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Second Meeting of the British Members of the Board of Governors of the WEST CHINA UNION UNIVERSITY

CHINA held at China Institute, 91, Gower Street, W.C. 1 on April 12th 1935 at 10.30 a.m.

MINUTES

PRESENT Mr. J. Gurney Barclay (in the chair), Messrs. A. G. Castleton, R. J. Davidson, S. H. Fong, Carl Heath, H. T. Silcock.

APOLOGIES

Apologies for absence were received from the other members.

5. MINUTES

The minutes of the first meeting were read and confirmed.

6. MEETINGS

91

It was suggested that meetings should be held in Manchester, Birmingham and Liverpool for the purpose of securing the interest of friends, particularly in the West China Union University, and generally in modern education in China. Mr. Castleton was asked to arrange these meetings in association with the secretaries of the Friends Service Council and the Church Missionary Society.

7. OFFER OF SERVICE FROM MISS ROBERTSON

A satisfactory medical report was presented from Dr. S. E. Bethell, medical secretary of the Baptist Missionary Society. The secretary was requirested to write to the President of the University to enquire as to the urgency of the need at Chengtu, and whether, if a secretary was considered essential, the University would be able to find, or to make some contribution towards, her salary. The meeting decided to await the report from China before taking further steps in the matter.

8. MILITARY TRAINING IN THE UNIVERSITY

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The British members carefully considered the problems that have arisen relating to the introduction of military drill in the University. They have deep sympathy with their colleagues in Chengtu and while not desiring to embarrass the situation by taking hasty action, they view the whole issue with great concern and anxiety.

9. HODGKIN MEMORIAL

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//The minutes of the British members of the Board of Governors concerning the use of the Hodgkin Memorial Fund have been considered by the Executive Board of Directors of the West China Union University. Mr. Silcock reported the following decisions of the Board of Directors and it was agreed to approve these and to forward them to the next meeting of the Board of Governors (see minute G.1131).

1. Resolved to receive the report from Dr. Beech of the British members of the Board of Governors concerning Dr. Hodgkin's Memorial Fund.

2. Resolved to approve the first suggestion of that report regarding the use of this fund namely to use about fifty pounds annually for special lectures on international peace.

3. In approving its second suggestion we move to use ten pounds annually for Essays, Oral contest, and publications to promote the international good feeling and world peace.

4. Under the suggestion 3 we move to use the accumulated fund under this item for a fellowship abroad for the cultivation of international good will and world peace; such a fellowship to be granted to our own students, graduates or staff members.

5. Resolved to use a part of this fund to establish a special library in memory of Dr. Hodgkin of the literature of world peace and international good will.

6. Resolved to use a part of this fund for any urgent need for cultivating world peace, etc. //

10. DATE OF NEXT MEETING

0516

The date of next meeting was left in the hands of the secretaries.

WEST CHINA UNION UNIVERSITY

ANNUAL MEETING OF THE BOARD OF GOVERNORS

Crozer Theological Seminary, Chester, Pa. Tuesday & Wednesday, October 8 & 9, 1935

Previous to the opening Session the Members of the Board were guests at dinner with the Faculty and students of the Seminary, after which an adjournment was made to the Chapel where, under the Chairmanship of Sir Joseph Flavelle, brief addresses on the rise and work of the University were given by Dr. Endicott, Dr. L. G. Kilborn and Dr. A. W. Lindsay and some lantern views of the University were shown and explained by Dr. J. H. Franklin.

FIRST SESSION

The Annual Meeting of the Board of Governors of the West China Union University was held at Crozer Theological Seminary, Chester, Pa., on Tuesday and Wednesday, October 8 and 9, 1935.

The following members of the Board were present :-

Sir Joseph Flavelle, Bart. LL.D. Rev. James Endicott, D.D. Rev. Frank Andersn, M.A., D.D. Rev. F. T. Cartwright, M.A. Rev. Emory W_A Hunt, D.D. Prof. H. B. Robins, Ph.D. Rev. J. H. Arnup, D.D. Rev. J. H. Franklin, D.D. Rev. R. L. Howard, D.D. Miss Carolena Wood

Mr. William Eves, 3rd, was present as an accredited substitute for Mr. Carl Heath, and Miss Margaret Emmott as an accredited substitute for Mr. H. T. Silcock, Mr. Joseph Platt as an accredited substitute for Mr. H. G. Wood.

The following were also present and on motion were made corresponding members:- Dr. L. G. Kilborn, Dr. A. W. Lindsay;

Dr. Endicott presided and the meeting was opened with prayer led by Dr. Emory W. Hunt.

Written apologies for absence were presented by Sir Michael Sadler, K.C.S.I, C.B., Litt.D; LL'D.; Rev. J. R. Edwards, D.D.; Treasurer; Mrs. James Hales, Dr. G. B. Huntington; Rev. Frank Mason North, D.D.

A cable regretting inability to attend was read from Rev. H. G. Wood and also from Dr. F. M. North.

It was verbally explained that the Hon. N. W. Rowell, K.C. had hoped to be present, but had been prevented by business; that Dr. J. W. Decker and Chancellor Wallace had also been prevented from attending owing to ill health.

Before proceeding to business the attention of the Board was called to the fact that the signal honor of being elected Chairman of the Northern Baptist Convention had been conferred upon Dr. J. H. Franklin; also that Mr. B. A. Garside had been awarded the degree of Doctor of Humanities by the College of the Ozarks, Clarksville, Arkansas.

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Sir Joseph Flavelle, Fart. LL.D. Nov. Joseph Flavelle, Fart. LL.D. Fov. Frenk Inderstr. D.D. Nov. F. J. Gebwright, P.A. Nov. F. J. Gebwright, P.A. Irof. H. F. Robins, Fh.D. Rev. J. N. Frenklin, F.D. Rev. J. N. Frenklin, F.D. Jew. R. D. Forerd, D.S.

Nr. William Eves. Srd. was present as an accredited substitute for Nr. carl Booth, and Sizz Vargaret Ermott as an accredited an stitute for Dr. V. T. Silcock, Nr. Jasaph Fistt is an corredited substitut for Yr. F. G. Wood.

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Annual Meeting West China Governors

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The congratulations of the Board were most heartily accorded to both these warm-hearted workers on the Board on the well-merited honors conferred upon them.

G-1171 HOURS OF SESSIO'S

RESOLVED to accept the suggestion of the Executive Committee that the hours of sessions be as follows:-

9:00 n.M. to 12:30 P.M. 12:45 P.M. Dinner 2:00 P.M. afternoon session

G-1172 APPROVAL OF MINUTES

(a) The Minutes of the last Annual Meeting of the Board of Governors held at Oxford, England, on June 25 and 26, 1934, having been circulated were taken as read and, on motion, were confirmed.

(b) The minutes of the meetings of the Executive Committee held on May 17th, 1935, having been circulated, were taken as read and confirmed.

(c) The minutes of the meeting of the Executive Committee held on October 8th, 1935 were read and confirmed subject to action on certain items to be taken later in the meeting.

G-1173 NOMINATING COMMITTEE

RESOLVED that the recommendation of the Executive Committee be accepted and that the following be constituted a Nominating Committee:- Dr. J. H. Arnup, Dr. J. H. Franklin, Miss Carolena Wood, Mr. Frank T. Cartwright.

G-1174 ORDER OF PROCEDURE

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RESOLVED to take the Chancellor's Report as the first item for consideration.

G-1175 REPORT OF THE CHANCELLOR

The Secretary read the report of the Chancellor, Dr. Joseph Beech.

In this connection the following matters were dealt with :-

E-1150. Question of the responsibility for the extension of dormitory and lecture room accommodation. (G-1116).

This cuestion had been raised by the Society of Friends, and the Chancellor had stated in his report"that our organization, our constitutional procedure and custom for twenty-five years have all implied that it was the exclusive privilege of the Mission Colleges to entertain the students of the University in their colleges."

After a very full discussion it was

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RESOLVED That the Board reaffirms its policy as expressed in the statement of the Chancellor given above and that the question raised by the Friends Service Council be referred back to the University for consideration and a fresh report.

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(b) The cimutes of the gratings of the Executive consisters hald on Vey 19th, 1936, having been airculated, were taken as read and confirmed.

(a) The minutes of the meeting of the Presentive Committee held ca October 5th, 1975 were read and confirmed subject to action an certain items to be taken in the meeting.

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<u>RESOLVED</u> that the resord hation of the Szemitly Conditions of scorpted and that the following to constituted a Venimeting domitteese Dr. J. H. Graup, Dr. J. H. Franklin, viss Gerolone Wood, Mr. Truck T. Tertwitcht.

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E-1150. Cursting of the pasporsibility for the attention of doralizery and learner room accommonstance. (G-1118).

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G-1176 REDUCTION OF SALARIES OF MISSIONARIES PAID BY THE BOARD OF GOVERNORS

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The following appears in the Executive Committee minutes of October 8th, 1935 (E-1169)

"Attention was directed to the fact that apparently no action had been taken by the Board of Governors at their last mee ting at Oxford in minute E-1112 (2) of the Meeting of the Executive Committee, held at Oxford on June 25, 1934, which reads thus:-

'That in view of the fact that the cooperating Mission Boards had been compelled to reduce the salaries of missionaries paid directly by the Boards, the Board of Governors should consider the appropriateness of taking the same course in regard to the three officers of the Board, whose salaries are chargeable to the Budget of the Board of Governors.'

"It was explained that from the very first the Board had adopted the principle that all missionaries whose salaries are provided under the Budget of the Board of Governors should be subject to the same conditions as obtain in the Mission Board to which they were attached before becoming officers of the Board.

"RESOLVED that the Board should be advised to record its conviction that in the matter of reduction of salaries this principle should be applied, and that they be informed that in the case of two of them this principle has been automatically applied."

The confirmation by the Board of Governors of the Executive Committee minutes of October 8, 1935, involved the acceptance by the Board of this advice.

The session adjourned at 10:30 P.M.

SECOND SESS ION

The Board re-assembled for business at 9:00 A.M., on Wednesday, October 9th.

Prayer was offered by Dr. Robins.

The Chairman introduced to the Board Mr. Carlton M. Sherwood and Mrs. T. D. Macmillan, the Executive Directors of the Associated Boards for Christian Colleges in China and on motion they were made corresponding members.

The Chairman also introduced Mr. Meng Ti-lien, an alumnus of the University now studying at Crozer Theological Seminary, who briefly addressed the Board.

Business was then resumed :-

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G-1177 ABSOLUTE CHARTER

In connection with Minute E-1150, the Board was reminded that on October 18, 1934, the Regents of the University of the State of New York conferred upon West China Union University an absolute charter, reading as follows:-

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The following appears in the Exacutive Committee minutes of Ostobor. Sth. 1935 (8-1189)

Attention was directed to the ract that apparently no sotion had been taken by the Board of Sovernors at their last map ting st Orford in minute S-1112 (3) of the Socting of the Executive Committee, held at Oxford on June 25, 1934, which reads thus:-

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"RESOLVED that bhe Roard should be advised to record the conviction that is the matter of reduction of selectes this principle should be applied, and that they be informed that in the case of two of them this principle has been subcastically applied."

The confirmation by the Schrö of Governors of the Executive Committees minutes of October 8, 1938, involved the secondarmoe by the Roard of this edvice.

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In downertion with Minute FalifO, the Boord Wer Frainfall toot on Catebor 8, 1956, the Popurts of the University of the State of iss were conferred upon 255 Orige Union University on theoluty enerts?, resting as follows:

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"This instrument witnesseth That the Regents of the University of the State of New York being satisfied that the required conditions have been met, have granted to West China Union University, located at Chengtu in the province of Szechuan, China, provisionally incorporated on May 25, 1922, this absolute charter to replace its provisional charter, with power to confer the degrees of Bachelor of Arts (B.A.), Bachelor of Science (B.S.), Doctor of Medicine, (M.D.), and Doctor of Dental Surgery (D.D.S.), in conformity with the rules of the Regents of the University and the regulations of the Commissioner of Education for the registration of institutions of higher education; and have continued the said corporation with all its powers, privileges and duties."

The question was raised whether the form of the diplomas should indicate that the degrees are granted by the Board of Governors, or the Board of Directors on the field.

Dr. Garside explained that the other Universities had assigned the privilege to the Boards of Directors on the field.

After discussion, it was

RESOLVED that it is the judgment of the Board of Governors that this authority for the granting of degrees authorized by the Absolute Charter recently conferred upon the University by the Regents of the University of the State of New York With the field. Further, that the final determination of the authority be referred to the Executive Committee in consultation with the field.

G-1178 MILITARY TRAINING IN THE UNIVERSITY (E-1152)

0523

This matter naturally arose out of the minutes of the Executive Committee, and is referred to in the report of the Chancellor. Miss Emmott presented the following statement drawn up at a conference held in England on September 12, 1935 by the three representatives of the Friends Service Council on the Board:-

"The three Friend members of the Board of Governors of the West China Union University, not being able to attend the Board Meeting to be held at Chester, Pa., on 8th and 9th October, met and discussed the question of military training in China. They are very glad that there is a prospect of one or two American Friends attending on their behalf. Margaret Emmott, of the Friend's Service Council, hopes to attend also, and met with the Friend members today. The main outcome of their discussion was as follows:-

Friends are, of course, greatly concerned to maintain their connection with the University, and would be very loath to withdraw from the Board. They feel, however, that the time may come when, if the University has to become responsible for the military training of its students, Friends may feel obliged to withdraw altogether, since, in thoir view, military training, as part of the curriculum of the University, would gravely impair, and might undermine the Christian influences which it is the primary object of the University to foster through the education which it provides.

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This rettor neturally areas out of the minutes of the scoutlas domitted, and is referred to in the report of the Chancellat. May Herebit presented the following statement drawn up at a conference held in Sugland an Supporter 12, 1930 by the three concentritions of the Fri nds Service foundli on the Roard.

"The three Friend werbers of the Acret of Severnors of the Test Shine Vaion University, not hoing the to stand the Ford Veting to be hold at Chestor, Frie en 8th and 9th October, not and discussed the question of miliber training in Chine. They revealed that there is a prospect of one or two corrigon Friends standing on their bohalf, pargret Ernett, of the Friends Corvics Council, acpose to stand les, and mat with the Friends Corvics Council, acpose to stand les in classical and the Friends Council, acted to stand les in the standa the Friends Council, acted to stand les in the standa of Che Friends Council, acted to stand less and the Scients the Friends Council, acted to a the set of the Friends Council, the set of the standard of the Friends Council, acted to the standard of the set of the

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"Friends, however, will not take any hasty steps, and hope that a situation may not arise which would make any such action necessary. They hope that the Board will draw up a statement to be, if necessary, presented to the Chinese Government, setting forth the reasons why it is undesirable to associate compulsory military training with any form of higher education; and why such military training is out of keeping with education based on Christian principles. In view of the effect this may have on the future working of the University, they hope that the statement may be circulated to Board members before being sent out.

"What has been written above applies to the position of Friend members of the Board. The position of Friend members on the Staff of the University is primarily a matter for their personal decision."

It was indicated that a number of individual members of the staff felt almost as keenly on the subject as the members of the Society of Friends. It was also stated that the Secretary had requested Dr. Warnshuis to take the action mentioned in the third paragraph of the resolution of the Executive (E-1152 (3)), but that he had felt that the difficulties of doing this by a formal deputation were such that it might easily defeat its own ends. It was also pointed out that the fact of registration of the University with the Chinese Government implied that the responsibility in such matters really rested with the Board of Directors on the field, they they had done all that seemed possible in regard to approaching the Minister of Education, who had indicated his personal sympathy as educationalist with their point of view, but that an expression of opinion on the part of the Board of Governors would materially

After a full discussion it was

0525

RESOLVED

1. That the Board of Governors thoughtfully and sympathetically approve the action of the Executive Committee (E-1152) which reads as follows:-

"RESOLVED that (1) the question of compulsory military training be brought to the attention of the full meeting of the Board of Governors in the fall.

(2) The Executive Committee would assure the Faculty of their deep sympathy in their effort to escape the necessity of military training and would approve of their approach to the Ministry of Education, requesting that they be allowed to substitute physical drill and a course in good citizenship in the place of military training.

(3) Approval be given to the seeking of an interview with the Chinese Minister in Washington through the International Missionary Council, requesting him to approach the Minister of Education at Nanking to grant West China Union University exemption from military training or permission to introduce alternate courses in physical training and good citizenship in lieu of the prescribed requirements in military drill."

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(2) The Exception Condition could serve the Freulty of their doop energing in their offert to campo the meansify of editions the inlag and would energy of their approach to the Schrietry of Squattion, meanering that they be allowed to abher stirute physical dell, and sources in good alticonship in the place of military training.

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2. That, recognizing that the Registration of the University with the Chinese Government places full responsibility on the field, the Board of Governors reiterates its sympathy with the faculty in its efforts to propose a plan for physical training and courses in citizenship as more adequate and effective in approaching the ideals of the "New Life Movement" than military drill.

3. That the Executive Committee be authorized to arrange an informal visit with the Chinese Ambassador in Washington, and to consider the advisibility of similar visits in Canada and London, with the primary object of presenting our convictions on this subject and any others which the Committee may select.

G-1179 JOURNAL OF THE WEST CHINA BORDER RESEARCH SOCIETY.

Dr. Kilborn presented a sample copy of this Journal and indicated the terms of membership of the Society and of subscription to the Journal.

-8-

G-1180 MINUTES OF GENERAL FACULTY NOS. 277-318

These were reported as having been received. In this connection it was pointed out that no minutes of the Board of Directors had been received since December 15 and 16, 1933 and the Secretary was asked to draw the attention of the **President** to this fact and request that the minutes might be sent regularly in both Chinese and English.

G-118I COMMITTEE ON FOLICY (G-977).

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It was reported that this Committee had, for many reasons, not met and therefore had no report. Sir Joseph Flavelle, the Chairman of this Committee stated that he felt that conditions had materially changed since he first proposed its formation; in any case, he asked that, owing to advancing years, he might be relieved from his position as Chairman. It was felt by many that such a Committee could do useful work, and it was therefore

RESOLVED that the Committee should be continued and that the Nominating Committee should be asked to suggest names for the purpose of reconstituting the same.

G-1182 REPORT OF THE TREASURER.

