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Nanking  
Admin  
Bd. of Directors 1936 Nov.

Minutes of the Hospital Committee  
of the Board of Directors  
November 2, 1936

The last meeting of the Hospital Committee of the Board of Directors was held on Monday afternoon, November 2, 1936, in the Library of the University Hospital.

The members, whose names are starred, were present:

<u>Class of 1937</u>	<u>Class of 1938</u>	<u>Class of 1939</u>
Dr. S. F. Chao	#Dr. Y. L. Mei	#Mr. W. P. Mills
#Dr. H. R. Wei	#Mr. J. H. McCallum	Miss Ravena Tien
Mrs. Edward James		Dr. L. W. Han

Ex-officio: Messrs. T. C. Woo, Y. G. Chen, #J.H.Daniels, and  
#Miss Elsie Priest.

The meeting was opened with prayer by Mr. Mills.

Dr. Wei was chosen as acting chairman during the absence of President Chen.

The superintendent made a brief report of the progress and condition of the hospital, written report giving statistics having been sent to each member previous to the meeting.

Owing to the transfer of Mr. Z. T. Ing to the United States, there is a vacancy in the Class of 1938. After discussion,

H-125 VOTED to recommend that Dr. Woo Sheo Ming and Dr. Chen Djao-sen be considered by the Board of Directors and that one be elected to fill the vacancy in the membership of the committee in the Class of 1938.

H-126 VOTED to express the appreciation of this committee to the University administration for the return of the loan of thirteen thousand dollars which was arranged a year ago in making the transfer of Tung Leo to the Hospital.

H-127 VOTED to approve of the Hospital Committee functioning as the Board of Directors of the Ginling School of Nursing.

Dr. Daniels presented a request from the Chung Hwa Middle School for the exchange of one fang of land at the east end of the present East Compound of the Hospital.

H-128 VOTED to refer the request of the Chung Hwa Middle School to Mr. McCallum and Dr. Daniels with power to make a decision on the exchange of one fang of land. In case no decision can be reached, this question should be referred again to this committee.

Dr. Daniels reported the receipt of a gift of Ch \$2,500 00 from the estate of the late Joseph Bailie for the development of rural health work.

H-129 VOTED to express our deep appreciation to Mrs. Joseph Bailie of the gift of Ch\$2,500 00 for the development of the rural health work.

During the summer a correspondence vote was secured to allow the hospital to proceed with the consturction of a dormitory for servants.

X H-130 VOTED to approve of the construction of a dormitory for servants in the East compound, the total cost to be within the funds that are available for building purposes.

H-131 VOTED to appoint Dr. James T. Cheng as assistant superintendent of the hospital, to become effective from December 1, 1936.

Adjournment.

Respectfully submitted,

Elsie M. Priest, Secretary

THIRTY-SECOND MEETING OF THE  
EXECUTIVE-FINANCE COMMITTEE  
of the  
BOARD OF DIRECTORS OF THE  
UNIVERSITY OF NANKING

November 19, 1936

The thirty-second meeting of the Executive-Finance Committee of the Board of Directors of the University of Nanking, was held at the home of the President at 9 a.m. on Thursday, November 19, 1936.

The members whose names are marked below were present:

#E. H. Cressy	#R. A. Ward
C. S. Chen	C. S. Smith
#L. W. Han	#T. C. Woo, chairman, ex-officio
#Miss Minnie Vautrin	#Miss E. M. Priest, ex-officio
Handel Lee	Y. G. Chen, ex-officio
	#(Miss M. W. Arms)

Deans K. C. Liu, H. R. Wei, and C. W. Chang were also present as chairmen of the Administration Committee; C. W. Chang acting chairman at the time of this meeting.

The meeting was opened with prayer by Dr. Ward.

Correspondence Vote:

On October 22 a request from the New York Office was received asking that Dr. Chen's visit in America might be extended until at least the middle of December. It was necessary to have immediate action to advise the New York office. The following action was passed unanimously, and was approved accordingly.

DEF-1210 VOTED to approve of the extension of the leave of absence for President Chen for a period of months to be determined by Dr. Chen and the Board of Founders in order that he may have an opportunity to continue to make necessary contacts in the interest of the University.

