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COLLEGE FILES

Nanking

Corres.

China Medical Board 1920

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C O P Y

China Medical Board, 61 Broadway, N.Y

Dear Dr. Bowen,

I have consulted with the officers of our Board regarding the proposed application from the University of Nanking for a grant towards its pre-medical work. In view of the fact that the Educational Commission is to go to China this fall, I believe that it will be better to defer presentation of any formal request until the Commission's report is available.

Another fact which makes it undesirable to bring up the matter now is the recent decision of the China Medical Board to abandon the project for a medical school in Shanghai. You may be interested to know that your letter of last summer to me carried a good deal of weight with one of the members of the Rockefeller Foundation who takes the ground that the missions would much prefer that we did not start a school of our own in Shanghai. The main reason for giving up the project was the unforeseen cost of all the China work. While it may be that the Board will not give up its idea of assisting pre-medical education near Shanghai, any such application at the present time would be less favorably received on account of the decision regarding the Shanghai school. A postponement of the discussion when the principles involved can be taken up at leisure will probably be the wisest course.

With kind regards, I am

Yours sincerely,

(signed) Roger S. Greene

Rev. A. J. Bowen,  
34 N. Park Street,  
Oberlin, Ohio.  
RSG:KR

The Rockefeller Foundation  
CHINA MEDICAL BOARD  
Peking, China

COPY.

February 10, 1920.

Dr. J. E. Williams,  
University of Nanking,  
Nanking.

Nanking University Hospital

Dear Doctor Williams:

I have received a copy of a letter, dated December 16, from Mr. Russell Carter, associate treasurer of the Presbyterian Board, to Mr. Embree in regard to the payment of the appropriation of the China Medical Board. This raises the question whether the mission boards and the university have been contributing to the hospital the sum of \$11,750 per annum, as they agreed at the time we made our appropriation. I should like to have a detailed statement in this matter to take up with our trustees when I return to the United States at the end of this month. Could you, therefore, have such a report prepared, covering each year that you received our grant?

The university contribution should include salaries and other expenses of members of the staff paid by the various societies and also any subscriptions received by the university either in the United States or in China. I do not think that hospital earnings can be regarded as a contribution from the university or from the contributing societies. While I realize that the societies have not been able to find men during the war, in view of the fact that the pledge was for a certain sum of money rather than for a given staff, if the men could not have been found, the money might have been remitted, which would have made possible the securing of better qualified Chinese assistants. Perhaps, in order to make the account quite exact, it would be best to state gold and Mexican expenditures separately.

I inclose a copy of Mr. Carter's letter for your information. I am not quite clear whether all of the persons included in the salary list given by Mr. Carter are paid by the missionary societies. I notice that Doctor and Mrs. Judson have been included, but I thought that they were at Hwaiyuan.

With kind regards, I am,

Yours sincerely, /

(Signed) Roger S. Greene.

Inclosure:

Mr. Carter to Mr. Embree,  
December 16, 1919.

THE ROCKEFELLER FOUNDATION  
CHINA MEDICAL BOARD  
PEKING, CHINA

January 19, 1920.

Rev. A.J. Bowen, D.D.,  
University of Nanking,  
Nanking.

Statistics, University of Nanking, for the  
fall of 1919

Dear Doctor Bowen:

On my return to Peking, I find the sheet of statistics of the University of Nanking for the fall of 1919, which you have so kindly sent me. The figures which you give are very interesting, and I appreciate your courtesy in sending this information to me.

Yours sincerely,

*Roger S. Greene*

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February 18, 1920.

Mr. Roger S. Greene,  
Peking.

Dear Mr. Greene:

Your letter of February 10, enclosing letter from Mr. Carter to Mr. Embree, came during my absence in Shanghai. I was not able to take up the matter with Dr. Hutcheson until yesterday, in order to secure the information needed.

A definite verbal understanding with Dr. Buttrick at the time the agreement was made was that the estimate for salary was upon the basis of the estimate that the mission boards had made, of \$2,500 gold to cover the whole salary of a married couple - that is, including the salary paid to the missionaries, their travel, house rent, and other necessary expenses incident to their service. On that basis it was understood that the missions were providing three doctors, and a nurse at half the rate, amounting to \$8,750, plus \$3,000 a year toward the expenses of the hospital; and the China Medical Board would provide funds to cover the support of three nurses at \$1,250; and one doctor at \$2,500; and \$3,000 for the running expenses of the hospital.

In view of the inability of the University to provide the full staff agreed upon, the question would naturally emerge of the total amount contributed. I have not had time to look up the records for the three years of the hospital running, but from Dr. Hutcheson and our treasurer I can give you without delay the data for 1919 - that is, of the gifts of the University to the Hospital from the co-operating missions.

