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COLLEGE FILES  
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Administrative  
Board of Governors - Minutes,  
reports 1927

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WEST CHINA UNION UNIVERSITY

The attention of members of the Board of Governors, Board Secretaries, and others interested in Christian Higher Education in China, is invited to the accompanying memorandum.

The Board of Governors earnestly seeks the best advice which it can secure on the problem, which will be further discussed at the next meeting of the Executive Committee to be held about the middle of May.

The receipt before that date of your considered judgment, or that of any other person whose opinion would, in your estimation, be of value, will be warmly appreciated.

Please address the Secretary of the Board:

Rev. Prof. Frank Anderson, M.A., D.D.,  
199 Regent Street,  
London, Ontario,  
Canada.

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WEST CHINA UNION UNIVERSITY

Memorandum in reference to the Registration of the University, prepared by the Secretary to the Board of Governors in accordance with Resolution of the Executive Committee #632.

The question of the desirability of registering the West China Union University with the Chinese Bureau of Education has already been under consideration both by the Senate (Minute #1754) and the Executive Committee (#508,525); but no action has yet been taken by the Board of Governors, as the Board had not sufficient information to enable them to come to a decision.

Recent events in China have brought the matter to a head, and it is realized that if the University is to be a real part of the national educational system of the country (as indeed it ought to be) it must conform, if possible, to all the standards and regulations laid down by the educational authorities.

The problem may be best introduced by reciting the action taken by the Senate at a meeting specially convened to consider this particular point. The resolution which has been forwarded to the Board of Governors for their consideration will be found as Appendix 1 to this memorandum. Following this will be found the action of the Senate upon the report of the Committee appointed under this resolution (Appendix 11). Then come extracts from a letter from Dr. Beech explaining the foregoing action of the Senate (Appendix 111).

It would seem that, if the present regime in China is able to hold its position, and the University is not confronted by any requirements other than the comparatively moderate ones emanating from Peking and outlined above, it might be possible so as to adjust the machinery of the University as to comply with them. However, the question will still emerge as to whether this would require any changes in the constitution of the University. But in the event of the Cantonese Government securing the reins of power, the requirements will be more exacting, including the appointment of a Chinese President. These requirements are given in Appendix 1V.

The Board of Governors feel that the matter is of such far reaching importance that it must be studied with the greatest care, and that anything in the shape of a hasty decision is to be deprecated. At the same time events may move with great rapidity in China, and the Board may be confronted with the necessity of taking action at very short notice. To meet such an emergency it seeks to be prepared.

It is obvious to enquire into the position taken by other similar institutions in China and the following facts are submitted:-

"Of the colleges which are at present within the sphere of the Nationalist regulations, the present status (January 1927) vis-avis these regulations is as follows:-

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Lingnan University (Canton Christian College) will probably register; it is preparing for a Board of Managers of whom the majority will be Chinese. The Chairman of the Board of Managers is to be a Chinese who is also to be President of the University in charge in particular of the relations with the Government and with the public, and with the raising of money in China. Two Vice Presidents, one Chinese and one foreign, are to be responsible for the internal administration of the University, the foreign Vice President having particularly to do also with the securing of funds for the support of the foreign staff.

Fukien Christian University has taken no corporate action as yet, but the resignation of the President, a foreigner is in the hands of the Trustees, made with a view to expressing the sympathy of the University with the National aspirations at the present time.

Yale-in-China has had a registered medical school for some time. The College of Arts is now closed and the position with reference to regulations is somewhat uncertain. The foreign President has placed his resignation in the hands of the Trustees some months ago, with a view to the selection of a Chinese President.

Of the colleges at present outside the Nationalist sphere of influence and under the regulations of the Ministry of Education in Peking:

University of Nanking is in the process of gradually securing a larger number of Chinese in the administration of the college and the resignations of the foreign officers of the administration have been put at the disposal of the Board of Managers which, however, as yet has not a majority of Chinese members. Courses in religious subjects have been made elective since February, 1927. Chapel attendance is not required but an academic credit is given for attendance.

Shantung Christian University is looking for a Chinese Vice-President. At present the Board of Managers is just half Chinese. Religious services are not required and religious courses are elective.

YENCHING (Peking) University is, by vote of the Board of Managers and the Board of Trustees, permitted to register, which, however, has not yet been completed. It has a Chinese Vice President and a majority of Chinese on the Board of Managers. Attendance at religious exercises is not compulsory and religious courses are elective. This is the only one of the colleges named, with the possible exception of Lingnan, which has definitely voted to proceed with registration. Government conditions have not, however, made registration possible.

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Constitutional Aspect. As far as the constitutional side of the question is concerned, an examination of the existing constitution indicates that there is apparently nothing contained therein which would preclude the appointment of a Chinese to any office in connection with the University; the same is true of the terms of the Charter granted by the University of the State of New York.

The question has a double aspect in respect of the religious instructions given, and the personal efficiency of the governing body. The Board of Governors would therefore welcome the judgment of the co-operating Boards along the lines of the following queries: they would also appreciate the advice of individuals who have knowledge of conditions:-

1. Is the position of the University as a Christian institution, and an integral part of the Church's force for the evangelization of China, likely to be weakened by accepting the limitations on its Christian activities involved in registration?

(N.B. In this connection there is available a certain amount of experience as to the practical effects of the Conscience Clause recently embodied in the educational regulations of certain provinces in India)

2. Are there a sufficient number of Chinese Christian leaders to fill the positions, which under the regulations must be reserved to Chinese?

(N.B. In this matter it is obvious that the Board must be largely guided by the judgment of the men on the field)

3. Is it essential that the Chinese referred to in #2 should be Christians?

4. Does your Board therefore favour the introduction of such changes in the University as may be involved in the registration of the University?

5. If registration is not desirable, is there any other method by which the status of the University as an institution of Christian higher education can be maintained?

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A P P E N D I X 1

1998 GOVERNMENT REGISTRATION

Whereas, we believe that registration under the Ministry of Education and compliance with the promulgated provisions for registration of schools supported by foreigners can be made in conformity with the object of the University as stated under Article 11 of the Constitution.

RESOLVED, (a) That this Senate place itself on record as in favor of making application to the Chinese Government Ministry of Education for the registration of the China Union University at the earliest practicable date, according to the regulation promulgated by the said Ministry of Education, November 16, 1925 (See regulations below.)

(b) That we seek the approval of the missions which have not already formally approved of registration of the University under the Ministry of Education, in accordance with the November 16, 1925, regulations.

1999 COMMITTEE TO FORMULATE PLANS

RESOLVED, That a Committee, consisting of President Beech, Mr. Fay, Mr. Fong, Mr. Robertson and Mr. S.C. Yang, be appointed to bring to the Senate information and recommendations how best to carry into effect Resolution No. 1998, and that resident members of the Senate be early informed of these recommendations.

2000. TO PRINT CONSTITUTION

RESOLVED, That the Constitution and By-Laws be printed.

