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## University of Nanking

May 2, 1927

Dr.Arthur J.Bowen,
Passenger arrivong on S.S. "Empress of Russia" May 8th,
Vancouver, B.C.

Dear Dr. Bowen:

I am writing this letter to reach you on arrival at the steamer so that you may know what we have done or are trying to do here, or have had in mind as you come across the country.

Mr.Robium arrived on Saturday, April 23rd and we were at once able to get some helpful publicity into the daily press. He also during the first part of the week met a number of the missionary executives and editors and went over the Nanking situation. A meeting of the Board of Trustees was held on Friday, the 29th, at which the reported to us his experiences and the fine spirit displayed by the Chinese staff and students in their efforts to assist fereigners in the city.

We have been trying to guess at the implications of this event for the University in order to be prepared for contingencies. Measures taken so far have been as follows:

First, we have sent every staff family which was supported by the University a full month's furlough salary with children's allowance, immediately on arrival. This was done without waiting for the Trustees' meeting, and we have word today from Mr. Owen letting us know the dates to which salaries have been paid in Shanghai so that we are now able to regularize further salary payments. We have not included as yet any allowance for rent in the payments to families.

Second, the Trustees at the meeting on Friday woted to pay to each family the family outfit allowance and to each single person the single outfit allowance of \$500. and \$250. respectively as an emergency grant to meet argent needs pending the development of more definite plans for furnishing adequate amounts. Your let er of April 8th from Shanghai containing the recommendations of the staff conference of April 5th arrived just the day after our Trustee meeting. I think, however, we would not have undertaken the payment of \$5000. each to families with children anyway without having a further indication from you that this was a final recommendation, and I understand that some of these matters will have some before the Board of Managers and that further recommendation will be made by you on your arrival. I have the feeling that it would hardly seem right for us to determine procedure in

the case of families to the apparent exclusive of the unmarried members of the staff. In paying these outfit allowances, we are doing so with the understanding that if claims for indemnities are made by individuals which result in their having their lesses fully covered, or if they receive from other sources funds to cover their lesses, such payments are to be considered in any final adjustment.

Third, we cabled you as to the amount of losses and the wisdom of a campaign and have your cablegram of reply. There are many queries which your requirement raises in our minds but none which have to be answered before you reach here, and few, if any, which would affect our procedure before you arrive.

The whole matter was laid before the Trustee meeting last Friday and it was voted that we proceed at once to send out an appeal and to endeavor to raise very quickly the amounts which are not involved in damage to the University property but which are represented by personal losses, by extraordinary expenses to the University in the way of having to meet salaries, travel bills, etc., A premiminary analysis that I have made of the campaign procedure I enclose herewith, which will show you what is in our thought. We have arranged for hiss Priest to continue in the office for the time being to try to help prepare for this though whatever arrangements are made will be subject to your conclusions when you reach here.

The campaign statement is not yet reasy but we shall endeavor to finish it and issue it promptly.

We have taken further steps toward the campaign by including in our letter to members of the staff as they arrive the paragraph of caution concerning public statement which I quote herewith so that you may know what we are saying:

"Plans must now be made for adjusting ourselves and the University to the new conditions. Some of these we hope to announce shortly. It is clear that some form of emergency campaign will be necessary to secure funds to carry us along. President Bowen has cabled approval. Some members of the staff will be called on for active help. All will be rendering assistance by the spirit in which the past experiences and present policies are interpreted in such contacts as you may have with the press and public. The situation changes rapidly and the tendency of the press to seize the sensational or controversial or to represent (accurately or inadequately) the opinions of the one as typical of the many makes difficult keeping a fair and well-balanced view before the public. The public especially needs to understand the good-will and self-sacrificing spirit displayed by so many of the Chinese students and staff and others."

We have also asked the staff to supply us with lists of persons in communities they know who would be inclined to assist us with funds. It is a striking fact of the situation of the University with reference to any appeal for funds that we have scarcely two score names and addresses of friends to whom to appeal.

A further matter in connection with the campaign would be our sug-

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5-2-27 Dr.A.J. Bowen-5 gestion that you see Mr. Severance and report to him/the death of Dr. Williams in whom he was much interested. I understand from Mr. Carter's office that Mr. Severance has sent Mrs. Williams a check and is prepared to help with Diek's education. I had thought of asking Mr. Rebson to go by Cleveland on his way back to his family, but as you are soming so soon it seems best to leave it until your arrival. A letter from Mr. Severance's office states that Mr. Severance's present plan is to leave California May 8th and arrive in Cleveland May 12th. While in Cleveland it would be important for you also to see Mr. Swasey and Mr. Teachout, and no doubt there will be others with whom you will at once think of getting in touch. I do not know that we ought to suggest your going so far south as St. Louis on this trip East, but the Disciples Board group have mone of them been on here in recent weeks and there has been little opportunity of counsel with them. It may be best for this to go until a later time and for you to come on here after you have seen your family, and take hold of this urgent financial matter. I feel at a good deal of loss to know how to bring about the active prosecution of this campaign before your arrival, partly because my work with the American Bible Society has already begun, and also because the commotion of campaign work is not supposed to be a part of the administrative office as such, but emergencies make good reason for making exceptions and we shall do all we can to push the campaign business ahead. Fourth, the Trustees have voted to make such arrangements as we can set up for borrowing the amounts necessary to pay staff salaries, travel bills and emergency grants pending the receipt of funds from the campaign. We are anxious that individuals should not suffer in case of the delay in getting actual cash. I have noted in one of your letters the suggestion of your permanent withdrawal from China and venture to hope that this will not be stated publicly or get abroad, simply because the effect of such a statement would be to eerroberate the extremely sensational reports that have been made here by head-· lines and text from Shanghai correspondences to the effect that "Christianity was ended in China" or that "Missionaries were turning their backs on China never to return" or that "the split between Chinese Christians and missionaries was vielent and complete" or that 'Missionary work in China was ended" and other similar statements, to which am impression that you were withdrawing permanently would lend a definite color and which would give people the idea that you were beating a retreat which I do not for a moment believe to be the case. I write this only because of sensing the effect of such a statement upon the atmosphere in which our campaign will have to be conducted. I enclose herewith check for \$175. covering salary for the month of May. We have been very grateful to you and to other members of the staff for the descriptive statements which were sent on and which have been shared. Faithfully yours, Secretary University of Manking

0080

Room 409 23 Yuen Ming Yuen Road Shanghai, China.

Nanking

Dear D. Bown: -

May 5, 1927.

The minutes of a special meeting which was held in Shanghai on May 4th, 1927, are enclosed and will report for themselves the discussion and the action taken.

I am enclosing also a copy of the minutes of the Executive Committee held on April 6th, at which time we faced the questions which were pressing upon us because of the necessity of planning for members of the foreign faculty who had been forced to leave the college ad were living under congested conditions here in Shanghai. These minutes, through a misunderstanding, were not sent out earlier to members of the Board. The faculty have disposed themselves as follows:

Misses Andrews, Buse, Hackett, and Sutherland arewaiting in Manila until definite decision is reached as to next year. Miss Cogswell, who went down with them, has finally decided to return to America. She will hold herself in readiness there to return if needed, but felt that for her family's sake, it was better that she should return home.

Miss Pederson left on April 4th with Dr. Hackett's advice that she should do so.

Mr. and Mrs. Loos sailed on Saturday, April 23rd. They are prepared to return after the six months furlough which was assumed in Mr. Loos's original contract.

Miss Spicer left for England via America on the 18th. Miss Spicer is also ready to return if needed.

Miss Whitmer has gone to Korea and is to do some teaching there at Seoul.

Miss Treudly came over to Japan and is waiting in Kobe, planning at the present time tocome over to Shanghai sometime during the middle of May, and confer with us here about the whole question of her connection with the college and what she should do during this time of waiting.

Miss Griest had planned to go to America this summer. She is still here but will probably leave early in June.

Miss Case, Miss Chester, Dr. Reeves, Miss Vautrin are in Shanghai waiting and watching and keeping in close touch with those who come and go between Nanking and Shanghai.

In regard to action No. 3, in the April minutes, I had a talk with Mr. Davis. He was very pessimistic about any protection effected through his dealing with Chinese authorities. At the time, he had not been albe to get in touch with any really responsible authorities in Nanking and there does not seem to be very much value in the declarations posted on buildings in Nanking. Our protection, up to the present time, has been by the group of faculty and students who have remained on at the college. At the present time, about 30 students are still there, and the Chinese faculty. Further report of that will be sent you in a separate statement.

The action taken in April and again in the recent meeting in May makes clear that the Board of Control cannot assume responsibility for the plan on the part of the group who are remaining in Nanking. Their action has been entirely voluntary and the groups meeting in Shanghai have not felt that they could interfere in any way except by frankly expressing their opinions. There would always be a division on the question of how far one is justified in taking risks. Those who are actually on the ground are the best judges as to the amount of risk that is involved at any particular time, and confidence in their judgment is expressed by all those who know in detail the brave story of their carrying on through these very trying weeks.

We are sending you a statement of the situation at Ginling previous to March 24th. We know that there was a good deal of criticism as to the position which the Ginling faculty took. We are glad to give all the reasons which influenced us and it is a part of the history of Ginling of which none of us are ashamed. Miss Spicer prepared the statement for the faculty group.

Sincerely yours,

Mrs. Lawrence Thurston

Meeting of Ginling College Executive Mommittee. Room 518 Missions Building, Shanghai, April 6, 1927. Dr. Bowen, Mr. Hanson, Mr. Marx, Mrs. Thurston, Mr. Loos, Phoebe Hoh, Dr. Reeves. Voted that Miss Bradshaw be invited to represent the Present. Southern Methodist Mission on the Executive Committee. The attached docket was presented. Voted that the treasurer furnish travel funds as follows: Travel to Korea (Whitmer) and Philippines (Andrews, Buse, Hackett and Sutherland).
Travel to U.S.A. (Pederson and Loos, Case, b. Cogswell, Griest and Spicer).

Voted that emergency expenses in Shanghai be C.

furnished as follows: 1. Board -- Individual pay \$2.00 per day and college pay the balance.

2. Room -- College pay.
Voted that a temporary loan for personal outfitting be furnished as requested by individuals, up to a maximum of Mex. \$500. adjustment to be made later as determined by the Ginling College Committee.

- Voted that salaries of all members of the faculty be paid monthly till June 30th. This same rule shall apply to servants of the college and to the personal language teachers of the Foreign members of the faculty.
- Voted in regard to protection of property, personal effects, etc., that the American Consul be asked to take such steps as may be possible with Chinese authorities for the security of 3.
- Voted that Mrs. Thurston act as treasurer in the absence 4. of Mr. Loos.
- Voted in regard to refund of fees to students, as follows: 5. To approve of a uniform refund on board account, to all students who registered for the term, not to exceed the actual amount saved on board due to closing of the school.
- Voted that we appreciate the splendid spirit of self-sacrifice on the part of the students, but we cannot advise any student to remain longer at Ginlingin view of the present situation.
- Voted that the college carry the regular current expenses of the budget through June 30th and that thereafter arrangements be made in communication with New York.

Edwin Marx Secretary

A. J. Brown Chairman.



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SYMBOLS

BLUE Day Letter

NTT Night Message

NL Night Letter

LCO Deferred

CLT Cable Letter

WLT Week End Letter

NEWCOMB CARLTON, PRESIDENT

C. WILLEVER, FIRST VICE-PRESIDENT

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DR ROBERT E SPEER.

