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Shanghai
Administrative
Board of Founders
1937-1946

Minutes of the Annual Meeting of the Board of
Founders of the University of Shanghai,
held in New York City, December 20, 1937
and ratified at a Meeting held in
Richmond. Va.

The Board of Founders of the University of Shanghai met at the headquarters of the American Baptist Foreign Mission Society, 152 Madison Avenue, New York City, Monday, December 20, 1937 at nine-thirty a.m.

The following members were present:
Representing the Foreign Mission Board of the Southern Baptist Convention: W. O. Carver, Mrs. R. L. Harris, W. A. Harris, and C. H. Maddry.
Representing the American Baptist and the Woman's American Baptist Foreign Mission Societies: J. W. Decker, Mrs. J. C. Humphreys, E. W. Hunt, G. B. Huntington, H. B. Robins and Mrs. H. W. Smith.

The following visitors were also present: Mr. George Carver of the University of Shanghai, and Dr. L. C. Hylbert, Secretary of the East China Baptist Mission, and a member of the Board of Directors of the University.

Dr. Maddry notified the Board of the resignation of Mrs. McMahon and of the appointment of Mrs. Eugene Levering of Baltimore in her stead.

The meeting was called to order by President W.A.Harris. A portion of John 14 was read by Dr. J.W.Decker, and prayer was offered by Dr. Carver.

After the adoption of the proposed agenda, the minutes of the last meeting, which had previously been circulated, were approved as read.

W.A.Harris was elected President and H.B.Robbins Secretary for the ensuing year.

President's Liu's Annual Report and the supplemental report of October 30, 1937, were presented, with the Minutes of the meeting of the Shanghai Members of the Board of Directors held on October 30th, 1937. The present situation, as nearly as it could be ascertained, was outlined by Dr. Decker and Dr. Maddry. The far-reaching character of the crisis which confronts the University in this urgent emergency was recognized. Following this discussion,

1. It was VOTED: That the Board of Founders of the University of Shanghai, meeting in annual session in New York City, desires to record its profound appreciation of the courage, initiative and sacrificial spirit with which President Liu and his colleagues of the Board of Directors and the Faculty have carried on the work and conserved the continuity and interests of the University during this time of extraordinary stress.

There followed a general discussion of steps to be taken for recovery of the University property, now in the hands of the Japanese military forces. The preliminary steps already taken by our authorized representatives on the field were noted with approval. Dr. Carver and Dr. Huntington were asked to formulate an action dealing with the general question. Upon their report,

2. It was VOTED: That it is the sense of this Board that the Mission Boards should make claim through the proper channels and authorities for all losses and damages to the property, corporate and personal, entailed and sustained by reason of occupation of the University grounds and buildings by the Japanese military forces; and also claims for rental for the grounds and buildings for such time as they have been and shall be occupied by these Japanese forces.

The very urgent situation in which the University and its staff find themselves as they face the coming winter was then considered in such detail as available data made possible, and such measures of relief as have already been instituted by the Mission Boards were indicated by Dr. Maddry and Dr. Decker. Extended discussion of the bearing of the crisis upon the future of the University in its present location followed. It was generally felt that any determination of future policy must await the outcome of the present crisis in China. In view of the urgent need of further resources to enable the institution and its staff to meet the immediate future,

3. It was VOTED: That the Board of Founders, recognizing the serious emergency of the University of Shanghai, and appreciating the relief already given, express the hope that the participating Boards will provide all the additional relief within their power.

The Board took note of the situation in which the University finds itself with respect to Mr. Kelhofer's salary. The matter was quite fully discussed, and, in accordance with Dr. Liu's request that the matter be again called to the attention of the cooperating Boards,

4. It was VOTED: That we transmit President Liu's statement and request with respect to the support of Mr. Kelhofer during the present crisis to the cooperating Boards with the assurance of our deep sympathy with the situation of the University in this matter.

The Board of Founders then turned its attention to its relation to the Associated Boards for Christian Colleges in China. In order to clear our records,

5. It was VOTED: That, in view of the favorable action of the two cooperating Boards, approving the action of the Secretaries of the Boards in making application for membership in the Associated Boards, the Board of Founders record its approval of this action.

Dr. Decker pointed out that the terms of our relationship to the Associated Boards are not yet decided; that the work of the Associated Boards falls into two main parts - the administrative and the promotional; and that we should now decide whether we wish to participate in both these respects or not, or whether we wish merely to sustain a more general relationship, as some members of the Associated Boards do now. There was a very full discussion of the various possibilities, Drs. Maddry, Decker, Carver and Huntington taking the lead. General agreement to participate in the promotional work in the immediate future could not be reached; it was not desired to turn over administrative functions to the Associated Boards; hence it was resolved that for the present, our relation be that insured by an annual payment to the general budget of the Associated Boards. In keeping with this understanding,

6. It was VOTED: That the share of the University of Shanghai in the general expenses of the Associated Boards be fixed at \$200, to be divided between the cooperating Boards; and that this action be transmitted to the Mission Boards.

The Secretary then called the attention of the Board of Founders to a communication from the Secretary of the Associated Boards in which the reaction of the Board of Founders to Actions A B 638, 641, 648 and 652 was requested. Action A B 638 and 641 were noted, together with the fact that the removal of the 1938 meeting of the International Missionary Council from Hangchow to Madras largely invalidates the proposals. With respect to Action A B 648, which requests budget data from cooperating institutions,

7. It was VOTED: That the Board of Founders cooperate with the Associated Boards in furnishing the budget data requested.

Action A B 652, presenting the report of the committee of the Associated Boards appointed to outline a policy looking toward Greater Unity, raised in the minds of the Board of Founders the query whether, in view of the present emergency, it would not be well to defer action upon this proposal.

In answer to the request of the Associated Boards that the Board of Founders appoint the requisite members to the various standing committees of the Associated Boards,

8. It was VOTED: That the following members of the Board of Founders be appointed its representatives on the standing committees of the Associated Boards named below:

Executive Committee

Dr. Charles E. Maddy
Mrs. Howard Wayne Smith

Alternate, Mr. L. Howard Jenkins
Dr. G. B. Huntington

Committee on Finance

Mrs. R. L. Harris
Dr. G. B. Huntington

Mr. Jesse F. Wood
Mrs. Howard Wayne Smith

Committee on Staff and Curriculum

Dr. W. A. Harris
Dr. H. B. Robins

Dr. R. E. Gaines
Dr. J. W. Decker

Committee on Christian Character and
Relation to the Christian Movement

Dr. W. O. Carver
Dr. H. B. Robins

Dr. T. F. Adams
Dr. J. W. Decker

The Board then turned its attention to specific items of reference from the Minutes of the last Annual Meeting. The Secretary reported receipt from President Liu of the action of the Board of Directors, Jan. 2, 1937, covering "The Relation of the University of Shanghai to the Missionaries on its Faculty," thus clearing the reference in Action 1, Minutes of 1936

Dr. Huntington made a report of progress with respect to the form which the Treasurer of the University should use in making his report. There was some discussion, and

9. It was VOTED: That the report be received and Dr. Huntington requested, when he deems the time favorable, to continue the inquiry.

For the Committee on Codification, appointed by Action 10 of the last Annual Meeting, Dr. Huntington made a preliminary report. His report listed the more important documents which form the basis of the Board's authority, beginning with the Articles of Union (1904). The existent by-laws of the Board of Founders, he said, seem not wholly appropriate, as they provide for functions now performed by the Board of Directors on the field. He recommended that a committee be appointed to prepare a new set of by-laws.

10. It was VOTED: That the report be adopted, and that G.B.Huntington, W.O.Carver, W.A.Harris and H.B.Robins constitute the committee to prepare and codify the by-laws of the Board of Founders.
11. It was VOTED: That the Secretary be authorized to secure a record book and that the records and official documents of the Board of Founders be kept therein.

On the question whether the new by-laws should follow the lines of the charter, which outlines powers of full control, or the more limited responsibilities of a body chiefly advisory,

12. It was VOTED: That the Board of Founders recommends that the new by-laws be drawn with the idea of continuing the Board of Founders with functions mainly as at present exercised.
13. It was VOTED: That the next annual meeting of the Board of Founders of the University of Shanghai be held at Richmond, Va. December 19, 1938.

The Board adjourned, after prayer by Dr. L. C. Hylbert.

Henry B. Robins
Secretary

MINUTES OF THE MEETING OF THE BOARD OF FOUNDERS
OF THE UNIVERSITY OF SHANGHAI

There was a called meeting of the Board of Founders of the University of Shanghai held at the Foreign Mission Board rooms at 5:30 P.M. on January 13th, 1938. There were present in person or by proxy, Dr. W. A. Harris, Dr. W. O. Carver, Mrs. R. L. Harris, and Charles E. Maddy of the Southern Baptist Convention, and Dr. Emory W. Hunt, Mrs. Caroline H. Smith, Dr. Henry B. Robins, Dr. J. W. Decker, Mrs. J. Charles Humphreys and Mr. George B. Huntington of the Northern Baptist Convention.

A motion was made and adopted that the minutes of the Board of Founders of the University of Shanghai for the meeting held December 20th, 1937, in the city of New York be ratified.

There being no further business, the meeting adjourned.

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JOINT OFFICE

The meeting of the Board of Founders of the University of Shanghai was held at the rooms of the Foreign Mission Board of the Southern Baptist Convention, December 19th, 1938, at 10 o'clock. There were present, either in person or by proxy, the following: Dr. Henry B. Robins, Mr. George B. Huntington, Mrs. Charles H. Sears, Dr. Edward H. Pruden, Dr. W. O. Carver, Dr. W. A. Harris, and Dr. Charles E. Maddy.

Motion was made and adopted that on account of present conditions in China and the fact that we are expecting further information regarding the condition of the University of Shanghai, that the present officers continue until the adjourned annual meeting to be held at a date to be selected by the President and the Secretary after the return of Dr. Charles E. Maddy and Dr. J. W. Decker from the conference at Madras, India.

MINUTES

*Rec'd attached to
letter of 2/13/40 fr
Mrs C H Sears*

UNIVERSITY OF SHANGHAI BOARD OF FOUNDERS

RICHMOND, VIRGINIA

December 22, 1939

I. CALL TO ORDER

The meeting was called to order by the chairman,
Dr. W. A. Harris.

II. OPENING PRAYER

The opening prayer was led by Dr. J. W. Decker.

III. AGENDA

The agenda was adopted as presented.

IV. ATTENDANCE

The chairman noted the fact that Mr. Forrest Smith is to succeed Dr. George B. Huntington on the Board of Founders and that Dr. D. B. MacQueen takes the place of Dr. H. B. Robins. He also noted the absence of Mrs. Howard Wayne Smith and Mr. E. H. Pruden. The following persons were present either in person or by proxy: X

Dr. W. A. Harris
Dr. J. W. Decker
Dr. D. B. MacQueen
Mr. Forrest Smith
Dr. W. O. Carver
Mrs. Charles H. Sears
Dr. M. T. Rankin - - - proxy for Dr. C. E. Maddy
Miss Jessie R. Ford - proxy for Mrs. Eugene Levering
Dr. R. S. James - - - proxy for Mrs. R. L. Harris
Dr. George W. Sadler - proxy for Mrs. T. F. Adams
Dr. Earl Cressy from the Board of Directors in Shanghai and
Secretary of the China Christian Education Association.

V. MINUTES

The minutes of the Board of Founders held in New York City on December 20, 1937 were approved as circulated and it was voted to circulate with these minutes the records of the meeting of the Board of Founders held in Richmond on December 19, 1938, and of the pro forma meeting held in Richmond on January 13, 1938, both of which were approved.

VI. RESIGNATION OF DR. ROBINS

The resignation of Dr. H. E. Robins as secretary of this Board was accepted with regret, and deep appreciation was expressed for the faithful service he had rendered over a period of many years in this capacity. X

VII. ELECTION OF OFFICERS

The following officers were elected for the ensuing year:

Chairman - - - - -	Dr. W. A. Harris
Vice-chairman - - - -	Dr. W. O. Carver
Secretary - - - - -	Mrs. Charles H. Sears
Treasurer - - - - -	Mr. Forrest Smith

VIII. REVIEW OF CORRESPONDENCE FROM CHINA

Dr. M. T. Rankin reviewed the minutes and correspondence from China for the calendar year 1939.

The death of Dr. John Y. Lee, president of the Board of Directors during a very critical period in the history of the University was noted.

In April, 1939 Dr. T. K. Van, Dean of Faculties, reported that the University was functioning in all departments and that they had been able to balance the current budget on current incomes. Dr. Rankin commented on the fact that it was a noteworthy accomplishment to have been able to re-establish the institution after the complete disruption of work on its campus due to the war. Good enrollments were reported, but there was considerable difficulty in carrying on extra-curricular activities.

In May, 1939 Dr. T. K. Van was elected president of the University.

Reports had been received that approximately 1200 had taken entrance examinations in September 1939, of whom 300 had been admitted as freshmen.

From the president's report of November 11, 1939 Dr. Rankin stated that Dr. T. L. Ling was Acting Dean of the University. He further stated that 93 had been graduated in June, 1939 and that a summer session had been held. The budget had had to be revised because of the sudden drop in exchange and the emergency grant received from the Associated Boards for Christian Colleges in China had been applied to help raise reduced salaries.

IX. RESOLUTION ON DEATH OF DR. HERMAN C. E. LIU

The Board of Founders was saddened by the realization that since its last full meeting it had suffered an irreparable loss in the dastardly assassination which claimed the life of the beloved President of the University, Dr. Herman C. E. Liu. It was voted that:

Whereas

Dr. Herman C. E. Liu, the first Chinese President of the University of Shanghai, rendered a distinguished service in that capacity, by his vigorous and effective administration, by his genial personality and his untiring efforts to commend the institution to an ever widening circle of friends, by his success in securing tangible support for the University both in China and abroad by his great vision for the future, and by the Christian character he brought to his task, and

Whereas

In a great crisis Dr. Liu gave an unusual demonstration of high faith, courage and devotion, and

Whereas

His death was a great loss for the University and its constituencies in China and in the United States, and a major tragedy for the Christian cause in China,

Be It Resolved:

1. That this Board records its gratitude to God for Dr. Liu's splendid service on behalf of the University, and of the Christian movement in China, and the deep sorrow and sense of loss that his death has occasioned;

2. That the profound sympathy of the Board be expressed to Mrs. Liu and the children, to those who have lost a true friend and advocate, and to the University faculty, student body and Board of Directors - which has been deprived of its tried leader in a period of fearful crisis;

3. That we call on all who are participating in the life of the University, or who are supporting it in any way to make Dr. Liu's example, and his passing, an incentive to devoted and untiring efforts for the progress of the University, its educational efficiency, and its effective Christian impact on those who come under its influence.

X. RESOLUTION ON DEATH OF DR. JOHN Y. LEE

The Board noted that the University had also lost by death another of its trusted servants, Dr. John Y. Lee, the long-time Chairman of the Board of Directors. It was voted that

Whereas

Dr. John Y. Lee for a number of years faithfully and untiringly served the University in the important capacity of Chairman of the Board of Directors, and

Whereas

As Chairman of the Board of Directors Dr. Lee commended himself to all by his pleasing personality, by his gentle courtesy, by his consummate tact and ability, by his unswerving devotion to the best interests of the University, and above all by his stalwart Christian character, his personal Christian experience and spiritual qualities,

Be It Resolved:

1. That in the death of Dr. Lee the Founders and all connected with the University have been bereft of a true friend, and a Christian brother of rare spirit, whose presence and help will be sorely missed;

2. That we record our gratitude to God for such men as Dr. Lee, whose example is a precious heritage, calling us to firmer faith and deeper consecration;

3. That our sympathy be extended to Mrs. Lee and the family, and to the University circle, especially the Board of Directors which have benefitted so richly by Dr. Lee's long service as its distinguished Chairman.

