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Administrative  
Board of Governors - Minutes,  
reports 1931, 1932

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IMPORTANT

The special attention of the members of the Board of Governors is directed to the action indicated under item # E962, whereby it was decided to hold the Annual Meeting of the Full Board of Governors on Tuesday and Wednesday, September 29th and 30th, 1931, at the Offices of the American Baptist Foreign Mission Society, 152 Madison Avenue, New York City.

Members of the Board are requested to accept this as a First Formal Notice of the meeting and to be so good as to reserve these dates for the purpose.

Full details, agenda, etc. will be sent later on.

(signed) Frank Anderson.

Secretary.

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IMPORTANT

The special attention of the members of the Board of Governors is directed to the action indicated under item # 8968, whereby it was decided to hold the Annual Meeting of the Full Board of Governors on Tuesday and Wednesday, September 29th and 30th, 1931, at the Offices of the American Baptist Foreign Mission Society, 152 Madison Avenue, New York City.

Members of the Board are requested to accept this as a Final Formal Notice of the meeting and to be so good as to reserve these dates for the purpose.

Full details, agenda, etc. will be sent later on.

(signed) Frank Anderson

Secretary

WEST CHINA UNION UNIVERSITY

TO THE MEMBERS of the  
BOARD OF GOVERNORS.

The following two documents appear to be of sufficient importance to merit sending to every member of the Board in advance of the Annual Meeting of the Full Board in New York, on September 29th and 30th. It is hoped that you may find time to peruse them in advance of the meeting.

(signed) Frank Anderson  
Secretary.

Office of the Secretary  
26 Grosvenor Street,  
London, Ontario.  
September 14th, 1931.

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I.

REPORT OF THE WEST CHINA UNION UNIVERSITY  
FOR THE YEAR ENDING JUNE THE THIRTIETH, 1931.

1. THE GENERAL SITUATION.

Christianity will always have its enemies as it has had from the very beginning. As we study the history of the Church we find that there have always been those who have watched with a jealous eye its progress and have done all in their power to obstruct its progress and to frustrate its plans. When the Church flourished or made its influence felt most strongly in the country then was the opposition most keen and the boldest efforts were made to destroy its power and if possible to close its doors.

The Church of China is no exception to this rule as is evidenced very clearly in its history of the past few years. In the early years of the Christian Movement in this country before the influence and power of the Christian message were felt, very little notice was taken of it and the work which it was seeking to do, by the students and more enlightened classes in this country. During the past ten years the opposition has been keen and special efforts have been made to hinder progress when the Church has shown signs of aggression. This opposition has been felt in all parts of China in varying degrees at different times. Sometimes the anti-Christian movement has been very open in its demonstrations and has gone to the lengths of destroying property and persecuting Christian people.

The Church of West China has not been exempted from this

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persecution though more violent forms of it have appeared in other parts of China. Our University is known throughout the province as one of the institutions of the Christian Church and to many it is believed to be one of its strongholds so that any blow which might cripple it or delay its progress would have its reflex influence throughout the whole extent of the province. This was seen clearly four years ago at the time of the evacuation and probably it was the success in keeping the work of the university open during those years which saved the church of West China from great material destruction. During the summer of 1930 a determined effort was made by the opponents of the Church to give an effective blow to church work in the province through striking the university. A society was organized in the city which had as its avowed purpose the confiscation of the university and its property. The newspapers of the city became the active organs of the Society and a definite campaign was launched to take possession of us. The first step was the destruction of the walls by the rabble instigated by the Society which proved to the public that the university was at the mercy of the populace and if the people would only express such a desire the property might become theirs instead of belonging to an institution which they said was a menace to Chinese civilization. For some days the situation was dark but having met with opposition before we believed that in some way we would weather this storm and the enemy would not be given a complete victory.

The situation, as is always the case in China was largely a reflection of the political condition of the National Government at Nanking which was being very seriously threatened by the Left or Radical wing. The authorities in West China were inclined to believe that the Radical element would win and consequently were not prepared to deal in any drastic way with those who were operating against us. Fortunately the Government was able to stand and the Left Wing was defeated and very quickly we reaped the benefit of this success for an order went forth from the Szechuan Government ordering the campaign against us to cease and soon the incident of the summer was past history. Over one hundred and forty feet of wall was pushed over but we believe that our prestige in the country was not at all lessened, in fact probably it was enhanced for the final victory was ours, when those who were opposing us received a public rebuke in the Press and were told that the campaign must cease.

In the Spring of this year another attempt was made by some papers to again stir up opposition over the erecting of a wall around the site which has been chosen by the Woman's College Board for the new dormitory for Women students. For a few days it looked like a repetition of last summer's affair but representations have been made to the local government with the result that after a few days of scurrilous articles in the papers, we believe that the campaign has been stopped and we will be allowed to proceed with the work. Before beginning work on the wall this time formal permission was requested and granted by the authorities so it has been difficult to find a real starting point for their opposition. At the time of writing, word has come to us that the authorities have again acted with a strong hand and the newspapers have been compelled to cease their propaganda and endeavor to keep nearer to the truth in what they say about such a public institution.

This opposition is proving to be, as it always has in the history of the Church, a blessing to our university especially manifested in its effects upon the student body. A few years ago, our most serious

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difficulties were with our students who, instigated by influences from outside or traitors within, sought opportunities to cause trouble by strikes or boycott. The attitude and open agitation from outside has led the student body to see that it was in their interests to unite and weld themselves into a group which could stand against any persecution that would come. We consider that this is one of the most hopeful signs, for the students are thus building up an esprit de corps which we have been anxious to see but which we seemed powerless to produce. We are now a united institution, an entity, in which students and Faculty are all one and which is continually gaining strength and which will soon be able to withstand any opposition which may come from without. It is commonly recognized in China that wherever the Church or any Christian institution has been able to stand together as a group and to present a united front it need not fear what outsiders can do. We have had no dissension whatever within, during the past year and we believe that it is here that the greatest progress has been made with the result that our university is becoming one of the stabilizing forces of the community and our students are learning the strength of union and are feeling the mutual sympathy which comes from common suffering. We are not asking that our path should be easy but that we all may learn the lesson which such experiences can teach. It is no longer easy for spies or traitors to work in our midst for all are determined that trouble shall not come from within. Our Administrative officers have been empowered by the government to apprehend any culprit and hand him over to the authorities.

## II. REGISTRATION.

One of the main problems of the year and one which has occupied our attention throughout the whole year has been that of registration with the National Government at Nanking. The time for application for this registration is limited by government order to June 30th of this year and consequently every effort has been made to have all preparations made before that date. These preparations have consisted chiefly in reports which are demanded of property, equipment and supplies as well as reports of students' standing and faculty qualifications. These reports are now all ready and our application will go forward before the fixed date.

Some years ago, when the question of registration first came before us we decided that it would be wise to register locally with the provincial Bureau of Education. Our application for this registration was accepted and since that time we have been recognized by the local Bureau of Education as an institution of higher learning and the diploma given to our students have been stamped by the government. The fact that we have had this registration is greatly facilitation our progress toward national recognition. The Bureau of Education has helped us in every possible way and has even sent a man who has come to the university twice a week to oversee our schedule forms and to guide us in filling them so that when completed they will be acceptable and will not be returned to us for corrections. We have had their sympathetic co-operation in many ways and we believe that when our application goes forward they will send with it a recommendation that it be accepted. Some institutions have had great difficulty in

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getting this recognition and while we have yet to see where our difficulties will lie we think that the assistance given to us by the local bureau will mean much in future negotiations.

Preparation for registration has meant among other things the organization of a Board of Directors in China two thirds of whom must be Chinese. A new constitution for our university has been prepared and is now being considered by the various Missionary Societies supporting the university. The new Board of Directors has been organized in harmony with this constitution and has held one meeting. This meeting was necessary as only they have the power to apply for registration, and to appoint the President. We hope that in years to come this new Board will in a very real way support our university but at present they are hardly strong enough to do so. If government orders had not decided that such a body is necessary it is possible that we would have delayed some time before placing such responsibility upon their shoulders. We still hope and confidently expect that our Board of Governors will continue their same interest and support as in the past years while this new body exists side by side with it and is being introduced to its new and heavy responsibility. We will need to be patient, for our Church in West China is young and when real support comes we want it to come from those who have a genuine interest in us born of their interest in the Kingdom of God, and who are giving their money because they want to see that Kingdom realized in China. Influential men of this class are few but we believe that we will have them some day and in the meantime we will expect this Board of Directors to take responsibility commensurate with their strength, but will not expect them to assume burdens beyond their abilities.

### III. REORGANIZATION WITHIN THE UNIVERSITY.

The University is now organized into Colleges instead of Faculties as formerly. This has been done in harmony with government recommendations and to facilitate the work. Last year's report told of the organization of a College of Medicine and Dentistry. During the year the work in Arts has been organized into a College of Arts and that of Science into a College of Science while the work in Education is listed as a department or faculty within the College of Arts. The work in Religion is also now carried on in a College of Religion with the same requirements for entrance as the other colleges namely, Senior Middle School graduation. The course in the school is to cover a period of three years during which time the student, besides the required courses in Religion will be doing some work in the department of Arts and will be in a position to continue study in the university looking toward graduation if he so desires. The College will issue a diploma to all students who complete the work. The college will also offer opportunities to students who are graduates in Arts and who wish to study religion.

This College of Religion will differ from the other colleges in that it will not be registered with the Government and will not be under the direction of the Board of Directors but will continue

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under the Board of Governors. It thus becomes after registration is completed the unregistered part of the university. It is expected that the government will take no notice of this part of our work and we will be free to do the kind of work that is felt to be in the best interests of the Church of this province. We hope that before many years it will be possible for the Board of Governors to authorize the erection of a building which will be used exclusively for the work of the College of Religion. A separate catalogue of this College is being issued this year. Except the Board of Directors all other Boards and committees in the university have the same relation to this college as to other colleges, and the University Registrar and Bursar are officers of this college also.

#### IV. PUBLIC ATTITUDE TO OUR UNIVERSITY.

We can see a change, and we believe a change for the better, in the attitude of the public towards our institution. Ever since the beginning of the missionary work in this land there has been a mistaken idea of our purpose and a suspicion as to what our motives might be. This suspicion burst forth in the anti-christian movement nine years ago when we were accused of having imperialistic methods and motives and of usurping position and authority which should rightly belong to the Chinese. One of the results of this opposition has been a determined effort on the part of all Christian institutions to produce a better understanding and more cordial relations with the outside community. In this, much progress has been made and to-day we are being known more accurately and we have better relations and more sincere friends than ever before. This can be seen also in the effort that local government authorities are continually taking to maintain order and thus make it possible for us to do our work. There is always a radical element who are seeking to cause us trouble, and at times they seem to gain control of a section of the Local Press and a campaign against us is started in the newspapers. But just a short time ago a representative of the government advised us to pay no attention to what is said in the papers, but to deal directly with them for they are ready to assume authority and responsibility and to guarantee protection. It gives a greater sense of security to deal with the government rather than with agitators.

#### V. STUDENT BODY AND ALUMNI.

There have been registered in the university during the past year two hundred and fifty-nine students who were divided in their courses of study as follows, Eighty-seven have been registered in medicine and forty in Science, thirty-six in Dentistry, sixteen in Religion, twenty-two in Education and fifty-eight in Arts. Our work in Medicine and Dentistry is especially attractive to students as we afford the only good opportunity to study these subjects in West China. We have at the present time one hundred and twenty-six living graduates of our institution who are at present working for the church and in public life. The occupation of these graduates is as follows,- Eleven of them are ministers of the Christian Church while five are engaged in other forms of social service. Thirty-nine are teachers in Christian schools and four teachers in government schools. Forty-eight are practicing medicine and dentistry a few of whom are in private practice. There are two who are in public life and eight in business



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while nine are at present taking post-graduate work, four of them in China and five abroad. An illustration of how the demand for our graduates is growing can be seen in the case of the Dental students. One year ago a request came from the Peking Union Medical College for one of our graduates to practice and teach dentistry there and another one was invited to go to Chilan University. These two men were sent and excellent reports have come back of the work which they are doing followed by requests for more men. The Peking Medical College is asking for another and the National Government at Nanking has asked for one to serve on the National Board of Health. Unfortunately the supply of men is limited and only one can be allowed to go this year probably to Nanking. The success and reputation of our university will depend on the good work of our graduates and already we are feeling the influence of this work throughout the country. There has been a marked improvement during the year in the interest taken by our alumni in the progress of the University. They are well represented on the Board of Directors and the Senate and we believe they they are doing much towards establishing us in the community.

#### VI. LAND AND BUILDINGS.

During the year work has been begun on the wall around the site of the new Woman's College Dormitory. When it is completed work will be begun on the dormitory a building which is greatly needed as the accommodation as yet available for women students is very limited. Just recently a piece of land has been purchased to the west of the Medical Dental college building. The road leading to our property on that side is very crooked and it was thought wise to purchase sufficient land to make it possible to straighten it and provide a good entrance in that direction. This entrance will be greatly needed as soon as our university hospital is erected.

#### VII. PUBLIC FUNCTIONS.

Athletic Field Day was a great success and probably in no way better than in the way in which it served to advertise us. The athletic field was splendidly decorated and thronged with visitors from the city many of whom remarked that they could not see such an exhibition of athletics anywhere in the province. We are glad to learn however that the Bureau of Education is planning to hold a provincial athletic meet this summer opening about the first of August. A few weeks ago the university entertained the new Civil Governor of the province, General Liu Wen Hui. We have always found it difficult to make sure that he would come but this time when asked what day would be convenient his reply was that he would come any day that we decided upon and accordingly a dinner was prepared and with him were invited the new Commissioner of Education for the province and the Acting President of the Government University. All came and we had a very pleasant time together. Our relations with the Government University are very cordial. During the year there has been an exchange of teachers between the two institutions when several of their teachers have been teaching in our Sociology, Philosophy and Chinese language departments while our teachers have been carrying



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MEMORANDUM  
FOR THE  
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SUBJECT: [Illegible]

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the major portion of their higher English. They have also asked us to co-operate with them in Physics, chiefly we believe because of their lack of apparatus. We hope that this spirit of mutual assistance may continue, for we find that it is to our interest to have a flourishing government institution, for it is then that the morale in Higher Education, whether in the church or government circles, is at its best.

#### VIII. UNION MIDDLE SCHOOL.

During the year we have begun closer co-operation with the Union Middle School and committees are working on plans whereby that school will really become the university Middle School and will take the place of our Preparatory College which is to be closed after this year. We find that the Middle School is anxious for this co-operation and we hope within a few months to have good practical plans evolved.

#### IX. CONCLUSION

We have every reason to believe that our institution has never done a better work than it is doing at this time. We are finding a new and wider place of work, our influence is growing and soon we will be recognized by the people in general as an asset and as an institution which deserves a worthy place in the community. One of the big contributions of Missionary work to China is in the education and training of her youth. China needs such men and women as we are producing and we confidently expect that the years to come will find some of our graduates in responsible places in public life while many others are serving their country in private professions, in business and in the Church.

(Signed) Lincoln Dsang, President

" Geo. W. Sparling, Vice-Chancellor

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#### II.

#### STATEMENT REGARDING THE COMPLETION OF THE MEDICAL-DENTAL BUILDING AND THE ERECTION OF THE PROPOSED NEW UNIVERSITY HOSPITAL

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To The Secretary,  
Board of Governors,  
West China Union University,  
150 Fifth Avenue,  
New York, U.S.A.

Dear Sir:-

A recent letter from Dr. Beech intimated that he was experiencing difficulty in securing funds for the completion of our Medical-Dental building and for the erection of the new University Hospital. I would, therefore, like to bring to the attention of the Board the

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urgency for both these projects.

The Medical-Dental Building as it stands in its unfinished condition is both unsightly and inefficient. The University is daily drawing greater and greater crowds of visitors and sightseers from the better classes of Chengtu and from many outside places as well. They all go the Medical-Dental Building, which on account of its very interesting museums (Anatomy, Pharmacy and Dentistry), relatively well equipped laboratories and Public Health Exhibit is the best known building in the University. On this account it is our best piece of advertising, and probably does much to create a favorable attitude towards the University on the part of the general public. Yearly I show several thousand people over the building, and to each batch of visitors I am compelled to make the same apology for bringing them into the building through the basement, as our front entrance has not yet been built. A completed building would make a more favorable impression, and the centralized museum which it will contain will materially reduce the time lost by every member of the staff, who has to frequently stop work and take visitors through the various departmentalized museums.

From a second point of view the space is badly needed. At present one of our departments, Biochemistry, is accommodated in very much cramped quarters in the Biology Building. The rooms it occupies are badly needed by the Department of Chemistry, and it also needs to expand. It today has exactly the same floor space it had when the Biology Building was erected in 1923, although the number of students and staff have both increased. With the coming into work of Dr. Collier next year it is highly desirable that he be given adequate space for efficient work in this department to which he can contribute much.

Not only is extra space required for Museums and for Biochemistry, but the administrative work of the College of Medicine and Dentistry is also very much handicapped by the lack of proper office space. This will be found in the Central block when it is built. The efficiency of all the departments will be greatly increased by the Medical Library which we propose to include in this block. Finally, the needs of the students in extra-curricular matters have not yet been provided for. An assembly room and student common room are greatly needed to increase the esprit de corps of the student body of this College. It is the belief of many of us that the students of such technical courses as Medicine and Dentistry are doubly in need of extra-curricular activities of the right sort, and yet less provision has been made for the students of these faculties than for any other.

