Nanking
Corres.
Chen Yu Gwan 1935 Jan.-Jun

Nanking

January 7, 1935

ack. 1/21/35

President Y. C. Chen
University of Nanking
Nanking, China

My dear Dr. Chen:

We enclose herewith a copy of the absolute charter of the University of Nanking, as granted by the New York Regents on September 21st, 1934. Although this action was taken by the Regents last September, there was considerable delay in engrossing and forwarding the charter to us.

We are pleased that the Regents gave the University power to confer the degrees of Master of Arts and Master of Science in addition to the degrees of Bachelor of Arts and Bachelor of Science. In making application for the two Masters degrees the Board of Founders of course kept in mind the fact that under the Correlated Program for Christian higher education in China, the University of Nanking is not at present being asked to do work leading to the Masters degree except in the professional field of Agriculture. We assume, therefore, that the conferring of any Masters degrees aside from that of "Master of Science (Agriculture)" will be done only as, and when, this is in harmony with the program the University is being asked to undertake as a part of the program for Christian higher education in China.

Very sincerely yours,

BAG:MP
Encl.

THE

UNIVERSITY OF THE STATE OF NEW YORK

Absolute Charter of

THE UNIVERSITY OF NANKING

THIS INSTRUMENT WITNESSETH That the Regents of the University of the State of New York being satisfied that the required conditions have been met, have granted to The University of Nanking, located at Nanking, China, provisionally incorporated April 19, 1911, this absolute charter to replace its provisional charter, with power to confer the degrees of Bachelor of Arts (B.A.), Bachelor of Science (B.S.), Master of Arts (M.A.), and Master of Science (M.S.), in conformity with the rules of the Regents of the University and the regulations of the Commissioner of Education for the registration of institutions of higher education; and have continued the said corporation with all its powers, privileges and duties.

GRANTED September 21, 1934, by the Regents of the University of the State of New York executed under their seal and recorded in their office. Number 4242

SEAL

James Byrne

Chancellor

Frank Pierrepont Graves

President of the University
and
Commissioner of Education

私立金陵大學
UNIVERSITY OF NANKING
NANKING, CHINA

Nanking

January 18, 1935.

Ack 3/7/35

Mr. B. A. Garside,
Associated Boards for Christian Colleges in China,
150 Fifth Avenue,
New York City, U. S. A.

Dear Mr. Garside:

Two parcels are being mailed to you to-day, containing the customary number of copies of the minutes of the meeting of the Board of Directors on November 23, 1934, together with a few copies of the minutes of the Executive-Finance Committee of November 22, 1934, and of the revised budget for the current year. I do not know how widely these latter need be distributed, but in case you need more in future, I shall appreciate it if you will let me know. The minutes and reports make a bulky collection of mimeographed material, and Miss Purcell is very much mortified at the appearance of the minutes, due partly to her typewriter being pretty badly worn after being in constant use since 1926, and partly to the cold weather affecting the correcting fluid and the mimeographing ink.

With the introductory notes to the various actions, the minutes hardly need further explaining. I should, perhaps, mention that the action authorizing the construction of a building to house Dr. Ferguson's art collection seemed unavoidable, as Dr. Ferguson will give the collection only on condition that it is housed in a separate, Chinese-style builing costing at least Yuan 40,000. We are hoping the collection can be transferred to the University while Dr. Ferguson is still in China to see that no slip occurs in the process.

The Directors felt they were not giving adequate attention to the needs of the Hospital and thought it would be to the advantage of the Hospital to be under an independent board of control.

The Council of Higher Education meets in Shanghai January 29th to February 1st, and there is to be a meeting of the University's Executive-Finance Committee in Shanghai on January 26th, as there are a number of matters that the Directors referred back to the committee. The joint committee representing Ginling College, Nanking Theological Seminary and the University of Nanking met early in the month, and, for your information, I am enclosing a copy of the minutes of the meeting.

I am planning to attend the Rotary Reunion in Manila next month and while there will spend a little time seeing what the prospects are of obtaining funds for the University there. I shall probably leave on the President Coolidge so shall have an opportunity of hearing from Miss Priest on arrival about what is taking place in the United States.

Yesterday, I received two copies of the very attractive pamphlet you have got out concerning the China universities.

Sincerely yours,

L. S. Cohen

January 25, 1935

ack. 4/19/35

President Y. G. Chen
University of Nanking
Nanking, China

My dear Dr. Chen:

I have for acknowledgement your letter of December 8th.

This deals chiefly with the question of securing an additional secretary for the work at Nanking. I was somewhat sorry that conditions on the field make it advisable to defer Miss Arms' sailing, for it would have been very helpful to her to have her go out to China at the same time as Miss Priest. Also, it is easy to see that as soon as Miss Priest arrives in Nanking she will be placed under terrific pressure trying to catch up with all the work that has accumulated during her absence so it would be very helpful to her to have an additional member of the secretarial staff to help her get the work under way.

It is, of course, entirely a matter for the field to decide the amount and nature of secretarial assistance you require, but I do hope that in the interests of the University itself and particularly for the sake of all of you overburdened administrators you will not reduce the secretarial assistance too much, even under pressure of economic stringency. In one of two of our other universities we have had situations where the lack of one or two good secretaries has slowed up the whole University administration, and has meant that administrative leaders who should have had their time free for more important tasks have had to spend a large part of their time on clerical duties which could have been done very much better and far more economically by any good secretary.

I know how much you yourself will need the services of a good secretary during the time Miss Purcell is on furlough, and I hope that you will not be compelled to carry on with some makeshift arrangement which would leave you without adequate and competent assistance. So far as Miss Priest is concerned, we all appreciate the tremendous burden she is carrying and feel that we should try, if at all possible, to provide her with more adequate

assistance. In all my conversations with Miss Priest she stoutly contended that she can continue to carry on all of her present duties, but I sincerely believe we ought to provide her with, at least half the time and if possible, the full time, of a competent secretary. I know that she must spend long hours each week on typing letters and doing other clerical work when her time and energies might well be conserved for more important administrative duties.

In the last paragraph of your letter you suggest the possibility of relieving Miss Priest's burden by having some secretary trained in accounting take over the work of the Ginling treasurership. I most earnestly hope that such an arrangement will not be carried out for it seems to me that this might prove an unfortunate step backward in the growing cooperation between the University of Nanking and Ginling College. I know you agree with us that the interests of both Ginling and Nanking and the larger interests of unity in our whole program of Christian higher education in China calls for a steady growth in the extent and closeness of cooperation between the University of Nanking and Ginling College. I feel that Miss Priest's connection with both institutions has been one of the most valuable factors in hastening this cooperation and it would be most unfortunate indeed to lose this point of contace.

All the ideas I have expressed above with regard to Miss Priest are entirely my own. Some of them she might not agree with, for she is one of the most loyal and indefatigueable workers I have ever known, and is too much concerned about solving all the other financial problems of the University to give any attention to providing adequate assistance for herself.

Very cordially yours,

B A GARSIDE

BAG:MP

ulk

Nanking

January 25, 1935

ack - 4/19/35

President Y. G. Chen
University of Nanking
Nanking, China

My dear Dr. Chen:

Let me acknowledge receipt of your letter of December 19th. This discusses the questions raised by Dr. J. Lossing Buck relative both to the general salary policy of the University and also with regard to his personal financial arrangement.

I have had one brief conversation with Dr. Buck since he arrived in America, and we went over these briefly though we did not have time to go into them in any great detail.

There is certainly much weight in what Dr. Buck says as to the desirability of providing much larger salaries for the highly trained and thoroughly competent men on the staff at Nanking. Unquestionably these men are worth much more than they are now receiving, most of them are being offered more attractive financial arrangements in other institutions, and at least some of them will be leaving the university from year to year unless salary scales can be greatly increased. Dr. Buck himself has rendered invaluable services for many years on a financial basis not at all commensurate with the fine contribution he has been making.

On the other hand, the adoption of such a policy as Dr. Buck proposes would profoundly affect some of the fundamental principles upon which the University of Nanking was founded and upon which it has been maintained up to the present time. The genius of the Christian enterprise has lain in its spirit of unselfish service. None of the men who laid the foundations of the University of Nanking ever asked how much they could get, but rather how much they could give. This same spirit has dominated the institution right down to the present time, and I know that practically all of you in the University today are carrying on in that same spirit. If our University of Nanking budget were built up on the basis of what the faculty and administrative officers are actually worth, we would have to double or treble our budget immediately. If - as we are quite sure is the case - all those mentioned by Dr. Buck are entitled to much larger salaries, the same is equally true of most of the other men on our Nanking budget, and it would be most unfair to give a few men what they are worth and expect the others to serve on a basis of rigid self-sacrifice. The only way in which the University can go forward with its program is for all to serve on either the one plan or the other.

So far as the salary scales of the Chinese members of the staff are concerned, our Nanking Board of Founders has taken the position that this is a matter entirely for the field determination. Here in America we are not competent to pass judgment upon what scale of salaries is in harmony both with living costs and with what is being received by other Christian leaders in all fields of service in China. We hope, of course, that scales will be adopted which, while providing with reasonable adequacy for the needs of the staff members and their families, will at the same time not be very much out of line with what other Christian workers are receiving, and will not be so high as to demand an inequitable share of the limited funds available for the Christian enterprise in China, but we are confident that those of you who are responsible for determining salary scales are just as eager to maintain these ideals as any of us could possibly be. ¶ In the matter of salaries for the western staff, our Board of Founders have thus far recognized two classifications:-

First: Regular members of the Nanking staff who are giving their lives to the work of the University, with no other requirement or desire than that their needs on a very simple scale of living will be met, and that adequate provision will be made for disability and old age.

Second: Specialists sent out for a period of one or two years to do specific pieces of work, and who, while making valuable contributions through their Christian spirit and their genuine interest in the work at the University can reasonably expect salaries fairly commensurate with what they normally receive in their regular professional work.

In recognizing these two different salary scales, the Founders do not in any way imply that the regular members of the staff are less valuable than those sent out as specialists. On the other hand we are profoundly convinced that many of the men serving from year to year on a modest missionary budget are worth vastly more to the institution than the finest specialist we can possibly send out from America.

As yet we have not been able to secure a meeting of our Nanking Board of Founders or of its Executive Committee, to deal with the salary questions raised by Dr. Buck. I am quite sure, however, that the Founders will wish to deal with this specific question in the light of the general principles I have just stated. It seems to me personally that the proposal made in your letter to Dr. Buck under date of December 14th - that the University provide his support on the salary basis of a married missionary - should prove to be a equitable arrangement.

As soon as we are able to secure a meeting of the Board or of the Executive Committee, I will write you further. It is probable that we can get a meeting of the Executive Committee some time during the first half of February. If so, we will ask them to give this matter consideration and to either reach a devinite decision or to make definite recommendations to the full Board.

Very sincerely yours,

B A GARSIDE

BAG:MP

Nanking

January 25, 1935

President Y. G. Chen
University of Nanking
Nanking, China

My dear Dr. Chen:

Let me acknowledge receipt of your letter of November 30th.

In this you refer to the agenda of the meeting of the Board of Directors held on November 23rd. We have been interested in looking through the various reports attached to the agenda, and assume that the minutes of the meeting will soon be reaching us.

Very cordially yours,

B A GARSIDE

BAG:MP

學大陵金立私
UNIVERSITY OF NANKING
NANKING, CHINA

Nanking

print

February 6, 1935.