Financial Report for the year 1935-1936:

The treasurer presented the annual treasurer's report for the year ending, June 30, 1936, audited by Thomson and Company, Shanghai.

DEF-1211 VOTED that the audited report of the treasurer be accepted with an expression of appreciation of the care and economy exercised by the Administration and Departments in being able to close the accounts with a small surplus.

Attention was called to the outstanding deficit of  
\$46,750.13. It was

DEF-1212 VOTED to make a definite attempt to clear this deficit  
by the following method:

1. to save as much as possible from the current budget,
2. to apply any undesignated fund received during the year
3. to apply any income from overhead of special projects not already in the budget.

DEF-1213 VOTED to request the Administration to make a careful study of the problem in connection with any grants for building or for new projects in order to provide adequately for the cost of maintenance of the same.

At this time the Administration reported that it is making a study of the use of scholarships and that in the future it will bring in some recommendations.

Revised Budget for the year 1936-1937:

The treasurer presented the revised budget for 1936-1937.

DEF-1214 VOTED to approve the budget for the year 1936-1937 as presented.

DEF-1215 VOTED to request the Administration to work out and present to the Board some plan for funds for salaries, fellowships, and special allowances for our staff.

Science Laboratory Building:

On recommendation of the Administration Committee, it was

DEF-1216 VOTED to advance funds to complete the third floor and attic of the Science Laboratory Building, the loan to be covered from funds designated for the College of Science as follows:

Fees (1936-1938)	\$5,500 00	
British Indemnity Grant	5,000 00	
Savings:		
Movie	2,000 00	
General	1,400 00	
Electricity	600 00	
Balance from first two floors	<u>614 67</u>	\$15,114.67

DEF-1217 VOTED to authorize the College of Science to ask contributions from its friends to make up the loans from the College funds for the construction of the laboratory, namely \$5,000 from the Gas Plant, and \$5,000 from the British Boxer Indemnity Fund.

Library Building:

The progress of the Library Building was reported.

The librarian pointed out that in view of the completion of the new library building provision must be made for maintenance and repairs, and for additional staff. The plan is to complete all unfinished matters so that by the time that the library building is ready for occupation, there should not be many books left improperly catalogued or many important periodicals unbound.

DEF-1218 VOTED to approve the recommendation to request the Board of Directors to make an appropriation in addition to the Budget from the accumulated Library Fund Institute for the following:

Two assistants at \$70 per month	
for six months	\$840.00
Additional cost for binding	600.00
Total	<u>\$1,440.00</u>

Development of the South Campus:

With the construction of the new library on the South Campus, the problem of its development arises. It was

DEF-1219 VOTED to ask the Administration to make a study of the South Campus and to make recommendation that would include plans for walks, landscaping, and a gatehouse, if necessary in developing the South Campus, and that this matter be referred to the Executive-Finance Committee with power to act.

Registration of Land:

It was reported that first steps for the registration of land under the terms of a perpetual lease have been taken.

Visit of Dr. and Mrs. A. J. Bowen:

DEF-1220 VOTED we learn with great pleasure of the proposed visit of Dr. and Mrs. A. J. Bowen to China, and we extend to them a most cordial welcome.

Minutes of the Meeting of the  
Executive-Finance Committee, November 19, 1936

4.

DEF-1221 VOTED to request the Administration, with the alumni representative and the Board, to call a small committee to make all necessary arrangements for Dr. Bowen's visit in China.

Cooperation with North China Council for Rural Reconstruction:

The matter of cooperation with the North China Council for Rural Reconstruction was briefly presented and discussed. It was decided to refer the matter to the Board of Directors.

Hospital Committee Report:

The report of the Hospital Committee was referred to the Board of Directors.

Appreciation to Mrs. Y. G. Chen:

DEF-1222 VOTED to express appreciation to Mrs. Y. G. Chen for her hospitality to the members of this Committee.

Adjournment.

Respectively submitted,

RALPH A. WARD, Secretary

TWENTIETH MEETING OF THE BOARD OF DIRECTORS  
OF THE UNIVERSITY OF NANKING

November 20, 1936

The twentieth meeting of the Board of Directors of the University of Nanking was held at the home of President Y. G. Chen, on Friday, November 20, 1936, at 9 a.m.

