WCUU
Administrative
Board of Governors - Minutes,
reports 1933-1934

WEST CHINA UNION UNIVERSITY

ANNUAL MEETING OF THE BOARD OF GOVERNORS

NEW YORK CITY, APRIL 20th, 1933

The Annual Meeting of the Board of Governors of the West China Union University was held in the Madison Avenue Baptist Church, New York City on Thursday, April 20, 1933 at 2:00 P. M.

The following were present:-

Sir Joseph Flavelle, Bart., LL. B.
Rev. James Endicott, D. D.
Rev. J. H. Franklin, D. D.
Rev. Prof. Frank Anderson, M. A., D. D.
Miss Frances K. Burr (representing the Woman's Unit)
Mr. F. T. Cartwright, M. A. (representing Dr. J. R. Edwards)
Mrs. H. R. Inksater (representing Mrs. James Hales)
Rev. Emory W. Hunt, D. D.
Dr. G. B. Huntington
Rev. Frank Mason North, D. D.

The following were also present and, on motion, were made corresponding members:-

President Lincoln Dsang, D. D.
Mr. C. A. Evans, Assistant Treasurer
Mr. and Mrs. D. S. Dye, of the University staff.

Dr. Endicott presided and the meeting was opened with prayer by Dr. E. W. Hunt.

G1062 APOLOGIES FOR ABSENCE were presented from

Mr. Frank E. Baker
Prof. H. B. Robins, Ph. D.
Chancellor E. W. Wallace, D. D.
Mrs. James Hales
Sir Michael Sadler, LL.D.
Rev. J. R. Edwards, D. D.

Also from Mr. B. A. Garside, Assistant Treasurer and President J. L. McConaughy, D. D., both of whom expressed hopes that they would be able to be present at the evening session, if such should be held.

RESOLVED that the Secretary should be asked to send a message of sympathy to Chancellor and Mrs. E. W. Wallace, in connection with the illness of the former.

G1063 DEATH OF DR. H. T. HODGKIN.

Dr. Franklin made a statement to the Board regarding the lamented death of Dr. H. T. Hodgkin, speaking in the highest terms of his life and work.

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Mr. T. Cartwright, M. A. (representing Dr. J. F. Edwards)
Mrs. E. R. Inkster (representing Mrs. James Hales)
Rev. Henry W. Hunt, D. D.
Dr. G. D. Huntington
Rev. Frank Mason North, D. D.

The following were also present and, on motion, were made corresponding members:-

President Lincoln Deane, D. D.
Mr. E. A. Evans, Assistant Treasurer
Mr. and Mrs. D. S. Dye, of the University staff.

Dr. Endicott presided and the meeting was opened with prayer by Dr. H. W. Hunt.

GOOD APOLOGIES FOR ABSENCE were presented from

Mr. Frank H. Baker
Prof. E. H. Hobins, Ph. D.
Chancellor E. W. Wallace, D. D.
Mrs. James Hales
Sir Michael Sadler, LL.D.
Rev. J. R. Edwards, D. D.

Also from Mr. E. A. Dreyfus, Assistant Treasurer and President L. L. Melhuughy, D. D., both of whom expressed hope that they would be able to be present at the evening session, if such should be held.

RESOLVED that the Secretary should be asked to send a message of sympathy to Chancellor and Mrs. E. W. Wallace, in connection with the illness of the former.

DEATH OF DR. H. T. HODGKIN

Dr. Franklin made a statement to the Board regarding the lamented death of Dr. H. T. Hodgkin, speaking in the highest terms of his life and work.

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RESOLVED that Sir Joseph Flavelle and Dr. Endicott should be asked to prepare a resolution expressive of the sense of loss sustained by the University and the Church by Dr. Hodgkin's death, for incorporation in the Minutes, and that copies should be sent to his widow, to the Society of Friends, and to the School at Pendle Hill with which the late Dr. Hodgkin was connected.

This resolution was passed by a standing vote.

Note: The resolution, prepared as directed above, is as follows:-

"This Board places on record its profound sense of loss in the death of Dr. Henry T. Hodgkin, M.A. His connection with the West China Union University goes back to its very beginnings on the field when the plans for its initiation and development were in their tentative stages. He brought to the enterprise the wisdom and strength of a truly prophetic and creative mind. He was one of the Charter members of the Board and during the early years of its existence served with great devotion and capacity as one of its Secretaries. But quite apart from the untiring service which he rendered to the University we shall ever hold in reverence the memory of his conspicuously noble Christian character and shall cherish with gratitude his varied and distinguished service to the Church universal and to the whole world.

Dr. Hodgkin combined in a singular degree unlimited loyalty to all that the Friends historically stand for, together with such Christian catholicity as made him a trusted and beloved leader in widely separated Christian Communions. As a champion of unpopular and difficult causes he stood out as one of heroic stature. As teacher, author and leader of public opinion he was an eager pioneer and thus he inspired a world-wide following of our noblest youth who honored him because of his Christian insight and knightly devotion to his Lord. To Mrs. Hodgkin and her children, and to the Society of Friends, we extend our deepest sympathy in the great loss they, and we all, have sustained."

G1064 RESOLUTION REGARDING THE LATE DR. J. E. THOMPSON

The Secretary reported that as directed by the Board of Governors at its last meeting (G1036) the following resolution had been sent to the widow of the late Dr. J. E. Thompson.

This Board desires to place on record its deep appreciation of the great service rendered to the West China Union University by John E. Thompson, D.D.S., and the deep sense of loss at his untimely death.

Going to China to be a representative of the Canadian Methodist Mission on the staff of the Young Men's Christian Association of Chengtu, Dr. Thompson was at heart a dental missionary, and his services were soon transferred to the Dental Department of that mission. He gave himself whole-heartedly to the service of his fellow missionaries and of the Chinese in the relief of suffering, proving himself to be kind and sympathetic in his profession and strong and winsome in his character. In the establishment of a Dental Department in West China Union University, Dr. Thompson took an important part and participated from the beginning in the training of young men and women in a department

RESOLVED that Mr. Joseph Travelle and Dr. Todhunt should be asked to prepare a resolution expressive of the sense of loss sustained by the University and the Church by Dr. Hodgkin's death, for incorporation in the Minutes, and that copies should be sent to his widow, to the Society of Friends, and to the School at Fenalia Hill with which the late Dr. Hodgkin was connected.

This resolution was passed by a standing vote.

Below the resolution, prepared as directed above, is as follows:-

"This Board places on record its profound sense of loss in the death of Dr. Henry T. Hodgkin, M.A. His connection with the West China Union University goes back to its very beginnings on the field when the plans for its initiation and development were in their tentative stages. He brought to the enterprise the wisdom and strength of a truly prophetic and creative mind. He was one of the Charter members of the Board and during the early years of its existence served with great devotion and capacity as one of its Secretaries. But quite apart from the untiring service which he rendered to the University we shall ever hold in reverence the memory of his conspicuously noble Christian character and shall cherish with gratitude his varied and distinguished services to the Church universal and to the whole world.

Dr. Hodgkin combined in a singular degree unlimited loyalty to all that the Friends historically stand for, together with such Christian catholicity as made him a trusted and beloved leader in widely separated Christian Communions. As a champion of unpopular and difficult causes he stood out as one of heroic stature. As teacher, author and leader of public opinion he was an eager pioneer and thus he inspired a world-wide following of our noblest youth who honored him because of his Christian insight and unlimited devotion to his Lord. To Mrs. Hodgkin and her children, and to the Society of Friends, we extend our deepest sympathy in the great loss they, and we all, have sustained."

(1056) RESOLUTION REGARDING THE LATE DR. J. E. THOMPSON

The Secretary reported that as directed by the Board of Governors at its last meeting (1056) the following resolution had been sent to the widow of the late Dr. J. E. Thompson.

This Board desires to place on record its deep appreciation of the great service rendered to the West China Union University by John E. Thompson, D.D.S., and its deep sense of loss at his untimely death.

Going to China to be a representative of the Canadian Methodist Mission on the staff of the Young Men's Christian Association of Chengtu, Dr. Thompson was at heart a dental missionary, and his services were soon transferred to the Dental Department of that mission. He gave himself wholeheartedly to the service of his fellow missionaries and of the Chinese in the relief of suffering, proving himself to be kind and sympathetic in his profession and strong and winsome in his character. In the establishment of a Dental Department in West China Union University, Dr. Thompson took an important part and participated from the beginning in the training of young men and women in a department

that has come to be known throughout China, and which is unique in that country. He was a loyal colleague, a man with a genius for making friends, and an earnest missionary of the gospel of Jesus Christ.

China has lost a warm friend, the University has lost a skilled teacher, the Church has lost an ardent missionary.

The Board desires to express to Mrs. Thompson and to her daughter deep sympathy in their loss, and also appreciation of Mrs. Thompson's devoted service in the work of the University.

G1065 HOURS OF SESSION

The Secretary stated that the Baptist Board had kindly invited the Board of Governors to be their guests at dinner at 6:00 P.M., at the Hotel Wolcott, after which it was expected that there would be an opportunity for dealing with any items of business left over from the afternoon session.

G1066 LETTER FROM HON. VINCENT MASSEY

The Secretary read a letter from the Hon. Vincent Massey, in acknowledgement of the action of the Board of Governors regarding his resignation (G1042), and expressing his readiness to continue to be a member of the Board. The letter was received with the utmost satisfaction.

G1067 MINUTES OF EXECUTIVE COMMITTEE, APRIL 20th, 1933

The Secretary read these minutes.

RESOLVED to accept the same, action on items connected with the Budget being deferred till later in the meeting.

G1068 LETTER FROM THE SOCIETY OF FRIENDS

A letter was submitted from Mr. Carl Heath, Secretary of Friends Service Council covering the following resolutions of the Council, dated December 1, 1932, and enquiring whether the way of cooperation indicated in the resolutions is the right way for Friends to continue in should they be unable to provide the £500 after 1934.

"WEST CHINA UNION UNIVERSITY: The following Minute is received from the China Committee, and Howard Diamond has spoken to it:

'Grant to West China Union University: After discussion of the question of our contribution to the West China Union University, we decide to suggest to the Council that the Board of Governors be advised as follows:-

that I. The F. S. C. will endeavour to maintain a contribution of £500. each year for 1933 and 1934, but that unless the financial situation alters it may not be possible to maintain any such contribution after 1934.

II. The F. S. C. look to maintaining Friends College as at present if that is acceptable to the Board of Governors.

that has come to be known throughout China, and which is unique in that country. He was a loyal colleague, a man with a gift for making friends, and an earnest missionary of the gospel of Jesus Christ.

China has lost a warm friend, the University has lost a skilled teacher, the church has lost an ardent missionary.

The Board desires to express to Mrs. Thompson and to her daughter deep sympathy in their loss, and also appreciation of Mrs. Thompson's devoted service in the work of the University.

6105 HOURS OF SESSION

The Secretary stated that the Baptist Board had kindly invited the Board of Governors to be their guests at dinner at 6:00 P.M. at the Hotel Wolcott, after which it was expected that there would be an opportunity for dealing with any items of business left over from the afternoon session.

6106 LETTER FROM HON. VINCENT MASSEY

The Secretary read a letter from the Hon. Vincent Massey, in acknowledgement of the action of the Board of Governors regarding his resignation (6104), and expressing his readiness to continue to be a member of the Board. The letter was received with the utmost satisfaction.

6107 MINUTES OF EXECUTIVE COMMITTEE, APRIL 20TH, 1933

The Secretary read these minutes.

RESOLVED to accept the same, action on items connected with the Budget being deferred till later in the meeting.

6108 LETTER FROM THE SOCIETY OF FRIENDS

A letter was submitted from Mr. Carl Heath, Secretary of Friends Service Council covering the following resolutions of the Council, dated December 1, 1932, and enquiring whether the way of cooperation indicated in the resolutions is the right way for Friends to continue if should they be unable to provide the $800 after 1934.

"WEST CHINA UNION UNIVERSITY. The following minutes is received from the China Committee, and Mr. Clement has spoken to it.

"Grant to West China Union University: After discussion of the question of our contribution to the West China Union University, we decide to suggest to the Council that the Board of Governors be advised as follows:-

that I. The F. S. C. will endeavour to maintain a contribution of $800, each year for 1933 and 1934, but that unless the financial situation alters it may not be possible to maintain any such contribution after 1934;

II. The F. S. C. look to maintaining Friends College as at present if that is acceptable to the Board of Governors.

III. The F. S. C. hopes to maintain William G. and Hilda Sewell in Chengtu as a contribution to the work of the University, so long as this arrangement is satisfactory to all concerned.

IV. For the present Friends look to maintaining a contribution to the University, sufficient to cover the Salary of Mr. S. D. Du, MD, now serving on the staff of the University and doing special work in Parasitology.

V. If II, III and IV above should not be satisfactory in this form and under the circumstances indicated in I, the Board of Governors should advise us in what way, commensurate with the means at our disposal, we can continue to cooperate with them in the work of West China Union University, which we value very highly.'

We have given careful consideration to this minute, and agree to the proposals contained therein, on the understanding that, as is our practice with all expenditures, the financial commitments involved are subject to yearly review."

RESOLVED that the Secretary should be asked to express to the Friends Service Council on behalf of the Board of Governors their appreciation of their frank statement of the situation and to thank them for the strenuous efforts which they are making to maintain their work and assure them that it is the sincere hope of the Board that the situation will so improve that they may find it possible to continue their grant, and that in any event the Board will not for a moment consider any change in the relation of the Friends Service Council to the University, but looks to a long continuation of their cooperation in the days to come: they well know that the Friends Service Council will always labour to the utmost limit of their capacity for the development of the University.

G1069 REPORT OF THE TREASURER

This report was presented by Mr. C. A. Evans, Assistant Treasurer.

Attention was directed to the type of securities held by the University, and a full discussion took place on this important topic. It was explained that, apart from those securities which had been given to the University in that form, in the majority of cases these securities were bought before the present period of depression, when they were regarded as absolutely sound, nor was it suggested that the University was likely to suffer any loss in respect of them; nevertheless, it was

RESOLVED (a) that the Finance Committee be requested to report to the Executive Committee as to the policy governing the Committee in making investments of University funds.

It was further

RESOLVED (b) that the Report of the Treasurer be received and filed.

III. The F. S. C. hopes to maintain William C. and Hilda Sewell in Chengtu as a contribution to the work of the University, so long as this arrangement is satisfactory to all concerned.

IV. For the present Friends look to maintaining a contribution to the University, sufficient to cover the Salary of Mr. S. D. Du, MD, now serving on the staff of the University and doing special work in Parasitology.

V. If II, III and IV above should not be satisfactory in this form and under the circumstances indicated in I, the Board of Governors should advise us in what way, commensurate with the means at our disposal, we can continue to cooperate with them in the work of West China Union University, which we value very highly.

We have given careful consideration to this minute, and agree to the proposals contained therein, on the understanding that, as in our practice with all expenditures, the financial commitments involved are subject to yearly review."

RESOLVED that the Secretary should be asked to express to the Friends Service Council on behalf of the Board of Governors their appreciation of their frank statement of the situation and to thank them for the strenuous efforts which they are making to maintain their work and assure them that it is the sincere hope of the Board that the situation will so improve that they may find it possible to continue their grant, and that in any event the Board will not for a moment consider any change in the relation of the Friends Service Council to the University, but looks to a long continuation of their cooperation in the days to come; they will know that the Friends Service Council will always labour to the utmost limit of their capacity for the development of the University.

CLOSE REPORT OF THE TREASURER

This report was presented by Mr. C. A. Evans, Assistant Treasurer.

Attention was directed to the type of securities held by the University, and a full discussion took place on this important topic. It was explained that, apart from those securities which had been given to the University in that form, in the majority of cases these securities were bought before the present period of depression, when they were regarded as absolutely sound, nor was it suggested that the University was likely to suffer any loss in respect of them nevertheless, it was

RESOLVED (a) that the Finance Committee be requested to report to the Executive Committee as to the policy governing the Committee in making investments of University funds.

It was further

RESOLVED (b) that the Report of the Treasurer be received and filed.

G1070 REPORT OF THE UNIVERSITY

A full report of the University for the previous year to the Board of Governors over the signature of Dr. Beech, the Chancellor, (in the absence of President Dsang), was presented. It was stated that copies had been circulated in advance to every member of the Board.

A number of members of the Board spoke in the warmest terms of the remarkable interest and significance of the Report, and it was

RESOLVED (1) That Dr. Franklin in collaboration with the Secretary be asked to prepare a special minute for transmission to the field, in which the workers should be assured of the warm appreciation by the Board of the remarkable results accomplished by them under conditions of great difficulty, and of their intention to support them in their efforts to the utmost of their ability.

(2) That the report be printed for the information of the members of the cooperating Boards and other friends of the University.

(3) That in order to emphasize the importance which the Board attaches to the Report, and in the hope of interesting friends in special features therein contained, Dr. Franklin, who had so recently visited Chengtu, be asked to write an introduction to the publication; and to emphasize among other matters the urgent need of (1) the proposed Clinical Hospital
(2) $2000 for microscopes
(3) approximately $2000 for some radium, which, though not referred to in the report, is recognized as a most desirable part of modern medical equipment, the provision of which might appeal to some friend of the Hospital Department of the University.

In connection with item (2) above, the matter came before the Board again (see G1043-e) in General Faculty Minutes #128, supported by a letter from Dr. T. H. Williams in which the urgent need of more such instruments was described.

G1071 RETURN OF PRESIDENT DSANG

General Faculty Minute #102:- "Resolved that as a Faculty we approve of the action of the Committee on Studies in cabling our desire for the return of President Dsang at the earliest possible date."

A letter was read from President Dsang setting forth a proposal that he be permitted, in the interests of the University, to return via England, Europe and Palestine. After considerable discussion, in which it was pointed out that, highly desirable as it might be that President Dsang should have an opportunity of meeting the friends in England and also secure the advantages of further travel, yet his presence was most obviously urgent and needed at the University at the present time. It was therefore

RESOLVED President Dsang concurring, that he return to Chengtu at the earliest date and by the most direct route.

G1070 REPORT OF THE UNIVERSITY

A full report of the University for the previous year to the Board of Governors over the signature of Dr. Beech, the Chancellor, (in the absence of President Deane), was presented. It was stated that copies had been circulated in advance to every member of the Board.

A number of members of the Board spoke in the warmest terms of the remarkable interest and significance of the Report, and it was

RESOLVED (1) That Dr. Franklin in collaboration with the Secretary be asked to prepare a special minute for transmission to the field, in which the workers should be assured of the warm appreciation by the Board of the remarkable results accomplished by them under conditions of great difficulty, and of their intention to support them in their efforts to the utmost of their ability.

(2) That the report be printed for the information of the members of the cooperating Boards and other friends of the University.

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radium, which, though not referred to in the report, is recognized as a most desirable part of modern medical equipment, the provision of which might appeal to some friend of the Hospital Department of the University.

