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Administrative
Board of Governors - Minutes
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Second Meeting of the British Members of the Board of Governors
of the
WEST CHINA WEST CHINA UNION UNIVERSITY
held at China Institute, 91, Gower Street, W.C. 1 on
April 12th 1935 at 10.30 a.m.

MINUTES

PRESENT Mr. J. Gurney Barclay (in the chair), Messrs.
A. G. Castleton, R. J. Davidson, S. H. Fong,
Carl Heath, H. T. Silcock.

APOLOGIES

Apologies for absence were received from the other members.

5. MINUTES

The minutes of the first meeting were read and confirmed.

6. MEETINGS

It was suggested that meetings should be held in Manchester, Birmingham and Liverpool for the purpose of securing the interest of friends, particularly in the West China Union University, and generally in modern education in China. Mr. Castleton was asked to arrange these meetings in association with the secretaries of the Friends Service Council and the Church Missionary Society.

7. OFFER OF SERVICE FROM MISS ROBERTSON

A satisfactory medical report was presented from Dr. S. E. Bethell, medical secretary of the Baptist Missionary Society. The secretary was requested to write to the President of the University to enquire as to the urgency of the need at Chengtu, and whether, if a secretary was considered essential, the University would be able to find, or to make some contribution towards, her salary. The meeting decided to await the report from China before taking further steps in the matter.

8. MILITARY TRAINING IN THE UNIVERSITY

The British members carefully considered the problems that have arisen relating to the introduction of military drill in the University. They have deep sympathy with their colleagues in Chengtu and while not desiring to embarrass the situation by taking hasty action, they view the whole issue with great concern and anxiety.

9. HODGKIN MEMORIAL

// The minutes of the British members of the Board of Governors concerning the use of the Hodgkin Memorial Fund have been considered by the Executive Board of Directors of the West China Union University. Mr. Silcock reported the following decisions of the Board of Directors and it was agreed to approve these and to forward them to the next meeting of the Board of Governors (see minute G.1131).

1. Resolved to receive the report from Dr. Beech of the British members of the Board of Governors concerning Dr. Hodgkin's Memorial Fund.

2. Resolved to approve the first suggestion of that report regarding the use of this fund namely to use about fifty pounds annually for special lectures on international peace.

3. In approving its second suggestion we move to use ten pounds annually for Essays, Oral contest, and publications to promote the international good feeling and world peace.

4. Under the suggestion 3 we move to use the accumulated fund under this item for a fellowship abroad for the cultivation of international good will and world peace; such a fellowship to be granted to our own students, graduates or staff members.

5. Resolved to use a part of this fund to establish a special library in memory of Dr. Hodgkin of the literature of world peace and international good will.

6. Resolved to use a part of this fund for any urgent need for cultivating world peace, etc. //

10. DATE OF NEXT MEETING

The date of next meeting was left in the hands of the secretaries.

WEST CHINA UNION UNIVERSITY

ANNUAL MEETING OF THE BOARD OF GOVERNORS

Crozer Theological Seminary, Chester, Pa.

Tuesday & Wednesday, October 8 & 9, 1935

Previous to the opening Session the Members of the Board were guests at dinner with the Faculty and students of the Seminary, after which an adjournment was made to the Chapel where, under the Chairmanship of Sir Joseph Flavelle, brief addresses on the rise and work of the University were given by Dr. Endicott, Dr. L. G. Kilborn and Dr. A. W. Lindsay and some lantern views of the University were shown and explained by Dr. J. H. Franklin.

FIRST SESSION

The Annual Meeting of the Board of Governors of the West China Union University was held at Crozer Theological Seminary, Chester, Pa., on Tuesday and Wednesday, October 8 and 9, 1935.

The following members of the Board were present:-

Sir Joseph Flavelle, Bart. LL.D.
Rev. James Endicott, D.D.
Rev. Frank Andersen, M.A., D.D.
Rev. F. T. Cartwright, M.A.
Rev. Emory W. Hunt, D.D.
Prof. H. B. Robins, Ph.D.
Rev. J. H. Arnup, D.D.
Rev. J. H. Franklin, D.D.
Rev. R. L. Howard, D.D.
Miss Carolina Wood

Mr. William Eves, 3rd, was present as an accredited substitute for Mr. Carl Heath, and Miss Margaret Emmott as an accredited substitute for Mr. H. T. Silcock, Mr. Joseph Platt as an accredited substitute for Mr. H. G. Wood.

The following were also present and on motion were made corresponding members:- Dr. L. G. Kilborn, Dr. A. W. Lindsay

Dr. Endicott presided and the meeting was opened with prayer led by Dr. Emory W. Hunt.

Written apologies for absence were presented by Sir Michael Sadler, K.C.S.I., C.B., Litt.D., LL.D.; Rev. J. R. Edwards, D.D.; Treasurer; Mrs. James Hales, Dr. G. B. Huntington; Rev. Frank Mason North, D.D.

A cable regretting inability to attend was read from Rev. H. G. Wood and also from Dr. F. M. North.

It was verbally explained that the Hon. N. W. Rowell, K.C. had hoped to be present, but had been prevented by business; that Dr. J. W. Decker and Chancellor Wallace had also been prevented from attending owing to ill health.

Before proceeding to business the attention of the Board was called to the fact that the signal honor of being elected Chairman of the Northern Baptist Convention had been conferred upon Dr. J. H. Franklin; also that Mr. B. A. Garside had been awarded the degree of Doctor of Humanities by the College of the Ozarks, Clarksville, Arkansas.

Provision for the opening session the members of the Board were guests at dinner with the faculty and students of the Seminary, after which an adjournment was made to the Chapel where, under the chairmanship of Sir Joseph Kinnaird, brief addresses on the rise and work of the University were given by Sir Kinnaird, Mr. J. G. Kilgour and Mr. A. W. Lindsay and some lantern views of the University were shown and explained by Mr. J. W. Franklin.

FIRST SESSION

The annual meeting of the Board of Governors of the West China Union University was held at General Theological Seminary, Chester, Pa., on Tuesday and Wednesday, October 8 and 9, 1933.

The following members of the Board were present:-

- Sir Joseph Kinnaird, Bart., M.P.
- Rev. J. Macdonald, D.D.
- Rev. Frank Shepherd, M.A., B.E.
- Rev. W. T. G. Wright, M.A.
- Rev. George W. Jones, M.A.
- Prof. H. E. Holden, Ph.D.
- Rev. J. M. Kemp, D.D.
- Rev. J. H. Wrenn, D.D.
- Rev. E. J. Howard, D.D.
- Miss Caroline Wood

Mr. William Evans, Esq., was present as an accredited substitute for Mr. Earl Heath, and Miss Margaret Emmott as an accredited substitute for Mr. W. G. Wood. Sir Joseph Kinnaird was an accredited substitute for Mr. H. G. Wood.

The following were also present and on notice were made corresponding members:- Mr. J. G. Kilgour, Mr. A. W. Lindsay

Dr. Kinnaird presided and the meeting was opened with prayer led by Mr. George W. Jones.

Written apologies for absence were presented by Sir William Gordon, K.C.B., Esq., Mr. J. H. Wrenn, D.D., Mr. J. G. Kilgour, D.D., Mr. A. W. Lindsay, Esq., Mr. E. J. Howard, D.D., Mr. H. E. Holden, Ph.D., Mr. J. M. Kemp, D.D., Mr. W. T. G. Wright, M.A., Mr. Frank Shepherd, M.A., B.E., Mr. J. Macdonald, D.D., and Mr. Sir Joseph Kinnaird, Bart., M.P.

Oral apologies were received from Mr. H. G. Wood and also from Mr. F. M. Norris.

It was verbally explained that the Hon. Mr. W. Gordon, K.C.B., had agreed to be present, but had been prevented by business from doing so. Mr. J. G. Kilgour, D.D., had also been prevented from attending owing to ill health.

Minutes of the previous meeting were read and the minutes of the Board were called on. The fact that the annual meeting of the Board of Governors of the West China Union University had been convened upon Mr. J. W. Franklin also being mentioned. The Chairman had been awarded the degree of Doctor of Humane Letters by the University of Chicago, Illinois, U.S.A.

The congratulations of the Board were most heartily accorded to both these warm-hearted workers on the Board on the well-merited honors conferred upon them.

G-1171 HOURS OF SESSIONS

RESOLVED to accept the suggestion of the Executive Committee that the hours of sessions be as follows:-

9:00 A.M. to 12:30 P.M.
12:45 P.M. Dinner
2:00 P.M. afternoon session

G-1172 APPROVAL OF MINUTES

(a) The Minutes of the last Annual Meeting of the Board of Governors held at Oxford, England, on June 25 and 26, 1934, having been circulated were taken as read and, on motion, were confirmed.

(b) The minutes of the meetings of the Executive Committee held on May 17th, 1935, having been circulated, were taken as read and confirmed.

(c) The minutes of the meeting of the Executive Committee held on October 8th, 1935 were read and confirmed subject to action on certain items to be taken later in the meeting.

G-1173 NOMINATING COMMITTEE

RESOLVED that the recommendation of the Executive Committee be accepted and that the following be constituted a Nominating Committee:- Dr. J. H. Arnup, Dr. J. H. Franklin, Miss Carolena Wood, Mr. Frank T. Cartwright.

G-1174 ORDER OF PROCEDURE

RESOLVED to take the Chancellor's Report as the first item for consideration.

G-1175 REPORT OF THE CHANCELLOR

The Secretary read the report of the Chancellor, Dr. Joseph Beech.

In this connection the following matters were dealt with:-

E-1150. Question of the responsibility for the extension of dormitory and lecture room accommodation. (G-1116).

This question had been raised by the Society of Friends, and the Chancellor had stated in his report "that our organization, our constitutional procedure and custom for twenty-five years have all implied that it was the exclusive privilege of the Mission Colleges to entertain the students of the University in their Colleges."

After a very full discussion it was

RESOLVED That the Board reaffirms its policy as expressed in the statement of the Chancellor given above and that the question raised by the Friends Service Council be referred back to the University for consideration and a fresh report.

The organization of the Board was most heartily welcomed by both those who had been members of the Board and the new members who had joined it.

2-1171 HOURS OF MEETING

RESOLVED to accept the suggestion of the Executive Committee that the hours of sessions be as follows:-

9:00 A.M. to 12:30 P.M.
12:45 P.M. Dinner
2:00 P.M. Afternoon session

2-1172 APPROVAL OF MINUTES

(a) The minutes of the last annual meeting of the Board of Governors held at Oxford, England, on June 25 and 26, 1934, having been circulated, were taken as read and, on motion, were confirmed.

(b) The minutes of the meetings of the Executive Committee held on May 15th, 1934, having been circulated, were taken as read and confirmed.

(c) The minutes of the meeting of the Executive Committee held on October 23rd, 1933, were read and confirmed subject to action on certain items to be taken later in the meeting.

2-1173 NEW MEMBERS' COMMITTEE

RESOLVED that the recommendation of the Executive Committee be accepted and that the following be constituted a Working Committee:- Dr. J. H. Knap, Dr. J. H. Franklin, Miss Gervase Wood, Mr. Frank T. Cunningham.

2-1174 ORDER OF BUSINESS

RESOLVED to take up the Chancellor's Report as the first item for consideration.

2-1175 REPORT OF THE CHANCELLOR

The Secretary read the report of the Chancellor, Mr. Joseph B. Smith.

In this connection the following matters were dealt with:-

E-1180. Consideration of the responsibility for the extension of honorary and lecture room appointments. (2-1181).

This question had been raised by the Society of Friends, and the Chancellor had stated in his report that our organization, our educational procedure and our method of working were not in line with the requirements of the Society of Friends. It was the resolution of the Society of Friends to establish the standards of the University in this respect.

There was a very full discussion of this.

RESOLVED that the Board recommend the action as expressed in the statement of the Chancellor given above and that the question raised by the Society of Friends should be referred back to the University for consideration and a fresh report.

G-1176 REDUCTION OF SALARIES OF MISSIONARIES PAID BY THE BOARD OF GOVERNORS

The following appears in the Executive Committee minutes of October 8th, 1935 (E-1169)

"Attention was directed to the fact that apparently no action had been taken by the Board of Governors at their last meeting at Oxford in minute E-1112 (2) of the Meeting of the Executive Committee, held at Oxford on June 25, 1934, which reads thus:-

'That in view of the fact that the cooperating Mission Boards had been compelled to reduce the salaries of missionaries paid directly by the Boards, the Board of Governors should consider the appropriateness of taking the same course in regard to the three officers of the Board, whose salaries are chargeable to the Budget of the Board of Governors.'

"It was explained that from the very first the Board had adopted the principle that all missionaries whose salaries are provided under the Budget of the Board of Governors should be subject to the same conditions as obtain in the Mission Board to which they were attached before becoming officers of the Board.

"RESOLVED that the Board should be advised to record its conviction that in the matter of reduction of salaries this principle should be applied, and that they be informed that in the case of two of them this principle has been automatically applied."

The confirmation by the Board of Governors of the Executive Committee minutes of October 8, 1935, involved the acceptance by the Board of this advice.

The session adjourned at 10:30 P.M.

SECOND SESSION

The Board re-assembled for business at 9:00 A.M., on Wednesday, October 9th.

Prayer was offered by Dr. Robins.

The Chairman introduced to the Board Mr. Carlton M. Sherwood and Mrs. T. D. Macmillan, the Executive Directors of the Associated Boards for Christian Colleges in China and on motion they were made corresponding members.

The Chairman also introduced Mr. Meng Ti-lien, an alumnus of the University now studying at Crozer Theological Seminary, who briefly addressed the Board.

Business was then resumed:-

G-1177 ABSOLUTE CHARTER

In connection with Minute E-1150, the Board was reminded that on October 18, 1934, the Regents of the University of the State of New York conferred upon West China Union University an absolute charter, reading as follows:-

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REPORT OF THE BOARD OF GOVERNORS

The following appears in the Executive Committee minutes of October 2nd, 1934 (E-1153):

"Attention was directed to the fact that apparently no action had been taken by the Board of Governors at their last meeting as regards the matter of reduction of salaries of the Executive Committee, held at Oxford on June 22, 1934, which reads thus:-

"That in view of the fact that the cooperating Western Boards had been compelled to reduce the salaries of missionaries paid directly by the Board, the Board of Governors should consider the appropriateness of taking the same course in regard to the three officers of the Board, whose salaries are chargeable to the Budget of the Board of Governors."

"It was explained that from the very first the Board had adopted the principle that all missionaries whose salaries are provided under the Budget of the Board of Governors should be subject to the same conditions as obtain in the Western Board to which they were attached before becoming officers of the Board.

"RESOLVED that the Board should be advised to regard the suggestion that in the matter of reduction of salaries this principle should be applied, and that they be informed that in the case of two of them this principle has been automatically applied."

The confirmation by the Board of Governors of the Executive Committee minutes of October 2, 1934, involved the acceptance by the Board of this advice.

The session adjourned at 10:30 P.M.

REPORT SESSION

The Board re-assembled for business at 8:00 A.M., on Wednesday, October 3rd.

Prayer was offered by Mr. Hopkins.

The Chairman introduced to the Board Mr. William V. Sherwood and Mrs. T. L. Womble, the Executive Directors of the Associated Boards for Christian Colleges in China and on motion they were welcomed as guests.

The Chairman also introduced Mr. Wang Li-shan, a student of the University now studying at Eastern Theological Seminary, who briefly addressed the Board.

Business was then resumed:-

REPORT RESOLUTIONS

In connection with minute E-1153, the Board was reminded that on October 18, 1934, the program of the Board of the State of New York centered upon West China Union University as follows:-

"This instrument witnesseth That the Regents of the University of the State of New York being satisfied that the required conditions have been met, have granted to West China Union University, located at Chengtu in the province of Szechuan, China, provisionally incorporated on May 25, 1922, this absolute charter to replace its provisional charter, with power to confer the degrees of Bachelor of Arts (B.A.), Bachelor of Science (B.S.), Doctor of Medicine, (M.D.), and Doctor of Dental Surgery (D.D.S.), in conformity with the rules of the Regents of the University and the regulations of the Commissioner of Education for the registration of institutions of higher education; and have continued the said corporation with all its powers, privileges and duties."

The question was raised whether the form of the diplomas should indicate that the degrees are granted by the Board of Governors, or the Board of Directors on the field.

Dr. Garside explained that the other Universities had assigned the privilege to the Boards of Directors on the field.

After discussion, it was

RESOLVED that it is the judgment of the Board of Governors that this authority for the granting of degrees authorized by the Absolute Charter recently conferred upon the University by the Regents of the University of the State of New York ^{should be} with the field. Further, that the final determination of the authority be referred to the Executive Committee in consultation with the field.

G-1178 MILITARY TRAINING IN THE UNIVERSITY (E-1152)

This matter naturally arose out of the minutes of the Executive Committee, and is referred to in the report of the Chancellor. Miss Emmott presented the following statement drawn up at a conference held in England on September 12, 1935 by the three representatives of the Friends Service Council on the Board:-

"The three Friend members of the Board of Governors of the West China Union University, not being able to attend the Board Meeting to be held at Chester, Pa., on 8th and 9th October, met and discussed the question of military training in China. They are very glad that there is a prospect of one or two American Friends attending on their behalf. Margaret Emmott, of the Friend's Service Council, hopes to attend also, and met with the Friend members today. The main outcome of their discussion was as follows:-

Friends are, of course, greatly concerned to maintain their connection with the University, and would be very loath to withdraw from the Board. They feel, however, that the time may come when, if the University has to become responsible for the military training of its students, Friends may feel obliged to withdraw altogether, since, in their view, military training, as part of the curriculum of the University, would gravely impair, and might undermine the Christian influences which it is the primary object of the University to foster through the education which it provides.

This statement appears to be the basis of the University of the State of New York being maintained that the proposed constitution have been met, have been granted to West China Union University, located at Chungking in the province of Szechuan, China, provisionally incorporated on May 22, 1932. This absolute charter to replace the previous charter, with power to confer the degree of Bachelor of Arts (B.A.), Bachelor of Science (B.S.), Doctor of Philosophy (Ph.D.), and Doctor of Public Administration (D.P.A.), in conformity with the rules of the Regents of the University and the regulations of the Board of Education for the registration of institutions of higher education and have continued the said corporation with all its powers, privileges and duties.

The question was raised whether the form of the diploma should indicate that the degree was granted by the Board of Government, or the Board of Education on the field.

Dr. Gossard explained that the other institutions had assigned the privilege to the Board of Education on the field.

After discussion, it was

RESOLVED that it is the judgment of the Board of Government that this authority for the granting of degrees authorized by the American Charter recently conferred upon the University by the Regents of the University of the State of New York, with the field, further, that the final determination of the authority be referred to the Executive Committee in consultation with the field.

UNIVERSITY RELATIONS TO THE UNIVERSITY (B-1152)

This matter naturally comes out of the members of the Executive Committee, and is referred to in the report of the Committee. This report presented the following statement drawn up at a conference held in England on September 12, 1933 by the three representatives of the United Service Council on the Board:

"The three United members of the Board of Government of the West China Union University, met today to discuss the Board Meeting to be held at Chungking, July, on 25th and 26th October, and discussed the question of military training in China. They were glad that there is a proposal of two or three American friends attending at their hotel. They were glad that the United Service Council, hopes to attend also, and with the United members today. The main outcome of their discussion was as follows:-

Friends and, of course, greatly concerned to maintain their connection with the University, and would be very loath to withdraw from the Board. They feel, however, that the time may come when, if the University has no person responsible for the military training of its students, friends may feel obliged to withdraw altogether, since, in their view, military training as part of the curriculum of the University would greatly impede and might undermine the Christian influence which it is the primary object of the University to foster through the education which it provides.

"Friends, however, will not take any hasty steps, and hope that a situation may not arise which would make any such action necessary. They hope that the Board will draw up a statement to be, if necessary, presented to the Chinese Government, setting forth the reasons why it is undesirable to associate compulsory military training with any form of higher education, and why such military training is out of keeping with education based on Christian principles. In view of the effect this may have on the future working of the University, they hope that the statement may be circulated to Board members before being sent out.

"What has been written above applies to the position of Friend members of the Board. The position of Friend members on the Staff of the University is primarily a matter for their personal decision."

It was indicated that a number of individual members of the staff felt almost as keenly on the subject as the members of the Society of Friends. It was also stated that the Secretary had requested Dr. Warnshuis to take the action mentioned in the third paragraph of the resolution of the Executive (E-1152 (3)), but that he had felt that the difficulties of doing this by a formal deputation were such that it might easily defeat its own ends. It was also pointed out that the fact of registration of the University with the Chinese Government implied that the responsibility in such matters really rested with the Board of Directors on the field, they they had done all that seemed possible in regard to approaching the Minister of Education, who had indicated his personal sympathy as ^{an} educationalist with their point of view, but that an expression of opinion on the part of the Board of Governors would materially strengthen their hands.

