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Nanking

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China Medical Board
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PEKING UNION MEDICAL COLLEGE

61 BROADWAY, NEW YORK

JAN 7 1924

J. AURIOL ARMITAGE JAMES L. BARTON ARTHUR J. BROWN WALLACE BUTTRICK SIMON FLEXNER F. H. HAWKINS PAUL MONROE TRUSTEES

JOHN R. MOTT
FRANK MASON NORTH
JAMES C. REID

JOHN D. ROCKEFELLER, JR. GEORGE E. VINCENT WILLIAM H. WELCH

January 4, 1924

My dear Dr. Williams:

University of Pennsylvania well known to Dr. Pearce, is interested in some sort of service in the Orient. He is the son of a missionary who, I believe, was at one time a bishop in India, and has a considerable knowledge of medical missions. Dr. Pearce thinks highly of him and we have some fine letters about him. At present the Peking Union Medical College has no vacancy which a man of his age and experience (I judge him to be about forty) would find congenial. He is now in general practice and is prepared to take up either surgery or medicine in a medical school or hospital. Do you know of anything which would offer him an interesting opportunity? He is ready to take a moderate salary in order to get back to the Orient. I can give you more information about him if you are interested.

Yours sincerely,

Acting Secretary

Dr. J. E. Williams, University of Nanking, 156 Fifth Avenue, New York City.

MKE: KR

January 9, 1924.

Miss Margery K. Eggleston, China Medical Board, 61 Broadway, New York City.

My dear Miss Eggleston,

I have your letter of January

4 in regard to Dr. J. Fletcher Robinson, a graduate
of the University of Pennsylvania. A man with
Dr. Robinson's equipment can render a very fine
service on the field, and I hope the right opening
will develop. However, the University Hospital is
very fully staffed at present, having five physicians and surgeons and one dentist. I shall
have him in mind and take up the matter with
Secretaries of Boards where there may be an opening.

Thanking you very much for ealling our attention to Dr. Robinson.

Very sincerely yours,

JEW: LB

January 9, 1924.

Miss Margery K. Eggleston, China Medical Board, 61 Broadway, New York City.

My dear Miss Eggleston,

reporting the action of the China Medical
Board in regard to the Nanking Union Hospital,
was acknowledged during my absence. I wish to
write to express my deep appreciation and the
University's for this grant. I hope the
generous conditions extended to the University
will enable us to make the payment within the
time allotted.

with kindest regards,

Sincerely yours.

JEW: LB

GEORGE E. VINCENT
CHAIRMAN AND GENERAL DIRECTOR
ROGER S. GREENE
DIRECTOR

EDWIN R. EMBREE SECRETARY MARGERY K. EGGLESTON ASSISTANT SECRETARY

CHINA MEDICAL BOARD

OF

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

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JAN 1 1 1924

January 10 1924

My dear Mr. Williams:

I thank you very much for your kind note of January 9, concerning Dr. J. Fletcher Robinson. It is very good of you to keep him in mind for service in China.

Sincerely yours,

margery L. Egglere-

Assistant Secretary

Mr. J. E. Williams University of Nanking 156 Fifth Avenue New York

MKE: VW

February 13, 1924.

Dear Mr. Greene.

In line with the action of the Executive Committee of the China Medical Board of December 28, 1923, as reported in a letter to me. December 31, 1923, by Hiss Margery K. Eggleston, Acting Secretary, and based upon the previous action 2572 of the C.M.B. under date of April 13, 1922, I am writing to make request for a proportionate grant of the total amount equivalent to \$5000. Mex. in hand in Nanking and \$5000Gold being paid in by Mr. Harkness. As you may know, the building is nearing completion and funds are urgently needed for finishing and furnishing. We expect to apply for the equivalent in Mexican of another \$10,000. Gold within the first six months of this year, and the balance before the 31st of December, 1924, as agreed upon.

We appreciate greatly the favor of the China Medical Board's making grants proportionately as we secure the pledges.

With kindest regards.

Sincerely yours,

Mr. Roger S. Greene, China Medical Board, 61 Broadway, New York City.

JEW: LB

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GEORGE E. VINCENT CHAIRMAN AND GENERAL DIRECTOR ROGER S. GREENE DIRECTOR

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CHINA MEDICAL BOARD

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

FEB 2 3 1924

JOHN G. AGAR WALLACE BUTTRICK SIMON FLEXNER RAYMOND B. FOSDICK

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JOHN R. MOTT
PAUL MONROE
FRANCIS W. PEABODY

JOHN D. ROCKEFELLER, JR WICKLIFFE ROSE GEORGE E. VINCENT WILLIAM H. WELCH

February 21, 1924

Dear Mr. Williams:

This will acknowledge the receipt of your letter of February 13. In accordance with information already received to the effect that you have in hand pledges of amounts more than sufficient to make up the supplemental amount needed to make available the China Medical Board's pledge of Mex. 45,000 for buildings and equipment of the Nanking University Hospital, and in view of your statement that Mex. 5,000 and gold \$5,000 have been received, I am authorizing our comptroller to send you a draft on Shanghai for Mex. 5,000 and a check for gold \$5,000. The Shanghai draft of Mex. 5,000 may be considered a final payment in view of the fact that the contribution you have already received is in Chinese currency, and our payment is also in Chinese currency. The check for gold \$5,000 must be considered as an advance until we have some accounting for the exchange rate secured on this and on the contribution that you have already received in gold.

