209 3554

UBCHEA ARCHIVES COLLEGE FILES RG 11 Nanking Corres. Chen Yu Gwan 1928 Aug-Dec were INDEXED



#### UNIVERSITY OF MANKING

August 6, 1928.

President Y. G. Chen, University of Nanking, Manking, China.

My dear Dr. Chen:

As I promised in my letter of July 9th, we are sending you in this China mail, under separate cover, thrity-nine copies of the proposed re-drafting of the Constitution of the University of Nanking and the By-Laws of the Board of Founders. I am also enclosing one copy of these documents herewith. This letter will comment on certain details of these documents.

using the old title until the new reorganisation has been completed) in preparing this re-draft of the Constitution and By-Laws tried to follow as closely as possible the reorganisation effected on the field as shown in the Constitution and By-Laws of the Board of Directors and the Proposed Agreement
between the Directors and the Founders. Many sections of your documents we
have copied verbatim, in other places, of course, slight changes in phraseology
were necessary to make the material applicable to the Home Base point of view
rather than the field, but the substance was not in any way changed. The sections
dealing with the organisation and duties of the Board of Founders were revised
to make them harmonise, with the spirit and letter of the University's reoganisation. Only in a few places are there any material differences between the documents prepared by the Board of Directors and those prepared by the Trustees here
in New York. I shall try to point out and comment on these differences in this
letter.

In submitting these documents to the field for comments by the Board of Directors, the Trustees are anxious to secure the fullest and frankest possible discussion. We shall appreciate any comments and suggestions you may have to offer. Let us now take up these documents in order.

#### Constitution of the University of Manking.

Article II - Object. The Trustees abandoned the former statement of object and followed substantially the statement appearing in the Constitution of the Board of Directors. You will note that in one place they added the word "evangelical" before "Christian auspices" and further along included "prepare Christian leaders" as one of the purposes of the University.

Article III - Board of Founders. Sections 1, 2, and 3 deal with the membership and organisation of the Board and require few changes, except in the way of titles Section 4 deals with the powers of the Board of Founders and has been thoroughly revised so as to transfer responsibility for all matters of field administration to the Board of Directors. In accordance with the laws of the State of New York, under which the Charter of the University has been granted, it is, however, necessary for the Founders to retain the power of general oversight within their own hands.

Article IV - Board of Directors. In Section 1, the Composition of the Board, the statement of representation is couched in more general terms than appear in the Constitution of the lirectors, but we have tried to make this statement harmonicus with your purposes; in using this more general statement, it was our purpose to allow for changes in the list of cooperating Chinese churches and mission bodies and alterations in the number of representatives allowed each, without the necessity of revising the Constitution of the University. You will note that we have also added the provision "an essential and the sole religious qualification for membership shall be profession of evangelical faith in Jesus Christ". The Trustees are, I believe, quite anxious to have all members of the Board of Directors loyal to the Christian faith. I believe that the confidence in and support of the University by friends here in America will be greatly strengthened by such a provision.

#### By-Laws of the Board of Trustees.

Article II - Section 6. - Duties of the Secretary. Formerly the Secretary was made responsible for seeing that "all bonds required by officers and employes of the University for the faithful performance of their duties are filed in his office". In order to harmonize with Article II, Sections 5 and 6, of the By-Laws of the Board of Directors, this phrase was re-stated so as to limit the responsibility of the Secretary of the Board of Trustees to the financial officers and employes of the University in the United States.

Article III - Section 8 - Duties of Committee on Budget. You will notice that this section has been revised to harmonize with the new policy of the University whereby the current budget of the University is adopted by the Board of Directors and the Board of Founders are responsible only for contributing toward it the funds available from the cooperating Mission Boards and other sources of support here in the West.

Article V - Duties of the President. We have added to the previous statement of these duties a second and third paragraph which follow, in general, the statement in the By-Laws of the Board of Directors. We have added an injunction that the President "shall see that copies of all minutes of the Board of Directors are supplied the Board of Founders." This, I suspect, is an entirely unnecessary precaution since the President would supply such minutes as a matter of course, anyway.

#### Agreement between the Directors and Founders

Section 3 - Property Lease. You will have already noted the comment on page 7 of the minutes of the Trustees' meeting on June 26th that the Trustees prefer to keep the year 1932 as the date of the termination of this agreement, in accordance with their action of September, 1927.

Section 4 - Staff. The Trustees felt that the Board of Directors, in adding the third paragraph under the section dealing with University staff, were probably doing so in order to provide the Board of Founders with assurance that their appointees would not be asked to undertake work outside of their designated field, except after very careful consideration and with the entire approval of the appointees. However, it was the feeling of the Trustees that all members of the University's staff should, within any reasonable limitations, be expected to perform any duties asked of them

ficial field representative of the Board of Founders".

The Trustees were not certain whether the title "Foreign Assistant to the President" and the duties which this individual were expected to perform represent the final thought of the Board of Directors on this point. There is a great diversity among the different China colleges over this particular individual. In both Yenching and Lingnan, we have a western Provost serving under a Chinese President, but with rather distinct administrative and financial responsibilities. In Fukien, we have a foreign "Field Representative" of the Board of Trustees. In Shantung, where the formal steps of reorganization have not been carried very far yet, we see the gradual development of a "Foreign Advisor to the President". The term "Assistant" is open to certain objections from some standpoints, and the term "Advisor" is objectionable from other angles. Possibly some intermediate term such as "Associate" might be found. It is a point on which the Trustees would like comments and any further suggestions the field might have to offer.

Section 6.- Finances. It has been suggested that the first sentence of this section read as follows: "The Board of Founders shall be responsible, either directly or through the cooperating Mission Boards, for the support of the missionary staff contributed by them". The addition of the second phrase would make clear that most of the support contributed by the Board of Founders comes from the cooperating Mission Bodies, rather than from the Board direct.

I trust that these comments will unable you to follow intelligently the thought processes of the Trustees in their proposed re-draft of the Constitution of the University and the By-Laws of the Trustees and also their reaction to the proposed Agreement. We should be glad to have your comments as early in the fall as may be practicable, so that we may get final action by the Trustees on the important questions still pending. I know that we are all very anxious to complete the reorganization of the University so that everyone will more clearly see just how we stand.

Very cordially yours,

Secretary.

BAG/L Enc. UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

August 13,

Nanking 1928

Mr. B. A. Garside, China Union Universities, New York.

My dear Mr. Garside:

TENESTED politionen stis selached

I am in receipt of your letters of July 9th and the subsequent minutes of the meeting of the Board of Trustees which was held June 26th. We shall distribute these minutes to the members of the Board of Directors as usual.

We have gratefully noted that the different Mission Boards and the Board of Trustees have voted to continue their former support with the one exception. During this transitional period we appreciate all the efforts of the boards at home to help us finance the University. The reorganization has been the result of the changes last year and we all know that this change has been made much too suddenly. We are not fully adapted or qualified to do the highest grade of work. In view of the particular mission and contribution which a Christian University like the University of Nanking has in China, we find the task a gigantic piece of work, and it seems almost impossible to attend to both the administration and the financing of the work, so we feel greatly relieved that the Mission Boards are still backing us in our work.

As we are facing very critical years and we wish to keep the full contribution of the University intact, we urgently hope that the Methodist Board will re-consider their decision in the matter of financial aid. We hope the Mission Boards will try us for at least a few yearswhile we are trying our best to keep the institution operating to the best advantage of its Christian mission, and we trust in a way that will continue to carry out the original desire of the donors.

Concerning the last item of your minutes in regard to the needs of the University, may I say that I sent the letter to you at a time when we were informing you about the condition of the University with reference to the Hall Estate contribution. I was not very clear as to the method and conditions of the Hall Estate gift and thought it desirable to send you a list of our needs for your reference. Then, too, the China Christian Association was writing me, asking for such a list or for corrections of the list of needs as presented by Dr. Bowen in 1926, and in making these changes as were necessary at the present time, I sent you also a copy for your information. It was for your information and reference rather than for action from the Board of Trustees.

In regard to the letter in relation to the bond or guarantee for the treasurer, I remember that the Board of Directors did not have a very full discussion on this point. I believe the Board of Directors feels that the very fact that the treasurer was appointed prior to the re-organization, and that the Board of Trustees appointed and sent M, as Priest to the position counts for more than what a mere guarantee could safeguard. It would also imply that the Trustees and home boards were backing us in relation to the matter of finances, and I do not think the Directors have

8-13-28.

a j intention of pushing the point further. Miss Priest wished to comply with the regulations in the new Constitution and By-laws and took the matter up with you although there has been no demand from the Directors. Some of them made the suggestion that the guarantee should be furnished by the Board of Founders, and with this in mind she wrote you about it. Such an arrangement will be very acceptable to the Board of Directors. However, we shall bring the matter before the Directors again and have a more definite decision later.

There is a slight misunderstanding in regard to the shortage of the Board support for next year. It is true we did not budget the second representative from the Baptist Board for the College of Agriculture and Forestry but our reason for this was due to the fact that there was some question at the time the budget was prepared and we felt it was wiser to leave the item out of the budget until the Baptist Board had reached a definite decision. However, the College of Agriculture and Forestry was definitely planning to use the man or the money if the man could not be appointed, and it does not mean that you can count this amount of 2,600 00 mexican as an additional sum from the trustees as it was already "earmarked" for a special purpose. The shortage will amount to the following:

Methodist Board cash grant

M\$2,000 00

personnel

M\$2,000 00

5,200 00 7,200 00

This is a large amount for us to meet on the field. Of course, if the Hall Estate fund is received, the pressure will be somewhat lessened, but otherwise, we shall have a difficult time keeping within actual income because our budget was figured on the very lowest minimum basis and there is no leeway this year.

From the action we are somewhat uncertain whether it means that the Mission Boards will provide the cash equivalent to meet the vacancies in the quotas for the year 1927-1928. We hope they will do so because we have been counting definitely on receiving Mex. \$7,800 00 from the Mission Boards, and they have had vacancies amounting to much more than this amount. We have closed our books for the year with a deficit of 16,382 85, but have considered that the Methodist Board would make up their full grant for the year. This was done in accordance with one of your early letters which stated they hoped to meet the full grant from undesignated gifts and also from a similar letter from Dr. Bowen. If they do not intend to do so, our deficit will be two thousand dollars more or 18,382 85. To analyze the same;

Report wester

Methodist grant shortage Alumni contribution Balance due to bd. vacancies M\$2,000 00 103000 00 6,382 85

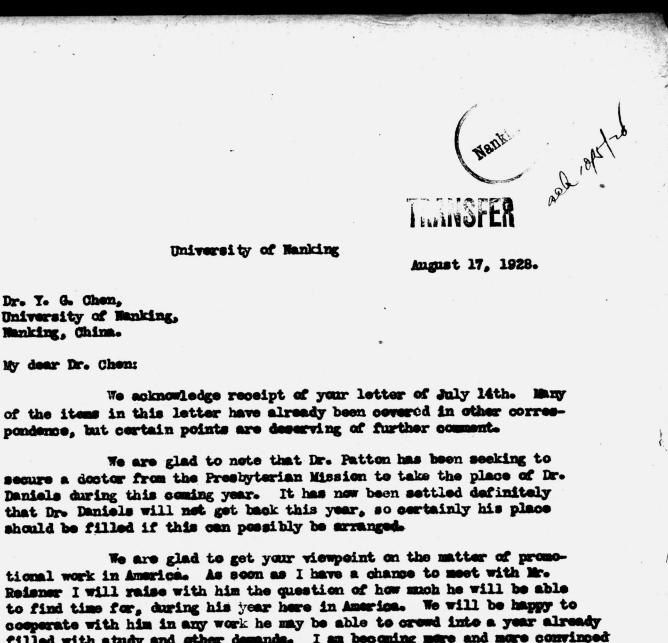
The Alumni are raising their contribution which was tentatively pledged last year. The Nanking branch have definitely pledged five thousand dollars and we anticipate that the rest of the amount will be secured from the other branches of the Alumni. Do you think it will be possible for the Boards to meet their part of this deficit in order that we may clear the account?

I believe I have covered all the items that need explanation from the field, but shall be glad to give you any further information. Various items had been covered by previous letters so we did not take them up again.

Very sincerely yours,

1 0 me.

R 2 G 9 J 6 3 U UNIVERSITIES SEP 1 G 1828



tional work in America. As soon as I have a change to meet with Mr. Reisner I will raise with him the question of how much he will be able to find time for, during his year here in America. We will be happy to cooperate with him in any work he may be able to crewd into a year already filled with study and other demands. I am becoming more and more convinced that while our different China colleges ought to continue as much as they can their special efforts to interest friends here in America, yet the major part of this promotional work must in future be carried on through joint efforts. We are anxiously awaiting word of what was done by the Council of Higher Education in July. I presume Dr. Wallace arrived in Vanconver on August 4th, but thus far we have not heard from him.

My letter of July 9th gave all the information we have available on the subject of what the Boards will do this year to provide staff members and cash equivalents for vacancies. At lunch yesterday I talked further with Dr. Gamewell on the subject of support by the Methodist Board, and find he is still hopeful that the Methodist Board may be willing to do somewhat more for the University during the coming year than they have thus far promised.

Very cordially yours,

B A GARSIDE

BAG/A

Dr. Y. G. Chen,

Manking, China.

My dear Dr. Chen:

## Please consider this letter confidential UNIVERSITY OF NANKING

NANKING, CHINA

Copy of a letter written to Frank W. Price -- September 22, 1928.

Mr. Frank W. Price, Shanghai.

Dear Frank:

Tangeri

en dientill

I was very anxious to see you the other day when you were here and almost succeeded when you informed me that you would see me in my office a little later. I am sorry that it was impossible, but I know you were very busy for the few hours you were in Nanking.

