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UBCHEA ARCHIVES
COLLEGE FILES
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Nanking
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Bowen, A. J. 1922 Aug-Sep

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Rec'd Sept. 5

74, Kuling, Aug. 1st,

My Dear Dr. Gaunt,

In view of your new hospital not being ready for some time, I am wondering if it would be possible for you to release Mr. Lee, C.C., to teach Chemistry for us this fall, at least till Chinese New Year, and probably till next summer? Reimer & Williams have been trying in every possible way to find a man for Chemistry to be here this fall, but the last letter says that they are entirely unable to do so, and fear we shall have to make some adjustment out here. Lee is the only one we can think of, as the work begins Sept. 1st and qualified men in Chen, are few in China. Prof. E.V. Jones of Soochow Univ is resigning from there, and coming to us, likely, but he can't get released certainly before Chinese New Year and possibly till next summer. He can do our work well, he is an experienced teacher, and we think would like the work for a time.

With your expert Chinese pharmacist, Mr. Chen, we are very much hoping that you can readjust the work in such a way that Mr. Lee can be released for the fall, at least. It will be a very great help to us, and I am sure that we can get the consent of the C.M.B., if such is needed, in view of their providing part of his support. Of course the University would reimburse the Hospital or the mission for his salary, if he teaches one semester, 1/- year, if two semesters, for the whole year.

Hoping VERY MUCH that you can release Mr. Lee and thus get us out of a very serious situation for our Chem. work this fall,

Cordially yours,

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Rec'd Sept.
Kuling Aug. 3/22.

My Dear Willaims,

Nothing special to write, but you will be interested in some of the enclosures: Bishop Birney's letter, which will show what he is doing re the C.M.B. Grant. He will write pretty vigorously about it, as he feels that way, and has censured pretty severely, I hear the Peking Medical School. (2) The clipping from a home paper shows the the Peking Union school is getting some funds from Methodist sources, at any rate, and our turn will come. Of course this has 2-3 years of work of Luce, Wheeler and others back of it, likely. (3) Mr letter to Dr. Gaunt shows what we are trying to do here to meet the situation re Chemistry man this fall: hope we can get Lee, as he is an experienced teacher, and single! so salary not so bad & housing eas. (4) Sarvis & I thought that possibly Paul Hutchinson could help get the Dewey article in a good magazine, tho, I think likely it may not be easy. I thought too, he might get you some speaking openings in M.E. churches, as he is well known, and above all cares little for red tape and routine.

I have just received from Mr. Scott Dean Russells letter to him, where he stresses the (a) Institute of Educational Research - and also shown, for the first time the intention of the Commission to have it in Peking; (b) A College of School Administration - for Nanking as they planned; (c) Colleges of Education. He makes clear, what will be of great help to you in your campaign, that the ~~COLLEGE~~ College of School Administration is one of the two things to be FIRST and IMMEDIATELY stressed, the other being a college of education at Tsinan - which will likely be delayed due to the holding up of the union of Tsinan and Peking. Peking and Tsinan made a strategical error in pushing for the union before the Report had been acted upon by the body that appointed the commission: if made this body fear the Commission was 'legislating' and deciding matters. It will take some time to iron it out, I imagine. I am very glad indeed for the communication, as it gives us several points on which we were in doubt, and also gives us Russells idea of personell required.

When Dr. Ward was here, we as a Finance Committee of the Mission, went fully into the matter of the M.E. Famine Funds and the assigning of \$100,000 at least of them to the Univ. The Peking M.E. Mission has been trying to get all of them, and there is quite a long and intricate bit of history behind it that Ward may give you later. We were faced with danger of not getting any of the \$300,000 odd if we did not make it pretty clear that the money would be used for Famine prevention, or in other words, if it were not virtually assigned (that is its income) to the College of Agriculture. But the original idea of the \$100,000 endowment was certainly not to tie it up to the Agr. Dept. The getting of it, together with other possible Famine Funds that Reiser is even more hopeful about as per last letters, is in effect financing the College of Agr. at the expense of the College of Arts & Science and general administration of the University. And it will always be easier to get funds for the Agr. & Forestry, because of their more practical and demonstrative character. So it is poor financing to tie up nearly all of the endowment we have or 'may have' to the easiest financed part of our work. On the otherhand, the mission and myself, saw that to lose the \$100,000 G for lack of being willing to assign it to the Agr. work, would be worse financing, for we still have to finance the College of Agr. & For, and if we can do it this way only or lose the money, of course we must do it this way. Anyway, on my saying to the mission, that in case we did get this fund for endowment of the Agr. wk. we could and would divert other funds, such as Board Appropriation and part of

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the Swasey Endowment to Arts & Science, and a fairer share of 'their' funds to general administration and upkeep. The All China Finance Com. of the M.E. church was going to thrash it over some more in Shanghai last week, when the Peking men will be present. I guess they will have no difficulty in getting the Peking men to see the impossibility of North China, that has practically nothing constructive in an Agricultural way or in a Famine Prevention way, hogging the whole \$300,000.

There was a little flurry here last night when some of the soldiers in Kiukiang went on a looting lark, and looted and burned part of Kiukiang. From last reports, tho, the looters were driven out of the city before morning and there was no great danger of its spreading, tho at 10 A.M. we could see a pretty big fire still going on, just north of the concession. The mutinying men were followers of the late Kiangsi Tchin, who were still in charge of the forts and some other points in Kiukiang, and who, I presume, were simply collecting back pay. Brother Wang Hu, who was transferred to Tsinan, was told when he arrived there that he was not wanted, so he journeyed on to Peking, and I haven't heard what happened since then. The Military Gov., Chi, got a months leave on account of the death of his father, and then the 'people' of Kiangsu proceeded to petition Peking to not have him return. The month is not yet up, so we don't know what will happen. I doubt if they have any one better able to manage his horde of so-called-soldiers, and as soon as they are not paid and managed, they will proceed to collect their own pay in the regulation, Chang Hsuin, manner. And so the circle revolves: query: in case Bro. Chi is canned, will he pay up the rest he has promised of the Southeastern Library?? I don't think they will need to call in a Wind & Water Artist to answer the question!!!

We have engaged Miss Mills, P. M. Miss's sister to teach Eng. in the J.C. in place of Miss Dorland. She will give 1/2 time to us and 1/2 time to office work for Marx, paid for, of course by the Christian Mission. With Love to All as Ever, Cordially yours,

A. J. Bowen

WCP

Aug 9/22 Recd Sept. 6
Kuling

My Dear William, No news of any significance. P. W. Mills spoke in a meeting the other day as to the Farm funds were going: \$300,000 to Y. for general admin. purpose & sent to Conservancy scheme - I want to see him & find out what he knows re it. Reissner's last, June 30, seemed very hopeful that it was coming our way soon. We surely have more right to it from point of view of construction work, than any Conservancy project that cost a lot to administer.

Am also anxious to know about Moss & the N.Y. Office. With the other China Unions, highly organized for propaganda & campaign purposes, we must get more there permanent on the job. It would tremendously increase your possibilities, as otherwise you have to warm up the whole works & do your work with a big handicap every time you go home. The XN mission has ~25% but we are working here to try & make ends meet. They have no word yet re Miss Day who is supposed to come & take Moss' teaching. We have Miss Hill (P.W.'s sister) for 1/2 day but she will do up what Miss Godland was doing. Otherwise outlook fair, if we can get Lee this fall for Chem. No more word re Jones, except one of your mission from Soochow.

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8-9-22

told me about what Mrs Russell told me B - re the trouble there at Soochow. 5-6 of their men are planned to leave he said.

I shall be glad to get back to N. Haven had much pep up here & desire to get out. We go on 2 day trip tomorrow tho. The Chinese S.S. cos. are having a strike in Shanghai & as we came on Chinese lines may be held up, but plan to leave here 22nd. Buck got up last wk. Soap summer school is going fine. Cotton is coming on O.K. but rice will be somewhat short as lack of rain. Hope Revere's got to Shanghai as planned, Sept 5. James & our M.S. Kulio Hospital man W. Trimmer come some time on S.S. China. Mrs Samuel hasn't been at all well here. We haven't a place for it & Mrs Coulter yet. If we could unload Mrs Block we could take them - & likely will have to anyway, I suppose. Mrs Weed, Mrs Sloan, Miss Prout & Mrs Mills also have to be provided for & Mr & Mrs Trimmer. Probably Miss Wixson will take them. Hope you have been having a good vacation & that the family is all well. Write often as you can, with much love to all

P.S. I haven't been able to get any line up on our finances yet - no balance sheet even. As ever - A. Bowen.

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Peking University Moving Forward

Peking University will secure the \$50,000 recently offered by a New York business man for the Theological Seminary with the proviso that a similar sum be raised for the same purpose by May 1. A number of subscriptions were made to apply on salaries and building funds, and friends of the late Bishop Ninde, of the Methodist Episcopal Church, sent an additional pledge of \$15,000 to cover the entire cost of the recitation building. This will be in memory of Bishop William X. Ninde and Mrs. Elizabeth Falley Ninde.

Another New York student of missions, and one who has studied especially the Peking situation, has pledged \$50,000 to be used as needed. The school of Theology will therefore be the first department to be completely equipped with class room and dormitories.

Two Chinese teachers of marked intellectual ability and spiritual power have been secured as instructors for the Seminary, to begin their work next winter, one of them being the Rev. William Hung, who is now in America and has made a record for himself in speaking for Rotary and Kiwanis Clubs, church and Chautauqua groups in many places.

Of the 330 graduates of Peking University now living, 262 are in active Christian work, so that record is an enviable one, but with the new equipment and enlarged faculty, there is promise of even greater service.

*N. Y. Christian Advocate
(N. Y.) July 6/22 a*

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Received 19

Kuling, Aug. 13, 1944.

Dr. C. W. Coulter,
Yokohama, Japan,

My Dear Dr. & Mrs. Coulter:-

I am sending this foreword of greetings in the hopes that it may catch you as you pass through Yokohama. We are greatly rejoicing that you are surely to be with us soon, and are looking forward to greeting you in Hanking with very great pleasure.