XI. RESOLUTION ON CONDUCT OF UNIVERSITY IN WAR TIMES

The past two years in the life of the University of Shanghai conceals a story of heroic Christian devotion which we wish could be told in full. The members of the Board of Founders are grateful for the privilege of knowing even a part of that story. Our hearts have been stirred and inspired as we have learned of the courageous and unselfish services which have been rendered by the members of the faculty. We are persuaded that the University is alive today because of their matchless loyalty.

The Chinese members of the staff have given to their fellow Christians in America an example of faithfulness and steadfastness which will constitute a permanent contribution to our Christian living. The efficient administration of the University in the midst of the disturbances of war has given to us increased admiration for the ability of the officers and staff of the school.

The Board of Founders is glad to have the privilege of being associated with such a group of Christian men and women and wishes to express its profound gratitude for their record of Christian services.

XII. RESOLUTION ON DR. T. K. VAN

The Board of Founders of the University of Shanghai wishes to take this opportunity to pledge its hearty co-operation and support to Mr. T. K. Van, the newly elected President of the University. With much satisfaction we have learned of his election by the Board of Directors. His excellent record as professor and as dean during his long connection with the University has secured for him a place of confidence in the esteem of his associates and friends, both in China and America. As Dean of Colleges his marked success in leading the institution through the disturbed period since the death of

President Herman C. E. Liu has exemplified his special qualifications for President of the University.

The Board of Founders considers that the University of Shanghai is fortunate in having Mr. Van as President at this most critical period in its life.

XIII. POLICY OF ENDOWMENT FUNDS

Mr. Smith asked whether the Board had a policy regarding the holding of endowment funds for the University which might be contributed in the United States. It was thought that there was no definite policy in regard to the matter.

VOTED: That Mr. Smith and Dr. Maddy constitute a committee to recommend a policy to the next regular meeting of the Board, and that pending the adoption of a policy any funds that may be received shall be held in this country.

XIV. COMMITTEE ON BY-LAWS

Under unfinished business from the minutes of the Annual Meeting of 1937, Dr. Decker reported that the Committee on Codification had made a report at that time and that a special committee had been appointed to work on revision of the by-laws. The work of the special committee was not completed owing to the resignation of some of the members. He stated that the by-laws needed to be changed to meet the present situation.

VOTED: That Dr. Carver, Mr. Smith and Dr. Decker constitute a new committee to complete the work of the former committee and that they be asked to examine the charter and report on modifications required. That this committee also be asked to ascertain whether there is a seal for the University.

XV. RECORD BOOK FOR MINUTES

VOTED: That the secretary be asked to procure a permanent record book for the minutes and that she be asked to review the state of the minutes.

XVI. FORM OF TREASURER'S REPORTS

Mr. Smith reported correspondence with Miss Annie Root in February, 1939 to the effect that many old records of the field Treasurer had been lost. He stated that the form of the present reports made it difficult to find readily the reports of different departments, though there had been much improvement.

VOTED: That the treasurer of this Board follow up this matter with the proper authorities in China.

XVII. PRESENT MISSIONARY STAFF

It was reported that the present missionary staff of the three cooperating Boards was as follows:

Foreign Mission Board of the Southern Baptist Convention

Mr. C. H. Westbrook and wife
Mr. J. B. Hipps and wife
Mr. J. Hundley Wilcy and wife
Miss Juanita Byrd
Miss Edyth Boyd
Mr. George A. Carver and wife
Mrs. H. H. Snuggs and wife
Mrs. R. E. Chambers

American Baptist Foreign Mission Society

Mr. Victor Hanson and wife
Mr. S. S. Beath and wife
Mr. Stephen Goddard and wife
Miss Annie Root

Woman's American Baptist Foreign Mission Society

Miss Elizabeth Knabe
Miss Ruth Bugbee

Further requests for staff before the Boards were reported as follows:

American Baptist Foreign Mission Society

One teacher of physics
One teacher of English for college work.

XVIII. FINANCIAL SUPPORT FOR 1939-40

In regard to financial support of the University during the year 1939-40 it was stated that the Southern Board, whose fiscal year runs from January to December will have contributed \$2,500 for 1939 paid at the current rate of exchange; the Northern Board, whose fiscal year runs from May 1, 1939 to April 30, 1940 will have contributed Ccy. \$10,000 plus an additional Ccy. \$3,666.67 (all Chinese currency); and the Women's Board of the North \$500 at the current rate.

The following statement was made on the Associated Boards' support of the University from the Emergency Fund:

<u>Year</u>	<u>Allotment for University</u>	<u>Charge to University</u>
1937-38	\$5,435	1,466
1938-39	10,625	1,239
1939-40 (proposed)	3,000*	1,449
	<u>\$20,060</u>	<u>\$4,154</u>

*It should be pointed out that for 1939-40 the Associated Boards has increased its support for the colleges in the Shanghai area from \$27,675 for the year before to \$33,000, although the total amount to be raised for all of China is smaller. The Associated Boards propose to make a grant for the first time to Hangchow Christian College and Soochow University of \$2,500 each, and to increase its support for the Associated Colleges in Shanghai, by which the University of Shanghai

benefits directly, from \$17,000 for 1938-39 to \$25,000 for 1939-40.

XIX. COOPERATING COLLEGES IN SHANGHAI

Dr. Rankin reported that after the outbreak of the war the University of Shanghai, St. John's University, Soochow University and Hangchow College had moved to a common center in Shanghai, maintaining classes in the Continental Building and effecting cooperation in the use of the library and other facilities. There had been some suggestion that this plan might become permanent. It is not at all certain whether the University of Shanghai will be able to return permanently to the former campus, and developments might make that location undesirable. It had been suggested that adjacent campuses might be secured, each institution maintaining its own identity, but working with as great a degree of cooperation as possible.

The Board of Directors had voted on April 10, 1939 as follows in the matter:

1. We approve of cooperation for the year 1939-40.
2. We do not think it advisable to purchase land at the present time. If the Continental Building is not regarded as a suitable building for housing the four institutions, we suggest that a new site be rented in some central location within the Settlement boundaries or the French Concession.

On May 13, 1939 the Board of Directors voted as follows:

The University of Shanghai wishes to continue the present degree of cooperation with the other Christian universities in Shanghai during this period of emergency and also wishes to keep open the possibility of such further cooperation as the exigencies of the future may call for, but it is not prepared at present to enter into any arrangement that would preclude its returning to the old campus, if this becomes possible.

Dr. Rankin stated that the University staff is very anxious to return to the old campus and that the Chinese desire that the identity of the University be kept so that they may some day take full responsibility for its support and conduct. He believed that this Board should re-affirm its conviction that the University should be maintained as a Baptist institution; that after defining our policy, that the details of administration should be left to the Board of Directors in China.

Dr. Decker agreed with all that Dr. Rankin had said, stating that he would change the emphasis at one point only. He believed that we should think first of cooperation, and second of returning to the campus, if wise. He stated that a new location of campuses and not one joint campus had been thought desirable. The old campus is on the future firing line of all Chinese troubles and is located in the line of industrial and military developments.

Dr. Cressey had investigated schools in Atlanta and Toronto which had worked out satisfactory plans of cooperation. He reported that none of the cooperating colleges found any lack of loyalty or

weakening of support as a result of their present schemes of organization. He felt, also, that the details of working out a policy and plan should be left to the Chinese.

VOTED: That the following statement on the policy for the future conduct of the University be adopted:

The Board of Founders of the University of Shanghai records its gratification at the cooperative relations which the Christian Colleges in Shanghai have maintained since the outbreak of hostilities in 1937, and has carefully considered the actions of the Board of Directors of the University of Shanghai with reference to this matter.

In this connection we wish to make the following statement:

1. We reaffirm the policy which we believe the Directors have followed of maintaining the University of Shanghai as an autonomous Baptist institution of higher learning, by which we mean its control by a Board of Directors elected by Baptist bodies, a Baptist president, and its own faculty, student body and plant as a basis for corporate interests.

Furthermore, we affirm the importance of keeping the University, its form of organization and in its relationships with other institutions, in such condition that the Chinese Baptist constituencies can maintain and enlarge the place it holds in their corporate life.

2. As long as the above policies are upheld and safeguarded, we recognize the possibility of the University deriving great benefit by cooperating with other Christian Colleges in Shanghai in such matters as exchange of classes, joint libraries, laboratories, and other common activities that do not infringe the autonomy of the University as a Baptist University, and desire that the Board of Directors be free to work out the details of such cooperation.

We realize that such cooperation could be made most effective if the Colleges concerned were located on campuses near each other. On the other hand, we are conscious of the severe loss which the University will sustain if it is not able to return to the old campus. As to whether the advantages to be gained through cooperation on contiguous campuses outweigh the advantages of the possible return to the old campus, this Board is not in a position to decide. The Board of Directors of the University must be left free to determine this matter in the light of the unfolding situation.

3. It is our earnest desire that such plans of cooperation as are now being conducted or as the Board of Directors may hereafter approve, be not used as a means of merging the University of Shanghai with other Christian Colleges, but that due measures will be taken at all times to safeguard it as an autonomous Baptist institution as outlined above.

The Board adjourned at one o'clock for luncheon at the John Marshall Hotel where the members from the Northern Board were the guests of the members from the Southern Board.

The session was resumed at two-thirty o'clock.

XX. RELATIONSHIPS TO ASSOCIATED BOARDS FOR CHRISTIAN COLLEGES IN CHINA.

It was stated that our relation to the Promotional Program of the Associated Boards for Christian Colleges in China for the past three years had been on an irregular basis, funds having been received from the Associated Boards without this Board having decided definitely to enter the Promotional Program of the Associated Boards. The Board of Founders also noted the proposed plan for greater unity among Boards in the United States for various Christian Colleges in China which had been developed under the auspices of the Associated Boards for Christian Colleges in China.

VOTED: That the Board of Founders of the University of Shanghai cannot enter upon any such plan of unity.

VOTED: That it is the hope of the Board that Dr. Rankin can attend the Annual Meeting of the Associated Boards for Christian Colleges in China.

VOTED: That we instruct our representatives to present our point of view to the Associated Boards for Christian Colleges in China.

In regard to continuation of relationship to the Promotional Program,

VOTED: That we approve cooperation in the Promotional Program as at present, with the understanding that our share of the expense shall be requested year by year for the decision of this Board and its recommendation to the cooperating Mission Boards.

It was stated that for 1939-40 the Southern Board has made provision for \$600 toward this expense and the American Baptist Foreign Mission Society for \$600, leaving a balance of \$249 unprovided for.

VOTED: That the Treasurer be authorized to supply the remaining \$249 requested of us from receipts of the campaign.

XXI. HASKELL FUND

It was reported that the University of Shanghai had a 5% interest in the residue of the Estate of Edward H. Haskell. The will provided that the homestead should be maintained for the benefit of the two daughters. That personal reasons made it inadvisable for the daughters to continue to occupy this residence and they had requested a rent allowance.

VOTED: That in response to the Old Colony Trust Company's letter 7/25/39 as executors of the Edward H. Haskell Estate, the Board of Founders consents to the payment of a rent allowance to the two daughters in an amount not to exceed \$900 each or a total of \$1800 per year, and that the treasurer be authorized to advise the Old Colony Trust Company of this action.

XXII. PRESIDENT VAN'S TRIP TO AMERICA

Board of Founders records its desire to have President Van come to this country in the not too distant future, but does not believe that 1940 would be an opportune time and would ask the Boards that they correspond further with the University in regard to his coming, making the necessary plans therefor.

XXIII. OCCUPATION OF RESIDENCES ON THE CAMPUS.

Progress in the repairs on the missionary residences on the Campus and the progress of the return of the missionaries to reside there was reported. The repairs made on the University buildings were also considered. No action taken.

XXIV. CLAIM FOR DAMAGES ON UNIVERSITY PROPERTY

Mr. Cressy reported on a conference with the State Department in Washington in connection with the filing of a claim for damages to the University of Shanghai.

VOTED: That the Board of Founders recommend to the two Boards that they consider the time is now opportune to press for indemnities both in Washington and Shanghai and that the Administrative Commission be authorized to employ competent legal counsel in Shanghai for the purpose.

Question was raised about the status of the power of attorney granted to the Administrative Commission, in view of the absence from the field of Messrs. Rankin and Taylor of the University. It was agreed that the Mission Boards concurrently should reconstitute the Administrative Commission upon the recommendation of the field Board of Directors, and it was voted that the President and Secretary of the Board of Founders be authorized to execute and sign any power of attorney necessary to enable the reconstituted commission to perform its proper functions.

XXV. REPRESENTATIVES ON COMMITTEES OF ASSOCIATED BOARDS FOR CHRISTIAN COLLEGES IN CHINA

VOTED: That the following members of the Board of Founders be appointed its representatives on the standing committees of the Associated Boards named below:

Executive Committee

Dr. Charles E. Maddy
Mrs. Charles H. Sears

Alternate

Mr. Forrest Smith

Committee on Finance

Dr. W. O. Carver
Mr. Forrest Smith

Mrs. Howard Wayne Smith

Committee on Promotion

Dr. E. H. Pruden
Mrs. Howard Wayne Smith

Committee on Christian Character, Staff and Curriculum

Mrs. T. F. Adams
Rev. D. B. MacQueen

XXVI. DATE OF NEXT MEETING

VOTED: That the next annual meeting of the Board of Founders of the University of Shanghai be held in New York on December 14, 1940.

XXVII. ADJOURNMENT

The Board adjourned, after prayer by Dr. Rankin, at 5:00 P.M.

M I N U T E S

UNIVERSITY OF SHANGHAI BOARD OF FOUNDERS

New York, N. Y.

December 14, 1940

I. CALL TO ORDER

In the absence of the chairman Dr. W. O. Carver, vice chairman of the Board, called the meeting to order.

II. PRAYER

Dr. D. B. MacQueen offered the opening prayer.

III. ATTENDANCE

The following persons were present either in person or by proxy:

Dr. W. O. Carver
Dr. J. W. Decker
Dr. D. B. MacQueen
Mrs. Howard Wayne Smith
Mr. Forrest Smith
Mrs. Charles H. Sears
Dr. George W. Sadler -- proxy for Dr. C. E. Maddry
Miss Hazel F. Shank --- visitor

The chairman stated that Dr. W. A. Harris has been confined to his home for some weeks because of illness; also, that Dr. Maddry was unavoidably absent on account of a special meeting held at this time in El Paso, Texas.

VOTED: That we record our regret that Dr. Harris and Dr. Maddry cannot be present and that the secretary write a letter to Dr. Harris, expressing the good wishes of the Board for a speedy recovery.

IV. ADOPTION OF THE AGENDA

VOTED: That the agenda be adopted as presented, with three additional items.

V. MINUTES

VOTED: That the reading of the minutes of the last meeting be omitted and that the minutes be adopted as circulated.

The secretary reported at this time that the minutes of the Annual Meetings since 1927 had been arranged in a permanent book as requested at the last Annual Meeting.

VI. ELECTION OF OFFICERS

The following officers were elected for the ensuing year:

Chairman Dr. W. A. Harris
Vice Chairman Dr. W. O. Carver
Secretary Mrs. Charles H. Sears
Treasurer Mr. Forrest Smith

VII. REVIEW OF CORRESPONDENCE FROM CHINA

Dr. J. W. Decker reported the receipt of six sets of minutes during the year, as follows:

Minutes of the Executive Committee of the Board of Directors for January 9th,

Minutes of the Executive Committee of the Board of Directors for May 21st,

Minutes of the Annual Meeting of the Board of Directors for May 25th,

Minutes of the Executive Committee of the Board of Directors for July 13th,

Minutes of the Executive Committee of the Board of Directors for October 11th; and

Minutes of the Executive Committee of the Board of Directors for November 15th.

He called to the attention of the Board a number of items of interest from the various minutes received. The report of President Van included in the minutes of the Annual Meeting was a full and satisfactory one. Tuition fees have had to be increased on account of financial conditions during the past year.

Article 4, Section 1 of the Constitution of the Board of Directors has been amended, changing somewhat the composition of the Board.

The Executive Committee on January 9th received the report of the Treasurer and the auditor's report. It was stated that the year had been closed without a deficit.