Ack 3/11/35

Mr. B. A. Garside,
Associated Boards for Christian Colleges in China,
150 Fifth Avenue,
New York City, U. S. A.

Dear Mr. Garside:

As I shall be leaving for Manila in a few days and shall probably not have opportunity to write you again for a few weeks, I am acknowledging at this time receipt of your letter of January 7th, forwarding a copy of the Absolute Charter, and another letter of the same date forwarding blanks for the annual report to the Regents of the University of the State of New York.

I understand the Absolute Charter relieves us of having to submit records of graduates to the Regents and shall appreciate your letting me know whether or not I am correct in this. The Charter was granted on September 21, 1934, and I am wondering whether it is necessary to submit the records of the graduates of 1934, under the circumstances. The Registrar's Office has not yet been able to make out these records and if they are not needed for the Regents, I shall be glad if you will let me know.

I should also appreciate knowing whether we are required to report still to the Regents on the blanks provided for annual reports. I am inquiring merely for the sake of information so that there will be no doubt as to what is required of us.

Accompanying copy of letter to Dr. Buck of January 23 will let you know how the matter of his salary stands at present. I have not heard from him yet in reply to my letter of December 14 and the matter may have to wait for decision until my return from Manila. There is to be a meeting of the Executive-Finance Committee in the latter part of March, to follow up some of the matters discussed at a meeting held in Shanghai on January 26th, the minutes of which will be sent you in a few days.

Sincerely yours,

Y. G. Chen

Y. G. Chen.

January 23, 1935.

Sent w/ Mr. J. D. Chen's letter 1/26/35

Dr. J. L. Buck,
c/o Mr. J. Walter Doyle,
Collector of Customs,
Honolulu, Hawaii.

Dear Dr. Buck:

I have been expecting to hear from you in reply to my letter of December 14, 1934, regarding your personal problem, but as no answer has come yet and I am leaving on the 25th to attend various meetings in Shanghai and then go on to Manila on February 6th, I am afraid I shall not be here when your answer does come. I am, therefore, sending this letter to explain why I have not written sooner with reference to your radio message to me and the one forwarded by Mr. Lobenstine. I am glad to know through Mr. Lobenstine that he wrote you about the discussions at our last Executive-Finance Committee meeting, and from your radio to him I can imagine what he might have written you.

Before leaving Shanghai, you wrote that you wished to have my letter as well as Mr. Chien's before you came to a decision. I am sorry it has not been possible for me or the College to get a written statement from him, so the matter remains as stated in my letter of December 14th. For this reason a reply was sent you by radio, through Mr. Nicholson, as follows: "Approve time extension stop will await your reply to letter of December fourteenth sent in care of Mr. Garside regarding your personal problem." I have little to add to my last letter except to supplement it with a few words in light of your radio messages.

It is difficult for government organizations to guarantee that funds will come in over a long period, even when there is a written promise to pay; but in Mr. Chien's case there is not even a written statement so far. Outside of the suggested support from the Agricultural Research Bureau, which is not fully assured, I know of no other government help in sight. If only a government organization would take over the full support of a person and allow him to give full or part time to the University, it would not raise difficult points with regard to precedent as part salary provided locally does.

I had these difficulties in mind when I wrote you on December 14th, and perhaps Mr. Lobenstine had them in mind also.

I am particularly anxious that any outside support you obtain for your work shall be properly safeguarded so that it will not be cut off unexpectedly.

I am glad you are having this opportunity to place before the American government the Chinese point of view concerning silver and am therefore pleased that Dean Sie and the Presbytebian Nanking Station have agreed to an extension of your stay in Washington. Miss Moffet wrote that it was not possible to get action from the Mission Executive Committee or the China Council immediately, which action was necessary as a matter of routine, but that their approval might be taken as a foregone conclusion.

I am going to Manila to attend the Rotary Convention there next month and shall try to make contacts for the University at the same time.

Sincerely yours,

Y. G. Chen.

Nanking

University of Nanking

February 11, 1935

President Y. G. Chen
Miss Elsie M. Priest
University of Nanking
Nanking, China

My dear President Chen and Miss Priest:

I find that a covering letter accompanied by minutes of the January 16th meeting has not been mailed. In reality there is nothing much to say in regard to the various items considered at that meeting.

Although there is a very definite upward trend in the real estate situation, this is not reflected in a marked advance in sales, but is noted very decidedly in rentals. There has been no building going on for the last four years, and many places which were well maintained formerly have been allowed to deteriorate. As a result, the better class of apartments show a quickening demand, with the result that rents have increased very slightly. As small as it is on the individual apartment, the aggregate on two or three hundred apartment building is considerable, and turns the property from operating at a loss to one which can pay its way. We find this true in the mortgage certificates of all of the accounts we are holding, except of course in places where there has been a complete reorganization. We are hoping for even better prospects in the near future.

We are arranging a meeting of the Special Investment Committee to consider the security list, but I do not anticipate there will be any modifications of moment.

The hospital property on Seventh Avenue remains at a standstill. The only thing that moves is the court proceedings toward foreclosure. We anticipate that we will have title to the property by the middle of March. All of the leads which we have had so far toward the sale or rental of the property have proven fruitless. We are not despairing, however, and hope that something will arise which will at least keep us from paying additional expenditures.

Very cordially yours,

C. A. Evans

CAE:RC
Encl.

Nanking

March 8, 1935

My dear Dr. Chen:

I am writing today to acknowledge in a preliminary way the receipt of your letter of January 18, and also of the supply of minutes of the Council meeting of our Nanking Directors held on November 23, and also of the minutes of the other meetings held in preparation therefor.

We are calling a meeting of the Executive Committee of our Nanking Board of Founders on the afternoon of March 20. At that time we will take up such matters in these minutes as seem to require special attention here. I will then write you again more in detail.

I hope that your trip to Manila last month to attend the Rotary reunion was a very pleasant one.

With all good wishes I am

Very cordially yours,

B A GARSIDE

President Y. C. Chen
University of Nanking
Nanking, China

BAG/mas

March 11, 1935

Dr. Y. G. Chen
University of Nanking
Nanking, China

My dear Dr. Chen:

Let me acknowledge receipt of your letter of February 6th, together with a copy of the letter you wrote Dr. Buck on January 23rd.

Under an absolute charter our China Colleges are authorized to grant their own diplomas and confer degrees, so it is not necessary for the University of Nanking to send the records of any students graduating after September 21st, 1934. Students who graduated before that date, should, however, be recommended to the Regents at Albany for diplomas and degrees in the same way as has been done in previous years.

All of our Colleges in China, those holding absolute charters as well as those with only provisional charters, are expected to send in their annual reports to the Regents on the blanks provided. As a matter of fact, it is all the more desirable that these reports be sent in as promptly and in as full detail as possible after an absolute charter is granted, because this is the chief source of information the Regents then have as to the way in which the institution is carrying on its work. We hope, therefore, that all of our China Colleges which have this year received their absolute charters will take special pains to see that their reports for 1934-35 are sent off promptly and in the best possible condition, as a token of their appreciation of the action of the Regents.

We are having a meeting of our Nanking Executive Committee on March 20th. At that time I will report the negotiations between the University and Dr. Buck with regard to his salary and the other matters relating to his continuation in service at the University.

With all good wishes, I am

Very cordially yours,

B A GARSIDE

BAG:MP

Nanking

March 21, 1935

President Y. G. Chen,
University of Nanking,
Nanking, China.

My dear Dr. Chen,

I should have written you before this to tell you of the able new executives who have recently been added to our Associated Boards staff - Mr. Carlton M. Sherwood and Mrs. T. D. (Eva B. A.) Macmillan.

Mr. Sherwood and Mrs. Macmillan each have the title of Executive Director, and are co-ordinate with Mr. Evans and myself, the Executive Secretaries. The major responsibilities of our new Executive Directors will be in the field of publicity and promotion, although we are anxious to have them maintain a close relationship to all departments of the work of the Associated Boards.

Mr. Sherwood comes to us with an impressive record in religious and educational leadership, particularly in the International Society of Christian Endeavor, of which he was the general secretary. As a speaker and promotional leader in the Christian youth movement, and in the cause of world peace, he has visited every state in the union and several other countries. We are hoping that it will be possible for Mr. Sherwood to go out to China this summer, and to spend some months visiting all our universities and colleges there.

Mrs. Macmillan has a rich background of educational service and leadership both in America and in China. Her China experience during the decade between 1917 and 1927 includes both teaching and administrative work in Tsing Hua College, the Rockefeller Foundation, and the Peking Union Medical College. Since returning to America she has been engaged in administrative and publicity work in the educational field.

Both Mr. Sherwood and Mrs. Macmillan regard the present educational and cooperative opportunities in China as a Christian challenge of the first rank. This conviction is the dynamic for the intensive service which they have already begun in splendid fashion. With the help of our leaders in China, we will do great things together during the months and years just ahead.

Both Mr. Sherwood and Mrs. Macmillan will be writing to you from time to time. We know that you will always be happy to cooperate with them in helping to give Nanking the best possible presentation to our friends in America.

Very cordially yours,

B A GARSIDE

BAG/s

file 1

Nanking

INDEXED

March 25, 1935

ack - 4/19/35

Dr. Y. G. Chen
University of Nanking
Nanking, China

My dear Dr. Chen:

We enclose herewith three copies of the minutes of the meeting of our Nanking Executive Committee held on March 20th. Since I believe there are no matters in these minutes requiring any special attention by the Board of Directors, we presume that you will not care to distribute them to the members of the Board, and so will not send any additional supply for field distribution unless you request us to do so.

Granting of Absolute Charters. Discussion of the questions raised by the granting of absolute charters to the University of Nanking and Ginling College occupied a substantial part of the time of the meeting, although it was not possible to do more than raise these questions in a preliminary way and refer them to a committee for more detailed consideration. With the granting of an absolute charter to Ginling the Ginling Board of Founders now becomes a separate and independent body. Just what should be the future relationship between the Nanking Founders and the Ginling Founders and how these two bodies can best work together for the maintenance and further development of cooperation between them are matters which deserve very careful study. We hope that the Committee appointed by action EC-739 will have some definite recommendations to make to the Annual Meeting which will be held on May 15th. We would welcome the comments and suggestions of the field on this important matter, though we realize that you will not have much time after this letter reaches you to confer with others if your suggestions are to reach us in time for the meeting.

Matters arising from minutes of Board of Directors. The Committee took time to go through the minutes of the November 23rd meeting of the Board of Directors with some care, though these minutes were too voluminous to permit perusal in their entirety. I trust that the notes and actions on pages two and three of our minutes are self-explanatory, so that no detailed comments are necessary. During its duscussion, the Committee made a number of comments, which, while not included in the minutes themselves, should be passed along informally to the fields-

In connection with action D-957, some concern was expressed at the proposal that the Board of Directors "advance a sum of not more than Yuan $ $30,000 from the library building fund" - for the erection of the building

to house Dr. Ferguson's art collection - "to be repaid as soon as this amount is realized from the financial campaign being carried on by the alumni." The members of the Committee are familiar with so many unhappy illustrations of spending money in anticipation of funds which it was hoped might be realized from the financial campaign which never succeeded as its sponsors had believed it would, that they are all very chary of any proposal to spend funds until they are actually in hand. Some question was also raised as to whether the terms under which the Government is paying over Yuan $300,000 for the library building would permit any of these funds to be used, even temporarily, in connection with any other building enterprise. The Committee did not wish to make any reference to either of these matters in the minutes, but suggested that I pass them along for whatever they may be worth.