As for the University Hospital I can merely repeat arguments that the Board is already familiar with. No efficient Medical School believes in a policy of dispersion; even when a large part time staff is available such a policy is not looked upon with favor. And yet in Chengtu where our staff is of the slimmest proportions our teachers are compelled to waste much time in travelling back and forth between our scattered hospital units. The wastage of time on the part of

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students is also very great. Gaps have to be left in the timetable to allow for travel, and so to avoid as much of this as possible the timetable is built up on a wrong principle. Geographical distance, rather than the fitness of the subject, controls our order of taking up work.

A still greater objection is the loss of cooperation between different departments. A patient arrives in the department of internal medicine. It is suspected that his trouble may be due to an infected sinus. He is told to hire a ricksha (at his own expense), travel half way across the city to the Eye, Ear, Nose and Throat Hospital and consult the men there. He may go. More probably he waits a week or so, and then perhaps waits another week before he brings his report back to the internist. In the interval he has likely consulted several Chinese doctors of the old school and received treatment from them. It is obvious that such a system not only leads to poor results as far as the patient is concerned but also makes it almost impossible for the medical student to keep up his interest in the case, and learn from it the lessons he is supposed to learn.

Not only are the various clinical departments at a disadvantage in being unable to make free use of each other's facilities, but cooperation between preclinical and clinical departments is almost impossible. A couple of illustrations will make clear what I mean.

Practically all modern teaching of Anatomy makes use of the X-ray. We cannot do so, as our X-ray plant is located inside the City and the Anatomy Department is in the Medical-Dental Building, about forty-five minutes travel away.

In the teaching of Physiology (my own subject) it would be highly desirable to be able to make comparisons between the normal individual and the abnormal hospital patient. For instance after a student has taken records of his class-mates' venous pulse tracings an opportunity to obtain tracings from a few patients with certain types of heart disease would contribute much to his understanding of the physiology of the heart. On account of the distance between the laboratory and the hospital such coordinated work is impossible.

It is still more obvious that close cooperation ought to exist between the Department of Bacteriology and Pathology and the Hospital Departments. So far we have achieved such cooperation by sacrificing the student. We keep this department in the Hospital (or rather in one of the hospitals, and in part duplicate it in the other two), and so postpone the date at which the student takes up his studies in Pathology. The result is that he commences his work in Medicine and Surgery with a handicap.

All medical educationalists bewail the tendency to a sharp line of demarcation between the clinical work and the fundamental sciences. This tends to make itself manifest even in the best schools. How much greater is our handicap when the students after the completion



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of their second year of work move off the campus entirely and go to live inside the city. All contact with the university and the pre-clinical teachers may be lost. Besides which the university student body loses the advantage of contact with men and women students of maturer years and judgment, a loss that is sometimes tragic in days of student excitement over minor incidents.

I know that the members of the Board must be fully cognizant of all that I had said, and can probably think of many more reasons for the centralization of work in medical and dental education. But when you are located such a distance from us, the institution you govern cannot have the sharp reality it has for us. Therefore, I take this opportunity of once more presenting to the Board the urgency of our needs. Although exchange is now favorable, the rising cost of living and the fact that all hardware, glass, etc., used in construction must be imported are daily increasing the cost of building. The sooner the money is made available the less there will be required.

Wishing the Board every success in its coming meeting, I am

Sincerely yours

(Signed) Leslie G. Kilborn,

Associate Dean of Medicine,  
Acting Dean during the absence of  
Dr. Morse.

July 25, 1931.

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REPORT OF THE PRESIDENT  
TO THE BOARD OF GOVERNORS

New York, September 30, 1931

Because most University matters of immediate concern to the Board were given detailed consideration in last year's report and we have reached decisions on many of the controversial matters that have monopolized attention in recent years, and because reports and minutes regarding affairs of the University have been circulated among you, this report can be made correspondingly brief.

I. General Conditions

However brief our statement, we must not fail to record our sorrow that China has been visited by one of the most appalling and tragic floods in its history. Revolutions and communistic depredations have continued, still further impoverishing a long-suffering people, and international complications of serious concern have now risen in Manchuria that are inflaming student classes all over China and breeding a spirit of riot and war that will delay the economic recovery and stability of government so much longed for and consistently striven after by the great mass of the Chinese people as well as their friends in other lands.

Though West China is remote from these centers of trouble, it has not wholly escaped. It has had its floods, little revolutions and communistic plottings with the inevitable executions that follow. The price of rice, which last year was \$1.50 a bushel, is now \$5.00 a bushel, and large numbers of people in Chengtu are being fed at rice kitchens. Despite these conditions the vast majority of the people continue to suffer in silence and to labor on for better and more peaceful times in a manner that challenges admiration.

The University has been threatened with violence and maligned in the press and by soap box orators; but it has succeeded in going on its way winning friends by the work it is doing and by the manner in which it endures attack.

II. Registration and Other University Items

(1) Registration of the University is now before the Chinese Central Government. Formal application for registration has been made, the provincial authorities forwarding the necessary documents to Nanking. Preparation of these documents was a monumental task for which we are very largely indebted to Mr. C. H. Chen, a former government official and educator who has been in the service of the University for the past six or seven years.

The Board of Directors, constituted in the manner prescribed by the new constitution, met at the request of the Senate on April 15 and 16 of this year. They performed their initial functions of organization, considered and approved the constitution, authorized application for registration, appointed a Chinese President for one year, invited a Chancellor and Vice Chancellor to serve the University, elected an Executive Committee and adjourned. The Senate has continued to bear responsibility for the conduct

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REPORT OF THE PRESIDENT

TO THE BOARD OF GOVERNORS

New York, September 2, 1941

(1) The Board of Governors will be interested in the work of the President and the Board of Governors in the past year. The Board of Governors will be interested in the work of the President and the Board of Governors in the past year. The Board of Governors will be interested in the work of the President and the Board of Governors in the past year.

I. General Conditions

However brief our statement, we must not fail to record our regret that China has been visited by one of the most appalling disasters in the history of mankind. The Japanese invasion of China has brought about a situation of national emergency. The Japanese invasion of China has brought about a situation of national emergency. The Japanese invasion of China has brought about a situation of national emergency.

Through West China is known to be a country of people, it has not wholly escaped. It has had the Japanese invasion and the Japanese invasion. It has had the Japanese invasion and the Japanese invasion. It has had the Japanese invasion and the Japanese invasion.

The University has been threatened with violence and attacked in the past and by some box car attacks but it has succeeded in carrying on its work. The University has been threatened with violence and attacked in the past and by some box car attacks but it has succeeded in carrying on its work.

II. Registration and Other Educational Work

(1) Registration of the University is now being carried on by the Chinese Government. The registration of the University is now being carried on by the Chinese Government. The registration of the University is now being carried on by the Chinese Government.

The Board of Governors, constituted as the former President by the new constitution, met at the request of the Board of Governors. The Board of Governors, constituted as the former President by the new constitution, met at the request of the Board of Governors.

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of the University, formulating the budget and attending to other matters of major concern. This, or some such procedure, was, of course, expected during the tentative character of the Board and immediately following its organization.

(2) Registration when completed will of necessity complicate the work of this Board, as there are major interests to care for that will not come under the pervuew of a single organization as heretofore. In addition to your relation to the Board of Directors, the following institutions look to you for direction:-

- (a) The Middle School under its own separate Board of Directors.
- (b) The non-registered Institute of Ministerial Training.
- (c) The Hospitals' Board in charge of the clinical hospitals.

(a) Except for the work of the Woman's Boards we face a serious situation in regard to the preparation of students qualified to enter the University and pursue its courses. Owing to the demands for registration of all grade and middle schools, the Educational Union has ceased to function, resulting in a distinct slowing up of the Christian preparatory educational program. The institution of business courses in the Chungkiang high school, which for a time was our chief preparatory school, has resulted in a large majority of the students entering into business instead of going to college. Improvement of travel facilities to the coast, leads many of those who desire a college education to go in that direction rather than to Chengtu. We cannot depend upon Government schools to furnish many qualified students as Government education is in a bad way. This not only applies to the lower grades, but to the Government University in Chengtu also. The sub-freshman classes which the University has heretofore conducted to qualify students for entrance must be discontinued when registration is effected. Our main and almost sole reliance for a student body of young men for some years will be the Union Middle School, which the Board of Governors has agreed to take under its control. This institution should be better financed and better staffed, and I hope the Governors can hasten the day when it will be. The United Church of Canada Mission has taken commendable action in appointing Mr. Wilmott to give his entire time to the School. The Board of Governors will render fine service if it can persuade other mission boards or mission bodies to follow this example. The financial condition of the School may be somewhat improved by placing its department of Chinese in the same category as that of the University. Additional help may come from the Church Missionary Society, who are planning a larger degree of cooperation in this institution. They have given evidence of this by a request to purchase one of the dormitory sites, it being their intention to erect a new Middle School dormitory and center their high school work here.

(b) Proposals for theological work were presented to the Board a year ago and are again stated in the report from the field. The budget, however, indicates that this work hardly receives the crumbs that fall from the table, and an analysis of the student body indicates that there are only 16 prospective students for the ministry listed in the University. A bequest made to the Methodist Episcopal Board of Foreign Missions may make possible an adequate nation-wide program of Chinese ministerial training in which it

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of the University, formulating the budget and attending to other matters of major concern. This, of course, was the procedure, expected during the tentative operation of the Board and immediately following its organization.

(2) Registration when completed will be necessary to complete the work of this Board, as there are major elements to be taken into consideration. In addition to your relation to the Board of Directors, the following institutions look to you for direction:

(a) The Middle School under its own separate Board of Directors.

(b) The non-registered Institute of Ministerial Training.

(c) The Hospital's Board in charge of the clinical hospitals.

(a) Except for the work of the Hospital's Board, which is a separate institution in regard to the preparation of students, and to the University and pursue its course. Owing to the fact that the University and middle schools within the Educational Union have been resulting in a distinct alignment of the Christian mission, which for a time was our preparatory school, and which is a part of the majority of the students entering into business in the city. Improvement of travel facilities to the coast, and the fact that a college education is in a bad way. This is not only a matter of the Government's dependence upon Government schools to furnish many qualified students, but to the Government University in Ottawa also. The Government's which the University has heretofore endeavored to qualify students for entrance must be discontinued when registration is effected. Our main aim is to provide for a student body of young men for some years will be the Middle School, which the Board of Governors has agreed to take under its control. This institution should be better financed and better equipped, and I hope the Governor can hasten the day when it will be. The United Church of Canada Mission has taken considerable notice in regard to this. We must to give his entire time to the School. The Board of Governors will endeavor to service if it can purchase other mission houses or other buildings to improve this example. The financial condition of the School may be somewhat improved by placing its department of Education in the same category as that of the University. Additional help may come from the Church Mission Society, who are planning a larger degree of cooperation in this institution. They have given evidence of this by a report to the Board of Governors, and the University is being their attention to erect a new Middle School dormitory and center their high school work here.

(b) Proposals for the Middle School work were presented to the Board a year ago and are again stated in the report for this year. The Board has over, and another that this work is to be done in the future. The Board is now in the process of the student body, and an analysis of the situation is being made. A request is prospective students for the institution in the University. A request made to the Middle School Board of Directors for a larger degree of cooperation in the Middle School work. The Board of Directors is now in the process of making an adequate nation-wide program of Christian ministerial training in which it

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is hoped West China can fully share. I suggest that we inform the Methodist Board of our needs, requesting that West China be included in adequate fashion in the program that may be formulated.

(c) The Hospital Board has made request through the missions on the field that the Mission Boards transfer control of the Chengtu hospitals to the Board of Governors. It is hoped that the Board will consent to undertake this responsibility if and when requested to do so by the Mission Boards concerned. During the past year over 100,000 in- and out- patients have been treated in the clinical hospitals under this Hospital Board. The Eye Ear Nose and Throat Hospital, which it is thought may be the first unit moved to the University under the new plan, reports over 53,000 patients for the year 1930, with an income of over \$40,000. Forty-seven percent of the present student body is now enrolled in the medical-dental college, and the percentage is constantly on the increase.

In this connection I wish to record with gratitude the action of the faculty and students of Wesleyan University in contributing funds for an ambulance to facilitate the transfer of patients to and from the hospitals and to enable teachers and students to travel from one hospital to another and to and from the University. I trust that the Board will duly acknowledge this gift. I also would like to mention an additional gift from Mrs. George Cadbury of \$809.95 to meet the debit balance on the Cadbury Memorial Building. In view of the conditions in England at the time this gift was sent forward, I trust you will not fail to duly acknowledge it.

### III. Financial Matters

(a) Hall Estate Funds and the Budget. Through the Senate's misinterpretation of the Board's action regarding the allocation of the Hall Estate income, increase of personnel and additions of from 10 to 20% in salaries to meet the rise in cost of living, the budget for the year 1932 is \$41,739.50, an increase above 1931 of \$8,807.50, and considerably beyond the Board's financial responsibility as stated in the Contractual Agreement. Urgent appeals by letter and cable have come from the field asking that these increased askings be appropriated. Fortunately the Bursar comes to the Board with complete statements of the University accounts. This will enable the Board to know the exact financial condition of the University and to take such action as the situation warrants. Suggestions regarding the use of gains in exchange and application of credit balances will be presented to the Board with requests that provision be made to go forward with certain projects that have repeatedly been on your agenda and have had your approval.

(b) Building Program. The University has continued its building program during the year by rebuilding and extending the University walls. This has been done with government approval and promised protection. Two or more houses for University teachers have been erected by the Methodist Mission on the Methodist College campus. The Chinese houses on property adjacent to the Baptist Mission purchased two years ago have been remodeled, making provision for three more teachers' families. Although these houses are below the standard that should prevail, they supply an urgent need and will continue to do so until more suitable residences can be provided. The W. A. Notman gift of \$5,000.00 for the erection of the dispensary of the new clinical unit and University infirmary has been paid into the treasury, and it is proposed to begin work upon that project immediately as authorized by the action of the Executive Committee of the Board at its meeting held in May.

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is hoped West China can fully share. I suggest that we inform the Methodist Board of our needs, requesting that West China be included in adequate fashion in the program that may be formulated.

(c) The Hospital Board has made request through the mission on the field that the Mission Board transfer control of the Hospital to the Board of Governors. It is hoped that the Board will consent to undertake this responsibility if and when requested to do so by the Mission Board. During the past year over 10,000 in- and out-patients have been treated in the clinical Hospital under this Hospital Board. The five-story and three-story Hospital, which it is thought may be the first unit moved to the University under the new plan, reports over 25,000 patients for the year 1930 with an income of over \$40,000. Forty-seven percent of the present student body is now enrolled in the medical-dental college, and the percentage is constantly on the increase.

In this connection I wish to record with gratitude the action of the faculty and students of Wesleyan University in contributing funds for an ambulance to facilitate the transfer of patients to and from the Hospital and to enable teachers and students to travel from one hospital to another and to and from the University. I trust that the Board will duly acknowledge this gift. I also would like to mention an additional gift from Mrs. George Cadbury of \$209.95 to meet the deficit balance on the Cadbury Memorial Building in view of the conditions in England at the time this gift was sent forward. I trust you will not fail to duly acknowledge it.

### III. Financial Matters

(a) Built Funds and the Budget. Through the Senate's misinterpretation of the Board's action regarding the allocation of the Built Funds income, increase of personnel and addition of from 10 to 20% in salaries to meet the rise in cost of living, the budget for the year 1932 is \$41,739.50, an increase above 1931 of \$2,807.50, and considerably beyond the Board's financial responsibility as stated in the Contractual Agreement. Urgent appeals by letter and cable have come from the field asking that these increased askings be approved. Fortunately the Bureau comes to the Board with complete statements of the University's accounts. This will enable the Board to know the exact financial condition of the University and to take such action as the situation warrants. Suggestions regarding the use of gains in exchange and application of credit balances will be presented to the Board with requests that provision be made to go forward with certain projects that have repeatedly been on your agenda and have had your approval.

(b) Building Program. The University has continued its building program during the year by remodeling and extending the University walls. This has been done with government approval and promised protection. Two or more phases for University teachers have been erected by the Methodist Mission on the Methodist College campus. The Chinese houses on property adjacent to the Baptist Mission purchased two years ago have been remodeled, making provision for three more teachers' families. Although these houses are below the standard that should prevail, they supply an urgent need and will continue to do so until more suitable residences can be provided. The W. A. Hoffman gift of \$5,000.00 for the erection of the dispensary of the new clinical unit and University infirmary has been paid into the treasury, and it is proposed to begin work upon that project immediately as authorized by the action of the Executive Committee of the Board at its meeting held in May.

September 30, 1931

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(c) Staff Needs and Changes. Urgent calls continue to come for replacements of missionary teachers to the staff. The Departments of Biology, Chemistry, Mathematics, Economics, and Sociology have no professors in charge. We are duly grateful that the United Church of Canada is appointing Mr. Spooner and that the Friends Service Council has authorized the outgoing of Dr. Marsh for chemistry. It is likewise good news that the United Church of Canada have under consideration the appointment of Dr. Gillman for the Faculty of Dentistry. We hope that the Woman's Missionary Society of the United Church of Canada can send Miss Amy Bruce to the field this autumn for English teaching, and we ask the Governors to urge the Woman's Foreign Missionary Society of the Methodist Episcopal Church to match the action of the woman's society of the Canadian Church by making possible the immediate outgoing of Miss Dr. Alice Brethorst for the Department of Sociology.

Formal resolutions adopted on the field and a recent cable urge immediate approval by the Board of Governors of the new clinical hospital program at the University. These requests are in accordance with actions of the Board of Governors taken nearly a decade ago and in harmony with considerations given to this project at the Board's meeting in England. It is therefore hoped that this matter may receive your serious attention and that such action will be taken as shall provide for the erection of these units as soon as funds can be secured for their erection. I am aware that the present moment seems unpropitious for expansion, but I am equally convinced that a great future in medical education is opening before us and that we should lose no time in making fitting plans for it.