If you will let us know from Shanghai just what train you will come upon I think the morning train, the best, we shall be at the station to meet you. Dean Reischer is supposed to arrive about the 5th, so possibly you could come up together. Our work does not begin till the 17th, and we will be back from vacation by the 4th of Sept, so in case you wish to spend a few days in Shanghai, you will have ample time. We shall put you up in our home till the ones with whom you live permanently have returned from vacation. I am afraid Mrs. Bowen will not be back by the 5th, owing to the fact that the S.S. Colon which she has a return ticket is tied up with a strike in Shanghai, so my daughter and I go down the land on a Japanese line that is still running.

I shall have another letter for you in Shanghai, no doubt, and shall have a friend at the jetty to meet you and help you to get settled. The Missionary Home is a good place, and much cheaper than the regular hotels.

Looking forward to meeting you soon, and with very warmest greetings, believe me,

Very cordially yours,

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Reed Bank

Kuling, Aug. 19

My Dear Reisner,

We HOPE you and Mrs. Reisner are all speeding towards Seattle today to catch that Aug. 15th boat, and that you will get this at Yokohama. The 1st thing we want to say is that you all are most cordially invited to come right to our little shack and live & eat till you can get well settled in the Hutchison house, & have one in your collection of boarding residences! Be sure to let us know from Shanghai what train you get to H. on, and we will have a 'man' there to meet you. Dr. & Mrs. Coulter get in Sept. 2-3, so you likely will

come up with them, as they wish to remain in Shanghai for 2-3 days. We are expecting to take them in also till they get to their permanent place, which is not yet settled. I am asking Speers to take them. We would, permanently, but we have Miss Black (MAY: will you not take HER???) & Dr. Paterson. But there will be only Alice & myself down, likely by Sept. 1st in that neighborhood. We were all going down Aug. 24, but there is a strike in Shanghai holding up the boat we have return tickets on, so Alice will go on the 4th and on a Jap boat, 1st or 2nd class Chinese style, so if the other line don't refund return fare, we will not be out much. Mrs. J. & Phil will come when they can later on the 10th.

I had a VERY good letter from Williams with copy of the Trustees minutes of July 7, and they SURELY were heartening. It seems to feel VERY much more hopeful, and the whole tone of the letter, the news it brought, and the spirit of the Trustees meeting were extremely gratifying and hopeful, it seem to me. No wire from you, we take it means that the Famine Funds have at last been allocated, and you are enroute O.K. Your reply to the Peking Proposition was fine, and I like the trick. You certainly have worked long and hard on that matter, and I do hope you have 'your reward' by bringing home the bacon. It is mighty fine that you have the Silk Bldg, also. I do hope you have the 4th floor for yourself. If not, you must take one from the Famine Fund - you have earned it O.K.

They have had a FINE Summer School, and it closes the 10th, when Griffing & Sie come up. Buck came last week, as he had to go down early in Sept to meet Dr. Reed, who is now in the North, and Chamberlin is steering him. There are over 100 applications for the Short Course (1 yr) in Agr, though advertised but for 25-30. I had took the regular ent. Exams, in June (54 passed) & we expect 130-150 in Sept.

It certainly will be good to see you all and to go over the many problems and 'encounters' you have had since I last saw you. Speers said your cook was anxiously waiting for you, and I suspect a Chinese Boy & Amah & Cook will look pretty good to Mrs. Reisner!

Hoping to see you soon now, and counting on your coming right to us, with Dr. & Mrs. Coulter,

As Ever Cordially yours,

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1919

Kuling, Aug. 15.

My Dear Mr. & Mrs. Illick,

We were glad to get your letter from Honolulu, and to know that you were having a good trip. Mrs. Bowen, Alice & Philip came up here June 30, and I got here July 18. Until the last few days we have had relatively little rain, and it has been a good season. I haven't been out much as usual, tho, on tramps, as haven't felt very much like it, tho well enough. Dr. Ward was here two days only on Centenary plans and Finances. We have to adjust a 10% cut, I understand in our appropriations, tho I judge the Univ. is not cut. We got a very fine letter from Williams yesterday, with the minutes of the last Trustees Meeting, and things are beginning to look more hopeful to Dr. Williams, and from the letter to us also. The Famine Funds were not yet settled, but it looks as tho we would get a good share all right. Things began to look better as soon as Dr. Spicer got back and on our problems I wish you could write Williams and give him your address, as he may want to call on you for some help of some kind sometime. It looks as tho the permanent office would be established by Sept, and that Moss could be put in it - I do hope so., as he would make an excellent man for it until he can get back. We are definitely getting the following men this fall:

Dr. & Mrs. Coulter, Western Reserve, Sabbatical year man, Sociology & Economics

Dr. & Mrs. Trimmer, Methodists for the Kuleo Hospital, practice this year.

Miss Mills, sister of P. C. Mills of F. M. C. A. to teach Eng. in J. C.

A Mr. & Mrs. (haven't names) to take Mr. X's teaching work. He gives his time to the mission as sort of Bishop, but still heads the Eng. Dept. and helps supervise the Eng. work. There is Dr. Hitchcock completely supported by the Univ. and partly by the Dept. of Agr. U. S. A. but I don't know just when he gets here. If we get the Famine Funds as planned, the following will come at once, as they are already appointed by the Trustees:

Prof. & Mrs. R. S. Porter, Prof. & Mrs. W. C. Lowdomilk, & Miss Helen Seaman, all of Agr. work under Famine Funds.

I am fussing now about the housing of these new people. Coulters & Trimmers arrive Sept. 4-5, and I guess we will be about the only ones back to receive them. Reismers arrive then also, but not sure as to same boat. Alice & I go down 4-nd. We were all going but there is a strike in Shanghai, holding up the boats we have return tickets on (China Merchants, Geddes, Hoong An, San Peh, and Ningpo-Shanghai lines) we will go down Alice & I 1st or 2nd class Chinese on Jap. boat, so if the others do not refund us our return passage, we won't be out much.

It has been a fairly hot letter half and early part of Aug, I judge, but we have had a FINE Summer School, 400 mostly professors & teachers in attendance, and a very good spirit, I hear. She will be up next week after it closes, 10th. The Vacation Bible Schools, under the direction of Mr. Hummel & Kiang Pen-kung, have been very successful also, but I haven't the final report as to numbers and attendance yet.

I wasn't able to get a man to act as Chairman of the Athletic Com, before school closed - Ritchey, Bates, Wade-Jones, Speers, Thomson, all, turned it down on one reason and another, so I do not know just what we shall do this Fall. We shall have a full attendance. 121 took the Exams in June, and 54 were passed. We are counting on 150+150 for the Sept. Exams., and will admit only what we can accommodate. There are over 100 applications for the Short Course in Agr.

Margaret Trindle gets here today, and Louise Macklin in a week or so. The Estate have been having many and warm meetings this year re increasing the taxes here, or rather on how to do it, and Macklin has been having a good time, tho I guess they are not taking to his 'single tax' very much. I haven't been to any of the meetings.

I shall be glad to hear from you as to your work for the fall and how you are all situated, cost of living, etc, etc, and will try to send you at least copies of letters from time to time. Cordially yours,

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Post 208, 19

#55, Kuling, Aug. 15.

My Dear

The University must provide living quarters for the following this fall: Dr. & Mrs. Coulter, Exchange Professor, arrive Sept 1-3.
 Dr. & Mrs. Trimner, for Univ. Hospital, " " "
 Miss Faith, Secy for Lang School, " " 15-16
 Miss Mills, for J.C. Eng, now in Kuling
 Miss Sloan on a/c Gleasons coming in Oct.
 Miss Priest " " " " "

If Famine Funds are secured, and it is almost sure they will be, the following have been appointed by the Trustees; and would arrive by Oct, no doubt.

Prof. & Mrs. R.H. Porter
 Prof. & Mrs. C.C. Lowler milk
 Miss Helen Seaman

A Mr. Hitchcock has also been appointed, but I am not clear as to just when he is coming. Another gentleman and a lady (who is to marry him??) are to be in Nanking by Sept. 19 to take Mr. Marx' English teaching, I understand. I didnt make a memo of their names and the letters are going the rounds.

I am writing now to ask if you would be willing to agree to the following assignment, it being understood that I would make other temporary arrangements for your guests till you get down the hill?

- Dr. & Mrs. Coulter.... with Mr. & Mrs. Speers
- Dr. & Mrs. Trimner ... with Mr. & Mrs. Hummel
- Miss Mills with Mr. & Mrs. Steward
- Misses Sloan & Priest with Miss Wixon

The others we can try and arrange for when we know more definitely when they arrive. I might say that Mr. Thomson takes Miss Mead & we have Miss Black & Dr. Perteson. If possible, I think, Dr. & Mrs. Coulter should have two rooms. It is possible that they will be here not longer than march. If you could let me know by bearer, I will be grateful,
 Cordially yours,

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UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

Kuling, Aug. 21, 22

My Dear Williams,

We certainly were delighted to get your good letter of July 7th, with the minutes of the Trustees meeting. This seems to me the most encouraging letter and actions yet received, and we all are tremendously glad that things are coming along better. I also had a letter from Keen saying that a Miss Bertha C. Smith is coming: we wonder if Miss Lyda is to be with him also? No need, one would think. Dr. & Mrs. Coulter arrive in Shanghai Sept. 2-3. We will have to put them up (& Dr. & Mrs. Trimmer, etc, etc till others get down) till Speers get down about the middle of Sept. We are relieved that they will take them. Hummels take the Trimmers, but they won't be down till Sept 19-20, as Hummel just got up (was working on Vacation Bible Schools) Trimmers also get in Sept 5-6, about time Reisners come. Will have a full house for 2-3 weeks. Thomsons can't get down early on a/c of expected Son. Mrs. Sarvis had a son 4-5 days ago, but we are sorry to say it cannot live, as it has a bifurcated back - a place where there is no bone. It is very sad & hard on Mrs. Sarvis. Miss Wixon takes Misses Slaon and Priest; Thomsons Miss Wead, and Stewards Miss Mills, so we are fixed up till the Famine Fund people show up. Reisner writes they will take the Lowdermilks, and we will not be very crowded with language school people, I fancy. The High Cost will keep a lot away, and send them to Peking. What we can do for the housing of Owens when they return in March, is beyond us now. We MUST get money for a house for them. When you know that I have not yet been able to get any line up on our finances YET, no report, no statement of any kind, you will see the need of Mr. Owen. When he gets back, we MUST give him enough staff to enable him to have time to get us the information we must have, and check up on all departments, and purchases, etc, etc. The books were not even posted Aug. 1st, and Mr. Akerstrom was going to Shanghai for Aug. Sie had all of the Summer sch. business as well as the other to handle. We must have another GOOD Chinese, full time, in the office, like Sie: he is splendid.