From the Methodist Board (North)	
In the absence of a doctor	\$2,400 Mex.
For their share of running expenses in the Hospital, G.\$750, converted into	1,500 Mex.
From the Christian Mission	
In the absence of a doctor - 9 mos.	1,800 Mex.
Dr. and Mrs. Wilmot - 4 mos., salary, travel and outfit	1,800 Mex.
On running expenses, G.\$750, converted into,	1,500 Mex.

February 18, 1920.

From the Southern Methodist Board  
For a nurse. \$1,200 Mex.

From the Northern Presbyterian Board  
Salary of Dr. and Mrs. Sloan, which would be,  
according to the agreement, G.\$2,500, but  
in actual payment at the rate of 2,600 Mex.  
(Plus travel and home allowance, which would now  
be, with the child, at the rate of G.\$1,700.  
It is difficult to get at the actual  
expenditure there. Suffice it to say that  
now, owing to exchange, it is far above  
the original estimate of the societies  
at G.\$2,500).

An additional grant from the Northern Presby-  
terian Board of \$1,500 Mex. for hospital 1,500 Mex.

There was a mistake in Mr. Carter's  
statement regarding the Judsons, as they were  
assigned to Hwaiyuan; but the statement con-  
tained no reference to the Ewers who have been  
regularly on the hospital staff and will con-  
tinue until September.

From the Southern Presbyterian Board  
Salary of Dr. and Mrs. Hutcheson, which now  
amounts to \$3,050 Mex., direct statement. 3,050 Mex.

From the Baptist Society  
On Hospital expenses, G.\$750, equalling 1,500 Mex.

Allowing \$2,600 as an underestimate of the amount paid to  
Dr. Sloan, in footing these up you will find that there was actually  
paid into the hospital from the co-operating societies \$18,850 Mex.  
You can figure what that can be in gold.

In addition, there was contributed for the hospital, from  
the Foreign Christian Missionary Society, \$5,000 Mexican toward a  
house; from the Northern Methodist Board, G.\$9,000 toward a house; also  
from funds in the University \$5,923 toward a house, thus adding  
more than the \$19,923 gold toward the running expenses of the hospital.

If there were any question of the co-operating societies in  
the University contributing the total required of \$11,750 gold per  
annum, it would be answered by the above facts. In 1917-1918 the  
societies were making up their twenty-five-thousand half toward pro-  
perty, as agreed.

I wish I had at hand the details of the other two years,  
and regret that I cannot provide them and mail this letter in time for  
you to have it before you start back. We hope now, with the full  
staff, that it will be possible for the China Medical Board not only  
to make the payment for 1919, but to make the payment for 1920 early

[over

R. S. Greene - 3.

Feb. 18, 1920.

in the year, as the expenses of the hospital must be met month by month.

I hope you have a pleasant journey home. Dr. Bowen will be in America and he and Dr. Speer will be able, with Dr. Sloan, who is also there, to answer any further questions.

Very sincerely yours,

(COPY)

The Rockefeller Foundation  
CHINA MEDICAL BOARD  
Peking, China

February 27, 1920.

Dr. J. E. Williams,  
University of Nanking,  
Nanking.

Contributions towards the maintenance of the  
University Hospital

Dear Doctor Williams:

I thank you for your very full letter of February 18, 1920, showing the contributions of the mission boards towards the maintenance of the university hospital. The amounts which you state as contributed for salaries and general maintenance come to \$18,850 Mex., or \$9,425 gold at the rate of two for one. Adding the furlough expenses of Dr. and Mrs. Sloan, this would come to very nearly the amount agreed upon with the China Medical Board as the share of the missionary societies. I presume that there are some other expenses, such as repairs on staff houses, which would bring the total up to as much as, or more than, the required amount of \$11,750. As the missions are providing capital necessary for residences, it would be fair to add an interest charge on the investment, but I do not think that capital expenditure in any one year should be included in the maintenance expense.

I believe that it will be quite worth while for you to complete the figures for 1919 and to supply similar information regarding the previous years, in order that we may have a full statement to give to the Board in case application is made for a renewal of the grant. Meanwhile, I shall try to secure immediate payment of our share of the funds for the current year.

With kind regards, I am,

Yours sincerely,

(Signed) Roger S. Greene.



PROPOSITION MADE TO THE CHINA MEDICAL BOARD THROUGH MR. ROGER S. GREENE ON  
 BOARD S.S. KOREA MARU, MARCH 5-20, 1920.  
 FOR PRE-MEDICAL WORK, UNIVERSITY OF NANKING.

1. Permanent support for a man for science teaching, preferably, biology, \$50,000
2. Permanent equipment for science work, to be paid during five years, ... 50,000
3. Assistance on a science building, Agriculture and Forestry, to which the University would contribute \$50,000 on building and furnishings to be raised from Chinese sources, if possible ..... 50,000

\* \* \* \* \*

Present Staff and Provisions for science work, and what is planned.