The minutes of October 11th indicated a record enrollment of 841 in the college department, 32.9% of whom are Christian. Dr. Decker stated that it was his opinion that this was the highest percentage of Christian students in any of the Christian colleges in China.

It was stated that it had been possible to revise the budget to permit an increase of 60% in the present allowance to the Chinese faculty for the period of six months. This is a small amount in comparison to the sharp rise in prices in recent months.

Attention was called to the death of Mr. Y. C. Hu, Treasurer of the Board of Directors for many years.

Recent minutes stated that Dr. Van had reported that the partial evacuation of the missionary staff had created difficulty for the University and that he would need to employ at least four more full time teachers. Dr. Van hesitates to ask the Boards for additional financial help to meet this crisis. He is hoping for more contract teachers from America, particularly Mr. Eugene West who has had experience in the Orient.

An excerpt from a letter from Miss Annie E. Root was read:

"The Americans are determined to stay on and go ahead with their work just as long as they possibly can. They are ready to face the danger of being put into internment camps if there should be a war, or of being deprived of mail and supplies if there should be a blockade. If they can see the ultimate end of their work coming soon enough, they will go to West China or somewhere else before it is too late, but that may not be possible.

"The Chinese are determined to carry on just as long as they can, whether or not the Americans remain in Shanghai. They fear that more pressure will be put on them by the Japanese if all the Americans leave, but they are willing to face that and continue the school until the situation becomes impossible for a loyal Chinese. When it reaches that point, they will close the school. They realize that it may not be possible for the Boards to send extra funds to meet additional expenses that may arise, and that they may have to modify the school considerably. They are showing a very brave and gallant spirit."

Growing out of the review of the minutes, two actions were taken:

VOTED: That the amendment to the Constitution of the Board of Directors be noted and that the Board of Founders concur in this change.

VOTED: That we express our sorrow at the death of Mr. Hu and that the secretary be asked to write a letter of sympathy to his family.

VIII. ENDOWMENT FUNDS

The treasurer stated that the Board of Directors had purchased with the \$5,000.00 sent to the field over a year ago from the women of Virginia, \$4,300 face value of U.S. Treasury bonds, 4% due 12/15/54-44, and had forwarded them to him in New York. He is holding the bonds which are deposited at present in one of the trust accounts of the American Baptist Foreign Mission Society, under the same safeguards as apply to the funds of that Society, but feels that market conditions might make it desirable to sell the bonds in the near future.

He stated also that the committee on endowment funds, appointed at the last annual meeting, had not been able to complete its work but that the members of the committee were in agreement that it was wise for each mission board to hold temporarily any funds originating in its territory.

VOTED: That the Board of Founders is ready to transfer the bonds held at present by its treasurer to the Foreign Mission Board of the Southern Baptist Convention if it is the desire of the Administrative Committee of that Board, or, subject to the approval of that Committee, to leave them in the custody of the treasurer of the Board of Founders and to commit the problem of reinvestment with power to the investment committee of the American Baptist Foreign Mission Society.

IX. COMMITTEE ON BY-LAWS

Mr. Smith reported that the committee on revision of by-laws had been unable to finish its work during the year, though a tentative draft had been prepared.

VOTED: That all members of the Board of Founders be given a copy of the tentative draft of the by-laws to study and submit suggestions as early as possible, and that the committee be asked to make a report at the next annual meeting.

X. FORM OF TREASURER'S REPORT

The treasurer reported correspondence with the treasurer of the University of Shanghai regarding the form in which the report is made. The last report received from Shanghai was made in accordance with the new plan, giving a recapitulation of the Shanghai treasurer's report. Attached to the minutes is this report. It is understood that in the future this form will be followed.

XI. ASSOCIATED BOARDS FOR CHRISTIAN COLLEGES IN CHINA

The Treasurer reported that \$3,629.50 was received from the Associated Boards for Christian Colleges in China for the Associated Boards' fiscal year 1939-40, and \$3,380.50 transmitted to the field, the balance of \$249.00 being used to pay in part the costs of the Associated Boards.

XII. Mr. Smith reported that while the Shanghai branch of the National City Bank is directly related with the New York institution, it might in case of evacuation of the bank's staff become difficult to use dollar checks of the Shanghai branch.

VOTED: That the treasurer be asked to correspond with the treasurer in Shanghai, calling attention to this situation, and express a willingness to cooperate in every possible way if the University wishes to transfer its dollar balances to New York.

XIII. HASKELL ESTATE

The treasurer reported that papers had been executed on the Haskell Estate as requested at the last annual meeting and that there was nothing further to report.

XIV. STAFF

Foreign Mission Board of the Southern Baptist Convention

Dr. Sadler reported that the following missionary representatives of the Foreign Mission Board of the Southern Baptist Convention are now in China serving in connection with the University of Shanghai:

J. B. Hipps	H. H. Snuggs
C. H. Westbrook	Miss Inabelle Coleman
George Carver	Miss Juanita Byrd

Those whose names are mentioned hereunder are in this country:

Dr. and Mrs. J. Hundley Wiley	Mrs. J. B. Hipps
Mrs. George Carver	Mrs. H. H. Snuggs
Mrs. R. E. Chambers	Mrs. C. H. Westbrook
Miss Edith Boyd	

Miss Hannah Plowden left this country with the University as her destination. On account of the crisis in the Orient she was detained at Honolulu where she may remain indefinitely.

American Baptist Foreign Mission Society

Dr. Decker reported that Messrs. Beath, Hanson and Goddard are in China and that their wives and children have all returned to the United States. Miss Annie Root is also in this country on an early furlough.

Woman's American Baptist Foreign Mission Society

Miss Shank reported that Miss Ruth Bugbee is on the field and that Miss Elizabeth Knabe is at home on early furlough.

XV. REQUESTS FOR STAFF

American Baptist Foreign Mission Society

Requests are before the Board for teachers of physics, business and English.

Foreign Mission Board of the Southern Baptist Convention

A request has been received for contract teachers in addition to Miss Ina Bell Coleman who has recently gone to China, the salaries to come from the Mission Board.

XVI. FINANCIAL SUPPORT OF THE UNIVERSITY - 1939-40

Foreign Mission Board of the Southern Baptist Convention (Fiscal year 1940)

Dr. Sadler reported the following as comprising the Southern Board's contributions for the fiscal year 1940:

Budget appropriation for 1940	\$2,500.00
Lottie Moon gift for salary of Chinese professor	1,200.00
Support for the Associated Boards on account of the University	619.50
Upkeep of the campus @ \$50 per month, July to December	300.00
	<u>\$4,619.50</u>

American Baptist Foreign Mission Society and Woman's American Baptist Foreign Mission Society (Fiscal year May 1, 1940 - April 30, 1941)

Dr. Decker stated that the American Baptist Foreign Mission Society had contributed Ccy. 21,010.69.

Miss Shank stated that the Woman's American Baptist Foreign Mission Society had contributed \$500.00 toward the support of the University for the year.

From the joint China Emergency Fund of the two Northern Boards \$645.50 had been appropriated to the Associated Boards for Christian Colleges in China to meet expense in connection with the promotion program, and \$500.00 for the campus upkeep and repair fund, from July 1, 1940.

During the fiscal year of the Associated Boards for 1939-40 \$3,629.50 had been raised, largely from constituents of the Northern Boards, for the University.

XVII. SETTLEMENT WITH THE JAPANESE GOVERNMENT

Mr. Smith made the following statement regarding settlement with the Japanese Government:

Total reparations payment	\$63,600.00
Less portion covering missionary losses	3,600.00
	<u>\$60,000.00</u>
Less Appraiser's charges Northern	
Board's share	\$425.00
Cables and postage	18.74
Lawyers' fees	<u>318.00</u>
	<u>761.74</u>
	<u>\$59,238.26</u>

On September 27th the Treasurer remitted to the Northern and Southern Boards the amount of \$60,000.00 less expenses for the benefit of the University of Shanghai. It was understood that when the expenses of both Boards were adjusted each would be holding the amount of \$29,406.63.

XVIII. FUTURE COOPERATION IN THE PROGRAM OF PROMOTION

Dr. Decker stated that there had been a degree of uncertainty as to our part in the program of promotion of the Associated Boards for Christian Colleges in China. He reviewed developments up to the present time, stating that in the initial year of our participation we received funds from the Associated Boards and later paid our share of the cost of the program of promotion. The University of Shanghai has been on a provisional or year-by-year basis with the Associated Boards for several years. He stated that there had been some uncertainty on the part of the Southern Board as to cooperation in the promotional work of the Associated Boards, and that it was desirable to come to a mutually acceptable understanding. The Joint Officers' Council of the American Baptist Foreign Mission Society and the Woman's American Baptist Foreign Mission Society had recommended that its representatives on the Board of Founders hold the following positions:

1. That our cooperation with the Southern Baptists in the support of the University of Shanghai is considered paramount.
2. We believe in cooperation in the promotional program of the Associated Boards on behalf of the University of Shanghai on the basis heretofore maintained between our two Boards of the North and the Foreign Mission Board of the Southern Baptist Convention, and recommend the continuance of the present plan, subject to cordial agreement by the Southern Board.

Representatives of the Southern Board stated that in the closely related matter of cooperation between the colleges in Shanghai, that Board would be unwilling to go farther than the plan known as the Toronto or Claremont plan, namely, of situating universities on contiguous campuses with some use of joint libraries, laboratories, etc. The clear statement of policy in this matter made by the Board of Founders at its meeting in December of 1939 was recalled.

VOTED: That we recommend to the Mission Boards that they continue to cooperate in and support the program of promotion of the Associated Boards for 1941-42 as at present.

The Board adjourned for luncheon at 12:30, continuing matters of business at the luncheon table.

XIX. REPRESENTATIVES ON COMMITTEES OF ASSOCIATED BOARDS FOR CHRISTIAN COLLEGES IN CHINA

VOTED: That the following members of the Board of Founders continue as its representatives on the standing committees of the Associated Boards named below:

Executive Committee

Alternate

Dr. Charles E. Maddy
Mrs. Charles H. Sears

Mr. Forrest Smith

Committee on Finance

Dr. W. O. Carver
Mr. Forrest Smith

Mrs. Howard Wayne Smith

Committee on Promotion

Dr. E. H. Pruden
Mrs. Howard Wayne Smith

Committee on Christian Character, Staff and Curriculum

Mrs. T. F. Adams
Rev. D. B. MacQueen

XX. DATE OF NEXT MEETING

VOTED: That the next annual meeting of the Board of Founders of the University of Shanghai be held in Richmond, Virginia on Tuesday, December 16, 1941.

XXI. The Board adjourned after luncheon.

TO: THE PRESIDENT
FROM: THE SECRETARY
SUBJECT: [illegible]

RECEIVED
UNIVERSITIES
JAN 24 1941
ADJ. SGT. OFFICE

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MINUTES

UNIVERSITY OF SHANGHAI BOARD OF FOUNDERS

Richmond, Va.

April 28, 1942

I. CALL TO ORDER

The meeting was called to order by the Vice Chairman,
Dr. W. O. Carver.

II. PRAYER

Dr. E. H. Pruden offered the opening prayer.

III. ATTENDANCE

The following persons were present in person or by proxy:

Dr. W. O. Carver
Dr. C. E. Maddry
Mr. J. H. Wiley -- proxy for Mrs. T. E. Adams
Mrs. Howard Wayne Smith
Dr. D. B. MacQueen
Dr. E. H. Pruden
Dr. J. W. Decker
Mr. Forrest Smith
Mrs. Charles H. Sears
Rev. John Lowe of China sat in the meeting as a visitor

The chairman stated that the Chairman of the Board, Dr. W. A. Harris, had been confined to his home for many months and had tendered his resignation on account of the condition of his health.

VOTED: That the resignation of Dr. Harris be accepted with regret and that the Secretary be instructed to write Dr. Harris expressing the good wishes of the Board.

It was learned with regret that other members of the Board would probably not be able to serve in the future. It was left with the Southern Board to nominate individuals to fill any vacancies that might occur in their representation.

IV. AGENDA

VOTED: That the agenda be adopted as presented.

V. MINUTES OF LAST MEETING

VOTED: That the minutes of the last meeting be adopted as circulated.

V. MINUTES OF LAST MEETING (Continued)

The minutes of the pro forma meeting held in Richmond on Thursday, December 18, 1941, were also approved and are to be circulated with these minutes.

VI. ELECTION OF OFFICERS

The following officers were elected for the ensuing year:

Chairman Dr. W. O. Carver
Vice Chairman Dr. D. B. MacQueen
Secretary Mrs. Charles H. Sears
Treasurer Mr. Forrest Smith

VII. REVIEW OF MINUTES FROM BOARD OF DIRECTORS AND
CORRESPONDENCE FROM CHINA

Dr. Decker reviewed the minutes and correspondence from China since the last meeting. While the war has interfered with the sending of mail in recent months, a number of sets of minutes and letters were received prior to December 7, 1941. The following items of interest were called to the attention of the Board:

1. This is without doubt the most critical period in the history of the University.
2. The year 1939-40 ended without a deficit and probably reports would show that the year ending August 31, 1941 closed also without a deficit.
3. It has been a time of extreme economic difficulty. Prices increased seriously and it became necessary to use all available funds to maintain subsistence for the faculty.
4. The past year has been marked by steady deterioration in cooperation on the part of the four colleges in Shanghai.
5. Dr. Decker reported that the request for an emergency subsidy of \$8,250 for 1941-42 (Min. Executive Committee February 18, 1941) from the Associated Boards had been placed in their tentative plans for the Sustaining Fund for that year.
6. From time to time there have been increases in tuition.
7. The By-laws of the University were revised on May 17, 1941.
8. The annual report of the President indicated an increase in enrollment and an increase in religious activity at the University. The report also contained a review of the 35th anniversary of the founding of the University.

VII. REVIEW OF MINUTES FROM BOARD OF DIRECTORS AND
CORRESPONDENCE FROM CHINA (Continued)

9. Correspondence through the summer indicated a good enrollment at the summer session, and that the enrollment for the fall term of 1941 was the best in the history of the University, there being 870 in the college proper in contrast to 841 the previous year.
10. The last letter received from the President of the University was dated September 24, 1941.

Dr. Maddry supplemented the review, stressing the difficulties of the year. He stated that the needs had been met from time to time. He reported that the University had opened in the autumn, been closed, and reopened. The Board of Directors had received and made use of Ccy\$60,000, the amount received from the Japanese Government to apply on the personal losses of the missionaries and turned over by them to the Board, in relief for members of the campus and teaching staff.

VIII. REPORT ON MISSIONARY STAFF

Dr. Maddry stated that Mr. C. H. Westbrook, Mr. H. H. Snuggs, Miss Juanita Byrd, and Miss Inabelle G. Coleman were in China, and Mr. and Mrs. J. B. Hipps, Mr. and Mrs. J. H. Wiley, Mrs. C. H. Westbrook, Mr. and Mrs. George Carver, Mrs. H. H. Snuggs, and Mrs. C. C. Chambers are in America.

Dr. Decker reported for the Northern Boards that Mr. S. S. Beath, Mr. S. J. Goddard, and Mr. Victor Hanson are in China. All the wives and children and Miss Annio E. Root are in this country. Miss Elizabeth Knabe of the Woman's American Baptist Foreign Mission Society is in the U.S.A., and Miss Ruth Bugbee is in China. Since September Miss Margaret Cuddeback, formerly of Japan, has also been there.

Mr. S. J. Goddard was temporarily transferred to work in South China and Ccy\$400.00 per month was appropriated for a substitute from September 1, 1941 through April 30, 1942.