The members of the Board, whose names are marked below were present:

Members of the Board

Elected by	<u>1936</u>	<u>1937</u>	<u>1938</u>
Chekiang Shanghai Baptist Convention	#T. C. Wu		T. C. Bau
East China Mission of the American Baptist Foreign Mission Society		V. Hanson	#E. H. Cressy
Central China Conference of the Mei I Mei Hwei	Wang Shih Hsi	#R. Y. Lo	#Handel Lee
Central China Mission of the Methodist Episcopal Church		J.C.Ferguson	#R.A.Ward
East China Divisional Council of the Church of Christ in China:			
Nanking Presbytery	#I.C.C.Chu		#S.D.Shih
Wang Peh Presbytery		#A. M. Romig	
Kiangnan Mission of the Presbyterian Church in the U. S. A.	#K.Campbell	C. S. Smith	
Chung Hwa Chi Tuh Chiao Hwei (connected with the China Christian Mission)	T.F.Tung	#D. S. Chen	#H. F. Li
China Christian Mission	#Miss Vautrin	#C. A. Burch	

(continued)



Meeting of the Board of Directors, November 20, 1936

2.

Members of the Board (continued)

	<u>1936</u>	<u>1937</u>	<u>1938</u>
Alumni	#L.W.Han	P.F.Kao #C.Y.Tang	
Coopted	K.P.Chen C.T.Wang	W.H.Wei C.S.Chen	#T.C.Woo #Miss Y.F.Wu
Ex-officio	Y.G.Chen A.J.Bowen		

In addition the following were present: Dr. L. C. Hylbert (alternate for Mr. V. Hanson); Dr. E. E. Walline (alternate for Mr. C. S. Smith); Dean K. C. Liu, Dean H. R. Wei, Dean C. W. Chang, respective chairmen of the Administration Committee, Dean Chang acting chairman at the time of this meeting; Miss E. M. Priest, treasurer; and Miss M. W. Arms. Total number attending was 24.

The meeting was opened with prayer by Dr. Handel Lee.

Approval of Minutes:

The minutes of the meeting of the Board of Directors of March 20, 1936, and the minutes of the Executive-Finance Committee meetings of May 8 and June 5, 1936, respectively, and of a meeting of the Policy Committee, May 7, 1936, having been circulated, it was

D-2012 VOTED that the minutes of the Board of Directors meeting of March 20, 1936, and the minutes of the Executive-Finance Committee meetings of May 8 and June 5, 1936, respectively, and of the meeting of the Policy Committee, May 7, 1936, be approved as circulated.

Report of the Administration Committee:

The report of the Administration Committee was presented by Dean C. W. Chang, Chairman of the Administration Committee, as follows:

# REPORT OF THE ADMINISTRATION COMMITTEE

November 1936

In the absence of President Chen, I have the pleasure of presenting to you the report concerning the University since the last meeting of the Board. The Forty-first Annual Commencement Exercises, held June 15, 1936, brought to a close another academic year. The following degrees and diplomas were awarded:

College of Arts, B. A.	26
College of Science, B.S.	38
College of Agriculture and Forestry, B.S.	51
Chinese Short Course	12
Special Chinese Course	10
Rural Leaders Training School	49
Senior Middle School	50
Junior Middle School	51

The total number of students graduating from the Colleges was 115. We are presenting a list of the individual graduates for your approval.

Dr. T. C. Chao, Dean of the Theological Seminary, Yenching University, Peiping, gave the Baccalaureate address, and at Commencement, addresses were delivered by Mr. Chu Wen-chong, representing President Lin Sen; Dr. Wu Ting-chang, Minister of Industries, representing Dr. Wang Shih-chih, Minister of Education; and Dr. Hsu Ma Vice-Minister of Foreign Affairs.

The summer brought the largest number of applicants in the history of the University, and this fall the enrolment is somewhat larger than in previous years.