After a full discussion it was

RESOLVED

1. That the Board of Governors thoughtfully and sympathetically approve the action of the Executive Committee (E-1152) which reads as follows:-

"RESOLVED that (1) the question of compulsory military training be brought to the attention of the full meeting of the Board of Governors in the fall.

(2) The Executive Committee would assure the Faculty of their deep sympathy in their effort to escape the necessity of military training and would approve of their approach to the Ministry of Education, requesting that they be allowed to substitute physical drill and a course in good citizenship in the place of military training.

(3) Approval be given to the seeking of an interview with the Chinese Minister in Washington through the International Missionary Council, requesting him to approach the Minister of Education at Nanking to grant West China Union University exemption from military training or permission to introduce alternate courses in physical training and good citizenship in lieu of the prescribed requirements in military drill."

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"Extensive, however, will not be any heavy steps, and hope that
- situation may not arise which would make any such action necessary.
- again. They hope that the Board will draw up a statement to
- be, if necessary, presented to the Chinese Government, setting
- forth the reasons why it is impossible to accept compulsory
- military training with any form of higher education, and why
- such military training is out of keeping with the idea based
- on Christian principles. In view of the effect this may have
- on the future work of the University, they hope that the Board
- must not be circumscribed by board members before being sent out."

"What has been written above applies to the position of Board
members of the Board. The position of Board members on the
staff of the University is entirely a matter for their personal
decision."

It was indicated that a number of individual members of the staff felt
almost as keenly on the subject as the members of the Board of Friends. It
was also stated that the Board had recommended Dr. Barnard to take the
action mentioned in the third paragraph of the resolution of the Executive
(5-11-55 (2)), but that he had told the Committee of the Board that he
- former hesitation was such that it might easily defeat its own ends. It
was also pointed out that the fact of registration of the University with the
Chinese Government implied that the responsibility for such matters really rested
with the Board of Friends on the field, they had done all that seemed
possible in regard to representing the interests of students, who had indicated
his personal sympathy as a Christian with their point of view, but that an
expression of opinion on the part of the Board of Governors would materially
strengthen their hands.

Letter of 21st discussion is was

RESOLUTION

1. That the Board of Governors be authorized to request the
- approve the action of the Executive Committee (5-11-55) which
reads as follows:-

"WHEREAS the (1) the question of compulsory military training
- brought to the attention of the Board of Friends of the Board
of Governors is the following:-

(2) The Executive Committee could secure the Faculty of their
- drop away from their efforts to pay the necessary of
- military training and would approve of their approach to the
- Ministry of Education, requesting that they be allowed to take
- steps physical drill and courses in good citizenship in the
- place of military training.

(3) Approval is given to the signing of an interview with the
- Chinese Mission in Washington through the Information and
- Security Council, requesting him to approach the Ministry of
- Education at Washington to request that the United States
- position from military training or participation in military
- courses in physical training and good citizenship in
- lieu of the present compulsory military training.

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2. That, recognizing that the Registration of the University with the Chinese Government places full responsibility on the field, the Board of Governors reiterates its sympathy with the faculty in its efforts to propose a plan for physical training and courses in citizenship as more adequate and effective in approaching the ideals of the "New Life Movement" than military drill.

3. That the Executive Committee be authorized to arrange an informal visit with the Chinese Ambassador in Washington, and to consider the advisability of similar visits in Canada and London, with the primary object of presenting our convictions on this subject and any others which the Committee may select.

G-1179 JOURNAL OF THE WEST CHINA BORDER RESEARCH SOCIETY.

Dr. Kilborn presented a sample copy of this Journal and indicated the terms of membership of the Society and of subscription to the Journal.

G-1180 MINUTES OF GENERAL FACULTY NOS. 277-318.

These were reported as having been received. In this connection it was pointed out that no minutes of the Board of Directors had been received since December 15 and 16, 1933 and the Secretary was asked to draw the attention of the President to this fact and request that the minutes might be sent regularly in both Chinese and English.

G-1181 COMMITTEE ON POLICY (G-977).

It was reported that this Committee had, for many reasons, not met and therefore had no report. Sir Joseph Flavell, the Chairman of this Committee stated that he felt that conditions had materially changed since he first proposed its formation; in any case, he asked that, owing to advancing years, he might be relieved from his position as Chairman. It was felt by many that such a Committee could do useful work, and it was therefore

RESOLVED that the Committee should be continued and that the Nominating Committee should be asked to suggest names for the purpose of reconstituting the same.

G-1182 REPORT OF THE TREASURER.

In the absence of the Treasurer, Dr. J. R. Edwards, the Report of the Treasurer of the Board of Governors for the fiscal year ended June 30, 1935 was presented by the Assistant Treasurer. Attention was called to action FC-1160 of the Finance Committee, which reads as follows:-

"VOTED, to recommend to the Board of Governors the acceptance of the Treasurer's Report for the year ending June 30, 1935, and that the following recommendation be adopted:- 'It is recommended that the surpluses from 1932 and 1933 be added to the Permanent Reserve Fund.'"

After briefly reviewing the Report, the Board took the following action:-

RESOLVED (1) That the Report of the Treasurer of the Board of Governors for the year ending June 30, 1935, be accepted; (2) That the surpluses from the year 1932 and 1933 be added to the Permanent Reserve Fund.

1. That, recognizing that the participation of the University
with the Chinese Government is a full responsibility on the
part of the Government, the University should be in sympathy with the
Government in its efforts to provide a plan for physical training
and courses in education as more adequate and effective as
possible, and that the "New Life Movement" is a necessary
step.

2. That the Executive Committee be authorized to arrange an
informal visit with the Chinese Ambassador in London, and
to consider the advisability of similar visits in Canada and
London, with the primary object of increasing our contacts
on this subject and any others which the Committee may desire.

2-115 JOURNAL OF THE WEST CHINA BORDER HUSBANDRY SOCIETY

The Editor presented a sample copy of this Journal and indicated the terms
of membership which would be of advantage to the Journal.

2-116 MEMBERS OF THE WEST CHINA BORDER HUSBANDRY SOCIETY

There were reported as having been received. In this connection it was
pointed out that no minutes of the Board of Directors had been received since
December 15 and 16, 1933, and the Secretary was asked to draw the attention of the
Board to this fact and request that the minutes be sent regularly in
both Chinese and English.

2-117 COMMITTEE ON POLICY (2-117)

It was reported that this Committee had, for some reason, not met and
therefore had no report. Sir Joseph Elliott, the Chairman of this Committee,
stated that he felt that committee had not really changed since he first
proposed its formation in my case, he asked that, when in subsequent years,
he might be relieved from his position as Chairman. It was felt by some that
such a Committee could be useful work, and it was proposed.

RESOLVED that the Committee should be organized and that the following
Committee should be asked to suggest names for the purpose of
reconstituting the same.

2-118 REPORT OF THE TREASURER

In the absence of the Treasurer, Mr. J. L. Edwards, the report of the
Treasurer of the Board of Directors for the year ending June 30, 1933 was
presented by the Assistant Treasurer, Mr. J. L. Edwards, who read as follows:

"I have the honor to acknowledge the receipt of the report of the
Treasurer of the Board of Directors for the year ending June 30, 1933,
and that the following recommendations be adopted: It is
recommended that the surplus for 1933 and 1932 be added to
the Permanent Reserve Fund."

That the following be the report of the Board of Directors for the year ending June 30, 1933:

RESOLVED (1) That the report of the Treasurer of the Board of Directors
for the year ending June 30, 1933, be adopted (2) That the
surplus for the year 1933 and 1932 be added to the Permanent
Reserve Fund.

G-1183 REPORT OF AUDIT

The statement of the audit of the books and accounts of the Treasurer of the Board of Governors for the year ended June 30, 1935, made by Chambellan, Berger, & Welti, C.P.A., was presented. Attention was called to the fact that this audit had been examined by the Committee on Finance, Property, and Investment, which, by action FC-1161,

"VOTED, that the committee recommend to the Board of Governors the acceptance of the audit of the books for the year 1934-35."

The Board took the following action:

RESOLVED, to accept the report of the audit of the accounts of the Treasurer of the Board of Governors for the year ending June 30, 1935.

G-1184 LOSSES IN SHANGHAI

Attention was called to the action of the Annual Meeting of the Governors held on June 25th and 26th, 1934 (G-1122) concerning the investment of funds held in China. It was pointed out that, in accordance with the instructions of the Governors, the Finance Committee had made recommendations to the Executive Committee that the funds on deposit in the Raven Trust Company and the Underwriters' Savings Bank be transferred to the Hongkong and Shanghai Banking Corporation and that the Executive Committee had given its approval to these recommendations. Instructions that such a transfer be made were transmitted to the field, but due to various delays this transfer had not been effected at the time the Raven Trust Company closed its doors in May, 1935. In August, 1935 the field transferred L.C.\$50,000 of the funds deposited in the Underwriters' Savings Bank to the Chartered Bank of India, Australia, and China, choosing this bank on advices in Shanghai. The Assistant Treasurer stated that exact figures as to the amounts of losses involved had not as yet been received, but that he hoped this information would be available within a few days. (Detailed information received shortly after the meeting is attached to these minutes.)

Attention was called to the following action of the Finance Committee (FC-1159) adopted September 23rd, 1935:

"VOTED to recommend to the Board of Governors

- (a) That such remaining funds held in China on the above list be designated as a semi-endowment fund, the income to be used from year to year for current purposes, the principal to be used at the discretion of the Board of Governors.
- (b) To approve the action of the field in depositing \$50,000 of the foregoing funds in the Chartered Bank of India, Australia, and China.
- (c) That a study of conditions be made regarding the possibility of transferring this fund to America so that prompt action may be taken at any time when it is felt desirable.

After discussion the Board took the following action:-

ANNUAL REPORT OF THE BOARD OF GOVERNORS

The statement of the audit of the books and accounts of the Treasurer of the Board of Governors for the year ended June 30, 1935, made by Charles H. Berger, C.P.A., was presented. Attention was called to the fact that this audit had been examined by the Committee on Finance, Property, and Investments, which, by action 10-1181,

"VOTED, that the committee recommend to the Board of Governors the acceptance of the audit of the books for the year 1934-35."

The Board took the following action:

RESOLVED, to accept the report of the audit of the accounts of the Treasurer of the Board of Governors for the year ending June 30, 1935.

LOANS TO CHINA

Attention was called to the action of the annual meeting of the Governors held on June 25th and 26th, 1934 (10-1182) concerning the investment of funds held in China. It was pointed out that, in accordance with the instructions of the Governors, the Finance Committee had made recommendations to the Executive Committee that the funds on deposit in the Bank of China and the Shanghai Savings Bank be transferred to the Bank of China and Shanghai Banking Corporation and that the Executive Committee had given its approval to these recommendations. Instructions that such a transfer be made were transmitted to the Bank of China to various delays this transfer had not been effected at the time the Finance Committee closed its books in May, 1935. In August, 1935 the Finance Committee advised the Board of Governors that the transfer of the funds to the Bank of China had been completed. The Assistant Treasurer stated that such transfer is to the amount of \$1,000,000 and that the transfer was completed within a few days. (Detailed information was called shortly after the meeting is attached to these minutes.)

Attention was called to the following action of the Finance Committee (10-1183) adopted September 23rd, 1935:

"VOTED to recommend to the Board of Governors:

- (a) That such remaining funds held in China on the above list be deposited in a bank-endowment fund, the income to be used for the year for current purposes, the principal to be used at the discretion of the Board of Governors.
- (b) To approve the action of the Board in depositing \$50,000 of the foregoing funds in the Chartered Bank of India, Australia, and China.
- (c) That a study of conditions in China regarding the possibility of transferring this fund to America as that country action may be taken at any time when it is felt desirable.

After discussion the Board took the following action:

RESOLVED (a) To approve the recommendation of the Finance Committee that the remaining endowment reserve fund held in China "be designated as a semi-endowment fund, the income to be used from year to year for current purposes, the principal to be used at the discretion of the Board of Governors."

(b) That the Governors record their judgment that the remainder of the endowment reserve fund now held in China should be transferred to New York for investment under the direction of the Board of Governors, and that the Executive Committee be requested to take the necessary steps to effect this transfer in whatever way will be most advantageous.

G-1185 EXPRESSION OF THANKS TO MRS. ELIZABETH GOUCHER CHAPMAN

RESOLVED by a standing vote, that, as suggested in the Report of the Chancellor, a warm expression of thanks be accorded to Mrs. Elizabeth Goucher Chapman for her generous gift of the Goucher Practice School of the Faculty of Education, erected in memory of her father and former Chairman of the Board of Governors, Dr. T. F. Goucher.

G-1186 SECURING THE ACTIVE SUPPORT OF LAYMEN FOR THE UNIVERSITY

As Miss Wood had to leave after lunch, she asked permission to make a statement on the importance of cultivating the interest of prominent laymen, who are not actively interested in the direction or support of the missionary enterprise and are not working or giving through the ordinary channels of the Mission Boards. The vital importance of this matter was realized. The efforts already made for securing such men to serve on the Board were described. Many illustrations were also given of the results achieved by personal cultivation of individuals not interested in the ordinary missionary operations of the Church. Dr. Garside made an extended statement indicating the results of the promotional work undertaken during the first six months of such activities by the Associated Boards. Taken by itself the net results might seem disappointing, but beyond question a large number of friends have been secured for the Christian Colleges in China, whose newly awakened interest may be safely calculated to bear fruit in the days to come.

The Board adjourned at 12:30 P.M. for luncheon in the College Dining Hall at 12:45 P.M.

THIRD SESSION

The Board reassembled for business at 2:00 P.M. Prayer was offered by Mr. William Eves.

Arising out of the discussion which was in progress when the adjournment was made for luncheon, the following action was taken.

RESOLVED That the following be appointed members of a group to cooperate with Mr. Sherwood and Mrs. Macmillan and the promotional groups of the Associated Boards in the cultivation of West China constituency along the lines indicated:-

Miss Carolena Wood
Mr. H. T. Silcock
Rev. J. H. Arnup
Mr. H. A. Chaffee
Mrs. F. E. Baker

Rev. Frank Anderson
Rev. G. Gurney Barclay
Dr. Alton Miller
Mrs. James Hales
Mrs. Curtis Lee Laws

MP

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RESOLVED: That the Board of Trustees of the University of the State of New York, in its capacity as the governing body of the State University, do hereby recommend to the Board of Regents of the University of the State of New York, that the sum of \$100,000 be appropriated for the purpose of establishing a fund for the purchase of books for the libraries of the State University, and that the Board of Regents be authorized to make such appropriation.

2-1155 EXPRESSION OF THANKS TO MRS. ELLIZABETH GOWDER CHAPMAN

RESOLVED: That the Board of Trustees of the University of the State of New York, in its capacity as the governing body of the State University, do hereby express its appreciation to Mrs. Elizabeth Gowder Chapman for her generous gift of \$100,000 to the University of the State of New York, and that the Board of Regents be authorized to make such appropriation.

2-1156 SECURE THE FUTURE OF THE UNIVERSITY

As the Board of Trustees of the University of the State of New York, in its capacity as the governing body of the State University, do hereby express its appreciation to Mrs. Elizabeth Gowder Chapman for her generous gift of \$100,000 to the University of the State of New York, and that the Board of Regents be authorized to make such appropriation.

The Board of Trustees of the University of the State of New York, in its capacity as the governing body of the State University, do hereby express its appreciation to Mrs. Elizabeth Gowder Chapman for her generous gift of \$100,000 to the University of the State of New York, and that the Board of Regents be authorized to make such appropriation.

THIRD SESSION

The Board of Trustees of the University of the State of New York, in its capacity as the governing body of the State University, do hereby express its appreciation to Mrs. Elizabeth Gowder Chapman for her generous gift of \$100,000 to the University of the State of New York, and that the Board of Regents be authorized to make such appropriation.

- | | |
|--------------------|---------------------|
| Mr. Frank Anderson | Mr. William F. Ryan |
| Mr. J. H. Brown | Mr. J. H. Brown |
| Mr. J. H. Brown | Mr. J. H. Brown |
| Mr. J. H. Brown | Mr. J. H. Brown |
| Mr. J. H. Brown | Mr. J. H. Brown |
| Mr. J. H. Brown | Mr. J. H. Brown |
| Mr. J. H. Brown | Mr. J. H. Brown |
| Mr. J. H. Brown | Mr. J. H. Brown |
| Mr. J. H. Brown | Mr. J. H. Brown |
| Mr. J. H. Brown | Mr. J. H. Brown |

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G-1187 BUDGET FOR 1935-36

The Governors reviewed the recommendations of the Finance Committee (FC-1162) and of the Executive Committee (E-1167) with reference to the 1935-36 budget. It was

RESOLVED (a) That the Board of Governors inform the Board of Directors that they will make the following appropriations toward the 1935-36 budget of the University:-

General Field Budget	LC\$50,000.00	
Harvard-Yenching Institute program	28,990.00	
Governors' Budget, Salaries		US\$ 7,500.00
Home Administration		
Executive Office & Incidentals		1,700.00
Governors		450.00
Promotional		1,200.00

(b) That the Board of Governors advise the field of the Board's strong conviction that the budget estimates for each fiscal year should be transmitted to the Board of Governors not later than the January preceding the beginning of the fiscal year on July 1st.

G-1188 REPORT OF THE BOARD OF DIRECTORS

The Secretary reported that no report had been received from the Board of Directors, nor from the President, as representing the Board of Directors.

RESOLVED that the Secretary should write to the field, requesting that, if possible, a full report from the Board of Directors should annually be in the hands of the Secretary well in advance of the Annual Meeting of the Board of Governors.

G-1189 REPORT OF THE WOMEN'S COLLEGE

This report over the signature of Miss B. Louise Foster was read by the Secretary, and great gratification was expressed at its contents. It will be found as an appendix to these minutes. Arising out of it, the following action was taken:-

RESOLVED that while we rejoice in the report of the progress of the Women's College, particularly as this is revealed by its large enrollment, we recognize the disparity between the number of women students and the number of women teachers. We would express the strong hope that the Women's Boards of Missions will provide at least six qualified women teachers instead of those now on the faculty.

G-1190 REPORT OF THE WOMEN'S HOME COMMITTEE

This report, over the signature of Miss F. K. Burr, was read by the Secretary and was received with thanks. This will also be found in the appendix.

G-1191 REPORT OF THE MIDDLE SCHOOL.

This report, over the signature of Mr. S. C. Yang, Principal, dated December 1934, was presented. Seeing that it had been printed and circulated, it was not read. The progress made was noted with satisfaction by the Board.

G-1192 APPOINTMENT OF ENGLISH SECRETARY (G-1136)

Correspondence received from the British members of the West China Board of Governors indicated that Miss Marjorie Robertson, a lady qualified in every possible way to fill the position of English Secretary, was prepared to go to China in that capacity. The urgency of the need of such an officer was recognized on all sides, but as indicated in G-1136, the difficulty of providing the necessary funds is a serious matter. After full discussion, it was

- RESOLVED 1. That the Board approve of appointing Miss Robertson to this post on condition that the British members of the Board can arrange to secure the money needed for her outfit and passage to China.
2. That the promotional department of the Board of Governors make the support of Miss Robertson a special object of appeal.

G-1193 HODGKIN MEMORIAL FUND

The Secretary called attention to the minutes of the meeting of the British members of the West China Board of Governors held in London on September 21st, 1934 at which the following specific suggestions were made for the use of the Hodgkin Memorial Fund for consideration by the Board of Directors:-

- "1. That there should be established at the University a Hodgkin Memorial Lectureship, for example about £50 plus travelling expenses for six or eight lectures to be given by a distinguished outside lecturer of any nationality on International Relations, or alternatively on various subjects in rotation, for example Medicine, Religious Education, etc.
2. A Hodgkin Memorial Prize, of say about £5 to be offered each year to students or alumni of the University for an essay on some subject related to the purpose for which the Fund was given.
3. A Hodgkin Memorial Fellowship, of say Mex.\$1,000 for postgraduate study at some other University in approved subjects related to the purpose for which the Fund was given, such Fellowship to cover travelling, tuition and other expenses.

These suggestions were transmitted to the University and a reply was sent to the British members of the Board of Governors. Comments by the field and the British members' action thereon appear in the minutes of the meeting of the British members of the Board of Governors held on April 12th as follows: -

"The minutes of the British members of the Board of Governors concerning the use of the Hodgkin Memorial Fund have been considered by the Executive Board of Directors of the West China Union University. Mr. Silcock reported the following decisions of the Board of Directors and it was agreed to approve these and to forward them to the next meeting of the Board of Governors (see minute G.1131).

"1. Resolved to receive the report from Dr. Beech of the British members of the Board of Governors concerning Dr. Hodgkin's Memorial Fund.

"2. Resolved to approve the first suggestion of that report regarding the use of this fund, namely to use about fifty pounds annually for special lectures on international peace.