I feel somewhat 'sore' that the Univ. must pay out \$236.43 gold. on account of Twinem's marriage: it wasn't our wish, or responsibility, and had I known of this contingency, would have objected, and urged their waiting till her term was up, or they bear the consequences, financially: we won't get caught this way again, if I can help it. I wonder just when the 2 yrs, 6 mo, took them to? They haven't been at the Univ. since Feb or March, and will not be there for work till Sept. 19th - that is his married life for the Univ. begins Sept 19th. They have been on vacation since May what they were doing? I wonder if all of this was taken into consideration when the amount was fixed? I suppose we have to pay ALL of both of their home travel in 2-3 years???

It was extremely good of the Trustees to arrange to make \$10,000 by advance payments, etc, to carry us thro the summer, but Akerstrom & I figured it out that if what the Cable promised came in Aug, we would be able to carry on till Sept 20th. I am extremely anxious to know how we are coming along on expenses under the budget, but haven't any more idea how it is than you have. I think we are all right, but it is not very satisfactory to just "think": we want to know, and the Trustees want to know, and have a right to know. But the work has been too much for Mr. Akerstrom & Sie, with all of the teaching Mr. A had on, and being new to it also. I expect to get the data I need and you all there want by Sept. 1st. We are going down tomorrow and I can work on it myself, tho one doesn't like to butt in too much. It has been a good season here, tho I haven't enjoyed it as much as usual. Am now on a 30 gr. for 3 days; 20 gr. for 2 days; 15 gr. for 7 days, & 10 gr. for 14 days course of quinine to knock malaria sky high, by Dr. Venables formula. Will be getting some data to you on Summer School & Vacation Bible Schools soon: both went very well. Write often, and highest regards to all,

A. Bowen.

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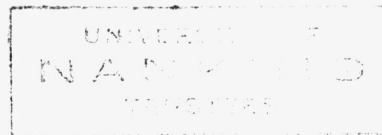
UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

August 25, 1922.

Dr. Eric M. North,
156 Fifth Ave. New York.



My dear Dr. North;

I was very glad indeed to get your good letter of July 17th a few days ago and appreciate very much your writing so fully and frankly about the several matters. We also received the minutes of the Trustees meeting of July 7th and also a copy of the letter to the mission boards regarding sending students to the Language School. We appreciate immensely all of the detailed information which your letter and the minutes have given us and we appreciate also extremely the cable which we received about the 15th of July, but we were unable to tell just who it came from. I thought it was from Dr. Williams but was not quite certain.

I took up at once with the Treasurer the possible need of calling upon you for additional funds to get us through the summer and found that the \$4,400.00 gold which had been sent and with the possible \$3,500.00 gold which the cablegram seemed to indicate would be coming and with the further generous treatment of the banks, we thought we could get through until the fall fees came in so I did not cable, but wrote Dr. Williams to that effect thinking that the cablegram had come from him. On returning from Kuling I find Mr. Akerstrom, who is now in Shanghai, has made definite arrangement with the bank to carry us until school opens so that what we figured out in July is correct and we shall not be obliged to call upon you for the funds which you so generously were ready to make available. I am sorry I did not write to you directly to this effect. I shall keep you informed from now on by direct correspondence as I quite understand the situation and your desire to know first hand just how we stand.

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his*
I shall be sending you our annual report in typewritten form in the course of a few weeks. I have it practically written in long hand and as soon as we can get it typewritten I will send you a copy. We are not having it printed this year owing to our finances but will try and have a copy for you, Mr. Carter, Dr. Speer, and the regents.

Unfortunately I am still unable to write you anything definite regarding our financial condition or how the deficit now stands, both to capital account and current account. I have been trying ever since the latter part of May to get a statement from the treasurer's office but up to the present time they have not been able to get one out. Mr. Akerstrom who took over the work after Mr. Owen left, had to do the treasurer's work in addition to his rather full schedule of teaching and even with a month or so of work on the books during the summer has not given me the information I need. He assures me he will get it out as soon as he returns from vacation by the first of September. We must have more help in this office. We have one young man who gives all his time and a very efficient young man he is, but apparently they are over whelmed with the daily routine of work and cannot keep the books posted up and cannot get out the statements from time to time. When Mr. Owen returns we will need to re-organize the treasurer's work and keep Mr. Owen free from the daily routine

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8-25-22.

Dr. North #2.

so he can check up and report adequately month by month. It is extremely unsatisfactory the way it is going at present as I am not able to find out except in the most general terms where we stand and I have not yet been able to find out how we are coming in our expenditures according to our 1922 budget, so I am very sorry indeed that I cannot give you the definite information as to our definite and present financial standing that you need, that Dr. Williams needs and that I need here.

On page three of your letter where you give somewhat of an analysis of the \$80,000.00 Mexican deficit; I think all is correct except the item "The building deficit on the Language School of \$27,074.00 will be taken care of by the new rent and property fund" I do not know of any building deficit on the Language School of this amount unless you mean the money that we used when we started the Language School to purchase the property that the school now uses. Otherwise there is no deficit on the Language School. *(Note by E.M.N.: The figure was mis-typed in my letter, it should be \$2774.)*

I am not able to say whether \$38,000.00 on the current account in addition to the regular budget approved is all that we have to take care of for this year. I hope the deficit of 80,000.00 Mexican has been reduced to something like \$40,000.00 but I am not in a position to say whether or not it has been until we get the exact figures from the treasurer.

→ The plans for the Language School building and charges which have been worked out so carefully by you and others will, it seems to me, in due time solve that problem. However I anticipate that the rather high cost it will mean now to those who enter the Language School will keep a good many away so that it will take a long time I think than Mr. Keen has anticipated as the attendance will be very materially cut down by these charges, I am confident. Take for instance the members of the W.F.M.S. of the Methodist Church. These ladies have to pay their own Language School expenses and their salary is considerably less than the salary of the single people in our Board. They have, in the past, been able to pay the \$150.00 fee, but at a very considerable sacrifice and a very great hardship. Now to add on to that two or three hundred dollars additional will make it absolutely impossible for them to pay the fee, so some special provision will have to be made for them or they cannot enter the Language School. Then there will be members of some of the smaller Missions whose funds are very limited who will not be able to come to the school, so I anticipate the attendance will fall off very greatly, but the plan appeals to everyone as a just one, and whether it will work some hardships to some will in the end be a satisfactory solution for the problem.

We are expecting Mr. and Mrs. Reisner, Dr. and Mrs. Trimmer, Mr. and Mrs. Follett and Dr. and Mrs. Coulter to reach Shanghai sometime between the 2d and 5th of September.

We are extremely anxious to know the final settlement regarding the Famine Funds and trust they have been assigned as you and Mr. Reisner and the others hoped. It will entail additional responsibility that may be rather difficult to fulfill due to fact that the people in Peking will be disappointed in not receiving the funds. We feel we can do more good

0349

8-25-22

Dr. North #3.

with these funds than any other organization in China.

We trust that the \$100,000.00 from the Methodist Famine funds will have definitely been assigned to the University at this time. I regret extremely through some oversight on my part that I cannot quite explain your Father's letter was not answered for a month or two but he will have my reply long before this and I hope this amount, at least, is definite. We had planned for the endowment of the 350,000.00 gold from the Methodist Centennial, the 100,000.00 was to be the first payment and as it could not be turned over your father and the board very generously have been paying us 5,000.00 interest on this 100,000.00. This interest of 5,000.00 gold was, of course, budgeted for the general expenses of the University. As the 100,000.00 is assigned from Famine Funds it will be necessary no doubt to use the income from this fund for the agricultural department as directly as possible towards famine prevention work. This will then to that extent reduce the income of the University that we can use for general running expenses and for the expenses and development of the college of Arts and Science. The only way that I can think of at present of meeting the shortage that this will leave us will be to assign practically all of the \$6,000.00 Mexican regularly appropriated to the general work and none of it to the agricultural and forestry work and that, of course, will hardly make up for the loss. However, we had to finance the agricultural and forestry departments more adequately and I feel we had better take advantage of the possibility of getting this 100,000.00 even for the agriculture and Forestry work and so wrote this to your father. We hope, of course, that the other \$250,000.00 for endowment from the Centennial fund will come in due time and when that comes it will be assigned to the general work of the University and to the College of Arts and Science. Dr. Williams will have, no doubt, talked with you about this aspect of the matter which appealed to me when I first wrote to Mr. Riesner about it, but does not appeal to me so much now.

Assuring you that I shall be writing more frequently to you than in the past and appreciately immensely the very great help that you are giving us and Dr. Williams, believe me

Very cordially yours,

A. Bowen

RECEIVED BY	
PERSONAL, REG. ()	
DATE	9/19/22
BY	

0350

Good letter
University of Nanking
School of Business Administration,
Nanking, China

145 N. Szechuen Rd
Shanghai

Shanghai Aug 26-1922

Dr A J Bowen, President,
University of Nanking
Nanking

My dear Dr Bowen:

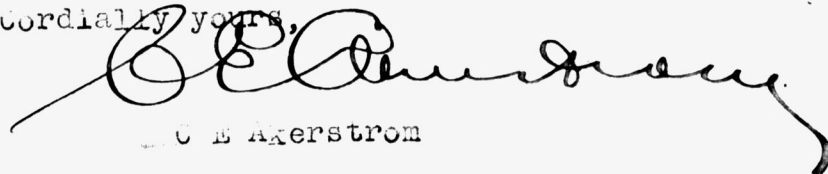
Your letter of the 24th inst at hand together with overdraft application form, for which thanks.