In the absence of the Treasurer, Dr. J. R. Edwards, the Report of the Treasurer of the Board of Governors for the fiscal year ended June 30, 1935 was presented by the Assistant Treasurer. Attention was called to action FC-1160 of the Finance Committee, which reads as follows:-

"VOTED, to recommend to the Board of Governors the acceptance of the Treasurer's Report for the year ending June 30, 1935, and that the following recommendation be adopted:- "It is recommended that the surpluses from 1932-and 1933 be added to the Permanent Reserve Fund.!"

0527

After briefly reviewing the Report, the Board took the following action :-

RESOLVED (1) That the Report of the Treasuror of the Board of Governors for the year ending June 30, 1935, be accepted; (2) That the surpluses from the year 1932 and 1933 be added to the Permanent Reserve Fund.

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2. That the Executive Constitute be authorized to everage an informal wheth with the Ohinase Schwandor in Territortan, and to consider the Schwalditty of subject visits in Annada did icades, with the privary object of constitut our continuitan on bile subject and any others which the Constitute may alreb.

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These error reported as notice been received. In this compation it was pointed out that no simulas of the Board of Directors had been received athes tecomber 15 and 16, 1935 and the Secretory was asked to draw the stantion of the Prosident to this fact and request that the single he must regularize in both chinese and mail the

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It was reported the this conmittee bit, for none rectors, not not not therefore had as report. Sir Joseph Flovello, the Obsires of this desister stated shat he folt that conditions had reterinity ohered wine in first proposed its formations in any ense, he ested that, or her an armoing varia, he might he relieved from his position as Chairman. It was fait by come that such a condition could de assful work, and it was therefore

RESOLVED the the doubless should be continued and that benin ting formed by the the ting of a strong of a support that he the take of a support that he the take,

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<u>seconding</u> (1) that the Report of the Processor of the Found of Contracts for the more and an June 40, 1933, he conspected (2) the the surpluses from the ver 1932 and 1837 he added to the Parkenest contributes.

G-1183 REPORT OF AUDIT

The statement of the audit of the books and accounts of the Treasurer of the Board of Governors for the year ended June 30, 1935, made by Chambellan, Berger, & Welti, C.P.A., was presented. Attention was called to the fact that this audit had been examined by the Committee on Finance, Property, and Investment, which, by action FC-1161,

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"VOTED, that the committee recommend to the Board of Governors the acceptance of the audit of the books for the year 1934-35."

The Board took the following action:

RESOLVED, to accept the report of the audit of the accounts of the Treasurer of the Board of Governors for the year ending June 30, 1935.

G-1184 LOSSES IN SHANGHAI

Attention was called to the action of the Annual Meeting of the Governors held on June 25th and 26th, 1934 (G-1122) concerning the investment of funds held in China. It was pointed out that, in accordance with the instructions of the Governors, the Finance Committee had made recommendations to the Executive Committee that the funds on deposit in the Raven Trust Company and the Underwriters! Savings Bank be transferred to the Hongkong and Shanghai Banking corporation and that the Executive Committee had given its approval to these recommendations. Instructions that such a transfer be made were transmitted to the field, but due to various delays this transfer had not been effected at the time the Raven Trust Company closed its doors in May, 1935. In August, 1935 the field transferred L.C.\$50,000 of the funds deposited in the Underwriters' Savings Bank to the Chartered Bank of India, Australia, and China, choosing this bank on advices in Shanghai. The Assistant Treasurer stated that exact figures as to the amounts of losses involved had not as yet been received, but that he hoped this information would be available within a few days. (Detailed information received shortly after the meeting is attached to these minutes.)

Attention was called to the following action of the Finance Committee (FC-1159) adopted September 23rd, 1935.

"VOTED to recommend to the Board of Governors

- (a) That such remaining funds held in China on the above list be designated as a semi-endowment fund, the income to be used from year to year for current purposes, the principal to be used at the discretion of the Board of Governors.
- (b) To approve the action of the field in depositing \$50,000 of the foregoing funds in the Chartered Bank of India, Australia, and China.
- (c) That a study of conditions be made regarding the possibility of transferring this fund to America so that prompt action may be taken at any time when it is felt desirable.

After discussion the Board took the following action :-

the statement of the cutto of the looks and another of the transition of of the Board of Covernors for the very added June 30, 1948, made by Chemballah, Berger, & "wild, C.P.M., was presented. Stonblon was called to the fact that this sudit had been excelled by the cormittee on Finance, Fremersy, and Investe-ment, which, by action FC-1181.

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ESSOLVED, to recept the report of the audit of the concents of the Tressurer of the Roard of Governors for the week and her June 30, 1935.

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Attention was galled to the artist of the Annual Manthing of the Governord bald on June 25th and 26th, 1036 (4-1122) containing the investment of funds held in Ohina. It was pointed out that, in accordance with the investment of funds held foremore, the Finance Conmittee had made recommendations to the Executive 1054 mittee that the Canda on deposit is the Paren Trust Company and the Undergrighted Savings Park to transferred to the Ponglong and Shankhal Banking forporation and that the Executive Cormittee had given its approvel to there recommendations. Instructions that and a transfer to rade were transmitted to the field, but due to verious delays this transfer had not been afforted of the time the lovan Trust Company alosed its doors in Nov, 1936. In agust, 1935 the field trans-forred L.C.\$50,000 of the funds deposited in the Underwriters' Gurings Back to the Chartered Rank of India, Australia, and China, choosing this bunk on advices in Shonghal. The Assistant freesurer stated that anot friers as to the emounts of leases involved had not at vet been received, but this hoped this information would be available within a few days. (T teiled information re-solved shortly after the century is thened to these minut a.

(PG-1159) adopted Sait atlar 25rd, 1938) "vogel to recoverad to the Beard SP Government

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RESOLVED (a) To approve the recommendation of the Finance Committee that the remaining endowment reserve fund held in China "be designated as a semi-endowment fund, the income to be used from year to year for current purposes, the principal to be used at the discretion of the Board of Governors."

> (b) That the Governors record their judgment that the remainder of the endowment reserve fund now held in China should be transferred to New York for investment under the direction of the Board of Governors, and that the Executive Committee be requested to take the necessary steps to effect this transfer in whatever way will be most advantageous.

G-1185 EXPRESSION OF THANKS TO MRS. ELIZABETH GOUCHER CHAPMAN

RESOLVED by a standing vote, that, as suggested in the Report of the Chancellor, a warm expression of thanks be accorded to Mrs. Elizabeth Goucher Chapman for her generous gift of the Goucher Practice School of the Faculty of Education, erected in memory of her father and former Chairman of the Board of Governors, Dr. T. F. Goucher.

G-1186 SECURING THE ACTIVE SUPPORT OF LAYMEN FOR THE UNIVERSITY

As Miss Wood had to leave after lunch, she asked permission to make a statement on the importance of cultivating the interest of prominent laymon, who are not actively interested in the direction or support of the missionary enterprise and are not working or giving through the ordinary channels of the Mission Boards. The vital importance of this matter was realized. The efforts already made for securing such men to serve on the Board were described. Many illustrations were also given of the results achieved by personal cultivation of individuals not interested in the ordinary missionary operations of the Church. Dr. Garside made an extended statement indicating the results of the promotional work undertaken during the first six months of such activities by the Associated Boards. Taken by itself the net results might seem disappointing, but beyond question a largo number of friends have been secured for the Christian Colleges in China, whose newly awakened interest may be safely calculated to bear fruit in the days to come.

The Board adjourned at 12:30 P.M. for luncheon in the College Dining Hall at 12:45 P.M.

THIRD SESSION

The Board reassembled for business at 2:00 P.M. Prayer was offered by Mr. William Eves.

Arising out of the discussion which was in progress when the adjournment was made for luncheon, the following action was taken.

RESOLVED That the following be appointed members of a group to cooperate with Mr. Sherwood and Mrs. Macmillan and the promotional groups of the Associated Boards in the cultivation of West China constituency along the lines indicated:-

> Miss Carolena Wood Mr. H. T. Silcock Rev. J. H. Arnup Mr. H. A. Chaffee Mrs. F. E. Baker

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Rev. Frank Anderson Rev. G. Gurney Barclay Dr. Alton Miller Mrs. James Hales Mrs. Curtis Lee Laws MP

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(a) that the Sourcears record that fudering that the reministry of the adounant reserve fund new hold in Ohine should be brance forred to New York for investment under the direction of the heard of Contracts, and thut the Bracutive Countries be requested wiv will be meet advantageous.

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G-1187 BUDGET FOR 1935-36

The Governors reviewed the recommendations of the Finance Committee (FC-1162) and of the Executive Committee (E-1167) with reference to the 1935-36 budget. It was

RESOLVED (a) That the Board of Governors inform the Board of Directors that they will make the following appropriations toward the 1935-36 budget of the University:-

General Field Budget Harvard-Yenching Institute program Governors' Budget, Salaries	LC\$50,000.00 28,990.00	US\$ 7,500.00
Home Administration Executive Office & Incidentals Governors Promotional		1,700.00 450.00 1,200.00

(b) That the Board of Governors advise the field of the Board's strong conviction that the budget estimates for each fiscal year should be transmitted to the Board of Governors not later than the January preceding the beginning of the fiscal year on July 1st.

G-1188 REPORT OF THE BOARD OF DIRECTORS

The Secretary reported that no report had been received from the Board of Directors, nor from the President, as representing the Board of Directors.

RESOLVED that the Secretary should write to the field, requesting that, if possible, a full report from the B card of Directors should annually be in the hands of the Secretary well in advance of the Annual Meeting of the Board of Governors.

G-1189 REPORT OF THE WOMEN'S COLLEGE

This report over the signature of Miss B. Louise Foster was read by the Secretary, and great gratification was expressed at its contents. It will be found as an appendix to these minutes. Arising out of it, the following action was taken:-

RESOLVED that while we rejoice in the report of the progress of the Women's College, particularly as this is revealed by its large enrollment, we recognize the disparity between the number of women students and the number of women teachers. We would express the strong hope that the Women's Boards of Missions will provide at least six qualified women teachers instead of those now on the faculty.

G-1190 REPORT OF THE WOMEN'S HOME COMMITTEE

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This report, over the signature of Miss F. K. Burr, was read by the Secretary and was received with thanks. This will also be found in the appendix.

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G-1191 REPORT OF THE MIDDLE SCHOOL.

This report, over the signature of Mr. S. C. Yang, Principal, dated December 1934, was presented. Seeing that it had been printed and circulated, it was not read. The progress made was noted with satisfaction by the Board.

G-1192 APPOINTMENT OF ENGLISH SECRETARY (G-1136)

Correspondence received from the British members of the West China Board of Governors indicated that Miss Marjoric Robertson, a lady qualified in every possible way to fill the position of English Secretary, was prepared to go to China in that capacity. The urgency of the need of such an officer was recognized on all sides, but as indicated in G-1136, the difficulty of providing the necessary funds is a serious matter. After full discussion, it was

RESOLVED 1. That the Board approve of appointing Miss Robertson to this post on condition that the British members of the Board can arrange to secure the money needed for her outfit and passage to China.

2. That the promotional department of the Board of Governors make the support of Miss Robertson a special object of appeal.

G-1193 HODGKIN MEMORIAL FUND

The Secretary called attention to the minutes of the meeting of the British members of the West China Board of Governors held in London on September 21st, 1934 at which the following specific suggestions were made for the use of the Hodgkin Memorial Fund for consideration by the Board of Directors:-

"1. That there should be established at the University a Hodgkin Memorial Lectureship, for example about L50 plus travelling expenses for six or eight lectures to be given by a distinguished outside lecturer of any nationality on International Relations, or alternatively on various subjects in rotation, for example Medicine, Religious Education, etc.

2. A Hodgkin Memorial Prize, of sayabout L5 to be offered each year to students or alumni of the University for an essay on some subject related to the purpose for which the Fund was given.

3. A Hodgkin Memorial Fellowship, of say Mex.\$1,000 for postgraduate study at some other University in approved subjects related to the purpose for which the Fund was given, such Fellowship to cover travelling, tuition and other expenses.

These suggestions were transmitted to the University and a reply was sent to the British members of the Board of Governors. Comments by the field and the British members' action thereon appear in the minutes of the meeting of the British members of the Board of Governors held on April 12th as follows: -

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"The minutes of the British members of the Board of Governors concerning the use of the Hodgkin Memorial Fund have been considered by the Executive Board of Directors of the West China Union University. Mr. Silcock reported the following decisions of the Board of Directors and it was agreed to approve these and to forward them to the next meeting of the Board of Governors (see minute G.1131).

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"1. Resolved to receive the report from Dr. Beech of the British members of the Board of Governors concerning Dr. Hodgkin's Memorial Fund.

report "2. Resolved to approve the first suggestion of that regarding the use of this fund, namely to use about fifty pounds annually for special lectures on international peace.

"3. Inapproving its second suggestion we move to use ten pounds annually for Essays, Oral contest, and publications to promote the international good feeling and world peace.

"4. Under the suggestion 3 we move to use the accumulated fund under this item for a fellowship abroad for the cultivation of international good will and world peace; such a fellowship to be granted to our own students, graduates or staff members.

"5. Resolved to use a part of this fund to establish a special library in memory of Dr. Hodgkin of the literature of world peace and international good will.

"6. Resolved to use a part of this fund for any urgent need for cultivating world peace, etc."

After a review of this material the Board of Governors adopted the following resolution :-

RESOLVED (a) that the Board of Governors give general approval to the proposals of the British mombers of the Board of Governors and of the Executive Committee of the Board of Directors concerning the use of the Hodgkin Memorial Fund as outlined above;

> (b) that attention of the British members of the Board of Governors be called, however, to the fact that at the present time the income from the securities in which the Hodgkin Memorial Fund is invested yield only about 31% or approximately US\$350 per year, and that since this amount may be somewhat smaller than the British members and the Directors may have had in mind in making the above proposals, opportunity should be afforded for them to make readjustments in these proposals if they so desire;

(c) that further action with reference to the matter be left in the hands of the Executive Committee, with power.

G-1194 REPORT OF THE BOARD OF GOVERNORS TO THE COOPERATING BOARDS

RESOLVED that this matter be referred to the cooperating group appointed under item G-1186.

G-1195 PLACE AND DATE OF THE NEXT MEETING

(a) of the Board of Governors.

RESOLVED That the place be Toronto and that the time be in the early " spring, the exact date to be determined by the Executive Committee.

"I. Faciltad to receive the repair from Tr. Foreh of the Fritish members of the Borrd of Fovenors denorming Ir. Hedrkin's Memorial In Berry W

"2. Resolved to approve the first suggestion of thet - Jaoger regarding the use of this fund, namely to use about fifty pounds annually for special loctures on intermetional peace.

. : "5. In approving the second suggestion we move to use ten pounds annually for Resuys, Oral contost; and publications to promote the .ecase bloom bme ynifeel boog femiltenteint

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"4. Under the suggestion 3 we more to use the ecoundated fund to anidavidius odd tot beends gidewollow a vol medi ald rebru internetional good will and world peace such a fellowship to be granted to our own students, graduates or staff members.

"5. Resolved to use a part of this fund to establish a special library in mesory of Fr. Heigkin of the liberature of world peace and internetional good will.

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After a review of this material the Board of Governors adopted the fol-

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RESOLVED (a) that the Beard of Governors give general approval to the proposals of the British members of the Beard of Governors and of the Ecoutine Committee of the Board of Pirectors concerne ing the use of the Hedgkin Memorial Fund as sutlined above; 1 . 1 .

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(b) that attention of the British members of the Poard of Governors be called, hewever, to the fact that at the present time the income from the securities in which the Hodgkin Momental Fund is invested yield only about 32% or approximately US1350 per year, and that aimee this amount may be somewhat and ther than the British mombers and the Diroctors may have had in mind in making the above proposals, opportunity should be afforded for tham to make readjustments in these proposals if

(c) that further action with reference to the matter be left in the mands of the Executive Committee, with pumpr.

2-1194 FREDRY OF THE ROARD OF GOVERNORS TO THE COOPERATING BOLRDS

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(a) of the Monré of Sovernore.

RESOLVED That the piece be Torente and that the time be in the early evidence of a determined by the Executive by the Executive

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(b) of the Executive Committee.

RESOLVED that the place be New York and that the date be sometime in January, and that final arrangements be left with the Chairman and Secretary of the Board.

G-1198 ELECTION OF OFFICERS - APPOINTMENT OF COMMITTEES

The Committee on Nominations presented its report and recommendations. The Board took the following actions:-

1. Officers.

RESOLVED, to elect the following as the officers of the Board of Governors for the ensuing year:-

Honorary Chairman	Rev. James Endicott, D.D.
Chairman	
Vice Chairmen	Sir Michael Sadler, LL.D.
	Rev. Frank T. Cartwright, M.A.,
Secretaries	Rev. Frank Anderson, M.A., D.D.
	Mr. H. T. Silcock, M.A.
Assistant Secretary	B. A. Garside, L.H.D.
Treasurer	Rev. J. R. Edwards, D.D.
Assistant Treasurer	Mr. C. A. Evans
Second Assist. Treasurer	B. A. Garside, L.H.D.
Third ""	Rev. G. F. Sutherland, D.D.
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2. Executive Committee

RESOLVED, to appoint the following as members of the Executive Committee for the ensuing year:-

Dr. Endicott Dr. Anderson Mr. Silcock Dr. Edwards Mr. Cartwright Miss Wood Fr. Decker

with the understanding that the Executive Committee is empowered to appoint an alternate to serve in place of Mr. Silcock at meetings which Mr. Silcock is unable to attend.

3. Coopted Members

RESOLVED, to elect the following as coopted members of the Board of Governors in the class of 1938:-

Dr. George B. Huntington Dr. Alton Miller

4. Finance Committee and Committee on Budget

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RESOLVED, to appoint the following as members of the Committee on Finance, Property, and Investment, and also as members of the Committee on Budget, for the ensuing year:-

Dr.	Huntington,	Chairman	Dr.	Edwards	
	Cartwright		Mr.	O. R. Judd	
	Endicott		Mr.	Evans	

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(b) of the Executive Committee.

ATTOLYHE that the place be Now York and that the date be sometime in January, and that final arrangements be left with the Chairman and Secretary of the Board.

2-1198 CLECTION OF OFFICERS - APPOINTMENT OF CONSTITUES

The Co-Mites on Mominations presented its report and recommendations. The Foard took the following rotions:-

1. <u>Drricers</u>.