"3. In approving its second suggestion we move to use ten pounds annually for Essays, Oral contest, and publications to promote the international good feeling and world peace.

"4. Under the suggestion 3 we move to use the accumulated fund under this item for a fellowship abroad for the cultivation of international good will and world peace; such a fellowship to be granted to our own students, graduates or staff members.

"5. Resolved to use a part of this fund to establish a special library in memory of Dr. Hodgkin of the literature of world peace and international good will.

"6. Resolved to use a part of this fund for any urgent need for cultivating world peace, etc."

After a review of this material the Board of Governors adopted the following resolution:-

RESOLVED (a) that the Board of Governors give general approval to the proposals of the British members of the Board of Governors and of the Executive Committee of the Board of Directors concerning the use of the Hodgkin Memorial Fund as outlined above;

(b) that attention of the British members of the Board of Governors be called, however, to the fact that at the present time the income from the securities in which the Hodgkin Memorial Fund is invested yield only about $3\frac{1}{2}\%$ or approximately US\$350 per year, and that since this amount may be somewhat smaller than the British members and the Directors may have had in mind in making the above proposals, opportunity should be afforded for them to make readjustments in these proposals if they so desire;

(c) that further action with reference to the matter be left in the hands of the Executive Committee, with power.

G-1194 REPORT OF THE BOARD OF GOVERNORS TO THE COOPERATING BOARDS

RESOLVED that this matter be referred to the cooperating group appointed under item G-1186.

G-1195 PLACE AND DATE OF THE NEXT MEETING

(a) of the Board of Governors.

RESOLVED That the place be Toronto and that the time be in the early spring, the exact date to be determined by the Executive Committee.

MP

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"1. Resolved to receive the report from the Board of the British members of the Board of Governors concerning the Hodgkin Memorial Fund.

"2. Resolved to approve the first suggestion of that report regarding the use of this fund, namely to use about fifty pounds annually for special lectures on international peace.

"3. Resolving the second suggestion we move to use ten pounds annually for lectures, oral contests, and publications to promote the international good feeling and world peace.

"4. Under the suggestion 3 we move to use the accumulated fund under this item for a fellowship abroad for the cultivation of international good will and world peace; such a fellowship to be granted to our own students, graduates or staff members.

"5. Resolved to use a part of this fund to establish a special library in memory of Mr. Hodgkin of the literature of world peace and international good will.

"6. Resolved to use a part of this fund for any urgent need for cultivating world peace, etc."

After a review of this material the Board of Governors adopted the following resolution:-

RESOLVED (a) that the Board of Governors give general approval to the proposals of the British members of the Board of Governors and of the Executive Committee of the Board of Governors concerning the use of the Hodgkin Memorial Fund as outlined above;

(b) that attention of the British members of the Board of Governors be called, however, to the fact that at the present time the income from the securities in which the Hodgkin Memorial Fund is invested yields only about 5% or approximately US\$350 per year, and that since this amount may be somewhat smaller than the British members and the Directors may have had in mind in making the above proposals, opportunity should be afforded for them to make readjustments in these proposals if they so desire;

(c) that further action with reference to the matter be left in the hands of the Executive Committee, with power.

REPORT OF THE BOARD OF GOVERNORS TO THE COOPERATING BODIES

RESOLVED that this matter be referred to the cooperating group appointed under Item 6-118c.

6-118c PLACE AND DATE OF THE NEXT MEETING

(a) of the Board of Governors.

RESOLVED that the place be Toronto and that the time be in the early spring, the exact date to be determined by the Executive Committee.

(b) of the Executive Committee.

RESOLVED that the place be New York and that the date be sometime in January, and that final arrangements be left with the Chairman and Secretary of the Board.

G-1198 ELECTION OF OFFICERS - APPOINTMENT OF COMMITTEES

The Committee on Nominations presented its report and recommendations. The Board took the following actions:-

1. Officers.

RESOLVED, to elect the following as the officers of the Board of Governors for the ensuing year:-

Honorary Chairman	Sir Joseph Flavelle, Bart. LL.D.
Chairman	Rev. James Endicott, D.D.
Vice Chairmen	Sir Michael Sadler, LL.D.
	Rev. Frank T. Cartwright, M.A.
Secretaries	Rev. Frank Anderson, M.A., D.D.
	Mr. H. T. Silcock, M.A.
Assistant Secretary	B. A. Garside, L.H.D.
Treasurer	Rev. J. R. Edwards, D.D.
Assistant Treasurer	Mr. C. A. Evans
Second Assist. Treasurer	B. A. Garside, L.H.D.
Third " "	Rev. G. F. Sutherland, D.D.

2. Executive Committee

RESOLVED, to appoint the following as members of the Executive Committee for the ensuing year:-

Dr. Endicott	Mr. Cartwright
Dr. Anderson	Miss Wood
Mr. Silcock	Dr. Becker
Dr. Edwards	

with the understanding that the Executive Committee is empowered to appoint an alternate to serve in place of Mr. Silcock at meetings which Mr. Silcock is unable to attend.

3. Coopted Members

RESOLVED, to elect the following as coopted members of the Board of Governors in the class of 1938:-

Dr. George B. Huntington	Dr. Alton Miller
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4. Finance Committee and Committee on Budget

RESOLVED, to appoint the following as members of the Committee on Finance, Property, and Investment, and also as members of the Committee on Budget, for the ensuing year:-

Dr. Huntington, Chairman	Dr. Edwards
Mr. Cartwright	Mr. O. R. Judd
Dr. Endicott	Mr. Evans

5. Committee on Policy

RESOLVED, to re-constitute the Committee on Policy as follows:-

Dr. Endicott, Convenor
Sir Joseph Flavelle
Sir Michael Sadler
Professor Robins

Chancellor Wallace
Mrs. Baker
Mr. Cartwright

6. Committee on Nominations

RESOLVED (a) To appoint the following to serve as a Committee on Nominations for the ensuing year:-

Mr. Cartwright, Convenor
Dr. Arnup
Miss Wood

Dr. Miller
Mrs. C. H. Sears

(b) To request this committee to perform the following functions:- (i) To explore the possibility of securing outstanding laymen to serve as the Chairman and as the Treasurer of the Board of Governors.

(ii) To seek additional coopted members of the Board of Governors particularly laymen, giving special attention to securing a larger proportion of women and also of younger members.

G-1197 CONTRACTUAL STATEMENT

Dr. Garside presented to the Board the contractual statement as between the Board of Governors and the Board of Directors, designed to define the terms of the agreements to be entered into between these two Boards in connection with changes involved as a result of the Registration with the Chinese Government. This document had been received from the field, signed by the Chairman, Vice-Chairman, Treasurer and Secretary of the Board of Directors.

The matter was discussed, but it was felt that the document should be subjected to a close scrutiny with a view to determining whether it is fully in accord with the revised Constitution referred to in the Board of Governors Minute G-918.

RESOLVED, that the document be referred to the Executive Committee and that they be asked to take legal advice upon the subject, if necessary.

G-1198 VOTES OF THANKS

RESOLVED that the warmest thanks of the Board be accorded to the President and Governing body of Crozer Theological Seminary for so kindly entertaining the Board and providing such ideal facilities for its meetings; also to the members of the staff and their families who had so hospitably entertained members of the Board in their homes.

The meeting closed with prayer and the benediction at 4:30 P.M.

Office of the Secretary
26 Grosvenor Street
London, Ontario, Canada

Frank Anderson
Secretary

James Rudicill

MP

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Committee on Policy

RESOLVED, to re-constitute the Committee on Policy as follows:

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| Chairman, Taiwan | Mr. Endicott, Governor |
| Mrs. Baker | Mr. Joseph Flavelle |
| Mr. G. B. Smith | Mr. Michael Sadler |
| | Professor Robins |

Committee on Nominations

RESOLVED (a) To appoint the following to serve as a Committee on Nominations for the ensuing year:-

- | | |
|---------------------------|---------------------------|
| Mr. G. B. Smith, Chairman | Mr. G. B. Smith, Chairman |
| Mr. G. B. Smith | Mr. G. B. Smith |
| Mrs. G. B. Smith | Mrs. G. B. Smith |
| Miss Wood | Miss Wood |

(b) To request this committee to perform the following functions:- (i) To explore the possibility of securing outstanding lawmen to serve as the Chairman and as the Treasurer of the Board of Governors. (ii) To seek additional capable members of the Board of Governors particularly lawmen, giving special attention to securing a larger proportion of women and also of younger members.

0-1137 CONSTITUTIONAL STATEMENT

Dr. Garfield presented to the Board the constitutional statement as between the Board of Governors and the Board of Directors, designed to define the terms of the agreement to be entered into between these two Boards in connection with changes involved as a result of the registration with the Chinese Government. This document had been received from the field, signed by the Chairman, Vice-Chairman, Treasurer and Secretary of the Board of Directors.

The matter was discussed, but it was felt that the document should be subjected to a close scrutiny with a view to determining whether it is fully in accord with the revised Constitution referred to in the Board of Governors Minute 5-916.

RESOLVED, that the document be referred to the Executive Committee and that they be asked to take legal advice upon the subject, if necessary.

3-1138 VOTES OF THANKS

RESOLVED, that the warmest thanks of the Board be accorded to the President and Governing body of Green Theological Seminary for so kindly entertaining the Board and providing such ideal facilities for the meetings, also to the members of the staff and their families who had so hospitably entertained members of the Board in their homes.

The meeting closed with prayer and the benediction at 4:30 P.M.

Frank Anderson

Frank Anderson
Secretary

Office of the Secretary
25 Grosvenor Street
London, Ontario, Canada

Appendix A.

ANALYSIS OF ENDOWMENT RESERVE FUND
ON DEPOSIT IN SHANGHAI

as of September 9, 1935

(all amounts Shanghai local currency)

<u>Date Deposited</u>	<u>Principal</u>	<u>Interest Accrued</u>	<u>Total</u>
1. <u>Deposits with Raven Trust Company</u> (now in receivership)			
May 20, 1934	\$ 1,500.00	\$ 580.40	\$ 2,080.40
June 12, Dec. 16, 1934	30,000.00	4,406.67	34,406.67
October 20, 1934	6,174.58	--	6,174.58
	<u>\$37,674.58</u>	<u>\$4,987.07</u>	<u>\$42,661.65</u>
2. <u>Underwriters Savings Bank</u>			
May 6, 1935	\$ 4,000.00	\$1,037.56	\$ 5,037.56
December 18, 1934	20,000.00	1,200.00	21,200.00
	<u>\$24,000.00</u>	<u>\$2,237.56</u>	<u>\$26,237.56</u>
3. <u>Chartered Bank of India, Australia and China</u>			
August 8, 1935	\$47,683.38	\$2,316.62	\$50,000.00
4. <u>Summary</u>			
Funds in Receivership	\$37,674.50	\$4,987.07	\$42,661.65
Liquid Funds	71,683.38	4,554.18	76,237.56

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Appendix A.

ANALYSIS OF ENDOWMENT RESERVE FUND
DEPOSIT IN SHANGHAI

as of September 9, 1935

(all amounts Shanghai local currency)

Date Deposited	Principal	Interest Accrued	Total
1. Deposits with Haver Trust Company (now in receivership)			
May 20, 1934	\$ 1,500.00	\$ 280.40	\$ 2,080.40
June 12, Dec. 16, 1934	40,000.00	4,406.67	44,406.67
October 20, 1934	6,174.28	—	6,174.28
	\$37,674.28	\$4,687.07	\$42,361.35
2. Underwriters Savings Bank			
May 6, 1935	\$ 4,000.00	\$1,037.26	\$ 5,037.26
December 18, 1934	20,000.00	1,500.00	21,500.00
	\$24,000.00	\$2,537.26	\$26,537.26
3. Chartered Bank of India, Australia and China			
August 8, 1935	\$47,687.38	\$2,716.62	\$50,000.00
4. Summary			
Funds in Receivership Liquid Funds			
	\$37,674.28	\$4,687.07	\$42,361.35
	47,687.38	4,224.18	51,911.56

THE REPORT OF THE WOMAN'S COLLEGE

Although the West China Union University, of which our Woman's College is a unit, is now registered with the government, and must obey government regulations with regard to religious teaching, the first afternoon of the Fall term, was set aside for a Retreat for Faculty members, Chinese and Western. It was most significant that our President, Dr. Dsang, and many of his staff should thus publicly declare their conviction that only in God's strength can we go forward.

At the Woman's College the year opened with an enrollment of 108, an increase of exactly 100 in ten years. The old Dormitory is filled to capacity; the new building is still roomy but soon the second wing will be needed.

Medicine still claims the lion's share - 32; Dentistry has 16; Arts 23; Science 17; Pharmacy 6; Education 12. Next June we hope to graduate nine, including two doctors. Three years ago we graduated our first doctor; last year our first pharmacists. In 1936 two girls will be full-fledged dentists. At the students' physical examination conducted by the University medical staff, these two girls, spick-and-span and efficient, had charge of a chair in the dental department. And the Woman's College has just passed its tenth birthday!

One of the outstanding events of the Fall term was Dr. Eddy's visit and his challenge to the youth of China. Especially vivid in my memory is a gathering of students in Hart College chapel after the larger meeting had been dismissed. There in an atmosphere of intense earnestness and deepest reverence Dr. Eddy put the question, "What will You do with your life?" and pleaded for full surrender to Christ.

The Student Christian Movement is gaining ground with a well-planned programme of study and service. Just now plans are under way for a Spring conference to be followed by the sending of teams to nearby cities.

It is humanly impossible to report the Woman's College in 400 words; what I need is a moving-picture machine, to show for instance, our Christmas celebration when about 20 of our graduates came home, some bringing their babies; our candle-lighting ceremony and the long procession that starry night, every candle burning bravely. Each girl's taper is lit from the one symbolizing Christ, the Light of the World.

Reports of Communist activity in Szechwan are a bit disquieting these days, but our College girls are showing a steadiness and poise that can come only from the knowledge that God is their refuge and their strength.

B. Louise Foster

MP

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THE REPORT OF THE WOMAN'S HOME COMMITTEE

The annual report of the Woman's College of West China Union University prepared by Miss Louise Foster, Dean of the College, has already been sent to the Secretary, Rev. Frank Anderson.

We wish also to report the activities of the Woman's Home Committee. The Secretary has kept in close touch with the Field Committee and has transmitted all information received from the College to the other members of the Home Committee.

The Home Committee has given very careful consideration to various matters; in particular the request from the field that the three cooperating Boards look into the possibilities of providing a scholarship for some young woman to study in the United States or Canada for the purpose of fitting her to fill a position on the College faculty. While final action has not yet been taken by all three Boards, present indications are that this request will receive favorable consideration.

Respectfully submitted,

Frances K. Burr, Secretary
Woman's Home Committee.

MP

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APPENDIX C

THE REPORT OF THE WOMAN'S HOME COMMITTEE

The annual report of the Woman's College of West China Union University prepared by Miss Louise Foster, Dean of the College, has already been sent to the Secretary, Rev. Frank Anderson.

We wish also to report the activities of the Woman's Home Committee. The Secretary has kept in close touch with the Field Committee and has furnished all information received from the College to the other members of the Home Committee.

The Home Committee has given very careful consideration to various matters in particular the request from the Field that the Home Committee look into the possibilities of providing a scholarship for some young woman to study in the United States or Canada for the purpose of fitting her to fill a position on the College faculty. While final action has not yet been taken by all three Boards, present indications are that this request will receive favorable consideration.

Respectfully submitted,

Frances K. Burr, Secretary
Woman's Home Committee

July, 1936

West China

To the Board of Governors:-

Dear Friends:

You will, I know, be both interested and anxious to hear something about the University and its environment during the past year and a half. Many interesting things have happened during the period and there have been many problems.

During the spring of 1935 the Communistic troubles developed seriously; the cause no doubt was the failure of military and government officials in fulfilling their duties. People in Chengtu were worried about the coming of the Communists and at one time the University pretty nearly had to close. You may have heard that Government officials sent two letters requesting me to urge foreign faculty members to leave Chengtu as soon as possible, so as to avoid anything serious happening to them. However, most of us felt that the situation was not so serious as to make it necessary for them to leave. I took Dr. Beech, representing the American, and Dr. Sparling the British members, to call on the Provincial Government officials and discuss the matter. As a result we were able to complete the year's classes and examinations. We had an interesting programme for Commencement Day, which proved to be a most significant occasion. Both Generalissimo and Madame Chiang addressed the students; they spoke very well of the University. One remark made by the Generalissimo was particularly interesting. He said: "Since I came to the Western part of China, I have never seen such clean and orderly conditions, nor heard such sweet music as I see and hear this morning." He also spoke very highly of the Museum and the Medical and Dental work. Madame Chiang was particularly appreciative because she was ill when she arrived in Szechwan and needed the care of some of our faculty members. Mr. Dickinson also helped her a great deal with his agricultural products, such as milk, fruit and vegetables. Thus she gained a fine impression of our work and usefulness, and was very surprised that our cash budget was so small. We were very glad to make such good contacts with them.

With the help of the Central Government forces, the political situation in Szechwan has been greatly improved since last year. The areas under the war lords have been abolished and the Central Government has taken control. Public financial matters have been centralized under one Provincial Government, closely supervised and inspected by the Central Government. All budgets for taxes have to be approved by the Central Government. No longer are officials and military generals allowed to impose taxes outside the budget. This is a great relief to the people. Appointment of all officials is under the control of the Central Government, and most of the magistrates have to be specially trained before they are appointed to office. The Central Government has started a campaign for public education in the cities, smaller towns and rural districts. In every family at least one man must receive two months' special training. In this way their physical condition is improved, and they receive a certain amount of citizenship training. The New Life Movement, which was started and carried on by the Generalissimo, has spread throughout this Province; it has helped a great deal to change the old undesirable habits of the people to more modern ways of life. Both on the street and in schools young people, especially, live a much more simple and healthy kind of life, and are more energetic in their work.

The Central Government is very interested in the improvement of communications; motor roads have been built during the past couple of years throughout the province. There are now main roads from Chengtu to Sian, Shensi, and from Chengtu, to Kweichow. A new road from Chengtu to Changsha, Honan, is projected and will be built before long. There are regular air services between Chengtu and Peiping,

To the Board of Governors:

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You will, I know, be both interested and anxious to hear something about the University and its environment during the past year and a half. Many interesting things have happened during this period and there have been many changes.

During the spring of 1955 the Committee on Academic Development met for the first time. Its purpose was to study the University's academic structure and to make recommendations for improvement. The Committee was composed of representatives from the various faculties and the Administration. It has since held several meetings and has been working on its report. I am pleased to say that the Committee has made considerable progress and that its report will be submitted to the Board of Governors in the near future. The report will contain many suggestions for improvement and will be a valuable guide for the University's future development.

The Board of Governors has also been very active in the past year. It has held several meetings and has been working on many important matters. One of the most important matters is the University's financial situation. The Board has been studying the University's budget and has been working to find ways to improve its financial position. It has also been working on the University's physical plant and has been planning for the future. The Board's efforts have been very successful and it is confident that the University will continue to prosper in the years ahead.

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Nanking, Shanghai, and Yunnan. The projected railway from Chongtu to Chungking is now under construction, and it is hoped will be completed within four years. As a result of all these improvements Szechwan and Chongtu have become much more interesting and important centers of China. It is a great convenience for visitors from the coast, of whom we have had a great many this year. They can take early breakfast in Shanghai, Nanking, or Peiping, and arrive in Chongtu for supper the same day, whereas formerly the journey would have taken them at least two months. Almost every visitor to Chongtu city comes to see our University. During the year we have had quite a few outstanding visitors, including Dr. James Yen and Dr. C. C. Chen of the Tingsien Rural Experiment; President Chang Po-lin and Dr. Ho Tien-lu of Nankai University; Dr. Roger Greene and Dr. Sonn Hong-fon representing the China Foundation; Dr. Chu Chia-hua, Chairman of the Board of Trustees of the British Boxer Indemnity Fund; Dr. E. H. Hume from the Rockefeller Foundation, and Dr. Stampor, League of Nations adviser to the National Health Administration, Nanking. It is very encouraging that almost all our visitors have gained a very good impression of the University both as regards the beauty of the campus and the work being done. We ourselves feel, however, that we have not done all we would like.

Last term a fine wireless station was built by the Central Government, adjoining our campus. From it messages can be broadcast to all parts of the world. During the experimental stage they invited some of our faculty members to broadcast some musical items. It is an amazing thing for people as far away as Shanghai or Peiping to hear directly the music and voices of their friends in Chongtu. We have been told that when the station is opened officially our faculty members and students will be invited to give lectures on special subjects, and of course we will be glad to help in this way. It will be good publicity too.

For the location of this wireless station the National Government requested a certain piece of land belonging to the University, and a sort of gentlemen's agreement was made that they would pay the cost of the land they occupied or exchange it for another piece of land. Unfortunately the magistrate who represented the local Government at that time was changed, and the new magistrate does not want to take the responsibility. We are taking this matter up with the Provincial Government, and we hope in the near future it can be settled without much difficulty.