The action taken in Ec-761 has not formally been requested by the field, but it appears that it should be taken in conformity with the agreement between the Driectors and the Founders. Some question was raised as to just how the field plans to proceed with the erection of the library building at this time, since we understand that the market value of the Yuan $200,000 in securities already turned over by the Nanking Government, is only around Yuan $120,000. While the Committee expressed a desire for further information as to your plans for financing the building it did not wish to delay progress by withholding approval until information on such points has been supplied by the field. We understand that the field will proceed with the building only as funds are actually in hand, or at least are definitely assured, and certain to be received without serious delay. Both for the information and records of the Founders, and for our use in general publicity and promotional work, we would be grateful if the field will supply us in due course not only with the architect's plans and specifications for the library building but also attractive pictures which we can use in our publicity.

The Committee was deeply interested and perhaps a little concerned over the proposed changes in the administration and control of the University Hospital which would make it almost or entirely separate from the rest of the University. While we recognize that the support from Western sources is only a small fraction of the total income for the Hospital, some feeling was expressed that it might be even more difficutl to maintain this support if the Hospital is separated from the rest of the institution. By far the more important question, is, however, the effect which such a policy will have on the support of the institution in China itself. The Committee expressed the hope that in any event the field will proceed along these lines of reorganization only after careful consideration of all the various factors involved. We will be grateful if you will keep us informed and will give as full information as you conveniently can as to the reasons lying back of each step that is proposed.

<u>Financial Statement and forecast</u>. I enclose herewith a copy of the brief memorandum we submitted.

<u>Promotional Matters</u>. Thus far, our Nanking Founders have been extremely inactive in the field of promotion for almost a decade. While Miss Priest was here she rendered some extremely valuable service to the promotional work of the entire group of China Colleges, and we hope that this will ultimately prove of real worth to the specific interests of the University of Nanking.

But it is quite necessary that our Nanking Founders bestir themselves during the coming months if they are to make any progress whatever toward meeting the needs of the University.

Questions raised by Dr. Buck. I ~~layed~~ laid before the Committee a digest of the correspondence between Dr. Buck and yourself with reference to his continuation in service at the University. Since Dr. Buck is still related to the Presbyterian Board rather than the Board of Founders, the Committee felt that it would not be in order to take any formal action in regard to the matter. If Dr. Buck is willing to accept the proposal you made him that the University pay him the salary of a married missionary, I presume that it would be possible for him to continue his present relationship to the Presbyterian Board, and that the University would then supplement the support he is receiving from the Presbyterian Board by whatever amount is necessary to bring his total salary up to the basis of a married man. This would probably be better than for Dr. Buck to resign from the Presbyterian Board entirely and to ask the Board to pay over to the University the cash equivalent for a quota vacancy, ~~and~~ for we have had too many experiences in which mission boards have dropped entirely from their appropriations for our China Colleges the support of quota vacancies which has gone very long unfilled. We will, however, await further word from you or Dr. Buck before taking any additional steps.

In the hope that when this letter arrives the University of Nanking will be moving smoothly along toward the conclusion of a very successful academic year, I am

Very cordially yours,

B A CARSIDE

BAC:MP

Copy to Miss Priest

Cheeloo University (Shantung)
Fukien Christian University
Ginling College
Hangchow Christian College
Hua Chung College

ASSOCIATED BOARDS
FOR
CHRISTIAN COLLEGES IN CHINA

Lingnan University
University of Nanking
Soochow University
West China Union University
Yenching University

150 FIFTH AVENUE, NEW YORK

R. E. DIFFENDORFER, *President*
JAMES ENDICOTT, *Vice-Pres.*
ELLEN F. PENDLETON, *Vice-Pres.*

Cable: ABCHICOL *Tel:* WATKINS 9-8703

B. A. GARSIDE, *Executive Secretary*
C. A. EVANS, *Asso. Secy., and Asso. Treas.*

FREDERICK OSBORN, *Vice-Pres.*
GEORGE G. BARBER, *Vice-Pres.*
E. M. MCBRIER, *Treasurer*

y Scher

Nanking

April 9, 1935

To the Presidents of

Cheeloo University
Fukien Christian University
Lingnan University
University of Nanking
West China Union University
Yenching University

Gentlemen:

I have just learned unofficially that at its meeting yesterday the Harvard-Yenching Institute voted to guarantee to the Colleges participating in the Restricted Fund the following amounts for the year 1935-36:-

Cheeloo University	US $5,421.06
Fukien Christian Univ.	5,421.06
Lingnan University	12,631.57
University of Nanking	12,631.57
West China Union Univ.	12,631.57
Yenching University	21,052.65
	75,789.48
Allahabad College	4,210.52
	80,000.00

We know you will rejoice at this very generous action of the Institute in increasing this guarantee 33 1/3% above what it has provided in 1934-35, even though this may mean that the Institute will have to take all or most of this increase out of its fast-dwindling reserve.

It will be a week or two before we can send you official notice of this action. But I am passing along this advance and unofficial information to assist you in the struggles I know all of you are having just now as you are trying to balance your budget estimates for 1935-36.

Very cordially yours,

B A GARSIDE

BAG/G

Air Mail.

Nanking

University of Nanking

April 10, 1935

President Y. G. Chen
Miss Elsie M. Priest
University of Nanking
Nanking, China

INDEXED

Dear President Chen and Miss Priest:

I am enclosing herewith copies of the minutes of the meeting of the Committee on Finance, Property & Investment held on Monday, April 8th. Nothing else was considered but the pending foreclosure on the 2548 Seventh Avenue property, commonly known as the International Hospital.

The mortgage moratorium placed all of the mortgage companies in practically the same boat, and removed the possibility of recovering from any of the companies by civil action. If, however, any such opportunity presented itself, I am sure that our Nanking Committee would immediately start legal proceedings to recover the losses due solely to the delay and negligence on the part of the Bond & Mortgage Company. The method in which this situation has been handled is atrocious. It is beyond the comprehension of reasonable thinking that a company would go to the extent that it has in its political intrigue; but as the politicians are in control, very little can be done about it. It is quite true that we could take the matter out of their hands entirely and start foreclosure proceedings ourselves, but this would mean going all over the same ground and would cost us about $1,800 extra, plus lawyers' fees, to carry on what they are supposed to do under the terms of their own contract. The time is approaching when we will take title to the property, not by virtue of any assistance rendered by the Guarantee Company, but solely through the natural course of events. Nothing more could be done to hinder the process, and so we are at the point of advertising the sale.

I do not know why I let you know my personal feelings in this situation other than to acquaint you with a condition which is like many others, which many Boards of Trustees are facing, and over which they have very little control. All along I have been hoping that we could salvage enough out of the property to cover our mortgage and expenditures. From recent interviews, however, I have practically abandoned that hope. Any such amount of value in the property is utterly impossible at the present time, and to alter the building into a usable property would require an expenditure ranging from $4,000 to $20,000, according to the type of use to which the building is to be put, and that is sending good money after bad. However, we are doing the best we can, and are hoping for the best.

Very cordially yours,

C A Evans

CAE:RC
Enc.

私立金陵大學
UNIVERSITY OF NANKING
NANKING, CHINA

April 19, 1935.

ack 5/28/35

Mr. B. A. Garside,
Associated Boards for Christian Colleges in China,
150 Fifth Avenue,
New York City, U. S. A.

Dear Mr. Garside:

I have received several letters from you in the last few week, which I am afraid have not been acknowledged.

In regard to Dr. Buck's salary matter, it was satisfactory to receive a radiogram from him in reply to my letters, as follows: "Appreciate spirit of your letters December fourteen and January twenty three. My intention is to accept plan suggested temporarily with understanding we all work for a more satisfactory plan. A further extension of my leave is earnestly desired to complete the task for which I came but the exact amount of time is indefinite because of the situation." In the meantime, I am glad to have your letter of January 25, with suggestions in regard to salaries, which will be a help when a final decision has to be made. What you wrote on March 25 in regard to Dr. Buck's relationship with the Presbyterian Mission and the University's furnishing the necessary amount to bring his salary up to that of a married man is a correct interpretation of what the field has in mind. We do not feel it is at all wise to have Dr. Buck resign from the Presbyterian Mission.

The supply of blanks for the annual report of the Regents of the University of the State of New York have been received, and your letter answering my inquiry as to what was required of us under an absolute charter. I understand from Miss Priest that you wrote me details along this line soon after the absolute charter was granted, but I am sorry to say that so far as I know such a letter has not reached me, so I am very glad to have your later letter.

In regard to separate absolute charters for Ginling and the University and the relationship of the Ginling Founders and the Nanking Founders, since receiving your letter of March 25 I have not had a chance to get in touch with the Ginling authorities. It seems to me to be a matter for the Founders to decide and I do not know whether I have anything concrete to suggest. Inasmuch as the granting of the absolute charter has been pressed by the Ginling boards, the separation in the Board of Founders would perhaps be a natural consequence. It is possible a committee on cooperation to keep the two independent boards in touch with each other might be a solution.

On the field, in our cooperation with Ginling, because of our larger equipment, staff, and facilities, the cooperation has been a great help to Ginling. In many ways it has raised considerable administrative and financial problems for the University, and the benefits of the cooperation on the field are not distributed equally, although we do not minimize what Ginling is doing in a small way towards cooperation. To illustrate what I mean: the Directors took action (D-1050 in the draft minutes) to use one of the residences for a central classroom building to try out the arrangement. This means that the University will have to give up one, or part of one, residence, which will make our housing problem still more difficult, so we shall have to go into the matter a little carefully. If the arrangement prove of real advantage to both institutions, it will be worth while; otherwise it will merely add to the University's already overstrained financial situation.

With reference to your letter of January 25 in regard to the joint treasurership, I just want you to know that as we have a great many internal financial problems, I felt it was unfair to the University to be helping Ginling out indefinitely while we were plunged in what at times seemed unsolvable situations. It was for this reason I suggested to Miss Priest that Ginling be approached to provide its own treasurer. I have not done more than that and shall not press the matter, but I mention it and other cooperative items for your information.

The annual meeting of the Board of Directors was held on April 13. For your information, I am enclosing a copy of the first draft of the minutes and when the minutes have been approved and mimeographed shall write you more fully. In the meantime, there are one or two items which I should perhaps write about now. Miss Priest will be writing you concerning the budget and financial matters, which are not very encouraging.

The Directors wished the Founders to be informed of the situation regarding registration of deeds to university land. New regulations from time to time make it increasingly difficult for land to be held by non-Chinese, and the regulations now make it equally difficult for foreigners to sell land, so the whole situation is very complicated. The Board has appointed a committee to draft recommendations to forward to the Founders. The suggestion was made at the meeting that inquiry be made as to whether the Founders would be willing to register the deeds in the name of the Board of Directors and have the Directors give them a declaration of trust. Another difficulty in connection with the registration is the cost, which might possibly run up to Yuan 50,000 or Yuan 60,000, unless a special arrangement can be come to with the municipality for registering them for a nominal sum. I do not know, otherwise, how the money can be raised, unless the Founders consent to sell some land. However, the committee appointed may be able to make some practicable suggestions.