IX. REPORT ON FINANCIAL SUPPORT OF THE UNIVERSITY FOR 1941-42
(Exclusive of support of missionaries)

1. Dr. Maddry reported appropriations as follows by the Southern Board:

(1941)	Budget of University	\$2,500.00
	For Associated Boards	645.50
	For Sociology Professor	1,200.00
	For Relief	5,000.00
		<u>\$9,345.50</u>

(1942)	Budget of University	\$2,500.00
	For Sociology Professor	1,200.00
	From Women of Virginia for	
	missionaries on furlough	1,750.00
	For Emergency	1,000.00
		<u>\$6,450.00</u>

2. Mr. Smith reported for the Northern Boards as follows:

Supplemental Report for the Fiscal Year May 1, 1940 to April 30, 1941

Total as per report, Minutes of Founders for 12/12/40-\$3,326.36

<u>Joint China Emergency Fund - ABFMS and WABFMS</u>		
2/5/41	Board approp. to meet emergency needs of	
	the University for the school year	
	1940-41 - Ccy\$8,000 @ 18.61	430.02
	Total for 1940-41	<u>\$3,756.38</u>

For the Fiscal Year May 1, 1941 to April 30, 1942

<u>American Baptist Foreign Mission Society</u>		
Budget Approp. 1941-42		
(to 4/30/42)	Ccy\$23,000 @ \$14	\$1,642.86

<u>Woman's American Baptist Foreign Mission Society</u>		
Budget Approp. 1941-42		
(to 4/30/42)	Ccy\$ 8,335 @ \$16.67	500.00

<u>World Emergency Fund - ABFMS and WABFMS</u>		
9/22/41	Support of substitute	
	teacher for Goddard-Ccy\$ 3,200 @ \$16.67	192.
*12/1/41	Relief of Chinese	
	Christian Workers Ccy\$ 9,000 @ 18.00	500.
**1/31/42	Specific	
	thru W.E.Fund for	
	Prof. Hipps Ccy\$ 1,800 @ 18.00	<u>100.</u>
		792.00
	Total for 1941-42	<u>\$2,934.86</u>

*Notified by cable 12/1/41 and approp. sent to
West China 1/29/42

** Not released. Ccy.indicated at present rate.

The Treasurer of the Founders stated that he did not know whether the appropriation cabled on December 1, 1941 had been paid out before December 7, 1941.

The treasurer's report from the field has not been received on account of the war. The only indication of the financial situation is from individual letters that have been received.

3. Receipts from the Associated Boards for Christian Colleges in China for its fiscal years of 1940-41 and 1941-42 were reported as follows:

<u>Date</u>	<u>Amount</u>	<u>Date</u>	<u>Remitted to Univ. of Shanghai</u>
<u>1940-41</u>			<u>Amount</u>
12/2/40	\$ 10.00	12/23/40	\$ 10.00
1/9/41	1,115.00	1/10/41	1,115.00
2/6/41	76.00	2/ 6/41	76.00
3/4/41	299.99	3/ 4/41	299.00
4/25/41	1,500.00	4/25/41	1,500.00
		Total to field	\$3,000.00
11/26/41	500.00		Not Released
Total	\$3,500.00		
 <u>1941-42</u>			
1/22/42	\$ 25.00		Not Released
1/22/42	5.00		" "
3/23/42	10.00		" "

4. Contributions to Associated Boards 1941-42:

Northern Baptist - For General Purposes G.S.	\$110.70
Prom. Univ. of Shanghai-G.S.	301.20
W.S.	129.08
	430.28*
	\$540.98
Southern Baptist	\$430.27*

*These figures reflect a credit of \$40.45, amount unused from the grant of the previous year. (N.B. \$20.22 and S.B. \$20.23)

It was stated that the University of Shanghai askings from the Associated Boards for 1941-42 were \$8,250.00. Of this amount \$40.00 has been paid.

X. FUTURE PLANS OF THE UNIVERSITY

The Board discussed at length the possibilities for the future of the University. Dr. Maddry stated that the Southern Board had instructed him to proceed with any plan possible for the duration of the war. That Board would prefer that the University maintain its identity but would be willing to join with any institution or group temporarily, even though it meant submerging the identity of the school. After the war the whole problem would have to be faced anew.

Dr. Decker reported several rumors that had come of plans for the months ahead.

Inasmuch as no official word had come the Board felt that it could take no action at this time.

VOTED: To commit the matter to a small group consisting of the two Board Secretaries, the Chairman, and the Secretary of the Board of Founders, for further consideration and recommendation, meeting at the call of the Chairman if definite recommendation requiring action should come from China.

XI. PROMOTION PROGRAM OF ASSOCIATED BOARDS

VOTED: That the Board of Founders continue to participate in and support the promotional program of the Associated Boards for the ensuing year.

XII. Mr. Smith stated that Mr. Ernest Kelhofer's status had been brought up in connection with the listing of missionaries with the State Department for subsistence allowances, Mr. Kelhofer having been employed by the Board of Directors and not appointed by either of the Mission Boards. The Southern Board did not feel it could assume any responsibility for Mr. Kelhofer. After discussion it was

VOTED: That the Board of Founders will approve the Northern Board's paying the subsistence allowance for Mr. and Mrs. Kelhofer, if this should become necessary, charging any payments against its appropriation to the University.

XIII. It was stated that Mr. Zen Wei-tz, Dean of the School of Business, had come to this country with the help of certain individuals and had studied at Crozer Seminary on the two-year scholarship plan. He has come to the end of this course and is not able to return to China. He would like to take another year of study and may need aid in addition to what he may be able to get from the Associated Boards and elsewhere.

VOTED: That we recommend to the Boards that they give sympathetic consideration to requests for such aid as may be necessary for Mr. Zen Wei-tz, Dean of the School of Business, for next year.

It was stated also that Mr. Yao Shan-yu was unable to sail and is employed as a teacher in the College of Chinese Studies at the University of California.

XIV. COMMITTEE ON BY-LAWS FOR THE BOARD OF FOUNDERS

Mr. Smith reported that the by-laws had been circulated to all members of the Board and revised to include their suggestions. These were read and certain verbal corrections made.

VOTED: That the by-laws be adopted as read and corrected subject to approval by the respective Mission Boards.

The Secretary was instructed to submit at the next meeting a list of the trustees arranged in classes in accordance with the by-laws.

XV. STANDING COMMITTEE OF ASSOCIATED BOARDS

VOTED: That the same representatives on the various committees of the Associated Boards be elected for another year, any vacancies to be filled by representatives of the Board where resignations may have occurred, the same to be designated by the Board Secretary.

XVI. STANDING COMMITTEE OF BOARD OF FOUNDERS

VOTED: That we instruct the Chairman to appoint members to the Standing Committee after the By-laws are approved.

XVII. UNFINISHED BUSINESS

The matter of President Van's visit to the U.S.A. had been deferred at the last meeting. Under the present circumstances it would be impossible for him to come now. The matter was deferred again to a later time for consideration and appropriate action.

The Treasurer stated that pursuant to action taken at the 1940 meeting \$4,300.00 from the W.M.U. has been turned over to the Southern Board to be held by their treasurer.

The meeting adjourned at 12:30 with prayer by Mr. J. H. Wiley.

MEETING OF SPECIAL COMMITTEE OF BOARD OF FOUNDERS
UNIVERSITY OF SHANGHAI

Richmond, Virginia

October 6, 1942

The meeting was called to order by the Chairman of the Board of Founders, Dr. W. O. Carver, at 10:30 A.M. Mr. Albaugh led in prayer..

Those present were:

Dr. W. O. Carver
Dr. C. E. Maddry
Dr. M. T. Rankin
Dr. J. H. Wiley
Dr. C. Q. McDaniel
Dr. J. W. Decker
Mr. Dana M. Albaugh
Dr. E. H. Clayton
Mrs. Charles H. Sears

The chairman stated that the Committee had been appointed at the Annual Meeting to meet on call when it might be necessary. He stated that reports of conditions at the University had been received recently and memoranda had been distributed by Dr. Decker and Dr. Maddry setting forth the situation as reported. He then called on the secretaries of the two Boards to suggest possible procedure for the day.

Dr. Decker stated that while the University is officially closed, some of the work appears to be going on unofficially though the future of this work is uncertain. There had been differences of opinion within the Administration and the Board of Directors in Shanghai which had been very taxing, and official University matters seemed at present to be confused, uncertain and at a standstill. Affairs had apparently been turned over to the Administrative Commission of missionaries but it was doubtful whether the Commission had any legal standing with the Chungking Government. Members of the Commission will probably be returning to America soon and conference with them could be held. Our duty for the present would seem to be to try to learn the facts and decide whether any action could be taken to safeguard the future of the University.

Dr. Rankin stated that the University had been officially suspended by the Board of Directors but the work was being carried on by the Institute which was not in any sense the University. He believed that some action should be taken to safeguard the University for the future and that some provision should be made for the intermediary period during the war.

10/6/42

After long and full discussion it was voted:

That we look with favor on the proposition of setting up a provisional committee in China to secure the continuity of the University as a legal entity and possibly to reestablish an educational program in Free China.

That Dr. Carver, Dr. Rankin and Dr. Decker, or his successor, shall constitute a committee to make a tentative approach to the Chungking Government, submitting to them the proposed plan of this special committee of the Board of Founders, and seeking their informal approval of the same; namely, that a provisional committee be set up in Free China, composed of members nominated by the Board of Founders and of such persons from the official University group as may get to Free China and are coopted by the members nominated by the Board of Founders, to secure the continuity of the legal entity of the University, and to consider the possibility of the reestablishment of some educational program. The special committee of three shall consider possible personnel for the committee in China, location of the group in Free China, and any other pertinent matters, and report back to the December meeting of the Board of Founders.

It was stated by Dr. Decker that the Associated Boards can give support only to such institutions as reestablish themselves in Free China. If the University of Shanghai should make plans so to do, which the Associated Boards considered sound and worthy of support, \$8,000 would be available to it which has been reserved from the 1941-42 Sustaining Fund, and the figure in the current Sustaining Fund for the University is \$10,000. Dr. Maddry stated that the Southern Board had declared its willingness to have the University move to Free China, and to carry on there either independently, or in cooperation with similar institutions.

The meeting adjourned at 12:30 P.M., after which the group were guests of the members of the Southern Board at lunch at the John Marshall Hotel.

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MEETING OF SPECIAL COMMITTEE OF BOARD OF FOUNDERS
UNIVERSITY OF SHANGHAI

New York, N. Y.

April 8, 1943

The meeting was called to order by the Chairman of the Board of Founders, Dr. W. O. Carver, at 1:30 P.M.

Those present were:

Dr. W. O. Carver	Mr. D. M. Albaugh
Dr. M. T. Rankin	Rev. F. A. Ufford
Miss Hazel F. Shank	

Dr. Carver led in prayer.

1. Mr. Albaugh reviewed the correspondence and exchange of cables with Shanghai University friends in Free China since the meeting on October 6, 1942. Gratitude was expressed over the progress that has been made toward organizing the University of Shanghai in Free China. Resume of the correspondence is attached herewith.

2. Appointments to the Board of Directors

There followed a discussion of possibilities for membership on the Board of Directors. In addition to those already mentioned in the cable from China of March 5th and the cable of March 12th to China signed by Mr. Albaugh and Mr. Rankin, it was decided to suggest Dr. B. J. Cauthen of the Southern Board at Kweilin; also, that attention be called to the fact that Dr. Kenneth Hobart is already a member of the Board of Directors of the University and might serve as consultative member even from a distance.

3. Present Status of the University

The cable of March 5th states that the document acknowledging the official registration of the University of Shanghai had been received from the Ministry of Education. This with the formation of a Board of Directors establishes the legal entity of the University.

At present the University will consist of one department, the School of Commerce at Chungking. At last report there were five students only in the Fukien Christian University at Shaowu. It was decided to inquire by cable if arts courses could be wisely undertaken at Shaowu by fall, and if this is not possible to inquire what scholarships, if any, would be needed for Shanghai University students there. (Since meeting, letter received from Miss Mather giving further information re possibilities at Shaowu. This will be circulated.)

4. Financial Arrangements

Dr. Cressey in a cable of March 5th inquired what funds would be available from the supporting boards in America. The cable in reply of March 12th stated that limited funds were available and requested estimate for consideration of the Board of Founders and Associated Boards. It was decided to repeat in a cable this inquiry regarding financial estimates.

It was decided that we should include in the cable our satisfaction over progress to this date; also that it is the feeling of this Committee that any emergency measures taken must safeguard the interests of the supporting agencies.

In conclusion, Mr. Albaugh and Dr. Rankin were authorized to prepare a cable along the lines suggested and to report the hope that representatives of the Board of Founders may visit China in the fall of 1943 to confer with the Board of Directors in China.

Mr. Ufford closed the meeting with prayer.

CABLEGRAMS AND REFERENCES TO CORRESPONDENCE RE FUTURE OF
UNIVERSITY OF SHANGHAI

(Chronologically Arranged from October 6, 1942)

- October 6, 1942 - Meeting of Special Committee of Board of Founders, University of Shanghai, in Richmond. (See Minutes)
- October 7, 1942 - Cable sent E. H. Cressy, from Richmond: INFORM CHUNGKING EDUCATIONAL AUTHORITIES THAT BOARD OF FOUNDERS PLANNING PROPOSAL TO MAINTAIN UNIVERSITY OF SHANGHAI AS LEGAL ENTITY IN FREE CHINA AND POSSIBLY EDUCATIONAL PROGRAM LETTER FOLLOWING. DECKER RANKIN (Covering letter to E. H. Cressy dated Nov. 11, 1942 sent by M. T. Rankin)
- October 15, 1942 J.W.D. wrote J.P. Davies re future of University. Copies to Miss Shank and Dr. Maddry. Later copies sent to K.G. Hobart, Mrs. Salquist and E.H. Cressy.
- November 16, 1942 Received letter from E.H. Cressy, dated Sept. 30 re plans of alumni to reopen School of Commerce in Chungking (Copies sent to Miss Shank and Dr. Rankin - Ref. "A")
- January 29, 1943 (about) Message sent to Dr. Fenn inquiring re University of Shanghai - per C.A. Evans, Asso. Bds.
- February 4, 1943 Cable sent to E.H. Cressy, from New York: GRAVELY CONCERNED OVER SO CALLED INSTITUTE DOWNTOWN SHANGHAI AND NEWSPAPER REPORT JAPANESE OPENED WORK ON UNIVERSITY CAMPUS. CLAYTON RANKIN REPORTED SHANGHAI BOARD OFFICIALLY SUSPENDED UNIVERSITY STOP BELIEVE CHUNGKING OR SHAOWU GROUP SHOULD BE OFFICIALLY RECOGNIZED SAFEGUARDING LEGAL ENTITY UNIVERSITY BY DEFINITE ACTION SEEKING CONCURRENCE NATIONAL GOVERNMENT NEED REACTIONS OCTOBER SEVENTH CABLE NOVEMBER ELEVENTH LETTER REGARDING UNIVERSITY STATUS AND GOVERNMENT ATTITUDE BY FEBRUARY FIFTEENTH RANKIN ALBAUGH (covering letter, reviewing cables and procedures to date, sent by Mr. Albaugh 2/5/43 - Ref. "B")
- February 15, 1943 Cable received from Chungking: MINISTRY REPORTS VERBALLY SHANGHAI UNIVERSITY REGISTERED OFFICIAL DOCUMENT NOT YET RECEIVED OPENING COMMERCE CHUNGKING IMMEDIATELY 259000 SECURED BUILDING AVAILABLE PLANNING SHAOWU UNIT GUEST FACULTY STUDENTS EARLY CRESSY
- February 19, 1943 Cable sent to E.H. Cressy from New York: BOARD FOUNDERS DESIRES KNOW ATTITUDE ALUMNI AND RESPONSIBLE CHINESE LEADERS REGARDING REOPENING UNIVERSITY AND WHAT PERSONNEL AVAILABLE FOR CREATING GOVERNING BOARD IN UNOCCUPIED CHINA RANKIN ALBAUGH

