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Aug 1 1923

July 4, 1923.

Mr. J. T. Illick,
132 N. Barry St.,
Clean, N. Y., U. S. A.

My dear Mr. Illick:

We were very sorry to get word through Mr. Moss and Dr. Williams and the Trustees' minutes to the effect that they did not approve of your staying in America unless your salary was turned into the University. Of course we could not expect the Methodist Board to pay your salary there and to provide a man here, but I am sure they were quite willing for you to stay on if the University was willing for it, and our cablegram said that we were. Now the Trustees, of course, have changed that, but I am still in hopes that you will be able to finance your own salary in some way so that you can stay on. We have not made any provision in our budget for 1923-24 (for the year's budget) for any equipment that you would need for advanced work, and your returning this fall will not save us any money as we would have to have Mr. Nelson Chen anyway. Of course we shall be mighty glad to have you back and glad to have you offer an advanced course or two in the Senior College, if that can be done with the equipment which you know we now have.

You will be glad to know that Nelson Chen is returning in September. Mr. K^h is back, too, but probably will be working for Ginling, or rather for the University of Michigan director of their museum, who will be at Ginling for the year collecting birds and mammals. I have recommended ~~W~~ ^W to Ginling to work with him.

If you are returning, it will be well for you to try, with Dr. Williams or Roger Greene or somebody, to get the money that you will need for your equipment and order the equipment before you come. There is no provision for any in the budget, and we have to go very strictly by the budget, so you will need to have this in mind in your plans. I am in hopes that you may be able to find some friend, or perhaps Dr. Williams through Mr. Greene could make some grant from the China Medical Board, to enable you to get the equipment that you will need to do the work that you want to do; otherwise you will have to get along with what we have here. Of course, you know what that is.

Of course, the Trustees thought that our call for five or six additional men was considerably weakened by our willingness to have you remain on another year. Apparently they did not realize that you could not teach English, or physics, or the other subjects, and that your return would not help in any way for those

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J. T. Illick - 2

July 4, 1923.

subjects for which we are asking additional men, and we had been able to make adjustments of courses and work with Steward and Gibbs to handle all of the necessary work in biology for another year. ✓

It also mixes us up on the house problem again, as the Lowdermilks were to live in your house, but we can probably adjust that by having them live with Mrs. Keen till their house is built from famine funds. ✓

I am rather surprised that the China Medical Board were not willing to make you a grant to enable you to stay on. Perhaps it was not put up to them. They are usually considerably interested in a man's taking additional work and getting additional equipment for physics, chemistry, and biology, but I suspect the Trustees and also Mr. Moss and Dr. Williams did not approve of our action, not realizing your staying home was not going to cost us anything, and not realizing that without considerable additional equipment you could not do some of the advanced work that will be necessary. Of course, if you can raise enough to live on and your salary is paid into the University, I would very strongly favor using that money for equipment, which would be a very distinct gain. Possibly the Trustees would require, however, that it go into our deficit, but we are making very good progress on the deficit, however, though we shall not be able to reduce it from income on the field this year as we have to pay out over \$10,000 from this income on Dr. Williams' campaign expenses; at least that is the recommendation of the Finance Committee and the Executive Committee here to the Trustees.

We shall be hoping to hear from you in the course of three or four weeks as to just what you will finally do - return or stay there. Whichever it is I hope that you feel happy about it. ✓

With kindest regards,

Cordially yours,

A. Fowler.

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UNIVERSITY OF NANKING

RECEIVED

OFFICE OF THE PRESIDENT

NANKING, CHINA

AUG 1 1923

July 4, 1923.

My dear Williams and Moss:

There have been so many things happen since we have written that this will have to be a long letter and there will be parts of it that you perhaps will want to pass on to others.

The minutes of the joint Executive and Finance Committee meeting are not yet mimeographed, so I will not write very much about that until we have the minutes before us. We met June 25 and had five long sessions, and the minutes run into hours, if you consider length, but there are very many important actions. We had a very good meeting, one of the very best we have ever had, and have the budget, I think, in very good shape, at least it seems so to us; I do not know how it will to you folks over there.

The total of the budget is \$348,453.47, which includes the Language School but not the Hospital. Everything was worked out very carefully by Mr. Owen and Miss Priest from the actual accounts and books, and I think we are on the safe side at every point.

There is an item on income of \$4,000 from the Hospital, which Miss Priest and Mr. Owen figured out was their share of overhead for your work for them at home and the treasurer's office here. Before we put it in Mr. Cressy and Mr. Owen went over the matter with Dr. Daniels. It seemed only fair to the Finance Committee and to the Executive Committee that the Hospital should pay a proportionate share of what it was actually costing the University to help finance it. The only other alternative is for the Hospital to run its own show absolutely independent of the University, which would be a very agreeable programme to me, personally, and I think a saving to the University. But if we have to be largely responsible for it in some of its aspects, then it is only fair that the Hospital pay some of the overhead. I should have a statement from Mr. Owen and Miss Priest as to just how this \$4,000 was arrived at, but it was considered their fair share.

We are enclosing you a statement that Mr. Owen got up regarding comparative schedule of salaries and allowances. A committee was appointed to go into the matter, also regarding the scale of fees of children in Hillcrest for University-supported families. That committee will report some time in the fall, but there is adjustment necessary. I note in the Trustees' minutes that the Trustees are also considering the question of widows' allowance, pension, etc., so what we do here can be well reviewed and compared by your committee there. None of the proposed changes in salary scales, or pensions, or any fees for Hillcrest children

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would affect the 1923-4 budget, so the budget will not need to be changed. The old fees can apply for the children in Hillcrest another year. Mr. Moss will be in a position to know how the other colleges are handling these two problems perhaps, and perhaps some information could be secured from the Y. M. C. A. as to pension, widows' allowance, etc.

I will write more in detail about the budget and the meeting when we have the minutes in hand.

The minutes of the Trustees meeting of May 29 came while we were in session, so we took them up together with your letters. We are very much pleased that you have the additions for the Hospital and for the foreign hospital. Dr. Hutcheson is to arrive, so Miss Walker says, about August 25.

Mr. Owen has not yet given me a copy of the report he made to the Finance and Executive Committees about the finances. He will send it to me from Peitaiho in a day or two. The Owens and Miss Priest left last night for Peitaiho.

We are mailing you copies of the budget, which has been mimeographed, and will send you the minutes in the course of a few days. So far as we can figure out, the deficit is down to about \$40,000, counting the \$8,000 Mexican which the Baptists have recently given but which has not yet been received.

We got your cablegram saying that we could draw on three days' sight \$1,672.06 gold, which is for current account. Of course we do not know just what this covers or involves until we get your financial statement. So far as we can figure out, there is \$2,000 due June 30 from the Christian and the Methodist Boards to make up their quota from \$3,000 to \$4,000 gold. The Presbyterian Board has been paying at the rate of \$4,000, but the others have not. And then there is the half-year of interest on the \$100,000 from the Methodist endowment fund, and I presume some from the Christian Mission endowment fund. We do not know whether such items as these were taken into account or whether the \$5,000 gold which you received from Mr. Brown is included. It certainly should not all go on deficit as you over there budgeted some of Dr. Williams' expenses, which would have to come out of current. Mr. Owen and Miss Priest have gotten the books and accounts in as good shape as it is possible until the final statements come in from you about the first of August. Then they can get the first six months of this year's accounts balanced and in shape for the auditor, but according to the best information they have we are living within the budget, though of course we do not know just how much is being taken from our budget for campaign purposes at home, so there may be a little shortage at that point.

July 5, 1923.

We were, I think, all somewhat disappointed regarding the action of the Trustees concerning Mr. Illick. We had made arrangements here for his work, which would not cost the University anything extra for 1923-4. We have to have Nelson Chen anyway and Mr. Steward and Dr. Gibbs were doubling up some and we were omitting some of the advanced courses that ought to be given but probably can't be given by Illick or by anybody else till he gets the necessary equipment. So, so far as we can figure out, it is not going to save us anything to have Illick come back, and while it may, theoretically, weaken our call for additional teachers, at this time to be allowing one of our best men to stay another year in America, you must recall that Mr. Illick cannot, or will not, teach English, or physics, or any of the other things that we were calling for new men for. All that he can teach will be biology. Of course it will be fine to have him here and give an additional advanced course or two, if he has equipment. We made no provision in the budget for new equipment for this department, so if he comes back he must come back realizing that he will have to get along with what we have until the fall of 1924, at least. I am enclosing copy of a letter I have written him.

We were very glad to get from Dr. Speer a short time ago a copy of the legal papers that have been sent on to Washington and are very much in hopes that they will be cleared over there before people get away for the summer. The provisions of this legal document seem to us to be very fair and satisfactory in every way. We do hope that the matter will be settled up so that Hancock and the other men can get out here this fall, otherwise you cannot hold them very much longer on this indefinite basis, I am afraid. They certainly will want to get something more permanent by September, and it will be a great pity indeed to lose men like Hancock.

I am enclosing a copy of a letter we have from Dr. Latimer regarding the successor for Mr. Keen. I have not made any move since receiving this. It was presented to the Executive Committee and the Finance Committee, because Mr. Cressy was going to see Dr. Latimer as to possibilities of his coming; and there was another man by the name of Hartwell, a Southern Baptist from Hwanghsien, Shantung, who Mr. Mills and others thought would be a very excellent man for the Language School. Mr. Cressy thought it would be a strategic thing to get a Baptist in as it would be more liable to carry his salary than if we had to take some one else, but you will see from this letter what the Baptist Mission says. In the meantime Miss Leyda is to be acting dean and can carry on all right for this fall. We certainly are fortunate in having her here, and with Miss Smith's help she will be able to do it all right, temporarily.

The Commencement exercises went off very smoothly, though wet. Class Day was to be out on the campus Saturday night, but it rained so the boys changed their programme and had it in Sage Chapel, a very good meeting. Sunday morning S. Peter Chuan gave the bacca-

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laureate. The service was very well attended and it was a very good address. Monday it rained all day, but C. T. Wang got in Sunday night and gave a rousing address that was very much appreciated. The chapel was full and more than half the gallery, in spite of the rain. The Civil Governor came in person. The Military Governor sent a representative. There were about 175 who graduated from all departments, twenty-nine from the Senior Colleges, but you can get all of this information from the Commencement programmes, supply of which we have sent you.

After Commencement we had in a dozen or so friends to meet Dr. Wang at lunch, and at six o'clock in the evening the alumni had a banquet down in the South City, at which Dr. Wang and Mr. Wen were present, and at which we had a very good time indeed. Dr. Wang stayed with us but went on to Shanghai Monday night. He spoke unusually well and looks well and strong, and we had a very good visit. K. P. Chen was up two or three weeks ago and stayed with us one night and we had a good visit, too. He is a fine man.

I will write you further when the minutes come out and we can take them up point by point.

As ever cordially yours,

A. Bowen.

P.S. Saw military govt
at U.S. Consulate at 4th celebration & the
abolished proposal for not being at Com.
a British Admiral was in that Am. &
they had to exchange calls & some other
to Am. called on him, so he was tied
up. He is very friendly. Paper said that
what he was offering \$1,000,000 if he
went made Vice-Pres. & head of the 3 Primes
here - Hong Kong & Am. & Chinese in guess about
3 mo. squeeze would cover the cost, & the "bond"
would be clear gain! y a 1/3
just 5.

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July 7, 1923.

Mr. C. E. Akerstrom,
c/o Shanghai College of Commerce,
National Southeastern University,
290 Avenue Joffre, Shanghai.

My dear Mr. Akerstrom:

I read with considerable surprise in the Bulletin last night the statement therein that you had joined the Business College of Southeastern University in Shanghai, as I have had no intimation from you concerning this. I am writing to find out whether or not it is true and whether you really will not be with us this fall. We have notified the students that the second year business administration courses will be given, so that the students who have the first year can go ahead and graduate, and if it is the case that you are not coming we must send word to them that we shall not be able to offer these courses and suggest to them that they might follow you to Shanghai.

In case the notice in the Bulletin is correct, I take it for granted that you have decided to sever your relations with the University, which, of course, would include the salary considerations. I do not know just how Boston will take this move if it is true you are leaving. They now owe us something like \$3,000 on your salary.

Inasmuch as we were bound to close the department a year from now, in case you have found suitable employment there, we can perhaps make the necessary adjustment by simply dropping out the business administration courses, so we are willing to let it stand that way, but it would seem to me it would have been best if we might have talked the matter over first. We can, however, understand the disappointment the failure to develop the department brings to you.

Cordially yours,

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July 9, 1923.

Rev. A. J. Bowen, LL. D.,
University of Nanking,
Nanking, Ku.

Dear Dr. Bowen:

I am sorry not to have been able to write you sooner regarding the Language School situation. I have consulted with the chairman of the Reference Committee and one or two others, and we agree that Dr. Latimer is not a possibility for the position. I am inclined to think that we are now on the right trail in thinking of Mr. Hartwell. I am writing to several representative members of the Mission to get their judgment. He is going on furlough in August and I should like to get the matter fairly well in hand so as to consult with him before he leaves. From all I can learn he would be willing to come and would be an excellent man for the position.

I wish you would make inquiry as may be possible and let me have your judgment for our guidance for I am sure that our Mission will be anxious to fill the place with someone who will be in every way acceptable to you.

Very cordially yours,

(Signed) E. H. Cressy

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July 7, 1925.

Mr. E. C. Lobenstine,
c/o Dr. J. E. Williams,
150 Fifth Avenue,
New York City, U. S. A.

My dear Mr. Lobenstine:

Your letter of April 11 has been unanswered until this time. In the meantime we have been going forward on our problems very hopefully, I think. The Owens returned a couple of months or so ago and with Mr. Owen and Miss Priest taking hold of the accounts and books matters have cleared up very hopefully. We have just recently worked out our budget for 1923-4 and I believe it is in very excellent shape. We will be sending you a copy of this budget and of the minutes of the five sessions that we had - sessions of the joint Executive and Finance Committees. You will be interested in the recommendations.