Respectfully submitted

Joseph Beech,

President

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September 30, 1951

Report of the President

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(c) Staff Needs and Changes. Urgent calls continue to come for replacement of missionary staffs to the staff. The Department of Biology, Chemistry, Mathematics, Economics, and Sociology have no professors in charge. We are daily grateful that the United Church of Canada is appointing a. Spooner and that the Friends Service Council has authorized the outgoing of a. Spooner for chemistry. It is likewise good news that the United Church of Canada have under consideration the appointment of Dr. William for the Faculty of Dentistry. We hope that the Women's Missionary Society of the United Church of Canada can send Miss Amy Bruce to the field this autumn. English is being taught, and we ask the Governor to urge the Women's Foreign Missionary Society of the Methodist Episcopal Church to make the action of the women's society of the Canadian Church by making possible the immediate outgoing of Miss. Alice Brathwaite for the Department of Sociology.

Formal resolutions adopted on the field and a recent meeting have immediate approval by the Board of Governors of the new clinical hospital program at the University. These requests are in accordance with the recommendations of the Board of Governors taken nearly a decade ago, and the University with commendable alacrity to this project at the Board's meeting in 1942. It is to be hoped that this matter may receive your early attention and that action will be taken as soon as possible for the construction of these units as soon as funds can be secured for this project. I am aware that the present moment seems unsuspicious for expansion, but I am equally convinced that a great future in medical education is opening before us and that we should lose no time in making fitting plans for it.

Respectfully submitted,

Joseph Booth,

President

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Kindly notify Secretary  
of any corrections.

WEST CHINA UNION UNIVERSITY  
ANNUAL MEETING OF THE BOARD OF GOVERNORS  
NEW YORK, SEPTEMBER 29TH, 1931

The Annual Meeting of the Board of Governors of the West China Union University was held at the offices of the Board of Foreign Missions of the Methodist Episcopal Church, 150 Fifth Avenue, New York City, on Tuesday and Wednesday, September 29 and 30, 1931, beginning at 2 p.m. September 29.

The following were present at one or more sessions:-

Sir Joseph Flavelle, Bart., LL.B., Honorary Chairman  
Rev. James Endicott, D.D., Acting Chairman  
Rev. Prof. Frank Anderson, M.A., D.D., Secretary  
Hon. N. W. Rowell, K.C.  
Rev. Frank Mason North, D.D.  
Rev. J. R. Edwards, D.D.  
Prof. H. B. Robins, Ph.D.  
Mr. Alton L. Miller, Ph.D.  
Mrs. Frank E. Baker  
Mrs. James Hales  
Prof. Robert L. Simkin, M.A., B.D. (representing Mr. H. T. Silcock)  
Rev. Joseph Beech, D.D., President  
Rev. H. T. Hodgkin, D.D.  
President James L. McConaughy, Ph.D., LL.D.  
Rev. Emory Wm. Hunt, D.D., LL.D.

The following were present as visitors, and, on motion, were made corresponding members:-

Rev. E. H. Cressy, M.A.  
Mr. B. A. Garside, M.A., Assistant Treasurer  
Mr. W. B. Albertson, B.D., Bursar  
Prof. R. G. Agnew, D.D.S., L.D.S.  
Prof. A. E. Best, M.D.

The Acting Chairman, Rev. Dr. James Endicott, occupied the chair, and the meeting was opened with a devotional period led by Dr. E. M. Hunt.

Apologies for absence were presented from

Rev. Chancellor E. W. Wallace, D.D.  
Rev. J. H. Arnup, D.D.  
Mr. H. T. Silcock, M.A.

It was also explained that owing to simultaneous meetings of the Baptist Board, it was probable that the representatives of that Board would necessarily be absent from some of the sessions.

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G972 HOURS OF SESSIONS

RESOLVED that the Board should adjourn at 5.30 p.m., that an Evening Session of the Board should be held after the dinner and speeches at the Madison Avenue Baptist Church, and that the Board should assemble on Wednesday morning at 10 a.m.

G973 CONFIRMATION OF MINUTES OF LAST ANNUAL MEETING

RESOLVED that the Minutes of the last Annual Meeting July 4, 1931, having been circulated, be taken as read and confirmed.

G974 CONFIRMATION OF MINUTES OF MEETINGS OF THE EXECUTIVE COMMITTEE

RESOLVED that the Minutes of the Meetings of the Executive Committee held on October 23, 1930; January 21, 1931; May 14, 1931, having been circulated, be taken as read and confirmed, and that the Minutes of September 29, 1931, as read by the Secretary, be confirmed.

G975 MATTERS REFERRED BY THE EXECUTIVE COMMITTEE TO THE FULL BOARD FOR ACTION

(a) E954 and E965(a) Honorary Chairman.

On the motion of Hon. N. W. Rowell, seconded by Dr. Beech, it was

RESOLVED that the Board of Governors heartily endorse the suggestion of the Executive Committee that Article II, Section 1 of the By-Laws of the Board of Governors be amended by adding at the end of the first sentence of this section the following provision: "The Board may also elect an Honorary Chairman," and that Sir Joseph Flavelle be asked to accept the position thus created.

Dr. North spoke very warmly in support of the resolution, which was carried by a standing vote.

Sir Joseph Flavelle expressed his appreciation of the honour which the Board had conferred upon him and the great pleasure which it gave him in accepting the position.

(b) E959 Titles of University Property.

The Secretary reported that a full report on this matter had reached him from Mr. H. E. Langford of the firm of Rowell, Reed, Wright & MacMillan.

Mr. Rowell spoke to the report. He pointed out that subsequent to the drafting of the same a difficulty internal to the United Church of Canada had presented itself, owing to the fact that the titles in China were in the name of the "Canadian Methodist Mission." He was confident that a solution to the difficulty would be found, but he recommended the postponement of the execution of any documents, till such time as he had been able to study it.



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CONFIRMATION OF MINUTES OF LAST ANNUAL MEETING  
RESOLVED that the Minutes of the last Annual Meeting held at the Madison Avenue Baptist Church, New York, on Wednesday morning at 10 a.m., be taken as read and confirmed.

CONFIRMATION OF MINUTES OF THE EXECUTIVE COMMITTEE  
RESOLVED that the Minutes of the last Executive Meeting held at the Madison Avenue Baptist Church, New York, on Wednesday morning at 10 a.m., be taken as read and confirmed.

REPORT OF THE SECRETARY  
The Secretary reported that the Minutes of the last Executive Meeting held at the Madison Avenue Baptist Church, New York, on Wednesday morning at 10 a.m., be taken as read and confirmed.

REPORT OF THE TREASURER  
The Treasurer reported that the Minutes of the last Executive Meeting held at the Madison Avenue Baptist Church, New York, on Wednesday morning at 10 a.m., be taken as read and confirmed.

REPORT OF THE BOARD OF DIRECTORS  
The Board of Directors reported that the Minutes of the last Executive Meeting held at the Madison Avenue Baptist Church, New York, on Wednesday morning at 10 a.m., be taken as read and confirmed.

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REPORT OF THE BOARD OF DIRECTORS  
The Board of Directors reported that the Minutes of the last Executive Meeting held at the Madison Avenue Baptist Church, New York, on Wednesday morning at 10 a.m., be taken as read and confirmed.

RESOLVED that, in the light of the advice tendered by Mr. Rowell, the report be received, with warm appreciation of the trouble taken by Mr. Langford in connection therewith, and that it may be referred to the Executive Committee with power.

(c) E959(7) Question Raised by the Present Favourable Rate of Exchange.

This matter had been referred to the full Board for action. After considerable discussion it was

RESOLVED that the President, the Secretary, the Assistant Treasurer, and Mr. N. W. Rowell should be asked to prepare a statement to be entered in the minutes as embodying the view-point of the Board in the matter.

The statement, as approved by the Board, is as follows:-

"According to past practice the rate of exchange has been reckoned at \$2.00 in silver for \$1.00 in gold, and all gains or losses on exchange on this basis have automatically reverted to or been borne by the Board of Governors: this offer of payment of \$25,000.00 Gold in the Contractual Statement is to be interpreted in accordance with this practice, and the Governors will have fully complied with this clause when they have remitted gold in accordance with the principle stated above."

Mr. Rowell explained that this was to be added to the Contractual Statement, previous to its execution, as an interpretation of the statement that "the Board of Governors agree to continue as far as possible the payment of U. S. Gold \$25,000 towards the total field expenses of the University."

(d) E959(6) Final Action on the New Constitution.

The Secretary reported that when the new Constitution was submitted to the cooperating Boards, the Church Missionary Society had suggested certain modifications: to meet these, the Committee on the Constitution had introduced certain amendments: these had been submitted to the cooperating Boards, which bodies had signified their approval of the same, as not affecting the Constitution in any vital matter: they had also been submitted to the Senate, which body had expressed a wish to postpone action until they had had an opportunity of conferring with Dr. Beech on his return, and learning from him the exact bearing of the amendments.

RESOLVED to defer final action on the matter, until further information had been received from the field.

(e) E961 Appointment of Architect.

This whole question had been referred by the Executive Committee to the Full Board, in connection with an application from Mr. Arnold Silcock for the position of architect.

A lengthy discussion took place, and the following action was taken:-



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RESOLVED that, in the light of the advice tendered by Mr. Rowell, the report be received, with warm appreciation of the trouble taken by Mr. Rowell in connection therewith, and that it may be referred to the Executive Committee with power.

(c) Question Raised by the Present Favourable Rate of Exchange.

This matter had been referred to the full Board for action. After considerable discussion it was

RESOLVED that the President, the Secretary, the Assistant Secretary, and Mr. N. W. Rowell should be asked to prepare a statement to be entered in the minutes as embodying the view-point of the Board in the matter.

The statement, as approved by the Board, is as follows:-

"According to past practice the rate of exchange has been reckoned at \$2.00 in silver for \$1.00 in gold, and all gains or losses on exchange on this basis have automatically reverted to or been borne by the Board of Governors; this offer of payment of \$2.00 in gold in the Contractual Statement is to be interpreted in accordance with this practice, and the Government will have fully complied with this clause when they have remitted gold in accordance with the principle stated above."

Mr. Rowell explained that this was to be added to the Contractual Statement, previous to its execution, as an interpretation of the statement that "the Board of Governors agree to reimburse as far as possible the payment of U. S. Gold \$22,000 towards the local field expenses of the University."

(d) Financial Action on the New Constitution.

The Secretary reported that when the new Constitution was submitted to the cooperating Boards, the Church Missionary Society had suggested certain modifications. At most these, the Committee on the Constitution had introduced certain amendments. These had been submitted to the cooperating Boards, which bodies had elicited their approval of the same, as not affecting the Constitution in any vital matter; they had also been submitted to the Senate, which body had expressed a wish to postpone action until they had had an opportunity of conferring with Dr. Booth on his return, and looking for the exact bearing of the amendments.

RESOLVED to defer action on the matter, until further information had been received from the field.

(e) Local Appointment of Archdeacon.

This whole question has been referred by the Executive Committee to the full Board, in connection with an application from Mr. Arnold Silcock for the position of Archdeacon.

A lengthy discussion took place, and the following action was taken:-

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RESOLVED that the Board records its interest in the proposal of the President that an architect be secured, and requests that the President at his early convenience make report on the matter to the Executive Committee and that this Committee be empowered to act, defining the service proposed and the financial consideration involved.

(f) E965 (c) Medical-Dental Building and University Clinical Hospital.

In connection with these important matters, the Secretary read a full letter from Dr. Kilborn, Acting Dean of Medicine, which had been circulated to the members of the Board previous to the meeting. The action of the Executive Committee was reported, in which they urged upon the Board of Governors the importance of completing the Medical Dental Building, and referred to the Board for their opinion the question of erecting a University Clinical Hospital.

Both matters were discussed at considerable length from a great variety of angles, and in particular from the point of view of maintaining proper balance between the various faculties in the University: the discussion had not closed when the Board adjourned at 5:30 P. M.

It was stated that, with reference to Resolution (3) of the Executive regarding the General Dispensary and University Infirmary, a sum of G \$5000. had already been deposited in the University Treasury.

The members of the Board of Governors were entertained at dinner by the joint hospitality of the Baptist and Methodist Episcopal Boards of Foreign Missions (men's and women's) in the Parish Hall of the Madison Avenue Baptist Church, on which occasion the members of the Board had the privilege of meeting many friends of the University. Addresses on the University were delivered by Rev. James Endicott, D.D., Mrs. James Hales, and Rev. Chancellor Joseph Beech, D.D.

The Board continued its sessions at 9:20 P. M. in the Parish Hall of the Madison Avenue Baptist Church.

The discussion on the Medical Dental Building and University Clinical Hospital was resumed and it was

Medical Dental Building. RESOLVED that the Board recognizes the importance and urgency of completing the Medical-Dental Building at the earliest practicable date and commends the matter to the cooperating Boards for their most serious and earnest consideration.

(g) NOMINATING COMMITTEE.

RESOLVED that the Board of Governors accept the recommendation of the Executive Committee that the following should be asked to act as a Nominating Committee for the officers and members of the Executive Committee, viz. Dr. Edwards, Dr. Franklin and Dr. Beech.

The Board reassembled for business at 10 A. M. on Wednesday, September 30th, 1931.

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RESOLVED that the Board recognize its interest in the proposal of the President that an exhibit be secured, and request that the President at his early convenience make report on the matter to the Executive Committee and that this Committee be empowered to act, holding the service proposed and the financial consideration involved.

(7) 1935 (c) Medical-Dental Building and University Clinical Hospital.

In connection with these important matters, the Secretary read a full letter from Dr. Kilborn, Acting Dean of Medicine, which had been circulated to the members of the Board previously at the meeting. The action of the Executive Committee was reported, in which they urged upon the Board of Governors the importance of completing the Medical Dental Building, and referred to the Board for their opinion the question of erecting a University Clinical Hospital.

Both matters were discussed at considerable length from a great variety of angles, and in particular from the point of view of maintaining proper balance between the various facilities in the University. The discussion had not closed when the Board adjourned at 8:30 P. M.

It was stated that, with reference to Resolution (8) of the Executive regarding the General Dispensary and University Pharmacy, a sum of \$5000. had already been deposited in the University Treasury.

The members of the Board of Governors were entertained at dinner by the joint hospitality of the Baptist and Methodist Episcopal Boards of Foreign Missions (men and women) in the Parish Hall of the Madison Avenue Baptist Church, on which occasion the members of the Board had the privilege of meeting many friends of the University. Addresses on the University were delivered by Rev. James H. Hester, D.D., Mrs. James Hester, and Rev. Chancellor Joseph Hester, D.D.

The Board continued its sessions at 8:30 P. M. in the Parish Hall of the Madison Avenue Baptist Church.

The discussion on the Medical Dental Building and University Clinical Hospital was resumed and it was

RESOLVED that the Board recognize the importance and urgency of completing the Medical-Dental Building at the earliest practicable date and commend the same to the cooperating boards for their most serious and earnest consideration.

(8) NOMINATING COMMITTEE.

RESOLVED that the Board of Governors accept the recommendation of the Executive Committee that the following should be asked to act as a Nominating Committee for the officers and members of the Executive Committee, viz. Dr. Edwards, Dr. Franklin and Dr. Hester.

The Board reassembled for business at 10 A. M. on Wednesday, September 30th, 1931.

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Prayer was offered by Dr. H. T. Hodgkin.

An expression of regret was received from President J. L. McConaughy for the fact that he would be unable to be present till later in the day.

G976 UNIVERSITY CLINICAL HOSPITAL

The discussion on the University Hospital was resumed and the following resolution was passed:-

RESOLVED that the question of the erection of the proposed University Clinical Hospital be deferred to the next meeting, without prejudice, and that the Executive Committee be requested to obtain all such information and opinions as are requisite to enable the Board of Governors to come to a wise decision in the matter.

G977 APPOINTMENT OF A COMMITTEE ON POLICY

Sir Joseph Flavelle raised the question of the importance of utilizing the expert knowledge of Chinese Educational matters possessed by members of the Board of Governors and other friends of the University, for the purpose of <sup>ascertaining</sup> finding those who are responsible for the policy of the University: some discussion followed, during which Dr. North, Dr. Franklin and Mr. Rowell strongly supported the point of view of Sir Joseph Flavelle. The following action was taken:-

RESOLVED that a Committee, to be nominated by the Chairman, be appointed to consider and report to the next Annual Meeting of the Board on the present work of the University and the lines along which the work should be developed, having regard to:-

- (1) The purposes for which the University was established.
- (2) The needs of the Mission work in West China.
- (3) The sources from which the student body will be drawn.
- (4) The relation of Christian Education to the Government Schools and Colleges.
- (5) The Correlated Programme for Christian Education in China.
- (6) The sources of income, present and prospective, available for the support of the University.
- (7) Such other conditions as in the judgment of the Committee affect the present work or future developments of the University.

The Chairman named the following to serve on this Committee.

Sir Joseph Flavelle, Bart., LL.B., Chairman  
Prof. H. B. Robins, Ph. D.  
Rev. Chancellor E. W. Wallace, D.D.



1978 - UNIVERSITY OF YALE MEDICAL HOSPITAL

REPROJ. VED. that the question of the execution of the proposed

1. The first of these is the question of the importance of the subject matter of the course. It is suggested that the subject matter should be of such a nature as to be of interest to the students and to be of value to them in their future work. It is suggested that the subject matter should be of such a nature as to be of interest to the students and to be of value to them in their future work.