It was with deep regret that we learned that you are not able to come to the College of Agriculture and Forestry for Rural work. I have been a bit hesitant about the proposal as I wonder if that is the most suitable work for you as your training is more general than for rural work. I understand that you are now working in the China Christian Educational Association and that you leave for furlough next year. I have a proposal which I wish to make quite far in advance and I hope that you will consider its

Our school has just been registered with the Government - we received the official notification two days ago. As far as religion is concerned it would mean that we have received government and public recognition of all our religious activities although on an elective and voluntary basis. It seems to me it also means a great opportunity for us to make good if we are really genuine in our efforts to maintain a Christian school. I am sure you understand our position in our Religion Department and that you stand ready to help us if there is an opportunity. Mr. Robson will probably return and we have Mr. Hsiung here, but we feel that our program cannot be carried out completely without your cooperation, and hope you will come to join our staff in the Religion Department. We are most desirous of having you come to the University and hope you can come as a Presbyterian Board member. If you approve of the proposal personally, we shall send our request immediately to the Presbyterian Board, asking permission to have you appointed to the I hope you will give us a more favorable reply that the former request received! If it is impossible to do so immediately, please defer your final decision until such time as you can give us more favorable consideration. If you can give me an immediate reply I shall greatly appreciate it, but if circumstances are such that you cannot give us your final word right away, I hope you will keep the matter in mind until some later date. We need your help in the department and I hope you can come to us.

Hoping to hear from you very soon,

Very sincerely yours,

Signed - Y. G. Chen

UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

Cotober 5, 1928.

TRANSFER

Hr. B. A. Garside, New York.

My. dear mr. Garside:

There is one matter in connection with our Department of Religion which I wish to take up at this time. This letter is written in anticipation of final action a little later, but I have decided to send the proposal to you in advance.

We are planning and hoping that Mr. Frank W. Price can come to our Department of Religion under the Northern Presbyterian Board quota. Mr. Price is now under the Southern Presbyterian Board, but I have been in touch with him and he has considered the proposition very favorably. There are a few matters that will need to be settled later, so the more definite proposal will be sent to you after decisions are made on the field. As a matter of information I am enclosing a copy of the letter which I sent to Mr. Price asking his consideration of the proposal to join our staff.

We are very anxious to have in. Robson return to the department as soon as he has completed his study and I presume you are keeping in touch with him. He would naturally return under the methodist Board quota.

Besides there is the possibility of daving drs. Twinem's fund to help support a teacher in this department so we are feeling somewhat encouraged over the outlook for our Department of Religion - in fact it seems to be more promising than many of the other departments which have only one teacher at the present time.

Will you please keep this matter regarding in Price in mind? I shall send you more definite word a little later but decided it would be wise to advise you of our hopes and plans at this time.

Very sincerely yours,

Y. G. Ohen

wite

DECOMP IN TO THE TRUE OF Appending all and the second and the second and the second as the second and the second as the secon • RECEIVE UNIVERS! 1 - 100 - 6 1926

#### UNIVERSITY OF NANKING

#### OFFICE OF THE PRESIDENT

NANKING, CHINA

Cotober 5, 1928.

Mr. B. A. Garside, Ohina Union Universities, New York.

My dear Mr. Garside:

This will acknowledge receipt of various letters. Some of the matters have been automatically taken care of or acknowledged in previous letters, but as a matter of record we have received the following letters; July 11th, 20th 23d, 24th 31st, August 2d, 8th, 15th, 17th and 30th. Owing to the many pressing matters in connection with the opening of the hospital and the opening of school, I am sorry to say we have not answered your letters very promptly, but we shall try to clear all outstanding inquiries at this time.

We were sorry to learn that Mr. Marx could not arrange to come to the University to our English Department. Instead of Dr. Plopper, we have asked Mr. Samuel J. Mills to take one course in English. Mr. Mills was in the city last week and expected to begin teaching some time this week - we hope he will be able to do so within a few days.

We received copies of the minutes of the meeting of the Board of Trustees and have distributed them as usual to the Board of Directors. We have also received copies of the constitution from the Board of Trustees. We shall have a special meeting of the Board of Directors in early November at which time all changes will be presented and the matter thoroughly discussed. We shall send you further details later.

In regard to the Commencement exercises; we thought you would be interested in seeing how the local Uninese newspaper reported our Commencement and it was natural that a Chinese newspaper did not see the religious side of our work or take any note of it in their report. It is the aim of the University administrators and staff to have the work strongly Christian, and we put as much emphasis on that side of sommencement as was possible. Strangely enough the only criticism we heard in China was because we were too religious while the criticism from America is that we were not sufficiently religious in carrying out our program. It is rather difficult to know just what is best to do these days. I believe that anyone who attended baccalaureate services as well as the commencement exercises felt that we were carrying out the traditional custom of the University. I can assure you that we are trying to continue the work on the foundations already laid and while we find some difficulty at times, we have faith to believe that the ultimate results will be satisfactory to the Founders as well as the group on the field.

School opened as scheduled on September 10th with a large enrolment in every department. The students seem to be very promising this year. We oudgeted 185 sub-freshman students, but as a matter of fact we have only 101 in this group as we took in more students in the colleges and fewer in this sub-freshman year. We have the largest enrolment we have ever had in the colleges:

Dollege of Arts and Science 310 College of Agr. and F restry 133

which does not include the students in the Short Jourse in Agriculture now 39. There are 385 students in the hiddle School this year.
This makes a total enrolment of 368 students in the whole University.

any of our old students returned to finish their college work in the
University - in fact we had more students transferring to the University this semester than ever before in our history. Many students have
some to the conclusion that offer all a good foundation in their education means a great deal to them later, both socially and economically.

We feel very much encouraged and greatly pleased to have so many older
students in the school this year. We would only admit about the students in the school this year. We wars: - sub-freshman and freshman.

With the permission of the Borrh of Trusties and slee of the Borrd of Directors we have cent in our application to the deverament for registration of the University. We have heard recently from the minister of Education of the Central deverament that we have been allowed to register. This means, as we all understand it, that we have received public and official recognition and that our work will be much better appreciated by the people of thing. In addition we have complied with the laws of the country which is particularly important at this time. We hope and believe that our institution will be greatly strangt ened because of this resognition and publicity.

With best wishes,

Very sincerely yours,

we's

Nanking

October 17th, 1928.

TRANSFER

President Y. G. Chen, University of Hanking, Hanking, China.

My dear Dr. Chen,

I am getting off this letter by air mail tonight as it should just catch a China steamer on the west coast. In it I summarize one or two of the most interesting points discussed at a meeting of the Executive Committee today. The minutes will follow by the next mail, and at that time I will give a more detailed discussion.

The first matter discussed was the guestion of what action if any should be taken as regards submitting claims or statements of losses for the damages sustained at the University following Morch 24th, 1927. Since all four of the cooperating mission boards have already taken action adverse to filing either claims or statements of losses with the proper governmental authorities, the Committee quickly agreed that they should follow the same policy. I will be writing more fully on that in the next mail.

The major part of the meeting was devoted to a consideration of actions D-137 and D-139 of the June 28th Board of Directors meeting, dealing with the statement of purpose in the constitution. The disoussion was of an entirely informal character, as it was felt that formal setion should be deferred until the meeting of the Board of Trustees on Bovember 14th. Various viewpoints were presented, but it seemed to be the feeling of all the individual members of the Committee that the deletion of any reference to the Christian sime and character of the University would be quite unfortunate. The members all seemed agree ble to dropping the statement of purpose as proposed in the revision of the constitution suggested by the June 26th meeting of the Trustees, and using the form proposed in Action D-137 as a basis. Acting informally and as individuals they expressed, however, their preference for two emendments to this proposed statement. They suggested that I convey these suggestions to the field and inquire whether it is probable that at the present time the Board of Directors and the Ministry of Education would approve of these emendments. I believe we can say with fair assurance that if these amendments, particularly the first, which I will describe below, are acceptable to the field, the Board will be able to take action quickly, approving the statement of purpose with these amendments. If these changes are not acceptable, the Trustees will continue its studies to see what other solution can be reached.

The first emendment the members of the Committee favored

would restore a definite statement of the Christian aims of the University to its statement of purpose. Concretely, they suggested that in the seventh line of this statment of purpose as it appears in your June 28th minutes, after the word 'their' there be added the words "Christian aims and", so that this cluse will read "with the purpose of maintaining their Christian aims and their spirit of love, sacrifice, and service"-

The second proposed emendment was a much less significant one and was mentioned simply because it was felt that the phrasing of the first clause in the proposed statement of purpose does not quite harmonize with the charter of the University or the New York laws under which the institution is incorporated. Instead of saying "This Board of Directors accepts full power of control of the private institution etc., they suggested some such rephrasing as "This Board of Directors accepts full power of local control" etc. or "full power of control in China" or "full responsibility of course this opening declaration is not a part of the statement of the purpose of the institution anyway, but I presume the Ministry of Education is anxious to see it in-I am sure you will find the Trustees at all times willing to surrender authority into the hands of the Board of Directors just as fully as they possibly can - the danger is likely to be that they may want to turn over all their duties and responsibilities faster than the Directors may wish to receive them! It was pointed out that the matter may be sufficiently covered by the Agreement between the Directors and the Trustees anyways so that no perticular notice of this phrasing is necessary. I believe that if the point is likely to cause the Directors any embarrassment the Trustees would not press it.

It may be that we have just time enough so that you can get this letter and send us by cable an expression of your opinion on these two points before the meeting of the Trustees on November 14th. I am therefore appending a sheet of phrases you are most apt to need in connection with each of these two proposals, assigning to each phrase a code word from a little used part of the Mission Code. If this reaches you in time and you care to do so, we would be glad to have you send us a cable conveying such information as you can so that we will be better prepared to secure some definite action at the Movember 14th meeting.

I am anxious to do everything possible to speed up an agreement between the field and the home base on these various items of reorganisation, for I fear that delay or inaction at this end may sooner or later cause the University serious embarrassment. I hope you will point nut to us fully any details where we ought to secure more speedy action.

I am sure that it is hardly necessary to repeat our assurances that the Trustees are profoundly convinced of the splendid Christian character and purpose of all those on the Manking staff and Board of Directors. They appreciate the marvelous things all of you are doing for the cause of Christ in China, and are anxious to assist where they can and to avoid impeding your work in places where they cannot assist. In some of the points where they are seeking adjustments satisfactory alike to the field and to the home base they are not thinking whosly of their personal convictions but are considering the viewpoint of the individuals and boards contributing the the University's support.

BAG/6 Copy to Dr. Bowen

Very sincerely yours,

### Amendments in Manking Statement of Purpose, Discussed Above.

1. Proposal to amend 7th line to read -"with the purpose of maintaining their Christian aims and their spirit of love, sacrifice, and service."

YIBOD Believe this would be acceptable to Directors but inacceptable to Ministry of Education.

YIBUR Believe this would be acceptable both to Directors and Ministry of Education.

YIBYJ Believe this would be inacceptable to both the Directors and the Ministry of Education.

YICAF We recommend that the Trustees adopt the Statement of Purpose at the earliest possible date with this emendment included.

YICEX We recommend that the Trustees adopt the Statement of Furpose at the earliest possible date with this amendment omitted.

YICIP We recommend that the Trustees defer action on this amendment until the matter can be referred to the Directors and their action reported to you.

YICOC We request that action on this amendment be deferred until our reply by letter can reach you.

TIDEN It is difficult to form any judgment at this time as to the probable attitude of the Directors and the Ministy of Education to this proposed amendment.

2. Proposal to amend first clause of statment of purpose to read "This Board of Directors accepts full power of local control" etc. (or "control in China", or "full responsibility for the private institution; the exact phrasing to be agreed upon by correspondence.)

YIPUD Believe this would be acceptable to the Directors but inacceptable to Ministry of Education.

YIPTV Believe this would be acceptable both to Directors and Ministry of Education.

YIROM Believe this would be inacceptable both to Directors and Ministry of Education.

YIRUB We recommend that the Trustees adopt the statement at the earliest possible date with this amendment included.

YIRY? We recommend that the Trustees adopt the statement at the earliest possible date with this amendment omitted.

YISAP We recommend that the Trustees defer action on this amendment until the matter can be referred to the Directors and their action reported to you.

YISER We request that action on this amendment be deferred until our reply by letter can reach you.

YISIZ It is difficult to form any judgment at this time as to the probable attitude of the Directors and the Ministry of Education to this proposed amendment.

YISOM We recommend that the Trustees adopt the Statement of Purpose withm this introductory clause omitted.

over



TRANSFER

October 20, 1928.

and with the

President T.G. Chen, University of Heaking Heaking, China.

My dear Dr. Chem,

We have today mailed the field forty copies of the minutes of the meeting of the Executive Committee held on October 17th. Nest of the important matters discussed in the meeting are being covered by separate letters, so this comminication need be only brief.

Winntes E-367, E-368, and E-369 simply get formally on our records actions already passed by circulation. Incidentally, the action on candidates for degrees, alasses of 1927, reminds me that as yet we haven't seen the credentials for graduates of the classes of 1928. The mones of candidates in this year's classes were listed in the Board of Directors meeting of March 30-31. I presume these credentials will be reaching us shortly.

I am writing a separate letter, addressed to the Board of Directors, dealing with the policy regarding lesses at the University. The trustees, as you will note, are abandoning absolutely any thought of filing claims for the lesses sustained at Hanking. They frankly hope, however, that the Chinese government will seemer or later voluntarily seek to restore the lesses incurred by the University. In this hope, they are guided by two considerations:- First, the University is seriously hemdicapped in its service to the Chinese people by the losses it has suffered, and only as those losses are restored oun it most offeetively render the Christian service for which it is conducted. Second, such an action by the Chinese government would be of tremendous value in restoring the confidence and good will of friends here in America. Some of the good friends who have supported the University nost generously in the past are not only discouraged with things in China generally but are now quite incomeed at the Board of Trustees for seeming to give up lightly all claims for the restoration of property which they as Hanking demore have given at no little enerifies to themof source the question of thether or the the Chinese Sharan ancient father take any actions the former father at will take any actions to distribute the property and the confidence in the Directors and leave you and them free to not as some to wisest, without any difficulties or embarrassments.

ПЯРІ

The frustees sincerely rejoice to know of the return of the hospital and the encouraging beginning of a new academic year. They are doeply grateful for all the courage and faith which has been shown by all of those in Ennking those last two years. And above everything also they are filled with admiration for the splendid way in which you as the leader in Ennking during those trying times, have kept the work going steedily ahead. They have tried to stand legally behind you in all things, and are keenly troubled that they have not been able to give more aid than has been given. I want you at all times to be assured of their confidence and their carnest prayers for you.

