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WCUU  
Administrative  
Board of Governors - Minutes,  
reports 1922-1926

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EXTRACT FROM MINUTES OF BOARD OF GOVERNORS

WEST CHINA UNION UNIVERSITY

Nov. 1 and 2, 1922

- 530 RESOLVED, that Mr.Silcock be regarded as a full member of the Board representing the Friends' Foreign Mission Assn.
- 531 Communications
- 532 Resolved that Dr.Rice, Mr.Monday Williams, and Mr.Anderson be a Committee to prepare a memorial minute with reference to Dr.Goucher.
- 533 Minutes of Executive Committee.
- 534 Resolved that Dr.North be asked to send a telegram on behalf of the Board, inviting Dr.Gamewell to attend the meeting of the Board.
- 535 Adjournment.
- 536 Resolved, that we meet tomorrow morning at 9 o'clock.
- 537 Appreciation of Dr.Burton
- 538 Relation of architect and superintendent of construction.to be first order of business at 9 a.m. session
- 539. Evening session order of business.
- 540 Committee to nominate Chairman and other officers of the Board.
- 541 Re Incorporation of University
- 542 Appointment of a Committee to examine Constitution and By-laws.
- 543 Resignation of Mr.Hadley accepted.
- 544 Adjournment
- 545 Education of Women
- 546 Release of Dr.Wallace
- 547 Relation of Architect and Supt.of Construction to Senate and Bd.of Governors.  
Preparation of Plans  
Preparation of Detailed Estimates.
- 548 Reaffirmation of subsection (c) of Minute 204 of Bd.of Governors.  
Carrying out of Plans
- 549 Question as to personnel
- 550 Admission of qualified young women to University
- 551 Secretary instructed to convey resolution #545 to Secretaries of the 5 constituent Boards, and to advise them of terms of #550.
- 552 Executive be empowered to take any action necessary to carry out 545 & 550

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BOARD OF GOVERNORS - PHILADELPHIA - NOVEMBER, 1922.

553. - Re Appreciation of Gift of the late Mr. George Cadbury.- RESOLVED, THAT we record our grateful thanks for the gift of \$5,000. made by the late Mr. George Cadbury for the erection of a building for the training of Chinese teachers and that we accept the gift on the conditions named; and that the Treasurer be requested to communicate the action of the Board to the family of the late Mr. Cadbury.
554. - Report of Treasurer.- RESOLVED, THAT the report of the Treasurer be received and referred to the Executive, and that the request of the Treasurer that the accounts be audited be complied with.
555. - Re the late Dr. Goucher.

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556. - Budget, 1923.- RESOLVED, THAT we recommend the accompanying Budget to the Boards, and that the Executive Committee be empowered to make such adjustments as may be necessary in view of the replies received from the Boards:-

"The Executive Committee transmits herewith the Budget estimates for 1923 as received from the Senate under their minute No. 1423. From this paper it will be observed that the total amount asked for is gold \$33,961.

There are included in the estimates certain very important capital expenditures, including \$4,970. Mex. for the purchase of grave land included in the University site; \$4,000. Mex. to establish a fund for the assistance of Chinese teachers in erecting their own dwellings, and \$3,200. Mex. for the general capital expenditures of the Property Committee. In addition to this there are a number of other capital expenditures of varying amounts aggregating more than \$10,000. There has not been included any allowance for a heating system in the Administration Building, which is viewed by Dr. Beech and others on the Field as a vital requirement at the present time.

All estimates have been made upon the basis of gold, meaning two for one, which is more liberal than the present state of exchange justifies.

In view of the straitened condition of the finances of all of the Boards, the Executive Committee would recommend to the Board of Governors the following method of handling the situation:

That the two English Boards be asked jointly for the sum of \$3,000.; being the amount which they have already indicated they will be able to contribute at the present time, and that each of the three Boards on the American continent be asked for \$6,000., making a

Grand Total of.....\$21,000.

Deduct expenses under the Board of Governors, viz:

President's salary.....\$3,000.  
 Treasurer on the Field, salary, travel, etc..... 2,000.  
 Educational Secretary..... 3,000.  
 Mr. T. P. Chang return travel, etc..... 700.

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Miscellaneous expenses of the Board of  
 Governors, including travel, treasurer's  
 assistance, etc.....\$1,250. \$9,950.

For Budget on the Field..... 11,050.

This amount may possibly produce \$20,000Mex.

In so much as we do not know the importance of the various demands which are included in the Budget, our recommendation is that this sum be reported to the Senate for them to allocate as they may see fit."

557.- Re Appointment of Mr. Frederick Brown.

558.- Needs for Additional Staff.

559.- PROPERTY.

(a) Request for \$3,000. Mex. for share in the Wang property. GRANTED.

(b) Request for \$2,023.75 Mex. for the graves and land in front of the Administration Building, and \$600. Mex. for the purchase of the graves at the rear of the Administration Building GRANTED.

(c) Request for \$1,729.58 Mex. for payment on stamping of deeds for land purchases. GRANTED.

(d) Request for funds in hand to purchase graves on the site of the Medical Building and the Tsu property in the central plot. The amount required has not been given in the report, but it is estimated that the grave land will cost not less than \$4,000. Mex. and the Tsu property will cost about \$4,000. Mex. also. GRANTED.

payment to be made when and if the Treasurer can arrange with Mr. Morell for the conversion of his stock.

560. - BUILDINGS.

(a) Re sources of income for additional expense on the Administration Building and for the item included in last year's report and budget for heating Administration Building.

Referred to Executive Committee with power.

(b) Request for \$5,000. gold, approved by the Board of Governors for the erection of one of the wings of the Middle School Building for Science wing.  
 Referred to Executive, provided either a special donor or the co-operating Boards can provide the funds.

(c) Authorization to proceed with the Middle School Chapel and the Library when and as funds are in hand. GRANTED.

(d) Request for \$5,000. for the President's House. GRANTED.

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Rev. 11/1/22

574. - Re-election of c-opted members.
575. - Re Senate Minute #1282
576. - Re Senate Minute #1285
577. - Re Fellowship for Mr. D. S. Dye
578. - Re Payments of Mr. Lemont's gift for the Library Building.- (See Senate Minute 1391). RESOLVED, THAT this item be referred to the Treasurer with power.

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579. *Nov 11/2/22* .....  
~~579~~ Re Annual Report to Mission Boards.

580. RESOLVED, THAT the President be authorized to take all necessary steps to secure for the Corporation any required authorization to do business in China.

581. Re Office in New York.

582. Time and Place of Next Meeting of the Board of Governors.

583. Re Plans of Middle School Chapel.

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Read 8/2/24

## BOARD OF GOVERNORS

## WEST CHINA UNION UNIVERSITY.

Minutes of Meeting held at Birmingham, England,  
12th to 16th July, 1934.

## FIRST SESSION.

The Annual Meeting of the Board of Governors of the West China Union University was held at Kingsmead, Selly Oak, Birmingham, England, from 12th to 16th July 1934.

Sir Joseph Flavelle was in the Chair. The first sitting began at 8.15 p.m. on Saturday, 12th July.

H.T.Silcock led in prayer.

The following were present at one or more sessions:-

American Baptist Foreign Mission Society:  
Rev. Avery A. Shaw, D.D.

Friends' Foreign Mission Association:  
James Edmund Clark, B.Sc.,  
H.T.Silcock, M.A.,  
Herbert G. Wood, M.A.

General Board of Missions of the Methodist Church, Canada.  
Rev. James Endicott, D.D.  
Hon. Newton Wesley Rowell, K.C.

Board of Foreign Missions of the Methodist Episcopal Church,  
U.S.A.  
Unable to send representatives this year.  
(See Minute 646 below).

Church Missionary Society.  
Rev. G.F.Saywell, M.A.

Co-opted Members:  
Sir Michael E. Sadler, K.C.S.I., C.B., Litt.D., LL.D.  
Sir Joseph Flavelle, Bart., LL.D.

Architect: Fred Rowntree, F.R.I.B.A.

Corresponding Members:  
Mrs. N.W.Rowell (Canada)  
Miss H.M.Newman (Chairman, China Committee, F.F.M.A.)  
Dr. John E. Thompson (Faculty of Medicine, Chengtu)  
Ernest W. Sawdon, B.Sc., (" " Education, Chengtu).  
John William Hoyland } Wardens of Kingsmead College.  
Mrs. Hoyland }  
J.C.Kydd M.A., (Selly Oak Central Colleges).  
J.Douglas Maynard, M.A., (Member, China Comtee.F.F.M.A.).  
William G. Sewell (Appointed to Faculty of Chemistry,  
Mrs. W.G.Sewell. Chengtu).  
Herbert H. Catford (Assistant Secretary, F.F.M.A.)

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Communications.

(a) Apologies for absence have been received from:-

- George Vaux Jr.
- The Bishop of Peterborough.
- Mr. Mornay Williams.
- Dr. F.M. North (on behalf of the representatives of the Board of Foreign Missions of the Methodist Episcopal Church, of the U.S.A.)
- Dr. Emory W. Hunt.
- Prof. Henry B. Robins.
- Dr. James H. Franklin.
- Rev. Frank Anderson.
- Dr. Ralph A. Ward.
- Mr. William O. Gantz.
- Prof. William North Rice.
- Rev. E. Hayward.

(b) Other communications have been received which will come up at appropriate places on the Agenda.

(c) Senate Minutes Nos. 1597 to 1698, inclusive, have been received.

The letters of apology have been read.

627 Corresponding Members.

RESOLVED that the following be Corresponding Members during the Sessions of this Board.

- Mrs. N.W. Rowell,
- Miss H.M. Newman,
- Dr. John E. Thompson,
- Ernest W. Sawdon,
- John William Hoyland,
- Mrs. J.W. Hoyland,
- J.C. Kydd,
- J. Douglas Maynard,
- William G. Sewell,
- Mrs. J.G. Sewell,
- Herbert H. Catford.

628 Minute Secretary.

RESOLVED that Herbert H. Catford act as Minute Secretary.

629 Hours of Meeting.

RESOLVED that the hours of meeting for the Board of Governors be as follows:-

- This evening : 8.15 to 10.0 p.m.
  - Sunday : Period of worship from 9.30 a.m. for about one hour.  
Sessions of the Board for informal consideration of some of the larger questions.  
10.30 a.m. to 1.0 p.m. & 3.15 to 4.15 p.m.
  - Monday : 9.0 a.m. to 12.30 p.m.  
8.0 to 10.0 p.m.
- (Times of sessions on Tuesday and Wednesday to be arranged later).

The Chairman closed with prayer. Adjourned at 10.10 p.m.

Minutes:

SECOND AND THIRD SESSIONS.

Sunday, 13th July, 1924.

Dr. James Endicott conducted the hour of worship from 9.35 to 10.35 a.m. giving in his address some striking illustrations of the wonderful results of the work of Christian Missions in West China.

2nd Session: 10.40 a.m. to 1.5 p.m.

3rd Session: 2.40 to 4.0 p.m.

During these two sessions the following subjects received careful consideration, but no Resolutions were adopted:-

The Need for Making the University more Chinese.  
(H.T.Silcock presented a short memorandum on this question).

The Need of providing more adequate housing accommodation for Chinese members of the Staff.

The Need of increasing the salaries of Chinese staff.

The Boxer Indemnity: question of placing before the British Government information as to the University.

The Need for more Middle Schools.

Importance of doing our work thoroughly, even if this is at the cost of immediate extension.

The Need of establishing Fellowships to be held by promising Students from Szechwan in America, Canada and Great Britain.

The question of trying to secure someone who would make it his (or her) special business to keep the University constantly before those from whom financial help might be expected.

FOURTH SESSION

9 a.m. Monday 14th July, 1924.

Devotional exercises: H.T.Silcock read a passage of Scripture  
Prayer : J.W.Hoyland, Dr. J.Endicott.