Mr Sie sent me the August salary checks yesterday and they have all gone out. He did not include yours with the lot. If he will send the same I will return it to you by return mail, or will deposit same for you if you like if you will name the bank.

I will get at the financial data that you desire immediately on my return if Mr Sie has his books posted up so that I can get at the information. He has been several months behind on this work all the year and it is pretty difficult to prepare a financial statement or to get at any financial data where the cash book has not been entered to date and the ledger is not posted for several months back. I hope that this may be remedied by taking on Mr Sie Hsiang Sept 1st and putting him on the posting of the books. This is one thing in any office that is absolutely essential, keeping the books posted up to date.

My family have all been quite well this summer, thank you, and are enjoying the change even though it has been pretty hot most of the month.

Cordially yours,


C. E. Axerstrom

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RECEIVED

OCT 2 1922

Mr. Carter

A. Bowen
UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

August 28, 1922.

Mr. Russell Carter,
156 Fifth Ave., New York.

My dear Mr. Carter;

I received several good letters from you during the summer, and I have been holding on or two of them until I could see Mr. Small. In regard to the letter of July 21st; I find that the order from Goulds Mfg. Co., amounting to \$169.49, was for Ginling College. Mr. Small states Mrs. Thurston was supposed to have written you directly about the order. If it has been charged against the University, if you will kindly transfer it to the Ginling College account, we shall be grateful. We have the system working fairly well now whereby all orders must go through the treasurer's office and must have his signature. Most of them also go through my office as they come to me first and then go to the treasurer so I think in the future we shall be able to check up a little more adequately that we have in the past.

I am very much disappointed that we have not been able to write you or Dr. Williams anything definite about our finances. All summer, and in fact since the first of June, I have been trying to get the necessary statement but the treasurer's office has been very short-handed since Mr. Owen left. Mr. Akerstrom had to take over the work in addition to his regular teaching and Mr. Sie was not able to get the books posted until just about this time. We must have more help in the Treasurer's office. Mr. Akerstrom will be back from his vacation in a few days and promises to give me the necessary statement immediately. When Mr. Owen returns we shall have to get sufficient help so he can give a great deal more of his time to checking up and keeping the books and accounts up to date so he can get out statements and reports at least quarterly.

We are very much encouraged by Dr. Williams' last letters and by the minutes of the Trustees meeting of July 7th. It is splendid the way you are all helping in our problems. We appreciate very much your readiness to advance us extra funds during the summer. Fortunately with the four thousand odd which you sent early in the summer and what you have recently sent, together with the overdrafts we were able to negotiate with the bank, we were able to get along, but it has exhausted all of our credit, and there will be quite a number of unpaid bills accumulated by the 20th of September. We are looking for a full attendance in the fall and shall have relief, of course, for the time being from the fees. I note at once, since you and Dr. Speer have returned, things are beginning to shape up much better for Dr. Williams and we appreciate immensely the help and backing you are giving him.

We expect Mr. And Mrs. Reisner in Shanghai the 4th or 5th, Dr. and Mrs. Coulter a few days earlier as well as a number of new people.

Hoping to be able to send you definite information as to just where we stand within a few weeks,

Very cordially yours, A. Bowen.

0352

Banking, Aug. 20, 1922.

Professor E.V. Jones,
Soochow,

My Dear Mr. Jones:-

I am glad to know you are in Soochow again, and will be able to see the Bishop and Secretary soon.

We would provide a house for you, but will have to rent it. Mr. Wilson has just built a small cottage that we can get, very small, but still all right for two - I believe you have no children? The salary, \$1,200 gold, is correct, but we do not provide for dental services, but do for pills, except drugs and small medical expenses. I think we do not pay for confinement cases either.

We also pay a year's salary at home, but only after a full term of service. The Affairs Committee of the Board would not agree to pay a full year at home only after four years of service. Our usual term for the second home-going is between six and seven years. In case we had to pay part of your outgoing, all your home-going and a year of home salary after four years service, I am afraid they would balk, unless you have done it with other men. I rather think they would after five years, but I am very doubtful if they would for four. I wonder if you could not make it five years? It would greatly help in getting the matter before the Board. If you and Mrs. Jones desired it, as soon as there is a vacancy in the M. M. mission or their quota increased, you might become members of the mission, but at present we are full up with mission supported men, in all missions, and while you could become a member of the mission, you would have to be supported by the University rather than by the home Board.

I do hope that you can plan to remain five years and also plan to be permanent members of the staff. Hoping that we may hear definitely you are coming soon,
Cordially yours,

0353

Red 201

Sept 1st. Nanking

1922

My dear Mr. Williams,

Nothing special to report. Jones' matter is held up till Sept 12 or so when his Secy. & Bp. arrive in Shanghai. He has written ^{them} 3 ~~attendants~~

- ① temporary apartment immediately to Nanking.
- ② Permanent transfer " " "
- ③ sending them home. So it would seem we ought to get him O.K.

I am sending a copy of the Budget as it comes out, which is not very satisfactory as it shows a shortage of \$2,724 - Mex on general on all, with an additional \$3,806 " short on Exp. & for & if the whole \$6,530 ought to go on " " " & when Reesner gets here I will try & see if he has income from Famine funds etc to absorb it. I have budgeted only the regular \$6,000 each (\$21,000 Mex) from the Boards. If they make an increase in grant for 1923 it will help out some. I have \$4,000 in & out on your expenses: they ought to come from funds raised I presume. Otherwise we have no income to cover it. I think we have the limit down on full: it should be not over \$94,000 - I think to be safe, tho of course we will be full up O.K. with student-unless the Admission Com. is too rigid & strict. But I think we have included more than ever before all anticipated expenses, tho I note we haven't any rent for Reesner's house, & we should pay the hosp. \$50-60 per mo Rent, & it must be included.

0354

We are hoping next mail will bring word of the famine funds definitely granted. However, the sorer it seems we shall get a large amount of them, the more real the dangers & the responsibilities such a gift grows. These dangers & responsibilities are far from being imaginary. But can we make good ON FAMINE PREVENTION work with them? I doubt it, seriously. 2nd we shall be in very great danger of getting an organization and an outline & program of work that cannot be financed after these funds are exhausted. So we shall have many worries about these funds. On the other hand, we can do more with them for the food of China than the Red Cross could have done. Whether we can do what the Red Cross & the Am. Com. will expect is quite a different matter. They at least (Red Cross Peking) will be extremely critical. O.K. expect Mr. & Mrs. Coulter reach Shanghai today - unless the typhoon now on here holds them up. Business got in Tues Sept 5th. Mr. Mather got back yesterday & so hope to get some financial statements soon. We are taking in another asset & his job will be putting up the books (if Mr. A. agrees) We must not keep going on in the dark this way. When Owen returns we want to get a better system going - one that will be more like our Budget & one easier to check up on always. Hoping you have had a good vacation & by the time you get this, things will be "looking up" in food shape. With love to all, & ever
A. Bowen

0355

Nanking, Sept. 2/22

My Dear Rowe,

I am enclosing you a copy of a letter just to hand. I am sending copies to the men here, and we will take it up on Monday. The only thing to do is to express regrets to the North Kiangsu Mission that we cannot find older men with more experience, and go right on as tho the North Kiangsu Mission was in N----. Of course, what the Board should do would be to appoint Messers Woodbridge, Henry Woods, Hugh White, with Tewksbury thrown in to lighten the lump, to full professorships in the Seminary!!! I saw Woodbridge & Woods up at Kuling & talked to them, but they or no one said anything re this idiotic action. Can you blame the poor heathen Chinese for having no use for some missionaries and feeling sore at the whole lot I have no idea what the men here and the Board will do, but I dont see what they can do, except entirely disregard it, except for polite regrets. Will write you later.

Janes, Martins, Trimmers, Folletts all arrive (Shai) Monday. Reishners, Brodes, Lowdermills (Lao Liu Nai?) arrive for Univ. on 5th (Tues) Dr. & Mrs. Coulter arrive today. We had a good season at Kuling, but I didnt enjoy it overly, as didnt feel like getting out much & started down Aug. 24 taking 30 gr. of quinine a day till I consumed 375 gr. Am now about up to 300, I guess. Delightfully cool ever since we got back. Typhoon & rain now on. Dr. Richardson is back looking well.

Hope you had a good Home coming and are comfortably settled in Princeton long before you get this. Hope their theology there doesnt corrupt you too badly. We shall be glad to hear from you whenever you can write. Prosects fine for Univ. this fall, and Dr. Williams is getting in good work over there, & tho it is hard sledding, he will get what we need O.K. Hope you will help in any way you can, & you may be sure he will be working for the Seminary too.

With highest regards to all,

0356

Rec'd Oct. 2

UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

September 6, 1922.

Dr. J. E. Williams,
156 Fifth Avenue,
New York City, U. S. A.

My dear Williams:

In a recent letter from Sarvis, from Kuling, he says: "Thomson has just left for me a bundle of letters from various people to various people, and among them I note one from Williams to Steve Corey about the possibility of President Arthur Holmes of Drake University coming to the University of Nanking for a year. I devoutly hope that we will not get mixed up with him. He is leaving Drake because he has to and I am sure that conversation with the people who have recently come out from there would lead you to hesitate very long indeed before you did anything to make probable his coming to us here. I met him half a dozen times when I was at home, spoke on the same programs with him, etc., and my advice is to keep clear of him. He has been an utter failure as president at Drake, and if he came out here, it would be a polite way of escaping the situation." With this rather vigorous and strong statement I think we had better not go any farther about his coming out, as apparently there would be some clash between him and Sarvis and Bates, at least, and we do not want any doubtful experiments, I think. We have been extremely fortunate so far in our sabbatical-year men and do not want to break the succession of men who have made real contributions and have fitted in well with the life here. As I recall President Holmes, whom I met in Indianapolis, he is a wealthy man used to considerable luxury, and at that time I understood was not giving satisfaction, so I think we can get much better men and it would be well, perhaps, to turn him down as gracefully as possible.