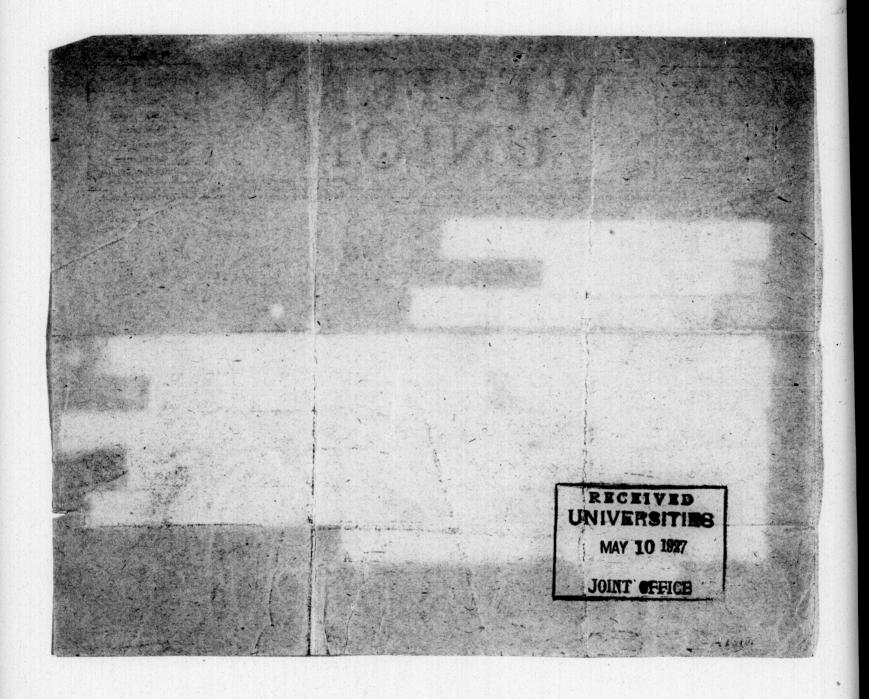
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MORNING TWELFTH CALLED STLOUIS COREY FIFTEENTH OWEN
IMPROVING WHEN WE SAILED AM MAILING BOARD MANAGERS MEETING
MINUTES AND ESTIMATED LOSSES WILL START EAST WHEN YOU
DESIRE CONFERENCE OR TRUSTEES MEETING PLEASE FIRST SEND
CLERGY PERMITS EASTERN AND WESTERN.

BOWEN.



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TRANSILA

May 9,1927

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President A. J. Bowen, D.D., 602 Essex Street, S.E., Minneapolis, Minn.

My dear Dr. Bowen,

Your telegram from Seattle is just received this morning. It is good to know that you have reached America and we shall look forward eagerly to seeing you. We have had several good conferences with Mr. Robson, including one with as many of the Trustees as we could get together. James Speers has arrived also and other have seen him but I have not as yet.

I am reporting your cablegram at once to Eric North and either the Methodist offices or ours will take up at once the matter of the clergy permits and communicate with you, and Eric North will report to you with regard to any meeting of the Trustees.

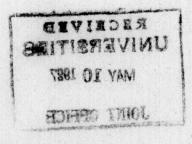
I shall have to leave my office next Monday evening to attend our General Assembly in San Francisco and to be gone until about June 6th.

We have already sent out an appeal for help in this emergency in the University. I will ask Eric to send you a copy of it.

rejoice to think that the dearest care of God has been round about you.

Ever affectionately yours,

RES:C.



R.E. Speer



President A. J. Bowen, D.D., 602 Essex Street, S.E., Minneapolis, Minn.

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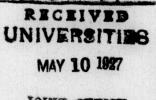
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JOINT OFFICE

REJan

mailed 5/13/27

out



602 Essex Street, S.E., Minneapol

Dr.Eric M.North, New York City, My Dear Dr.North:-

It was very kind indeed of you and of the Trustees to decide to grant Outfit Allowences to University people. In Shanghai we were compelled to give som relief, and single people were igven \$200 Mex., and married, who urgently needed it and had not gotten relief elsewhere, \$400 or a little more. Mr. Owen will be sending a statement in due time, when he gets out of the hodpital, and then the amounts you have paid can be adjusted. As I am fixed up for the time being, (I received \$200 Mex. from Mr. Owen), I am returning the \$500 now and later when the final adjustments are made, you can send me the exact amount - the difference between \$500 G and \$200 Mex., if the action of the Trystees stands.

Thank you also for the Clergy Permit blanks; the Western ones we are sending to Chicago, and the Eastern ones we are returning to you, I trust properly filled out. I have to start for St. Louis tomorrow evening, so will have to travel regular, but presume the St. Louis folks will pay for this trip. I shall return here from them so far as I know now.

Dr. Speer's being away till June 6tg.will, I presume, mean that there will be no Trustees meeting till after that date. This will suit me very well, as we shall hear from Nanking again before that time, and I will not have to go to N.Y. immediately. I probably need a little freedom from all Nanking affairs. Also it is too early to know what is going to happen with the University men now running the University. A few months may indicate, somewhat, the I do not expect we can get much guidance for future policies befor the fall.

The Nanking appeal is very satisfactory in gener al; but if it is intended that the American people are to pay for all of the losses, I think that is a VERY serious mistake. I think that the Property and Personal property losses should be paid by the Nationalist Government of China. This would leave the \$23,500;\$48,000;\$11,00 might well be paid by the American people, but not the rest. I got to thinking when on the ocean that our Cablegram woule mislead you, and we had made a serious blunder in not saying clearly what we I think all would agree in:namely that the American Christians should not pay for the property losses, either personal or University. This, of course, is my own opinion, as we did not discuss this phase of the matter in Shanghai. We did think, tho that the Chinese Govt. should pay reparations.

paint such a dark pivture that all of China's friends are discouraged; however, we MUST tell the TRUTH, and not limit our account to the encouraging things: there are many discouraging things and the real friend of China will want to know both sides of the picture. I do not know of China will want to know both sides of the picture. I do not know of a missionary who has lost faith in the Chinese: few have any faith in their Russian advisors or their dupes, who are numerically few -but tremendoud propagandists and make a big noise. All Nanking mission-aries, I suppose, at least have lost some of their child-like idealism and have been forced to face reality as never before, but most still has and have been forced to face reality as never before, but most still has have a big fund of idealism as regards the Future China. None know as have a big fund of idealism as regards the Future China. None know as have a big fund of idealism as regards the Future China. None know as have a big fund of idealism as regards the Future China. None know as have a big fund of idealism as regards the Future China. None know as have a big fund of idealism as regards the Future China. None know as have a big fund of idealism as regards the Future China. None know as have a big fund of idealism as regards the Future China. None know as have been forced to higher levels of self-sacrifice and leader-ese will now be forced to higher levels of self-sacrifice and leader-ese will now be forced to higher levels of self-sacrifice and leader-ese will now be forced to higher levels of self-sacrifice and leader-ese will now be forced to higher levels of self-sacrifice and leader-ese will now be forced to higher levels of self-sacrifice and leader-ese will now be forced to higher levels of self-sacrifice and leader-ese will now be forced to higher levels of self-sacrifice and leader-ese will now be forced to higher levels of self-sacrifice and leader-ese will now be forced to higher levels of self-sacrifice and leader-ese will not self-sacrifice a

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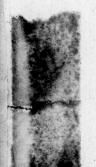
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Rec. May 17, 1927

Extracts from personal letter A.J.B. to E.M.P.

INDEXED

.. also a letter from Dr. North with the \$500. I am returning it as A prefer not to take any till a definite plan for all is decided upon; also Mr. Owen paid all of the University supported people some \$200 -400 or so mexican. I received 200. mex. When Mr. Owen's statement comes through, then it can be adjusted for me and for all the others. In the meantime I received Dr. North's salary check for 175. G. May salary. I think it was March and April only I drew in Shanghai, so with other funds of my own, I am in no immediate need - and the University is short of funds, I do not doubt.

Since Dr. Speer will be away till June 6, I presume there will be no Trustees meeting till after that date. That will suit me very well and will enable us to get later word from Nanking as tohow things are going. As I wrote Dr. Speer on the boat I think the Special Appeal for Am Christians should be not for the Property and personal losses 23,500.) but forthe Emergency Travel expense Refugee ONLY 48,000

We should look to the Nationalist Government for all the other.

Salaries

As to the Baptist "kick" re. the 100,000.Gold personal losses, they likely do not realize what a family in 8 to 30 years accumulates. Thomson told me in Nagasaki, when I told him Ithought we had estimated his at 20,000 Mex. or 18,000. that it would be nearer 30,000. when Mrs. Cook's things were considered. Dr. Franklin was on the Russia from Yokohama - and next to a small town Colorado newspaper man was the most unpopular man abroad with all China Business men abroad account of an intereview of the day before in the Advertiser making out that Mission work was going on about as usual in China and minimising the China situation -

Just why Brede etc. should want extra travel, I donot see, as the Univ. pays for all travel to home, so I am glad you held them up. The outfit grant is very wise and has my entire approval. That and the regular grant Owen paid, should be ample for 3-4 months.

The Appeal is very satisfactory, except it implies that all the losses are to be paid by Americans, which I do not approve of at all and do not think a single one of all our foreign staff will either. However, the Appeal is out and likely what is reate raised will not equal the items I do approve of.



1220 Bank Street, South Pasadena, Cal, May 25, 1927.

Dear Brother Bowen.

Am enclosing a copy of a letter I have written to the Board thru Dr. Gamewell regarding Wilson's retirement. He has had slight returns of the same trouble he has had in China. He can not risk speaking, and he feels that he must offer to retire. Dr. Gamewell wrote saying that he approved of his so doing, that he thot Wilson ought not to consider returning to China. No doubt his judgement and Wilson's is correct, for he can not hope to hold on very long at hard work with the history of the last two years facing him.

My letter will explain itself except in one item. The amount Dr. Gamewell indicated would be forthcoming is \$20 per year of service, counting man and wife as one. Their service counting from 1896, would mean that there would be an allowance of \$620. Since house rent is \$30 for these little three room apartments, there would not be much left after paying rental in an ordinary house such as they would want as permanency. The two propositions I have made seem to me to be fair. If you are of the same mind, it might be well for you to write to Dr. Gamewell.

This morning I had three letters from Chine se pastors, giving expression to their grief that we suffered the indignities we did. They all made me happy by indicating that they do not feel that the conditions under which the church work is carried on are too hard to be born. It is going as ususal, in spite of difficulties, is their word to me. Dodd has written that there have been no services in Manking since the debacle, except in homes of the Christians and in Lawrence Hall. That, however, was not so long after Chiang Kaiesheh started to take over the situation there. My hope is that the may soon be able to get held of things so that the conditions may be better. It is all bad enough, goodness knows. That statement signed by twelve of you, tho your name was not on it, was a very clear and strong statement of the situation. It needs to be published, and I intend to send it to some one. Paul Hutchinson ought to see it. The Christian Century is blowing off, but they seem to thrive only on that sort of thing.

We are happy and well. Things are going pretty well. There are a big bunch of us here, and we see something of each other occasionally. James is here, Wilson lives next door, Holland, Schubert, Follett, Gilletts, Ogborn, Search, Tootell, and a lot more, are near here. Am speaking, and the people want to hear. Have tried to tell the whole truth, finding the people willingsto know about our shorteenings, while they are teld that the foreign responsibility for affairs is a very small element in the happenings in China. The needs are a thousand fathems deeper than treaties and concessions. Hope you are all well. This is great country. Health grows on trees. We all send love. The clans here are like a big family—we missionaries.

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Na

June 1, 1927.

Mr. J. H. Williams, Woodbrige, Middlesex Co., New Jersey.