	Have	To get
STAFF: Chemistry:	Thomson Folk (Am. Tr. Chinese) 3 own graduates 2 non-grad. Assts.	1 foreigner from M. E. Centenary 1 Chinese, own Grad. Ph. D. Columbia June, 1920, from M. E. Centenary
Physics :	Roys 2 Non-grad. Assts.	1 foreigner, Inter-Church 1 Chinese, U.S. Trained, Inter-Church
Biology :	Ch'en (Soochow U. & Gee) 2 Non-grad. Assts.	1 Foreigner, M. E. Cent. or C. M. B.? 1 Chinese, U.S. Train (perhaps Ch'en)

FINANCE:

1. 1920 Budget:
 

Biology .....	\$800	Mex.
Physics .....	1300	"
Chemistry .....	2600	"
General equipment.....	700	"
(Library, \$1600)		\$5,400 Mex.
  2. M. E. Centenary Askings, underwritten, 1920-24.  
 For permanent equipment, largely scientific ..... \$25,500 Gold
  3. Inter-church Askings, 1920-24, for scientific equipment ..... 45,000 "
- (Library building and equipment, \$90,000, gold)

(Memo put in hands of Mr. Greene)

A. J. Bowen.

C O P Y

April 30, 1920.

Dear Dr. Speer:

At a special meeting of the China Medical Board of the Rockefeller Foundation held on April 27, and 28, 1920, it was decided in view of changes in conditions since the plans were originally made, to give up the proposal on the part of the China Medical Board to establish an independent medical school in Shanghai.

Formal action in the matter will be taken at the regular meeting of the China Medical Board which is to be held late in May. Following that action a special meeting of the Trustees of the Shanghai Medical School will be called to decide upon their future course in view of this decision.

I am sending this letter at this time to members of the Board of Trustees of the Shanghai Medical School so that they may have prompt, authoritative information of the decision which has just been reached. A complete statement of the reasons leading to the decision itself will be made at the time of the next meeting of the Trustees, call for which will be issued in the near future.

Yours very truly,

Edwin R. Embree,

Secretary.

UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

COPY

Des Moines, May 11/20.

Dr. Robert E. Speer, D.D.

156 Fifth Ave, New York City,

My Dear Dr. Speer:—The enclosed letter of Mr. Greene will explain itself, and is the reply to my following the suggestion of the Trustees that I ascertain the probable attitude of the China Medical Board toward a formal application for aid in pre-medical work. I am of the opinion that if the report of the Educational Commission is favorable to the further development of our work at Nanking, we may reasonably expect substantial aid from the Rockefeller Foundation for scientific and possibly other work. I am sending Dr. Williams a copy of Mr. Greene's letter, and also suggesting that all possible steps be taken to get our work in as presentable condition as possible. Of course, I shall be there also when they arrive, as we shall reach Nanking by Sept 13. very cordially yours, *A. Bowler.*

May 18th, 1920.

Mr. Edwin R. Embree,  
61 Broadway,  
N.Y. City.

My dear Mr. Embree,

I thank you very much for your note of April 30th with its report of the decision of the Rockefeller Foundation to give up the proposal to establish the Medical School in Shanghai. I had already heard indirectly that such a decision had been reached. It will be of great interest to the missionaries engaged in educational work in the lower Yangtse Valley, many of whom, as you know, had adjusted their undertakings in order to facilitate the purpose of the China Medical Board with regard to the Shanghai School.

Very sincerely yours,

RBS/MS

ST. JOHN'S UNIVERSITY

PRESIDENT'S OFFICE

SHANGHAI, CHINA

June 9, 1920.

Rev. J. E. Williams,  
Nanking University,  
Nanking.

My dear Dr. Williams:

As you know, the China Medical Board has finally decided to abandon the project of establishing a medical school in Shanghai. This decision alters the situation very materially and the question now arises as to the best method of procuring an efficient and up-to-date missionary medical school for this part of China. The Episcopal Mission has been carrying on a medical school since 1881. This school became the Medical Department of St. John's University in 1896. The question now arises as to whether it would be possible for the missionary institutions in this part of China to cooperate in the development of a medical school to be carried on in Shanghai.

I write to ask if you would be willing to attend an informal conference in regard to this matter on Friday afternoon, June 18th, at 2:00 o'clock at St. John's. I hope you yourself can be present, but if this is impossible, I would like to ask you to appoint a representative. It might be that we would want to extend our conference through Saturday morning and in such case I would be glad to have you spend that night here.

I, myself, am planning to leave Shanghai on furlough on the 3rd of July and I would like to be able to take up this matter of cooperation or union with the various boards interested at the home base. If, as a result of our conference, we could arrive at some conclusions, I could put these before the people at home.

I realize that this is a very busy time of the academic year, but I think this matter is of sufficient importance to warrant our giving it serious consideration.

Hoping that you can arrange to be present at such a conference, I am,

Yours sincerely,

*R. L. Hawks Polt*

Peking McLean + Swain  
Hills  
Dilly

\* How run =  
Engage men for the mission

Tiananmen Neal Cochran Stearns  
Shields + Warr

Nanking 2 doctors = Strom Daniel

Changsha { To Presbyterian Obach  
Changsha

Baptist = Wankers +

Shanghai 4 or 5 returned  
Students

June 15, 1920.