Very truly yours

loger & heen

Mr. J. E. Williams, Vice President, University of Nanking, 150 Fifth Avenue, New York City.

RSG: E:FM

March 27, 1924.

Mr. N. Cist Goe, Chins Medical Board, Peking.

My dear Mr. Geo:

In order that there may be no serious misunderstanding regarding our final conferences about the China Medical Board's aid to the University. I am sending you herewith a statement of our conversation as I understand it and I shall be very glad if you could check up on it and correct me if I am woong. Perhaps you could catch me at Kobe, care of the Admiral Line. President McKinley. I shall sail on it april first from Bhanghai and I am afraid that would not give you time to get a letter to me before I leave Manking, as I am leaving here Sunday afternoon. I think probably a letter would reach me if addressed to me at Mobe care of the President McKinley, or perhaps it would be just as satisfactory to send it to me at 150 Fifth Avenue, New York City. By understanding of our conversation is as follows:

- 1. That the China Medical Board make a grant covering our askings for equipment, approximately Mex. \$30,000.00.
- 2. That they make a grant covering approximately one-fourth or from \$25,000.00 to \$30,000.00 Mexican on the science building for the College of Agriculture and Forestry and botany, on the condition that the Famine Fund Committee grant \$50,000.00 and that we secure from other sources \$20,000 Mexican.
- 3. That the China Medical Board pay the entire expenses of a visiting professor for one year at the University, who would be expected

a. To teach an elementary class in science perhaps each semester and use it as a demonstration in teaching science.

b. To visit the classes then going on, taught by other professors and assistants in science, and work constructively with these teachers on plans and methods of improving their science teaching.

c. Cooperate with the Department of Education in giving courses on methods of teaching science, to which courses our own teachers and assistants in science, and teachers and assistants in ecience of Ginling College and of Southeastern University would be admitted; that is, we cooperate with Ginling and Southeastern in these courses on methods of teaching science.

4. Also that the China Medical Board would grant fellowships, one in 1925 to Mr. H. R. Wei, and one in 1926 to Mr. N. 3. Chen, with no definite assurance that either of these men would be given a second year fellowship.

programme will give us in our science work, and I am much in hopes that the Pamine Fund Committee in their meeting here the latter part of april will approve of the grant of \$50,000.00 and that we can go forward with our science building in the late summer or early fall.

Very cordislly yours.

March 31, 1924.

71 13.

Dear Dr. Bowen:

Your letter of March 27 has just come to hand, and I answer at once hoping to catch you in Kobe. In reply to this letter I would say that of course it is understood that my conversation with you was simply my own personal reaction to the situation and does not in any way involve the China Medical Board until after official action has been taken by the Board in New York. I think I made this clear when we were discussing matters.

I am at present working on a proposition which I shall send to New York as soon as it is possible to get it into final shape. My recommendation will probably cover the following points:

- 1. A capital grant, for additional equipment for the science departments of Biology, Chemistry and Physics according to the detailed statement which I shall send in my recommendation, the total amount will be \$24,668, and in addition I shall ask for a grant of \$5,000 toward a gas plant. This will total \$29,668 Mexican for capital grant.
- 2. I shall further recommend that we assist in the construction of a second science building to the extent of one-fourth of the total cost of \$100,000 Mexican on the condition that the other funds are made available from the famine funds committee and from other sources and on the further condition that sufficient room be given for the normal development of the Biology department of the University in this building.
- 3. I shall also recommend that the China Medical Board provide a visiting professor for one year. It shall be the duty of this visiting professor, first, to do a certain amount of demonstration teaching, second, to visit the classes of the other science teachers and work in a constructive manner with these teachers in the improvement of their methods of teaching, third, he shall also cooperate with the Department of Education in giving courses on methods of teaching science to which courses the University of Nanking teachers of science and the teachers of science in Ginling and Southeastern might be admitted. This work would be of an experimental nature with a view to determining just how helpful it could be made.
- 4. We shall be glad to consider applications for fellow-ships from Mr. Wei in 1925 and possibly later from Mr. Chen. These fellowships would be for a period of one year only.

Please take it that this is simply my personal reaction to your situation after my last study there af the conditions of overcrowding in your present science building and that the above does not involve the final action of the Board in New York until after they have given their full consideration to it and acted upon the information which I send with my recommendation. These matters have not even been discussed fully by us here in Peking yet and may be subject to modification after we have worked them over here even before they go to New York.

Wishing you a pleasant stay in America, I am

Very sincerely,
c/o Steamship President McKinley, (Signed) N. Gist Gee
Admiral Oriental Line,
Kobe, Japan.

Very sincerely,
(Signed) N. Gist Gee
Advisor on premedical Education.