My dear Mr. Williams:

University of Nanking - an interest aroused by our Dr. Williams who gave his life for the cause in Nanking recently - I am taking the liberty of sending to you a copy of the special appeal which our Trustees have just issued.

We all believe that the death of Dr. Williams has not been in vain but that it was one of the whief things that helped make the Chinese people realize the very great danger to the success of the Mationalist movement if the communistic element gained any more control. It was only a short time after Dr. Williams' death that a complete break took place between the communistic wing and the batter or more moderate wing of the Nationalists. It was also due to his death that the activities of our teachers, students and neighbors were stimulated to protect the lives of the foreigners during those two days, and so we all believe that his many years of devoted service and his death were by no means in vain.

When we left Shanghai on April 33d our Chinese staff were running the University and it was reported to me that there were three hundred and fifty of the five hundred odd students back at work so we hope they can go forward and complete the semester, and perhaps carry on next autumn even although no foreigners can go back. We have a very fine group of Chinese leaders at the University and it was a very great source of comfort to all of us in those trying days that our students, teachers, servants and neighbors were so loyal and devoted in trying to protect us, and we have faith to believe that the work of the University will go on through the years to come with more and more Chinese leadership.

We are very grateful for the scholarship which you have given us and which is held in this country by our Trustees.

Very cordially yours,

President. A.J. Bowen

June 3, 1927.

Mr. Yang Ke-li, c/o Rev. Dau-nyoe Mo, Chung Hwa Sheng Kung Hui, Heiakwan, Nanking, China.

My dear Mr. Yang:

Your letter of April 29th from Nanking, China came to me yesterday and I thank you for your kindly expressions of regards and sympathy.

I am sure you must know by this time that the Nanking Seminary has decided to close until the Tall of 1928 at least and the Central Theological School at Mankow of course is closed and probably will be for some time, as well as the Shantung Christian University, so there is no probability, I am sure, within a year or two of your entering any seminary or theological school.

Also what you hope to received from Mr. Blackston, Mr. Wilson, Mr. Dieterich and myself to provide you with funds is quite out of the question. If you want to enterthe Seminary it would be necessary for you to get the proper credentials and recommendations from your own church organization. I believe that after this the theological schools in China will not be continued as they have in the past where students have been subsidized and helped financially. I am sorry in disappointing you in saying that I do not think there will be any hope of Mr. Blackstone or anyone else helping you financially within the near future.

Hoping that you are safe and with very best wishes,

 $\Box\Box\Box$ 

Cordially yours,

President.

## Nanking, China April 29, 1927



J 5

## My dear A. Bowen

I was sorry that I wasn't able to see you off, when you left Nanking. for good. It hurt me to see you go through all the sufferings. You know as well as I know that the outrages were contrived by bolshevists to discredit the Nationalist movement before the eyes of our foreign friends. They were the follies of a few unbalanced leaders, poorly-disciplined soldiers and ignorant mob. I remember you all in my daily prayers and pray our Almighty Father will make your way safe for your speedy return to continue your work of love in Christ in Nanking.

The estimate of my loss is beyond calculation. I lost all the valueables which were bequeathed to me and my family by our forefathers. They
consist of rare relics, priceless books and scrolls. I was robbed of all
my personal belongings and good furniture and clothings of my family.
Though I am poor in worldly riches, I am not poor in spirit; it is true
with the members of my family. We trust that the Heavenly Father will see
to our needs and give us His peace and happiness. May the blessings of
the Father and love of the Son be with you all always!

I remember that I had a nice talk with Mr Wilson about three months ago. In our discussion, I told me that I was planning to be a special student of the Seminary in the Fall term. He was pleased with my decision. The Nanking inccident hasn't discouraged a bit but rather strengthened me in my determination. I wish that I could get into a seminary right now to have a thorugh training for Christ and His Church here. I have made up my mind to give my life hereafter to the extension of God's Realm here in my fatherland and it is the only way really open for the salvation of the Chinese people. What I am afraid is that I may not be able to fullfil my wishes owing to the unfavorable circumstances. I am writing to you to seek your wise counsel. I beleive that you will do your best to help out of a difficult situation. I hope that you will give a little of your time to the following facts.

My family is quite big, having six members and I am the sole supporter. All the necessary expenses of the family come to \$660.00 (Chinese currency) a year. In case I become a special student at the Seminary, I need \$200.00 more. Therefore I have to raise \$860.00 a year for the maintenance of my family and my tuition etc. If I would brudy at the Seminary, there will be no money coming from my salary and then I will not be able to get along. My family is kind enough to live on narrow means in order to see me getting through the Siminary and to be useful to Christ and His Church in China. I have consulted my parents and my wife and we think that we need at least \$540.00 a year for the maintenance of the family and my tuition etc. I wonder whether I could get Mr. Blackstone to subsidize me \$200.00 a year as usual throughout all the years at the Seminary from the Blackstone Fund. If it be possible, then I need to raise \$300.00. I wonder whether I could contract a loan from Dr. Sowen, Mr. Wilson and Mr. Dieterich of \$300.00 a year. If the arrangement wouldn't be convenient to you all, I am sure that you could find some means to help me out. I shall enroll in any one of the following seminaries, Nanking Seminary, The Central Theological School, and Shantung Christian University, which open first. If the arrangement will be accepted by you all, kindly send me the money by two instalment at January and July of every year and I shall pay back what I barrow by monthly instalment at \$20.00 each month after I have finished the Seminary work.

I am waiting for favorable reply. Kindly sent your letters, care of the Rev. Dau-nyoen Mo, Chung Hua Sheng Kung Hui, Hsiakwan, Nanking, China.

With best wishes.

Respectfully yours,

yang KE Li

Yang Ke-li

Nanhang

TRANSTER

June 7, 1927.

The h

Mr. T. F. Tung and Y. P. Lao, 2600 Etna St. Berkeley, Cal.

My dear Mr. Tung and Mr. Lao:

Your good letters of March 30th and May
29th - one sent to Nanking and one to Minneapolis - came to me here
the other day. Mrs. Bowen and I appreciate very much indeed the very
thoughtful and sympathetic tone of your letters. The one that you
sent from Berkeley March 26th re ched us in Shanghai and we appreciated
that also very much. I am taking the liberty of sending the two letters
on to Mrs. Williams as she will be very glad to see them. You may
want to write to her - her address is 38 St. Batalph St. Boston, Mass.

When we left Shanghai on April 23d our Chinese administrative committee headed by Dean Kuo, Dean Chen Yu-guan and Dr. K.C. Liu and four others were running the colleges and there were about three hundred and fifty college students back going ahead with their work, and so far as we know they are still continuing. The middle school had not been able to start but the primary school was running under considerable difficulties as the soldiers were living in the school buildings. The hospital was taken over by the military, and our staff was not able to function.

As to the future of the school, of course we cannot tell what will happen, but Mr. Reisner is staying in Shanghai and Messrs. Dieterich, Thomson, Buck and Bates are in Japan waiting to see if it will be possible for them to go back this fall. I do not think it will be, but we hope our Chinese faculty can continue to run the colleges at least. It is too early yet to tell whether the moderate wing of the Nationalist party will be able to control the radical element or deal with the labor unions. I am sure that missionary schools will be able to open sometime, but I doubt if foreigners will be able to go back for a year or so. It is going to take quite a while to revise the treaties and very few missionaries will ant to go back until they are revised.

My personal plans are to spend the summer with the family in Minneapolis and then in the autum go to Oregon and try and find a home and possibly some work to do. I do not expect to return to China as there must be

To. 2.

a Chinese president of the institution now and it would be embarrassing to him and to myself for me to be there.

Outside of those I have named all the rest of our faculty have returned that country. Some will want to go back if the way is open, and constructive work can be done. Many of the men supported directly by the University will have to find positions here - such as Mr. Clemons, the two Mr. Griffings, Mr. Owen, etc. and many others.

I am glad that you are both enjoying your work there, and I am sure you will be making a good record. Mr. Wei Hsioh Rem has been making an exceptionally fine record in the University of Chicago.

Hoping we may hear from you from time to time, and with kindest regards, Cordially yours,

A. J. BOWEN

INCORPORATED BY THE REGENTS OF THE UNIVERSITY OF THE STATE OF NEW YORK

TRUSTEES

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J. H. FRANKLIN, VICE-PRESIDENT
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NEW YORK OFFICE

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A. J. BOWEN, PRESIDENT

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L. TAYLOR
GOTT
ERANCE

150 FIFTH AVENUE

June 16, 1927.

NEW YORK, N. Y.

RUSSELL CARTER, TREASURER
ERIC M. NORTH, SECRETARY
AND ASSISTANT TREASURER

Dear Mr. Garside:

In checking over the various members of the University supported staff, it comes to our attention that Miss Victoria F. Russell, who is reported to be leaving China about June 15th, would need to be considered in a special way inasmuch as her term of service has only been for three years.

The ruling of the trustees applied to those who served for four years or more or for one year. It is my recommendation that Miss Russell shall be considered the same as those who served four years or more. She would then be entitled to salary for six months from the date of her arrival in this country. It was her plan to return via Europe, and if she carried that out, the date her salary would begin would be from the time she would have reached this country if she had come the most direct route.

Miss Russell has been the secretary and treasurer of the University hospital, and due to the pressure of work, never received her full allottment of time for language study. This would perhaps offset the difference between the three years of service and the four year regulation. She also has remained in China to render such service as was necessary after the Nanking incident.

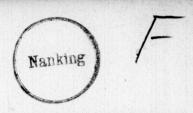
Cordially yours,

Af Bowler

Acted on June 29,1927 Salay for 4 mo.

RECEIVED
UNIVERSITIES
JUN 16 1927
JOINT GFFICE

TRANSFER



Minneapolis, June 20,1927.608 Oak St,S.E.

My Dear Mr.Garside,
In Order to comply with your requests in your letter of
June 16, and that you may have the record, I send the following.

1.We arrived in Seattle May 8,1927

2.No definite plans; no other employment as yet or even prospects. We spend till Sept.here, then plan to go to Oregon 'somewhere'. I do not expect to return to China.

3.Mr.Owen paid us \$200 Mex.in Shanghai, and Dr.North \$500 gold here. We feel that we should return the \$200 Mex, which I believe amounted to \$90.90Gold and I herewith enclose my check for it.

I appresiate VERY much indeed your taking over the United Universities office work, and especially since the University of Nanking is likely to give you a lot of extra work:correspondence;conferences with Dr.Speer and Executive Committee and many other hard matters to settle. Miss Priest will show you my letter to her - and which should also have been addressed to you- about the Nanking 1927 -1928 Budget just in for approval. I do not know WHAT to suggest futbither than is in the letter to Miss Priest, which contains no "suggestion". I presume the Executive-Finance Committee will need to meet at once re it, and wire or write Reisner. If the Times was correct and Commencement was held about June 15,I fear it was because things were getting too Hot for our Administrative Committee. But we shall hope for the best.

It was a real pleasure indeed to get to know you a little, and wishing you every success both for Shantung and "for all the rest of us",

Very cordially yours,

ea. fof \$10.90 enc.