We had another conference yesterday with Mr. Doan, of the Foreign Christian Board, who is visiting the Christian Missions in China now, Mr. Alexander Paul, Dr. Frank Garrett, and Dr. Frank Rawlinson over the Seminary situation. The Christian Mission had a very splendid letter from Mr. Roosa, whom the Christian Board is planning to have come out to the Seminary. He raised the question, after reading the minutes of the last Board meeting of the Seminary and the perhaps undue emphasis that was placed upon the requirement of the constitution to sign a doctrinal statement as to whether, in case he came out and joined the Seminary he would be allowed to think and grow. He objects very strongly to having to sign any such statement of belief as he says he hopes he will grow and develop and his beliefs and convictions are very liable to change during the next ten years, so he raises the whole question whether or not the atmosphere and the policy of the Seminary will be such that will enable him to really do the kind of work he feels qualified to do, a very pertinent question. We all came to the conclusion that if he should come and as soon as he comes and becomes personally acquainted with the men in the Seminary he will find that he can do his work in his way and will be allowed to think and grow. Of course there are a few in the Southern Presbyterian Mission who would object to him as they object to Dr. Price or to Dr. Richardson or to anybody who is not entirely of their stripe; but in the Seminary itself and in the majority of even the Southern Presbyterian Missions, we all felt that he would find a sympathy and understanding and be given all liberty that he needs. I was tremendously encouraged at the last meeting of the Board of Managers of

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the Seminary over the attitude of the Chinese. They were really much more liberal and very much less concerned about these problems that are distressing the fundamentalists than the rest of us, and after all, it is the Chinese who should and will be our judges. We are all very much in hopes that Mr. Roosa will come out and join the Seminary. He seems to be an excellent man with very fine spirit. Hugh White is trying to make trouble for Dr. Richardson and Dr. Price in the Seminary, and even his mission, but I guess he is not getting very much satisfaction out of it. He is criticizing very severely, in print and elsewhere, the Committee of Investigation, and of course that puts him in bad with his mission. It would be a great blessing if he could be eliminated from China, and men of his type.

So far as I can judge the affairs of the National Christian Council are going forward with tremendous hopefulness. They had a splendid meeting in May, judging from all that I can hear, and I think there is a very fine future ahead of this organization for a real and far-reaching service.

We are wondering when you will be returning to China.

With very kindest regards and best wishes,

Cordially yours,

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July 10, 1923.

Dr. Robert E. Speer,
156 Fifth Avenue,
New York City, U. S. A.

My dear Dr. Speer:

We are sending you the minutes of the joint meeting of the Executive and Finance Committees of the Board of Managers, held June 25 and 26. We had five separate sessions and had a very good meeting indeed. We are very glad that Mr. Doan could be present at some of the sessions. We have appreciated his visit here very much.

You will note that Mr. Owen reports that the deficit has been reduced to something like \$47,000, though the exact figure cannot be ascertained accurately till we have the statement from Mr. Moss taking us up to June 30. Dr. Williams' campaign expenses may increase the deficit somewhat.

The actions MEF-53 to 56 were in adjustment of minor matters that had been in question, growing out of the action of last year, to the effect that all credit balances of all departments should be put into the deficit. It was thought in regard to these particular items that the actions taken would be more just and equitable.

We are sending you also the budget for 1923-4, which has been worked out by Mr. Owen and Miss Priest with the cooperation of the heads of departments in a more careful and accurate manner, I think, than any budget we have hitherto presented, since all of the figures, practically, have been arrived at from actual accounts of the past six months or the past year. Even so, it was felt that there would naturally be adjustments after the opening of the fall term, so actions MEF-59 and 60 were taken to cover this and any other contingent financial matters that might come up. It was felt that a small committee who was intimately acquainted with the budget as it has been worked out and as it is operating would be of great service to Mr. Owen and to myself.

Actions MEF-61-to 64, having to do with the Department of Business Administration, are clear, I think. There has been a growing feeling, I am sure, on the part of all of us here that we have not been well advised in trying to conduct a Department of Business Administration here in Nanking, not that there is lack

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of interest on the part of the students, but rather that it does not seem quite^{to} harmonize with our ideals and our aims. In the first place, in harmony with the understanding of the Educational Commission and of the other colleges in East China, we are not free to develop a senior college of business administration. We therefore take students through two years of the Junior College and then drop them. This means that practically all of them drop out of the institution and go to other schools and they are not with us long enough to do the kind of work we desire to do with them, and we are not primarily interested in training in an inadequate way a few, or a large number for that matter, young men purely for business enterprises.

Then, Boston University is now owing us something like \$3,000 Mexican on Mr. Akerstrom's salary, so we felt that the only course by which we could justify ourselves was to give the second year work in 1923-4, so that the young men who have taken the one year could complete their course with us and we could then close out the department.

Since then apparently Mr. Akerstrom has aided us in settling the matter, for we noticed in the last number of the Nanking Church Bulletin, published here by Dr. Price, that he has taken a position with the School of Business Administration of Southeastern University, located in Shanghai. I have written Mr. Akerstrom, who has gone to Shanghai, to ascertain whether or not this is the case. He has not consulted with me about the matter but we are not at all feeling badly that he has left us - if that be the case - as it would be only a year longer that we could hope to keep him and his salary is far in arrears, and the added year would not be of any particular credit to us. This being the case it would seem to me very advisable for Dr. Williams to take these actions and all the correspondence that he has on the subject, and more that I will give him as soon as I hear from Mr. Akerstrom, and go to Boston University and see if their support cannot be transferred to some other department - the College of Arts and Science would be my first choice, and Education would be the second - that is, ^{get them to} cooperate in something that we are now doing and which is in entire harmony with the ideals and plans of the institution, that is, training men for Christian service. A member of the faculty of Boston University Theological School, Professor H. C. Wark, spent several days with us and we went into the matter very fully and he had an interview or two with Mr. Akerstrom and he concurs quite fully in all that we have done. He will be reaching Boston early in September and if Dr. Williams could go there about that time and in consultation and cooperation with Dr. Wark take up the whole matter with the Boston University Nanking Association, I think their interest and financial support could be transferred to another department. I am not writing

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direct to Boston as I think it would be better for Dr. Williams to go there in person and thus make matters more clear than we can by correspondence.

It should be said that Mrs. Akerstrom has been quite unhappy here in Nanking and I think has made it rather difficult for Mr. Akerstrom. He has taught his classes faithfully and put in a great deal of time on them, I think. In addition, of course, he has carried the burden of the treasurer's office during Mr. Owen's furlough without any diminution of his teaching schedule. The students are well satisfied with his work, but I think the Dean of the Junior College is far from being satisfied in this respect, that Mr. Akerstrom, being entirely new to China has not been able to adapt his teaching of business and commercial matters to Chinese conditions and has rather been teaching the same subjects and using the same material that American students are getting. This perhaps is no criticism of Mr. Akerstrom but rather of our limitations in general. I shall report to you and to Dr. Williams as soon as I hear from Mr. Akerstrom about his leaving us or not.

Action MEF-65, regarding classes in Education, was taken largely in this form to 'save the face' of the only Chinese teacher, Mr. T. T. Hu, who was giving all of his time to education - that is, all of the time that he was giving to the University. His work was quite unsatisfactory, as he was teaching outside in two or three other places. The classes that he was conducting were very small and uneconomical and so we took this action in order to drop him, chiefly, and those classes, secondarily. He has taken a position with an import and export company at Tsingtao.

We are very much in hopes that the Presbyterian and Methodist Boards will see their way clear to make the entire amount of the \$20,000 gold endowment for the College of Agriculture and Forestry available for our deficit. We have still a rather formidable balance against our chemistry and biological department and it was our conviction that it would be quite legitimate to use the entire amount of this endowment on the debt. We are sure that the deficit, even though it is being reduced hopefully, is an embarrassment to Dr. Williams and to the Trustees, and the sooner it can be wiped off entirely the better, so we trust that the two Boards will be able to approve of this suggestion (MEF-66).

In regard to action MEF-67, you will recall that during the first six months of this year we made a saving through our budget of \$10,000 to apply on deficit. The question was before us, of course, of making at least an additional \$10,000 saving on our 1923-4 budget, but it was felt that since we are obligated to carry the expenses of the Promotional Office from current funds, amounting to \$16,000, it was felt that we could not possibly carry that and also budget \$10,000 or so on the deficit. Since we

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do not feel able to do this, we took action MEF68, which means that all of the surplus that Mr. Small gains from his building operations for others will apply on our current budget rather than being set aside as a fund with which to build an additional residence. You know that Mr. Small is making an appropriate charge for each department or each organization for which he does work. The sericulture building, for example, paid a certain percentage on his expenses; the Hospital is doing the same, and a certain charge, somewhat larger, is made for work done for outside organizations, so Mr. Small is able to make very considerably more than his salary and we feel that just as soon as we can we should like that surplus to apply on building a house for him and Mrs. Small. We are paying \$960 a year rent for Mr. Small.

Action MEF-70 may not be clear without a word of explanation. As you perhaps know, the Women's Auxiliary, an organization of the faculty ladies working together to help on our deficit, purchased a nunnery within our territory that we have been trying to secure for many years. They have not only purchased it but are paying for the remodeling of the place, making it suitable for a foreign family to live in it, but since the building now stands where the general plan of the University calls for a boulevard, it seemed best to the Building and Property Committee to move it to another site, so that the building would not interfere with future plans when it is erected in its modified form. The ladies felt that they could not carry this, so we have included it in the budget.

The other actions up to MEF-76 will be clear, I think, and Mr. Owen's letter, together with action MEF-76 will bring before the Trustees a matter that has, I judge, been before them, according to your last minutes, and which has been causing considerable difficulty here on the field. We have a very good committee working on it and at our next regular meeting of the Board of Managers we shall no doubt have definite recommendations. The 1923-4 budget is not affected so we have ample time in which to work out something satisfactory to the men here and, I trust, to the Board of Trustees at home. The same applies to the cost of the education of children of University-supported members of the staff.

Actions MEF-82, 83 and 84 came up in connection with the following of Arnett's system of accounting, from the feeling that the Hospital should be charged a proportionate share of overhead. It had never been done before, and since Dr. Williams' work in America, in times past as well as this time, is partially given for hospital matters, it was felt that it would be best to include an item covering their approximate share of this overhead and promotion work and that has been included in the budget, \$4,000. Details of just how this particular item, \$4,000, was arrived at Mr. Owen has not yet told me but he will be writing me from Peitaiho in a few days. The same scale or basis has been applied to the overhead for the Model School, Middle School, and all other departments. It had never been applied in this way before, especially to the Middle School and to the Model School, but it has appealed to

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all of us as only fair and just.

In regard to the Language School, we are quite confident that Miss Leyda can carry on for a half-year or so. She has a very efficient staff and is herself a very excellent administrator. We are hoping that the Baptists may have some one whom they can recommend for the deanship, as this would probably make a little easier the problem of their carrying on the salary. Should we have to secure some one else, then the problem would emerge as to whether or not the Baptist Board would continue cooperation in the University in that department. We have nothing definite yet to report, but Mr. Cressy is cooperating and consulting with one or two men.

We commend the budget to you for very careful study and, if possible, approval. We are happy to say that so far as we can judge from all of the accounts we have here, we are living within our budget for the first six months of 1923. There are accounts that Mr. Moss will be sending forward for June and July that we have not yet received, that may alter a very favorable outlook, but so far as expenditures are concerned we are living within the budget. Owing to heavy inroads on our general funds there in New York it may be possible that we shall be a little short on some items of income, but we all feel considerably hopeful over the situation. Of course the Trustees must keep in mind that we have been running at the absolute minimum - we cannot say of efficiency, because we have been running below efficiency and it will be imperative to secure additional equipment both in the way of furnishings and equipment in physics, chemistry and biology very shortly if the men are to give certain courses and do the work that they wish done. They have all been very cheerful and have cooperated splendidly in every respect, but we cannot strain their good nature too long by withholding practically all chances of new and advanced courses that they are keen to give.

Very cordially yours,

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July 10, 1925.

Professor H. C. Wark,
c/o Methodist Episcopal Church,
Aoyama Gakuin, Tokyo, Japan.

My dear Dr. Wark:

We are sending you herewith copy of the actions regarding the Department of Business Administration, which make it clear that the Board of Managers and the Finance Committee were quite clear that the department should be closed as soon as we could honorably do so; viz., as soon as we could carry those through who have had one year through the second year, which would end our responsibility for them.

Since school has closed, there has come out in the Nanking Church Bulletin a statement put in by Dr. Price after seeing Mr. Akerstrom and the family, that Mr. Akerstrom had accepted a position in Shanghai with the School of Business Administration of Southeastern University. I wrote at once to Mr. Akerstrom to find out if this were the case but have not yet heard from him. He has not consulted with me about the matter so I do not know whether it is so or not, but I imagine it is. Of course he should have talked the matter over with us if he has decided to leave. I take it, however, that he has accepted another position without consultation or proper termination of his contract, his salary would cease at that date, which would be July first, and that would be a relief to us, of course.

I have written to Dr. Speer and to Dr. Williams sending these actions and saying that you are quite familiar with the whole situation, and I have urged that as soon as you get back to Boston Dr. Williams go over and with you take up the whole matter with the Boston University Nanking Association, trying to make it clear that while we have felt it necessary to close out this work we hope it will be possible to carry Boston University over to some department in the College of Arts and Science or some work in Education, and we shall appreciate very much indeed your cooperation in trying to get Boston to see that we have done our best and are planning for the best. I would also appreciate it very much if, when you reach America you would drop a line to Dr. J. E. Williams (150 Fifth Avenue, New York City) letting him know when you will be in Boston and suggesting perhaps a time when he could go there to confer with you and the others concerned.

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July 10, 1923.

You may be interested in our graduating programme. We are sending you a copy.

With very best wishes and remembering with pleasure your visit here with us,

Yours sincerely,
H. C. Wark
Professor of Business Administration,
Boston University, Boston, Mass.

Dr. Wark

I am sending you herewith a copy of the report of the Department of Business Administration, which was prepared by the Board of Examiners and the Finance Committee. I think that the department should be closed as soon as possible, and I hope that you will be able to do so. I have had one year through the second year, which would be our responsibility for them.