The Chinese Government has done its best to improve internal affairs, and it is too bad that the Japanese Government should choose this particular moment for aggression. Practically all northern China, especially Tientsin and Peiping, is under Japanese influence, and in consequence there is much opposition and bad feeling against the Japanese military government. Recently another unfortunate event has been the combining of Kwangtung and Kwangsi in expressing their dissatisfaction in regard to the policy of the Central Government towards Japan, and desiring to force them to fight immediately. Of course we all realise that China is not prepared and it is not wise to declare war if there is some other way out. We hear that small skirmishes have taken place, but we believe they will be settled soon, because there is not one single Chinese citizen in favour of such interior strife, while the nation is going through a very critical stage. During these past two or three years people have shown confidence in the Central Government under the leadership of Generalissimo Chiang, so we all feel very encouraged about the future of China.

In spite of all the changes and political disturbances, the West China Union University has been going on very nicely. Last year we had 385 students, of whom about one-third were women. This year the enrolment is a little less, and for a very simple reason. On the one hand some of the families from which the students come are suffering from great financial depression, because most of the rural districts have been either destroyed or badly affected by the Communist troubles, and on the other they are very heavily taxed for the military campaign against the Communists. The reputation of this institution has been spreading widely beyond Szechwan Province, and during these two years we have had students also from Yunnan,

Kwoichow, Shansi, Kwangsi, Fukien, Kiangsu, Shantung, Kansu, Hupoh, Chokiang, Hopoi, Liaolin (Manchuria), Korea, Java, Russia, and America. The number of graduates has been increasing year by year. Last year we had 42, while this year there were 58, including 20 girls. Among these was one Russian who graduated in Dentistry, and one American who graduated in Medicine. This is the largest graduating class we have ever had, and the largest number of girls. We are very pleased that our students show such a fine cooperative spirit. Of course we always try to keep the parental attitude towards our students, so that they may feel they are really members of the big family. Just because of such a corporate, family spirit we can cultivate among our students and faculty loyalty and devotion to this institution. Under the influence of the New Life Movement and the strict discipline ordered by the Government, student life is comparatively more simple than formerly; they are more industrious and take their studies more seriously.

During these past two years the Government has sent us orders that all students from Communist Areas must be exempted from tuition and other fees, because most of their families have been destroyed. For financial reasons we cannot do this, so each term when such students come to me, I explain very clearly our financial difficulties, and point out the sacrificial spirit shown by donors, mission boards and faculty members, and that in spite of all these difficulties we do our best to keep up the educational standards of the University and to make the campus as comfortable as possible for them. They appreciate our difficulties as well as our sacrificial spirit, and do not press hardly for exemption as do students of other Universities, which shows the interest which students take in this institution. Both faculty and students realize that it does not belong to any one individual or small group, but is established for the benefit of the younger generation and for the extension of the Kingdom of God in China. We have invited quite a few part-time teachers from the Government University to teach certain courses. Though the remuneration is just about half what they could get from a Government institution, yet they enjoy working with our students in a spirit of loyal cooperation.

The students are keenly interested in extra-curricular activities, especially in the way of public service. Not long ago, on their own initiative, they started a campaign for repairing the road from the city gates to the University, about half a mile - which has been very muddy and miserable for years. With the help of a few faculty members they cooperated with all the schools in this area, from university to primary grade, each school being responsible for a section of the road. They were very busy with their studies, so for two or three weeks they worked happily together in the early mornings, digging out pebbles and sand from the ditches, collecting cinders and clay, and then repairing the surface of the road, finally rolling it with stone rollers. From the enclosed pictures you can see their interest and enthusiasm in undertaking this piece of service. Some of our students are cooperating with middle school students in levelling some ground and furnishing a playground for street children. Medical and Dental students are uneasy because so many poor people in the neighborhood suffer from all sorts of diseases, so they have started a campaign to provide simple medicines and supplies for a dispensary which they hold two or three times each week in a temple they have borrowed from the local authorities. About once a month some of our Medical and Dental students have been going out with Dr. Crawford (head of the Department of Public Health) in the ambulance to carry simple medicines to certain rural districts, where they have opened half-day dispensaries for the very poor. Reports of their visits are very interesting and the people seem quite appreciative. Art students have been making a social survey of the neighborhood, and they are now trying to discover what they can do to improve the conditions of the poor people. Students in the Department of Education are building up a capital sum from which they may make loans, without interest, to poor people who need help to make a start in business. This is a very valuable piece of service in a place like Chengtu, where the average annual interest on loans is at least twenty percent. On the campus students have been conducting a night

school five evenings a week for servants, street children and women. They use the Thousand Character books to teach them to read and write, teach them the use of the abacus and give simple lessons concerning civics, public health and so forth. Under the Department of Education there is a day school for poor children who cannot afford to go to regular schools. An important piece of service undertaken by the Department of Public Health is the weekly Baby Welfare Clinic on Friday afternoons. The Student Christian Movement has started some mass education work; certain of their members go at weekends to a village three or four miles from the campus and open a school for the people. There is quite a tendency nowadays for young people to find some such way of expressing their ideals of social service, and indeed, the Government recognizes such service as an integral part of education.

During the winter and summer vacations we run short conferences for students from the University and its affiliated Middle Schools. This June a week's conference was held in a temple about 60 li from the campus. The students, both boys and girls, worked heartily and well. Besides devotional services and discussion groups on the various social problems, they went out each afternoon to visit the families in nearby villages, and to speak in the streets, giving simple talks on farming, cure of diseases, public health matters, baby welfare, and religious subjects. I was at this conference for a short while and felt it to be one of the most effective ways of training students in the Christian way of service and love.

You will be interested to hear about the Government Order concerning military training. The University has had to face two big difficulties in this connection. On the one hand the Government has ordered military training as an essential requirement for graduation, and on the other hand, as Christians we feel the military purpose ought not to be encouraged. After long discussions between representatives of the Friends Mission and the University officials, and negotiations with the Provincial and Central Governments, we finally appealed to the Generalissimo, through the help of Dr. Boech. The Generalissimo was very kind and sympathetic with our difficulties, and he finally ordered the Board of Education and Head of the Military Training Bureau in Nanking to make our institution an exception. After discussing the matter with the local Government, we have discovered that five-sixths of the military training programme is concerned with physical and citizenship training, and only one-sixth with military affairs. We have therefore arranged for our students to take the physical and civic training here, and the Government has offered them the remainder of the programme at their military camp, which is held each summer. So far as we know we are the only institution which has been granted such exemption. We desire to thank all the friends who have helped us through this unhappy and difficult question. We are glad to report that the results of the physical and civic training have been very good. The students are healthier, more orderly and disciplined, and their manners are much better. Our only difficulty is that we have to pay the drill teachers and for certain books needed by the students. The total cost is approximately \$1,700, and for this there is no provision in our budget. This is one of the reasons for this year's deficit of about \$5,800.

Because of political difficulties we were not able to hold the annual meeting of the Board of Directors in 1935. This year it was held on February 28th and 29th, and I want to comment upon a few of the decisions then made. In order to get more influential people to help the University, the Directors voted to invite certain distinguished people to become honorary members of the Board. We decided to celebrate the 25th Anniversary of the University this year, and the date has been fixed by the Executive - some time during the

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national holiday of the Double Tenth. The celebrations will be followed by a financial campaign for an endowment fund of \$200,000 to be used for the establishment of chairs and scholarships, and to relieve the general budget of the University. We feel it is not fair to press the Board of Governors and Mission Boards for increased budget contributions at the present time. There is an urgent need for residences for Chinese faculty members, and for student dormitories. However, at the present moment the Directors are only asking the Board of Directors to help them to the extent of approximately Gold \$1,000 for the expenses of the anniversary celebrations and the financial campaign. You will have heard about this directly from the secretary of the Board of Directors. To help forward the campaign a special booklet is to be issued, containing a brief history of the university, a general statement of each faculty and department, and a number of photographs showing the activities of the university.

In connection with the University Hospital project, with the backing of Generalissimo Chiang, we have approached the China Foundation for \$50,000 for equipment, and the British Boxer Indemnity Fund Trustees for \$150,000 for building expenses. The China Foundation has granted \$25,000 for equipment and the British Boxer Indemnity Fund Trustees \$75,000 for building expenses, spread over a period of three years.

In May Dr. Morse attended a national conference of the Deans of Medical Schools held in Nanking by the Central Government. He gained fine impressions from that conference. One of the questions discussed concerns us rather seriously. The Government wants to cut down the medical course from seven years to six, and an official Order to this effect has just reached us. We will probably have to find some way to condense our medical and dental courses into six years, including entrance year, and if possible make some special arrangement for an extra year of preparatory study in science.

According to impressions gained by Dr. Hume and Dr. Morse it seems likely that as a result of their present favorable attitude towards our medical and dental work, in the near future the Government will cooperate with our College of Medicine and Dentistry in the training of doctors, dentists and nurses for Public Health work. If we can work out a programme which is satisfactory to them, then the Government may give us some financial assistance. Their general idea is to establish a hospital in each hsien, related to a central hospital in such places as Chengtu and Chungking. Dispensary-clinics are to be opened in the towns and villages, and nurses will be appointed to visit the rural districts. We shall be interested to hear what the Governors think of such a cooperative scheme.

In association with departments of Agriculture, Social Science, Education, the Department of Public Health has drawn up a scheme for social service, and Dr. Crawford will be presenting the details to you. Such a plan is of great importance at the present time both to the people needing such service, and as a piece of practical work for our students. Our budget, unfortunately, cannot cover the expenses of such a scheme, so we hope some special funds may be secured for the purpose.

In order to meet the demands of the times, the Department of Chemistry has been conducting a special course in Dyeing, the expenses of which have been met by a special grant from the Ministry of Education. This course is for students of high school standing; the first year is devoted to class work, and the second to practical laboratory work. Twenty-seven students have registered, and under the leadership of Mr. Sowell, and with the help of Mr. Gow

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and Mr. Spooner, a good start has been made. If more help can be secured from the Government, or elsewhere, we would like to offer an associated course in Tanning. Projects of this nature are very popular, but the University is quite unable to assume financial obligation for them, nor have we the staff to meet all such demands.

In order to standardize and supervise generally the extension work of the University, a special committee has been appointed by the General Faculty. The heads of the departments concerned with agriculture, public health and dyeing projects are ex officio members of that committee. There is a great opportunity for constructive work in Szechwan just now. We can train pharmacists to utilize native drugs - about two-thirds of the Chinese drugs are found in this province. Through our agricultural course we can help to improve farming conditions, while such courses as Dyeing and Tanning can demonstrate the best methods of using raw materials of the province, such as wool, silk, linen and so forth. It is possible that the Government may wish to have these practical courses run under their auspices some time in the future.

The Central Government is checking up on all educational institutions, both private and public, with the intention of supporting those which show a good record of work, and closing those which fail to come up to standard. Fortunately our institution is counted as one of those worthy of such support, and from the Central Government we received \$20,000 in 1934/35, \$18,500 in 1935/36, and during 1936/37 we expect to receive \$23,000. Last year the Provincial Government also granted us \$2,000 to show their goodwill and appreciation of our work. Actually such grants do not relieve the general University budget, for in order to secure their continuance we have to keep up to the standards required by the Government, and also such grants must be used for the objects to which they have been specifically designated. I always joke with the Departments concerned because the Central office of the University receives no help from these grants; instead it is put to additional expense for the clerical help and postage involved in sending in detailed applications and reports.

One of our main difficulties is the instability of the missionary staff, for every year there are some going on furlough, some are delayed at home for financial and family reasons, whilst others are transferred to different mission centres. The vacancies caused in this way are extremely difficult to fill. The cost of finding such substitutes is largely responsible for the deficit on this year's accounts, of approximately \$5,800. For the same reason we may have a deficit on the 1936/37 account up to \$12,000. For instance, since Miss Brethorst, Mr. Newmann and Mr. Larkin returned to the West, their missions have not appointed any one to take their place, and when Mr. Homer Brown returned from furlough the U.C.C.M. transferred him to other work. During Dr. Kilborn's absence we have had to employ Dr. Pen, and next year we shall have to engage a Mr. Lan from Peiping to act during Dr. Collier's absence. In addition, there is the problem of the higher cost of living, the increased price of books and apparatus, etc. so that the University is in a critical financial position. One way out, but not an ideal one, is to overload our teaching staff, both foreign and Chinese, and through force of circumstances we are often driven to this.

For some time we have felt that we must improve the salary status of our Chinese staff members, but as yet it has been quite impossible to do anything. In the transition to a new system of paper money, the value of the dollar has been depreciated by almost one-third. Since Government troops have been in the Province, the cost of living has risen considerably. Recently visitors from Shanghai have said that the cost of living is far higher in Chengtu than in

Shanghai, but just how true this is we do not know. However, during the past year or two living costs have risen by at least one-third. In view of this, it is very encouraging to see how our Chinese faculty members have appreciated the situation and co-operated quietly, without constantly pressing for increased salary. But before long, in the face of these very material difficulties, their interest and enthusiasm may flag. We therefore hope the results of the projected campaign for \$200,000 will enable us to do something for them.

Recently the Cabinet and the Board of Directors have been exploring the possibility of adopting group insurance for our faculty members. Since there is very little likelihood of our being able to increase their salaries, such a scheme would be a real relief to them. We might get them to set aside a certain amount each month to which the University might add up to one-half or one-third. For instance, a clerk who earns \$20 a month could probably set aside \$2 each month, and the University might add \$1. This would mean eventually a life insurance policy of about \$1,000. Such a scheme would probably cost the University about \$1,000 a year to insure thirty to forty staff members. I have talked it over with several people, and we consider it to be an economical and worth-while proposition. It would demonstrate our sympathy and willingness to help our staff members, and be a great comfort to them to know that if anything happened to them, their families would not be too badly hit. I hope the Board of Governors will consider this matter seriously. XRG

It is very difficult for me to give a satisfactory account of my own achievements since my return from America, for I have always been in a state of rush and confusion, largely because my office has to be a kind of clearing house for administration, establishing relationships with Government officials, entertaining visitors, dealing with problems raised by staff and students, as well as a large and varied correspondence, both Chinese and foreign. I never seem able to keep up-to-date with my foreign correspondence, and as President, I must apologise for not having made a report to the Board of Governors for nearly two years. Fortunately you will have learned from other friends how things have been going here.

Now I want to express my deep appreciation and hearty thanks to the Governors for their help in securing Miss Robertson's services - services which we have needed for many years. With her help I will be able to keep up my correspondence, and I hope that our machinery will run more smoothly. Certain other of our offices are also benefitting from her help. I cannot express what it means to have such a person as Miss Robertson, mature, experienced in office work, and friendly to both Chinese and foreigners. She may be quite a help later on with activities other than office work; however we will be careful not to overburden her and injure her health.

Because of the present shortage of staff we are facing a problem in regard to student discipline. Normally responsibility for this is divided among the different mission colleges. I think it is a good idea to divide the students in this way, so that their college principals may not only supervise their discipline, but the students may have the benefit of their personal influence. Unfortunately full-time teachers have to take charge of the dormitories, and this means that they have very little time and energy to devote to student guidance. In consequence, though the discipline in the colleges is not very bad, it is not as good as it might be. There are difficulties of language, psychology, customs and so forth. We are anxious to cultivate the college spirit, and the ideal way it seems to me is for each mission to find someone who can give at

least half-time to the duties of a college principal, and perhaps to appoint some good Chinese teacher to stay in the dormitory with the students, as a kind of adviser. If only we could free our teachers from some of their duties, more of their homes might be open for frequent personal and social contacts with students. Such contacts are, I believe, more important than formal and official discipline. If something is not done about this I do not think the contribution of the University to the life of young China will be entirely satisfactory. A Christian University has a unique contribution which a secular institution cannot make, through the influence of its Christian personnel.

The alumni associations both in Chengtu and other cities seem loyal and cordial towards their alma mater. Perhaps the former misunderstanding between alumni members and the University has been cast away, for they certainly appreciate both our difficulties and our progress more than they have ever done before. We hope that in the future they will be able to give us some financial backing, for more and more of them are going out to good Government and other positions.

A new venture during the past year has been the exchange of professors between Yenching University and ourselves. Yenching sent Dr. Porter to us for about three months last year, and he created a very good impression among both students and faculty. He is a scholar and a fine Christian gentleman. In return, this year we sent Dr. and Mrs. Phelps to Yenching. Reports from Dr. Stuart and Dr. Porter show what a fine impression the Phelps made upon Yenching. Such links between our two institutions are very valuable, and later we hope to repeat the experiment.

In former years when we had fewer graduates there was no difficulty in placing them, but this year we are not finding it easy to place them all. Several who graduated in Arts, Medicine and Dentistry will be entering Government service. In future we plan to give our students training more in line with the demands of the times, so that they may enter different types of jobs immediately on graduation. Recently the Central Government has organised an Employment Bureau in Nanking for college graduates, and associated with it a special training course lasting one year, to fit them to enter varying types of service.

Another problem which may affect us in the near future is that in view of the bankruptcy which exists in certain rural districts Government institutions in Szechwan have lowered their tuition fees to \$24. a year, and set aside \$6,000 for special scholarships of \$100 each, available for those who have reached a sufficiently high standard in their school work - at least 70%. Our tuition fees average \$60 a year, and very few scholarships are available. Recently the Government sent us an order to establish scholarships of from \$150 to \$250 for at least one-fifth of our student body, but of course we are quite unable to do this. In consequence it will be more difficult for us to attract students, apart from those who have already made up their minds to come here for some special study. It is far more important to have quality rather than quantity, so we are not worrying unduly. The Board of Directors has decided to include scholarships as one of the main items of the financial campaign.

In order to meet the demands of the times and the newer tendencies in education, there was a general feeling among our faculty members last term that the University should reconsider its purpose, aims, organisation, etc. The General Faculty, therefore, appointed a special committee consisting of three Chinese and three foreigners from among the younger members of the staff (I, as President, am a member *ex officio*) to make a thorough study of all aspects of the university's work and organisation. They have met once a week through the term

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and worked very hard. Their findings are very interesting, and some of the facts revealed are quite new to me. During the vacation they are working on the report, which they hope to publish before the end of the summer. So as to avoid a merely subjective point of view, the Committee, with the approval of the Cabinet and Faculty, has decided to invite some outstanding educators to advise with them. Dr. Francis Wei of Central China College has been invited to act as honorary chairman of the Committee and Dr. Hume as general adviser. We expect to have them both here about the time of our 25th anniversary celebrations. The idea is that under their guidance, the Committee will study the present situation, analyse and classify the outstanding problems, and then make constructive recommendations for their solution to the Board of Directors and Board of Governors.

I want to thank the Board of Governors for securing the endowment Fund in memory of Dr. Hodgkin. You will have heard that the Directors appointed a special committee to take charge of this Fund and plan for its use in accordance with the general principles already approved by the Board of Governors. Under the Hodgkin Memorial Fund lectureship scheme, Dr. Francis Wei has accepted an invitation to give the first series of lectures on International Peace while he is here in the fall.

A full report of the Harvard-Yenching Fund Committee has already been mailed to Dr. Elisseoff of Harvard-Yenching Institute, and also a copy to Dr. Beech.

This year we miss many of our staff members who have gone on furlough - Dr. Beech, Dr. Sparling, Mr. Dickinson, Dr. Crawford, Dr. Williams and Mr. Walmsley. We miss them as teachers, and we miss their fine Christian influence. We sincerely hope the mission boards and the Board of Governors will secure their early return, refreshed in body, mind and spirit, to join with us in the battle for Christ. Meanwhile we are eagerly looking forward to the return of Miss Fosnot, the Kilborns, Lindsays and Petersons this fall. Their help is urgently needed. Through the help of the Harvard-Yenching Fund we are glad to learn that Dr. Cheng is to join our Chinese Department. What Dr. Porter says of him leads us to feel he is quite an ideal person - he is a good scholar of Chinese and English and much interested in archaeological studies. The Department of Education is passing through a critical period, and so will be particularly pleased to welcome to their staff Mr. and Mrs. Chapman, daughter and son-in-law of Dr. Goucher. Their influence and sacrificial spirit in coming at their own charges will be highly appreciated. We are most grateful to Mrs. Chapman for her generous gift of about \$10,000 for the new Goucher School building to replace the one burned down several years ago. Mrs. Chapman is very interested in the Library, so we have already asked for her help in that connection.

I want to say a special word of deep appreciation of all the help that Dr. Beech and Dr. Sparling have given to me. They have worked closely with me and shared my problems and difficulties. Without their help the University could not have been brought to its present state. We hope that Dr. Sparling will return soon, full of enthusiasm for the work which he plans to do.