2001. PUBLICATION OF SENATE MINUTES

RESOLVED, That the question what portions of the Minutes of the Senate shall be given out for publication be referred to the Secretaries and the Cabinet.

Adjournment.

(Signed) R.L. Simkin, Secretary.

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TRANSLATIONS OF REGULATIONS PROMULGATED BY  
THE MINISTRY OF EDUCATION THAT HAVE DIRECT BEARINGS  
ON RESOLUTIONS, 1998:

1. Any institution of whatever grade established by funds contributed from foreigners, if it carries on its work according to the regulations governing various grades of institutions as promulgated by the Ministry of Education, will be allowed to make application for recognition at the office of the proper educational authorities of the Government according to the regulations as promulgated by the Ministry of Education concerning the application for recognition on the part of all educational institutions.
2. Such an institution should prefix to its official name the term "szu lih" (Privately established).
3. The president or principal of such an institution should be a Chinese. If such President or Principal has hitherto been a foreigner then there must be a Chinese Vice-President, who shall represent the institution in applying for recognition.
4. If the institution has a Board of Managers, more than half of the Board must be Chinese.
5. The institution shall not have as its purpose the propagation of religion. (See the Ministry's official interpretation below).
6. The curriculum of such an institution should conform to the standards set by the Ministry of Education. It shall not include religious courses among the required subjects.

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THE OFFICIAL INTERPRETATION OF REGULATION 5

"In answering the petition for an interpretation of Clause 5 of the Regulations concerning the Recognition of Schools Established with Contributions made by Foreigners, as to whether the Clause solely emphasizes the aim of the school or whether it is inconsistent with the freedom of religious faith and of the propagation of religion, etc., our official answer is hereby given that Clause Five of the said regulations as promulgated means that when an educational institution is established it should have as its aim the educational aim which is

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APPENDIX 1 - Continued

formulated and proclaimed by the Ministry. It means that in the institution there should be no compulsion on any student to accept any religious faith or to attend any religious rites and ceremonies. It sets no limitations whatever upon liberty of religious faith and liberty of propagating religion.

"Sixth of July in the fifteenth year of the Republic of China"

"By order of the Minister of Education"

(Seal)

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The Aim of Colleges and Universities Promulgated by the Ministry of Education, September 27, 1917 and 1925:

"The aim of the colleges and universities should be the imparting of higher and deeper knowledge to nurture mature scholars and great personalities in order to meet the needs of the nation."

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APPENDIX 11

Copies of resolutions passed at the Senate Meetings of December 2nd and 16th, required, in order to give effect to Senate Minute #1998 favouring registration with the Ministry of Education.

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Report of Committee appointed to make recommendations looking towards Government Registration. (See Government regulations printed after Minute # 2001)  
2009. Compliance with Government Regulations. RESOLVED

(a) That the characters "sze lih" (privately established) be prefixed to the official Chinese name of the University, and the Senate recommends that Article L of the Constitution be amended by the addition of these characters, thus complying with Regulation 2.

(b) That regulation 3 be complied with by the election of a Chinese Vice-President of the University.

(c) That regulation 4 be complied with by making Chinese a majority of one on the Senate (See method outlined in Resolution # 2010)

2010. Senate Members (A) Appointed by Mission Bodies

(1) Resolved that we request the Mission Bodies in appointing their Mission representatives on the Senate to appoint one of them a Chinese.

(2) Resolved that we suggest to the Mission Bodies that it is desirable that they appoint one of their representatives on the Senate a member of their Mission who is a member of the Faculty, providing that such appointment will best serve their interest.

(B) Appointed by Convocation

(1) Resolved that the Convocation appoint, as authorized by the Constitution, four of its members as members of the Senate.

(C) Officers Members

Resolved that the President and Vice-President when resident on the field shall be members of the Senate.

(L) Proposed by Faculty

In order that the appointment of Faculty members on the Senate may better represent the interests of the Faculty,

Resolved that we recommend that the Senate nominate the faculty members for membership on the Senate from a list presented to it by the Faculty.

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APPENDIX 11 Continued

(E) Chinese a Majority

Resolved that the Senate nominate to the Board of Governors a sufficient number of Chinese, in addition to those otherwise appointed, to create a majority of Chinese members.

2011. Religious Instruction

Resolved that upon application for registration or in advance of such registration, our regulations be so amended as not to include distinctively religious courses among the required subjects, thus complying with Government Regulation 4.

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APPENDIX 111

The Senate meetings of December 2nd and 16th were largely taken up with resolutions that are corollary to Minute # 1998 favoring Government registration.

In Minute #2009 we proposed that the characters "sze lih" be prefixed to the Chinese name of the University. If this requires a change in the Constitution, this resolution on the part of the Senate may be considered as taking the initiative for such action. Properly speaking the characters "sze lih" which means "privately established" is not so much a change in the name as it is an interpretation of the status of the University in relation to the Government and consequently it may be interpreted as not requiring constitutional change.

Under #2009 B we voted to elect a Chinese Vice President and thus comply with Government regulation # 3 which stated that the University must have a Chinese President or Vice-President who shall represent the University in making application for registration. This resolution should not be interpreted as precluding the election of a Vice-President who is a foreigner to this office. For a goodly number of years we have had two vice-presidents at the same time, and, I believe, upon one occasion there were actually three names on the list. Our thought in passing this resolution is to have two vice-presidents; one a foreigner, one a Chinese. We plan to continue Dr. Stewart in that office and to associate with him a Chinese, probably one of our own graduates. The man most often mentioned is Mr. Lincoln Dsang, M.A., Northwestern University, B. D., Garret Biblical Institute. He has been serving in the ministry in West China for the past three years with great acceptability, and we are requesting his appointment to the University for the University term beginning February, 1927.

Government Regulation # 4 (for these Government Regulations, see supplement to the Senate Minutes, November 18th) offered the greatest difficulty which we have thus far met with in our efforts to conform with these regulations. You will remember that there was presented to the Board of Governors fully two years ago a proposal looking to the establishment of a University Court. This suggestion looked forward to just such possible contingencies as we have now met with. Had we such an organization we might call it the Field Board of Managers, and have found methods of procedure that were not in conflict with the constitutional prerogatives of the Board of Governors and the Senate. We considered the advisability

APPENDIX 111 (Continued)

of creating such a Board of Managers, but the delays incident thereto and the possible constitutional changes which the creation of such a body might involve, and also because of the difficulties that might arise owing to conflicts between the University Senate and such a Board, we have decided to recommend a change in the personnel of the Senate whereby a majority of Chinese be brought upon that body.

The Senate has created certain traditions, and there are so many personal attachments thereto that it is difficult to put this recommendation into operation. However as you will see by the resolutions following 2009 C we passed the following resolutions:

"Resolved, That the Senate nominate to the Board of Governors a sufficient number of Chinese in addition to those otherwise appointed to create a majority of Chinese members."