A. J. Bowen.

(pome date)

Repetus

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Very cordially yours,

UNIVERSITIES
JUN 22 1927

mange / fr

University of Nanking June 23, 1927 Dr. Arthur J. Bowen 608 Oak Street Minneapolis, Minn. My Dear Dr. Bowen: This is just a brief note of acknowledgment and thanks for your letter of June 20th. We are making a record of the information regarding your personal plans and will consider them whenever we have a meeting of the Committee. My personal feeling is that your refused of \$90.90 ought not be accepted, however, it is a matter which will, of course, be taken up in due time by the Executive Committee and in the meantime we are keeping your check awaiting their final decision. We are trying to arrange a meeting of the Budget and Executive Committees and hope to get action on the various questions pending sometime within the next week. I will write you more fully as soon as such action has been taken. Thank you for your cordial word in regard to my connection with the Union Universities Office work. It is quite difficult for anyone to decide just where he can be of the most service to the work in China and there are many questions which are still unsettled in my own mind. It has been a genuine pleasure to have had the opportunity of meeting you and to learn something of the splendid work you have been doing for Nanking. I trust that you will have a pleasant summer and will have some real opportunity for rest. Very sincerely yours, B A GARSIDE BAG/ES

Mr.B.A.Garside, New York City, My Dear Mr.Garside:- 608 Oak St.S.E, Minneapolis, July 22 2 Nanking

Thank you for the letter of the 19th, and the many enclosures, a am returning those you want - or I do not need. I appreciate very much indeed the way you are handling our affairs, and I know they have taken an undue part of your time for this first I appreciate, too, the way you were writing Dr. Sullivan, for while I have no month or so. official word from Reisner, I hear indirectly that ouy students asked for two weeks off before time for Commencement and for no examinations, and both had to be granted, and so we let your letter to Dr. Sullivan suffice for the time being. But it is inevitable that the Regents from now on, under Chinese control, will be cautious re granting degrees; also the pressure on"Foreign Schools" in China will soon necessitate the discontinuing of the unusual practice. At least, one would thing the "recovery of educational rights" would exclude such really foreign degreed. I will send the letter on to Reisner, and they will have to work It looks to me that Mission Colleges are bound to lose a good many of their hitherto strong drawing cards; this will affect the kind of teachers they can get, and this will affect the number of students attending. So far as I can see our schools are going to be FORCED to be like Govt.schools:sloppy,inefficient, with little distinctiveness, such that will hold only very few foreigners for a life-work - this for a period of say 10-15 Then, sad experience will begin to have brought forth better things for education But the slump now on is going to be very difficult to weather: will it pay to put much money in?; much missionary effort, if possible?; but without both, can they make the grade against Nationalism and with nothing distinctive to contribute ???

Our paper here 2 days ago said that Chiang Kai-shi & the North were naking an alliance, & Chiang was withdrawing all of his troops out of Shantung & to Nanking to meet an attack on him from Hankow way by Hankow & Feng Yu-siang: if this is true, can the Univ. of Nanking function in the Fall, and HAS the Revolution failed, as the paper stated???? If so NO constructive work in the Yahgtse Valley will be possible, I feel, but warfare & brigandage & Communism & Laborism etc, etc will devastate all East & central China. However, I do not see just why an alliance between Chiang & Chang against Communism necessarily means the end

of the Nationalist Movt. It would seem rather to me to mean the end of the Nationalist # Joseph paper says all foreign properly in Nauking afair occupied.

PARTY, which is a very different thing from the Nationalist Movt.or the Revolution - or it may mean a reorganization and changing emphasis on some non-essentials of the Party.

So, in view of the recent reports re confiscation of the Univ(as of the Hospital) increasing and prolonged turmoil in the Nanking area due to new political alignments, I raised the question with Miss Priest of her return or at least a cable re it about Aug.lst. If she has questions re it, she will write you. She certainly has a wonderfully fine spirit, and her Family too. She wrote me re Robson & his lst.outfit allowance. He went out under the M.E. Board and for their work in West China, but there was some hitch re his going out there, so he went to the Conf. Academy, Nanking & to Lang. School - I think two years, then he joined the Univ. Likely the M.E. Board did not give him any outfit allowance, as I believe their policy is to furnish the house for him in liu of a cash grant - or this was the old policy when I went out. The question may have arisen because of this situation: in that case, I do not know what the "equity" would be. If the trouble lies here, I would suggest you talk it over with Dr. Edwards.

I believe we should ask the Boards to pay the Univ. the usual cash amount for any of the regular Board supported staff who for obvious reasons have to drop out, at least for 1927-28 and 1929 till we can get out of debt and see the future more clearly. Any other policy would be distinctly discouraging to the splendid men out there in Nanking & in Shanghai who are trying to hold things together in the face of terribly difficult conditions: as long as they are willing to "play the game" as they have been doing, we should back them up to the extent of our ability. And the ONLY place we can get any funds to amount to much for some time, is from the Boards, even tho they have difficulty in getting it.

Thanks for the information re the Chart: I will write Dr. Fenn for one. I am having my teeth at last attended to & with a vengance 7 already out & 1-3 others to come out & a lot to fill of what are left; but only Sunday engagements now makes it possible. I enjoyed the 2 League Institutes. Hoping that you can get some Vacation during the summer, and

with highest regards, Vonv. cordially your

A. J. Bowen.

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A. J. Bowen.

University of Nanking

July 26, 1927

Dear Dr. Bowen,

Thank you for your letter of July 22nd, and for the enelecures. I will follow up the various matters you mention.

I quite agree with you that there are lots of problems

I quite agree with you that there are lots of problems and perplexities in China today, and that in many directions it is difficult to see any ray of light. Yet the presence of Christ is just as real in China today as it has ever been - and it is just as real in China as in America. Either that presence is powerless and the whole situation is hopeless; or else that presence is going to eventually bring China into the Kingdom of God. There is no other alternative than these two, and between them we must all choose the latter. Even though China presents a tough problem, there is always a fascinating stimulus about tackling a knotty proposition - particularly if one knows that there is an answer somewhere, if we have but the wit and the patience to find it. I am trying to study and to appreciate the completity of the problems confronting China, and particularly our Christian work. I am willing to recognize that there may be grave losses, many wrongs, and much delay growing out of the situation today. Yet I can't for the life of me, be other than optimistic about China.

We enclose your check for your July salary.

Very cordially yours,

BAG/G

B A GARSIDE



Nanking

University of Manking

July 29th, 1927.

Dear Dr. Bowen,

I am sending this by Air Mail because there has come up a question I'd like answered in the next few days. Miss Virginie Darcel, who was, I believe, one of your short term workers, has just sent us her application blanks for elergy certificates. No further information seems to be available in our files beyond a brief sentence in Mr. Owen's letter of April 7th that Miss Darcel's financial arrangements had all been made and that we "prebably would not hear from her." Her application mentions that she is connected with the Pretestant Episcopal Board, but their office disclaims any knowledge of her.

If she is deserving of the clergy certificates we are anxious to get them for her, but we can't conscientiously sign and send in her application papers until we are sure. Will you send me at once your opinion as to whether she is entitled to such certificates, and add what information you can as to whether she is still on the University staff and drawing salary therefrom: She states she wants the certificates in California by August 8th.

In accordance with your suggestion as embodied in your letter to Hiss Priest we cabled to Mr. Reisner asking whether or not the situation in Hanking justified Miss Priest in keeping to her original plans for sailing on August 16th, and suggesting the possibility of having the field Treasurers ledgers sent here to be worked over. Within less than eleven hours after our cable left this office Mr. Reisner's reply had arrived. He said "Imperative follow original plan. The suggestion is not practibable or advisable". And that's that.

Some months ago this effice received a letter from Mr. L. H. Caldwell, who left Manking at the end of the summer of last year. Mr. Owens instructions to this effice was to pay Caldwell home allowance from September 1926-January 1927, inclusive. Mr. Shadwell understood that home allowance should have continued six months, ending in February, 1927. Dr. Merth wrote you about the middle of March, but probably the letter did not reach you. Can you advise whether Caldwell should have the salary for February paid him, or should we await Mr. Owen's arrival and take it up with him?

Mr. Frank E. Jones, who states he was one of your classmates at Mertheestern University in 1897, was in the effice a few days age, and inquired for you. His address is Land Bank Building, Manages City Kansas.

Cordially,

B A GARSIDE

BAG/G



Nanking /

608 Oak St, S.E, Minneapolis, Aug. 1st/27

Miss Dearel joined us in Sept.of last year, coming to us from

Japan for secretarial work. She worked up to the time the women who would go)

were evacuated, March 2ist or so. She worked in Shanghai for about two weeks and
then went to Japan. I do not know just how long we paid her salary, certainly not
longer than June 30th, and wedid not, so far as I know, pay her way to America. I think
we paid it to Tikio or Yokahama. I do not know just what the regulations about
missionaries employed by a school in China are, as affecting clergy priveliges, but
would think it would be stretching it a little in her case - which I am quite willing to do if at all legitimate. She was an excellent worker and gave every satisfaction.

INDEXED

As to Mr.Caldwells Feb.Home salary, I would hold that up till Mr. Owen can be consulted, and possible read the letter he wrote re Mr.Caldwell. Just why his (Mr.Owen's) instructions should be to pay him Home allowance from Sept.to Jan.Inclusive, 5 months, is beyond me. Så I would wait till I could consult him. He will likely need to be called to N.Y. to help clear up financial matters.

We thank you for sending the cable to Mr.Reisner, and his prompt answer seems to leave no doubt in his - or our -mind as to Miss Priests next move.

From two different sources now I have worf that there is opposition to Mr.Reisner's "return", but how serious it is, I have no way of saying. Should they for any reason the Mr. Will would see very little hope of continuing. This opposition is, I understand, from certain students, and there would no doubt be some "against" every one of us. The way he has been carrying on should win the enthusiastic support of all of the one would think. I will write Mr.F.E.Jones Kansas City.

With very best wishes,

Cordially yours,

A Bowle.

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Av Cent Mr. Harride,

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Associate descriptions and the worker up to the this he women who would got sope avaluables, hence is or so. The world in Shapper for apply two works and then continue to layer to layer to late the total last to apply the form of the solid property of the continue to th

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as been carrying on should win the estimaiastic support of all of the

will write Mr.F.E.Loner Manage City.

. senelw teed where dil

Cordielly yours,

Nanking University of Nanking August 5th, 1927 Dear Dr. Bowen, Thanks for your letter of August 1st. We have had to hold up Miss Darcel's clergy certificates for the time being and have written her for more definite information. If she is considered as on the University pay roll through August we will be able to take up her case, other-

I will take up the matter of Caldwell's salary with Mr. Owen. wise not.

Miss Priest has written us to make inquiries regarding the date the President Lincoln arrives in San Francisco. It seems there is some possibility of her having a conference with Mr. Owen there if schedules will permit. Inquiries at the steamer office here haw elicited the information that the Lincoln arrives on August 11th. That may give them time, though it will mean a lot of extra travel and hurry for Miss Priest.

Sorry to hear there are runors of some opposition to Mr. Reisser, though it would be amazing to learn that anyone is entirely free from that now. The struggle going on in China new is very much like that last "dim bettle in the West" in the legend of King Arthur, where the mists were so bewildering that friend and foe were attacked indiscriminately. Yet even the most persistent of mists drift by after a time and the air clears up again.

I amelese a copy of the minutes of a recent meeting of our Cooperative Committee for the study of campaign problems. Everybody is agreed that this is not the time to start such a drive, but we at least fool that we ought to be making a careful study of what we will need to do when the time comes - as come it must soom or late - whom it will be possible and desirable that we go ahead.

Please extend again to Miss Priest our good wishes for her journey, and for her work in China.

> Cordially yours, B A GARSIDE

BAG/G

Color



608 Oak Street, S.E. Minneapolis, Minn., August 19,1927

Mr.E.M. Kinnear,

Tidisute, Pa.,

My Dear Mr.Kinnear:-

We appresiate very much indeed your kindly letter of Aug.13, which reached me recently here. We quite understand how, with the many calls upon one here, and especially this year with the special calls from the Boards for similar needs, the Missippi Floods and the regular comitments, that we have to "wait our turn". If, later in the year you are free to help us, we shall indeed be grateful.