630 RESOLVED that we confirm the minutes of the Executive Committee held since our last meeting. (Nos. 375 - 468).

631 RESOLVED that we adjourn at 12.50 p.m. and reassemble at 5 o'clock or as soon after as practicable.

632 Appointment of Secretary of West China Christian Educational Union.

Minute 457 of the Executive has been received accepting the suggestion of the Senate that Mr. Homer G.Brown be appointed Secretary of the West China Christian Educational Union, subject to the approval of the Canadian Methodist Board, which approval has been duly given by the Executive Committee of the General Board of Missions of the Methodist Church, Canada. We confirm the action of the Executive in appointing Mr. H.G.Brown.

minutes:

~~271~~633 Communication to United Methodist Mission.

With reference to Senate Minute 1616 we ask H.T. Silcock to communicate with the Secretary of the United Methodist Mission placing before him some facts with regard to the expense falling upon the University in connection with the training and care of U.M.M. students.

634 Residences for Middle School Teachers.

RESOLVED that we endorse the request of the Senate (Minute 1615, (i)) that each of the participating Missions be asked to contribute \$1000 (gold) for the erection of residences for Middle School Chinese Teachers on the Middle School Campus.

635 Middle School Dormitory and Residence for Foreign Teacher.

RESOLVED that, in accordance with Senate Minute 1615 (3), we ask each of the participating Missions to erect its Middle School Dormitory and one residence for a foreign teacher.

636 Christian Mission in Batang.

We refer Minute 1616 (2) of the Senate as to the work of the Christian Mission in Batang amongst the Thibetans to the Executive.

637 Thanks to Smithsonian Institute.

RESOLVED that we ask the Treasurer to express the thanks of this Board to the Smithsonian Institute for the publications which they have sent to the University and for entering the University on their list to receive further publications (Senate Minute 1616 (3)).

638 Thanks for gift of Organ.

RESOLVED that we request the Secretary to express the thanks of this Board for the generosity of the members of the staff of the University in providing the cost of the organ.

639 Offer of Middle School house building site No. 6.

Referring to Minute 1624 of the Senate with regard to the Middle School house building site No. 6, RESOLVED that we confirm Minute 440 of the Executive Committee.

FIFTH SESSION.

5.40 p.m. Monday, 14th July 1934.

640 Report by the Architect.

The Architect has submitted a report on the work coming under his supervision since the last annual meeting of the Board at Toronto in September last.

Minutes:

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640 (contd.)

Medical College. We note that owing to the proposal for a Medical clinic centre and the difficulty of acquiring the graves on the site selected, it seems probable that a new site will have to be found. A letter from Dr. Joseph Beech to the Architect, dated 24th May, says that the most likely site is the "Marquis Jang" site or a site to the north of the river between the University Campus and the South of the city wall. It seems impossible to make any progress until the site is settled. We empower the Executive Committee to decide the question when a definite recommendation is received from the Senate.

641 Clock Tower.

With reference to Minute 458 of the Executive Committee the Architect has submitted the design and working drawings for the Clock Tower. A letter from Dr. Beech, dated 24th May conveys the general approval of the Senate and requests the approval of the Board. The donor has also approved and we now confirm the design and drawings.

642 Request to C.M.S. to replace Dr. C.C.Elliott.

With reference to Senate Minute 1616 D. the Rev. G.F.Saywell reports that up to the present the C.M.S. has not been able to replace Dr. C.C.Elliott. He will urge upon the Committee the importance of supplying his place, but at present they have not sufficient offers from Medical Men to meet all the calls from the Field.

SIXTH SESSION.

8.10 p.m. Monday, 14th July, 1934.

Prayer : Dr. Shaw.

643 Plans of Buildings erected or in contemplation: Reprint from "The Builder".

We are glad to note that the "Builder" of 27th June has published a number of plans and drawings of buildings already erected, or in contemplation, together with a descriptive account of the University and its buildings. Referring to Minute 386 of the Executive Committee, it is

RESOLVED that a reprint of 1000 copies be obtained. Rev. G.F.Saywell and F.Rowntree are asked to attend to this, in view of H.T.Silcock's expected absence from England for some months.

644 Request for Gold \$10,000 for purchase of materials for the Medical Building.

RESOLVED that we inform the Senate that the Canadian Methodist Mission has told us that the money for the purchase of materials for the Medical Building is available as soon as the necessary consultations between the Builder and the Architect have been completed.

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645 Appeal from Dr. W.R.Morse on behalf of Faculty of Medicine.

With reference to Senate Minute 1644, an invitation to attend this meeting was duly extended to Dr. W.R.Morse. We regret that he was unable to prolong his time in Europe in order to attend. He has written as to the danger of working with inadequate equipment, also as to the urgency of strengthening the Staff of the Faculty of Medicine. He comments on the fact that there is no English, Scotch or Irish Medical man upon the staff. He also supports Senate Minute 1690 (a to j).

SEVENTH SESSION.

Tuesday, 15th July, 1934.

Devotional Exercises were conducted by the Rev. G.F.Saywell.

646 Absence of representation from the American Methodist Episcopal Mission.

We regret to learn from a cablegram received by Dr. Endicott this morning, from Dr. Frank M. North, that the Board of Foreign Missions of the Methodist Episcopal Church, of the United States, has been unable to send representatives to this meeting of the Board.

647 Letter from the President, Dr. Joseph Beech.

A letter to the Chairman from Dr. Joseph Beech dated 31st May 1924 has been read.

648 Fellowships Abroad.

With reference to Senate Minutes 1640 and 1641 as to the provision of special funds for the establishment of fellowships abroad both by the missions and the University for such graduates as are expected to teach in the University or for a number of other specially qualified students, we agree with the Senate that it is of the greatest importance that the graduates and students referred to should have training in Canada, America or Britain.

RESOLVED that each of the co-operating bodies be asked to endeavour to raise funds to provide fellowships, and to communicate with the Executive. And further

RESOLVED that we appoint the Rev. G.F.Saywell, H.G.Wood and H.T.Silcock as a sub-committee on University fellowships for Great Britain, and we ask the Executive to secure the appointment of a similar committee on the American continent.

649 Budget, 1925 - 26 (See Senate Minute 1664)

The total sum asked by the Senate from the Board of Governors in the Budget for 1925-26 amounts to G\$28,887; - G\$22,387 together with \$6,500 which they indicate might be required by the Board for direct charges. To this has to be added provision for the salary and expenses of the Bursar amounting to about \$2000, making a total of G\$30,887.

RESOLVED that, in accordance with Executive Committee Minute 461, the co-operating Boards be asked to increase their annual grants for maintenance as follows:-

The three Boards on the North American Continent from \$6000 to \$7500 each.

The two Boards in Great Britain from \$3000 to \$5000 between them.

This will make a total of \$27,500.

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Minutes:

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350 Appropriation for use on the Field.

RESOLVED that we set apart G\$19,000 for use on the Field being an increase of \$4000 over the appropriation for 1924 and \$3387 less than the Budget asked by the Senate and that the Board of Governors retain for its own use G\$8500.

351 Effort to be made to raise an extra \$10,000.

RESOLVED that the members of the Board make personal endeavour to secure a further G\$10,000, viz. \$5,000 to clear existing deficits, \$3000 as a special fund towards adequate provision for Chinese teachers' salaries and \$2000 for Chinese teachers' houses. These expenditures are not to be incurred until members of the Board have put the Treasurer of the Board in funds and the Treasurer has authorised expenditure on the Field. It is expected that G\$5,000 may be raised in the United States, \$2500 in Canada and \$2500 in Great Britain.

352 The need for providing houses for Chinese members of staff.

We have had before us Executive Committee minute 373 and the President's reference in his report of 1923 and various documents upon the subject of providing houses for Chinese members of the staff. We desire to go forward with the provision of houses for Chinese teachers and are prepared to contribute funds for this purpose as soon as a definite scheme and estimates are before us. We consider that the University should retain control of the properties and not proceed with a loan scheme.

EIGHTH SESSION.

The Board reassembled at 3.10 p.m., Tuesday, 15th July 1924.

The Chairman led in prayer.

At this short sitting considerable discussion took place on the question of sending to each of the co-operating Societies a copy of the Report of the Senate. No resolution was adopted.

Adjourned at 7 p.m.

NINTH SESSION.

8 p.m. 15th July 1924.

Ernest W. Sawdon led in prayer.

353 Re Admission of Women into the University.

The President's statement on this subject was read and after a full discussion it was

RESOLVED that we approve the plan to admit women into the University providing satisfactory arrangements can be made with the Women's Boards concerned for their co-operation in membership on the Board and in the support of the work of the University.

RESOLVED that the determination of details of the basis of co-operation between the Women's Boards and the Board of Governors, as well as the basis of contribution by the Women's Boards be remitted to the Executive with power.

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653 (Contd.)

RESOLVED that in view of previous action of the Board and in view of the urgency of the situation on the field we cable to the President that the class of women who are ready to enter this September, and to whom the Senate is to some extent committed be received, but that pending further action of the Board or its Executive no other women be admitted to the University.

654 The University becoming more Chinese.

RESOLVED that the Board places on record its profound conviction that the University must become more and more Chinese in character, and its cordial agreement with the President and Senate that the University should, in increasing measure, depend on Chinese support in staff and funds, and its gratification at the growth in numbers and power of Chinese members on the Faculty and Senate, and further its conviction that the time has come to seek suitable Chinese representation on the Board itself.

655 Co-opted Members.

RESOLVED that we elect Dr. J. Edwards, of the Board of Foreign Missions of the Methodist Episcopal Church, U.S.A., a co-opted member of the Board for the three years expiring at the annual meeting in 1927.

RESOLVED that we re-appoint the following as co-opted members of the Board:-

Sir Michael E. Sadler	term expiring 1927
Prof. William North Rice	" " "
Rev. J.H. Franklin	" " "
Mr. George Vaux Jr.	" " "
Mr. James Wood	" " 1926
Mr. Vincent Massey	" " "

The other co-opted members are:-

Sir Joseph Flavelle	term expiring 1925
Dr. Ralph A. Ward	" " "
The Bishop of Peterborough	" " 1926.

656 Appointment of Officers and Executive.

RESOLVED that the following be and hereby are appointed as Officers and Executive Committee for the ensuing year:-

- Chairman: Sir Joseph Flavelle, Bart. LL.D.
- Vice-Chairmen: Sir Michael E. Sadler, K.C.S.I., C.B., Litt.D.,  
Rev. F.M. North, D.D. (LL.D.)
- Treasurer: George Vaux, Jr., LL.B.
- Secretaries: Rev. James Endicott, D.D.  
Harry T. Silcock, M.A.

Executive Committee:

- Dr. James Endicott (Secretary)
- Sir Joseph Flavelle
- George Vaux, Jr.
- H.T. Silcock
- Dr. J. Edwards
- Rev. Dr. James H. Franklin
- Rev. F. Anderson.

RESOLVED that Mr. Mornay Williams be elected an Honorary Member of the Executive Committee. Further

Minutes:

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657 Report to Co-operating Boards.

RESOLVED that a Report to the co-operating Societies by this Board on the Work of the University for the past year, with one or more illustrations, be prepared and that copies be printed and distributed to each of the co-operating Societies. We ask the Rev. G.F.Saywell and Herbert G. Wood to prepare the necessary material for the press.

658 The Boxer Indemnity.

RESOLVED that the following be appointed a Committee to take such steps as may be practicable to secure that the British Government in its allocation of the Boxer Indemnity should have full information before it as to the important work for education which is being done by the West China Union University:-

Sir Michael E. Sadler,	Sir Joseph Flavelle,
The Hon. N.W.Rowell,	Rev. G.F.Saywell,
Herbert G. Wood,	H.T.Silcock.

659 Appointment of University Builder.

With reference to Minute 456 of the Executive Committee RESOLVED that we confirm the appointment of Mr. Walter Small as University Builder.

660 Title of Superintendent of Construction discontinued.

With reference to 1661 (c) it is RESOLVED that "the office and title of Superintendent of Construction be discontinued", and after further consultation it has been decided not to recommend the appointment of an associate architect.