RESOLVED, to elect the following as the officers of the Board of Governors for the ensuing verter-

Honorary Chairman	Gill .tref , elievel' dgesot rit
numit and	Ner. James Ridicolt, D.C.
Vise Chejamen	Sir Mahael Sodier, 11.D.
	Rer. Prenk 7. Corbwright, Net.
Secretaries	Rer. Frenk anderson, Mains, Del.
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Assistant Secreta	S. A. Carraldo, Carrado, A. A.
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Second Assist, Ir	Re. A. Garsido, LillaDe
11 · · · · · · · · · · · · · · · · · ·	Person R. Subherland. D.D.

2. Executive Committee

RESOLVEL, to appoint the following as members of the Executive Committee for the ensuing rear-

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with the understanding that the Executive Committee 1s empowered to appoint an elternate to serve in place of Mrs. Silcock at meetings which fire Silcock is unable to attend.

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RESELVER, to elsot the following as coepted members of the Woard of Sec.

fr. George 7. Nuntington ir. Alton Miller

4. Finance Committee and Committee on Budget

ASSOLVEL, to appoint the following as members of the Committee on Finance, Property, and Investment, and also as members of the Committee on Eudget, for the ensuing year; -

> Dr. Hunkington, Cheirman Dr. Edwards Mr. Carberight Hr. D. C. Judd Dr. Endloott Hr. Brans

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5. Committee on Policy

RESOLVED, to re-constitute the Committee on Policy as follows :-

Dr. Endicott, Convenor Sir Joseph Flavelle Sir Michael Sadler Professor Robins

Chancellor Wallace Mrs. Baker Mr. Cartwright

Committee on Nominations 6.

RESOLVED (a) To appoint the following to serve as a Committee on Nominations for the ensuing year :-

> Dr. Miller Mr. Cartwright, Convenor Mrs. C. H. Sears Dr. Arnun Miss Wood

(b) To request this committee to perform the following functions :- (i) To explore the possibility of securing outstanding laymen to serve as the Chairman and as the Treasurer of the Board of Governors. (ii) To seek additional coopted members of the Board of Governors particularly laymen, giving special attention to securing a larger proportion of women and also of younger members.

G-1197 CONTRACTUAL STATEMENT

Dr. Garside presented to the Board the contractual statement as between the Board of Governors and the Board of Directors, designed to define the terms of the agreements to be entered into between these two Boards in connection with changes involved as a result of the Registration with the Chinese Government. This document had been received from the field, signed by the Chairman, Vice-Chairman, Treasurer and Secretary of the Board of Directors.

The matter was discussed, but it was felt that the document should be subjected to a close scrutiny with a view to determining whether it is fully in accord with the revised Constitution referred to in the Board of Governors Minute G-918.

RESOLVED, that the document be referred to the Executive Committee and that they be asked to take legal advice upon the subject, if necossary.

G-1196 VOTES OF THANKS

RESOLVED that the warmest thanks of the Board be accorded to the President and Governing body of Crozer Theological Seminary for so kindly entertaining the Board and providing such ideal facilities for its meetings; also to the members of the staff and their families who had so hospitably entertained members of the Board in their homes.

The meeting closed with prayer and the benediction at 4:30 P.M.

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Office of the Secretary 26 Grosvenor Street London, Ontario, Canada MP

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S. Committee on Policy

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- Tr. Badicott, Convenor Sir Joseph Flavelle Sir Flavelle Rir Flavel Sadler Prefessor Robins
 - 6. Compittee on Marinetians
- - Mr. Carboright, Convenor Dr. Miller Dr. Arnor Mis. C. M. Seers Mis. Wood
- (b) To recuest this committee to perform the following functions:- (1) To explore the possibility of securing outstanding lawmen to serve as the Chairman and as the Treasurer of the Board of Governors.
 - (ii) To soak additional coopted members of the Board of Covernors particularly lavaem, giving special atteation to scouring a larger proportion of women and also of younger members.

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LIZOLVED, that the document be referred to the Executive domnittee

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The modiling closed with prever and the Nonedlotion of 4:30 P.M.

Office of the Secretary 26 Greavener Street Landon, Onteris, Canda

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Appendix A.

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ANALYSIS OF ENDOWMENT RESERVE FUND ON DEPOSIT IN SHANGHAI

as of September 9, 1935

(all amounts Shanghai local currency)

			Interest	
	Date Deposited	Principal	Accrued	Total
1.	Deposits with Raven Trust Comp (now in receivership)	any		
	May 20, 1934 June 12, Dec. 16, 1934 October 20, 1934	\$ 1,500.00 30,000.00 6,174.58	\$ 580.40 4,406.67	\$ 2,080.40 34,406.67 <u>6,174.58</u>
		\$37,674.58	\$4,987.07	\$42,661.65
2.	Underwriters Savings Bank			
	May 6, 1935 December 18, 1934	\$ 4,000.00 20,000.00	\$1,037.56 <u>1,200.00</u>	\$ 5,037.56 21,200.00 \$26,237.56
		\$24,000.00	\$2,237.56	\$20,237.90
3.	Chartered Bank of India, Austr	calia and China	•	
	August 8, 1935	\$47,683.38	\$2,316.62	\$50,000.00
4.	Summary			•
	Funds in Receivership Liquid Funds	\$37,674.50 71,683.38	\$4,987.07 4,554.18	\$42,661.65 76,237.56

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· IAHOMARE VI TIEOTHOLLO as of September 9, 1935 (all amounts Shapphai local currency) Jeevetal Date Deposited Total LeurooA. Principal 1 ... * **** 1. Deposits with Eaven Trust Company (new in receiverably) May 20, 1934 04.080.5 # *\$ 1,500.00 June 12, Dec. 16, 1934 October 20, 1934 30,000.00 6,174.58 34,406+67 H, 406.67 inter tord and the state of the \$37,674.58 70.788,40 842,561,65 ۴. 2. Underwriters Savings Bank \$1,037.56 \$ 4,000.00 December 18, 1934 00.000,0S 00.005.1 \$2,257.56 \$26,237.56 . 5. Chartered Fank of India, Australie and Chine 85,583,748 · \$37,674,50 71,683,38 4,554,18 ibauta Funda

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THE REPORT OF THE WOMAN'S COLLEGE

Although the West China Union University of which our Woman's College is a unit, is now registered with the government, and must obey government regulations with regard to religious teaching, the first afternmon of the Fall term, was set aside for a Retreat for Faculty members, Chinese and Western. It was most significant that our President, Dr. Dsang, and many of his staff should thus publicly declare their conviction that only in God's strength can we go forward.

At the W oman's College the year opened with an enrollment of 108, an increase of exactly 100 in ten years. The old Dormitory is filled to capacity; the new building is still roomy but soon the second wing will be needed.

Medicine still claims the lion's share - 32; Dentistry has 16; Arts 23; Science 17; Pharmacy 6; Education 12. Next June we hope to graduate nine, including two doctors. Three years ago we graduated our first doctor; last year our first pharmacists. In 1936 two girls will be full-fledged dentists. At the students' physical examination conducted by the University medical staff, these two girls, spick-and-span and efficient, had charge of a chair in the dental department. And the Woman's College has just passed its tenth birthday:

One of the outstanding events of the Fall term was Dr. Eddy's visit and his challenge to the youth of China. Especially vivid in my memory is a gathering of students in Hart College chapel after the larger meeting had been dismissed. There in an atmosphere of intense earnestness and deepest reverence Dr. Eddy put the question, "What will You do with your life?" and pleaded for full surrender to Christ.

The Student Christian Movement is gaining ground with a well-planned programme of study and service. Just now plans are under way for a Spring conference to be followed by the sending of teams to nearby cities.

It is humanly impossible to report the Woman's College in 400 words; what I need is a moving-picture machine, to show for instance, our Christmas celebration when about 20 of our graduates came home, some bringing their babies; our candle-lighting ceremony and the long procession that starry night, every candle burning bravely. Each girl's taper is lit from the one symbolizing Christ, the Light of the World.

Reports of Communist activity in S_z echwan are a bit disquieting these days, but our College girls are showing a steadiness and poise that can come only from the knowledge that God is their refuge and their strength.

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B. Louise Foster

MP

APPENDIX C'

THE REPORT OF THE WOMAN'S HOME COMMITTEE

The annual report of the Woman's College of West China Union University prepared by Miss Louise Foster, Dean of the College, has already been sent to the Secretary, Rev. Frank Anderson.

We wish also to report the activities of the Woman's Home Committee. The Secretary has kept in close touch with the Field Committee and has transmitted all information received from the College to the other members of the Home Committee.

The Home Committee has given very careful consideration to various matters; in particular the request from the field that the three cooperating Boards look into the possibilities of providing a scholarship for some young woman to study in the United States or Canada for the purpose of fitting her to fill a position on the College faculty. While final action has not yet been taken by all three Boards, present indications are that this request will receive favorable consideration.

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Respectfully submitted,

Frances K. Burr, Secretary Woman's Home Committee.

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The annual report of the Woman's College of West China University or propered by Mids Louise Poster, Tean of the College, Mas already been sand to the Sectory, Rove Fruit Anderson.

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Respectfully submitted.

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Francos K. Surt, Socratary Voman's Hemo Committee.

Union University

CHENGTU, Szechwan

July, 1936

West China

To the Board of Governors :-

Dear Friends:

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You will, I know, be both interested and anxious to hear something about the University and its environment during the past year and a half. Many interesting things have happened during the period and there have been many problems.

During the gring of 1935 the Communistic troubles developed seriously; the cause no doubt was the failure of military and government officials in fulfilling their duties. People in Chengtu were worried about the coming of the Communists and at one time the University pretty nearly had to close. You may have heard that Government officials sent tw o letters requesting me to urge foreign faculty members to leave Chengtu as soon as possible, so as to avoid anything serious happening to them. However, most of usfelt that the situation was not so serious as to make it necessary for them to leave. I took Dr. Beech, representing the American, and Dr. Sparling the British members, to call on the Provincial Government officials and discuss the matter. As a result we were able to complete the year's classes and examinations. We had an interesting programme for Commencement Day, which proved to be a most significant occasion. Both Generalissimo and Madame Chiang addressed the students; they spoke very well of the University. One remark made by the Gen-eralissime was particularly interesting. He said: "Since I came to the Western part of China, I have never seen such clean and orderly conditions, nor heard such sweet music as I see and hear this morning." He also spoke very highly of the Musoum and the Medical and Dontal work. Madame Chiang was particularly appreciative because she was ill when she arrived in Szechwan and needed the care of some of our faculty members. Mr. Dickinson also helped her a great deal with his agricultural products, such as milk, fruit and vogetables. Thus she gained a fine impression of our work and usefulnoss, and was vory surprised that our cash budget was so small. We were very glad to make such good contacts with thom.

With the help of the Central Government forces, the political situation in Szochwan has been greatly improved since last year. The areas under the war lords have been abolished and the Central Government has taken control. Public financial matters have been contralised under one Provincial Government, closely supervised and inspected by the Contral Government. All budgets for taxes have to be approved by the Contral Government. No longer are officials and military generals allowed to impose taxes outside the budget. This is a great relief to the people. Appointment of all officials is under the control of the Contral Government, and most of the magistrates have to be specially trained before they are appointed to office. The Contral Government has started a campaign for public education in the cities, smaller towns and rural districts. In every family at least one man must receive two months: special training. In this way their physical condition is improved, and they receive a cortain amount of citizenship training. The New Life Movement, which was started and carried on by the Generalissimo, has spread throughout this Province; it has holped a great deal to change the old undesirable habits of the people to more modern ways of life. Both on the street and in schools young poople, especially, live a much more simple and healthy kind of life, and are more onorgotic in their work.

The Contral Government is very interested in the improvement of communications; motor reads have been built during the past couple of years throughout the province. There are now main reads from Chengtu to Sian, Shensi, and from Chengtu, to Kweichow. A new read from Chengtu to Changsha, Honan, is projected and will be built before long. There are regular air services between Chengtu and Peiping,

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CHIMPERS & CONSTRAINTS

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You will, I know, be both interested and anglous to hear searching about the University and Tos environment during the past year and a heaf. Many Interesting thinks have happened during the period and there have been cary problem.

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Nanking, Shanghai, and Yunnan. The projected railway from Chongtu to Chungking is now under construction, and it is hoped will be completed within four years. As a result of all these improvements Szechwan and Chengtu have become much more interesting and important conters of China. It is a great convenience for visitors from the coast, of whom we have had a great many this year. They can take early breakfast in Shanghai, Nanking, or Peiping, and arrivo in Chengtu for suppor the same day, whereas formerly the journey would have taken them at least two months. Almost every visitor to Chengtu city comes to see our University. During the year we have had quite a few outstanding visitors, including Dr. James Yon and Dr. C. C. Chon of the Tinghsion Rural Experiment; President Chang Po-lin and Dr. Ho Tion-lu of Nankai University; Dr. Roger Greene and Dr. Senn Hong-fen representing the China Foundation; Dr. Chu Chia-hua, Chairman of the Board of Trustees of the British Boxer Indemnity Fund; Dr. E. H. Humo from the Rockofeller Foundation, and Dr. Stampor, League of Nations adviser to the National Health Administration, Nanking. It is very oncouraging that almost all our visitors have gained a very good impression of the University both as regards the beauty of the campus and the work being done. We ourselves feel, however, that we have not done all we would like.

Last torm a fine wireless station was built by the Central Government, adjoining our campus. From it messages can be broadcast to all parts of the world. During the experimental stage they invited some of our faculty members to broadcast some musical items. It is an amazing thing for people as far away as Shanghai or Peiping to hear directly the music and voices of their friends in Chengtu. We have been told that when the station is opened officially our faculty members and students will be invited to give lectures on special subjects, and of course we will be glad to help in this way. It will be good publicity too.

For the location of this wireless station the National Government requested a certain piece of land belonging to the University, and a sort of gentlemen's agreement was made that they would pay the cost of the land they occupied or exchange it for another piece of land. Unfortunately the magistrate who represented the local Government at that time was changed, and the new magistrate does not want to take the responsibility. We are taking this matter up with the Provincial Government, and we hope in the near future it can be settled without much difficulty.

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MP

The Chinese Government has done its best to improve internal affairs, and it is too bad that the Japanese Government should choese this particular memont for aggression. Practically all northern China, especially Tientsin and Peiping, is under Japanese influence, and in consequence there is much opposition and bad feeling against the Japanese military government. Recently another unfortunate event has been the combining of Kwangtung and Kwangsi in expressing their dissatisfaction in regard to the policy of the Central Government towards Japan, and desiring to force them to fight immediately. Of course we all realise that China is not prepared and it isnot wise to declare war if there is some other way **out**. We hear that small skirmishes have taken place, but we believe they will be settled soon, because there is not one single Chinese citizen in favour of such interior strife, while the nation is going through a very critical stage. During these past two or three years people have shown confidence in the Central Government under the leadership of Goneralissimo Chiang, so we all feel very encouraged about the future of China.

In spite of all the changes and political disturbances, the West China Union University has been going on very nicely. Last year we had 385 students, of whom about one-third were women. This year the enrolment is a little less, and for a very simple reason. On the one hand some of the families from which the students come are suffering from great financial depression, because most of the rural districts have been either destroyed or badly affected by the Communist troubles, and on the other they are very heavily taxed for the military campaign against the Communists. The reputation of this institution has been spreading widely beyond Szechwan Province, and during these two years we have had students also from Yunnan,

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Prosident Dsang's Report 1935-36

Kwoichow, Shansi, Kwangsi, Fukien, Kiangsu, Shantung, Kansu, Hupoh, Chekiang, Hopei, Liaolin (Manchuria), Korea, Java, Russia, and America. The number of graduates has been increasing year by year. Last year we had 42, while thisyear there were 58, including 20 girls. Among these was one Russian who graduated in Dentistry, and one American who graduated in Medicine. This is the largest graduating class we have over had, and the largest number of girls. We are very pleased that our students show such a fine cooperative spirit. Of course we always try to keep the parental attitude towards our students, so that they may feel they are really members of the big family. Just because of such a corporate, family spirit we can cultivate among our students and faculty loyalty and devotion to this institution. Under the influence of the New Life Movement and the strict discipline ordered by the Government, student life is comparatively more simple than formerly; they are more industrious and take their studies more soriously.

During these past two years the Government has sent us orders that all students from Communist Areas must be exempted from tuition and other fees, because most of their families have been destroyed. For financial reasons we cannot do this, so each term when such students come to me, I explain very clearly our financial difficulties, and point out the sacrificial spirit shown by donors, mission boards and faculty mombers, and that in spite of all these difficulties we do our best to keep up the educational standards of the University and to make the campus as comfortable as possible for them. They appreciate our difficulties as well as our sacrificial spirit, and do not press hardly for exomption as do students of other Universities, which shows the interest which students take in this institution. Both faculty and students realise that it does not belong to any one individual or small group, but is established for the benefit of the younger generation and for the extension of the Kingdom of God in China. We have invited quite a few parttime teachers from the Government University to teach certain courses. Though the romunoration is just about half what they could got from a Government institution, yet they enjoy working with our students in a spirit of loyal cooperation.

The students are keenly interested in extra-curricular activities, espocially in the way of public service. Not long ago, on their own initiative, they started a campaign for repairing the read from the city gates to the University . about half a mile - which has been very muddy and misorable for years. With the help of a fow faculty mombors they cooperated with all the schools in this area, from university to primary grade, each school being responsible for a soction of the read. They were very busy with their studies, so for two or three weeks they worked happily together in the early mornings, digging out pebbles and sand from the ditches, collocting cindors and clay, and then repairing the surface of the road, finally rolling it with stone rollers. From the enclosed pictures you can see their interest and enthusiasm in undertaking this piece of service. Some of our students are cooporating with middle school students in levelling some ground and furnishing a playground for street children. Modical and Dontal students are uneasy because so many poor people in the neighborhood suffer from all sorts of diseases, so they have started a campaign to provido simplo modicines and supplies for a disponsary which they hold two or three times each week in a temple they have borrowed from the local authorities. About once a month some of our Medical and Dental students have been going out with Dr. Crawford (head of the Department of Public Health) in the ambulance to carry simple modicines to certain rural districts, where they have opened half-day disponsaries for the very poor. Reports of their visits are very interesting and the people seem quite appreciative. Art students have been making a social survey of the neighborhood, and they are now trying to discover what they can do to improve the conditions of the poor people. Students in the Department of Education are building up a capital sum from which they may make leans, without interest, to poor people who need help to make a start in business. This is a very valuable piece of service in a place like Chengtu, where the average annual interest on leans is at least twenty percent. On the campus students have been conducting a night

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President Dsang's Report 1935-36

school five evenings a week for servants, street children and women. They use the Thousand Character books to teach them to read and write, teach them the use of the abacus and give simple lessons concerning civics, public health and so forth. Under the Department of Education there is a day school for poor children who cannot afford to go to regular schools. An important piece of service undertaken by the Department of Public Health is the weekly Baby Welfare Clinic on Friday afternoons. The Student Christian Movement has started some mass education work; certain of their members go at weekends to a village three or four miles from the campus and open a school for the people. There is quite a tendency nowadays for young people to find some such way of expressing their ideals of social service, and indeed, the Government recognizes such service as an integral part of education.