I hope the Board of Governors will be able to help Dr. Beech carry out all his plans. He is a man with a large vision of what the future of this University may be. Personally I feel quite lost without him. His attractive personality has been a great help in making social contacts, particularly with those of official rank. However, for the sake of the future of the University, I cannot but wish him success in all his efforts in the States for the carrying out of his schemes. There are several things we hope he will be able to do for the University

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and worked very hard. Their findings are very interesting, and some of the facts revealed are quite new to me. During the year they have been working on the subject which they hope to publish before the end of the summer. So as to avoid a merely subjective point of view, the Committee, with the approval of the Cabinet and Faculty, has decided to invite some outstanding educators to advise with them. Dr. Francis Wei of Central China College has been invited to act as honorary chairman of the Committee and Dr. Hume as general adviser. We expect to have them both here about the time of our 25th anniversary celebration. The idea is that under their guidance, the Committee will study the present situation, analyze and classify the outstanding problems, and then make constructive recommendations for their solution to the Board of Directors and Board of Governors.

I want to thank the Board of Governors for securing the endowment fund in memory of Dr. Hodgkin. You will have heard that the Directors appointed a special committee to take charge of this fund and plan for its use in accordance with the general principles already approved by the Board of Governors. Under the Hodgkin Memorial Fund trusteeship scheme, Dr. Francis Wei has accepted an invitation to give the first series of lectures on International Peace while he is here in the fall.

A full report of the Harvard-Yenching Fund Committee has already been mailed to Dr. Hilsenrath of Harvard-Yenching Institute, and also a copy to Dr. Boock.

This year we miss many of our staff members who have gone on leave - Dr. Boock, Dr. Spaulding, Mr. Dickinson, Dr. Crawford, Dr. Williams and Mr. Wilmot. We miss them as teachers, and we miss their fine Christian influence. We sincerely hope the mission boards and the Board of Governors will secure their early return, refreshed in body, mind and spirit, to join with us in the battle for Christ. Meanwhile we are eagerly looking forward to the return of Miss Pomeroy, the Kibben, Lindqvist and Peterson this fall. Their help is urgently needed. Through the help of the Harvard-Yenching Fund we are glad to learn that Dr. Chung is to join our Chinese Department. What Dr. Porter says of him leads us to feel he is quite an ideal person - he is a good scholar of Chinese and English and much interested in archaeological studies. The Department of Education is passing through a critical period, and so will be particularly pleased to welcome to their staff Mr. and Mrs. Chapman, daughter and son-in-law of Dr. Goucher. Their influence and sacrificial spirit in coming at their own expense will be highly appreciated. We are most grateful to Mrs. Chapman for her generous gift of about \$10,000 for the new Goucher School building to replace the one burned down several years ago. Mrs. Chapman is very interested in the library, so we have already asked for her help in that connection.

I want to say a special word of deep appreciation of all the help that Dr. Boock and Dr. Spaulding have given to me. They have worked closely with me and shared my problems and difficulties. Without their help the University could not have been brought to its present state. We hope that Dr. Spaulding will return soon, full of enthusiasm for the work which he plans to do.

I hope the Board of Governors will be able to help Dr. Boock carry out all his plans. He is a man with a large vision of what the future of this University may be. Personally I feel quite lost without him. His attractive personality has been a great help in making social contacts, particularly with those of official rank. However, for the sake of the future of the University, I cannot but wish him success in all his efforts in the States for the carrying out of his schemes. There are several things we hope he will be able to do for the University.

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with your help, and we hope that the Governors will be able to put some of these requests early in the programme for the financial campaign:

1. The completion of the clinical hospital scheme. As mentioned above, we have \$100,000 from the American and British Indemnity Funds as a start.
2. The securing of funds for residences for the Chinese teachers. It is not necessary to build strong foreign-style buildings, for the Chinese teachers prefer a kind of semi-foreign residence which is not expensive. This is an urgent need, as Dr. Beech knows.
3. The securing of funds to help us start group life insurance for our staff members. Dr. Beech is interested in this and has discussed the matter with me.
4. The securing of funds for simple style dormitories. We have sufficient accommodation for the present number of students, but if we are to expand in the future we must have more dormitories.

While it is very unfortunate for me that both Dr. Beech and Dr. Sparling have to be away from the University at the same time, I wish to express my deep appreciation of Mr. Robertson's fine services in the Vice-Chancellor's office. He taught me when I was a student and has been my friend for many years. With his knowledge of history and political science, and with his systematic logical mind, he is a tremendous help both in the office and in committee meetings. He is very energetic and friendly, and without his family on the field he has more time to devote to the University. In the fall we shall have Mrs. Chapman to take his place as librarian; then he will be able to assist still more with administrative affairs. With the combined efforts of Mr. Robertson and myself, we ought to be able to deal with the situation in both its Chinese and foreign aspects.

Before I close I must apologise for not having acknowledged the receipt of all the reports and minutes sent to me by Dr. Anderson and Dr. Garside. They are most interesting to read, and quite often I pass them on to some of the senior members of the staff. Such information is very important for keeping up the interest and co-operation of the staff. If there is any special information you need from us at any time, please let me know.

With greetings to the members of the Board of Governors, and thanks for their backing throughout the years,

Believe me,
Yours sincerely,

Lincoln D. Dsang,
President.

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Chinese People's Republic

Beijing, China

October 10, 1954

With your help, and we hope that the Government will be able to help us in the future, we are able to carry out the program for the Chinese people.

1. The completion of the Chinese people's Republic is a very important step. It is a step which will lead to the final victory of the Chinese people.

2. The completion of the Chinese people's Republic is a very important step. It is a step which will lead to the final victory of the Chinese people.

3. The completion of the Chinese people's Republic is a very important step. It is a step which will lead to the final victory of the Chinese people.

4. The completion of the Chinese people's Republic is a very important step. It is a step which will lead to the final victory of the Chinese people.

5. The completion of the Chinese people's Republic is a very important step. It is a step which will lead to the final victory of the Chinese people.

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19. The completion of the Chinese people's Republic is a very important step. It is a step which will lead to the final victory of the Chinese people.

20. The completion of the Chinese people's Republic is a very important step. It is a step which will lead to the final victory of the Chinese people.

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WEST CHINA UNION UNIVERSITY

Chengtu, West China

July 8th, 1936

Dear Dr. Garside,

Thank you for your letter of May 29th.

Dr. Dsang is sending to you a report which I think you will find of special interest. I think perhaps some further comment should be made on a few of the subjects discussed by him.

Government Wireless Station.

The representatives of the Government were quite insistent in locating the wireless station on a site which required something over four English acres of University property. Dr. Beech was here at the time this site was determined. It was quite impossible to prevent University property being expropriated for this purpose. In our negotiations with the Government we have simply asked that the University be reimbursed the sum of money paid for this particular property. Up to the present no satisfactory reply has been received from the officials concerned. We are given to understand that the Chinese owners of property which was taken for the purpose of the wireless station have been paid a price which is about one-third of the original cost per acre of our property. We shall do everything we can to settle this matter with the provincial authorities, but it is quite possible that it will be necessary to refer the matter to the Central Government.

Student Fees. Scholarships.

The amount received each year in the form of students' fees has been an important source of income for the University. A good percentage of our students have always received assistance in some form, either from the missions to which they belong or from University scholarships, or from individual missionaries who had funds at their disposal for this purpose. In recent years the amount available for the assistance of students from the missionary societies is much less than formerly. At the same time because of cuts in missionaries' salaries it has been more difficult for them to continue their former assistance to students. The University also has been forced to cut down the number of its scholarships. This creates a very serious situation and will affect the attendance at the University. Up to the present it has not seemed a good policy to reduce the University fees, and we are forced, therefore, to consider a much more extended scholarship system, in order to make it possible for properly qualified students to get the training provided by the University.

Actions of the Board of Directors.

In my former communications I have referred to the action taken by the Executive Committee of the Board of Directors on matters referred to them by the Executive Committee of the Board of Governors. These matters are also dealt with quite fully in the minutes of the Executive Committee, which you have received.

Grants to the University.

We have received official notification from the China Foundation of the granting of \$25,000 for equipment of the University clinical hospital. We had asked for \$50,000. In response to their request we have already sent to them a

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Dr. Garside

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July 8th, 1936

plan for the use of this amount. From the press we have learned that the Board of Trustees of the British Boxer Indemnity Fund have granted us \$75,000, to be paid in three annual instalments. We have not yet received official confirmation of this. We had asked for \$150,000. From the local press we learn that \$23,000 has been granted to the University by the Department of Education of the Central Government. We had asked for \$52,000 odd but anticipated a grant of the sum indicated. We have not had official confirmation of this report. Unless this money is designated to purposes other than those suggested, this \$23,000 should make it possible to balance our budget for the years 1935/36 and 1936/37.

Salaries of Teachers.

The matter of salaries for Chinese members of staff is one which is likely to become acute. The cost of living is increasing, and at the same time the value of the paper dollar which has taken the place of silver is decreasing in terms of copper cash. The statement is even made that the salaries which are now paid in paper money are reduced by one-third. This, taken in association with the fact that our salaries have always been comparatively lower than those paid by the National University in Chengtu, will bear out the President's statement that the Chinese members of our staff have shown a spirit of cooperation during a difficult period in not pressing for higher salaries.

Group Insurance.

A committee is working on this matter and will secure whatever information is available in China. The President feels that this is an important matter, and that such a scheme would do much to prove to our staff that the University has their interests at heart.

Yours sincerely,

H. D. Robertson

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July 2nd, 1936

Dr. Corwin

plan for the use of this amount. From the press we have learned that the Board of Trustees of the British Bankers' Association have granted us \$15,000, to be paid in three annual installments. We have not yet received official confirmation of this. We had asked for \$150,000. From the local press we learn that \$25,000 has been granted by the University for the Department of Education of the Central Government. We had asked for \$25,000 but anticipated a grant of the same amount. We have not had official confirmation of this report. Unless this money is designated for purposes other than those suggested, this \$25,000 should make it possible to balance our budget for the years 1935/36 and 1936/37.

Salaries of Teachers

The matter of salaries for Chinese members of staff is one which is likely to become acute. The cost of living is increasing, and at the same time the value of the paper dollar which has taken the place of silver is decreasing in terms of copper cash. The statement is even made that the salaries which are now paid in paper money are reduced by one-third. This, when in association with the fact that our salaries have always been comparatively lower than those paid by the National University in Chungking, will lead our Chinese staff to mean that the Chinese members of our staff have shown a spirit of cooperation during a difficult period in not pressing for higher salaries.

House Income

A committee is working on this matter and will secure whatever information is available in China. The President is also taking steps to secure information and that such a scheme would be made to give to our staff better conditions than their present one.

Yours sincerely,

W. L. H. H. H.

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WEST CHINA UNION UNIVERSITY

Statistics

	<u>1935/36</u>	<u>1934/35</u>
Total enrolment of students	349	385
Number of women students	109	108
" " men students	240	277
" " students in Friends' College	21	28
" " " " M. E. M. College	73	83
" " " " Hart College	76	90
" " " " C. M. S. College	41	40
" " " " Baptist College	29	36
" " " " Woman's College	109	108
" " " from Mission Schools	240	279
" " " in Medicine	96	87
" " " Dentistry	61	62
" " " Science	84	49
" " " Arts	72	54
" " " Education	36	27
" " graduates Medicine	11	12
" " " Dentistry	6	2
" " " Science	15	4
" " " Arts	18	16
" " " Education	8	9
Total number of graduates	58	43

PROVINCES FROM WHICH THE STUDENTS COME

	<u>1935/36</u>	<u>1934/35</u>
Number of students from Szechwan	320	352
" " " Yunnan	4	7
" " " Kweichow	4	4
" " " Shansi	2	3
" " " Kwangsi	2	1
" " " Fukien	1	2
" " " Kiangsu	1	1
" " " Shantung	3	3
" " " Kansu	-	1
" " " Hupeh	1	2
" " " Chekiang	1	-
" " " Hopei	4	1
" " " Liaolin, Manchuria	3	2
" " " Java	1	1
" " " Korea	-	2
" " " Russia	1	1
" " " America	1	2

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1941	1942
100	100
101	101
102	102
103	103
104	104
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106	106
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109	109
110	110
111	111
112	112
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189	189
190	190
191	191
192	192
193	193
194	194
195	195
196	196
197	197
198	198
199	199
200	200

Total number of graduates		Number of women students		Total enrollment of students	
Education	11	11	11	11	11
Arts	11	11	11	11	11
Science	11	11	11	11	11
Dentistry	11	11	11	11	11
Medicine	11	11	11	11	11
Education	11	11	11	11	11
Arts	11	11	11	11	11
Science	11	11	11	11	11
Dentistry	11	11	11	11	11
Medicine	11	11	11	11	11
Education	11	11	11	11	11
Arts	11	11	11	11	11
Science	11	11	11	11	11
Dentistry	11	11	11	11	11
Medicine	11	11	11	11	11
Education	11	11	11	11	11
Arts	11	11	11	11	11
Science	11	11	11	11	11
Dentistry	11	11	11	11	11
Medicine	11	11	11	11	11
Education	11	11	11	11	11
Arts	11	11	11	11	11
Science	11	11	11	11	11
Dentistry	11	11	11	11	11
Medicine	11	11	11	11	11
Education	11	11	11	11	11
Arts	11	11	11	11	11
Science	11	11	11	11	11
Dentistry	11	11	11	11	11
Medicine	11	11	11	11	11
Education	11	11	11	11	11
Arts	11	11	11	11	11
Science	11	11	11	11	11
Dentistry	11	11	11	11	11
Medicine	11	11	11	11	11
Education	11	11	11	11	11
Arts	11	11	11	11	11
Science	11	11	11	11	11
Dentistry	11	11	11	11	11
Medicine	11	11	11	11	11
Education	11	11	11	11	11
Arts	11	11	11	11	11
Science	11	11	11	11	11
Dentistry	11	11	11	11	11
Medicine	11	11	11	11	11
Education	11	11	11	11	11
Arts	11	11	11	11	11
Science	11	11	11	11	11
Dentistry	11	11	11	11	11
Medicine	11	11	11	11	11
Education	11	11	11	11	11
Arts	11	11	11	11	11
Science	11	11	11	11	11
Dentistry	11	11	11	11	11
Medicine	11	11	11	11	11
Education	11	11	11	11	11
Arts	11	11	11	11	11
Science	11	11	11	11	11
Dentistry	11	11	11	11	11
Medicine	11	11	11	11	11
Education	11	11	11	11	11
Arts	11	11	11	11	11
Science	11	11	11	11	11
Dentistry	11	11	11	11	11
Medicine	11	11	11	11	11
Education	11	11	11	11	11
Arts	11	11	11	11	11
Science	11	11	11	11	11
Dentistry	11	11	11	11	11
Medicine	11	11	11	11	11
Education	11	11	11	11	11
Arts	11	11	11	11	11
Science	11	11	11	11	11
Dentistry	11	11	11	11	11

PROVINCES FROM WHICH THE STUDENTS COME

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MINUTES OF ANNUAL MEETING
WEST CHINA BOARD OF GOVERNORS

Wednesday and Thursday, October 21st and 22nd, 1936
Victoria University, Toronto, Canada

List of Members

<u>Board</u>	<u>Date Terms Expire</u>		
	<u>1937</u>	<u>1938</u>	<u>1939</u>
Am. Baptist	*Emory W. Hunt#	*Henry B. Robins#	*John W. Decker#
" " Wom. Bd.		*Mrs. J. C. Humphreys#	
Ch. Miss. Soc.	A. G. Lee#	J. Gurney Barclay#	*Frank Anderson#
Friends Ser. Coun.	Herbert G. Wood#	Carl Heath#	H. T. Silcock#
Methodist	*Frank T. Cartwright	H. A. Chaffee	Bishop Welch
" Wom. Bd.	Mrs. F. E. Baker		
United Ch. of Can.	*James Endicott#	*Newton W. Rowell#	*E. W. Wallace#
" " " Wom. Bd.			*Mrs. G. D. Atkinson
Coopted	K. N. Chang	*G. B. Huntington	*J. H. Arnup
	*Frank T. Cartwright	*Mrs. C. R. Carscallen	Hon. V. Massey
	*Sir Joseph Flavell	J. H. FRANKLIN	Sir M. Sadler
Ex Officio	*Joseph Beech		

(#Date of expiration of appointment subject to confirmation)

Those whose names are starred above were present as were also the following:-

Members of University Staff:- Wallace Crawford, George W. Sparling.

Executives:- A. G. Castleton, B. A. Garside.

Others:- Mrs. James Hales (retiring member of Board of Governors), Prebendary W. Wilson Cash (representing Mr. J. Gurney Barclay); Dr. Edward H. Hume, Chairman Council Medical Education of China Medical Association, and Dr. C. R. Carscallen, Professor P. M. Bayne, and Mr. L. G. Hartwell, (former members of staff).

Dr. Endicott presided and opened the meeting with prayer.

Apologies for absence were presented from Sir Michael Sadler and Dr. J. H. Franklin.

In view of the fact that Dr. Franklin was unable to be present owing to the death of his only daughter, the Secretary was asked to write to Dr. and Mrs. Franklin a letter expressive of the deepest sympathy of the Board of Governors with them in their bereavement.

HOURS OF SESSION

G-1237 VOTED that the hours of sessions be as follows:- Wednesday, October 21st from 2:00 to 5:30; Dinner 7:00; Thursday, October 22nd, sessions commence at 9:30 A.M.

APPROVAL OF MINUTES

(a) The minutes of the last Annual Meeting of the Board of Governors held at Crozer Theological Seminary, Chester, Pa., having been circulated, were taken as read and, on motion, were confirmed.

(b) The minutes of the meetings of the Executive Committee held on January 4th, 1936, April 20th, 1936, and June 22nd, 1936, having been circulated, were taken as read and, on motion, were confirmed.

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(c) The minutes of the meeting of the Executive Committee held on Wednesday, October 21st, 1936, were read and on motion, confirmed, subject to action on items which will come under discussion at subsequent sessions.

NOMINATING COMMITTEE

G-1238 VOTED that the recommendation of the Executive Committee be accepted and that the following be constituted a Nominating Committee:-
Sir Joseph Flavell, F. T. Cartwright, J. W. Decker, J. H. Arnup, and
Mrs. J. Charles Humphreys.

In anticipation of the acceptance by the Board of Governors of the names suggested for this Committee by the Executive Committee, the Committee had taken advantage of an opportunity afforded for conference at the end of the meeting of the Executive Committee, and had prepared the following report:-

1. Officers:

RESOLVED to elect the following as the officers of the Board for the ensuing year:-

Honorary Chairman	Sir Joseph Flavell
Chairman	Dr. James Endicott
Vice Chairmen	Sir Michael Sadler
	Dr. John W. Decker
Secretaries	Dr. Frank Anderson
	Mr. H. T. Silcock
Assistant Secretary	Dr. B. A. Garside
Treasurer	Mr. Frank T. Cartwright
Assistant Treasurer	Mr. C. A. Evans
2nd " "	Dr. B. A. Garside
3rd " "	Dr. G. F. Sutherland

2. Executive Committee

RESOLVED to appoint the following as members of the Executive Committee for the ensuing year:- James Endicott, J. W. Decker, Frank Anderson, H. T. Silcock, F. T. Cartwright, Mrs. J. C. Humphreys, and one member to be elected by the Executive Committee.

3. Co-opted Members

RESOLVED to appoint the following as co-opted members:- J. H. Arnup
Hon. Vincent Massey, Sir Michael Sadler, re-elected as the class of 1939.

4. Finance Committee and Committee on Budget

RESOLVED to appoint the following as members of the Committee on Finance and the Committee on Budget:- G. B. Huntington, Chairman, F. T. Cartwright, James Endicott, G. F. Sutherland, O. R. Judd, C. A. Evans.

5. The Committee believes that there should be a woman co-opted as a member of the Board, and it presents the names of Mrs. James Hales and Mrs. C. R. Carscallen, of whom one should be elected.

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October 21 and 22, 1936

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Minutes of Annual Meeting
West China Governors

(c) The minutes of the meeting of the Executive Committee held on Wednesday, October 21st, 1936, were read and on motion, confirmed, subject to action on items which will come under discussion at subsequent sessions.

NOMINATING COMMITTEE

RESOLVED that the recommendation of the Executive Committee be accepted and that the following be constituted a Nominating Committee:-
Sir Joseph Havelle, F. T. Cartwright, J. W. Becker, J. H. Army, and Mrs. J. Charles Humphreys.