661 Students recommended for Degrees and Diplomas.

RESOLVED that the Board notes with pleasure Minute 1655 of the Senate reporting the names of the following eleven students recommended to the Board of Regents for Degrees and Diplomas, this is the first graduating class recommended to the Board of Regents:-

Djang Min Djuin,  
Gao Chang Djang,  
Hua Shien Da,  
Li Gwe Gwang,  
Lien Din Shiang,  
Sung Chen Dji,  
Tang Bo Chen,  
Tang Lo Tien,  
Wu Hen Djiu,  
Yang Gwang Shwen,  
Yang Yuin Gwang.

662 Appointment of Dr. Peterson to Medical Faculty.

With reference to minute 1658 of the Senate, RESOLVED that we express our gratitude to the Board of Missions of the Methodist Episcopal Church for the appointment of Dr. Peterson to the Medical Faculty at Chengtu.



Minutes:

663 Appointment of Faculty Representatives on the Senate.

We note the reply of the Senate with regard to the principles upon which Faculty members are nominated for membership of the Senate. It is resolved that the following, nominated by Minute 1666 of the Senate, be appointed Faculty Representatives on the Senate for the ensuing year, with the addition of Mr. Moncrieff as Director of the Languago School (nominated by the President in his letter of 5th April 1924 to Dr. James Endicott):-

P.M.Bayne	A.E.Best	E.R.M.Brecken,	H.G.Brown
R.R.Brewer	Miss A.Brethorst.	Dr. R.Gifford	Kilborn,
L.G.Kilborn,	G.R.Larkin,	S.Lewis,	C.W.Service,
R.L.Simkin,	J.L.Stewart,	C.M.Stubbs,	C.R.Carscallen,
Mrs.Carscallen,	F.Dickinson,	D.S.Dye,	C.L.Foster,
J.C.Humphreys,	A.E.Johns,	C.B.Kelly,	A.W.Lindsay,
S.H.Lilejestrang.	E.N.Meuser,	W.R.Morse,	H.J.Mullett,
G.B.Neumann,	D.L.Phelps,	E.W.Sawdon,	J.Tayler.
H.H.Taylor,	J.E.Thompson,	A.H.Wilkinson,	E.C.Wilford,
S.C.Yang,	M.F.Yates,	H.D.Robertson.	

Note:- Vice President: J.L.Stewart,  
 Registrar : H.D.Robertson,  
 Treasurer : W.M.Crawford,  
 Librarian : Mrs. C.R.Carscallen.

Deans:- Wm. Crawford, C.M.Stubbs, H.G.Brown.  
 C.R.Carscallen, E.C.Wilford, A.W.Lindsay.

Principals Schools:- S.Lewis, R.L.Simkin,  
 (L.S.Liu, S.C.Yang),  
 S.H.Fang.

Adjourned at 10.45 p.m.

Prayer by Dr. James Endicott.

TENTH SESSION

9 a.m. 13th July, 1924.

Devotional Exercises were led by H.G.Wood.

John William Hoyland on behalf of the Central Council of the Selly Oak Colleges expressed the keen interest of the Council on the work of the University at Chengtu. Kingsmead had had a close connection with Chengtu for many years as some of their earliest students had gone out to take up service there. It has been a great privilege to entertain the members of the Board of Governors.

The Chairman, on behalf of the Board, expressed the warm appreciation by the members of the generous hospitality of the Central Council and the kindness of Mr. and Mrs. Hoyland.

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Minutes:

664 Future Progress of the University.

The Governors wish to place on record their deep appreciation of the work and progress of the University as these are presented in the reports now before them. They are very much encouraged by the manifold signs of development and they cannot express too warmly their sense of the debt the University owes to the loyal, enthusiastic and self-sacrificing co-operation of the President and the members of the staff. Where so much needs to be done and where new avenues of service constantly present themselves, it is difficult to avoid dissipation of effort and the Governors feel that in order to consolidate the work already begun and to maintain it at the highest possible level of efficiency it is very necessary first to concentrate the resources and energies of the University on what is strictly the University's work, and second to lay down some broad lines of development so as to ensure that the different departments are developed in proportion to their relative importance. They are well aware that advantage must be taken of the special interests of patrons and also of the special aptitudes of particular teachers, but they feel that it would greatly assist the work of the Board if the Senate would indicate which developments should be regarded as most urgent, in the order of their importance.

The Governors further desire that the Senate should refrain from taking any steps to initiate fresh developments, involving large issues of policy or considerable financial outlay, until the Board has had an opportunity of considering them.

665 Question of this Board meeting in Chengtu.

RESOLVED that it would be advisable for this Board to hold its regular meetings or an extraordinary meeting in Chengtu at some time during 1926. We ask the Secretary to communicate this decision to the co-operating Societies asking them to secure that they are adequately represented. We refer details to the Executive Committee and ask them to decide at their next meeting the time of year during 1926 when the meeting should be held.

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366 Date and Place of next Meeting.

RESOLVED that the Executive Committee be empowered to settle the date and place of the next meeting of this Board after consulting the Co-operating Societies.

367 The need of arriving at the total cost of the work.

Sir Michael Sadler has suggested that the experience of the older Universities reveals the great advantage of a clear financial statement showing the cost per student for administration and teaching, and the proportion in which this cost is met from endowments, and from fees.

We ask Sir Joseph Flavelle and Sir Michael Sadler to serve as a committee on a cost accounting system for the University.

368 Memorial to Dr. Goucher.

The Governors have learned with gratitude of the bequest of Dr. Goucher to the University for the purpose of founding and developing a college for women, and they cordially approve of the President's suggestion of associating a memorial to Dr. Goucher with this side of the University's work. They consider that the exact form of the memorial should be determined after full consultation with the women's branch and they direct the Executive to take up the matter with the women's boards as part of the negotiations in connection with Minute 353.

369 Development of Dental and Medical Clinical Centres.

We have had before us Senate Minutes 1653 and 1690 and the comments upon these Minutes contained in the President's Report of 9th April 1924, as to the recommendations of the Faculty of Medicine for the development of Dental and Medical Clinical Centres. Dr. John E. Thompson has added many details showing the urgent need of such development.

We gratefully give our general approval to the 1653 and 1690 (a) proposals, including the requests (b-j) to the co-operating Societies and other bodies, and the proposed co-operation with the Chinese.

We feel the urgent need of some immediate estimate of the initial cost, and maintenance charges.

We refer the matter to the Executive for further action.

370 Reports Received.

RESOLVED that we express our appreciation of the following Reports which have been received and that have been constantly referred to in the course of our discussions:-

- From the President dated September 1923 and
- " " " " April 1924
- " " Senate 1924 with its interesting details from members of the Faculty.
- " " Treasurer.
- " " Secretary of the West China Christian Educational Union.

1 Thanks to the Selly Oak Council and Mr. and Mrs. Hoyland.

RESOLVED that we record our very deep gratitude to the Central Council of the Selly Oak Colleges for their generous hospitality during the meeting of the Board and to Mr. and Mrs. J.W. Hoyland and the staff at Kingsmead for the most thoughtful and gracious manner in which that hospitality has been extended.

The meeting closed with silent prayer, and the Benediction which was pronounced by Dr. James Endicott.

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BOARD OF GOVERNORS  
of the  
WEST CHINA UNION UNIVERSITY.

.....

Minutes of meeting held in New York City, September 23rd and 24th, 1925.

.....

The Board of Governors assembled at dinner in the Cafeteria of the Methodist Episcopal Board of Foreign Missions, at 150 Fifth Avenue, New York, on Wednesday, September 23rd, 1925, at 6:15 P.M.

FIRST SESSION.

The Annual Meeting of the Board was held in the Board Room, in the same Building at 7:30 P.M.

Sir Joseph Flavelle, Bart., LL.D., was in the Chair and the meeting was opened with prayer by Mr. H. T. Silcock.

The following were present at one or more sessions:-

Board of Foreign Missions of the Methodist Episcopal Church, U.S.A.  
Rev. F. M. North, D.D. - Vice-Chairman,  
Rev. Dr. J. Edwards.

American Baptist Foreign Mission Society,  
Rev. Dr. James H. Franklin  
Dr. H. B. Robins.

Friends' Foreign Mission Association,  
Mr. H. T. Silcock,  
Mr. H. G. Wood.

General Board of Missions of the former Methodist Church, Canada,  
Not represented.

Church Missionary Society,  
Rev. Dr. Frank Anderson.

Co-Opted Members.  
Prof. Wm. North Rice, Ph.D., LL.D.  
Rev. Dr. J. H. Franklin  
Sir Joseph Flavelle, Bart., LL.D.  
Mr. Wm. O. Gantz, LL.B.

Representing the Woman's Foreign Mission Board of the former Methodist Church Canada,  
Mrs. James Hales.

Representing the Methodist Episcopal Woman's Missionary Society,  
Miss Watson, representing Miss Sinclair,  
Miss Elizabeth R. Bender.

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The following members of the University staff were present:-

- Rev. J. L. Stewart, D.D.
- Mr. D. H. Meuser, Phm.B.
- Dr. C. W. Freeman,
- Dr. G. B. Neumann

President J. L. ~~Stuart~~ Stuart,

Also, by invitation, Dr. P. W. Kuo.

On motion all were made Corresponding Members of the Board.

672. Minutes of Meeting of the Board of Governors.- RESOLVED, THAT the Minutes of the previous meeting held at Birmingham, England, July 12th to 16th, 1924, having been circulated, be taken as read.

673. Order of Business.- RESOLVED, THAT the first order of business be the hearing of statements by men from the field as to the present conditions in China; Information of a highly illuminative character was given by Dr. J. L. Stewart and Dr. Kuo.

Answering the question - "How can Christian Education meet the present situation"? Dr. Kuo suggested the following points -

1. Due consideration to be given to the national and provincial educational authorities - registration should be applied for.
2. The minimum requirements of Government should be complied with.
3. Proper emphasis should be placed on Chinese history and literature.
4. A larger share in the work should be given to the Chinese members of the Faculty.
  - (a) This would require planning years ahead to get the best men.
  - (b) They should be given the same responsibilities and privileges as the foreign members of the staff, so that they may feel they can give their lives to the institution.
5. Larger financial responsibility should be placed upon the Chinese themselves.
6. The staff - both Chinese and foreign - should link itself up as closely as possible with the educational movements of the whole country and province.
7. The question should be carefully considered as to whether Religious instruction and services can be made voluntary.

The Session closed at 9:5 P.M. with prayer by Dr. Rice.

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SECOND SESSION.

The Board re-assembled at 9:00 A.M. on Thursday, September 24th.

Devotional Exercises were conducted by Mr. H. T. Silcock and Prof. Robins.

674. Senate Minutes.- Nos. 1809 to 1845 were reported as received.

675. Communications were received from Dr. North, Sir. J. Flavelle, Mr. H. G. Brown, Dr. Beech, Dr. Franklin, Mr. Silcock, and were ordered to be read in connection with the business to which they referred.

President J. L. Stuart of Peking University briefly addressed the Board on the attitude of Christian educational institutions in view of the present conditions in China; and explained methods contemplated in Peking for giving larger control to the Chinese.

676. Letter from the President to the Board.- A lengthy letter from the President dated July 24th, to the Board, dealing with a large number of important matters, was read. Extracts from other letters from the President were also read.

RESOLVED, THAT the following be appointed a Sub-Committee to prepare a comprehensive draft Minute covering the situation in China; such Minute to be submitted at the afternoon session - Mr. H. T. Silcock, Dr. Stewart, Prof. Robins.

677. Minutes of Executive Committee of September 23rd, 1925.- RESOLVED, THAT those Minutes be accepted for record.

678. Gift of \$500. Gold from Rev. Wm. E. Blackstone, D.D., Los Angeles, Cal., for the support of the Sunday School Teachers' Institute and the Summer Bible School.

RESOLVED, THAT the thanks of the Board be extended to the Rev. William E. Blackstone, D.D., for the gift of \$500. Gold, for the support of the Sunday School Teachers' Institute, and the Summer Bible School.