- March 5, 1943 Cable received through Com. on East Asia: SHANGHAI ALUMNI TAKING RESPONSIBILITY. MINISTRY DOCUMENT RECEIVED. THREE DIRECTORS PAN EN-LING, HENRY LING, CRESSY, ALSO ALLEN, T.G.LING, LO Z-YING, FRANCES LIU HERE, WU YI-FANG, BURKET POSSIBILITY LEONARD AVAILABLE, ORGANIZING SIXTEENTH CABLE SUGGESTING OTHER DIRECTORS WHAT FUNDS AVAILABLE EARL CRESSY (covering letter sent by Mr. Albaugh 3/12/43 - Ref. "C")
- March 6, 1943 D.M.A. wrote Mrs. Salquist re Univ. of Shanghai - Ref. "D"
- March 10, 1943 Received letter from J.P.DAVIES, dated 12/18/42, in reply to JWD letter 10/15/42 - Ref. "E"
- March 12, 1943 Cable sent to E.H. Cressy from New York: APPROVE CHINESE MISSIONARY GOVERNING BOARD FROM SUGGESTED LIST INCLUDING LEONARD ADDITIONAL POSSIBILITIES MONCRIEFF DC GRAHAM NORTHERN SOUTHERN BOARDS HAVE LIMITED FUNDS AVAILABLE SEND AIRMAIL DETAILS OF PLAN AND FINANCIAL ESTIMATES FOR CONSIDERATION FOUNDERS AND ASSOCIATED BOARDS RANKIN ALBAUGH
- March 12, 1943 DMA wrote Dr. Hobart as per letter to Mrs. Salquist 3/6/43, plus comment on March 12 cable - Ref. "F"
- March 22, 1943 Received K.G. Hobart reply to JWD letter of 10/15/43 dated 12/19/42 - Ref. "G" - DMA reply 4/5/43 - Ref. "H"
- April 8, 1943 Meeting of Special Committee Bd. of Founders in New York (See Minutes)
- April 13, 1943 Cable sent to E.H. Cressy from Richmond: SPECIAL COMMITTEE UNIVERSITY FOUNDERS MEETING APRIL EIGHTH GRATIFIED PROGRESS ORGANIZING UNIVERSITY IN FREE CHINA STOP SUGGEST ADDITION CAUTHEN KWEILIN BOARD OF DIRECTORS RECOGNITION HOBART AS FORMER MEMBER STOP URGE ALL EMERGENCY ACTIONS SHOULD SAFEGUARD BASIC RELATIONS TO SUPPORTING BAPTIST BODIES STOP CAN WORK AT SHAOWU BE WISELY UNDERTAKEN BY FALL IF NOT ARE SCHOLARSHIPS FOR UNIVERSITY STUDENTS NEEDED THERE STOP FOUNDERS URGENTLY NEED DETAILS OF FINANCIAL PLANS STOP HOPE FORMER MEMBER UNIVERSITY STAFF MAY RETURN REPRESENTING BOARD OF FOUNDERS RANKIN ALBAUGH
- April 15, 1943 Received letter from Miss Ruth Mather in reply JWD letter October 15 re opening of University in Shaowu - Ref. "I"
- April 19, 1943 Cable received through Committee on East Asia: SEND CHINESE ENGLISH COPIES SHANGHAI UNIVERSITY CONSTITUTION DIRECTORS URGENTLY REQUEST MISSIONARY TEACH ENGLISH RELIGIOUS WORK CRESSY
- April 20, 1943 Received letter from K.G. Hobart, supplementing his of 12/19/42 referred to above - Ref. "J"
- April 22, 1943 Received report thru Dr. Decker that the "Christian Universities of China" from London reports that £2,000 is to be granted to the Univ. of Shanghai from total of £25,000 received from the United Aid to China Fund in Britain and allocated by Madame Chiang Kai Shek to the Christian colleges.

over
"A"

Letter from E. H. Cressy

10, Dai Chia Hang, Chungking
September 30, 1942
(Rec'd in New York Nov. 16/42)

A group of alumni of the University of Shanghai in Chungking are making plans to re-open the School of Commerce of the University in Chungking. The plan is to have an evening School similar to that which was conducted in Shanghai. A former acting Dean of this School is here and a number of others who have at various times been on the Faculty of the down-town school in Shanghai. There are a large number of persons employed in banks and similar institutions who have not completed a course in this field and would be glad to have an opportunity. Some of these have been in the University of Shanghai School in Shanghai or any other similar institutions. The various banks feel a need for work along this line and it seems likely that they would make substantial contributions.

The persons who are promoting this include the following;

3 members or former members of the Board of Directors of the University of Shanghai - Henry Lin, Central Trust of China;
E. L. Pan, President, China Travel Service; E. H. Cressy.

In addition there are:

Mrs. Herman Liu

Mr. Z. Y. Loh, former Principal of the Middle School now
in the Ministry of Foreign Affairs

Mr. Liang Han-Chao, Secretary-General of the Legislative Yuan

Mr. Yin Pao-Yu, Ph.D., Secretary-General of the Anti-Aggression
Association

Mr. Yi Yen-Pin, Special Representative of the Ministry of
Social Affairs

Mr. T. G. Ling, Ph.D., former head of the Chemistry Department
now Chief Engineer of the Match Monopoly

This group feels that there will be no problem as to faculty, students or a considerable amount of finance. They hope to arrange for classrooms at the Methodist Institutional Church where the Soochow University is planning to re-open the comparative law school. They expect to cooperate closely with Soochow. The chief problem is that of securing the consent of the Ministry of Education. The Soochow Law School has already made application but is having difficulties. The Authorities not being in favor of schools in Chungking seeing that all previous schools had been ordered to evacuate. It will probably take some time to work this out and in the meanwhile the Shanghai group is taking no action along this line for fear of complicating the issue.

This is a preliminary letter to give you the necessary information so that you will be in a position to reply to any cables. Your telegram to Davies about the University reached me only a few days ago although dated May 1. I hope that the Boards will be prepared to back this proposition in Chungking which will be important in maintaining the continuity of the life of the University.

Davies writes that there are a number of University of Shanghai students at Shaowu who are in need of help. It seems to me that it would be wise for the Boards to provide help and to appoint Davies or Mather or both as your representatives in Shaowu pending the arrival of any University of Shanghai faculty members. Such a unit in Shaowu

will help to maintain the continuity of the University. We have received indirect word that President T. K. Van has been made a Pao Chia or local official by the powers that be in Shanghai. This will effectively prevent him from leaving and is probably designed to keep him under close observation. A few University of Shanghai students have reached here but the plan for re-opening does not contemplate providing traveling expenses of either faculty or students to Chungking. Shaowu is a better point for them. They would be guest students there constituting a Shanghai unit on a somewhat informal academic basis. The Hangchow College remains in Shaowu, the Colleges of Arts and Science of Soochow University have gone to Kukong, where they are cooperating with the Lingnan University.

* * * * *

"B"

Mr. Albaugh to Mr. Cressy, 2/5/43

University of Shanghai. Last November Dr. Decker sent you a copy of the letter which he had written to Mr. Davies in which he outlined with great care the University of Shanghai situation as reported by those who had arrived on the GRIPSHOLM. Under date of October 7 a cable signed by Dr. Decker and Dr. Rankin was sent to you asking information re the attitude of the Chungking Government on the reestablishment of the University in free territory. This cable was covered in a letter written by Dr. Rankin under date of November 11. We have not yet had a reply either to the cable or the letter and developments here seem to make it increasingly clear that the Boards should take more active steps in the matter. You have doubtless heard the Tokyo reports that a new college "to meet the Japanese Government's requirement for leaders to work on the Asiatic mainland and in the southern regions under wartime conditions is being opened in the buildings of the University of Shanghai." This, together with other information that has come to our attention, makes us apprehensive of the future for the University. I had lunch with Mr. Evans of the Associated Boards the other day and we framed a cable to Dr. Fenn asking that he furnish us with such information as he might have gathered. We also suggested that he confer with you if possible.

On February 4 a cable signed by Dr. Rankin and myself was sent to you. In it we said that the newspaper reports of work about to be opened in the University buildings by the Japanese, and the word about the "institute" in downtown Shanghai were giving us grave concern; that both Dr. Clayton and Dr. Rankin had reported that the Board of Directors had officially suspended the University. Further that we believe that the Chungking or Shaowu group should receive official recognition, thereby safeguarding the legal entity of the University and that concurrence by the National Government should be sought. We stated that your reactions to the October 7 cablegram and Dr. Rankin's letter of November 11 with regard to the University's status and the attitude of the Government were urgently needed here by February 15. We shall appreciate any help that you can give us as to the steps that should be taken in this matter, which from this side, we are inclined to regard as being most urgent.

"C"

Mr. Albaugh to E.H. Cressy, 3/12/43

I must also write you a word in regard to developments with regard to the University of Shanghai. Since my cable of February 4, reported in my letter of the 5th, we have received your message of February 12 in which you say that the Ministry has reported verbally that the University is registered but that you have not yet received the official document. You also say that the School of Commerce is being opened in Chungking immediately; that a building is available and that Ccy\$259,000 has been secured. You also indicate that there are plans under way for a Shaowu unit. It was very fortunate that this cablegram came just when it did for Dr. Maddry was in New York attending a meeting of the Committee of Reference and Counsel. Unfortunately Dr. Rankin was not able to be present because of a temporary illness which sent him to Florida. Dr. Maddry, Mr. Ufford and I met for lunch and had a long discussion about future possibilities. Dr. Maddry felt that it was particularly important that we try to secure from you further information regarding the Chinese attitude. At his suggestion I drafted the cable which was sent to you under date of February 19. In it we said that the Board of Founders wished to know the attitude of the alumni and responsible Chinese leaders on the question of reopening the University and that they were also anxious to know what personnel might be available for creating a governing Board in Unoccupied China. Both Mr. Ufford and Dr. Maddry felt that this question of a competent governing Board was of the utmost importance. Thus far we have had no reply to this cable but are assuming that letters on this whole subject may be on the way. I think that both the Northern and the Southern Board are prepared to move as soon as we have sufficient information on which to act. We do not have a large amount of money available, but will give serious consideration to recommendations which can be made by a competent group on the field.....

Since the above was dictated we have received, through Mr. Mickle's office, the message for us included in your radiogram of March 4th, through which we learn that the Shanghai alumni is taking the responsibility and that the document from the Ministry has been received. We understand that three of the members of the Board of Directors of the University are in Chungking and the names of seven others were listed as available; that you are planning to organize on March 16th and request a cable from us suggesting names for other directors, and information as to funds available. We have immediately passed this message on to the Southern Board and after hearing from them we will be cabling you our suggestion.

* * * * *

"D"

Mr. Albaugh to Dr. Hobart and Mrs. Salquist, 3/6/43

We have cabled and written to Dr. E.H. Cressy for further information regarding the University of Shanghai. On February 4 we sent him a lengthy cablegram telling of our grave concern over the newspaper reports that the Japanese have opened work on the University Campus. We indicated our belief that the Chungking or Shaowu group should be officially recognized and that the legal entity of the University should be safeguarded by definite action after the concurrence of the National Government had been sought. On February 15 we received a

reply to this cablegram in which Dr. Cressy indicated that the Ministry had reported verbally that the University of Shanghai was registered in Chungking but that the official document had not been received. Dr. Cressy also said that the School of Commerce was being opened in Chungking, that a building was available and that Ccy\$259,000 was secured, and that they were planning a Shaowu unit.

Dr. Rankin of the Southern Board has been ill but Dr. Maddry was in New York recently and he, Mr. Ufford and I had lunch together to talk over this problem. Dr. Maddry was strongly of the opinion that we should have further information regarding the attitude of the alumni and Chinese leaders. To try to get further information on this point we cabled Dr. Cressy under date of February 19 that the Board of Founders wished to know the attitude of the alumni and responsible Chinese leaders on the reopening of the University and also wished to know what personnel might be available for creating a governing board in Unoccupied China. Dr. Cressy's reply reached us a few days ago and indicates that the Shanghai alumni are taking responsibility and that the official document registering the University of Shanghai has been received. Three Directors of the University are in Chungking and the names of several leading Chinese were mentioned as available to serve as Directors. They plan to organize on March 16.

* * * * *

"F"

Mr. Albaugh to Dr. Hobart, 3/12/43

We are today cabling Dr. Cressy that we approve a Chinese and missionary government board selected from those mentioned as available, with the possible addition of Dr. J.E. Moncrieff and Dr. D.C. Graham of Chengtu. We advised Dr. Cressy that the Northern and Southern Boards have limited funds available for the University and ask for details of the plan and financial estimates to be sent us by airmail for the consideration of the Board of Founders and the Associated Boards for Christian Colleges in China.

* * * * *

"E"

J. P. Davies letter, 12/18/42

I have received your good letters of October 5, 15 and 30 ,...

We in Free China sympathize with the desire of the Board of Founders to get the University of Shanghai reestablished in Free China. Last spring several of us made efforts to induce some of the faculty to come out, but it was too late. I took the liberty of guaranteeing their traveling expenses. Perhaps they feared that they would find themselves adrift. Also, family responsibilities may have been a hindrance. Of course I shall be glad to assist in the project of forming a provisional committee in China. I am writing to Earl Cressy and Ruth Mether on the subject, and I have just had a conference with President

C.J. Lin of Fukien Christian University who is now in Foochow. He says that FCU would welcome the University of Shanghai to come to Shaowu, just as they have welcomed Hangchow College. Their arrangements with Hengchow have been very generous. I believe that Shaowu would be the best location, partly because it is fairly near to Shanghai and partly because the FCU library and laboratories would be available for use. A second choice would be Keking where Lingnan has gone. Unfortunately in their migrations they lost most of their equipment. Soochow University has gone there and is affiliated with Lingnan. Sun Yat Sen University is also in that locality, but with very poor equipment.

It is probable that the System of interlocking guarantees the Japanese have established in Shanghai will make it hard for any of our people to get away. I have written to Dr. Bau of your desire in this matter, and I hope he will pass the word along. If we can get this war wound up within the next year, let us hope that Hukiang can be reestablished on its own campus and can receive the forgiveness of the National government.

"G"

Dr. Hobart letter, 12/19/42

I have given the letter two careful readings; it contains much information which I had not been able to glean from Chinese who returned from Shanghai late last spring and summer, and I may add, leaves open much room for speculation (profitless, of course!) as to the "serious differences of opinion" which developed in Shanghai. As for the future, with the little knowledge at my command it appears to me that the Special Committee^{is} moving in the right direction when it contemplates "setting up a provisional committee in Free China to secure the continuity of the University... and possibly to reestablish an educational program." As for possible members of the Provisional Committee, it is obvious that the site of a reestablished educational program will be determinative. From this Mission's constituency, without having consulted my colleagues yet, I might suggest the following Chinese: Rev. S.K. Lo, Mr. Spurgeon Ling (formerly principal of Kwong-Yit Middle School, but now in government employ off to the west of Kukong, I believe). In West China are Mr. T.H. Chen, son of Rev. H.H. Chen, T.G. Ling formerly a member of the University's faculty, Dr. Daniel Lai and Prof. Dealey S.L. Fu, now with one of the universities in Yunnan, I believe. The last three all are alumni of the University. Dr. Giedt, (who is now en route to Ungkung) may have other suggestions. Dr. Decker may have forgotten, when he wrote, that I am a regular member of the Board of Directors, tho the last meeting I attended was in May 1940.

As to possible site, to my thinking the most desirable would be at Shaowu, unless that place is already overcrowded. It is my understanding that both Hangchow and Soochow Universities expected to join up with Fukien Christian University, but JWD's letter seems to indicate that such is hardly the case. I shall write to Davies and to my friends in F.C.U. for further information on this point. I had not heard of Soochow at Kukong; but again, I'll write to Mr. E.H. Lockwood YMCA Secretary there (formerly in Canton) for enlightenment and suggestions as to possible site in that vicinity. When I have replies from these communications I will write you again on the subject.

"H"

Mr. Albaugh to Dr. Hobart, 4/5/43

My last letter brought you up to date on University of Shanghai matters. I was glad to note your suggestions for membership in the Provisional Committee set forth in your letter of December 19, I trust that you also passed them along to Dr. Cressy at about the same time you wrote to me, since mails are now so slow. Frankly I did not know that you were a member of the Board of Directors but you may be assured that I will call Dr. Cressy's attention to this in my next letter to him. A meeting of the Special Committee of the Board of Founders of the University has been called for April 8 when Dr. Carver and Dr. Rankin will come to New York. We are very much hoping that we will have airmail communications from Dr. Cressy by that time. The cables while fairly clear, do not give all the information that we feel we should have before making large financial commitments. I shall try to keep you informed of developments.