This resolution will doubtless be carried into effect when we next recommend members of the staff for membership on the Senate.

In order to reduce the total membership of the Senate you will see by one of these resolutions that we are asking the Missions, each of which is entitled to appoint two representatives on the Senate to appoint one of them a Chinese. If they comply with this request the total number of the Senate will be reduced.

By another resolution you will see that we are endeavoring to give the faculty a voice in nominating their Senate members by making provision for the faculty to present a list of the staff from whom the Senate will be asked to nominate Senate members to the Board of Governors.

Heretofore the Faculty has really functioned in the Senate and consequently there have been very few meetings of the entire Faculty of the University. When the resolution calling for a majority of Chinese on the Senate becomes operative it will automatically take from the Senate a large number of persons who are members of the faculty and will require that the faculty as a whole function as a Faculty, and they will, of necessity, care for many items of business that have heretofore come directly to the Senate.

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APPENDIX 111 (Continued)

All of these resolutions were passed by a large majority. In some cases unanimously, and consequently they represent what may be considered the settled convictions of a majority.

The Government interpretation of Clause #5 called for no further action than the statement which introduced Minute #1998.

Resolution #6 requires that our courses of study conform to Government standard and that religious instruction shall not be listed as a required subject. For many years we have been endeavoring to conform to Government standards here and we believe that we will qualify for registration in this respect.

In Minute #2011, we deal with this question of religious instruction as follows:

"Resolved, That upon application for registration, or in advance of such registration, our regulations be so amended as not to include distinctly religious courses among the required subjects, thus complying with Government Regulation #6 "

With these resolutions and those adopted at the meetings of December 2nd and November 18th, we have taken all the actions looking toward registration that are necessary, or that are possible for us to take at this time. We are submitting these resolutions to the missions that have not already approved of the registration of the University, and we await the approval of the Board of Governors, or its executive, to the principles involved in these regulations. When approval is secured, action looking to the registration of the University will doubtless be initiated.

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App. IV

EDUCATIONAL REGULATIONS as issued by the Nationalist (Cantonese) Educational Administrative Committee (corresponding in South China to the Ministry of Education in Peking

REGULATIONS FOR THE REGISTRATION OF SCHOOLS

(An unofficial translation of the regulations passed by the Educational Administrative Committee and to be promulgated by the Nationalist Government soon. Y.K. Chun, Oct. 2, 1926)

1. Unless otherwise stipulated, registration of public schools should be applied for by the controlling body, and registration of private schools by the Board of Trustees.

When middle and primary schools, except those established by the Provincial Government apply for registration, the application and other related documents should be submitted to the Educational Bureau of the municipality or district, which will refer them to the Provincial Education Department. When colleges and professional schools, except those established by the National Government, apply for application, the application and other related documents should be submitted to the Provincial Education Department, which will refer them to the Educational Administrative Committee of the Nationalist Government. When an Educational Administrative Organ refers an application to a higher Educational Administrative Organ, the former shall previously make a careful investigation of the case and attach to the Application its opinions for consideration by the higher Educational Administrative Organ.

2. A school must be able to fulfil the following conditions before it can apply for registration:-

(a) Finance

(1) Hold a definite amount of property or funds, the interest of which is sufficient to meet the current expenses of the school, or (2) In addition to a certain amount of property or funds, have other definite income, the total receipts being sufficient to meet the current expenses of the school, or (3) Having no definite amount of property or funds, yet it has other definite income which is sufficient to meet the current expenses of the school.

(b) Equipment

The school shall have a suitable campus, buildings, play ground, school equipment, teaching equipment, etc.

(c) Staff

The staff of the school must have the qualifications specified by the Government. No foreigners can be principals.

3. When a school applies for registration, it shall submit the following items and a map of the campus together with explanations:-

1. Name of the school; 2. Type of the school; 3. Location of the school; 4 Organization and Curriculum; 5. List of staff members; 6. List of students; 7. Financial condition and financial resources; 8 List of textbooks and reference books; 9 List of teaching aids, athletic equipment, apparatus, specimens.

4. When the management of a registered school is deemed improper and its achievement deemed unsatisfactory by the controlling Educational Administrative Organ, which has granted registration, the registration may be withdrawn.

5. If a registered school wishes to change or close up it shall apply to the controlling Educational Administrative Organ for approval.

6. Schools whose establishment is approved must apply for registration in accordance with this set of regulations within three months after the establishment of the school

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7. Students of non-registered schools will be regarded as having no qualifications as students or as graduates.

8. These regulations will go into effect upon promulgation.

REGULATIONS FOR PRIVATE SCHOOLS  
Issued by the Canton Government 1926

Article 1. Any school founded by a private person or legally recognized body is considered a "private school". This term applies also to a school founded by foreigners and missions.

Article 2. The name of such a private school shall definitely indicate its nature, and shall be prefixed with the word "private".

Article 3. The founder of a private school shall organize a board of directors, on whom shall rest the whole responsibility of running the school. Regulations governing the board of directors are issued separately.

Article 4. Permission for the founding of a private school, or for any change to be made therein, shall be secured through its board of directors from the responsible educational authority. A student studying in, or graduated from, a school not yet sanctioned by the said authority, shall have no recognized standing.

Article 5. Permission for the suspension of a school shall also be secured through its board of directors from the responsible educational authority. All the school property and belongings will then be liquidated by the government appointee together with the school authority.

Article 6. The president or principal of a private school shall take charge of the affairs of the school, and shall be absolutely responsible to the board of directors. The school officers and teachers shall be appointed by the president or principal.

Article 7. A foreigner shall not act as the president or principal of a private school. In special cases, the school may invite him to be an adviser.

Article 8. A private school must be under the supervision and direction of the educational authority.

Article 9. The organization of a private school, together with its curriculum, time schedule, etc., shall be planned on the basis of the government educational code.

Article 10. Except in the case of a special department (or school) of religion, a private school is not permitted to give religion as a required subject, nor is religious propaganda permitted in the class instruction.

Article 11. A private school is not allowed to compel students to participate in the religious exercises of the school, if there are any.

Article 12. In both administration and instruction a private school shall follow the government regulations and the orders from the educational authority, and shall report to the latter from time to time.

Article 13. In case of mismanagement or of failure to follow the government regulations, a private school can be dissolved by the government at any time.

Article 14. The responsible educational authority reserves the right, if it sees fit, to dismiss any president or principal, officer and teacher of a private school.

Article 15. All private schools which have not yet registered shall apply for registration within the prescribed date after the promulgation of these Regulations.

Article 16. These Regulations are to take effect from the day of their promulgation.

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BOARD OF GOVERNORS  
of the  
WEST CHINA UNION UNIVERSITY

MINUTES OF THE ANNUAL MEETING HELD IN TORONTO,  
SEPTEMBER 28th and 29th, 1927.

The Board of Governors assembled at 2 P.M. on Wednesday, September 28th, 1927, in the offices of the Foreign Missions Board of the United Church of Canada, 299 Queen Street West, Toronto.