Respectfully, I am submitting this letter to you as a member of the Board of Directors of the National Association of Broadcasters (NAB). I am writing to you on behalf of the NAB and the American people who rely on the NAB for its leadership in the broadcast industry. I am writing to you because I am a member of the NAB and I am a member of the American people who rely on the NAB for its leadership in the broadcast industry. I am writing to you because I am a member of the NAB and I am a member of the American people who rely on the NAB for its leadership in the broadcast industry.

- (1) The purposes for which the University was established.
- (2) The needs of the mission work in West China.
- (3) The resources from which the student body will be drawn.
- (4) The policies of Christian Education to the Government.
- (5) The Government's attitude towards Christian Education in China.
- (6) The financial resources, present and prospective, available for the support of the University.
- (7) Such other conditions as in the judgment of the Committee affect the present work or future development of the University.

The Chairman noted the following as serve on this Committee.

Mr. Joseph Flavelle, Secretary, U.S. House of Representatives, Washington, D.C.

Rev. H. T. Hodgkin, D.D.  
President James L. McConaughy, Ph. D., LL.D.  
Sir Michael Sadler, LL.D.

with power to coopt such other persons as may be in a position to make an affective contribution to the inquiry for which the Committee is appointed.

Senate Minutes #2457 -2643 were reported as having been received, including the Budget Estimate for 1932, dated June 4, 1931. Matters, other than the Budget, had already received attention by the Executive Committee.

G978 REPORT OF THE TREASURER AND FINANCIAL ITEMS

(a) Report of Treasurer

The first Assistant Treasurer presented the report of the Treasurer of the Board of Governors. It was

RESOLVED to receive and place on record the Report of the Treasurer of the Board of Governors.

(b) Bursar's current Assets and Liabilities

The first Assistant Treasurer presented a summary showing the current assets and liabilities, and revealing available surplus from gain on exchange, as of December 31, 1930. It was

RESOLVED to receive and place on record the summary of current assets and liabilities on the Bursar's books as of December 31, 1930.

(c) 1932 Budget

Budget estimates were presented, and after discussion, it was

RESOLVED

(1) To approve the expenditure of G \$50,823.50 within the 1932 budget as follows:-

Field Budget

General Budget	\$30,372.50	
Harvard-Yenching special work	5,075.00	\$35,447.50

Governors Budget

Chancellor's Salary,	5,020.00	
medical allowance, travel	4,000.00	
Bursar's salary and travel	3,000.00	
Mr. Small's salary	1,800.00	
Home Administration Central Office	500.00	
Governors' travel and other expenses	1,056.00	15,376.00
Contingent and miscellaneous		G. \$50,823.50

(2) That it is estimated that the income necessary to meet the above expenditures will be received as follows:-

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Rev. H. T. Hodgkin, D.D.  
President James I. McConaughy, Ph.D., LL.D.  
Sir Michael Sadler, LL.D.

with power to accept such other persons as may be in a position to make an effective contribution to the dignity for which the Committee is appointed.

Business Minutes 1932-1933 were reported as having been received, including the Budget Estimate for 1932, dated June 4, 1932. Matters, other than the Budget, had already received attention by the Executive Committee.

6278 REPORT OF THE TREASURER AND FINANCIAL ITEMS

(a) Report of Treasurer

The first Assistant Treasurer presented the report of the Treasurer of the Board of Governors. It was

RESOLVED to receive and place on record the Report of the Treasurer of the Board of Governors.

(b) Treasurer's Current Assets and Liabilities

The first Assistant Treasurer presented a summary showing the current assets and liabilities, and revealing available surplus from gain on exchange, as of December 31, 1930. It was

RESOLVED to receive and place on record the summary of current assets and liabilities on the Treasurer's books as of December 31, 1930.

(c) 1932 Budget

Budget estimates were presented, and after discussion, it was

RESOLVED

(1) To approve the expenditure of \$50,823.50 within the 1932 budget as follows:-

Field Budget

General Budget	\$30,375.50
Harvard Publishing special work	\$9,075.00
Governors' Budget	\$33,447.50
Chancellor's salary	
Medical allowance, travel	\$5,000.00
Board's salary and travel	\$4,000.00
Mr. Smith's salary	\$3,000.00
Home Administration Control Office	\$1,000.00
Governors' travel and other expenses	\$500.00
Contingent and miscellaneous	\$1,038.00
	\$18,378.00
	\$50,823.50

(2) That it is estimated that the income necessary to meet the above expenditures will be received as follows:-

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Through Board of Governors

From Mission Boards		\$24,500.00	
Endowment-General	\$11,186.00		
Colos Estate	2,790.00		
Bank Interest	200.00	\$14,176.00	
Special Gifts, Atherton		1,700.00	
Harvard-Yenching Institute		5,075.00	45,451.00
<u>Income on Field</u>			<u>5,372.50</u>
			G.\$50,823.50

RESOLVED to credit toward the 1932 appropriation of the cooperating Mission Boards, pro rata to their contributions, the amount of G \$4,000.00 from the surplus which has accrued on the field from gain on exchange.

(d) Revision of Plant Accounts

The first Assistant Treasurer presented an analysis showing the proposed revision of Plant Accounts to bring field and home base accounts into reconciliation. After discussion it was

RESOLVED to accept the report showing the proposed revision of plant accounts, with expressions of the Board's appreciation of the work done by the Bursar and the Treasurer's Office, and to authorize the Treasurer and the Bursar to make the accounting entries recommended in connection with this revision.

(e) Keen Estate

The first Assistant Treasurer presented a letter from the attorneys of the executors of the estate of the late James Keen stating that they now find it impossible to make the cash settlement of \$2,500.00 proposed earlier in the year, and proposing that the executors give the University title to the land designated in Mr. Keen's will. After discussion it was

RESOLVED that the first Assistant Treasurer be requested to inform the attorneys representing the executors of the James Keen estate that the Board of Governors is unable at this time to accept title to the land which Mr. Keen's will allocated to the payment of his pledge to West China and prefers to await an improvement in financial conditions in the hope that a satisfactory settlement of this claim can then be effected.

(f) Change in Banking Account

The first Assistant Treasurer presented a recommendation that authorization be given to transfer the University's current bank account from the 34th Street Branch of the Irving Trust Company to the 21st Street Branch of the Irving Trust Company, for greater convenience in banking. It was

RESOLVED that the Irving Trust Company, of New York City, be designated as a depository of this corporation and that funds of this





corporation deposited in said company be subject to withdrawal upon checks, notes, drafts, bills of exchange, acceptances, undertakings or other orders for the payment of money when signed on behalf of this corporation by any two of its following officers, to wit:

Treasurer, Assistant Treasurer, Second Assistant Treasurer,  
Third Assistant Treasurer.

RESOLVED that said Irving Trust Company, is hereby authorized to pay any such orders and also to receive the same for credit of or in payment from the payee or any other holder without inquiry as to the circumstances of issue or the disposition of the proceeds even if drawn to the individual order of any signing officer or tendered in payment of such officer's individual obligation.

RESOLVED that any two of the following officers of the corporation, to wit:

Treasurer, Assistant Treasurer, Second Assistant Treasurer,  
Third Assistant Treasurer,  
are hereby authorized to borrow money and to obtain credit for this corporation from said Irving Trust Company, on such terms as may seem to them advisable and to make and deliver notes, drafts, acceptances, agreements and any other obligations of this corporation therefor in form satisfactory to said company, and also to discount any bills receivable or other negotiable paper held by this corporation with full authority to endorse same in the name of this corporation.

RESOLVED that the secretary of this corporation be and hereby is authorized to certify to said Irving Trust Company, the foregoing resolutions and that the provisions thereof are in conformity with the charter and by-laws of this corporation.

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E965 (d) APPOINTMENT OF DR. GRAHAM FOR CHINESE RESEARCH WORK

The Executive Committee had referred this matter to the Board of Governors. Dr. Beech made a full statement of the position, and the advantage which would accrue to the University if a man of the qualifications of Dr. Graham could be set aside for the purpose, among other duties, of acting as Curator of the Museum. Dr. Franklin stated clearly the problem connected with the appointment by the Baptist Board of Dr. Graham from the standpoint of his Board. After very full discussion it was

RESOLVED that the Board of Governors express its approval of the proposed appointment of Dr. Graham for Chinese Research work at the University, subject to the satisfactory completion of negotiations between the President of the University, the American Foreign Missionary Society and the Harvard-Yenching Institute, and that the Board approve the expenditure on the appointment of not more than \$20,000.00 from income received and to be received from the Harvard-Yenching Institute.

G980 REPORT OF THE PRESIDENT AND VICE-CHANCELLOR, AS ALREADY CIRCULATED TO MEMBERS OF THE BOARD

The Secretary stated that he had circulated to all the members

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corporation deposited in said company to subject to withdrawal upon checks, notes, drafts, bills of exchange, acceptance, endorsements or other orders for the payment of money when signed on behalf of this corporation by any two of its following officers, to wit:

RESOLVED that said Irving Trust Company, its hereby authorized to pay any such orders and also to receive the same for credit of or in payment from the paid or any other holder without inquiry as to the circumstances of issue or the disposition of the proceeds even if payment of the individual of any signing officer or endorsed in payment of such officer's individual obligation.

RESOLVED that any two of the following officers of this corporation, to wit: Treasurer, Assistant Treasurer, Second Assistant Treasurer, Third Assistant Treasurer, are hereby authorized to borrow money and to obtain credit for this corporation from said Irving Trust Company, on such terms as may seem to them advisable and to make and deliver notes, drafts, acceptances, agreements and any other securities and to discount any bills form said company to said company and also to discount any bills received or other negotiable paper held by this corporation with full authority to execute and sign in the name of this corporation.

RESOLVED that the secretary of this corporation do and hereby is authorized to certify to said Irving Trust Company, the foregoing resolutions and that the provisions thereof are in conformity with the charter and by-laws of this corporation.

6380 REPORT OF THE PRESIDENT AND VICE-PRESIDENT AS APPOINTED TO MEMBERS OF THE BOARD

RESOLVED that the Board of Governors approve the proposed appointment of Dr. Graham for Chinese Research work at the University, subject to the satisfactory completion of negotiations between the President of the University, the American Foreign Mission Society and the Harvard-Yenching Institute, and that the Board approve the expenditure on the appointment of not more than \$25,000.00 from income received and to be received from the Harvard-Yenching Institute.

The Secretary stated that he had circulated to all the members

of the Board the report signed by Mr. Lincoln Dsang as President, and Dr. Sparling as Vice-Chancellor.

RESOLVED that the Report be received by the Board with a warm expression of gratitude to God for His goodness to the University during the past years, and that a copy be filed with the Minutes of the Board.

G981 REPORT OF DR. BEECH

Copies of a report by Dr. Beech were placed in the hands of the Board. Dr. Beech spoke to the report by way of explanation: he further stated that the gift of an Ambulance had been received from the students and faculty of Wesleyan University, Middletown, Conn., and further that Mrs. Cadbury had very kindly agreed to complete the fund required for the Cadbury Education Building.

RESOLVED

(a) That the report of Dr. Beech be received with appreciation.

(b) That the warmest thanks of the Board should be accorded to the students and faculty of Wesleyan University for their generous and useful gift.

(c) That the Treasurer be authorized to pay the expenses of transportation of the ambulance from funds accruing from the gain in exchange.

(d) That the warm appreciation of the Board be accorded to Mrs. Cadbury for her kindness in the matter of the Educational Building.

G982 ELECTION OF SENATE, OFFICERS AND DEANS (Senate Minute #2584)

RESOLVED that the Board approve the officers of the University thus reported as having been elected.

G983 REPORT OF THE BOARD OF GOVERNORS TO THE COOPERATING BOARDS

RESOLVED that this report should be provided by the circulation to the cooperating Boards of the report received from the President and the Vice-Chancellor and that from Dr. Beech, with a foreword expressive of the outlook of the Board itself prepared by Dr. Beech and the Secretary.

G984 ORGANIZATION OF WOMAN'S UNIT

Mrs. Hales reported that the Woman's organization had completed their organization, with the following officers:-

Chairman: Mrs. James Hales

Secretary: Miss Frances K. Burr

Member of Committee: Mrs. Frank E. Baker

*She further stated that the Constitution had been carefully considered, & that a copy will be sent to the Board of Governors, probably by the end of October.*

RESOLVED to approve the above and remit to the Executive



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of the Board the report signed by Mr. Lincoln Deane as President, and  
Dr. Spurling as Vice-Chancellor.

RESOLVED that the report be received by the Board with a warm  
expression of gratitude to God for His goodness to the University during  
the past year, and that a copy be filed with the Minutes of the Board.

6981 REPORT OF DR. BOOTH

Copy of a report by Dr. Booth were placed in the hands of the  
Board. Dr. Booth explained the report by way of explanation. He further  
stated that the staff of the University had been received from the students  
and faculty of the University, Madison, Wis., and that the  
University had been received to the University. The report was received for the  
University.

RESOLVED that the report of Dr. Booth be received with appreciation.

(b) That the warmest thanks of the Board should be accorded to  
the staff and faculty of the University of Wisconsin for their  
loyalty and devotion.

(c) That the Treasurer be authorized to pay the expenses of  
the University of the ambulance from funds accruing from  
the University.

(d) That the warm appreciation of the Board be accorded to  
the staff and faculty of the University in the matter of the  
University.

6982 REPORT OF THE BOARD OF GOVERNORS TO THE COORDINATING BOARD

RESOLVED that the Board approve the officers of the University  
thus reported as having been elected.

6983 REPORT OF THE BOARD OF GOVERNORS TO THE COORDINATING BOARD

RESOLVED that this report should be provided by the circulation  
to the coordinating board of the report received from the President and  
the Vice-Chancellor and that from Dr. Booth, with a forward expressive  
of the Board itself prepared by Dr. Booth and the Secretary.

6984 COMMISSION OF WOMAN'S UNIT

Mrs. Jones reported that the Woman's organization had completed  
their organization with the following officers:

- Chairman: Mrs. James White
- Secretary: Mrs. Frances K. Burr
- Treasurer: Mrs. Frank E. Baker

She further stated that the first organization had been sent to the field;  
the following report would be submitted to the next meeting  
of the Executive Committee.

RESOLVED to approve the above and remit to the Executive

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Committee with power to act.

G985 REPORT OF NOMINATING COMMITTEE

The Nominating Committee submitted the following names as officers of the Board:-

1. Sir Joseph Flavelle, whose term of office as a coopted member of the Board expires in 1931, to succeed himself

2. Officers

Honorary Chairman:- Sir Joseph Flavelle, Bart., LL.B.

Chairman: Rev. James Endicott, D.D.

Secretaries: Rev. Prof. Frank Anderson, M.A., D.D.

Mr. H. T. Silcock, M.A.

Assistant Secretary: Mr. B. A. Garside, M.A.

Treasurer: Nomination to be left to the Executive Committee

Assistant Treasurer: Mr. B. A. Garside, M.A.

2nd " " Mr. C. A. Evans

3rd " " Dr. G. F. Sutherland

3. Members Executive Committee:-

The Chairman

Secretaries

Treasurer

Dr. G. B. Huntington

Mrs. James Hales

Rev. J. R. Edwards, D.D. ✓

The present Vice-Chairmen: Sir Michael Sadler, and Dr. Frank Mason Worth were asked to continue in office for the present. It was further

RESOLVED that the warm appreciation of the Board should be accorded to Dr. G. B. Huntington for his most valuable services as Treasurer, and that he be assured of the sincere regret of the Board that he should be unable to continue in office any longer.

G986 STANDING COMMITTEES OF THE BOARD

The following standing Committees of the Board were appointed:-

- (a) Finance, Property and Investment Committee

Dr. G. B. Huntington

Dr. J. R. Edwards (Mr. Cartwright as alternate)

Mr. O. R. Judd

Mr. B. A. Garside

The Treasurer of the Board

- (b) Credit Committee

Dr. J. H. Franklin

Miss Frances K. Burr

Dr. J. H. Arnup





G987 ANNUAL MEETING OF THE BOARD OF GOVERNORS

RESOLVED that the next Annual Meeting of the Board of Governors should be held in Toronto, the date to be determined by the Executive Committee.

G988 ATTENDANCE OF MEMBERS OF THE FACULTY AT THE ANNUAL MEETING

Dr. Endicott explained that Dr. R. G. Agnow and Dr. A. R. Best, of the Dental and Medical Faculty respectively, were present at the meeting by special invitation.

RESOLVED that it is a matter of much gratification to the Board to have these members of the faculty present, and that the Treasurer be authorized to pay their travelling expenses.

G989 CORRELATED PROGRAMME.

Rev. E. H. Cressy made a statement regarding the Correlated Program, reporting progress and indicating certain fundamental problems, toward the solution of which the program would contribute. He also reported a proposal made by the Executive Committee of the Committee for Christian Colleges in China that existing boards of governors or trustees in the west be brought together into a joint board, while not changing their personnel or relationships, and a further proposal that joint publicity and promotional work be inaugurated within a year on a modest basis somewhat along the lines followed by the recently organized committee in Great Britain. After a brief discussion it was

RESOLVED that the Board place on record its continued interest in the Correlated Programme, and asks the Executive Committee to give the fullest consideration to any proposals that may be presented to it in connection therewith.

G990 RETURN OF DR. BEECH TO CHENG TU.

The question of the return of Dr. Beech to Chengtu was carefully discussed. Dr. Beech expressed himself as in agreement with the judgment of the members of the Board who felt that he might now return; he regretted that the health of Mrs. Beech was not such that it would be wise for her to return with him; he felt that he might be able to render some further service to the University on the field during the present period of transition. Several members of the Board expressed their complete confidence in Dr. Beech, and their appreciation of all that he had been able to accomplish for the University.

G991 VOTE OF THANKS.