58
J. E. Williams

I understand Coe is coming out in 1923 and unless we are careful he will make complications for us, too, probably, though he would be very stimulating in many directions. He is not coming to the University specially but to China in general. Of course, knowing me and Hummel and a few others here, as he does, we shall, of course, have to welcome him and give him some work to do, no doubt.

I had a letter recently from Dr. Pott saying that Sidney Gulick was coming in October and Dr. Finley is coming out later in the year. We will do everything we possibly can to have Finley here as much and as long as possible, and if you feel disposed it would be a good thing, perhaps, for you to see him or to write to him. I hope that our house will be in such shape that we can take him in to live with us while he is here. I shall write, too.

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Sept. 6, 1922.

Dr. and Mrs. Trimmer get in this afternoon. The Jameses and several new missionaries get in on the boat this morning some time. Reisner's boat was due to dock yesterday at two o'clock but we have not heard just when they are coming up. Dr. and Mrs. Coulter got in Saturday, we learned from Mr. Hummel's brother who came across on the same boat with them, but we have not heard from them yet as to when they are coming up. I hope that they are agreeable to our programme, which is, of course, a missionary one. Mr. Hummel said that they did not seem to want to be classed with missionaries, but that does not necessarily mean anything on a boat. I do not want to be classed with anybody when I am on a boat going across the Pacific.

We had an excellent letter from Mr. Owen about Dr. Coulter and his impressions were very favorable. It is always extremely interesting, is it not, to wonder what kind of people we are going to get next, both in our sabbatical men and in our new men for the University? I suppose it adds spice to life to get different varieties. We will have the Coulters with us until after the Speers are down - three or four days. They are supposed to get down the fourteenth.

I am extremely anxious to see Reisner and find out what the latest is about the famine funds. I think it might be well for you to know what Mr. Sarvis thinks about these funds, which is, of course, more or less what most of us fear.

We are getting in a good many applications for the examination on the nineteenth. There probably will be considerably over a hundred and we shall have all the students we can handle. Everything seems to be going along satisfactorily and I hope that things are beginning to shape up with you by the time this reaches you.

As ever cordially yours,

A. Bowen

Enclosure:
Extract from letters of Mr. Sarvis
to Dr. Bowen, August 24 and 28, 1922.

0358

Extract from letter written by Mr. Sarvis to Dr. Bowen
August 24, 1922, regarding Surplus Famine
Funds.

"One other thing I feel I should write you about, and that is these famine funds. Of course it isn't my business, and perhaps the only point in writing now is to express the hope that assurance may be made doubly sure that these funds are not used to increase the general burden of the University and to leave on our hands when they are done plant and staff that we won't be able to finance. Doubtless it is true that if I had to be the launcher of the new projects in the University, there wouldn't be any new ones. I think I have sense enough to understand that such things are not in my line--but I confess that it makes me positively blue every time I think of these funds and the effect they will have on the University. I am simply unconvinced that it will be possible to swing a thing like this without adding greatly to the burden of the University, financially and otherwise. Of course the administrative decisions in the matter will, as usual come back to you. What in the world have we as a university in the Yangtze Valley, to do with famine prevention work in North China--or even the Hwai River region? I don't mean I want an answer, for I have read Reisner's literature and talked the matter over at length with Buck and Griffing. If a substantial proportion of the funds can be put into subsidizing science (not only agriculture and forestry, but the sciences basic in engineering, etc.), it will help--although it will of course establish an educational policy and precedent which we should have to live up to afterwards. Perhaps carefully supervised scholarships and loan funds would be better--but these are details into which it is not necessary to enter now. The point is that in the housing of staff, in the increase of laboratories and equipment and in the administration and upkeep of all these items, in the actual administration of the scheme through the calls upon your time and that of Reisner and Buck, not to speak of others of the men, the scheme will be a constant drain unless the most careful and AMPLE provision is made for paying for these things from these funds--and unless specific and careful understandings are entered into as to the terms on which property ~~and the~~ provided by the fund is ultimately to be turned over to the University and the upkeep provided. I confess that the whole scheme seems and has always seemed to me outside the proper sphere of a school like ours. We are not a state institution, and we do not have either the powers or the responsibilities of such an institution. Well, the main thing was to express the hope, emphatically as I possibly can, that this project into which Reisner has apparently launched us may be prevented from swamping us. I feel that the danger is very great and that we cannot possibly escape it altogether. I know that you want to lessen it to the utmost, but I have the feeling that at best you can only partially succeed--that no one could succeed entirely. I can't feel that the thing is good policy, but I'm an ultra-conservative in everything but name and theology, so my feeling needs counter-acting! I am not "knocking" and don't intend to knock, but wanted you to know my feeling of misgiving.

0359

Extract from letter written by Mr. Sarvis to
Dr. Bowen August 28, 1922, regarding
Surplus Famine Funds.

"Please don't let my letter of the other day worry you in any way. I suspect that one of the difficult jobs of the administration will be to hold Reiser down. I have read his arguments about famine relief with close attention. They are simply arguments based on the general lacks of essential things in China. A political science man or an economics or sociology or education or even a philosophy man could take the sections of his subject and build up exactly as good an argument. The fact is that the needs of China are even more in organization and ideals than in any technology whatever. As a matter of fact, what China needs for famine prevention is a government. Given a government, it needs a Department of Famine Relief which will have its engineers and experts on the job and which will have its program mapped out. Then when famine comes, the machinery will be in operation which can act. Really it is not famine prevention at all that is the primary interest of Reiser (although he may be unconscious of his own psychology), but enlarging the University of Nanking. Enlargement without increase in students as the basic enlargement is open to the gravest question. His figures as presented at home came nowhere near covering the expenditure necessary for administration and housing. One of the very first questions we shall have to answer is whether the expenditure of this money is to have any direct relation to famine, or whether it is to be just straight, ordinary agricultural work; and we must not go into work which cannot be stopped or turned over when the funds are exhausted. If it is to be for straight agricultural work and professedly so, why not use the income from the money? Well, you see my frame of mind! I can't keep out entirely and am frankly worried, but I am sure you are as keenly aware of the dangers as I am and will guard against them."

0360

Please send copy to Stanley Smith: I am writing Rowe. Nanking, Sept. 2
A.J.B. *Recd Oct 2*

COPY.

Shanghai, Sept. 1st, 1922.

Rev. A. J. Bowen, Chairman,
Board Managers, Nanking Theol. Sem.,
Nanking.
My Dear Dr. Bowen:

As the secretary of the Board is not in China, I am sending the action of the North Kiangsu Mission to you and will ask you to see that it reaches the proper party. The North Kiangsu Mission at its recent meeting on Kuling, Aug. 12-21st disapproved of the election of the following young men to the Professorship and Assistant Professorship in the Seminary on the ground of youth and inexperience: Revs. Thomas Roosa, Francis Price, Z. K. Zia, and messers Ling Tong Hai and Peng Chang Ling. May I ask you to kindly send me a line of acknowledgement of this letter.

Cordially yours,
(signed) C. W. Caldwell,
Secy. North Kiangsu Mission.

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C O P Y

Shanghai, September 1, 1922.

Rev. A. J. Bowen, Chairman,
Board Managers, Nanking Theological Sem.,
Nanking.

My dear Dr. Bowen:

As the secretary of the Board is not in China,
I am sending the action of the North Kiangsu Mission to you and
will ask you to see that it reaches the proper party. The North
Kiangsu Mission at its recent meeting on Kaling, August 12-21,
disapproved of the election of the following young men to the
Professorship and Assistant Professorship in the Seminary on
the ground of youth and inexperience:- Revs. Thomas Reosa, Fran-
cis Price, Z. K. Zia and Messrs. Ling Tong Hai and Peng Chang Ling.

May I ask you to kindly send me a line of
acknowledgment of this letter?

Cordially yours,

(Signed) G. W. Caldwell,
Secretary, North Kiangsu Mission.

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September 7, 1922.

Mr. A. J. Bowen, LL. P.,
University of Nanking,
Nanking, China.

My dear Bowen,

I just returned to the office here this afternoon, and find your letter written August 3 with its very interesting enclosures.

I wrote you from Columbus, Ohio, en route to Rutland, Ohio, where I arrived on Tuesday evening, the 29th, and found my mother suffering greatly from a very large growth on her face, the left cheek, which the doctor pronounced cancer. Her mind was still perfectly clear and her interest in all of the family and friends seemed quite as vivid as usual. During Tuesday, Wednesday and Thursday, she suffered a great deal from the violent inflammation and had some fever. By Friday the poison had begun to absorb into the system and she passed away quietly Sunday morning. She would have been 88 on the 7th of next month, so that we could not hope that her life be prolonged. Her unfailing good cheer and interest in all and her happy faith in Christ and the hope of the future life made her Home-going a relief and joy. Father passed away on our first furlough, in April, 1918. During the fourteen years since, she kept up their habit of reading the Bible through in course once a year.

I am going out tomorrow to be with the Clemons for a little while before they leave Plainfield to return to Nanking.

I am just getting in touch with the office and the problems here. The coal strike is settled and the railroad strike will wear to a settlement, and I anticipate that business will pick up tremendously this Fall. Rex Wheeler reported to me that Stevens had told him that Nanking would likely get \$700,000 of the relief funds.

I am glad that you got Miss Mills for teaching. I am pleased to have all the information in your letters.

This is just a hurried word to go by the steamer with the Clemons.

As ever yours,

JEW:LB

*Letter to Mr. Bowen
sent by Mr. Bowen
via the steamer
to Nanking
University*

0363

September 25, 1922.