The enrolment for the present year is as follows:

## Regular:

College of Arts	209	
College of Science	241	
College of Agriculture	<u>253</u>	703

## Special:

College of Arts:		
Special Chinese course	23	
Advanced Chinese course	4	
Irregular students	10	
Ginling College students	24	
Make-up course students	<u>15</u>	76
College of Science:		
Graduate students	5	
Special students	5	
Ginling College students	14	
Make-up course students	<u>16</u>	40

Meeting of the Board of Directors, November 20, 1936

Report of the Administration Committee

Enrolment:

		(703)
		( 76)
		( 40)
College of Agriculture: (Special)		
Graduate students	4	
Rural Leaders Training School	100	
Two Year Vocational School in Sericulture for women students	28	
Six Months Training Course in Sericulture for women students	12	
Six Months Training Course in Agricultural Economics: upper	33	
beginning	55	
Correspondence School in Forestry	32	
Special students	<u>15</u>	279
Nurses Training School		65
Middle School		<u>975</u>
Total: Regular and Special students		2138

The new faculty list for the fall of 1936 is as follows:

Faculty members returned from furlough:

C. S. Trimmer	Hospital
Iva Hynds	Hospital

New Members of Faculty and Staff, Fall 1936

College of Arts:

Department of Chinese Languages:

Chu Ching-Kiang	B.A. Nanking	Instructor
#Shang-Fu	B.A. Nanking	Instructor

Department of Foreign Languages:

Caldwell, Oliver J.	M.A. Oberlin	Professor
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Department of Economics:

Tsui Tsiang-chi	M.A. Columbia	Professor
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Department of History:

Chen King Lu	B.A. Nanking	Professor
Han Yung-seng	B.A. Nanking	Associate

Department of Political Science:

#Chang Long-Fen	B.A. Nanking	
	PhD. Nancy, Paris	Professor
#Lu Hsieh-ying	B. A. Nanking	
	M. A. Illinois	Professor
#Rong Yi-chen	PhD. Paris	Professor

#--Part-time

Meeting of the Board of Directors, November 20, 1936

Report of the Administration Committee:

College of Science:

Department of Electrical Engineering:

#Chu Yi-cheng	M.S. Harvard	Professor
Li Chen Hsiung	B.S. Nanking	Associate

Office of the Dean:

Chu Chao Feng	Chinese Short Course	
	Nanking	Assistant
Chao Yeng-chih	" "	Assistant

In charge of Movie Project:

Chin Ching Ih	B.A. Nanking	Associate
Twan Tien Ruh	B.S. Nanking	Associate
Tsiang Tsi Sheo	B.A. Nanking	Associate

College of Agriculture and Forestry:

Department of Agricultural Economics:

Wang Liu	PhD. Germany	Professor
Hedlund, G. W.	PhD. Cornell	Professor
Raeburn, J. R.	PhD. Cornell	Professor
#Li Ching Ling	PhD. Illinois	Professor
Hwang Sih Chuan	B.A. Nanking	
	M.A. Yenching	Instructor
Hu Kwoh Hwa	B.S. Nanking	Associate
Tsong Shen Tsu	Graduate R.L.T.S.	
	Nanking	Assistant

Department of Agronomy:

Chen Wei	PhD. Cornell	Professor
Feng Chao-ling	B.S. Nanking	Associate
Pao Si-Ping	B.S. Nanking	"
Lu Chang-luh	B.S. Nanking	"
Li Ching-chuan	B.S. Nanking	"
Wang Chi-wei	B.S. Nanking	"
New Tong Kao	Graduate R.L.T.S.	Assistant
Sing Wei-cheng	Graduate R.L.T.S.	"

Department of Botany:

Chiao Chi-yuan	B. S. Nanking	
	Ph.D. Wisconsin	Professor
Chi Chao Seng	B.S. Nanking	Associate
Hwang Shao-wei	B.S. Nanking	"
Cheng Lai-tao	B.S. Nanking	"

Department of Horticulture:

Wang Tsu Yuen	B.S. Nanking	Associate
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Department of Rural Education:

Tsu Pei-seng	M.A. Cornell	Professor
	Research Fellow,	
	Columbia	
Yao Ih Yu	Graduate R.L.T.S.	Assistant R.L.T.S.
Lu Shan Yi	Graduate R.L.T.S.	Assistant R.L.T.S.