799

April 4, 1924. Mr. Roger S. Greene, China Medical Board, 61 Broadway, New York City. Dear Mr. Greene, I am in receipt today of a letter from Mr. E. A. Peden, of the Iron and Steel Co., Houston, Texas, enclosing checks for \$5105.00 Gold. He adds, "Additional checks from other friends are expected in the near future and will be sent forward to you without delay." be sent forward to you without delay". Mr. L. B. Moss is prepared to remit to the field \$5000. Would it be convenient for you to remit a like amount from the China Medical Board? Very sincerely yours, Vice-President JEW: LB

April 4, 1924.

Mr. Roger S. Greene. China Medical Board, 61 Broadway, New York City.

Dear Mr. Greene.

I have just read with the keenest interest your report as the Director of the China Medical Board for the period of January 1, 1922 to December 31, 1922. It is a model for concise, clear and graphic presentation of the work of the China Medical Board. How tremendously effective this work has been in the development of medical science in China.

It is fine to have the fuller work of Peking Union Medical College with pictures of the staff. The fuller accounts of personnel and developments of Shantung Christian University School of Medicine, also Hunan-Yale College of Medicine are of very great interest.

Dr. Bowen and our library and also to Dr. Hutcheson. We should appreciate very much having those copies for reference.

With kindest regards,

Sincerely yours,

JEW: LB

CHINA MEDICAL BOARD

THE ROCKEFELLER FOUNDATION
61 BROADWAY, NEW YORK

APR 1 5 1924

CABLE ADDRESS "ROCKFOUND"

WALLACE BUTTRICK SIMON FLEXNER RAYMOND B. FOSDICK FREDERICK L. GATES FRANK J. GOODNOW ROGER 8. GREENE HARRY PRATT JUDSON

JOHN R. MOTT FRANCIS W. PEAEODY JOHN D. ROCKEFELLER, J WICKLIFFE ROSE FREDERICK STRAUSS GEORGE E, VINCENT WILLIAM H, WELCH

> April 14 1924

My dear Mr. Williams:

This will acknowledge your letter of April 4, which owing to the pressure of work due to two annual board meetings has remained unanswered.

I am asking our Comptroller to have a check sent to you for \$5,000 gold on account of the China Medical Board's pledge of Mex. 45,000 for buildings and equipment of the Nanking University Hospital. This is to be considered as an advance until we have an accounting for the exchange rate on this and the contribution you have received in gold as well as on the payment made in accordance with my letter of February 21.

Sincerely yours,

Thogas & Treens
Director

Mr. J. E. Williams, Vice-President University of Nanking 150 Fifth Avenue New York

RSG : EVW

GEORGE E. VINCENT
CHAIRMAN AND GENERAL DIRECTOR
ROGER S. GREENE
DIRECTOR

EDWIN R. EMBREE
SECRETARY
MARGERY K. EGGLESTON
ASSISTANT SECRETARY

CHINA MEDICAL BOARD

OF

THE ROCKEFELLER FOUNDATION
61 BROADWAY, NEW YORK

CABLE ADDRESS "ROCKFOUND"

APR 1 7 1924

MEMBE

WALLACE BUTTRICK SIMON FLEXNER RAYMOND B. FOSDICK FREDERICK L. GATES FRANK J. GOODNOW ROGER S. GREENE HARRY PRATT JUDSON JOHN R. MOTT FRANCIS W. PEABODY JOHN D. ROCKEFELLER, JR. WICKLIFFE ROSE FREDERICK STRAUSS GEORGE E. VINCENT WILLIAM H. WELCH

April 15, 1924

Dear Doctor Williams:

Many thanks for your letter of April 4 and for your kind comment on our annual report. When we next meet I shall be glad to know whether you feel that I was indiscreet in discussing at some length the problems of medical schools and colleges not under our control. Some of my friends were inclined to question whether such a discussion was appropriate in a report of the China Medical Board.

I find that the report was duly sent to the library of the University of Nanking, but apparently not to Doctor Bowen and to Doctor Hutcheson personally. I am having both Doctor Bowen and Doctor Hutcheson added to our mailing list and am having copies of the last report also sent to them. I do not understand how it happened that their names were not on our regular mailing list before.

Yours very sincerely,

Doctor J. E. Williams, Vice-President, University of Nanking, 150 Fifth Avenue, New York City. RSG:FM Roger S. Green

HENRY S. HOUGHTON
ACTING RESIDENT DIRECTOR

CHINA MEDICAL BOARD
PEKING. CHINA
April 21, 1934.

Dear Mr. Sarvis:

Your letter containing the formal request
for aid for the science work has been received and forwarded
to new York. Will you please inform whatever mission Board
or other official bodies sho may need to be informed in New
York of this action so that they may give it their backing
shen the matter comes up before the Board in New York.

Mith best wishes, I am

Very sincerely,

n. Gist Gee

N. Gist Gee

Advisor on Premedical Education.

Mr. G. J. Sarvis, University of Lanking, Nanking.

Dr. Williams: Please attend to this Gws.

Mr. Roger S. Greene, China Medical Board, 61 Broadway, N. Y. City.

Dear Mr. Greene:

In accordance with our conversation of the 17th inst. over plans proposed by Mr. Gee in conference with President Bowen and the members of our staff in Nakking and reported in Mr. Sarvis' letter, I am writing to apply to the China Medical Board forthe following grants:

Plans and specifications for the Second Science Building are prepared and in the hands of our architect and engineer, Mr. Small.