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During the winter and summer vacations we run short conferences for students from the University and its affiliated Middle Schools. This June a week's conference was held in a temple about 60 li from the campus. The students, both boys and girls, worked heartily and well. Besides devotional services and discussion groups on the various social problems, they went out each afternoon to visit the families in nearby villages, and to speak in the streets, giving simple talks on farming, cure of diseases, public health matters, baby welfare, and religious subjects. I was at this conference for a short while and felt it to be one of the most effective ways of training students in the Christian way of service and love.

You will be interested to hear about the Government Order concerning military training. The University has had to face two big difficulties in this connection. On the one hand the Government has ordered military training as an ossontial requirement for graduation, and on the other hand, as Christians we feel the military purpose ought not to be encouraged. After long discussions between representatives of the Friends Mission and the University officials, and nogotiations with the Provincial and Contral Governments, we finally appealed to the Generalissimo, through the help of Dr. Beech. The Generalissimo was very kind and sympathetic with our difficultios, and he finally ordered the Board of Education and Head of the Military Training Bureau in Nanking to make our institution an exception. After discussing the matter with the local Government, we have discovered that five-sixths of the military training programme is concerned with physical and citizonship training, and only ono-sixth with military affairs. We have therefore arranged for our students to take the physical and civic training horo, and the Government has offered them the remainder of the programme at their military camp, which is hold each summer. So far as we know we are the only institution which has been granted such exemption. We desire to thank all the friends who have helped us through this unhappy and difficult question. We are glad to report that the results of the physical and civic training have been vory good. The students are healthier, more orderly and disciplined, and their manners are much better. Our only difficulty is that we have to pay the drill teachers and for cortain books needed by the students. The total cost is approximately \$1,700, and for this there is no provision in our budget. This is one of the reasons for this year's deficit of about \$5,800,

Because of political difficulties we were not able to hold the annual meeting of the Beard of Directors in 1935. This year it was hold on February 28th and 29th, and I want to comment upon a few of the decisions then made. In order to get more influential people to help the University, the Directors voted to invite cortain distinguished people to become honorary members of the Beard. We decided to celebrate the 25th Anniversary of the University this year, and the date has been fixed by the Executive - some time during the

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national holiday of the Double Tenth. The celebrations will be followed by a financial campaign for an endowment fund of \$200,000 to be used for the establishment of chairs and scholarships, and to relieve the general budget of the University. We feel it is not fair to pess the Board of Governors and Mission Boards for increased budget contributions at the present time. There is an urgent need for residences for Chinese faculty members, and for student dormitories. However, at the present moment the Directors are only asking the Board of Directors to help them to the extent of approximately Gold \$1,000 for the expenses of the anniversary celebrations and the financial campaign. You will have heard about this directly from the secretary of the Board of Directors. To help forward the campaign a special booklet is to be issued, containing a brief history of the university, a general statement of the university.

In connection with the University Hospital project, with the backing of Generalissimo Chiang, we have approached the China Foundation for \$50,000 for equipment, and the British Boxer Indemnity Fund Trustees for \$150,000 for building expenses. The China Foundation has granted \$25,000 for equipment and the British Boxer Indemnity Fund Trustees \$75,000 for building expenses, spread over a period of three years.

In May Dr. Morse attended a national conference of the Deans of Medical Schools held in Nanking by the Central Government. He gained fine impressions from that conference. One of the questions discussed concerns us rather seriously. The Government wants to cut down the medical course from seven years to six, and an official Order to this effect has just reached us. We will probably have to find some way to condense our modical and dental courses into six years, including entrance year, and if possible make some special arrangement for an extra year of preparatory study in science.

According to impressions gained by Dr. Hume and Dr. Morse it seems likely that as a result of their present favorable attitude towards our medical and dental work, in the near future the Government will cooperate with our College of Medicine and Dentistry in the training of dectors, dentists and nurses for Public Health work. If we can work out a programme which is satisfactory to them, then the Government may give us some financial assistance. Their general idea is to establish a hospital in each hsien, related to a central hospital in such places as Chengtu and Chungking. Dispensary-clinics are to be opened in the towns and villages, and nurses will be appointed to visit the rural districts. We shall be interested to hear what the Governors think of such a cooperative scheme.

In association with departments of Agriculture, Social Science, Education, the Department of Public Health has drawn up a scheme for social service, and Dr. Crawford will be presenting the details to you. Such a plan is of great importance at the present time both to the people needing such service, and as a piece of practical work for our students. Our budget, unfortunately, cannot cover the expenses of such a scheme, so we hope some special funds may be secured for the purpose.

In order to meet the domands of the times, the Department of Chemistry has been conducting a special course in Dyeing, the expenses of which have been mot by a special grant from the Ministry of Education. This course is for students of high school standing; the first year is devoted to class work, and the second to practical laboratory work. Twenty-seven students have registered, and under the leadership of Mr. Sewell, and with the help of Mr. Gow

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president haliding of and hereis Touth. Our establishing will be followed by a financial compaign for an andomner fund of \$200,000 to be used for the establithness of chairs and cobolarables, and to relieve the general polyet of the barrersity. So feel it is not fair to pass the Sourd of Governors and Mission for the for increased bakes contributions of the present time. There is an unreat mode for realdances for Chinese frontly nombers, and for student down tories, Herver, at the present anomality nombers, and for student down tories, thereers to help them to the extent of a present time. There is a supercore to help them to the extent of approximators are doing all 0.00 for the of threators to help them to the extent of approximately fold \$1,000 for the supercore to help them to the extent of approximation of the Herdely 100 for the outpeaces of the contrators are also and the formation of the bord have been there any approximate the acceptory of the Herdely and the board about the sampling a special tookie to be instant of a directors. To help former differenties and she contrators are and the sentences to help former of the many approximate the acceptory of the board of the board to help former of the sampling a special tookies to be instant of the acceptors.

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and Mr. Spooner, a good start has been made. If more help can be secured from the Government, or elsewhere, we would like to offer an associated course in Tanning. Projects of this nature are very popular, but the University is quite unable to assume financial obligation for them, nor have we the staff to meet all such demands.

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In order to standardize and supervise generally the extension work of the University, a special committee has been appointed by the General Faculty. The heads of the departments concerned with agriculture, public health and dyeing projects are ex officio members of that committee. There is a great opportunity for constructive work in Szechwan just now. We can train pharmacists to utilize native durgs - about two-thirds of the Chinese drugs are found in this province. Through our agricultural course we can help to improve farming conditions, while such courses as Dyeing and Tanning can demonstrate the best methods of using raw materials of the province, such as wool, silk, linen and so forth. It is possible that the Government may wish to have these practical courses run under their auspices some time in the future.

The Central Government is checking up on all educational institutions, both private and public, with the intention of supporting those which show a good record of work, and closing those which fail to come up to standard. Fortunately our institution is counted as one of those worthy of such support, and from the Central Government we received \$20,000 in 1934/35, \$18,500 in 1935/36, and during 1936/37 we expect to receive \$23,000. Last year the Provincial Government also granted us \$2,000 to show their goodwill and appreciation of our work. Actually such grants do not relieve the general University budget, for in order to secure their continuence we have to keep up to the standards required by the Government, and also such grants must be used for the objects to which they have been specifically designated. I always joke with the Departments concerned because the Central office of the University receives no help from these grants; instead it is put to additional expense for the clerical help and postage involved in centing in detailed applications and reports.

One of our main difficulties is the instability of the missionary staff, for every year there are some going on furlough, some are delayed at home for financial and family reasons, whilst others are transferred to different mission centres. The vacancies caused in this way are extremely difficult to fill. The cost of finding such substitutes is largely responsible for the deficit on this year's accounts, of approximately \$5,800. For the same reason we may have a deficit on the 1936/37 account up to \$12,000. For instance, since Miss Brethorst, Mr. Newmann and Mr. Larkin returned to the West, their missions have not appointed any one to take their place, and when Mr. Hemer Brown returned from furlough the U.C.C.M. transferred him to other work. During Dr. Kilborn's absence we have had to employ Dr. Pen, and next year we shall have to engage a Mr. Lan from Peiping to act during Dr. Collier's absence. In addition, there is the problem of the higher cost of living, the increased price of bocks and apparatus, etc. so that the University is in a critical financial position. One way out, but not an ideal one, is to overload our teaching staff, both foreign and Chinese, and through force of circumstances we are often driven to this.

For some time we have felt that we must improve the salary status of our Chinese staff members, but as yet it has been quite impossible to do anything. In the transition to a new system of paper money, the value of the dollar has been depreciated by almost one-third. Since Government troops have been in the Province, the cost of living has risen considerably. Recently visitors from Shanghai have said that the cost of living is far higher in Chengtu than in VC

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Shanghai, but just how true this is we do not know. However, during the past year or two living costs have risen by at least one-third. In view of this, it is very encouraging to see how our Chinese faculty members have appreciated the situation and co-operated quietly, without constantly pressing for increased salary. But before long, in the face of these very material difficulties, their interest and enthusiasm may flag. We therefore hope the results of the projected campaign for \$200,000 will enable us to do something for them.

Recently the Cabinet and the Board of Directors have been exploring the possibility of adopting group insurance for our faculty members. Since there is very little likelihood of our being able to increase their salaries, such a scheme would be a real relief to them. We might get them to set aside a certain amount each month to which the University might add up to one-half or one-third. For instance, a clerk who earns \$20 a month could probably set aside \$2 each month, and the University might add \$1. This would mean eventually a life insurance policy of about \$1,000. Such a scheme would probably cost the University about \$1,000 a year to insure thirty to forty staff members. I have talked it over with several people, and we consider it to be an economical and worth-while proposition. It would demonstrate our sympathy and willingness to help our staff members, and be a great comfort to them to know that if anything happened to them, their families would not be too badly hit. I hope the Board of Governors will consider this matter seriously.

It is very difficult for me to give a satisfactory account of my own achievements since my return from America, for I have always been in a state of rush and confusion, largely because my office has to be a kind of clearing house for administration, establishing relationships with Government officials, entertaining visitors, dealing with problems raised by staff and students, as well as a large and varied correspondence, both Chinese and foreign. I never seem able to keep up-to-date with my foreign correspondence, and as President, I must apologise for not having made a report to the Board of Governors for nearly two years. Fortunately you will have learned from other friends how things have been going here.

Now I want to express my deep appreciation andhearty thanks to the Governors for their help in securing Miss Robertson's services - services which we have needed for many years. With her help I will be able to keep up my correspondence, and I hope that our machinery will run more smoothly. Certain other of our offices are also benefitting from her help. I cannot express what it means to have such a person as Miss Robertson, mature, experienced in office work, and friendly to both Chinese and foreigners. She may be quite a help later on with activities other than office work; however we will be careful not to overburden her and injure her health.

Because of the present shortage of staff we are facing a problem in regard to student discipline. Normally responsibility for this is divided among the different mission colleges. I think it is a good idea to divide the students in this way, so that their college principals may not only supervise their discipline, but the students may have the benefit of their personal influence. Unfortunately full-time teachers have to take charge of the dormitories, and this means that they have very little time and energy to devote to student guidance. In consequence, though the discipline in the colleges is not very bad. it is not as good as it might be. There are difficulties of language, psychology, customs and so forth. We are anxious to cultivate the college spirit, and the ideal way it seems to me is for each mission to find someone who can give at

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least half-time to the duties of a college principal, and perhaps to appoint some good Chinese teacher to stay in the dormitory with the students, as a kind of adviser. If only we could free our teachers from some of their duties, more of their homes might be open for frequent personal and social contacts with students. Such contacts are, I believe, more important than formal and official discipline. If something is not done about this I do not think the contribution of the University to the life of young China will be entirely satisfactory. A Christian University has a unique contribution which a secular institution cannot make, through the influence of its Christian personnel.

The alumni associations both in Chengtu and other cities seem loyal and cordial towards their alma mater. Perhaps the former misunderstanding between alumni members and the University has been cast away, for they certainly appreciate both our difficulties and our progress more than they have ever done before. We hope that in the future they will be able to give us some financial backing, for more and more of them are going out to good Government and other positions.

A new venture during the past year has been the exchange of professors between Yenching University and ourselves. Yenching sent Dr. Porter to us for about three months last year, and he created a very good impression among both students and faculty. He is a scholar and a fine Christian gentleman. In return, this year we sent Dr. and Mrs. Phelps to Yenching. Reports from Dr. Stuart and Dr. Porter show what a fine impression the Phelps made upon Yenching. Such links between our two institutions are very valuable, and later we hope to repeat the experiment.

In former years when we had fewer graduates there was no difficulty in placing them, but this year we are not finding it easy to place them all. Several who graduated in Arts, Medicine and Dentistry will be entering Government service. In future we plan to give our students training more in line with the demands of the times, so that they may enter different types of jobs immediately on graduation. Recently the Central Government has organised an Employment Bureau in Nanking for college graduates, and associated with it a special training course lasting one year, to fit them to enter varying types of service.

Another problem which may affect us in the near future is that in view of the bankruptey which exists in certain rural districts Government institutuions in Szechwan have lowered their tuition fees to \$24. a year, and set aside \$6,000 for special scholarships of \$100 each, available for these who have reached a sufficiently high standard in their school work - at least 70%. Our tuition fees average \$60 a year, and very few scholarships are available. Recently the Government sont us an order to establish scholarships of from \$150 to \$250 for at least one-fifth of our student body, but of course we are quite unable to do this. In consequence it will be more difficult for us to attract students, apart from these who have already made up their minds to come here for some special study. It is far more important to have quality rather than quantity, so w e are not worrying unduly. The Board of Directors has decided to include scholarships as one of the main items of the financial campaign.

In order to most the domands of the times and the newer tendencies in education, there was a general feeling among our faculty members last term that the University should reconsider its purpose, aims, organisation, etc. The General Faculty, therefore, appointed a special committee consisting of three Chinese and three foreigners from among the younger members of the staff (I, as President, am a member ex officie) to make a thereagh study of all aspects of the university's work and organisation. They have met once a week through the term

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and worked very hard. Their findings are very interesting, and some of the facts revealed are quite new to me. During the vacation they are working on the report, which they hope to publish before the end of the summer. So as to avoid a merely subjective point of view, the Committee, with the approval of the Cabinet and Faculty, has decided to invite some outstanding educators to advise with them. Dr. Francis Wei of Central China College has been invited to act as honorary chairman of the Committee and Dr. Hume as general adviser. We expect to have them both here about the time of our 25th anniversary celebrations. The idea is that under their guidance, the Committee will study the present situation, analyse and classify the outstanding problems, and then make constructive recommendations for their solution to the Board of Directors and Board of Governors.

I want to thank the Board of Governors for securing the endowment Fund in memory of Dr. Hodgkin. You will have heard that the Directors appointed a special committee to take charge of this Fund and plan for its use in accordance with the general principles already approved by the Board of Governors. Under the Hodgkin, Memorial Fund lectureship scheme, Dr. Francis Wei has accepted an invitation to give the first series of lectures on International Peace while he is here in the fall.

A full report of the Harvard-Yenching Fund Committee has already been mailed to Dr. Elisseeff of Harvard-Yenching Institute, and also a copy to Dr. Beech.

This year we miss many of our staff members who have gone on furlough - Dr. Beech, Dr. Sparling, Mr. Dickinson, Dr. Crawford, Dr. Williams and Mr. Walmsloy. We miss them as teachers, and we miss their fine Christian influence. We sincerely hope the mission boards and the Board of Governors will secure their carly return, refreshed in body, mind and spirit, to join with us in the battle for Christ. Meanwhile we are eagorly looking forward to the roturn of Miss Fosnot, the Kilborns, Lindsays and Petersons this fall. Their help is urgently needed. Through the holp of the Harvard-Yonching Fund we are glad to learn that Dr. Chong is to join our Chinoso Department. What Dr. Porter says of him leads us to feel he is quite an ideal person - he is a good scholar of Chinese and English and much interested in archaeological studies. The Department of Education is passing through a critical period, and so will be particularly pleased to welcome to their staff Mr. and Mrs. Chapman, daughter and 'son -in-law of Dr. Goucher. Their influence and sacrificial spirit in coming at their own charges will be highly approciated. We are most grateful to Mrs. Chapman for her generous gift of about \$10,000 for the new Goucher School building to replace the one burned down several years ago. Mrs. Chapman is vory interested in the Library, so we have already asked for her help in that connection.

I want to say a special word of deep appreciation of all the help that Dr. Beech and Dr. Sparling have given to mo. They have worked closely with mo and shared my problems and difficulties. Without their help the University could not have been brought to its present state. We hope that Dr. Sparling will return soon, full of enthusiasm for the work which he plans to do.

I hope the Board of Governors will be able to help Dr. Beech carry out all his plans. He is a man with a large vision of what the future of this University may be. Personally I feel quite lost without him. His attractive personality has been a great help in making social contacts, particularly with those of official rank. However, for the sake of the future of the University, I cannot but wish him success in all his efforts in the States for the carrying out of his schemes. There are several things we hope he will be able to do for the University

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with your help, and we hope that the Governors will be able to put some of these requests early in the programme for the financial campaign:

- 1. The completion of the clinical hospital scheme. As mentioned above, we have \$100,000 from the American and British Indemnity Funds as a start.
- 2. The securing of funds for residences for the Chinese teachers. It is not necessary to build strong foreign-style buildings, for the Chinese teachers prefer a kind of semi-foreign residence which is not expensive. This is an urgent need, as Dr. Beech knows.
- 3. The securing of funds to help us start group life insurance for our staff members. Dr. Beech is interested in this and has discussed the matter with me.
- 4. The securing of funds for simple style dormitories. We have sufficient accommodation for the present number of students, but if we are to expand in the future we must have more dormitories.