BAG/G

CC: Dr. Bowen

Very sinessely yours

#### UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

\*4

October 26, 1928.

Nanking

Pr. B. A. Garside, China Union Universities, New York. THREE

My dear hr. Garside:

I am sending you a copy of the report of the losses in the hospital and the inventory of the present equipment. As far as the figure is concerned our losses seem to be exceedingly heavy but they are managing very well with the equipment that is left. The reason is partly this, we lost some equipment which we are not needing at the present time with our limited staff and also we estimated the damage done to the equipment although we are able to use it to some extent. It has depreciated in value considerably during the past year and will need to be replaced in the not distant future.

If we can secure the support of the Southern Presbyterian Board for one doctor we are confident that the mospital will not be in a very serious condition and we shall a able to manage very well.

We are enclosing copies of letters to hr. Gee of the China Medical Board. If the grant is received from the Foundation as outlined in the letter, we shall be less worried over our immediate future. We shall appreciate your help in securing the funds from the Foundation.

With best wishes,

Very sincerely yours,

Y. G. Chen.

: and the second of the second o • . . . -

•

### UNIVERSITY HOSPITAL NANKING CHINA

se staten &

(Confidential report of Dr. Chang Fong-I regarding conditions as he found them when the hospital was returned, July 20th)

At the time of the Nanking incident, March 24th, 1927, the military authorities took possession of the University Hospital. After a long series of negotiations the hospital was officially returned on July 20th, 1928 by the Nationalist Government.

I was engaged by the University of Manking to return to re-open the hospital and arrived at the plant on the 9th of August. Fortunately, I was able to secure a number of the old staff to return to Nanking to help us. Our first task was to clean the buildings, take a detailed inventory, arrange for supplies and instruments and make all necessary preparations to open the hospital as early as possible. It was a great relief to find that the buildings were not seriously damaged, and would not require extensive repairs but would need to be very thoroughly cleaned. Practically all of the large instruments and apparatus were left. The loss of instruments in the operating rooms and dental departments was not large although we find that some of our most valuable instruments are missing. Our loss in the linen rooms was very heavy. Sheets, clothes for patients, blankets, towels, matresses, etc. were all taken. It is difficult to say how many hospital supplies we had on hand but we know that we were well stocked both for surgical and medical departments. We found only a few feet of gauze. There were many empty bottles left in the drug room, but very few can be used again for medicine. Briefly this was the condition which we found in the hospital. The following report will give the details of each building:

DISPENSARY BUILDING. There was very little change in the building but great disorder and everything needed to be carefully cleaned before we could use it. We cleaned each department as follows:

- 1. Drug Room. There was much disorder and confusion with empty and broken bottles scattered around the floor. There was some medicine that could be used, but for the most part all the containers were empty.
- 2. Laboratory. We found nine microscopes that are in good condition and two that have parts missing and are useless at present, many chemicals left in the cabinets, one good centifruge, the refrigerator, the incubator, about eighty guinea pigs and four sheep. (One of our former servants had been caring for the pigs and sheep during the past year and had kept them in good condition.) We found ten boxes that had contained blood cell counting chambers, but many were empty and the instruments missing. Formerly we had a very good library in this department, but no books were found. It is difficult to tell whether some of them had been removed to the hospital library or not, and we feel it may be important to wait until the return of Miss Bauer who will know what books are missing. The department had a good stock of supplies which were all taken, but on the whole the loss was not very large.
- 3. Eye Clinic Room. Many instruments in this department were taken. We cleaned the rooms and arranged the furniture, but there will have to be replacement of some instruments before the clinic can be very effective.

- 4. 1-ray Room. The machine is still here, but some of the parts have been taken away. We hope there is enough left so that we can use the machine, but as yet there has not been an opportunity to try it out.
  - 5. Library. It is very difficult to tell if many books were lost, as we have no records left. There seems to be a good many left on the shelves.
  - 6. Office rooms, doctor's rooms, etc. The rooms were very disorderly and the furniture was scattered around the plant.
  - 7. Superintendent's office. Practically all records were lost. We have found a few record books hidden away in corners, but for the most part the office equipment and files were destroyed. We shall need to build up a new system. The safe was opened and the combination changed by the military doctors. We have been unable to open it at the present time, but hope to be able to do so later. A fewof the papers that were in the safe when we left it were returned to us, the most important of which were our land deeds. The money was used by the military authorities.
  - 8. Dental Department. All the furniture, including the two dental chairs, were left in the department. Evidently this room was not used for long as we find many of the instruments and some supplies as we had left them. We lost some of the forceps and other instruments.
  - 9. Attic various storerooms. This was a very difficult place to clean. The floor was covered with straw, everything was in great disorder, the oddrs were offensive and it looked like a hopeless task.
    - a. The bottle room. A few bottles were left but most of them had been broken.
    - b. Linen room. Everything was gone. We had another linen room downstairs which contained some well worn sheets and various other items, none of which were of much value.
    - c. Printing and supply room. There was such confusion here it is hard to tell just what is there. Some blanks can be used and a little stationery was left. It will take some time to know exactly what is there that is of any value to us.

PUMP HOUSE. It was a great relief to find that the engine for pumping water from the deep well was still in good condition and could be used.

DELCO PLANT. The machinery is still intact as far as we can tell, but to date we have been unable to try it out as we have not secured the necessary batteries - all of which were missing.

MORGUE. This building required a great deal of careful cleaning, but no damage had been done.

GATE HOUSE. In good condition, but some of the furniture was taken.

WOMEN'S WARD. This is the old building which was originally built by Dr. Macklin. It is constructed entirely of wood, and gave us much uneasiness all the year as we heard there were many people living there, that the floors were covered with straw and many people were constantly smoking. Most fortunately the building escaped being burned. It was one of the disagreeable places to

clean as the odors were offensive. We understand that the former occupants used this building for a dining room which may have accounted for part of this condition. However, within a short time we had the building cleaned and in order. Our first plan was to paint the whole building but due to the deman of the people of the city to have the hospital opened, we did only the most necessary painting and whitewashing, but hope to be able to finish it at some later date.

OPERATING PAVILION. This building was in good condition with very little damage. We have heard that the military doctors used the dispensary building for most of their operations so our operating rooms were not used to any great extent. It needed to be thoroughly cleaned, but after cleaning the paint carefully, we decided it did not need to be repainted at present.

- 1. Operating room. Fortunately the sterilizer was in good condition and had not been injured greatly. Most of the furniture remains intact. We lost some of the most valuable instruments but were delighted to find so many left in the cases.
- 2. Eye operating room. Some instruments were lost, but not many as far as we can remember.
- 3. Attic used for storeroom. We kept about a year's supply of the various supplies needed for surgical cases, but found everything had been taken with the exception of one roll of bandage and a few feet of gause. This was a heavy loss.
- 4. Basement kitchen and laundry. The large boilers in the laundry were practically destroyed as water had been left in them and they had been eaten with rust. We cleaned them up and are using them temperarily but they will not last long and will need to be replaced. There was very little loss in the kitchen, as there was not much there that could be carried away.

MEN'S WARDS. This is the new building constructed of re-inforced concrete which was completed in 1925-6. It was equipped with Yale locks on all the doors, but very few locks were left and in some cases the doors were also taken away. We have four wards usually designated as "A" "B" "C" and and "D". The beds and furniture were scatter all over the compound, but when we had assembled it together we found that most of the iron beds were left although some of the best ones were missing. The same is true of all other furniture.

SPECIAL WARD. (formerly known as the Foreign Memorial Unit) This wing is in good condition as far as the building is concerned, but was badly used by the soldiers who lived in this section. All the Yale locks were taken, and as the paint was in deplorable condition we decided the only thing to do was to repaint throughout the whole wing. All linen and other equipment for this department was lost and the furniture scattered all over the plant. A great deal of the furniture was taken away. This department lost heavily. We have not re-opened for patients as yes but are planning to do so a little later.

building was not serious, but of course all furniture and furnishings were looted. After cleaning the rooms thoroughly, we found it was not necessary to repaint all the wood work at present, although the walls and ceilings had to be whitewashed and re-finished. When we first went into the house we found many hospital beds and a gread deal of furniture belonging to the wards. At present the house is being used by the foreign doctors and nurses.

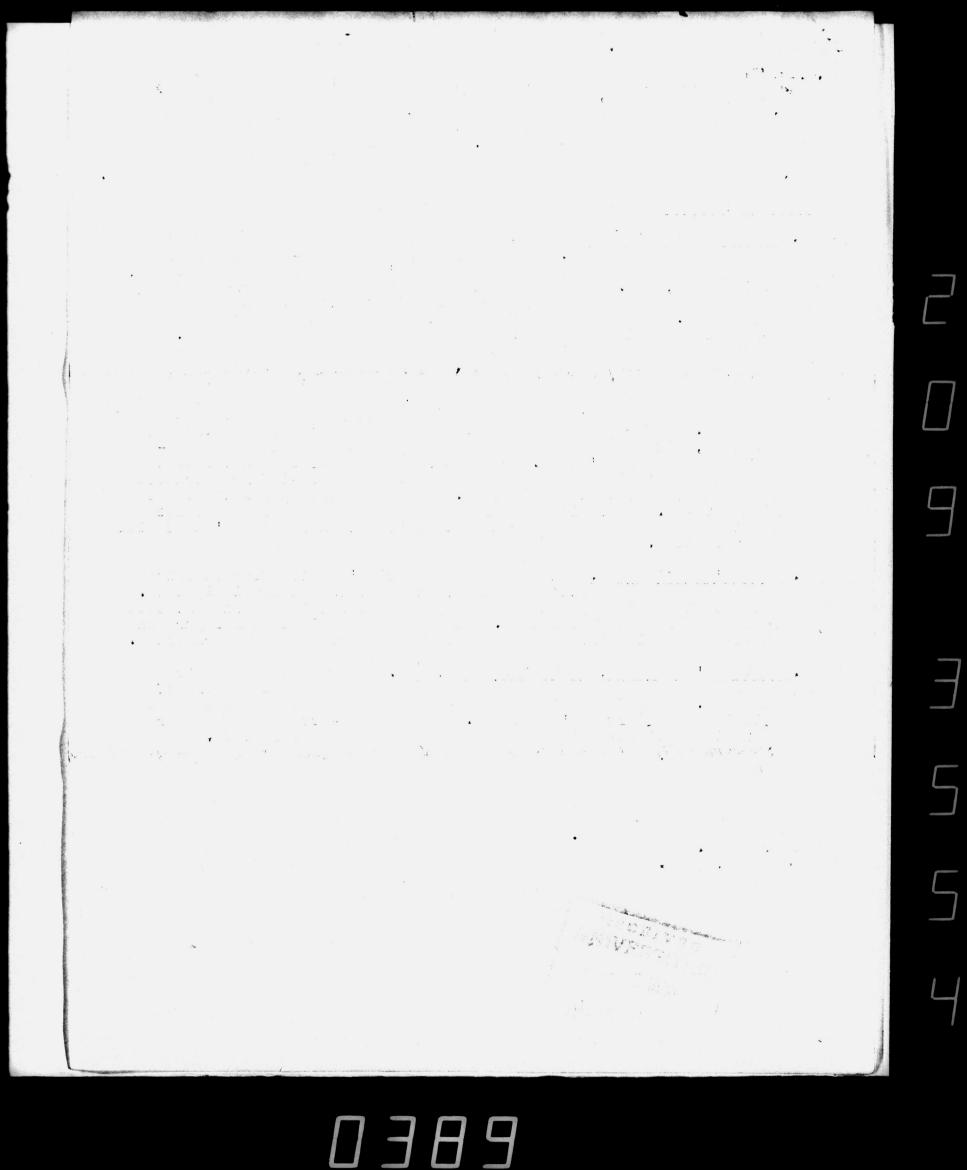
#### EAST COMPOUND

1. Chinese Nurses' Home This was a comparatively new building having been completed in 1925. It was constructed of re-inforced concrete and was completely equipped for a nurses' home with dormitory rooms, somial hall, etc. Some of the furniture from this building was scattered through the other hospital buildings, but much had been taken away. When we took the building over there was very little furniture left in the place, and all Yale locks had been taken. It was very disagreeable at first and required a great deal of work to make it sufficiently clean to use.

Since the hospital was returned to us the government has decided to build the "Chung Sun" road which goes directly through our East Compound. The road is sixty feet wide so takes a large section of the land, but the real loss is due to the fact that it takes one—third of the nurses' home. We were obliged to tear down the west end of the building and as the construction was re-inforced concrete it has been a most difficult task. Naturally the materials are of little value. There is a rumor that the road is to be made twice as wide within three months in which case the whole nurses' home will be sabrificed.

- 2. Doctor's residences. There are three doctor's residences in this compound which are still occupied by the Government hospital staff. They promised us they would leave by September 20th but on that date extended the time to the 26th. We need these buildings for our own staff andhops it will be possible to secure them without much delay.
- 3. Servants' quarters, small buildings, etc. Nearly all the other small buildings in the compound had to be torn down on account of the road. Most furnishings were lost but we expected to use these buildings for servants' quarters. It means re-arrangement of our plans in providing suitable living conditions for our staff.

Manking, China. September 24, 1928.



#### UNIVERSITY OF NANKING

#### REPORT OF OPENING AND IMMEDIATE FUTURE OF THE

#### UNIVERSITY HOSPITAL.

- Chang Fong-I, Superintendent -

The University Hospital was returned to the University of Manking on July 20th, 1928 by the Nationalist Government. About the first of August I returned to Manking to take steps to reopen the hospital. We engaged several old staff members, and on August 9th started to clean the buildings. Our compound is quite large and as we found the equipment and furniture scattered all over the buildings, it was a great help to have old nurses and staff to help put the buildings in order as they knew where various equipment belonged. Every day many people came to the gates urging us to open the hospital, so we finished the dispensary building first in order to be able to open daily clinics.