In case the above grants are made, it is our hope to secure the remaining \$25,000 Mex. without delay, so that the building operations may be begun and the whole plans carried out at an early date.

You will realize how urgently this building and equipment are needed, and what such aid will mean for the pre-medical and science work of the colleges.

In behalf of the Trustees and the Administration of the University,

Very sincerely yours,

(Signed) J.E. Williams
Vice-President
University of Nanking.

JEW:CL

EDWIN R. EMBREE GEORGE E. VINCENT CHAIRMAN AND GENERAL DIRECTOR MARGERY K. EGGLESTON ROGER S. GREENE ASSISTANT SECRETARY DIRECTOR CHINA MEDICAL BOARD THE ROCKEFELLER FOUNDATION Received Rapedo may 28 61 BROADWAY, NEW YORK CABLE ADDRESS "ROCKFOUND" WICKLIFFE ROSE FREDERICK STRAUSS GEORGE E. VINCENT WILLIAM H. WELCH WALLACE BUTTRICK SIMON FLEXNER RAYMOND B. FOSDICK FREDERICK L. GATES FRANK J. GOODNOW ROGER 8. GREENE HARRY PRATT JUDSON May 24, 1924 My dear Doctor Williams: This will acknowledge your letter of May 19, 1924, making a formal request for funds for the University of Nanking. I have the honor to inform you that at a meeting of the Executive Committee of the China Medical Board held May 20, 1924, the following actions were taken: that the sum of Fifteen thousand dollars (\$15,000) be, and it is here-RESOLVED by, appropriated, of which so much as may be necessary shall be used C.M.2680 to purchase not to exceed Twenty-five thousand dollars Chinese silver currency (Mex. 25,000) toward A SECOND SCIENCE BUILDING for the UNIV-ERSITY OF NANKING, it being understood that the China Medical Board's contribution shall be not more than one-fourth of the total cost of the building and that pro rata payments may be made by the China Medical Board up to but not exceeding the amount of Twenty-five thousand dollars Chinese silver currency (Mex. 25,000). that the sum of Fifteen thousand dollars (\$15,000) be, and it is here-RESOLVED by, appropriated, of which so much as may be necessary shall be used C.M.2681 to purchase Twenty-five thousand dollars Chinese silver currency (Mex. 25,000) for ADDITIONAL EQUIPMENT for the SCIENCE DEPARTMENTS of the UNIVERSITY OF NANKING. that the sum of Three thousand dollars (\$3,000) be, and it is hereby, RESOLVED appropriated, of which so much as may be necessary shall be used to C.M.2682 purchase Five thousand dollars Chinese silver currency (Mex. 5,000) for a GAS PLANT for the UNIVERSITY OF NANKING. that the sum of Nine thousand dollars (\$9,000) be, and it is hereby, RESOLVED appropriated, of which so much as may be necessary shall be used to C.M.2683 purchase Fifteen thousand dollars Chinese silver currency (Mex. 15,000) of which so much as may be necessary shall be used to cover the

TRAVEL and SALARY EXPENSES of a VISITING PROFESSOR IN SCIENCE for the UNIVERSITY OF NANKING to serve during the academic year 1924-1925 or

As is usual in our appropriations the amount that is intended to be sup-

plied is the amount indicated here in Chinese silver currency, the amounts in

the academic year 1925-1926.

May 24, 1924.

American money being merely a bookkeeping procedure.

You will note that the funds for the gas plant, equipment, and the visiting professor, are immediately available. We recommended a somewhat higher amount for a visiting professor than that which you had requested in view of the fact that it seems possible you might not be able to secure a man of the calibre you wished for Mex. 10,000. It is understood that only as much as may be necessary of this appropriation shall be used to provide the travel and salary of a visiting professor in science.

Our appropriation for the science building will be available as soon as all the funds required from your Board have been pledged. Payments can then be made pro rata by us as the other funds come in.

We should like to arrange to place these funds in our Peking office or else to handle all of them from New York. We would not be inclined to have some payments made in New York and others in Peking as it will confuse our bookkeeping procedures very seriously and might cause considerable difficulty. It would be possible however if the funds were concentrated in Peking for us to make an advance on account of travel and salary for a visiting professor from this office and arrange to have accounting made on arrival in China.

Will you please let me know whether you prefer to have payments made through the Peking office of the China Medical Board, or through this office?

Yours very sincerely,

Toger J. Ercene

Doctor J. E. Williams, Vice-President, University of Nanking, 150 Fifth Avenue, New York City, N.Y.

RSG: E: FM

Bowen and myself in appreciation of the generous grants made by the China Medical Board, I am writing also to take up some of the actions to put on record our appreciation on the specific actions taken by the China Medical Board, as reported in your letter of May the 24th.

We were gratified by the form of the action C.M.2680 and we hope to be able to report that the final one-fourth is complete soon.

In regard to the generous grants of C.M. 2681 and C.M. 2682 which are immediately available, as Dr. Bowen suggested, we can best plan for the investment of these funds after Mr. Thompson and Mr. Illick have returned to Nanking and our science men can carefully study the problem with all the data and plans of the new building in hand.