In connection with item (2) above, the matter came before the Board again (see G1069-a) in General Faculty Minutes #128, supported by a letter from Dr. T. H. Williams in which the urgent need of more such instruments was described.

G1071 RETURN OF PRESIDENT DEANE

General Faculty Minute #102:- "Resolved that as a Faculty we approve of the action of the Committee on Studies in cabling our desire for the return of President Deane at the earliest possible date."

A letter was read from President Deane setting forth a proposal that he be permitted, in the interests of the University, to return via England, Europe and Palestine. After considerable discussion, in which it was pointed out that, highly desirable as it might be that President Deane should have an opportunity of meeting the friends in England and also secure the advantages of further travel, yet his presence was most obviously urgent and needed at the University at the present time. It was therefore

RESOLVED President Deane concurring, that he return to Chengtu at the earliest date and by the most direct route.

G1072 PRINTING PRESIDENT DSANG'S THESIS

RESOLVED to authorize the Treasurer to issue a cheque for $125. to cover the cost of printing President Dsang's Thesis for his Doctorate degree.

G1073 HONOURS TO MEMBERS OF UNIVERSITY STAFF

RESOLVED that the Board of Governors convey to the staff on the field an appreciation of the distinction secured by the University in the recognition accorded to two members of the staff:-

(a) To Dr. R. Gordon Agnew for the unusual recognition bestowed on him both in Toronto and New York by prominent members of the medical and dental professions on account of his valuable contributions to dental knowledge.

(b) To President Lincoln L. G. Dsang on the conferring upon him of the degree of D. D. by his Alma Mater Garrett Biblical Institute.

G1074 MAINTENANCE OF STAFF AT FULL STRENGTH

It was brought to the notice of the Board that in certain cases, owing to financial stringency, some Boards are finding it difficult, if not impossible, to send back to Chengtu valuable members of the staff. It was therefore

RESOLVED that the Secretary be asked to communicate to the cooperative Boards the sense of the Board of Governors that in view of the immense importance of the contribution which the University is making and may be expected to make to the Church of Christ in China, every effort be made to maintain the staff at its full strength.

G1075 REPORT OF THE NOMINATING COMMITTEE

The recommendation contained in the Minutes of the Executive Committee to the effect that it constitute itself the Nominating Committee was accepted and it was

RESOLVED to accept the report of the Committee that the officers and Executive Committee of the Board be the same as last year, viz:-

Officers of the Board

Honorary Chairman: Sir Joseph Flavelle, Bart., LL.D.
Chairman: Rev. James Endicott, D.D.
Vice-Chairmen: Sir Michael Sadler, LL.D.
Rev. Frank Mason North, D.D.
Secretaries: Rev. Prof. Frank Anderson, M.A., D.D.
Mr. H. T. Silcock, M. A.
Assistant Secretary: Mr. B. A. Garside, M.A.
Treasurer: Rev. J. R. Edwards, D.D.
Assistant Treasurer: Mr. B. A. Garside, M.A.
2nd " " : Mr. C. A. Evans
3rd " " : Dr. G. F. Sutherland

6102 PRINTING PRESIDENT DEANG'S THESIS

RESOLVED to authorize the Treasurer to issue a cheque for $125. to cover the cost of printing President Deang's Thesis for his Doctorate degree.

6102 HONOURS TO MEMBERS OF UNIVERSITY STAFF

RESOLVED that the Board of Governors convey to the staff on the field an appreciation of the distinction accorded by the University in the recognition accorded to two members of the staff:-

(a) To Dr. R. Gordon Agnew for the unusual recognition bestowed on him both in Toronto and New York by prominent members of the medical and dental professions on account of his valuable contributions to dental knowledge.

(b) To President Lincoln L. C. Deang on the conferring upon him of the degree of D. D. by his Alma Mater Garrett Biblical Institute.

6102 MAINTENANCE OF STAFF AT FULL STRENGTH

It was brought to the notice of the Board that in certain cases, owing to financial stringency, some Boards are finding it difficult, if not impossible, to send back to Chengtu valuable members of the staff. It was therefore

RESOLVED that the Secretary be asked to communicate to the cooperative Boards the sense of the Board of Governors that in view of the immense importance of the contribution which the University is making and may be expected to make to the Church of Christ in China, every effort be made to maintain the staff at its full strength.

6102 REPORT OF THE NOMINATING COMMITTEE

The recommendation contained in the Minutes of the Executive Committee to the effect that it constitute itself the Nominating Committee was accepted and it was

RESOLVED to accept the report of the Committee that the officers and Executive Committee of the Board be the same as last year, viz:-

Officers of the Board

Honorary Chairman: Sir Joseph Flavelle, Bart., LL.D.
Chairman: Rev. James Endicott, D.D.
Vice-Chairman: Sir Mitchell Sadler, LL.D.
Rev. Frank Mason North, D.D.
Secretaries: Rev. Prof. Frank Anderson, M.A., D.D.
Mr. H. T. Stinson, M. A.
Assistant Secretary: Mr. B. A. Garside, M.A.
Treasurer: Rev. J. R. Edwards, D.D.
Assistant Treasurer: Mr. B. A. Garside, M.A.
2nd " " : Mr. C. A. Evans
3rd " " : Dr. G. P. Sutherland

G1074 (A) APPROVAL OF BUDGET 1933-34

After consideration of the recommendation of the Executive Committee in regard to the 1933-34 budget, it was

RESOLVED,(a) to approve the recommendation of the Executive Committee that the Governors' contribution toward the 1933-34 budget of the University be defined as itemized in Action E1059 (a).

RESOLVED,(b) to approve the recommendation of the Executive Committee that appropriation be made to the 1932-33 budget of the Associated Boards for Christian Colleges in China as defined in E1059 (b).

Members Executive Committee:

The Chairman
Secretaries
Treasurer
Rev. J. H. Franklin, D.D.
Mrs. James Hales
Mr. Alton L. Miller

and that the following coopted members whose period of office expires in 1933 be again coopted as members of the Board in the class of 1936:

Rev. J. R. Edwards, D.D.
Hon. Vincent Massey
Sir Michael Sadler
Rev. J. H. Arnup

G1076 APPOINTMENT OF STANDING COMMITTEES OF THE BOARD

RESOLVED to appoint the following Standing Committees:-

(1) Finance, Property and Investment Committee

Dr. G. B. Huntington
Mr. Frank T. Cartwright
Mr. O. R. Judd
Mr. B. A. Garside
The Treasurer of the Board

(2) Audit Committee

Miss Frances K. Burr
Mr. Forest Smith
Rev. J. H. Arnup, D.D.

The Board adjourned at 6:00 P.M. to be the guests of the Baptist Board at dinner at the Hotel Wolcott.

After dinner the following items of business were disposed of:

G1077 REPORT OF WOMEN'S COLLEGE

This was presented on behalf of the Women's Unit by Miss Frances K. Burr, and proved a document of the deepest interest and encouragement.

Mrs. D. S. Dye spoke briefly in connection with it.

RESOLVED that the Board of Governors has received the report of the Women's College with the utmost satisfaction, and would assure those responsible for the Women's Department of the work of their deep appreciation of the remarkable progress that has been made. Further, that a copy be handed to Dr. Franklin for use in connection with his preparation of the report of the of the Chancellor for publication.

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VOTE DATE AND Franco-Executive Committee:

(a) The Chairman of Governors: it was pointed out that since the last meeting Governorships had been held in England in 1950, it would be in order, accordingly, Constantine, that England should be the place for the meeting in 1954. Dr. Franklin, d. moved that there are dozens, why the most discussion thereof should be held in England.

Mr. Albon L. Miller

RESOLVED that every effort should be made to hold the next Annual and that the following amendment, where period of office expires in 1955, be again accepted as members of the board for the ensuing year:

Sir D. B. Edwards, D.D.
Hon. Vincent Massey
Sir Michael Sadler
Rev. J. H. Arnup

VOTE APPOINTMENT OF STANDING COMMITTEES OF THE BOARD

RESOLVED to appoint the following standing committees:-

(1) Finance, Property and Investment Committee

Dr. G. B. Huntington
Mr. Frank T. Cartwright
Mr. D. H. Judd
Mr. H. A. Darville
The Treasurer of the Board

(2) Audit Committee

Mr. Francis X. Burr
Mr. Forest Smith
J. H. Arnup, D.D.

The Board adjourned at 6:00 P.M. to be the guests of the Deputy Board at dinner at the Hotel Volcott.

After dinner the following items of business were disposed of:

VOTE REPORT OF WOMEN'S COLLEGE

This was presented on behalf of the Women's College by Miss Frances K. Burr, and provoked discussion for the deepest interest and encouragement.

Mrs. D. Wayne Lynch-Staunton, Secretary to Convocation, was present.

RESOLVED that the Board of Governors has received the report of the Women's College with the deepest appreciation, and would assure those responsible for the Women's Department of our high appreciation of the remarkable progress that has been made. Further, that a copy be handed to Dr. Franklin for use in connection with his presentation of the report of the of the Chancellor for publication.

G1078 DATE AND PLACE OF THE NEXT MEETING

(a) of the Board of Governors: it was pointed out that since the last meeting of the Board had been held in England in 1930, it would be in order, according to the Constitution, that England should be the place for the meeting in 1934. It was further urged that there are cogent reasons why the next meeting of the Board should be held in England.

RESOLVED that every effort should be made to hold the next Annual Meeting of the Board of Governors in England, that the Executive Committee be asked to explore the matter fully and enter into correspondence with the friends in England in reference to the same and with the Boards on this side of the Atlantic, with a view to securing that they should be adequately represented.

(b) of the Executive Committee:

RESOLVED that with regard to this matter the Secretary be asked to consult with Dr. Endicott and Mr. Garside with a view to determining a suitable place and date.

G1079 MATTERS REFERRED TO THE BOARD BY THE ASSOCIATED BOARDS FOR CHRISTIAN COLLEGES IN CHINA

The following matters were referred to the Board of Governors for action by The Associated Boards for Christian Colleges in China at its meeting on April 18, 1933:

"(1) The Associated Boards on April 18th voted specifically to refer the following resolution to the individual Boards of Founders, with a request that they give it consideration at their first meetings, and that they transmit it, with their recommendations, to the universities and colleges they represent:-

'VOTED that, whereas a number of years have now elapsed during which the individual universities and colleges, the Council of Higher Education, and the cooperating groups in the West, have all been free to suggest modifications in the proposed Correlated Program, and

'Whereas substantial agreement has now been reached on all major details of the Program, aside from those affecting certain institutions in the Shanghai and Fukien areas, and

'Whereas any further proposals for substantial changes would necessarily involve prolonged additional delays;

'Therefore the Associated Boards for Christian Colleges in China define its position as follows:-

'(1) That while recognizing that any effective program of Christian higher education in China must be constantly adjusting itself to meet changing conditions, the Associated Boards earnestly hopes that in the interests of progress

6107 DATE AND PLACE OF THE NEXT MEETING

(a) of the Board of Governors: It was pointed out that since the last meeting of the Board had been held in England in 1930, it would be in order, according to the Constitution, that England should be the place for the meeting in 1934. It was further urged that there are cogent reasons why the next meeting of the Board should be held in England.

RESOLVED that every effort should be made to hold the next Annual Meeting of the Board of Governors in England, that the Executive Committee be asked to explore the matter fully and enter into correspondence with the friends in England in reference to the same and with the Board on this side of the Atlantic, with a view to securing that they should be adequately represented.

(b) of the Executive Committee:

RESOLVED that with regard to this matter the Secretary be asked to consult with Dr. Ardicott and Mr. Garside with a view to determining a suitable place and date.

6107 MATTERS REFERRED TO THE BOARD BY THE ASSOCIATED BOARDS FOR CHRISTIAN COLLEGES IN CHINA

The following matters were referred to the Board of Governors for action by The Associated Boards for Christian Colleges in China at its meeting on April 18, 1933:

"(1) The Associated Boards on April 18th voted specifically to refer the following resolution to the individual Boards of Governors, with a request that they give it consideration at their first meetings, and that they transmit it, with their recommendations, to the universities and colleges they represent:-

'VOTED that, whereas a number of years have now elapsed during which the individual universities and colleges, the Council of Higher Education, and the cooperating groups in the West, have all been free to suggest modifications in the proposed Correlated Program, and

'Whereas substantial agreement has now been reached on all major details of the program, apart from some outstanding institutions in the Shanghai and Fukien areas, and

'Whereas any further proposals for substantial changes would necessarily involve protracted additional delays;

'Therefore the Associated Boards for Christian Colleges in China define its position as follows:-

'(1) That while recognizing that any effective program of Christian higher education in China must be constantly adjusting itself to meet changing conditions, the Associated Boards earnestly hope that in the interests of progress

any further modifications in the present proposals for a Correlated Program covering the next five years will be reduced to a minimum, and will be confined largely to a solution of the problem of correlation in the Shanghai and Fukien areas, and to the adjustment of minor differences in other areas referred to in the preceding recommendations.

'(2) That the Associated Boards will not be in a position to conduct any general effort in behalf of any of the colleges represented in the Associated Boards until these institutions have undertaken to adjust their work in accordance with the recommendations of the Correlated Program and have given assurance that they will make for the present no changes in their work except as referred to above.'

'(2) The following action by the Associated Boards on April 18th was not referred quite so definitely to the individual Boards of Founders, but because of its importance to the institutions individually and collectively it is desirable that the several Boards of Founders take cognizance of it, and pass it on with their recommendations, to the institutions they represent:

'VOTED that the Associated Boards record its judgment as follows:-

'(1) That the Council and the Associated Boards have now reached a substantial agreement as to both the main outlines and most of the essential details of the Correlated Program, except in matters relating to the groups of institutions in the Shanghai and Fukien areas.

'(2) That, while recognizing the necessity of adjusting the remaining differences referred to in the preceding recommendations, the Associated Boards assure the Council and the individual universities and colleges of its earnest desire to go forward without further delay to the fuller realization of the Correlated Program.

'(3) That the next step in those portions of the Correlated Program outside the Shanghai area is for the individual institutions to adjust their programs fully and loyally to the part allocated to them within the Correlated Program, and to work earnestly for its more complete realization.

'(4) That, while expressing its gratification at the evidences of progress toward a solution of the many and difficult problems confronting the institutions in the Shanghai area, the Associated Boards believes that further progress must still be made before a satisfactory measure of correlation can be considered as having been achieved in this area.'"

RESOLVED (a) to approve the above, and to transmit the same to the field, with a minute expressive of the earnest desire of the Board of Governors that it may be found possible to take definite action thereupon at the earliest possible date.

any further modifications in the present proposals for a Correlated Program covering the next five years, will be reduced to a minimum, and will be confined largely to a solution of the problem of correlation in the Tungchuan and Tukian areas, and to readjustments arising out of differences in other areas referred to in the preceding recommendations.

'(2) That the Associated Boards will not be in a position to conduct any general effort in behalf of any of the colleges represented in the Associated Boards until these institutions have undertaken to adjust their work in accordance with the recommendations of the Correlated Program and have given assurance that they will make for the present no changes in their work except as referred to above.'

'(2) The following action by the Associated Boards on April 18th was not referred back as definitely to the individual Boards of Governors, but because of its importance to the institutions individually and collectively it is desirable that the several Boards of Governors take cognizance of it, and pass it on with their recommendations, to the institutions they represent:

'VOTED that the Associated Boards record its judgment as follows:-

'(1) That the Council and the Associated Boards have now reached a substantial agreement as to both the main outlines and most of the essential details of the Correlated Program, except in matters relating to the groups of institutions in the Shanghai and Tukian areas.

'(2) That, while recognizing the necessity of adjusting the remaining differences referred to in the preceding recommendations, the Associated Boards assure the Council and the individual universities and colleges of its earnest desire to go forward without further delay to the further realization of the Correlated Program.

'(3) That the next step in those portions of the Correlated Program outside the Shanghai area, for the individual institutions to adjust their programs, understand loyally to the part allocated to them in the Correlated Program, and to work earnestly for its more complete realization.

'(4) That, while recognizing the practical difficulties at the attainment of progress towards unification of the more difficult problems confronting the institutions in the Shanghai area, the Associated Boards believe that further efforts must still be made before a satisfactory realization of correlation can be considered as having been achieved in this area.'

RESOLVED (a) to approve the above, and to transmit the same to the field, with a minute expressive of the earnest desire of the Board of Governors that it may be found possible to take satisfactory action thereon at the earliest possible date.

(3) "The Associated Boards on April 18th referred the following three actions to the individual Boards of Founders for their consideration and action:-

'(1) VOTED that the Associated Boards approve the following action of the Committee on Publicity and Promotion:-

'That this Committee on Publicity and Promotion define as an ultimate objective that the publicity and promotion of the individual participating universities and colleges be unified under the Associated Boards, that we agree to the desirability of taking the necessary steps to that end as promptly as possible, and that we recognize as one of the first essential steps to that end the adoption of a unified program of Christian higher education in China.'

'(2) VOTED that the Associated Boards adopt the following general policy regarding publicity and promotion:-

'a. That the work of the Committee on Publicity and Promotion be confined to items within the approved Correlated Program so far as they have been accepted by the institutions concerned.

'b. That there be created the office of director of Promotion (subject to provision being made within the budget) under the direction of the Committee on Publicity and Promotion.

'c. That the various boards coordinate within the Committee on Publicity and Promotion their programs of publicity, with the understanding that activities as related to individual institutions be conducted in such manner as will conserve the interest of each institution, and of the entire group.

'd. That the greatest use of existing groups and personal interests shall be achieved for the benefit of those institutions to which same have been related.

'e. That the expenses of publicity and promotion be shared proportionately according to participation, the details to be determined by the Committee on Publicity and Promotion in conference with the Boards of Founders.

'f. That, confidently anticipating that the colleges in China will undertake to adopt the Correlated Program, the Associated Boards' program of educational and promotional activity be undertaken immediately, and that effort be made to have this program in active operation by July 1, 1933.

'(3) VOTED that the Associated Boards approve the following suggestions in regard to types of work which may be undertaken in the near future as follows:-

'a. That immediate steps be taken to assemble source material for publicity and promotional work, through

(8) "The Associated Boards on April 16th referred the following three actions to the individual Boards of Founders for their consideration and action:-

'(1) VOTED that the Associated Boards approve the following action of the Committee on Publicity and Promotion:-

'That this Committee on Publicity and Promotion defines as its ultimate objective that the publicity and promotion of the individual participating universities and colleges be unified under the Associated Boards, that we agree to the desirability of taking the necessary steps to that end as promptly as possible, and that we recognize as one of the first essential steps to that end the adoption of a unified program of Christian higher education in China.'

'(2) VOTED that the Associated Boards adopt the following general policy regarding publicity and promotion:-

'a. That the work of the Committee on Publicity and Promotion be confined to items within the approved Correlated Program so far as they have been accepted by the institutions concerned.

'b. That there be created the office of director of Promotion (subject to provision being made within the budget) under the direction of the Committee on Publicity and Promotion.