Dr. F. L. Hawks Pott,  
St. John's University,  
Shanghai.

My dear Dr. Pott:

I have delayed replying to your letter of the ninth, in the hope that I could reply definitely that I shall be with you for your meeting on Friday, June 18, at two o'clock. I am under obligation to be here on Saturday, on an arrangement for conference of long standing with Dr. William I. Chamberlain and Dr. Mackenzie, of the Reform Board. If possible, I will arrange to come down on the night train Thursday and return on the night train Friday ~~morning~~. We are naturally very much interested in any plans proposed for medical education in this part of China. I could not attend the meeting and represent the University or the missions united in the University in any official capacity. Our Board of Managers, however, will be meeting a little later this month and through attendance at the meeting I might be in position to better report to them on discussions.

Very sincerely yours,

*Recd July 9 on return from East A/B*

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EX-OFFICIO

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AND COUNSEL  
OF  
THE FOREIGN MISSIONS CONFERENCE  
OF NORTH AMERICA

25 MADISON AVENUE, NEW YORK CITY

TELEPHONE: MADISON SQUARE 9890  
CABLE ADDRESS: STUDENT, NEW YORK  
CABLE CODE: "MISSIONS"

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DR. SPEER, CHAIRMAN  
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DR. ROBBINS, CHAIRMAN  
THE REPORT:  
DR. WOLF, CHAIRMAN  
MEDICAL MISSIONS:  
CANON GOULD, CHAIRMAN

*Private & Confidential*  
*A/B*  
*July 10/20*

"THE COMMITTEE OF REFERENCE AND COUNSEL SHALL ACT FOR THE CONFERENCE IN THE OVERSIGHT OF THE EXECUTIVE OFFICERS, IN MAINTAINING SUITABLE HEADQUARTERS, IN ARRANGING FOR THE ANNUAL MEETING, IN COORDINATING THE WORK OF THE VARIOUS COMMITTEES, BOARDS AND COMMISSIONS OF THE CONFERENCE, AND IN THE CONSIDERATION OF POLICIES AND MEASURES RELATIVE TO FOREIGN MISSIONARY INTERESTS BOTH AT THE HOME BASE AND ON THE FOREIGN FIELD, IN SO FAR AS THESE HAVE NOT BEEN SPECIALLY COMMITTED TO SOME OTHER COMMITTEE. THE COMMITTEE OF REFERENCE AND COUNSEL SHALL ALSO ACT FOR THE CONFERENCE AD INTERIM IN ALL MATTERS CALLING FOR EXECUTIVE ACTION, IN SO FAR AS DEFINITE AUTHORITY AND POWER MAY NOT HAVE BEEN COMMITTED TO OTHER REGULAR OR SPECIAL COMMITTEES."

—CONSTITUTION OF THE CONFERENCE.

June 24, 1920.

Dear Sir:

The report which I have to make with reference to the proposed educational commission to China will I fear be disappointing to you. On June 16 the Committee of Emergencies and Reference met in response to a call by Dr. Speer, Vice-Chairman of the Committee of Reference and Counsel. The matter of the proposed educational commission to China was laid before this committee with a full statement as to the various steps which had been taken. The committee gave careful consideration to the whole problem, especially to the question of finances and that of the personnel of the Commission. I was able to report that the China Medical Board had indicated their willingness to make a grant of approximately 40 per cent of the cost. I assured the Committee of my willingness to secure within the next three weeks the remainder of the money necessary and suggested that the success of such an effort be assumed so that the committee could approach the question of personnel with no complications as to finances.

There was a full discussion of the situation on this assumption. It was found that no agreement had been reached by the Committee of Reference and Counsel or any of the sub-committees on the personnel of the Commission. It was felt that a hasty choice of members was very inadvisable and that there would be very grave difficulty in getting the representative sub-committee of the Committee of Reference and Counsel to deal with the matter of the personnel quickly enough to make possible the sending out of the Commission this fall. You will, I am sure, recognize the many factors which enter into this. Most board secretaries



are now very deeply involved in questions arising in connection with the Interchurch. In addition we are rapidly approaching the period when vacations begin with the consequent extra pressure of many committee meetings with dates already set.

In addition just before I went into this meeting I was informed by the World's Sunday School Association, with whom tentative arrangements had been made for passage, that we must report to them the names of the people for whom these reservations were to be held and make a deposit of \$75 on each ticket by the afternoon of June 17. It is possible that we could have secured an extension of two or even three weeks but no meeting of board secretaries to deal with personnel could have been secured before the first of July. You can readily see, therefore, that there was no choice before the committee but to postpone the sending out of this commission.