RESOLVED that the warmest thanks of the Board of Governors be accorded:-

(a) To the Foreign Missions Society and the Woman's Foreign Mission Society of the Baptist Church, and to the Foreign Missions Society, and the Woman's Foreign Mission Society of the Methodist Episcopal Church for so kindly entertaining the Board to dinner on Tuesday evening.



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6987 ANNUAL MEETING OF THE BOARD OF GOVERNORS

RESOLVED that the next Annual Meeting of the Board of Governors should be held in Toronto, the date to be determined by the Executive Committee.

6988 ATTENDANCE OF MEMBERS OF THE FACULTY AT THE ANNUAL MEETING

Dr. Embick explained that Dr. R. G. Agnew and Dr. A. R. Best, of the Dental and Medical Faculty respectively, were present at the meeting by special invitation.

RESOLVED that it is a matter of much gratification to the Board to have these members of the faculty present, and that the Treasurer be authorized to pay their travelling expenses.

6989 CORRELATED PROGRAM

Rev. E. H. Gressy made a statement regarding the Correlated Program, reporting progress and indicating the various steps toward the solution of the problem. He stated that the Committee for the Correlated Program had been organized and that the various steps toward the solution of the problem had been taken. He stated that the various steps toward the solution of the problem had been taken.

RESOLVED that the Board place on record its continued interest in the Correlated Program, and that the Executive Committee be given the fullest consideration to any proposals that may be presented to it in connection therewith.

6990 RETURN OF DR. BEACH TO CHENGDU

The question of the return of Dr. Beach to Chengdu was carefully discussed. Dr. Beach expressed himself as in agreement with the judgment of the members of the Board that he should not return to his post in the field during the present period of transition. Several members of the Board expressed their complete confidence in Dr. Beach and their appreciation of all that he had been able to accomplish for the University.

6991 VOTE OF THANKS

RESOLVED that the warmest thanks of the Board of Governors be accorded:-

- (a) To the Foreign Missions Society and the Woman's Foreign Mission Society of the United Church, and to the Foreign Missions Society and the Woman's Foreign Mission Society of the Methodist Episcopal Church for so kindly entertaining the Board of Governors on the evening of the 10th of June.

(b) To the Foreign Missions Society of the Methodist Episcopal Church for their kind hospitality to the Board for luncheon on both days of the meetings and for placing their Board Room at the disposal of the Board for its sessions.

The meeting of the Board adjourned at 5:15 P. M.

Frank Anderson

Secretary

Office of the Secretary  
26 Grosvenor Street  
London, Ontario, Canada

*James Rudie*

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(b) To the Foreign Mission Society of the Methodist Episcopal  
Church for their kind hospitality to the Board for luncheon on both days  
of the meetings and for placing their Board Room at the disposal of  
the Board for its sessions.

The meeting of the Board adjourned at 6:10 P. M.

Frank Anderson

Secretary

Office of the Secretary  
28 Grosvenor Street  
London, Ontario, Canada

*James Anderson*

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WEST CHINA UNION UNIVERSITY

CORRIGENDA in the Minutes of the Meeting of the Board  
of Governors, September 29 and 30, 1931.

Memorandum to the Members of the Board of Governors.

Sir Joseph Flavelle has pointed out what appears  
to be a clerical error in Minute G977 APPOINTMENT OF A  
COMMITTEE ON POLICY.

The Minute, as circulated, reads:-

"for the purpose of finding those who are responsible  
for the work of the University"

Whereas it should read:-

"for the purpose of guiding those who are responsible  
for the work of the University"

Sir Joseph fears that there might be some mis-  
understanding of the work of the Commission, if the Minute  
is left as it stands.

He explains that what he had in mind was that  
at this critical period in the history of the University,  
we should take advantage of the educational experience we  
possess upon the Board to make a special study of matters  
pertaining to the University, including an interpretation  
of the responsibility of the associated Foreign Missionary  
Societies constituting the union, as well as an interpre-  
tive understanding of our relations to the University under  
the changed conditions incident to Registration, and the  
formation of the Board in China.

Perhaps you will be so good as to correct the  
word "finding" to "guiding" in your copy of the Minutes,  
and also add this Memorandum to your file of the minutes  
of the Board.

Further, in Minute G984 ORGANIZATION OF WOMAN'S  
UNIT, please substitute for para:- "She further stated . .  
. . . . .Executive Committee", the following:- "She  
further stated that the Constitution had been carefully  
considered and that a copy will be sent to the Board of  
Governors, probably by the end of October".

Office of the Secretary,  
26 Grosvenor Street  
London, Ontario.

Frank Anderson,  
Secretary.

Oct. 29, 1931.

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Oct. 29, 1931.

Frank Anderson,  
Secretary.

Office of the Secretary,  
26 Grosvenor Street,  
London, Ontario.

Governments, probably by the end of October.  
considered and that a copy will be sent to the Board of  
Further stated that the Constitution had been carefully  
... Executive Committee; the following:-  
UNIT, please substitute for name:- "The Chinese Student  
Further, in Minute 3284 ORGANIZATION OF WOMAN'S

of the Board.  
and also add this Memorandum to your file of the minutes  
word "finding" to "finding" in your copy of the Minutes.  
Perhaps you will be so good as to correct the

formation of the Board in China.  
the changed conditions inherent in Revolution, and the  
tive understanding of our relations to the University under  
Socialist constituting the union, as well as an interpe-  
of the responsibility of the associated Foreign Missionary  
pertaining to the University, including an interpretation  
possess upon the Board to make a special study of matters  
we should take advantage of the educational experience we  
at this critical period in the history of the University.  
He explained that what he had in mind was that

is left as it stands.  
understanding of the work of the Committee. The Minute  
Sir Joseph feels that there is a mis-

"for the purpose of finding those who are responsible  
for the work of the University"

for the work of the University"  
The purpose of finding those who are responsible  
The Minutes, as circulated, reads:-

COMMITTEE ON POLICY.  
to be a clerical error in Minute 3277 APPOINTMENT OF A  
Sir Joseph Flavell has pointed out what appears

Memorandum to the Members of the Board of Governors.

CORRECTIONS in the Minutes of the Meeting of the Board  
of Governors, September 29 and 30, 1931.

WEST CHINA UNION UNIVERSITY

REPORT OF THE PRESIDENT  
TO THE BOARD OF GOVERNORS  
WEST CHINA UNION UNIVERSITY  
Chengtu, August 15, 1932

Honored Members of the Board:

War, tragedy, and communism with "ills a-plenty" have played such a prominent part in the China news during the past year that surprise must greet the following statement. West China has continued in peace and the enjoyment of normal times despite rumors of impending troubles, recruiting, heavy taxation; and the University has enjoyed one of its best years with an absence of troubles within and without. "Growing pains" are the cause of our most acute problems, and it is to these rather than the usual review of activities that the major part of this report will be devoted.

I. Change in Organization

Though constitutionally permissible, it has not seemed wise, or necessary, for the Senate to exercise its usual functions. The General Faculty and the Cabinet appointed by the Senate, and the Board of Directors and its Executive have assumed its duties. With registration of the University imminent and with the Board of Directors recognized by the Central Government, they desired to exercise the authority given them under the government regulations and it seemed fitting that they should be initiated into their responsibilities prior to assuming the duties that will fall upon them when registration is completed and the Contractual Agreement signed.

Although they have met and conducted business under the constitution sent to them by the Board of Governors, they have not yet given weighty consideration to the constitution, and the Contractual Agreement has not been signed.

On May 12th the Annual Meeting of the Board was held. The chief items of business were:- methods of organization, constitutional procedure, the election of their officers, the executive committee, the president and the acting president, the chancellor and the vice-chancellor; and, to commit to the executive, with power, the difficult problems of balancing the budget, fixing teachers' wages, and increasing student fees.

The Executive Committee have had several meetings, and the manner in which they have dealt with the difficult problems committed to them augurs well for the future. Their problem was to endeavor to balance the budget which the Faculty Finance Committee presented to them calling for Sze. \$5,039. more than their known receipts. Their first act was to increase student fees as follows:- Art students, \$45. to \$55; Science, Medical-Dental students, \$45. to \$65. This increase applied to new students only, as they concluded, upon investigation, that it was inexpedient to increase the fees of students already admitted under the old scale. They next decided to make no increases in salaries to teachers for the year 1932-33 and to reduce the grant to the Science faculty so as to bring that faculty into conformity with other bodies that had suffered cuts from the beginning of 1932. A deficit of Sze. \$2,300. remained. The \$300. they agreed to provide. They are hoping that the Board of Governors can grant them the \$2,000. Opposition

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August 15, 1932.

to "no raise" in salaries, as being contrary to usage, was so objected to that they agreed to a flat raise of \$5.00 a month for full-time teachers provided the faculties could provide it within their total grants. If this is complied with, as it probably will be, it will mean an increase in salaries at the expense of equipment; a situation foreseen in the drawing up of the Contractual Agreement, that may need additional safeguarding in the future. The spirit in which the Executives are endeavoring to carry on is commendable. These details are given that you may the better understand their problems and appreciate their approach to them.

## II. Finances

### 1. The New Financial Year

The first item under this general topic is to state that the financial year has been changed to July 1st - June 30th, beginning with July, 1932. In addition to the reasons considered at the last meeting of the Board of Governors, it seemed fitting to place responsibility for the finances upon the Directors at the earliest possible date. In order to permit them to begin with a clean slate we terminated the old accounts as of June 30th, and have endeavored to present a complete current financial statement to that date. Copies of this statement together with the budget for 1932-33 accompany this report.

Preparatory to this transfer of financial responsibility it became necessary to wipe out a deficit, caused by expenditures in excess of assured receipts of nearly Sze. \$14,000. on the current budgets of 1931 and the first half of 1932. These deficits originated largely because of the mistaken impression that additional funds would be forthcoming. The 1931 deficits were wiped out by appropriating the departmental credit balances returned by the Board of Governors at their last year's meeting. The 1932 debtor balance was eliminated by a straight cut of about 8% on the budget as fixed last January. This was followed by reduced askings for 1932-33, that nevertheless exceeded expected income of over Sze. \$5,000, as noted in a previous paragraph.

### 2. The Budget.

The copy of the budget presented herewith, unlike budgets heretofore presented to the Board, is more like final appropriations than estimates, except for the Harvard-Yenching funds. If the Silver \$2,000. sought from the Board is not forthcoming from the Board or other sources it will be necessary to recast the budget, as we are resolved that the Directors shall not begin their work by contracting a debt. What this recasting of the budget implies can be sensed by the following items. The 1932-33 budget, with the Silver \$2,000. expected included in receipts, is Silver \$1,848. less than the amount which was appropriated in January for the total year of 1932. But in the 1932-33 budget we have for the first time included one-half the salary of Dr. Hu, heretofore paid by a special gift, now relapsed, and three and one-half salaries of new teachers, who join the staff this autumn after taking postgraduate studies in China or abroad. This means that the budget, for work as it was, has been reduced over Silver \$5,700.

### 3. Gains in Exchange

Since it has been a matter of common knowledge that exchange rates have been abnormal for a considerable time, and that certain missions have fixed new ratios of gold exchange as a consequence, there has grown up the impression

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August 15, 1932.

that additional current budget funds were assured. That impression was dissipated when I made known, as requested by you, the position of the Board of Governors on this matter. There is now no disposition to go back of the Board's expressed statement fixing exchange at two to one. There is, however, an expectancy that the Board can afford to be generous in view of an insufficient budget here and accumulations of exchange gains with you. I have stated your situation; falling income of the Mission Boards, depreciation of investment values, exchange losses in Western currencies, and other matters relating to these funds. By heroic measures we have balanced the budget for the first half of 1932 and have made strenuous endeavors to do so for 1932-33 without dependence on these abnormal exchange profits.

Although this has been the hard road, it is assuredly the safe one. An institution such as we are building requires increases in its current budget beyond that which local receipts can supply at this time. This is, I believe, undebatable, but these increases should not come in a manner that will tend to retard the local urge, or tempt us to build a budget on fictitious or inflated values. That is the easy way for the present day of gains in exchange and the dangerous way for the future. It is unsound economically and foolhardy if not wicked administratively. There is only a gamble that the exchange rate will remain up, there is equal chance that it will fall for its very debacle is creating forces making for its stabilization. Should we build upon it and it falls, I fear we will fall with it at a time when the Boards are evidently in no position to come to the rescue.

Two facts stand out in connection with this subject:-

(1) Steady increases in the current budget of this University are imperative for some time to come.

(2) Exchange gains are accumulating from the transfer of University funds. We may insist that they are separate entities, but like war debts and reparations they refuse to be estranged. As stated above they may be so related as to invite disaster, but on the other hand they may be so related as to constitute a godsend to all concerned:- Mission Boards, the Board of Governors, and the University. After much study and an attempt to explore all the ramifications of this whole question, I present the following as a method of procedure and hope that the Board may find the principle acceptable in general and applicable for the present situation, viz., that when all commitments made prior to July 1st, 1932, and chargable to the gains in exchange have been met, that the cash balance remaining at that date be constituted a special University endowment, or reserve fund, to be held in trust by the Board of Governors and administered by them, both as to principal and interest, as the needs of the University, may, in their judgment, require.

Against this sounder view with concern for the future, immediate pressing claims urge consideration, such as:- current budget grants, grants for teachers' houses, the unfinished medical-dental building, the clinical center and its equipment, heating plants for buildings now heated in dangerous fashion, electric installation for the remainder of the campus, -- engagement of teachers fully qualified to head our headless departments, saferooms and other devices to safeguard our equipment and prevent a repetition of this year's loss of fully \$1,000. in balances destroyed and stolen. These, and other needs call for these funds which exchange has created.

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August 1, 1938

that additional current budget funds were assumed. That anticipated was anticipated when I made known, as requested by you, the position of the Board of Governors on this matter. There is now no disposition to go back of the Board's previous statement fixing a ceiling at two to one. There is, however, an agreement that the Board will attempt to be generous in view of an anticipated budget here and there. I have stated your attention, failing recognition of exchange rates, exchange values, exchange rates, exchange rates of the Board, representation of investment values, exchange rates, exchange rates, and other matters relating to these funds. By April, measures we have balanced the budget for the first half of 1938 and have not attempted to do so for 1937-38 without dependence on these exchange rates.

Although this has been the hard road, it is assuredly the safe one. In fact, such as we are building, repeated increases in the current budget beyond that which local receipts can supply at this time. This is, I believe, undesirable, but these increases should not come in a manner that will tend to reduce the local wage, or tempt us to build a budget on fictitious or inflated values. That is the only way for the present day of gains in exchange and the dangerous way for the future. It is unwise and unpractical and, perhaps, it is unwise administratively. There is only a remote chance that it will fall for the very reason it remains up, there is equal chance that it will fall when it and it falls, creating forces making for its stabilization. Should we build upon it and it falls, then we will fall with it at a time when the Board are evidently in no position to come to the rescue.

Two facts stand out in connection with this subject:-

(1) Steady increases in the current budget of this University are imperative for some time to come.

(2) Exchange rates are a dominating factor in the transfer of University funds. It may be that they are a dominating factor, but like war, they are not to be feared. They may be to be feared, but they may be to be feared as to constitute a serious disaster, but on the other hand they may be to be feared as to constitute a serious disaster. I present the following as a method of procedure and hope that the Board may find the principle acceptable in general and applicable for the present situation. It is, that when all circumstances make it possible to do so, the Board should be authorized to make a special dividend or contribution, or reserve fund, to be held in trust by the Board of Governors and administered by them, both as to financial and interest, at the needs of the University, may, in their judgment, be required.

Against this general view with concern for the future, immediate financial relief or contribution, such as current budget funds, for the future, however, the anticipated medical-dental building, the clinical center, and its equipment, building plans for buildings now being in various stages, the anticipated for the remainder of the campus, the improvement of teachers' living quarters, and other devices to help our business management, and other devices to help our business management and prevent a repetition of this year's loss of fully \$1,000, in balance between the school. These, and other needs call for those funds which exchange has created.

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August 15, 1932.

Against the foregoing and also against the principle stated there rises the financial straits of the Board of Missions; the spectre of debts, the tragic curtailment of work and withdrawal of workers, together with the attendant burdens on the hearts of the secretaries that a return of gain in exchange, or further reductions in current appropriations for the University, would relieve in some slight measure. We share that burden and grieve because of the deplorable situation that has arisen, but in view of the intimate fashion in which this University is bound up with their whole work in this entire area, we trust that the University gains will not be diverted or appropriations reduced beyond the figure agreed upon at the last meeting of the Board of Governors. We also trust that you will give favorable response to recommendations regarding the exchange accumulated up to July, 1932, which gains are now on fixed deposit in Shanghai banks. (See recommendations)

For the principle and the specific recommendations under it, the following considerations are urged. By the creation of this endowment or special emergency fund, provision will be made for some slight annual increases to our budget at this critical period, without endangering the stability of our work; the Board of Governors will have resources for emergencies that may arise; they may be able to help forward long cherished projects for which funds have not come to hand; a guarantee fund will be provided to enable the Board to maintain its promised quota to the Directors as agreed in the Contractual Agreement, and a reserve against a possible reversal of exchange rates whereby there may be a loss in exchange and an implied obligation to make up the deficit. The investment of it in this fashion will quiet all calls for direct grants from this fund and thus save us from a dangerous procedure, or recurring misunderstandings.