The following were present at one or more Sessions:-

- Sir Joseph Flavelle, Bart., LL.B.
- Hon. Newton W. Rowell, K.C.
- Rev. E.W. Hunt, D.D., LL.D.
- Prof. H.B. Robins, Ph.D.
- Rev. J.H. Franklin, D.D.
- Rev. Prof. Frank Anderson, M.A., D.D.
- The Right Rev. Bishop Mowll (representing Mr. J. Gurney Barclay)
- Mr. H.T. Silcock
- Chancellor R.P. Bowles, D.D., LL.D.
- Rev. Frank Mason North, D.D.
- Rev. J.H. Franklin, D.D.
- Rev. Frank D. Gamewell, D.D. (representing Dr. J.E. Edwards)
- Prof. William North Rice, Ph.D.
- Rev. James Endicott, D.D.
- Mrs. James Hales

The following were present as visitors and on motion were made corresponding members of the Board:-

- Rev. Joseph Beech, D.D. President of the University
- Mr. B.A. Garside, Assistant Treasurer
- Dr. Clifford M. Stubbs
- Rev. Edward W. Wallace
- Rev. J.H. Arnup, D.D.
- Rev. R.P. Mackay, D.D.
- Dr. A.W. Lindsay
- Dr. L.G. Kilborn
- Dr. M.F. Yates
- Mrs. Mowll
- Mrs. Carscallen
- Mrs. Lindsay

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FIRST SESSION

The Chair was occupied by Sir Joseph Flavelle, and prayer was offered by Chancellor Bowles.

Apologies for absence were presented from

- Hon. Vincent Massey,
- Mr. James Yard
- Mr. George Vaux, Jr.
- Mr. H. G. Wood
- Rev. A. A. Phillips
- Mr. J. E. Clark
- Mr. J. Gurney Barclay

SENATE MINUTES

Senate Minutes 1967-2111 were reported as having been received.

773. NOMINATING COMMITTEE

Resolved that the Board accept the following names suggested by the Executive Committee (#656) as a Nominating Committee for the officers of the Board.

- Dr. Franklin
- Dr. North
- Mr. H. T. Silcock
- Dr. Arnup
- Mrs. Hales
- Dr. Anderson

774. MINUTES

The minutes of the meeting of the Board held in New York, September 14th and 15th, 1926, having been circulated among the members, were taken as read, and confirmed.

775. REPORT OF THE PRESIDENT

This Report was presented by Dr. Beech in person. The Report made certain recommendations in the direction of deferring the registration of the University and concluded with a formal presentation on the part of Dr. Beech of his resignation as President.

Considerable time was occupied during the two days' sessions on the discussion of registration: but no conclusion was reached either on this or the matter of the President's resignation. (See item #789 below).

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776. RESIGNATION OF DR. BEECH

The Chairman was requested to nominate a Committee to consider the matter of Dr. Beech's resignation, referred to in the closing paragraph of his report: The Chairman named the following persons:- Prof. Robins, Mr. Rowell, Dr. North, Mrs. Hales, Mr. Silcock.

777. REPORT OF THE SENATE

Copies of this Report having been sent to every member of the Board, it was taken as read, and received.

778. REPORT OF THE BUILDING SUPERINTENDENT, MR. SMALL

This report was presented and, on motion, received.

779. REPORT OF THE ARCHITECTS

This report was presented and, on motion, received.

780. TREASURER'S REPORT

This report was presented by Mr. B. A. Garside, Assistant Treasurer. The following summarizes its main features:-

- (a) A trial balance of the New York office's accounts as on August 31, 1927, and
- (b) An analysis showing the probable financial situation of the University by December 31, 1927.

Attention was called to the following facts:-

- (1) In the Plant Section no funds are now available, this account at present showing a net deficit of \$1,638.82.
- (2) In the Current Section actual and prospective receipts total \$27,716.16; while actual and tentative disbursements amount to \$30,380.05; giving a prospective deficit for the year of \$2,663.89.
- (3) In the Special Section there has been brought forward from last year a reserve balance of \$22,012.48. During the year the actual and anticipated receipts for various designated items total \$12,526.63; while disbursements, loans to plant and campaign, and amounts held for designated items, total \$14,452.37; leaving a balance of \$20,086.74. Summarizing, it was shown that this balance from the Special Account, \$20,086.74, less prospective deficits from plant, \$1,638.82, and current, \$2,663.89, will leave a probable balance at the close of the year of \$15,784.03.

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781. REPORT OF MR. JAMES YARD

Mr. Yard reported that in spite of efforts made by himself and Dr. Beech, the situation in China was such that the securing of money at the present time seemed impossible. He had on September 15th relinquished his post as representative of the ~~West~~ China Union University in America.

Recorded.

782. REPORT OF COMMITTEE ON INVESTMENTS (Exec.Min. # 588)

The Committee (Mr. W. O. Gantz, Dr. Franklin and Dr. Edwards) had no report to present.

Resolved that the name of Mr. B. A. Garside be substituted for that of Mr. W. O. Gantz.

783. REPORT OF COMMITTEE ON FINANCIAL REGULATIONS (Exec. Min. #591 - Dr. Franklin, Mr. W. O. Gantz, Dr. E. M. North)

No report was received from this Committee.

784. REVISED BUDGET FOR 1927 (Senate Min. #2064 of Feb.14,1927)

The revised Budget indicated a total estimated expenditure on the field of \$20,831.50, to be met by \$16,000. voted from the Board of Governors and \$4,831.50 received in the field. Recorded.

785. BUDGET FOR 1928 (Senate Minutes #2088 of April 7,1927)

In this connection a letter was read from Mr. Sparling, Acting President, pointing out that in the future there will be an increased demand for Chinese teachers and that the salary of several Chinese Teachers are included in the Budget.

Resolved that the recommendation of the Executive Committee (#657) be accepted, and that the appropriation should be the same as last year, viz, \$16,000. for use on the field, and \$11,000. for the obligations of the Board of Governors, Total \$27,000. The appropriations received from the Co-operating Boards amount to \$25,000. Towards the deficit of \$2,000. the President reported that he had secured a gift of \$1,800. from Mr. F. C. Atherton towards the President's salary, which could legitimately be used for this purpose. The receipt of this gift enabled the Board to negative a suggestion made earlier in the discussion that a request be sent for an emergent supplementary grant of \$500. from each of the Boards in North America, and \$500. from the two Boards in Great Britain.

The Board felt that the present was not a time for re-trenchment, but that, as far as possible, the University should be maintained at its full strength, and they desired the

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President to write to the Senate, calling attention to the desirability of the amount of money assigned to the Medical and Dental Faculty, in particular, being carefully maintained.

The Board adjourned at 6 P.M., and the members were subsequently entertained at dinner by Sir Joseph Flavelle and the Hon. N. W. Rowell at the York Club, a number of leading ministers and laymen in Toronto being invited to meet them.