'c. That the various boards coordinate within the Committee on Publicity and Promotion their programs of publicity, with the understanding that activities as related to individual institutions be conducted in such manner as will conserve the interest of each institution, and of the entire group.

'd. That the greatest use of existing groups and personal interests shall be achieved for the benefit of those institutions to which same have been related.

'e. That the expenses of publicity and promotion be shared proportionately according to participation, the details to be determined by the Committee on Publicity and Promotion in conference with the Boards of Founders.

'f. That, considering anticipated that the colleges in China will undertake to adopt the Correlated Program, the Associated Boards' program of educational and promotional activity be undertaken immediately, and that effort be made to have this program in active operation by July 1, 1933.

'(3) VOTED that the Associated Boards approve the following suggestions in regard to types of work which may be undertaken in the near future as follows:-

'a. That immediate steps be taken to assemble source material for publicity and promotional work, through [illegible]

whatever channels may be found available.

'b. That plans be undertaken for the organization of meetings of permanent and/or temporary groups either at regular or irregular intervals, for the purpose of enlisting or cultivating interest in Christian higher education in China.

'c. That steps be taken as promptly as possible to devise means for making effective use in publicity and promotional work of staff and administrative officers on furlough from time to time.

'd. That in view of inadequate funds at the present time, no expenditures will be made by the Associated Boards for an exhibit at the Chicago exposition.

'e. That the publication of a periodical bulletin and of one or more descriptive booklets be undertaken as a part of the regular program of publicity and promotion after the details of this program have been more completely formulated.'"

RESOLVED (b) that the Board approves of the above.

"To provide for the general administrative work, and for the publicity and promotional activities referred to above, the Executive Committee, and the Associated Boards as a whole, have requested the participating institutions to make contributions as follows:-

(1) The Executive Committee on January 10th voted to request the participating institutions to contribute a total of $2,950.00 toward the general administrative work of the Associated Boards for the fiscal year ending June 30, 1933, "using as a basis for proration of each institution the contributions toward current expenditures received from North American sources for the preceding fiscal year."

(2) On the same date the Executive Committee requested a similar appropriation from the participating institutions of $2,000.00 to provide an initial fund for undertaking promotional work.

(3) At the Annual Meeting on April 19th, the Associated Boards voted to request the cooperating institutions to repeat for 1933-34 their contributions of $2,950.00 toward the general administrative work of the Associated Boards, and to authorize its Executive Committee to work out further details for promotional and publicity activities which may involve a total expenditure up to a maximum of $10,000.00, the details to be formulated later."

RESOLVED (c) that the above be noted with approval.

RESOLVED (d) to appoint the following:

(a) Executive Committee
Rev. James Endicott, D.D.
Rev. J. H. Franklin, D.D.

whatever channels may be found available.

'b. That plans be undertaken for the organization of meetings of permanent and/or temporary groups either at regular or irregular intervals, for the purpose of enlisting or cultivating interest in Christian higher education in China.

'c. That steps be taken as promptly as possible to devise means for making effective use in publicity and promotional work of staff and administrative officers on furlough from time to time.

'd. That in view of inadequate funds at the present time, no expenditures will be made by the Associated Boards for an exhibit at the Chicago exposition.

'e. That the publication of a periodical bulletin and of one or more descriptive booklets be undertaken as a part of the regular program of publicity and promotion after the details of this program have been more completely formulated.'"

RESOLVED (b) that the Board approves of the above.

"To provide for the general administrative work, and for the publicity and promotional activities referred to above, the Executive Committee, and the Associated Boards as a whole, have requested the participating institutions to make contributions as follows:-

(1) The Executive Committee on January 10th voted to request the participating institutions to contribute a total of $2,950.00 toward the general administrative work of the Associated Boards for the fiscal year ending June 30, 1933, "using as a basis for proration of each institution the contributions toward current expenditures received from North American sources for the preceding fiscal year."

(2) On the same date the Executive Committee requested a similar appropriation from the participating institutions of $2,000.00 to provide an initial fund for undertaking promotional work.

(3) At the Annual Meeting on April 19th, the Associated Boards voted to request the cooperating institutions to repeat for 1933-34 their contributions of $2,950.00 toward the general administrative work of the Associated Boards, and to authorize its Executive Committee to work out further details for promotional and publicity activities which may involve a total expenditure up to a maximum of $10,000.00, the details to be formulated later."

RESOLVED (c) that the above be noted with approval.

RESOLVED (d) to appoint the following:

(a) Executive Committee
Rev. James Endicott, D.D.
Rev. J. H. Franklin, D.D.

whatever channels may be found available.

'b. That plans be undertaken for the organization of meetings of permanent and/or temporary groups either at regular or irregular intervals, for the purpose of vitalizing or quickening interest in Christian citizenship education in Ohio.

'c. That steps be taken as promptly as possible to devise means for making effective use in publicity and promotional work of staff and administrative officers on hand from time to time.

'd. That in view of inadequate funds at the present time, no expenditures will be made by the Associated Boards for an exhibit at the Chicago exposition.

'e. That the publication of a pictorial bulletin and of one or more descriptive bulletins be undertaken as a part of the regular program of publicity and promotion after the details of this program have been more completely formulated.'"

RESOLVED (b) that the Board approves of the above.

"To provide for the general administrative work, and for the publicity and promotional activities referred to above, the Executive Committee, and the Associated Boards as a whole, have requested the participating institutions to make contributions as follows:-

(1) The Executive Committee on January 17th voted to request the participating institutions to contribute a total of $2,950.00 toward the general administrative work of the Associated Boards for the fiscal year ending June 30, 1933, "using as a basis for proration of each institution the contributions toward current expenditures received from North American sources for the preceding fiscal year."

(2) On the same date the Executive Committee requested a similar appropriation from the participating institutions of $2,000.00 to provide an initial fund for undertaking promotional work.

(3) At the Annual Meeting on April 19th, the Associated Boards voted to request the cooperating institutions to repeat for 1933-34 their contributions of $2,950.00 toward the general administrative work of the Associated Boards, and to authorize its Executive Committee to work out further details for promotional and publicity activities which may involve a total expenditure up to a maximum of $10,000.00, the details to be formulated later."

RESOLVED (c) that the above be noted with approval.

RESOLVED (d) to appoint the following:

(a) Executive Committee

Rev. James Bradfoot, D.D.
Rev. J. H. Franklin, D.D.

Alternates:
Rev. Prof. Frank Anderson, M.A., D.D.
Rev. Chancellor E. W. Wallace, D.D.

(b) Committee on Publicity and Promotion
Rev. J. H. Arnup, D.D.
Dr. G. B. Huntington

(c) Committee on Christian Character and Relation to the Christian Movement
Rev. Prof. Frank Anderson, M.A., D.D.
Rev. Frank Mason North, D.D.
Alternates:
Rev. Emory W. Hunt, D.D.

(d) Committee on Finance
Rev. J. R. Edwards, D.D.
Dr. G. B. Huntington

(e) Committee on Staff and Curriculum
President James L. McConaughy, D.D.
Rev. Chancellor E. W. Wallace, D.D.
Alternate:
Prof. H. B. Robins, Ph.D.

G1080 VOTES OF THANKS

On the motion of Rev. F. T. Cartwright, seconded by Prof. Frank Anderson, it was

RESOLVED that the warmest thanks of the Board of Governors be accorded to the American Baptist Foreign Missions Society for their most kind hospitality both at luncheon and dinner, and to the Pastor and officers of the Madison Avenue Baptist Church for their kindness in placing the accommodation of the Church at the disposal of the Board for its meetings.

The meeting closed with prayer and the benediction by Prof. Frank Anderson.

FRANK ANDERSON
Secretary

Office of the Secretary
26 Grosvenor Street
London, Ontario, Canada

April 25, 1933.

Alternates:
Rev. Prof. Frank Anderson, M.A., D.D.
Rev. Chancellor E. W. Wallace, D.D.

(b) Committee on Publicity and Promotion
Rev. J. H. Arrup, D.D.
Dr. G. B. Huntington

(c) Committee on Christian Character and Relation to the Christian Movement
Rev. Prof. Frank Anderson, M.A., D.D.
Rev. Frank Mason North, D.D.
Alternates:
Rev. Emory W. Hunt, D.D.

(d) Committee on Finance
Rev. J. R. Edwards, D.D.
Dr. G. B. Huntington

(e) Committee on Staff and Curriculum
President James L. McCormick, D.D.
Rev. Chancellor E. W. Wallace, D.D.
Alternate:
Prof. E. D. Robins, Ph.D.

CLOSING VOTES OF THANKS

On the motion of Rev. E. T. Cartwright, seconded by Prof. Frank Anderson, it was

RESOLVED that the warmest thanks of the Board of Governors be accorded to the American Baptist Foreign Missions Society for their most kind hospitality both at luncheon and dinner, and to the Pastor and officers of the Madison Avenue Baptist Church for their kindness in placing the accommodation of the Church at the disposal of the Board for its meetings.

The meeting closed with prayer and the benediction by Prof. Frank Anderson.

FRANK ANDERSON
Secretary

Office of the Secretary
25 Grosvenor Street
London, Ontario, Canada

April 25, 1955.

REPORT OF
THE WEST CHINA UNION UNIVERSITY
TO THE BOARD OF GOVERNORS
FOR THEIR SPRING MEETING, 1933

Honored Members of the Board:

The reactions of war and politics have been so intimate and disturbing to education for several years that an understanding of the latter requires that they be taken into account. The period covered by this report is no exception.

Repercussions of the late-summer political troubles in Nanking, culminating in the dramatic resignation of Wang Chin-wei, followed by the contest for the control of the Chengtu arsenal, presaged a combination of the Szechwan armies against the 24th Army, under Marshal Liu Wen-huei, of Chengtu, who controlled most of the territory from Chengtu to Chungking and westward to Tibet. On November 11th one of the generals told us that he and three other commanders had united to drive Liu to the west. A week later the conflict began in the city and at the arsenal. Fortunately, General Den Hsi-heo, commander of the 28th Army, was among the peacemakers. His forces occupied the business center of the city, thus confining the war to the east and west of the city, where the 29th and the 24th armies fought a furious battle behind street barricades and on the housetops, using rifle and quick-fire, artillery and hand-grenades for ten days and nights. The old imperial city, where the Szechwan University and other government schools are located, was captured by the 24th Army after desperate fighting. Most of the students succeeded in evacuating the place, and it is now problematical when they can return, as the buildings are partially destroyed and financial support uncertain. Outside the city, to the east and west, especially in the vicinity of the arsenal and powder factory, the fighting was severe. With the capture of these places by the 24th Army, the battlefront moved beyond gun-range of us and our fears of trouble from that direction were allayed.

The three commanders had promised that should war develop, they would respect our properties. They did, and we were remarkably free from trouble. Soldiers, fearing an attack by the arsenal forces, built barricades to the east and south of our property and made attempts to erect them at the main intersection of the campus. On being informed that they were violating the promise of their commander-in-chief, and being shown a better place outside our borders, they courteously moved on. Some of our teachers' residences were occupied by successively advancing squads. They likewise vacated when requested to do so.

Although the battling forces did not come near us, we got plenty of their stray bullets. They clipped the tree tops, penetrated some of the houses and, in one instance, clothing, but no one was injured. Recurrent rumors of impending danger, the visitation on three occasions of bombing planes, the like of which had never been seen in this part of the world created a fear psychosis that emptied some of our class rooms in a

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stampede, but we kept up the work except for two days when bullets held sway, and again when fear and the example of disbanded schools all about us conspired to make a holiday.

This is the old Chinese New Year holiday. It has been used by the 29th Army in the feverish construction of barricades and the flooding of fields to prevent the return of the 24th Army that evacuted six weeks ago to strengthen their defeated forces in other parts of their long line. Before they arrived, the 29th in turn evacuated to turn back the Communists on the northeast border and to avoid battle with a great army that had lost no less than eighteen walled cities and was converging on the capital to regain their lost prestige. They entered the city peacefully and we have the "status quo ante" with the three commanders in their former positions within the city. A renewal of the war is unlikely as ammunition is about exhausted and money scarce. The next drive will be for taxes with a probable re-alignment of forces that will strengthen the central government. This will be remembered as the family war of the Liu's, uncle and nephew, that cost the province from 20,000 to 40,000 casualties.

REGISTRATION.

The war episode might be continued under this topic with a fair degree of propriety. The Governors have been informed that all preparations for registration had been completed and submitted to Nanking, that the Central Government had approved of the organization of our Board of Directors, and you may have learned that the Ministry of Education had appointed a commission of four, - one representative from Nanking and three residents of Chengtu, including the Commissioner of Education as chairman,- to investigate and report on the registration of our university. On the arrival of the Nanking representative, the Commissioner gave a dinner in his honor to which the other members of the commission and the university officers were invited. Shortly thereafter more dinners were given to or by the Nanking representative at which none of the former group was present. There followed a series of moves which indicated that the University was regarded as a pawn to be played for party or factional advantage and to that end its Board of Directors was to be recast. A report was sent to Nanking complaining of the character and composition of the Board and other prejudicial matters without the knowledge or consent of the three Chengtu members of the commission.

It was at this time that the kaleidoscopic turnover, mentioned in the previous section, occurred at Nanking, at which place we now had a friend to interpret our situation. A second government order was issued calling upon the other members of the commission to forward their report. Local political conditions now being favorable for such action, they speedily dispatched a favorable report asking for registration; not, however, before a reiterated protest had been wired by some of the original protestants. This was followed shortly by another message in the name of the alumni calling for immediate registration. This is registration to date. We await with considerable optimism the government reply. The outstanding causes for gratification in this whole matter have been the loyalty of hitherto undiscovered friends of the university who quietly and

effectively have aided us; and the action of Mr. S. H. Fang in foregoing his journey to England to see this thing through, aided most heartily by Bishop C. T. Song.

II. BOARD ACTIONS.

It is with relief and pleasure that we can turn from these distracting things, that impede an institution, to its progress. We cannot preface this more appropriately than by expressions of appreciation for the actions of the Governors at their Toronto meeting. Your action in sending forward the gift for teachers' residences coincided with the visit of an architect who has been touring the country in a study of temple and residential architecture. He suggested a layout for our vacant residential section and a type of building that will follow our plan or architecture and beautify and complete the southern end of our property. His sketch drawings will be submitted to you when received. Your action regarding exchange funds adds another stone to our foundations, more valuable at this time than another storey, is likewise appreciated. The loyalty of the Mission Boards to the work of the University, in spite of their adverse financial conditions, speaks well for the future and we are thankful for it.

III. PROPERTIES.

The Women's College Dormitory, reported to you as nearing completion, is now finished and occupied by thirty-one students and teachers. Standing in the only completely walled section of the University, with sufficient space about it for the five units planned, it is a credit to its architect, builders, and the Boards that sponsored it. The building has accomodation for sixty-five students and teachers. The second unit of this proposed group will soon be required for the increasing body of young women seeking entrance. The Church Missionary Society middle school dormitory is also finished and will be occupied this spring term.

Equipment long desired has been installed in the Library-Museum Building that will bring to an end here the centuries-old "huddle" to keep warm. It is a hot water heating system consisting of an eight section boiler and twenty-four radiators of twenty-two sections each. Not only is it the first modern heating plant installed in this part of the world, but, as expressed by our Dean of Arts, it is the greatest cultural contribution that has been made. It is expected to transform a deserted building into the center of scholastic activities during long winter evenings, and remove the fire hazards of a lot of stoves. Thanks to friendly officials, all taxes, likin, and customs of all kinds that are collected at many stations were remitted at an estimated saving to us of more than three thousand dollars. The cost of the plant, however, exceeded our estimates due to high transit charges, which amounted to fully $2,500 Silver. The shipment included a smaller unit for the Administration Building Offices. Some of the costs of a project of this kind cannot be expressed by the

effectively have aided us; and the action of Mr. E. R. Page in foregoing his journey to England to see this thing through, aided most greatly by Bishop C. T. Song.

IV. BOARD ACTIONS.

It is with relief and pleasure that we can turn from these distracting things, that impede an institution, to its progress. We cannot preface this more appropriately than by expressions of appreciation for the actions of the Governors at their Toronto meeting. Your action in sending forward the gift for teachers' residences coincided with the visit of an architect who has been touring the country in a study of temple and residential architecture. He suggested a layout for our recent residential section and a type of building that will follow our plan of architecture and beautify and complete the northern end of our property. His sketch drawings will be submitted to you when received. Your action regarding exchange funds adds another storey to our foundations, more valuable at this time than another storey, is likewise appreciated. The loyalty of the Mission Boards to the work of the University, in spite of their adverse financial conditions, speaks well for the future and we are thankful for it.

V. PROPERTY.

The Women's College Dormitory, reported to you as nearing completion, is now finished and occupied by thirty-one students and teachers. Standing in the only completely walled section of the University, with sufficient space about it for the five units planned, it is a credit to its architect, builders, and the Boards that sponsored it. The building has accommodation for sixty-five students and teachers. The second unit of this proposed group will soon be required for the increasing body of young women seeking entrance. The Church Missionary Society middle school dormitory is also finished and will be occupied this spring term.

Equipment long desired has been installed in the Library-Museum Building that will bring to an end here the century-old "Huo lo" to keep warm. It is a hot water heating system consisting of an eight section boiler and twenty-four radiators of twenty-two sections each. Not only is it the first modern heating plant installed in this part of the world, but, as emphasized by our Dean of Arts, it is the greatest cultural contribution that has been made. It is expected to transform a deserted building into the centre of scholastic activities during long winter evenings, and remove the fire hazards of a lot of stoves. Thanks to friendly officials, all taxes, likin, and customs of all kinds that are collected at many stations were remitted at an estimated saving to us of more than three thousand dollars. The cost of the plant, however, exceeded our estimates due to high transit charges, which amounted to Gold $1,600 alone. The shipment included a smaller unit for the Administration Building Offices. Some of the costs of a project of this kind cannot be expressed by the

dollar sign. Installing such a plant a thousand miles from the nearest plumber and fifteen hundred miles from recurringly needed tools and missing parts, tax inventiveness and patience and endurance to the limit. A broken rope cost a helper a foot. He was one of eight men carrying a section of the boiler, which fell upon and crushed his foot so badly that amputation was necessary. Restoration is impossible, but a position as night watchman is reserved for him that will give him a better living than his former haphazard jobs afforded.

Dr. J. Ackerman Coles willed wisely and beneficiently when he designated a portion of his estate to the upkeep and improvement of our property. Present evidences are a set of gates in the arch of the Coles Memorial Tower that greatly improves its appearance and usefulness, and the more beautiful cast of our buildings under veri-colored new paint.

IV. FINANCES.

The Governors considerately granted us $2,000 silver for the 1932-33 budget in excess of the stipulated $50,000. This, however, did not permit the annual increases in teachers' salaries on the basis of estimated income from fees. Our fees for the autumn term of 1931 were $4,705 silver; the estimate for the 1932 autumn term was $6,000. The actual sum received was $7,794, and consequently the accustomed increases in salary were paid, advancing the total 1932-33 budget of expenditures to $67,000 silver.