### III. Plant

#### 1. Buildings

This year will see the completion of two buildings and the work resumed on another. The Woman's College building, designed by Mr. Arnold Silcock and erected by Mr. Walter Small, in intimate if not meticulous collaboration with Miss Anne Thexton, will be ready for occupancy this autumn. It is a fine structure corresponding in its general lines with the Library and Friends College buildings, its nearest neighbors. The Church Mission Society is erecting its Middle School Dormitory on the site formerly allocated to the Friends Mission on the Middle School campus. Funds were in hand and the foundations were laid for the Bishop Bashford Memorial Middle School Dormitory of the Methodist Episcopal Mission in 1926. Materials are being assembled and it is planned to restart work this autumn.

We turn from these projects nearing completion to others that are no less urgent.

(a) The uncompleted portion of the Medical-Dental Building. Complete unanimity prevails regarding the need of this building being finished. I trust you will do all possible to accomplish this.

(b) The University Clinical Hospital project. In the gifts of Mr. Notman and Mrs. Benjamin Moore we have made a beginning. If the gift of Mrs. Moore were available for exchange at this time, we would have about Sze. \$70,000. available for construction. The paragraph on the Hospitals Board will manifest the need for the growing conviction that this project should go forward.



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August 15, 1932

Against the foregoing and also against the principle stated that the financial status of the Board of Missions, the source of funds, the financial condition of work and withdrawal of work, together with the statement of the Board of the association that a return of gain in exchange for further reduction in current expenditures for the University, would allow in some slight measure. We share that burden and give thanks to the Board of Missions for its attitude that has arisen, but in view of the financial condition in which the University is placed up with their work in this emergency we trust that the University gains will not be diverted or appropriated toward other ends. We share upon at the last meeting of the Board of Missions. We also hope that you will give favorable response to recommendations regarding the exchange accumulated up to July, 1932, which gains are now on fixed deposit in Shanghai banks. (See recommendations)

For the principle and the specific recommendations under it, the following considerations are made. By the creation of this endowment or similar emergency fund, provided it will be made for some slight financial emergency, it will be a great help to the University in its financial condition. The Board of Missions will have resources for emergencies that are not they may be able to help forward and expedite projects for which funds have not come to hand. A guarantee fund will be provided to enable the Board to maintain its promised gifts to the University as stated in the Contractual Agreement, and a reserve against a possible reversal of exchange rates whereby there may be a loss in exchange and an implied obligation to make up the deficit. The investment of it in this fashion will give all calls for direct gifts from this fund and thus save us from a dangerous procedure, or recurring misadventures.

III. Plant

1. Buildings

This year will see the completion of two buildings and the work resumed on another. The Women's College building, designed by Mr. Arnold Silcock and erected by Mr. Walter Small, in intimate co-operation with the American Mission, will be ready for occupancy this autumn. It is a fine structure corresponding in its general lines with the Library and Friends College buildings, its nearest neighbors. The Church Mission Society is erecting its Middle School Building on the site formerly allocated to the Friends Mission on the Middle School campus. Funds were in hand and the foundations were laid for the Bishop Hamilton Memorial Middle School Building of the Methodist Episcopal Mission in 1928. Details are being assembled and it is planned to restore work this autumn.

We turn from these projects having completed to others that are as important.

(a) The proposed portion of the Middle School Building. Complete activity of this building the need of this building being finished. I trust you will be all possible to accomplish this.

(b) The University Clinical Hospital project. In the gift of Mr. Newman and Mrs. Newman have been made a beginning. If the gift of Mrs. Newman were available for exchange at this time, we would have about \$20,000 available for construction. The principal on the Hospital fund will assist the need for the growing conviction that this project should go forward.

August 15, 1932.

(c) Teachers Houses. I confess to certain misgivings as I present this need. It has been before the Board often. It has had sympathetic consideration, but thus far no visible results are in evidence. Additional teachers join our staff this autumn and more will arrive next year that have been at great pains to prepare. We have no residences for these teachers and there are few, if any, in the neighborhood. Some of the Missions have provided residences for their Chinese teachers on the staff. We commend this policy, but are also convinced that the University should erect residences for rental to our staff members. Recommendations will follow asking that funds be made available and that you authorize the Property Committee to erect residences as funds may permit, on the sections of the layout reserved for this purpose.

## 2. Electric Plant

We are gratified that we can list the installation of an electric plant in connection with the Medical-Dental Building. This plant is intended primarily to supply light and power for this building, but light is also furnished to the Baptist and Canadian Missions residences and the Educational and Administration buildings. It is expected that the other half of the campus will be supplied by a new city installation about to be erected to the East of the University.

## 3. Ambulance

The ambulance given by Wesleyan University and transported here by gifts from the Montclair Methodist Episcopal Church and other donors is a unique and valuable addition to our equipment. The story of how this came to be here and how the Chinese authorities passed the car free of duties, thus saving us fully one half of the amount paid for the car, has been told. This ambulance has started a new chapter of hospital service which promises to be replete with blessings to folks hitherto denied hospital service. It has also contributed a brick garage adjacent to the Medical-Dental Building.

## 4. Heating Plant

A central heating plant was called for in the architect's Library plans. We have tried to use it without heat. It was deserted in the colder winter months. This was remedied by stoves in the stacks and in the general and departmental rooms. The pipes were led up through the roof or stuck out of windows with consequent fire hazard bordering the criminal neglect. This condition of affairs was brought to the attention of the Board at its last meeting when our plans to remedy this situation were stated. As then stated, the plant was to be ordered as I was en route to Chengtu. It has been shipped for some time. Unfortunately the military at Ichang suspicioned that it might be amunitions or war materials and detained it for inspection. This probably implies another winter with make-shift heating devices. The British Consul in that port has been interested in getting the consignment released, but no authoritative report has been received that it is on its way.

## IV. Hospitals Board and Central Clinical Hospital

While not an integral part of the University nor directly under the Board of Governors at this time, the whole work of the Hospitals Board and especially its future program is so related to the interests of the Board of Governors that a statement of its work and program is called for in this report.

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January 10, 1952

(c) Financial Statement. I would like to mention that the financial statement for the year 1951 has been submitted to the Board of Trustees. It has been reviewed and approved by the Board. The statement shows that the university has a surplus of funds for the year. This is due to the fact that the university has been able to maintain its budget and has not incurred any major expenses. The Board of Trustees has decided to allocate these funds to the improvement of the university's facilities and to the payment of the salaries of the faculty and staff. This decision is in line with the policy of the Board to maintain the university's financial stability and to ensure that it is able to carry out its educational mission.

### 2. Scientific Plant

We are gratified that we can list the installation of an electric plant in connection with the Medical-Biology Building. This plant is intended primarily to supply light and power for this building, but it is also intended to supply power for the other buildings on the campus. The plant is a small one, but it is a very important one. It will enable the university to carry out its research and teaching activities more efficiently and more effectively. The plant is being installed by the East China Normal University and the East China Medical College. It is expected that it will be completed by the end of the year.

### 3. Amplification

The amplification given by the East China Normal University and the East China Medical College is a very important one. It is a very valuable addition to our equipment. The story of how this came to be done is a very interesting one. It was the result of the efforts of the faculty and staff of the university and the college. They have been working hard to improve the university's facilities and to ensure that it is able to carry out its educational mission. The amplification is a very important one. It will enable the university to carry out its research and teaching activities more efficiently and more effectively. It is being installed by the East China Normal University and the East China Medical College. It is expected that it will be completed by the end of the year.

### 4. Positive Plant

A central heating plant was built for the university's library. It was built to heat the library and to provide hot water for the other buildings on the campus. The plant is a very important one. It will enable the university to carry out its research and teaching activities more efficiently and more effectively. It is being installed by the East China Normal University and the East China Medical College. It is expected that it will be completed by the end of the year.

### IV. Scientific Research and Clinical Hospital

While not an intended part of the university's program, the East China Normal University and the East China Medical College have been able to carry out a great deal of scientific research and clinical work. This work has been carried out by the faculty and staff of the university and the college. It has been very valuable and has helped to advance the knowledge of the natural sciences and the medical sciences. The university and the college are very proud of this work and are committed to continuing it in the future.

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August 15, 1932.

I cannot do better than quote excerpts from their recent report, copy of which accompanies this report. "---- the organization of the Board has given a greater degree of cooperation, unity of direction----, a more satisfactory appointment of our staff members to their respective specialties, thus improving clinical instruction and contributing to a larger hospital service. The supreme service, however, is in building up a central controlling body to hasten the establishment of a centralized clinical hospital and to facilitate the transfer of our clinical work from the seven scattered places --- to the new center." "We have -- 270 beds, 16 dental chairs, and a staff of doctors, nurses, interns and assistants of over a hundred. They have given treatment to 29,199 out-patients with a total of over 89,000 treatments, given medical and surgical treatment to 3,761 in-patients with an average of over 15 days each or a total of 58,368 days hospital service. This has been done at an expenditure of Sze.\$142,425, exclusive of missionary salaries; Sze. \$133,592 have been received for hospital and dispensary fees, and Silver \$8,967 have come from Mission Boards' grants and gifts."

The Medical-Dental College, its graduates, and the hospitals are fast making this city and vicinity hospital minded. Western medicine and hospitals have a secure place and the professions of medicine and dentistry are claiming an ever larger quota of college men and women. Ours is the only institution granting degrees in these subjects and the indications are that this form of service will be wholly given over to us for some time to come if we can keep well to the forefront. This calls for the developments set forth in the central clinical hospital idea. Our present hospitals are inadequate, and will soon be out-moded. To continue to enlarge and improve them will make removal more difficult. To go on with our present plants is to invite criticism and the erection of a modern institution with which we cannot then successfully compete. This is our day and we should not allow it to pass. No action, however, is asked at this time, except to request that the gift of Mrs. Benjamin Moore be sent to Shanghai for investment in order to take advantage of the phenomenal rate of exchange now prevailing. We shall hope to have plans formulated for your consideration at your next meeting. These plans will include considerations regarding the engagement of a University architect.

#### V. General

##### 1. Students

The enrollment for the year 1931-32 was 242. One hundred and twelve of these were in Arts and Science, 84 men and 28 women. One hundred and thirty were in Medicine and Dentistry, 100 men and 30 women. Of these 70 were premedical-dental and 60 medical-dental proper. One hundred and fifty five of the total students are Christians, 28 of whom came from Christian homes. Ninety eight entered from our Union Middle School, 98 from other Christian schools and 46 from government and private schools. This June the Union Middle School graduated 77 senior division students, 52 were listed to enter the University this September. Indications are that the enrollment for 1932-33 will pass the 300 mark for the first time.

Student activities have not been limited to the curriculum. The Manchurian affair started them drilling and raising funds in aid of the flood and war sufferers. The war at Shanghai united them with other students in parades and other demonstrations to urge the local military to send armies to Shanghai. Social affairs and athletics have marked the Spring term. The University athletic meet

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August 18, 1958

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Report of the President  
West China Union University

I cannot do better than quote excerpts from their recent report, part of which accompanied this report. "The organization of the Board has given a greater degree of cooperation, unity of direction, a more satisfactory arrangement of our staff members to their respective responsibilities, thus improving clinical instruction and contributing to a larger hospital service. The expansion of service, however, is in building up a central hospital. Since the transfer of establishment of a centralized clinical hospital and to facilitate the transfer of our clinical work from the seven scattered places -- to the new center, we have -- 270 beds, 10 dental clinics, and a staff of doctors, nurses, dentists and assistants of over a hundred. They have given treatment to 89,199 out-patients with a total of over 84,000 treatments, given medical and surgical treatment to 2,151 in-patients with an average of over 15 days each or a total of 32,000 days hospital service. This has been done at an expenditure of \$24,512.42, exclusive of miscellaneous salaries; \$24,512.42 have been received for hospital and miscellaneous fees, and \$11,000 have come from Mission Board, Grants and Gifts."

The Medical Dental College, the Graduate, and the Hospitals are first making this very and vitally hospital minded. Western Medicine and Hospitals have a certain place and the professions of medicine and dentistry are claimed as ever larger parts of culture men and women. One is the only institution existing before in these subjects and the institutions are that this form of service will be really given over to us for some time to come if we can keep well to the forefront. This calls for the development and forth in the central clinical hospital idea. Our present hospitals are inadequate, and will soon be out-moded. To continue to enlarge and improve them will make removal more difficult. To do so on our present plan is to invite criticism and the execution of a modern institution which we cannot then successfully complete. This is our way and we should not allow it to pass. No action, however, is asked at this time, except to request that the gift of Mrs. Benjamin Moore be sent to the hospital for investment in order to take advantage of the phenomenal rate of exchange now prevailing. We shall hope to have plans formulated for your consideration at our next meeting. These plans will include considerations regarding the engagement of a University architect.

V. General

1. Students

The enrollment for the year 1957-58 was 842. One hundred and twelve of these were in Arts and Science, 54 men and 58 women. One hundred and thirty were in Medicine and Dentistry, 100 men and 30 women. Of these 70 were pre-medical-biology and 60 medical-dental program. One hundred and fifty five of the total students are Christians, 38 of whom came from Christian homes. Ninety eight entered from other Middle Schools, 35 from other Christian schools and 63 from government and private schools. This time the Union Middle School graduated 21 senior Division students, 22 were listed in the University this September. Indications are that the enrollment for 1958-59 will be the 300 mark for the first time.

Student activities have not been limited to the curriculum. The International Affairs Society and various clubs in the field of the flood and war relief. The war at Shanghai worried them when other students in grades and other organizations to urge the local military to send supplies to Shanghai. Social Affairs and Activities have marked the Spring term. The University students meet

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August 15, 1932.

brought them recognition from city and provincial officials in the form of many prizes, but the meet conducted by the educational authorities for all students in this area brought greater glory to them. They won first place, capturing 43% of the total points scored.

## 2. Graduates and Graduating Exercises.

The Graduates of the class of 1932 numbered 41. Eleven in Arts; 3 majoring in Chinese language and literature, 2 in English language and literature, 5 in history, sociology and economics, 1 in education. There were 21 in Science as follows:- biology 1, chemistry 2, mathematics 2, premedical-dental and general sciences 16. Six graduated in medicine receiving the M.D. degree, and 3 in dentistry with the D.D.S. degree.

This year's exercises were noteworthy because it was by far the largest class graduated, it included the first woman graduate in medicine, and the first foreign graduate, a Russian, graduated in dentistry who has now returned to the Union Medical College, Peking. The Baccalaureate sermon was preached by Dr. James L. Maxwell of the Lister Institute, Shanghai, and the Commencement address was delivered by Professor Raymond F. Piper of Syracuse University. He also took some moving pictures of the academic procession. These, I trust you may see, if you cannot participate in one of these occasions.

## 3. Faculty

Marked changes have taken place in the faculty in the past few years. Biology and chemistry that formerly had two highly qualified foreign professors in each department have had none since the death of Dr. Stubbs except Miss Payne the emergency teacher who came to us from North China for two years. During this same period there have been no missionary teachers in the departments of economics, sociology and philosophy. While this loss in our former staff has been taking place, much to the regret of our students and Chinese members of the staff, a very rapid addition of new staff members has come to pass. These have been very largely our own graduates who have joined the staff upon graduation or after one or two years postgraduate study. Our ratio of teachers to students is high, notwithstanding the fact that some of our departments are poorly staffed, sociology in particular, for which department we have cabled for the return of Miss Dr. Alice Brethorst who has rendered such outstanding service in that department. It is such experienced workers that our University needs, both from the points of contact with the students and collaboration with the recently engaged Chinese members of the departments. (A list of the latter showing distribution, salaries, and other items of interest accompanies this report. Most of these have been added since 1929. The total cost for 1931 was Sze.\$41,871 of which amount Sze. \$11,739. was chargeable to the Harvard-Yenching Fund.)

## 4. The Union and Goucher Middle Schools

Both of these schools are now on the University campus. The Goucher School is, for the present, being conducted in the Cadbury Education Building as a teacher training center. Its work is of the junior division grade as heretofore, but its numbers are necessarily limited. We are in need of a first class Junior Middle School in this vicinity that can accommodate the large numbers seeking to enter. The Union Middle School has had one of the best years in its history with an enrollment, exceeding the capacity of its plant, of over 350. Beginning with September they will limit their work to the senior division,



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August 13, 1933

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...their recognition from city and provincial officials in the form of many  
...the most conducted by the educational authorities for all students in  
...this year brought greater glory to them. They won first place, securing 92% of  
...the total points scored.

2. Graduates and Graduate Students

The graduates of the class of 1933 numbered 41. Among them 11 were in the  
majoring in Chinese language and literature, 2 in English language and literature,  
2 in history, sociology and economics, 1 in education. There were 11 in Chinese as  
follows: history 1, chemistry 2, mathematics 2, premedical dental and general  
science 16. Six graduated in medicine receiving the M.D. degree, and 2 in dentistry  
with the D.D.S. degree.

This year's graduates were not necessarily because it was by far the  
largest class graduated. It included the first women graduates in medicine, and  
the first foreign graduate, a Russian, graduated in dentistry who has now returned  
to the Union Medical College, Peking. The Bachelor's degree women were graduated by  
Dr. James L. Maxwell of the Union Medical College, Shanghai, and this Commencement  
address was delivered by Professor Raymond P. Piper of Spaulding University. He  
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may see, if you cannot participate in one of these occasions.

3. Faculty

Marked changes have taken place in the faculty in the past few  
years. Biology and chemistry that formerly had the highly qualified foreign  
professors in each department have had none since the death of Dr. Stamps except  
Miss Payne the emergency teacher who came to us from North China for two years.  
During this same period there have been no missionary teachers in the departments  
of economics, sociology and philosophy. This loss in our former staff has  
been a serious blow, much to the regret of our students and Chinese members of the  
staff. A very rapid addition of new staff members has come to pass. Those have  
been very largely our own graduates who have joined the staff upon graduation or  
after one or two years postgraduate study. Our ratio of teachers to students is  
high, notwithstanding the fact that some of our departments are poorly staffed.  
Biology in particular, for which department we have asked for the return of  
Miss Dr. Alice Broderick who has rendered such outstanding service in that  
department. It is such experienced workers that our University needs, both from  
the points of contact with the students and collaboration with the faculty.  
English Chinese members of the department. A list of the latter showing  
distinction, relation, and other items of interest accompanies this report. Most  
of them have been added since 1929. The total cost for 1933 was \$24,871 of  
which amount \$24,153 was chargeable to the Harvard-Yenching Fund.