While it is very unfortunate for me that both Dr. Beech and Dr. Sparling have to be away from the University at the same time, I wish to express my deep appreciation of Mr. Robertson's fine services in the Vice-Chanceller's office. He taught me when I was a student and has been my friend for many years. With his knowledge of history and political science, and with his systematic legal mind, he is a tremendous help both in the office and in committee meetings. He is very energetic and friendly, and without his family on the field he has more time to devote to the University. In the fall we shall have Mrs. Chapman to take his place as librarian; then he will be able to assist still more with administrative affairs. With the combined efforts of Mr. Robertson and myself, we ought to be able to deal with the situation in both its Chinose and foreign aspects.

Before I close I must apologise for not having acknowledged the receipt of all the reports and minutes sent to me by Dr. Anderson and Dr. Garside. They are most interesting to read, and quite often I pass them on to some of the senior members of the staff. Such information is very important for keeping up the interest and co-operation of the staff. If there is any special information you need from us at any time, please let me know.

With groetings to the members of the Board of Governors, and thanks for their backing throughout the years,

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- 3. The completion of the eligibal hompised scheme. As mentioned ever, we have 10.000 from the american and gritten Defending Funda as a court.
- 2. For securing of funde for residences for the Chinese bunchers. It is not necessary to build strong foreign-regis buildings, for the delasts to schere pressor a kind of remi-foreign residence which is but whereise. Only is m argent wood, as in, Sooth knows.
- 3. The securities of funds to help us court group 1150 instructor for our size? menebaras. The local is interacted in this and has discussed the meters with me-
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July 8th, 1936

Dear Dr. Garside,

Thank you for your letter of May 29th.

Dr. Dsang is sending to you a report which I think you will find of special interest. I think perhaps some further comment should be made on a few of the subjects discussed by him.

Government Wireless Station.

The representatives of the Government were quite insistent in locating the wireless station on a site which required something over four English acres of University property. Dr. Beech was here at the time this site was determined. It was quite impossible to prevent University property being expropriated for this purpose. In our negotiations with the Government we have simply asked that the University be reimbursed the sum of money paid for this particular property. Up to the present no satisfactory reply has been received from the officials concerned. We are given to understand that the Chinese owners of property which was taken for the purpose of the wireless station have been paid a price which is about one-third of the original cost per acre of our property. We shall do everything we can to settle this matter with the provincial authorities, but it is quite possible that it will be necessary to refer the matter to the Central Government.

Student Fees. Scholarships.

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The amount received each year in the form of students' fees has been an important source of income for the University. A good percentage of our students have always received assistance in some form, either from the missions to which they belong or from University scholarships, or from individual missionaries who had funds at their disposal for this purpose. In recent years the amount available for the assistance of students from the missionaries is much less than formerly. At the same time because of cuts in missionaries' salaries it has been more difficult for them to continue their former assistance to students. The University also has been forced to cut down the number of its scholarships. This creates a very serious situation and will affect the attendance at the University fees, and we are forced, therefore, to consider a much more extended scholarship system, in order to make it possible for properly qualified students to get the training provided by the University.

Actions of the Board of Directors.

In my former communications I have referred to the action taken by the Executive Committee of the Board of Directors on matters referred to them by the Executive Committee of the Board of Governors. These matters are also dealt with quite fully in the minutes of the Executive Committee, which you have received.

Grants to the University.

We have received official notification from the China Foundation of the granting of \$25,000 for equipment of the University clinical hospital. We had asked for \$50,000. In response to their request we have already sent to them a

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These you for pour leater of May 29th.

The Bears is conding to you a report which I think you will that of a sec-ofal interiors. I blick periage note for flur correct mould be onde if a rea of the easy sore discussed by the. .1.1

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Dr. Garside

plan for the use of this amount. From the press we have learned that the Board of Trustees of the British Boxer Indemnity Fund have granted us \$75,000, to be paid in three annual instalments. We have not yet received official confirmation of this. We had asked for \$150,000. From the local press we learn that \$23,000 has been granted to the University by the Department of Education of the Central Government. We had asked for \$52,000 odd but anticipated a grant of the sum indicated. We have not had official confirmation of this report. Unless this money is designated to purposes other than those suggested, this \$23,000 should make it possible to balance our budget for the years 1935/36 and 1936/37.

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Salaries of Teachers.

The matter of salaries for Chinese members of staff is one which is likely to become acute. The cost of living is increasing, and at the same time the value of the paper dollar which has taken the place of silver is decreasing in terms of copper cash. The statement is even made that the salaries which are now paid in paper money are reduced by one-third. This, taken in association with the fact that our salaries have always been comparatively lower than those paid by the National University in Chengtu, will bear out the President's statement that the Chinese members of our staff have shown a spirit of cooperation during a difficult period in not pressing for higher salaries.

Group Insurance.

A committee is working on this matter and will secure whatever information is available in China. The President feels that this is an important matter, and that such a scheme would do much to prove to our staff that the University has their interests at heart.

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Yours sinceroly,

H. D. Robertson

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July Star, 1936

plan for the use of this amount. Nrom the great we have learned that the Board of Trustees of the British Boser Indemnity Fund have granted us \$75,000, to be paid in three amount instalments. We have not yet received official continuation of this. We had added for \$150,000. From the Local press we learn that \$2,000 has been granted to the University by the Department of Advoction of the Control Government. To ind asked for \$52,000 pid but anticipated a grant of the sum in disted. To have not had official confirmation of this report. Cales and momey is designated to rate official confirmation of this 195,000 should make it possible to balance our hadred for than these suggested, this \$2,000 should make it possible to balance our hadred for the set of \$100 should make it possible to balance our hadred for the set of \$100 should make it possible to balance our hadred for the set of \$100 should make it possible to balance our hadred for the set of \$100 should make it possible to balance our hadred for the set of \$100 should make it possible to balance our hadred for the set of \$100 should make it possible to balance our hadred for the set of \$100 should make it possible to balance our hadred for the set of \$100 should make it possible to balance our hadred for the set of \$100 should make it possible to balance our hadred for the set of \$100 should make it possible to balance our hadred for the set of \$100 should make it possible to balance our hadred for the set of \$100 should make it possible to balance our hadred for the set of \$100 should make it possible to balance our hadred for the set of \$100 should make it possible to balance our hadred for the set of \$100 should make it possible to balance our hadred for the set of \$100 should make it possible to balance our hadred for \$100 should make it possible to balance our hadred for \$100 should make to possible to balance our hadred for \$100 should make to possible to balance our hadred for \$100 should make to possible for \$100 should make to possible for \$100 shoul

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H. Dr. Reitertage

WEST CHINA UNION UNIVERSITY

Statistics

0				1935/36	1934/35
Total	enrolmen	t of st	udents	349	385
Number				109	108
1		student		240	277
			Friends' College	21	28
11 .		1	M. E. M. College	73 76	83
Ħ	n ti	Ħ	Hart College		90 40
	11 II	Ħ	C. M. S. College	41	40
1	n 11	Ħ	Baptist College	29	36
n	n n	11	Woman's College	109	108
n	11 11	from	Mission Schools	240	279
11	11 13		n Medicine	96 61	87
11	11 11		Dentistry	61	62
	11 11	11	Science	84	49
11	n 11	11	Arts	72	54
	11 11	11	Education	36	27 12 2
n	" gradu		Madicine	11	12
11	11 11		Dentistry	6	2
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	TI II		Arts	18	16
11			Education	8	. 9
Total	number o	f grad		58	43

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0						1935/36	1934/35
Number	of	students	from	Szechwan		320	352
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11	Ħ		11	Kweichow		4	4
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11	Π	Ħ	11	Kiangsu		1	
		N		Shantung		3	3
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	11			Hupeh		1	2
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Please Notify the Secretary of Any Errors or Omissions

MINUTES OF ANNUAL MEETING WEST CHINA BOARD OF GOVERNORS

Wednesday and Thursday, October 21st and 22nd, 1936 Victoria University, Toronto, Canada

List of Mombers

Board

1937 Date Terms Expire 1938

1939

Am. Baptist	*Emory W. Hunt#	*Henry B. Robins# *Mrs. J. C. Humphreys#	*John W. Decker#
" " Wom. Bd. Ch. Miss. Soc. Friends Ser.Coun. Mothodist	A. G. Lee# Herbert G. Wood# *Frank T. Cartwright	J. Gurney Barclay Carl Heath H. A. Chaffee	*Frank Anderson# H. T. Silcock# Bishop Welch
" Wom. Bd. United Ch.of Can. " " " " Wom.Bd.	Mrs. F. E. Baker *James Endicott#	*Newton W. Rowell#	*E. W. Wallaco# *Mrs.G.D.Atkinson
Coopted	K. N. Chang *prank T. Cartwright *Sir Joseph Flavelle	*G. B. Huntington *Mrs. C. R. Carscallen	*J. H. Arnup Hon. V. Massoy Sir M. Sadler
Ex Officio	Storenh Baach	-J.H. FRANKLIN of appointment subject t	o confirmation)

Those whose names are starred above were present as were also the following:-

Members of University Staff :- Wallace Crawford, George W. Sparling. Executives :- A. G. Castleton, B. A. Garside.

Others:- Mrs. James Hales (retiring member of Board of Governors), Prebendary W. Wilson Cash (representing Mr. J. Gurney Barclay); Dr. Edward H. Humo, Chairman Council Medical Education of China Medical Association, and Dr. C. R. Carscallen, Professor P. M. Bayne, and Mr. L. G. Hartwell, (former members of staff).

Dr. Endicott presided and opened the meeting with prayer.

Apologies for absence were presented from Sir Michael Sadler and Dr. J. H. Franklin.

In view of the fact that Dr. Franklin was unable to be present owing to the death of his only daughter, the Secretary was asked to write to Dr. and Mrs. Franklin a letter expressive of the deepest sympathy of the Board of Governors with them in their bereavement.

HOURS OF SESSION

G-1237 VOTED that the hours of sessions be as follows :- Wednesday, October 21st mfrom 2:00 to 5:30; Dinner 7:00; Thursday, October 22nd, sessions commence at 9:30 A.M.

APPROVAL OF MINUTES

(a) The minutes of the last Annual Meeting of the Board of Governors held at Crozer Theological Seminary, Chester, Pa., having been circulated, were taken as read and, on motion, were confirmed.

(b) The minutes of the meetings of the Executive Committee held on January 4th, 1936, April 20th, 1936, and June 22nd, 1936, having been circulated,, were taken as read and, on motion, were confirmed.

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MITTER OF ANNUAL MEETING

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*E. V. Wallaco *Mrs.G.D.Atking	*ileweep ", Rowell*	host of the para to	United Ca. of Can
CONGRA, H. J. V. NOBELV . MOBELV	Wire, C. R. Carseallen	K. N. Chang *grank T. Carsweight.	Coopted
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and the state of the (#Date of expiration of appointment subject to confirmation) Those whose names are started obove wire present as mere also the following:-

[Sambers of University Staff: - Wallace Crewford, George W. Sparling. Scrubives: A. G. Gastiston, B. A. Garsids: <u>Constitues</u>: Mrs. James Hales (righting member of Board of Governors), Frebendary W. Wilson Gash (representing Mr. J. Curney Enroley); Dr. Edward M. Hums, Ghairman Dounoil Medical Education of Gaina Medical Association, and Chairman Dounoil Medical Education of Gaina Medical Association, and States and The Constitues (Screen Resociation); C. Kertes)] Dr. C. R. Carsoallon, Professor F. M. Esyme, and Mr. L. G. Martwell, (former combers of staff). .(Rinds to aredman rannol).

Dr. Bodtoott prosided and opened the neeting with prayer.

Apologies for obsence were presented from Sir Michael Sadler and Dr. J. H. Frenicist.

In view of the fact that Dr. Franklin was marble to be present owing to the doath of his only daughter, the Bearbtary was asked to write to Dr. Gid Mrs. Franklik a letter samesatve of the despest sympathy of the Board of Covernirs with them in that here avenuest. . Jnomevnered stend

HOUSER OF SESSION

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APPROVAL OF MULTES

(a) The minutes of the last Annael Westing of the Board of Governore held at Orezen Theological Geminary, Chedser, Fa., having been circulated, were taken an read, and, on potton, were confirmed.

(b) The minutes of the mechings of the Skequtive Committee held on January 4th. 1936, April 20th, 1936, and Juna 22nd, 1936, having teen circulated, were taken as read and, on motion, were confirmed.

Minutes of Annual Musting Wost China Governors

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(c) The minutes of the meeting of the Executive Committee held on Wednesday, October 21st, 1936, were read and on motion, confirmed, subject to action on items which will come under discussion at subsequent sessions.

NOMINATING COMMITTEE

G-1238 VOTED that the recommendation of the Executive Committee be accepted and that the following be constituted a Nominating Committee:-Sir Joseph Flavelle, F. T. Cartwright, J. W. Decker, J. H. Armup, and Mrs. J. Charles Humphreys.

In anticipation of the acceptance by the Board of Governors of the names suggested for this Committee by the Executive Committee, the Committee had taken advantage of an opportunity afforded for conference at the end of the meeting of the Executive Committee, and had prepared the following report:-

1. Officers:

RESOLVED to elect the following as the officers of the Board for the ensuing year:-

Honorary Chairman Chaiman Vice Chairmen

Secretaries

Assistant Secretary Treasurer Assistant Treasurer 2nd " " 3rd " " Sir Joseph Flavelle Dr. James Endicott Sir Michael Sadler Dr. John W. Decker Dr. Frank Anderson Mr. H. T. Silcock Dr. B. A. Garside Mr. Frank T. Cartwright Mr. C. A. Evans Dr. B. A. Garside Dr. B. A. Garside Dr. G. F. Sutherland

2. Executive Committee

RESOLVED to appoint the following as members of the Executive Committee for the ensuing year: Junes Endicott, J. W. Decker, Frank Anderson, H. T. Silcock, F. T. Cartwright, Mrs. J. C. Humphreys, and one member to be elected by the Executive Committee.

3. Coopted Members

RESOLVED to appoint the following as coopted members:- J. H. Arnup Hon. Vincent Massey, Sir Michael Sadler, re-elected as the class of 1939.

4. Finance Committee and Committee on Budget

RESOLVED to appoint the following as members of the Committee on Finance and the Committee on Budgets- G. B. Huntington, Chairman, F. T. Cartwright, James Endicott, G. F. Sutherland, O. R. Judd, C. A. Evans.

5. The Committee believes that there should be a woman coopted as a member of the Board, and it presents the names of Mrs. James Hales and Mrs. C. R. Carscallen, of whom one should be elected.

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RETTINGON CONTAMINON

G-1238 WOTED that the recommendation of the Ere dutive Committee bo accepted and that the following be constituted a Wominsting Committees. Sir Joseph Mlavelld, S. T. Cortweight, J. W. Decker, J. H. Arnep, and Mrs. J. Charles Humphreys.

in antioinnian of the goodptemes by the Board of Governors of the name suggested Nor this Committee by the Ecoastive Committee, the Committee had taken advantage of an opportunity afforded for conference at the end of the meeting of the Manuatve Committee, and had prepared the following report. · · · · · · · · · ·

and the second second second RESOLVED to ole of the following as the officers of the Board for -izea, Support eqs

> Honorary Chairman Sir Joseph Flavelle annte al Dr. Jones Endloott namelado co 2V Sir Michael Redler Dr. John W. Beaker

Textes. W. dob. ru nosretank Anderson Dr. Frank Anderson Mr. H. T. Silocak Mr. H. T. Stleeds Assistant Starstary Dr. B. A. Garside Treasurer Mr. Frank T. Cortwright onsvie . A . O . M Terreser trestates a."

Dr. H. A. Garaids Dr. G. F. Satherland 2nd " bas 3rd " "

S. Resolutive Counties.

EEBOEVED to appoint the following as manbers of the Decative Countites for the ensuing years. Jarge Endicors, J. W. Decker, Frank Anderson, H. T. Stloods, F. T. Cartweight, Mrs. J. C. Humphreys, and one member to be elseted by the Discoutive Countrate.

3. Goonted Members

RESOLVED to appoint the following as accepted miniperst. J. H. Arney Hon. Vincent Magagy, Sir Michael Sadler, re-signted as the class of .0201

4. Minance Committee and Committee on Indaet

RESOLVED to appoint the following as members of the Somattees on Finance and the Compitate on Budgets. G. F. Buntington, Contrast, F. T. Cartwright, Same Endiners, G. F. Butherland, C. R. Jude, 14. ··· • Bravil . A . O

5. The Complete believes that there even a women occurs of when

Minutes of Annual Meeting West China Governors

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- 6. The Committee recommends to the Board of Governors that authority be given to the Executive Committee to coopt such additional members as may seem advisable within the limits prescribed by the Constitution.
- 7. The Committee also recommends that one place on the Executive Committee be left vacant for the present, and that power be given to the Executive Committee to make the election.

After some discussion, it was

- G-1239 VOTED (1) to accept the report of the Committee on Nominations and to coopt Mrs. C. R. Carscallen as a member of the Boards
 - (2) to empower the Executive Committee to appoint such additional members of the Finance Committee as may seem desirable.

BUS INESS ARISING OUT OF THE MEETINGS OF EXECUTIVE COMMITTEE

(1) E-1210. Postponement of the Annual Meeting of the Board of Governors

G-1240 VOTED to approve the action of the Executive Committee in postponing the Annual Meeting of the Board of Governors.

(2) E-1213(d) Special Group Appointed to Assist Promotional Work. (E-1201-d-)

Mr. Cartwright reported that the Committee had held one meeting, but had been unable to suggest the name of a suitable layman to lead this work. The matter was fully discussed. It was recognized that the most valuable promotional work can probably be done by the agency of the Mission Boards among their own constituency and by the facilities of the Associated Boards. At the same time it is evident that each Board can through its own members do fruitful promotional work. Finally it was

G-1241 VOTED that the Committee should be dismissed and that the Executive Committee should be asked, (1) to study carefully the whole matter of promotion, and (2) to appoint at once a small committee to scoperate with Dr. Beech and others in promotional work.