The estimated budget submitted for 1933-34 calls for $72,069 silver. This is $5,069 above the actual expenditures approved for 1932-33. This sum is solely for salary increases and additional new salaries for former teachers returning to the University after one or two years post-graduate study abroad or in East China. There is no increase for equipment or plant purposes beyond the 1932-33 figure. Since we have the lowest salary scale of any China university, government or mission, and since living costs are advancing, we deemed it unwise to repeat the action of not advancing salaries, especially as our salary standards are under criticism in connection with registration. The faculty and the executive of the Board of Directors join in asking the Board of Governors to make an additional grant for the year 1933-34 of $4,000 silver to meet part of the expected deficit. The directors hope to secure the remaining $1,419 needed to balance the budget from expected balances, increased fees, or subscriptions.

V. STUDENTS.

The enrollment of students in the autumn of 1931 was 241. This past term it was 355, a gain of 114. Since new students in science, medicine, and dentistry paid fees on the scale of $65 for the year, and arts students $55, whereas last year the rate for the year was $45, plus $2 per course laboratory fees, the income in fees above the estimates is explained. 200 of the 355 students enrolled are registered as professing Christians.

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Our dormitories were filled to capacity, the proportion of freshmen being so large that discipline was difficult during the trying period of the war. That critical and demoralizing period aside, the term was one of the best in its harmony and good order that we have experienced in recent years. If there is not a recurrence of the war, most of our students should return for the spring term, and still larger numbers press for entrance next autumn. Completion of the middle school dormitories and the removal of students there will enable us to add fifty more men and forty more women to our student body. This will bring our enrollment below the number designated in the correlated program by 105. Dormitories must be enlarged or new units built immediately; otherwise our growth will be at an end.

The total number of students enrolled in the University, Senior Middle School, and Goucher Junior Middle School this term is 900. Last year the number was 661. All of these students, except a small number at the clinical hospitals, are resident on the campus.

VI. FACULTY.

Our total faculty and staff, consisting of professors, instructors, assistants, and part-time teachers and lecturers, numbers 118. Of these 62 are full-time teachers and staff members. All persons in the professorial class hold doctor or master degrees except four. There are also a number of instructors or other staff members who hold these advanced degrees. The total number of missionaries and wives now on the field is 49. All full-time Chinese staff members are graduates of our own university except five. The majority of them have pursued advanced study in America, Europe, or at universities in East China. This high percentage of our own graduates is due to the lower scale of salaries that prevails here and to the distance and hazards of the journey from the coast universities.

In the period covered by this report the following persons have joined the staff: H. Bruce Collier, Ph.D., Toronto, Biochemistry; Chang Hsia Li, M.A., Toronto, Mathematics; David C. Graham, Ph.D., Chicago, Archeology and Curator of the Museum; Ho Wen Juin, M.A., Yenching, Biology; John E. Lenox, M.D., Bucknell, Internal Medicine; Hwang Mien, B.S., West China, who returns after three years post-graduate work in agriculture at Nanking; also Yoh Tung Li, M.D., Hsiao Cho Ran, M.D., and Fu Tin Sen, B.S., of our own last year's graduates have been added to the teaching staff. Three members of last year's staff have been released for post-graduate fellowships in Peiping. Doctors H. J. Mullett, in dentistry, and H. G. Anderson, in medicine, are leaving for furlough. The latter will spend part of a year in Shanghai on a fellowship granted by the Lester Institute for Research, in his specialty,- tuberculosis. Mrs. Anderson, the head of our department of music, accompanies him, leaving a wide gap here that it will be impossible to fill except by her return.

The Director of the Hospital for Women and Children, Mrs. Dr. Gifford Kilborn, is about to start home on her well-earned furlough. She

is entitled to the deanship of the medical corps, for she has passed through one riot and three revolutions, but has continued on in medical work throughout her long career. Drs. Anderson and Lenox are at this time making a miraculous recovery from a combination of virulent diseases that have given us all great anxiety. It is with poignent regret that we have had to take leave of Dr. John Thompson, of whom it should be said, "He was faithful unto death." He is greatly missed by the faculty of dentistry and mourned by us all.

The mere recital of numbers and changes in our staff is perhaps the best evidence that can be offered that the former day of small things and an obscure institution are passing. In addition to the work of the faculties of arts, science, education, religion, medicine, and dentistry, our staffs have carried on the work of the hospitals and assisted in other work for the churches and missions, among which should be mentioned the summer schools conducted for rural workers, which last summer enrolled more than 150 students.

VII. THE HARVARD-YENCHING FUND PROGRAM.

Organization and marked advance have characterized the three departments of this program, for which the budget of $32,000 silver for the present year and $32,000 estimated for 1933-34 are not included in the general budget figures given in the section of this report on finances.

1. The Department of Chinese. English excepted, the department of Chinese lists more students, subjects, and teachers than any other department of the university. Its problems are many, and for some of them time must be an element of the solution. Noted teachers are few, and they cannot be confined to a single institution. Their methods belong to the more illustrious age of which they are the finest exponents. Side by side with them the moderns with new methods labor. They lack the years, experience, and attainments to qualify for recognition from those who have carved their niche in the halls of classic fame, but a common love for a great literature supplies the cohesion that binds this group into a faculty that is now being recognized as second to none in this area. Our hope that a Christian university might excel in its devotion and loyalty to China's historic cultures and that we might stand as a barrier against the ruthless, unthinking destruction and sluffing-off of its ancient human values in this chaotic time of transition, is being realized in this program. When it is recalled that women were debarred from the old classic examinations, which were the only criterion of measurement of scholastic attainments, it signifies leagues of progress that of the three students who qualify for fellowships under the Harvard-Yenching Institute this year, two of them are women.

We have this year experimented in admitting a group of thirty-four students qualified to undertake the work of this department, but unable to matriculate in English or the sciences, to courses of study that will prepare them as teachers of Chinese, but which do not lead to university degrees. The whole and part-time teachers in this department number

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fourteen. All students are required to take Chinese in the first and second years of their course. Sixty-five, including the thirty-four mentioned above, are specializing in this department.

2. Library of Chinese Books and Periodicals. The total volumes reported in the library in September, exclusive of reports, pamphlets, and periodicals, were 40,770. This does not include books on China or Chinese subjects in other languages. Not a few of these are rare and valuable books dealing with the fine arts of China. Mr. Ch'en, the director of the Chinese library and department of Chinese, is now on a book-hunt in Shanghai and Peiping. It is expected that additions amounting in value to not less than $5,000 silver will be added to our library in the next few months. They are arriving in large quantities in every book mail. Chinese periodicals loaned to students were 3772 in 1931 and 2394 for 7½ months of 1932. The total loanings of books and periodicals for the entire library numbered 14,060 for 7½ months of the year 1932.

3. Museum. For the creation of our museum, we are indebted to many persons, but especially to Professor D.S. Dye, who in addition to his teaching responsibilities has been curator of the museum, Rev. Thomas Torrance, of the American Bible Society, and Mr. J. Hutson Edgar, the indefatigable missionary to the Border Tribes. who have been securing objects for our museum for a number of years. The Harvard-Yenching Institute grants have added impetus to this work. enabling us to make a fair beginning of having here in Chengtu the most complete museum of the cultures of this section of the world to be found anywhere. With the arrival of Dr. Graham, who comes supported by the Institute and well prepared by extensive researches in West China and archeological studies at Chicago and Harvard Universities, the work of cataloguing, describing, and otherwise putting the material in order for study has gone forward rapidly. Mrs. Graham has helped. The following is a statement of the articles he found in the museum, together with others added since his arrival:

"In the West China Union University Museum there are over 6,000 objects. 675 of these are Tibetan, 305 are American Indian, about 20 are Neolothic artifacts from Europe, a few are from Palestine, and over 5,000 are Chinese. They differ in value from objects worth only a few cents to priceless jades, bronzes, and coins dating back to the Cheo Dynasty, 1000 B.C. They vary in nature from primitive stone implements to silver ornaments, finely carved stone and jade objects, and wonderful vases, snuff bottles, or embroideries.

"The American Indian artifacts are an important part of our collection. Many of them were chosen and presented by the Smithsonian Institution, so as to present the various objects used by primitive peoples. The Tibetan collection contains swords, daggers, food bowls, prayer wheels, rugs, horns and bugles of many sizes and shapes teapots, wine jugs and pitchers, charms and charm boxes, a fine assortment of earthenware and brass vases. idols of wood, tsamba, clay, and brass, some of which are finely gilded or ornamented. 125 deities painted on squares of cloth about 3 by 4 inches in size, and an excellent collection of 135 deities

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or pantheons painted on cloth scrolls varying in size from 1 ft. square to 9 ft. by 5 ft. We have a valuable painting of the wheel of life that is 9 ft. by 7 ft., and another rare painting of the gods at war. A tsamba idol has fourteen heads, about forty arms, and eight pairs of legs, and is in perfect condition.

"Our Chinese collection would be considered a great addition to any museum in the world. There are 225 snuff bottles, showing a great variety of shapes and materials, some of them being wonderful works of art. There are 580 rubbings of stone tablets and monuments, and ancient tiles and bricks, some of which have inscriptions that are of much historic value, and many of which have pictures or carvings typical of the different periods during the past three thousand years. There are 750 vases, saucers, plates, cups, bowls, teapots, and winepots of all sizes, shapes, and colors (porcelain), many of which are valuable because of their art or their age. We have a fine collection of 160 clay images or vessels from the Han Dynasty tombs, and 50 from the Tang Dynasty tombs. There is a very valuable collection of 1,000 embroideries, some of which are several hundred years old, and which it would take a trained artist to adequately describe. We may well be proud of our collection of over 1000 Chinese coins,which include a large percentage of the known Chinese coins, and many that are rarely seen in the best China coin collections. We have 75 jades, the oldest going back to the Cheo Dynasty, about 1000 B.C., and other being valuable because of the fineness of the material or because of the marvellous workmanship. There are 200 bronzes. Most of these are genuine antiques, dating from the Cheo or the early Han Dynasties to the Manchu Dynasty, the largest standing about four feet high.

"The fact is that our museum is in some ways one of the best in the world, and is of great value for the study of the art, the cultures, and the history of China."

PRESENT TRENDS IN EDUCATION.

Frequent changes in the government educational procedures and systems imply a dissatisfaction with the results thus far secured. They are inviting experts from abroad to tell them what is the matter. They are sending delegations of their best authorities to Europe and America for ideas. The League of Nations delegation have been doing for government and general education what the Laymen's Enquiry have done for Christian missions, viz., appraise.

Colleges of Arts are evidently under suspicion, either because they do not relate to the vital and pressing problems of China, or because they offer and provide a recepticle for subjects loaded with political or social dynamite, destructive of government aims. Some such colleges have been closed, others are under investigation, and still others are denied registration becuase of their arts colleges. In this period of experimen-

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tation and frequent changes the trends are toward those types of education that are deemed vital to the living of the people. It is not strange that they are bewildered, for the task of suiting education to this nation at this time of upheaval and confusion is doubtless the most stupendous and difficult task that ever confronted any people or body of educationalists.

This uncertainty in aim in education is not shared by the majority of students now presenting themselves for admission here. They sense 'a living' as the means if not the end of life and make for the sort of education that promises it. It is not that they do not value the cultural education that we and they prize, but as one expressed it, - "Where therein is the bed and the rice bowl?" Medicine and dentistry are the applied sciences that we offer to students. Their popularity is significant, as is the relative paucity of students in general arts. This also applies to education or teacher training, though not so markedly. The need for teachers is appalling, and though many know they cannot live by bread alone, they also sense that they cannot live without it. That thought deters, for many a teacher has a poor and a precarious living in this present age. To record these tendencies implies no abject surrender to them, for a wider look brings into view the outstanding leaders of the age, here as elsewhere, men and women who are the personification of those still more vital spiritual and cultural values that make them the hope of the nation. The following from our dean of education reveals our own trends in the field of education and teacher training:

"The Faculty of Education has two practice or laboratory schools, and of course is responsible for the teaching of educational subjects and the training of teachers in their work.

"1. The Dewey School, our kindergarten and primary practice school, is considered by the Educational Bureau as one of the very best in the city. The points in which it is thought to excel are: The teachers are conspicuous for their concern for the school and the students; the students are to a high degree in the spirit of cooperative adventure; economic class distinctions are given a minimum of consideration; the teachers' salaries are lower and more nearly on an equality with the remuneration of the parents of the children than is the case in most schools; local community interest and support has been enlisted to an unusual degree.

"Through contributions from private sources, we were able to send the principal, Mr. Ch'iu, for a six months' visit down river to see and study successful educational ventures in those parts. He had a good change from his exacting work here, and brought back some new ideas.

"2. The Goucher School, our junior middle practice school, is unfortunately the only mission junior middle school for boys in the Chengtu district, and it has seemed wise to sacrifice to some extent its exemplary character by admitting more students than is ideal, in the interest of our friends and supporters. Mr. Liu Tze Chiai, the principal,

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has, however, been able to surround himself with a teaching group of whom a number are both natural and trained teachers. The student body have responded to them and have been welded into a group with ideals of individual achievement and social sharing.

"Mr. Liu has been laying stress on the following points: Worthwhile extra-curricular activities; physical labor; care in the use of money; concern for the poor of the community. Outside of school hours, the students have gone on short hikes, played games of various sorts, and prepared and given concerts. They have been responsible for a great deal of the work around the dormitory and the school. Fortunately, we now have a fine piece of land and the students will be able to do some farm and garden work under expert supervision. Each student is required to keep his accounts. The aim is to supervise his bookkeeping and the use he makes of his money. Each week through the autumn term the students took up a collection, and at Christmas they gathered the very poor members of the community to a sort of religious concert and through a very rotund Santa Claus gave out a fine lot of rice, oranges, and used clothing.

"The enrollment of university students in Education is 28, an increase over last year. The educational student group has for quite a time been one of the most active in the University. Social and political distress in time should turn the attention of thoughtful students to education. We are very fortunate in our opportunities and in the efforts which have brought a measure of success, but we have serious difficulties.

"First, how are we to place our graduate students in education? Our church schools can use only a very limited number. The staffing of government schools is to no small extent a matter of influence or political 'pull'. The students in government schools are the real masters of the situation. A university graduate should get a good salary, but schools generally are very poor, and readily employ high school graduates who take about a third less pay. With such prospects before them, only rather exceptional students are warranted in putting in four years with us. Secondly, what are the essential ingredients of a course in education? This is a subject for research in both Europe and America. We are not too sure, but are pinning our faith to cooperation in our practice schools, with a few good courses in principles and methods.

"Such is the situation. However, with the depression at home and social confusion here, it seems probable that we shall just have to 'carry on'. Perhaps in doing so, we can in a quiet and effective way demonstrate the patience and persistence of the Christian faith in education."

MEDICAL AND DENTAL EDUCATION.

Reference to the number of students crowding into the medical and dental faculties in the preceeding paragraph implies no disparagement

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of their idealism or their devotion to a life of service for the good of men. It does, however, imply that we have about arrived at the limit of admission and have no immediate prospects of admitting more than even a fraction of those who will seek to enter in the future, as our clinical facilities and capacities are inadequate. This is one worthy motive, but only one of many, that calls for the development of our University Clinical Center. The following statement from the Hospitals Board to the Missions and through them to the Home Boards urges united and immediate action in cooperating with the Board of Governors in the steady upbuilding of this increasingly needed medical-dental educational center:

"Eight years ago it was agreed that the hospitals could render their highest service to the people of this province through medical-dental service in connection with the training of doctors and dentists, and that this called for the close proximity of the clinical work to the pre-clinical education adjacent to the medical school building on the university campus. In principle this was agreed to by all the missions and boards of missions and the Board of Governors. It was confirmed again by the Hospitals Board on June 17, 1932, when resolutions were adopted for presentation to the missions and through them their boards, looking toward an immediate beginning of this project and its rapid realization.

"It would be treading paths already well worn to submit this project as an ideal to be approved. for the present need calls louder and more clear than in the past, while a steady look to the future sees a gradual eclipse unless we are prepared to move forward in a manner at once modern in method and united in support. Consequently this statement, written at the request of the Hospitals Board, deals with the urgency of the situation and the manner in which we can make a beginning and go rapidly forward step by step, until the undergraduate clinical training can be done at the University, the specialized departments following, if not moving along with the other clinical departments, as our experience teaches and funds permit.

"It seems wise to present no recommendations regarding our present plants except to observe that they have reached the peak of their present facilities; and the increasing number of clinical students pressing into the hospitals, with patients seeking admission, as the city becomes hospital-minded, in ever larger numbers, will soon constitute an irresistable demand for additions to the plants or the creation of other hospitals. The Hospitals Board is convinced that this will delay the ideal we are striving after, and therefore submit the following to all the participating bodies of the University, with the request that they may have early consideration, followed by reply to the Hospitals Board and recommendations to their Home Boards.

"1. That having affirmed the establishment of a central clinical hospital adjacent to the College of Medicine and Dentistry, and being convinced that our present plants will prove inadequate for the work they will be called upon to perform, and that the clinical instruction

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at such removes from the university preclinical work will prove increasingly unsatisfactory, we urge all of the missions and their boards, through them, to approve of participating in the development of the central hospital plant.

"2. That we ask each participating body to consider and if possible recommend, to their home board or constituency the erection of at least one unit of the central plant, and equip the same. (On the basis of the cubic contents of the units approved, it is reasonable to expect that the cost per unit will be from $80,000 to $100,000 silver at present building costs.)

"3. That they approve and so recommend to their home boards that we proceed with the erection of these units, unit by unit, as our work justifies and our funds permit. (There is at present $70,000 silver contributed by one of the boards and their constituencies, through the Board of Governors.)

"4. That when a unit has been completed and the Hospitals Board has decided to transfer a given department to the new site, that the mission will look with favor upon the assignment of their foreign personnel attached to this department to the new site, and if it is decided to discontinue that type of work in the city, also to transfer such equipment as may be found feasible.

"5. That if any or all the above recommendations are unacceptable, the missions be requested to submit to the Hospitals Board other proposals which in their judgment will help the centralized project go forward as rapidly as possible.

"In submitting the above resolutions or proposals, we have aimed to interpret the mind of the Hospitals Board relative to this whole question, rather than submitting in detail all of the minutes of the Board on this subject. No mention is made of financial support for the current maintenance of these units, as it is being demonstrated that the work in the city, as now conducted, indicates that these units can earn their current costs, or can secure the necessary funds outside of regular mission board contributions.

"We submit with this report a copy of the Hospitals Board report for the year 1931. The conclusion of that report bears upon the question of the new central clinical hospital; the information contained therein might be considered as supplementary to this statement. At all events, we trust that you will not overlook the expression of thanks and appreciation contained therein to the missions and their hospitals for the fine service rendered to clinical medicine and the alleviation of suffering to many thousands. Respectfully submitted, The Hospitals Board. Chengtu, January 16, 1933."