I am glad to report that the Committee put itself definitely on record in a way that assures the sending out of the Commission in 1921, authorizes the secretaries of the Committee of Reference and Counsel to approach organizations and individuals for the necessary finances and asks the boards at work in China to make grants in supplement of funds otherwise secured if such grants are necessary. On reporting this action to Dr. Burton I find that it has his hearty approval as serious difficulties had arisen which might have prevented his going out this fall as a member of the Commission. The question as to whether the Commission will go in January or February of 1921 or wait until the fall is still open and I shall be glad to have your judgment on this question for submission to the committee.

Yours sincerely,

*F. W. Bowen*

Rev. A. J. Bowen, D.D.,  
President Nanking University,  
150 Fifth Avenue,  
New York City.

MEMBERS

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 THE REPORT:  
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 MEDICAL MISSIONS:  
 CANON GOULD, CHAIRMAN

"THE COMMITTEE OF REFERENCE AND COUNSEL SHALL ACT FOR THE CONFERENCE IN THE OVERSIGHT OF THE EXECUTIVE OFFICERS, IN MAINTAINING SUITABLE HEADQUARTERS, IN ARRANGING FOR THE ANNUAL MEETING, IN COORDINATING THE WORK OF THE VARIOUS COMMITTEES, BOARDS AND COMMISSIONS OF THE CONFERENCE, AND IN THE CONSIDERATION OF POLICIES AND MEASURES RELATING TO FOREIGN MISSIONARY INTERESTS BOTH AT THE HOME BASE AND ON THE FOREIGN FIELD, IN SO FAR AS THESE HAVE NOT BEEN SPECIALLY COMMITTED TO SOME OTHER COMMITTEE. THE COMMITTEE OF REFERENCE AND COUNSEL SHALL ALSO ACT FOR THE CONFERENCE AD INTERIM IN ALL MATTERS CALLING FOR EXECUTIVE ACTION, IN SO FAR AS DEFINITE AUTHORITY AND POWER MAY NOT HAVE BEEN COMMITTED TO OTHER REGULAR OR SPECIAL COMMITTEES."  
 —CONSTITUTION OF THE CONFERENCE.

June 28, 1920.

*Confidential*  
*initials*  
*A. J. B.*

Dear Sir:

Since sending out my letter of June 24, it has been suggested that it would be well for us to regard the action of the China Medical Board as confidential for the present. I am, therefore, writing to ask you to refrain from mentioning this action or writing about it to China. It is hoped that the balance of the expense will be provided from other sources and when announcement is made it should include the total provision rather than simply the partial contribution being made by the China Medical Board.

Yours sincerely,

*F. W. Bible*

Rev. A. J. Bowen, D.D.,  
 150 Fifth Avenue,  
 New York City.

FWB/JS

C O P Y

China Medical Board, 61 Broadway, N.Y.  
Summer 1920

Dear Dr. Bowen,

I have consulted with the officers of our Board regarding the proposed application from the University of Nanking for a grant towards its pre-medical work. In view of the fact that the Educational Commission is to go to China this fall, I believe that it will be better to defer presentation of any formal request until the Commission's report is available.

Another fact which makes it undesirable to bring up the matter now is the recent decision of the China Medical Board to abandon the project for a medical school in Shanghai. You may be interested to know that your letter of last summer to me carried a good deal of weight with one of the members of the Rockefeller Foundation who takes the ground that the missions would much prefer that we did not start a school of our own in Shanghai. The main reason for giving up the project was the unforeseen cost of all the China work. While it may be that the Board will not give up its idea of assisting pre-medical education near Shanghai, any such application at the present time would be less favorably received on account of the decision regarding the Shanghai school. A postponement of the discussion when the principles involved can be taken up at leisure will probably be the wisest course.

With kind regards, I am

Yours sincerely,

(signed) Roger S. Greene

Rev. A. J. Bowen,  
34 N. Park Street,  
Oberlin, Ohio.  
RSG:KR

0126

THE ROCKEFELLER FOUNDATION  
**CHINA MEDICAL BOARD**  
PEKING, CHINA

August 12, 1920.

Dr. J.E. Williams,  
University of Hanking,  
Hanking.

Abandonment of plans for Shanghai Medical School

Dear Doctor Williams:

I inclose herewith a statement which I have received from the Rockefeller Foundation regarding its decision to abandon the project for a medical school at Shanghai. You are free to make such use as you may desire of this statement.

Yours sincerely,

*Roger V. Greene*

Enclosure:  
Statement as above.

0810.2.2

October 12, 1920.

Mr. Roger S. Greene,  
China Medical Board,  
Peking.