(3) E-1213(h) Constitution of Board of Governors and Contractual Statement.

Mr. Cartwright presented a report of the special committee under E-1201(i) and E-1213(h). This report was carefully considered and it was

- G-1242 VOTED in accordance with the recommendation of the Committee on Revision of Constitution and Contractual Statement, to approve the revised Constitution of the Board of Governors as approved by the Executive Committee on October 23, 1930, with the inclusion of the following amendments:-
 - (a) Article IV, Section 1, line 2, change "constituent" to "participating".
 - (b) Article IV, Section 1, line 3, insort "participating" after the word "other".
 - (c) Article IV, Section 2, lines 2 and 3, and line 5, change "constituent" to "participating".

(d) Note V appended to the Constitution, paragraph 2, line 3, change "submitted" to "transmitted".

- S. The Committees recomminde to this Board of Governors that authority to the given to the Tracutive Committees to coopt such additional members as may seen advisable within the limits procession by the Constitution.
 - 7. The Committee also recommends that any place on the Freewblyc Committee be left vacant for the propert, and that power ba given to the Ecoutive Committee to make the doction.

After some discussion, it was -

- Wilses VOTED (1) to accept the report of the Committee on Nominations and to cooph Mrs. C. R. Carsonlion as a member of the Beards
- (8) to empower the Excoutive Committee to appoint such additional -members of the Einsnee Committee as may seem desirable. Set and the .

BUCINESS ARISING OUT OF THE MEETINGS OF EXECUTIVE COMMITTEE

(1) S-1210. Portponent of the Annual Mooting of the Board of Governors

G.1240 VORED to approve the action of the Executive Committee is patheming the Annual Meeting of the Beard of Gevergers

-(2) 3-1213(d) Special Group Appointed to Assist Promotional Work, (E-1201-d-)

We. Cartwright reported that the Committee had held one meeting, but had been unable to suggest the zero of a suitable layron to lead this work. The anther was fully discussed. It was recognized that the nest valuable premetional work can pro-bably be done by the agency of the Mission Boards among their ewn constituted with by the Haelithies of the Associated Boards. At the same time it is evident that heath for the standard done the standard for the fully in the same time it is evident that each Seard can through the own monhors do Freitful promotional work. Finally it was 1. 1. 1.

- G-1841 VOED that the Committee should be dismissed and that the Executive Committee should be asked. (1) to study earefully the whole matter of premotion, and (2) to appoint at once a small committee to acoperate with Dr. Booch and others in premotional work.

(3) 2-1313(h) Constitution of Soard of Governors and Contractual Statemont.

Mr. Bartweight procented a report of the special committee under 5-1201(1) and for 2213(5). This report was carefully sensitored and it was

- Galled VOTEL in accordance with the recommendation of the Committee on Revision of Constitution and Comtractual Stationant, to approve the revised Con-tractivities of the Reard of Governments as approved by the Executive Committee on Oscober 23, 1930, with the inclusion of the following anonics :-
- (a) Article 20. Section 1. Line 2. chasge "constituent" to "participating".
 - (b) Article IV, Section 1, 14no 3, insort "participating" after the word " " todao"
- (a) Article IV, Socien 2, Mines 2 and 5, and Mine 5, change "constituent" to "participating".

(d). Note V appended by the Constitution, presently 2, line 3, charge "submitted" to "transmitted".

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G-1243 VOTED to approve the revised Contractual Statement between the Board of Gevernors and the Board of Directors in the form appended to these minutes.

G-1244 VOTED to withdraw the informal suggestions relating to possible amondments to the Constitution of the Board of Directors.

REPORT OF THE PRESIDENT

This report, which covored every phase of the work of the University, was read by Dr. Garside. The report aroused much interest among the members of the Beard, and it was

G-1245 VOTED to convoy to Prosident Dsang the warmest appropriation of the Beard of Governors for the most able and illuminating report which he had prepared.

Dr. Booch followed with an extended statement in which he touched upon the outstanding problems and projects of the University. On the most important of these the Board expected to take action at its next sessions.

G-1246 VOTED to receive Dr. Beech's statement with the warmest thanks and appreciation.

REPORT OF THE TREASURER

This ropert, which had alroady boon circulated to the members of the Beard of Governors, was presented by Dr. Garside.

Dr. Huntington, as Chairman of the Finance Committee, stated that his Committee had considered and approved the report.

G-1247 VOTED to approve the report, with a warm appreciation of the clear manner in which the financial position of the University had been presented.

REPORT OF AUDIT

The statement of the audit of the books and accounts of the Treasurer of the Board ' of Governors for the year ending June 30, 1936, made by Chambellan, Berger, & Welti, Cortified Public Accountants, was presented. The Board took the following action:-

G-1248 VOTED to accept the audit of the accounts of the Treasurer of the Board of Governors for the year ending June 30, 1936.

PAYMENT OF DIVIDENDS IN ARREARS ON ALUMINUM STOCK

It was pointed out that as of July 1, 1936, the dividends in arrears on the Preferred Stock of the Aluminum Company of America amounted to \$16.25 per share, a total of \$13,000 on the 800 shares of stock held by the West China Board of Governors. It is heped that the Aluminum Company may be able during the coming year to begin repayments on these accrued dividends. The question of what disposition should be made of such back payments was discussed by the Board and it was

G-1249 VOTED to refer to the Executive Committee for consideration and action, on the basis of recommendations submitted by the Finance Committee, the disposition to be made of any payments by the Aluminum Company of America on the dividends in arrears on its Preferred Stock.

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G-1243 VOTED to approve the revised Gentraciual Statement between the Board of Gevenars and the Board of Directors in the Form appended to these minutes.

mation

G-1244 VOTAD, as withdraw the informal augestions relating to possible anondments to the she the possible anondments

REPORT OF THE PRESIENT

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> G-1246 VOTED to receive Dr. Reaches atatement with the varment thunks and appressibles.

REPORT OF THE TREASURER

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> G-1268 VOIID to accept the andit of the accounts of the Treasurer of the Seard of Geverners for the year ending June 30, 1336.

PAYMENT OF DIVIDENDS IN ARREARS ON ALMAINAN BTOOK

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C.1249 VOTED to refer to the Executive Committee for consideration and action, on the basis of recommendations submitted by the Finance Committee, the disposition to be made of any payments by the Aluminum Company of America on the dividends in arrears on its Preferred Stock.

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BUDGET FOR 1936-37

(a) The following actions of the Executive Committee were reported :-

1.11

(1) "That the Executive Committee recommend to the Beard of Governors that in continuance of the action of the Executive Committee on April 20th, 1936, action be taken as follows :-

That the Board of Governors appropriate towards the Field Budget LC\$110,495.00 as adopted by the Board of Directors on February 29th, 1936, the sum of LC\$60,000 with the understanding that the Board does not thereby make any recommitment for the future boyond the LC\$50,000 agreed to in the Contractual Statement.

The full explanation of this action will be found in the Executive Committee minutes of October 21st, 1936 (E-1235).

(2) "That in view of the favorable condition of the Harvard-Yenching Restricted Fund and of the presentation of the needs of Chanceller Beech, the Executive Committee recommend to the Beard of Gevernors an appropriation of LG\$32,000 for the year 1936-37, and LC\$1,000 for Library equipment."

Those matters were discussed and it was

G-1250 VOTED to approve the above recommendations of the Executive Committee.

- (b) The Board then review od the budget as a whole for the year 1936-37, and it was
- G-1251 VOTED that the Board of Governors define their appropriations for the fiscal year 1936-37 as follows :-
 - 1. General Budget Appropriations

Fiold Budgot		60,000	22,500*
Governors' Budget (Dr. B Mr. Albertson, Miss Ro	bortson)		7,500
Homo Administration, Exc Sharo in Associated Bo	ards		1,650
Homo Administration, Gov and Incidontals			550
Program of Chinoso Studi Gonoral Program	LC\$32,000		
Library Equipmont	1,000	33,000	10,300*

2. Spocial Dosignated Objectives

360
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150
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Minutes of Annual Modeling Weet Galua Governors

BUDGET FOR 1986.37

(a) The following sailons of the Exocutive Condition vore reported ...

(1) "That the Executive Countities recommend to the Board of Governors that is continuance of the action of the Executive Countities as April 20th, 1936, action to taken as follows:-

. .

Thet the Beard of Covernors apprograme to wounds the Field Budget LCSIIO,495.00 as adopted by the Beard of Directors on February 29th, 1935, the sum of LCS60,000 with the understanding that the Beard dees not thereby make any semitant for the future boyond the LCS60,000 agreed to in the Comtractual Statement.

The fall exploration of this action will be found in the Executive Consittee minutes of October 21st, 1956 (E-1235).

(2) "Thet is view of the Saverable soudition of the Hervard-Yenshing Restricted Fund and of the presentation of the needs of Chanceller Booch, the Exemptive Constitue resourced to the Board of Gevernors an appropriation of 16832,000 for the ver 1936-37, and 1681,000 for Library equipments."

Those satisfies were discussed and it was

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- G-1280 VORUE to approve the above recommendations of the Executive Committees.

(b) The Board than review od the budget as a whole for the year 1933.57, and it was

Gel281 VOTED that the Board of Governors dofine bielr appropriations for the fireal year 1938-37 as follows :-

1. Convert Budgot Appropriations

Piold Budgot Gevernors' Budgot (Dr. Bucch, Mr. Shall, Mr. Albertson, Miss Robertson) Heme Administration, Exceptive Office, Share in Associated Boards Ileme Administration, Gevernors' Expanses and Incidentals Fregran of Chinese Studies Control Premers L0232,000

Library Equipment 1,000 33,000 10,300* A Speedal Designated Objectives

Upboop Colos Homi. Sidg. Scholerships Spoolal Library Turchase Promotion of Verid Pasco 917

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Minutes of Annual Meeting West China Governors

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(2) That the Board of Governors anticipate that income to cover the above appropriations will be received from the following sources:-

. Income for General Budget	<u>U.S.\$</u>	<u>U.S.\$</u>
Mission Boards American Baptist Board	2,750	
Church Miss. Socy.	500	
Friends Service Council	1,250	
Methodist Epis. Board	2,490	
United Church of Canada	3,000	
Women's Boards		
Baptist 750		
Church Miss. Soc. 125		
Methodist 700	7 705	12 215
Un. Ch. of Canada 1,750	3,325	13,315
Endowment Income		11,300
Harvard-Yenching Institute Acct.		11,300* 2,100
Coles Estate		
Special Gifts, Atherton Family		1,600
Other Special Gifts, or from Reser	rvo Fund	2,885*
		42,500*
, Special Designated Income		

Income on Maria S. Ackerman Fund	360
Income on Scholarship Fund	. 7
	150
Income on Kate Atherton Fund	400
Income on Hodgkin Memorial Fund	917

*U.S.Dollar amounts approximate only, dependent upon rate of exchange at which appropriations in Chinese local currency are paid.

MINUTES OF THE BOARD OF DIRECTORS

of the General Faculty,

Nos. 38-73 of the Diroctors, and Nos.319-390/were reported as having been received. Matters requiring the attention of the Board of Governors have been placed on the Agenda.

COMMITTEE ON POLICY

G-1181 is reconstituted under G-1196.

G-1252 VOTED that in view of the fact that there is no immediate work for such a Committee to do, the Committee be discharged.

REPORT OF THE WOMAN'S COLLEGE

The Secretary indicated that no written report had been received, but Mrs. Atkinson reported verbally that there are 109 young women in attendance, 35 of whom are studying medicine. Of the 22 new students this year, 12 came from Government Schools, which would appear to be a clear indication of Government approval of the work done in the College. The reported ideal is to find in due time the right Chinese young woman to be head of the College.

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(2) that the Reard of Covernors anticipate that income to cover the above appropriations will be received from the following sources ...

1. Income for General Budgeb

U.S.\$	S. S. U	B. B. Barris, M. M. Barris, and S. Barris, and M. Barris, and M. Barris, M. Barris, S. Barris, S
And a second		Lieston Boards
	2,750	Anerican Paptict Board
	608	Church Mids. Soov.
	1,280	Friends Service Council
	OGA S	Mathodist Spis. Board
	8,000	United Church of Consila
		Noricola * riorio
		Baptist 750
47.0		Church Mass Soc. 135
		Mathined Set
12,515	3,525	bu. ch. of canada 1,730
11,500	Service and A Service of	Endowment Income
11,3004		Horverd-Vensbing Institute Anote
oor s		03los Estato
1,600		Special Cifts, Atherton Family
2,895× 42,500	bastra cor	Special Gifts, Atherton Family Other Special Gifts, or from Reser
and O.G. is she		

2. Spools Designabed Income

\$60	Income on Harta S. Ackernan Fund
P. C.	Income on Scholership Fund
150	Eroomo on Kato Atherton Fund
004	Tucomo on Hodgichn Memorial Fund

*U.S.Dollar zmounts approximate only, dependent upon rate of exchange at which appropriations in Chinese local currency are paid.

MINUTES OF THE BOARD OF DIRICTORS

Nos. 38-93 of the Dirostors, and Nos. 319-590/more reported having been redeived. Mothers requiring the attention of the Board of Governore have been placed as the · Abrena

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.1181 is reconstituted under G.1196.

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9-1252 VORED that in view of the fact that blore is an immediate work for such a . Degradaals of editimes odt , ob of eositiment

SUPORT OF THE NEWLINE COLLEGE

The Sepretary indicated that no written report had been received, but Mrs. Addingen reported verbally that there are 109 young woman in attendance, 35 of when are studying medicine. Of the 22 new students this year, 12 cans from Covernment Schools, which would appear to be a clear indication of Government approvel of the work done in the College. The reported ideal is to find in due time the right chinago young woman to be head of the Collogo.
Minutes of Annual Meeting West China Governors

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REPORT OF THE MIDDLE SCHOOL

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The Secretary reported that no written report had been received.

PROPOSED UNION THEOLOGICAL COLLEGE

Dr. Sparling presented this project in the fullest detail. He traced the whole history of Theological Training for the ministry in West China, leading up to definite proposals for a Union Theological College, and presented to the Board the following resolution from the Board of Management of the same:-

"Resolved that the members present are in favor of asking the Board of Governors of the West China Union University to take responsibility in the homelands for the West China Union Theological College, it being understood that in West China the Theological College shall be under its own Board of Management."

The following resolution was presented by Mrs. Atkinson from the Woman's Missionary Society of the United Church of Canada:-

"That we express our sympathetic interest in the opening of a Union Theological College in Chengtu, West China, and suggest that the Board of Governors of the West China Union University consider the project in detail."

After a long and illuminating discussion it was

G-1253 VOTED that the Chairman, Dr. Wallace, Dr. Beech, Dr. Sparling, Dr. Decker, Dr. Hume and Mrs. Atkinson should be asked to get together at the lunch hour and formulate a definite resolution to be laid before the Board during the afternoon.

DATE AND PLACE OF THE NEXT MEETING

- (a) Of the Board of Governors.
- G-1254 VOTED that the next Annual Meeting of the Board of Governors should be held in the United States in connection with the Annual Meeting of the Associated Boards in May 1937, the exact dates to be settled when the programmo of the Associated Boards is being arranged.
- (b) Of the Executive Committee.
- G-1255 VOTED that, unless special business emerges, the next meeting of the Executive Committee, shall be held in New York in January 1937, the exact date being set by the Secretary in consultation with the Chairman.

PROPOSED EXTENSION COURSE

This course represents the Departments of Hygieno and Public Health, Sociology, Agriculture and Student Activities (Executive Committee, Board of Directors #29). This resolution reads:-

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"Resolved to receive this report (see file), and to forward it to the Board of Governors with the recommendation that it be given favorable consideration."

Note: Dr. Wallace Crawford, while on his way to Canada on furlough proposes to bring this outline of work to the attention of the Department of Public Health, Nanking, and others interested in such activities. It was his hope that the Board of Governors would be able to interest the Rockefeller Foun-

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TCOMB ULICIAN NEW GO THOUSE CONT

The Secretary reported that no written report had been received.

TROPAGED UNION THEOLOGICAL COLLEGE

Dr. Sparling prosented this project in the fullest detail. He traced the mole blatery of Theological Training for the risifify in Weth Chine, leading up 10 definite presents for a felse Theological College, and presented to the Heard the following recolution from the Heard of Fenegment of the mode:-4. I.F. 1.1. 1

"Resolved that the members present are in favor of asking the Board of Gover-more of the West Chine Water University to take responsibility in the needana for the West Chine Union Theological College, it being understood that in West Office the Theological College shall be under its own Board of Reingerents."

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"Their we express our sympothetic interest in the comming of a Union Theological Dollogo in Chengby, Weat China, and engyet that the Board of Governord of the Weat China Union University consider the project in detail."

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G-1254 VOTED that the next annual Meeting of the Board of Covernors should be held In the United States in connection with the Annual Meeting of the Associated Boards in May 1937, the exact dates to be southed when the profession of the Associated Boards is being arranged.

(b) of the Exampline Committee.

a 12855 TOTO that, unloss special business opergos, the next metting of the Execu-tive Committee, shall be held in New of 14 in January 1957, the exact dute baing set by the Secretary in compulcation with Dec Chainsen.

PROPOSIO EXCENSION COMPEN

This course represents the Departments of Hunlens and Public Health, Sectology, Applaulture and Student Astiribias (Axeousive Constition, Health of Directors (28). - shar not unters side

"Resolved to resolve this report (see "lis), and to formard it to the leard of Governors with the recommendation that is to piven deverable constantion

Note: Du. Wallens Caswigre, while on his way to Camada on furlough propose to baing this qualine of work to the attention of the Department of Tuille Health, Handing, and others interested in such activities. It was his hope

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dation in the financial support of this scheme. The Budget for five years, as suggested, amounted to LC\$81,540.

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Dr. Wallace Crawford presented this scheme in detail, mimeographed copies of the same, giving full details, being distributed to members of the Board.

After some discussion it was

G-1256 VOTED that the Board of Governors approve the suggested outline for a program of Extension Work in the University, provided that the necessary funds for the project can be found outside the Budget of the Board of Governors.

INCREASE OF SUPPORT BY COOPERATING UNITS

Dr. Beech introduced the following resolution, which had been placed before the Executive Committee at its meeting on October 21st, by which body it had been re-ferred, without discussion, to the full Board for action:-

"That the quota asked from each and every missionary group represented on the Board of Governors be US\$4,000 for the year 1937-38."