GENERAL.

Although this report deals mainly with matters related to the first half year, we will anticipate future events to say that forty-one

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students should graduate in June, and that we expect Dr. Lucius H. Porter, Executive Secretary of the Harvard-Yenching Institute, in China, to be with us at that time as our commencement speaker. We also look forward to the return of Dr. Lincoln Dsang not later than the first week of September, as Mr. S. H. Fong, the acting president, will leave for England in June.

We cannot express too highly our appreciation of the action of Mr. Fong in foregoing his visit to England for study, in order that the University should not be without a Chinese administrative officer at the most critical period of government registration. We likewise appreciate the action of the Board of Governors in guaranteeing him a grant, should his fellowship be denied because of his delay in the acceptance of it. Mr. Fong has, in his work for the University for the past ten years and in his conduct of administrative affairs, fully merited your action.

We rejoice in the signal honors that have been won by Dr. and Mrs. Agnew and appreciate the part which members of the Board have taken in the public recognition given them at the University through their valuable labors. They are eagerly awaited by dental students who require Dr. Agnew's subjects to graduate, and by their associates on the faculty who value the Agnews even more highly than the profession does their discoveries.

It may be a far cry from West China, but we desire to commend the Laymen's much criticised report, while reserving judgment of some of its recommendations and manifesting charity toward some of its findings and appraisals. A new day is in the offing when laymen take such a challenging leadership in the study and constructive criticism of the missionary enterprise, as this thorough-going report implies. We got a hasty visit from one 'fact finder' and not a glance of the 'appraisers'. Their task was impossible with their time limit. Had they made as thorough a study of the newer mission fields, they would have made record that the missionaries, though common clay, had anticipated many of their appraisals and were striving to give expression to them in the better ways they recommend. This report inspires a new hope that the Board of Governors will study us on the spot and formulate your own appraisal of your distant enterprise in good words and good will, not simply as an end, but as a means by which a diviner pattern is wrought in life and human relations. We end a quarter of a century in 1935; we need a greater faith in God and man and a far more clear vision to plan for 1960. In the language of the appraisers, "the enterprise must go on." We invite you to a far greater participation and more intimate relation to it.

On behalf of all who labor here in like purpose and devotion with you for our common university,

Respectfully,

/S/ Joseph Beech

Chancellor.

Chengtu, West China,
February 3, 1933.

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WEST CHINA UNION UNIVERSITY

ANNUAL MEETING OF THE BOARD OF GOVERNORS

OXFORD, 25th & 26th June, 1934

The Annual Meeting of the Board of Governors of the West China Union University was held in University College, Oxford, England, on Monday and Tuesday, June 25th and 26th, 1934. The meeting was called to order at 5 P.M.

The following were present:-

Rev. Prof. Frank Anderson, M.A., D.D.
Mr. J. Gurney Barclay
Rev. James Endicott, D.D.
Mr. Carl Heath
Dr. R. L. Howard
Rev. A. G. Lee
Sir Michael Sadler
Mr. H. T. Silcock
Prof. H. G. Wood

The following were also present and, on motion, were made corresponding members:-

Dr. H. G. Anderson
Mrs. Anderson
Rev. G. K. Carpenter
Rev. A. G. Castleton
The Bishop of Croydon
Mr. R. J. Davidson
Prof. S. H. Fong
Mr. B. A. Garside
Miss Hughes-Hallett
Miss Robertson
Mr. J. Cuthbert Wigham

Dr. Endicott presided and the meeting was opened with prayer by the Rev. Prof. Frank Anderson.

Sir Michael Sadler welcomed members of the Board in the name of University College.

G-1113 HOURS OF SESSION

RESOLVED to adopt the following schedule:

Monday,	5 - 6:45 p.m.	First Session
	8:30	Second Session
Tuesday,	9:30 a.m.	Third Session
	11:45	Devotional period in College Chapel
	2:30 - 4:30	Fourth Session
	5 - 6:45	Fifth Session

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G-1114 APPOINTMENT OF NOMINATING COMMITTEE

On the suggestion of the Executive Committee the following were appointed as a Nominating Committee for Officers of the Board, members of the Executive, Co-opted Members, and Members of Standing Committees:-

Rev. Prof. Frank Anderson
Mr. J. Gurney Barclay
Mr. H. T. Silcock

G-1115 MINUTES OF EXECUTIVE COMMITTEE, JUNE 25TH, 1934.

Minutes of the Executive Committee were presented.

RESOLVED to accept same, action on various items being deferred till these matters were taken up on the Agenda.

G-1116 CORRESPONDENCE.

1. Letters from the Society of Friends.

A letter from Mr. Carl Heath, dated 13th March, was read, transmitting action of the Friends Service Council as follows:

"1. That after the close of 1934 the annual grants to West China Union University and Friends College should be included in the general budget of the F. S. C.

2. That the amount of these grants be fixed, tentatively, at £ 250 per annum for the University (being half of our grant for previous years), and £ 100 per annum for Friends College.

3. That special efforts should be made during 1934 to collect contributions earmarked for the University, especially in the form of subscriptions.

4. That a special illustrated pamphlet should be prepared, partly using R. J. Davidson's "West China Union University after 25 years." This pamphlet to be issued early in 1934 to all Friends and others interested, when promises of contributions might be specially asked for. A draft of the proposed pamphlet is sent herewith.

You will see from the above that things will not be quite so bad as we were afraid they would be; that is to say, we have decided that an annual grant of £ 250 per annum to the University, and £ 100 per annum for the Friends College in the University should, after the end of this year, be put on our general budget."

Also a letter dated 11th June, 1934 as follows:

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G-1114 APPOINTMENT OF NOMINATING COMMITTEE

On the suggestion of the Executive Committee the following were appointed as a Nominating Committee for Officers of the Board, members of the Executive, Co-opted Members, and Members of Standing Committees:-

Rev. Prof. Frank Anderson
Mr. J. Gurney Barclay
Mr. H. T. Silcock

G-1115 MINUTES OF EXECUTIVE COMMITTEE, JUNE 25TH, 1934.

Minutes of the Executive Committee were presented.

RESOLVED to accept same, action on various items being deferred till these matters were taken up on the Agenda.

G-1116 CORRESPONDENCE.

1. Letters from the Society of Friends.

A letter from Mr. Carl Booth, dated 13th March was read, transmitting action of the Friends Service Council as follows:

"1. That after the close of 1934 the annual grants to West China Union University and Friends College should be included in the general budget of the F. S. C.

2. That the amount of these grants be fixed, tentatively, at £ 250 per annum for the University (being half of our grant for previous years), and £ 100 per annum for Friends College.

3. That special efforts should be made during 1934 to collect contributions earmarked for the University, especially in the form of subscriptions.

4. That a special illustrated pamphlet should be prepared, partly using R. J. Davidson's "West China Union University after 28 years." This pamphlet to be issued early in 1934 to all Friends and others interested, when promises of contributions might be specially asked for. A draft of the proposed pamphlet is sent herewith.

You will see from the above that things will not be quite so bad as we were afraid they would be; that is to say, we have decided that an annual grant of £ 250 per annum to the University, and £ 100 per annum for the Friends College in the University should, after the end of this year, be put on our general budget."

Also a letter dated 11th June, 1934 as follows:

"Recently we received a letter from William Sewell, one of the Friends' workers at Chengtu Union University, informing us that the Chancellor of the University had urged that we should increase the Friends' Hostel so as to provide for some forty more places in dormitory accommodation. This, it was estimated, would cost us in English money from £1000 to £1500.

"You are aware that the difficulties of the recent financial position have compelled us to inform Dr. Beech, as well as the Board of Governors, that we should be obliged to cut down our contribution to the University funds, which has for some years been at the rate of £500 a year, to £250 per annum next year.

In these circumstances, it seems right for us to raise a general question, viz., whether extensions of dormitory and lecture room accommodation should be matters for the individual Colleges, or whether they should not rather constitute a general problem for the whole University to meet."

RESOLVED that these letters be considered together with the Budget Estimates.

2. A letter from Dr. Edwards, on behalf of the Methodist Episcopal Mission foreshadowing difficulty in maintaining annual contributions.

3. A letter from Mr. Barclay of the C. M. S. was read, expressing the intention of the Society to pay £25 per annum towards the Women's College as long as a sum specially donated for this purpose should be available.

4. A letter from Chancellor E. W. Wallace was read, expressing his thanks for the expression of sympathy from last year's Board of Governors.

5. A letter from D. Robert Yarnall of Pendle Hill Settlement was read, expression the thanks of the Settlement for the Message concerning the late Henry T. Hodgkin.

G-1117 REPORT OF THE UNIVERSITY.

The Chancellor's report, dated 9th May, was presented and read, and copies were circulated to members. Letters and translations from the Chinese press, sent by Chancellor Beech in amplification of his report, were also read, and the printed report of the University, dated Autumn 1933 and signed by Dr. G. W. Sparling, was also presented. The report of the Women's College, signed by Pearl B. Fosnot, was also read.

G-1118 LETTER FROM DR. J. H. FRANKLIN

A letter from Dr. Franklin, inviting the Board to hold its next Annual Meeting, at Crozer Theological Seminary, was read, and it was

RESOLVED that this matter be taken up when the date and place of the next meeting were considered.

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"Recently we received a letter from William Sewell, one of the Friends' workers at Chengtu Union University, informing us that the Chancellor of the University had urged that we should increase the Friends' Hostel so as to provide for some forty more places in dormitory accommodation. This, it was estimated, would cost us in English money from £1000 to £1500.

"You are aware that the difficulties of the recent financial position have compelled us to inform Dr. Bacon, as well as the Board of Governors, that we should be obliged to cut down our contribution to the University funds, which has for some years been at the rate of £500 a year, to £250 per annum past year.

In these circumstances, it seems right for us to raise a general question, viz., whether extensions of dormitory and lecture room accommodation should be matters for the individual Colleges, or whether they should not rather constitute a general problem for the whole University to meet."

RESOLVED that these letters be considered together with the Budget Estimates.

2. A letter from Dr. Edwards, on behalf of the Methodist Episcopal Mission foreshadowing difficulty in maintaining annual contributions.

3. A letter from Mr. Barclay of the C. M. S. was read, expressing the intention of the Society to pay £25 per annum towards the Kaesuia College as long as a sum specially donated for this purpose should be available.

4. A letter from Chancellor E. W. Wallace was read, expressing his thanks for the expression of sympathy from last year's Board of Governors.

5. A letter from D. Robert Yarnall of Pendle Hill Settlement was read, expression the thanks of the Settlement for the Message concerning the late Henry T. Hodgkin.

G-1117 REPORT OF THE UNIVERSITY:

The Chancellor's report, dated 30th May, was presented and read, and copies were circulated to members. Letters and translations from the Chinese press, sent by Chancellor Bacon in amplification of his report, were also read, and the printed report of the University, dated Autumn 1933 and signed by Dr. G. W. Sperling, was also presented. The report of the Women's College, signed by Pearl B. Pegues, was also read.

G-1118 LETTER FROM DR. J. H. FRANKLIN

A letter from Dr. Franklin, inviting the Board to hold its next Annual Meeting, at Crozer Theological Seminary, was read, and he was

RESOLVED that this matter be taken up when the date and place of the next meeting were considered.

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G-1119 ABSOLUTE CHARTER.

Minute 1088 of the Executive Committee, dated January 24th, 1934, was read:-

"VOTED: to refer to the Board of Directors for its recommendation the proposed application to the University of the State of New York for an Absolute Charter, with the understanding that the proposal will then be brought before the Annual Meeting of the Board of Governors."

Mr. Garside reported that the Board of Directors had given approval to the action of the General Faculty, approving the application for an Absolute Charter.

RESOLVED that the Board of Governors of the West China Union University present a petition to the Regents of the University of the State of New York for an Absolute Charter, with power to grant the following degrees:- B.A., B.Sc., M.D., D.D.S.; this Charter to replace the provisional Charter granted on May 25, 1922; and that the Board of Governors further authorize the Chairman and Secretary to execute the documents necessary to this petition.

G-1120 REGISTRATION.

Minutes 1089 of the Executive Committee and 36 of the Board of Directors were reported, and the Chairman expressed the thanks of the Board to Mr. S. H. Fong, who, as Acting President, had carried through the negotiations, and to the administrators and members of the administrative Boards on the field who had worked so long and so patiently to accomplish this end.

G-1121 INVESTMENT OF FUNDS HELD IN CHINA.

Minute E-1094 was reported, and Mr. Garside circulated a paper detailing the points at issue and possible alternative courses of action. It was

RESOLVED that the question of the investment of the Benjamin Moore Fund be postponed until the subject of the Clinical Hospital at the University was considered.

G-1122 RESOLVED that the Board of Governors reaffirm its position that all funds held by the University should be invested only in conservative types of security generally recognized as suitable for trustee funds; and that the Committee on Finance, Property and Investment be requested to study how this principle may be applied to the trust funds held in Shanghai, and to make recommendation as speedily as possible to the Executive Committee.

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G-1119 ABSOLUTE CHARTER.

Minute 1088 of the Executive Committee, dated January 8th, 1934, was read:-

"VOTED: to refer to the Board of Directors for its recommendation the proposed application to the Univers. ty of the State of New York for an Absolute Charter, with the understanding that this proposal will then be brought before the Annual Meeting of the Board of Governors."

Mr. Paradis reported that the Board of Directors had given approval to the action of the General Faculty, approving the application for an Absolute Charter.

RESOLVED that the Board of Governors of the West China Union University hereby presents a petition to the Regents of the University of the State of New York for an Absolute Charter, with power to grant the following degrees: B.A., B.Sc., M.D., D.D.S., and that the Charter to replace the previous Charter granted on May 28, 1909; and that the Board of Governors further authorize the Chairman and Secretary to execute the documents necessary to this petition.

G-1120 REGISTRATION.

Minutes 1089 of the Executive Committee and 36 of the Board of Directors were reported, and the Chairman expressed the thanks of the Board to Mr. S. H. King, who, as Acting Treasurer, had carried through the negotiations, and to the administrators and members of the administrative Boards on the field who had worked so long and so patiently to accomplish this end.

G-1121 INVESTMENT OF FUNDS HELD IN CHINA.

Minute E-1094 was reported, and Mr. Paradis circulated a paper detailing the points at issue and possible alternative courses of action. It was

RESOLVED that the question of the investment of the Benjamin Moore Fund be postponed until the subject of the Clinical Hospital at the University was considered.

G-1122 RESOLVED that the Board of Governors reaffirm its position that all funds held by the University should be invested only in conservative types of security generally recognized as suitable for trustee funds; and that the Committee on Finance, Property and Investment be requested to study how this principle may be applied to the trust funds held in Chungking, and to make recommendation as speedily as possible to the Executive Committee.

G-1123 AMMENDMENT TO CONSTITUTION, BOARD OF DIRECTORS

The Board reviewed Minute E1097 of the Executive Committee recommending that the Governors approve a revision of Article IV of the Constitution of the Board of Directors, which can be amended only with the concurrence of the Governors. This Minute reads as follows:

"VOTED that the Executive Committee recommend that the Board of Governors concur in the following amendment to the Constitution of the Board of Directors:

'Amend, Article IV, 'Composition of the Board of Directors' by striking out all of the sections following the title, and substituting the following:

The Board of Directors shall be composed of not more than fifteen voting members, elected or chosen for periods of from one to three years, as follows:

(a) Two members, when available, designated by or representatives of the Board of Founders (Governors)
(b) Six members appointed or designated by the 'participating organizations' maintaining Mission Colleges, as follows:

The American Baptist Foreign Mission Society ---- One member
Church Missionary Society, or Shen Goong Hwei ---- One member
Friends Service Council, or Goong Ni Hwei -------- One member
Board of Foreign Missions of the Methodist Episcopal Church, or their West China Conferences ---- One member
General Board of Missions or the West China Mission of the United Church of Canada, or Mei Dao Hwai-One member
Home Committee of the Women's Boards or Societies represented on the Board of Founders (Governors) of the Field Committee of the Woman's College -One member

Each 'participating organization' shall determine the manner of appointing or designating its member on the Board, collaborating with other 'participating organizations' to avoid exceeding the quote of foreign members.

(c) One member of the Alumni Association elected by ballot by the whole body of Alumni.
(d) Not more than six members co-opted by a two-thirds vote of the members of the Board of Directors present at any annual or special meeting of the Board.

Non-voting members: ex-officio and honorary, not exceeding four in number:
(1) Ex-officio - The President, and not more than two other officers or staff members designated by the Board.
(2) Honorary, one or more, as the number of non-voting members may permit, elected by three-fourths of the members present at any annual meeting of the Board.

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6-1124 AMENDMENT TO CONSTITUTION, BOARD OF DIRECTORS

The Board reviewed Minute E1097, of the Executive Committee recommending that the Governors approve a revision of Article IV of the Constitution of the Board of Directors, which can be amended only with the concurrence of the Governors. This Minute reads as follows:

"VOTED that the Executive Committee recommend that the Board of Governors concur in the following amendment to the Constitution of the Board of Directors:

'Amend, Article IV, 'Composition of the Board of Directors' by striking out all of the sections following the title, and substituting the following:

The Board of Directors shall be composed of not more than fifteen voting members, elected or chosen for periods of from one to three years, as follows:

(a) Two members, when available, designated by or representatives of the Board of Founders (Governors)

(b) Six members appointed or designated by the 'participating organizations' maintaining Mission Colleges, as follows:

The American Baptist Foreign Mission Society ---- One member
Church Missionary Society, or Shen Gong Hwei ---- One member
Friends Service Council, or Gong Li Hwei -------- One member
Board of Foreign Missions of the Methodist
Episcopal Church, or their West China Conference ---- One member
General Board of Missions or the West China Mission
of the United Church of Canada, or Mei Dao Hwei-One member
Home Committee of the Women's Boards or Societies
represented on the Board of Founders (Governors)
of the Field Committee of the Women's College -One member

Each 'participating organization' shall determine the manner of appointing or designating its member on the Board, collaborating with other 'participating organizations' to avoid exceeding the quota of foreign members.

(c) One member of the Alumni Association elected by ballot by the whole body of Alumni.

(d) Not more than six members co-opted by a two-thirds vote of the members of the Board of Directors present at any annual or special meeting of the Board.

Non-voting members: ex-officio and honorary, not exceeding four in number:

(1) Ex-Officio - The President, and not more than two other officers or members designated by the Board.

(2) Honorary, one or more, as the number of non-voting members may permit, elected by three-fourths of the members present at any annual meeting of the Board.

All persons elected to membership on the Board of Directors shall be in cordial sympathy with the purpose of the Board, Article III, and at least two-thirds of the entire voting membership of the Board shall be members of the Christian Church.

No member of the University staff or employee of the University, nor any member of the student body shall be elected or appointed to voting membership on the Board of Directors."

After discussion it was

RESOLVED that the Board of Governors concur in this proposed amendment to the Constitution of the Board of Directors.