#### CLINICS

On August 30th we opened the clinics officially, but actually about thirty patients came for treatment on Sunday the 19th. There were a cout sixty patients in the clinic the first day which were all we could handle as we had only one doctor and five nurses at first. . However, after the second day Or. Whiting came to help us. For the first week we worked together on the surgical side of the clinic taking medical, surgical am eye cases together, but just as soon as we had secured sufficient staff, the three departments were separated as formerly. Many of the patients wished to remain in the hospital, but we could not take them until the wards were cleaned andout in order. The large ward building was being used temporarily by soldiers so we were somewhat delayed in our cleaning. Within two weeks wer were having a daily attendance in the clinics of Many were brought in on stretchers, about one hundred and fifty people. often having been carried for long distances by bearers, and it was most difficult to send them away, but we had no choice for the first week or two. Registration for new patients to the clinics is twenty cents which admits them to the clinic for one month. They pay ten cents for each successive visit to cover the cost of dressings, but pay for all medicine However, if some of the patients do not wish to wait their required. turn for treatment and are willing to pay one dollar special registration, they receive immediate attention. This does not apply to emergency cases which always have preference, but we have been surprised to see how many people would pay this special charge for immediate attention instead of waiting for their turn.

Our regular clinic is open from ten to twelve o'clock every morning for registration of patients, but it is usually about one o'clock before we are finished. At the present time we find a good many patients are willing to pay the special registration fee of one dollar if they come out of the regular clinic hours, and we are averaging from seven to ten every afternoon now. However, we need the afternoons for our work in the wards and in the operating rooms, so we do not encourage these patients, but urge them to come during the regular clinic hours. Later we shall be able to plan definitely for the development of this special service.

#### WAR DB

Because of the urgent demand from the people in the city we were obliged to open the wards before we were quite ready for patients. In fact, almost as soon as we opened the clinics there were several emergency cases requiring immediate operations to save the lives of the patients. We prepared rooms hastily for these people and cared for them, but officially opened the wards for in-patients on September 3d. Within three days there were forty patients in the hospital, and at the present time — about one month later — we have about ninety patients. This number is about all we can care for with our present staff and equipment.

Our present rates in the hospital are as follows: 1st class, \$2.50 per day; 2d class, \$1.50 per day; special 3d class, 50 cents per day; and 3d class, 40 cents per day. There are many poor patients who are unable to pay for their care or treatment.

#### SPECIAL WARD

This is the section formerly known as the Foreign Memorial Unit. This unit was badly used by the soldiers and required some repairing and special cleaning. We have painted the entire ward and have collected the furnture that is left, hoping to reopen within a short time.

#### STAFF

We have eight doctors on our staff at the present time:

Superintendent and Surgeon Dr. F. I. Chang Dr. C. B. Chang Medical Department Senior Interne Dr. S. M. Giang Dr. Y. R. Wang Burgeon Dr. F. C. Wei Interne Eye Department (in charge) Dr. S. N. Yang Medical Department (in charge) Dr. C. S. Trimmer will return in October and we are Dr. R. A. Slater hoping will spend part of his time with the Student Work - part of his time will be spent studying the language.

We are still hoping to secure one or two dectors from Tsinanfu and when they come we shall have a fairly strong staff.

We are very glad to have Miss Hynds and Miss VanVliet return to the hospital. Miss Hynds is in charge of the Women's ward and Miss Van Vliet is in charge of the Men's ward and Operating room. We were able to secure a number of our former graduate nurses to return to the hospital and have engaged six graduate women nurses to help in the various departments.

The Presbyterian Mission have arranged to have one of their mission doctors in the hospital to fill the vacancy in their quota during these weeks. They have sent us two doctors so far: first, Dr. Whiting who joined us in August and helped us very greatly for the first three weeks

and second, Dr. Lewis/was loaned to us from the Paotingfu Hospital and has been giving us very splendid help and advice during his stay with us especially in the Operating Room. We regret very much that he can only stay in Nanking about one month.

#### MURSES' TRAINING SCHOOL

We have only comparatively few murses at the present time, all of whom are graduate nurses. We are planning to open a training school for women very soon. There seems to be many reasons why it is wiser to open a training school for women instead of for men, and we have decided to start on a small scale at first. We shall not plan to reopen the men's training school at the present time.

#### OPERATING ROOM

This work is going along very nicely with Miss Van Vliet and two of our former graduate nurses in the department. They had worked together for about two years so it was not difficult to arrange for the continuance of their work.

#### PHARMACY DEPARTMENT

Mr. Lo, who graduated from our hospital and was in our drug room for about ten years, returned to this department and we feel very fortunate in having him in charge of the work. He is assisted by Mr. Chang.

LABORATORY DEPARTMENT

Mr. Chow, a former graduate from our Department of Bacteriology, has been engaged to carry on the work until Mies Bauer returns from America. We are hoping Mies Bauer will be able to return before long and begin to build up this work once more.

#### X-RAY DEPARTMENT

So far we have not used the X-Ray, but nope to be able to try it out before very long.

#### SUPPLIES AND EQUIPMENT

Of course a great deal of equipment, furniture and practically all supplies were lost last year. About the heaviest loss was the linen, bedding of all kinds, mattresses, patients' clothing, operating supplies, other supplies, etc. The first two or three months will be somewhat difficult to manage for the work, but we are gradually securing the necessary equipment and supplies. We were delighted to receive nine cases of linen and other supplies from two Presbyterian Courches in America, which arrived just four days after we opened the wards. We would have been unable to take more than about one-third of the patients if we had not received these gifts, and we are very grateful to the people who sent them to us.

#### CHRISTIAN ASPECT

We have a chapel service every morning, following the program used in many schools at the present time. One day a week is used for a patriotic memorial service, with short talks three times a week and devotional services the rest

of the time. These services are for the entire staff of the hospital and are very well attended. Any notices or reports concerning the hospital are given after the chapel service. We have arranged to have a woman evangelist do work with the women during the clinic hours, and also with the women in the wards. We are planning to have a man for the men as soon as we can make arrangements with the churches in the city to send such a person to us.

#### APPRECIATION OF THE HOSPITAL

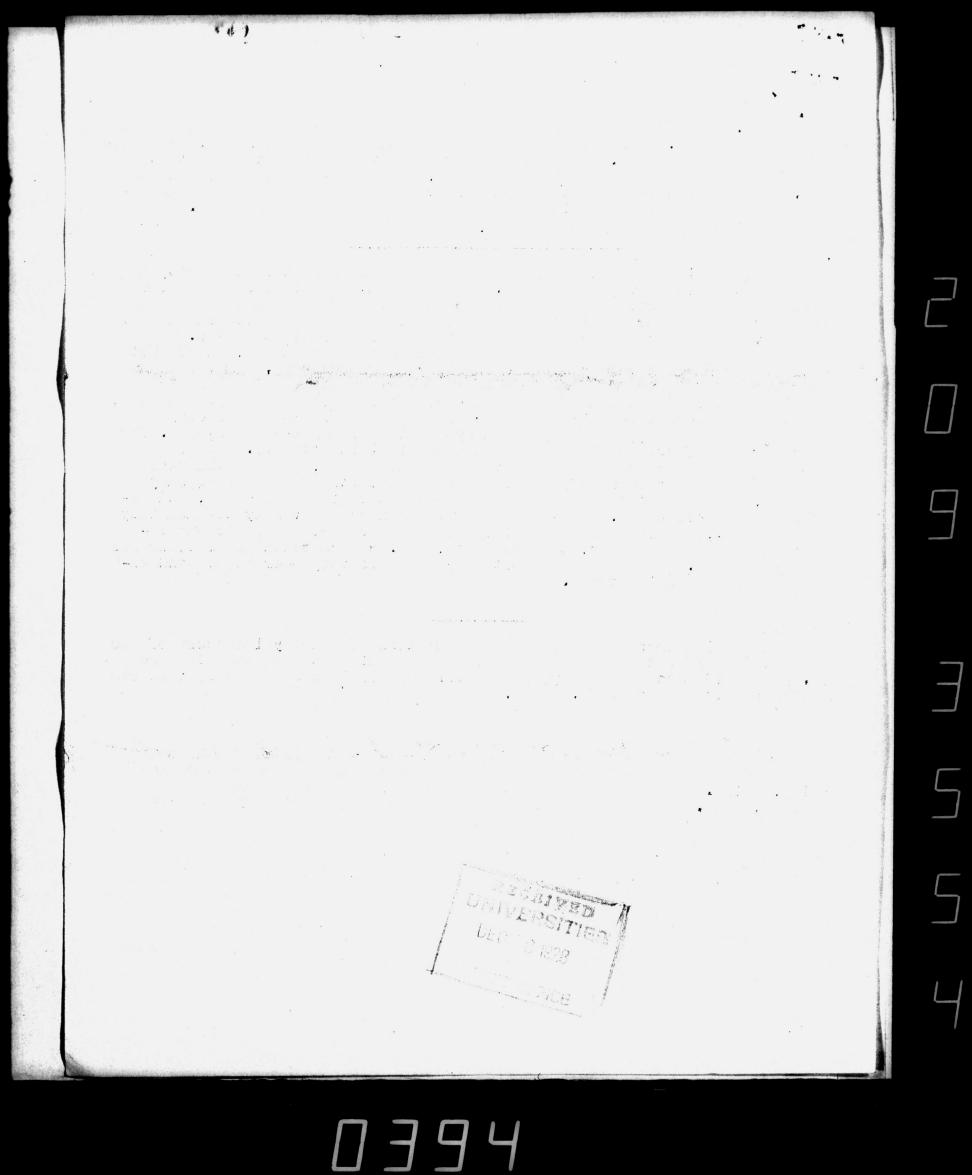
Many of the people in Nanking appreciate the work done by the University hospital more than they ever did before. There had been a mission hospital in Manking for about forty years and most people had not realized how much they depended upon it for medical assistance and care until it was closed in 1927 and for ower one year there was no place to go for medical attention. We have heard many expressions of appreciation from various people, and do not anticipate we shall have any trouble in carrying on our work.

As an indication of the confidence of the people of the city in our hospital, it may be of interest to know that a few weeks ago there was a serious accident in Hansimen (West Gate) and many people were killed or injured. The most seriously injured were rushed to the hospital immediately. We were hardly equipped to care for forty severely burned cases, but all the staff gave splendid cooperation and we were able to give the patients emergency treatment, sending the few who were able to walk back to their nomes, and admitting the severe cases. Many of them were burned so severely we knew they could not live, and in addition to their burns there were many serious injuries such as broken bones, crushed hands, etc. necessitating operations for a number of them. For the most part they were all very poor people and unable to pay for the treatment.

#### CONCLUSION

In closing I wish to express my deep appreciation of the loggl support of the entire staff during these difficult days of reopening and reorganizing the work. I would also especially express our appreciation of the very valuable assistance given to us by Dr. Lewis.

Manking, China. October 4, 1928.



per find the same

# LOSSES IN THE UNIVERSITY HOSPITAL DURING March 34-25,1927 AND THE SUBSEQUENT MONTHS TO DATE OF RENDITION - JULY 30th, 1926.

(After making a careful study of conditions in the hospital at the time the plant was returned to the University of Manking(on July 20th, 1928) the following estimate of losses to buildings, equipment and supplies was made by a special committee: Dr. Chen Yu-gwan, Dr. Chang Fong-I, Dr. A. J. Bowen, Dr. C. S. Frimmer, Mr. C. T. Gee, Miss Iva Hynds, Miss H. G. WanVliet and Miss Elsie M. Priest.)

All amounts are in Mexican ourrency

#### DISPENSARY BUILDING:

Offices		
1 iron safe - damaged	800 00	
2 small tables	12 50 400 00	
2 typewriters 1 adding machine	225 00	
Office supplies	250 00	1,687 50
Women's clinic: Equipment and fixtures		350 00
Dental Department: Supplies and instruments		2,000 00
Dootors' rooms: Furniture and bedding		100 00
Surgical dispensary: Equipment, furniture, supplies, etc.		200 00
Medical dispensary: Equipment, furniture, supplies, etc.		100 00
Equipment and fixtures		4,000 00
Attic		
Drug bottles	400 00	
Laboratory supplies	750 00	
Eye glass frames and cases 50 Yale locks	850 00 300 00	
Stationery, supplies, etc.	400 00	
Stationery, supplies, etc. Paint, building supplies, etc. Screens for windows	250 CO 250 CO	3,200 00
Librarys		
Electric bulbs, etc. Stationery	150 00 25 00	175 00
Dressing room:	- Harry Company	
Wicker furniture Contents of instrument cabinets Wash room fixtures	30 00 135 00 25 00	180 00
		100 00

#### DISPENSARY BUILDING - continued:

Microscopes - damaged or lost Books Miscellaneous instruments Fixtures and furniture, etc.	1,000 00 500 00 50 00 250 00	1,800	00
Drug dispensing room: Drugs and fixtures		1,000	00
Drug stock room: Adhesive AAlcohol Biologicals Supplies - soap, oil, etc. Druge in stock	450 00 250 00 650 00 900 00 4,000 00		00
I-ray machine, etc. Damage to machine, equipment, etc.		1,000	00
DELOG PLANT:			
Damage to machine, batteries, etc.		2,500	00
CHIRESE NURSES! HOME: Furniture and fixtures (Beds included under	wards)	650	00
COOLIES' ROOMS: Furniture		100	00
GATEHOUSE, KITCHEN, LAUNDRY, Etc.			
Furnishings and fixtures Coal on hand March 24, 1927 (15 tons hard at 23 15 tons soft at 17.)	)	400 600	
WARDS:  Beds for all wards, doctors' rooms, staff re  Estimated 65 beds were taken away from the  (Many were purchased at 35. but some cost  so the average loss per bed is 35.)  Loss of furniture for all wards and private  Instruments and supplies  Supplies and bedding in Memorial Unit	plant 17.50	1,625 1,600 150 3,000	00
LIMEN, BEDDING, MATTRESSES, etc.  400 mattresses - beios 1,000 cheete Pillow cases Mattress covers - about 500 Clething for patients Towels, etc. Woolen blankets Wurees' uniforms	1,200 00 3,000 00 800 00 500 00 3,800 00 800 00 800 00 1,200 00	11,500	00

OPERATING ROOM:		
Supplies:	*	
Stoves	250.00	
1500 bolts cotton gause	350 00	
Cotton rolls	1,800 00	
Flacks	375 00	
Fracture equipment	100 00	
Hotwater bags, etc.	150 00	
Rubber tubing, etc.	75 00	
Rubber gloves	80 00	
Bandaging cloth	380 00	
Gause	1,530 00	
Sheeting	200 00	
Plaster of Paris	200 00	
Hypodermic needles	10 00	
" syringes	250 00	
Surgical needles	230 00	
Sutures for surgery	130 00	
Sorub brushes	600 00	
Glass graduates	86 00	
Enamelware	75 00	
attend itte	400 00	6,375 00
Equipment:		
Steriliser and boiler		
Damage to consist or table	1,000 00	
Damage to operating table to cart	800 00	*
Enamelware in use	100 00	
Oneratine room lines	400 00	
Operating room linen Instruments - surgical	400 00	
	2,000 00	4,400 00

### MISCELLANEOUS ITEMS;

3 blood pressure instruments

100 00

Cost of repairs, painting, cleaning, etc.