In anticipation of the acceptance by the Board of Governors of the names suggested for this Committee by the Executive Committee, the Committee had taken advantage of an opportunity afforded for conference at the end of the meeting of the Executive Committee, and had prepared the following report:-

1. Officers:

RESOLVED to elect the following as the Officers of the Board for the ensuing year:-

Honorary Chairman	Sir Joseph Havelle
Chairman	Dr. James Lindbergh
Vice Chairman	Sir Michael Sadler
Secretaries	Dr. John W. Becker Dr. Frank Anderson
Assistant Secretary	Mr. H. T. Gillock
Treasurer	Dr. H. A. Garside
Assistant Treasurer	Mr. C. A. Evans
Secy	Dr. H. A. Garside
Secy	Dr. G. Y. Sutherland

2. Executive Committee

RESOLVED to appoint the following as members of the Executive Committee for the ensuing year:- James Lindbergh, J. W. Becker, Frank Anderson, H. T. Gillock, F. T. Cartwright, Mrs. J. C. Humphreys, and one member to be elected by the Executive Committee.

3. General Members

RESOLVED to appoint the following as General Members:- J. H. Army, Hon. Vincent Massey, Sir Michael Sadler, to be elected as the class of 1939.

4. Finance Committee and Committee on Budget

RESOLVED to appoint the following as members of the Committee on Finance and the Committee on Budget:- G. B. Huntington, Chairman, F. T. Cartwright, James Lindbergh, G. Y. Sutherland, G. R. Todd, C. A. Evans.

5. The Committee believe that there should be a woman co-opted as a member of the Board, and it presents the names of Mrs. James Hales and Mrs. C. B. Cunningham, of whom one should be elected.

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6. The Committee recommends to the Board of Governors that authority be given to the Executive Committee to coopt such additional members as may seem advisable within the limits prescribed by the Constitution.
7. The Committee also recommends that one place on the Executive Committee be left vacant for the present, and that power be given to the Executive Committee to make the election.

After some discussion, it was

G-1239 VOTED (1) to accept the report of the Committee on Nominations and to coopt Mrs. C. R. Carscallen as a member of the Board;

(2) to empower the Executive Committee to appoint such additional members of the Finance Committee as may seem desirable.

BUSINESS ARISING OUT OF THE MEETINGS OF EXECUTIVE COMMITTEE

(1) E-1210. Postponement of the Annual Meeting of the Board of Governors

G-1240 VOTED to approve the action of the Executive Committee in postponing the Annual Meeting of the Board of Governors.

(2) E-1213(d) Special Group Appointed to Assist Promotional Work. (E-1201-d-)

Mr. Cartwright reported that the Committee had held one meeting, but had been unable to suggest the name of a suitable layman to lead this work. The matter was fully discussed. It was recognized that the most valuable promotional work can probably be done by the agency of the Mission Boards among their own constituency and by the facilities of the Associated Boards. At the same time it is evident that each Board can through its own members do fruitful promotional work. Finally it was

G-1241 VOTED that the Committee should be dismissed and that the Executive Committee should be asked, (1) to study carefully the whole matter of promotion, and (2) to appoint at once a small committee to cooperate with Dr. Beech and others in promotional work.

(3) E-1213(h) Constitution of Board of Governors and Contractual Statement.

Mr. Cartwright presented a report of the special committee under E-1201(i) and E-1213(h). This report was carefully considered and it was

G-1242 VOTED in accordance with the recommendation of the Committee on Revision of Constitution and Contractual Statement, to approve the revised Constitution of the Board of Governors as approved by the Executive Committee on October 23, 1930, with the inclusion of the following amendments:-

- (a) Article IV, Section 1, line 2, change "constituent" to "participating".
- (b) Article IV, Section 1, line 3, insert "participating" after the word "other".
- (c) Article IV, Section 2, lines 2 and 3, and line 5, change "constituent" to "participating".
- (d) Note V appended to the Constitution, paragraph 2, line 3, change "submitted" to "transmitted".

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6. The Committee recommends to the Board of Governors that authority be given to the Executive Committee to accept such additional members as may seem advisable within the limits prescribed by the Constitution.

7. The Committee also recommends that one place on the Executive Committee be left vacant for the present, and that power be given to the Executive Committee to make the election.

After some discussion, it was

UNANIMOUSLY VOTED (1) to accept the report of the Committee on Nominations and to accept Mrs. C. R. Carson as a member of the Board.

(2) to empower the Executive Committee to appoint such additional members of the Finance Committee as may seem desirable.

BUSINESS ARISING OUT OF THE MEETING OF EXECUTIVE COMMITTEE

(1) E-1210. Postponement of the Annual Meeting of the Board of Governors

UNANIMOUSLY VOTED to approve the action of the Executive Committee in postponing the Annual Meeting of the Board of Governors.

(2) E-1212(d) Special Group Appointed to Assist Promotional Work. (E-1201-d-)

Mr. Cartwright reported that the Committee had held one meeting, but had been unable to suggest the name of a suitable person to lead this work. The matter was fully discussed. It was recognized that the most valuable promotional work can properly be done by the agency of the Mission Boards among their own constituency and by the activities of the Associated Boards. At the same time it is evident that each Board can through its own members do fruitful promotional work. Finally it was

UNANIMOUSLY VOTED that the Committee should be dissolved and that the Executive Committee should be asked (1) to study carefully the whole matter of promotion, and (2) to appoint as soon as a small committee to cooperate with Dr. Beach and others in promotional work.

(3) E-1212(b) Constitution of Board of Governors and Cartwright's Statement.

Mr. Cartwright presented a report of the special committee under E-1201(a) and E-1212(b). This report was carefully considered and it was

UNANIMOUSLY VOTED in accordance with the recommendation of the Committee on Revision of Constitution and Cartwright's Statement to approve the revised Constitution of the Board of Governors as approved by the Executive Committee on October 22, 1930, with the inclusion of the following amendments:-

(a) Article IV, Section 1, line 2, change "constituent" to "participating".

(b) Article IV, Section 1, line 2, insert "participating" after the word "other".

(c) Article IV, Section 2, lines 2 and 3, and line 5, change "constituent" to "participating".

(d) Note Y appended to the Constitution, paragraph 2, line 2, change "submitted" to "transmitted".

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G-1243 VOTED to approve the revised Contractual Statement between the Board of Governors and the Board of Directors in the form appended to these minutes.

G-1244 VOTED to withdraw the informal suggestions relating to possible amendments to the Constitution of the Board of Directors.

REPORT OF THE PRESIDENT

This report, which covered every phase of the work of the University, was read by Dr. Garsido. The report aroused much interest among the members of the Board, and it was

G-1245 VOTED to convey to President Dsang the warmest appreciation of the Board of Governors for the most able and illuminating report which he had prepared.

Dr. Beech followed with an extended statement in which he touched upon the outstanding problems and projects of the University. On the most important of these the Board expected to take action at its next sessions.

G-1246 VOTED to receive Dr. Beech's statement with the warmest thanks and appreciation.

REPORT OF THE TREASURER

This report, which had already been circulated to the members of the Board of Governors, was presented by Dr. Garsido.

Dr. Huntington, as Chairman of the Finance Committee, stated that his Committee had considered and approved the report.

G-1247 VOTED to approve the report, with a warm appreciation of the clear manner in which the financial position of the University had been presented.

REPORT OF AUDIT

The statement of the audit of the books and accounts of the Treasurer of the Board of Governors for the year ending June 30, 1936, made by Chambellan, Berger, & Woltz, Certified Public Accountants, was presented. The Board took the following action:-

G-1248 VOTED to accept the audit of the accounts of the Treasurer of the Board of Governors for the year ending June 30, 1936.

PAYMENT OF DIVIDENDS IN ARREARS ON ALUMINUM STOCK

It was pointed out that as of July 1, 1936, the dividends in arrears on the Preferred Stock of the Aluminum Company of America amounted to \$16.25 per share, a total of \$13,000 on the 800 shares of stock held by the West China Board of Governors. It is hoped that the Aluminum Company may be able during the coming year to begin repayments on these accrued dividends. The question of what disposition should be made of such back payments was discussed by the Board and it was

G-1249 VOTED to refer to the Executive Committee for consideration and action, on the basis of recommendations submitted by the Finance Committee, the disposition to be made of any payments by the Aluminum Company of America on the dividends in arrears on its Preferred Stock.

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G-1213 VOTED to approve the revised General Statement between the Board of Governors and the Board of Directors in the form appended to these minutes.

G-1214 VOTED to withdraw the informal suggestions relating to possible amendments to the Constitution of the Board of Directors.

REPORT OF THE PRESIDENT

This report, which covered every phase of the work of the University, was read by Dr. Gersbach. The report aroused much interest among the members of the Board, and it was

G-1215 VOTED to convey to President Gersbach the warmest appreciation of the Board of Governors for the most able and illuminating report which he had prepared.

Dr. Gersbach followed with an extended statement in which he touched upon the outstanding problems and projects of the University. On the most important of these the Board expressed its own position.

G-1216 VOTED to receive Dr. Gersbach's statement with the warmest thanks and appreciation.

REPORT OF THE TREASURER

This report, which had already been circulated to the members of the Board of Governors, was presented by Dr. Gersbach.

Dr. Gersbach, as Chairman of the Finance Committee, stated that his Committee had considered and approved the report.

G-1217 VOTED to approve the report, with a warm appreciation of the clear manner in which the financial position of the University had been presented.

REPORT OF AUDIT

The statement of the audit of the books and accounts of the Treasurer of the Board of Governors for the year ending June 30, 1936, read by Gersbach, Berger, & Wolf, Certified Public Accountants, was presented. The Board took the following action:

G-1218 VOTED to accept the audit of the accounts of the Treasurer of the Board of Governors for the year ending June 30, 1936.

PAYMENT OF DIVIDENDS IN ARREARS ON ALUMINUM STOCK

It was pointed out that as of June 1, 1935, the dividends in arrears on the Preferred Stock of the Aluminum Company of America amounted to \$18.25 per share, a total of \$18,000 on the 800 shares of stock held by the West China Board of Governors. It is hoped that the Aluminum Company may be able during the coming year to begin payments on these arrear dividends. The question of what disposition should be made of such back payments was discussed by the Board and it was

G-1219 VOTED to refer to the Executive Committee for consideration and action on the basis of recommendations submitted by the Finance Committee. The disposition to be made of any payments by the Aluminum Company of America on the dividends in arrears on its Preferred Stock.

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BUDGET FOR 1936-37

(a) The following actions of the Executive Committee were reported:-

- (1) "That the Executive Committee recommend to the Board of Governors that in continuance of the action of the Executive Committee on April 20th, 1936, action be taken as follows:-

That the Board of Governors appropriate towards the Field Budget LC\$110,495.00 as adopted by the Board of Directors on February 29th, 1936, the sum of LC\$60,000 with the understanding that the Board does not thereby make any commitment for the future beyond the LC\$50,000 agreed to in the Contractual Statement.

The full explanation of this action will be found in the Executive Committee minutes of October 21st, 1936 (E-1235).

- (2) "That in view of the favorable condition of the Harvard-Yenching Restricted Fund and of the presentation of the needs of Chancellor Boech, the Executive Committee recommend to the Board of Governors an appropriation of LC\$32,000 for the year 1936-37, and LC\$1,000 for Library equipment."

These matters were discussed and it was

G-1250 VOTED to approve the above recommendations of the Executive Committee.

(b) The Board then reviewed the budget as a whole for the year 1936-37, and it was

G-1251 VOTED that the Board of Governors define their appropriations for the fiscal year 1936-37 as follows :-

1. General Budget Appropriations

	LC\$	US\$
Field Budget	60,000	22,500*
Governors' Budget (Dr. Boech, Mr. Small, Mr. Albertson, Miss Robertson)		7,500
Home Administration, Executive Office, Share in Associated Boards		1,650
Home Administration, Governors' Expenses and Incidentals		550
Program of Chinese Studies		
General Program	LC\$32,000	
Library Equipment	<u>1,000</u>	
	33,000	10,300*
		<u>42,500*</u>

2. Special Designated Objectives

Upkeep Colos Momi. Bldg.	360
Scholarships	7
Special Library Purchases	150
Promotion of World Peace	400
	<u>917</u>

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BUDGET FOR 1933-34

(a) The following sections of the Executive Committee were reported:-

(1) "That the Executive Committee recommend to the Board of Governors that in continuation of the action of the Executive Committee on April 20th, 1933, action be taken as follows:-

That the Board of Governors appropriate towards the Field Budget US\$10,425.00 as adopted by the Board of Directors on February 23rd, 1933, the sum of US\$80,000 with the understanding that the Board does not thereby make any commitment for the future beyond the US\$80,000 agreed to in the General Session.

The full explanation of this action will be found in the Executive Committee minutes of October 21st, 1933 (E-1333).

(2) "That in view of the favorable condition of the Harvard-Yenching Restricted Fund and of the presentation of the needs of the Board of Governors, the Executive Committee recommend to the Board of Governors an appropriation of US\$32,000 for the year 1933-34, and US\$1,000 for Library equipment."

These matters were discussed and it was

6-1330 VOTED to approve the above recommendations of the Executive Committee.

(b) The Board then review of the budget as a whole for the year 1933-34, and it was

6-1331 VOTED that the Board of Governors define their appropriations for the fiscal year 1933-34 as follows:-

1. General Budget Appropriation

US\$	US\$
32,000	60,000
7,500	
1,850	
850	
	10,325.000
10,300	32,000
32,800	1,000

2. Special Designated Objectives

350	Lighter Color Mail Bags
7	Reliefs
150	Special Library Expenses
400	Promotion of World Peace
317	

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(2) That the Board of Governors anticipate that income to cover the above appropriations will be received from the following sources:-

1. Income for General Budget

	<u>U.S.\$</u>	<u>U.S.\$</u>
<u>Mission Boards</u>		
American Baptist Board	2,750	
Church Miss. Socy.	500	
Friends Service Council	1,250	
Methodist Epis. Board	2,490	
United Church of Canada	3,000	
<u>Women's Boards</u>		
Baptist	750	
Church Miss. Soc.	125	
Methodist	700	
Un. Ch. of Canada	<u>1,750</u>	
	<u>3,325</u>	13,315
Endowment Income		11,300
Harvard-Yenching Institute Acct.		11,300*
Coles Estate		2,100
Special Gifts, Atherton Family		1,600
Other Special Gifts, or from Reserve Fund		<u>2,885*</u>
		42,500*

2. Special Designated Income

Income on Maria S. Ackerman Fund	360
Income on Scholarship Fund	7
Income on Kate Atherton Fund	150
Income on Hodgkin Memorial Fund	400
	<u>917</u>

*U.S. Dollar amounts approximate only, dependent upon rate of exchange at which appropriations in Chinese local currency are paid.

MINUTES OF THE BOARD OF DIRECTORS

of the General Faculty,
Nos. 38-73 of the Directors, and Nos. 319-390/were reported as having been received. Matters requiring the attention of the Board of Governors have been placed on the Agenda.

COMMITTEE ON POLICY

G-1181 is reconstituted under G-1196.

G-1252 VOTED that in view of the fact that there is no immediate work for such a Committee to do, the Committee be discharged.

REPORT OF THE WOMAN'S COLLEGE

The Secretary indicated that no written report had been received, but Mrs. Atkinson reported verbally that there are 109 young women in attendance, 35 of whom are studying medicine. Of the 22 new students this year, 12 came from Government Schools, which would appear to be a clear indication of Government approval of the work done in the College. The reported ideal is to find in due time the right Chinese young woman to be head of the College.

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(2) That the Board of Governors anticipate that income to cover the above appropriations will be received from the following sources:-

I. Income for General Budget		
U.S.\$	U.S.\$	
	2,750	Minister's Office
	1,000	Administrative Board
	1,350	Church Miss. Socy.
	2,400	Protestant Service Council
	2,000	Methodist Miss. Board
	2,000	United Church of Canada
		Women's Board
	750	Baptist
	155	Church Miss. Socy.
	700	Methodist
	1,750	Un. Ch. of Canada
		Endowment Income
		Horticultural Institute Fund
		College Estate
		Special Gifts, Alms for Family
		Other Special Gifts, or from Reserve Fund
13,315	2,335	
11,300		
11,300		
2,100		
1,600		
2,888		
23,500		
2. Special Designated Income		
550		Income on Maria E. Almsman Fund
7		Income on Scholarship Fund
150		Income on Kate Almsman Fund
400		Income on Hodgkin Memorial Fund
377		

*U.S. Dollar amounts approximate only, dependent upon rate of exchange at which appropriations in Chinese local currency are paid.

MINUTES OF THE BOARD OF DIRECTORS

of the General Family
Nov. 22-23 of the Directors, and Nov. 21-22 were reported as having been received.
Matters requiring the attention of the Board of Governors have been placed on the
Agenda.

COMMITTEE ON POLICY

G-191 is recommended under G-198.
G-182 VOTED that in view of the fact that there is no immediate work for such a
Committee to do, the Committee be discharged.

REPORT OF THE WOMAN'S COLLEGE

The Secretary indicated that no written report had been received, but Mrs. Almsman
reported verbally that there are 109 young women in attendance, 25 of whom are
studying medicine. Of the 22 new students this year, 12 came from government
schools which would appear to be a clear indication of government approval of the
work done in the college. The reported ideal is to find in this time the right
Chinese young woman to be head of the college.

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REPORT OF THE MIDDLE SCHOOL

The Secretary reported that no written report had been received.

PROPOSED UNION THEOLOGICAL COLLEGE

Dr. Sparling presented this project in the fullest detail. He traced the whole history of Theological Training for the ministry in West China, leading up to definite proposals for a Union Theological College, and presented to the Board the following resolution from the Board of Management of the same:-

"Resolved that the members present are in favor of asking the Board of Governors of the West China Union University to take responsibility in the homelands for the West China Union Theological College, it being understood that in West China the Theological College shall be under its own Board of Management."

The following resolution was presented by Mrs. Atkinson from the Woman's Missionary Society of the United Church of Canada:-

"That we express our sympathetic interest in the opening of a Union Theological College in Chengtu, West China, and suggest that the Board of Governors of the West China Union University consider the project in detail."

After a long and illuminating discussion it was

G-1253 VOTED that the Chairman, Dr. Wallace, Dr. Beech, Dr. Sparling, Dr. Decker, Dr. Hume and Mrs. Atkinson should be asked to get together at the lunch hour and formulate a definite resolution to be laid before the Board during the afternoon.

DATE AND PLACE OF THE NEXT MEETING

(a) Of the Board of Governors.

G-1254 VOTED that the next Annual Meeting of the Board of Governors should be held in the United States in connection with the Annual Meeting of the Associated Boards in May 1937, the exact dates to be settled when the program of the Associated Boards is being arranged.

(b) Of the Executive Committee.

G-1255 VOTED that, unless special business emerges, the next meeting of the Executive Committee, shall be held in New York in January 1937, the exact date being set by the Secretary in consultation with the Chairman.

PROPOSED EXTENSION COURSE

This course represents the Departments of Hygiene and Public Health, Sociology, Agriculture and Student Activities (Executive Committee, Board of Directors #29). This resolution reads:-

"Resolved to receive this report (see file), and to forward it to the Board of Governors with the recommendation that it be given favorable consideration."

Note: Dr. Wallace Crawford, while on his way to Canada on furlough proposes to bring this outline of work to the attention of the Department of Public Health, Nanking, and others interested in such activities. It was his hope that the Board of Governors would be able to interest the Rockefeller Foun-

REPORT OF THE NINE-MEMBER BOARD

The Secretary reported that no written report had been received.

PROPOSED UNION THEOLOGICAL COLLEGE

Dr. Spaulding presented this project in the fullest detail. He traced the whole history of the proposed Union Theological College, from its origin in 1900, through the various stages of development, to the present time. He presented the following resolution from the Board of Management of the college:

"Resolved that the members present are in favor of asking the Board of Governors of the West China Union Theological College, to take responsibility for the college, and to bring it under its own Board of Management."

The following resolution was presented by Mr. Arthur from the Women's Missionary Society of the United Church of Canada:

"That we express our sympathetic interest in the opening of a Union Theological College in Chungking, West China, and suggest that the Board of Governors of the West China Union Theological College consider the project in detail."

After a long and interesting discussion it was

1952 VOTE: That the Chairman, Dr. Wallace, Dr. Beach, Dr. Spaulding, Dr. Becker, Dr. Hume and Mr. Arthur should be asked to see together at the first meeting and formulate a definite resolution to be laid before the Board during the afternoon.

DATE AND PLACE OF THE NEXT MEETING

(a) of the Board of Governors

1952 VOTE: That the next Annual Meeting of the Board of Governors should be held in the United States in connection with the Annual Meeting of the Associated Boards in May 1957. The exact date to be settled when the program of the Associated Boards is better extended.

(b) of the Executive Committee

1952 VOTE: That, unless special business emerges, the next meeting of the Executive Committee, shall be held in New York in January 1957. The exact date being set by the Secretary in consultation with the Chairman.

PROPOSED EXTENSION COURSE

This course represents the Departments of History and Public Health, Zoology, Agriculture and Student Activities (Extension) proposed, Board of Directors (1952). This resolution reads:

"Resolved to receive this report (see file), and to forward it to the Board of Governors with the recommendation that it be given favorable consideration."

