presidents and Deans are able to appear in academic dress and a shower of rain rather spoiled the procession but visitors who had not been present before on a similar occasion seemed to be impressed.

Dr. David Dai is hard at work and undertaking at least two men's work which is as it should be I suppose. We are very happy indeed to have him with us again and there is no doubt about his being one of the men his country can depend on in the difficult days before us. I think we shall be able to satisfy all his ambitions.

Salary of David Dai

Please let us have your understanding of how Dr. Dai was to be paid. From what he tells me there is no question in his mind as to what he should receive up to the end of 1943. But from that time on he is in doubt as to what you intended him to have. Our thought was to put him on the payroll as from the date of his arrival in China and in that case he would be charged to the 1943-44 budget as from May 1st. It is in reference to the months January to April that the question arises. If you have a fund from which he could be paid up to July 31st that would be so much the better. But please at your earliest convenience let us have a statement of your arrangement with him and the amounts advanced and for what purpose. He tells me he is preparing a detailed statement of their expenses while en route to send to you and I have urged him to waste no time in doing this. He speaks in the warmest terms of the kindness shown him by yourself and others. In all his remarks he shows himself to have been a keen observer and he will put into his activities here the lessons he learned while abroad. He has been given the rank of Professor, is appointed Associate Dean of Dentistry, Dr. Gordon Agnew is Acting Dean and is also Superintendent of the Dental Clinic which is a unit in the United Hospital. In addition to this he has agreed to give some time to the duties of secretary of the Committee of the National Health Administration appointed to carry out the scheme of dental education, which is supported by ABMAC and in which our college is cooperating.

With kindest regards to all friends,

Sincerely yours,

/s/ H. D. Robertson

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CONFIDENTIALExcerpts from

THE OCCASIONAL LEAFLET
of the
COUNCIL ON MEDICAL MISSIONS
of the
CHINA MEDICAL ASSOCIATION

Serial No. SPECIAL WARTIME ISSUE ON 1944 No. 1
COOPERATION WITH THE NATIONAL HEALTH ADMINISTRATION

COOPERATION WITH THE N.H.A. IN THE "TEN YEAR PLAN."

By S. H. Liljestrand, M.D. (Editor)

The most challenging theme at the 1943 C.M.A. meeting was the proposed 10 Year Medical Program of Generalissimo Chiang Kai Shek, which called for the production within a 10 year period following the war of a very large number of doctors, dentists, midwives, nurses, pharmacists, technicians and public health workers. The original figure was subsequently reduced by 50%, but still leaving a total for all classes of medical workers of about 840,000, divided roughly as follows:- (including present graduates)

I. NEW PERSONNEL

Grads. of	Medicine	Graduates	44,000	(About 50% of these grads. are to be produced by new schools to be set up, as given below in a table. The rest by present schools to be expanded.)
Schools of	Pharmacy	"	10,000	
Collegiate	Dentistry	"	8,000	
Standing	Health Education	"	3,000	
	Sanit.Engineering	"	1,000	
	Instructors' Course for Midwifery	"	1,300	
	Instructors in Nursing		10,000	
			Total 77,000	

Grads. of	Nurses	200,000	(About 75% of these will have to come from schools to be newly established, see Tables.)
Sen.Mid.School	Midwives	86,000	
or Junior Col.	Dispensers	50,000	
Standing	Lab. Technicians	2,000	
	Asst.Sanit.Engineers	2,000	
	Vital Statisticians	2,000	
	Prim. Sch. Health Teachers	21,000	
			Total 363,000

Shorter	Sanitary Inspectors	25,000	(Nearly all of these are to be provided by new training schools)
Training	Senior Orderlies	75,000	
Courses	Junior Orderlies	300,000	
	Total	400,000	

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II. NEW SCHOOLS

Establishment of new Schools for the training of all types of workers.

Type (Collegiate)	Existing	To be Established	Total
Medical) Colleges	22	8 (in first 5 years of 10-Year Plan)	30
(Schools	4	46 "	50
Pharmacy) Colleges	3	2 "	5
(Schools	7	8 "	15
Dentistry) Colleges	2	3	5
(Schools	1	9	10
Health Education Schools	1	15	16
Sanitary Engineering Schools	1	9	10
School for Teachers of Midwifery	1	9	10
Sch. for Teachers of Nursing	1	35	36
Totals	43	144	187

New Schools of Junior College or Senior Middle School Standing

Schools of Nursing	76	200	276
Schools of Midwifery	30	230	260
Schools of Pharmacy	2	100	102
Schools for Lab. Technicians	5	5	10
Schools of Sanitary Engineering	1	15	16
Schools of Vital Statistics	0	5	5
Normal School Health Education	1	160	161
Totals	115	715	830