After Dinner addresses bearing on the work of the University were given by Mr. H. T. Silcock, Dr. Beech, Bishop Mowll, Dr. Endicott, Mr. Wallace and Dr. Franklin.

SECOND SESSION

The Board re-assembled at 9.30 A.M. on Thursday, September 29th.

Prayer was offered by Prof. W. M. Rice.

786. COMMITTEE ON CONSTITUTION (B. of G. #714 and 724)

Dr. Rice reported that the Committee had not met, and that the time did not seem opportune for the revision of the Constitution; however he laid on the table the draft of an article looking to the defining of the relation of the Trustees under the Charter granted by the Regents of the University of the State of New York to the Board of Governors, the Incorporation not having been contemplated when the Constitution was drawn up.

Discussion on the matter was postponed.

787. C.M.S. COLLEGE SITE (Senate Min. #1778: Exec.Min. #531) 565,617)

Full explanations of this matter were presented by Bishop Mowll and Dr. Beech, and after extended discussion, it was

Resolved that the proposed transfer by the University to the Church Missionary Society of the property hitherto held for the development of the Medical College be authorized, the transfer being made in such a manner as to give to the Church Missionary Society a title identical with the titles held by other Societies participating in the University.

788. TITLES OF PROPERTY

Resolved to request Mr. N. W. Rowell, in consultation with the Secretaries of the Cooperating Boards to inquire into the whole matter of titles of the University property, and to report to the Executive Committee.

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789. REGISTRATION OF THE UNIVERSITY (Senate Min. #2078 of March 24th, 1927)

" Resolved, that we communicate with the President and the Board of Governors concerning the matter of registration with the Government, informing them of the regulations of the Southern Government, and pointing out that, in addition to the regulations of the Northern Government, these demand that the President shall be a Chinese. We wish to place before the Board the full implication of these regulations, to draw attention to the fact that we shall probably soon be compelled to register and to ask what steps we should take in preparation therefor"

(See Exec. Min. # 632, 643)

In its report dated June, 1927, the Senate says:-

"Our suggestion is that the Board should make it possible for us to meet its requirement when it becomes absolutely necessary by giving us authority to appoint such a President. We would add that, at present, the question of registration is in abeyance and will not be raised by us until such time as there is a more stable Government with whom we may negotiate and who may be able to give some assurance that whatever they decide will not be again interfered with or changed. A practical difficulty at the present moment would be to know with whom to register, whether with the authorities in Peking, Nanking, Hankow or our local bureau here in Chengtu"

A very full discussion took place on this important topic, to which it appeared that the resignation of the President was closely related. When the time for adjournment came and it was clear that the members could not remain longer, and it was strongly felt that a hurried decision was to be deprecated, it was

Resolved that the Board of Governors meet for further quiet prayer and discussion, in or near New York, on Sunday and Monday, October 23rd and 24th, a retired place being arranged by Dr. North and Dr. Franklin, and that Mr. E. W. Wallace be asked to meet with the Board.

Other matters dealt with by the Board in the course of the Sessions were as under:-

790. RESOLUTION OF PROPERTY COMMITTEE

The following resolution was forwarded direct from the Property Committee on the field, it being explained that this was done, as the Senate would not meet till after the opening of the term:-

Resolved

(a) That, in accordance with Minute #476, Section 2 of the Executive Committee, we ask for an estimate of gold

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\$500. for the levelling of the Medical Dental Building site.

(b) That we request the Board of Governors to appropriate gold \$220. to pay for the bunding of the creek on the South West road of the Medical Dental property; this was necessary last Spring.

RESOLVED that in as much as the President recommends the same, the request be granted, it being understood that the money might be available from the total of \$850. allotted in the 1928 Budget (Senate Min. #2088) for filling, levelling, culverts, ditches, roads and fences.

791. RESIGNATION OF TREASURER

A letter was read from Mr. W. O. Gantz resigning his position as Treasurer.

It being understood that Mr. Gantz expected to remove to California, the resignation was most regretfully accepted, with a warm expression of thanks to Mr. Gantz for the valuable services which he had rendered to the University.

792. ELECTION OF SENATE, OFFICERS, COMMITTEES and DEANS  
(Senate Min. # 2047, 2056)

These elections were confirmed.

793. REPORT TO COOPERATING BOARDS

Resolved that Prof. H. B. Robins be requested to prepare the Annual Report of the Board of Governors to the Cooperating Boards.

794. APPOINTMENT OF TWO MEMBERS ON THE COMMITTEE FOR THE STUDY OF COOPERATIVE WORK

Resolved that the following be asked to represent the West China Union University on this Committee.

Mr. G. B. Huntingdon

A name to be selected by Dr. Beech

795. REPORT OF NOMINATING COMMITTEE

Resolved, that the Report of the Nominating Committee be accepted as under:-

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OFFICERS OF THE BOARD

Chairman: Sir Joseph Flavelle, Bart., L.L.B.  
 Vice-Chairmen: Sir Michael Sadler, K.C.S.I., C.B., Litt.D.  
                   Rev. Frank M. North, D.D.  
 Treasurer: Mr. G. N. Huntingdon  
 Assistant Treasurer: Mr. B. A. Garside  
 Secretaries: Rev. Frank Anderson, M.A., D.D.  
                   Mr. H. T. Silcock.

EXECUTIVE COMMITTEE

The Chairman  
 The Secretaries  
 The Treasurer  
 Rev. J. H. Arnup, D. D.  
 Rev. J. H. Franklin, D.D.  
 Rev. F. D. Gamewell, D.D.  
 Mrs. James Hales  
 Miss E. L. Sinclair,  
 Mrs. G. W. Doane

COOPTED MEMBERS

Sir Michael Sadler	-	term expires	1930
Prof. Wm. North Rice, Ph.D.	"	"	"
Rev. J. H. Arnup, D. D.	"	"	"
Mr. G. B. Huntingdon	"	"	1929

796. HON. VINCENT MASSEY

Resolved, that the Hon. Vincent Massey be made a member of the Board of Governors by cooption.

797. APPOINTMENT OF ARCHITECT

A letter was read from Mr. Arnold Silcock, applying for the position of architect rendered vacant by the death of Mr. Fred Rowntree.

Resolved, to refer the matter to the Executive Committee.

798. DATE AND PLACE OF THE NEXT MEETING OF THE EXECUTIVE COMMITTEE.

This matter was referred to the Chairman and Secretary, in consultation with the Board Secretaries.

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799. DATE AND PLACE OF THE NEXT ANNUAL MEETING OF THE BOARD OF GOVERNORS.

It was pointed out that in accordance with the rotation named in Act V. of the Bye-Laws of the Board, the meeting next year should be held in England. The matter was referred to the Executive Committee.

800. LETTER FROM MR. ARNOLD SILCOCK regarding turningspace in connection with the Gate-way of the Friends College.

RESOLVED to refer this matter to Dr. Beech in consultation with the Executive Committee.