Shaowu, Fukien, Dec. 30, 1942
(Rec'd in New York April 15, 1943)

Dear Mr. Albaugh and Mr. Ufford:

Altho this is a reply to Dr. Decker's letter of October 15th to Mr. Davies, I suppose that it should be addressed to you two old friends now functioning in a new capacity and thus should begin with a "welcome." I trust that you will appreciate the sincerity of that welcome and my desire to be of as much help as it may be possible for me to be as you grapple with the many difficult problems. And I will rush on to the business at hand, for at best this will be a long letter!

As soon as I had read Dr. Decker's letter about the University of Shanghai a couple of times, I gave it to President Lee and Dean Koo of Hangchow University to read and we have since talked about it a time or two and I am enclosing a summary of suggestions growing out of our talks. I found both Dr. Lee and Dean Koo as ready and anxious to help in the reestablishment of the U. of S. as they were in the early spring when we were trying to draw out the University to join them and Soochow in the project here. You will see that our suggestions are almost entirely for the reestablishment of the University here at Shaowu, so I should begin with a few comments on the present situation. You already know how the plans for the establishment of Hangchow and Soochow here at Shaowu were effected by the Chekiang-Kiangsi losses in June and how I decided in August to come here. Hangchow has made a good start here amidst many difficulties and its first semester of work is drawing to a close. Due to its small staff it has conducted freshman classes only and the few more advanced students have had work in F.C.U. Included in this latter group are five University of Shanghai students who are now "guest students." Hangchow is planning to take in a beginning freshman class with the beginning of the term after winter holidays. Work is about to begin on a new campus just across the river on a very lovely site which is being purchased. Contract for the first two buildings has already been let. The tension of the summer is gone and a feeling that we are just as "secure" here as anywhere in the world has replaced it. Thus you see the suggestions that the University of Shanghai come here to Shaowu are that it share in a going concern already functioning, rather than begin in a new experiment.

We all agree with the committee from the Founders' Board that something should be done, as you know of our disappointment that nothing was done last spring not only concerning the University but also concerning the Middle Schools. I myself had looked forward to Dr. Bau's coming out to visit us thinking that then he would bring "authority" for us to go ahead with plans for the reestablishment of the school that I still felt was "my school." But he gave no such authority or any encouragement for the reopening of any of the schools. Thus we feel that it is very important now that the first step in re-establishing the University is to inform him and the other influential board members in Shanghai of the action of the Founders and their desire to re-establish the University.

Both Dr. Lee and Dean Koo feel that there is no question but what the Minister of Education will favor the re-establishment in free China and probably here at Shaowu in preference to out in West China. The experience of Soochow University Law School which failed to secure

permission to open in Chungking is one reason for this belief. It is also understood that because of that failure, the effort to reopen the University of Shanghai Downtown School of Commerce in Chungking has stopped. Thus Bishop Chen is holding the one hundred thousand dollar grant from the Ministry of Education for the University of Shanghai. The Ministry did not favor dividing this and adding it to the similar grants made to Hangchow and Soochow. If I am incorrect in this Mr. Cressy can correct it in a letter to you, as I am sending him a copy of this letter.

Your confirmation copy will come to you by way of Mr. Davies so that he can add suggestions concerning the "provisional committee."

One big problem is "faculty" but it is felt that if certain of the faculty members now in Shanghai are assured that their expenses will be cared for and that positions are awaiting them, it is not impossible for them to come out. That assurance cannot be given until the Founders' Board has authorized the re-opening of the University, approved of a provisional committee with power to act, and granted funds. Several of the Hangchow faculty members are already "out" and will join the group here next month, while others are coming out to be ready for work in the fall of 1943. We hope that action can be taken in time for some of our University faculty members to join them. As for students, already many of the University of Shanghai students who came out last spring have gone on to other institutions and many middle school graduates who would naturally have entered the University have it been reestablished have enrolled elsewhere. But as said above there are now five here, there are some others at Kienyang and Dean Koo will be seeing them in a couple of weeks. Also at Kienyang are a group of three young men who have graduated from the Southern Baptist Union Middle School in Shanghai and are naturally ready material for our University. In view of the October 15th letter and the fact that Mrs. Salquist has generously shared with me a specific she received, I am authorizing Dean Koo to promise each of these young men \$500 toward the expenses for the next term here. Thus hoping that they will pass the entrance examination and be part of the nucleus for the opening of our University next fall. When we have the authority to promise financial aid to more students those already here can write to their friends and we feel there will be no question about our being able to have a small but satisfactory enrollment without "robbing" either of the Universities already established here. But it needs to be understood that practically all students will need financial help or support to a large extent. And any proposed plans must take this fact and that the tuition fees are no longer a source of income into consideration.

May I digress here to say that we have hoped that some of the income from the Memorial Scholarship Fund formerly handled by Dr. Hylbert would be made available here for use of Shanghai students. I have just taken \$3000 from our Baptist Relief funds to pay Hangchow University \$500 each for the five "guest students" and for one Baptist freshman boy in their University. Mrs. Salquist is sending me the Martha Shaver Mead Fund for Baptist girls and I will then give Hangchow \$500 promised them for Chen Dsu-tsun (daughter of Shaohing District pastor) \$500 is the "allowance" for a term so that this \$3500 will be due again in February. In addition to this each of the students is getting

some aid from the Student Relief Committee and from Hangchow as well, where more is needed. Our five U. of S. students are three boys and two girls. One boy is Wilson Chen, a brother of the girl mentioned above and a senior. Another is Chang Liang-hwei who is spoken of by F.C.U. teachers as "a prince of a fellows," "a genuine Christian," and "a great addition to our Campus," etc. So we do feel that already the U. of S. is making a contribution to the F.C.U. campus, and Hangchow University life. I am now working with the help of these five and Dean Koo on a list of U. of S. students now in Free China studying.

Perhaps I have already written more than was expected in reply to Dr. Decker's letter but I feel that the more facts you have before you the sooner a decision can be reached and that if an effort is to be made to re-open the University in September the sooner that definite plans are made the better. I have been working with both Hangchow and Soochow long enough to know something of the difficulties ahead of the committee appointed to re-open the U. of S. Since August of course my work has been entirely with Hangchow. I understand that Soochow is joining up with Lingnan near Kukong, and that they are both having difficulties because of lack of equipment. F.C.U. has quite good scientific equipment and they use their laboratories in the afternoon only, as their schedule is now arranged. President Lin has expressed a willingness to allow the U. of S. to use the laboratories in the morning. Such an arrangement seems to be as hopeful a prospect as could be found this side of Chengtu probably. I doubt if it would be possible for the U. of S. to find a location that would not involve a building plan. To me it seems very opportune that the suggestion has come from the Founders' Board just now when Hangchow is beginning its program of building. They have secured a very satisfactory site just across the river of about 50 mow of level ground and 200 or 250 on the hillside. Their present plans on paper call for buildings to accommodate about 450 students when all completed. Building prices, like all other prices, are going up rapidly. Their proposed building program could be put thru quicker were the U. of S. to join with them and it would be adequate for both schools for a couple of years at least (and we hope that by then we will be busy repairing our own former campuses). It is estimated that the proposed buildings will cost about a million dollars Chinese currency. Tomorrow I will add a page of facts concerning finances and budget requirements but you will easily understand that any budget is merely tentative in these days of rapidly changing prices. However, it seems to me that there would be decided advantages from the point of view of budget to joining with a school already well started and sharing in its expenses rather than going to a new place and trying to carry on alone.

Of course I realize that here in Fukien we are quite out of both Northern and Southern Baptist territory and for that reason some may feel this is not the right place to attempt the re-establishment of the University of Shanghai. I also know the difficulties of this climate where few people escape malaria, etc. (Might I suggest that in case it should be the decision of the board at home to attempt to open the University here that it might be well to ask Miss Salzman to come here to take charge of a small infirmary. I could also see advantages, if our new doctor is able to come out, in his being designated here for study as teachers would be available and it would be possible for him to give a limited amount of time to a student clinic, but maybe I am

dreaming too big dreams. Anyway, I for one am heartily in favor of attempting to reopen the University in Free China and would also be glad if it might be here. And I will be glad to do anything and everything that I can. I would urge that if a decision is reached it be cabled immediately to the field so that plans may be pushed and work started, for it will take time. Mr. Davies will pass on suggestions concerning the committee you ask about. Since practically none of our Northern Baptist leaders have come out that is difficult and it will be a problem to select the right person to start the work as "acting President." You might be interested in knowing that Hangchow is just now organizing its Board out here. They have the advantage of having their Chairman out here in Chungking and the Board will be organized out there. I hope that if the decision should be to come here at least a small working committee can be formed here in this Province and that the Southern Baptists can send someone here, either Chinese or missionary or both.

Sorry this is such a long letter but I hope it may be of some help in solving the problem and may God guide in the making of whatever plans are made.

Most cordially,

Sd/ Ruth Mather

* * * * *

Some Budget Suggestions should the plan for reestablishment in cooperation with Hangchow receive favorable consideration. Naturally I have not had the experience to prepare such suggestions and so turned to President Lee for suggestions and the following is his very conservative estimate, based on present prices, and rather hurriedly prepared so it would be "subject to change," and must be considered as tentative and suggestive only.

Construction

2 class-laboratory buildings @ 100,000 (small temporary structures)	\$200,000
1 boys' dormitory	125,000
1/2 girls' dormitory (sharing with H.C.)	62,500
1/2 library	70,000
2 faculty residences (one for Chinese and one for missionaries)	100,000
Total	557,500
Gold	\$28,000

Current and Other Expenses

Faculty salaries (25) (with rice bonuses, etc. it's about 1,000 per mo. now)	300,000
Administration (30,000) and departmental expenses (120,000)	150,000
Equipment, furniture, etc. estimated needed 1st year	80,000
Other expenses, misc. religious activities, athletics, etc.	50,000
Total	580,000

(Because of grants, etc. out here a subsidy of about 25,000 for current expenses is suggested. Also in this is considered the fact that in cooperation there would be some slight reduction in some items.)

Total estimate for construction and current expenses 1,137,500 Chinese currency. Again may I repeat this is tentative, roughly drawn up and suggestive only but I felt it might be of a bit of help in your discussions.

Since writing my letter, I have had an opportunity to talk with Pres. Lin who has returned from Foochow where he and Mr. Davies talked over the matter. He is anxious to help in any way and expresses the desire of F.C.U. to cooperate in any way possible. He does not feel that it is necessary to cooperate with F.C.U. thru Hangchow but appreciates that in the matter of dormitory space, etc. that may be the best way, if the decision is to establish here. He also recognizes that his own Science Department is short on faculty at the present time and that will limit cooperation in that department unless additional faculty members come. We spoke of the various possible places for re-establishing. He considered Chengtu a possibly altho overcrowded and distant; Kukong with Lingnan and Soochow would be possible but the lack of equipment there would make it difficult, that too is the answer if a place near Kweilin should be considered, altho there are government institutions near there which might cooperate, and that is also the problem should such a site as Kanhsien with the middle school project there be considered. Pres. Lin feels there will be no difficulty about Government recognition saying all we need to do is to put up a sign saying "This is University of Shanghai" and then send in word to the Ministry of Education, "We are here at work, please give us aid and recognition." He again mentioned the fact that the Government subsidy of \$100,000 is being held for the University of Shanghai.

In the discussion of personnel, Mrs. Lin suggests Mrs. Herman Liu as a possibility for "acting President" if she would be willing to come and is able to do so. It would probably be much easier to find a working personnel in Szechuan than here.

Mr. D.L. Ren, Southern Baptist with some teaching experience and also experience with the China Baptist Publication Society, is at present in Kanhsien, having arrived there a few weeks ago from Chekiang destitute. I sent word to him to get in touch with Mr. Bausum concerning work at Kweilin. I do not think he would be at all material for "acting President" but he might be useful in the detailed secretarial work that will need to be done in setting up the University. Of course, President Lee and Dean Koo, the latter being a U. of S. alumnus, are both here and might serve Shanghai in an acting capacity, helping to get men out from Shanghai to serve more permanently. It was my privilege to meet Miss Joy Chow, a Southern Baptist student, as she passed thru Kihwa on her way to her family in Chungking. I do not know what she is doing now. She is young but capable and might be useful not only as a teacher but also to assist with the supervision of the girl students.

And that squeezes my "suggestion bag" just about dry for the time being. I hope that in some small way these suggestions may be of help in your discussions and considerations and I hope that as soon as possible something definite will be done and the actions of the Founders' Board cabled to the field so that if plans are to be made and work started some place it may be done as speedily as possible.

Some suggestion for the reestablishing of the University of Shanghai, informally discussed by President Lee and Dean Koo of Hangchow University and Ruth Mather after Dr. Decker's letter of October 15th, in which he suggests that the Founders Board is anxious to see steps taken to reestablish the University of Shanghai in Free China, was received.

Suggestions for cooperation between the University of Shanghai and Hangchow University at Shaowau in Fukien Province

- A. Relationship between Shanghai and Hangchow
 - 1. Shanghai runs alone the School of Sciences
Hangchow runs alone the School of Engineering.
 - 2. Jointly Shanghai and Hangchow run Schools of Arts and Commerce (The Associated University would have four colleges - Arts, Sciences, Engineering and Business)
- B. Relationship with F.C.U.
 - 3. The joint College of Arts of Hangchow and Shanghai to be run in close cooperation with F.C.U.
 - 4. The Shanghai College of Science to be run with exchange courses with F.C.U. as far as possible.
- C. Sharing the Campus
 - 5. Hangchow and Shanghai refugeeing in Shaowu be located on the same campus with buildings in common except residences specially built for missionaries. Dormitories for faculty and students may be divided or combined as wished.
Academic buildings to be shared equally
Dormitories and faculty residences to be built by Shanghai and Hangchow respectively if separated. If not, the construction expense to be equally shared and privileges to the residents be placed in the hands of a joint committee. But it is felt that the residences had better be built separately.
- D. Administration
 - 6. The administration may be combined for joint work and separated for non joint work
The heads of the two institutions form a committee to decide on joint affairs.
 - 7. Students of joint schools may be given permission to choose their own University, but all instruction be given without any difference between the institutions.
 - 8. Disciplinary matters be combined in the hands of one Dean of)
 - 9. Joint committees be formed for activities, etc. students)
 - 10. Current expenses be equally shared for joint schools but separate schools to be financed by their respective institutions.
 - 11. Each institution have its own Board of Managers (or in the case of Shanghai its Provisional Committee functioning as such a Board) but joint meetings of the two Boards may be called by either institution. In such joint meetings the chairman and secretary rotate for each meeting. Both presidents be ex-officio members.

Suggested steps for procedure on the part of those interested in the reestablishment of the University of Shanghai.

1. The acquiescence of the Board in Shanghai be secured for organizing a provisional Board of Managers in Free China. (Probably the best method is for Mr. Davies to write to Dr. Bau telling him about the October 15th letter.)

2. The Provisional Board of Managers be set up and an acting President appointed.

3. Secure the approval of the Ministry of Education and apply for a new seal.

4. Provide for a faculty by encouraging present faculty members to evacuate and by appointment of new teachers who are already available in Free China.

5. A student body would be secured in the same way, encourage students to come out by offering financial assistance and secure new students from those already out here and thru examination.

6. The provision of dormitories, class rooms, etc. (preferably with Hangchow University at Shaowu)

Step 1 can be taken immediately. The rest will have to wait upon instructions or advice from the Founders' Board in America.