Your letter 3/20/35 covering the minutes of the Executive Committee of the Board of Founders of March 20 reached me day before yesterday. I note the concern of the Founders over the action of the Directors

regarding the advancing of a sum from the library fund for the erection of the Ferguson museum. It may relieve you to know that when the Directors met last week, the question of rescinding their action of November 23, 1934 was brought up. After discussion, however, it was felt best not to take any action that might have the effect of making Dr. Ferguson change his plans regarding his collection, but we all realize it would be most unwise to make use of library funds as voted. At the suggestion of some of the alumni on the Board, action was taken to request the alumni members of the Board to try to persuade the Alumni Association to make the museum the first charge against their subscriptions to the campaign. The campaign for the alumni center has gone forward to such an extent that no one can tell whether it can be directed into another channel, although a few of us have been working on the matter. This will indicate that we are doing our best to protect the library fund.

We appreciate the action of the Founders authorizing the erection of the library, and also its location. The question of the site was raised at a meeting of the Executive-Finance Committee of the Board of Directors on May 2, 1930 (item 2 of action DEF-381 and paragraph following DEF-382), and in my covering letter of June 2, 1930, I mentioned that Mr. Gee was working on a blueprint showing the original scheme of Messrs. Perkins, Fellows and Hamilton for placing the various buildings. There is not time to find out whether this was ever sent to you, as I wish this letter to go off without delay. At that meeting the recommendation was to erect the library east of the former Williams house, the same site being described in action D-963 (November 23, 1935) as "south of the entrance to the University campus and east of the women's dormitory," which is the former Williams house.

no

In regard to the hospital, action was taken by the Directors approving of a recommendation of the Executive-Finance Committee that there be no change in its status for the present. The question of a change was raised merely for the consideration of the Hospital Committee, to find out how the hospital might be administered in the best interests of its development. If any step suggested fall short of this, the Directors would be very hesitant about accepting it.

We received word from Dr. Buck yesterday to the effect that he is returning to China at the suggestion of the Secretary of the Treasury for one month, sailing on the Empress of Japan April 20.

Sincerely yours,

Y. G. Chen

Y. G. Chen.

Nanking

May 1, 1935

Dr. Y. C. Chen
University of Nanking
Nanking, China

INDEXED

My dear Dr. Chen:

I do not know whether or not the Trustees of the Harvard-Yenching Institute have communicated with you directly as to the appropriation they are making from their Restricted Fund Account next year. I am, therefore writing to inform you of the following action adopted by the Institute at its meeting on April 8th:

"VOTED: That the Trustees guarantee to the institutions in China $80,000 from the Restricted Account for 1935-36, and that and that the institutions be informed that this is done to help them over the peculiarly difficult circumstances when ex exchange has shifted greatly, and not for the purpose of expanding their programs."

As you know, Nanking's share of this appropriation is three nineteenths of the $80,000 or $12,631.57.

Very cordially yours,

B A GARSIDE

BAG:MP

學大陵金立私
UNIVERSITY OF NANKING
NANKING, CHINA

May 10, 1935.

Ach 6/9/5

Mr. B. A. Garside,
Associated Boards for Christian Colleges in China,
150 Fifth Avenue,
New York City, U. S. A.

Dear Mr. Garside:

The minutes of the Board of Directors of April 13 are ready for distribution, and the usual number of copies is being sent to you. As they are rather bulky, I am not enclosing a copy herewith but shall send a single copy under separate cover, by second-class mail. The minutes of the meeting of the Executive-Finance Committee of January 26 and March 29 have not been sent to you sooner as they had not yet been approved by the Board, but several copies of these minutes are being forwarded with the Board minutes, for your files, as well as of the meeting of April 12. The actions taken at the last mentioned meeting, however, are embodied in the Board minutes.

On page 7 of the Board minutes, in the introductory paragraph under "Reports of the Executive-Finance Committee," there is a reference to action DEF-974. This action is to be found in the minutes of the Executive-Finance Committee of January 26, and, as pointed out to the Board, was taken to bring to the attention of all parties concerned the fact that the government was actually holding members of boards of directors responsible for the educational institutions under their control, both financially and otherwise. A copy of the regulations of the government in regard to boards of directors of private schools is attached to the minutes of January 26.

The Promotion Committee was requested to make a drive for Yuan 75,000 (D-1032), to try to meet accumulated deficits. I am arranging for a meeting of the committee in Shanghai at the time the Executive-Finance Committee meet next week. The administration is working on balancing the budget for 1935-1936 and the Executive-Finance Committee will meet on the 15th to go over the final draft.

There seems no immediate prospect of funds being available for the Ferguson museum, but we are working on the problem, which involves not only the provision of a building but the upkeep of the same and of the art collection as well.

Some members of the Board were concerned when they realized that the principal of the Famine Funds was being used at a fairly rapid rate, so the Policy Committee was requested to study the situation. (D.1035.)

You will note action D-1043 recommends that the Board of Founders request the United Christian MissionarySociety to provide some one to take the place of Mr. Goodsell, or to make a cash grant in lieu of a person.

I wrote on April 19 concerning the registration of deeds to University property. The committee appointed to make recommendations has not yet met, but it will present recommendations to the Executive-Finance Committee next week.

In the revised askings of the University to be included in the financial campaign of the Associated Boards, to be found in the minutes of the Board of March 24, 1934, there is an item for a classroom building between Ginling College and the University, but no amount is given. Action D-1050 places the amount at approximately Yuan 12,000, and the Founders are requested to include this item in the askings of the University. A trial of the arrangement is suggested by making use of a residence next term.

Action D-1058 requests the Board of Founders to return Miss Grace Bauer to the Hospital after furlough, and Miss Purcell to the University. Miss Purcell, however, is definitely resigning at the end of the school year. The preceding action$ requests the return of Dr. and Mrs. Trimmer. I have taken this up with Bishop Welch, as I believe that is the procedure that has been followed in the past, in addition to the Founders' making request of the Board of Foreign Missions of the Methodist Episcopal Church. We shall appreciate your help in ensuring the return of Dr. and Mrs. Trimmer and Miss Bauer.

The records of the Class of 1934 have not yet been completed, but we shall send them to you in due time and shall appreciate your forwarding them to the Regents of the University of the State of New York.

Other actions seem clear. D-1061, however, is important, as, to conform to government regulations, our Board of Directors should be reduced by thirteen members. The committee appointed will go into the matter and suggest how the reduction might be effected.

We appreciate your passing on the word about the increase in the grant from the Trustees of the Harvard-Yenching Institute for 1935-1936. We are very glad to have this help at this time.

Sincerely yours,

Y. G. Chen

Y. G. Chen.

Extra

.eloo University (Shantung)
ukien Christian University
Ginling College
Hangchow Christian College
Hua Chung College

ASSOCIATED BOARDS
FOR
CHRISTIAN COLLEGES IN CHINA
150 FIFTH AVENUE, NEW YORK
Cable: ABCHICOL *Tel:* WATKINS 9-8703

Lingnan University
University of Nanking
Soochow University
West China Union University
Yenching University

R. E. DIFFENDORFER, *President*
GEORGE G. BARBER, *Vice-Pres.*
JAMES ENDICOTT, *Vice-Pres.*

Executive Secretaries
B. A. GARSIDE
C. A. EVANS

Executive Directors
CARLTON M. SHERWOOD
MRS. T. D. MACMILLAN

FREDERICK OSBORN, *Vice-Pres.*
ELLEN F. PENDLETON, *Vice-Pres.*
E. M. MCBRIER, *Treasurer*

Nanking

May 20, 1935

Dr. Y. G. Chen
University of Nanking
Nanking, China

My dear President Chen:

You will note the expressions and actions on page four of the minutes of the Annual Meeting of our Nanking Board of Founders with regard to the portion of Christians on the faculty of the University of Nanking. This is a matter which has caused some comment in America for a number of years, and has been discussed at various times by our Nanking Board of Founders.

As you know, Article V of the Constitution of the University of Nanking reads as follows:

"ARTICLE VI LOYALTY TO EVANGELICAL FAITH

"1. All the members of the faculty of every rank, shall be Christians of evangelical faith.

"2. The Board of Directors, in exceptional cases involving particular qualifications for a specialized position, when no qualified evangelical Christian is available, may by formal vote and record, waive this requirement."

It has always been the expectation of our Board of Founders that the Directors and administrative officers of the University would use every care to see that the provisions of this Article are faithfully carried out. At the same time, the Founders have recognized that under prevailing conditions in China, care and tact have at times been necessary to avoid misunderstanding which might hinder rather than aid the definite Christian contribution of the University. The Founders, have therefore been reluctant to take any stand in the matter which might handicap or embarrass the administrators or directors of the institution. At the same time they must, in fairness to the missionary bodies and Christian men and women who share in the work of the University of Nanking, exercise due diligence in observing the duties placed upon them as Trustees. They are profoundly convinced that the University of Nanking can continue to exercise a vigorous Christian leadership, and maintain its strong Christian character, only as its faculty is made up of men and women of earnest Christian character.

The annual statistical reports prepared by the China Christian

Educational Association have for a number of years indicated that the proportion of Christians on the staff of the University of Nanking has been surprisingly small. The proportion for the total staff has ranged from 65% down to 40%. The proportion of Christians among the Chinese faculty has apparently been even lower, averaging around 40%. For 1933-34 the proportion of Christians in the faculties of the Colleges of Arts and Science have apparently been 49% for the whole faculty, and 41% for the Chinese faculty. The figures for the College of Agriculture and Forestry are not given.

The Founders would appreciate you sending us full and frank information as to just what is the situation at the present time with regard to this very important matter. Are the Directors and the administrators keeping in mind the requirements of Article V of the Constitution in making their appointments to the faculty? What difficulties, if any, have been encountered at this point, and what are the prospects for the future?

Very cordially yours,

BAG:MP

Nanking

May 21, 1935

ack - 10/18/35

President Y. G. Chen
University of Nanking
Nanking, China

INDEXED

See "Minutes" 5/15/35

My dear Dr. Chen:

We enclose herewith the minutes of the Annual Meeting of our Nanking Founders held last week. This letter will comment on matters dealt with in that meeting.

Relationship With Ginling Board of Founders. Our Nanking Founders discussed at some length the new relationships which should exist between the Nanking Founders and the Ginling Founders as a result of the changes in organization brought about through Ginling's securing of an absolute charter from the Regents of the University of the State of New York. The basis on which the two Boards are now organized is that of organic independence, but with the close and cordial relationships expressed through each Board coopting two of the members of the other Board, and through a joint committee on cooperation. It is the earnest desire of both the Ginling and the Nanking Founders that the two institutions on the field shall work together in the closest harmony and with the largest possible amount of cooperation. By action BF-771 the Nanking Founders inform the Directors and the administrative officers of the University of these steps that they have taken toward cooperation with the Ginling Founders and request that you advise the Nanking Founders as to what corresponding actions can be taken on the field to bring about the closest possible cooperation between the two institutions. We earnestly hope and trust that the new basis of relationship between Ginling and Nanking will enable us to develop an even finer spirit of friendliness and cooperation than we have attained in the past. We must, of course, look to the field to point the way in which this can be attained.

See "Treas. Report" - 5/15/35

Financial Statement. I am enclosing a copy of the financial statement presented at the meeting, although it was not made a part of the formal minutes of the meeting. Our income for 1934-35 has been even more disappointing than we anticipated when the budget estimates were prepared a year ago. This has been due chiefly to losses of income on guaranteed mortgages. We do hope, however, that the worst of our investment difficulties are now behind us and that the coming year will see a gradual restoration of normal conditions.