801. ERECTION OF PRESIDENT'S HOUSE

RESOLVED that in accordance with the recommendation of the President, owing to the condition of the Building Funds, the erection of the President's house be deferred for the present.

802. MONEY DEPOSITED BY THE C.M.S.

RESOLVED that the Bursar be requested to deposit the money paid by the C.M.S. for their site and keep it in trust till such time as it may be required for authorized land purchase.

RELATION OF TREASURER IN NEW YORK TO THE FIELD

803. RESOLVED that the Treasurer now elected be requested, in consultation with the President, to secure an understanding with the Sub-Treasurers in Shanghai and Chengtu, that will bring about a unification of accounts between the home office and the field, and the conservation of money for the purposes for which it was designated.

VOTES OF THANKS

RESOLVED that a cordial vote of thanks be accorded to the United Church of Canada, to Sir Joseph Flavelle and Hon. N.W. Rowell for their generous hospitality.

The meeting closed with prayer at 4.30 P.M.

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799. DATE AND PLACE OF THE NEXT ANNUAL MEETING OF THE BOARD OF GOVERNORS.

It was pointed out that in accordance with the petition names in Art. V. of the By-Laws of the Board, the meeting next year should be held in England. The matter was referred to the Executive Committee.

800. LETTER FROM MR. ARNOLD ALBROOK regarding circumstances in connection with the late-way of the Friends College.

RESOLVED to refer this matter to Mr. Beese in consultation with the Executive Committee.

801. RESOLUTION OF PRESIDENT'S HOUSE

RESOLVED that in accordance with the recommendation of the President, owing to the condition of the Building Fund, the erection of the President's house be delayed for the present.

802. MONEY REPORTED BY THE TREASURER

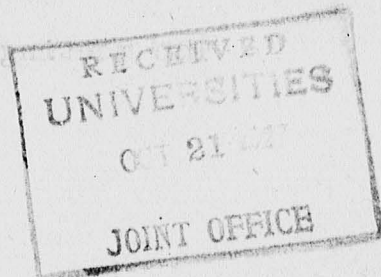
RESOLVED that the balance be reported to deposit the money paid by the C.M.B. for their site and kept in trust till such time as it may be required for authorized land purchase.

RESOLVED that the Treasurer now elected be requested in consultation with the President, to secure an understanding with the Job-Trustees in England and Canada, that all being about a trifling amount of accounts between the home office and the field, and the conservation of money for the purposes for which it was destined.

VOICES OF THANKS

RESOLVED that a cordial vote of thanks be accorded to the United Church of Canada, to Sir Joseph Flavelle and Mrs. Flavelle for their generous hospitality.

Those that pray at 4.30 P.M.



# West China Union University

## Annual Report of the Board of Governors to the Co-operating Missionary Organizations, 1926-27

To the Friends and Sponsors of the University:

With the Annual Meeting, held in Toronto, September 28 and 29, the University faces a new year, and your Board begs to report as follows concerning the year just closed:

### A. CRITICAL YEAR.

In all the seventeen years of its history, the University has faced no such crisis or series of crises as the past year has witnessed. The main facts are doubtless familiar to you and need not be repeated in detail in this report. West China has been relatively out of the main current of that political strife which has swept China during the past year, yet she has at times been violently agitated by the eddy and backwash of that mighty stream. While Szechuan has enjoyed perhaps a greater degree of peace than usual, she has been sensitive and responsive to political and military movements elsewhere in China. The campaign of ideas, by which doubtless the new China will at length be won, has been carried within her borders. Along with perfectly legitimate national ideals, active propaganda has spread radical and subversive doctrines. In Szechwan, as elsewhere in China, student groups have been peculiarly available instruments in the campaign of ideas, and here, as elsewhere, they have carried matters at times to extremes.

The University opened last September (1926) most hopefully, with an enrollment a little above two hundred and fifty, almost a record enrollment. But student feeling in the city of Chengtu was greatly inflamed by the Wan Hsien incident. Agitators made all possible capital of it. The University student body was compelled to declare itself. It seemed that the University must close, but after days of struggle, a majority resolved that the institution must be kept open. Eighty students withdrew and joined the radical group in the city, forcing a strike on all employers of foreigners and of mission institutions. Two weeks of suspense and anxiety followed, when the matter was adjusted. Ere the close of the first term, the general political situation was so tense that the Consuls decided upon the withdrawal of foreigners from the province, and by the middle of February the majority of the missionary community had left West China. However, there were still nine of the foreign Faculty

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remaining, and these, with the aid of a number of other foreigners, supported by the loyal endeavors of the Chinese teachers, carried on. Even with the aid of an additional number of Chinese teachers, the best available, the work had to be curtailed severely in certain departments, notably in Medicine. The story of this ever-memorable year cannot here be rehearsed, but the Christian courage and faithfulness of the missionary Faculty and their Chinese coadjutors is beyond all praise. One hundred and sixty-five students were registered for the second term, and a class of thirteen was graduated as the Class of 1927. It were well to keep in mind the fact that the *time of crisis has not ended*. Presumably the University, in keeping with its published announcement, opened for the current year. How is the all-too-limited and overburdened staff to carry on another year?

#### DEVOLUTION OF UNIVERSITY ADMINISTRATION.

It was the thought and hope of the founders that West China Union University should, in the end, be a completely Chinese institution. The very architecture bears witness to this hope. Yet, ere such hope could be realized, there must be developed an adequate leadership and a sufficient support for the maintenance of the institution. It cannot be assumed that administrative control should be limited to keep step with financial support. It seems quite probable that we shall be within reach of the first quite in advance of the second. How rapidly administrative devolution should proceed cannot be determined by academic considerations alone. The practical exigencies of the situation have to be taken into account. It is these practical exigencies which have determined to a very large extent the steps in administration which have been taken during the past year, as well as certain other related steps. These steps will be seen in their proper perspective in relation to the question of Registration, which we do not attempt at this point to discuss. Actions of the Senate making religious courses voluntary and nominating to the Senate a sufficient number of Chinese to afford a Chinese majority, were in line with the requirements for registration, but they were taken quite as much in compliance with an urgent and growing sentiment of the Chinese constituency. This series of actions culminated in the election by the Senate of Rev. Lincoln Dsang, M.A., B.D., as Chinese vice-president of the University, in which capacity he served the institution during the second term of the year just ended, being associated in administration with Rev. George W. Sparling, the acting vice-president. The above actions of the Senate have been approved by the Board of Governors.