8,500 00

Total losses for University Hospital.... M\$ 61,742 50

### BEITEASITY HOSPITAL

for fight and in

INVESTORY: Equipment, apparatus, furnishings and supplies found in the hospital after it was returned on July 20, 1926.

### 1. Operating Room instruments

1 box Patains Aspirator - Seedles War instruments KOG Baby both thermomenter Cystoscope 1-5 Trachectomy tubes set Murphy's buttons Some drill sets 3 Galt's Trophims set Bores dri were (Lanes) Bone outting forceps Bone holding forceps 3 24 Corgets hisels Ribbon retractors Edsonton's Fracture tongs 1 Amoutation pine 2 Tongue forceps Nouth gag Elevator(bons) 2 2 Cervix meetles Bulter forceps Bone Plate holder (Lane) 213111 Chain caw fongue depressors Bone skid (big) sire outting forcepa finger save 111 Hardwood mallets heall meest apsoulum Saws for asputation 3131 Lend filled mallet foneil forceps foneil basemostat forceps Sellengers Swivel knife Intestinal claups 22413322211212 fowel clamps Tooth forceps Intestinal clamps Stometh clamps Recommended clamps Hoodle holders Solesors for Sasal work Knives Nagal punch Antrum trooms Some Rommune Call bladder scoop Cleveland Ligature Carriers University Hospital. Impakery, July 20, 1928.

#### Operating Soon Instruments - continued:

Gurette Kelly's Haemostatic clasps Allis clasps Large retractors Ŧ 13 1 2 2 6 5 1 Rectal speculum Trocare Urethral Irrigating Tubes Male Catheters - silver Sounds tunneled Breathing tube Vaginal Specular Sounds Probes 2114 "ther mask Tongue depresent Vaginal retractors 3 Rectal spacula Douyan retractor breesing forceps (Sterine) Uterine dilating - 10 sizes 6 Sterine curettes dar curettes Applicator intra uterine Bladder stone forceps Pacenta forceps Placenta auger Tomail curettee Intra uterine douche - silver tip Large ourette Bullet forceps Uterine curved ecissors Roosevelt Castro Enterestomy clamp Retractors ?enagulum forceps 1 Curved Hasmonstutic clamps 1 Pettimeter Tissue forceps Rectal apeculum Median retractor 1811111 Gall stone forceps Uterine dilator - Gnodells Bayonet gauss forceps Namal forceps Ligature seedles Clies Syringe Loce, 2000,5000 sach Record Syringe, 30co

# Est. Threat, Hose Instruments

Jackson Reophageocopy and Bronchoscopy tubes (lights missing)
Gougee
Chicel
Tomeil forceps
Beeal forceps - straight
ourved
outting forceps

### Operating Room Instruments - Sar. Throat and loss instruments continued :

Tonsil snares Adenoid curettes 3 Toneil knives Rasal anare Rasal knives throid ourettes Massl outting forceps South gage Mastoid retractors - self-retaining 13 Meedle holder Hasal apeculac 2 er apoculac 2 Periostes elevator 3 Massi knives 3 Seeal probes 311 Tongue depressors Plerce Troops Basal Book ī Parencentesia Knife Yankauer's curettes 2 1 fonsil scissors

#### Q.P.D. Somen's instruments

4 Dental extraction forceps 2 Tongue forceps Relly forcepe 8 4 Towel clies 2 Tissure forceps 3 Ochaner's Hasmostatic clamps Vaginal apeculum ī Retractor Heamribold forceps Seedle holder Sther mask Saw Lend filled maliet Chiscle Rectal apeculum Plaster sciesors Plaster kalfo Plaster saw Syringe - 20co - 1000 Enife

# 1210 forceps - straight 10 curved Entropium forceps - large

3 Soudle helders

### Operating Room Instruments - Sys Senartment Instruments:

Il Knives

S Owettee

Retinoscopes

1 Syrings - See

Retinoscopes

1 Syrings - See

Retinoscopes

1 Enives - large for eye

2 Scissors - small for eye

2 Scissors - small for eye

1 Ether mask

1 Houth gag

6 Lid retractors

4 Eye specula

5 Trachoma forceps

1 Aluminum lid plate

2 Probes

#### O.P. D. Kar. Hose and Phreat.

l Needle holder
l Nasal forceps
l Sasal scissors
l foneil enare
l Small mallst
l Sire cutter

## 2. Obstatzioni lastromental

S Obstetrical forcess

Collyer's polvimeter

Bonds placents forcess

Cranictomy forcess

Uterime denote tip

Uterime dressing forcess

Sponge helders

Uterime dilators

Tomoulum

Vaginal retractor

speculae

Uterime curettes, sharp

plain

Applicator - intra uterime

Crocket heet

Heamostatic forcess

Valeellum forcess

\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*

.......

University Hospital, Inventory, July 20th, 1928.

### S. Dental Department instruments:

```
36 mas
            card files
 1 box
            potton pellets
   .
            Sanitary cartons
 1-1/2 box nubber dam napkins
 5 rolls
            absorbent cotton
 79
            Bur blocks - large and small
    bottles Temporary powder
11
                        oil
             Lapis, Pumiois
1
             Class funnel
             Small ootton balls
             Sto as
             silver oesent
 6 boxes
             Synthetic
 3 bottles
             Meroury purp
l box
             Arnoda
 S boxes
             Red vulcanisable gutta
10 "
             Floor silk
             Lingual bar
12 dos.
             Dental needles
1 box
             Tin foil
18 4
             Gold ropes
                  onkes
S DOES
             Flaster and stone
             Tooth brushes
             Dental chairs
             Instrument tables
             aubbor balls for washing teeth
             Syringes (useless)
Towel clamps
             Clamp for rubber tube forceps
             wouth gag
             mall morter and postle
             Dental knives
             Spatula
Probe
             Jurrettes
            Elevators
            Forceps
            Notal forceps
             eroseios
            wouth mirrors
           Spring employer
standard exemps tors
apring forceps
Dental sciences
            Emanal water pitcher
```

University Hospital, Inventory, July 20th, 1926.

#### 4. Laboratory equipment and supplies:

```
Lour Syringe 2 c.c.
                 1 0.0.
                 5 0.0.
                20 0.0.
 4 Tisque forceps
26 Widel elides
 2 Leits Microscope illuminators
 3 Alcohol lamps
 1 Enter pitcher
 a Marm olocks
74 Oylindrical graduates
 l enamel graduate 38 oz.
 7 basins
 1 basis rack
 l electric fam
 1 Pound balance
 3 counting chambers
 l Balance metric
 eroesise &
 1 bell jar
 9 Forcelain evaporating diches
 l large scales
 8 mioroscope reflectors
56 flasks large and small
14 Tyoos indicamenter
8 thermometers
 1 Autoclave
 1 los box
   Test tubes - 400-500 large
               - 400-500 %anderman
          14
 2 Prime stores
 3 Iron tripode
 l Armold sterilizer
 1 Water bath
   Glass beakers 1500 o.s.
                  1000 ....
                   600 0.0.
                   400 0. ..
                     0 0.0.
                   100 0.0.
  Dare Hemoglobinometer
  Microscope illuminators
 8 Water pails
 s colution besine
 3 sclution containers (local make)
l gas generator
36 Slide bolders
1 Cork serev
  Electric contrifuge large
1 hand
  Glace funnels large and small.
```

### Laboratory equipment and supplies - continued

```
1 Razor
 1 Knife
 5 Urinometers
 3 Mechanoial stages
2 gross slides
21 Saccheroms ter
 5 Flasks with ground glass stoppers
 1 Blood Urea outfit
 1 Spencer Mior scope
 1 011 Stove
 1 Basin for staining slides (local sake)
 1 Pipetto#/50 0.c.
            75 0.0.
18 Test Tube racks
 1 Spencer Binocular Microscopes
 8 Bunsen Surners
 1 Hot Air sterilizer
 7 Mieroscopes
```

1 made construct	<u> </u>
Chemicale in stock	
Cil Gdar Tood	1 16.
Pot. Phos	1/8
Acetone	5
Aqua. Ama. Fort.	j.
Acid Cmalic	, <u>,</u>
Sacohaross	5 1 1 3 1
sod. Chlor.	·
xylol	*
Iron Trichlor.	X
Mamnito	5 05.
Canade balsam	3
Gentian Violet	160 gm.
Aton Alexandra Corp.	1 16.
Sulphuric acid	2
Methanol	
Trikresol	4 08.
Sed Mitrate sticks	
Sod. ohler	8 6 3.
Sed. Hydroxide sticks	ě
Sed. Oit. c.p.	3.
Biomuth submit.	1
lodine oyrstals	4
Pot. Ozalate crystals	6
Plozie Acid	6 1 2
Salicia	2
Pensins	8
lyon and Alum supphase	3 16.
Litamo subos	· •
sed. choler. e.p.	1/5
Octrose	4/4
Lagtoss	1/8
Clusons	~ ~
Sod. Carb.	•

University Hospital, Inventory, Guly 80th, 1988.

#### Laboratory equipment and supplies - continued

#### Chemicals in stocks

Maltone	3	05.
<b>Toluidinblan</b>		04.
<b>*ethyl</b> ene blue	5	08.
Chrysoidin	10	gm.
Orystal violet	10	Elli-
Ohina Blue	10	an.
Acid Fuchsin	10	an.
Hematozylia	30	
Basic Fushsin	10	em.
Amm. Alum.	8	
Amm. alph.		os.
Calo. Chlor		08.
Iron Alum. Sulph.		05.
Load Acotate		02.
Pot. Sichromate	8	08.
Acid Omalic	4	0.
Pot. Mydroxide Gryst.	3	16.
Pot. Carb.		08.
Bod. Garb.	4	98.
Bensedine	3	08.
Cholesterin		08.
Copper Sulph.		08.
Oun Guiso		08.
Iron Trichlor. Lump	4	pieces
Mer a Biob.		08.
Fot. Ind.		05.
Pot. Ferrocyanide		08.
Sod. Mitroprusside		01.
Bulphenilio Acid		08.
Ranto Acid	**	
Pot. Thyocyanite	•	01.

Albert's stain No. 1 Br. Cresol-purple in Asobol Carbolic acid-methelene blue Albert's stain No.2 Androdes indicator Carbol Fushains gooin in water Sooin in Saline Sacio Fuchcine in water Sacio Fuchcine in alcohol Tellow cosin Papponhoime stain Alisoria red Methyl red indicator Acid Fuchsine Centian Violet in water Calleson's fluid Amiliae blue red

University Hospital, Inventory, July 20th, 1926.

### La loretery aguinment and supplies - continued;

### Solutions -

Br. Oresol-purple in water Bothyl green aforine Iodine-Pot. Iod. in Saline Lastfler's solution Saturated Methylene blue alcoholic Methylene blue Heisser's stain No. 1 No. 2 Methylene red indicator Phenolphthalein 50/0 in alcohol 500/0 \*eigert's solution Eright's stain Resolic soid 50/0 in alcohol china blue 500 in Aq. Dist. Phonolphthatiein P.B. Fuchsin Sulph. Acid Rosolic P.U.M. J. Biemark Srown obina Byue Chrysoidin Sosin Rosin Anilino Gentian Viblet improved sothylene blue Hethyl red Phonol-sulphthalein Toluidinblam

#### Pasteriologicale

Triple Typhoid 200 c.c.
Antityphus 300 c.c.
Concoccus 120 c.c.
Meningococcus 15000 units
Antitetanio 300 c.c.
Aphtheria 7-8000 units
7-10000 units

NOTE: There has not been an opportunity to test the above chemicals, solutions, and bacteriologicals but we feel there is some question as to the value of many of them.

\*\*\*\*\*\*\*\*\*\*\*\*\*\*\*

### 5. Smg Room supplies

Am. Chloride tab. gr. V 500 tab. A.B.S. pill 500 Oubsb compound tab. 2,000 Researchylonemine gr. V 3,000

# Drug Soom Supplies - continued

Triple Bromide Or. V	3,000 vab.
Libre browner.	500
Bronchites	500
Bland's popls	1,000
Brown Mixture	3,000
Geografi. A	500
Calonel Er. 1	500
Calonel gr. 1/4	500
The second secon	1,500
The second secon	1/3 bottle
THE THE PARTY OF T	34 teb
Emetine Beemuth lodide gr. 1	500
Gray power gr. 1/2	
Strychine Sr. 1/60	1,000
Quinine Bisulphate gr.	500.
QUINIBO CANADA OF TRACES	800
Aloresta tab. of Ipecac	1,000
Clal. gr. V	1,000
Rhinitis 1/2 strength	1,500
Serourous lodide yellow gr. 1/6	800
GAAL Browlds ST. V	1,000
Chanalonesialala al	1,000
Pot. Chlorate gr. V	500
Creosate 0.0.35	200
ovremiden ar. V	1,000
the continue of the 1/30	1,000
terpin Hydrate and Heroin	1,000
throat centholated	1/0 505516
	i/a bottle
Aspirin gr. V	3,000
	i tin
Liq. paraffia Eye dropper and bottle - No. 36	
eye dropper and	1 bottle
Carbon Tellaculoria	<b>2</b> "
Liq. Ferri lodide Sy.	1 *
A41 Caultherise	1 6 1 8 1
remining Popperming Oll	1 8
Ol. Aulel Exe.	<b>1</b>
oil of Eucalyptus	2
Glucose Liq.	G #
Wilk Magnesia	<b>4</b> *
Lig. Petroleum	<b>E</b> 3
sitch hasel	2 4
	3
Utros	
OBUGE	3 4 1 1b.
Syrup Scillat	S DOSETAR
Sulphurie Acid	1 15.
71dest. Glycerin	1 15.
Fluid Extract Digitalis	1 lb.
TI EI GREGEFA	2 150.
Tinot. Beasoin compound	1 1b.
Tinet. Bensein	3 bottles
Salsam Paru.	36 tins
and 14 was all	3 lbs.
TARREST PAYONIOFICE	10 bottles
Ether for Annesthesia	70 0041744
STREET LOS SALVES	9 bottles 5 bottles
Chloroform	
Sod. Phosphate sold	<b>3</b> . •
, 65 hote taste	1 1b.
Opt. Ether Hitrate	

8,000 tab.