Budget Appropriations, 1935-36. Budget estimates from the field arrived just a little too late for consideration at the Annual

Meeting. We will call together the Executive Committee within the next week or so to take action with reference to the Founders' appropriation toward next year's budget.

Promotional Plans for the Coming Year. On the basis of recommendations made by the Annual Meeting of the Associated Boards, our Nanking Founders discussed at some length the ways and means by which they might best assist in increasing the funds available for the University of Nanking from Western sources. We are all very keenly aware of the fact that for a number of years support from the West has declined steadily. So far as we can now foresee, it is unlikely that the Mission Boards themselves will be able to make any very substantial increases in their appropriation for some years to come. Our only hope of substantial increases in income must lie, therefore, in the possibility of winning new friends, while keeping the goodwill and support of our old ones. The Associated Boards has this year been laying foundations which we hope will provide a solid basis on which to build in future, though it will require some time before the efforts we are now making will become fully productive. The task is one of patient building for the future as well as one of seeking immediate results.

For several years our Nanking Founders have been expressing the hope that it would be possible for you to come to America for a year or so. The Founders are all eager to have the privilege of meeting you and discussing face to face all the matters related to the University of Nanking in which we are all interested. We hope that such a year here in America would give you worth while opportunities for rest, for study, and for making new contacts by establishing new friendships. We are confident also that while you were with us, you would be able to render an extremely valuable service both to the University of Nanking and to the whole cause of Christian higher education through presenting to the American friends of Nanking and of our other China Colleges a first-hand description of what you are doing and planning - what you have accomplished, and what still remains to be done. The contacts we have heretofore had with such of our Chinese Presidents as Dr. Lincoln Dsang of West China, Mr. C. J. Lin of Fukien, Dr. Francis Wei of Hua Chung, Dr. Wu Yi-fang of Ginling, Dr. Herman Liu of Shanghai, Miss Lucy Wang of Hwa Nan and Mr. Y. C. Yang of Soochow, have been uniformly delightful and very much worth while. Our Nanking Founders are looking forward eagerly to the privilege of having you with us also.

If it were possible for you to spend the coming year here in America, that would seem to fit in very well indeed with our plans both for Nanking and for the other China Colleges. So far as we can now see, none of the other presidents from China will be here in America. While we hope to have a few members of both the Western and the Chinese staff of these institutions to help us with our publicity and promotional work, we greatly need some outstanding leader like yourself, to help us in winning the interest and support of influential men and women throughout the country. By action BF-778 the Founders assure you of their earnest hope that you can spend the coming year in America. They venture to suggest to the Board of Directors that the expenses of such a visit be made a special item in the budget for next year. We all appreciate that the financial situation confronting the University for the coming year is far from satisfactory at best, but they hope that some reserve may be available that would make such

a trip possible. While our Associated Boards Committee on Promotion has not yet taken up this matter in a formal way, I know that they would be very happy indeed to welcome you to America, and that they would be able to give at least a small amount of assistance toward meeting the expense involved.

Appointment of Miss Arms. Your cablegram asking us to have Miss Arms go out in September reached us the day before the Annual Meeting. The Founders were happy to approve her appointment and to authorize us to execute the necessary documents. Miss Arms is eager to begin her new work, and I am sure that she will prove a valuable addition to the staff of the University. We have been so immersed in meetings that I have had a chance to talk with her only briefly, but hope within the next few days to discuss her plans more in detail. I will then write you again.

Proportion of Christians in Nanking Faculty. I am writing a separate letter dealing with this matter.

A number of letters both from your office and from that of Miss Priest have arrived during the last two or three weeks. I will try to clear them all during the next few days, but I am hurrying this letter off with the enclosed minutes by air mail so as to reach you a week earlier than if they were sent by mail.

Very cordially yours,

B A GARSIDE

BAG:MP
Encls.
Copy to Miss Priest

Nanking

University of Nanking

May 24, 1935

President Y. S. Chen
University of Nanking
Nanking, China

My dear Dr. Chen:

It has been my privilege during the last year to renew my acquaintance with Mr. C. H. Tsui, whom I knew while he was a student at Cheeloo University. Mr. Tsui is now completing several years of graduate study here in America, working in the field of Social Science, and with his major interest in Economics and Sociology. In 1934 he obtained his Master of Arts degree from Syracuse University, and during the present year has been studying at the University of Southern California. Mr. Tsui has been hoping that upon his return to China he may be able to serve as a teacher in some one of our Christian Universities. He has been particularly interested in Nanking, and if you have any opening for him I am sure you would find him a very valuable addition to the faculty. No doubt he will be writing to you directly.

Very cordially yours,

BAG.A

B A GARSIDE

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Sent with BAG's letter
to Y.J. Chen
5/24/35

Copy of Dr. Butterfield's memorandum regarding agricultural experimentation.

"At a recent meeting of the Nanking Founders the point was made that the College of Agriculture of Nanking University, in its establishment of some twelve or fourteen experimental centers in various parts of central and north China, has presented to the Christian churches and various mission boards a unique opportunity for cooperation.

Apparently the idea is rapidly gaining ground both here and in China that Christian forces in China wish to concentrate their rural work around centers from which may radiate expert advice and oversight, out into groups of adjoining 'rural community parishes'. Your centers would seem to furnish ideal places for such a development.

I am instructed therefore by the Founders to ascertain whether you would be disposed to cooperate with and urge upon the churches and missions in the territories in which your experimental centers are located, to begin to plan development of community parishes and Christian work areas, each with one of your centers as the nucleus of practical interest and work.

We wish to place this query before you partly to endorse the splendid idea that lies back of the centers, and partly to make sure of your complete sympathy with the general plan proposed, before we approach the missions with respect to it. We can see that eventually the plan, if at all successful, would call for increases in your budget in order to enlarge and to extend the work of the centers in order to meet developing needs."

Nanking

University of Nanking

May 28, 1935

President Y. S. Chen
University of Nanking
Nanking, China

My dear Dr. Chen:

Some time ago I wrote Dr. Kenyon L. Butterfield quoting from the minutes of the Annual Meeting of our Nanking Directors held on November 23, 1934 the action with regard to the development of rural parishes. You will remember this grew out of the correspondence I sent you on October 4, 1934, including a memorandum from Dr. Butterfield, and a letter of comment from Mr. Reisner.

Dr. Butterfield has replied to my communication as follows:-

> "I am not sure that I fully understand the purport of the vote of Executive-Finance committee as quoted in your letter of April 12. My suggestion of a year ago was based on the thought that missions that are working in areas where the experimental farms of Nanking are located, might be urged to use these as nuclei of rural reconstruction units or parishes. And my immediate suggestion was to discover whether the College of Agriculture and Forestry would cooperate with missions in that fashion."

I have written Dr. Butterfield that I am transmitting his comments to you, and am suggesting that you request Dean Sia to correspond with Dr. Butterfield direct. It seems to me that this is the best way to clarify the matter, for the present method of round-robin correspondence does not seem to accomplish much. I hope it will not be too much to ask of Dean Sia that he take time to write Dr. Butterfield in some detail, expressing appreciation for the suggestions in Dr. Butterfield's memorandum, explaining to him just what the University is already doing along these lines, and indicating new developments you are likely to be making in the fairly near future. I suspect that Dr. Butterfield has not been able to keep entirely up to date on the developments in Nanking, and that he is not acquainted with much

of the work you are already doing. To do, however, wish to keep his interest and good will, for he can render us some very worthwhile services from time to time.

Very cordially yours,

B A GARSIDE

BAG.A

Nanking

University of Nanking

May 28, 1935

President Y. S. Chen
University of Nanking
Nanking, China

My dear Dr. Chen:

Let me acknowledge receipt of your letter of April 19th, with its preliminary draft of the minutes of the meeting of the Board of Directors held April 13th.

I hope that by this time Dr. Buck has reached China, and that the questions relative to his continuation in service at the University have all been satisfactorily cleared.

We can appreciate to some extent the complications involved in trying to work out an increasing amount of cooperation between Nanking and Ginling. It is never easy to make such adjustments, or to avoid inequities. There is, however, a growing conviction here in North America that our Christian Colleges in China must in some way achieve a much closer cooperation than we have yet attained. While the problem of financial support is naturally an important one, there are other considerations also which demand that we all work together to utilize our joint resources in making a maximum contribution to the people of China.

We are sorry to learn that the problem of registering the deeds to the University land has been proving such a difficult one. I am sure the Founders will be glad to do anything they can to cooperate with the field in reaching a satisfactory solution.

We will probably be holding a meeting of the Executive Committee of the Board of Founders sometime during the next fortnight. If the final draft of the minutes of your April 13th meeting has not arrived at that time, we will ask the Committee to give at least preliminary consideration to any matters in these minutes which should have attention here.

I hope that by the time this letter reaches Nanking the University will have finished up the year's work in a thoroughly satisfactory way, and that you will be planning to get a number of weeks of real rest and recreation during the summer. We are all very earnestly hoping that you will be able to make arrangements so that you can come to America this fall.

Very cordially yours,

B A GARSIDE

BAG.A

私立金陵大學
UNIVERSITY OF NANKING
NANKING, CHINA

May 31, 1935.

Mr. B. A. Garside,
Associated Boards for Christian Colleges in China,
150 Fifth Avenue,
New York City, U. S. A.

Dear Mr. Garside:

I am enclosing a copy of the minutes of a meeting of the Executive-Finance Committee of the Board of Directors of the University held on May 15th, and under separate cover am sending five other copies. In case you need more than these, I shall be glad to send them.

The additional income mentioned in action DEF-1067 refers, of course, to the extra grant from the Harvard-Yenching Institute. I appreciate your sending me the Trustees' action of April 8th, in regard to this grant.

The other items in the minutes are all clear, I think. You will note from action DEF-1075 that so far the committee appointed to study the registration of deeds to university property has nothing definite to suggest to the Founders.

We are sorry to lose Dean Sie from the College of Agriculture, but there will be an advantage in having him in a government organization, as it should help considerably in forwarding the cooperation between the government and the University.

With reference to your letter about the coming visit of some members of the Garden Clubs of America, I shall be glad to do what I can for any who may come to Nanking. Mr. Wheeler has a relative among the group so he will probably be in touch with their movements.

The package containing copies of the spring issue of the Associated Boards' bulletin, "The China Colleges," and the booklet, "Sharing our Best - The Story of the Christian Colleges of China," has been received and the copies distributed. They are helpful in giving the staff an idea of what is being done in the States for the China colleges.

I am enclosing a copy of a request that is being sent to Mr. Gunn to-day on behalf of the Department of Agricultural Economics, also one on behalf of the College of Science. Dr. Buck has reported that no copy of the large request presented to Mr. Gunn in January

Sent to Mr. Macmillan & Mr. Sherwood 7/17/35

See note attached.

1934, nor of the request with reference to agricultural history is on file in your office. On looking up the matter, we find that a copy of each of these was sent you, as you will see from the attached copies of letters sent at the time. We try to the best of our ability to keep you in touch with the various requests we make for funds and so send you copies of these as they are made. It is possible the documents referred to were lost in the mail, so I am sending you another copy for your files. Owing to the bulkiness of the large request, however, it is being sent as second-class mail, together with the extra copies of the minutes of the Executive-Finance Committee meeting. A copy of the request for agricultural history will go with this material, also.