In regard to C.M. 2683. Dr. Bowen explained the development in our plan thus far and he has also corresponded in regard to the men in Chicago whom you mentioned. We appreciate the larger sum granted for the visiting professor which may be necessary to secure the right man.

As Dr. Bowen suggested in our interview, it would be more convenient to have the funds handled between your office in New York and our Assistant Treasurer, Mr. L. B. Moss.

The science work at the University will be greatly advanced by these generous grants and we hope we can have all the arrangements in operation at an early date.

With grateful appreciation of the grants and kindest regards, I am

Yours very sincerely,

JEW EMB

My dear Mr. Greene,

June 18, 1924

President Ernest D. Burton, Chicago University, Chicago, Illinois

Dear Doctor Burton:

changed thank were your word of appreciation and encouragement for our plans for the second science building. You will probably see ur. Bowen very soon, for he plans to call on you in Chicago if you should be there.

It was decided at the Trustees meeting last week that we should have to remain in america until the middle of Movember. The factors leading to this decision were in general that Campaigns for the Women's Colleges, Peking, and the large deficit of the Presbyterian Board of Foreign Missions were cleared and out of the way. A more important factor, however, was the complete change of the leading personnel of the methodist Board of Foreign Missions. As you doubtless know, Dr. Ralph B. Diffendorfer and Br. John R. Edwards were elected Corresponding Secretaries, and Mr. Ethnes was elected Treasurer. Dr. Bowen and the Trustees felt that it was most important for the University to be in touch with the new men from the beginning of their responsibility.

I am enclosing two of the last bulletins from Mr. Reisner, which I am sure will be of interest to you. Dr. Gibbs' fight against the rinderpest through the serums which he has developed himself for immunizing, is a very interesting story. No less interesting is the story of Mr. Lowdermilk's visit of exploration into the source of the Yellow River and the causes of the frequent floods. The theory which he states for the cause of floods is not only interesting but I believe is founded on facts to sustain the theory.

Cord ially yours.

JEW

GEORGE E. VINCENT
CHAIRMAN AND GENERAL DIRECTOR
ROGER S. GREENE
DIRECTOR

JOHN G
WALLASIMON
RAYMO

Hoteler change

EDWIN R. EMBREE
SECRETARY
MARGERY K. EGGLESTON
ASSISTANT SECRETARY

CHINA MEDICAL BOARD

OF

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

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June 18, 1924.

My dear Dr. Williams:

This will acknowledge your note of June 11. I note that you would like to have the funds of appropriations C.M.2680, 2681, 2682, and 2683 handled in New York rather than in Peking. We shall await further word from you concerning these matters before any payments are made.

Sincerely yours,

Hoge S. Escere

Dr. J. E. Williams University of Nanking 150 Fifth Avenue New York City.

MKE . HSE

Professor N. Gist Gee, China Medical Board, Peking.

Dear Mr. Gee:

Thank you for your letters of June 16 and 23. I presume that your thought about the accounting for the expenditures from the appropriation is that there should be an annual accounting at the end of our fiscal year, June 30. I shall ask the Treasurer to attend to this each year.

With reference to the arrangements for payment of these sums I believe the usual custom has been to make payments in Mexican from New York, and if that is satisfactory we will proceed on that basis. I presume that requisitions duly made out by the University and presented through the regular channels to your New York treasurer would be honored for the purchase of equipment in the United States, and that similar requisitions for payments toward building fund and visiting professor's salary would be honored in a simular fashion. Perhaps the machinery for handling these things is well known to Dr. Bowen but I make this statement of my understanding to a void confusion.

We are certainly grateful to have these funds available at this time. I hope that the total amount on the building may be pledged so that that also may be available immediately.

Sincerely yours,

CHINA MEDICAL BOARD

OF

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

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July 14, 1924

Dear Dr. Williams:

At the suggestion of Mr. Warnshuis and Dr. Hume, I am trying to arrange a meeting of men interested in education in China. The dates suggested as possible for this gathering are July 25, 26, or 28. I should like to invite those who can come to dine with me at the Harvard Club on the date selected. Will you kindly let me know whether you can come on any of the dates mentioned, telling me, also, which date you prefer and which dates, if any, are out of the question? As soon as I hear from the others who are to be invited, I shall let you know what date is decided upon. Meanwhile I hope you will keep free as many of the dates as you can.

With kind regards, I am

Yours sincerely,

Dr. J. E. Williams 150 Fifth Avenue New York City

RSG: AB

July 23, 1924.

Mr. Roger S. Greene, China Medical Board, 61 Broadway, New York, N. Y.

Dear Mr. Greene,

I thought you would be interested in Dr. Hutcheson's report in his letter of June the 17th in regard to the arrangements with the Foreign Hospital Board of Nanking.

"The Bible School has actually bought the Foreign Hospital Building and all the funds in the hands of
the Foreign Hospital Board are to be turned over to the
University of Manking to be used in the erection and
maintenance of unit suitable for the care of American and
European patients. There are no restrictions placed on
this gift except this understanding that we will give
them satisfactory service. There is no discrimination
against Chinese or other Nationalities, but we will
undertake on our part to maintain such a standard and
price that undesirable people will be practically excluded."

promise the Hospital Board that they would care for these patients in a separate unit, since they are more or less inconvenienced all around when caring for the foreign patients in our new building. We are anxious to see Foreigners and the Chinese and special patients provided for in anew and suitable building.