### orug Room Supplies - continued;

Sod. Mitrate	1 bottle
Sod. Benzoate	1/2 16.
Strychine Hydrochler	3 038.
God. J, trate	a bottles
Pot. Sitrate	1 "
Acid Citr cum	1 10
Calcuin carbonate	3 158.
Calculm Laotate	1 "
lilver Mitrate	2 02.
Adeps Lance Anhydrous	3 lbs.
Liquorise root powder	1 1b.
XEIRIRIXXBIARE	xkakbx
Surgeans rubber gloves	34
Satural mersor	34
Argyrol	1 02.
Bismuth sublarbonate	1 16.
Cil of Eucalyptus	1 1b.
Castor oil	4 1bs.
Mag. Tulph.	5 lbs.
Smpty bottles;	
30 oe	1/4 box
80 oe	1/5 *
100 00	Ma a
120 cc	1/3 "
200 96	1/2 *
15 gm. Cintment time	80 only

NOTE: Although we have listed all the medicines and drugs found in this department, there is some question whether many are of any value at this time.

#### 6. Linen

Very little limen that was of any value was left in the heapital. The following was graded as best we could, but even the best was well worm and practically useless:

	Falz	Poor	Backess
Muslin coats	80	113	70
Muslin pants	50	70	75
Linen bags	50	*	75
Bed pan covers	50	80	75
Mattress covers	25	80	60
Flannel coats	34 (new)	136	15
alue gowne	34	39	25
Mannel pants	34	32	. 25
heets	34	19	19
Fillow covers	34	80	48
Aprone	34	80	13
Blue aprone	40	80	13
Small lines bags	35	30	13
Operating gowns	38	65	13
Stockings	35 35	45	13
Pacumonia jackets	35	25	13

#### Linen continued:

		_fair_	1001	Uneless
	aps Sleeveless jackets Shoe bags Flammel sleeveless jac Small towels Surses( caps conforts Stretcher covers Curtains Linen coats	35 35 150 (new)	170 39 39 39 64 32 12 21 36 40	13 13 13 13 20 30 14 15 15 15
One	Linen pants rating room linen	<b>90</b>		
YEL	and the second of the second to be second to the second of		40	
	Cowns		3	
	Large double sheets		8	
	Sheete		3	
	Large sheets	•	6	
	Small lap sheets		35	
	Operation towels Operation trousers		4	
	Hand towels		10	*
	Sape		īš	
	Cloth towels		8	
	Stockings - large		ä	
	small		15	
	Eye tonel		38	
	Lap aponges		30	
	Saske .		25	
	Small double sheets		8	
	Large villow covers		1	
	Small		3	
	Blankets		1 3 8	
	Binders			
	Slings		31	
	*reppers large		19	
			<b>商</b> 皇	

### 7. Paraiture, furnishings, etc.

bage - large

### Estie

011 atove		1
Sabies beds		7
Pressing tables		7
Deaks		31
Iron beds;		
Good condition (needpainting) Damaged - needed repairs	114	
sauffan - Bearer Laberta	100	
Badly damaged - extensive rep.	160_	314

### Furniture, furnishings, etc.

### %ards continued;

The state of the s	
Pressing tables with mirrors	75
wooden chairs	81
Wedical cabinets	iō
Instrument closets	99
Tables	88
3 creens	10
Long benches	37
Book cases	3
Clothes racks	ĩ
Iron basin rack	จิ
Bedsije stands	140
key board	
Flower stand	1
Office	*
I printing machine	1
Dispensary sye Department	•
Single iron baein rack	2
ressing table	1
Sterilizer	i
mesis basis	4
ester sterilizer	
Electric battery unit	
# dium sise basis	<b>5</b>
Pressing basin	1 2 3 1
Souble iron basin rack	*
Triple * *	1
Alcohol lamp	
Bolution basin	1
**************************************	1
Dental Sept. furn.	
Instrument table	***
Dental drill	3
Adjustable headrest	1
Procelain models	5 1 box 1
Electric dental drill	1 box
Models for gold and silver work	<u>.</u>
Furnace for plate mork	4
Brass kettle	<u>.</u>
wooden handles	į.
Bunsen burner	<u>,</u>
Instrument cabinet - small	1 1 5 boxes
	1
False teeth	1
Glass specimens	5 boxes
八字號會發 無為自然了國際問題	7
Dispensary surgical dressing room	
Dressing basin	
Irrigating oan	2
Solution basin	3 1 1 2 3
Brass water filter	1
	1
Single iron basin rack	1
Indas com	3
Emesis basin	3
The state of the s	*

### Furniture, Furnishings, sto.

### Dispensary car, nose and throat dept.

Small glass funnel	1
Algebel lamp	2
Iron chair	3
Double iron basin rack	1
Water pitcher	1
Brass instrument steriliser	1
Autoelave	1
Long square basin	1.

### Operating room furn.

Control of the Contro
Alsohol lamp
3 ozs. graduate
washing brushes
French table
Single iron basin rack
Eye operating table
Kelly pad
Operating tables
Double iron basin rack - large & Sm.
Amagethetic table
Brass water filter
insesthatic apparatus
Round Kelly pad
saste gause paid
water pitchere
Immersion basis
Alcohol lamp  3 ozs. graduate  Sashing brushes  French table  Gingle iron basin rack  Eye operating table  Kelly pad  Operating tables  Double iron basin rack - large & Sm.  Anaesthetic table  Graes water filter  Anaesthetic apparatus  Round Kelly pad  Saste gause paid  Sater pitchers  Immersion basin  Long water filter  Enema can  Esseis basin
enema can
Emesis basin
Funnels
Sound dressing basin
Long round dressing beain
Solution beats
mall solution basis
Graduates large
Graduates small
Sed pans
Funnels  Cound dressing basin  Long round dressing basin  Solution basin  Small solution basin  Graduates large  Graduates small  Sed pans  Crthapoedic table  Recovery bed  Instrument starilizer  Grinal  Instrument basin
Recovery bed
Instrument stariliser
Urinal
Stirrube

wen



University of Nankink

October 27, 1928

President Y. G. Chen, University of Nanking, Nanking, China.

My dear Dr.Chen:

We have this morning received from Miss Grace Bauer a letter in which she states that she is now definitely planning to return to Manking as soon as her affairs in America can be arranged. She states, However, that it will be necessary for her to give two months notice before she can leave the hospital in West Virginia where she is employed. She also wishes to spend a few weeks with her people while she is completing her preparations for return to the field. She states that it will therefere be about February 1st before she will be ready to sail.

I am afraid that my cablegram of September 22nd must have been at fault in not more definitely asking for a reply. Miss Bauer was unwilling to give the hospital where she is working a formal notice of her intention to leave until she received confirmation from the field that her return to Manking early next year was approved. By the time our second cable was sent and your reply reached us, practically the whole of October was gone.

We are glad to have your letter of October 2nd telling of your gratification that Miss Bauer will be returning to Manking early next year. We very much regret that she will be arriving some weeks later than we at first indicated. Miss Bauer mentions in the letter we have just received from her that she also had received the letter you sent on October 2nd.

Miss Bauer raised two questions which I should like to refer to the field for your decision. I quote from her letter:-

"In that I am resigning here at the end of December would I be asking too much to ask that the University of Nanking start my salary with January first? If you consider this unreasonable just frankly say so and also tell me just when my salary will begin"

As you know, the general University regulations provide that "salary begins on the date of Sailing, the first payment made in Hanking" in the case of new appointments. Hiss Bauer is, however, one of the former members of staff and on her return to America in 1927 received only

Dr.Chen-2 10/27/26

three and a fraction of a month's salary from the University instead of the six months voted her by the Board of Trustees. What does the field consider a most equitable date from which her salary should again begin?

Miss Bauer also asks: -

"I should also like to ask what you think would be wise regarding supplies and apparatus for the laboratory. It must have been February 1927 that I sent an order to the Arthur Thomas Company for supplies. This order was stopped by eable in March. If it were possible to get a copy of that order it seems to me it might be wise to get at least some of those things started for China. If I wait until I reach Manking it will take about another six months to get supplies back from America."

I feel that these questions can only be answered satisfactorily by the hospital staff, since it is most closely in touch with the present and future needs of the work.

We will very much appreciate it if you will send us information in regard to both these matters. I presume we will have time to receive your reply by mail before the end of December. That should be in ample time to meet Miss Bauer's needs and to enable her to make arrangements for the ordering of such supplies and apparatus as is necessary.

With best wishes, I am

Very sincerely yours,

BAG-H

B A GARSIDE

#### OFFICE OF THE PRESIDENT

NANKING, CHINA

Movember 13, 1928.

Nanking

Hr. B. A. Garaide, Chine Union Universities, New York.

TILANSFER

My dear in. Gardide:

I have received your letter enclosing the annual report of the Shina Union Universities.

We have had our meeting of the Board of Directors on November 9th and 10th and the minutes and a number of matters will be forwarded to you in a latter letter.

There is one matter which I wish to take up at this time. We own a piece of property that is detached from the rest of our land. It was originally owned by the lethodist Board and was part of the property which they turned over to us at the time of the union, as it was the compound containing the three houses all of which were totally destroyed by fire during Narch 1827. The land is South of our property and the Board of Directors feel that we shall never wish to make use of it again in the development of our plant as our future plans are now outlined, and it seems to be the better plan to sell it to some outside party at a good price as it is near the center of the business section. The Board of Directors took the following action:

"Voted to request the permission by cable from the Board of Founders to sell the Wu Tri Shan detached property, the proceeds to be made available for other procesty use. This is the property where the houses occupied by Mesars. mills, Wilson and Dietorich were purned on harch 24th, 1927."

If the Board of Founders are in favor of this recommendation, will you please inform us by oadle as early as possible?

With lest wishes.

Sincerely yours

Y. G. Ohen.

well,

TRANSFER

ash. 111/al

University of Nanking

November 26, 1928

President Y.G.Chen, University of Henking Mikking, China.

My dear Dr.Chem:

I find that we have not yet formally acknowledged a number of the letters received from you during the last few weeks. At this time we akknowledge receipt of letters as follows: - 3 letters of October 5th with various enclosures; 1 letter of October 18th.

Most first letter of October 5th comments on various hospital matters. We have written Miss Jeffrey as per the letter of which I enclose a copy herewith. I sincerely hope that within the very near future she will be starting her journey back to Manking. I am sorry that the hospital staff has been handleapped by the absence of Dr. Slater and by the fact that Dr. Lewis was able to remain with you only a few weeks. The indications seem to be favorable for Dr. Hutcheson's return. I hope to write you more about this a little later.

Your second letter of October 5th discusses matters in connection with the Department of Religion. As to Mr.Frank W.Price, we understand that you are to send us a more definite proposal a little later. We will keep the matter in mind but will await more definite word from you before taking any aformal steps. I will write to Mr.Robson to see how his plans are coning on and when it is likely he will be able to return. As soon as I have some definite word from him I will get in touch with the Methedist Board as to his support. It is good to know that there is a possibility of additional funds for the support of the Department of Religion.

Your third letter of October 5th acknowledges a number of our letters and also contains information as to the opening events of the academic year. We are happy to know that the enrolment was satisfactory and that the application for registration went through so promptly. In this letter you commented on the inquiry I made in my letter of August 15th as to the commencement exercises. Dr. Bowen and Miss Priest have both written rather Vigeorous letters on this same inquiry. I have been surprised and greatly concerned to note that all three of you interpreted my inquiry as having a critical flavor which was certainly never intended. You will appreciate, I am sure, that at every meeting of the Trustees we are asked immunerable questions about matters of all sorts, some of them quite trivial. I try to jot down and pass on to the field such inquiries as I think the Trustees really wish to follow up. This particular inquiry has, in some way, become magnified for beyond

what it deserved.

Your letter of Ostober 18th refers to the cable you sent at that same time regarding Miss Bauer's return. At her request we are arranging for a sailing for her on the "President Jackson" leaving San Francisco February 1st. This proved to be the earliest date at which she could finish up her hospital work, visit her people and make preparations to leave.

This will reach you at about the Christmas season so we take this opportunity of extending the best of good wishes for the Christmas holidays and the approaching New Year.

Very cordially yours,

BAG-H

Enc.1

The Trustees, and all the American friends of Manwhat it deserved. king, have been greatly impressed and deeply gratified by the splendid way in which the vigorous Christian character and purpose of the University have stood out during these last few years, and I am certainly a poor correspondent if I have failed to make this fact plain to the field. There has been no hint of criticism at this point. Because I have been anxious to keep the Trustees assured at all times on this matter in which they are all keenly interested, I have hastened to profide information they may seek, or to secure enswers to any questions they may ask. Maturally questions arise on which I have no information and so must make informal inquiries of somebody on the field. The particular inquiry in my letter of August 15th Dr. Bowen explained quite simply in a single sentence, as I knew perfectly well when I wrote would be the case. Yet that sentence of explanation proved quite worth while when several of the trustees later asked me to explain the point that had puzzled then. -This is a longer comment than the particular item deserves, but I have given it because I am anxious that you will understand not only this special case but also other items of a similar nature which may come up from time to time.

Your letter of October 18th refers to the cable you sent at that time regarding Miss Bauer's return. At her request we are arranging for a sailing for her on the "President Jackson" leaving San Francisco February 1st. This proved to be the earliest date at which she could finish up her hospital work, visit her people, and make preparations to leave.

This will reach you about the Christmas season, so we extend the best of good wishes for the holidays, and for the approaching New Year.

Very cordially yours,

BAG-E

Enc. 1

B A GARSIDE

### UNIVERSITY OF NANKING

NANKING, CHINA

Nanking

OOPY OF LETTER FROM MR N. GIST GEE OF THE ROCKEFELLER FOUNDATION
November 27, 1928.