Dear Mr. Greene:

I have just learned through Dr. Sloan, in going over the hospital finances, of an implication in your letter of February 27 that escaped my notice at the time. You stated that the \$18,850 Mexican which the missions were contributing toward the University and which did not fully include any estimate for the value of housing, etc., which was also being contributed by the Missions, and very conservative estimates for travel and expenses in America, would be, at the rate of two for one, \$9,425 gold. It never occurred to me that you meant to use such an arbitrary rate in reporting the matter to the China Medical Board. In my letter I said that you might figure what that would be in gold. Of course, I suppose you would figure at the actual rate through the year, not at a purely fictitious rate of two for one. As a matter of fact, the moderate estimate of \$18,850 Mexican cost \$ gold. Of course, if converting it back at the rate of two for one you meant that the China Medical Board should make its grant of two for one for which we were appealing and which the China Medical Board have been doing in other cases, one could see the reason for converting it into two for one. The China Medical Board made its grant from \$9,250 gold at the current rate, which provided for the Hospital \$8,513.70 Mexican. By the same rate to the \$18,850 Mexican you see you would have \$ gold.

I am writing to inquire whether it was your intention that Mr. Embree made the appropriation in gold or to grant the two for one. I shall appreciate your understanding of the situation.

Sincerely yours,

UNIVERSITY OF NANKING  
OFFICE OF THE PRESIDENT  
NANKING, CHINA

October 28, 1920.

Mr. Roger S. Greene,  
China Medical Board,  
Peking.

Dear Mr. Greene:

Your letter of October 6 with its very interesting data was much appreciated.

A copy of the statement descriptive of the panorama was mailed to you later.

I wish to take up further the question of the China Medical Board's contribution to the Hospital, and the University's contribution through the cooperating societies. I enclose a copy of Mr. Embree's letter of December 23, 1919. You have doubtless heard from Mr. Embree after he had in hand the data of my letter to you of February 18, 1919, and know now whether he thinks the University should refund some of the \$9,250 gold, which exchanged for \$8,513.70 Mexican. Mr. Embree wrote: "On the basis of this, we have advanced the sum of \$9,250 with the understanding that when the exact figures are in hand we can consider the question anew, and decide whether to look on this advance as a regular payment or whether, in the event that conditions have not been met, it must be refunded."

In your letter of February 27, 1919, I supposed you were converting the total of Mexican contributed by the Societies back into gold, with a view to making the argument to the China Medical Board to make their contribution at the rate of two for one. If we take the total of my letter of February 18, namely, \$19,850 Mexican, we should add, for the salary and travel of the Swers, from August till December, \$1,000, making a total of \$19,850 Mexican. In your letter you suggested that the interest on the property investment and upkeep should be added. It would be easier to take a conservative estimate of the rental value of the five houses used by the Hospital at \$700 Mexican apiece. This would make a total of \$3,500 Mexican to be added. Then we should still add an estimate for the cost of the Sleans' travel home, which would be \$240 gold. If we take the total of \$22,350 Mexican and convert it into gold at two for one, and added the \$240 gold for travel, we should have

*100 Trax  
copy of  
Nov 1*

*revised  
7850<sup>00</sup>*

Oct. 28, 1920.

more than the cooperating boards' quota. We should, however, convert it into gold not at the theoretical rate of two for one but more nearly the actual exchange - suppose we took the rate at which the China Medical Board's gold converted into Mexican, namely .924. At this rate we should have a total gold expenditure by the University and missions of \$26,265.27. Adding \$940 gold, we should have \$27,205.27 as the total expenditures of the Societies on the University, entirely apart from receipts. All receipts from the Hospital, and all receipts from the boards are used only on hospital development. In this still conservative figure of actual expenditures we do not answer fully the point in Mr. Embree's letter, namely: "In any case it appears that your expenditures for the year have not been much more than the \$21,000 gold required under the terms of our pledge, and therefore the \$9,250 will probably cover loss by exchange as well as the original appropriation." You will see by the \$27,205.27 gold that Mr. Embree's estimate there is quite wide of the facts. Had the appropriation of \$9,250 gold been made in January instead of December, the Hospital would have doubtless increased its expenditure. I submit that, under the uncertainty there was of the China Medical Board's actually making its appropriation at the rate of two for one, the policy of the University in the development of the Hospital cannot be criticized for being conservative, especially when you recall the facts stated in my letter, that while the contribution for houses is not a part of the maintenance, the \$19,923 gold contributed for additional residences is an indication of the spirit in which the cooperating societies have interpreted their obligation to the Hospital. Every dollar of the funds contributed by the cooperating societies and the funds received from the China Medical Board will be used exclusively for the development of the Hospital, as heretofore has been done and will be done, without reference to the problems the University may have in financing the other departments. So I hope very much you will take up the matter with Mr. Embree of making the appropriation for 1919 at the rate of two for one. When the arrangements were made in 1916, it was with the idea of exchange of two for one, and the obligations undertaken by the Hospital are predicated upon that basis, and anything else works a severe hardship upon the hospital's development. Since that time, as you know, all expenses have been very greatly increased and to carry out the plan for staff and personnel as was projected at that time necessarily involves not only two for one but also a much larger expenditure in Mexican owing to increase of salaries, increased cost of all materials, etc.