With kind regards and appreciation for all you are doing for the University in the office there, I am,

Sincerely yours,

Y. G. Chen

Y. G. Chen.

1938, not if you [illegible] in agriculture history is on file in your office. In looking up the matter, we find that a copy of same is being sent you, so you will see from the attached copy of letters [illegible] at the time. We try to the best of our ability, in spite of the various temperamental [illegible] for time, so that you [illegible] of [illegible] they are [illegible] the [illegible] to [illegible] in the mail. So I am asking you [illegible] for [illegible] to the thickness of the large [illegible], it is being sent as [illegible] with the extra copies of the [illegible] the [illegible] together. A copy of the request for [illegible] with this material, also.

[illegible] regards and [illegible] you [illegible]

[illegible]

Sincerely yours,

[illegible]

C O P Y.

January 13, 1934.

Sent out Pres. Chen's letter 5/31/35

Mr. B. A. Garside,
Associated Boards for Christian Colleges in China,
150 Fifth Avenue,
New York City, U. S.A.

Dear Mr. Garside:

I am sending herewith material in connection with an appeal we are making to the International Education Board through Mr. Gunn, for funds to carry on our Institute of Chinese Studies. This material will, I think, be self-explanatory, and you will be interested in the copy of other letters attached.

Mr. Gunn is leaving for the United States on the 23rd inst. and you will, no doubt, be seeing him in the near future.

Sincerely yours,

Y. G. Chen.

C O P Y.

January 13, 1934.

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Y. G. Chen.

COPY

January 13, 1934.

Sent of Pres. Chen's letter 5/31/35

Mr. B.A. Garside,
Associated Boards for Christian Colleges in China,
150 Fifth Avenue,
New York City, U. S. A.

Dear Mr. Garside:

We have mailed you, in four parcels, copies of the minutes of the meeting of the Board of Directors of November 24, 1933, for distribution to the Board of Founders. In addition, there are copies of the minutes of the Executive-Finance Committee of November 23, 1933, and December 29, 1933, also a few copies of the minutes of the Hospital Committee meeting of October 3, 1933. Minutes received 1/23/34

The actions of the Executive-Finance Committee of December 29th will show that the University is seriously considering the matter of correlation of work within the institution and the faculty (especially of the College of Arts) have had several meetings to discuss problems connected therewith.

The attached statement of *Needs of the College of Agriculture for a Ten Year Period of Future Development will explain actions DEF-862 - 864 in regard to the appeal to the Rockefeller Foundation. Action DEF-865 was taken after discussion of Mr. Gunn's conviction that the University should link up with the College of Agriculture of Central University and the National Agricultural Research Bureau. Some members of the Board feel that in accepting gifts from outside organizations and in cooperating with others, there is danger of the University being restricted in carrying out its purpose and policy, and it was with these dangers in mind that actions DEF-854 and 859 were taken.

I am also enclosing a statement of the needs of the College of Science, which has been presented to Mr. Gunn in connection with action DEF-866.

Sincerely yours,

Y. G. Chen.

*Owing to the heavy cost of postage to send this statement as first-class mail, it is being sent under separate cover as second-class mail.

May 31, 1935.

Sent w/ Pers.
Chen letter
5/31/35

Mr. S. M. Gunn, Vice President,
The Rockefeller Foundation,
Shanghai.

Dear Mr. Gunn:

On April 29th I sent you a statement on the "Needs of the Department of Agricultural Economics for a Year's Program," which had been drawn up tentatively pending Dr. Buck's return. I am now sending you an outline of the work the department hopes to carry out next year, provided funds can be secured for the purpose. This outline has been prepared under the direction of Dr. Buck.

In presenting the budget for this work, I believe you understand that the estimates are for the minimum requirements for next year, which include provision for only part of the year in the case of a large number of the staff who will be engaged during the first few months of the year in completing the Four Provinces Agricultural Bank Project, when their salaries will be charged against the funds supplied for this project. In preparing the accompanying budget, therefore, the salaries of these men are requested for only a portion of the year.

Sincerely yours,

Y. G. Chen.

Proposed Research, Teaching, and Other Work of the Department of Agricultural Economics, University of Nanking, for the year 1935-1936, And Amounts, in Addition to Funds Already Provided, That are Needed for This Work.

In the year 1935-1936, the Department of Agricultural Economics proposes to conduct the five essential projects of research, teaching, and other work as described in the following pages. The amounts of money needed to finance these projects, in addition to funds already available, are shown in the project statements and in a final summary of budgets.

Agricultural Prices

History and Purposes of the Study:

In the autumn of 1933 the unusually low level to which the prices of farm commodities had fallen came to the attention of the Department of Agricultural Economics of the College of Agriculture, University of Nanking. The results of a short statistical study of the fundamentals of the question were published in December 1933, as Nanking University Bulletin, Number 11, new series, entitled Silver and the Chinese Price Level, by A. B. Lewis and L. L. Chang.

In February 1934, the Minister of Industries appointed the Committee for the Study of Silver Values and Commodity Prices, Ministry of Industries, with Leonard S. Hsu, as Chairman. In addition to four men from the Ministry of Industries, the Minister appointed J. Lossing Buck, A. B. Lewis, and L. L. Chang of the Department of Agricultural Economics, University of Nanking, as members. Dr. Lewis and Mr. Chang were constituted a sub-committee on research, and took active charge of a further study of the general price situation in China, its effects upon the welfare of the nation, and possible methods of improving the price situation. The results of this study are contained in a report entitled Silver and Prices in China, shortly to be issued by the Ministry of Industries.

In assembling data to bear upon the price situation, basic information collected by the Department of Agricultural Economics in the China Land Utilization Study was found to be of the utmost practical value. The same can be said of the data collected by the National Agricultural Research Bureau, Ministry of Industries.

The previous studies, together with the results of statistical research into price relationships in other countries, have shown that the present economic crisis in China is caused by a decline in the general level of commodity prices that began in 1931. In turn, the decline in prices is due to a world-wide rise in the value of silver in terms of commodities, that began in 1931.

The success of all rural reconstruction projects in China, including agricultural cooperative associations, production improvement, and social experimentation apparently awaits at present upon a favorable solution of the problem of falling commodity prices. This problem, related primarily to the currency, threatens the foundations of the social and economic order in China, as it has those of other nations.

In the previous studies, it has been possible to trace many of the complex relationships, knowledge of which is essential to those who have the authority to effect beneficial changes in the present economic crisis. Much additional study, however, is necessary.

The purpose of the present study of the Chinese price situation is

(1) To bring up to date the yearly, monthly, and daily price series which have been begun in the former studies and which will prove increasingly valuable in following and interpreting price movements, their effects upon national prosperity, and the effects of past or future political action upon prices.

(2) To bring into consideration new data and new relationships between money and prices as, for instance, the study of the relationships between currency and prices in areas in which the silver standard money is not used.

(3) Wherever possible, to show statistically the effects of factors other than money upon the prices of individual commodities in China.

(4) To study the effects of price movements in China upon the relationships between the prices of different classes of commodities.

(5) To publish such reports and discussions as will tend to educate the Chinese and foreign public upon the nature of the forces governing price movements in China, and the effects of such movements upon economic welfare.

Budget for one year:

Salaries of staff:			
Statistician			US$ 3,500 00
1 associate	Yuan 840 00		
1 assistant	720 00		
1 typist	720 00		
8 clerical assistants	3,360 00	6,640 00	
Travel		540 00	
Materials and expense		500 00	
Printing		1,000 00	
	Yuan	7,680 00	US$ 3,500 00

Farm Business Organization

On the land suitable for agriculture, a vital problem is one of farm organization, of deciding which crops and animals to grow and the proportion of each, the factors which determine the success or failure of farmers, and the amount and type of farm implements and machinery which will increase the efficiency of farming. These facts will be determined by farm surveys. Such surveys will at the same time enable one to study the conditions of the tenant farmers as compared with owners, and with a little additional information, recommendations can be made in regard to the whole farm tenancy problem.

What to grow also depends upon the dietary needs of the farm family. Previous studies of food consumption show certain types of mal-nutrition in many localities. Data, therefore, will be collected in cooperation with the Department of Chemistry so that recommendations can be made in specific localities, where farm organization studies are conducted, on needed dietary changes and on the crops that should be grown to provide the proper diet.

These farm organization studies will be carried out in communities where agricultural extension activities are in progress either by this institution or by other institutions, for the purpose of assisting these organizations to conduct their work more effectively. In most cases fifty survey records in each community will be sufficient to provide the necessary information as a basis for suggesting improvements.

Budget for one year:

I . **Farm Business Organization:**

Salaries of staff:		
3 associates	2,130 00	
3 assistants	1,830 00	
15 clerical assistants	7,200 00	11,160 00
Travel for field studies		6,000 00
Supplies and schedules		1,000 00
Expenses		600 00
Printing		1,000 00
	Yuan	19,760 00

II. **Farm Machinery:**

Salaries of staff:		
1 associate	1,080 00	
2 clerical assistants	960 00	2,040 00
Travel		600 00
Supplies and expenses		300 00
Printing		360 00
	Yuan	3,300 00

III. **Farmer's Diet:**

Salaries of staff:		
2 associates	1,860 00	
2 clerical assistants	960 00	2,820 00
Travel for survey & collecting specimens		1,200 00
Chemical supplies		680 00
Supplies and expenses		500 00
	Yuan	5,200 00

Training of Junior Rural Cooperative Organizers

Cooperation is one solution for rural improvement in China when it is organized on a sound basis. Sound cooperatives, however, can be organized only with close supervision by intelligent cooperative organizers. In recent years, the growth of cooperatives in China has been rapid and a large number of institutions are interested in promoting cooperation, but there are only a limited number of men qualified and trained to organize such cooperatives.

Last year, the Department of Agricultural Economics of the University of Nanking was asked by the Cotton Commission of the National Economic Council to meet this need by conducting a cooperative training class of fifty students over a period of nine months. These men are now all engaged by various cooperative organizations in China as cooperative organizers, and there is still a large demand for more men with this type of training. It seems advisable, therefore, to continue this training course again next year but funds must come from another source.

Budget for one year:

Salaries of staff:	
Professors (from dept. and outside)	6,000 00
Supplies and stationery	1,500 00
Equipment	1,000 00
Books	1,000 00
Miscellaneous	500 00
Yuan	10,000 00

Agricultural History

The Division of Agricultural History has the following three projects in progress:

(1) Compilation of an Agricultural Encyclopedia Sinica
(2) An Annotated Bibliography of Old Chinese Agricultural books
(3) An Annotated Bibliography of Chinese Regional Gazetteers.

Limitation of funds has necessitated a temporary cessation of the work on the Annotated Bibliography of Old Chinese Agricultural books. Work is still in progress on the other two projects, but cuts in the budget for next year will mean the dismissal of four men now working on these other two projects. This would be a great loss to the continuity of the work and might mean the non-completion of a project into which much money had been expended already.

Briefly the Agricultural Encyclopedia Sinica is a compilation from all Chinese literature on Agriculture of all topics dealing with agriculture. Reference material amounting to thirteen million words has already been assembled. When completed the work will consist of twenty volumes dealing with plants, animals, and agrarian problems. It will be a mine of information, much of it of practical value in solving the farmer's problems of today.