Dear Dr. Chen:

MANSFER

I have now had time to go carefully over the data concerning the University Hospital enclosed with your letter of October 26, 1928, and wish to ask for some additional information before I make my representation to New York for payment of our grants.

I am enclosing a copy of the action of the Rockefeller Foundation in making the grant to the hospital in 1926 and you will notice that technically the 1927 appropriation might be allowed to lapse - condition 6; but I wish sufficient data to enable me to present a request for the proper prorate payment (condition 4) for 1927 as well as for 1928.

Will you please send me as soon as possible a full financial statement, receipts and expenditure of Mission amontributions of all sorts for all of 1927 and for 1928 to date? This statement should include:

- (1) Mecessary salaries and travel for foreigners and Chinese during these two years even though some of the people were absent from the field.
- (\$) Salaries of temporary staff members.

. . . . . . . . . . . . . . .

- (3) Contributions of money from Mission or other sources.
- (4) Value of contributed articles linen, etc., from U.S.A. feferred to in your list.

Very sincerely yours,

M. Gist Gee (signed)

Just min pl.

#### UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT NANKING, CHINA

Lisa Bauer, Lisa Ward and Doctor for Prespyterian quate.

November 23, 1928.



Mr. B. A. Garaide, New York.

TRANSFER

By Dear Mr. Garaide:

/In reply to your setter regarding dis Bouer:

We are very sorry that we did not send a cable out we thought at the vine it was not necessary and we can understand that it efficted her plans somewhat. We are very in a that one is coming back to help us. I had a letter from her the other day informing he of her willinguess to return to the magnitude.

In regard to the selery metter, we wish we could make this opecial arrangement for her as suggested in your letter, but it seems to up that
there are others involved in such a plan. It would effect, not only
is a Bauer, but his Hymle, his VanViiet and his Juffrey and if we
made the allowance for hiss Bauer, it would be only fair to make the
sime adjustment with the other members who returned under similiar conditions. It seems to us the best policy will be to continue under
our regular ruling, having salary begin with the date of salaing.

In relation to the matter of equipment for the laboratory; we feel it lay be necessary for wiss Bauer to see the present equipment, supplies, etc. as well as the work that is being done at the present time before she places an order for additional equipment and supplies. When we made the inventory we found that a good deal more was saved than we anticipated, and it would seem to us worthwhile for miss Bauer to know something of the present equipment and plans for the work before orders are alsoed for additional material. She can secure equipment and supplies by mail after her arrival.

Regarding wies Ward: we certainly need some additional teachers in the Department of English in order to strengthen the department. However, our University budget will not parmit us to secure anyone that has to be supported under the peneral University funds, and it has been the custom to have the Mission Board quotes filled by men, generally meaning families, instead of having the single women on the Board quotas. As you know we had a fairly large number of single women supported by the general University budget before the disturdences, but it does not seem possible to continue to do so at the present time. I am not very sure as to the recommendation regarding his word. I have taken the matter up with Dr. Bowen asking his advice, and he feels that it would not be wise to have hiss and come to the University as atsted above.

In regard to the eye doctor suggested for the vacancy in the Freebyterian quota: at the present time we have Dr. Yang, in charge of the Eye Department, who is doing very splendid work. Since the doctor you mention

pelot to will to

point thouse

No. 2.

would come under the Presbyterian Board, we are extremely loath to have anyone replace Dr. Daniels who we have been expecting for so long. Dr. Daniels has had experience in our mospital, is just the man we need at this time, knows the language and knows the staff. We need Dr. Daniels especially now that some of the older doctors have left the cospital, and we hope that nothing will prevent him from returning to us. No doubt this new man is well qualified for his work, but it would probably be difficult for him to adapt himself to local conditions and learn the language than it would be for a younger man. We wish you would advise us definitely regarding the return of Dr. Daniels.

Very sincerely yours,

Vy. G. Shen

RECEDIAND CHIVERSITUES DEC 2 | 1228

JOINT CO.

 $\Pi 471$ 

UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

November 21, 1828.

Laiptone Sc op. Francrty.

Mr. z. A. Gurine, New York Oit.

TANSFER

My dest him baras.

Induction or the contract of the power opening of the form of the standard of the contract of the contract of the form of the form of the form of the form of the standard of the follows:

"Vocal to request the Somal of Pacaless to somewhold the formation to the solution of the formation of the formation of the formation of the following the formation of the following th

In explanation of this notion I whele so priving you or certain concretions in the city. Sin a New Sin has been a let be any political benter, the notating process, her special very course, which to are been independingly limited for the senions to some social in the vertical horsels and hatels around the Unaversity. The cost of average pech plants one ones so and hiving granters are much more compatible show the University the standards have ask a for domainous account in the University and it has been very fifficult for the administration or refuse them.

Beriasa, we fleck that it would be now to colling out to note all soudents living in how own dorateries and a second of the conduct, one offer them, petter educational and assistant for the formal in the quarters. The are mare trie, is worp instituted for the floure life of the sounce of out.

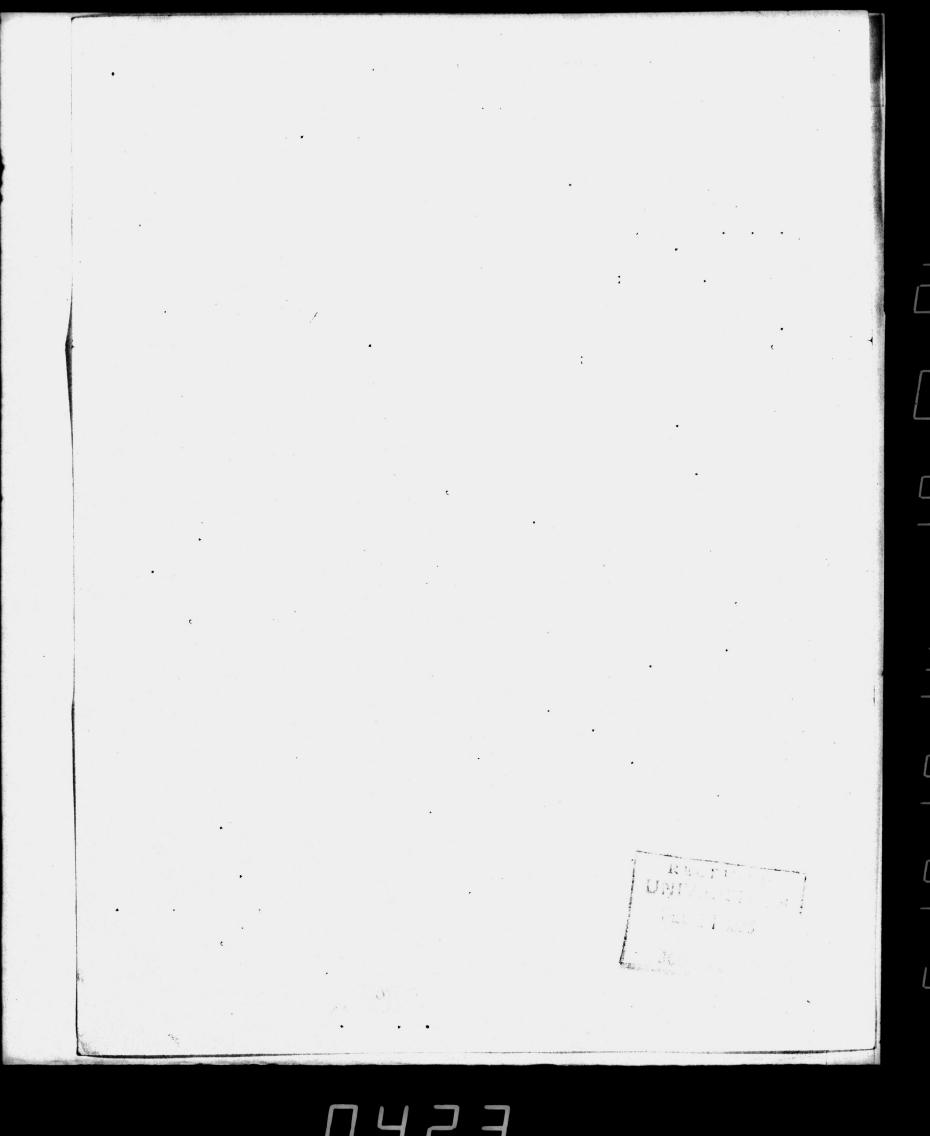
We feed it is very necessary to redieve our placest directory conjection and to differ a fair opertunity to the same surfects who would like to some to the University. At one entire any of our assents are forced to peode only students and the divide under very insolvenient and unsatisations.

Therefore, it has been decided by the Board of Derecting that it would be a better pash to use the Language School or nearly for local or according to to see - sithough we recalize this has been been provided. We wish to have the approval of the Board of foundate before as an arrangements on the field, and easily be very gard to have the matter attended to promptly in order that we may make our plant accordingly. At present the Language School is being reatid, and this will mean arranging to have the property returned as the expiration of the passe, July 31, 1123.

Hoding we may hear from you promptly in regard to this matter, I am

Very sincerely yours,

ПЧРР



ir. b. A. O molee, New York. ing deer r. Conside:

UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

November 28, 1020.

In recommends with the negaciat of the interstivefinance Jummittee, I might to which an employment Action of Action of Fact in regard to the committation.

If you decide to follow our organism and incorporate one outire constitution of the Borra of Directors under Article LV of the Constitution of the University of Nanking, this point will be obvered and the explanation annecessary, but instruch as we are not in a position to know the final decision, it seems cost to anticipate the inter with this letter.

Under Article IV section 5 of the Opertitation as proposed by the Bornd of Founders is this para rach:

"An essential sal vae sole mean ious qualification for member. edin thank be profession of a vanguliesh doith in Jewas thist. All members shall be in sordial sympothy with the above stated burgase of the University."

This metter was very thoroughly disquased, and it was dent cart maile ell of our productes are not plainted and, we are obtaining upon our Alumni members for their interpet and apport. They have not professing excellent spinit and have been very keeply sympothetro with the religious activities of the University even slithough all are not professing our times the majorites. The bound of theorems inve in hind a few people who are non-Orristians, but who have been helping the University even helping the University financially and in carrying forward the grouptional program.

The Board of Directors and excecipally the Executive-linemos committee feel that our religious indurest has been so call acre gorded by the electing bodies who will be responsible for the rejority members that we are sure of an exceptionally large rejority of professing Orniations on the Board and there is likelihood of having very few non-J. mistishs. We feel very sure that the non-professing Oliviaviana who way be elected will be in sordiel sympethy with the Christian ideals of the University. At the precise time we have only one member of the Directors who is not e Christian. He is in the coupted group but he has been from the very beginning of the University greatly interested and has been constantly helping us in mappy reys. He received the larges number of votes for a coopted member of the directors.

We feel by insisting on too rigid qualifications for nemoeranio of the Board of Directors that the result may meen disappointment in the minds

11-28-28

No. 3.

of many of the Board of Directors and among the graduates. You know "He that is not with me is against me" in carrying out the enterprise.

We hope, therefore, that the Board of Founders will allow our statement to stand as the only restricting qualification for members of the Board of Directors.

Very sincerely yours,

G. Ohen.

RECUIVED Jan 1928 1 

 $\Pi$  H P  $F_1$ 

TRANSFER OF THE DOUBLE AND THE STATE OF THE PROPERTY OF THE PR UNIVERSITY OF NANKING OFFICE OF THE PRESIDENT NANKING, CHINA eya a. Urana.e:-The property of the part of the University of Name the contraction of the Bush of France of the Bush Montant ne recomment of the Bush of Francists for the Bush of theorems "Arthore II - Cadtor" . . It has been an period to the tole control of the head of the control of the contr "Anthone IV - Eval of wire of  $\mathbb{R}^n$ We shall set to be the missie open brindings of the B. In all of the estate of missished to the Burnes of Formales in a constant of the open of the June weeks in a constant of the first terminal of the Burnes of ్గ్రామ్ లో కిట్ కెట్క్ క్రామ్ కిట్ కోగాడుట్రుడు. ఇం కెట్లాక్ క్రామ్ లో కిట్లు కొన్నారు. మీకు అంది కిల్లు కార్క్ రాక్ క్రామ్ కొన్నారు. కిట్లు కొన్నారు. కిట్లు క కొత్త కొనుకు రహక్షిక్స్ కట్ మైకు ముఖ్యం, కాముల మక్కుర్తుంది. కి. క్రామ్ అయిన కమ్మాణ్ విద్యేశ్రీ విరామ్ అహ్హ్మి ilmedature duna alle was bije epril ea laru, end black sid epaktiking bi The Barra of binespions submat be earnisted on a na all the viole comcoib cion. Boste of Directors 1 James Coulding - Albicoc Times of the 3. ు మూరాగ్రిపింది ఇవే గ్రామం కారా కుండి ముంది మీకు నీతి దివార ప్రేశ్వాముంది. అందు కార్లు మధనాత o a Burgini din italia a tua Jale di pula din di di la come di la Unified the carter whice per to each of . If  $v \in \bullet$  , which has a function of the result of the part of  $v \in \bullet$  , where  $v \in \bullet$  , we have  $v \in \bullet$  . The translation of the state in the state of ria prats of Clims.

s. z.

We feel that registration means a great deal to our University as we are in the capital, and know that we would be placed in a most difficult situation if the University did not register. Registration means respect of Chinese laws and regulations on the one hand, and resemblian of a mission institution by the Chinese Government on the other hand. It has been very generally felt that Christian in thiutions have been maintained through the authority of treaties return by sublic sanction.

We shall be very glad to insert the words "in Chine" so that the first sentence of the purpose will send - "This Board of Directors accepts full power of control in Chine of the private..."

### "Amendment to the Jonstitution"

As we understood that the Board of Founders were to have a meeting very soon, the proposed amendment has been postponed to a later meeting of the Board of Directors, and we hope to have your favorable opinion before we make such an amendment to the constitution of the Board of Directors.

### "By-laws of the University."

It seems to us that in order to be consistent and to make the document complete that the entire by-laws should be included. We are, therefore, suggesting that instead of the mist statement under Article IV which appears in the by-laws proposed by the Board of Founders that our entire Board of Directors! cy-laws shall be incorporated.