We are hoping that the China Medical Board can make its grant for 1920 at an earlier date, that will make possible larger plans in the development of the hospital's work.

With kindest regards,

Sincerely yours,

UNIVERSITY OF NANKING  
DEPARTMENT OF BIOLOGY  
NANKING, CHINA

Black again last Sept  
(not taking hold)

Dear Dr Williams.

Here with some facts & plans concerning our  
dept. (Botany would be additional!).

Students taking <sup>or who had taken</sup> required courses of Gen Biology ~~70~~ 70  
Physiology 22  
Students taking or who had taken (elective courses 12

The small helping made this year in elective courses  
provisions will for next year. We are emphasizing courses  
for pre-medical students - (there will be at least 6 next year)  
as well as teachers, etc. We are <sup>fairly</sup> well equipped for the courses  
offered in the catalog but we need more room now and  
need a good man as soon as we can get him.  
(over)



The six (6) students mentioned above will be ready  
for advanced work in Zoology next year.

We need some things which would enhance the  
value of our work - viz -

Large pinpoints table

Work room equipment

Training apparatus

Lantern slides

Lantern - (magnifying lamp).

Photo-micrographic machine.

etc. Jars and cabinets for specimens -

Glassware Books & Magazines.

Should this be what you had  
in mind?  
J. G. Dick

Oct 29, 1970.

Dear Mr Williams

After reading your letter of Feb 18 1970  
the letter to Mr Green seems much more  
clear and if corrected as to Evers and  
the total of my travel expense home might  
go very much as it is except that I  
do think you could make the statement  
about the amounts contributed by the  
missions stand out in much greater  
clarity by some such statement  
as, The amounts originally stipulated  
by the Agreement which the contracting  
parties were to pay were

From the Missions # 11,950 Gold  
" C.M.B. 9,250 "  
Last year the amounts contributed were  
From the Missions Mexican 19,700 or Gold 20,000 <sup>Flippin</sup>  
" " C.M.B. 8513.70 Gold 9,250

A further difficulty as I discover from  
the Correspondence is that Mr Green and

You are working from the side of Contributions  
to the Hospo which I believe is correct, while  
Mr Embree is working from the side of  
The amount actually expended, by the  
hospital ignoring the actual contributions  
and the unexpended surplus which were  
not budgeted in 1919 but reserved for  
use later.

I trust we may be able some time  
to construct a statement covering all  
the four years covered by the agreement  
in order to have a basis for appeal  
for a renewal of the grant.

Please read again Carter's caution <sup>in his letter to me</sup>  
about passing for the 2 for 1 rate  
from the C.M.B. I think he  
is wise in making this caution and  
maybe you should also modify your  
statement concerning this

Sincerely  
Joseph Swan

UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

November 4, 1920.

Mr. Roger S. Greene,  
China Medical Board,  
Peking.

Dear Mr. Greene:

Your letter of October 6 with its very interesting data was much appreciated.

A copy of the statement descriptive of the pagorama was mailed to you later.

I desire in this letter to supplement the statement of the letter to you of February 18, 1919, in the light of the letter from Mr. Embree of December 23, 1919, a copy of which I enclose. Mr. Embree wrote: "On the basis of this, we have advanced the sum of \$9,250 (gold) with the understanding that when the exact figures are in hand we can consider the question anew, and decide whether to look on this advance as a regular payment or whether, in the event that the conditions have not been met, it must be refunded." Referring to my letter of February 18, 1919, to you, you will find I gave a total of \$18,850 Mexican for the contributions from the societies. This did not, however, include anything for the furlough travel of Dr. Sloan's family. A sum of \$850 gold should have been added. Nor did the sum include anything for the houses, which you kindly pointed out in your letter of February 27, to me, should be added.

Five houses are required for the University staff. During 1919, however, the Hospital was using four houses. It would be fair, in lieu of the repairs, cost, etc., to take a conservative estimate of the rental of these houses at \$700 Mexican, which would be much less than we can rent houses for. Figuring conservatively three and one-half houses instead of four, we should add \$2,450 to the \$18,850, giving a total of \$21,300 Mexican. Converting this into gold, as you suggested in your letter to me, this would yield \$10,650 gold. Adding the Sloan travel, \$850 gold, we should have a total of \$11,500 gold.

Since all the funds making up this total, which, I may point out, does not include any estimate for costs of administration in America or in China, or for reserve funds to provide for staff in the way of retiring allowances, which are covered usually by the boards; since these are all contributed in gold and are converted

Nov. 4, 1920.

from Mexican back into gold at two for one, the comparison could be equal and just only by converting the Mexican dollars realized from the grant of the China Medical Board back into gold at the two for one rate. Mexican \$8,513.70 was realized from the \$9,250 gold. Converting it back, two for one, this would yield \$4,256.85 gold as compared to the \$11,500 from the societies. A better arrangement, however, as it seems to us, would be to convert the Mexican contributed by the societies into gold at an average rate of exchange. Suppose we take the rate at which the grant from the China Medical Board converted into Mexican, namely, .924: at this rate the \$21,300 Mexican would yield \$24,361.48 gold; adding the travel, \$850, making a total of

Gold actually contributed by the societies	\$25,211.48
Gold contributed by the C. M. B.	9,250.00
Amounts pledged by the cooperating societies	11,750.00
" " " " China Medical Board	9,250.00

You will see that the societies made their gifts at more than two for one, and the hospital could not have run on any other basis. We should be very grateful if we could receive grants from the China Medical Board at the rate of two for one, which at one time Dr. Buttrick assured us the China Medical Board would surely do.