Our Chinese staff went on with the work of the Univ.

after we all had to leave, had Commencement June 18th, and at once started
a Summer School, and so in this way have been able to keep soldiers out of
all of the main University buildings and hold our equipment intact - a
splendid achievement, when we consider the dangers to them and the infinate
patience involved in dealing with those ignorant and often hostile soldiers.

I enclose a small photo or two, taken at Commencement time. The man in a
dark coat is Mr.C.C. Woo, son of the late Woo Ting-fan, and Minister of Foreign
Affairs, Nanking, who was the main speaker at Commencement. You will see
that these University buildings have not been injured. Again thanking you
for your interest, believe men,

Very cordially yours,

A Bonn

608 Oak Street, S.E. Minneapolts, Minn., VESI, SI Januar

Teangth. H. H. Thanner.

'Luxunte, Fa.,

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le apprantate very much indeed your kindly lebter of idla well bearerette offue o . o ered vitusoer or bedoner collegelland The many calls upon one nere and sepectally this year with the apecial calls from the boards for sintler acadethe hiseippi Floods and the ed at retain . Trans the trans of even en trainer and the . Luleter; so beated lipes of so aled in arth ore not then

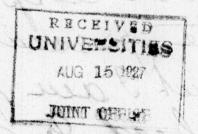
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Vary cordially yours,

over Sedicute Va Nanking aug 18/27 Wp. Q. J. Bawan China. Thanking -Wear sir: a reply system letter of may 27" has been occasioned by my being absent from lione. I wish very much I could help you in The present emergency, but I am pledged alread to my lineit.

Perhaps Refore gan are
through with gour
building I shall be in
shape to help a little.
Thall bear gour
Cause in mind
yours Cordially
E. M. Kinnear



Nanking Winneapolis, Aug. 19/27

My Dear Mr. Garside,

Possibly you better keep Mr.Kinnear's letter and the copy of my letter to him, just written, there in your files for a later approach towards the end of the year. I still have 7 each of the two photos, and if you need 4-5 of them, I will send them on. I will send one of each to Mr.Swasey, with a covering letter soon, hoping that he may make a contribution - I believe he hasnt done so yet?

What do you make out of the present "debacle" of the

South and the resignation of Chiank Kai-shi and the bombardment this time no doubt a real one - of Nanking from Pukow?!! The airplane incident in Shangahi may too cause trouble there as the defeated southern troops press back towards Shanghai, keen for loot.

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dark horse. I have no confidence in him myself:he has been too untrue to superiors in the past to think he will do much good.

We greatly enjoyed the day with Miss Priest here, and should be hearing from Owen soon.

With kindest regards,

Cordeally yours

Bowlen,

CANTINESTY INTE

ПІІЧ

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With kindest regards,

Cordoally yours

RECEIVED UNIVERSIFIES JOINT OFFICE

#### University of Marking

August 22, 1927

Dear Dr. Bowen,

Thank you for your letter of August 19th, and for Mr. Kinnear's letter and the copy of your reply to it.

We will keep Mr. Kinnear's letter in mind, but there is not much use following it up for some months at least unless your reply to his letter elicits a hopeful response.

I'm sure I don't know just what to make out of the newest "debacle" in the China situation! I had been hoping that Chiang Kai Shih might prove able to unite the moderate nationalistic forces in a constructive and progressive policy. It seems now that one more hope has gone glimmering. Probably we all conclude sometimes that every Chinese leader on whom western and Christian leaders pin their faith is doomed to defeat. Chiang's withdrawal again throws the whole situation into a hopeless maddle, whence anything - or nothing - may emerge. For our universities at Tsinan and Peking this turn of events offers a little better hope for more peaceful times during the the next few months though how long the lull will last hobody can predict. What will be the effect on Manking is even more problematic. It looks now at though the city may again be thrown into the midst of indecisive fighting, where it may be lost and recaptured repeatedly. Tet we hope that such will not be the case.

Sorry Miss Priest did not get word of the date of Mr. Owen's arrival early enough to permit her to go by way of San Francisco. I be-lieve that until about August first she thought he reached Frisco the same day she left Seattle. Then when she heard a rumor that he would arrive on the 11th she wrote asking us to check up and to let her know by sending word to you. I at once checked up the matter, though it took me some hours to get the arrival of the Lincoln straight, for the steamship office at first gave me wrong information. As soon as we know that Mr. Owen would arrive on the 11th I wrote you to that effect, thinking the letter would have ample time to catch Miss Priest. It must have been delayed. Sorry we didn't wire or at least use air mail, because Miss Priest was very much disappointed, and rather annoyed with our office.

I enclose your check for August salary plus rent for July and Aug-I send also a statement of account to date. Notify us of any errors. copy of look of the

Very sincerely,

Nanking

608 Oak Street, S.E. Minneapolis, Minn., August 24,1927.

Dr.Robert E.Speer,

New York City,

My Dear Dr.Speer:-

It seems to me that the time has come when I should send in my formal resignation as President of the University, so that the man on the field can be free to take steps towards electing a Chinese President. As you know it is not only in the Regulations of the Governments of China that from now on the heads of private schools shall be Chinese, but it is the universal sentiment of the Chinese leaders, Christian not only of It has long been the hope both of Trustees and Managers but of Dr. and non-Christian. Williams and myself, that the day would soon come when the administration of the University could be put into the hands of the Chinese. That day has now arrived, and so it becomes my duty as well as a pleasure to hereby tender my resignation as President of the University of Nanking.

The years during which it has been my privelege to act in this capacity and to serve under you as President of the Board of Trustees, have indeed been the most happy years of my life. Our relationships with Trustees, with Board of Managers with Faculty, Chinese and foreign and with the people of Nanking have been most pleasant and uniformely helpful to me. As one thinks of severing such relationships, he cannot but be saddened and have many regrets, but it is all made the easier when one thinks of the splendid Chinese Christian leaders who have already taken over the work, and are carrting it forward successfully under most abnormal conditions and in the face of very great difficulties. In their hands, in due time, I am sure that we can look for greater days of usefulness for the I wish to thank you personnally for all of the help and inspir-University.

ation and blessing you have been to me - it is this that has made possible the success of

Nanking

inspiring backing will be accorded the new administration by you and by the Board of Trustees. I shall be only too happy to continue to help the University in any way possible. During all these years of union work, Dr. Williams and I always very definitely felt that God was leading and guiding in this adventure, and I am still fust as sure that He is leading and that we only need to follow His clear guidance.

with very best wishes and most easnest prayers for the future prosperity and highest usefulness of the University, and sasuring you of my continued interest and desire to help in every way possible, believe me,

Very faithfully yours,

A & Bowen.



Navitue 8-14-19

of the University up to this point in its history. I as ours that the same loyal and inspiring tacking will be accorded the new administration by you and by the Loard of Trustees.

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Al Sewen.

AG 26 1927

TRANSFER

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Minneapolis, Aug. 24/27

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President of the Board of Trustees. Formal action on it can be taken, I take it, at

your convenience. I winted to make the way clear for action out in China: they might be
embarrassed in electing a Chinese President as long as they had an American one still in

office, even the off of the field. I am sending a copy to Reisner.

I also enclose my address so far as we can estimate it, till we can find a home in Oregon. There I will get down to work in earnest on those courses in Missions, Oriental Religions and Far Eastern Affairs, hoping in a year or two to be able to find a position in some small Church college where I might teach them. Here during the summer, speaking engagements, and especially 3-5 engagements per week with the dentist continuing up to Sept.2-3, have made very consecutive work difficult.

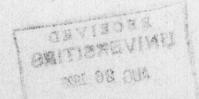
I also enclose "expense account" for 1/2 of the rent for the past

3 months. I shall endeavour to pay the dental bill myself, something over \$300. Fortunately my private finances are in fair condition, and if Philip and Sarah (medical) were not still in college, I could soon drop salary. Alice may be studying another year also as she has not yet secured a teaching position.

I hope that you will continue to keep me in touch with China affairs and especially with the Univ. of Nanking. Our hearts are still there - and always will be. I appreciate very much indeed your taking on our affairs, and trust that they get simpler ans time goes on. It was a privelege to meet you and know you somewhat in New York.

With very highest regards, Cordially yours,

A Bowan.



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With very highest regards,

Cordially yours,



Thank you for your good letter of Aug.29, and for the Constitution, Plan For Re-organization, etc. It seems to me that they have done a very good job on the Regragnization and Constitution. No doubt the thinking of Lingman and Shanghai College have been the chief guides. As you intimate, I too think that they will go a great deal farther just now in re-organization than they would say five years hence - but who can crowd 5 years of experiment and groaping into a few months, with conditions as they now are in China? China MUST learn many things now by bitter experience. It is inevitable and desirable too, I think.

As to my resignation, it is in the hands of the Trustees for their action and they can act whenever it seems best. As you see by the reorganization - and by the whole trend of affairs now in China - they must find a Chinese President. If they or you or I knew just how I could really help them and the whole Cause, I would be willing to do whatever seemed the neccessry thing. That, not now being clear to any of us, and in line with the necessities of the case in China, the right thing Seems to me to "clear the deck", so far as I am concerned and give you and them entire freedom of action, with no embarrassments to any of us whatever is done. In the meantime, it seems that I ought to be getting ready to try, at least, to do some useful work over here. Hence my desire now to get settled as far away from interruptions as I may, soon, and dig in on courses I may eventually teach - Missions, Oriental Religions and Far Eastern Affairs.

Thank you for the additional rent. There will be no more till in Oct, I hope. I am enclosing the X-ray of my teeth taken in N.Y. under Dr. Vaughn's direction and the itemized bill I am paying tomorrow. It seems huge, but it comers over 6 weeks work, averaging four appointments per week or more. My daughter, who gets her work done here at the Univ. Health Service, tells me it is about what they charge there, which is supposed to cover only cost. I am going to let the University pay the 50% - but I will repay it to the Univ. during the next 4-6 months. Probably you can catch us with it at Kewanee, Ill.

I think (his original papers will show). In that case they would be entitled to only one way, I should think. They are living in Calif. for the year at least. Do we not have a reule as to 1/2

Medical bills?! If not, let us follw what the Presbyterian or Methodist Board does, with Mrs. L'S obstetrical case. Whatever is paid would come from Famine Funds. I think we must hold to the usual rules in such cases as far as possible, and there is no special consideration to apply to them, as he is getting furlough salary - & I believe gets some pay fro work he is diong on his Ph.D/ - or at least did for some summer field work on it. Our Emergency Fund is coming along fairly well, considering how the regular Boards are faring. As to my taking work teaching those courses, I would not be ready to offer any till next Fall(1928), and have no "offers" as yet, nor have I sought any. Thank you for mentioning the Wooster place, but I am not in shape to do it adequately this fall - were it open a year from now, I would gladly consider it. I think a small Church college would about "fit" me, so that is what I have in mind.