4. The Union and Governor Middle Schools

Both of these schools are now on the University campus. The  
Governor School is, for the present, being conducted in the C. Henry Robinson  
Building as a teacher training center. Its work is of the Junior Division grade  
as heretofore, but the numbers are necessarily limited. We are in need of a first  
class Junior Middle School in this vicinity that can accommodate the large  
numbers seeking to enter. The Union Middle School has for one of the past years  
in the history with an enrollment, exceeding the capacity of its plant, of over  
300. Beginning with September they will limit their work to the Junior Division.

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August 15, 1932.

having graduated their last class in the junior division in June.

VI. Registration

The Central Government registered the Board of Directors last year and the expectations were that they would follow that act by registering the University. After many inquiries they have finally appointed four inspectors to report on our application. These include, the Provincial Commissioner of Education, two professors in the Szechwan University and a special appointee from Nanking. They are all in the city at this time. The Commissioner is inviting the visitor to a dinner today to meet the other appointees, the acting president and myself. This manifests the friendly attitude of the Commissioner, the two professors being intimate friends and partners in our weekly tennis meets. We have every reason to believe that registration will be recommended and granted in the very near future. We are not finding compliance with modifications of regulations easy, but we are trying to make the adjustments as needed and are doing so with the expectation that registration will bring advantages that outweigh the difficulties. We are glad that Dr. Dsang has this opportunity of being with you, and also that the acting president has been awarded a fellowship for study in England. He plans to leave as soon as propriety to the investigators permits. This will leave a vacancy which the Directors will be called upon to fill.

In conclusion, permit us to express our high appreciation of the service which the Board has rendered this University in its short and hopeful existence, and to likewise express the confidence we hold here that you will continue to stand with the Directors in the same brotherly fashion that has marked your relations with the Senate, welcoming any sacrifice that will contribute to the consummation of your lofty purpose in the establishment of this institution, - "the hastening of the Kingdom of God in West China through Higher Education."

Respectfully submitted,

Joseph Beech

Recommendations I, II,(a),(b), III,(a),(b), attached.

0388



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August 10, 1952

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Report of the President  
West China Union University

Having graduated their last class in the Junior Division in June.

VI. Registration

The Central Government registered the names of Directors last year and the expectations were that they would follow them and in registration the University. After many inquiries they have finally registered four professors to assist in our registration. These include the Provincial Commissioner of Education, two professors in the Szechwan University and a special representative from Hankow. They are all in the city at this time. The Commissioner is planning to visit to a dinner today to meet the other representatives, the acting president and myself. This represents the friendly attitude of the Government, the two professors being intimate friends and partners in our working terms. We have every reason to believe that registration will be recommended and granted in the very near future. We are not finding complications with registration of registrations easy, but we are trying to make the adjustments as needed and are doing so with the expectation that registration will bring advantages that outweigh the difficulties. We are glad that Dr. Peng has this opportunity of being with you and also that the acting president has been awarded a fellowship for study in England. He plans to leave as soon as possible to the University's position. This will leave a vacancy which the Directors will be called upon to fill.

In conclusion, permit me to express our high appreciation of the service which the Board has rendered to the University in its short and helpful existence, and to likewise express the confidence we hold that you will continue to stand with the Directors in the same brotherly fashion that has marked your relations with the Senate, welcoming any service that will contribute to the continuation of your lofty purpose in the establishment of this institution, - "the bastion of the Kingdom of God in West China through Chinese Education."

Respectfully submitted,

Joseph Peng

Recommendations I, II, (a), (b), III, (a), (b), attached.

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Recommendations

I. The Gift of Mrs. Benjamin Moore

That the gift of Mrs. Benjamin Moore for the erection of one of the units of the Central Clinical Hospital be transmitted to Mr. W. A. Main, Associated Mission Treasurer, Shanghai, the same to be exchanged into silver currency and the proceeds placed on fixed deposit, in the name of the Board of Governors of the West China Union University, in one or more of the standard banks or trust companies of that city for a term of one year; that at the end of that period the accrued interest be added to the principal and the entire sum reinvested for another year unless the Board shall order otherwise.

II. Exchange Gains

(a) That when the commitments made prior to July 1, 1932, and chargeable against the gains in exchange have been met, that the cash balance remaining be constituted a special University endowment, or reserve fund; the same to be placed on fixed deposit in Shanghai standard banks or trust companies in the name of the Board of Governors, to be held in trust and administered by them, both as regards interest and principal, as the needs of the University may, in their judgment, require.

(b) That, in addition to the regular grants of the Board of Governors to the general current budget as listed in the 1932-33 budget, a special grant, not exceeding Silver \$2,000, be made to the University to meet the obligations assumed by the Directors for this year's budget, provided, that it can be paid from interest accrued on exchange accounts now on fixed deposit.

III. Gift or Grant for Teachers' Residences

(a) That the amount now in the Board of Governors Treasury for the erection of teachers' residences be forwarded to Mr. W. A. Main, Associated Mission Treasurer, same to be exchanged and held subject to advices from the Board of Governors.

(b) That authorization be given to the University Property Committee to proceed with the erection of teachers' houses on the sections of the Architect's layout reserved for this purpose, it being expressly provided that they shall not expend more than the Board of Governors' grant, unless it can be otherwise provided.

----- Joseph Beech

Note in connection with the foregoing recommendations.

Exchange rate for gold and silver as fixed by the Board of Governors is two silver dollars for one gold dollar at Shanghai. Gain in exchange is the amount received in excess of the above fixed rate at Shanghai, and any net gains in exchange between Shanghai and Chengtu, after losses in such exchange are written off.



B2

Recommendations

I. The Gift of Mrs. Benjamin Moore

That the gift of Mrs. Benjamin Moore for the erection of one of the wings of the Central Clinical Hospital be transmitted to Mr. W. A. Main, Associated Mission Treasurer, Shanghai, the same to be exchanged into silver currency and the proceeds placed on fixed deposit, in the name of the Board of Governors of the West China Union University, in one or more of the standard banks or trust companies of that city for a term of one year; that at the end of that period the accrued interest be added to the principal and the entire sum reinvested for another year unless the Board shall order otherwise.

II. Exchange Gains

(a) That when the computations made prior to July 1, 1938, and chargeable against the gains in exchange have been made, and the cash balance remaining be constituted a special University endowment, or reserve fund; the same to be placed on fixed deposit in Shanghai standard banks or trust companies in the name of the Board of Governors, to be held in trust and administered by them, both as regards interest and principal, on the needs of the University, in their judgment, require.

(b) That, in addition to the regular grants of the Board of Governors to the general current budget as listed in the 1937-38 budget, a special grant, not exceeding silver \$2,000, be made to the University to meet the obligations assumed by the Directors for this year's budget, provided, that it can be paid from interest accrued on exchange accounts now on fixed deposit.

III. Gift of Grant for Teachers' Residences

(a) That the amount now in the Board of Governors Treasury for the erection of teachers' residences be forwarded to Mr. W. A. Main, Associated Mission Treasurer, same to be exchanged and held subject to advice from the Board of Governors.

(b) That authorization be given to the University Property Committee to proceed with the erection of teachers' houses on the location of the Architect's layout reserved for this purpose, it being expressly provided that they shall not expend more than the Board of Governors grant, unless it can be otherwise provided.

Note in connection with the foregoing recommendations

Exchange rate for gold and silver as fixed by the Board of Governors in two silver dollars for one gold dollar at Shanghai. Gain in exchange is the amount received in excess of the above fixed rate at Shanghai, and may not gain in exchange between Shanghai and Chungking, after losses in such exchange are written off.

WEST CHINA UNION UNIVERSITY  
ANNUAL MEETING OF THE BOARD OF GOVERNORS  
TORONTO, OCTOBER 25 - 26, 1932

The Annual Meeting of the Board of Governors of the West China Union University was held in the Council Chamber of Emmanuel College, Toronto, Canada, on Tuesday and Wednesday, October 25 and 26, 1932, beginning at 2:30 P. M. October 25th.

The following were present at one or more sessions:-

Sir Joseph Flavelle, Bart., LL. B.  
Rev. James Endicott, D. D.  
Rev. Prof. Frank Anderson, M. A., D. D.  
Rev. J. H. Franklin, D. D.  
Mrs. James Hales  
Rev. F. D. Gamewell, D. D. (representing Rev. J. R. Edwards, D. D.)  
Chancellor E. W. Wallace, D. D.  
Hon. N. W. Rowell, K. C.

The following were also present and, on motion, were made corresponding members:-

President Lincoln Dsang, D. D.  
Mr. W. B. Albertson, B. D., Bursar  
Mr. B. A. Garside, M. A., Asst. Secy., and Asst. Treas.  
Prof. R. G. Agnew, D. D. S., L. D. S.  
Prof. A. E. Best, M. D.

Dr. Endicott occupied the Chair, and the meeting was opened with prayer by Chancellor E. W. Wallace.

Apologies for absence were presented by Mrs. Frank E. Baker, President James McConaughy, Dr. A. W. Hunt, Dr. H. T. Hodgkin, Sir Michael Sadler, Mr. H. G. Wood, Dr. G. B. Huntington, Dr. J. R. Edwards, Mr. H. A. Chaffee, Dr. Frank Mason North, Prof. H. B. Robins.

G1033 RESIGNATION OF HON. VINCENT MASSEY

A letter was read from Hon. Vincent Massey indicating his desire to resign as a coopted member of the Board owing to his inability to attend the meetings.

RESOLVED that the resignation of Hon. Vincent Massey be accepted with the greatest regret.

G1034 HOURS OF SESSIONS

RESOLVED that the hours of sessions should be as follows:-

October 25th	- 2:30 - 5:00 P. M.
" 26th	- 9:30 - 12:30 P. M.
" "	- 2:00 - 5:00 P. M.



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G1035 AGENDA

RESOLVED that the Agenda as submitted by the Executive Committee be adopted by the Board.

G1036 THE LATE DR. THOMPSON

RESOLVED that a Committee consisting of Chancellor Wallace, Dr. Agnew, and Dr. Best be appointed to draft a resolution of sympathy to be sent to the widow of the late Dr. J. E. Thompson, whose lamented death had recently taken place.

G1036 MINUTES OF LAST ANNUAL MEETING

The Minutes of the last Annual Meeting of the Board of Governors held on September 29th and 30th, 1931, having been circulated and amended, were taken as read and confirmed.

G1038 CONFIRMATION OF MINUTES OF EXECUTIVE COMMITTEE

The Minutes of the meetings of the Executive Committee held on January 20th, May 31st, and October 25th, 1932 were confirmed.

(The resolutions bearing on finance, contained in the Minutes of October 25th were dealt with when the Financial Statement came under consideration.)

G1039 NOMINATING COMMITTEE

RESOLVED that the recommendation of the Executive Committee be accepted and that the following be a Nominating Committee for the officers and members of the Board:—

Dr. F. D. Gamewell  
Dr. J. H. Franklin  
Dr. James Endicott

G1040 MATTERS ARISING FROM THE EXECUTIVE COMMITTEE MINUTES REQUIRING ACTION BY THE FULL BOARD OF GOVERNORS:—

(a) E994. Organization of the Associated Boards for Christian Colleges in China.

The formation of the "Associated Boards for Christian Colleges in China" came before the Board with the approval of the Executive Committee. It was introduced by an explanatory statement by Mr. B. A. Garside. It was felt that before the Board could come to an intelligent decision in the matter, it would be wise to examine carefully the draft of the Constitution and By-Laws of the proposed "Associated Boards", as circulated to the members of the Board. The Constitution was, therefore, read and discussed clause by clause, and approved. In Section 6 of Article III of the proposed By-Laws "Duties of the Executive Committee"; it was deemed advisable to omit the first two sentences, and commence:—"It shall discharge such specific duties ---."



1042

RESOLVED that the Agenda as submitted by the Executive Committee be adopted by the Board.

MINUTES OF THE LATE DR. THOMPSON

RESOLVED that a Committee consisting of Chancellor Robinson, Dr. Brown and Dr. West be appointed to draft a resolution of sympathy to be sent to the widow of the late Dr. J. B. Thompson, whose untimely death had recently taken place.

MINUTES OF LAST ANNUAL MEETING

The Minutes of the last Annual Meeting of the Board of Governors held on September 20th and 21st, 1931, were read and approved and amended, where necessary, and then adopted.

CONTINUATION OF MINUTES OF EXECUTIVE COMMITTEE

The Minutes of the meeting of the Executive Committee held on January 20th, May 21st, and September 20th, 1931, were confirmed. (The resolutions bearing on Finance, contained in the Minutes of October 28th were also adopted and the following statement was made in consideration.)

NOMINATING COMMITTEE

RESOLVED that the recommendation of the Executive Committee be accepted and that the following be the Nominating Committee for the officers and members of the Board:

- Dr. E. B. Gamewell
- Dr. J. B. Robinson
- Dr. J. B. Thompson

MATTERS ARISING FROM THE EXECUTIVE COMMITTEE MINUTES REQUIRING ACTION BY THE FULL BOARD OF GOVERNORS

(a) 1932. Organization of the Associated Boards for Christian Colleges in China.

The formation of the "Associated Boards for Christian Colleges in China" came before the Board with one exception. The Executive Committee was introduced by an explanatory statement of Dr. E. B. Gamewell. It was felt that before the Board would come to an intelligent decision on the matter, it would be well to examine carefully the chart of the Constitution and By-Laws of the proposed "Associated Boards", as circulated to the members of the Board. The Committee on the subject, composed of Messrs. Gamewell, Robinson, and Thompson, was appointed. It was deemed advisable to omit the first two sections of the proposed By-Laws, which dealt with the subject of "Objects of the Association" and "Purposes of the Association".

October 25-26, 1932.

The hour of adjournment having arrived, further consideration of the By-Laws was held over till the next day.

G1041 RETURN OF DR. R. A. AGNEW

Before adjournment the Chairman asked the indulgence of the Board to secure an expression of opinion as to the time of the return of Dr. R. A. Agnew. While the staff on the field was undoubtedly working under strong pressure owing to the lamented death of Dr. J. E. Thompson, the important work that Dr. Agnew had initiated in enlisting the practical support of the dental profession in Toronto, would require an extra month to complete, it was therefore, highly desirable that he should defer his return for a month.

President Dsang concurring, it was

RESOLVED that the Board is of the opinion that, under the special circumstances, Dr. Agnew might well defer his return for a month, and that the Board of the United Church of Canada be advised accordingly.

The Board adjourned at 5:25 P. M.

The members of the Board of Governors and a number of prominent ministers and laymen of Toronto were entertained to a dinner in the parlors of Sherbourne Street United Church at 6 P. M. by the United Church of Canada.

At the close of the dinner striking addresses were delivered by President Lincoln Dsang and Dr. Lu Tse-ren, and by Dr. Kepler of the Church of Christ in China.

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Wednesday, October 26th

The Board resumed its sessions at 9:40 A. M.

G1042 RESIGNATION OF HON. VINCENT MASSEY

Some members of the Board who were not present at the opening meeting the previous day expressed their great regret at finding that the Board is to be deprived in the future of the valuable services which the Hon. Vincent Massey might render as a coopted member of the Board, and it was moved, seconded and carried that the matter of accepting his resignation be reconsidered. It was then

RESOLVED that the Secretary write to the Hon. Vincent Massey an expression of their great regret that he should contemplate severing his connection with the Board, inasmuch as questions might arise in which his counsel would be of the greatest value, and asking him to continue to



B#2

Annual Meeting - West Hill Community Center  
The date of the annual meeting is set for the month of May at the West Hill Community Center.

Subject: The subject of the meeting is the annual report of the community center.

The meeting will be held on the first of May at the West Hill Community Center. The subject of the meeting is the annual report of the community center. The meeting will be held on the first of May at the West Hill Community Center. The subject of the meeting is the annual report of the community center.

Time: The meeting will be held on the first of May at the West Hill Community Center.

Location: The meeting will be held on the first of May at the West Hill Community Center.

Time: The meeting will be held on the first of May at the West Hill Community Center.

Subject: The subject of the meeting is the annual report of the community center. The meeting will be held on the first of May at the West Hill Community Center. The subject of the meeting is the annual report of the community center.

Time: The meeting will be held on the first of May at the West Hill Community Center. The subject of the meeting is the annual report of the community center. The meeting will be held on the first of May at the West Hill Community Center. The subject of the meeting is the annual report of the community center.

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serve. Sir Joseph Flavelle and Hon. N. W. Rowell expressed themselves as ready to press the matter upon Mr. Massey personally.

G1043 MATTERS ARISING FROM EXECUTIVE COMMITTEE MINUTES (continued)

(a) Proposed "Associated Boards for Christian Colleges in China."

The consideration of this matter was resumed, and the remaining By-Laws were considered clause by clause. Finally it was

RESOLVED that the Board of Governors approve the draft of the Constitution and By-Laws of the proposed "Associated Boards for Christian Colleges in China."

It was then further

RESOLVED that the Board of Governors approve the formation of "The Associated Boards for Christian Colleges in China", as outlined by the Committee for Christian Colleges in China, and desires to be admitted as a Charter member. Further it was

RESOLVED that the following be the representatives of the Board of Governors upon the Executive Committee of the Associated Boards:-

Rev. James Endicott, D. D.  
Chancellor E. W. Wallace, D. D.

with alternates:-

Rev. Prof. Frank Anderson, M. A., D. D.  
Rev. J. H. Franklin, D. D.