Dr. A. J. Bowen,
University of Nanking,
Nanking, China,

Dear Bowen,

Some time has been spent in hectic search for an apartment in New York in settling the family, in arranging speaking dates and plans for the Fall work so that my correspondence to you has been delayed.

In the meantime I have received a perfectly splendid letter from Bishop Birney, enclosing copy of his letter to Dr. Vincent. Before referring to other matters I want to give all developments on this line to date. During August, of course, all is in abeyance in New York. Mr. Embree has just returned from the East. With Bishop Birney's letters, I took up the matter with Dr. Speer. He read the letters with deep interest and suggested a conference at the earliest date of Dr. Frank Mason North, Dr. Eric North and myself with him, to go over the whole matter, since some other matters had transpired recently, and he had talked over the situation with Dr. North.

On Saturday, the 23d, I also had a good conference with Dr. Eric North in which he went over the situation quite fully and frankly, stating the elements and factors in it as it seemed to him. He also reported that in a meeting of the Trustees of the Peking Medical School, he had a few words with Mr. Embree and Mr. Greene and made the suggestion that they have a conference over the situation with Mr. Speer, as Mr. Speer was President of the Trustees of the University of Nanking. The plan is now to go over the whole situation quite fully in a conference on Wednesday, September 27, and then Mr. Speer will go over the situation in conference with Mr. Embree and Mr. Greene, and probably Dr. Vincent.

Dr. North seemed concerned that the University should move in a constructive way with the C.M.B., appreciating their problems and their difficulties. He said that from their point of view, (a) they would feel that they were giving aid to five mission schools in pre-medical work and to two Chinese schools, one private and the other government, so that they were not discriminating against mission schools (the five mission schools probably are Foochow, Fukien, St. Johns, Peking, Ginling). (b) Another factor was that there was no written agreement to aid our pre-medical but that there was a moral understanding, upon our discontinuing our Medical Department for Shanghai. They might feel, however, that the aid to the Hospital was aiding the University. Even so, the aid to our Hospital would be much less than half the aid extended to South Eastern. (c) Dr. North felt that withholding aid to the University of Nanking and regarding it just as one of the four or five colleges in East China was a decidedly weak point in their procedure. He thought that it could be pointed out to

0364

September 25, 1922.

them, (1) of the history of the relationships (2) that Nanking is a union University uniting at least five of the Boards mainly interested in education. Dr. North was deeply interested in Bishop Birney's line of presentation. These are but a few of the considerations that emerged in our conversation. I will report to you promptly the outcome of the conference on Wednesday. I feel we will be in a much stronger position to have Mr. Speer take up these matters in conference directly with these men. His larger relations to all the mission work and to all the churches would enable him to enter a conference on a broader basis than we could command from the field, because we are put in a position of special pleaders for our own work. I do believe that the matter can be worked out satisfactorily and in a way that will result in real aid to us, and that the C.M.B. will come to realize the implication of their present policy if they do not extend early a larger and more direct aid to our pre-medical work.

Dr. Eric North kindly sent me a copy of your letter of August 25 to him, in regard to the finances. You stated frankly and fully what I feel is most necessary in dealing with the situation in regard to the finances. I feared that Mr. Amerstrom could not handle the business and give you the facts you needed and do outside work. To keep our accounts properly and have the facts so that we can use them, as you point out so clearly, more assistance in the treasurer's office is needed and must necessarily involve Mr. Owen's giving his primary attention to the accounts and reports to you and to me, in planning for the financing. Heretofore, that work has had to take its turn almost with the detailed accounts of selling garden produce or seeds or something else, which throws the whole enterprise out of perspective and subordinates the very existence of the institution and its solvency to the pressure and convenience of some one department and minor office of the work. With the pressure of all that there is upon you constantly, you cannot possibly give time to helping on accounts and the finances within the treasurer's office. Because of the complete confidence of the men on our Board of Trustees in us, we have been able to go on in conditions that are really perilous for our financing.

Mr. Owen is working now with Mr. Teachout at Cleveland, rendering a very helpful service to him at a crucial time, just at the death of his father, a service which David Teachout appreciates deeply. I believe, however, it would be wise for us to have him for a time in New York to be in touch with Dr. Eric North and Mr. Carter and to work over the finances of the University in a more constructive way. Dr. Eric North is giving considerable thought along that line and making inquiries or suggestions, and will do good work. He is, however, innocent of the great extent and complexities of accounts which our treasurer's office has to handle at Nanking, and would not appreciate without Mr. Owen's help the real practical difficulties in the problem. Dr. Eric North senses rightly the great importance of this work for the Trustees and the Trustees' relation to donors and other friends and will be a decided help to us on that side.

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Dr. Eric North is also rendering a real service in the plans for the Language School. I am glad you wrote him so frankly, however, of the danger of overcharging different ones coming to the Language School. I am naturally dubious of the practicable ability of financing the Language School from the missionaries who study the language or from the Boards behind the missionaries who study the language, except these Boards directly unite in the Language School. Then I believe it would be a better policy for these Boards to share directly in grants for buildings to keep the charges moderate rather than to increase current charges and so try to finance the buildings. However, I am prepared to cooperate heartily with any plan that gives promise of housing the Language School adequately.

You will be delighted to have Mr. and Mrs. Keen with you. Mr. Keen has rendered excellent service in representing the University and the Language School wherever he has spoken. I am sure that his presence at home is a very valuable aid to the Baptist Board in consultation for missionary candidates. I will go over the Language situation later with Dr. Eric North and find out what we can do to put through the program outlined.

I have in mind, as soon as these conferences for our pre-medical are off the board, and I hope in a satisfactory way, to approach the Laura Spellman Fund for a grant similar to that of the Peking Language School.

Mr. Moss was in New York on Friday and Saturday, September 15 and 16. They are living at 122 West Street, Worcester, Mass. I had hoped that we might conclude fully while he was here the arrangement for him to be in the office for the three Universities, and largely to aid our work. Dr. Eric North has been handling the correspondence with the Boards in this matter. The Methodists, North, the Presbyterians, North, the Presbyterians, South, I think, the Baptists then discussing and since have been taken into the scheme and the Foreign Christian Missionary Society approve in principle but would find it difficult to secure the finances. I should say in Chinese "of ten parts the business was nine parts settled". This, however, was very trying for Mr. Moss for he gave up his position at Iennison in July and was expecting to come in on this in September. I think that it is right that his engagement should be dated the 1st of September.

I received a letter from Wei Wen-han who is now settled at Hartford. Mr. Li Yu-yung is now working in the office of your Board and I see him frequently.

We just found an apartment and settled last Thursday. It is on the sixth floor of a building on the corner of 122th Street and Broadway, just opposite the Union Seminary. It is a furnished apartment with good light and air and five rooms including kitchen. Pickie is happy because he can put a radio line on the roof. The five rooms would be, if put together, about the size of your sitting room and hall entrance; but they were furnished simply and attractively. Most of the furnished apartments are full of such clutter as to make one nauseated.

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September 25, 1922.

Pickie has entered Harace Mann and Faith is taking up voice and piano with courses at Columbia in the history of music and one course in English literature. She will intensify on her music this year and go on with her college work next year. Mrs. Williams is delighted with the arrangement because the housekeeping will be light and easy and we are in the midst of very many friends. The rent which was regarded as very low for that apartment now is \$135.00 per month. The best corrective for our men, if they feel the houses are too small and cramped, is to go apartment hunting in New York.

I enclose copy of letter of my letter to Augustus S. Downing of July 19 in regard to diplomas; also copy of his reply of July 26. I enclose copy of letter which I am sending to him. I take it that you would not care to delay until you pass on the sample since there is only one and it is the best he has to offer, so am writing authorizing him to prepare the diplomas in duplicate for the ones sent to him. We will have to cover the additional cost of replacing them.

As ever yours,

JEW:LB
Encls.

Enclosures: Dr. Williams' letter of July 17, 1922 to Dr. Downing.
Dr. Downing's reply to Dr. Williams, July 26, 1922.
Dr. Williams' letter of September 25, 1922.

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September 26, 1922.

Dr. A. J. Bowen,
University of Nanking,
Nanking, China.

Dear Bowen,

Your letter of August 21 from Kuling, enclosing one of August 15 to members, I take it, of the Housing Committee; also one to Mr. Reisner and Dr. and Mrs. Coulter in Japan were much appreciated. What a company you will have with all these new reinforcements but unfortunately, poor man, with no additional houses provided.

I note in this letter that you wrote further about enough staff for Mr. Owen when he gets back. I am heartily in favor of that so that Mr. Owen can give his primary attention to keeping the finances clear and in preparing statements and reports that will enable us to handle our business more efficiently with the Board of Managers and Board of Trustees, and others who can help us on the financial side.

I am not surprised that you felt a little sore on the extra charge on the Twinem marriage. I demurred in the Trustees' meeting and in anything but a demur way, but under the circumstances I thought it was a smaller matter and that we had better keep to the main issue on finances as we just then had so many bigger problems confronting us. In this connection, Bowen, I want to say between us that my desire is to have several outstanding men in education elected by the Board of Trustees, who will be seated in the Board and not representing primarily the cooperating Mission Boards, but free to bring to the consideration of the work of the University a judgment less confined by Church and Mission Boards' interests, although I should hope equally interested in the positive Christian teaching and Christian character of the institution. I believe we were greatly helped in the addition to our Board of Managers of men like Dr. Chang Poh-ling and W. T. Wang. Their very presence made it necessary for all members of the Board of Managers, not only of their particular Mission interested in the institution, but also in the larger issues involved. We have talked this over before and were fully agreed on the policy, and this is just a word to remind you that I have it distinctly in mind and shall labor for its achievement at the earliest date. Men like John H. Finley, former Chancellor of the Board of Regents at Albany and Dr. Burton could greatly help us in our Trustees' meetings. I am hoping that Mr. James M. Speers can be placed on the Trustees, too.