679. Payment by Mr. Liu of \$4,000. Sil. on his gift of the Middle School Chapel.- RESOLVED, THAT the thanks of the Board be extended to Mr. Liu for \$4,000. Sil., - his gift to the Middle School Chapel.

680. Secretary to the President.- RESOLVED, THAT the following action of the Executive Committee be approved - THAT a Secretary be attached to the office of the President, and THAT provision for the same be made, when necessary, in the budget.

681. Furlough of the President.- RESOLVED, THAT the following action of the Executive Committee be approved - THAT the President be advised that the Board does not contemplate holding its next meeting in Chengtu, and THAT the time of his furlough be left to the judgment of himself and the Senate.

682. University Post Office.- RESOLVED, THAT the following action of the Executive Committee be approved - THAT the erection of a Post Office on the University grounds be left to the discretion of the President, with the advice of the Senate.

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683. Mr. James M. Yard as Financial Secretary.- In considering the request of the President that Mr. James M. Yard, on his return from furlough, act as Financial Secretary, Dr. North presented a detailed memorandum as requested in Executive Committee Minute 532, bearing on Senate Minute 1777.

RESOLVED, THAT we adopt this memorandum as a statement of the policy of the Board to be forwarded to the President.

The memorandum is as follows:-

"The plan of promotion which involves the possible securing of some representative of the University in North America would require further study which would be based necessarily upon some principle of action adopted by the Board. If it is agreed that a representative of the University be charged with the responsibility of promotion to carry on cultivation and publicity for the University, arrangement could be made for desk room facilities in the nature of headquarters for such a representative in connection with the Central Office of China Union Universities. This method has been followed in the case of both Peking and Nanking Universities, and much to the convenience and probably to the success of the work of these Universities. A suggestion made for the allocation of Mr. J. M. Yard to this special work has been considered by the officers of the Methodist Episcopal Board, who have expressed the opinion that Mr. Yard will be needed definitely in connection with the work of his own Board, and therefore would not be available for this special assignment. What further can be done as to a principle of action, and a representative if promotion is to be undertaken in this way, must be determined by the Board of Governors.

The following outline of a financial policy for the present and immediate future is suggested:

(a) Maintain the present quota basis of the contributions from the constituent Boards with some increase, if practicable.

(b) Arrange in definite form the plan and amount of contributions from the Woman's organizations.

(c) Present to each Board for inclusion in their regular provisions for property, the projects and amounts now or soon required, with request for favorable consideration in connection with their regular appropriations, it being understood that the Board considers of primary importance such investments on the field as will strengthen the Chinese staff and will secure the sympathy of the national friends of the University.

(d) Record the judgment that under present conditions a public campaign for funds is inexpedient.

(e) Emphasize anew the action of last year with reference to the proposal to secure an increase of contribution from sources in China - especially in the interests of the larger provision for the Chinese staff.

(f) Prepare the way for the personal approach to individual donors by Vice-President Stewart or President Beech when on furlough, or by some chosen representative of the University, such preparation to include arrangements for an office base or headquarters when required; understanding

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with the proper authorities of the Boards as to the relation of the University's plans to their financial programs and their co-operation, as may be agreed, with the Universities' representatives, full agreement as to plans on the part of the Boards in England, Canada and the United States and understanding with the Woman's organizations as to capital funds that they may wish to provide.

(g) Empower the Executive Committee in such ways as it may find expedient to act for the Board in carrying out the plan as here outlined."

- 684. Report of the Treasurer.- On behalf of the Treasurer, Mr. Pinkerton presented a statement as on September 22nd, 1925.

Consideration of this report was postponed.

- 685. Residence for Middle School Teachers.- (Executive Minute #516). - Drs. North and Franklin regretted that they were unable to make any report on this item.

- 686. Question of Meeting of the Board of Governors in Chengtu. - RESOLVED, THAT we record that we are ready to consider favorably the meeting at Chengtu, but we desire to postpone it for the present until it is clear that it will be acceptable to our friends in China.

- 687. Dr. J. L. Stewart. - Senate Minute #1795 - RESOLVED, THAT we ask the Board of Governors, and through them Dr. J. L. Stewart's Mission Board, that facilities be offered Dr. Stewart while at home on furlough, to do work in the interest of the University, secure gifts and workers greatly needed, and to visit educational institutions.

RESOLVED, THAT this matter be referred to the Executive Committee with the expression of the hope that he may be so released.

- 688. Library Building.- Senate Minute #1788 - RESOLVED, THAT the thanks of the Senate be communicated to Mr. and Mrs. B. C. Lamont for payment of \$5,000. completing their original promise of \$15,000. for the erection of the Library Building, and be it further RESOLVED that we request the President to endeavor to secure from Mr. and Mrs. Lamont the balance that will be needed for the completion of this entire building, but in case further gifts from Mr. and Mrs. Lamont are not secured that we request the Board of Governors to permit the application of the following gifts which have been entirely or partially paid to the Treasurer of the University, to go toward the completion of the building, especially the north wing, which is to be used for Museum, allowing the gift of Mr. and Mrs. Lamont to apply on the Library section only. The gifts are as follows -

Bequest and gifts of \$5,000 (?) gold, from Mr. James Keen, upon which bequest \$3,000 (?) have already been received.

Bequest of Mrs. Matilda Mason given by Mr. Botkin amounting to approximately \$3,500. gold.

And \$1,000. gold from Mrs. Morris.

These gifts were undesignated except Mrs. Mason's bequest, which was to be a memorial.

Executive Minute #535 - After discussion by the Executive it was RESOLVED, That Dr. North be requested to enquire into the availability of the gifts of Mr. James Keen, Mrs. Matilda Mason and Mr. Morris for the payment of necessary sums for the completion of the Library Building; the walls of the

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Library to be carried only as far as may be considered absolutely necessary. On report from Dr. North the Secretary will communicate with the President.

Dr. North presented a report on the above gifts and it was RESOLVED, THAT these gifts if and when available should be applied so far as the terms under which they were made permitted, to the completion of the Library Building.

689. Report of the Architect. - The report of the Architect covering work up to September 7th, 1925, was presented, and it was RESOLVED, THAT the report be adopted.

690. Widening Road - Dewey School - Senate Minute #1805 - In case the Municipal authorities widen the Doonghangtzi as has been planned, necessitating the tearing down and rebuilding of the street wall at the Dewey School, RESOLVED, THAT the University agree to pay one-half of the total expense involved, it being understood that the M.E.M. will pay the other half. The total cost will be approximately \$200.

RESOLVED, THAT such obligations as might be involved in the widening of the Road should be met.

691. Post Office. - Senate Minute #1842 - RESOLVED, THAT we approve of having erected near the Administration Building on the East Lane, a one or two storey building to be used as a Post Office and occupied by a resident Postmaster.

THAT when a suitable design for such building has been prepared the Property Committee be authorized to negotiate with the Postal Authorities, and proceed with the erection of the building under one of the following two methods:

(a) THAT provided the necessary funds can be borrowed from outside sources, and the Board of Governors approve, the University erect the building and charge an annual rental sufficient to cover interest on the loan, annual maintenance and insurance.

(b) THAT in case Method (a) is not feasible, that, the Board of Governors approving, we ask the Postal Authorities to erect the building and pay the University an annual ground rental, the University to give contract of occupancy for a term of years as may be agreed upon.

RESOLVED, THAT the action of the Executive Committee on the above be approved as follows: -

RESOLVED, THAT the erection of the Post Office on the University grounds be left to the discretion of the President, with the advice of the Senate.

692. Site for Church Missionary Society College. - Senate Minute #1776 - WHEREAS it has proved practically impossible for the C.M.S. to purchase ground adjacent to the University central site; and WHEREAS a certain section of the central plot, by the transfer of the medical work from the former site east of the north and south road to the Marquis Yang property, leaves that section undesignated, and the C.M.S. representatives have requested the University that it be transferred to them for their college purposes:

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Be it RESOLVED, THAT we approve of such transfer, subject to the agreement of the Board of Governors and the mission concerned on the following conditions -

THAT the Church Missionary Society will purchase and give in exchange free of all encumbrance an equal section of land adjacent to the Marquis Yang property which will be required for the development of the Medical work.

NOTE - The property which the C.M.S. desires to purchase is that section of ground owned by the University immediately east of the north and south road, southern extension, and north of the road which passes to the north of the SanTai, corresponding to the section now occupied by the C.M.M. Hart College.

Executive Minute #531 - RESOLVED, THAT in the judgment of the Executive the action is out of harmony with the original intention by which this area is reserved for University purposes.

RESOLVED, THAT the final decision in this matter be referred to the Executive Committee, and that the Committee be given power to make a decision based upon the further information that they will receive from the field.

The Board adjourned for luncheon at 12:30 P.M.

THIRD SESSION.

The Board re-assembled at 1:30 P.M.

693. The Treasurer and Office Arrangements for his Work. - RESOLVED, THAT Dr. North's memorandum form the basis of arrangements to be made for the efficient working of the treasurer's department. Details of the same to be left to the Executive Committee.

The Memorandum is as follows -

"The Executive Committee requested me to make enquiry as to the possible adjustment of the arrangements for handling the Treasurer's work, and in connection therewith to report on possible organization for the promotion of the interests of the University. This was based, as I understand, on Senate Minute 1777, reported in Item 532 of the Docket of the Executive Committee. On this matter permit me to report here in brief:

1. As to the handling of the Treasurer's work. There are two ways in which this can be done. One, to find a treasurer who has the ability and the leisure himself, or through agents whom he controls, to handle the accounts, conduct and banking business, and deal with correspondence. Second, to have a Treasurer who can be legally responsible and personally can supervise the Treasurer's work, but that the actual bookkeeping and banking arrangements to be carried in the staff of one of the Boards, or by such an agency as the China Union Universities organization, in which four of the Chinese Universities are now carrying this part of their work.

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I have no suggestion as to the first of these proposals - I do not know of any one who can meet the conditions involved in that plan. The second plan seems to me practicable, but it would be necessary to locate the Treasurer and his work where a staff of a Board would be available. This is the provision which has been found most onerous and most unsatisfactory in regard to other Universities, and has been abandoned by them in the organization of the Central Office, which now with expert aid is carrying the bookkeeping and handling the Treasurer's items for each of these Boards. If a Board is to be asked to handle this business, it could hardly be done except by compensation to some member of the treasury staff; or by some allowance through the treasury for the use of its personnel and facilities. So far as I can make any recommendation, it would be that the Board of Governors elect Mr. W. O. Gantz as Treasurer, in harmony with the ad interim action of the Executive Committee, and that arrangements be made to carry the bookkeeping and the detail of the work under his supervision by the office and organized forces of the China Union Universities, in the same way in which the other China Universities carry their business. The details of such a plan can be discussed at this meeting if desired. A communication from the Secretary in charge is at hand which indicates the method and the basis on which the expenses are calculated.

694. Relation of Women's Boards. - Executive Minute #565 - Dr. North presented a memorandum on the subject prepared by himself which he regretted he had not yet been able to submit to the judgment of Dr. Franklin and Dr. Endicott. The memorandum reads as follows -

"A Committee was appointed to examine the Constitution of the University with a view to indicating how the Societies and Departments representing Woman's work can be definitely and legally related to the administration of the University both in its Board of Governors, and in its organization on the field. The questions involved are rather difficult and no definite report is practicable until certain principles are determined.

The questions involved are, first, is it desirable to seek modification of the Constitution of the University as it stands in order to integrate these other units with the existing organization. Or is it preferable to develop a working arrangement which will be provisional with a view to such experience as may provide a basis for a constitutional adjustment.

Second, if it be desirable to follow either plan, how are the groups representing the Woman's work to be considered as a part of the Boards now existing or as independent units.

Third, since there is no Woman's Missionary unit on the field, certainly in the case of some of the Missions, apart from the Mission itself, how can a Constitutional arrangement be made by which the representation should be made as based upon some special group of women workers in a Mission.

The organization of the various Boards and Missions so greatly differs that it is difficult to make such a concrete statement as would afford a common ground for action in either case.