G-1124 REPRESENTATION OF THE BOARD OF GOVERNORS ON THE BOARD OF DIRECTORS.

Communication regarding Mr. K. N. Chang.

A letter from Dr. Beech, dated March 24th, 1934, was presented, and after full discussion it was

RESOLVED that Mr. K. N. Chang be appointed as a representative of the Board of Governors on the Board of Directors, with the understanding that Mr. C. C. Chang have the privilege of attending as his alternate. (See also Minute G-1133.)

G-1125 RESOLVED that in the judgment of the Board of Governors, its second representative on the Board of Directors should be someone who can serve as a real link between the Governors and the Directors and who is able from time to time to attend meetings of the Board of Governors.

G-1126 AUDIT OF TREASURER'S ACCOUNTS.

Mr. Garside reported that the auditors had given a clear report on the Treasurer's accounts and it was

RESOLVED that the audit of the Treasurer's accounts be accepted.

G-1127 RESOLVED that the Byelaws be amended as follows:

(a) That Article III, Section 2, "Standing Committees" be amended to read as follows: "There shall be two standing Committees of the Board of Governors, namely:- Committee on Finance, Property and Investment, with five members; Committee on Budget with six members."

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"All persons elected to membership on the Board of Directors shall be in certial sympathy with the purposes of the Board, Article III, and at least two-thirds of the entire voting membership of the Board shall be members of the Christian Church.

No member of the University staff or employee of the University, nor any member of the student body shall be elected or appointed to voting membership on the Board of Directors."

After discussion it was

RESOLVED that the Board of Governors concur in this proposed amendment to the Constitution of the Board of Directors.

G-1124 REPRESENTATION OF THE BOARD OF GOVERNORS ON THE BOARD OF DIRECTORS.

Communication regarding Mr. K. M. Chang.

A letter from Dr. Beach, dated March 24th, 1954, was presented, and after full discussion it was

RESOLVED that Mr. K. M. Chang be appointed as a representative of the Board of Governors on the Board of Directors, with the understanding that Mr. C. C. Chang have the privilege of attending its sessions. (See also Minute G-1133.)

G-1125 RESOLVED that in the judgment of the Board of Governors, its second representative on the Board of Directors should be someone who can serve as a real link between the Governors and the Directors, and who is able from time to time to attend meetings of the Board of Governors.

G-1126 AUDIT OF TREASURER'S ACCOUNTS.

Mr. Garside reported that the auditors had given a clear report on the Treasurer's accounts and it was

RESOLVED that the audit of the Treasurer's accounts be accepted.

G-1127 RESOLVED that the Bylaws be amended as follows:

(a) That Article III, Section 2, "Standing Committees" be amended to read as follows: "There shall be two standing Committees of the Board of Governors, namely:- Committee on Finance, Property and Investment, with five members; Committee on Budget with six members."

(b) That Article III, Section 9, "Duties of the Committee on Audit" be deleted.

(c) That in Article III, Section 7, "Duties of Committee on Finance, Property and Investment," between the present second and third paragraphs a new paragraph shall be inserted reading as follows:- "The Committee on Finance, Property and Investment shall review and shall transmit to the Board of Governors with its report thereon, the annual audit of the books and securities of the University, which shall be made by a firm of public accountants approved by the Board of Governors or by the Executive Committee."

G-1128 REQUEST FOR ENGLISH SECRETARY & STATEMENT OF PERSONNEL CONTRIBUTED BY THE MISSION BOARDS.

RESOLVED that these two matters be considered later in the meeting, under Budget Estimates.

G-1129 EDITING OF MINUTES OF THE BOARD OF GOVERNORS.

RESOLVED that the Chairman and Secretaries be authorized to edit and pass the Minutes of this meeting of the Board of Governors.

G-1130 REPORT OF THE TREASURER.

The Preliminary Report of the Treasurer for the year ending June 30th, 1934, was presented and read by Mr. Garside.

Sir Michael Sadler took the chair and Dr. Endicott made a statement on the financial position of the cooperating Mission Boards.

It was noted that, due to shrinkage of income and unfavorable exchange, the fiscal year 1933-34 would close with a deficit of approximately U.S.$3,000.00. After discussion it was

RESOLVED that any deficit on the 1933-34 budget account of the Board of Governors be met as follows:-

1. By the use of the $2,368.32 surplus from the year 1932.

2. By the use of the $144.44 surplus from the first half of 1933.

3. Any remaining balance to be taken from the Governors Permanent Reserve Fund.

G-1131 REPORT FROM HENRY T. HODGKIN MEMORIAL FUND COMMITTEE.

The Bishop of Croydon, as chairman of the Memorial Committee, reported on the work of the Committee and read extracts from letters showing appreciation of the life and work of Dr. Henry T. Hodgkin. He presented

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(b) That Article III, Section 5, "Duties of the Committee on Audit" be deleted.

(c) That in Article III, Section 7, "Duties of Committee on Finance, Property and Investment," between the present second and third paragraphs a new paragraph shall be inserted reading as follows: "The Committee on Finance, Property and Investment shall review and shall transmit to the Board of Governors with its report thereon, the annual audit of the books and securities of the Corporation, which shall be made by a firm of public accountants approved by the Board of Governors or by the Executive Committee."

G-1128 MEMBERS FOR ENGLISH SECRETARY'S STATEMENT OF INFORMATION CONTRIBUTED BY THE MISSION ROADS.

RESOLVED that these two matters be considered later in the meeting, under Budget Estimates.

G-1129 MEETING OF MINUTES OF THE BOARD OF GOVERNORS.

RESOLVED that the Chairman and Secretaries be authorized to edit and pass the Minutes of this meeting of the Board of Governors.

G-1130 REPORT OF THE TREASURER.

The Preliminary Report of the Treasurer for the year ending June 30th, 1934, was presented and read by Mr. Garside.

Sir Michael Sadler took the Chair and Dr. Ashcott made a statement on the financial position of the Corporation Bonds.

It was noted that, due to the shortage of income and unfavorable exchange, the fiscal year 1933-34 would close with a deficit of approximately U.S.$100,000.00. After discussion it was

RESOLVED that any deficit on the 1933-34 budget account of the Board of Governors on June 30th, 1934, be met as follows:-

1. By the use of the $2,358.72 surplus from the year 1932.

2. By the use of the $4,444.44 surplus from the first half of 1933.

3. Any remaining balance to be taken from the Governors Permanent Reserve Fund.

G-1131 REPORT FROM HENRY T. HODGKIN MEMORIAL FUND COMMITTEE.

The Bishop of Croydon, as chairman of the Memorial Committee, reported on the work of the Committee and read extracts from letters showing appreciation of the life and work of Dr. Henry T. Hodgkin. He presented

a cheque for £1,990. and reported that a further sum of about ten guineas was still held in Chinese currency and would shortly be given to the Board of Governors. The Bishop also presented the following minute of the Memorial Committee:-

"Form of Endowment.

Full discussion took place and various suggestions were considered. It was finally AGREED that the endowment should be devoted to the work of the West China Union University, it being left to the discretion of the governing body of the University to use in a manner appropriate to Dr. H. T. Hodgkin's personality and work for peace and international relationships: no conditions would be attached to the gift, but the University would be notified of specific suggestions for the use of the Fund."

A telegram was received from Mr. Harold J. Morland, Treasurer of the Fund, as follows:-

"Sorry prevented by indisposition."

Sir Michael Sadler and Dr. Endicott expressed the thanks of the Board of Governors for the gift and the work of the Committee and it was

RESOLVED that the matter be referred to a special Committee composed of the British members of the Board (Mr.Silcock to act as convener) and that this Committee be asked to communicate with the Board of Directors, transmitting to them specific suggestions for the use of the Fund, and to report to the next meeting of the Board of Governors.

G-1132 RESOLVED that the Finance, Property and Investment Committee be requested to deal with the investment of this money pending further action by the Board of Governors.

G-1133 REPORT OF NOMINATIONS COMMITTEE.

The report of the Nominations Committee was presented by Rev. Prof. Frank Anderson and accepted as follows:-

"Officers of the Board

Honorary Chairman	- Sir Joseph Flavelle
Chairman	- Rev. James Endicott, D.D.
Vice-Chairmen	- Sir Michael Sadler, LL.D. Rev. Frank Mason North, D.D.
Secretaries	- Rev. Prof. Frank Anderson, M.A., D.D. Mr. H. T. Silcock, M.A.
Assistant Secretary	- Mr. B. A. Garside, M.A.
Treasurer	- Rev. J. R. Edwards, D.D.

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a cheque for $1,250, and reported that a further sum of about ten guineas was still held in Chinese currency and would shortly be given to the Board of Governors. The Bishop also presented the following minute of the Memorial Committee:-

"Form of Endowment.

Full discussion took place and various suggestions were considered. It was finally AGREED that the endowment should be devoted to the work of the West China Union University, it being left to the discretion of the governing body of the University to use in a manner appropriate to Dr. H. T. Hodgkin's personality and work for peace and international relationships; no conditions would be attached to the gift, but the University would be notified of specific suggestions for the use of the Fund."

A telegram was received from Mr. Harold J. Morland, Treasurer of the Fund, as follows:-

"Sorry prevented by indisposition."

Sir Michael Sadler and Dr. Bradcott expressed the thanks of the Board of Governors for the gift and the work of the Committee and it was

RESOLVED that the matter be referred to a special Committee composed of the British members of the Board (Mr. Silcock to act as convener) and that this Committee be asked to communicate with the Board of Directors, transmitting to them specific suggestions for the use of the Fund, and to report to the next meeting of the Board of Governors.

G-1135 RESOLVED that the Finance, Property and Investment Committee be requested to deal with the investment of this money pending further action by the Board of Governors.

G-1135 REPORT OF NOMINATIONS COMMITTEE.

The report of the Nominations Committee was presented by Rev. Prof. Frank Anderson and accepted as follows:-

"Officers of the Board

Honorary Chairman	- Sir Joseph Flavelle
Chairman	- Rev. James Endicott, D.D.
Vice-Chairman	- Sir Michael Sadler, LL.D.
	Rev. Frank Mason North, D.D.
Secretaries	- Rev. Frank Anderson, M.A., D.D.
	Mr. [illegible] Gilbert, M.A.
Assistant Secretary	- Mr. R. [illegible] Leavitt, M.A.
Treasurer	- Rev. [illegible] Morland, D.D.

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Assistant Treasurer - Mr. B. A. Garside, M.A.
2nd " " - Mr. C. A. Evans
3rd " " - Rev. G. F. Sutherland, D.D.

Members of Executive Committee

The Chairman
Secretaries
Treasurer
Rev. F. T. Cartwright, M.A.
Rev. R. L. Howard, M.A.
Mrs. Curtis Lee Laws

Coopted Members

Dr. G. B. Huntington	Term	expires	1935
Rev. J. H. Arnup	"	"	1936
Rev. J. R. Edwards	"	"	1936
Hon. Vincent Massey	"	"	1936
Sir Michael Sadler	"	"	1936
Rev. F. T. Cartwright, M.A. (as alternate to Dr. Edwards)	"	"	1937
Mr. K. N. Chang	"	"	1937
Sir Joseph Flavelle	"	"	1937
Rev. J. H. Franklin	"	"	1937
Miss Carolena Wood	"	"	1937

Standing Committees of the Board

(1) Finance, Property and Investment Committee

Dr. G. B. Huntington
Rev. Frank T. Cartwright, M.A.
Mr. O. R. Judd
Mr. B. A. Garside
The Treasurer of the Board

(2) Committee on Budget

Rev. Prof. Frank Anderson, M.A., D.D.
Mr. J. G. Barclay, M.A.
Miss F. K. Burr
Rev. J. R. Edwards, D.D.
Rev. James Endicott, D.D.
Mr. H. T. Silcock, M.A.

It was decided to suggest that the Secretary of the United Committee in Great Britain should be asked to accept the status of an Assistant Secretary of the Board, for the purpose of helping the British Secretary and bringing the United Committee into closer touch with the West China Union University, and that the acquiescence of the
ROC United Committee in this should be sought at its meeting on June 27th."

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Assistant Treasurer - Mr. E. A. Gerstle, M.A.
2nd " " - Mr. G. A. Evans
3rd " " - Rev. G. T. Bratherland, D.D.

Members of Executive Committee

The Chairman
Secretaries
Treasurer
Rev. F. T. Cartwright, M.A.
Rev. E. B. Howard, M.A.
Mrs. Curtis Lee Laws

Co-opted Members

Dr. G. B. Huntington	Term expires	1935
Rev. J. H. Arnup	" "	1936
Rev. J. R. Edwards	" "	1936
Hon. Vincent Massey	" "	1936
Sir Michael Sadler	" "	1936
Rev. F. T. Cartwright, M.A. (as alternate to Dr. Edwards)	" "	1937
Mr. K. N. Chang	" "	1937
Sir Joseph Nivelle	" "	1937
Rev. J. H. Franklin	" "	1937
Miss Carolina Wood	" "	1937

Standing Committees of the Board

(1) Finance, Property and Investment Committee

Dr. G. B. Huntington
Rev. Frank T. Cartwright, M.A.
Mr. C. R. Judd
Mr. E. A. Gerstle
The Treasurer of the Board

(2) Committee on Budget

Rev. Prof. Frank Anderson, M.A., D.D.
Mr. J. G. Barclay, M.A.
Miss F. K. Burr
Rev. J. R. Edwards, D.D.
Rev. James Endicott, D.D.
Mr. H. T. Silcock, M.A.

It was decided to suggest that the Secretary of the United Committee in Great Britain should be asked to accept the status of an Assistant Secretary of the Board, for the purpose of helping the British Secretary and bringing the United Committee into closer touch with the "est China Union University, and that the acquiescence of the United Committee in this should be sought at its meeting on June 27th."

G-1134 MEETINGS OF BRITISH MEMBERS OF BOARD.

It was pointed out that the members of the Board of Governors who reside in Great Britain are prevented by reason of distance and other considerations from attending, except in rare instances, a meeting of the Board more than once in four years, and for similar reasons are also prevented from being present at the Executive Committee meetings. After discussion it was

RESOLVED that the members of the Board resident in Great Britain should regard themselves as a group with responsibility to meet and take into consideration matters affecting the University in the intervals between annual meetings of the Board of Governors.

G-1135 BUDGET ESTIMATES.

Estimates of anticipated income receivable by the Governors during the fiscal year 1934-35 were presented, as follows:-

	Estimates, 1934-35
Mission Boards	
American Baptists	U.S.$ 3,000.00
American Baptists, Women	800.00
Church Missionary Society	650.00*
Friends Service Council	1,850.00
Methodist Board	3,000.00
Methodist Women's Board	800.00
United Church of Canada	3,000.00
United Church of Canada, Women	1,600.00
	14,700.00
Endowment Income	
General Endowment	7,567.00
New York Reserve Fund	300.00
Field Endowment	2,500.00
	10,367.00
Special Gifts	
Atherton Family	1,800.00
Coles Estate	2,100.00
	3,900.00
Harvard-Yenching Institute	
Income from Trust Fund	9,473.69
Total Anticipated Income.....	$38,440.69

* Includes £25 for Women's College

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G-1134 MEETINGS OF BRITISH MEMBERS OF BOARD.

It was pointed out that the members of the Board of Governors who reside in Great Britain are prevented by reason of distance and other considerations from attending, except in rare instances, a meeting of the Board more than once in four years, and for similar reasons are also prevented from being present at the Executive Committee meetings. After discussion it was

RESOLVED that the members of the Board resident in Great Britain should regard themselves as a group with responsibility to meet and take into consideration matters affecting the University in the intervals between annual meetings of the Board of Governors.

G-1135 BUDGET ESTIMATES.

Estimates of anticipated income receivable by the Governors during the fiscal year 1934-35 were presented, as follows:-

	Estimates, 1934-35
Mission Boards	
American Baptists	U.S.$ 3,000.00
American Baptists, Women	800.00
Church Missionary Society	550.00*
Friends Service Council	1,850.00
Methodist Board	3,000.00
Methodist Women's Board	800.00
United Church of Canada	3,000.00
United Church of Canada, Women	1,600.00
	14,700.00
Endowment Income	
General Endowment	7,567.00
New York Reserve Fund	300.00
Field Endowment	2,700.00
	10,567.00
Special Gifts	
Atherton Family	1,800.00
Colas Estate	2,100.00
	3,900.00
Harvard-Yenching Institute	
Income from Trust Fund	9,473.69
Total Anticipated Income.....	$38,640.69

* Includes $25 for Women's College

It was noted that, in addition to their cash contributions, and exclusive of Western salaries paid by the Governors, the cooperating Mission Boards are now making an important contribution in the personnel they are supplying. Computing the cost of mission personnel at the flat rate of U.S.$3,000 for married couples, $1,500 for single workers, and one-half these rates for part-time workers, these contributions are as follows:-

Board	Full Time Married	Full Time Single	Part Time Married	Part Time Single	Cost U.S.$
American Baptists	6	0	0	0	18,000
American Baptists, Women	0	1	0	1	2,250
Methodist Board	3	0	1	0	10,500
Methodist Women's Board	0	2	0	0	3,000
United Church of Canada	15	0	2	1	48,750
" " " " Women	0	1	0	2	3,000
Church Missionary Soc.	2	0	1	1	8,250
Friends Service Council	1	1	0	1	5,250
	27	5	4	6	99,000

Budget Estimates prepared by the field were also presented. The appropriations requested by the field, plus the items required by the Governors' section of the budget, were estimated to require an expenditure of U.S.$40,706.69, as follows:-

Field Budget		
General Appropriation, LC$50,000-		
LC$25,000 expended in West @ 2 to 1	US$12,500.00	
LC$25,000 converted into silver @ 3 to 1	8,333.00	20,833.00
Harvard-Yenching Inst. program LC$28,990		9,473.69
Governors' Budget		
Salaries Dr. Beech, Mr. Albertson, Mr. Small		7,500.00
Home Administration-		
Administrative Services	1,700.00	
Promotional Expenses (Guarantee)	750.00	
Governors' Expenses (Meetings, Travel etc)	450.00	2,900.00

Total Disbursements.....US$40,706.69

It was noted that on the above basis, in addition to the U.S.$38,440.69 considered to be assured income, an additional US$2,266. would have to be obtained from some other source or sources if the Governors are to provide the full amount requested by the field. After discussion it was

RESOLVED that the Board of Governors appropriate toward the 1934-35 budget the sum of U.S.$40,706.69, allocated as indicated above, this sum to be provided as follows:-

	U.S.$
Regular sources of income, as itemized above	38,440.69
Additional income to be obtained from	

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sources indicated below:- 2,266.00

1. From increases in regular sources of income;
2. From promotional efforts of the Governors in cooperation with the Associated Boards and the United Committee;
3. Any balance still required from the Governors Permanent Reserve Fund.

US$40,706.69

G-1136 REQUEST FOR ENGLISH SECRETARY.