The North seems to have suffered another "defeat" and are on the way back to Shantung : it is liable to swing back and forth for some time, I fear, as mutual jealousies and bickerings give one and the other side some small advantage. If this is a sure to goodness defeat and them are driven north far enough, the University will no doubt be able to open in good shape, even some of the foreign men get back to classes - Bates, Thompson, Buck, Reisner - and if there is a call and the money, other foreign teachers could easily be picked up in Shanghai, Japan or Korea, men unable to get farther back into the interior. I do hope that they can open, as it will greatly simplify matters with our splendid Chinese who are holding on in Nanking. There still remains the question of Radicalism. Idoubt if Communism will be a very serious problem in the lower Yangtse - the up river experiment with that will discourage their trying it down river, one would think. Somehow, to me, a defeat of the Northerners seems to offer a ray of hope, the Lonfess that the Southerners have a Very bad record behind them and that almost EVERYWHERE they have gained control: Istill have faith in their Ideals and Object-Chang Tso-lin may get in a mix up with Japan over Manchuria, and should that owcur, the ives. South will be in Peking very shortly, as it would soon eliminate him and unite ALL CHINA against Japan & for the South.

I forgot to say that the X-ray and the itemized "bill" are to go to Dr. Vaughn for his permanent files.

Very cordially yours,

A MBowle

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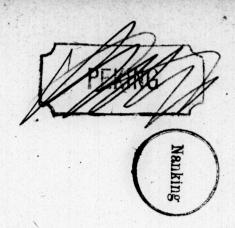
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Very cordially yours,

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A Mi Esward



# University of Manking

September 30, 1927

Dr.and Mrs.A.J.Bowen, C/o Mr.R.J.Bryor, 428 Forest Avenue, Pale Alto, Cal.

My dear Dr. and Mrs. Bowen:

I have the honor to transmit to you officially the following action of the Board of Trustees of the University of Manking taken at its meeting on September 14, 1927:

> "VOTED that the Board of Trustees of the University of Manking has received with deepest sorrow the communication from Dr.Bowen expressing his conviction that the time had come for him to retire from the Presidency of the University. The Board of Trustees reluctantly accepts the resignation to become effective upon the election and installation of his successor. In taking this action the Board desires to record its appreciation of Dr.Bowen's services to the University and its regard for him as a friend, a missionary and a Christian man,

It would not have been possible to have established the University at the beginning on such solid foundations and to enlist behind it the confidence and cooperation of the Chinese, of the Missions and of the homeChurches if it had not been for the influence and character and judgment which Dr. Bowen brought to the Presidency. He has served the University with singular devotion and fidelity and with rish success. Hever has a single sloud passed over the relationship between Dr. Bowen and the constituencies which have supported the University. The Trustees have reposed in him and repose in him now their absolute confidence and think of him with unlimited affection. His unselfishness, his modesty, his purity of spirit, his devotion, his absolute truthfulness of mind and nature, and his complete legalty to his work and to all who have been associated with him, have been a blessing to the work from the beginning, and the Trustees desire to record their thankfulness to Dr. Bowen and to God for all that Dr.Bowen his been and done.

The Trastees can only bring themselves to accept his resignation now through the assurance that Dr. Bowen will continue to

9/30/27

serve the University and in the hope that he may continue to be related to it whether he remains in America or returns to China. The Trustees recognise that it is only possible to face today with the new problems which have arisem and to have in the solution of those problems the participation of so strong and worthy a group of Chinage leaders in the University because of the influence which Dr. Bowen has exerted and the work that he has done during the seventeen years of his administration as President."

He formal minute can begin to express the Trustees' deep appreciation of what both of your lives have meant to the University of Hanking during the last seventeen years. We know we can count on the continuance of your devoted service to the University during the coming years whatever may be the change in your formal relationship to the institution.

Very sincerely yours, B A GARSIDE

Secretary University of Manking

BAG-H

For till in My family office aps



816 Waverley St. Palo Alto, Calif., oct.27,1927

Ty Dear Mrs. Thurston, We were delighted to hear from you yesterday - or We have thought of you and Ginling along with it was this morning. our own staff and the Univ. every day, I guess. Whenever we we always glance through it for "China News" the first thing. Whenever we get a paper

What a pity that there has been NO progress towards the solution of AWY of China's problems, and the way for the Powers to adjust much needed alterations in Treaties has been made herder or more Now with Wuhan-Wanking fighting, the Vangtse difficult to take up. Vallen is suffering more and more, and the Better Day for China being indefinitely postponed.

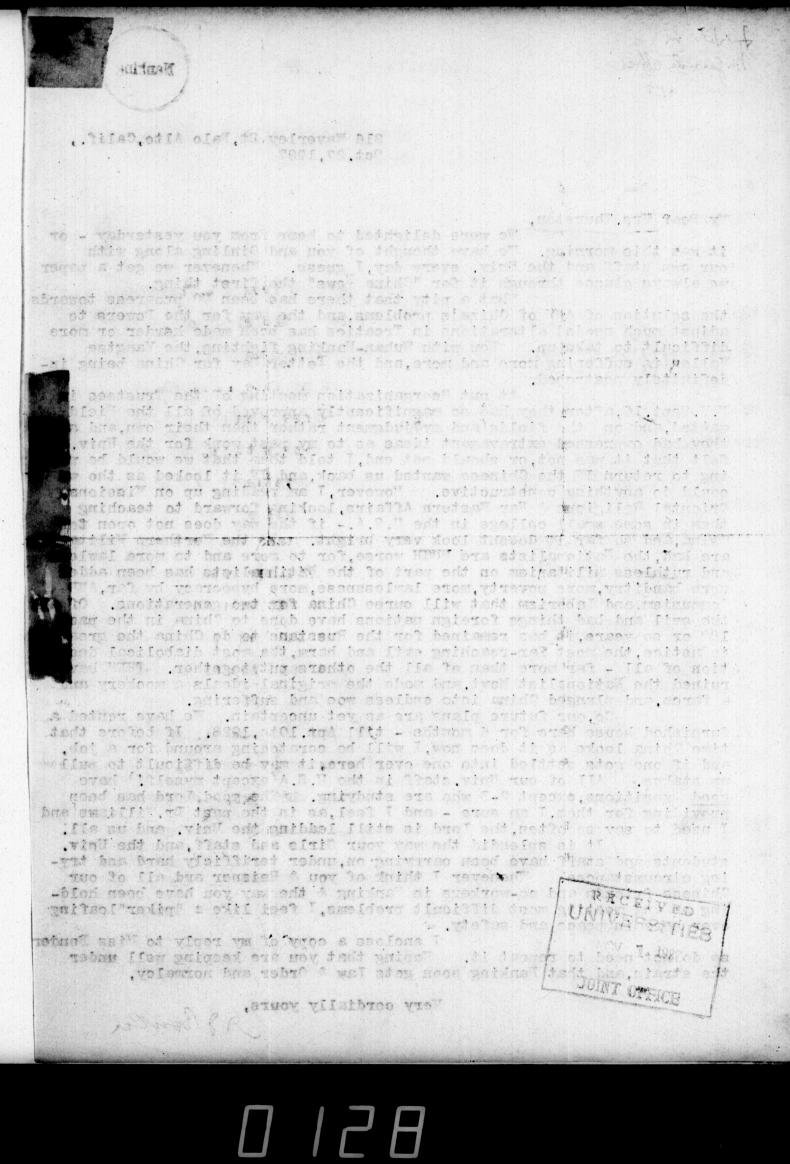
At out Reorganization meeting of the Trustees in W.V. Sept. 16, after they had so magnificently approved of all the Field wanted, and on the fields and my judgment rather than their own, and after they had expressed extravagant ideas as to my past work for the Univ. a felt that it was not, or should not end, I told them that we would be will ing to return IF the Chinese wanted us back, and IF it looked as the we Wowever, I am reading up on Vissions, could do anything constructive. Oriental Religions ' Far Fastern Affairs, looking forward to teaching them in some small college in the W.S.A .- if the way does not open for If the Worthern Wilitarist Thina, and so far it doesn't look very bright. are bad, the Nationalists are MINH worse, for to more and to more lawless and ruthless militarism on the part of the Nationalists has been added more banditry, more poverty, more lawlessness, more hypocracy by far, AND Communism and Jaborism that will curse China for two generations. Of all the evil and bad things foreign nations have done to China in the past 100 or so years, it has remained for the Russians to do China the greatest injustice, the most far-reaching evil and harm, the most diabolical decemtion of all - far more than of all the others put together. Turv have ruined the Nationalist Movt. and made the original ideals a mockery and a farce, and plunged China into endless woe and suffering.

So, our future plans are as yet uncertain. We have rented a furnished house here for 6 months - till Apt. 10th, 1928. If before that time Thina looks as it does now, I will be scratching around for a job, and if one gets settled into one over here, it may be difficult to pull ATT of our Univ. staff in the W.S. A (except myself!) have good positions, except 2-3 who are studying. The good Lord has been providing for them, I am sure - and I feel, as in the past Dr. "illiams and I used to say so often, the Jord is still ledding the Univ. and us all:

It is splendid the way your Girls and staff, and the Univ. students and staff have been carrying on, under terifficly hard and try-Thenever I think of you & Reisner and all of our ing circumstances. Chinese friends and co-workers in Tanking & the way you have been holding on and meeting most difficult problems, I feel like a "piker" loafing over here in peace and safety.

I enclose a copy of my reply to Miss Bender Hoping that you are keeping well under so do not need to repeat it. the strain, and that Nanking soon gets Jaw " Order and normalcy,

very cordially yours,



University of Nanking November 12, 1927 Dr. A. J. Bowen, 816 Waverly St., Palo Alto, Cal. My dear Dr. Bowen: During recent months there have been a number of references to two maps being prepared by members of the University of Nanking staff. One of these is being prepared by Mr. Small. The other map which has been referred to as a "Lushan map" is being prepared by Mr. Caldwell. I am a bit hazy as to just what these maps are, what use is to be made of them, whether or not any expense is involved in their preparation, and what our New York office should do to see that they are completed and delivered. Will you please give us a little further information as to what we should do, if anything, in following up the completion of these maps? It may be that the events of recent months have so changed the situation that earlier plans have been considerably revised. I wish there were some hope of indusing you to visit New York during the next month, but I suppose that is out of the question. There has been a considerable amount of discussion during the last few weeks, particularly since the arrival of Dr. Stuart, on the whole matter of the coordination of our educational problem in China and the coordination of our financial promotion work here in America. I would very much enjoy seeing you and Dr. Stuart get together for a discussion on these matters. While I know you would both agree on most of the fundamentals involved, I think you would be able to contribute different viewpoints on many of the details which must be worked out. There is a possibility that a group of about twenty-five people most interested in this whole subject will be called together for a luncheon arranged through the courtesy of Dr. Paul Monroe on December 3rd. Could you not come East on the Transcontinental Air Mail and be present with us at that time? With best wishes, I am Very cordially yours, A CARSIDE BAG-H

Mankins

# University of Neaking

November 14, 1927

Mr. A. J. Bowen, 816 Waverly St., Palo Alto, Cal.

My dear Dr. Bowen:

The attached letter and check for \$35.00 reached us this morning. Since the check is made out to you I am forwarding it for your endorsament. As Miss McKean has written to you personally it would probably be more effective for you to send a personal acknowledgment. Can you find time to do so? Will you please return the letter for our files when you have finished with it?

we are this week getting out a brief statement regarding the unmet emergency needs of the University of Nanking and are asking members of the Emergency Committee, and probably others on the University of Hanking Board of Trustees, to send out this statement to a selected groups of friends accompanied by personal letters asking for substantial contributions. Shall we send you a supply of these statements, together with some University of Nanking stationery for whatever letters you may wish to write? As you know, only about \$10,000.00 has come in from our first appeal and it is absolutely necessary that we get from \$20,000.00 to \$25,000.00 more from some source if we are to clear up the financial situation at Nanking.

Would you suggest that we send copies of this statement to members of the University of Nanking staff now in America with a request that they send them to friends they know whose interest might be enlisted?

Very cordially yours,

BAG-H

B A GARSIDE

Enc.