Your Committee therefore, is not ready to make a definite report, but rather recommends that the matter be discussed by the Board of Governors, that the opinion and desire of the representatives of the Woman's work be carefully considered and that further time be given for study. In the meantime such provisional arrangements to be agreed to as will keep the representatives of the Woman's work in council with the Board of Governors, and the Executive Committee, and with the University representatives on the field. It is understood that the return of President Beech on furlough is impending, and the question is raised here if this provisional arrangement might not

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extend until his return, the study of the situation to be continued in the interval with decision reached after full consultation with the President of the University as representing the field and its desires."

RESOLVED, THAT the matter be referred to the Board of Governors for direction.

Action on this was postponed and a Committee was appointed consisting of Dr. Rice and Mr. Gantz to consider amendments to Constitution.

695. Mr. George Vaux, Jr. - RESOLVED, THAT the Secretary communicate with Mr. Vaux accepting, with the greatest regret, his resignation, and expressing the goodwill of the Senate.

696. Request to the United Christian Mission and their Mission Board. - Senate Minute #1832 - "In view of the favorable attitude of the Thibetan Mission of the Christian Church toward participation of that Mission Board in the work of the West China Union University, and inasmuch as the furlough of Dr. W.M. Hardy of Batang is set for 1926, when he will be in a position to visit Chengtu on his way to America, and whereas the staff of the Medical School will be at a low ebb in 1926,

RESOLVED, To ask the United Christian Mission and their Board to allow him, if convenient, to spend some time at the University in a teaching relationship before leaving the country on furlough, in order that he may be fully informed as to the work being done by the University and the better able to report to his Mission and Board regarding their participation in the work of the University."

RESOLVED, THAT the Board approve of the President making the necessary representations to the United Christian Mission Board; and THAT the Secretary write to the United Christian Mission Board in Saint Louis, strongly supporting the request that Dr. Hardy remain at the University.

697. Report of Property Committee - Clock Tower. - Senate Minute #1728 - RESOLVED, THAT we approve the plans for the clock tower presented by the architect and THAT we ask the Property Committee to investigate the feasibility of locating a water tank in the tower.

It was reported that certain objections had been subsequently recorded to the plans and it was RESOLVED, THAT the Secretary communicate with the Architect conveying to him the substance of these objections.

698. Nominations for Senate. - RESOLVED, THAT the Board approve the names submitted by the Senate (#1834) as Faculty Members on the Senate and approve their appointment.

699. Furlough of Mr. H. G. Brown. - Executive Minute #533 - RESOLVED, THAT as far as the Executive is concerned the action is approved; the question of his status to be referred to the Board concerned.

Permission was granted by the Executive Committee of the Methodist Missionary Society, for Mr. Brown to proceed on furlough in 1926, in accordance with the request of the Senate.

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With regard to furlough arrangements RESOLVED, THAT we communicate with Dr. Endicott, as General Secretary of the Board of Missions of the United Church of Canada, referring this matter to him and expressing the hope that in the arrangements for Mr. Brown's furlough he may be able to perfect plans whereby he may get the necessary contact with these model schools which he desires.

700. Fellowships Abroad. - Board of Governors Minute #648 - "With reference to Senate Minutes 1640 and 1641 as to the provision of special funds for the establishment of fellowships abroad both by the missions and the University for such graduates as are expected to teach in the University or for a number of other specially qualified students, we agree with the Senate that it is of the greatest importance that the graduates and students referred to should have training in Canada, America or Britain.

RESOLVED, THAT each of the co-operating Boards be asked to endeavor to raise funds to provide fellowships, and to communicate with the Executive. And further

RESOLVED, THAT we appoint the Rev. G. F. Saywell, H. G. Wood and H. T. Silcock, as a sub-committee on University fellowships for Great Britain, and we ask the Executive to secure the appointment of a similar committee on the American Continent."

RESOLVED, THAT the Board Communicate with the Executive Committee reminding them of the Board's action at Birmingham, and communicating with Mr. Silcock as Secretary in England, reminding him that a Committee of English friends was appointed for the purpose of furthering this matter.

701. Boxer Indemnity. - Board of Governors Minute #658 - "RESOLVED, THAT the following be appointed a Committee to take such steps as may be practicable to secure that the British Government in its allocation of the Boxer Indemnity should have full information before it as to the important work for education which is being done by the West China Union University.

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|-----------------------|---------------------|
| Sir Michael E. Sadler | Sir Joseph Flavelle |
| Hon. N. W. Rowell     | Rev. G. F. Saywell  |
| Herbert G. Wood       | H. T. Silcock."     |

Mr. Silcock reported for the Committee, that nothing had been done in this matter.

702. Total Cost of Working. - Board of Governors Minute #667 - "Sir Michael Sadler has suggested that the experience of the older Universities reveals the great advantage of a clear financial statement showing the cost per student for administration and teaching, and the proportion in which this cost is met from endowments, and from fees.

We ask Sir Joseph Flavelle and Sir Michael Sadler to serve as a committee on a cost accounting system for the University."

Sir Joseph Flavelle indicated that no report has yet been prepared on this matter. He also stated that he and Sir Michael Sadler would take the matter up at the earliest possible moment.

703. Report to Co-operating Boards. - RESOLVED, THAT Mr. Silcock be asked to prepare a report for transmission to the Secretaries of the various contributing Boards.

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704. Co-opted Members. - The terms of office of Sir Joseph Flavelle and Dr. R.A. Ward expire in 1925 - RESOLVED, THAT Sir Joseph Flavelle be re-appointed a co-opted member, and THAT in view of the fact that Dr. Ward is absent in China, Dr. P. W. Kuo be appointed a co-opted member; subject to consent.

705. Appointment of Officers of the Board of Governors. - RESOLVED, THAT the following be and hereby are appointed as Officers and Executive for the ensuing year -

Chairman - Sir Joseph Flavelle, Bart., LL.B.

Vice-Chairman - Sir Michael E. Sadler, K.C.S.I., C.B., Litt.D., LL.D.  
Rev. F. M. North, D.D.

Treasurer - Mr. William O. Gantz, LL.B.

Secretaries - Rev. James Endicott, D.D.,  
Mr. Harry T. Silcock, M.A.

EXECUTIVE COMMITTEE.

The Chairman,  
The Secretaries,  
The Treasurer,  
Rev. J. R. Edwards, D.D.,  
Rev. Prof. Frank Anderson, M.A., D.D.,  
Rev. James H. Franklin, D.D.,  
Mrs. G. W. Doane,  
Mrs. James Hales,  
Miss E. L. Sinclair,  
Mr. Mornay Williams, LL.B. - Honorary Member.

In accepting office Sir Joseph Flavelle indicated that, while his interest in the University was as deep as ever he did not feel that he could serve in the same capacity after the current year.

In order to make possible the inclusion of one representative from each of the Woman's Boards in the Executive Committee it was RESOLVED, THAT By-Law, Act 4. be amended so as to read -

"not less than seven nor more than ten members" in place of the present wording.

706. Course in Pharmacy. - Senate Minute #1790 - The following resolution has been received from the General Council of the Canadian Methodist Mission:-

RESOLVED, THAT we assure the Senate of the Union University that it is our purpose to continue to teach the peculiarly pharmacy subjects of the C.M.S. School of Pharmacy, which constitute the final year of the proposed course in Pharmacy, in the Union University.

In view of the assurance contained in the above resolution be it RESOLVED, THAT subject to the approval of the Board of Governors and the degree-granting authorities, we incorporate in our catalog a new department under the Science Faculty leading to the degree of Bachelor of Science, to include at least one year's work in pharmaceutical subjects, with the understanding that those subjects will be taught by the C.M.M. at their School of Pharmacy under the supervision of the Senate of the University.

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Senate Minute #1791 - Inasmuch as the University is already teaching all other subjects except the Pharmacal subjects required in this new course, and consequently no additional financial burden will fall upon the University by its introduction, be it RESOLVED, THAT we ask the Board of Governors to approve of the establishment of this department.

Executive Minute #536 - RESOLVED, THAT the above item be referred to the Canadian Methodist Mission for information and report.

A full memorandum on the history of the proposals for a course in Pharmacy prepared by Dr. Endicott was presented and an able statement of the case for linking up the teaching work done by the C.M.M. with the credit system of the University was made by Mr. E.N. Meuser and Dr. Stewart.

RESOLVED, to refer the matter to the Executive Committee with power.

707. Situation in China. - On behalf of the Sub-Committee appointed under Minute #676 Mr. H. T. Silcock presented a draft Minute.

After full discussion it was RESOLVED, THAT the Minute be remitted to Mr. Silcock for emending along the lines of the views which had been expressed. The Minute, as emended, is as follows -

"The Board has given careful consideration to the present critical situation as presented in letters from the President as well as in the addressed referred to.

The Board desires to avow once again its policy of building up a University which shall serve the Chinese people in the name of Christ and which shall as soon as practicable become a thoroughly Chinese Christian institution, owned by the Chinese Church and staffed, administered and supported by Chinese. It values highly the devoted work of the Senate and the Faculty in this direction and assures them of its continued sympathetic support of all their efforts. It records its approval of the following specific methods of carrying forward this policy already initiated by the Senate -

1. Registration with the Government. (The Middle School is already so registered and applications for registration of the University and Normal School have been filed.)
2. Compliance with government requirements. (This has been a feature of the University from its inception and the Board desires that it may be kept steadily in view as a deliberate policy.)
3. Emphasis on Chinese literature and history.
4. Steady increase of the proportion of Chinese members on the Faculty and Senate.

The Board would further submit for the consideration of the Senate the possibility of continued advance along the following lines -

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1. A study of the whole problem of administration on the field and of the experience of other similar institutions so that adequate plans may be matured to implement our policy of gradual complete devolution.
2. Encouragement to members of Faculty (both Chinese and foreign) to take full share in provincial and national educational associations or movements.
3. Development of Chinese financial support for the University, especially among alumni and friends.
4. Re-examination of the question of compulsory attendance at Religious Instruction and Religious Exercises, so that all liberty may be accorded consistent with loyalty to the Spirit of Christ.
5. Addition of representatives of Churches to the Senate besides the present representatives of Missions.

The Board unites with the President and Senate in the conviction that this whole matter is the main issue now before the University and will be glad to have report year by year of progress made in this direction.

The Board unites with the President in desiring that we all may strive to be not leaders but servants, and that in face of present criticisms we may with humility and confidence demonstrate the way and spirit of Christ as the source of true liberty, of brotherly equality, and of that poverty of spirit which is lasting wealth. "

708. Date and Place of Next Meeting of the Board of Governors. - RESOLVED, to refer the matter to the Executive Committee.
709. Appreciation of the President's Report. - RESOLVED, THAT the warm thanks of the Board be conveyed to the President for his very full and illuminating reports and other communications.
710. Thanks to the Methodist Episcopal Board. - RESOLVED, THAT the warm thanks of the Board be given to the Foreign Missions Board of the Methodist Episcopal Church for their generous hospitality.
711. Report of the General Secretary of the West China Educational Union. - RESOLVED, THAT the report be circulated to the Members of the Board for information.
712. Report of Treasurer. - RESOLVED, THAT this report be referred to the Executive Committee for careful and early consideration.
713. Appointment of Auditors. - Mr. Vaux, through Mr. Pinkerton, asked that a Committee of Auditors be appointed to go through the books.  
RESOLVED, THAT the Executive Committee be requested to give attention to the matter.
714. Committee on Constitution. - RESOLVED, THAT Dr. Rice, Mr. W.O. Gantz and a member of the Baptist Mission to be named by Dr. Franklin be constituted a Committee to which all questions affecting the constitution may be referred.

The Board adjourned at 6:30 P.M. after prayer by Dr. North.

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BOARD OF GOVERNORS  
of the  
WEST CHINA UNION UNIVERSITY.

.....

Minutes of meeting held in New York City, September 14th and  
15th, 1926.

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The Board of Governors assembled at dinner in the  
Hotel Breslin, at 6:50 P.M., on Tuesday, September 14th, 1926,  
by kind invitation of the American Baptist Foreign Missionary  
Society, after which the Board was constituted for the trans-  
action of business.