Minutes E 1105 of the Executive Committee and 204 of the General Faculty were presented and it was

RESOLVED that the Board of Governors reaffirm its realization of the urgency of the need for an English Secretary, but in view of the financial situation regrets that it is not possible at this time to include an appropriation for an English Secretary in the Budget for 1934-35.

G-1137 CLINICAL HOSPITAL.

Dr. H. G. Anderson presented the urgent need for a Clinical Hospital at the University, as dealt with in the Chancellor's report. Full discussion followed and it was

RESOLVED that the Board of Governors sanction the initiation of this scheme as soon as funds are secured for three units at an estimated cost of Chinese $240,000.

G-1138 BENJAMIN MOORE FUND.

RESOLVED that the Benjamin Moore Fund be left on time deposit with the Hongkong and Shanghai Banking Corporation unless the Finance, Property and Investment Committee deem it wise to change the form of investment to securities in line with Minute G1122.

G-1139 CORRELATED PROGRAMME.

The following actions of the meeting of the Associated Boards April 23rd and 24th, 1934, were reported:-

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sources indicated below:-

1. Upon increased in regular sources of income;
2. From promotional efforts of the Governors in cooperation with the Associated Boards and the United Committee;
3. Any balance still required from the Governors Permanent Reserve Fund.

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G-1135 REQUEST FOR ENGLISH SECRETARY.

Minutes K 1105 of the Executive Committee and 204 of the General Faculty were presented and it was

RESOLVED that the Board of Governors reaffirm the resolution of the urgency of the need for an English Secretary, but in view of the financial situation regrets that it is not possible at this time to include an appropriation for an English Secretary in the Budget for 1954-55.

G-1137 CLINICAL HOSPITAL.

Dr. H. G. Anderson presented the urgent need for a Clinical Hospital at the University, as dealt with in the Chancellor's report. Full discussion followed and it was

RESOLVED that the Board of Governors sanction the initiation of this scheme as soon as funds are secured for three units at an estimated cost of Thirty $240,000.

G-1138 BENJAMIN MOORE FUND.

RESOLVED that the Benjamin Moore Fund is left on time deposit with the Hongkong and Shanghai Banking Corporation unless the Finance, Property and Investment Committee deem it wise to change the form of investment to securities in line with Minute G1122.

G-1139 CONTINUING PROGRAMME.

The following sections of the meeting of the Associated Boards April 23rd and 24th, 1954, were reported:-

HCW

AB-290 VOTED that the Associated Boards concur with the Committee on Correlated Programme in adopting the following as representing the most urgent and immediately important needs of Christian Higher Education in China:-

a. The training of full-time leaders of the Church - pastors, religious educators, Bible women, other full-time workers.

b. The training of teachers in colleges of Arts & Science reorganized and redirected to fit them for this specific task.

c. The training of technical experts in agriculture, forestry, sericulture, and rural reconstruction.

d. The training of doctors and nurses.

e. The training of leaders in other strategic professions and occupations, particularly journalists, librarians, and social workers.

f. The support of central organizations for the colleges, both in New York and in Shanghai.

AB-291 VOTED that the Associated Boards recognize that in all these types of training the following should be emphasized:-

a. Integration with the life and needs of the Christian Church in China.

b. Training for rural leadership commensurate with the importance of rural life in China today.

c. A national programme of research and extension.

AB-295 VOTED that in accordance with the recommendations of the Committee of Finance, the Associated Boards approve the following statement of immediate financial requirements:-

b. The Training of Teachers. That the following amounts for the strengthening of the work within the several colleges of Arts & Science as indicated, be approved, with the distinct understanding that these funds be used in a manner definitely to increase the vocationalizing of these colleges, especially for preparing well qualified teachers in various subjects:-

	1934-35	1935-36
West China	7,500.	7,500.

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d. Training of Doctors and Nurses. That the inclusion of the following amounts be approved:-

	1934-35	1935-36
West China Sch.of Medicine	7,500	7,500

RESOLVED that this report be received; that the Board of Governors express its satisfaction that the Associated Boards are asking for Gold $15,000 for the West China Union University for 1934-35; and that it assure the Associated Boards that it will cooperate as fully as possible.

G-1140 DATE AND PLACE OF NEXT MEETING.

The invitation of Dr. Franklin (see Minute G1118) was considered and it was

RESOLVED that the matter be referred to the Executive Committee, with power.

G-1141 VOTES OF THANKS.

RESOLVED that the cordial thanks of the Board of Governors be extended to the Master and Fellows of University College, Oxford, for their kind arrangements for the meetings of the Board and for the comfort of its members, and to those other friends who have joined in extending such gracious hospitality at Oxford.

****

The meeting closed with prayer and the Benediction by Dr. Endicott.

H. T. SILCOCK,
Secretary

China Institute
91, Gower Street,
London, W.C.1
June 27th, 1934.

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d. Training of Doctors and Nurses. That the inclusion of the following amounts be approved:-

	1934-35	1935-36
West China Bon.of Medicine	1,500	1,500

RESOLVED that this report be received, that the Board of Governors express its satisfaction that the Associated Boards are asking for Gold $15,000 for the West China Union University for 1934-35, and that it assure the Associated Boards that it will cooperate as fully as possible.

0-1140 DATE AND PLACE OF NEXT MEETING.

The invitation of Dr. Franklin (see Minute 0111R) was considered and it was

RESOLVED that the matter be referred to the Executive Committee, with power.

0-1141 VOTES OF THANKS.

RESOLVED that the cordial thanks of the Board of Governors be extended to the Master and Fellows of University College, Oxford, for their kind arrangements for the meetings of the Board and for the comfort of the members, and to those other friends who have joined in extending such gracious hospitality at Oxford.

****

The meeting closed with prayer and the Benediction by Dr. Bodinatt.

H. T. BILCOCK,
Secretary

China Institute
24, Gower Street,
London, W.C.1
June 26th, 1934.

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7.a.

PROPOSED BUDGET FOR FISCAL YEAR 1934-35
WEST CHINA UNION UNIVERSITY

Attached hereto is an analysis of the 1934-35 budget estimates, as prepared by the New York Office. It will be noted that if the amounts requested by the field are provided in full, and if the items of Governors' salaries, and Home Administration are continued at the same figures as for the present year, there will probably be a deficit on next year's budget. Assuming the continuation of income at approximately present levels, this would amount to about U.S. $3,000.00.

in this Bd. for this budget

In his Chancellor's Report, Dr. Beech has urged the importance of continuing to supply at least the minimum of L.C. $50,000 specified in the Agreement between the Governors and the Directors. The items of salaries in the Governors' budget are fixed by the Mission Boards contributing these workers, though possibly our estimate of $10,000 can be slightly reduced because of Mission Board cuts in salary scales. A small saving might be effected in the direct expense of Home Administration, but this is compensated for by the Associated Boards' request for a somewhat larger promotional budget to begin their active efforts to secure increased income.

However, in addition to assured income, consideration should be given to the following possible sources:-

1. In the Associated Boards' list of financial objectives to be sought for the coming year is included U.S. $15,000.00 for West China, one half of which is for strengthening work in Medicine, and the other half for the preparation of teachers. While not all of this may be raised, it is hoped that at least a substantial part can be secured.

2. There is ground for hope that endowment income during the coming year may be increased somewhat, through payments on defaulted interest or restoration of dividends.

3. In an emergency the Governors might draw on their Permanent Reserve Fund, which will stand at approximately U.S. $10,000.00.

It should be noted that in addition to their cash contributions the cooperating Mission Boards are also making an important contribution in the personnel they are supplying. Following are the figures supplied by the several Boards (taking flat rate of U.S.$3,000 for married couples, $1,500 for single workers, and counting part time workers as one-half):-

Board	Full Time Married	Full Time Single	Part Time Married	Part Time Single	Cost U.S.$
American Baptist	6	0	0	0	18,000
American Baptist, Women	0	1	0	1	2,250
Methodist Board	3	0	1	0	10,500
Methodist Women's Board	0	2	0	0	3,000
United Church of Canada	15	0	2	1	45,750
United Church of Canada, Women	0	1	0	0	1,500
Church Missionary Society	4	1	0	1	14,250
Friends Service Council	1	1	0	0	4,500
	~~27~~	~~11~~	~~2~~	~~5~~	~~92,250~~
	29	6	3	3	102,750

(Does not include four married couples whose salaries are paid by Governors)

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PROPOSED BUDGET FOR FISCAL YEAR 1934-35
WEST CHINA UNION UNIVERSITY

Attached hereto is an analysis of the 1934-35 budget estimates, as prepared by the New York Office. It will be noted that if the amounts requested by the field are provided in full, and if the items of Governors' salaries and Home Administration are continued at the same figures as for the present year, there will probably be a deficit on next year's budget. Assuming the continuation of income at approximately present levels, this would amount to about U.S. $3,000.00.

In his Chancellor's Report, Dr. Beech has urged the importance of continuing to supply at least the minimum of L.C. $50,000 specified in the Agreement between the Governors and the Directors. The items of salaries in the Governors' budget are fixed by the Mission Boards contributing these workers, though possibly our estimate of $10,000 can be slightly reduced because of Mission Board cuts in salary scales. A small saving might be effected in the direct expense of Home Administration, but this is compensated for by the Associated Boards' request for a somewhat larger promotional budget to begin their active efforts to secure increased income.

However, in addition to assured income, consideration should be given to the following possible sources:-

1. In the Associated Boards' list of financial objectives to be sought for the coming year is included U.S. $15,000.00 for West China, one half of which is for strengthening work in Medicine, and the other half for the preparation of teachers. While not all of this may be raised, it is hoped that at least a substantial part can be secured.

2. There is ground for hope that enlargement income during the coming year may be increased somewhat, through payments on defaulted interest or restoration of dividends.

3. In an emergency the Governors might draw on their Permanent Reserve Fund, which will stand at approximately U.S. $10,000.00.

It should be noted that in addition to their cash contributions the cooperating Mission Boards are also making an important contribution in the personnel they are supplying. Following are the figures supplied by the several Boards (taking flat rate of U.S.$3,000 for married couples, $1,500 for single workers, and counting part time workers as one-half):-

Board	Full Time Married	Full Time Single	Part Time Married	Part Time Single	Cost U.S.$
American Baptist	6	0	0	0	18,000
American Baptist, Women	0	1	0	1	2,250
Methodist Board	3	0	1	0	10,500
Methodist Women's Board	0	2	0	0	3,000
United Church of Canada	~~1~~	~~0~~	~~1~~	~~1~~	~~3,750~~
United Church of Canada, Women	0	~~1~~	~~0~~	~~0~~	~~1,500~~
Church Missionary Society	4	1	0	1	14,250
Friends Service Council	1	1	0	0	4,500
	~~19~~	~~11~~	~~4~~	~~3~~	~~62,250~~
	24	6	3	3	102,750

(Does not include four married couples whose salaries are paid by Governors)

WEST CHINA UNION UNIVERSITY

RECEIPTS

		1933-34 Budgeted	1933-34 Revised	Estimated 1934-35	
Mission Boards					
Amer. Board of For. Missions Soc.		5,000.00	3,000.00	3,000.00	
A.B.F.M.S. Women		875.00	800.00	800.00	
Church Missionary Society	477.25	~~3,000.00~~	674.50# ~~[illegible]~~	~~[illegible]~~	650.00#
Friends Service Council		2,000.00	2,398.12	2,350.00	
Methodist Church		2,837.00	2,603.50	2,600.00	
Methodist Women		875.00	770.00	770.00	
United Church of Canada		5,000.00	5,000.00	5,000.00	
" " " " Women		1,650.00	1,650.00	1,650.00	
		~~[illegible]~~ 18,714.25	16,896.12		~~16,350.00~~ 16,820.00
Endowment Income					
General Endowment		9,157.00	7,500.00	7,567.00	
New York Reserve Fund		350.00	350.00	300.00	
Field Endowment 2:1		2,500.00	2,500.00	2,500.00	
		12,007.00	10,350.00		10,367.00
Special Gifts					
Atherton Family		1,800.00	1,800.00	1,800.00	
Coles Estate		2,000.00	2,000.00	2,100.00	
		3,800.00	3,800.00		3,900.00
Harvard-Yenching Institute					
Income		8,000.00	8,000.00	9,473.69	9,473.69
		~~[illegible]~~ 42,521.25	39,046.12		~~40,[illegible]~~ 40,560.69

(38,4[illegible].69)

DISBURSEMENTS

Field Budget			
General Appropriation LC$50,000.			
$25,000 @ 2:1	12,500.00		
$25,000 @ 3:1	8,333.00	20,833.00	
Harvard-Yenching Inst. LC$28,990 @ 3:1		9,~~663.00~~ 473.69	
Governors' Budget			
Dr. Beech	4,000.00		
Mr. Albertson	3,000.00		
Mr. Small	3,000.00	10,000.00	
Home Administration			
Administration	1,800.00		
Promotion	750.00?		
Governors' Expenses	500.00	3,050.00	
		43,546.00	
Overdraft		~~[illegible]~~	2,985.31
		~~40,[illegible]~~ 40,560.69	

#Includes £25 for Women's College

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WEST CHINA UNION UNIVERSITY

E S T I M A T E S

For the Year, July 1, 1934 to June 30, 1935

As adopted by the Executive of the Board of Directors and recommended to the Board of Governors

	1933-34	1934-35	Increase
Administration	10,578.00	11,228.00	650.00
Operation & Maintenance. . .	9,642.00	9,942.00	300.00
Instruction			
Arts	4,200.00	5,300.00	1,100.00
Science	14,617.00	17,191.00	2,574.00
Education	5,350.00	6,020.00	670.00
Medicine & Dentistry . .	14,120.00	17,650.00	3,530.00
Library.	5,460.00	5,460.00	
Religion	1,050.00	1,050.00	
Athletic Council	1,050.00	1,050.00	
Student Health	1,150.00	1,150.00	
Scholarships	1,128.00	1,128.00	
	68,345.00	77,169.00	8,824.00
INCOME			
Board of Governors	50,000.00	50,000.00	
Rents Bd. Gov.	2,500.00	2,000.00	
Tuitions	14,763.00	15,000.00	
	67,263.00	67,000.00	
Other sources (to be found)	1,082.00	10,169.00	
	68,345.00	77,169.00	
Harvard-Yenching Institute	32,000.00	28,990.00	Decrease 3,010.00

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Preliminary Report
TREASURER OF THE BOARD OF GOVERNORS
WEST CHINA UNION UNIVERSITY

For the Year Ending June 30, 1934

For the first time in a number of years we approach the end of a fiscal year facing a deficit. This is due both to decrease in income and to increase in expenditure as a result of unfavorable exchange variations.

Decrease In Income. This year has been characterized by a substantial decline in income, both from Mission Boards and from Endowment.

(a) Mission Boards. All four of the supporting boards in the United States have been compelled to reduce their appropriations below the amounts budgetted. The two Canadian boards have exactly maintained the amounts budgetted. The two British boards, assisted somewhat by favorable exchange, have contributed more than the amounts estimated when the budget was prepared. The amounts asked in the budget, together with what has been received or has been promised for payment before June 30th, are as follows:-

Board	Budget Estimate U.S. $	Amount Paid U.S. $	Decrease or #Increase
American Baptist	5,000.00	3,000.00	2,000.00
American Baptist, Women	875.00	800.00	75.00
Methodist Board	2,837.00	2,603.50	233.50
Methodist Women's Board	875.00	770.00	105.00
United Church of Canada	5,000.00	5,000.00	-
United Ch. Canada, Women	1,650.00	1,650.00	-
Church Missionary Society	477.25	547.25	#70.00
Friends Service Council	2,000.00	2,398.12	#398.12
	18,714.25	16,768.87	1,945.38

Endowment. With only one exception, all the bonds held in the endowment funds of the University (total par value $107,000) have weathered the depression without default of either interest or principal. This exception is our holding of a $10,000 block of Missouri Pacific R.R. 1st & Ref. 5s, 1978, on which interest is now in default. We hold also a $1,000 bond of the Colorado Industrial 1st Mtg. "B", received as a gift with instructions that it be held, on which interest is now in default.

Our chief reduction in endowment income is from two sources,(1) our 800 shares of Aluminum Preferred Stock, which is now paying only $1.50 per share, instead of the normal $6.00, and (2) our Guaranteed Mortgages, totalling $37,400, on which we are now receiving only about half of the normal income of five and one-half percent.

The total reduction in endowment income due to default, reduced dividends, and unpaid mortgage interest for 1933-34 is $5,057.87. It is hoped, however, that fully three-fourths of this is merely delayed in payment and will ultimately be received.

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Preliminary Report
TREASURER OF THE BOARD OF GOVERNORS
WEST CHINA UNION UNIVERSITY

For the Year Ending June 30, 1934

For the first time in a number of years we approach the end of a fiscal year facing a deficit. This is due both to decrease in income and to increase in expenditure as a result of unfavorable exchange variations.

Decrease in Income. This year has been characterized by a substantial decline in income, both from Mission Boards and from Endowment.

(a) Mission Boards. All four of the supporting boards in the United States have been compelled to reduce their appropriations below the amounts budgeted. The two Canadian boards have exactly maintained the amounts budgeted. The two British boards, assisted somewhat by favorable exchange, have contributed more than the amounts estimated when the budget was prepared. The amounts asked in the budget, together with what has been received or has been promised for payment before June 30th, are as follows:-

Board	Budget Estimate U.S. $	Amount Paid U.S. $	Decrease or Increase
American Baptist	5,000.00	2,000.00	2,000.00
American Baptist, Women	875.00	800.00	75.00
Methodist Board	2,837.00	2,603.50	233.50
Methodist Women's Board	875.00	770.00	105.00
United Church of Canada	5,000.00	5,000.00	-
United Ch. Canada, Women	1,650.00	1,650.00	-
Church Missionary Society	477.25	547.25	70.00
Friends Service Council	2,000.00	2,328.12	328.12
	18,714.25	16,708.87	1,945.38

Endowment. With only one exception, all the bonds held in the endowment funds of the University (total par value $107,000) have weathered the depression without default of either interest or principal. This exception is our holding of a $10,000 block of Missouri Pacific R.R. 1st & Ref. 5s, 1978, on which interest is now in default. We hold also a $1,000 bond of the Colorado Industrial Int Mtg. "B", received as a gift with instructions that it be held, on which interest is now in default.

Our chief reduction in endowment income is from two sources, (1) our 800 shares of Aluminum Preferred Stock, which is now paying only $1.50 per share, instead of the normal $6.00, and (2) our Guaranteed Mortgages, totalling $37,600, on which we are now receiving only about half of the normal income of 5½ five and one-half percent.

The total reduction in endowment income due to default, reduced dividends, and unpaid mortgage interest for 1933-34 is $5,027.87. It is hoped, however, that fully three-fourths of this is merely delayed in payment and will ultimately be received.