I know you will be gratified to learn of this final and satisfactory outcome after long negotiations for the Foreign Hospital which promises an arrangement that will be much better for the special patients whether Chinese or Foreign, and will be much better for the Surgical and Mursing Staff. I feel confident that Dr. Hutcheson and Mr. Small, our architect and engineer will get in touch with Dr. Houghton and the men in Peking for the benefit of their experience in the arrangement and construction of the unit or special patients building.

Very cordially yours,

CHINA MEDICAL BOARD

OF

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

MEMBERS

JOHN G. AGAR WALLACE BUTTRICK SIMON FLEXNER RAYMOND B. FOSDICK FREDERICK L. GATES FRANK J. GOODNOW ROGER S. GREENE VERNON KELLOGG JOHN R. MOTT PAUL MONROE FRANCIS W. PEABODY JOHN D. ROCKEFELLER, JR. WICKLIFFE ROSE GEORGE E. VINCENT WILLIAM H. WELCH

JUL 2 5 1924

July 24, 1924

Dear Dr. Williams:

Many thanks for your letter of July 23.

I am glad to have this definite information in regard to the transfer of the funds of the Foreign Hospital to the University of Nanking.

Yours sincerely,

Hoger S. heene Director

Dr. J. E. Williams, University of Nanking, 150 Fifth Avenue, New York City.

RSG: KR

CHINA MEDICAL BOARD

OF

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

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GEORGE E. VINCENT
WILLIAM H. WELCH

SEP 3 1924

September 2, 1924

My dear Dr. Williams:

I do not know whether Mr. Greene mentioned to you or not the name of Dr. William A. Riley as a possibility as a visiting professor at Nanking. Mr. Greene suggested it to Dr. Riley and Dr. Riley responded that the question of a leave of absence for the year 1924-1925 would be out of the question, otherwise he might be interested in the opportunity.

May I ask whether you have any promising candidates at present?

If you have not, is thereany that we can do? Mr. Greene is out of town,
but Mr. Vincent is here, and we shall be glad to help you if you would
like to have us do so.

Sincerely yours,

margon K. Egwer

Assistant Secretary

Dr. J. E. Williams 150 Fifth Avenue New York City

MKE: AB

September 20, 1924.

Miss Margery K. Eggleston, Assistant Secretary, China Medical Board, 61 Broadway, N. Y.

My dear Miss Eggleston,

Your letter of September 12th came to the office during my absence on a brief holiday.

We had worked quite vigorously.

following up all possibilities for a visiting professor at Nanking while Dr. Bown was here, in consultation with Mr. Greene.

During my absence from the office for therethreks. Mr. Moss was also taking his holiday, and we had at that time no lead that seemed promising. We were most interested in Professor Richtmeyer of Cornell, but he was away on his holiday so we were unable to make connections.

We should be pleased to follow up any leads now, although the prospect of securing a man for this school year is not encouraging. I regret that my absence from the city prevented my going over the matter earlier with Dr. Vincent.

Very sincerely yours.

JEW: HS

EDWIN R. EMBREE SECRETARY MARGERY K. EGGLESTON ASSISTANT SECRETARY

CHINA MEDICAL BOARD

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

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september 24, 1924

Dear Dr. Williams:

I have your letter of September 20 addressed to Miss Eggleston in regard to the visiting professor whom you are trying to find for Nanking University. I am very sorry to learn that apparently no progress has been made in the search for such a man. I hope that you will be in a position to concentrate your efforts on this matter in the near future in view of the importance attached to it by the members of the staff at Nanking. I have not at present any additional suggestions to make to you. I think you will find Professor James G. Needham of the department of biology of Cornell very much interested. I understand that he is planning to be in Nanking a year later but am not sure whether he is going to Nanking University or to Southeastern. He might be able to make you some valuable suggestions when you visit Cornell to talk with Dr. Richtmeyer.

With best wishes for your success in this search, I am

Yours sincerely,

Toger f. Ereene

Dr. J. E. Williams, 150 Fifth Avenue, New York City.

September 27, 1924.

Mr. Roger S, Greene, 61 Broadway. New York? N. Y.

Dear Mr. Greene.

Your letter of September 24th received. I am very glad to have your suggestion regarding Professor James G. Needham of the Department of Biology at Cornell. I am going to Cornell to see Professor Richtmeyer, Dean Mann and Professor Needham.

I desire also to report to you that Mr. Edward Harkness made a pledge of \$5,000 toward the quota, \$25,000 Mex., on condition of securing the total. We have gifts and pledges in all of \$8,500 Gold,

I hope we may be able to report soon the balance.

Yours sincerely,

JEW: HS

October 31, 1924.

Mr. Roger S. Greene, Director, China Medical Board, 61 Broadway, New York.