FIRST SESSION.

The following members were present at one or more  
sessions -

- Sir Joseph Flavelle, Bart., LL.D.,
- Rev. F. M. North, D.D.,
- Rev. James Endicott, D.D.,
- Rev. J. H. Franklin, D.D.,
- Rev. Prof. Frank Anderson, M.A., D.D.,
- Rev. J. R. Edwards, D.D.,
- Prof. H. B. Robins, Ph.D.,
- Rev. Prof. W. N. Rice, Ph.D., LL.D.,
- Mrs. James Hales,
- Miss Elizabeth Bender, (who was recognized as  
representing Miss Sinclair)
- Mrs. C. W. Doane.

The following were present as Visitors and on motion,  
made Corresponding Members -

- Rev. James M. Yard, B.D.,
- Rev. Dr. Frank D. Gamewell.

In the absence of the Chairman, Dr. North, Vice-Chairman,  
took the Chair.

Devotional Exercises were conducted by Rev. J.M.Yard.

Apologies for absence were presented from -

- Mr. H.T. Silcock, M.A.,
- Hon. Vincent Massey,
- Rev. R. P. Bowles, D.D., LL.D.,
- Rev. E. W. Hunt, D.D., LL.D.,
- Mr. H. G. Wood, M.A.,
- Rev. A. A. Phillips,
- Mr. George Veux, Jr.,
- Sir Michael Sadler, K.C.S.I., C.B.,
- Hon. W. W. Rowell, K.C.,
- Miss E. L. Sinclair.

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Dr. Eric M. North reported that an important out-of-town engagement had been made for Mr. Gantz which prevented him attending the meeting.

Senate Minutes up to and including No. 1966, were reported as received.

- 715. Agenda for Board Meeting. - RESOLVED, to adopt the Agenda as submitted by the Executive.
- 716. Minutes.- The Minutes of the last meeting of the Board of Governors, together with those of the Executive Committee held during the year, having been circulated, were taken as read and approved.
- 717. Minute in reference to the Death of Mr. James Wood. - Dr. Franklin presented the following resolution as requested in Executive Minute #585 -

As the members of the Board of Governors of the West China Union University assemble in annual meeting, they are sorrowfully reminded that, since their last meeting, Mr. James Wood, one of their number, has completed his earthly labors. Despite the many other demands made on him during his extraordinarily busy life, which was full of good works, he found time to give himself gladly to efforts to set forward the work of the West China Union University, whose possibilities for service he fully appreciated. His presence on the Board of Governors was itself a blessing, his advice was always constructive, and his active work for the University helped largely to place that institution in a position of wide Christian influence. While lamenting his death, the Board of Governors desires also to record its grateful recognition of the life and labors of Mr. Wood.

- 718. Death of Mr. Mornay Williams, LL.B. - In the death of Mr. Mornay Williams, the West China Union University loses a friend whose strength and wisdom have been, from its beginning, a source of power. The chief asset of the University has been the personalities who have invested in it their best in counsel and service - and among these Mr. Williams was easily in the first rank. Few men of this generation have so completely combined in one the intellectual and spiritual phases of character. In our counsels his has been the strength of gentleness; to our hesitations he has often brought the succour of his faith; by his prayers he has renewed our courage and simplified our perplexities. The note of reality in his religious life often saved him and us from confusion, and the certitude of his confidence for the expanding Kingdom of God in the world has stirred us from time to time as with the vision and assurance of a prophet. In the several offices he has held, and as the representative upon the Board of the Baptist Constituency, he has been constant in his interest and unfeeling in his fidelity. Even in failing health he has given the Board his presence at its meetings, sharing in its

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discussions and activities. We make record of our sorrow and our deep sense of loss, as we remind ourselves that his stalwart form and gentle ways will no more be seen among us, but we gratefully rejoice in what he has been, in what he has done, in what he now has found in the victorious fellowship of his Lord whose he has been and is, whom he has served and will ever serve.

719. Minutes of Meeting of the Executive Committee. - The Minutes of the meeting of the Executive Committee held on September 14th, were received and adopted for record; the matters referred to therein being considered in their proper place in the Agenda; Item 597 being, on motion, amended, after the preamble, to read as follows -

RESOLVED, THAT Sir Joseph Flavelle be asked to serve as Chairman of the Board for an additional year, and THAT the Executive Committee be requested to submit the name of a successor at the next annual meeting.

720. Report of the President of the University. - This Report was received in this connection.

721. Furlough of the President. - RESOLVED, THAT the furlough of the President be approved at such time and by such a route as may commend itself to himself and to the Senate.

722. Report of the Senate of the University. - This Report, having been circulated, was taken as read and much gratification was expressed at the manifold signs of progress therein indicated.

723. Report of the Building Superintendent. - This Report was read by the Secretary.

RESOLVED, THAT the report be received and filed. In this connection the Secretary read a letter from Mr. Rowntree, the Architect, expressing his complete satisfaction at the efficient manner in which the Building Superintendent was co-operating in the execution of his plans.

RESOLVED, THAT the Board adjourn at 8:55 P.M.

724. Committee on Constitution. - Dr. Rice, reporting for the Committee, indicated that the Committee had not met, but that he had corresponded with the other members of the Committee, and that the only point on which amendment might be desirable was that inasmuch as the Charter under the Board of Regents of the State of New York specified twenty-five governors as the maximum while the Board, as at present constituted, was considerably larger than this, it might be well to substitute an amendment for Art. 5, s.3.

Dr. Rice had the floor when the hour of adjournment arrived.

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SECOND SESSION.

The Board re-assembled on Wednesday, September 15th, at 9:30 A.M., in the Board Room of the American Baptist Foreign Missionary Society, with Sir Joseph Flavelle in the Chair.

Devotional Exercises were conducted by Dr. Rice and Dr. Robins.

724. Committee on Constitution (continued)

Dr. Rice resumed his statement and suggested the following paragraph as a substitute to Art. 5, to be numbered as Art. 6, Board of Trustees -

"All deeds of trust, endowments and other property of the University not otherwise provided for, shall be held by a Board of Trustees, created by a Charter granted by the University of the State of New York. In accordance with the said Charter, the Trustees (not less than five nor more than twenty-five in number) must all be members of the Board of Governors; and the Board of Trustees must always include at least one representative each from the American Baptist Foreign Missionary Society, the Friends' Foreign Mission Association of Great Britain and Ireland, the Board of Foreign Missions of the United Church of Canada, the Board of Foreign Missions of the Methodist Episcopal Church and the Church Missionary Society.

After discussion it was RESOLVED, 1. THAT the Report of the Committee on Amendments to the Constitution be accepted as a report of progress, and that the Committee be requested to continue its study of the matters involved, including

The Provision for representation of the Women's Boards upon the Board of Governors.

The relation of the new charter to the actual membership in the Board of Governors with a view to clearing the difference in number of members, either by amendment of the Constitution, amendment of Charter or reduction of number to the limit of twenty-five fixed in the present Charter.

2. THAT the Committee be requested to report in writing to the Executive Committee, and that the Executive Committee submit the proposed amendments, if approved by it, to the several Boards for their consideration and action, and that the Executive Committee report the result with recommendations to the Board of Governors at its next annual meeting.

3. THAT the name of DR. F.M. North be added to the Committee.

Dr. Franklin estimated that he had named Dr. Robins as a member of the Committee, in accordance with the Board of Governors Minute No. 714.

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725. Report of the Treasurer.- In the absence of the Treasurer, Mr. Gantz, a full statement was submitted by the Assistant Treasurer, Dr. Eric North.

After full discussion it was RESOLVED, THAT the Report be adopted.

726. Bill from the United Church of Canada. - Approval was given to the payment of a bill for \$12,005.96 submitted by the United Church of Canada on account of salaries, etc., advanced since 1923, subject to the Treasurer being satisfied that the details are in order.

In this connection, Dr. Endicott stated that the Methodist Church of Canada was as the result of Church Union, now part of the United Church of Canada, which body was by Act of Parliament, responsible for all assets and liabilities of the Methodist Church of Canada

727. Special Plant Funds. RESOLVED, THAT the following funds received for special purposes be remitted to the field for the purposes indicated -

Special Plant Fund Receipts since March 31, 1926:

Geo. G. Reynolds - for Sc.Eq.	\$60.00
M.E. Ch., Pitman, N.J.Bks.	59.50
Men's Bible Class, Pitman, N.J.Eq.	53.00
M.E. Church, Belmar, N.J.Eq.	93.00
First M.E. Church, Millville, N.J.Eq.	31.84
Central Church, Bridgeton, N.J.,Eq.	83.70
Mrs. Paul C. Taylor	35.00
Total	<u>\$416.04</u>

Other Special Receipts: (In Current Account)  
(since March 31, 1926)

J. A. Cole, Est.	\$154.13
Mrs. W. A. King, - Scholarship	100.00
W. E. Lynn	50.00
Total	<u>\$304.13</u>

728. Cost of Roads. - (Executive Minute #574) - The Secretary was requested to ascertain from the Boards, whether they will accept the appropriation assigned, in order that the Treasurer may be able to collect the amounts.

729. Appropriation to Finish Clock Tower.- (Senate Minute #1953) - RESOLVED, THAT the Board allocate so much of the University share of the income under the Will of Dr. J. Ackerman Coles, as may be needed to complete the Coles Memorial Clock Tower.

730. Memorandum to Governors Concerning Minute #688. . authorizing application of gifts of Mr. Keen, Mr. Morris and bequest of Mrs. Mason to the completion of the Library Building, so far as terms permitted if and when available.

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730. Memorandum to Governors Concerning Minute #688. (continued.)

- First: (a) On supposed pledge of \$5,000. of Mr. James Keen, Mitchell, So. Dak., most of which was to be a bequest, \$1,000. has been paid to the Methodist Board and remitted to University Treasurer several years ago. There is no other payment.
- (b) Bequest of Mrs. Matilda Mason, paid August, 1918, \$3,028.18.
- (c) Pledge of \$1,000. in 1919; \$400. paid in 1919-20. no other payments.

Second: In view of the fact that the Plant Account is over drawn over G.\$3,000. the release of such part of these pledges as has been paid is not possible, until the Plant Account condition is cleared up, perhaps by report from Chengtu.

RESOLVED, THAT the matter be held in suspense until the Treasurer effects a clearance of the \$58,605.50 "Undistributed Building Operations" Account.

731. Revised Budget for 1926. - RESOLVED, THAT the Board of Governors express its warm appreciation of the fact that the Senate has found it possible to reduce its estimated expenditure to \$13,500. (being \$4000. below the amount allocated from the Board of Governors) as indicated in the Revised Budget of May 6, 1926, Senate Minute #1941.

The Board adjourned at 12:30 for luncheon, which the members took together at the Hotel Breslin by kind invitation of the Board of the Baptist Foreign Missionary Society.

THIRD SESSION

The Board reassembled at 2:00 P.M., when Devotional Exercises were conducted by Dr. F. M. North.

732. Budget for 1927. (Senate Minute #1956). - The total amount asked from the Board of Governors by the Senate, is \$22,880. towards which the Executive Committee estimate that \$17,500. is inadequate to meet the items chargeable to the Board of Governors, owing to salaries and furlough expenditures, which had not been brought to the attention of the Executive Committee. It was estimated that at least \$11,500 would be required to meet these charges, making the total Budget \$29,000. To meet this it was suggested that \$7,000. might be asked from the American and Canadian Boards, \$5,000 from the Women's Boards and \$3,000. from the English Boards.

At this point the REPORT OF MR. JAMES YARD was presented, which included a detailed list of sums for various endowments and buildings, aggregating \$1,800. It was felt that this would not help the current Budget, but it was RESOLVED, THAT the proposed appeal for increased resources for the University presented by Mr. Yard be referred by the special committee advising with Mr. Yard in this matter, with the suggestion that the Committee segregate the endowment items from those for additional buildings, carefully scrutinize the proportions allocated to the various departments and consider whether it may be wise to include an endowment item for the specific support of Chinese members of the staff.