Meeting of the Board of Directors, November 20, 1936

Report of the Administration Committee:

Administration:

Wu Liang Chi	B. S. Nanking	Assistant English Catalogue: Library
Hu Ling Fai	Chinese Short Course, Nanking	Assistant Library
Hsia Tung	B. A. Nanking	Registrar's Office
Chen Lang Yu	Middle School Graduate	Assistant Secretary's Office

President Chen

President Chen sailed for America on June 29 and has been busy renewing old friendships, meeting new groups and working with the Associated Boards for Christian Colleges in China in their campaign work. On October 22 a request was received from Mr. Garside that Dr. Chen's leave of absence be extended at least until the fifteenth of December. A correspondence vote was secured from the Executive-finance Committee, who decided to approve of the extension of his leave until such time as seemed best to him and the Board of Founders. There has been no further word and it is impossible to give any information concerning the date of his arrival in Nanking.

Make-up Classes

On August 10 one hundred forty-seven freshman students returned to the campus to attend classes for three weeks to make up the work lost while they were at military camp. The experiment was successful, only because of the very good spirit and cooperation of the faculty.

Graduate course

The Ministry of Education has authorized us to offer graduate courses in three departments: history, chemistry, and agricultural economics. This year we began to admit students to chemistry and agricultural economics. The total number admitted was 10: 6 in chemistry and 4 in agricultural economics. Graduate students will be admitted to history in the fall of 1937. Much time has been spent this summer to prepare regulations and courses of study for graduate students. The regulations have now been accepted by the Ministry.

Gifts and Grants

The Ministry of Education has made a grant for the year 1936-1937 as follows:

College of Arts:

Chair in Frontier problems	4,000 00 yuan
Chair in Economics	4,000 00 yuan
Books and equipment	4,000 00 yuan

Meeting of the Board of Directors, November 20, 1936

Report of the Administration Committee:

College of Science:	
Chair in Chemical Engineering	4,000 00 yuan
Equipment	10,000 00 yuan
College of Agriculture:	
Chair in Plant Pathology	4,000 00 yuan
	<hr/>
	30,000 00 yuan

Through the influence of Dr. Ferguson, a special gift of 30,000 yuan was received from the estate of the late Mr. Wu Tiao-ching of Tientsin for the fourth dormitory. The dormitory is to be known as the Tiao-ching Dormitory and the name has been placed over the two entrances. Suitable tablets and a photograph will be hung inside the building. This timely gift enabled the University to complete the building without a deficit and to return to the Hospital the loan of 13,000 yuan. Word has come that an additional amount of 15,000 yuan might be available and the Administration Committee has decided to request that the fund be designated as general endowment or scholarship endowment.

The Board of Trustees for the Administration of the Boxer Indemnity Fund remitted by the British Government has granted 30,000 yuan each to the Colleges of Science and Agriculture, the payments to be made over a period of three years. The annual payments will be made on the basis of 10,000 yuan for each college.

The Rockefeller Foundation has continued its grant to the College of Agriculture in the Department of Agricultural Economics for another year. The amount of the grant is 60,000 yuan and US\$9,000 00 for 1936-37.

The China Foundation has renewed the special grant to the Department of Plant Pathology for the year 1936-1937. The amount for this special project is Ch\$6,000 00.

The Kinchong Bank has again given \$10,000 to the College of Agriculture for the crop improvement work in North China. This money is being used for the development of the Crop Improvement Station at Yenching University.

The Ministry of Education has chosen the College of Science as one of the four institutions to cooperate in the manufacture of educational movies and has granted Ch\$20,000 for this project for the present year.

A summary of the gifts and grants received since March 1936 is as follows:

Meeting of the Board of Directors, November 20, 1936

Report of the Administration Committee:

Ministry of Education	Ch\$ 30,000 00	
British Boxer Indemnity Fund	20,000 00	
Rockefeller Foundation	60,000 00	US\$ 9,000 00
Mr. Wu Tiao-ching's gift	30,000 00	
China Foundation	6,000 00	
Kinchong Bank	10,000 00	
Ministry of Education for Visual Education program	20,000 00	
	<hr/>	
Total Gifts and Grants	Ch\$176,000 00	US\$ 9,000 00

Cooperation with Government Ministries:

The College of Agriculture is cooperating with the Ministry of Industries in offering a short course to about seventy students in cooperatives. The College has complete charge of the curriculum and students, who are being housed in the Sericulture Building. The entire cost of this course will be covered by the Government.