Nenking

5

Palo Alto, Nov. 18, 1927.

Mr.B.A.Garside, New York City, My Dear Mr.Garside:-

In regard to the two maps you are inquiring about, the one Mr. Small was working on was of the lands belonging to the University, and we were having it made in connection with going over ALI/of our deeds to get them in ship-shape. Whatever more is done about them, Mr. Gee will have to handle, and Nanking will have to pay for the costs in their regular budjets. I hope that they can carry out that work till it is completed - indexing, tabulating and checking up with map. etc. The other mapping was not a University matter, but Mr. Cal/dwell, of our Physics Dept. was doing it for the Kuling Estate. Whatever expense was involved they were to pay. I do not know whether or not he completed this work before he left China. I do not think there is anything to be done on this side about them. I have no idea that Mr. Small has any of the data here he can be working on.

As to the plans for Co-ordination of our Educational Wo Work in China, and Co-ordination of Promotional Work here, all possible should be done over here to co-ordinate financial campaigns and promotion. Likely it is not too early to begin working on those plans, but just how it should be done, what can be done, etc, a small Com. in or new New York should work out. All possible should be set up and worked out during the next year or two, so that when China comes to herself again, gets organized and authoratative Govt. and funds for her own educational work, all on this side will be ready for whatever is found wise to be done. Of course to even 'talk' publicly now about a financial campaign for China would be disastrous. But we should be ready to do, unitedly, what we want to do, when the time seems propitious.

But even this will have to depend a good deal on WHAT THE FIELD NOW WANTS. Co-ordianaton of the educational work in China will NOW have to be taken up by the new Chinese administrators and Boards of Directors, so that Founders and Friends may know WHAT THEY WANT in these matters. Undoubtedly the whole matter will appear considerably different to them from what it has or does to us, and they must be given time and opportunity to get their bearings and find out want they want concerning these numerous Christian Colleges and Universities. For some time they are going to have so many more perplexing problems right on top of them, they will not be cognizant, for some time of needs for co-ordination, I imagine. I don't see how we can just now press them on the matter. Of course, without some expression from them as to trends and desires, I see how difficult it will be Of course, without some exeven to begin plans here for co-ordinated promotional and financial plans, but a Committee there in or near New York could meet and consider it - I presume that is the object of the Dec. 3rd meeting that Dr. Monroe has so kindly arranged for. However, frankly, I VERY little confidence in Dr. Monroe and his ideas and plans for Chinese education. So far, in my opinion he has greatly harmed education out there, rather than helped it, and complicated the whole matter. Will he do the same by mixing up in Christian education??? At any rate, any suggestions or 'plame' from him need very close scrutiny by men who KNOW the educational situation from theor own work and experience, and do not get all of their knowledge from Chinese students in or from Teachers College, N.Y. I guess with Stuart, Beech, Gowdy, Luce, etc on the job they can keep things somewhere near reality, a thing Dr. Monroe has so far been unable to do. I am sorry that distance and time and expense makes it impossible to be there. Also Nov. 27-Dec. 3, I am to be at Riverside, Calif. at the Institute of International Relations. I should VERY much like to talk ofer a lot of such matters with Dr. Stuart-also Beech and Gowdy.

Your 2 letters of the 14th have just come in - and I am overjoyed to know that Dr. Chen has become President - this will solve a

whole lot of problems and puts the very best man we have among our graduates at the head. The Alumni will back him up unanimously, as well as the Chinese christians in our co-operating churches. He will pull back to China also more of our foreign staff than any other Chinese they know. It will put new courage and hope in all of them out there in these hard days.

I enclose the check, signed, and a copy of letter to Miss Mc Kean, with her letter for your files.

Yes, by all means send each of our staff over here 6-8 of the new appeals and statements, and urge them to use them with possibly interested friends, as well as to each of the Trustees. Also send me some, 15-20, and I will send them out, tho I didnt get much from a larger number sent of the others. But I hope that this second appeal will get the required amount, tho I think likely a lot more personal work must be done upon it. I may be able a little later to do more of that. Those courses that I am working out hang heavy over my head, If I am to hold down a job teaching them next Sept. if indeed, I could find a place to do so. I am hoping that in co-operation with Bishop Birney when he comes home for General Conf. that we can get that Boston Univ. \$10,000 Mex. It was a Methodist fiasco, & we Methodists ought to clean it up.

with the 7th army out of our buildings, and like most of the soldiers in Nanking all summer out up north or up river. We are looking for Mr. Thompson's and Mr. Bates' report of their recent trip up there with very great interest. If only the Nationalists NOW would organize CIVIL govts. in all their conquered territory and not allow the military to interfere in any way with the civil authorities, it would soon put a different complexion on their work and prospects. Now, I take it, they not only have to conquer the north, but also win the confidence and respect of the people where they have controlled for from 1-3-4 years. The foreign Powers certainly are "acting" right, but not interferring in any appreciable way I can see.

Thanking you for these letters and hoping that I can this time gather in a few more sheckles,

Very cordially yours,



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very cordially yours,

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JOINT OFFICE

#### University of Nanking

November 21, 1927

Dr. A. J. Bowen, 816 Waverly St., Palo Alto, Cal.

My dear Dr. Bowen:

We are enclosing half a dozen copies of a brief folder just prepared by the Committee on Emergency Funds. It gives you the present status of our Emergency account. It is going to be necessary for us to raise about \$25,000. more if we are to clear this account off our books by the end of this fiscal year.

I presume that if werse comes to worst the cooperating mission boards can be prevailed upon to distribute the main part of this deficit among themselves. We are extremely anxious, however, to secure as much as possible from individual contributions. The Emergency Fund Committee last week voted to ask each member of the Board of Trustees and each member of the Nanking staff now in this country to assist by approaching small groups of friends who may be prevailed upon to assist the University at this time. I am emclosing a copy of a form letter which is today going out to all members of the Nanking staff. As soon as we begin to get some response from this appeal I will let you know. You worked so faithfully in connection with the appeal sent out in the spring that you probably do not have many personal friends who have not made a contribution already. If, however, you see any chances there on the West Coast to get some assistance I know you will be happy to do so.

News from the Shanghai office of the University continues to be fairly encouraging. We have just today received a number of financial reports from Miss Priest. She states she is dending you copies of at least the most important of these.

Recent cables from China have informed us that Dr.MacRae is being sent back to America on health leave and is due to arrive in Victoria today. We are very much concerned over the state of his health but trust that it is not so grave as our cablegrams intimate.

With best wishes, I am

Very cordially yours,

BAG-H

A GARSIDE

Bas.

CORPORATED BY THE REGENTS OF THE UNIVERSITY OF THE STATE OF NEW YORK

TOT E SPEED PRESIDENT H. FRANKLIN, VICE-PRESIDENT

FRANK MASON NORTH, VICE-PRESIDENT

MISS E. R. BENDER MISS ESTHER I. CASE FREN B. COL STEPHEN J. COREY R. A. DOAN IOHN R. EDWARDS MISS M. E. HODGE MRS. F. J. MCCONNELL MISS MABELLE R. MCVEIGH MRS. CHARLES K. ROYS MISS LELA E. TAYLOR GEORGE T. SCOTT JOHN L. SEVERANCE W. J. STITT AMBROSE SWASEY F F WILLIS

RUSSELL CARTER, TREASURER ERIC M. NORTH, SECRETARY
AND ASSISTANT TREASURER

### University of Nanking NANKING, CHINA

NEW YORK OFFICE 150 FIFTH AVENUE NEW YORK, N. Y. OFFICERS OF THE UNIVERSITY A. J. BOWEN, PRESIDENT

COMMITTEE ON EMERGENCY FUND

STEPHEN J. COREY FRANK MASON NORTH J. H. FRANKLIN

November 21, 1927

My dear Drawn Westiams:

For the last seven months the Board of Trustees has been trying in every way to secure the funds necessary to meet the emergency which has confronted the University of Nanking. Conservative estimates place the total amount needed at from \$30,000. to \$35,000. As yot a little less than \$10,000. has been secured. The special committee on Emergoncy Fund has just propared a folder setting forth briefly the situation in Nanking and the state of the emergency account. We enclose several copies of this folder herewith.

At its meeting November 17th the Committee on Emergency Fund took the following action:

> "The Committee requests all members of the University of Nanking staff now in America on furlough to assist in bringing the emorgency need of the University of Nanking to the friends whose interest and assistante may be obtained."

We sincerely hope that it will be possible for you to meet this request by bringing the urgent need of the University to the attention of such of your friends and acquaintances as you may be able to interest. In these days when the major burden of the work on the field must rest for a time on our Chinese colleagues, there is still a valuable service we can render in helping secure the support which they must have if they are to succeed in the splendid effort they have been making these past months to keep the University going ahead.

Will you please let us know what assistance you are able to give? We will be happy to supply you with whatever quantity of these folders you may be able to use.

BAG/H Enc.

Dec 1,192) My Dear Mr. farside, I have written al famewelf-in refl to his indownies about how letter to him arking for the 1300 in liew & Broad staff not returning unging that they boards carmy out for 1927-28 the former policy of puty in they minume Salary when there was a Vocancy. In this period gadgutulent & uncertainty I do hope they will do So. no doubt considerable & such sum paid in could then so into the Imagina, defect, a soon as ) get back I will men appeal: I received 5-6 before come down here attended and a good statement of the Situation. Jam very som to Tream about IN. mre Ral + do hobe america can fix him up in dultime 18 by 756. or sout the latest I get no internation for our Chinese administrators that I am wanted back, I shall begin to scratch chant for a jul for Sept I have no expression of hope or losele that I return to the first or  $I \supset h$ 

adminitrative stoff, the Robson, Gamillon yours that I know I had letters from al. Chan to the Spect. This may or may not be significant. They may ful as I lid very strongly when we left thema, that one so close of connected with the administration might held Serious Embandsoment & the new Presidentess prefer he kelf away. also I have no teaching specially os the others hand. So I recognize there as quite lightenate & ressonable possible altitudes a the part of Pres. Clien & the others and we shalf mot fell "tunt" by not being orked book. But if they do not setter it soon, we shall - & finally. I wyed It found to other the summer he said he had written you aso. He can do his maximum service now & for the next 10-00 years. They demeting book he prefers on the whole to return & by this Samuer Inthe the way will be oben to retin Of course a house + a Board Support are two problems invite Whe bound to be setted in thema & the Board suffered be settled her . He is a Souther method of would have to be taken on h, the h. melloted I take it. That inwalnes who of the former methodet Brief are of how are not returning there is too the proble of how many know and the Chine a Commission with which will wrong and the chine a commission with which will wrong and the commission with the commission will be a commission of the commission of the commission will be a commission of the comm 

or are willing to suffort. new agreements aus understandings will need to be worked out but they cannot or yet he taken up-not till you know how many men they willly able to "absorb" In the meantimil if we can hald the Brands & the former sufforted number for coch - if desired - we will be doing all possible, Sfeel. I take it that they former clas of University sufforted american will now krop out, except possible in the case 6 Secretaris and treating they would Should think have the supported by the Budet the Und I not by the Board. a mules & problem and defficulties, Itakeit, will smerft when the new Bosis begin to return I just hen operate a teochers begin to return I just hen that mis Bethafless if be married in the 8 ping-to a native of Jowa or Colo. - former flame. With very Kurter Repords, De 6 1927 A Bowen.

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JOINT OFFICE



#### University of Nanking

December 2, 1927

Br. Arthur J. Bowen, 816 Waverly St., Pale Alto, Cal.