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After full discussion it was finally RESOLVED, THAT the total Budget be fixed at \$27,000. of which \$16,000. will be for use on the field and \$11,000. for the obligations of the Board of Governors. The amount would be secured by the \$25,000 (while the balance of \$2000 could be secured by seeking special contribution through the efforts of the President and Mr. Yard) as scheduled in Executive Minute No. 600. It was RESOLVED, further, THAT, the Secretary should be asked to make an urgent appeal to the co-operating Boards to pay as soon as possible any unpaid appropriations. Moreover, THAT the Secretary should write to each Board asking for a definite commitment to the same amount for 1927.

- 733. Provision for Furlough Expenses. - RESOLVED, THAT the Executive Committee be asked hereafter to include annually in the Budget an item to cover furlough, travel and expenses of the Board and representatives in the University; such item to be determined by a careful reckoning of the actual annual cost of the same.
- 734. Committee to Co-operate with Mr. Yard. - RESOLVED, THAT a Committee composed of Dr. Edwards, Dr. Franklin, the Treasurer and Assistant Treasurer, be a Committee to co-operate with and advise Mr. Yard in his work.
- 735. Arrangement for Bank Credit. - RESOLVED, THAT the Executive Committee with the Treasurer be authorized to take such measures as may be necessary to arrange for credit with the Bank.
- 736. Report of Committee on Investment. - (Exec. Min. #588). - Dr. Eric North, for Mr. Gantz, indicated that there was no report to make.
- 737. Committee on Financial Regulations. - (Exec. Min. #591) - No report was received from this Committee. Dr. Rice having requested that his name should be withdrawn from this Committee, Dr. Franklin was asked to take his place.
- 738. Permanent Committee on Co-ordination and Promotion of Christian Higher Education in China. - Exec. Min. #596 - Dr. Eric M. North presented the question of participation by the West China Union University in the Permanent Committee on Co-ordination and Promotion of Christian Higher Education in China. RESOLVED, THAT he be requested to prepare a memorandum for submission to the next meeting of the Board of Governors; that meantime Mr. Yard be encouraged in anticipation of action by the Board, to keep in touch, as far as possible with the work of the Committee.

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Dr. Eric North presented the following memorandum -

Pursuant to the request of the Executive Committee on April 5, 1926, I offer the following memorandum concerning the Permanent Committee on Co-ordination and Promotion of Christian Higher Education in China, and the participation therein of the Governors of West China Union University.

In response to requests from Presidents of a number of Christian colleges in China, a special meeting of the official representatives of a large number of these colleges met in June 1923. Mr. Mornay Williams represented West China. This Committee took the following actions: -

VOTED - to adopt as a basic principle the statement in the committee's report which reads as follows: "Co-ordinated financial cultivation should be based on co-ordinated financial program and policy in all major matters, requiring in turn co-ordinated plans of institutional development based on the educational responsibility and opportunity of each.

VOTED - that recognizing the purpose and plan for co-ordination in higher educational work in China as expressed in the Association of Colleges and Universities, and other co-operative agencies and councils, it is the sense of this meeting that co-ordination of the several Boards and agencies in this country related to the higher educational work in China for the promotion of such work in China is desirable.

VOTED - to be the sense of this meeting that a Committee should be established representing the Christian Higher Educational Institutions in China, having Boards of Trustees or Directors in the United States and Canada or under the care of North American Mission Boards, subject to the approval of two-thirds of these Boards of Directors or Trustees and two-thirds of the Mission Boards co-operating in them, this Committee to be responsible to these Boards and to be charged with the duty of arranging for and carrying through a co-ordinated financial campaign and co-ordinated promotive work at the Home Base in accordance with the first eight suggestions proposed by the Committee of three (see below) and under such other plans as the Committee may approve; and this Committee, further, to have power to constitute an Advisory Committee of those best able to survey the problems of Higher Education in China and to counsel it and the Board of Trustees and the co-operating Mission Boards as to these problems and their wise solution."

The eight suggestions referred to in the last action were brief statements of possible degrees of co-operation all the way from the common printing of one or two documents concerning Christian Higher Education in China in general to a full and co-ordinated campaign. In accordance with this action the necessary approval was secured from directors of two-thirds of the colleges and from the requisite number of mission Boards. These actions were completed and the first meeting of the committee took place in October, 1923. The colleges officially represented and the personnel of the Committee are as follows -

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Canton Christian College	C. K. Edmunds
Fukien Christian University	Wm. I. Chamberlain
Ginling College	Miss E. R. Bender
Hangchow Christian College	S. H. Chester
Hwe Nan College	Mrs. Charles Spaeth
University of Nanking	R. E. Speer
Peking University	F. H. Warner
Shantung Christian University	G. T. Scott
Yale-in-China	Palmer Bevis
Yenching College	Mrs. C. K. Reys
	A. W. Armstrong
	Stephen J. Corey
	J. R. Edwards
	J. H. Franklin.

In the meantime, in February 1926, the Council on Higher Education in China had approved the consideration of a joint financial campaign by the Council as a whole rather than simply by the ten institutions co-operating in the Permanent Committee. The Permanent Committee on May 6, 1926, discussed fully the bearing of the first action of the original committee stating that co-ordinated financial cultivation must be based upon co-ordinated plans of institutional development. The Permanent Committee's judgment as to the necessity of co-ordination was reported to the Council of Higher Education and in July 1926 the Council of Higher Education in China agreed that such joint promotion and financial work as the Permanent Committee might undertake should be based on a correlated program for Christian Education in China and proceeded to arrange for a year's study of the programs of all the institutions with a view to the shaping of a correlated program. This action and other actions of the Council will be considered by the Permanent Committee at its meeting on the morning of September 24th.

It is quite clear that the Permanent Committee cannot undertake to be a party to any program affecting a college which is not represented on the Committee, and the plan and action of the Council of Higher Education, including all the colleges, make it very desirable that all the colleges should also be represented in the Permanent Committee. There was no representative of West China at the meeting of the Council of Higher Education in July but my impression is that both President Beech and Vice-President Stewart are in favor of such co-operation.

In joining the Committee the only obligations under which West China Union University would come are first, the appointment of a representative; second, the provision of \$100.00 for the secretarial expenses of the Committee and the natural participation in the consideration of problems presented. Membership in the Committee does not commit any participating institution to any program of campaign or of correlation on the field in advance. Any actions by the Committee of a definite nature are necessarily in the nature of recommendations to the Trustees of the various Universities, and any executive action which the Committee may take can be based only upon specific authority given to the Committee by the related colleges.

Respectfully submitted

ERIC M. NORTH.

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RESOLVED, THAT the Memorandum be recorded and that the West China Union University offer itself for membership, paying the \$100., and that Dr. Robins represent the Board of Governors.

739. Co-opted Members. - The terms of office of Mr. Vincent Massey and the Bishop of Peterborough expired in 1926, RESOLVED, THAT in view of the probability that the Committee on Constitution will consider a possible reduction of the members of the Board of Governors, no appointments be made.

740. Engagement of Chinese Assistant in Administrative Work.- Senate Minute #1847 - RESOLVED, THAT we authorize the President to engage a suitable Chinese for administrative work, the salary to be charged to the current budget.

RESOLVED, THAT this be agreed to.

741. Teacher of English. - Senate Minute #1860 - RESOLVED, THAT in response to the request of the Executive of the Board of Governors as expressed in Minute No. 519 of their meeting, asking if our request for a teacher of English take precedence over all other requests for staff, we reply in the affirmative, and that we ask them to send out a qualified teacher for our Department of English Language, or that they cable authorization for us to engage one; such authorization to imply a special grant for salary and expenses of \$1,500. per year.

Executive Minute #570 - RESOLVED, THAT this item be forwarded to the co-operating Boards in England, United States and Canada, and that their attention be called to the fact that Dr. Crawford, who is in charge of the Department of English, comes on furlough this year, thus leaving them in further greater need of a teacher.

It was stated that each of the Boards has been informed of the need of a teacher and that the Board has no information that any of them can send the necessary teacher.

742. Request for Dr. and Mrs. Edbrooke.- Senate Minute #1893 - RESOLVED, THAT we again call the attention of the Friends' Foreign Mission Association to the desirability of sending at the earliest possible date Dr. and Mrs. F. R. Edbrooke to the University for work in connection with the medical and dental faculties.

RESOLVED, THAT we express to the Friends' Missionary Society the deep regret of the Board that they are having difficulty in sending forward Dr. and Mrs. Edbrooke, who are so greatly needed, and the hope that a way out of the financial difficulty will be found in the near future.

743. Erection of Education Building.- Senate Minute #1900 - WHEREAS, the Building Superintendent will be able to proceed with the erection of the Education Building and

WHEREAS, the purchasing power of the money given for this building is becoming less and less each year,

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RESOLVED, THAT we authorize the Building Superintendent to proceed with the building of so much of the Education Building as can be erected on the land we own, and that at the same time we negotiate for the land needed to put up this building in its entirety.

NOTE - This resolution renders impossible for the time being the completion of the West wing of the Education building, unless additional land can be purchased, and unless the money is sufficient to build the entire building.

RESOLVED, THAT no action is necessary.

744. Medical-Dental Building Site. - Senate Minute #1916 - RESOLVED, THAT we authorize the purchase of a small plot of land needed for the Medical-Dental Building site, at a maximum cost of \$2,000., and that, contingent upon the purchase of this property, the question of the location of the Medical-Dental Building be re-opened and referred with power to the Property Committee and the Medical and Dental Faculties.

RESOLVED, THAT the Secretary be asked to ascertain from the Senate the source from which the \$2,000. has been derived.

745. House for Middle School Principal. - Senate Minute #1917 - RESOLVED, THAT when we are ready to build a house for the Middle School Principal it be located on the site immediately north of the Middle School Building.

RESOLVED, THAT no action is necessary.

746. Report of Librarian. - See Senate Minute #1904.

RESOLVED, THAT no action is necessary.

747. President's Campaign Fund for Library. - See Senate Minute #1957.

Recorded for information.

748. Completion of Post Office Building. - Senate Minute #1959 - RESOLVED, THAT since the Post Office Building has been completed at a cost of \$1,500., it be rented at a monthly rental of \$12.00 to the Postal authorities.

Recorded for information.

749. To Rent Tea and Book Shop. - Senate Minute #1960 - RESOLVED, THAT the new brick building adjacent to the Post Office Building on the East Street, be rented as a tea shop and book room at \$6.00 per month.

Recorded for information.

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750. Offer for Sale of Temporary House.- Senate Minute #1961 -  
RESOLVED, To recommend the Board of Governors that we offer  
for sale to the F.F.M.A. University House No. 1, situated on  
the F.F.M.A. site, the price to be Szechwan Dollars, 1,500.

RESOLVED, THAT the action be approved.

751. Rental of Temporary University House.- Senate Minute #1962 -  
Because the University has an opportunity to rent the above  
mentioned house beginning May 1st, at a rental of \$25.00 per  
month, and because the F.F.M.A. local Committee had previously  
asked for the first rent refusal in case the University had an  
opportunity to rent,

RESOLVED, THAT until such time as the Friends' Mission  
can hear from the F.F.M.A. Board on the question of purchase  
we rent to the F.F.M.A. at \$25.00 a month beginning May 1st,  
it being understood that, in case the F.F.M.A. purchase the  
house, rent up to August 31st will not be charged.

RESOLVED, THAT the action be approved.

752. Bible School.- Senate Minute 1933 - WHEREAS the candidates sent  
to the Bible School by the missions are steadily decreasing in  
number, year by year, until the current year there are only  
thirteen students present from all the missions,

WHEREAS this means an  
increasingly high charge per student in order to meet the  
expenses of the school and,

WHEREAS the bulk of our  
candidates for the Christian Ministry are men who have a stand-  
ing of graduation from the Middle School and thus are able to  
take their work in Religion in connection with the University,

RESOLVED, THAT we send  
to the Missions or Churches concerned for their consideration  
the question as to whether the time has not come when the  
Churches of West China should, generally speaking, recruit  
their ministry from men of this or higher grade.