Note: Dr. Wallace (Chairman), while on his way to Canada on further proposals to bring this question of work to the attention of the Department of Public Health, Kaituma, and others interested in such activities. It was his hope that the Board of Governors would be able to interest the Rockefeller Foundation.

dation in the financial support of this scheme. The Budget for five years, as suggested, amounted to LC\$81,540.

Dr. Wallace Crawford presented this scheme in detail, mimeographed copies of the same, giving full details, being distributed to members of the Board.

After some discussion it was

G-1256 VOTED that the Board of Governors approve the suggested outline for a program of Extension Work in the University, provided that the necessary funds for the project can be found outside the Budget of the Board of Governors.

INCREASE OF SUPPORT BY COOPERATING UNITS

Dr. Beech introduced the following resolution, which had been placed before the Executive Committee at its meeting on October 21st, by which body it had been referred, without discussion, to the full Board for action:-

"That the quota asked from each and every missionary group represented on the Board of Governors be US\$4,000 for the year 1937-38."

A discussion ensued, in which stress was laid on the fact that the ultimate responsibility for the support of the University lies on the Boards, by whom the Board of Governors was constituted in the first instance as their Trustees.

Dr. Cash said that the Church Missionary Society was strongly behind the University, that the Secretary of their Far East Committee, Mr. Barclay, will shortly be in Chengtu, and that on his return the matter of increased support will be taken up in the Church Missionary Society Committee.

Rev. A. G. Castleton, representing the British United Committee, said that on his return he would see the representatives of the Friends Service Council.

The resolution was then passed in the following amended form:-

G-1257 VOTED that it is the opinion of the Board of Governors that each cooperating Board should endeavor to make a minimum annual contribution of G\$4,000, to the University, and it invites the Boards concerned to give this matter their earnest consideration."

PROPOSED CLINICAL HOSPITAL

Dr. Beech then proposed the following resolution:-

- (1) Because of the urgent need for the University Clinical Teaching Hospital, petitions for the erection of the Hospital have come from the Medical-Dental College, the General University Faculty, the Hospitals Board and the Board of Directors, and further, inasmuch as gifts, grants and promises for this project amounting to LC\$175,000 have been received:-
- (2) Be it resolved that the Board of Governors considers the erection and equipment of this Hospital as one of its primary projects, and that the Board approves of efforts to secure the special funds required for its completion.

Station in the financial support of this scheme. The Budget for 1954, as suggested, amounted to \$100,000.

Dr. Wallace Crawford presented this scheme in detail, mimeographed copies of the same, giving full details, being distributed to members of the Board.

After some discussion it was

RESOLVED that the Board of Governors approve the suggested outline for a program of Extension Work in the University, provided that the necessary funds for the program can be found outside the Budget of the Board of Governors.

WOMEN OF SUPPORT BY COOPERATING UNITS

Dr. Beach indicated the following resolution, which had been placed before the Executive Committee at its meeting on October 14, 1953, which body it had been recommended, without discussion, to the Board of Governors.

"That the Board of Governors be authorized to accept from any and every educational group represented on the Board of Governors be \$25,000 for the year 1954-55."

A discussion ensued, in which reference was made to the fact that the University is a body of the University of the Ministry of Education, and that the Board of Governors was constituted in the first instance as a body of the Ministry.

Dr. Beach said that the University is a body of the Ministry of Education, and that the Board of Governors was constituted in the first instance as a body of the Ministry. He said that the Board of Governors was constituted in the first instance as a body of the Ministry.

Rev. A. G. Gosselin, representing the British United Methodist Church, said that on his return he would see the representatives of the Board of Governors.

The resolution was then passed by the following vote: 10-0.

RESOLVED that the Board of Governors be authorized to accept from any and every educational group represented on the Board of Governors be \$25,000 for the year 1954-55.

PROPOSED CHINA HOSPITAL

Dr. Beach then proposed the following resolution:

(1) Because of the urgent need for the University of China Medical Hospital, the Board of Governors be authorized to accept from any and every educational group represented on the Board of Governors be \$25,000 for the year 1954-55.

(2) It is resolved that the Board of Governors be authorized to accept from any and every educational group represented on the Board of Governors be \$25,000 for the year 1954-55.

Dr. Beech presented a very full statement of the case, and Dr. E. H. Hume added his strongest endorsement of the scheme, as being absolutely essential to the Medical and Dental Department of the University.

A thorough and extended discussion was given to the subject, and finally the resolution was passed in the following amended form, with one dissentient:-

G-1258 VOTED that (1) "Because of the urgent need for the University Clinical Teaching Hospital, petitions for the erection of the Hospital have come down from the Medical-Dental College, the General University Faculty, the Hospitals Board and the Board of Directors, and further, inasmuch as gifts, grants and promises for this project amounting to LC\$175,000 have been received:-

(2) Therefore, be it resolved that the Board of Governors considers the erection and equipment of this Hospital essential to the most successful operation of the Medical-Dental School, and that the Board heartily approves of efforts to secure the special funds required for its completion and endowment.

Further it was

G-1259 VOTED (1) That a reputable firm of Hospital Architects should be approached with a view to preparing plans, and that the cost of the same shall be met by the contributions or interest thereon.

(2) That these plans should be submitted to the Field and then referred to the Executive Committee, which shall have power to approve the same, authorize the construction of the building and let contracts within the limits of the funds available.

(3) That the Board approves of an approach being made to the Davison Fund in connection with the Hospital project, and that the Secretaries of the Baptist and Methodist-Episcopal Boards be associated in the approach.

PROPOSED UNION THEOLOGICAL COLLEGE

The Committee which had been set up in the morning to deal with this matter reported through Chancellor Wallace. After discussion, the Board adopted the Committee's recommendation, as follows:-

G-1260 VOTED that whereas Theological Education has long been an important function of the West China Union University and whereas present conditions seem to demand the setting up of a separate Theological College under its own management, and whereas the Board of Governors is an appropriate body, already constituted, to represent the supporting Mission Boards in caring for the interests in North America and Great Britain of the proposed new Theological College, and whereas the Board of Management, whose members were appointed by the respective Church bodies and missions in Szechwan, has formally requested the Board of Governors "to take responsibility in the homelands for the West China Union Theological College":-

Therefore, be it resolved:-

(1) That, subject to the approval of the supporting Mission Boards, the Board of Governors stands ready to represent the supporting Mission Boards in caring for the interests in North America and Great Britain of the West China

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Dr. Beach presented a very full statement of the case, and Dr. E. H. Hume added his strongest endorsement of the scheme, as being absolutely essential to the Medical and Dental Department of the University.

A thorough and extended discussion was given to the subject, and finally the resolution was passed in the following amended form, with one amendment:-

RESOLVED THAT (1) "Because of the urgent need for the University Clinical Teaching Hospital, petitions for the erection of this Hospital have come down from the Medical-Dental College, the General University Faculty, the Hospital Board and the Board of Directors, and further, inasmuch as gifts, grants and promises for this project amounting to 1,000,000 have been received."

(2) Therefore, be it resolved that the Board of Governors consider the erection and equipment of this Hospital essential to the most successful operation of the Medical-Dental School, and that the Board heartily approve of efforts to secure the special funds required for the completion and endowment.

Further it was

RESOLVED (1) That a representative team of Hospital Architects should be approached with a view to preparing plans, and that the cost of the same shall be met by the contributions or interest thereon.

(2) That these plans should be submitted to the field and then referred to the Executive Committee, which shall have power to approve the same, authorize the construction of the building and let contracts within the limits of the funds available.

(3) That the Board approve of an approach being made to the Division Fund in connection with the Hospital project, and that the Secretaries of the Baptist and Methodist Episcopal Boards be associated in the approach.

PROPOSED UNION THEOLOGICAL COLLEGE

The Committee which had been set up in the morning to deal with this matter reported through Chancellor Wallace. After discussion, the Board adopted the Committee's recommendation, as follows:-

RESOLVED THAT whereas Theological Education has long been an important function of the West China Union University and whereas present conditions seem to demand the setting up of a separate Theological College under its own management, and whereas the Board of Governors is an appropriate body, already constituted, to represent the supporting Mission Boards in carrying out the interests in North America and Great Britain of the proposed new Theological College, and whereas the Board of Management, whose members were appointed by the respective Church bodies and missions in Asia, has formally requested the Board of Governors to take responsibility in the homeland for the West China Union Theological College:-

Therefore, be it resolved:-

(1) That, subject to the approval of the supporting Mission Boards, the Board of Governors stands ready to represent the supporting Mission Boards in carrying out the interests in North America and Great Britain of the West China

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Union Theological College,

(2) That information be conveyed to the participating Boards that the sum of LC\$2700 will be sufficient for the current expenses of the Union Theological College for the year 1937-38, and that each Board should be asked to make an appropriation of LC\$450 towards this Budget, and to make a report of its action to the Executive Committee of the Board of Governors.

PROPOSED LEPER HOSPITAL

The Secretary reported the following resolution from the Board of Directors (Minute 54 of meeting of February 29, 1936).

"In the absence of Dr. Wallace Crawford, Dr. Beech reported on the project for building a Leper Hospital on the campus of the University. On motion of Mr. Bell it was voted that we approve of the project in general as presented by the Medical faculty, that we give them permission to use the land asked for subject to approval of the Governors and that we recommend to the Board of Governors that such a hospital be established, but that the Medical Faculty should be responsible for the staff and running expenses without further involving the Board of Directors financially."

Dr. Crawford spoke on the subject, and the following resolution was adopted:-

G-1261 VOTED that whereas there is a high incidence of leprosy in Chengtu and our hospitals are constantly treating cases of leprosy; and whereas the Mission to Lepers has intimated its willingness to assist the University financially in the erection, equipment and maintenance of a Leper Hospital to the extent of £4,000 for buildings and equipment and £300 per annum for maintenance; and whereas the project has been reviewed by the College of Medicine and Dentistry, and recommended by them to the General Faculty and then to the Board of Directors, which body has by the above resolution forwarded the project to the Board of Governors for their approval;

Therefore, be it resolved that the Board of Governors approves of the erection of a Leper Hospital on the campus of the West China Union University, or other suitable land, it being understood that the full financial responsibility for such a Hospital will be met outside the Budget of the Board of Governors.

MATTERS REFERRED TO BOARD OF GOVERNORS
BY ASSOCIATED BOARDS FOR CHRISTIAN COLLEGES IN CHINA

Dr. Garside laid on the table copies of the Annual Report of the Associated Boards for Christian Colleges in China, dated June 30, 1936. He indicated that there was a considerable number of matters which might well be considered by the Board of Governors, but that the lateness of the hour made this impossible. However, in connection with the proposal to place all the Christian Colleges in China under the direction of a United Board of Trustees, he asked the Board of Governors to appoint two representatives to join the representatives already similarly appointed by the governing bodies of the other Colleges for the purpose of giving serious study to the question whether there might not be evolved some more unified and less unwieldy form of organization which would still preserve all the essential values of the present plan.

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Union Theological College

(2) That information be conveyed to the participating Boards that the sum of \$25,000 will be sufficient for the current expenses of the Union Theological College for the year 1938-39, and that each Board should be asked to make an appropriation of \$5,000 towards this budget, and to make a report of its action to the Executive Committee of the Board of Governors.

PROPOSED LEPROSY HOSPITAL

The Secretary reported the following resolution from the Board of Directors (Minute 24 of meeting of February 22, 1938).

"In the absence of Dr. Wallace Crawford, Dr. Beech reported on the project for building a Leprosy Hospital on the campus of the University. On motion of Mr. Bell it was voted that we approve of the project in general as proposed by the Medical Faculty, that we give them permission to use the land asked for subject to approval of the Governor and that we recommend to the Board of Governors that such a hospital be established, but that the Medical Faculty should be responsible for the staff and running expenses without further involving the Board of Directors financially."

Dr. Crawford spoke on the subject, and the following resolution was adopted:-

RESOLVED THAT whereas there is a high incidence of leprosy in China and our hospitals are constantly treating cases of leprosy; and whereas the Mission to Lepers has indicated its willingness to assist the University financially in the erection, equipment and maintenance of a Leprosy Hospital to the extent of \$4,000 for buildings and equipment and \$300 per annum for maintenance; and whereas the project has been reviewed by the College of Medicine and Dentistry, and recommended by them to the General Faculty and then to the Board of Directors, which body has by the above resolution forwarded the project to the Board of Governors for their approval;

Therefore, be it resolved that the Board of Governors approve of the erection of a Leprosy Hospital on the campus of the West China Union University, or other suitable land, it being understood that the full financial responsibility for such a Hospital will be met outside the Budget of the Board of Governors.

MATTERS REFERRED TO BOARD OF GOVERNORS
BY ASSOCIATED SOCIETY FOR CHRISTIAN COLLEGES IN CHINA

Dr. Garfield laid on the table copies of the Annual Report of the Associated Boards for Christian Colleges in China, dated June 30, 1938. He indicated that there was a considerable number of matters which might be considered by the Board of Governors, but that the lateness of the hour made this impossible. However, in connection with the proposal to place all the Christian Colleges in China under the direction of a United Board of Trustees, he asked the Board of Governors to appoint two representatives to join the representatives already similarly appointed by the governing bodies of the other Colleges for the purpose of giving serious study to the question whether there might not be created some more unified and more unified form of organization which would still preserve all the essential values of the present plan.

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G-1262 VOTED that for the purpose of exploring this question the Board of Governors appoint as their two representatives, Rev. J. W. Decker, D.D. and Rev. Chancellor Wallace, D.D. with Rev. J. H. Arnup, D.D., as alternate to Chancellor Wallace.

MINUTES, NUMBERS 111-133, OF
BRITISH UNITED COMMITTEE FOR CHRISTIAN UNIVERSITIES IN CHINA

These were reported as having been received. They indicated that the Committee was pressing forward a promotional campaign, and had had the advantage of conference with Dr. Warnshuis in regard to the work.

CELEBRATION OF TWENTY-FIFTH ANNIVERSARY OF FOUNDING OF UNIVERSITY

Minute #22 of the Executive Committee of the Board of Directors, of June 8, 1936, was reported, which reads:-

"Resolved to ask the Board of Governors for permission to use the sum of G\$1,000 over and above the ordinary Budget in connection with the celebration of the 25th anniversary of the University and the financial campaign to be carried on at that time."

It was explained that this celebration was planned for a date somewhere about the Double Tenth, and that it had been successfully carried out. The financial objective was an endowment fund of LC\$200,000.

G-1263 VOTED that action on this matter be deferred.

VOTES OF THANKS

G-1264 VOTED that a warm expression of thanks and appreciation be tendered to the Regents of Victoria University for their kindness in placing their splendid buildings at the disposal of the Board of Governors for their meetings, and to the Chairman of the Board, the Chancellor of Victoria University and a friend who desires to be anonymous for their generous hospitality.

ADJOURNMENT

G-1265 VOTED to adjourn at 6:45 P.M.

Note: On the evening of Wednesday, October 22nd, at 7:00 P.M., a dinner was held in the Dining Hall of Burwash Hall, to which the members of the Board of Governors and a large number of friends in Toronto interested in the University had been invited. At the close of the dinner moving pictures of the University were shown by the Chancellor, Dr. Joseph Beech, and an address was given by Dr. E. H. Hume.

FRANK ANDERSON,
Secretary

Office of the Secretary
26 Grosvenor Street
London, Ontario, Canada

October 21 and 22, 1938

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Minutes of Annual Meeting
West China Governors

G-1262 VOTED that for the purpose of exploring this question the Board of Governors appoint as their two representatives, Rev. W. W. Decker, D.D. and Rev. Chancellor Wallace, D.D. with Rev. J. H. Young, D.D., as alternates to Chancellor Wallace.

MINUTES, NOVEMBER 11-12, OF
BRITISH UNITED COMMITTEE FOR CHRISTIAN MISSIONS IN CHINA

These were reported as having been received. They indicated that the Committee was pressing forward a promotional campaign, and had had the advantage of confer- ence with Dr. Wainwright in regard to the work.

CELEBRATION OF TWENTY-FIFTH ANNIVERSARY OF FOUNDING OF UNIVERSITY

Minute 422 of the Executive Committee of the Board of Directors, of June 8, 1938, was reported, which reads:

"Resolved to ask the Board of Governors for permission to use the sum of \$21,000 over and above the ordinary budget in connection with the celebra- tion of the 25th anniversary of the University and the financial campaign to be carried on at that time."

It was explained that this celebration was planned for a date somewhere about the Double Tenth, and that it had been successfully carried out. The financial op- erative was an endowment fund of \$2500,000.

G-1263 VOTED that action on this matter be deferred.

VOTES ON RESOLUTION

G-1264 VOTED that a warm expression of thanks and appreciation be tendered to the Regents of Victoria University for their kindness in placing their splendid building at the disposal of the Board of Governors for their meeting, and to the Chairman of the Board, the Chancellor of Victoria University and a friend who desires to be anonymous for their generous hospitality.

ADJOURNMENT

G-1265 VOTED to adjourn at 8:45 P.M.

Note: On the evening of Wednesday, October 22nd, at 7:00 P.M., a dinner was held in the Dining Hall of Bowman Hall, to which the members of the Board of Governors and a large number of friends in Toronto interested in the Uni- versity had been invited. At the close of the dinner moving pictures of the University were shown by the Chancellor, Dr. Joseph Booth, and an address was given by Dr. E. H. Hunt.

FRANK ANDERSON
Secretary

Office of the Secretary
25 Grosvenor Street
London, Ontario, Canada

OUTLINE

For the Suggested Extension Work, in the West China Union
University Departments of
Hygiene and Public Health, Sociology, Agriculture, and Student
Activities.

PREAMBLE, Some time ago a circular letter was handed to each member of the College of Medicine and Dentistry, setting forth the reorganization of the Department of Hygiene and Public Health. This reorganization scheme, as presented to the College, was accepted and adopted. The following outline is to further that reorganization scheme, as outlined under item five of the programme under "Extension work".

It is suggested to approach this extension work in the following manner.

1. By rearranging the didactic work in the Department of Hygiene and Public Health, so that it will then be possible to bring the total teaching in the subject up to the suggested time table of the Ministry of Education, which suggests 208 hours.
2. By creating a Laboratory in which the student may pursue his training in health activities more related to the actual living conditions which will meet him when he graduates and takes a place in Social Work Hours. In the laboratory would also count as credit hours in the course.
3. By co-operating with the other departments of the University in offering enlarged opportunities for the scope and energy of the departments of Agriculture, Sociology, and Students activities.

ACTIVITIES, It is proposed to develop two centers of activities,

A On the Tong Hong Tzi, the street near the University

B A Rural Health Centre, in the country not far from the

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University. The TONG HONG TZI, is that street running from the University to the South Gate of the city. This is the busiest street, both residential and business, and is the centre of a large market gardening area. It is untouched by any of the agencies such as we propose to centre there.

In such a centre we would propose to carry on such activities as,

1. SOCIAL CENTRE,

Since ours is a Christian institution we hope that the work will be conducted in the light of Christian principles. It is both a social application of Christianity as well as an approach to social problems. It is planned to make the field an experimental region for the students in Sociology, as well as a model district in Chengtu.

In order to command our work more intelligently a more intensive study of the social conditions of the people in this region is very much needed. This will require at least half a year.

Our observations and general impression has told us that there are too many people outside the South Gate who are living under the level. Societies of credit and production are recommended.

This department is under the leadership of Mr. Wesley Shen, head of the Department of Sociology in the University.

2. STUDENT CHRISTIAN MOVEMENT ACTIVITIES,

These are the activities such as are carried on by the students under the direction of Rev. Wallace Wang, and his staff, together with the students.

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University. The Tenth House Bill, in that sense running from the University to the House of the State. This is the reason why, both confidential and business, and in the course of a large number of meetings. It is necessary to say of the committee that as we progress to certain things.

In case a number of things progress to some or other relations

1. SOCIAL CENTER

Since this is a Christian institution we hope that the work will be conducted in the light of Christian principles. It is both a social and a religious center as well as a center for the study of the Bible. It is planned to make the study of the Bible a central feature for the students in the Bible, as well as a social center for the students.

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EDUCATIONAL, Classes, half day school for poor children
half day school for women
night school for poor.

Clubs, Mother's and Daughters' clubs
Fathers' and Sons' clubs
Apprentice boy's clubs
Servants' clubs.

Rooms, Library, projection, reading, play, baths.

Lectures, social topics, health topics, scientific
topics, moral, physical, industrial, etc.

Social, plays, dramas, projection.

Physical, play ground, rest room, employment bureau,
games.

EXTENSION, Night classes in at least four adjacent localities.

Labourers' centre where we contact with rickshaw pullers,
planning an educational centre, possibly an inn.

INDUSTRIAL DEVELOPMENT,

Research into the industrial activities being carried on in
this locality, with a view to reorganizing them, from the stand-
point of hygiene and sanitation, economy, and methods.