Dear Mr. Greene:

I have had your letter of October 17th in mind since it was forwarded to me from the New York Office and on my trip west will make it a point to see Professor William A. Riley of the department of biology aththe University of Minnesota. Thank you very much for the suggestion and data in regard to him. Particularly for the suggestion of a man in the department of biology being in all probability the man that would contribute most in the development of our premedical science work as a whole. I shall be in Detroit for several days including Sunday and then go on to Chicago, St. Paul and Minnesota. If Professor Riley is in a position to consider the proposition seriously, I shall bear in mind your suggestion that his contribution should be in the department of general biology rather than in the agricultural school.

Very sincerely yours,

JEW ACE

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Nov nber 24, 1924.

Mr. Roger S. Greene, Director, The China Medical Board, 61 Broadway, New York, N. Y.

Dear Mr. Greene,

I desire to present the following report of pledges and gifts toward the new buildings and equipment of the University Hospital of the University of Hanking:

Chine Medical Board, Feb. 21, 1921.... 25,000 Gold, 5,000 Mex. China Medical Board, April 14, 1924.... 5,000 Gold

Paid in on the field in Manking by Dr. Authoron in 1923.... 5,000 Mex.

Through A. A. Peden, Mouston, Tex., August 1924..... 9,270 Gold

Paid in on the field later through Dr. Daniel's friends..... 600 Gold

Through Mr. Hermess, February 16, 1924..... 5,000 Gold

Westminister Church, Minneapolis..... 500 Gold

Additional receits in Nanking for Memorial Hospital to be used for Chinese and Foreign patients.....

24,000 Mex.

I also present herewith letter from Mr. E. A. Peden further undertaking \$6,000 Gold.

On the basis of the above receipts which might be allocated as the Trustee's gifts to meet the additional pledge of

11/24/24 #2 Mr. Rover S. Greene, the China Medical Board, you will note that the Trustees have more than the total of assets, \$45,000 Mexican required as the condition of the China Medical Board's grant of equal arount. pressing forward with the building and equipment as rapidly as possible. Two residences for Chinese Doctors and the new larger Woman's Ward are completel. The Memorial Unit, which will cost 128,000 Mex. will be completed by Chinese New Year. A new dorminate was larged than here for the propose will appeal to this galaxy. tory home for the nurses will complete this schene. In behalf of the Trustees, therefore, I am making formal applies tion for the advance of 310,000 Told more with the understanding that the balance required to make up the total of 45,000 Maxican, due to exchange, will be determined after detailed report of exchange from the Treasurer in Menking. The Trustees and Hos Ital Staff all deeply appreclate the greater effectiveness of the University Hospital made possible by these generous grants of the China Medical Board. Very sincerely yours, Vice-President. JEW: 13

EDWIN R. EMBREE
SECRETARY
MARGERY E. EGGLESTON
ASSISTANT SECRETARY

CHINA MEDICAL BOARD

THE ROCKEFELLER FOUNDATION

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December 4, 1924.

DEC 5 1924

Dear Mr. Williams:

We are glad to note from your letter of November 24 that you have secured more than your share of the funds toward new buildings and equipment for the Nanking Hospital, toward which the China Medical Board has appropriated Mex. 45,000.

We note that besides the China Medical Board payments of \$10,000 and Mex. 5,000 you have on hand Gold \$30,740, Mex. 34,000 and a pledge of \$6,000 from Mr. E. A. Peden. We are, therefore, glad to advance \$10,000 on our appropriation C.M. 2574, with the understanding that you will inform us later what further payment may be necessary on account of loss in exchange, in order to bring the funds contributed by the China Medical Board up to Mex. 45,000.

Thank you for the report on the progress of construction. This is very interesting to us.

Sincerely yours,

Dinastan

Mr. J. E. Williams, Vice-Pres., Univ. of Nanking, 150 Fifth Avenue, New York City.

RSG:HJS Copy for CA

Nanking

Mr. N. Gist Gee. China Medical Board. Peking.

My dear Mr. Gee:



I am writing to say that the University has the \$25,000 Mexican it was to provide for the new science building pledged. The China Famine Fund Committee granted \$50,000 Mexican toward this building, and \$25,000 Mexican was to be provided by your Board on condition that we secure a like sum. We are now in position to write asking that you make your amount available, authorizing Dr. Eric North to draw upon you, say, as follows:

> January 1, 1924 \$10,000 Mexican March 1, 1924 5,000 11 May 1, 1924 5,000 June 1, 1924 5,000

1 am enclosing correspondence with the authorities controlling the China Famine Fund, showing that they are making their \$50,000 Mexican available at certain specified times.

Work on the building was started November 3, by authority of the Executive Committee of the Board of Managers of the University, after the remaining sum to be provided by the University was definitely pledged. The contractor agrees to have the building ready for use by the opening of the University in the fall of 1925.

Des 24 25000. In case you prefer to pay in your funds as the part provided by us is paid in. that will be satisfactory to us.

We have already paid out \$1,300 Mexican for apparatus under your grant of \$30,000 Mexican, and are ordering more apparatus to the amount of \$3,000 gold in two or three weeks. We would like you, therefore, to ask your Board to pay in to Dr. Eric North say \$5,000 gold now on this account. We are very grateful indeed to your Board for these generous grants. They will enable us to put our work on a considerably more efficient basis.