III. DISTRIBUTION OF PERSONNEL

The nation's total need for medical workers of all kinds, from the point of view of the National Health Administration, is primarily concerned with providing staff for 200 large Health Centers (Wei Sheng Yuan), 2,000 Hsien Health Centers, 80,000 county clinics or dispensaries. The number of workers to man these is given in the Tables above and would be divided as follows: (revised figures)

Class of Workers	Large Centers	County Centers	Clinic Dispensaries	Totals
Doctors	600	4,000	40,000	44,600
Nurses (includ. Pub.Hlth.)	1,500	10,000	80,000	91,500
Midwives	600	4,000	80,000	84,600
Dispensers	200	1,000		1,200

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Laboratory Technicians	300	1,000		1,300
Sanitary Engineers	100	500		600
Asst. " "	300	1,000		1,300
Vital Statisticians	200	1,000		1,200
Sanitary Inspectors	600	2,000	40,000	42,600

IV. DISCUSSION

The 10-Year Health Program was worked out by the Committee on Medical Education of the Ministry of Education. The plan aims at not only quantitative increase of personnel but also the competency of the workers. The "Principles" governing the plan call for (1) The increase of student enrollment in all existing colleges and/or departments; an increase of the number of classes, and, if necessary, addition of new departments in existing colleges to the limit of expansion. (2) New schools and classes "must as far as possible be affiliated with existing medical, educational and public health institutions." (3) The establishment of new schools and the training of the teaching staff should be completed in 5 years. (4) The present plan of expansion (most of which should be accomplished in the 3rd and 4th years) shall as far as possible not curtail the present educational system.

Under the head of "Expansion and Founding of Schools" the Plan calls for (1) schools of University standing, in Medicine, Pharmacy, Dentistry, Sanitary Engineering and special course of Health Education for the preparation of Middle School Health Teachers; and special preparatory courses for candidates to teach in schools of midwifery and schools of nursing. (Our comment on this would be that this program must really start in the secondary schools (middle and primary) with more and better teaching to improve the quality of candidates for technical courses.)

It is proposed that in founding new schools of junior grades that these be affiliated as often as possible with existing collegiate institutions. As to how this would work out has been a matter of serious concern, as, for example, trying to run a four-year medical courses in the same institution with a six-year medical course. It is apparently the purpose of the Plan to continue some University grade medical, dental and pharmacy schools to furnish teachers and research opportunities. It will, however, seriously tax the strength of all existing institutions to expand the teaching of undergraduates in such numbers as are called for in the Plan.

The Place of Mission Hospitals and Schools in the Plan.

1. At the time of the CMA meeting at Koloshan, Dr. P. Z. King, Director, and Dr. James Shen, vice-director (and President-elect of the CMA), met with members of the Council on Medical Missions and presented a request for cooperation with the Wei Sheng Shu in its program of state medicine and the Ten-Year Medical Program. Of the 277 hospitals in China 177 are under Mission auspices. Cooperation was asked for under two main heads: (1) in the training of nurses and midwives. All hospitals that can possibly do so are asked to carry on nurses' training. Reports on this phase have gone out from the IRC office. Dr. Marian Yang said that up to 100 Mission hospitals are wanted as training centers for midwives; where this is done the nursing work of the hospital falls to regular nurses and general clinical work is to continue. (2) A general reduction of fees and increase of free beds. It was pointed out by delegates that mission hospitals do not receive government assistance. Public hospitals on the other hand, are able to have low fees because the staff have government assistance, receiving government-controlled rice and coal. Mission Hospitals need some subsidies if they are to reduce fees. It was agreed after the evening's discussion, on the part of mission institutions, (1) to increase the number of free beds; (2) to make an annual community drive for funds (as urged by Dr. Shen); (3) that foreign aid be sought through relief funds or special

contributions. (4) As to medical supplies, Dr. Shen stated that special transport was bringing in drugs and that 10% of these would be available to mission hospitals through the IRC.

The economic and personnel problems of Mission Hospitals, although acute, need to be faced in view of the demands of the Ten-Year Plan. The general educational work of the Missions is also involved in a special way because the Generalissimo is anxious for ethical Christian training for the leaders in this and other forward movements of vast extent.

A NEW UNIVERSITY MEDICAL CENTER

The new University Hospital (the Health Center) of the West China Union University was opened last Spring after many years of continuous work and planning. It was made possible by gifts obtained by Chancellor Joseph Beech from American friends and from the Rockefeller Foundation. It is, however, still incomplete, lacking the main ward unit. It opened with Obstetric and Gynecologic patients, and the Memorial Cancer Clinic, previously at the Woman's Hospital which was burned under suspicious circumstances in 1940. Surgical and medical wards have gradually been added; and a completely departmentalized out-patient work is housed in a commodious unit. The axis corridor from east to west is 900 feet long. Four complete operation rooms with modern equipment are available. The X-ray department serves the University student health clinic as well as general hospital use. A gift from Dr. Howard Liljestrand of Honolulu together with other gifts toward the purchase of deep X-ray equipment will add greatly to the effectiveness of the tumor treatments of the Cancer Clinic.