#### THE QUESTION OF REGISTRATION.

The general question is not new. The University has long since taken a positive position toward the matter. Yet the changing situation has given fresh definition and perhaps fresh urgency to the matter. During the past year both the Senate and the Board of Governors have spent a goodly measure of time facing the issue. The framing of a policy is embarrassed by the alternating claims of Peking and Nanking to rule Szechwan, for their educational requirements are not identical. It is further embarrassed by the general political unrest and uncertainty and the

doubt as to whether a stable government, able to guarantee the rights of registered institutions, is likely to be realized at an early date. All the major steps to registration have, with a single exception, been taken. That exception, an item in the list of requirements issued by the southern government, is that the president of the University shall be a Chinese. The Senate has requested the Board of Governors to make possible the meeting of this requirement when it becomes absolutely necessary by an action conferring such authority upon the Senate. President Beech has offered his resignation in order that the Board may be unembarrassed in its action in this matter. Both the Executive and the Board of Governors itself have wrestled with this problem, seeking such a solution as shall carry the judgment of our Chinese brethren, satisfy government that we recognize its just prerogative, and at the same time conserve as fully as may be the Christian character of the institution. The Board believes that it is justified in a relative conservatism, and that such a position is wholly in keeping with its declared intent that the University shall become a completely Chinese institution. The time available for this matter at the annual meeting did not suffice, and the Board accordingly adjourned to meet on October 23 and 24, that it might, in unhurried conference, reach a just and constructive policy concerning registration. A supplementary statement on this matter may be expected at an early date.

#### THE BUILDING PROGRAM.

It is a matter of surprise to many that it has been possible to make any headway with the building program under the disturbed conditions of the past year. Indeed, we may well use President Beech's phrase, when he says that building has gone forward "with remarkable facility." Two wings of the Medical building are presumably now ready for use, and the Cadbury Education building has been started. In the hands of Mr. Walter Small, as Building Superintendent, we are well along with the building program. With the increase in Chinese staff, the question of adequate housing for the Chinese administrative officers and teachers becomes a very urgent one. It is a matter of general gratification, following the completion of the Friends' College Building a year ago, that the Church Missionary Society has secured an eligible site for the erection of the first unit of its permanent college buildings. President Beech, in his annual report to the Board, informs us that in the seven years since he last met the Board there have been erected a total of fourteen university and college buildings and eleven staff residences—surely a notable record.

#### PROBLEMS OF FINANCE.

Your Board would once again bring to the attention of the supporting bodies the financial needs of the institution. It has been necessary in the emergency situation of the past year to engage a considerable number of Chinese teachers. The amount allotted from the budget of the university for teachers' salaries, proved insufficient, and the Senate made an appeal extraordinary to the Missions for funds to meet the emergency, to which appeal is received a generous response. If these Chinese teachers are to remain, and in any case during the interim until

the foreign staff shall have returned to its post, continued provision must be made. It is even a question how far the university can or should return to the situation which has previously existed. If an increased proportion of the Faculty of the University is to be Chinese, adjustments to meet that situation must be made. In view of these and other factors in the situation, the Senate asked increased appropriations for the ensuing year. But there is a limit beyond which such a policy cannot proceed without disaster!

#### IS THE UNIVERSITY WORTH MAINTAINING?

Of course none of us seriously doubts that it is. But it may be well to ponder the meaning of such a question. It is tantamount to asking, "Is the Christian enterprise in West China worth carrying on?" Says President Beech:

"The Christian program in West China has been greatly restricted by the departure of missionaries, but it has not collapsed and I believe the University is the essential reason."

Indeed, the University is the essential reason, for it has produced a new and indispensable type of leadership. Of the 71 living graduates of that institution, 64 are in Christian service or preparing for it. And into the ranks of that prepared leadership young women are now entering, through the good offices of the University. It is quite probable that the greatest single contribution, which the supporting bodies can make to the evangelization and Christianization of China, will be through a generation of confident and competent Christian leaders. If we conclude that the University is worth maintaining, we should remember that it is a growing institution. We, your Board of Governors, would bring it once again, as a primary claim, to the constituent and supporting mission organizations. Dear Brethren and Sisters, do not ask us to make bricks without straw.

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WEST CHINA UNION UNIVERSITY

MINUTES OF SPECIAL MEETING OF THE BOARD OF GOVERNORS, NEW YORK, OCTOBER 22nd, and 23rd, 1927.

A special meeting of the Board of Governors of the West China Union University was held, pursuant to resolution #789 of the Board, in the Conference Room of the offices of the Committee of Reference and Counsel, 419 Fourth Avenue, New York City, on Sunday and Monday, October 22nd and 23rd, 1927.

PRESENT:-

- Sir Joseph Flavelle Bart., LL.B.
- Rev. Frank Mason North, D.D.
- Rev. J.H. Franklin, D.D.
- Mr. W.O. Gantz LL.B.
- Mr. H.T. Silcock, M.A.
- Rev. Frank Anderson, M.A., D.D.
- Rev. J.H. Arnup, D.D.
- Hon. Newton W. Rowell, K.C.
- Mrs. James Hales
- Rev. J.A. Edwards, D.D.
- Rev. Joseph Beech, D.D.
- Prof. J.N. Rice, Ph.D.
- Dr. G.B. Huntington

Mr. E.V. Wallace and Dr. F.D. Gamewell were also present by invitation, and on motion were made corresponding members.

Apologies for absence were presented from:-

- Rev. Emory A. Hunt, Ph.D.
- Prof. H.B. Robins, Ph.D.
- Dr. P.W. Kuo

FIRST SESSION

The Board assembled on Sunday, Oct. 23rd, at 2.30 P.M. and adjourned at 5 P.M. to sit again from 7 to 9 P.M., the first period being in charge of Dr. A.V. Wallace and the second of Mr. H.T. Silcock. The Sessions were in the nature of a Retreat, to wait on God for guidance in the matter of the Registration of the University and the apprehension of the fundamental principles of Christian educational work in China.

SECOND SESSION

9.30 A.M. The Board reassembled on Monday, October 24th, at Scripture was read and prayer was offered by Dr. Beech.

The minutes of the meeting of the Board held in Toronto, Sept. 28th and 29th, having been circulated to the members,

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were taken as read and confirmed, with substitution of the name of Dr. Edwards for that of Dr. Gamewell, which had been erroneously included in the list of the Executive Committee.

804. Cooptation of Dr. Edwards It was pointed out that the Board had over-looked the fact that the term of office of Dr. Edwards as a coopted member of the Board expired in the present year (b.ofG. #655).

RESOLVED that he be coopted for a further period of three years.

805. Committee on Investments (Exec.Min #588:B of G.782) Dr. Franklin having requested that his name be withdrawn from this Committee, the name of Dr. G.B. Huntington was substituted; it was also resolved that Mr. J.O. Gantz should be asked to continue as a member of this Committee; the Committee thus stands constituted as follows:- Dr. G.B. Huntington, Mr. J.O. Gantz, Dr. Edwards, Mr. B.A. Garside.

806. Report to the Cooperating Boards ( B of G. #793) The Secretary laid on the table printed copies of this report as prepared by Prof. H.B. Robins, and approved by the Chairman of the Board.

807. Registration (B of G. #789) Full discussion took place on this matter. It was pointed out that of the ten Union Institutions of higher Christian education in China at present functioning, eight had either registered or had taken specific steps looking towards registration.