Dr. Twiss has recommended several men for the science teaching position and we are expecting Dr. Williams and Dr. Eric North, Secretary of our Board of Trustees, to secure one of these men, probably for next fall. We rather think it will be better for him to begin his work at the beginning of the school year than ery 5, when our spring semester opens.

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Very cordially yours,

(Signed) A. J. Bowen.



Mr. M. Gist Gee. China Medical soard. Peking.

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Very cordistly yours,

(Signed) A. J. Bowen.

Dear Mr. Greene,

Your letter of December 4th was deeply appreciated. We note your statement of the payments.
the pledges and additional pledges from Mr. Peden of
\$6,000. The \$10,000 which the China Medical Board advanced on appropriation C.M. 2574 was received today.
We note also the understanding that we will inform you
later what further payment will be necessary on account
of loss in exchange in order to bring the funds contributed by the China Medical Board up to Mexican \$45,000.

Under separate cover I am enclosing two copies of the report of the hospital for the calendar year, 1923. The picture of the new unit, the Woman's Ward, on page #11, lacks perpective to show adequately the extent and style of building, although it does indicate the state of completion.

You will rejoice with us in that the "Needs" on page #9 are so far out of date that these buildings are completed through the generous grants of the China Medical Board. In addition the Memorial Unit for foreign and Chinese patients will be completed, Dr. Bowen informs me, by Chinese New Years, at an additional cost of \$28,000 Mex., \$24,000 provided by the transfer of the Memorial Hospital funds.

Very sincerely yours,

Mr. Roger S. Greene, Director, China Medical Board, 61 Broadway, New York, N. Y.

JEW: HS

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DP

December 18, 1924.

University of Nanking, Nanking, China.

Dear Sire: Attention Mr. L. J. Owen, Treasurer.

We are in receipt of your letter of Novamber 24, 1924, directing attention to the authority granted by the China Famine Fund Committee with respect to the \$25,000. Gold appropriated toward the cost of a building to house the College of Agriculture and Forestry at the University. Notice with respect thereto has heretofore been received from the Committee.

We note that you are drawing on your New York office on account of this appropriation as follows:

January 1st.	1925	Gold \$	10,000.00
February 1st		."	5,000.00
March 1st.			5.000.00
April bst	1925		5,000.00
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Gold \$ 25,000.00

We shall send funds to your New York office within about fifteen days of the dates of the drafts mentioned to provide for their payment.

Very truly yours.

(Signed) Bruce Baird

Assistant Trust Officer.

GEORGE E. VINCENT
CHAIRMAN AND GENERAL DIRECTOR
ROGER S. GREENE
DIRECTOR

CHINA MEDICAL BOARD

THE ROCKEFELLER FOUNDATION
61 BROADWAY, NEW YORK

Nanking

EDWIN R. EMBREE

MARGERY K. EGGLESTON

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December 26, 1924

Dear Dr. Williams:

In accordance with your request of December 24 I have suggested certain additions and minor changes in your proposed letter to Dr. Riley and am enclosing a revised draft herewith. Please do not hesitate to make any changes that you think desirable if you do not approve my suggestions.

You will note that I propose making the program a little more flexible, as for example, in not specifying the precise manner in which the visiting professor is to familiarize himself with the work of the various departments. Some men would be rather shy about visiting classes except on special invitation of the individual teachers. The attitude of your science teachers is such that you can rely on their giving such invitations but Dr. Riley would probably prefer not to be committed in advance on that point. I think it would be well to send him a catalogue and the special information which I have suggested about your science teachers, with some special reference to the work of Dr. Illick at Frinceton and to the men under whom he worked there.

Hopins that your efforts to secure Dr. Riley will be successful,

I am

Yours sincerely,

logos J. breene

Dr. J. E. Williams, University of Nanking, 150 Fifth Avenue, New York city. RSG:KR Enc. Draft of letter to Dr. Riley Mr. Roger S. Greene, Director, China Medical Board, 61 Broadway, New York, N. Y.

Dear Mr. Greene,

In accordance with your letter of May the 24th with action of C.M.2680, we are pleased to be able to report that we have all the pleages to make up the total, \$100,000 Mexican.

China Famine Fund	
E. S. Harkness	
Harper E. Osborne	
L. J. Birney	
A. J. Bowen	
W. J. Stitt	2.000 "
E. M. Govelson	
TOTAL	\$12.500 Gold

The loss in exchange on the Gold can be exactly determined only after the sale of the drafts, but will be covered by income to be received during the year from newly received endowment funds unless covered by additional gifts on which final word from the donors has not yet been received.

Building operations were begun November 3d and the contractors undertake to complete the building by September. It is our expectation that the building can be completed within the \$100,000 Mexican. Should any balance remin after the building is completed we shall report in detail for advice and sacntion as to its use.

I am enclosing copy of a letter which Dr. Bowen sent to Mr. Gee suggesting a plan of payment. This basis would be very satisfactory to the Trustees and I hope that the basis of pledges and guarantee of exchange will meet with your approval.

Very sincerely yours,

Encl. 1. JEW:HS

Vice-President.