I am glad you are taking a real course on quinine with Dr. Venables. Your malaria comes too constantly, Bowen, and is a heavy drag on your health. Any man with less concentrated purpose and tremendous power of will would have been cut down by what you suffer. I hope Dr. Daniels is

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back in the Hospital and on the job. He is a very careful man in his medical work, and Dr. Hutcheson said that he is an able scientist in diagnosis and treatment. He took a real interest in W. Y. Chuen. I believe you would do well to give him a chance to watch your health carefully and to make a steady fight on the malaria. You ought to do this, Bowen, not only for your sake and for Mrs. Bowen and the children, but for the sake of all of us and the great enterprise to which you are so absolutely necessary. Do give yourself a better chance in that way.

I had about four weeks at Silver Bay and I spent a good deal of time at tennis, swimming and tramping, and it did me no end of good. If I do not accomplish much for our work at home, it will not be because of poor health, for I really have a better health record, I believe, the doctors would say, than at any time since I first went to China.

Furthermore, Bowen, I believe, notwithstanding all the problems and difficulties that we have before us, the financial problems within the different churches and Boards, the problems of fundamentalists and modernists,- more acute and more trying than the financial problems within the Boards because it is at the root of a good deal of these financial problems,- that God is going to give us the victory in finding more adequate financial support and more adequate backing in America.

I am glad we are living near Columbia and can be in closer touch with the many Chinese students there and also with the teachers. I hope we can be of some service and aid to the Chinese students studying there and some aid to the Professors in understanding China a little better.

I am writing to Bishop Birney and will enclose copy to you. I appreciated very much your letter of July 17 to Bishop Birney with its splendid statements and factors of all the C.M.B. issue. I can see what it meant to Bishop Birney in the preparation of his letter to Fr. Vincent.

As ever affectionately yours,

JEW:LB

Encl. J. E. Williams' letter to Bishop Birney, 9/26/22

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UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

September 27, 1922.

Dr. J. E. Williams,
150 Fifth Avenue,
New York City, U. S. A.

My dear Dr. Williams:

It has been quite a while since I have written to you. We have been busy getting things going and handling the large number of students that have come. Your last letter was from Columbus, Ohio, when you were on your way to see your mother, who was seriously ill. I do hope that she recovered in due time and that everything is well with her.

The Coulters arrived about the 12th. They lived with us for a week or so until the Speers got back and settled. We enjoyed them very much indeed. They fit in very readily and easily and the students are beginning to like him and will like him very much. He will give them good, solid work, I think. I am afraid it will not be exactly pleasing to some of our Bible Union friends or the fundamentalists but it will be pretty good and instructive material, I think, that they get from him.

Mr. Jones is here; came up yesterday evening to look about for a place to live, and they will move up on Friday or Saturday of this week. Probably the arrangement that will be made at Soochow will be for the Mission to loan him to the University for a year. That, I take it, is simply a polite, face-saving way of adjusting the difficulty there. In talking with Jones I found, as you anticipated, that Nance is not very much to blame but I guess his wife is rather seriously so. At any rate it is a very unfortunate matter for Soochow University. Brinkley is leaving at the end of the year. He is their man in Education, but Jones thinks that he will probably not be willing to stay in China. Several other of their men are leaving, too. I wish we had money for a house for him, but of course we have quite a number of men ahead of him to house before we could legitimately give him a new house, even if we had the money. They were looking at a house of Blackstone's that he built for Mr. Bates of the Y. M. C. A., just a little south of the Christian Headquarters, where Dr. Price occupies some of Blackstone's buildings. If they do not want to live there, then they will live with the Thomsons if they can live in two rooms, and we shall have to find some place for Miss Wead, but that will not be so very difficult. It is going to be a fine thing to have Jones here and it is helping us out in a very remarkable way just at the

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present time, for the doctors have ordered Thomson away until October 24. Shortly before he left Kuling something happened to one of his eyes - a little part of the retina became detached, a rather unusual case - and Dr. Peterson is handling it with his usual skill. Mrs. Brede is making some drawings of it and he wants to write up an article on it as it is a sort of unusual thing. The eye will probably get all right but Mr. Thomson must have absolute quiet and the doctors feel that he cannot get it if he stays here, so, as Mrs. Thomson is still at Kuling, he will go up there to-morrow morning, so Mr. Jones' coming helps us out very materially. Some of the courses will have to be delayed, though, till Thomson returns, but we will be able to handle them all right by doubling up a little after he gets back, on laboratory work.

Nelson Chen failed us. Shortly before school opened he wrote that he had been sick and was weak and feared that he could not come this term. We have been trying to get a man that Dr. Gibbs knew about in Hangchow but I do not know whether he is coming or not.

Dr. Foulkes was here over Sunday and we had him preach to the students. I had just made arrangements for him to do so, through Sam Mills, the day before I got your letter making the suggestion. We had all the students from Kan Ho Yen and from here present and the chapel was fairly well filled and we had a very good service. On the Saturday before the Y. M. C. A. gave a reception to Governor Han, at which he spoke, as did also Consul Pratt and several others. Reisner learned from him or Sam Mills something that disturbed him considerably, namely, that when Dr. Foulkes was in Peking, after the Famine Committee got hold of him there, he telegraphed home to Lamont to hold up all further plans about famine funds until he could see him. This made Reisner pretty sore, of course, as he acted not knowing anything of what we had here or were planning, but on general principles that the famine funds should be held in tact for future famines. Just what weight Lamont will give to his cablegram, of course we cannot tell, but apparently the matter has not yet been settled as otherwise we would have had a cable. Of course if we don't get these funds it will make some complications, but at the same time we will avoid getting into many other complications, no doubt. I certainly hope that we can get them, especially if a good bunch of them can go into permanent endowment.

I am not able to say just at the moment how many students we have in the various departments. The last I heard, which was last Saturday night, there were 386 at Kuleo. Sarvis said there would probably be 400 for the colleges. There were 450 or so at Kan Ho Yen. Every place is filled up and about 150 are living outside as day students. I don't know just how many of our students here will have to live outside, but quite a number. We have made

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arrangements for a place just at the north of the Drum Tower, which will be fairly satisfactory, we think. We certainly have far more students than we have ever had before and I suppose we did not receive more than about a third of the total applicants. Everything, however, seems to be going along pretty satisfactorily.

We are going ahead for the Board of Managers meeting on the 10th. It will not be a large meeting very probably as I doubt very much whether C. T. Wang or Chang Po-ling comes. Dr. Gamewell has just left for America. You will, of course, see him in New York. He will be a great help to Dr. Burton, I think, in getting more favorable attention for the report of the Educational Commission. Keen got back yesterday and we are expecting Cæmons in a week or so.

I presume you are in the thick of it by now and I do hope that things are beginning to open up better this fall than they did in the spring. I have not yet been able to get a statement about our finances that tells us anything as to where we stand, but hope to have it in a few days now. We are going to work the budget over into a new form and will try to have it and the accounts agree more nearly, so that we can at any time tell just how we are coming along in our expenses according to the budget, something which we need to know constantly and which under the present system we never can find out except after long and laborious labor. We shall have substantially increasing fees, of course, but I suspect our debts are about the same as they were a year ago. They certainly are, so far as the hospital is concerned. We have a fairly satisfactory statement of that, a copy of which I am sending you. One reason for the indebtedness being what it is was that the China Medical Board's remittance, which came out by cable along with other funds, something like \$13,000 gold, we took for general funds and so the \$9,250 gold was not credited to the hospital or put in the hospital account. All hospital funds now are put into a separate bank account as well as a separate account on the books, and we shall turn over to this account, from fees, from \$5,000 to \$10,000 in a few days. As soon as I can get anything definite and intelligible about the general finances I will send it to you, of course, because I know you, and Dr. Speer and Mr. Carter and others are all anxious to have this information, but I can assure you you are no more anxious to have it than I am, and have been for several months.

James, who has been on furlough, spent a year studying in the University of Southern California. There he met a Chinese, a graduate of the Anglo-Chinese College, named Wang Kai-shu. After graduating from the Anglo-Chinese College at Foochow he taught English there three years, and for the last three years has been in the University of Southern California. He has his M. A. degree and can come out to China most any time. He has been specializing

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in education and social science; is about twenty-five years of age and not married. James recommends him very highly as an earnest and effective Christian, one who has made a good record at the University of California in every way. If we get our School of Education for the Training of Administrators going in the near future he would be an excellent man, I judge. He can come out most any time. He is still studying in the University of Southern California. If you happen to be out that way you might want to see him. It might be well to keep his name and this information on file. As you know, our education department is down to the lowest possible ebb and we shall have to do something pretty soon about it.

Hoping that we will hear from you on the next mail,

As ever cordially yours,

P.S. I have a long letter from Ag Brown
 Davis giving a Trans. of Hospital Hospital
 at the Temple land W. of Tao Yuen. Says he sent him letter
 to investigate the land & could it find joint, Chang &
 any middle men & so could not tell whether the matter
 was O.K. or not. Then asked that the Census (writing)
 the Univ. to get the Post & Chang & middle men together
 so his deput could question them & clear it up so the
 deed could be stamped. Davis sends a copy of his report
 which I enclose. I have sent for Chang but he hasn't come
 yet. He is the most exasperating fellow I ever struck. I
 paid him \$100 more (leaving 2-300 more yet) to get the
 house out of Temple removed & he was to get them out
 & leave by 3 days later; now nearly 2 wks, & not
 a thing done. Reimer is working on Ches Ta to get the
 land next as cleared up. That stands as it was & dad
 hasn't come back yet, tho promised 3 mo. ago.

one other thing: Owens came in March: Where
are they to live?? I don't see that you
 can allow them to return without some

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place for them to live. As I
see it they will have to be held
indefinitely in U.S.A. We have
no house & so far as I know can't
rent any. We rented a cottage
Malare but in his compound @ \$40
per for Mrs. ~~Thompson~~ ~~Thompson~~. Jones' will
live with Thompsons or in the block-
stone house you & Bate had. Her
old place I know is a summer house
that Chang Young has lived in - &
Dwain WOULDN'T live in it. They
won't live with anyone either I am
sure. So we are up against it. We must
have him - I am entirely in the dark as
to our finances yet, but we can't let
them land with absolute no place
for them to live. Trimmer - Hospital -
will demand Thompson's house when he
goes home, so where will Jones live then??
It sure is a puzzle & Dwain tho. Y. A. B. -

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September 29, 1922.