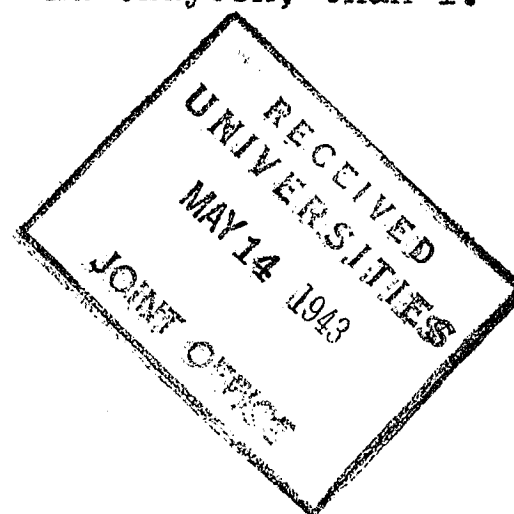
"J"

From K.G. Hobart to D.M. Albaugh, 1/20/43

A few weeks ago I wrote you in reply to Decker's letter re University of Shanghai. Since then, without waiting for my letter inquiring his opinion, Mr. Davies has written me from Foochow, as follows: "12/22; Decker suggests Shaowu or Kukong (Shaokuang, TUNG) as a site for University of Shanghai. Those two items are not impossible, but the chief difficulty I see is in getting any of the College staff out. We were trying that last spring without avail. Perhaps we shall have to wait for that 'Final Victory' the Chinese talk about and then they may get going on their own campus."

So much for Davies' first reaction; probably he has written you more fully since then. This morning I rec'd a letter from YMCA secretary E.H. Lockwood of Kukong in reply to some queries of mine along this line. Lockwood is a man of long experience in China, formerly being stationed at Canton until his anti-Jap pronouncements forced him to get out with the Jap invasion; he acts for the Chungking American Advisory Committee as head of the Kwangtung Sub-Committee, and for the China Christian Educational Association in distributing its funds to various schools. Thus you will see he is well thought of by Americans and Mission bodies. Originally Soochow planned to join Hangchow University and Fukien Christian University (at Shaowu) but the leaders of these three universities could not make a satisfactory agreement. Hangchow has joined F.C.U. at Shaowu. In my opinion it would be better for the University of Shanghai to remove to Shaowu or to some place in Kiangsi Province, rather than come to Kukong. The cost of travel is so expensive these days that I do not believe it would be a good use of money for the University to attempt to come as far as Kukong. I am sending a copy of your letter and of my reply to Dr. Y.L. Lee, President of Lingnan University, to President T.L. Shan of Soochow University and to President Lin of F.C.U. I have suggested they write to you if they have any suggestions to give you. I certainly believe that the University of Shanghai should remove into Free China if they wish to continue as a University after the defeat of the Japanese. They have stayed in Shanghai too long but it may be possible to save the University in the future if a move is made at this time.

So much for Lockwood's opinion, in which I heartily concur. I think a beginning could be made even if only a very few, to form a nucleus, of the old staff could be persuaded to come out of Shanghai. As I wrote JWD, I heard last spring or summer that the reason a move was not made last spring was the opposition of the staff which had its eye on its own salary rather than on the best interests of the University. But of course you know more of this, from Ed Clayton, than I.



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MINUTES

UNIVERSITY OF SHANGHAI BOARD OF FOUNDERS

Richmond, Va.

June 28, 1943

I CALL TO ORDER

A special meeting of the Board of Founders was called to order by the Chairman, Dr. W. O. Carver, at 9:30 A.M.

II PRAYER

Prayer was offered by Dr. Charles G. McDaniel.

III ATTENDANCE

Those present were:

Dr. W. O. Carver	Miss Blanche S. White
Dr. E. A. Fridell	Dr. M.T. Rankin, Proxy for Dr. C. E. Maddry
Dr. D. B. MacQueen	Dr. George W. Sadler, Proxy for Mrs. Eugene Levering
Dr. William Carey Newton	Miss Hazel F. Shank, Visitor
Dr. E. H. Pruden	Mr. A. F. Ufford, Visitor
Mr. Forrest Smith	Dr. Charles G. McDaniel, Consultant
Mrs. Leslie E. Swain	Dr. J. B. Hipps, Consultant
Mrs. Charles H. Sears	

IV ADOPTION OF AGENDA

VOTED: That the agenda be adopted as presented.

V MINUTES OF LAST MEETINGS

VOTED: That the minutes of the last meeting, the minutes of the pro forma meeting, and the minutes of the meeting of the special committee on April 8th be adopted as circulated or read.

VI ELECTION OF OFFICERS

VOTED: That the present officers be continued for one year:

ChairmanDr. W. O. Carver
Vice Chairman	... Dr. D. B. MacQueen
Secretary Mrs. Charles H. Sears
Treasurer Mr. Forrest Smith

VII REVIEW OF RECENT DEVELOPMENTS AND CORRESPONDENCE SINCE APRIL 8, 1943

Dr. Rankin reviewed the developments and the correspondence from China since the meeting of the Special Committee on April 8th. Mr. Ufford and Miss Shank supplemented Dr. Rankin's review.

It was pointed out that the way appears to be open for establishing an Arts Department at Shaowu in cooperation with other groups there, and that Miss Ruth Mather and a few students from the University are at present in Shaowu as a nucleus for the new work to be established. The Board expressed itself as looking definitely toward returning to Shanghai when the war is over for the establishment of permanent work.

A Board of Directors has been constituted in Chungking with outstanding Chinese members. That Board has been recognized by the Minister of Education in Chungking. The names of Mr. Cauthen and Dr. Hobart had been suggested earlier from the United States as possible members. (Dr. Hobart is already a member of the Board, representing the South China Mission.)

It was suggested that Dr. J. B. Hipps might render unusual service for the Board of Directors by going as soon as possible to Chungking as its representative. It might also be wise to set up an administrative group at Shaowu.

Mention was made of the unusual contribution made in the past by Miss Annie Root and the question was raised whether she might not at some time in the future go to China to render assistance in re-establishing the University.

It was the consensus of opinion that preference should be given to the Arts College rather than to the School of Commerce in re-establishing the University.

Mr. Smith reported that a cable had been sent to Chungking authorizing the expenditure of \$3,000, the balance of this year's appropriation, and that a request for \$10,000 had been received; and discussion of the matter had been deferred until this meeting.

The following requests should come to this meeting for consideration:

- (a) \$10,000 appropriation.
- (b) The sending of Dr. Hipps to China as a representative of the Board of Founders.
- (c) The designation of a teacher of English to the University for next year.

Miss Shank reported that Miss Linnea Nelson might be able to go to China upon the completion of her studies in California this fall. The earliest possible date of her arrival there would be in time for the 1944 spring semester.

VOTED: That the Board of Founders ask the Southern Board, in compliance with the request from China, to send Dr. J. B. Hipps as the representative of the Board of Founders to deal with all the problems relative to establishing the University, it being understood that he will report his findings to this Board.

VOTED: That we request the Boards to send Mrs. J. B. Hipps and Miss Linnea Nelson as soon as suitable arrangements can be made.

VOTED: Looking to the rebuilding of the University, the Board of Founders would approve the Mission Boards' seeking suitable staff members for the future, and training them for the work they later will do.

Following the report that \$3,000, the balance of the budget for the current year, had been cabled to China, it was

VOTED: That we approve the action of the Boards, through the advice of the Special Committee, in cabling \$3,000 for the University for the last financial year.

VOTED: Looking toward the opening of the Department of Arts and Science in addition to the existing Department of Commerce, we authorize the appropriation of \$10,000 as a special emergency grant for re-projecting the University in Free China, \$5,000 to be released immediately and \$5,000 to be released by the Executive Committee subject to the receipt of further details on the budget.

Following prayer, which was offered by Dr. Fridell, the meeting adjourned at 12:30 for luncheon, at which the members of the Northern Board were the guests of the Southern Board.

The business of the meeting was continued at the luncheon table.

VOTED: In considering the possibility of developing departments of Arts and Science, the Board of Founders, as at present advised, would approve Shaowu as a suitable place for this development provided the Board of Directors should finally so decide.

VOTED: That the Board of Founders request the two Boards to provide \$500 each for the expense of travel and incidentals for Dr. Hipps in connection with the work he is to do for this Board.

VIII APPOINTMENT OF COMMITTEES

Executive Committee: Dr. W. O. Carver, Chairman
Mr. Forrest Smith
Dr. M. T. Rankin
Dr. Elmer A. Fridell
Mrs. Charles H. Sears

VOTED: That the Executive Committee act at present in all matters of budget and finance.

VOTED: That Mr. Ufford, Dr. Rankin, Miss White, and the Chairman and Secretary of the Board formulate a statement of principles and plans to guide Dr. Hipps in his work as our representative in China.

IX In accordance with the vote at the last annual meeting the members of the Board were listed in classes as follows:

1943 - Dr. E. A. Fridell
Dr. E. H. Pruden
Miss Blanche S. White
Mrs. J. S. Farmer

1944 - Mr. Forrest Smith
Dr. D. B. MacQueen
Dr. C. E. Maddry
Mrs. Eugene Levering

1945 - Mrs. Charles H. Sears
Mrs. Leslie E. Swain
Dr. W. O. Carver
Dr. William Carey Newton

VOTED: To elect Miss White, Dr. Fridell and Dr. Pruden for a term to expire in 1946.

A vote of thanks was extended to the members of the Southern Board for their hospitality of the day, including the luncheon.

The meeting adjourned with prayer by Miss White at 3 P.M.

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MINUTES

of the Meeting
of

The Board of Founders
of the
University of Shanghai
New York, N. Y.

December 3, 1943

2:00 P.M.

Present:

Dr. W. O. Carver	Dr. M. T. Rankin (proxy for
Mrs. J. S. Farmer	Miss Blanche S. White)
Dr. E. A. Fridell	Miss Hazel F. Shank (consultant)
Dr. D. B. MacQueen	Miss Annie E. Root (consultant)
Dr. C. E. Maddry	Dr. J. B. Hipps (consultant)
Dr. William C. Newton	Mr. G. A. Carver (consultant)
Dr. E. H. Pruden	Rev. A. F. Ufford (consultant)
Mr. Forrest Smith	Dr. J. H. Wiley (consultant)

Repatriates:

Mr. S. S. Beath	Mr. E. Kelhofer
Miss Juanita C. Byrd	Mrs. E. Kelhofer
Miss Inabelle Coleman	Dr. H. H. McMillan
Mr. Victor Hanson	Mr. H. H. Snuggs
Dr. L. C. Hylbert	Dr. C. H. Westbrook
Dr. J. T. Williams	

I. Call to Order

The meeting was called to order by Dr. W. O. Carver, Chairman.

II. Prayer

Dr. E. H. Pruden was asked to lead in prayer.

III. Election of Secretary Pro Tem.

In the absence of the Secretary, Mrs. C. H. Sears, Miss Annie E. Root was elected Secretary Pro Tem.

IV. Adoption of Agenda

The agenda was accepted as presented, subject to any modifications that might need to be made during the meeting.

V. Minutes of Last Meeting

The minutes of the last meeting were read and approved.

VI. Review of Recent Developments and Correspondence Since June 28, 1943

"A Statement of Plans and Policies to Guide Dr. J. B. Hipps as Representative of the Board of Founders of the University of Shanghai, in His Work with the China Board of Managers and the University in Free China" was read.

It was reported that Dr. J. B. Hipps had received his passport and was booked to sail about December 15 or 20. His visa to go by way of Portugal had not yet been received, but it was expected before the sailing date.

VII. Reports from Repatriates from the University of Shanghai

Dr. C. H. Westbrook, Representative of the Board of Founders, read a statement of the facts about the University from the time of the closing of the University to the time the repatriates left Shanghai. Other repatriates added further facts and interpretations in the reports and discussion which followed this presentation. The points brought out were briefly as follows:

A. Regarding the University

On or about January 27, 1942, the Board of Directors of the University of Shanghai voted to suspend the work of the University on account of the uncertainties of the situation. The faculty and staff were paid salary for six months, and the President was continued in office for a period, but at a later time was paid a year's salary, which would cover his salary to the end of 1944 or early 1945. The funds of the University had been divided up and deposited under several names in many different accounts in several banks, so the Treasurer was able to withdraw all the money that was needed, even after restrictions on withdrawals were enforced.

Mr. T. T. Zee was appointed the Treasurer in China to care for the University's funds there, while Mr. H. H. Snuggs was appointed the Treasurer in the U.S.A. to handle and account for the US\$14,000 balance on deposit in the Associated Mission Treasurers, which had been transferred to New York and frozen.

After suspending the work of the University, the Board of Directors suspended itself temporarily, but can meet at the call of the chairman to act when it is needed.

B. Regarding the Hsueh Yuen, or Shanghai Institute

When the Board of Directors suspended the University, it leased all the classrooms, library, laboratories, and furniture, books, and equipment to a group of alumni - many of whom are also members of the Board of Directors - who set up an organization called the Hukiang Hsueh Yuen, or Shanghai Institute. Later, the name was changed to Hukiang Hsueh Yuen Ta Hsueh, or Shanghai Institute University. Although the Institute leased all the rooms and equipment formerly used by the University, it did not take over any of the University's funds, but has been entirely self-supporting. The enrollment is approximately 700 in the college and between 450 and 500 in the middle school. The Institute completed the school year 1942-43 with the customary commencement exercises and alumni banquet, which were well attended.

There had been no direct interference by the Japanese, though several times some representatives of the puppet regime had called to inspect the school.

The Chungking government knew that the school was continuing to function in occupied territory and gave tacit approval by sending its usual grants for the Chinese and Science Departments for as long as it was possible to get money through from Free China.

It was the intention in organizing the Shanghai Institute to spare the University any restrictions or humiliations that might be put upon it, as a registered school, for carrying on in occupied territory.

The Downtown School of Commerce is still conducting classes with a fair enrollment, though the declaration of war affected it more than other parts of the University, because many of its students were employed by foreign firms which were closed.

The Yangtszepoo Social Center has about 3,000 students. Seven night schools, chiefly for apprentice classes, have been opened.

C. Regarding the Statement in Chinese

There were several reasons why it seemed best not to move the University into the interior. Dr. T. C. Bau and President T. K. Van investigated the situation and found that the members of the faculty were unwilling to go because of the expense and the danger involved. If President Van had gone alone, he would have had no buildings, equipment, teachers, or students, and his abilities were not equal to starting the University under such conditions.

It was pointed out that the wording of the statement was faulty, probably due to inaccurate translation, when it stated that the Board of Directors had "abolished" the actions of the Administrative Committee. What the Board actually did was to take over as its own actions and incorporate in its minutes such actions of the Administrative Committee as were continuing actions, after which Mr. Hanson destroyed the records of the Administrative Commission.

D. Regarding the Property

When the alien property blanks came out, it was necessary for the Administrative Commission to take a definite stand on the matter of the ownership of property. It took the position that the land and buildings were the property of the two Boards in America, and that all movable property, including equipment, books, and funds, were solely the property of the Board of Directors in China.

The campus of the University was occupied by Tung Wen College, which started a school there last year. The attendance was not very large. In addition, 1,000 or 2,000 Japanese soldiers were quartered there. The repatriates saw the buildings from the river and thought that they looked to be in better condition than when they left them on April 23 for the shell-hole in the water tower had been repaired. In March the Japanese started to remove the trees to make a shrine to the Japanese dead, and finally took shrubs, flowers, and sod also.

E. Regarding the Attitude of the Board of Founders

The Board of Founders had made no attempt to judge whether it was right or wrong to continue work in occupied territory. It had desired to establish a unit of the University in Free China to safeguard the legal continuity of an institution for which it held the American responsibility and the American charter. The Board had always regarded East China as its real field of service and the place where the University might be continued in a large way. It had not committed itself as to whether there might, some time in the future, be two centers at which the University functioned, for that would be a matter to be decided by the Board of Directors on the field. Any Board of Directors formed or institution established in Free China should be recognized as a temporary emergency measure, not in competition with the Board and institution now in Shanghai.

Appreciation was expressed by several members of the Board for the reports given, which added a good deal of information to that already available. It was stated that the Boards were making and holding appropriations for the University, to be made available when needed, and that the Southern Board hoped to appoint a large number of new missionaries in the next year or two.

Business Meeting

The repatriates and other missionaries present were excused, only Dr. J. B. Hipps remaining for the ensuing business meeting.