My dear Dr. Bowen:

Thank you for your letter of November 18th giving the information we requested in regard to the two Nanking maps, and also commenting helpfully on the question of coordination of our Christian higher educational work in China. There are wide divergencies of opinion just now on most of the question in any way dealing with China. I suppose that this question of coordination of our educational work and of our promotional efforts just now holds the record for diversities of opinion. I think, however, we all agree that, as far as possible, we should look to the field for the initiative in working out a unified program for the coordination of our work and also for some intimation as to the amount of help they wish us to supply. Of course, we may not be able to supply as much help as they desire but certainly we should not try to pour more money into China than will really be welcome and needed. I believe we all agree too that, whether or not this is the psychological time to actually begin such a promotional campaign, it certainly is high time for us to begin planning and preparing for such an effort.

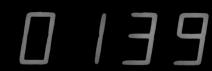
We are very glad to have your comment on the Boston University deficit. I have been wondering whether there is any hope of reviving this proposition, and if so, how we should proceed. Before receiving your letter I had written to Mr.Robson who is spending part of his time in Boston University, and asked him to give us his opinion of the prospects. So far I have not heard from him. Undoubtedly your suggestion that we work in cooperation with Bishop Birney offers the most hopeful prospects for progressing.

Thus far we have received only one formal reply to the Emergency Fund Committee's request to the cooperating boards that they each undertake to raise a portion of the University of Nanking's emergency deficit. The Presbyterian Board has replied that they are making this one of the items of their special Chinese appeal but have not actually guaranteed that they would obtain and give us the \$7,000, we asked from them. The other boards have not yet replied.

We sent you a few copies of the folder containing the new appeal but are sending you at this time, under separate cover, twenty more. If you find you can use any more of these please let us know.

BAG-H With all good wishes, I am

Very sineerely yours,



wer. University of Nanking December 3, 1926 Dr.Arthur J.Bowen University of Nanking Nanking, China. My door Dr.Bowen: I find that as a result of a somewhat upset condition in which we have been here, owing to an exceptional number of emergencies affecting the personnel of some of the colleges, I have not yet forwarded to you officially the minutes of the Trustees of the University of Nanking of October 4th. I enclose them herewith and mailing copies to Dr. Williams and to Mr. Owen. I think the first item upon which comment need to be made is that with reference to the Hospital appropriation, and here you will have already heard from me that the China Medical Board has taken favorable action. Upon the matter of the needs of the University, I believe Mr. Sarvis has already written you, and Miss Priest may have also written of our scheduling here of the needsof the University as it appears on page: 3 of the minutes. Let me refer to some of the items to show how they stand in my own thought. Item I represents our idea of the need for about \$10,000. a year additional current income for three years to ease off the strain of the present buiget and to meet inevitable increases until the time when we hope we will have an endowment that will make our condition more satisfactory. The second item as to provision for pensions is at present a guess. I hope before long to send you a scheme on this pension matter. The statement as to endoument required, as well as the figures for the dermiteries, residences, library building and middle school gynmasium, are taken from your recommendations. We were not quite elear as to the relation in your figures of the amount for general endomment and the amount for library endoment separately reported. We did not know quite how they interlacked so have put the library endoment figure down tentatively. Item 9 was put in at Mr. Servis's suggestion to meet what he felt was becoming a critical situation with reference to the repairs needed for the unintenance of the plant. When this was fully discussed in the Trustees' meeting it was our complusion that it needed still forther revision, but that this revision must be based upon your comment and criticism of what we had cutlined, and the Executive Committee is authorized to revise this when we hear from you. It may be that some of the suggestions which you will soon be having from our Permanent Committee on Coordination here will have some bearing upon these figures. If the statement of meeds as you revise it can be made to fit in with, or coincide with, the statement which, no doubt, will have to be prepared for the work of the committees of the Council of Higher Education, it would be a great advantage. The endersement of whatever financial program we feel is needed by the whole group in China, will give it a standing which would be of value to have.

On item 275, as we went further into the discussion, it seemed to us that it was necessary for us to select from this general statement of objectives some which we would go after immediately, and of these items we picked out the following as on the whole most satisfactory for Mr. Sarvis to try his hand at and as most definitely representing the immediate needs of the University.

On item 276, the committee there named met a few days ago. It would have met earlier had we understood that Mr.Sarvis was expecting us to set without waiting for him to return to New York. This committee has notified Mr.Sarvis that there will be available this year for campaign work \$2000. to cover travel and other campaign expense, this amount to be charged first against undesignated funds received, and then pro rate against designated funds, but in no way to become a charge upon the current appropriations to the field. We gave some attention to the possibility of raising this money in advance separately and concluded that the people from whom we wanted to get it would be people whom we wished to approach for larger amounts.

We have suggested to Mr. Sarvis that he begin operations in the neighborhood of St. Louis and work the manufacturing cities between there and Pitsburgh, with perhaps some special efforts around Cleveland. I have not yet heard from Mr. Sarvis his comments upon this program but we shall do anything we can to help him forward with his difficult experiment.

On item T-277 I have already written you. I think that me comment meed be made on the other items except that in connection with the recommendations for graduate degrees the wheels of the University of the State of New York seem to turn with their usual deliberation, and although I have followed it up once or twice I have been unable to get any definite action yet.

Cordially yours,

Secretary' University of Nanking

EMN-H

Eng.1

Nanking

TRANSFER

# University of Nanking

December 8, 1927

Dr. A. J. Bowen, 816 Wagerly St. Palo Alto, Cal.

My dear Dr. Bowen;

We have your letter of December 1st and are glad to know that you have written to Dr.Gamewell urging that the Methodist Board continue its policy of supplying \$1300. in lieu of each vacancy on the Board's quota to the University of Nanking. It is unusually difficult for us to hold the Boards to their regular procedure just now, both because they are already facing serious deficits, and also because the transfer of authority to the field is inevitably reducing the sense of responsibility of our home Boards for the maintenance of these institutions.

The questions you raise concerning the return of the wastern staff to Nanking are certainly of the greatest importance. Some of these we must suggest to the field and ask them to keep us informed of what they desire.

The first fruits of our new Namking emergency appeal have come in the form of two contributions totalling \$1100.00 received through the Presbyterian Board.

With book withou for a joyful holiday season, I am

Very cordially years,

BAGA

B A GARSIDE

made possible by the efforts of a few men who themselves took the initiative in teaching and later secured the cooperation of many others.

Historical records bear witness that from the time of the Three

Dynastics in our country there have been those whose achievement in

literature and art have won for them crowned success in the Orient.

During the decadence of the period when the system of competitive literary examinations was in vogae, western culture was introduced into China.

Itspread among those who had the desire of helping their fellow-men.

Furthermore it promoted happiness by encouraging advancement in education and was eagerly adopted by the younger generation. Among those who helped in this movement was Dr. A. J. Bowen.

Dr. Bowen started his work as a Professor in Manking University and later became President. When the University united with other schools to form the University of Manking, he became President and has continued in this position to the present time. His work during this period has had a great influence upon us all. Now after these many years of service he has decided to resign and by doing so he makes it possible to fulfil his cherished wish of having a Chinese appointed as President. All of us who have shared this same desire feel like children who are about to leave a loving mother, but in taking farewell of Dr. Bowen as President we wish to take the occasion of expressing to him our feelings in the following lines:

You came from the West to the East
With the purpose of encouraging education.
During these thirty years you have had great success.
Your work has been faithfully done.
The garden which you have planted in Nanking flourishes.
We congratulate you upon what has been accomplished and wish you a long and happy old age.

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Itspeed enough those who and the desire of helping their fellow-men.
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who helpe is this mevenent was fr. i. Joues.

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My Dear Dr. Gamewell and Mr. Garside,
I judge from the minutes of the Board of Directors of the University of Nanking, that they will want all of the former foreign staff the Boards can support back, presumably for the fall of 1928.

As you know some were supported by the co-operating missions of Boards and some by the University itself. now on I take it all foreigners sent out will have to be supported by the mission Boards, except likely Miss Priest. It may be of interest to list our staff under the two heads, and indicate the liklihood of return.

BOARD SUPPORTED STAFF

Baptist	Christian	Wethodist	Presbyterian
Gibbs ?	Bates #	Dieterich ?	Buck #
Keen x	Hamilton "?	Hummel ?	Reisner #
	Holroyd #	Illick #?	Speers ?x
	Ritchey X	Steward #	Thomson #
	Sarvis #	Wilson x	Williams x

#### UNIVERSITY SUPPORTED STAFF

Miss Abbott x "rs. Keen x Mancock x ? Wiss Hedrick x Owen x Wiss Whipple x? Bowen # Miss Gless x Jones # "iss Purcell # Robson #

Clemons x Brede x Griffing, B. L.x? Griffing. J.B.x Lowdermilk # Sam Mills ? Miss Mills x? Porter x Wiss Triest Small x

? doubtful x not return return ## Tikely return x? (?x likely not return.

This list leaves out Hospital Staff.

So as it seems to me, of the Board supported staff, 5 will return

not return l likely return 1 likely not return 4 T am in doubt about

Of the University supported staff,6 will return

10 " not return 0 likely return 4 likely not return 1 I am in doubt about

I wonder if it would not be well for Mr. Garside to write to each Board for definite information as to just who of their supported staff we may look to to return; and to write to each of the University supported people to find out if they expect to return everything of course being tentative as to just who will be called by the Directors and when they should expect to go out. It looks as the they would be wanted for Sept, 1928. Each Board also should be asked what it will do regarding the filling up of its quota of five - not counting hospital staff. It seems quite clear to me that the three main Boards should keep the full five men in the University, and the Baptists their two. That should be the minimum foreign teaching staff, and you will see that this would 14 less that were formerly teaching full or part time. Secretaries and Treasurer will have to be provided from the field budgets. I take it. If later the field wants to employ other foreigners, they would naturally provide the funds for it as formerly. It seems to me not too early to begin at this end finding out just what material we have to count on

and just what the supporting Boards propose to do. It seems to me most wise to keep Board supported staff and appropriations as in the past for the next few years at least. The way our Chinese men and leaders are measuring up to the task entirely justifies it, and gives promise the very best possible results, if we can keep on helping them with staff and funds about as formerly. Now that it seems they want me back, the question emerges as to when we should plan to start; and the further question, can the Methodist Board send us out? I have no idea the field is planning to support us, or any of the formerly University supported staff. Mr. Reisner sails for Home on regular furlough June 22nd. Should we plan to be there not long after that, or sail in Aug. and arrive shortly before the fall semester opens? My chief work, no doubt, will be teaching, and if so likely sailing in Aug. would be as wise as arriving for the hot summer. I will write the field as to their desire and act accordingly, as there will be time for the matter to be arranged by correspondence. I probable shall spend May in Kansas

thing else possible to help the Trustees raise the remaining Emergency Defecit and the old \$10,000 Mex. Boston Univ. How should I go about it?? When Bishop Birney comes I think we together could get the Boston item, so till then I would do well to work on the Emergency items. Could you from that end suggest possible donors I could interview out here? Or suggest other ways I might be working upon that Defecit?? We have exhausted, I think, the letter-writing method. Speaking in Churches does not get money, at least for me, but the more of that the bettr for the general cause. I shall be most grateful for your suggestions.

A. Y. Bowaw.

City, in accordance with Bishop Birney's urgent desires.

12-30-27

and just what the summerting Boxies promose to do. It seems to measure the vise to keep Board disparted staff, and appropriationed at the past former than next for very sent at that. The way our Chinece was and leaders are measuring up to the task ashirely justified it, and given arounds the very best more that results, if we can been on helping them with atark and funds

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Very cordically gowes,

Bloomer A Brown Co.

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