Since school has closed, there are some out in the country. I have written a statement on July 10, 1923, after seeing the Dr. Akers and the family, that Dr. Akers had accepted a position in the School of Business Administration of Boston University. I wrote a note to Dr. Akers on July 10, 1923, but I have not heard from him. I have not consulted with you about the matter as I do not know whether it is so or not, but I imagine it is. Of course, I have talked the matter over with you as it has been decided to leave. I take it, however, that he has accepted another position without consultation of your termination of his contract, his salary would cease at that time, which would be July 1st, and that would be a relief to you of course.

I have written to Dr. Akers and to Dr. Williams a notice of resignation and asking that you give Dr. Williams with the whole situation, and I have asked that as soon as you get back to Boston Dr. Williams go over and with you take up the whole matter with the Boston University Faculty Association, trying to make it clear that while we have felt it necessary to close out this work we hope it will be possible to carry Boston University over to some department in the College of Arts and Science or some work in education, and we shall appreciate very much indeed your cooperation in trying to get Boston to see that we have done our best and are planning for the best. I would also appreciate it very much if, when you return, you would drop a line to Dr. L. E. Williams (110 West Avenue, New York City) letting him know when you will be in Boston and suggesting perhaps a time when he could go there to talk with you and the others concerned.

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July 11, 1923.

Dr. Robert E. Speer,
156 Fifth Avenue,
New York City, U.S.A.

My dear Dr. Speer:

Thank you very much indeed for your letter of June 12 with the copy of a letter from Mr. Monroe regarding the famine fund. It certainly is good news that the Chief Justice of the Supreme Court of the District of Columbia has acted and approved of the legal documents with the minor changes suggested. These minor changes seem quite all right and it would seem that we are now justified in getting the committee of four together, if possible this summer at least, and together go over matters in a tentative way. In the meantime the final decree perhaps will be coming before any meeting can be arranged.

We are having copies of the legal documents with the conditions imposed by the Chief Justice and all other possible data made to send to Minister Schurman and through him to his two appointees and to Bishop Keeney and Mr. Patton, so that they will have opportunity to study these documents before we get together. We certainly appreciate the immense amount of time and effort you have given to this matter and are greatly rejoiced that the negotiations regarding the terms and documents are nearing completion.

I also wish to thank you most heartily for the splendid statement that you sent to the cooperating boards, asking them to take on the support of additional men in the University. I am sure that they will act upon this just as soon as their own finances will make it possible. In the meantime we shall carry on within our budget as we make it out from year to year. Our budget this year is fairly satisfactory. We restored to the Library the appropriation that it had before the cut, and we made some small provision for chemistry and physics. We realize very keenly the serious situation in which all the boards are placed, due to debts and heavy burdens and we certainly do not want to do anything but to share fully with them in the burdens.

I am very glad that Dr. Proctor and Mr. Lobenstine could be at your meeting. I am sure Dr. Proctor's statements and enthusiasm about a sort of Utopian university in East China would be very illuminating. We have heard much of it here and have not known just how to meet it, especially in view of the steady and aggressive going forward of the Shanghai Baptist College, which in the last two or three years has developed and expanded much more largely and rapidly than any other college in China, I think, except Ginling.

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R. E. Speer - 2

July 11, 1923.

July 11, 1923

I appreciate very much your kindly inquiries about Mrs. Bowen and am glad to say that she is getting along very well indeed. I think she has practically recovered from the sprue and by fall will be entirely herself again.

Again thanking you for the constant inspiration and help that you are giving us.

Thank you very much indeed for your letter of June 12 with the copy of Mr. Moore's report regarding the findings of the Court of the District of Columbia. I am glad to hear that the Court has approved of the proposed changes with the minor changes suggested. These minor changes seem quite all right and it would seem that we are now justified in getting the contract of your letter, if possible this summer at least, and together to over matters in a tentative way. In the meantime the final decision will be coming before and meeting can be arranged.

We are having copies of the last documents with the conditions imposed by the Chief Justice and all other possible data made to send to Minister Schuman and through him to his two colleagues and to Bishop Keene and Dr. Patton, so that they will have opportunity to study these documents before we get together. We certainly appreciate the immense amount of time and effort you have given to this matter and are greatly rejoiced that the negotiations regarding the terms and documents are nearing completion.

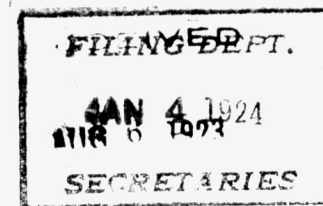
I also wish to thank you most heartily for the splendid statement that you sent to the cooperative board, making them so sure on the report of additional men in the University. I am sure that they will act upon this just as soon as their own finances will make it possible. In the meantime we shall carry on within our and get as we make it out from year to year. Our budget this year is fairly satisfactory. We retained to the library the appropriation that it had before and we made some small provision for chemistry and physics. We realize very keenly the serious situation in which all the boards are placed, due to debts and heavy burdens and we certainly do not want to do anything but to share fully with them in the burdens.

I am very glad that Dr. Proctor and Mr. Robertson could be at your meeting. I am sure Dr. Proctor's statements and contributions about a sort of Chinese university in West China would be very illuminating. We have heard much of it here and have not known just how to meet it, especially in view of the steady and aggressive movement forward of the Shanghai Baptist College, which in the last two or three years has developed and expanded much more largely and rapidly than any other college in China. I think, except Ginling,

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UNIVERSITY OF NANKING
OFFICE OF THE PRESIDENT
NANKING, CHINA



July 11, 1923.

Dr. J. E. Williams,
150 Fifth Avenue,
New York City, U. S. A.

My dear Williams:

Your good letters of June 14 and June 4 came just a few days ago and this will be the last letter I will dictate to you this summer. I shall be working on my report from now on for a month or so and letterwriting will be at a minimum. I dictated a long letter to Dr. Speer yesterday covering the actions of the joint meeting of the Executive and Finance Committees, which will put before you a number of matters.

I wish to emphasize the very great desirability, if not urgency, of your going to Boston as early in September as possible after Dr. H. C. Wark arrives. I think we have the whole case before you and with your knowledge of the background and of the Akerstroms I think you can make a very good case. I will send you a copy of Mr. Akerstrom's letter when I hear from you. I enclose herewith a copy of the letter I wrote him. He has always been rather a queer duck and very decidedly out of his element, I think, here in this atmosphere, and yet he was the very best - practically the only one - that Boston University could find from their Business School, which is perhaps a very cogent reason why we should close up ours.

I was very glad to get the copy of your letter to Mr. Allick regarding the Board of Trustees action. I have not heard from him and so do not know how he is going to take it. We can use him, of course, to very good advantage. If he returns we shall have to get him to take charge of the athletics again. Mr. Twinem is not getting along with the students well, either in the Y.M.C.A. or in the athletics, and I am going to have a heart to heart talk with him just as soon as I can get to it. The students feel pretty bitter against him, feeling that he is very arbitrary and dictatorial and unwilling to take suggestions and unyielding in his whole work and attitude toward them. They were quite unwilling that the \$1200 to \$1500 that they cleared from the play should be under his control at all so I appointed a special committee with Small at the head to look after the leveling of the athletic field and the using of that money, with three of the students on the committee.

I have been very much interested in the meetings and the actions of the representatives of the different colleges. I am sure

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July 11, 1923.

something worth while will come out of these meetings.

Dr. Houghton told me a few days ago that Roger Greene would be back about September for a few months. He was very much interested and pleased over Cornell's choosing Nanking.

I received from Mr. Ritter a long, closely typewritten document addressed to Dr. Frank Garrett, and also a copy of a rather bitter letter to Bishop Birney against Dr. Richardson. He makes rather a good case, I think, in his long letter but I think he has misjudged Dr. Richardson rather considerably in the private letter which I am not at liberty to show to others or quote, but I will talk it over quite fully with Bishop Birney.

I had in to lunch Mr. Doan, Dr. Rawlinson, Alec Paul and Frank Garrett a few days ago and we talked over the Seminary situation at some length. The immediate problem was whether or not Mr. Roosa, their candidate to come out for the Seminary, would come or not. He had written a very fine letter after receiving the minutes of the last meeting of the Board of Managers of the Seminary, raising the question whether he would be allowed to think and grow and develop, and very strenuously objecting to signing any statement of creed or even saying he agreed with it. I don't know just how the matter will be adjusted but apparently he was a first-class man and one that should be in the Seminary. After all is said and done there is every effort made by the Seminary to emphasize the conservative view. The only lecturers and special speakers they invite are Dr. Hayes, Professor Wilson of Princeton, Professor Kyle, Griffith Thomas and Trumble and that type. Of the whole crowd I have more respect for Hayes than any of the others. I expect if they had invited Dr. Fosdick or a man of that type to lecture there the fat would have been in the fire all right, so the whole matter is not as simple and easy as one would wish.

I think you can count on Dr. Coulter's helping you in Cleveland if you have anybody in mind there to approach, like those I mentioned in previous letters. They are good and loyal friends of Nanking and I suspect their work and observation in Peking have not given them any less regard for our work here. It would be well to keep in touch with him, I think. We enjoyed them very much and he is a fine man, and is very greatly indebted to you for the use of your gun. He found it over at Spears' and cleaned it up and put it in first-class condition and used it very industriously.

I was very much disappointed in reading in the China Press, which perhaps was not exactly a fair statement of the case, that Dr. Leighton Stuart had agreed to practically all that that conservative presbytery that tried him demanded. I expect that that was not exactly the case, though he probably was more conciliatory than the situation demanded, I think. It seems to me very strange that your General Assembly should have taken the action it did upon the representation of one man out of twenty-two who brought in a minority

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July 11, 1923.

report. I should think it would put Fosdick in a very embarrassing position, if not an impossible position. It was fine that they snowed Bryan under. You must have had an interesting time there. The Baptists seem to have gotten through their convention in pretty good shape with the fundamentalists. The term fundamentalists is quite incorrect to describe those birds. They should have been called either traditionalists or modern Pharisees.

Mrs. Keen will appreciate very much indeed your letter to her. Probably the Lowdermilks will live with her this fall since the Illick house will be required by them.

Mr. Small is away at Peitaiho for a couple of weeks. He took Mrs. Small up there. We were very glad to get him away. He will go again, we hope, latter part of August or early September to bring her back. The Owens are up at Peitaiho also, with Miss Priest. Mr. Owen will be coming back about August 20 or 25, when the final statements for the first half of the year will be in from New York and he can get the books closed up and in good shape before the rush of the fall term comes. He will be sending me a few statements that I will want to send on to you in a few days.

Mrs. Bowen and the family are up at Kuling. She went up about two weeks ago and they are all very happy there. It is remaining remarkably cool here. We have not had any hot weather of any kind so far this year.

We are extremely glad to hear from Dr. Speer that the Chief Justice of the Court had practically approved of the legal documents with three or four minor changes which were entirely acceptable to Dr. Speer and Mr. Monroe. We are taking steps to get the legal documents now and the whole matter before the Committee of Four, through Minister Schurman, and will try to get the committee together as soon as convenient, which will probably not be this summer. Bishop Keeney is in Korea and the others are scattered all round the place. We are very anxious to get them together and get things going. It would seem to me you are now justified in making definite arrangements for the outcoming of Mr. Hancock and the others.

You will be glad to know that Mr. Hsu Chen-ken, who is one of our graduates and studied in America and been in charge of the Agricultural College here, or at least one department of it, is joining us this fall. He is a stronger man than Sie and will do a lot more work than Sie ever did. The Agricultural College was being dominated by Tsou at Southeastern and I guess Hsu did not like it very well.

Hoping that you and the family will be having a vacation at some restful place this summer, and with very kindest regards to all, as ever

Cordially yours,

A. Bowen

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UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

Nanking

July 11, 1923.

Mr. L. B. Moss,
150 Fifth Avenue,
New York City, U. S. A.

TRANSFER

My dear Moss:

I guess copies of my letters to Dr. Speer and to Dr. Williams will give you all the news that there is to be had.

We cabled you a few days ago that we had in our budget provision for Mr. Griffing and for a lady teacher in the Junior College. Now if you want to send out Miss Jeannie Dean, that will be quite agreeable to us, but we want her to come prepared to give five years, if not make it her life work. It would be very good, I should think, if she might come, since she is a friend of the Wade-Joneses and would probably live with them. She would need to know that she comes, not to teach history or sociology or economics but what she would call high school English. This, of course, might be mitigated a little by her teaching a class in Bible or one of the other subjects, but we want her for junior college English, which is not an extremely inspiring proposition unless one is really interested in teaching English to foreigners, but she looks as though she might be a very suitable woman for the place, but we leave the whole matter in your hands. Either she or the lady from Ohio State would be all right, I should judge.

We certainly shall be glad if the Presbyterian Board takes action soon appointing one or two additional men to the University. You had better not have them appoint Mr. Twinem, but by all means have them appoint Harry Clemons. Between you and me and the gatepost I am afraid Twinem will be blackballed when it comes to a vote whether or not he is to return. I am going to have a heart-to-heart talk to him looking toward avoiding that, but he is certainly not getting along well with the students and with quite a number of the foreign staff, but Harry Clemons should by all means be placed back upon the regular Presbyterian Board supported. It will mean quite a little financially to them and they are hard up, and, of course, the salt of the earth. So if the Presbyterians take on additional men we certainly want Mr. Clemons appointed first. The other man, if they appoint two, should be a man for the Arts and Science, not agricultural and forestry, but I guess they do not have any one now in the University supported by the University that they could appoint. It would, however,

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L. B. Moss - 2

July 11, 1923.

please me immensely if they would take on Mr. Clemons, and the sooner, the better.

We would like the Methodists to appoint Mr. Wade-Jones when they take on their men, for the first one, and I guess we haven't any other university-supported men that they could take on, but they will not take on more than one in the immediate future, I am sure.

I guess your Northern Baptist Convention came through very, very well indeed this year, judging from the reports. Brother Stratton seemed to have spilled the beans early in the game and made all of them so ashamed of themselves that they were pretty good during the rest of the convention. The Presbyterian Assembly fared pretty well, so far as Bryan was concerned, but not so well on the Foddick matter, I should judge. I should think he would be rather embarrassed and probably forced to resign from the Presbyterian Church in New York.