The Annotated Bibliography of Regional Gazetteers is also a basic work which includes a comprehensive introduction dealing with the history, nature, use, and relative scholarship of Official Gazetteers, and a statistical study covering the total number of Gazetteers extant, comparison of the number of editions and volumes in different periods and localities. The bibliography will include notes on every edition, indicating where the edition may be found. A detailed index will be appended. When finished the work will contain 1,500,000 to 2,000,000 characters of two or three large volumes, with a total of 2,500 to 3,000 pages. This project should add greatly to our knowledge of these Official Gazetteers which are more and more coming to be recognized as containing valuable historical material.

Budget for the year:

Salaries of staff:		
4 associates	4,740 00	
1 assistant	420 00	5,160 00
Supplies and expense		500 00
Travel		500 00
	Yuan	6,160 00

Personnel Assistance for Instruction, Research and Administration

Instruction, or training of students, is of fundamental importance in the field of agricultural economics today. In order to have students well trained, additional instructors are needed; first, one professor and one assistant instructor in general agricultural economics, secondly, an assistant instructor in farm management, and thirdly, an assistant instructor in rural sociology. With the help of these men, it will be possible to train students efficiently.

In carrying out the research projects, it is very important to have one assistant statistician to manage and supervise the statistical laboratory or clerical assistants, and a translator to assist in assembling material in a foreign language.

A portion of the salary of the head of the department will have to be cared for out of additional funds. In order to save the time of professors and research workers in carrying out the general routine administrative business, a capable business manager and one assistant is required. It has been found to be a very important part of the whole project to have the routine items handled efficiently.

An item for the cost of general administration and upkeep for the whole institution is included because the department must share such cost.

Budget for the year:

1. Instruction:			
Salaries of staff:			
Agr. Economics	2,400 00		
Farm Management	420 00		
Rural Sociology	840 00	3,660 00	
2. Research:			
Salaries of staff:			
Assistant statistician	780 00		
Translator	900 00	1,680 00	
3. Administration:			
Salaries of staff:			
Part salary, head of dept.			US$ 3,000 00
Business manager	1,800 00		
Asst. business manager	480 00	2,280 00	
4. Proportionate share of admn. & upkeep:			
Institution as a whole		7,500 00	
	Yuan	15,120 00	US$ 3,000 00

Summary of Budgets for year

Agricultural Prices	Yuan	7,680 00	US$ 3,500 00
Farm Business Organization		19,760 00	
Farm Machinery		5,200 00	
Farmer's Diet		5,200 00	
Training Junior Rural Coop. Org.		10,000 00	
Agricultural History		6,160 00	
Instruction, research, administration		15,120 00	3,000 00
Total.....	Yuan	67,220 00	US$ 6,500 00

Summary of Budgets for year

Agricultural Prices	Yuan	7,880 00	US$ 3,800 00
Farm Business Organization		19,760 00	
Farm Machinery		5,800 00	
Farmer's Diet		8,200 00	
Training Junior Rural Coop. Org.		10,000 00	
Agricultural History		6,120 00	
Instruction, research, administration		15,120 00	3,000 00
Total.....	Yuan	67,280 00	US$ 6,800 00

May 10, 1935.

Sent with Cheng's letter 5/31/35

Mr. S. M. Gunn, Vice President,
The Rockefeller Foundation,
Shanghai.

Dear Mr. Gunn:

I am presenting to you at this time a request for an emergency grant of Yuan 20,000 to maintain the standard of work in our science departments during the coming year. Besides providing instruction for about two hundred science students, our College of Science has the training of the pre-medical students and gives the foundation courses for the agricultural students. Its work in science education and visual education is of national importance and is being recognized and appreciated by the government.

In order to balance the budget of the College of Science for 1935-1936, it will be necessary to reduce expenditures by approximately Yuan 13,500, not including the U. S. $5,000 which The Rockefeller Foundation has kindly granted us this year, which will make a total shortage of about Yuan 27,000 for the coming year. I sincerely hope you will find it possible to help the College to the extent of Yuan 20,000.

The grant the Foundation has made for the present year's work is being used as follows:

I. Instruction:

Professor of physics	(R. L. Wu)	Yuan 2,580.00
Professor of zoology	(T. S. Fan)	2,280.00
Associate in chemistry	(C. K. Wu)	960.00
Associate in mathematics	(L. H. Yieh)	960.00
		Yuan 6,780.00

II. Equipment:

Science books	U. S. $600.00
College physics	500.00
Physical chemistry	500.00
Radio	500.00
Fire prevention	150.00
Improvements in electric wiring	100.00
Biology	100.00
Geology	50.00
	U.S.$2,500.00

The request now being submitted is for covering the following items:

I. Instruction:

A. To maintain the staff being supported by The Rockefeller Foundation grant for 1934-1935:

Professor of physics	(R. L. Wu)	Yuan 2,580.00
Professor of zoology	(T. S. Fan)	2,520.00
Associate in chemistry		960.00
Associate in mathematics		960.00
		Yuan 7,020.00

B. To support present members of the staff who are needed to maintain the present standard of work:

Pfofessor of chemistry	(F. S. Lee)	Yuan 3,000.00
Associate in physics	(C. S. Chen)	1,200.00
Instructor in zoology	(C. S. Chu)	1,560.00
		Yuan 5,760.00

II. Equipment:

To provide urgently needed equipment, including replacement of worn-out instruments:

Chemistry	Yuan 1,500.00
Physics	1,500.00
Biology	1,000.00
Shop	1,000.00
	Yuan 5,000.00

III. Maintenance:

To help meet necessary expenses in connection with the laboratory courses which now depend entirely on laboratory fees:

Chemistry	Yuan 1,000.00
Physics	800.00
Biology	420.00
	Yuan 2,220.00

Summary of Request

I. Instruction	Yuan 12,780.00
II. Equipment	5,000.00
III. Maintenance	2,220.00
	Yuan 20,000.00

I hope very much that this request will receive your favorable consideration, and if I can furnish you with additional information, please let me know.

Faithfully yours,

Y. G. Chen, President.

May 30, 1935.

Mr. S. M. Gunn, Vice President,
The Rockefeller Foundation,
Shanghai.

Dear Mr. Gunn:

In connection with the request I presented to you on May 10 for an emergency grant of Yuan 20,000 to maintain the standard of our science work, I am sending you herewith supplementary data showing how the instruction of our agricultural students is dependent to a large extent, in the foundation courses, upon the College of Science. This is an added reason why it is so important that we maintain the standard of the College of Science and any help you find it possible to give toward that end will be very greatly appreciated. The accompanying material will also show that some of the projects being carried on by the College of Science have a bearing on agriculture.

Sincerely yours,

Y. C. Chen,
President.

one of which is offered for agricultural students only:

INSTRUCTION PROVIDED FOR AGRICULTURAL STUDENTS

IN THE COLLEGE OF SCIENCE

1. The College of Science offers each term the following courses for the College of Agriculture, which courses are required of all agricultural students, who, alone, need the full attention of approximately one and two-thirds professors and four associates:

Course and number	Number of Credits	Descriptive title of course
Chemistry 134	4	Qualitative analysis
Chemistry 140	4	Organic analysis
Geology 140	3	General geology
Physics 134	4	General physics
Zoology 140	4	General zoology

2. The College of Science offers the following departmental requirements of the College of Agriculture, which are required of students in one or more departments of the College and one of which is offered for agricultural students only:

Course and number	Number of credits	Descriptive title of course
Mathematics 134	3	Mathematics for agricultural students
Physics 136	2	Mechanical drawing
Zoology 152	5	Genetics
Zoology 154	3	Histological technique
Zoology 141	4	General entomology
Zoology 156	4	Systematic entomology

3. Since the fall of 1934, the College of Agriculture has encouraged its students in Agronomy to minor in Mathematics or Chemistry. Both Colleges are trying to bring about a closer

relationship between the Department of Physics and that of Farm Mechanics. In addition, agricultural students may major or minor in Zoology.

4. The College of Science from time to time is requested to offer electives for agricultural students; for instance, this term Professor Thomson is giving a course on nutrition for the Department of Agricultural Economics. In addition, there are each term a number of agricultural students who elect other science courses.

II. SPECIAL STUDIES AND PROJECTS

It is the policy of the University of Nanking to direct its studies towards practical subjects. Several of the present studies of the College of Science are closely related to agriculture and may be briefly summarized as follows:

1. Wood distillation. See Exhibit 1, "Thousands of dollars go up in smoke!"

2. Dyestuff. See Exhibit 2, "Fifty million dollars spent for dyes!"

3. Soils and fertilizers and nutrition. See Exhibit 3, "A cooperative project for the analysis and study of chemical fertilizers by the Reconstruction Bureau of Kiangsu Province and the College of Science of the University of Nanking."

4. Visual education - agricultural series for mass education.

The service being rendered by the College of Science in visual education is well recognized. The College has charge of the visual education of the Municipality of Nanking and co-

operates with Tsingtao, Kiangsi, Chinkiang, Nantung, Kwenshan and Hopei in the distribution of science and educational films. It has the support of Mr. Julean Arnold, United States Commercial Attaché, and the Eastman Kodak Company.

The College of Science is producing some science movies for use in visual education in country districts, and with the cooperation of the National Cinematographic Association, the National Studio and the College of Agriculture of the University is planning to prepare a series of rural pictures. "Rice" and "The Silkworm" are in course of preparation. Some of the films will be used in exchange for one from educational centers in the United States.

5. Statistics.

Because of the growing importance of statistics in China, the College of Science is planning to offer a minor in statistics under the Department of Mathematics. Since statistics are of great importance in the work in agronomy and agricultural economics, a major or minor in that subject will fill an urgent need.

Exhibit 1

THOUSANDS OF DOLLARS GO UP IN SMOKE!

For many centuries charcoal has been produced in China and is still one of the large industries in certain parts of the country. Today the same method used by the people generations ago is still being followed and annually thousands of dollars are wasted. As one scientist expressed it, "The value of the charcoal is not great, but there are thousands of dollars' worth of valuable chemicals in the smoke."

The Department of Chemistry of the University of Nanking is making a careful study of the method of producing charcoal with the hope that some simple method may be devised of conserving the valuable chemicals that are lost in smoke every year. If the experiment prove successful, the country will be richer by many thousands of dollars and will be in a position to supply such necessary chemicals as wood alcohol, acetic acid, acetone, methyl acetate, formaldehyde, etc., all of which are now allowed to go up in smoke by the charcoal producers.

p

Exhibit 2

FIFTY MILLION DOLLARS SPENT FOR DYES!

In one year recently, according to the customs official report, China imported dyes to the value of approximately fifty million dollars. In a country like China with great natural resources, it is important that efforts be made to produce such a commodity.

For the past two years, the Department of Chemistry of the University of Nanking has been making a careful study of methods of producing dyes that will compare favorably with those imported. There are on the shelves of the experimental laboratory bottles containing colors that have been extracted so far, on which tests are being made to find out whether or not they are fast, and, if they prove fast, how they can be produced cheaply in quantity. If a way can be found to produce dyes in China, millions of dollars will be saved for the development of home industries. This is a practical problem that is receiving the attention of many people in China.

As a side line, the Department of Chemistry has been able to produce ~~from~~ the mercurated fluorescene dye known as "mercurochrome," which is so widely used in medicine. Two poundshave already been prepared on laboratory scale at a cost of approximately three dollars an ounce, which, if imported, would have cost about thirty dollars an ounce.