(b) Organization of Woman's Unit.

Mrs. Hales reported that the Constitution as approved by the Executive Committee had been returned from the field with some minor amendments, which were read to the Board.

RESOLVED that the Board of Governors approve the Constitution of the Woman's Unit as thus amended and that a copy be attached as an appendix to the Minutes of this meeting of the Board of Governors.

(c) Report of Women's Work from Miss Anne Thexton, Dean of Women.

RESOLVED that this Report be received with the deepest thankfulness, and that a copy be sent to every member of the Board of Governors.

(d) Appointment of Treasurer.

RESOLVED that the appointment by the Executive Committee of Rev. J. R. Edwards, D. D. as Treasurer be approved.

(e) Special Gift for Microscopes. (General Faculty Minute #49: "Resolved to request the Board of Governors to endeavour to secure a special gift of \$2,000 for needed microscopes.")

RESOLVED that the Board of Governors accepts the assurance of the members of the staff that the microscopes are urgently needed, and strongly



1. The Committee of Public Safety was organized on 10 April 1793, and was composed of 12 members, 6 from the Convention and 6 from the Paris Commune. It was charged with the task of maintaining the security of the Republic and of suppressing all counter-revolutionary activity. It was the first of a series of revolutionary committees that were established during the French Revolution.

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1. Prof. Dr. H. J. Cantow, Jr., University of Illinois, Urbana, Illinois, U.S.A.  
2. Prof. Dr. H. J. Cantow, Jr., University of Illinois, Urbana, Illinois, U.S.A.  
3. Prof. Dr. H. J. Cantow, Jr., University of Illinois, Urbana, Illinois, U.S.A.  
4. Prof. Dr. H. J. Cantow, Jr., University of Illinois, Urbana, Illinois, U.S.A.  
5. Prof. Dr. H. J. Cantow, Jr., University of Illinois, Urbana, Illinois, U.S.A.  
6. Prof. Dr. H. J. Cantow, Jr., University of Illinois, Urbana, Illinois, U.S.A.  
7. Prof. Dr. H. J. Cantow, Jr., University of Illinois, Urbana, Illinois, U.S.A.  
8. Prof. Dr. H. J. Cantow, Jr., University of Illinois, Urbana, Illinois, U.S.A.  
9. Prof. Dr. H. J. Cantow, Jr., University of Illinois, Urbana, Illinois, U.S.A.  
10. Prof. Dr. H. J. Cantow, Jr., University of Illinois, Urbana, Illinois, U.S.A.

[illegible]

October 25-26, 1932.

endorses any personal appeal that the President may be able to make in order to secure the money to purchase them.

(f) Committee on Policy.

Sir Joseph Flavelle, Chairman of this Committee, explained that he had been under the pressure of the unexpected responsibility of the Royal Commission on Transportation; that upon that had supervened the illness and death of Lady Flavelle; that he had made two efforts to call the Committee together, but without success. Further, that he had conferred with Dr. Endicott with a view to his filling his place as Chairman of the Committee, but that Dr. Endicott had felt that it would be by no means desirable for him to do so. He therefore, apologized to the Board for the fact that he had no report to present.

There was a strong feeling in the Board that the Committee could do most valuable work, more particularly in view of the issue of the Report of the Commission of Appraisal of the Laymen's Foreign Missions Inquiry in the United States; further, that there was no need to hurry them in their work. It was, therefore

RESOLVED that the Committee should be continued as at present constituted.

The Board adjourned at 12:30 P. M. and was entertained to luncheon by Chancellor Wallace at the high table in the Dining Room of Burwash Hall.

The Board resumed its sessions at 2:00 P. M.

G1044 PLANS OF PRESIDENT DSANG

At this point Sir Joseph Flavelle expressed himself as deeply concerned at the decision whereby President Dsang is likely to remain in the United States till June, when it would appear that his presence is urgently needed on the field, and it was

RESOLVED that the item in the Minutes of the Executive Committee of October 25th (E1024) which had been approved by the Board of Governors (G1038) be reconsidered.

The matter was fully discussed, and Sir Joseph Flavelle and Dr. Franklin were asked to prepare a cable message embodying the sense of the meeting on the point. The draft is as follows:-

"Board of Governors in conference with Dsang believe field should cable him definitely in the light of existing conditions whether it is considered imperative that he return immediately regardless of ability of Fong to continue as Acting President until June next. Stop. If, however, field believes continuance of Fong as Acting President till June would meet situation Board of Governors upon recommendation of field will make possible his year abroad even though Friends Fellowship withdrawn."



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1. The first of these is the fact that the Government has been unable to obtain the necessary information from the various sources which it has approached in order to determine the extent of the problem. This is due to the fact that the various sources are not willing to provide the necessary information, and the Government has been unable to obtain the necessary information from the various sources which it has approached in order to determine the extent of the problem.

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The project of building a new bridge over the river at the site of the old bridge was approved by the Board of Directors of the City of New York in 1906. The project was carried out by the New York State Thruway Authority.

The project was completed in 1912 and the new bridge opened to traffic. The bridge was built by the New York State Thruway Authority.

The project was completed in 1912 and the new bridge opened to traffic. The bridge was built by the New York State Thruway Authority.

RESOLVED that the above draft be approved.

G1045 REPORT OF THE PRESIDENT.

This report, having been already circulated to members of the Board was taken as read. There were no matters in the body of the report calling for action, but certain recommendations at the end were slightly amended, and adopted in the following form:-

1. The Gift of Mrs. Benjamin Moore.

That the gift of Mrs. Benjamin Moore for the erection of one of the units of the Central Clinical Hospital be transmitted to Mr. W. A. Main, Associated Mission Treasurer, Shanghai, the same to be exchanged into silver currency and the proceeds placed on fixed deposit, in the name of the Board of Governors of the West China Union University, in either the Hongkong and Shanghai Banking Corporation or the National City Bank of that city for a term of one year; that at the end of that period the accrued interest be added to the principal and the entire sum reinvested for another year unless the Board shall order otherwise.

2. Gift or Grant for Teachers' Residences.

(a) That the amount now in the Board of Governors Treasury for the erection of teachers' residences be forwarded to Mr. W. A. Main, Associated Mission Treasurer, same to be exchanged and held in either the Hongkong and Shanghai Banking Corporation or the National City Bank subject to requisition by Dr. Beech for the erection of teachers' houses.

(b) That authorization be given to the University Property Committee to proceed with the erection of teachers' houses on the sections of the Architect's layout reserved for this purpose, it being expressly provided that they shall not expend more than the Board of Governors' grant, unless it can be otherwise provided.

It should be noted in connection with the foregoing recommendations, that the exchange rate for gold and silver as fixed by the Board of Governors is two silver dollars for one gold dollar at Shanghai. Gain in exchange is the amount received in excess of the above fixed rate at Shanghai, and any net gains in exchange between Shanghai and Chengtu, after losses in such exchange are written off.

Two recommendations in connection with exchange gains are already covered by other actions of the Board.

G1046 FINANCIAL STATEMENT

The Assistant Treasurer presented a financial statement as of October 20, 1932. This statement had been under consideration by the Executive Committee at their meeting the previous day (October 25, 1932).

RESOLVED (a) that the financial statement be accepted and appended to the official copy of these Minutes.

(b) that the recommendations as amended by the Executive Committee, and as contained in their Minutes of October 25, 1932 (E1029, (1) to (7)) be accepted.



8/2

October 20-21, 1952

Annual Meeting - West China Governors

RESOLVED that the above draft be approved.

REPORT OF THE PRESIDENT

This report, having been already circulated to members of the Board was taken as read. There were no matters in the body of the report called for action, but certain recommendations at the end were slightly amended and adopted in the following form:-

1. The Gift of Mrs. Benjamin Moore.

That the gift of Mrs. Benjamin Moore for the erection of one of the units of the General Clinical Hospital be transmitted to Mr. W. A. Hain, Associated Mission Treasurer, Shanghai, the same to be exchanged for currency and the proceeds placed in a fund deposited in the name of the Board of Governors of the West China Union University, in either the Hongkong and Shanghai Banking Corporation or the National City Bank of that city for a term of one year, that at the end of that period the accrued interest be added to the principal and the same reinvested for another year unless the Board shall order otherwise.

2. Gift of Grant for Teachers' Residences.

(a) That the amount now in the Fund of Governors Treasury for the erection of teachers' residences be forwarded to Mr. W. A. Hain, Associated Mission Treasurer, same to be exchanged and held in either the Hongkong and Shanghai Banking Corporation or the National City Bank and not to result from the proceeds for the erection of teachers' houses.

(b) That authorization be given to the University Property Committee to proceed with the erection of teachers' houses on the sections of the Architects' layout reserved for this purpose, it being expressly provided that they shall not expend more than the Board of Governors' grant, unless it can be otherwise justified.

It should be noted in connection with the foregoing recommendations that the exchange rate for gold and silver as fixed by the Board of Governors is two silver dollars for one gold dollar at Shanghai. Gain in exchange is the amount received in excess of the above fixed rate at Shanghai, and any gain in exchange between Shanghai and Chungking after losses in such exchange are written off.

Two recommendations in connection with exchange rates are already covered by other sections of the Board.

FINANCIAL STATEMENT

The Assistant Treasurer presented a financial statement as of October 20, 1952. This statement had been under consideration by the Executive Committee at their meeting the previous day (October 18, 1952).

RESOLVED (a) that the financial statement be accepted and appended to the official copy of these minutes.

(b) that the recommendations as amended by the Executive Committee and as contained in their Minutes of October 18, 1952 (Minutes (1) & (2)) be accepted.

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G1047 REPORT OF THE CHENG TU HOSPITALS BOARD

The Secretary laid on the table the first report of the newly formed Hospitals Board. It was understood that copies of this report would be available for all members of the Board, though they had not arrived in time for detailed consideration. The Board, however, was greatly pleased with the evidence afforded of a most remarkable, thorough and beneficent piece of work being done by the various medical and dental institutions under Christian auspices in Chengtu.

G1048 SENATE MINUTES

Senate Minutes #2644 - 2653 were reported as having been received. In this connection the Board noted the election of the Senate, Officers, and Deans.

G1049 REPORT OF THE BOARD OF GOVERNORS TO THE COOPERATING BOARDS

In this connection it was

RESOLVED not to issue a report of this nature this year, but in anticipation of the preparation of a popular up-to-date statement of the work of the University next year to request the field to furnish such information, facts and photographs as would serve to interest people in general in the institution.

G1050 REPORT OF NOMINATING COMMITTEE

This report was presented by the Chairman, Dr. Gamewell, and with certain amendments was adopted as follows:-

Officers of the Board

Honorary Chairman: Sir Joseph Flavelle, Bart., LL.D.  
Chairman: Rev. James Endicott, D. D.  
Vice-Chairmen: Sir Michael Sadler, LL. D.  
Rev. Frank Mason North, D. D.  
Secretaries: Rev. Prof. Frank Anderson, M. A., D. D.  
Mr. H. T. Silcock, M. A.  
Assistant Secretary: Mr. B. A. Garside, M. A.  
Treasurer: Rev. J. R. Edwards, D. D.  
Assistant Treasurer: Mr. B. A. Garside, M. A.  
2nd " " : Mr. C. A. Evans  
3rd " " : Dr. G. F. Sutherland

Members Executive Committee:

The Chairman  
Secretaries  
Treasurer  
Rev. J. H. Franklin, D. D.  
Mrs. James Hales  
Mr. Alton L. Miller





Co-opted Members:

Rev. J. R. Edwards, D. D. . . . .	Term expires	1933
Hon. Vincent Massey . . . . .	" "	1933
Sir Michael Sadler . . . . .	" "	1933
Rev. J. H. Arnup . . . . .	" "	1933
Alton L. Miller . . . . .	" "	1934
President James L. McConaughy. .	" "	1934
Sir Joseph Flavell, Bart. . . . .	" "	1934
Dr. G. B. Huntington. . . . .	" "	1935
Dr. H. T. Hodgkin . . . . .	" "	1935

Finance, Property and Investment Committee:

Dr. G. B. Huntington  
 Mr. Frank T. Cartwright  
 Mr. O. R. Judd  
 Mr. B. A. Garside  
 The Treasurer of the Board

Audit Committee:

Miss Frances K. Burr  
 Mr. Forest Smith  
 Rev. J. H. Arnup, D. D.

G1051 UNIVERSITY SYSTEM OF AUDIT

A discussion took place on this topic. It was stated on behalf of the staff of the Central Office of Christian Colleges in China that it was their wish that the Audit Committee should exercise the fullest independence in the matter. It was

RESOLVED that the Audit Committee be requested to give the most careful attention to the auditing of the books and the verification of the securities held by the Board of Governors and to consult with the auditing firm as to procedure.

G1052 DATE AND PLACE OF THE NEXT MEETING OF THE BOARD OF GOVERNORS

The Secretary having stated that the usual procedure called for the holding of the next meeting in New York, and Dr. Franklin on behalf of the Board of Foreign Missions of the Baptist Board of Missions having extended a most cordial invitation to the Board to meet at its offices, it was

RESOLVED

(a) That in view of the fact that the financial year of the Board now closes on June 30th, and of the fact that the proposed "Associated Boards for Christian Colleges in China" expects to hold its Annual Meeting sometime between March 15th and May 15th, the next meeting of the full Board be held in the spring of 1933 - the settlement of the actual date being remitted to the Executive Committee with power - and that the invitation of the Baptist Board to be its guests be most gratefully accepted.

(b) That the field be advised of the importance of having its budget for 1933-34 prepared at an early date, so as to be

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Executive Committee:

1935	Rev. J. R. Edwards, D. D.	Term expires 1935
1935	Hon. Vincent Massey	
1935	Sir Wilfrid Laurier	
1935	Rev. J. E. A. Smyth	
1935	Alton J. Wilson	
1935	President James J. Henderson	
1935	Sir Joseph Flavelle	
1935	Dr. J. J. Langford	
1935	Dr. H. T. Hodgkin	

Finance, Property and Investment Committee:

Dr. H. T. Hodgkin  
Mr. J. J. Langford  
Mr. J. E. A. Smyth  
The Treasurer of the Board

Audit Committee:

Rev. J. E. A. Smyth  
Mr. J. J. Langford  
Mr. J. R. Edwards, D. D.

REPORT OF THE AUDIT COMMITTEE

A discussion took place on this subject. It was stated on behalf of the staff of the Central Office of Christian Colleges in China that it was their wish that the Audit Committee should exercise the fullest independence in the matter. It was

RECORDED that the Audit Committee be requested to give the most careful attention to the auditing of the books and the verification of the accounts held by the Board of Governors and to consult with the auditing firm as to procedure.

DATE AND PLACE OF THE NEXT MEETING OF THE BOARD OF GOVERNORS

The Secretary having stated that the usual programme called for the holding of the next meeting in New York, and Dr. Flavelle on behalf of the Board of Foreign Missions of the Baptist Board of Missions having extended a most cordial invitation to the Board to meet at its offices, it was

RESOLVED

(a) That in view of the fact that the financial year of the Board now closes on June 30th, and of the fact that the proposed "Associated Boards for Christian Colleges in China" expects to hold its annual meeting sometime between March 15th and May 15th, the next meeting of the Board be held in the spring of 1936 - the exact month of the actual date being reserved to the Executive Committee with power - and that the invitation of the Baptist Board to be the guests be most graciously accepted.

(b) That the field be advised of the importance of having the budget for 1935-36 prepared at an early date, so as to be

remitted in ample time for consideration by the Board at this meeting.

G1053 DATE AND PLACE OF THE NEXT MEETING OF THE EXECUTIVE COMMITTEE

RESOLVED that this matter should be left in the hands of the Chairman.

G1054 VOTES OF THANKS

The warmest expressions of thanks were accorded:-

To the Chancellor and Council of Emmanuel College for the use of the Council Chamber for the meetings,

To the United Church of Canada for its hospitality to the Executive Committee at luncheon on October 25th, and for the delightful dinner provided for the members of the Board and other friends of the University on the evening of the same day.

To Chancellor Wallace for his hospitality to the members of the Board at luncheon on October 26th.

The Chairman was requested to express to the ladies of the Sherbourne Street United Church the warm appreciation of the Board for their kindness in attending to the service of the dinner on October 25th.

The Board adjourned after prayer by Sir Joseph Flavelle.

Frank Anderson,

Secretary

*James Rudicott*

Office of the Secretary  
26 Grosvenor Street  
London, Ontario, Canada



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October 2nd, 1922.

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Annual Meeting - West China Government

remitted in reply time for consideration but the Board of Directors

REPORT OF THE BOARD OF DIRECTORS

RESOLVED that this matter should be left to the hands of the Board

REPORT OF THE BOARD

The Board of Directors of the West China Government

To the Chairman and Members of the Board of Directors for the year of the

To the United Board of Directors for the year of the West China Government  
The Board of Directors of the West China Government, and the Board of Directors of the  
for the year of the West China Government, and the Board of Directors of the  
evening of the same day.

To the Chairman and Members of the Board of Directors for the year of the  
at London on October 19th.

The Board of Directors of the West China Government, and the Board of Directors of the  
Shanghai and London, and the Board of Directors of the West China Government, and the Board of Directors of the  
their kindred in relation to the Board of Directors of the West China Government, and the Board of Directors of the

The Board of Directors of the West China Government, and the Board of Directors of the

*Joseph Anderson*

Joseph Anderson

Secretary

Office of the Secretary  
18 Grosvenor Street  
London, England

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