From the data given above will be found an answer to Mr. Embree's statement: "In any case, it appears that your expenditures for the year have not been very much more than the \$21,000 (gold) required under the terms of our pledge, and therefore the \$9,250 (gold) will probably cover loss by exchange as well as the original appropriation." The actual expenditures of the societies at the University, conservatively estimated, were \$25,211.48 gold.

All this data, however, which I prepared for you comes at the matter from a different point of view from Mr. Embree's. He was doubtless looking at the financial report in the printed annual report of the Hospital for 1918. In the financial statement of the 1919 annual report of the Hospital, page 24, you will note that \$20,334.32 is indicated as receipts from the Trustees. This figure represents cash receipts and does not include salaries as of Dr. Sloan, Dr. Hutcheson and others paid direct through the cooperating societies. In the annual report for 1918 Mr. Embree may have deducted the amount for building and permanent upkeep and did not find a balance of \$21,000 gold for expenses. Had all the salaries been included, which are paid direct by the societies, the conclusion would be very different.

There is a reserve fund in the hands of the Hospital for development, made up from receipts from the boards, the China Medical Board, and receipts on the field, which is now being rapidly

Nov. 4, 1920.

expended in property development and current expenses. All funds received from C. M. B. and the cooperating boards have been, and are, used exclusively for hospital development. The original plan estimated for the Hospital was on the basis of Mexican dollars two for one dollar gold. The increased cost for Chinese salaries, for all items of expenditure, apart from the low exchange, makes it necessary that the Hospital have two for one from all the societies, and we hope that the China Medical Board will do the same.

For 1920 we have a full staff and larger expenses, although the exchange will be more favorable. I hope this fuller statement will enable the China Medical Board to adjust the account for 1919 and to make the grant for 1920.

I am pleased to learn that Dr. Houghton may be coming to Nanking. I think he will be interested in the developments in the Hospital and also in the University since his last visit.

Very sincerely yours,

THE ROCKEFELLER FOUNDATION  
CHINA MEDICAL BOARD  
PEKING, CHINA

November 15, 1920.

Dr. J.E. Williams,  
University of Nanking,  
Nanking.

Nanking Hospital appropriation

Dear Mr. Williams:

I have your letter of November 4 in regard to the appropriation of the China Medical Board towards the maintenance of the Nanking Hospital, which you wish to have paid in Mex., at the rate of two for one.

The figures which you give are quite impressive, and I believe that you can easily establish your case. It will help me in taking the matter up with our New York office, however, if you will have a detailed table prepared, showing the expenditures of the hospital for the period under consideration and the receipts in gold and Mex. from the various sources from which you derive your support. For the purposes of this table I believe that it would be well to keep separate the gold expenditures and Mex. expenditures, as well as the gold and Mex. receipts. Could you please send this table in duplicate? This <sup>table</sup> will make it a little easier to see how you arrived at the totals given in your letter. As soon as I receive this information, I shall be glad to take the matter up with our New York office.

Yours sincerely,

0310

*Wogan S. Greene*

November 18, 1920.

Mr. Edwin R. Embree, Secretary,  
China Medical Board,  
61 Broadway, New York City, U. S. A.

My dear Mr. Embree:

I have not replied directly to your letter of December 23, 1919, in regard to appropriation for hospital. There has been some correspondence with Mr. Greene in regard to the matter. I am enclosing copies of my letters to Mr. Greene so that you may have record of correspondence: (1) my letter of February 18, giving items of the contributions of the cooperating societies, (2) copy of Mr. Greene's reply, (3) my letter of November 4, 1920, which gives more fully the data with a view to answering the question raised in your letter, (4) and copy of Mr. Greene's reply.

I am writing well toward the end of 1920, and we have not yet received the appropriation for 1920. There would seem to be no possible ground of question why there should be delay in that grant. I hope the facts stated in the letter to Mr. Greene will appeal to you as reasonable claim for a grant of two for one, in light of the support of the cooperating boards.

Copies of these letters will also be in the hands of Dr. Speer and Mr. Russell Carter at home.

Some of our delay has been due, doubtless, to the referring of matters from New York to China and from China back to New York. Whichever end we are dealing with seems to have to refer it back to the other end, so these copies of letters are sent in order to expedite the matter, if possible.

Yours sincerely,

Vice-President.