In these ways the University of Nanking is trying to help China solve some of her pressing problems, by discovering practical methods of utilizing the rich natural resources of the country.

Exhibit 3

COOPERATIVE PROJECT OF THE RECONSTRUCTION BUREAU OF KIANGSU PROVINCE AND THE COLLEGE OF SCIENCE OF THE UNIVERSITY OF NANKING FOR THE ANALYSIS AND STUDY OF CHEMICAL FERTILIZERS AND SOILS

The cooperation is for a period of six months, extending from January 1 to June 30, 1935. The main phases of the work being carried on are (1) the formulation of a tentative standard for mixing chemical fertilizers, (2) a training course of two weeks in soils and fertilizers, and (3) a preliminary analysis of some of the soils and fertilizers of Kiangsu Province. This work is being done along the following lines:

A. Analysis of fertilizers.
   1. The analysis of some typical fertilizers provided by the Reconstruction Bureau.
   2. The analysis of some of the natural fertilizers commonly used by the farmers of Kiangsu Province, such as muck, ash, animal excreta, bean cake, and so forth.

B. Formulation of a tentative standard for using chemical fertilizers.
   On the basis of the general properties of soils and the kinds of crops grown, tentative formulae for different fertilizers are to be worked out to serve as a temporary standard for the mixing of fertilizers.

C. Preliminary collection of soils samples and their analysis.
   1. The collection of soil samples from several representative areas selected by the Reconstruction Bureau, a man from the Bureau accompanying the collection party.
   2. The analysis of the samples collected from the representative areas.
   3. The collection of samples of important farm crops grown in the areas from which the soil samples are collected, obtained at the time the soil samples are collected and then analyzed.

D. Training course of two weeks.
   1. Preparation of teaching material and notes.
   2. Training in method of conducting instruction.

E. Editing and publishing of a pamphlet concerning general principles of the use of fertilizers.

January 1, 1934.

Mr. S. M. Gunn, Vice President,
The Rockefeller Foundation,
Shanghai.

Dear Mr. Gunn:

At a meeting of the Executive-Finance Committee of the Board of Directors of the University of Nanking on December 29th, the statement of the "Needs of the College of Agriculture and Forestry of the University of Nanking for a Ten Year Period of Future Development," prepared by the administration in cooperation with the College, was considered by the Committee so that it could be presented to you with the approval of the Board of Directors. The Committee took the following actions:

1. Voted, that we present to the Rockefeller Foundation the "Needs of the College of Agriculture and Forestry of the University of Nanking for a Ten Year Period of Future Development" as prepared by the administration in cooperation with the College of Agriculture and Forestry as a statement of the needs of the College for effective work in instruction, research and extension.

2. Voted, that we make request to the Rockefeller Foundation to strengthen the work in four major departments, and in Extension and Rural Education, as follows:

	Average annual amount		Non-recurring	
	Gold	Silver	Gold	Silver
a. Four major departments:				
Agricultural Economics	$25,420	$74,900	$13,500	
Agronomy	10,200	42,420		
Botany	3,400	40,940		
Horticulture	3,400	8,440		
b. Extension and Rural Education:				
Extension	8,400	25,880		
Rural Education	6,800	20,680		
c. Necessary administration and operation expenses	22,312	24,076		
	$74,932	$237,336	$13,500	

3. Voted, that we call the attention of the Rockefeller Foundation to the statement of needs, including additional items of secondary importance as follows;

	Average annual amount		Non-recurring	
	Gold	Silver	Gold	Silver
Animal Husbandry	$6,800	$11,880	$2,000	$50,000
Sericulture	6,800	19,360		
Forestry	3,400	4,940		
Necessary administration and operation expenses	1,700	3,618		
	$18,700	$39,798	$2,000	$50,000

These items are desirable to maintain the work of the College on a minimum basis of efficiency if funds are available.

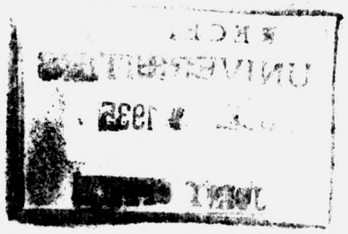
4. Voted, that the University is prepared to consider closer cooperation with the College of Agriculture of National Central University and the National Agricultural Research Bureau but believes that the most practical method is that of a division of labor; the four major departments indicated above being the ones that the University of Nanking would be best prepared to undertake as its share.

I am sorry it has not been possible to present to you officially the request for a grant to the College of Agriculture and Forestry sooner but am glad to send it to you now with the Board's actions on some of the matters which you raised, which I hope will answer the questions you raised.

As it is not possible to register letters to-day, I am sending a copy of this letter and a statement of needs to you by ordinary mail and shall send a registered copy tomorrow.

I expect to be in Shanghai January 16th to 20th for some meetings and shall hope to see you again before you leave for America.

Sincerely yours,



Y. C. Chen.
President.

3. Voted, that we call the attention of the Rockefeller Foundation to the statement of needs, including additional items of secondary importance as follows:

	Average annual amount		Non-recurring	
	Gold	Silver	Gold	Silver
Animal Husbandry	$6,800	$11,880	$2,000	$50,000
Sericulture	6,800	19,360		
Forestry	3,400	4,940		
Necessary administration and operation expenses	1,700	3,618		
	$18,700	$39,798	$2,000	$50,000

These items are desirable to maintain the work of the College on a minimum basis of efficiency if funds are available.

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Sincerely yours,

Y. C. Chen.

President.

Nanking

INDEXED

June 20, 1935

President Y. G. Chen
University of Nanking
Nanking, China

My dear Dr. Chen:

We enclose herewith a copy of Miss Margaret W. Arms' employment agreement and also of her health survey.

Miss Arms is taking active measures to meet all the general and special recommendations made by Dr. Vaughan in connection with her report. She has had her tonsils removed, and will soon be taking the necessary inoculations and vaccinations. We will send you a more formal report from her with regard to these recommendations as soon as she has completed compliance with them.

We have made reservations for Miss Arms on the Empress of Japan arriving in Shanghai August 27th.

Very cordially yours,

B A GARSIDE

BAG:MP
Encl.

Nanking

INDEXED

June 19, 1935

ack - 10/20 + 10/24/35

President Y. C. Chen
University of Nanking
Nanking, China

My dear President Chen:

We enclose herewith a copy of the minutes of the meeting of our Executive-Finance Committees held on the afternoon of June 11th. Twenty-five copies of these minutes are being sent under separate cover for distribution on the field.

Gain on Exchange 1933-34. The Committees sincerely regretted that it was not possible for them to go beyond the action taken by the Executive Committee a year ago, at which time they approved the allocation to the Directors of any portion of the Founders' one-third gain on exchange of 1933-34 not required to meet deficits in the Founders' income for that year. However, we closed the year with a deficit of $840.95, and also had some additional expenses at the home base, particularly in meeting our pro rata share of the initial expenses of the promotional work of the Associated Boards, for which no undesignated income was available. Not only have we had to carry forward these deficits from last year, but at the present time are facing an additional deficit of approximately US$3,000 for the year 1934-35.

Famine Funds Deficit 1933-34. We are clearing this item with Miss Priest. She has already drawn on us for this US$6,357.73, and the draft has been paid only this week.

Budget for 1935-36. Action EF-789 itemizes the contributions toward the 1935-36 budget which the Founders will undertake to provide. These figures are in general accordance with information we have already supplied to Miss Priest. The only change in our earlier figures is a reduction of $200 in the appropriation of the Baptist Board, reported to us only at the time of the meeting of the Committees. For this year, as you know, they have been giving US$1,000. For next year this is cut to US$800. We have had no final confirmation from the U.C.M.S. that they will continue their appropriation next year on the present basis as for 1934-35 though we hope that we can count on these figures of US$1,500 for the General University and US$375 for the Hospital. Should we have to modify these U.C.M.S. figures on the basis of the letters we are now sending to Indianapolis, I will get that information to you at once. Otherwise, the field can rely on the amounts set forth in section (a) of action EF-789 as representing the amounts the Founders will undertake to provide toward General University funds and Hospital funds for 1935-36.

I am afraid that gain on Exchange for 1935-36 may not be very large. We do hope, however, that there will be at least a little to divide between the field and the home base on the ratio of two-thirds to the Directors and one-third to the Founders.

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The items of designated income under section c. are in accordance with our previous understanding. I am glad to say that for 1934-35 we have received a little more than the $1,000 we had counted on for Mr. and Mrs. Riggs. The exact amount will appear in our closing entries for the year. This will reduce slightly the amount we will have to draw from Famine Funds to close our account with Mr. Riggs this year though I am afraid that because of the heavy expenses connected with his recent illness Miss Priest will still have a substantial deficit in this account to add to her other worries.

Matters Arising from Minutes of the Directors. Much of the time of the meeting was devoted to a review of the minutes of the Annual Meeting of the Board of Directors, held on April 13th. Most of the items under this heading do not require special comment. One item, however, on which we would be gratful for as full information as the field can provide is that of the complex problem of registration of deeds to the campus of the University. I have glanced somewhat hurriedly over the photostatic copies of the deed which Miss Priest placed in our hands, and which we are keeping in our safe. These deeds answer a great many questions, but there are some matters which they probably do not contain, and others on which we could secure the information we desire only by going over the Chinese texts of these deeds one by one with the aid of a master of the Chinese language. We note that practically all the deeds have been registered in the American consulate in Nanking, and that they bear also various official Chinese stamps. Would you please provide us with information particularly on the following points:-

1. In whose name or names do the deeds to the University probably now stand? A part of the campus of the University was held originally by the Board of Foreign Missions of the Methodist Episcopal Church. Does that Board still hold title to the property it originally owned? Has the property acquired since the University became a union institution some twenty-five years ago been deeded to the Board of Trustees of the University of Nanking?

2. In addition to registration in the American consulate, what registration of these deeds has already been made with Chinese governmental authorities? Why is this new process of registration necessary and how does it differ from previous registration with Chinese governmental authorities?

3. Some of the members of the Committees expressed surprise that the University should be having so much difficulty over these matters of registration, and commented particularly on the statement that it is becoming increasingly difficult for non-Chinese to hold title to property in China. Some of the representatives of the Mission Boards have been under the impression that the Chinese governmental authorities have within the last year been especially courteous and cooperative in according recognition of ownership of property held by the various missionary bodies. Only a few months ago our Ginling group suggested that the American Presbyterian Board hold title to the Ginling College property. Is the present trend in securing registration of the Nanking University property contrary to this general understanding, or is it more difficult to secure registration or ownership of an educational corporation such as the Nanking Trustees than would be the case if this property were held by an established Board of Foreign Missions? Would it help to solve present and future problems of

registration if some one of the Mission bodies cooperating in the University were to hold title to the property, and to lease it to the Board of Trustees, as is already being done in Chaoloo University?

We appreciate the fact that those of you on the field who are working on this difficult problem of registration so constantly have a clear understanding of all these things, but we trust that if you send us further information as to progress in this long process of registration you will be particularly careful to see that the Founders are supplied with such facts as these which they must have in order to deal intelligently with these questions.

With all good wishes for a pleasant and restful summer, I am

Very cordially yours,

B A GARSIDE

BAG:MP
Encl.

Copy for Miss Priest