Definite action on the part of the Board was called for by the following extract from the report of the Senate:-

"the requirement . . . . promulgated by the new Southern Government . . . . state that the President of the University seeking registration must be a Chinese, while a foreigner may be invited to act as adviser. Our Senate, some two months ago presented this matter to the Board and now again we would call your attention to it, asking for advice and direction"

Our suggestion is that the Board should make it possible for us to meet its requirement when it becomes absolutely necessary by giving us authority to appoint such a President. We would add that, at present, the question of registration is in abeyance and will not be raised by us until such time as there is a more stable Government with whom we may negotiate and who may be able to give some assurance that whatever they decide will not be again interfered with or changed. A practical difficulty at the present moment would be to know with whom to register, whether with the authorities in Peking, Nanking, Hankow or our local bureau here in Chengtu."

The following resolution drafted by the Hon. N. W. Rowell was moved by Dr. Franklin and seconded by Mrs. Hales:

RESOLVED

That this Board approves the registration of the West China Union University under the appropriate governmental authority in China.

That this approval is given on the clear understanding

- (1) That such registration will not interfere with the distinctive Christian character of the University and its purpose to advance the Kingdom of God.
- (2) That the property of the University shall remain vested in the Board of Trustees or its nominees as required by the Constitution of the University in order to fulfil the trusts upon which the property was acquired.

It was moved as an amendment by Mr. Gantz, seconded by Mr. Silcock that all the words except the first paragraph be deleted.

The amendment, on being put to the meeting, was lost.

The original motion was then put and carried nem.con.

Considerable discussion followed as to what steps would be desirable to give effect to the above resolution and it was further

RESOLVED

(2) That in order to proceed with the registration and the reorganization of the University which such registration would involve, we request the President to proceed to China to look into and report to the Executive Committee on the procedure which should be adopted in regard to registration and the reorganization of the University, this report to cover:-

(1) Whether the conditions as to the character and property of the University expressed in the resolution with reference to registration will be safeguarded in registration,

(2) The composition and functions of the new Board of Directors in China,

(3) The relations of this new Board of Directors to the Board of Governors of the West China Union University who under governmental regulations constitute the founders of the University.

(4) The relation of the Board of Directors to the faculty.

(5) The relation of the Board of Directors to the missions and their work.

(3) That we approve the suggestion that representatives of the Board of Governors in addition to the President be secured as visitors to the University at some early date and that appointment and arrangements be referred with power to the Executive Committee, it being hoped that representatives of some of the constituent boards may be able to combine this visit with other duties in China and so bear the incidental charges.

(4) That we transmit to the Constituted Boards the above resolutions and request their approval

- (a) of the action taken, and
- (b) of such amendments to the constitution as may be necessary to give effect to registration and the consequent reorganization of the University.

It was understood that the above resolutions do not authorize the Senate to register, without reference to the Executive Committee, and it was hoped that, in any event, no action would be called for until such time as the President had made his report.

808. REPORT OF THE COMMITTEE ON INVESTMENTS

A report of the meeting of this Committee held on October 17th was presented requesting specific information on such matters as the general type of investments to be made, rate of interest etc.

RESOLVED that the matter be referred back to the Committee, with the request that they will make recommendations to the Executive Committee on the points raised.

809. TURNING SPACE FOR THE FRIENDS COLLEGE GATEWAY (B.ofG. #800)

Resolved that Minute #800 be amended to read:

"That we refer the question of the Turning Space for the Friends College Gateway to Mr. Arnold Silcock and Mr. Rowntree, with power"

810. INCREASE OF CHINESE MEMBERS OF THE STAFF

Resolved: that, in view of the necessity of substantially increasing the number of the Chinese members of the Staff of the University, and of the importance of securing the best possible men for such positions, we recommend to the constituted Boards the desirability of placing at the disposal of the Board for this purpose the funds released by the retirement of numbers of their missionaries from the staff of the University.

811. LETTER FROM MR. WALTER SMALL

A letter was read from Mr. Walter Small, Building Superintendent, pointing out that the Building Programme would probably be completed in the Spring, and that unless funds were forthcoming for further building operations, the question of his taking a short furlough might well be raised.

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ITEM 814 should be amended to read as follows:-

#814. FURLOUGH ALLOWANCE OF THE PRESIDENT

The Chairman reported that four members of the Board had met during the lunch hour, and, after learning that one-half of the sum could be procured from Canada and one-half from the United States, determined to recommend to the Board that \$1500 additional salary be paid to Dr. Beech during his furlough year, to meet the additional living and incidental expenses of residence in the United States as compared with China.

Agreed.

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Resolved that Mr. Small be informed that he may be asked to complete the Educational Building, and that he delay matters until he receives information as to whether funds are available for the purpose: should there be no building work in hand, it would be natural for him to return home.

812. SURPLUS FUNDS

Resolved that the Investments Committee be asked to enquire as to what surplus funds, if any, are in hand in the Treasury and to apply an amount not exceeding \$6,000., if available, to complete the Educational Building.

813. RESIGNATION OF THE PRESIDENT

Resolved that the resignation of the President be laid on the table.

814. FURLOUGH ALLOWANCE TO THE PRESIDENT

The Chairman reported that, in view of the inevitable increase in the personal expenses of the President while on furlough, a sum of \$1500. had been placed in the hands of the Treasurer by four members of the Board to be remitted to the President in quarterly instalments during his year of furlough.

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815. EXPRESSIONS OF THANKS

Resolved that the warmest thanks of the Board be extended:-

1. To Dr. E. W. Wallace for his kindness in attending the meeting, and for the great assistance which he had rendered both in the Retreat and the discussions.
2. To the Committee of References and Counsel for their kindness in placing their premises at the disposal of the Board for the meetings.
3. To Dr. North and Dr. Franklin for their generous and kindly hospitality.

The meeting closed with prayer at 5.30 P.M.

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Resolved that the Committee be authorized to complete the financial statement and that the same shall be received information as to whether funds are available for the purpose; should there be no existing funds in hand, it would be necessary for him to return home.

SECTION THREE

Resolved that the Investment Committee be asked to advise as to what amount funds, if any, are in hand in the Treasury and to certify an amount not exceeding \$10,000.00 available to complete the financial statement.

SECTION FOUR

Resolved that the resignation of the President be laid on the table.

SECTION FIVE

The Chairman reported that in view of the inevitable increase in the general expenses of the President while on tour, a sum of \$1000.00 has been set aside in the Treasury for the purpose of defraying the expenses of the President in carrying out his duties during the year of 1927.

SECTION SIX

Resolved that the amount of the bond be extended:

1. To Dr. J. W. Wilson for his kindness in attending the meeting and for the great assistance which he has rendered both in the report and in discussion.
2. To the Committee of Reference and General for their kindness in placing their names at the disposal of the Board for the meeting.
3. To Dr. North and Dr. Franklin for their generous and kindly hospitality.

The meeting closed with prayer at 8:30 P.M.

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