RESOLVED, THAT this be approved.

753. Course in Household Science.- Senate Minute #1922 - RESOLVED,  
THAT we forward to the Board of Governors a resolution  
recommending that the Science Faculty open a Household Science  
Course in the fall of 1926 on condition that the W.M.S. or the  
W.F.M.S. appoint a teacher for full time in this work.

RESOLVED, THAT this matter be referred to the Women's  
Boards with approval to take action in consultation with the  
President. Further, THAT we notify the field that the Women's  
Missionary Board of the United Church of Canada have a young  
woman in course of preparation for a teacher of Household  
Science, but that she will not have completed her preparation  
to be available for the work till 1927.

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754. Dr. Hwang to Study Abroad.- Senate Minute #1921 - WHEREAS provision has been made through the C.M.M. whereby Dr. Hwang of the Dental Faculty will be able to go to Toronto to pursue advanced studies in dentistry at the University of Toronto, be it

RESOLVED, THAT we congratulate Dr. Hwang for the unusual opportunity which is afforded him, we grant him leave of absence for this advanced study, and we thank Dr. Hwang for the services that he has rendered the University in connection with the Dental Faculty, and express our hope that he will do us great honor abroad, and return to the University qualified to render greater service in the future.

The above resolution of the Senate was recorded for information.

755. Re Homer G. Brown.- Senate Minute #1908 - WHEREAS, Mr. H.G. Brown declines to act as Dean of the Faculty of Education during his furlough,

RESOLVED, THAT Mr. Brown's resignation be accepted. Senate Minute #1932 - RESOLVED, THAT we suggest that Homer G. Brown while on furlough specialize in Religious Education with a view to emphasizing that work on his return to the Union University.

RESOLVED, THAT the action of the Senate be approved and THAT the Secretary be requested to notify Mr. Brown.

756. Options to Courses in Religion.- Senate Minute #1955 - A.

RESOLVED, THAT the subjects in religion heretofore listed as required in our catalogue be so listed as to give the University students an option of electing courses either in religious knowledge, or ethics, or certain other specified courses which have a direct relation to the moral and spiritual development of the student. This provision shall apply to the four years of the University work of the new four year system. (By vote 22 to 7)

B. RESOLVED, THAT we request the Faculty of Religion, in consultation with the instructors concerned, to make the necessary selection of such courses.

C. RESOLVED, THAT action as a result of this resolution be deferred in order to afford opportunity for further expression of opinion from our constituency on the field. (By vote of 17 to 11.)

RESOLVED, to put on record the fact that the Board expressed deep interest in the scheme and will be glad to receive further information under Sec. C.

757. Registration of Christian Educational Institutions.- RESOLVED, THAT Dr. Eric North be requested to make a statement to the Board of Governors on the whole question of registration of Christian educational institutions, and that the Board Secretaries be requested to invite any individuals who have special knowledge of the subject, and who may be available, to sit with the Board as Corresponding Members at the session at 2:00 P.M., if the Board sees fit so to order its business.

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In this connection Dr. Eric North stated that it was understood that Dr. T. G. Liu has secured from the Minister of Education an interpretation of Regulation 5 which is favorable to the Christian institution.

- 758. Departure of Miss Collier.- Senate Minute #1910 - WHEREAS, Miss Collier is about to complete her missionary career in West China, and return to the United States,

RESOLVED, THAT the University express its indebtedness to Miss Collier for the service she has rendered here, and for the many favors she has shown us individually and collectively. We wish her a safe journey and increasing happiness in service there.

RESOLVED, THAT this Board heartily joins in expression of indebtedness to Miss Collier for the service she has rendered to the West China Union University and ask the Secretary to communicate this resolution to Miss Collier.

- 759. Furloughs of Members of Staff. - Senate Minute #1911 - WHEREAS, Mr. W. M. Crawford, Mr. and Mrs. H. G. Brown, Miss S. B. Downer and Dr. C. B. Kelly are due to leave on furlough.

RESOLVED, THAT we express our high appreciation of their services, that we wish them a good voyage home, that we request their respective Boards to grant them every possible facility that will increase their effectiveness upon their return, and we request their return to the University, and assure them of a hearty welcome.

The above resolution of the Senate is recorded for information.

- 760. Gift from Sir Joseph Flavelle.- Senate Minute #1898 - RESOLVED, THAT we express our high appreciation to Sir Joseph Flavelle for his gift of \$2,500. for University staff residences.

RESOLVED, THAT we unite with the Senate in expressing appreciation to Sir Joseph Flavelle.

- 761. Medical College.- Executive Minute #561. - The Secretary reported the receipt of the following cable from Dr. Beech -

"Medical Dental College buildings cannot be built for less than \$70,000. American gold. Will you permit us to complete two wings costing \$44,000. American gold? Centre can be built when funds have been provided. Telegraph approval build foundation. Particulars have been forwarded by letter."

Considerable discussion was given to this question and it was the judgment of the Committee that the present difficulties in China are not deemed to be an adequate reason for interrupting the building program of the University, and in view of the fact that the Medical Department of the University is a Department which is developing most rapidly, and of the further fact of the generosity of the Methodist Board in providing \$40,000. Gold for the erection of the Medical-Dental Building, RESOLVED, THAT permission be given for the erection of two wings of the building, it being understood that the other Boards will be approached with a view to their including in their estimates in the future such grants as will enable the Building to be completed according to the original plan.

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RESOLVED, THAT the action of the Executive Committee be approved.

- 762. Gift from Mr. Paul Favour, Eastman Kodak Company, Rochester, N.Y. Dr. Beech reports that a gift of photographic supplies and equipment valued at wholesale prices at slightly over \$2,000. gold has been received.

RESOLVED, THAT the Secretary convey the thanks of the Board of Governors to Mr. Favour.

- 763. Gift of \$1,000. as Endowment for Library.- Dr. Beech reports the receipt of information from Mrs. H. Olin Cady to the effect that a friend of hers has made this gift.

RESOLVED, THAT the Secretary convey the thanks of the Board of Governors to the friend, through Mrs. Cady.

- 764. Election of Officers and Committees.- Senate Minute #1908. - RESOLVED, THAT these appointments be approved.

- 765. Election of Deans.- Senate Minute #1909. - RESOLVED, THAT these appointments be approved.

- 766. Report to Co-operating Boards. - RESOLVED, THAT Dr. Robin prepare this Report in conference with the Chairman.

- 767. Appreciation of Services of Sir Joseph Flavelle.- (passed by unanimous standing vote) Senate Minute #1964 - A. RESOLVED, THAT The Senate of the University express its appreciation and thanks to Sir Joseph Flavelle for the services that he has rendered the University as Chairman of the Board of Governors, for the keen interest that he has manifested in our University projects, and for the ability that he has brought in the counsels of the Board in the difficult period through which we have passed since he has been Chairman of the Board, and be it further,

B. RESOLVED, THAT we have noted with regret the statement in the Board's Minutes that he might not be able to continue as Chairman of the Board longer than the present year, and further be it

C. RESOLVED, THAT we unitedly petition Sir Joseph Flavelle to continue to serve the University as Chairman of the Board of Governors.

When this Item was up for consideration Dr. Franklin, the convener of the Nominating Committee and speaking on behalf of that Committee, said he hoped that the Chairman would not press his resignation until the report of the Nominating Committee was also presented. By consent the Report of the Nominating Committee was then introduced. Dr. Franklin further explained that in re-nominating Sir Joseph Flavelle as Chairman of the Board the Committee did so with the full understanding that Sir Joseph was carrying very heavy burdens of responsibility outside of the exceedingly valuable work which he had done as Chairman of this Board. In view of Sir Joseph's repeated statement that he must relinquish his position as Chairman,

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the Committee felt that the Board would be compelled to secure another Chairman but the Committee was equally convinced that it was in every way desirable that Sir Joseph should hold the position for another year, especially as Dr. Beech, President of the University, was expected home before the next Board meeting. The proposal made by the Committee, therefore, was that if Sir Joseph would agree to hold the position for another year the Nominating Committee on behalf of the Board would pledge itself to have another name to submit for the position at its meeting next year. Dr. North, Dr. Edwards, Professor Robins and others spoke in similar strain and each one expressed unstinted appreciation of Sir Joseph's services. Sir Joseph, in acknowledging the expressions of appreciation, stated that he felt that his resignation was inevitable, and while he could not promise to hold the position even for another year he was willing to remain in his present position if such was the wish of the Board for a few months longer, or until such time as his successor was appointed.

768. Resignation of Secretary of the Board of Governors and of the Executive Committee.- Executive Minute #598 - Dr. Endicott explained that, owing to the fact that he had been elected Moderator of the United Church of Canada and for other reasons, he felt that it was quite impossible for him to continue to act as Secretary of the Board of Governors. RESOLVED, to report the above to the Board of Governors.

RESOLVED, THAT the Board feel that they must bow to the inevitable and that they cannot <sup>but</sup> accept the resignation of Dr. Endicott with the deepest regret. Several of the members expressed the sincere appreciation of the Board of Governors for the long and self-sacrificing services which he had rendered.

769. Report of Nominating Committee. - Dr. Franklin presented the Report of the Nominating Committee as follows -

Officers of the Board -

- Chairman - Sir Joseph Flavelle
- Vice-Chairman - Sir Michael Sadler
- Rev. Dr. Frank Mason North
- Treasurer - Mr. Wm. O. Gantz
- Assistant-Treasurer - Rev. Dr. Eric M. North.
- Secretaries - Rev. Dr. Prof. Frank Anderson
- Mr. H. T. Silcock, M.A.

Executive Committee.-

- The Chairman, Miss E. L. Sinclair,
- The Secretaries, Mrs. G. W. Doane,
- The Treasurer, Rev. Dr. James Endicott,
- Rev. Dr. J.R. Edwards, Rev. Dr. James H. Franklin.
- Mrs. James Hales,

RESOLVED, THAT the Report of the Nominating Committee be adopted.

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770. Date and Place of the next Meeting of the Executive Committee.  
RESOLVED, THAT the matter be left to the Chairman and Secretary
771. Date and Place of the next Meeting of the Board of Governors.-  
Executive Committee Minute #600. - RESOLVED, to recommend to the Board that the next meeting be held in Canada at such a time, probably in October 1927, when Dr. Endicott and Dr. Beech can be present; and that the exact place and date shall be left to the Executive Committee, the convenience of Dr. Franklin also to be taken into account.
772. Visit of Dr. Endicott and Dr. Franklin to West China.- RESOLVED, THAT the Board of Governors has learned with deep interest that Dr. Endicott and Dr. Franklin expect to be in West China in the spring at the same time, and that the Board of Governors empower them to represent the Board in conference with the Senate and the Nationals, and shall await with interest the reports which they may make of the work.

The meeting closed at 6:30 P.M., with prayer by Sir Joseph Flavelle, and the Benediction by Dr. Endicott.

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Kindly notify Secretary  
of any corrections. 350

MINUTES OF THE COMMITTEE TO COOPERATE WITH DR. YARD

BOARD OF GOVERNORS, WEST CHINA UNION UNIVERSITY

150 FIFTH AVENUE - NEW YORK CITY

DECEMBER 22, 1926 - 9.30 A. M.

The committee named by the Governors' Action #734 met at 9.30 A. M. on December 22d. There were present; J. E. Edwards, W. O. Gantz, J. W. Yard and E. M. North. Excuse was presented from the office of J. H. Franklin on account of his absence from the country.

Dr. Yard reported on his contact with Methodist churches and the development of the "Wesleyan-in-China" idea, and a recent opportunity to get in touch with Baptist donors which had hitherto been impossible, and the development of lists of friends, together with considerable planning and cultivation of individual donors.

Consideration was given to the problems involved in raising funds for the China colleges at this time.

Printed circulars prepared by Dr. Yard showing the needs of the University were reviewed and suggestions were made for modification.

The committee adjourned.

ERIC M. NORTH,  
Clerk of the Meeting.

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