This will be the last dictated letter you will get from me until September, which I think will bring great joy to you. We certainly appreciate the fine way in which you have been handling the correspondence and keeping us in touch with everything. If my letters sometimes seem a little bit snappy, you can put it down to an unfortunate breakfast! We appreciate immensely what you are doing through your office and you have only just begun. We shall be very glad to have your expert judgment and comments about the budget. It is better, I think, this time than ever before, but we would hardly hope to think that it was perfect. Write to us as often as you can.

I shall be going to Kuling in a couple of weeks but my report is hardly begun yet so I have to work on that for some time yet. We are going to have it printed this time.

Hoping that you get a little vacation with Mrs. Moss somewhere in a quiet, restful place, and with very kindest regards to Mrs. Moss and yourself, as ever,

Cordially yours,

A. Bowen

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RECEIVED
JAN 4 1924
SECRETARY

July 11, 1923.

Mr. George T. Scott,
156 Fifth Avenue,
New York City, U. S. A.

My dear Mr. Scott:

I enjoyed very much your very vigorous letter to the Rev. William Carter, D. D., copy of which you were good enough to send us. I have inquired of half a dozen men in the University whether or not Mr. Carter visited Nanking, and they reply as follows:- "Seem to have no knowledge, scientific or otherwise, of the gentleman's call." "No recollection of the gentleman or visit." "Never heard of him but why call him a gentleman?"

I judge from the second article which appeared in the last number of the Sunday School Times which has come to us, he simply passed through Hsiakwan and Pukow and did not come into the city. His second article disgusted me even more than the first one, where he tries to give the bright side of foreign missions. How such a minister could hold down a pulpit in America and win the respect of thoughtful people is beyond me. If there are many such preachers one can quite well understand why there seems to be a growing disgust with the church on the part of young people at least. They do not seem to have the simple elements of truth or scholarship that one would expect to find in a minister of the Gospel. I have taken the liberty of passing your letter around among the faculty and they have all enjoyed it very much. It seems to me it was a very well merited rebuke for his foolish article.

Cordially yours,

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Rec'd Aug 15

University of Nanking
School of Business Administration
Nanking, China

C. E. Akerstrom

TRANSFER

July 12-1923

Dr A J Bowen, President,
University of Nanking
Nanking

My dear Dr Bowen:

I have received your letter under date of the 7th inst to-day, the same being addressed to me c/o Shanghai College of Commerce, National Southeastern University, 290 Avenue Joffre, Shanghai and from there returned to Nanking and reforwarded to me here at 115 Dixwell Road, Shanghai.

I, in ^{turn} ~~truth~~, am very much surprised that you would credit an unverified statement so easily that I would make any final arrangements for leaving Nanking without consulting you, especially when only recently I sent you my correspondence with Dr White of Shanghai College on a similar subject.

I have made no arrangement whatever with Southeastern University and have had no correspondence with them directly or indirectly with reference to a position with them in their College of Commerce, nor have I consulted with anyone connected with Southeastern on this subject.

Last March a student of the University Middle School approached me on behalf of Southeastern in Nanking with reference to taking a course in Accounting there during the Spring Semester, but I replied that it would be impossible for me to do so until after Mr Owens return, in view of the fact that I was handling four classes. This is the only relation which I have had with Southeastern to date.

I have, however, had in contemplation inquiring at Southeastern whether they would have any vacancies on their staff at the College of Commerce, the same as I did at Shanghai College. As stated above I never entertained the idea of making any final arrangements, if such were possible, without first consulting with you. It seems very strange to me that you should consider that I contemplated any dishonorable action.

I am not at all keen about returning to Nanking for another year where apparently my services are not satisfactory and where, after another year I cannot but feel that I shall be left high and dry and of no further use to the University. My friends in Boston and even in Nanking will undoubtedly attribute the closing out of the Business Administration department in the University as a failure on my part, something which will always require an explanation, which will be accordingly I desire to make another

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University of Nanking
School of Business Administration
Nanking, China

C. E. Akerstrom

TRANSFER

(A J B - No 2 - 7/12/23)

You have mentioned in this and another recent letter the fact that Boston University is behind in their payment to the University of Nanking to the extent of M \$3000, which, of course, I was already aware of while in the Treasurers office. I do not know whether you attribute this delinquency on their part in any way to me. If so, I venture to assure you that I have nothing whatever to do with it. I regret very much that they have failed to keep up their end of the financial arrangement with you, but this arrangement was made between Boston and the New York office and I had absolutely nothing to do with it and I do not see how I can very well say anything about it to Boston. It would seem to me that this is a matter that you should take up directly with them, or perhaps through the New York office where the arrangement was originally made. At any rate I fail to see why any stigma should be attached to me. If they are unable to keep their end and you feel that you do not care to carry the salary on any longer, they should make immediate arrangements to close the contract.

Cordially yours,



115 Dixwell Road, Shanghai

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7/13/23
Nanking

TRANSFER

July 13, 1923.

Dr. A. J. Bowen,
University of Nanking,
Nanking, China.

Dear Dr. Bowen,

I just got back to the office this morning after an absence of about nine or ten days, - three days spent on a trip to Waterloo and Seneca Falls, speaking on Sunday July 8, two more days going and coming from Silver Bay and four or five days at Silver Bay with the family. I was there during the time of the Missionary Educational Conference. I saw Dr. and Mrs. Ward who were there for that Conference and also had a good talk with R. E. Diffendorfer who is now on your Board of Promotion in Chicago. Mr. Diffendorfer did a good little piece of publicity in a volume for your church's campaign, following the Centenary, with the panoramic I sent him, and he is going to provide a volume for the office here. He seems to be genuinely and deeply interested in our enterprise and means to help me in Chicago this Fall, although he will not be there until the first of November.

Dr. and Mrs. Hutcheson and family, Dr. and Mrs. Earl, Miss Hunt and Miss Van Vliet will be sailing August 9. The Hutchesons have had a good time in New York. They are splendid sports and know how to make the most of the situation.

I received a good letter from Daniels with some very interesting kodak views of patients in the Hospital; also copy of his letter to Dr. Bushnell of Minneapolis. Such cooperation is mighty welcome toward that Hospital fund. That must be cleared off before the end of the year or we shall forfeit the China Medical Board's \$27,000 gold. Dr. Hutcheson with considerable vigorous correspondence secured about \$1400. gold toward the amount. It was a collection into which he and his family contributed very largely, which should make it all the more appreciated by the Hospital.

I have had considerable correspondence with Illick, after going to Princeton to see Dean West and writing to Professor Conklin. I am going to enclose for your record my letter to Professor Conklin and his reply. I am just sending a night letter to Illick and shall get him in touch with Mr. Greene and Mr. Gee. It may be possible that we can arrange adequately for financing Illick so that his salary can be paid over to the University as per action of the Trustees.

I shall have up with Mr. Greene and Mr. Gee now

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July 13, 1923.

what can be done in regard to pre-medical, and find out what we can do and carry it as far as we can. I have come down more especially, however, in response to a letter I received from Dr. Burton in reply to one of mine, saying that he is now prepared to support a proposition which Mr. Greene and I might prepare in appealing to the Laura Spellman Fund for the School of the Training of Supervisors.

Your letter in regard to the Business Department, enclosing copies of Akerstrom's letter to Dr. White and his reply and your letter to Dr. White et al, was very interesting reading. I might remark, too, that your suggestion of passing over the deficit of Boston University with Mr. Akerstrom to Dr. White was delightfully refreshing. Altogether it was rather jolly good reading.

I am very pleased, Bowen, that you are finding your way to get clear of the School of Business from the side of the alumni as well as Mr. Akerstrom. We must conserve all the interest possible of the alumni. The arrangement with Boston University and Mr. Akerstrom has become far more of a reliability than an asset. I am exceedingly pleased that Dr. Wark was with you and could become fully acquainted with the situation, and we are especially fortunate in having Bishop Birney who knows the situation fully. I believe your suggestion of having their interest transferred to education will be far more satisfactory. I shall do all I can to follow up your suggestions at Boston University and will see Dr. Perrin, Professor Wark and President Mullin.

I want to express my great personal satisfaction and joy that so much of the Hospital funds have been replaced. It will be fine when we can clear up the total.

I hope much of that building material is available so that we can replace all of Day's funds and build a dormitory that shall be satisfactory with those funds.

Dear Madam McCormick passed away last week at the age of 88. The newspaper clippings mentioned especially her interest in the University of Nanking, as well as Shantung. These clippings came from the family. On two trips through Chicago I was unable to see her because of her physical condition so was unable to see her on this visit. She had given for the dormitories \$26,000 gold, \$1000 going to the architect's fees, and for the Language School \$10,000 gold. She was a very wonderful woman in her great personal force and wide personal interest, and remarkable memory. She was a very queenly and charming woman, remembering everybody and especially the little children. She was a true friend of every cause she tried to help.

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3 - Dr. A. J. Bowen

July 13, 1923.

Mr. Moss has just shown me a letter that he has written to you in response to your letter to us jointly, in regard to the Language School problem. I added a few notes to a letter I mailed you from Silver Bay.

I received a fine letter from Mr. Reisner in regard to the plan for the Memorial Library in Mr. Keen's name. I think it a capital plan and a very fitting memorial of his work and interest, for it will carry on the work at one of the points where he was most deeply interested. I shall write to Mr. Reisner. Of course, I will be pleased to do anything I can to help along the cause.

Am delighted to know how finely Miss Leyda has been able to carry on at this crucial time. I appreciated the letter from her to Miss Purcell in regard to the Chinese teachers. I can sympathize very deeply with their feeling in the loss of Mr. Keen and their perplexities in trying to carry on. Mr. Moss has shown me the letter he has written to you and in it he has traversed somewhat the ground I had expressed in regard to leaders for the Language School. I did not speak particularly of Gardner Tewksbury. Gardner would have many attractive qualities for the position, - his musical ability, his knowledge of the language and his facility of getting along with the Chinese. On the other hand, he has not developed the insight and judgment and power as one had hoped, and the position calls for a man of real judgment and poise and broad sympathies. If Dr. Paul had the physical health and energy, he might be an ideal man for the position, although he lacks the qualifications, even as Gardner would, of a real experience in Mission Station work. I wish there were somebody available from the Baptist Mission to carry on, for they might be a real reinforcement to our union work. Mr. Keen was a strong man in the Mission and had a delightful sense of humor, a quality very requisite to get by with things constructive in that Mission. In some ways if Mrs. Keen could be continued in the work, her dignity and fineness of spirit would be a real asset in Mission cooperation as well as the relation to the students. I am in strong sympathy with what you write in regard to Mrs. Goddard. She has been a fine woman in the work and made a distinct contribution. Mr. Moss is writing you of the difficulty in getting in touch with Dr. Franklin and Dr. Proctor, both of them are at the Conference in Europe.

We are carrying on the correspondence as briskly as possible for the appointment of Mr. Griffing. Because of our financial condition I think it is wiser for us to make the appointment for three years as a single man and I have raised that question with Mr. Griffing. He is not fully clear in his

0796

July 13, 1923.

own mind, however, as he may want to be married within three years. No word from the Famine Fund from Washington yet. I will see Mr. Speer tomorrow and learn the latest. Mr. Leslie Hancock has gone over to England to see his mother. If the the funds are available we will cable him to proceed to China via the Mediterranean. The Porters are in the air as to what they should do. I can imagine John Reisman's feelings, but I can assure John that they are not nearly as violent and distressing as they would have been if he had remained in this country with his family.

I am hoping, Bowen, that I am in the way of getting some clearer light on the pre-medical, and also in regard to the School for the Training of Supervisors. I know the men may jump at that last suggestion. If we can, we certainly will land the funds on wise lines, and secure additional staff for the Arts and Science such as you outlined. It may not come this year but certainly will within a year or two, and then develop in place of the Business Course the School for the Training of School Supervisors with adequate support and staff, together with the College of Agriculture and Forestry we will have a threefold proposition that will be ministering most directly to the fundamental needs of all the Missions in their educational work, as well as in their evangelical work and so should be able to bind them more closely to us through real service; and also be ministering most directly and effectively to the fundamental needs of China at this time of transition and so serve and be friends to the Chinese people in the most constructive way.

We shall also be moving constructively to clear up the East China situation and when that is really done people of education in East China will be more contented and happy in their service than they possibly can be at the present stage of competitive hopes and ambitions.

As ever yours,

JEW:LB
Encls.

Carbob of letter to and from Prof. Conklin, June 26
and June 29, 1923.

0797

Rec'd Aug 15

Have told Miss Purcell
2 days ago I would dictate
any more letters to her. She
must stop & get away. It's a
lot better this to do. She
won't leave!

July 13, 1923.

My Dear Mr. Owen,

Mr. Reiser has referred Miss Priest's letter re the \$2500 to me, & I have seen Mr. Sic & Mrs. Davis. I find that we are now overdrawn at the H & S Bank, counting post dated checks you left, over \$6000, and by July 25 will be overdrawn \$9179.

This is what the Bank wrote re the \$2500 Mr. R was going to "deposit":

Shanghai, July 10 h

Dear Sir,

"We are in receipt of your favor of the 5th Inst, and return you herewith letter enclosed therein (Goldsmiths guaranteeing Silk funds) We are unable to grant the overdraft on the letter of the American Silk Association, but are perfectly willing to allow the advance to your good selves on the understanding that you are responsible for same."

Yours faithfully,

J. C. Hobart, Sub-Sect.

This means that we shall go on overdrawing as per usual, I guess, with no credits to put in till I don't know when. I presume the Silk People will be sending us soon after the representatives get back to N.Y. Lets hope for something from Mess & Williams soon - hoping for it makes you feel better than fearing it won't come!

Still keeps remarkably cool. Between santonine and calomel & castor oil, and letters & Report & opening Chapel today and a sermon for the foreign services on Sunday and 3-4 guests this week, I am able to forget my friends. Clemens/Sydenstricker, Lowdermilk (if he doesn't weaken earlier - Mrs. has malaria at Kuling) & myself star for Kuling on the Jap boat, Chinese 1st or 2nd on the 23rd. I expect to be back by the 25th of Aug or the 29th, depending on circumstances. Clemens gets back the 19th.

Over 200 at the Summer school. Brickley is held up a week or two by a bad case of malaria, so Marks is taking the classes.