A discussion ensued, in which stress was laid on the fact that the ultimate responsibility for the support of the University lies on the Boards, by whom the Board of Governors was constituted in the first instance as their Trustees.

Dr. Cash said that the Church Missionary Society was strongly behind the University, that the Secretary of their Far East Committee, Mr. Barolay, will shortly be in Chengtu, and that on his return the matter of increased support will be taken up in the Church Missionary Society Committee.

Rev. A. G. Castleton, representing the British United Committee, said that on his return he would see the representatives of the Friends Service Council.

The resolution was then passed in the following amonded form :-

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G-1257 VOTED that it is the opinion of the Board of Governors that each cooperating Board should endeavor to make a minimum annual contribution of G\$4,000, to the University, and it invites the Boards concerned to give this matter their earnest consideration."

PROPOSED CLINICAL HOSPITAL

Dr. Beech then proposed the following resolution :-

- (1) Because of the urgent need for the University Clinical Teaching Hospital, petitions for the erection of the Hospital have come from the Medical-Dental College, the General University Faculty, the Hospitals Board and the Board of Directors, and further, inasmuch as gifts, grants and promises for this project amounting to LC\$175,000 have been received:-
- (2) Be it resolved that the Board of Governors considers the erection and equipment of this Hospital as one of its primary projects, and that the Board approves of efforts to secure the special funds required for its completion.

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dation in the Chaunciel support of this scheme. The Budget for five more, as suggested, areanched to 10481,580;

Dr. Wallade Crawford presented this scheme in detail, mineographed doples of the earey giving full deballs, being distributed to members of the heard.

Gel266 VOTED that the Board of Severators approve the suggested outline for a progrem of Extendion Work in the University, provided that the possivery funda for the project can be found outside the Fudget of the South of Goverance.

DIGENER OF SUPPORT BY COOPERATING UNITS

- Dr. Broch Artnakpest the Collawing reserved on the had been placed beformthe Executive Comfitses at the merting on Ostober 21st, Winddah body it had been re-- Serred, without discussion, to bild This Bearbs on activizing a

"That the quote selod from each and event missionary group represented on the Board of Severaers by US\$4,000 for the cor 1637-38."

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Pr: Sash bald that the Galraf Minsionary Society was strongly behind the Iniveluity, that the Scoretary of the For Stat Committee, Hr. Scholay, will skortin be in "Shangtu, and that or the return the matter of furrescol supprevil) be telem up in . the Church Missionary Society Committee.

Rev. A. G. Goobleten, representing the Fritish United Conmittee, said that on his return he reald not the representatives of the Friends Corvice Donnell.

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PROPOSED OLIVIDAL MOSFEELL

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(1) Secauae of the expent aced for the university filmical Teaching Hespital, postsions for the evotion of the Hospital have come from the Hodical-Estimi

Dollege, the General University Faculty, the Ferpitals Beard and the Face's - of Directors, and further, Samenah of Sifts, grants and presides for this - groject assumting to 103176,000 have now received;-

(2) He is consistent the Heard of Company considers the eraction and squipand this Hearlesi as one of its primery projects, and that the Heard reproves of efforts to secure the special feads required for its completion.

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Minutes of Annual Meeting West China Governors

Dr. Beech presented a very full statement of the case, and Dr. E. H. Hume added his strongest endorsement of the scheme, as being absolutely essential to the Medical and Dental Department of the University.

A thorough and extended discussion was given to the subject, and finally the resolution was passed in the following amended form, with one dissentient:-

G-1258 VOTED that (1) "Because of the urgent need for the University Clinical Teaching Hospital, petitions for the erection of the Hospital have come down from the Medical-Dental College, the General University Faculty, the Hospitals Board and the Board of Directors, and further, inasmuch as gifts, grants and promises for this project amounting to LC\$175,000 have been received":-

(2) Therefore, be it resolved that the Board of Governors considers the erection and equipment of this Hospital essential to the most successful operation of the Medical-Dental School, and that the Board heartily approves of efforts to secure the special funds required for its completion and endowment.

Further it was

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G-1259 VOTED (1) That a reputable firm of Hospital Architects should be approached with a view to preparing plans, and that the cost of the same shall be met by the contributions or interest thereon.

(2) That these plans should be submitted to the Field and then referred to the Executive Committee, which shall have power to approve the same, authorize the construction of the building and let contracts within the limits of the funds available.

(3) That the Board approves of an approach being made to the Davison Fund in connection with the Hospital project, and that the Secretaries of the Baptist and Methodist-Episcopal Boards be associated in the approach.

PROPOSED UNION THEOLOGICAL COLLEGE

The Committee which had been set up in the morning to deal with this matter reported through Chancellor Wallace. After discussion, the Board adopted the Committee's recommendation, as follows:-

G-1260 VOTED that whereas Theological Education has long been an important function of the West China Union University and whereas present conditions seem to demand the setting up of a separate Theological College under its own management, and whereas the Board of Governors is an appropriato body, already constituted, to represent the supporting Mission Boards in caring for the interests in North America and Great Britain of the proposed now Theological College, and whereas the Board of Management, whose members were appointed by the respective Church bodies and missions in Szechwan, has formally requested the Board of Governors "to take responsibility in the homelands for the West China Union Tehological College":-

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Therefore, be it resolved :-

(1) That, subject to the approval of the supporting Mission Boards, the Board of Governors stands ready to represent the supporting Mission Boards in caring for the interests in North America and Great Britain of the West China

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October 21 and 22, 1936

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Dr. Secon presented a very full atstement of the case, and Dr. E. H. Hune added his strongest badorsement of the scheme, as being absolutely essential to the Modical and the second second and Dental Fernitument of the University.

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A thorough and extended discussion was given to the subject, and finally the resolution was passed in the following amended form, with one dissentions: ...

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(2) Therefore, be it reacived that the Beard of Governors considers the erection and equipment of this Hospital executial to the most successful openstion of the Medical-Dontel School, and that the World heartin approves of efforts to secure the special funds required for its completion and andewments.

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G-1259 VOTED (1) That a reputable firm of Hospital architects should be approached with a view to preparing plane, and that the sout of the same shall be met * 40 er en ar by the contributions or interest thereon. 11 . .

. . (2) That these plane should be subsitized to the Field and then referred to the Executive Committee, which shall have power to approve the same, authorize the construction of the building and lot contracts within the limits of the 7 .oldelleve shan

in the second second (3) That the Board approves of an appreced boing made to the Davison Fund in connection with the Heapitel preject, and thus the Secretaries of the Sapulat and Hathodist-Spiscopel Boards be associated in the approach.

PROPOSILE DWIGHT THEOLOGICAL COLLECE -1 .

The Committee which had been set up in the sorning to deal with this matter reported through Chanceller Wallace. after discussica, the Seard adopted the Counities's ". anoi lo't as " got inbronmosor Sector of the state of the state

Gal260 VOTED that whereas Theelegical Education has long been an important function of the West Chine University and whereas present soun to demand the setting up of a separate throloging tollege under its oun manage-Month, and whereas the Secred of Covernors is an appropriate body, already sometistical, to represent the supporting Mission Feerds in cering for the intercerts is North America and Great Britshin of the proposed new Theological College, and whereas the Fourd of Management, whose manbers were appointed by the respective Church bodies and classical in Sciences, has formally re-quested the Secret of Covernors to the responsibility in the homelands for the respective the science to the secret of the secret of the proposed for the secret of the respective Church bodies and classical in Sciences, has formally rethe Wood Chine Union Pohological Collore" :-

"herefore, he is readled ... and the second (1) That, subject to the approval of the supporting Mission Boards, the Board of Covernors stands yeady to represent the supporting litelion Beards in earing for the Interacte in Serth America and Great Britain of the Fost Chine.

Minutes of Annual Meeting West China Governors

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Union Theological College,

(2) That information be conveyed to the participating Boards that the sum of LC\$2,700 will be sufficient for the current expenses of the Union Theological College for the year 1937-38, and that each Board should be asked to make an appropriation of LC\$450 towards this Budget, and to make a report of its action to the Executive Committee of the Board of Governors.

PROPOSED LEPER HOSPITAL

The Secretary reported the following resolution from the Board of Directors (Minute 54 of meeting of February 29, 1936).

"In the absence of Dr. Wallace Crawford, Dr. Beech reported on the project for building a Leper Hospital on the campus of the University. On motion of Mr. Bell it was voted that we approve of the project in general as prosented by the Medical faculty, that we give them permission to use the land asked for subject to approval of the Governors and that we rocommend to the Board of Governors that such a hospital be established, but that the Medical Faculty should be responsible for the staff and running expenses without further involving the Board of Directors financially."

Dr. Crawford spoke on the subject, and the following resolution was adopted :-

G-1261 VOTED that whereas there is a high incidence of leprosy in Chengtu and our hospitals are constantly treating cases of leprosy; and whereas the Mission to Lepers has intimated its willingness to assist the University financially in the erection, equipment and maintenance of a Leper Hospital to the extent of 14,000 for buildings and equipment and 1300 per annum for maintenance; and whereas the project has been reviewed by the College of Medicine and DentIstry, and recommended by them to the General Faculty and then to the Board of Directors, which body has by the above resolution forwarded the project to the Board of Governors for their approval;

Therefore, be it resolved that the Board of Governors approves of the erection of a Leper Hospital on the campus of the West China Union University, or other suitable land, it being understood that the full financial responsibility for such a Hospital will be met outside the Budget of the Board of Governors.

MATTERS REFERRED TO BOARD OF GOVERNORS BY ASSOCIATED BOARDS FOR CHRISTIAN COLLEGES IN CHINA

Dr. Garside laid on the table copies of the Annual Report of the Associated Boards for Christian Colleges in China, dated June 30, 1936. He indicated that there was a considerable number of matters which might well be considered by the Board of Governors, but that the lateness of the hour made this impossible. However, in connection with the proposal to place all the Christian Colleges in China under the direction of a United Board of Trustees, he asked the Board of Governors to appoint two representatives to join the representatives already similarly appointed by the governing bodies of the other Colleges for the purpose of giving serious study to the question whether there might not be evolved some more unified and less unwieldy form of organization which would still preserve all the essential values of the present plan.

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Minubes of Annual Meeting West China Governors

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October 21 and 22, 1936

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Union Theological College.

(2) That information be conveyed to the participating Boards that the sum of LO\$2,700 will be sufficient for the current expenses of the Unica Theological College for the year 1937-38, and that each Board should be taked to make an appropriation of LO\$450 towards this Budget, and to make a report of its action to the Executive Committee of the Board of Governors.

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Therefore, be it resolved that the Roard of Governers approves of the creation of a Leper Hospital on the campus of the West China Units University, or other suitable land, it being understood that the full flameth responsibility for such a Hospital will be met outside the Hudget of the Board of Governors,

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G-1262 VOTED that for the purpose of exploring this question the Board of Governors appoint as their two representatives, Rev. J. W. Decker, D.D. and Rev. Chancellor Wallace, D.D. with Rev. J. H. Arnup, D.D., as alternate to Chancellor Wallace.

MINUTES, NUMBERS 111-133, OF BRITISH UNITED COMMITTEE FOR CHRISTIAN UNIVERSITIES IN CHINA

These were reported as having been received. They indicated that the Committee was pressing forward a promotional campaign, and had had the advantage of conference with Dr. Warnshuis in regard to the work.

CELEBRATION OF TWENTY-FIFTH ANNIVERSARY OF FOUNDING OF UNIVERSITY

Minute #22 of the Executive Committee of the Board of Directors, of June 8, 1936, was reported, which reads :-

"Resolved to ask the Board of Governors for permission to use the sum of G\$1,000 over and above the ordinary Budget in connection with the celebration of the 25th anniversary of the University and the financial campaign to be carried on at that time."

It was explained that this celebration was planned for a date somewhere about the Double Tenth, and that it had been successfully carried out. The financial objective was an endowment fund of LC\$200,000.

G-1263 VOTED that action on this matter be deferred.

VOTES OF THANKS

G-1264 VOTED that a warm expression of thanks and appreciation be tendered to the Regents of Victoria University for their kindness in placing their splendid buildings at the disposal of the Board of Governors for their meetings, and to the Chairman of the Board, the Chancellor of Victoria University and a friend who desires to be anonymous for their generous hospitality.

ADJ OURNMENT

G-1265 VOTED to adjourn at 6:45 P.M.

Note: On the evening of Wednesday, October 22nd, at 7:00 P.M., a dinner was held in the Dining Hall of Burwash Hall, to which the members of the Board of Governors and a large number of friends in Toronto interested in the University had been invited. At the close of the dinner moving pictures of the University were shown by the Chancellor, Dr. Joseph Beech, and an address was given by Dr. E. H. Hume.

> FRANK ANDERSON, Secretary

Office of the Secretary 26 Grosvenor Street London, Ontario, Canada

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October 21 and 22, 1936

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MINUTES, NUMBERS 111-123, OF BRITISH UNITED COMMITTED FOR OFFICTION UNIVERSITIES IN ONDIA

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. FRANK ANDERSCH. Socratary

> Office of the Secretary 1 36 Groutener Street London, Cabario, Canada

OUTLINE

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For the Suggested Extension Work, in the West China Union University Departments of Hygiene and Public Health, Sociology, Agriculture, and Student Activities.

PREAMELE, Some time ago a circular letter was handed to each member of the College of Medicine and Dentistry, setting forth the reorganization of the Department of Hygiene and Public Health. This reorganization scheme, as presented to the College, was accepted and adopted. The following outline is to further that reorganization scheme, as outlined under item five of the programme under "Extension work".

It is suggested to approach this extension work in the following manner.

1. By rearranging the didactic work in the Department of Hygiene and Public Health, so that it will then be possible to bring the total teaching in the subject up to the suggested time table of the Ministry of Education, which suggests 208 hours.

2. By creating a Laboratory in which the student may persue his training in health activities more related to the actual living conditions which will meet him when he graduates and takes a place in Social Work Hours. In the laboratory would also count as credit hours in the course.

3. By co-operating with the other departments of the University in offering enlarged opportunities for the scope and energy of the departments of Agriculture, Sociology, and Students activities.

ACTIVITIES, It is proposed to develop two centers of activities, A On the Tong Hong Tzi, the street near the University B A Rural Health Centre, in the country not far from the

University. The TONG HONG TZI, is that street running from the University to the South Gate of the city. This is the busiest street, both residential and business, and is the centre of a large market gardening area. It is untouched by any of the agencies such as we propose to centre there.

In such a centre we would propose to carry on such activities

1. SOCIAL CENTRE,

Since ours is a Christian institution we hope that the work will be conducted in the light of Christian principles. It is both a social application of Christianity as well as an approach to social problems. It is planned to make the field an experimental region for the students in Sociology, as well as a model district in Chengtu.

In order to commend our work more intelligently a more intensive study of the social conditions of the people in this region is very much needed. This will require at least half a year.

Our observations and general impression has told us that there are too many people outside the South Gate who are living under the level. Societies of credit and production are recommended.

This department is under the leadership of Mr. Wesley Shen, head of the Department of Sociology in the University.

2. STUDENT CHRISTIAN MOVEMENT ACTIVITIES,

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These are the activities such as are carried on by the students under the direction of Rev. Wallace Wang, and his staff, together with the students.

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Conversion of the 1960 2000 221; is that allows municy from the Douversity to the Bonch Gate of the olds. This is the center abrock both residences and bestmere, and is the center of a large marked gardenics area. It is intenance is any of the Annotice sean as as proceed to center there.

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EDUCATIONAL, Classes, half day school for poor children half day school for women night school for poor.

> Clubs, Mother's and Daughters' clubs Fathers' and Sons' clubs Apprentice boy's clubs Servants clubs.

Rooms, Library, projection, reading, play, baths.

Lectures, social topics, health topics, scientific topics, moral, physical, industrial, atc.

Social, plays, dramas, projection.

Physical, play ground, rest room, employment bureau, games.

EXTENSION, Night classes in at least four adjacent localities.

Labourers' centre where we contact with rickshaw pullers, planning an educational centre, possibly an inn.

INDUSTRIAL DEVELOPMENT,

Research into the industrial activities being carried on in this locality, with a view to reorganizing them, from the standpoint of hygiens and sanitation, economy, and methods.

RELIGIOUS,

Opportunities for those not now connected with the church regular Sunday services.

There are no church activities in this centre at the moment.

Sunday School for, A Children of the University Staff B Children of the district.

HEALTH CENTRE, Clinics, A

A. Prenetal B. Baby welfare C. Postnatal D. Dispensary: daily.

School health; activities carried on in 5 local schools

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3.



Health Education, Lectures, Demonstrations Still pictures, film strip, movies Exhibits Literature distribution, in homes, stc.

B. RURAL HEALTH CENTRE,

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Inasmuch as the population of Szechwan is over eighty-five per cent rural, no plan would be complete without some department for rural extension, which would touch the farmer population. Escause of this we propose to organize a rural health centre, at no great distance from the University, on one of the highways, such a centre to be easy of access to the University, in an area devoted to diversified farming and not to rice production only. Such a centre is to be the rural laboratory for the students of the University, in the departments of Sociology, Agriculture, Hygiene and Public Health, and Student Christian activities. In such a centre we would plan to carry on the following activities,

1. Survey of ferms, farmers, families, homes, schools, water supplies, land fertilization, animals etc.

2. Lectures, A. Agricultural seed selection, crop development, reforestation, fruits and fruit trees, animal husbandry, sericulture, poultry development.

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This department would be under the direction of Mr. Li Ming Linag, Mr. Hwang Mien, both graduates of the University and



postgraduate students returned from Nanking, Mr. John Liu, specializing in poultry, and Mr. Frank Dickinson.

B. Social, this department would include such activities as are listed under "educational and extension".

C. Health, this would include lectures to all classes, movies, plays, exhibits, and literature distribution. Surveys, as mentioned above together with visits to the homes of the farmers and villagers, literature distribution, and conversations with the farmers in groups, and also individually.

3. DISPENSARY a regular daily dispensary would be conducted, and a midwife would be on the staff at the centre.

NOTE, There is nothing in the nature of these activities now being carried on in or near Chengtu, which is a city with a population of six hundred thousand, and with a dense rural population on Chengtu plain. While the Bureau of Public Safety has a department of Public Health no such activity, as that outlined above, is carried out nor contempleted.