RELIGIOUS,

Opportunities for those not now connected with the church reg-
ular Sunday services.

There are no church activities in this centre at the moment.

Sunday School for, A Children of the University Staff
B Children of the district.

HEALTH CENTRE,

Clinics, A A. Prenatal
B. Baby welfare
C. Postnatal
D. Dispensary: daily.

School health; activities carried on in 5 local schools

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Health Education, Lectures, Demonstrations
Still pictures, film strip, movies
Exhibits
Literature distribution, in homes, etc.

B. RURAL HEALTH CENTRE,

Inasmuch as the population of Szechwan is over eighty-five per cent rural, no plan would be complete without some department for rural extension, which would touch the farmer population. Because of this we propose to organize a rural health centre, at no great distance from the University, on one of the highways, such a centre to be easy of access to the University, in an area devoted to diversified farming and not to rice production only. Such a centre is to be the rural laboratory for the students of the University, in the departments of Sociology, Agriculture, Hygiene and Public Health, and Student Christian activities. In such a centre we would plan to carry on the following activities,

1. Survey of farms,
farmers,
families,
homes,
schools,
water supplies,
land fertilization,
animals etc.
2. Lectures,
 - A. Agricultural
seed selection,
seed purification,
crop development,
reforestation,
fruits and fruit trees,
animal husbandry,
sericulture,
poultry development.

This department would be under the direction of Mr. Li Ming

Linag, Mr. Hwang Mien, both graduates of the University and

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postgraduate students returned from Nanking, Mr. John Liu, specializing in poultry, and Mr. Frank Dickinson.

B. Social, this department would include such activities as are listed under "educational and extension".

C. Health, this would include lectures to all classes, movies, plays, exhibits, and literature distribution. Surveys, as mentioned above together with visits to the homes of the farmers and villagers, literature distribution, and conversations with the farmers in groups, and also individually.

3. DISPENSARY a regular daily dispensary would be conducted, and a midwife would be on the staff at the centre.

NOTE, There is nothing in the nature of these activities now being carried on in or near Chengtu, which is a city with a population of six hundred thousand, and with a dense rural population on Chengtu plain. While the Bureau of Public Safety has a department of Public Health no such activity, as that outlined above, is carried out nor contemplated.

The Staff at present in connection with the Department of Hygiene and Public Health of the University, and which would be available for the contemplated activities includes,
Dr. Wang Ih Hsien, graduate of Mukden
Miss Ch'u, graduate nurse
Mr. Joe, secretary
Mr. Wu, dresser locally trained
Dr. Wallace Crawford

BUDGET, It is proposed to present a five-year programme budget as:

1. TONG HONG TZI,

Application has already been made to the Methodist Episcopal Mission for the use of the property at present occupied by the Goucher Middle School, but soon to be vacated by them. Hence no budget is made for building at the Tong Hong Tzi project.

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A. Equipment, Projection apparatus,	\$ 800.00
Films	300.00
Slides	500.00
Charts	100.00
Models	500.00
Pictures	100.00
Models, beds, play pens, cots	200.00
Repairs to building, alterations	500.00
Sociology equipment, electricity	500.00
Sociological equipment	800.00
Capital to assist, in production	1500.00
Student activities	240.00
	<u>\$6040.00</u>

B. Maintenance,	\$ 500.00
Office printing, etc.	720.00
Sociology secretary	720.00
Two writers	700.00
One Student Activities sec'ty	600.00
Literature	1200.00
Health Secretary, college graduate	50.00
Magazines	100.00
Campaigns, cleanups	200.00
innoculations	500.00
vaccinations	200.00
health weeks (2)	300.00
School health, physical examination	180.00
Coolies 2	720.00
Nurses 2	1000.00
Physician	1000.00
Dentist	500.00
Dental technician	200.00
Clinics pre-natal	200.00
post-natal	400.00
baby welfare	<u>\$10000.00</u>

2. RURAL HEALTH CENTRE,

A. EQUIPMENT,	
Building	\$ 3000.00
Equipment	1000.00
Dispensary equipment	1000.00
B. EXHIBIT	
Public Health	500.00
Agriculture	500.00
Sociology	500.00
C. PROJECTION apparatus	1000.00
D. One car	4000.00
E. Office equipment	500.00
	<u>\$12000.00</u>

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MAINTAINANCE,

upkeep, annually	\$ 200.00
dispensary	1200.00
nurse	300.00
midwife	420.00
coolies 2	180.00
office	200.00
travel	100.00
nurses	100.00
midwife	100.00
director	200.00
students	300.00
upkeep of car	200.00
literature, charts, etc.	<u>200.00</u>
	\$3500.00

SUMMARY OF BUDGET

A. PLANT,

1. For the Tong Hong Tzi	\$ 6040.00
2. For the Rural Health Centre	12000.00

B. MAINTAINANCE, for the five-year plan,

1. For the Tong Hong Tzi, annually, \$10000.00	50000.00
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2. For the Rural Health Centre, annually, \$3500.00	<u>17500.00</u>
	\$85540.00

Less estimated receipts from work, annually, \$800.00	<u>4000.00</u>
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Net Budget	\$81540.00
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All of which is respectfully presented, for the committee,

Wallace Crawford,
Head of the Department of Hygiene and
Public Health.

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THE BOARD OF GOVERNORS AND THE BOARD OF DIRECTORS
OF THE WEST CHINA UNION UNIVERSITY

CONTRACTUAL STATEMENT

KNOW ALL MEN BY THESE PRESENTS:

That the Board of Governors of the West China Union University, as party of the first part, and the Board of Directors of the West China Union University as part of the second part, do hereby enter into agreement for a period of five years, beginning October 21, 1936, as follows:-

I. The Board of Governors agree:-

- (1) To continue, as far as possible, the payment of U.S.\$25,000. (foreign payments in U.S. Currency, China payments at two dollars to one U.S. dollar) annually towards the total field expenses of the University; for insurance of buildings and their contents, for the maintenance of all properties of the Board of Governors, for equipment chargeable to the annual budget, for salaries of the University staff, - exclusive of salaries of personnel supplied by the Board of Governors or participating Missionary Organizations;- and for other items appertaining to the Annual Budget. They will also continue to make the additional annual payment for the maintenance of the Department of Chinese, the Chinese Library and the Archaeological Museum as receipts from the Harvard-Yenching Institute Trustees and as their agreements with said Trustees may permit.

Note: These payments are exclusive of tuitions received at the University, and gifts or grants that may be made to the Board of Directors.

- (2) To endeavor to supply their present quota of personnel for the work of the University and to use their good offices to secure the continuation of the missionary staff members appointed by the participating Missionary Organizations.
- (3) To loan or lease, in so far as the exercise of their trusts may permit, to the Board of Directors, so much of their property and equipment as in their judgment may be required for the work of the University, the same to be kept insured, repaired, and maintained from the budget at least at the same standard of quality and quantity as has been established by contributions from the Board of Governors and the participating Missionary organizations, or at such higher standard of quality and quantity as may be established by such contributions in the future.
- (4) To cooperate as and where in their judgment it is expedient, in the future development of the University, from time to time delegating during their pleasure, and in so far as may be permitted by law, to the Board of Directors such matters of University administration as the Board of Governors may determine.

In entering into the above agreement the Board of Governors are under obligation through the various trusts into which they have entered on behalf

THE BOARD OF GOVERNORS AND THE BOARD OF DIRECTORS
OF THE WEST CHINA UNION UNIVERSITY

CONSTITUTIONAL STATEMENT

KNOW ALL MEN BY THESE PRESENTS:

That the Board of Governors of the West China Union University, as party of the first part, and the Board of Directors of the West China Union University, as party of the second part, do hereby enter into agreement for a period of five years, beginning October 21, 1938, as follows:

I. The Board of Governors agree:

(1) To continue, as far as possible, the payment of U.S. \$25,000. (foreign payments in U.S. currency, China payments at two dollars to one U.S. dollar) annually towards the total field expenses of the University; for insurance of buildings and their contents, for the maintenance of all properties of the Board of Governors, for equipment chargeable to the annual budget, for salaries of the University staff, - exclusive of salaries of personnel supplied by the Board of Governors or participating Missionary Organizations - and for other items appearing to the Annual Budget. They will also continue to make the additional annual payment for the maintenance of the Department of Chinese, the Chinese Library and the Archaeological Museum as receipts from the Harvard-Yenching Institute Trustees and as their agreements with said Trustees may permit.

Note: These payments are exclusive of tuition received at the University and gifts or grants that may be made to the Board of Directors.

(2) To endeavor to supply their present quota of personnel for the work of the University and to use their good offices to secure the continuation of the missionary staff members appointed by the participating Missionary Organizations.

(3) To loan or lease, in so far as the exercise of their trusts may permit, to the Board of Directors, as much of their property and equipment as in their judgment may be required for the work of the University, the same to be kept insured, repaired, and maintained from the budget at least at the same standard of quality and quantity as has been established by contributions from the Board of Governors and the participating Missionary Organizations, or at such higher standard of quality and quantity as may be established by such contributions in the future.

(4) To cooperate as and where in their judgment it is expedient, in the future development of the University, from time to time delegating during their pleasure, and in so far as may be permitted by law, to the Board of Directors such matters of University administration as the Board of Governors may determine.

In entering into the above agreement the Board of Governors are under obligation through the various trusts into which they have entered on behalf

of the University to reserve to themselves the power to amend or annul any or all of the above agreement;

- (a) When in their judgment there shall be a departure on the part of the Board of Directors or those in charge of instruction in the University from strictly Christian principles,
- (b) In case political or local changes render it desirable or necessary to reduce the number of instructors or students, or to curtail the work or to suspend operations for a definite or indefinite period of time,
- (c) In case the University shall become more nearly self supporting, or when it becomes clearly expedient that the contributions of the Board of Governors should be reduced,
- (d) Whenever, from any cause, the Board of Governors shall discern that the University is not answering to its original design.

II. The Board of Directors agree:

- (1) To be responsible for the conduct of the University academic work included (and recorded in the Annual Catalog) in the Academic and Professional Colleges and Faculties of Arts, Science, Education, Religion, Medicine, and Dentistry, maintaining at least its present standards and discharging the financial obligations therewith connected. Changes in the above list of Academic and Professional Colleges and Faculties may from time to time be made in accordance with conditions formulated by the Board of Directors with the concurrence of the Board of Governors.
- (2) To be responsible for Affiliated Colleges and Schools to such extent, and under such terms, as may be agreed upon by the Board of Directors, the Board of Governors, and the authorities of the Affiliated Colleges and Schools.
- (3) That any action of the Board of Directors, or other University bodies under its control or for which it is responsible, involving a change in the general policy of the University, admission of another missionary organization, educational institution, or other body to cooperation or affiliation, erection of an important building, or purchase of additional land, shall be taken only with the concurrence of the Board of Governors.
- (4) That a first charge on the budget annually shall be a sum sufficient to cover the cost of the following:
 - (a) the insurance of the buildings, furniture and equipment and other property therein belonging to the Board of Governors;
 - (b) the repair and upkeep of furniture and buildings; (this not to include servants' wages and the ordinary care of buildings, etc.);
 - (c) the upkeep of University grounds, roads, culverts, etc.
 - (d) the upkeep of stocks of teaching materials, the replacement of equipment broken, lost, or made unfit for use by wear so that all departments and the library shall be maintained at least at the standard, in quality and quantity, to which they have attained.

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of the University to reserve to themselves the power to amend or annul any or all of the above agreement;

- (a) When in their judgment there shall be a departure on the part of the Board of Directors or those in charge of instruction from the University from strictly academic principles,
- (b) In case political or local changes render it desirable or necessary to reduce the number of instructors or students, or to suspend the work or to suspend operations for a definite or indefinite period of time,
- (c) In case the University shall become more nearly self supporting, or when it becomes clearly expedient that the contributions of the Board of Government should be reduced,
- (d) Whenever, from any cause, the Board of Government shall discuss that the University is not answering to its original design.

II. The Board of Directors shall:

- (1) To be responsible for the conduct of the University, academic work included (and recorded in the Annual Catalog) in the Academic and Professional Colleges and Faculties of Arts, Science, Education, Religion, Medicine, and Dentistry, maintaining as far as possible standards and disciplining the financial policies thereof with economy. Changes in the above list of Academic and Professional Colleges and Faculties may from time to time be made in accordance with conditions formulated by the Board of Directors with the concurrence of the Board of Government.
- (2) To be responsible for Affiliated Colleges and Schools to such extent, and under such terms, as may be agreed upon by the Board of Directors, the Board of Government, and the authorities of the Affiliated Colleges and Schools.
- (3) That any action of the Board of Directors, or other University bodies under its control or for which it is responsible, involving a change in the general policy of the University, admission of another missionary organization, educational institution, or other body to cooperation or affiliation, erection of an important building, or purchase of additional land, shall be taken only with the concurrence of the Board of Government.
- (4) That a first charge on the budget annually shall be a sum sufficient to cover the cost of the following:
 - (a) the insurance of the buildings, furniture and equipment and other property therein belonging to the Board of Government;
 - (b) the repair and upkeep of furniture and buildings (this not to include servants' wages and the ordinary use of buildings, etc.);
 - (c) the upkeep of University grounds, roads, canteens, etc.;
 - (d) the upkeep of stock of teaching materials, the replacement of equipment broken, lost, or made unfit for use so that all departments and the library shall be maintained at least at the standard in quality and quantity to which they have attained.

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Contractual Statement between
West China Governors and Directors

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- (5) That they will not involve the Board of Governors or the University in indebtedness, except as may be agreed upon with the Board of Governors in advance of the indebtedness being incurred.
- (6) That all property interests of the Board of Governors shall be under the control and direction of agents of the Board of Governors, through whom the loan of buildings, grounds and equipment is, from time to time, to be consummated.
- (7) To cooperate with the Board of Governors in seeking to maintain and conduct a Christian institution of higher learning in West China under Christian auspices, which shall minister in the highest degree to the advancement of Christian education and ideals, and to the well-being of the people of West China and the advancement of the Kingdom of God.
- (8) To furnish the Board of Governors with an annual report of their activities, stating the condition of the University; an itemized budget of the annual receipts and expenditures; and a duly audited annual statement of the University accounts.

Signed by the Party of the
First Part

Chairman

Secretary

Signed by the Party of the
Second Part

Chairman

Vice-Chairman

Treasurer

Secretary

New York _____ 193

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Contractual Statement between
West China Governors and University

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annual receipts and expenditures; and a duly audited annual statement of
the University accounts.

Signed by the Party of the
Second Party

Signed by the Party of the
First Party

Chairman
Vice-Chairman
Secretary
Treasurer

Chairman
Secretary

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New York 193

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176 YONGE STREET, TORONTO, CANADA
HONORARY CHAIRMAN, BOARD OF GOVERNORS

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150 FIFTH AVENUE, NEW YORK CITY
VICE-CHAIRMAN

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150 FIFTH AVENUE, NEW YORK CITY
2ND ASSISTANT TREASURER

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LONDON, W.C.1, ENGLAND
SECRETARY OF BOARD

REV. FRANK ANDERSON, M.A., D.D.
100 REGENT STREET, LONDON, ONTARIO
SECRETARY OF BOARD AND OF EXECUTIVE

26 Grosvenor Street

BOARD OF GOVERNORS

OF THE

WEST CHINA UNION UNIVERSITY

ESTABLISHED 1910 IN

CHENG TU, SZECHWAN, CHINA

REV. LINCOLN DSANG, PRESIDENT OF THE UNIVERSITY

REV. JOSEPH BEECH, D.D., CHANCELLOR

CO-OPERATING BOARDS

AMERICAN BAPTIST FOREIGN MISSION
SOCIETY

CHURCH MISSIONARY SOCIETY, ENGLAND

FRIENDS' SERVICE COUNCIL, ENGLAND

BOARD OF FOREIGN MISSIONS OF THE
METHODIST EPISCOPAL CHURCH, U.S.A.

BOARD OF FOREIGN MISSIONS OF THE
UNITED CHURCH OF CANADA

OFFICE OF THE TREASURER

150 FIFTH AVENUE, NEW YORK CITY

THE BOARD OF GOVERNORS AND THE BOARD OF DIRECTORS

OF THE WEST CHINA UNION UNIVERSITY

CONTRACTUAL STATEMENT

KNOW ALL MEN BY THESE PRESENTS:

That the Board of Governors of the West China Union University, as party of the first part, and the Board of Directors of the West China Union University as party of the second part, do hereby enter into agreement for a period of five years, beginning October 21, 1936, as follows:-

I. The Board of Governors agree:-

- (1) To continue, as far as possible, the payment of U.S.\$25,000. (foreign payments in U.S. Currency, China payments at two dollars to one U.S. dollar) annually towards the total field expenses of the University; for insurance of buildings and their contents, for the maintenance of all properties of the Board of Governors, for equipment chargeable to the annual budget, for salaries of the University staff, - exclusive of salaries of personnel supplied by the Board of Governors or participating Missionary Organizations;- and for other items appertaining to the Annual Budget. They will also continue to make the additional annual payment for the maintenance of the Department of Chinese, the Chinese Library and the Archaeological Museum as receipts from the Harvard-Yenching Institute Trustees and as their agreements with said Trustees may permit.

Note: These payments are exclusive of tuitions received at the University, and gifts or grants that may be made to the Board of Directors.

- (2) To endeavor to supply their present quota of personnel for the work of the University and to use their good offices to secure the continuation of the missionary staff members appointed by the participating Missionary Organizations.
- (3) To loan or lease, in so far as the exercise of their trusts may permit, to the Board of Directors, so much of their property and equipment as in their judgment may be required for the work of the University, the same to be kept insured, repaired, and maintained from the budget at least at the same standard

of quality and quantity as has been established by contributions from the Board of Governors and the participating Missionary Organizations, or at such higher standard of quality and quantity as may be established by such contributions in the future.

- (4) To cooperate as and where in their judgment it is expedient, in the future development of the University, from time to time delegating during their pleasure, and in so far as may be permitted by law, to the Board of Directors such matters of University administration as the Board of Governors may determine.

In entering into the above agreement the Board of Governors are under obligation through the various trusts into which they have entered on behalf of the University to reserve to themselves the power to amend or annul any or all of the above agreement;

- (a) When in their judgment there shall be a departure on the part of the Board of Directors or those in charge of instruction in the University from strictly Christian principles,
- (b) In case political or local changes render it desirable or necessary to reduce the number of instructors or students, or to curtail the work or to suspend operations for a definite or indefinite period of time,
- (c) In case the University shall become more nearly self supporting, or when it becomes clearly expedient that the contributions of the Board of Governors should be reduced,
- (d) Whenever, from any cause, the Board of Governors shall discern that the University is not answering to its original design.

II. The Board of Directors agree:

- (1) To be responsible for the conduct of the University academic work included (and recorded in the Annual Catalog) in the Academic and Professional Colleges and Faculties of Arts, Science, Education, Religion, Medicine, and Dentistry, maintaining at least its present standards and discharging the financial obligations therewith connected. Changes in the above list of Academic and Professional Colleges and Faculties may from time to time be made in accordance with conditions formulated by the Board of Directors with the concurrence of the Board of Governors.
- (2) To be responsible for Affiliated Colleges and Schools to such extent, and under such terms, as may be agreed upon by the Board of Directors, the Board of Governors, and the authorities of the Affiliated Colleges and Schools.
- (3) That any action of the Board of Directors, or other University bodies under its control or for which it is responsible, involving a change in the general policy of the University, admission of another missionary organization, educational institution, or other body to cooperation or affilia-

Contractual Statement between
West China Governors and Directors

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tion, erection of an important building, or purchase of additional land, shall be taken only with the concurrence of the Board of Governors.

- (4) That a first charge on the budget annually shall be a sum sufficient to cover the cost of the following:
- (a) the insurance of the buildings, furniture and equipment and other property therein belonging to the Board of Governors;
 - (b) the repair and upkeep of furniture and buildings; (this not to include servants' wages and the ordinary care of buildings, etc.);
 - (c) the upkeep of University grounds, roads, culverts, etc.
 - (d) the upkeep of stocks of teaching materials, the replacement of equipment broken, lost, or made unfit for use by wear so that all departments and the library shall be maintained at least at the standard, in quality and quantity, to which they have attained.
- (5) That they will not involve the Board of Governors or the University in indebtedness, except as may be agreed upon with the Board of Governors in advance of the indebtedness being incurred.
- (6) That all property interests of the Board of Governors shall be under the control and direction of agents of the Board of Governors, through whom the loan of buildings, grounds and equipment is, from time to time, to be consummated.
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Signed by the Party of the

First Part

James Rudin Chairman
Frank Anderson Secretary

Toronto November 20th 1936

VC

Signed by the Party of the

Second Part

Chang Kiang Chairman
S. C. Yang Vice-Chairman
X. A. Chang Treasurer
C. H. Yang Secretary
Edward S. Bell

Chengtu May 22 1937

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