Have 9 pages written on my Report in the past 3 days - so many interruptions one can't get along with it, and will have to take all available time tomorrow on that darn sermon, but since my subject is to be Judas, I shall be able to do him full justice, I am sure, so far as time permits!

Glad you get up there so comfortably and are so happily located) hope the happy circumstances hold out. Folks pretty well at Kuling, tho Mrs. B was in bed again with sore mouth and was going strong on liver soup again. Girls Phil & 2 pups were having the time of their young lives. Not so much rain there as here, I judge. Since July 1st we have had about 7 inches of moisture.

With kindest regards to all,

Cordially yours,

0798

Rec'd Aug 15

July 13, 1923.

The Hongkong and Shanghai Bank,
Shanghai,

Dear Sirs:-

We appreciate very much indeed your kind letter of July 10th, to the effect that you could not permit overdraft upon the letter of the American Silk Association, but that you would do so upon our assuming responsibility for the same. This we hereby do. I believe our Treasurer, Mr. L. J. Owen, who is away on a few weeks vacation, has made arrangements with you for an overdraft for the summer not to exceed \$15,000 Mex. We shall hope to keep this within \$10,000.

You will be interested to know that within the past school year we have reduced our total indebtedness of over \$100,000 to about \$40,000, and that with a budget of about \$350,000 Mex per annum, we are living well within it, and from it were able to apply \$10,000 on debt.

The Famine Committee in America have granted us what now equals \$690,000 U.S. Gold, for work under the College of Agriculture and Forestry looking towards famine prevention. The legal papers and documents having recently secured the approval of the Chief Justice of the Court of the District of Columbia, Washington, will soon release this fund as called for by the special committee of five that is to co-operate with us in its use.

We very greatly appreciate the many favors you have accorded the University of Nanking and my self, personally, during these trying years. We shall hope to be in position within a year or so that will enable us to be free from the necessity of over-drawing our accounts.

Very cordially yours,

A/B

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Rec'd Aug 15

July 13, 1923.

Mr. G. C. Chen,

Anking,

My Dear Mr. Chen:-

I was very glad to get your good long letter, but exceedingly sorry to learn that you could not get released this Sept. We shall have to get along as best we can till you do return, as we have no one who could supervise the Chinese work as you could. We shall need to take Mr Shi on for full time, and also possibly get another man to help correct the essays/

I sympathize very much with your idea of taking a school and really making a demonstration with it - either proving that a good school can be run in Anhwei, or that it CANNOT, and if so finding out just why. A fundamental difficulty in the situation is bad ideals and standards of the past, and another very fundamental difficulty is not proper teachers. In the case of the school where one of our graduates, is at the head Forestry and 10 other graduates or students are in the same school, and still it is no good and a failure as that manned by Southeastern men, - find that not one of these 11 men are Christians, and one is an expelled student, Hsu Tsch. I am surprised that they (our own men would stand for him. He would spoil any school. The getting of good & conscientious and faithful teachers is very difficult. You yourself know how some of the teachers in our own university here, with many churches and foreigners about, are not faithful, and gamble and teach in other places, and neglect their work too much. Far too many teachers in China do not go into it as a profession, but only as a means of making a living in an easy and dignified way. I know of very few schools that are training men of real CHARACTER - most govt. schools permit practices that make the development of good CHARACTER ~~impossible~~ impossible. I do hope you can select GOOD men with which to try out your experiment. Unfortunately, many Christian men are not very good, some very bad, but you will be apt to get the best from the Christian ranks. With very best wishes for a successful trial, and hoping you can give us some suggestions for handling our Chinese work this fall,

Cordially yours,

P.S. J shall be going to Kuling July 23rd with Mr. Glemons.

A/B.

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Rec'd Aug. 15'

FRANCIS WAYLAND GODDARD, M.D.
C. HEMAN BARLOW, M.D.
Y. Y. YING, M.D.
MISS ALMA L. PITTMAN, R.N.
MISS CHARLOTTE M. LARNER, R.N.

THE CHRISTIAN HOSPITAL
SHAOHING, CHINA

紹興南街馬坊橋
基督教福康醫院

July 14, 1923.

Rev. A. J. Bowen, LL.D.
Nanking.

My dear Dr. Bowen:

When I was in Nanking just after Mr. Keen's death I hoped to have a talk with you as to the possibilities for Mrs. Keen to remain in Nanking, but other duties occupied all the time I could spare. You doubtless know that she much prefers to stay in Nanking to returning to America, but the only question is as to whether the University can allow her to occupy a part of the house. I can appreciate her desire to remain where her home has been for so many years, and where her friends are, and also the advantages which she feels to be very great of having her children educated in the Christian schools here instead of under the ~~the~~ unfavorable conditions which seem to prevail in the public schools at home just now. And it seemed to me and to some other of her friends who talked with her at that time that it was quite likely that the University would be able to give her permission to continue to occupy part of the house at least for a period of years. Perhaps she could render some service in exchange enough to compensate for this privilege, such as teaching music in the children's school, or keeping house for new people in the language school etc. She says she can't do ordinary teaching, but would gladly do anything that she could. If she has already talked with you fully on this subject there is of course no reason for you to answer me in any detail. But if there are objections to the plan which you would feel free to tell to one of her mission than to herself I would be very glad to hear them, and do my best as an old friend of Mr. Keen's to act as middleman.

Permit me to take this opportunity of thanking you for myself and on behalf of our mission for all that the faculty and students of the University did for Mr. Keen in his illness, and for Mrs. Keen after his death. It was a very great sorrow to some of us who were very close to him that we were unable personally to do more for them. But we know that neither we nor his own people could have done more for them than his friends in Nanking did.

Sincerely yours,

F. W. Goddard

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Recd Aug. 15

July 16/23.

Mr. Nelson Chen,

Hongkong,

My Dear Mr. Chen:-

I am very pleased to enclose you a letter of introduction to Canton Christian College. I hope you have a good visit in the South, and don't let the warring factions or bandits there get you - you would require too large a ransom!

I have had several talks with Mr. Ewch, and think he is working for Gilgling. They have the Curator of the Museum of Michigan Univ. with them this fall (for the school year, I understand) and were very anxious to get a man like Mr. Ewch to work with him, and go out on his collecting (birds & animals) trips, so I recommended him some time ago. I will see if they have taken him, and if not see if we can finance him. He requires \$30 now.

The Trustees did not approve of Mr. Illicks staying another year in America, unless his salary could come to the University, so he will likely be back, and will be more than delighted that you will be here working with him. I am in hopes that if he comes they will give him several hundred dollars for some equipment that he very much wanted when he did return, but which we did not budget for, thinking he would not be back till 1924.

Hoping that you are having a pleasant vacation,

Very cordially yours,

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Rec'd Aug 14

Grand Hôtel de Pékin

PEKIN

Telegraphic address: "PEKINOTEL"

Peking, July 17, 1927

Dear Dr. Bowen, "Frank Crane"

Dr. Crane wishes me to inform you that only today he received your gracious letter of June 20th inviting him to accept your hospitality at Hanking. He likewise wishes me to thank you most heartily, and to express his gratification at having met you during his brief stay in Hanking.

Yours sincerely,
Frank Crane

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Rec'd Aug 15

Hanking, July 18/23.

Rev. H. F. Rowe,
Princeton, N. J.

My Dear Bro. Rowe:-

I was VERY glad to get your good letter re Ritter and also re the future of our benevolences. I hope that the opening of Hanking can be headed off. At any rate the Chinese MUST realize that the Missy. Society CANNOT put a dollar in there. Thanks for your pledge to the Fitha Fund. We shall be glad to see you here in the fall - we NEED you at many points.

I think Ritter is mistaken in thinking that the Board here took up his case or his teaching in his absence. He was left out of the matter to the utmost extent and both Price & Richardson very positively and consistently refused to drag him in. It was likely unfortunate that even the few sheets of questions from 'one of the professors in the Sem.' came up, but they were brought in from the So. Presb. Mission through some of the men getting them from students - Richardson would not have brought them up. I have a copy of a very bitter letter from Ritter to Bishop Birney against Richardson, that I am not at liberty to quote, but unless Ritter can get a different spirit towards him, I do not see how they could well work together in the same institution. If Ritter will forget and forgive - apparently Richardson more than any one else - then, I would say by all means for him to return to the Seminary. So far as his Theology or Method, pedagogy, is concerned, I think that can be adjusted even with the So. Presby Mission. If NOT, then the THEM go, and retain the So. Methodists. The So. Methodists have

EDUCATIONAL STANDARDS and ideals that will get the Church forward in China incomparably better than anything the So. Presbyterians have, and their attitude toward the Chinese and Chinese leadership is modern, while the So. Presby attitude is 50 years ago, and ILL NOT WORK today. So if we are to lose either of the two churches from the Union over Ritter, let us frankly stand by Ritter and the So. M. S. Church, and a more modern outlook in every way. But I have the feeling that Ritter hasn't listened to you or Richardson and the Faculty and done as good team work as the situation demanded: this experience, after a good talk on the matter from you, would however, likely make that all right. Ritter is a GOOD man, earnest and conscientious, and a hard worker and trying his best to prepare these boys for real life and service. I think the Faculty has been at fault in his case in NOT INSISTING that you come together on his books used as his 'pedagogy'. It should have been worked out in your faculty, and not allowed to come up through the most reactionary mission.

I think too the seminary must mend its ways and not exclusively invite for special lecturers the ultra conservatives - Hayes, Griggith-Thomas, Kyle, Wilson of Princeton, a fat fizzle in my judgment, and that Sunday School lines man, I forget his name. BOTH sides of the matter should be allowed. So. Presbyterin influence IS TOO STRONG or rather too much deferred to, I think in the Seminary: THE CHINESE SOON ILL NOT STAND FOR IT.

We have had the most wonderful summer so far I have ever seen in China, no hot weather today, eg is like mid Sept. Has been lots of rain, tho. Simons, Lowden, Alk, Lydenstricker & Drummond go up to Kuling 23rd. I hope to get back by 25th Aug. We not quite so well again.

As Ever Cordially yours,

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Rec'd Aug. 15

Hanking, July 18/23.

My Dear Williams,

I am sending a letter that I have from Dr. Hamilton, chairman of the Com. on graduate studies. It will be necessary for you or Moss to go to Albany... What they want is simply what is done in all of the Colleges and Universities in America, and seems quite reasonable to me.

Your good letter of June 18th came 3-4 days ago, via Empress - I am glad you are using that line. It usually brings mail in between the Seattle boats, by which the great bulk of mail comes now.

You & Mrs. Williams would be enjoying Hanking this summer so far. About like Kulling in the middle of Aug. today. I am glad you are getting the family out to Wallace Lodge, it will be lots more pleasant for them, but a little more rag for you.

The copy of my letter to Akerstrom will set that matter right - Dr. Price was re-informed - likely Mrs. & the girls were saying what they HOPED would be. It may be yet before Sept classes should begin. Anyway, the urge is on to take the matter up with Boston re the transfer of their interests to another Dept) to say nothing of their making good on the rather serious shortage of their remittances.

I am sending a copy of my letter to Rowe this A.M. I sent his letter to Princeton, so if you know where he is, would you send your copy to him, as otherwise I fear he would not get it. I was very glad to get your reaction, which is the same as mine. I hope Al Ritter returns to the Sem.

It is FINE that the Presby. Board has approved taking on another man from the 1st of July. By all means this should be Clermons, even rather than a new man, say Griffing. They are on the ragged edge of starvation all the time, and with no provisions at all for old age, pension, etc, etc, and considerable less than they would be getting on Sack & Childrens allowance under the Univ. So I would be VERY much pleased if they were restored to Board support. I do hope the Methodists come across too as from July with one. He would want this to be Wade-Jones. He has been doing better and better, and is handling the Admissions matters finely.

Miss Leyda will carry on the Lang. School till we can find a man. There is Mr. Hartwell, Soc. Baptist that Mills & Cressy thought would be fine, up in Shantung. Mills is locking him up this summer, and we have other inquiries re him. If he can come, Cressy thought that the N. Baptists would be glad to take him into their folds and so take on his support. I am mighty glad you had such a good talk with Mrs. Goddard, and that she is surely returning. I enclose Dr. Goddard's letter and my reply, so that you and Moss and thro you the Baptist Board may know our attitude re Mrs. Keems staying on in one of our houses, theirs. She is quite willing to live in the attic, so that a family could be in the rest of the house, so if the new man comes, he can go in the house O.K. Lowdowns will live with her this fall, Illick's house not being available.

It has been fine that Mr. Greene has stood by us so loyally. I do hope that Mr. Gee will make it possible for them to give us a grant this fall - we sure need it, and especially with Illick returning this fall. I am afraid the Hospital matter - the \$45000 will have to lapse, as Hutch returns in Aug. with a married Dentist and another nurse and the new wing, and pretty urgent need to get more and better equipment, they are not going to be able to lay by so much - let the University borrow it! - in the future with which to build another wing. But the times sure were not good for you - or Hutch this time. I don't know whether they will extend the time a year or two. If a United Campaign is organized, it might come in on that. The sinning people certainly have been on velvet through theirs: their HARD TIMES are 3-5 yrs hence when the \$100,000 gold now on hand they don't know how to use is gone, and they have a VERY expensive plant to keep up, and a VERY much increased current budget, AND NO PROVISION FROM THE BOARDS FOR LARGER CURRENT APPROPRIATION, and the Boards will be slow to increase any where commensurate with their expenses. I can see real troubles ahead for them. But they have a plant only 2nd to P.U.M.C. in beauty and COST.

This will show that I am writing my own letters! & have been for a week, tho Miss Furcell is here. She has a lot of filing and office work, and she should get away. I get at my letters about 5:30 - 6 A.M. and get them off usually by 8 7 so it doesnt interfere with the days work. 5 P.M. if dry we all have tennis 6-8 of us, and good tennis too. Daniels takes evening meals with Peterson and Pa Sydenstryker. Small due back today from Peitai ho.

As ever, affectionately, A. Bowen

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Rec'd Aug. 15

Copy

Hanking, July 18/20.