It was agreed that the reports made by the repatriates did not affect in anywise the action already taken by the Board of Founders concerning its attitude and its instructions to Dr. Hipps. It was suggested that the committee which had drafted the statement of instructions to Dr. Hipps might wish to go over it again and revise certain words or expressions. If it was found necessary to make any major changes, the statement should be referred back to the Board of Founders.

It was agreed that Dr. Hipps' primary responsibility should be that of an intermediary between the Board of Founders and the Chungking government, rather than between the group in Shanghai and Chungking.

VIII. Pension Provision for the Kelhofers

Mr. Smith presented a brief review of the facts and correspondence concerning the contract between the University of Shanghai and Mr. Kelhofer, which provided that he should be given the same treatment, salary, and retiring allowance as a Northern Baptist missionary. The contract was made in 1910, with the knowledge of both Boards. Neither Board was willing to appoint him as a missionary and undertake his support. Mr. Kelhofer has reached the retiring age. Mr. Smith stated that the retiring allowance of a Northern Baptist missionary is \$1200.00 a year.

The University of Shanghai had on deposit with the Associated Mission Treasurers in Shanghai the amount of US\$14,000.00, which sum was included in the accounts of the Associated Mission Treasurers which were transferred to New York and put on deposit in the National City Bank and the American Express Company. When the freezing order went into effect, these funds could not be released for use in China. A meeting of the representatives of the Associated Mission Treasurers had been held, and active steps had been taken to apply for licenses in order to release a part of those funds for use in the United States. It might take six or nine months, or even longer, to secure their release. Mr. Snuggs, the Acting Treasurer of the University of Shanghai, had been authorized by the Board of Directors to draw on these funds when they were released, and to pay from them the salary which the University owed to Mr. Kelhofer, and his retiring allowance. Mr. Snuggs had made a statement of the amount due Mr. Kelhofer, which included about \$3,000.00 salary from June, 1942 to December, 1943; his expenses home on the "Grips-holm" and travel to his home, which will amount to \$1,500.00 or \$1,600.00. A request had been made that the Board of Founders take some action requesting the Boards to loan or advance to Mr. Snuggs, Acting Treasurer of the University of Shanghai, funds sufficient to meet the University's obligation to Mr. Kelhofer.

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VOTED: To request the two Boards to make available to Mr. H. H. Snuggs, the Treasurer of the University of Shanghai, in the form of a loan, sufficient funds to meet the University's obligations to Mr. Kelhofer until the \$14,000.00 on deposit in New York through the Associated Mission Treasurers are available, at which time such funds as have been advanced will be refunded.

IX. Furloughs for Chinese Educational Staff

VOTED: To recommend to the respective Boards that they give serious consideration to and act favorably, if they are in a position to do so, on the following action of the Executive Committee and Ad Interim Committee of the Planning Committee of the Associated Boards for Christian Colleges in China:

E-1599 VOTED: To urge the Board of Founders of the various colleges seriously to consider bringing to this country each year for the next few years, two or three of their most valuable personnel for a year's furlough and study.

X. Missionary Staff of the University

It was agreed that no action was needed on this matter at the present time.

XI. Closer contacts between the University and the Associated Boards for Christian Colleges

It was agreed that the Foreign Secretaries of the respective Boards should be asked to keep the office of the Associated Boards a little better informed with reference to trends and events taking place in China.

XII. Annual Meeting

It was agreed to ask the secretary to correspond with Dr. Rankin relative to the holding of a Pro Forma Meeting in Richmond during the month of December, to meet the legal requirement that the annual meeting be held at that time and place.

XIII. Next Meeting

VOTED: That the next meeting be subject to the call of the Chairman and the Secretary.

XIV. Adjournment

After prayer by Dr. Fridell the meeting was adjourned.

Annie E. Root
Secretary Pro Tem.

MINUTES

University of Shanghai Board of Founders

Richmond, Virginia

December 5, 1944.

I. Call to Order.

The meeting was called to order by the chairman, Dr. W. O. Carver.

II. Opening Prayer.

The opening prayer was led by Dr. D. B. MacQueen.

III. Agenda.

No formal agenda had been prepared, so it was agreed that the form outlined in the By-Laws should be followed.

IV. Attendance.

The chairman noted the fact that Dr. Levering Evans is to succeed Mrs. Eugene Levering on the Board of Founders and that Miss Annie E. Root takes the place of Mrs. Leslie E. Swain. He also noted the absence of Dr. E. H. Pruden and Mrs. C. H. Sears. In the absence of Mrs. Sears, the secretary, Miss Root was asked to take the minutes until a secretary should be elected. The following persons were present:

Dr. W. O. Carver	Dr. Charles E. Maddry
Dr. Levering Evans	Dr. William Carey Newton
Mrs. J. S. Farmer	Dr. M. T. Rankin (visitor)
Dr. E. A. Fridell	Miss Annie E. Root
Dr. D. B. MacQueen	Mr. Forrest Smith
	Miss Blanche S. White

V. Minutes.

The minutes of the pro forma annual meeting held in Richmond, Virginia, on December 21, 1943, were read. Dr. Rankin, who served as secretary, was requested to amend them by inserting a statement to the effect that the officers were continued for one year. Otherwise the minutes were approved as read.

Mr. Forrest Smith reviewed the minutes of the meeting of the Executive Committee held March 22, 1944, at which Drs. Carver, Fridell and Rankin, Mrs. Sears, and Mr. Smith were present, as follows:

The Treasurer of the Board of Founders was authorized to open a bank account in the Irving Trust Co.

The Treasurer was authorized to provide a surety bond of \$5,000.

The Northern Board was requested to turn over to the Board of Founders the balance of the remittances received from the Associated Boards for the University of Shanghai. They have now been turned over to the Board of Founders' account.

Beginning with May 1, 1944, the Northern and Southern Boards were requested to pay their appropriations for the University of Shanghai to the Treasurer of the Board of Founders.

The Treasurer was authorized to pay to Mr. and Mrs. Kelhofer a retired allowance of \$100.00 per month beginning with May 1, 1944.

The two Boards were requested to make available to the Board of Founders a loan of sufficient funds to meet the University's obligations to Mr. Kelhofer until the amounts held by the University were released. The loans were made. In the meantime, the University funds have been released from the National City Bank and the loans have been refunded, so the retired allowance is being cared for out of field accounts.

Appropriations of \$1,500 from each of the Boards were released to the School of Commerce on June 25, 1943. Those appropriations were reconsidered and authorization given the Treasurer to release this amount from money received from the Associated Boards

Voted: That the minutes of the meeting of the Executive Committee held on March 22, 1944 be approved

VI. Election of Officers.

The chairman reported that he had received from Mrs. C. H. Sears a communication stating that she had accepted a new position which compelled her to present her resignation as Secretary, although she could continue to serve as a member of the Board. This resignation was accepted with regret, and appreciation was expressed for the service which Mrs. Sears had rendered in this capacity.

Voted: That the following officers be elected for one year:

president -----Dr. W. O. Carver
Vice-President-----Dr. D. B. MacQueen
Secretary-----Miss Annie E. Root
Treasurer-----Mr. Forrest Smith

VII. Review of Recent Developments and Correspondence since December 3, 1943.

Dr. E. A. Fridell presented and reviewed the Report

of the School of Commerce, University of Shanghai, at Chungking, dated October 31, 1944, made by Henry H. Lin, Acting-President, concurrently Director, School of Commerce. The main highlights of the report are summarized as follows:

The formal reopening of the University of Shanghai in Chungking took place on March 15, 1943, in cooperation with the School of Law of the University of Soochow. A building, consisting of a chapel, ten classrooms, two office rooms, and two staff bedrooms, was erected on a vacant lot belonging to the Institutional Church.

A temporary Board of Directors was set up, with five members to represent the alumni, five to represent the Chinese Baptist churches, and five to represent the Baptist Missions.

Evening classes were started at once, and they have continued through four semesters to date.

In September, 1944, Mr. Henry Lin was elected Acting-President to serve until the University is re-established in Shanghai under its original constitution and a permanent president is elected. Mr. Lin is serving concurrently as Director of the Downtown School of Commerce.

Missionaries serving on the faculty of the Downtown School of Commerce are Dr. J. B. Hipps and Miss Lorene Tilford. Mr. Rhoades, formerly of Lingnan University, is also on the faculty.

The enrollment for the four semesters was: 115, 260, 310, and 468. While some scholarships are provided, most of the students are employed, and can pay their fees. The school has been able to balance its budget for all except the first semester. The Ministry of Education and the British Relief Fund have contributed generously toward the support of the school.

The alumni have launched a financial campaign for Ccy \$10,000,000 for an endowment fund to be used when the University returns to Shanghai. It is their expectation that by the end of 1944 Ccy \$2,000,000 will have been raised.

Voted: That the report be accepted with gratitude and filed;
That the secretary write to Mr. Lin assuring him of the appreciation with which his report was received, assuring him of the prayerful support of the Board of Founders.

It was felt that the report was truly inspiring.

Dr. Rankin read a letter from Dr. J. B. Hipps which contained a report as of November 1943 that the work of the University of Shanghai was going on well in Shanghai with 800 students in the college and 500 in the middle school. The Shanghai alumni had raised a considerable sum of money to supplement the salaries of the faculty.

The receipt of a letter from Dr. Hipps to Mrs. Sears covering the minutes of the Board of Directors in Chungking

on September 21, 1944, and minutes of a meeting of the Chungking members of the Board was noted and received with appreciation. The secretary was instructed to write to Dr. Hipps reporting the discussion of his letter and the minutes.

VIII. Report on Missionary Staff.

Dr. Rankin reported that Dr. J. B. Hipps and Miss Lorene Tilford are in Chungking, giving full time to the work of the Downtown School of Commerce.

The Board noted the request of the temporary Board of Directors that the Mission Boards send out as soon as feasible two members of the faculty, and the suggestion that they be Prof. S. S. Beath for the School of Commerce and Prof. Victor Hanson for contacts with Free China and to help in the rehabilitation of the University in Shanghai after the war. They also noted the renewed request that Mrs. Hipps and Miss Knabe or Miss Nelson be sent out as soon as possible.

Voted: To recommend to the respective Boards that they take action to return those missionaries whom the University are requesting as soon as travel and other conditions make it at all possible, as follows:

<u>F.M.B. of S.B.C.:</u>	Mrs. J. B. Hipps
<u>A.B.F.M.S.:</u>	Mr. S. S. Beath Mr. Victor Hanson
<u>W.A.B.F.M.S.:</u>	Miss Elizabeth Knabe, or Miss Linnea Nelson

IX. Report on Financial Support of the University. (Exclusive of support of missionaries)

Dr. Rankin reported that the budget of the Southern Board still provides for \$2,500 for the University of Shanghai, which has been paid to the Treasurer of the Board of Founders. The budget for 1945 provides the same amount. The people on the field hope that the appropriations will be held until the University is ready to return to Shanghai.

Dr. Fridell reported that the Northern Board has also provided \$2,500 annually in its budget, and has turned the appropriations over to the Treasurer of the Board of Founders.

Miss Root reported that the Woman's Board had continued to make its annual appropriation of \$500.00, which it had held for release in the future.

Mr. Forrest Smith presented the Treasurer's Report which was received and recorded as follows:

Voted: To send Mr. Henry Lin a copy of the financial statement, with a covering letter telling him that the Board of Founders is planning to hold the funds for use after the University returns to Shanghai.

Mr. Smith reported the receipt of a cablegram from Mr. E. S. Burket, Mission Treasurer for China, which stated that the exchange rate last received by the Clearing Board was 400 to 1.

X. Relationship with Associated Boards.

Question was raised as to what the relationship of the Board of Founders would be in the future to the Board of Trustees for Christian Colleges in China, the one Board which is being formed to take the place of the Associated Boards for Christian Colleges in China. It was stated that the Associated Boards recognize that the University of Shanghai will remain as an entity and not be absorbed in the one Board, but probably the Associated Boards do not know yet just what the relationship will be to the Board of Founders.

Voted: That the chairman appoint a committee to ascertain all facts about the relationship of the Board of Founders to the Board of Trustees for Christian Colleges in China and report to the Board so that it may be guided in its future course.
(Committee appointed: Dr. Rankin, Dr. Fridell, Miss Root)

XI. Appointment of Standing Committees of the Board of Founders.

Voted: To appoint the following as members of the Executive Committee:
Dr. W. O. Carver
Mr. Forrest Smith
Dr. M.T. Rankin
Dr. E. A. Fridell
Miss Annie E. Root

Voted: That the Executive Committee, act at present in all matters of budget and finance.

XII. Election of Members of the Board of Founders.

Voted: To elect Mr. Forrest Smith, Dr. D. B. MacQueen, Dr. J. T. Williams, and Dr. Levering Evans for a term to expire in 1947.

These elections and substitutions in other classes make the list of members as follows:

1945 - Mrs. Charles H. Sears
Miss Annie E. Root
Dr. W. O. Carver
Dr. William Carey Newton

UNIVERSITY OF SHANGHAI - BOARD OF TRUSTEES

November 30, 1944

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Designated Receipts

Associated Boards sustaining Funds		\$32,504.60
Appro. of School of Commerce - released 7/20/43	\$ 3,000.00	
Balance Cash on Hand	29,504.60	
	<u>\$32,504.60</u>	<u>\$ 32,504.60</u>

Undesignated Receipts

University of Shanghai Released from A.M.T. gold ap. 75%		10,913.33
A.B.F.M.S. Appropriation		2,500.00
S.B.F.M.S. Appropriation		2,500.00
E. Kelhofer Payments, per statement	5,233.30	
Misc. Expenses	10.20	
Assoc. Boards share of promotion expense	447.65	
Balance Cash on Hand	10,222.18	
	<u>\$15,913.33</u>	<u>\$15,913.33</u>

Receipts from Associated Boards reported		
March 22, 1944		\$24,842.00
Received April 27, 1944		2,250.00
May 23, 1944		2,250.00
June 23, 1944 balance for fiscal year 1943-44		3,162.60
		<u>\$32,504.60</u>

UNIVERSITY OF SHANGHAI
BOARD OF TRUSTEES
November 30, 1944

Payments to Mr. E. Delhofer

Payments reported March 22, 1944	\$3,258.32
Pension from May 1 to November 30, 1944	700.00
Advance on December pension	15.00
Payment to Dept. of State: for passage	1,097.70
for cash advanced	<u>162.28</u>
	<u>\$5,233.30</u>

The advances made by ABFMS and SBFMS to cover the amount of \$3,258.32 have been refunded.

1946 - Dr. E. A. Fridell
Dr. E. H. Pruden
Miss Blanche S. White
Mrs. J. S. Farmer

1947 - Mr. Forrest Smith
Dr. D. B. MacQueen
Dr. J. T. Williams
Dr. Levering Evans

XIII. Funds Received from Associated Boards.

The need for more funds to provide scholarships for students in the School of Commerce was noted, and there was some discussion as to whether or not the funds for scholarships received from the Associated Boards were intended only for the Schools of Arts and Sciences, or whether they could be used for scholarships in the School of Commerce.

Voted: To ask Mr. Smith to correspond with Dr. Hipps, the Representative of the Board of Founders, about these funds, after reviewing the correspondence and terms on which the money was received.

A vote of thanks was extended to the members of the Southern Board for their hospitality of the day, including the luncheon.

The meeting was adjourned immediately after lunch.

Annie E. Root
Secretary

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RELATIONS BETWEEN THE BOARD OF FOUNDERS OF THE UNIVERSITY OF SHANGHAI AND
THE UNITED BOARD FOR CHRISTIAN COLLEGES IN CHINA

Dr. Fairfield and Dr. McMullen attended a meeting of the Board of Founders of the University of Shanghai in New York on March 22, 1946 and explained the present status of the United Board. This was followed by a long discussion summarized by Mr. Albaugh. His fifth point was:-

The major question now is to try to find some plan that will preserve the things Northern and Southern Baptists consider essential and still cooperate with the other institutions; how can we move in parallel lines in the hope that our interests will be brought more closely together?

At the afternoon session the following action was taken:-

6. VOTED: To ask the Executive Committee to investigate further the conditions upon which we can cooperate with the United Board toward the general purpose of heightening the effectiveness of Christian education in China.