The Staff at present in connection with the Department of Hygiene and Public Health of the University, and which would be available for the contemplated activities includes, Dr. Wang In Hsien, graduate of Mukden Miss Ch'u, graduate nurse Mr. Joe, secretary Mr. Wu, dresser locally trained Dr. Wallace Crawford

BUDGET, It is proposed to present a five-year programme budget as: 1. TONG HONG TZI,

Application has already been made to the Methodist Episcopal Mission for the use of the property at present occupied by the Goucher Middle School, but soon to be vacated by them. Hence no budget is made for building at the Tong Hong Tzi project.

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A. Equipment.	Projection apparatus,	\$	800.00
and and and and a d	Films	-	300.00
	Slides		500.00
	Charts		100.00
	Models		500.00
	Pictures		100.00
	Models, beds, play pens, cots		200.00
	Repairs to building, alterations		500.00
	Sociology equipment, electricity		500.00
	Sociological equipment		800.00
	Capital to assist, in production		1500.00
	Student activities		240.00
		\$	6040.00
B. Maintainanc			E00 00
	Office printing, stc.	\$	500.00
	Sociology secretary		720.00
	Two writers		720.00
	One Student Activities sec'ty		700.00
	Literature		600.00
	Health Secretary, college graduate		1200.00
	Magazines		50.00
	Campaigns, cleanups		100.00
	innoculations		\$00.00
•	vaccinations		500.00
	health weeks (2)		200.00
	School health, physical examination	1	300.00
	Coolies 2		180.00
	Nurses 2		720.00
	Physician		1000.00
	Dentist		1000.00
	Dental technician		500.00
	Clinics pre-natal		200.00
	post-natal		200.00
	baby welfare		400.00
		\$1	.0000.00
1 95,00006. 1 00° 10000. 1 10° 1000.000 . 10			
. RURAL HEALTH CEN A. EQUIPMENT.	VIRE,		
we then the second of	Building	*	3000.00
	Bquipment	~	1000.00
	Dispensary equipment		1000.00
	we borreat? of a borree		
B. EXHIBIT			
	Public Health		500.00
	Agriculture		500.00
	Sociology		500.00
5 555 A 778 A 70 A 70			1000 00
C. PROJECTION	apparatus		1000.00
D. One car			4000.00
E. Office equi	pment	4-	500.00
		\$1	2000.00

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MAINTAINANCE,	
upkeep, annually	\$ 200_00
dispensary .	1200.00
nurse	300.00
midwife	420.00
soolies 2	180.00
office	200.00
travel nurses	100.00
midwife	100.00
director	100.00
students	200.00
upkeep of car	300.00
literature, charts, etc.	200.00
	\$3500.00
SUMMARY OF BUDGET	
A. PLANT,	
a markha Mana Dana Mai	\$ 6040.00

A. PLANT, 1. For the Tong Hong Tzi 2. For the Rural Health Centre	\$ 6040.00 12000.00
E. MAINTAINANCE, for the five-year plan,	
1. For the Tong Hong Tzi, annually, \$10000.00	50000.00
2. For the Rural Health Centre, annually, \$3500.00	17500.00

Less estimated receipts from work, 4000.00

annually, \$800.00

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\$81540.00

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\$85540.00

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All of which is respectfully presented, for the committee,

Wallace Crawford, Head of the Department of Hygiene and Public Health.



THE BOARD OF GOVERNORS AND THE BOARD OF DIRECTORS

OF THE WEST CHINA UNION UNIVERSITY

CONTRACTUAL STATEMENT

KNOW ALL MEN BY THESE PRESENTS :

That the Board of Governors of the West China Union University, as party of the first part, and the Board of Directors of the West China Union University as part of the second part, do hereby enter into agreement for a period of five years, beginning October 21, 1936, as follows:-

- I. The Board of Governors agree :-
 - (1) To continue, as far as possible, the payment of U.S.\$25,000. (foreign payments in U.S. Currency, China payments at two dollars to one U.S. dollar) annually towards the total field expenses of the University; for insurance of buildings and their contents, for the maintenance of all properties of the Board of Governors, for equipment chargeable to the annual budget, for salaries of the University staff, - exclusive of salaries of personnel supplied by the Board of Governors or participating Missionary Organizations;- and for other items appertaining to the Annual Budget. They will also continue to make the additional annual payment for the maintenance of the Department of Chinese, the Chinese Library and the Archaeological Museum as receipts from the Harvard-Yenching Institute Trustees and as their agreements with said Trustees may permit.

Note: These payments are exclusive of tuitions received at the University, and gifts or grants that may be made to the Board of Directors.

- (2) To endeavor to supply their present quota of personnel for the work of the University and to use their good offices to secure the continuation of the missionary staff members appointed by the participating Missionary Organizations.
- (3) To loan or lease, in so far as the exercise of their trusts may permit, to the Board of Directors, so much of their property and equipment as in their judgment may be required for the work of the University, the same to be kept insured, repaired, and maintained from the budget at least at the same standard of quality and quantity as has been established by contributions from the Board of Governors and the participating Missionary organizations, or at such higher standard of quality and quantity as may be established by such contributions in the future.
- (4) To cooperate as and where in their judgment it is expedient, in the future development of the University, from time to time delegating during their pleasure, and in so far as may be permitted by law, to the Board of Directors such matters of University administration as the Board of Governors may determine.

In entering into the above agreement the Board of Governors are under obligation through the various trusts into which they have entered on behalf

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THE BOARD OF ROUGHNORS AND THE DOARD OF DIRECTORS

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CONTRACTUAL STATEMENT

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T. The Board of Governors agrees-

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Note: These psymembs are skalusive of tuitions received of the University, and gifts or graits that may be made to the Hoard of Firectors.

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- (3) To loan or lease, in so far as the exoreisd of their trusts may permit, to the Board of Directors, so much of their property and configurate as in their judgment may be required for the work of the University, the same to be loopt insured, repaired, and maintained from the budget at loast at the same standard of quality and quantity as has been established by contributions from the Board of Governors and the participating Missionary organischos, or ab such higher standard of quality as in the formulty as could by such the contributions in the future.
- (4) To cooperate as and where in their judgment it is expedient, in the future development of the University, from time to time delegating during their pleasure, and in so far as may be permitted by law, to the Board of Directors such mathers of University administration as the Board of Covenances may determine.

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Contractual Statement between West China Governors and Directors

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of the University to reserve to themselves the power to amend or annul any or all of the above agreement;

- (a) When in their judgment there shall be a departure on the part of the Board of Directors or those in charge of instruction in the University from strictly Christian principles,
- (b) In case political or local changes render it desirable or necessary to reduce the number of instructors or students, or to curtail the work or to suspend operations for a definite or indefinite period of time,
 - (c) In case the University shall become more nearly self supporting, or when it becomes clearly expedient that the contributions of the Board of Governors should be reduced,
 - (d) Whenever, from any cause, the Board of Governors shall discern that the University is not answering to its original design.
- II. The Board of Directors agree:
 - (1) To be responsible for the conduct of the University academic work included (and recorded in the Annual Catalog) in the Academic and Professional Colleges and Faculties of Arts, Science, Education, Religion, Medicine, and Dentistry, maintaining at least its present standards and discharging the financial obligations therewith connected. Changes in the above list of Academic and Professional Colleges and Faculties may from time to time be made in accordance with conditions formulated by the Board of Directors with the concurrence of the Board of Governors.
 - (2) To be responsible for Affiliated Colleges and Schools to such extent, and under such terms, as may be agreed upon by the Board of Directors, the Board of Governors, and the authorities of the Affiliated Colleges and Schools.
 - (3) That any action of the Board of Directors, or other University bodies under its control or for which it is responsible, involving a change in the general policy of the University, admission of another missionary organization, educational institution, or other body to cooperation or affiliation, erection of an important building, or purchase of additional land, shall be taken only with the concurrence of the Board of Governors.
 - (4) That a first charge on the budget annually shall be a sum sufficient to cover the cost of the following:
 - (a) the insurance of the buildings, furniture and equipment and other property there in belonging to the Board of Governors;
 - (b) the repair and upkeep of furniture and buildings; (this not to include servants' wages and the ordinary care of buildings, etc.);
 - (c) the upkeep of University grounds, roads, culverts, etc.

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(d) the upkeep of stocks of teaching materials, the replacement of equipment broken, lost, or made unfit for use by wear so that all departments and the library shall be maintained at least at the standard, in quality and quantity, to which they have attained.

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Contractual Statements between succession for succession and planetors 1

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(b) In case political or local obinges render it dealtable or necessary (c) roduce the maker of instructors or students, or to surplif the work of to euspend operations for a definite or indefinite period of them.

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- (d) Whenever, from any chuse, the Board of Governors shall discorn the blo University is not enewering to its original designs
 - II. The Board of Directory agrees
- (1) To be responsible for the conduct of the University academic work included (and recorded in the Annual Osteleg) in the Academic and Professional Col-leges and Faculties of Arts, Solence, Education, Seligian, Malisine, and Dentistry, esintaining at least the present arcaderids and discourting the dinamic and Fronsitions therewith connected. Changes in the riors list of Academic and Professional folleges and Faculties may from the top be made in secondance with conditions formulated in the Port of Streeges with the concurred of Port of the Port of Connected and Solard of Streeges with the concurred of The Same of Formulated in the Post of Streeges . morrowon is brack edit to ebeargyonce all doly
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- (3) That any action of the Board of Directors, or other Iniversity bolies under its sector or for which it is responsible, involving a change in the general pulley of the University, admission of emother sizeionary organisation, oducational institution, or other body to ocopyration or affiliabios, strebion of an important building, or purchase of additional land, shall be baken only with the consummate of the Reard of Government.
 - (4) That a first sharge on the budget armually shall be a sur sufficient to cover the cover the following:
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 - (b) the repair and uplace of furniture and buildings: (this not to incluse servents, anges and the ordinary dere of buildings, atc.);
 - (a) the uphasp of University grounds, reads, culverts, etc.
 - (d) the upleap of stools of teaching materials, the replacement of anulp-bonlotte and goal to which they have attained.

Contractual Statement between West China Governors and Directors

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- (5) That they will not involve the Board of Governors or the University in indebtedness, except as may be agreed upon with the Board of Governors in advance of the indebtedness being incurred.
- (6) That all property interests of the Board of Governors shall be under the control and direction of agents of the Board of Governors, through whom the loan of buildings, grounds and equipment is, from time to time, to be consummated.
- (7) To cooperate with the Board of Governors in seeking to maintain and conduct a Christian institution of higher learning in West China under Christian auspices, which shall minister in the highest degree to the advancement of Christian education and ideals, and to the well-being of the people of West China and the advancement of the Kingdom of God.
- (8) To furnish the Board of Governors with an annual report of their activities, stating the condition of the University; an itemized budget of the annual receipts and expenditures; and a duly audited annual statement of the University accounts.

Signed by the Party of the First Part	Signed by the Party of the Second Part
Chairman	Chairman
Secretary	Vice-Chairman
Secretary	Treasurer
	Secretary
New York193	Chengtu193

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Contractual Statement between Weet China Jovernors and Firstoner

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Signed by the Party of the Second Parts

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SIR JOSEPH FLAVELLE, BART., LL.D. 178 YONGE STREET, TORONTO, CANADA HONORARY CHAIRMAN, BOARD OF GOVERNORS

REV. JAMES ENDICOTT, D.D. 299 QUEEN STREET, WEST, TORONTO. 2 CANADA CHAIRMAN

SIR MICHAEL E. SADLER, K.C.S.I., C.B. UNIVERSITY COLLEGE, OXFORD, ENGLAND VICE-CHAIRMAN

REV. FRANK MASON NORTH, D.D. 150 FIFTH AVENUE, NEW YORK CIT VICE-CHAIRMAN

REV. JOHN R. EDWARDS, D.D. 150 FIFTH AVENUE, NEW YORK CITY TREASURER

- B. A. GARSIDE, M.A., L.H.D. 150 FIFTH AVENUE, NEW YORK CITY ASSISTANT SECRETARY-TREASURER
- C. A. EVANS 150 FIFTH AVENUE, NEW YORK CITY 2ND ASSISTANT TREASURER
- H. T. SILCOCK, M.A. CHINA INSTITUTE, 91 GOWER STREET LONDON, W C. 1. ENGLAND SECRETARY OF BOARD

REV. FRANK ANDERSON, M.A., D.D. SECRETARY OF BOARD AND OF EXECUTIVE

26 Grosvenor Street

BOARD OF GOVERNORS

OF THE

WEST CHINA UNION UNIVERSITY

ESTABLISHED 1910 IN CHENGTU, SZECHWAN, CHINA

REV. LINCOLN DEANG, PRESIDENT OF THE UNIVERSITY REV. JOSEPH BEECH. D.D., CHANCELLOR

CO-OPERATING BOARDS

AMERICAN BAPTIST FOREIGN MISSION SOCIETY

CHURCH MISSIONARY SOCIETY, ENGLAND

FRIENDS' SERVICE COUNCIL, ENGLAND

BOARD OF FOREIGN MISSIONS OF THE METHODIST EPISCOPAL CHURCH. U.S.A.

BOARD OF FOREIGN MISSIONS OF THE UNITED CHURCH OF CANADA

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OFFICE OF THE TREASURER 150 FIFTH AVENUE, NEW YORK CITY

THE BOARD OF GOVERNORS AND THE BOARD OF DIRECTORS

OF THE WEST CHINA UNION UNIVERSITY

CONTRACTUAL STATEMENT

KNOW ALL MEN BY THESE PRESENTS:

That the Board of Governors of the West China Union University, as party of the first part, and the Board of Directors of the West China Union University as party of the second part, do hereby enter into agreement for a period of five years, beginning October 21, 1936, as follows:-

I. The Board of Governors agree :-

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(1) To continue, as far as possible, the payment of U.S.\$25,000. (foreign payments in U.S. Currency, China payments at two dollars to one U.S. dollar) annually towards the total field expenses of the University; for insurance of buildings and their contents, for the maintenance of all properties of the Board of Governors, for equipment chargeable to the annual budget, for salaries of the University staff, - exclusive of salaries of personnel supplied by the Board of Governors or participating Missionary Organizations;- and for other items appertaining to the Annual Budget. They will also continue to make the additional annual payment for the maintenance of the Department of Chinese, the Chinese Library and the Archaeological Museum as receipts from the Harvard-Yenching Institute Trustees and as their agreements with said Trustees may permit.

Note: These payments are exclusive of tuitions received at the University, and gifts or grants that may be made to the Board of Directors.

- (2) To endeavor to supply their present quota of personnel for the work of the University and to use their good offices to secure the continuation of the missionary staff members appointed by the participating Missionary Organizations.
- (3) To loan or lease, in so far as the exercise of their trusts may permit, to the Board of Directors, so much of their property and equipment as in their judgment may be required for the work of the University, the same to be kept insured, repaired, and maintained from the budget at least at the same standard

Contractual Statement between West China Governors and Directors

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of quality and quantity as has been established by contributions from the Board of Governors and the participating Missionary Organizations, or at such higher standard of quality and quantity as may be established by such contributions in the future.

(4) To cooperate as and where in their judgment it is expedient, in the future development of the University, from time to time delegating during their pleasure, and in so far as may be permitted by law, to the Board of Directors such matters of University administration as the Board of Governors may determine.

In entering into the above agreement the Board of Governors are under obligation through the various trusts into which they have entered on behalf of the University to reserve to themselves the power to amend or annul any or all of the above agreement;

- (a) When in their judgment there shall be a departure on the part of the Board of Directors or those in charge of instruction in the University from strictly Christian principles,
- (b) In case political or local changes render it desirable or necessary to reduce the number of instructors or students, or to curtail the work or to suspend operations for a definite or indefinite period of time,
- (c) In case the University shall become more nearly self supporting, or when it becomes clearly expedient that the contributions of the Board of Governors should be reduced,
- (d) Whenever, from any cause, the Board of Governors shall discern that the University is not answering to its original design.

II. The Board of Directors agree:

(1) To be responsible for the conduct of the University academic work included (and recorded in the Annual Catalog) in the Academic and Professional Colleges and Faculties of Arts, Science, Education, Religion, Medicine, and Dentistry, maintaining at least its present standards and discharging the financial obligations therewith connected. Changes in the above list of Academic and Professional Colleges and Faculties may from time to time be made in accordance with conditions formulated by the Board of Directors with the concurrence of the Board of Governors.

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- (2) To be responsible for Affiliated Colleges and Schools to such extent, and under such terms, as may be agreed upon by the Board of Directors, the Board of Governors, and the authorities of the Affiliated Colleges and Schools.
- (3) That any action of the Board of Directors, or other University bodies under its control or for which it is responsible, involving a change in the general policy of the University, admission of another missionary organization, educational institution, or other body to cooperation or affilia-

Contractual Statement between

West China Governors and Directors

tion, erection of an important building, or purchase of additional land, shall be taken only with the concurrence of the Board of Governors.

- (4) That a first charge on the budget annually shall be a sum sufficient to cover the cost of the following:
 - (a) the insurance of the buildings, furniture and equipment and other property therein belonging to the Board of Governors;
 - (b) the repair and upkeep of furniture and buildings; (this not to include servants' wages and the ordinary care of buildings, etc.);
 - (c) the upkeep of University grounds, roads, culverts, etc.
 - (d) the upkeep of stocks of teaching materials, the replacement of equipment broken, lost, or made unfit for use by wear so that all departments and the library shall be maintained at least at the standard, in quality and quantity, to which they have attained.
- (5) That they will not involve the Board of Governors or the University in indebtedness, except as may be agreed upon with the Board of Governors in advance of the indebtedness being incurred.
- (6) That all property interests of the Board of Governors shall be under the control and direction of agents of the Board of Governors, through whom the loan of buildings, grounds and equipment is, from time to time, to be consummated.
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- (8) To furnish the Board of Governors with an annual report of their activities, stating the condition of the University; an itemized budget of the annual receipts and expenditures; and a duly audited annual statement of the University accounts.

Signed by the Party of the First Part	Signed by the Party of the Second Part
Aumentudiente Chairman	S. D. Yang Chairman
Secre tary	x a Chairman
	C. H. Hang Treasurer
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Toronto <u>Novimber 20th</u> 1936	Chengtu hav 500 1937

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