Dr. F. W. Goddard, M. D.,

Shaohsing,

My Dear Dr. Goddard:-

In reply to your letter of the 14th, we have talked w
with Mrs Keen and have agreed very gladly to her remaining on in the house
till we shall have to use it for Mr. Keens successor, and even then we
could likely make arrangements for them to share the house, so I think she
feels that she is welcome here in one of the University houses as long a
she ~~feels~~ wishes to stay. I think she plans to remain here till Morris
can finish the High School, three years yet. When she would likely desire
to go home to be with him for his College course.

At any rate we have it distinctly in mind to make
provision in our university houses for Mrs. Keen as long as she desires.
As you intimate, she will be doing something in the way of teaching or
other work to offset the house rent, I am sure.

We are feeling more and more the loss of Mr. Keen,
and are realizing that it is going to be very difficult to find anyone
for the Language School that can approach him in fitness for the work.

Hanking you for your consideration in writing us
regarding Mrs. Keen, and rejoicing that Mrs. Goddard is surely returning in
the Fall - we had feared that she might not like to return with Mr. Keen
not here-,

Very cordially yours,

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(Stamp: **Sherwin**)

TRANSFER

July 20ml1923.

My dear Mr. Bowen:-

On March 30th you wrote me a letter in which the query you raised was with regard to the Sherwin Endowment Fund. I have delayed replying to this until a "more convenient season" which means when the necessary items were not so pressing. While there seems to be a tremendous amount to do this is the time that the Sherwin endowment fund comes to the fore.

You have had before now the action of the Trustees confirming an understanding which I finally arrived at with Mr. Huntington for the Baptist Board. I wrote you specifically on that matter giving the conditions for the scholarships.

I have gone over the books and I find that the receipts from the Baptist Board aside from Mr. Swasey's gift were as follows:-

May 13, 1914	- Medical Dept quota	5,000
	- Residence	4,100
	- Equipment	900
		10,000
Dec 2, 1914	- Special Endowment Fund	5,000
	E.A. Sherwin	
		\$ 15,000

On May 13th
Paid to the Foreign Christian Mission Society
quota American Baptist For Mission Socy 5,000

This explains why you had no record of it out there. It was paid directly in this country on the valuation of the Hospital plant of \$27,000 when that was taken over. The \$5,000 for the Sherwin was clearly additional to the \$10,000 put in by the Bapt. Board.

All of the accumulated income of the Sherwin Fund was sent out last year. You will find it on the statement sent by Mr. Carter in July and again on the statement sent in September - an apparent mistake which covered up the fact that the \$1000 of the Harriet M. Williams Scholarship fund was sent along too.

We are sending the income now as it is paid from time to time. As soon as we have funds and can we will hold back the \$1000 for the Williams scholarship and invest that.

Hope you are hot. It is hot in New York but we sleep under one or two blankets every night out home in N.J. Some summer resort? With most cordial regards,

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Rec'd Aug 14

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Banking, July 21/23.

Mr. L. J. Owen,
Petalino,
Dear Owen:-

Yours of the 16th came a few days ago, and glad to hear from you. The statement has not yet come in. We are in some embarrassment re the re-building of the unnerly. Unless we get at it AT ONCE it will not be possible to get it in shape by opening of the school, and that will make Twingens and Bates SOB. Small went to anything till he knows there is ONLY. CAN THE APPROP. OF 4000 be drawn on AT ONCE?? I am assuming it can, and enclose a note to this effect to Small. I enclose Mrs. Clemens' letter, and will see her as soon as I get to Kuling about the 25th. It would seem to me that we might net \$300-400 from them right away, and that would likely carry it through till we get some fees in. Towards the end of Aug. I may be able to scrape up \$300 or so of Methodist Scholarship funds, tho I have loaned all possible to date to the Univ. to Reisner on his land deal. If some Marine funds come through, he could repay me and all you have advanced on Lowdermilk, and be OK!

I had word from Akersstrom, that the notice in the Bulletin re his having joined So. East. in Shai. is entirely groundless. He also owes me (M.E. Sch. Funds) \$200 - how he is going to get out of debt, I cant see, and likely their living in Shai presumably renting a place this summer, will put them farther in debt.

Brinkleys arrived yesterday, and are living with us till they get settled. I am getting off Monday A.M. (23rd) but Clemens says he cant get his work done and so will go the 25th. So darn many interruptions here, I cant get any OK done, so am not going to wait over for him further. I wish, in the future that we could make some better arrangement for the carrying of the summer finances. The period from June till Sept when fees come in, now especially when we begin our Budget Just list, is a nightmare. We cant get a cent on Budget items, except the problematical or hypothetical remittances from Home, till school opens Sept 10th. over two full months, and these when the repairs etc must be put on. I hope to be back around Aug. 25th, and I think you will have to be here even before that. There is now a dispute on between cook and proctor, that some of the students and assistants are butting in on, saying he is squeezing. So we pay him (cook) .082 or .083 per student per meal - a difference of 3-10 per week. His contract with Chao is clear .082, but they say you pay him .083. Will be an infinite no. of matters for you to get cleared off before the rush of the fall. regards to all. Warner. the nat. det.

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P.S. Daniels is far from satisfied or HAPPY over the \$4000 'overhead' charged the hospital, and I am not able to give him any rational explanation as to how we hit on \$4000. It must be worked out on a equitable basis all around. Daniels is wondering why if they have shares proportionally on 'overhead', why they do not share proportionally on all unrestricted INCOME - and a lot of 'questions' like this, are in his mind, and will be more so in Hutchersons, that I CANNOT ANSWER - and they want TO KNOW FOR THE ANSWER. When Miss Nixon and Wilson see the 'overhead' charged to them they will want to know WHY and WHY THIS PARTICULAR AMOUNT, and we shall HAVE to give satisfactory answers. I can see the Miss Nixon outburst: and why when we pay all of our own expenses, we have to pay this! So you and Crissy better have a reason for the hope that is in you.

Yours, A.J.B.



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Rec'd Aug 14

Ranking, July 21/23.

My Dear Snell,

I reply to your hit.

- (1) Sheets did not 'accompany', but you are to make 2 partitions and 2 doors as I understand it. I'll see you about 10 A.M. and go over it with you.
- (2) I am going to START for Kuling 5:15 A.M. Monday, July 23rd, D.V.
- (3) You are to issue orders on the University, regular budget for this item, to the extent of \$400 Mex, beginning TODAY!!!! When I get to Kuling I will see if the Ladies Auxiliary can advance (\$500) - or more. If so they will do it. They received cash \$1609 from their sale at Kuling last Sat. If they cant, and also for the other amounts needed up to the \$1800, you will issue orders on the Treasurer, Mr. Sible, 2nd/acting, and we shall have to overdraw your account that much more. It would be foolish to sit by all summer and Sept 1st have two of the staff SORE and greatly handicapped because then, Sept 10 or so we will be on the work. We must have it done by then, and we can finance it this way if we want to. I want to, and as there is no one else here to make the decision, I am making it, and writing (sending copy of this to Mr. Owen) to make the necessary financial adjustments so you can operate as above outlined. ANYWAY, BEGIN and use up the \$400 as fast as possible, or rather get the work done as fast as possible. Twinen is now stewing that they can perhaps move during vacation, when they have more time. Bates would be stewing also, if he knew we were not doing anything to make it possible for them to get into the Twinen house about Sept 1st. Both are touchy about the whole thing at best, and we cant afford to let it go by inaction.

Cordially yours,

allB

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Rec'd Aug. 14

July 21, 1923.

Mr. K.P. Chen,

Shanghai,

My Dear Mr. Chen:-

We have taken our time in choosing suitable and needy boys for the two scholarships that you have so generously granted the University.

The first one is Yang Yung Si, in the senior college, with about two years to go yet. He is an old and tried student, and in spite of very great difficulties and heavy loans has gotten along pretty far in his course with excellent grades. He has a fine spirit, is quiet, modest and a very hard worker, as his grades show. We feel that the last years of his college work will mean much more to him and his future if he can be freed from money anxieties and worries about his expenses, and so we respectfully recommend him.

The other boy, An Kuan Hs., is younger, having just finished the 1st year of Junior College, but we know him well, as he went through our Middle School. I enclose a letter he sent me, which will show the quality of his English and mind. An average grade of 75 in the first year Junior College, means that he is good material, as we read them out pretty severely the 1st year in college. He has had rather poor health so we had the Dr. give him a thorough physical exam, and he pronounces him all right. It is as we expected and as he says, he has had to live so economically, and at home, over by south gate, as he has worried about being able to keep on in school, that his health has not been so good as it might have been. He is a fine boy, with the right spirit and outlook when they register, and the Treasurer makes out their terms bills, we will let you have them. Each will be in the neighborhood of \$90 Max, depending on laboratory fees. We will not include their books, as they should, I think buy those themselves.

Again thanking you for your help to these boys and to the University, Cordially yours,

S. C. Chen

Minister of Education

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0811

Recd Aug 14

UNIVERSITY OF NANKING
NANKING, CHINA

July ~~21/23~~ 21/23.

My Dear Dr. Price,

Thank you for the copy of your long letter to Mr. Ritter. I have a copy of Dr. Richardson's reply, as well as of Ritter's letter to Dr. Garrett. I have not replied to Mr. Ritter, and probably will not, as I do not see how I can help him or the situation, much. I think he should come back to the seminary, modify his method and point of view somewhat, but live and work together with you all. I think the seminary needs both points of view, and need above all ~~to~~ to get the students to thinking. It will be a great loss to lose the So. Methodist Church. I think they are training better leaders than the So. Presbyterian church, and we need their help. It seems a great pity that we have to waste time on ANY of these controversial matters, to the great detriment of spiritual religion and social religion.

Cordially yours,

A. Bowen

P.S. I am planning to go over all of these letters with Bishop Birney I hope at the end of this month.

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Rec'd Aug. 14

July 21, 1923.

Mr. C. L. Chien,
Nanking,

To Bad but nothing to do
a/b

My Dear Mr. Chien:-

W. C. Ward
to Paul
Porter
on this
work -
Send him
on quick
reply to
at least
take on
Porter's salary etc
a/b

It is with deep regret indeed that I feel that we can do no other than accept your resignation. It would not be fair to you to try and hold you here longer, after your deliberate and careful consideration of your work here with us, for we know you have taken the step most conscientiously. Your work with us has been a very decided and distinct contribution. You have done a splendid piece of work, of which we are justly proud, and you have done it with the minimum of equipment and expense. The only regret that now we are getting properly equipped and housed, you must leave the work that you alone have built up so well.

We have also admired, not only your work, but your fine spirit and character. You have been a source of strength to the University in all ways, and to all of us personally. We shall very seriously miss YOU as well as your work. You leave us carrying the respect and admiration of not only Mr. Reiser and myself, but of the whole Faculty, Chinese and foreign. We shall confidently expect to see you achieve a like success in your new field of endeavour, and you may count upon the active sympathy and on all possible co-operation. I do hope you will be free to call on us for anything you think we will be able to help in. You will always find a warm welcome in Nanking and especially in the University.

With very highest regards and sincerest regrets

Cordially yours,

a/b

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Recd Aug 14

File 1113

UNIVERSITY OF NANKING
COLLEGE OF AGRICULTURE AND FORESTRY
NANKING, CHINA

July 21, 1923.

Dr. A. J. Bowen, President
University of Nanking,
Nanking, China.

Dear President Bowen:

I hereby beg to tender you my resignation from the University as head of the Sericulture Department and a faculty member of the College of Agriculture and Forestry. I do this not because of any animosity against the University or any personal feeling toward any of its faculty members. But in fact, I have nothing but love to this great institution and friendship with all my colleagues. The reason for my resignation is because I am going to change profession this fall - going into silk business.

It is hoped that you will see the sincerity of my request and accept it with the understanding that it will take effect this coming September.

In conclusion, I beg to express my deep appreciation of the inspiration that I have been able to draw from you and the encouragement that you have constantly given me for the last five years, during which time I have been serving the University.

Yours ever faithfully,

C. L. Chien

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0814

CENTENARY CAMPAIGN

TRANSFER

CENTRAL CHINA CONFERENCE

METHODIST EPISCOPAL CHURCH



Kuling July 31

Along the Lower Yangste River—"The Spinal Cord of China"—Including the great cities of Nanking, Chinkiang, Wuhu and Ningkwofu. Responsible for the evangelization of Four Million People.

GOALS

To be reached before Conference Session of 1923.

An increase in our baptized membership of 75%.

An enrolment of 50% of our members and probationers as intercessors.

An enrolment of 100% of our salaried workers as tithers.

An enrolment of 5% of our other members as tithers, with an increase in the number of 5% yearly.

An enrolment of 75% of our members as readers of the Bible. (This requires teaching many to read.)

An increase in the number of those enrolled in Sunday Schools and Bible Classes of 100%.

An enrolment of all the children of our members of school age in day schools.

A "Chinese Christian Advocate" in the homes of all workers and official members.

Special efforts to increase the number of local volunteer workers in Sunday Schools and prayer meetings.

The winning of whole families for Christ and the Church.

The erection of a family altar in every home whose head is a church member or probationer.

A complete and accurate set of church records.

My Dear Moss - and Williams,

As you are most liable to be in N.Y. when this arrives, I think, I am sending these copies of letters to you and you can get them on to Dr. Williams. I guess they make them matters referred to clear. We want ACTION from Mr. Lamont chop chop - and LIKELY he is in Europe or some other inaccessible place till Sept!!! Anyway, we hope Hancock and the other men can be sent on to get here NOT LATER THAN SEPT 14 when class work begins. Each might take a class and not seriously hurt his language school study.

It is beautiful here. Convention on. Robt. Dick Wilson of Princeton Theol, one of the main guys - yesterday as good as a movie and about as worth while! Hunter O.K. & Potest Fine. Am working between times on Report and letters and Mission meetings, but next week hope to get off on camp with the girls & Lowdermilks.

Owen hasnt sent me any financial statement of any kind yet, so I am not able to report details as to Defecit Bablances, etc, etc, that I want to know and I am sure you all do too. I know we are now overdrawn over \$9,000 Mex. Summer School going fine, about 230 in, mostly preachers and teachers.

Hoping that you and Mrs. Moss and Williams' are getting some vacation - a VERY cool summer out here, even in Nanking.