### Administration of the University.

We feel that the section in the by-laws of the Board of Directors under Article IV of the suggested new by-laws of the whole University provides for the administration of the University, and shall be very grad to hear from you if you feel that it is necessary to duplicate the section again. In case you prefer to ke p the section as listed under your Article V in addition to the section provided for in the Article IV - section IV, may we call to your attention the fact that the Board of Directors do not provide for a vice-president of the University. By providing for an acting president, they feel that the matter has been taken care of to guard against any need. As a matter of information, it is rather exceptional to have a vice-president in any of the public institutions in China at the present time.

### "Composition of the Board of Directors."

You mentioned in your letter that it was your purpose to allow for changes in the list of the Chinese Christian Churches and Mission Bodies and for alterations in the number of representatives allowed each, without the necessity of revising the Constitution of the University. It was also the feeling of the Committee on Rejistration and Reorganization that a more general statement in regard to the commosition of the Board of Directors would also be necessary to simplify the process of rejistration, and the committee recommended that the following should be inserted instead of the paragraph which now appears in the Constitution of the Board of Directors:

The Board of Directors shall consist of members elected as follows;

- (a) by the several cooperating and mission bodies.
- 4 members.
- (c) Coopted: 5-members at large chosen in the first instance by the Board of Directors as above elected. (The coners of the coopted members shall be the same as those of other members.)
- (d) The President of the University, ex officio, without vote.
- (e) The Adviser to the President, ex officio, without vote.

A majority of the total membership of the Board of Directors as well as a majority of the coopted members must be citizens of the Republic of Ohina.

No member of the faculty or other person in the employ of the University or student shall be a member of the Board of Directors. All members shall be in cordial sympathy with the above stated curpose of the University.

All the members of the initial Board shall be arranged in three groups, go roximately equal in number, the first group to sorve for one year, the second group to serve for two years, the third group to serve for three years. If a vacancy occurs in any cross orier to the excitation of the stated term, the sime may be filled by cleding a substitute in a coo dance with the foregoing provisions, to serve for the parameter of said term.

After the first election, all subsequent terms of service shall be for three years, and on the expiration of his term of service any member shall be eligible for re-election."

You will please note that we have suggested that the constitution shall be changed as above stated.

I tam in receipt of your letter informing me of the mesting of Board Of Founders to be held November and asking me to sable our reaction as to the proposed amendment and pumpose of the University, but the word reached me the day after your meeting was scheduled, and so seeing no advantage in sending a caule the best I could do was to acknowledge your letter. The matter of the purpose and proposed amendment has been covered in this letter to you. I hope that we may hear from you promptly in regard to these several matters, and trust that we have been able to make it clear to you.

Sincerely yours,

G. Unen.

DEC 31 1928

 $\Pi + \Pi$ 

#### UNIVERSITY OF NANKING NANKING, CHINA

which is

It may be necessary to change the headings and use "section" instead of article" especially in the by-laws in order to make the whole clear. However, this is in the form that has been proposed and such changes can be made later. In copying the same we tried to keep your proposed wording exactly as presented to us except in the sections where the Board of Directors' were involved as stated in letter.

Ach

### UNIVERSITY OF NANKING

NANKING, CHINA

Nankins

#9

Nov. 30, 1928.

Mr.B.A.Garside, 150 Fifth Avenue, New York City, U.S.A.

Indivorta

My dear Mr. Garside:

President Chen has showed me a copy of a letter which he is writing to you about the statement of the purpose of the University, and I want to add a word or two about it.

The people in Shanghai and Dr. Ferguson and we here all think that by inserting the constitution of the Board of Directors as article IV. I think it is, of the founders Constitution, making it a part of your constitution. We will solve the whole difficulty. The constitution would thus start out with your object and in the body of it would be the constitution of the directors with the statement of purpose auch as the Chinese government desires. They are interested only in the secular and educational aspect of the constitution and of Education. This revised statement of purpose was worked out and agreed to by the College representatives of East China and same from them to our Board of Directors last June. I would prefer myself to have written in the word "Christian" but that seemed to them impractical and not agreeable to the educationed authorities at all. I would feel much stronger about insisting on the word "Christian", if I felt, that by any statement containing the word, it would really make our instition more christian. But we all know that the only way the institution can be kept vitally, really christian is not by statement but by the characters and lives and administrators and faculty. I am very happy to say that Dr. Chen is very strongly and actively interested in the Christian character of the institution. He tries to get christian teachers whereever at all possible and encourages the religious activities and work in every possible way. So I am not personally worried about the statement of purpose as worked out by the directors, especially if you can embody the Board of Directors constitution with this statement in the general constitution of the Founders of the institution.

Now we registered under this revised statement it would be exceedingly awkward to change it by inserting the word "Christian". If we did this would jeopardize the registration and that would bring a serious reactions against President Chen, from alumni, from students, from many facultymembers and would practically result in his having to resign I feel. So I earnestly hope that the plan suggested will meet all the objections of the Founders as it seems to us to do out here.

Miss Priest will have written to you that the Methodist appropriation to the Hospital at the former full rate have been paid up in full to July 1, 1928, something like \$3,200. paid in. We hope that the full amounts still back on the regular propriation will be paid up in time also.

Everything seems to be going along here as usual. And it seems to me that there is a growing confidence in the government on the part of the people which we hope will grow increasingly.

With very kindest regards.

Cordially yours,

AJB/tct

A. J. Bowen.

9/300cm.

fuelly

and 1/1/29

i manor En

#### University of Nanking

December 1, 1928

President W. G. Chen, University of Hanking, Hanking, China.

My dear Dr.Chen:

We are at this time sending you a sufficient quantity of minutes of the November 14th Trustees' meeting to supply the members of the Board of Directors. We comment in this letter on such items as seem to deserve special notice.

Statement of Purpose. As we had not had time to hear from the field in response to inquiries I sent after the Executive Committee meeting, action on this matter was deferred for the present.

Relation of Nanking to the Correlated Program. A large portion of the time of the meeting was devoted to a discussion of the Correlated Program and Nanking's place therein. Dr. Wallace was present and led our discussion. Mr.Reisner was also with us and was able to bring a general statement of the field's viewpoint, although he pointed out that since he left Nanking before the proposals of the Council of Higher Education had been Corpulated he could not make any authentic statement as to the present feeling in Nanking. The general attitude of the Board was one of hearty approval of the underlying principles of coordination. As regards the details of the cooperation of the University of Nanking in the Correlated Program, they agreed that the Board of Trustees should await recommendations from the Board of Directors before taking any definite action. Therefore the action of the Board was couched in the general terms of minute 7-677. We will await with interest word from the field as to the attitude and recommendations of the Board of Directors on this important matter.

Mr.Reisner's report of the situation at the University. We were all very grateful that Mr.Reisner could be present at the meeting. His discussion of the way in which the University has been going forward during the troubled months that have followed the difficulties in the spring of 1927 brought again to the minds of all of us a vivid picture of the splendid record Manking has been making these last two years. All the Trustees have followed closely the events at the University and have watched with the most sympathetic interest, but Mr.Reisner's presence did much to make the situation more real and vital to us all.

Posd ble return of Dr. Hetcheson. We have all been very much

gratified to leasm of the possibility that Dr. Hutcheson may be able to return to the University. We are communicating formally both with Dr. Hutcheson and with the Southern Presbyterian Board.

Promotional activities. Just before the meeting Mr.Reisner received a cablegram from the field approving his efforts to raise funds for strengthening the work both of the College of Agriculture and Forestry and the College of Arts and Science. The Board of Trustees were very much interested in the undertaking but, with Mr.Reisner's approval, decided to await further details coming from the field by mail before any final action was taken.

Action by Maptist Board. We are all grateful to the Baptist Board for its action in providing G\$1,300.00 for each of its two present vacancies on the staff. I am at this time securing a draft for the first half of this amount which was received from the Baptist Board two days ago. I will forward it to Miss Priest either in this mail or the next.

I believe these are the only matters in the minutes requiring definite comment. The whole spirit of the meeting was one of warm appreciation of the splendid work all of you have been doing, and of the spirit in which you have all carried on. There were constant expressions of praise during the meeting for the work of yourself and Miss Priest in particular. Several members of the Board stated that they hoped to write both of you personal letters of appreciation. I trust they have done so.

With all good wished I am

Very sincerely yours,

BAG-H

B A GARSIDE

CC: Dr. Bowen

 $\Pi 475$ 

UNIVERSITY OF NANKING

xch

OFFICE OF THE PRESIDENT

NANKING, CHINA

December 7, 1928.

Mr. B. A. Garside, New York.

My dear Mr. Garside:

Lilonki

I find that we have not replied to your letter of September 24th to Dr. Bowen in which you raise the question of contracts for University appointed members of the staff.

As you know we have a number of people involved, among them our oldest member, Miss Hynds. Some of them have been engaged in the work in Manking for over ten years, and we are afraid that it might be awkward to ask them to sign a contract when it has not been done in the past. In the case of new mambers being appointed by the University, we can see no reason why they could not be asked to sign a contract, and we would suggest that in the future any new members who are employed by the University should be asked to join on the basis of a contract, but for the old members who are on the field and are well established in their work, it does not seem to us to be necessary.

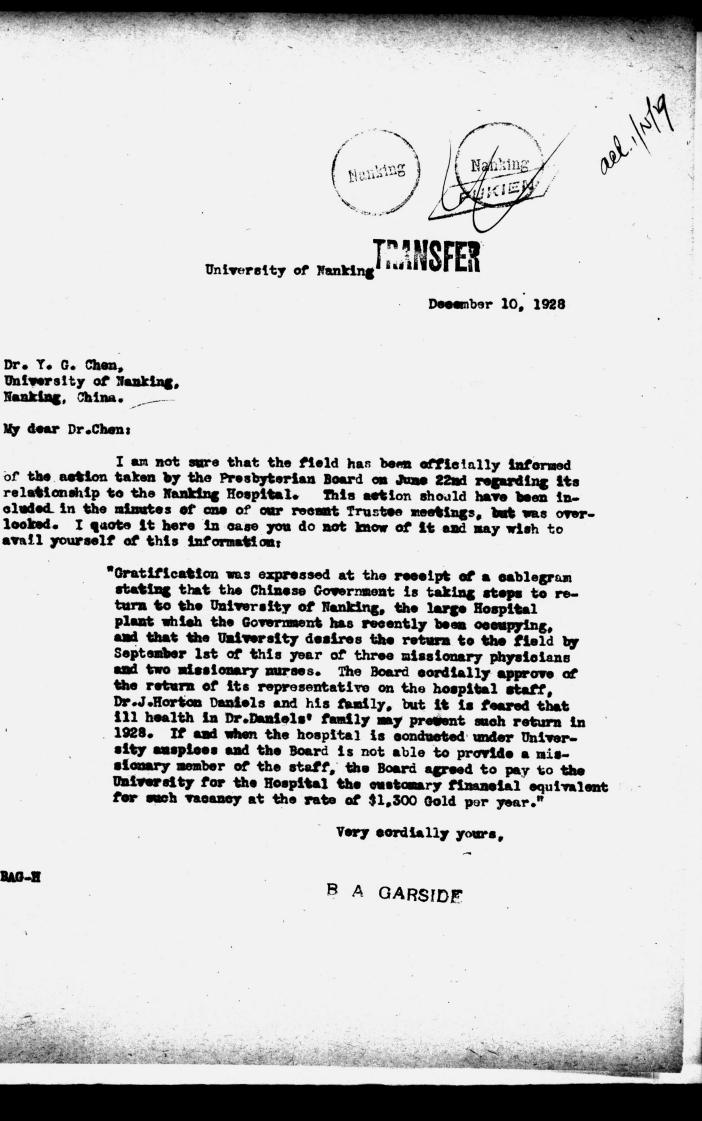
In the matter of Miss Jeffrey; as you know, we have asked her to return to the hospital as early as possible. It is true she has never been appointed through the Candidate Committee in New York, but she was engaged on the field and served for nearly three years. We feel that the group on the field are in a far better position to judge of her appointment than the Candidate Committeein New York as they have had no opportunity to know her or know her work. If the matter could be handled in a way so that it would not be embarrassing to Miss Jeffrey, who is returning to the Hospital, we have mobilection to having the Candidate Committee approve of reappointment to the field if that is customary in cases of other people who are returning for a second term of service. Miss Jeffrey was under University appointment, if you mean by that term that she was supported by the University.

There is one other matter which I wish to mention. Our English Department is still very weak in spite of the fact that we have had help from Mrs. Buck and Mr. Mills, each for one course, in addition to what Dr. Bowen and the other regular staff is able to give. We understand that Mr. Wheeler would be willing to come to Manking under the Presbyterian Board, and we wish this could be realised in the near future. We are especially handicapped with our Advanced English courses.

With best wishes,

Sincerely yours,

Y. G. Chen



BAG-H

President Y. G. Chen. University of Hanking, Hanking, China. My dear Dr.Chem:-We are emplosing a carbon copy of a letter we wrote Minister Sse on December 21st. The occasion for this letter was an article that appeared in the New York Times on December 16th . You will note from the extract I have quoted from this article that Dr.C. K.Young had evidently gained a different impression than the one we attempted to convey by action E-370 of the Nanking Board of Trustees. Following the appearance of this article in the Times there was an informal meeting of the members of the Executive Committee of the Board of Trustees and other leading Mission Board isecretaries here in this city. My letter of December 21st was written in consultation with Dr. Speer following this meeting. On December 24th Mr. Sze replied as follows: "I beg to acknowledge the receipt of your communication of December 21st with reference to a report appeared in the New York Times of December 16th purporting to be an interview with Dr.C.K.Young, and to state as desired I am forwarding a copy of your letter to Dr. Young." The Board of Trustees is anxious to work in the most complete harmony and good will with the Chinese governmental authorities and is also extremely anxious to do nothing that would embarrass the Board of Directors or the administrative officials of the University. It was the feeling here in New York that this particular instance the Board of Directors would naturally be reluctant to take any action though we trust you approve of this correspondence with the Chinese Legation in Very cordially yours, B A GARSIDE

Washington.

BAG -H

Rma.

University of Nanking

December 26, 1928