Dr. A. J. Bowen,
University of Nanking,
Nanking, China.

CONFIDENTIAL

Dear Bowen,

I have just returned from conference with Dr. F. M. North, Dr. Eric North and Mr. Speer, over the pre-medical situation. It was taken up with printed report of the Educational Commission distinctly in mind, also the data and arguments provided by your letter to Bishop Birney and Bishop Birney's letter to Dr. Vincent, together with Mr. Embree's letter to Bishop Birney in regard to their reasons for action. The history of the development of the union was reviewed and the relationship to the C.M.B., and their obligations taken into consideration of, was also brought out in the letter of Dr. Burton to Mr. Greene, stating that there was no reason for delay. The whole situation was quite clearly in mind, and Mr. Speer and Dr. F. M. North are going to meet Dr. Vincent, Mr. Greene and Mr. Embree in conference over the whole situation. It will be much better for us that it is handled in that way, for they can take up the matter with the whole field in mind and not in any sense as special leaders for Nanking.

Dr. F. M. North had already gone over the situation with Mr. Greene and Mr. Embree. Later Dr. Eric North, too, had gone over the situation separately with them. I had taken up the matter of the pre-medical only as directed by the Board of Managers, and by definite and explicit action of the Trustees on the Hospital, and had continued on the pre-medical only on the same line. And I was heartily in accord with their taking up the matter more directly and hope for an early and satisfactory action.

I should pass on to you that Dr. F. M. North and Dr. Eric North both expressed strongly the judgment that all conferences with the C. M. B. should be handled by the Trustees and that the field should not be represented directly. By the field they mean you and me or anyone else from the field. I did not protest or counter in any way in regard to this policy, nor make defense for what we had done already. You are President of the University and by the constitution are representing the University in every way. I acted only as directed by you and the Board of Managers and by explicit action of the Board of Trustees. Furthermore, what I have always done was to my knowledge with the sanction and approval of Dr. Speer, as President of the Trustees, and was not aware of this new development until they expressed it so strongly. I shall cooperate in every way that I can by providing all information that we have and doing everything possible to help. I think it would be well not to pass this word around to the men. With their strong feeling in the matter it would not be right for you not to know fully.

I was deeply grateful for Bishop Birney's letter. I think he rendered a real service to the cause by stating the situation so fully and

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September 29, 1922.

frankly; and I think that all that has been written from the field has been entirely to the good. The C. M. B. continuing the Hospital on the basis of five years with more generous and satisfactory terms than before does not make me feel that my negotiations with them have been either careless or fruitless, nor have I considered these negotiations for any personal end but only for the advance of our work.

I had a splendid conference with Alexander Paul yesterday morning in which we talked over fully and frankly the problems of the work with him and Stephen Corey. I learned of the temper and outcome of their Convention at Winona Lake. I had read an account of the Convention in the Christian Century which was still criticising the Administration of the United Mission Societies severely, but it too considered the fine spirit of the Convention and that the greatest vision and uplift came in the reports from the foreign fields. The Christian Century is a fine stimulating weekly but it is radical and extreme and finds it very difficult to sympathize with the rank and file of the church.

I believe the Christian Mission is in a stronger position with Marx as Secretary. With Alexander Paul as Secretary of the Board, visiting the field, I do not think there is any danger of misunderstanding. The letter from Mr. Hitchey seemed to have caused some irritation in their Board rooms. In some way I seem to have been implicated in it. I was without knowledge that the letter was sent, nor do I recall that I was ever aware of being responsible for statements that could cause misunderstandings.

You can imagine, Bowen, how difficult the situation is at home with the modernists and fundamentalists in some of the churches cutting down the revenue and bringing about heavy deficits on the foreign work, and with the shortage of your Foreign Board making the men very nervous and over-sensitive, so that it is an easy time, whatever one's intentions are, to be damned if you do and damned if you don't and damned any way. However, it is all in the day's work and I am not discouraged by it. I do appreciate deeply the frank and hearty support you have given me in every way and the loyalty of the men on the field, and I know that I have the full loyalty of the majority of the Trustees.

The Educational Commission's report is now being considered by the Committee of Reference and Counsel. I cannot give you any report of the Committee, but as soon as I have the data I will send it on to you.

All that I have written above, Bowen, is to indicate how sensitive the situation is. As soon as the Educational Commission's report is put in the way of action, one real problem will be in the way of solution.

The "Empress" mail will be in on Saturday and I am hoping for good mail from you. I shall, however, be out to Reading, Penna. in a campaign of conferences of missions of the united churches, organized by

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3. Dr. A. J. Bowen

September 29, 1922.

Dr. Frank Bible of the Committee of Reference and Counsel. Dr. F. M. North and Dr. Spear are also to be there as speakers. It may be that away from the mad roar of the subway and elevated, and where men have to think more inspirationally on the real ideals of the work for which we are struggling, there may be an opportunity for more hearty conference on the problems of our work.

This morning I was at St. Luke's Hospital for over an hour with Dr. Cheng Ging-yi. He had taken a very severe cold and it settled in very violent inflammation and swelling in his head, closing his eyes almost. The peak of the inflammation had abated during the night so that he is on the way to recovery and will be out in a day or two. He is taking courses at Columbia and living at Union Seminary. We had a very full talk over the present anti-Christian agitation in China and their charge of Christianity being subordinated by capitalism. Dr. Cheng is a very thoughtful man and his staying in America, I am sure, will mean a great deal for the development of the work in China. I think it would be just as well not to worry the fundamentalists with any word that he is living at Union.

Our living near Columbia gives us frequent opportunities of meeting teachers and students and is well worthwhile, I consider, to the cause of our work in China for any time spent in that line. I shall soon, however, be on the work away from New York a good part of my time.

From the bottom of my heart, Bowen, I thank God for the fellowship we have had in the work, for the frank full mutual confidence of each other, and have suffered no cloud of misconstruction or suspicion. Without that I should have to give up at once my work here at home, for the situation now is such that it is difficult to take hold anywhere without the possibility of a shock. However, I have found the Secretaries at the Committee of Reference and Counsel, like Dr. Barton, Chamberlain and others, just as hearty and cordial as ever, although they are facing the most serious problems that have ever confronted the united counsellors of the Boards of Foreign Missions. Dr. North feels deeply the problems confronting the Boards in China with the Educational Commission's report and the possible plans and ambitions of the C.M.B., and his nervousness and sensitiveness comes out of that condition, as well as the serious situation presented within your church by diminishing the budget for foreign work, and the promotion and control of any campaign of advance being invested in a Board of Control in Chicago. That seems to have proven an unwise move of the last Quadrennial Conference, and is working hardship for the foreign Boards. And you can imagine how welcome any idea of campaign would be under these conditions. So I do feel a real sympathy for Dr. F. M. North in the tremendous burden that he is carrying, and I know that you and the men on the field do the same.

Mrs. Williams, Faith and Pickie would join me in loving regards to the "Bao chia".

As ever affectionately yours,

JEW:LB

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Ref (2730)

11

REPORT OF MEETING OF COMMITTEE OF MANAGEMENT, LANGUAGE

SCHOOL, SEPTEMBER 28, 1922.

A meeting of the Committee of Management of the Language School was called to order by the Chairman, Mr. Keen, in the office of the Language School on September 28, 1922, at three o'clock. The following members were present; Dr. Bowen, Miss Brittain, Mr. Keen, Mr. Wilson, and Mr. Reisner as an advisory member.

Miss Bertha Smith was first introduced and her status as a secretary in the Language explained, after which Mr. Reisner was elected to serve on the Committee in place of Dr. Williams. A review of the new plan of financing the development of the school and the action of the various mission boards upon the plan was then made. The following actions were taken:

VOTED, that Mr. Snall be asked to take into account the resources and plans and submit an approximate estimate on the two dormitories.

VOTED, that it be the policy of the Language School not to charge second year students the \$200 property charge, providing that they have already paid the charge during a preceding year in residence.

Dr. Bowen asked that all funds for property be clearly designated and put into a separate account. It was further agreed that rents should be paid to the Department and remitted in lump sum to mission treasurers whenever any mission itself provides lodging, and that rent should be pro-rated at the rate of \$12 a month.

VOTED, that the Department be authorized to issue an explanatory statement of the increase of fees.

VOTED, that the Department be authorized to secure vouchers in accordance with the new schedule of fees.

The question was next discussed as to how far the school was prepared to go in the matter of special privileges and scholarships. Action was deferred.

It was agreed that credits and charges for students doing part time work should be pro-rated on the basis of working time given.

VOTED, that Mr. Keen and Mr. Chia be given the authority to adjust the salaries of the Chinese staff as seems to them best.

Dr. Bowen suggested that Mr. Chia's salary be raised by the amount of \$5. Mr. Keen reminded the Committee that Mrs. Goddard expected to go on furlough in the spring, probably in March, and Mr. Reisner asked that a full explanatory statement of the entire financial condition of the School be sent to the Trustees of the University, to which the Committee agreed. The meeting adjourned at 4.15.

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University of Wanking

Middle School Enrolment - Autumn Semester 1922

	1922-1923			Total
	Old	New	Total	1921-22
First year students	44	16	60	
Second year students	51	15	66	
Third year students	61	8	69	
Fourth year students	45	3	48	
	<u>201</u>	<u>42</u>	<u>243</u>	
Higher Primary students having some courses in the Middle School			<u>23</u>	
Gross total			<u>266</u>	215
Middle School students having some classes in Junior College			17	
New students passing the entrance examinations who did not attend school			9	

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