As ever, yours,

Will you become laborers together with us that these goals may be achieved

W. Brown

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Copy from H. H. H. & Mr. Monroe

Kuling, July 31, 1923.

Mr. Robert E. Speer,

New York City,

My Dear Dr. Speer:-

I am taking the liberty of sending to you a copy of a letter from Minister Schurman, in response to a letter from Mr. Reisner and myself, sending him a copy of the legal documents as revised and accepted from Washington.

I think it is quite certain that Mr. Bennett and the Com. will not act till they receive formal and official word from Mr. Lamont or possibly you, probably from Mr. Lamont as he is Chairman of the New York Committee.

Since this will probably be the case, we are wondering if there is any way to get Mr. Lamont's immediate action in case he has not already acted? He is liable to be on vacation, but possibly he might be reached through Mr. Monroe, and formal word be sent Minister Schurman by him. We are very anxious to be able to get the Com. of Five together, and get operating plans under way at the earliest possible moment. In the meantime, I wonder if the men Mr. Reisner selected cannot be sent out to arrive in Sept., and be ready for the Language School, Oct. 1st? At best that cannot do very much for a year or

two, and the sooner they arrive the better. It is considerable of a strain on them, I am sure to keep them waiting so long. Thanking you very much for all you have been doing in this matter,
Very cordially yours,

A. S.

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Legation of the United States of America, Peking, July 23/23
Dear President Bowen,

Your letter of the 16th instant, enclosing copies of the documents dealing with the administration of the surplus China Famine Fund, came duly to hand.

In my opinion nothing formal can be done until official notification has been received from Mr. Lamont, Chairman of the N.Y. Committee, confirming the division of the fund between the Universities, and the arrangements made for the expenditure of the income, and ultimately of the principal thereof.

You are naturally anxious to have the committee get to work. While it would be advantageous for you to send them copies of the Legal Documents at the present time, I feel confident that they will not want to take any official action until they are authorized, duly, by the New York authorities.

You ask my opinion about the organization of the committee and the election of the fifth member. The suggestion has been made by you, as representative of the University of Nanking, and also by Dr. Leighton Stuart, President of the Peking University - the two beneficiaries - that I should appoint as temporary chairman one of the four gentlemen who have already been named as members of the Committee to administer the fund. These gentlemen are:-

R. C. Bennett, Esq., Manager of the International Banking Corporation,
Peking, and Shanghai

J. Harold Dollard, Esq., President of the American Chamber of Commerce,
as appointed by the American Chamber of Commerce, and -

Rev. F. T. Keeney, Bishop of the Methodist Church, Foochow, and -

Rev. Charles E. Patton, Secretary of the China Council, Shanghai,
as appointed by the Committee of Reference and Council.

In accordance with the suggestion already referred to, I hereby designate Mr. R. C. Bennett to act as temporary Chairman for the purpose of calling the four trustees together and opening their meeting at such time and place as may be agreed upon. While, however, I make this designation I do not expect Mr. Bennett, or any of the Trustees, to take any action in advance of receiving official instructions from the New York Committee.

I am sending a copy of this letter to each of the four trustees above mentioned, and also to President Stuart of Peking University, for their information.

Very sincerely yours,

(signed) Jacob Gould Schurman.

COPY

*Copy for Mr. Williams & Mr. Moore
A. J. S.*

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July 31, 1923.

Minister Jacob Gould Schurman,

P e k i n g,

My Dear Minister Schurman:-

We appreciate very much your appointing a temporary chairman, and Mr. Bennett is an admirable choice.

I am sure that you are correct in thinking that the four members will not wish to meet or take any formal action until final and complete instructions as to the terms under which the gifts are to be administered come from official sources. However, it is an advantage for the Committee to have this preliminary organization and data in hand. We trust that the mails will bring the final instructions soon.

Again thanking you for your interest and helpful co-operation in this important matter, believe me,

Very cordially yours,

A. B.

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Charge to the account of University of Nanking \$ _____

CLASS OF SERVICE DESIRED	
Full Rate	<input type="checkbox"/>
Half Rate Deferred	<input type="checkbox"/>
Cable Letter	<input type="checkbox"/>
Week End Letter	<input type="checkbox"/>

Patrons should mark an X opposite the class of service desired; OTHERWISE THE CABLEGRAM WILL BE TRANSMITTED AT FULL RATES.

WESTERN UNION



CABLEGRAM

NEWCOMB CARLTON, PRESIDENT

GEORGE W. E. ATKINS, FIRST VICE-PRESIDENT

Number
Number of Words
Time Filled

Send the following Cablegram, subject to the terms on back hereof, which are hereby agreed to

August 4, 1923 192

TRANSFER

To BOWEN
NANKING (China)

~~ILEAPIOHIP~~ ~~ALAKFYODOL~~ ~~NIXEPBLERN~~ ~~YPERHBITUY~~ ~~JOEXMPLAZN~~
~~AWOSFVEABV~~ ~~PORTERS~~ ~~HANCOCK~~ ~~KWAORWIBEC~~ ~~GRIFFING~~
~~MAOVRYPAJC~~ ~~BIUNLYFTIG~~ ~~VAOJWYONYC~~ ~~YEKEYSOLIB~~ ~~YBNOHEBYZT~~
~~CLOJLYJOEL~~ ~~NOGRSREETH~~ ~~UVPEPAWARV~~ ~~IMGAKIDEXK~~ ~~AJALJUTED~~
~~MAUBJSVUMW~~

~~Famine Fund agreement is signed money not available yet Board cannot authorize expenditure at present annual income G\$ 27,000 simply approximate and not guaranteed correct we are now sending Porters Hancock will leave as soon as possible STOP~~

~~Griffing to be married next year do you authorize us to send for one year University paying travel second class both ways ten months salary telegraph if this meets your approval. Cannot find English teacher advise you(to) secure locally if possible.~~

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UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

Kuling, Aug. 10, 1941

TRANSFER

My Dear Williams & BOSS,

Your very welcome telegram came to Kuling a few days ago, and we have checked up with Mrs Griffing - Griffing is in the Sumner School at Nanking -, and in view of this checking up with her and others, and in view of Mr. Burgoyne Griffing's letter of June 20 to our Griffing, as follows "I am going to write to Dr. Williams after my plans are more definite and ask him to make arrangements for the wife to follow in one year." So since he has been thinking and approving of this plan of his fiancee coming out later as is often done by the best of regulated families, we did not think we were at all justified in spending money for out & back travel after 10 months. I hope that this is agreeable to all concerned.

The cable we are sending is: "Nanfushan New York Griffing authorize send without delay. Fiancee later" Sirizvaxoc Imaytkrevj.

We certainly are glad that the famine agreement is signed and that Porter and Hancock are coming out at once. I presume that funds will not be paid over to us here until the Com. of Five meet and make definite recommendations on a definite budget and line of procedure. However, it would seem to me that the N.Y. Com. would be entirely justified in paying over as soon as they can get any of the funds, what we have paid out for Lowdermilk, salary, outcoming, etc; something for land already contracted for and in some cases bought for the Agr. Dept. to develop the work under the Fund - all without waiting for the Com out here to forward a Budget. That will take 2-3 months, and all such items will HAVE to be included in the 1st Budget. It would ease our accounts considerably. I hardly understand just why you felt necessary to cable re the amount of interest probably available, since none is now available, and we are not to be limited, as I understand, in our expenditures, necessarily, to the interest, but can draw on the capital fund, if the Com. of Five approve.

While you cannot yet find the Eng. teacher, I hope that you will continue your search. We can get along with a pick-up or two this fall, BUT WHAT WE WANT AND MUST HAVE IS A PERMANENT WELL TRAINED TEACHER OF JUNIOR COLLEGE ENGLISH. Until we do get such an expert, and one who can work steadily and constructively on the improvement in teaching English to the C. men, our work will not be first class or satisfactory, in this Dept. I have trust that you will redouble your efforts to find the right person. Mr. Service agrees with us and others that the best teacher for this work will be a woman. It isn't teaching literature or adv. need Eng. but is teaching the grammar and rhetoric and drill of the simplest and fundamental Eng. It is back work and drill and drudgery that few men will enjoy, but which women do admirably.

We have been having a good summer here, the the last three days we have had VERY heavy downpours, and they estimate that it will take \$2,000 to fix up roads, bridges and water courses - fullest streams I have ever seen at Kuling. Mr. & Mrs. Lowdermilk, the girls & Philip - or rather Olive, as Alice had to have her appendix out today, so the Drs. wouldn't let her get far away - just got back from 3 1/2 days camp, last day & night pretty wet, but a fine time Olive & I will go down the 25th, and Mrs. B. & Alice as soon as she is O.K. The operation went off very well, and it looks as tho she would be all right in a couple of weeks or so, but will have to be quiet for 3-4 weeks, I presume.

Looking that you both have been having a good vacation, and by the time this reaches you, things begin to look good for the Fall.

With highest regards, as ever,

Cordially yours,

A. J. Bowen

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SEP 18 1923

from a Bowen

Kuling, Lot 16 B, Aug. 10/23

My Dear Mr. Sarvis,

I should have written you sooner in reply to your good letter of July 25th. Mr. Twinem didnt stop over in Kuling, except long enough to make some purchases, and went on the same day to Kwan Yin Bridge (Sat) & Sunday were to go to Hwang Yai Sz, camping till Sept 1st. I hope to go there tho on the 16th, and if I do shall take notes of your letter and other data and takl the matter over with him there.

I have in mind to make an announcement soon after the term opens, to the effect that beginning the Spring semester, the Univ. will take no further responsibility for boarding the students, except to give them rooms, & for this fall, we shall have to get on the best we can, and I think likely Mr. Chao has gone as far as he can, and we shall need to find some other student or teacher. It is an impossible job for ANYONE, teacher, student or hired 'proctor', and the sooner the students bear it themselves, the more they will learn about Chinese human nature.

As to hiring persons locally for English & other classes, we shall be forced to do so, as per the cable recently received a copy of which I enclose. But the matter of hiring wives of regularly appointed missionaries, is, I fear a serious matter for the University to inaugurate. I believe the three main missions in the Univ. have definite rules or customs against this policy. I believe Mr. Doan and Mr. Paul very definitely objected to Mrs. Hamilton's teaching, even in an outside school for money, even tho it was to help get them back on their feet after their heavy expenses at Peking last year on account of illness of the children. They asked, as I understand, that they make out an statement of the ex ense and send it to the Board thro them. The Methodist Board has a policy against the wife working for pay, the theory being that the 'salary' given pays for the necessary living expenses of both husband and wife. I believe the Pres Board has the same policy. If this be the case, as I see it, it would not d at all for the University to disregard such policies, and it would lead to criticism of the Univ. on the part of non-Univ. regular missionaries. If our wives can teach and get pay for it, why should not the wife of a missio ary in Wuhu? I shall write Mr. Marx, Dr. Patten & Mr. Main to see what the rule or custom is, before giving a final decision, but I am strong for holdi our Missionaries IN the Univ. on the same basis as other missionaries. Th (the Boards) would likely rather make up foreign school fees, as an special item like is called for by the Nanking foreign school, rather than have t break their rules. Our Board makes an extra allowance for Missys. livin in certain places, unders certain conditions, or when in certain positions order to meet the extra expense such as you and other Missys with sever:

0821

8-10-23

(2)

children in school, where the fees are very high as in Nanking. I fancy that the Boards, through many years of experience, have come to the policy I understand they have adopted, as the most just and practical way of dealing with the problem. Certainly a missionary's salary should be sufficient to enable him to educate his children without too great sacrifices. The public schools of America, with their free tuitions & fees, makes this possible for ministers, workmen and all small salaried folks: the Boards should and will pay tuition fees here, I am sure, if it is properly represented to them.

Now this may put you in an awkward position as to commitments or understandings you have already made with some "wives", and it may be quite impossible to get any other teachers but wives, who by teaching for the Univ. and not for the Foreign school will be unable to pay their fees. The Com. to look into the matter of salaries, allowances, fees, medical and other grants will need to have this in mind, and I am sure we can count on the Univ. & the Boards taking such action that will not embarrass you or any one. In the meantime, I will try to get the facts re wives working for pay, from the various missions represented.

Land renters meeting began this A.M. and we attended most of the forenoon, but Alice was being operated on, so I did not go in the P.M. The finances are not in so bad shape as was thought and the Auditorium matter has gone forward well, i.e. the subscriptions. There was a good spirit, and I doubt if they have much trouble. Woodbridge was Chairman. we have had the hardest and 2 1/2 days rains I recall at Kuling, and it is estimated that \$2000 worth of damage was done. Personall I think it will take twice that to make the main stream safe and avoid its soon (within 10 years taking ALL of most of both roads out from below Med. Hall on down. A fair start has been made in several places now. A good many people had regular rivers goinf right thro their houses.

at Nantunochow ^{MR. Jen, the Soochow man who taught Chemistry for Dr. Garrett}

Working, so we are O.K. for Chen. *Also C.O. Lee of our mission* *Cordially A.P.B.*

0822

Wm.

Kuling, Aug. 14, 1923.

My Dear Dr. & Mrs. Holgate,

We appreciate the several letters we have had from you and which should have been acknowledged ere this. I think the last one was from Mrs. Holgate, and contained a Draft for the Womens Auxiliary, for which they were very grateful. They just had their second and last sale here yesterday, and both were very successful. Since they began less than a year ago they have made over \$3,000 Mex for the University. Mrs. Keen will be in charge of the embroidery work, and in general charge, getting a certain percent of the profits. Mr. Keen, who died in May, did not have any insurance or other provision for her, so she is in a rather difficult position, tho of course her Board will make her some allowance. She wishes to remain in Nanking till Morris gets thro the high school (3 years yet). Mr. Keen's death was a great shock and a very great loss to the community. We have not yet secured any one to head up the Language School, but Miss Leyda will be able to get along with it for the fall all right. They have a very loyal and well trained staff of Chinese teachers.

President Hardings death, news of which we received the next day here by radio, was a great surprise. By the paper of the day before, he seemed to have passed the crisis, and all seemed to be going well. It puts the Republican party in a serious predicament, tho possible Pres. Coolidge in the two years may prove that he is a good risk for re-election. I think he is a promising man, tho I know little about him. Pres. Harding seemed to me to be growing in favor and in worth while constructive work. The whole world is poorer by his loss.