Unfavorable Exchange. It was anticipated when the budget estimates were prepared that such funds as were exchanged into local currency would yield an average of four to one or better. But, due to the fall in the value of the U. S. dollar, the average rate of exchange during the year has been around three to one. This will mean that the Governors will have to expend approximately U.S. $1,000.00 more than they anticipated in order to provide the L.C. $54,000.00 they appropriated toward the budget.

Savings. On the other hand, there have been certain savings within the budget. The salaries chargeable to the Board of Governors budget will be approximately U.S. $1,700.00 less than estimated. The item of U.S. $1,094.00 for Contingent and Miscellaneous will not be required. There will probably be a small saving in the item of Home Administration. Thus the total savings will be in the neighborhood of US. $3,000.00.

Deficit. Attached hereto is a condensed financial statement as of June 30th, 1934. This shows an anticipated deficit of U.S. $3,009.61. This figure will be modified somewhat, depending on actual receipts and expenditures during the coming month, and on reports from the field as to gains on exchange and on the amount of interest received on Governors' funds deposited there.

Recommendations. It is recommended that the deficit remaining at the close of this fiscal year 1933-34 be cleared as follows:-

1. By the use of the following surpluses in the Governors' accounts:-

From the year 1932	U.S. $2,368.32
From the 1st half of 1933	144.44
	$2,512.76

2. The remainder to be taken from the Governors' Permanent Reserve Fund, which now stands at US $10,139.40.

J. E. Edwards, Treasurer
B. A. Garside, Assistant Treasurer
C. A. Evans, Assistant Treasurer
G. B. Sutherland, Assistant Treasurer

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Unfavorable Exchange. It was anticipated when the budget estimates were prepared that such funds as were exchanged into local currency would yield an average of four to one or better. But, due to the fall in the value of the U. S. dollar, the average rate of exchange during the year has been around three to one. This will mean that the Governors will have to expend approximately U.S. $1,000.00 more than they anticipated in order to provide the L.C. $84,000.00 they appropriated toward the budget.

Savings. On the other hand, there have been certain savings within the budget. The salaries chargeable to the Board of Governors budget will be approximately U.S. $1,700.00 less than estimated. The item of U.S. $1,094.00 for Contingent and Miscellaneous will not be required. There will probably be a small saving in the item of Home Administration. Thus the total savings will be in the neighborhood of U.S. $3,000.00.

Deficit. Attached hereto is a condensed financial statement as of June 30th, 1934. This shows an anticipated deficit of U.S. $3,003.61. This figure will be modified somewhat, depending on actual receipts and expenditures during the coming month, and on reports from the field as to gains on exchange and on the amount of interest received on Governors' funds deposited there.

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1. By the use of the following surpluses in the Governors' accounts:-

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From the last half of 1932	144.44
	$2,512.76

2. The remainder to be taken from the Governors' Permanent Reserve Fund, which now stands at US $10,139.40.

1. H. Edwards, Treasurer
H. A. Garside, Assistant Treasurer
C. A. Evans, Assistant Treasurer
G. H. Sutherland, Assistant Treasurer

WEST CHINA UNION UNIVERSITY

FINANCIAL STATEMENT AS OF JUNE 30, 1934

Cash received to May 31, 1934			$32,748.87
Anticipated Income for June 1934			
A.B.F.M. Society	960.00		
A.B.F.M. Society - Women	400.00		
U.C. Canada - Women	325.40		
Atherton Family	200.00		
Endowment Income (U.S.)	975.00		
" " (on field)	1,718.08		
Coles Estate	370.00		4,948.48
			$37,697.35

Paid on budget to May 31, 1934		$30,489.50
Balances due on budget:		
Field budget: 5,880.99 @ 3:1	1,960.33	
Harvard-Yenching appropriation	8,000.00	
Home Administration	80.60	
Promotional	176.53	10,217.46
		40,706.96
Amount Required to Balance		3,009.61
		$37,697.35

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INVESTMENT OF FUNDS HELD IN SHANGHAI

The Executive Committee has referred to the Board of Governors for decision the question of the method of investing two funds belonging to the Governors now held by the Associated Mission Treasurers in Shanghai.

1. Benjamin Moore Fund. Two years ago the Governors authorized sending to Shanghai to be held there US $10,000.00 received from Mrs. Benjamin Moore for a unit of the Clinical Hospital. This was exchanged at favorable rates for LC$49,417.25, and was deposited in the Hongkong and Shanghai Banking Corporation on time deposit at 2½% interest. Accrued interest has been added to the principal, which now amounts to approximately LC$52,250.00. Meantime, with the rise in the value of silver, the value of the fund has risen to about US $18,000.00. Recently the Hongkong and Shanghai Banking Corporation has decreased its interest rate to 2%.

Dr. Beech strongly recommends, and Mr. W. A. Main of the Associated Mission Treasurer's Office concurs in the suggestion, that the fund be in deposited in some other bank in Shanghai that would yield a higher rate of interest. (It should be noted that if the Governors approve Dr. Beech's recommendation that the field be authorized to proceed with the erection of the Clinical Hospital as funds are available, it will alter the necessity of considering any long-term investment of this fund.)

2. Permanent Reserve Fund. There has accrued in Shanghai during the last few years a fund of approximately LC $90,000.00 derived from gain on exchange on general endowment funds and savings effected within the budget. By action of the Board of Governors this has been set up as an endowment reserve fund, and the interest is being applied toward the budget from year to year. While the fund was accruing it was, at Dr. Beech's recommendation, deposited by Mr. Main in the Raven Trust Company and one or two other banks locally owned in Shanghai and generally considered sound institutions. These banks pay interest at the rate of 7% on time deposits. The Executive Committee directed that Mr. Main be asked to give his recommendations on the deposit or investment of this fund. He stated that these banks where the money is now held are considered very conservative, and that he has other mission funds deposited in them. He suggested as a possible alternative the purchase of Shanghai Municipal Council bonds, which yield around 6% and are considered as conservative securities as can be obtained in China.

Possible Alternatives. While each of these two funds should probably be treated separately, in each case the Governors face much the same alternatives:-

1. Some or all the funds can be deposited in the Hongkong and Shanghai Banking Corporation (or the National City Bank of New York) at 2% to 2½%.

2. Some or all of the funds can be deposited in the Raven Trust Co. or other Shanghai banks recommended by Dr. Beech and Mr. Main at about 7%.

3. Some or all of the funds can be invested in Shanghai Municipal Council securities at approximately 6%.

4. Some or all of the funds can be called back to New York or London for custody and investment.

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INVESTMENT OF FUNDS HELD IN SHANGHAI

The Executive Committee has referred to the Board of Governors for decision the question of the method of investing two funds belonging to the Governors now held by the Associated Mission Treasurers in Shanghai.

1. Benjamin Moore Fund. Two years ago the Governors authorized sending to Shanghai to be held there US $10,000.00 received from Mrs. Benjamin Moore for a unit of the Clinical Hospital. This was exchanged at favorable rates for I$94,417.25, and was deposited in the Hongkong and Shanghai Banking Corporation on time deposit at 3% interest. Accrued interest has been added to the principal, which now amounts to approximately I$82,250.00. Meantime, with the rise in the value of silver, the value of the fund has risen to about US $18,000.00. Recently the Hongkong and Shanghai Banking Corporation has decreased its interest rate to 2%.

Dr. Beach strongly recommends, and Mr. W. A. Main of the Associated Mission Treasurer's Office concurs in the suggestion, that the fund be kept deposited in some other bank in Shanghai that would yield a higher rate of interest. (It should be noted that if the Governors approve Dr. Beach's recommendation that the field be authorized to proceed with the erection of the Clinical Hospital as funds are available, it will alter the necessity of considering any long-term investment of this fund.)

2. Permanent Reserve Fund. There has accrued in Shanghai during the last few years a fund of approximately I$ 670,000.00 derived from gain on exchange on general endowment funds and savings effected within the budget. By action of the Board of Governors this has been set up as an endowment reserve fund, and the interest is being applied toward the budget from year to year. While the fund was accruing it was, at Dr. Beach's recommendation, deposited by Mr. Main in the Haven Trust Company and one or two other banks locally owned in Shanghai and generally considered sound institutions. These banks pay interest at the rate of 7% on time deposits. The Executive Committee directed that Mr. Main be asked to give his recommendations on the deposit or investment of this fund. He stated that these banks where the money is now held are considered very conservative, and that he has other mission funds deposited in them. He suggested as a possible alternative the purchase of Shanghai Municipal Council bonds, which yield around 6% and are considered as conservative securities as can be obtained in China.

Possible Alternatives. While each of these two funds should properly be treated separately, in each case the Governors face much the same alternatives:-

1. Some or all the funds can be deposited in the Hongkong and Shanghai Banking Corporation (or the National City Bank of New York) at 2% to 3%.

2. Some or all of the funds can be deposited in the Haven Trust Co. or other Shanghai banks recommended by Dr. Beach and Mr. Main at about 7%.

3. Some or all of the funds can be invested in Shanghai Municipal Council securities at approximately 6%.

4. Some or all of the funds can be called back to New York or London for safekeep and investment.

Original copy in Mr. Gamble's "Minute binder."

WEST

Meeting of the British Members of the Board of Governors
of the
WEST CHINA UNION UNIVERSITY
held at China Insitute, 91 Gower Street, W.C. 1. on
September 21st, 1934, at 4 p.m.

MINUTES

PRESENT.

Mr. H.T. Silcock, Secretary of the Board of Governors, Mr. H.G. Wood and Rev. A.G. Castleton.

APOLOGIES.

Apologies for absence were received fom the other members of the Section.

OFFICERS.

It was AGREED that Mr. H.G. Wood should act as chairman of the British Section of the Board of Governors and Mr. Castleton as its secretary.

HODGKIN MEMORIAL.

The Hodgkin Memorial Committee had presented the following minute at the Annual Meeting of the Board of Governors held at Oxford, June 25th-26th:

> "It was agreed that the endowment should be devoted to the work of the West China Union University, it being left to the discretion of the governing body of the University to use in a manner appropriate to Dr. H.T. Hodgkin's personality and work for peace and international relationships; no conditions would be attached to the gift, but the University would be notified of specific suggestions for the use of the Fund."

In accordance with the action of the Board of Governors at their annual meeting in June, the British members of the Board desire to make the following specific suggestions for the use of the Fund, for consideration by the Board of Directors:

1. That there should be established at the University a Hodgkin Memorial Lectureship, for example about £50 plus travelling expenses for six or eight lectures to be given by a distinguished outside lecturer of any nationality on International Relations, or alternatively on various subjects in rotation, for example Medicine, Religious Education, Etc.

2. A Hodgkin Memorial Prize, of say ~~about~~ £5. to be offered each year to students or alumni of the University for an essay on some subject related to the purpose for which the Fund was given.

3. A Hodgkin Memorial Fellowship, of say Mex$1,000 for post-graduate study at some other University in approved subjects related to the purpose for which the Fund was given, such Fellowship to cover travelling, tuition and other expenses.

The Lectureship might be biennial or triennial. The Essay Prize might be combined with either the Lectureship or the Fellowship.

OFFER OF SERVICE.

Mr. Silcock reported an offer of service from Miss MajorieRobertson, office secretary of the Christian Universities of China for the post of English secretary of the West China Union University. He also read a letter from Dr.Fletcher Moorshead regarding her health. The meeting expressed its warm appreciation of Miss Robertson's offer and wished it were in a position to accept it. It encouraged Miss Robertson to clear up the medical situation as suggested by Dr. Moorshead and assured her that it would be prepared to help in any way possible.

PLANS FOR INCREASING SUPPORT.

Mr. Silcock reported other prospective offers of service, and mentioned those who were interested in the West China Union University and who might be induced to help by arranging meetings in different centres, by speaking at meetings or helping in other ways. Mr. Silcock also stressed the importance of any such work being thought out and carried forward in a spirit of united prayer.

After discussion it was AGREED

1. That Messrs. H.T. Silcock, J.G. Barclay, R.J. Davidson, and A.G. Castleton be asked to draft plans for meetings during the coming winter to increase interest in and support of the University

2. To circulate a statement of these draft plans, together with the substance of Mr. Silcock's remarks, to all members of the group.

3. To arrange at an early date a meeting of all the British members of the Board, together with those interested in the University.

WEST CHINA UNION UNIVERSITY
BUDGET ANALYSIS

1935-36

	1935-36	1934-35
Boards		
American Baptist Foreign Mission Society.....	3,000.00	3,000.00
" " Women.....	800.00	800.00
Church Missionary Society.....	650.00	650.00
Friends Service Council.....	1,850.00	1,850.00
Methodist Board.....	3,000.00	3,000.00
" Women.....	800.00	800.00
United Church of Canada.....	3,000.00	3,000.00
" " " " Women.....	1,600.00	1,800.00
Atherton Family.....	1,600.00	1,800.00
Endowment Income.....	~~9,259.00~~ 12,159.00	10,367.00
Harvard-Yenching Institute Restricted.....	12,631.57	9,473.69
Coles Estate.....	2,100.00	2,100.00
From Surplus.....		2,266.00
	40,290.57	40,706.69

Endowment Income		12,159.00
Less Home Administration		
Executive Office	1,700.00	
Incidentals	450.00	
Promotional Exp.	750.00	2,900.00
		9,259.00

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WEST CHINA UNION UNIVERSITY
BUDGET ANALYSIS

1929-30

	1929-30	1924-25
Boards		
American Baptist Foreign Mission Society.....	$ 3,000.00	$ 3,000.00
" " Women.....	800.00	800.00
Church Missionary Society.....	680.00	680.00
Friends Service Council.....	1,850.00	1,850.00
Methodist Board.....	$ 3,000.00	$ 3,000.00
" Women.....	800.00	800.00
United Church of Canada.....	$ 3,000.00	$ 3,000.00
" " " " Women.....	1,000.00	1,000.00
Atherton Family.....	1,000.00	1,000.00
Endowment Income.....	9,259.00	10,567.00
Harvard-Yenching Institute Assigned.....	12,651.67	9,473.69
Coles Estate.....	2,100.00	2,100.00
From Surplus.....		2,288.00
	40,290.67	40,706.69

Endowment Income		12,159.00
Less Home administration		
Executive Office	1,700.00	
Incidentals	450.00	
Promotional Exp.	750.00	2,900.00
		9,259.00

REPORT OF THE TREASURER
WEST CHINA UNION UNIVERSITY
INCLUDING ANTICIPATED INCOME TO 6/30/35

INCOME

	Estimated Income U.S.$	Received to May 1st	Actual Balance Anticipated
Mission Boards			
American Baptist F.M.S.	3,000.00	1,500.00	1,500.00
" " Women's Soc.	800.00	400.00	400.00
Church Missionary Society	650.00	500.00	-
Friends Service Council	1,850.00	1,850.62	-
Methodist Board	3,000.00	1,867.50	1,132.50
" Women	800.00	700.00	100.00
United Church of Canada	3,000.00	3,000.00	-
" " " " Women	1,600.00	1,750.00	-
Totals	14,700.00	11,568.12	3,132.50
Special			
Atherton Family	1,800.00	1,600.00	200.00
Special Gifts	2,389.25	133.25	2,256.00
Harvard-Yenching Institute	9,473.69	9,473.69	-
Coles Estate	2,100.00	1,681.20	418.80
Totals	15,762.94	12,898.14	2,874.80
Endowment Income			
From Invested Funds	10,367.00	5,714.24	3,717.70
Totals	10,367.00	5,714.24	3,717.70
Grand Totals	40,829.94	30,180.50	9,725.00

Total Income	39,905.50
Apparent Deficit	3,141.77
	43,047.27

EXPENDITURES

	U.S.$ Budget	Payments	Balance Due	Overpaid
Field Budget	20,956.25	15,732.29	6,436.88[a]	
Harvard-Yenching Institute	9,473.69	3,000.00	6,473.69	
Governors' Budget	7,500.00	7,017.93		
Home Administration, Incidentals & Trustees	2,150.00	1,653.10	496.90	
Promotional Expenses	750.00	2,236.48		1,486.48
Totals	40,829.94	29,639.80	13,407.47	1,486.48
Total Payments		43,047.27	43,047.27	

a - Based on prevailing rate of 2.50 to 1

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REPORT OF THE TREASURER
WEST CHINA UNION UNIVERSITY
INCLUDING ANTICIPATED INCOME TO 6/30/30

INCOME

	Estimated Income U.S.$	Received to Mar 1st.	Actual Balance Anticipated
Mission Boards			
American Baptist F.M.S.	3,000.00	1,750.00	1,800.00
" " Women's Soc.	800.00	400.00	400.00
Church Missionary Society	675.00	500.00	-
Friends Service Council	1,950.00	1,850.00	-
Methodist Board	3,000.00	1,867.50	1,132.50
" Women	800.00	700.00	100.00
United Church of Canada	3,000.00	3,000.00	-
" " " " Women	1,000.00	1,000.00	-
Totals	14,225.00	11,067.50	3,132.50
Special			
Atherton Family	1,800.00	1,000.00	800.00
Special Gifts	2,537.25	105.25	2,432.00
Harvard-Yenching Institute	9,475.69	9,475.69	-
Coles Estate	1,100.00	1,058.20	41.80
Totals	15,912.94	12,638.14	3,274.80
Endowment Income			
From Invested Funds	10,897.00	2,719.24	8,177.70
Totals	10,897.00	2,719.24	8,177.70
Grand Totals	40,834.94	30,125.88	9,709.06
Total Income			39,005.30
Apparent Deficit			6,112.37
			45,017.67

EXPENDITURES

	U.S.$ Budget	Expended	Balance Due	Overpaid
Field Budget	20,834.25	15,736.29	6,456.86*	
Harvard-Yenching Institute	9,475.69	3,000.00	6,475.69	
Governors' Budget	7,500.00	7,017.92		
Rose Administration, Incl. Gamble & Trustees	2,150.00	1,553.10		496.90
Promotional Expenses	750.00	2,236.46		1,486.46
Totals	40,709.94	29,539.80	15,407.47	1,486.46
Total Payments		45,017.27	= 45,017.27	

* - Based on prevailing rate of 2.50 to 1

CASH SITUATION

	Balance	Overdraft
Endowment Cash	390.52	
Plant Cash	2,185.95	
Current General		4,191.42
" Special	30,164.57	
Promotional		2,236.48
	32,741.04	6,427.90
Total Cash		26,313.14
		32,741.04

Cash Carried as Follows:

Irving Trust Checking a/c	3,785.59
Greenwich Savings Bank	3,112.70
Bowery Savings Bank	11,246.24
North River Savings Bank	8,168.61
	26,313.14

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CASH SITUATION

	Balance	Overdraft
Endowment Cash	780.52	
Plant Cash	2,185.95	
Current General		4,141.42
" Special	30,164.57	
Promotional		2,248.42
Total Cash	32,731.04	6,427.90
		26,303.14
		32,731.04

Cash Checked as Follows:

Irving Trust Checking Acct.	2,785.89
Brooklyn Savings Acct.	5,102.70
Sawyer Savings Acct.	11,248.24
North River Savings Acct.	13,494.91
	32,731.04