The School of Nursing of the P.U.M.C. is now located here under the direction of the China Medical Board, whose director and assistant director have their headquarters in the new hospital. Miss Vera Nieh is Dean, and the School of Nursing has taken charge of the nursing services. The Dental Faculty have a new unit as part of the University Hospital, this being a gift of the American Association of Dental Manufacturers. Some of the P.U.M.C. student body has registered in the College of Medicine, joining the Cheeloo Medical School as guest institutions.

MINUTES OF ANNUAL MEETING

BOARD OF GOVERNORS

WEST CHINA UNION UNIVERSITY
CONSIDERING THE THEOLOGICAL COLLEGE

2:00 P.M., Thursday, November 2, 1944
Room 900, 150 Fifth Avenue, New York, N. Y.

List of Members

	<u>1944</u>	<u>1945</u>	<u>1946</u>
Am.Bapt.	*Albert C. Thomas	*E. A. Fridell	*Forrest Smith
Am.B.-WB		*Mrs. F. C. Nickels Hazel F. Shank (alt)	
CMS	H. G. Anderson	*F. W. Dillistone	J. Gurney Barclay
FSC	*Mary Hoxie Jones #	H. T. Silcock	Herbert G. Wood
Meth.	*F. T. Cartwright	C. Rogers Woodruff	*S. P. McCutcheon
Meth. WD			*Mrs. Frank E. Baker
UCC	*Jesse H. Arnup	*A. E. Johns	*A. E. Armstrong
UCC-WMS		*Mrs. G. D. Atkinson	
Coopted	*Mrs. C. R. Carscallen James Endicott *Sallie Lou MacKinnon Dean Sage	J. W. Decker Mrs. J. Wesley Masland Hon. Vincent Massey *Mrs. Hugh D. Taylor	Chang Kia-ngau *Herbert Welch

Miss Mary Hoxie Jones was present as the duly appointed ^{active} represented of the Friends Service Council and the properly accredited substitute for Mr. H. T. Silcock and Mr. Herbert G. Wood.

The Chairman called the meeting to order at 2:00 P.M. and Dr. Dillistone was called upon to lead in prayer.

APPROVAL OF MINUTES

It was reported that the minutes of the Annual Meeting of November 5, 1943, the minutes of the Executive Committee meetings of March 23, 1944 and May 10, 1944 had been distributed. No corrections or omissions having been reported, it was

BG-1900 VOTED to approve the minutes of the Annual Meeting of the Board of Governors Considering the Theological College of November 5, 1943 and the minutes of the Executive Committee meetings of March 23, 1944 and May 10, 1944 as distributed.

REPORTS FROM THE FIELD

The Minutes of the Annual Meeting of the Board of Management held May 24, 1944 were distributed at the meeting and studied.

The Secretary reported the receipt of a letter from Dr. Sparling under date of May 12, 1944, and quoted from the letter as follows:

"You say that the 'Mission Boards are sending the money direct to us.' This is true of grants made here on the field but we have not yet received money as a result of the extra request and which was assigned to the Mission Boards at the last annual meeting of the Board of Governors.

I understand that the Church Missionary Society have sent 300 $\frac{1}{2}$ which was the result of this appeal. None of the Boards in America or Canada have sent anything as far as I know. We have heard directly that some money has been raised for this fund but it has not reached us here. We are now out of money and are needing this extra help and wish that some of it could be sent. We will use this $\frac{1}{3}$ 00, though, at the moment, we are waiting for an adjustment in the exchange rate."

In order to expedite the sending of funds to the Theological College it was felt that a Treasurer should be appointed and it was

BG-1901 VOTED to appoint Dr. Frank T. Cartwright treasurer of the Theological College.

Dr. Cartwright suggested that the staff write ~~write~~ to the various mission boards calling attention to Dr. Sparling's statement and raise the question as to whether the money allocated to the Theological College has been sent. The Nanking Theological Seminary would like to know whether these funds have been turned over by the various boards according to agreement.

Mrs. Nickels suggested that if the money has been sent to China by the mission boards a copy of their letter should be sent to this Board in order that it may be informed that the money has been sent.

Dr. Arnup informed the Board that Dr. Sparling is not expected in America until after Christmas. He is now in South Africa visiting his daughter.

FINANCIAL MATTERS

Budget --- 1944-45

The Board studied the budget for July 1, 1944 to June 30, 1945 in detail and it was

BG-1902 VOTED that the Board of Governors receive the budget as presented for July 1, 1944 to June 30, 1945 and commend the cooperating mission boards for the assistance already given and to express the hope that they will find it possible to increase their present commitments.

ADJOURNMENT

There being no other business, the meeting adjourned.

C. A. EVANS

Secretary