No doubt you will be at General Conference, so I want to counteract some propoganda that is starting, I fear, 1st, re "Bishops for China" and 2nd against Bishop Birney. You may have seen Dr. John Ferguson's and Bishop McDowell's articles in Zions Herald, re Bishops for China. Also Carleton Lacy's article in the Aug. China Christian Advocate. Dr. Ida Kahn has an article also in the same issue, but it was put in an obscure place, and in small type, tho a far better and truer and representative statement, according to my judgment. Ferguson & Lacy 'knock' the present plan of episcopal supervision for China, and advocate making Missionaries Bishops, and Chinese. I am increasingly, as I think into the problem, opposed to this change at this time or the immediate future. China and the Missys. are not ready for it yet. The present plan of sending China the BEST men the Home Church has, since they come now, to all intents and purposes for a life service, works admirable, gives us far better results than the proposed plan would do, and I strongly advocate holding to it. I am quite sure Dr. Kahn has expressed the Chinese point of view (I shall get a copy and mail to you), and she has expressed mine better than I can express it.

We received a cablegram a few days ago saying that the Famine Fund Agreement had been signed, and they were sending out the two men Mr. Reisner had picked out. Griffing's brother is also coming - to head up our Physics. The outlook for the fall is good. We are getting our debt cleared off, and by the end of the year, I hope we shall be entirely clear. Our new budget system, with Mr. Owen and Miss Priest to work it will serve to keep us out of debt in the future. Dr. Williams has had a very discouraging time. I am afraid our Board, at least will not be in any shape for any advance anywhere. In fact, I anticipate rather serious cuts all along the line.

Alice had her appendix out last Friday, and is getting along very well. It will hold her and Mrs. Bowen till the 10-15th of Sept, but Olive, Philip & I go down the 25th of this month. Philip goes to the Shanghai American school about Sept 10th. Is working on his entrance Exams. now. Both the girls will live at home this fall.

Hoping that all is going well with you and that we hear from you from time to time,

Very cordially yours

A. B.

0823

SEP 18 1923

Huling, Aug. 15/-3

My Dear Williams & Moss,

While I have to pound out my own letters - and a lot of them, at that - I will write to both of you together. I am entirely caught up, and all private letters written too, because we have been having more than a week of rain & typhoons. Foreign mail due here today. Also, at 4:30 all of the Univ. folks on the hill to a wedding anniversary (1st) of Lowdermilks & Brede's. Are 40 odd, and we are grateful that since 10 A.M. it has been trying to clear off, and guess it is going to make a go of it.

Olive, Phil & I go down on 25th, and I shall be glad when it comes. Mrs. B & Alice will have to wait till Alice can travel safely, likely about Sept. 13th. Phil goes to Shanghai about that time - is now having Mrs. Clemons brush him up in his Latin, and Miss Culter takes him on for rest at Nanking - he has to take exams on all 1st Yr. high school work.

We sure were glad to get that cable re the Famine Funds & the coming out of Porter & Hancock, and Griffing - we HOPE he comes after my cable. Anyway, we would not be justified in the expense of his coming out & back in one year, in the present difficulty to get money. Since he had written suggesting just what we cabled to do, we see no reason why he should not be along, and the lady about a year later. Hatchesons will be in Nanking likely the day we arrive, 26th, as he is due in Shanghai the 25th. I will send him a 'welcom' letter to Missy Home. Dr. Daniels came up a few days ago, and I think Wilnot is in Nanking now & Trimmers in Peking. Reilsner will be in Nanking about the time I arrive, and his family as soon as he sends word their house is ready - about Sept. it is hoped. The Lowdermilks will be very glad when they can get busy on their house. We are hardly expecting Illick, for we judge by his last letter, if he can raise the wind in any way, he will stay on for the school year, 1923-24 till he gets his degree. Really, we would rather have his salary, for this year than him!!!, and I would recommend the Fin. Com. putting \$500 Gold of it into Biological equipment, & the rest into debt. I think he too may be able to get some \$\$ for equipment before he returns.

We are hoping an early mail brings Minister Schurman final and authoritative word re the Famine Funds. Then the Com. is to be called by the Mgr. OF the Peking International Bank, and we will put before them the tentative plans and budget that we have worked out, and the Exec. Com. of the Bd. of Mgrs. have approved. Likely your side will not send out much of the funds (income) till such a budget is O.Ked.

Frank Garrett - myself & others too - are more & more of the opinion that we shall have to have a meeting of the Board of Mgrs. of the Seminary (& Oct 10 is suggested) to thrash out to Seminary matter. Some of the So. Presbyterians insist that when they formed the union, it was understood that the institution was to be kept conservative: the Methodists (& Boards) & the Christian, certainly didnt and wont agree to that, and I think the N. Presbyterian will not either. If it cant be as 'liberal' as in the past & and if as 'radical' teaching as Ritters cant be indulged in, then, I think a split is best and will come. However, Rowe will soon be here & Stanley Smith and they may bring new light. The So. Presbyterians do not think Ritter is radical or different from Rowe or Smith or ANY ONE the two Boards would put in the seminary. I hope and believe we can work it out and hold together.

By the time Owen gets bac, about Aug. 20--5, we ought to have all of the financial statements etc that will enable him to close up his books to July 1st, and give us a final and complete statement of just where we stand, and how nearly we ran to our Jan-June budget. Then I can hope that every month or at least every quarter we can have a statement that will keep us up to date, and let you all know where we stand. Mail due today here from U.S.! how it brings letters from you all. Write as often as you can and with highest regards, as ever,

A. J. Bowen,

0824

Recd Aug. 13

BUREAU OF FOREIGN AFFAIRS

NANKING

Didn't show up
I wrote ~~him~~ ~~Celery~~ 2-3.5k Sunday.
wks ago inviting him to stop here

showed my dear Dr. Bowen,

up 3 PM.
& saw him I received a telegram
Gouling
& took last night from a friend our
lunch at Tuchun's. Don't caught her

Gouling who introduces me
thru palace at Chaoyang gate!

Frank Crane to meet Gou

Chi; This I did of Gou Chi

immediately phone to me that

he wants to see Mr Crane &

have a quiet lunch with

him at 12.30 today in

his garden. I phone to

0825

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BUREAU OF FOREIGN AFFAIRS
NANKING

Judge House, they say
a party came in this
morning but not registered
& walked out to some
where. Some say he
is going to visit University
some day he is going to
Ming Lou. Please trace
for me & tell him Gov
Chi will like to see him
& lunch with him at 12:30
today. *Thanking you
Yours truly, Shaw*

0826

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SEP 20 1923

Dating Aug. 20/23.

My Dear Williams,

We were mighty glad to get a good bunch of letters from you and from Ross on the last mail, a few days ago. They are going the rounds, all except Dr. Burton's, so they are not before me as I write. It is fine that you can get the full backing and cordial help of Dr. Burton in framing and in presenting the recommendations re the School of Administration for training teachers, etc. Dr. Burton is of course, very pressed now, but that he can give some time to this will be very significant, and will carry a great deal of weight where weight is needed.

I had a MOST cordial and splendid letter from Dr. North re the definite granting by the F. I. Board of the \$100,000 for the Univ. from the F. I. Trust over Famine Funds. While this money is not now turned over to the Trustees (owing to VERY heavy debts of the Board), the fact that the Board now takes definite action assigning it to the University, and undertakes to pay the interest till it is turned over to our Trustees, makes it final and as safe, for the University, as possible, under the circumstances. Hitherto the granting of it and the annual payment of interest, has been more or less of a private understanding between Dr. North and Bishops promise and my understanding. That is now removed and it becomes the official commitment of the Board of Foreign Missions of the Methodist Church. But what surprised and very greatly pleased me was the concluding sentence of Dr. North's letter, which I shall quote when I get the letter back. For Dr. North to say such a thing re the University of Nanking, is 'going SOBE'!!! He is usually a rather cautious and frugal of such strong statements!

It is a great comfort to know that the Famine Funds are at least TIED DOWN BY ALL POSSIBLE LEGIT DEVICES TO US. When we recall the thought of Canton to get a share in them, it seems better than ever. Had they or any one pressed a claim, we should have been held up indefinitely. I hope official word goes to Dr. Schuman very soon now - that he gets it on the next Seattle mail.

at this point we started ^{Aug 24} on a 2 days hike 21st & 22nd & as soon as got back had to get 7/W & things started down mt. as we are getting away snuff handed 5 Am 25th. Your letters not yet back so will have to answer them later, any way. From time get back till school opens will have to work, re typing my Report, getting it finished, as Lib. Rept, Savis & Business not in yet, etc etc. Have had a fine vacation - just right length & have felt fine. Alice home & getting on fine.
Highest Regards to all, as ever Cordially
A. J. Bowen

0827

Nanking, Aug. 31/23

My Dear Mr. Sarvis,

Yours of 28th just in this A.M. I had a wire from Mrs R that she could not come, and this A.M. a letter saying she had accepted a position in Peking. I thought the enclosed re Mr. Six looked good, but when I went over to the Univ. a short time ago, Clemons told me what was behind it, and Mr. C got it from Li Teh I, namely that Mr. Six had gotten in a dispute with one of his servants over 100 cash, they had finally come to blows, and Mr. Six had drawn a revolver and shot twice (I presume not at him, but to impress him). Well, it naturally made an awkward situation, I presume for Mr. Six in Chuchow. But, if we took him on here, he would start with such a very heavy handicap among the boys who would soon know all of the worst side of the matter- and I have heard only that, I judge - that I fear it would not be wise for him or for us to try it. But we will see what Marx has to say. Mr. Main, in reply to my inquiry, said there was a Miss Keyserling, a recent graduate of Shanghai AM School that we could get and she was a good girl, but we here feel that she would be too young & inexperienced to make it with the J.C. boys. The only way we could use her would be for the M.S. or H.P. take her & let us have Charlie Woodbridge, and Miss Wixon isnt back, so we cant work on that yet - and it wont appeal to her & Mr. Liu. Unfortunately Miss Wilkinson (Mrs. Culvers Sister) who arrived Monday with the Hutchesons, has to have an operation at once for some tumor or growth some where in or on her body, so she will not likely be strong enough for a possible exchange with Miss Wixon. Her age and experience are O.K.

I will get Sheo Piao's and another boy who is going to Canton, records as soon as Mr. San comes. I hear it will be today or tomorrow. Mr. Ko got in today, so tomorrow I will get him off the MM of the schedules. I will show your letter to Owen so he can make the proper charges for M.S. students in J.C. and the other places mentioned. We may have to put off final instructions with the new proctor, Chen Ching-seng, re the meal tickets till you come, as I am not clear I can get it over to him. We are taking out ALL partitions possible, that is all but one M/S one on the north end of the Dining room Bldg, so ALL of the first floor will be dining rooms. This will enable ALL students, colleges, Short Course, Sericulture to eat at one time, & will be an advantage in many ways. The Kitchen is being gone over & one more small room made available. Repairs going forward O.K., but we are not going to have much leeway, as we want to paint dining rooms and hall floors. Jones, & Wade-Jones got back yesterday. I wonder if Miss Mills cant relieve you permanently of a lot of P/W and routine work each day??? You should by all means ask one or two more to help in the opening rush. Contracts O.K - got one copy, at least in Kuling. No word from or re Liu Tsung Ben. If not convenient for you to eat at Hamiltons, we shall be glad to have you chow wit us. Twinems were having such a good time out at Hwang Yai Sz, I felt, finally, it would be mean to spoil it all, and so didnt have a talk with him, but will on his arrival, about the 5th. I suppose Reiser was not put down for Bible on/c of his probable absence so much on Famine Funds matters?? I understand that Buck would like a Sunday Bible class - any objection to him, I wonder? I am not saying anything to him. Clemons understands that the order of the Fosdic books is (1) Meaning of Service; (2) M - of Prayer; (3) M - of Faith, so wonders if (3) should be given to any this fall. New man would take Faith Last years, Prayer, and next years Faith - as he understood it some time ago, tho, he says. I think Mr. Hung might take a class, if his other schedule is not too heavy. We must remember he had the Summer School - which I hear was the best we have so far had - we have a cr. balance of \$600-800!! Jones does NOT want to take Athletics, and suggests Dr. Hamilton, as Chairman. He will be excellent, if he will do it, but I fear he is in too many other things, but we might provide for them better than for some one else for Athletics. I will

0828

8-31-23

take up with Small the items you refer to him - he was at Hsiakwan this forenoon. I think the Drill is about the ONLY decent Ath. work we have, & we should do all in our power to 'popularize' and continue it. It is a good think for the students, It seems to me, even tho they dont like it. However, Twinem seems the only one to do it. Possibly its lack of popularity is in part, at least due to him personally.

You never need be afraid of doing ANYTHING you see that needs to be done that might possibly be my job. I have never felt you were 'encroaching' on my functions : I have often felt, that I ought to be doing more to relieve you, both in planning and in execution, but you have worked with me long enough to know my failings and lack of constructive and forward-looking planning, in which I very distinctly feel you have splendid abilities, and I am only grateful that you give yourself to them from time to times freely - it is just for these things, among others, that you are absolutely indispensable to the U of N. I do not have a 'leader' type of mind or gumption or what ever it is called, ^{but rather a 'follower' type} while you very clearly do have, and I especially and the Univ. and all of us benefit tremendously by it. It seems to me that we must relieve you more and more from routine and too many details for the larger & constructive planning & work you can do so well. So you lead on, and I'll follow!!! I frankly never have understood why I was at the head of anything

I shall have to take Philip to Shai. Sept 8 or 9, as he has to have his Exams. the 10th & 11th. Perhaps I should stay till he is thro, tho I dont see just how I can. Mrs. B & Alice cant leave Kuling till 9th a/c Alice. It makes it a bit awkward to be away the 10th & 11th. But we can go over matters the 8th & 9th - I think I shall say definitely we go to Shai on the 3:40 train Sunday, the 9th, and get back early on 12th, and plan accordingly. Lee comes the 4th, & I think all will be back that week. Nunnery 2-3 weeks from completion, I judge & Reiners house at least 2. Good rain recently & cooler.

Cordially yours,

A. B.

0829