The Ministry of Education has chosen the College of Science as one of the four institutions to cooperate in the manufacture of educational movies. The project will give the College of Science an additional fund of about 20,000 yuan for the present year. Also, the Ministry is offering a short course, in the College of Science, for two months of concentrated training for radio and moving picture workers throughout the country. These are connected with the 500,000 yuan project of the Ministry for mass education and will render the name of the University to be still better known to all parts of the country.

Library Building:

The new library building is one of the major activities on the campus this year. The contract has been given to Jay Ease and Company of Shanghai and work has been started on the campus directly south of the present college campus. There were grave problems connected with the site and the plans had to be redesigned to enable the building to be placed in the chosen position--southeast of Twinem Chapel.

Development of the South Campus:

The library building makes necessary careful planning for the development and use of the South Campus. Tentative plans have been discussed by the administrative group but it is a major question that needs consideration by the members of the Board. One of the problems for your discussion and solution is the question of proper entrances, provision for gatehouse for the south campus, etc.

Meeting of the Board of Directors, November 20, 1936

Report of the Administration Committee:

Land Registration:

On August 6 the American Embassy released the forms they had been holding for some months, and authorized American property owners to proceed with registration of all land under the new proposed perpetual lease. Word was sent to the Board of Founders for final decision concerning the method of procedure, and on September 25 a cable was received authorizing the registration of the land in the name of the Board of Directors with provision that the Directors will give adequate assurance of their acceptance of the trust to carry on the University in accordance with the purpose for which it was founded. A special meeting of the Executive-Finance Committee was called and it was decided to proceed with the registration of the land under the terms of the perpetual lease with provision to change to direct ownership under the Board of Directors at a later date. The formal application has been sent to the Land Office and the first lot of deeds have been presented. It has been decided to divide the deeds into lots and present for registration one section at a time. As soon as the second lot is called they will be sent into the Land Office. We are grateful to the members of this Board and our Alumni for their help and cooperation in registering our land.

Religious Activities:

Following our usual custom we have set aside Monday evening for the religious activities of our faculty group. There are four regular meetings each month: devotionl, Chinese discussion group, English discussion group, and the faculty supper. The fall retreat has not yet been held.

There continues to be interest among the students in voluntary religious discussion groups and a number have been organized by the faculty. These groups are voluntary, and we feel are of great importance in the life of the school. This year there are 139 students who elected religious courses. The usual chapel and religious activities are being continued. Tonight the University of Nanking Students Christian Association is holding its annual concert to secure funds for the budget of the year and particularly for the benefit of the social service group. The members of the Board are cordially invited to attend.

This semester has been very quiet so far. For some weeks the political situation was not very hopeful and war was feared, but at this moment it looks better. Although there were many rumors in the city and precautions were taken to place extra guards and watchmen on the campus, the city has remained calm. Owing to the proximity of the Japanese Consulate, we have taken every precaution to see that the buildings and grounds are protected. It is a great satisfaction to be able to report that our faculty and students have given splendid cooperation and there have been no serious problems.



Report of the Administration Committee:

In closing, I would like to express the appreciation of the Administration Committee for the cooperation and help of members of the Board and staff during these months that President Chen has been away. May I call your attention to the reports from the different units?

D-2013 VOTED that the report of the Administration Committee as presented by Dean Chang be officially received with appreciation.

Approval of Faculty and Staff Appointments:

D-2014 VOTED that the faculty and staff appointments reported by the Administration Committee be confirmed.

Approval of Degrees and Certificates for Graduates of 1936:

D-2015 VOTED that the following members of the Class of 1936, having completed the work required for the Bachelor of Arts Degree, the Bachelor of Science Degree, and respective diplomas in the Special Chinese Course, Chinese Short Course, and Rural Leaders' Training School be granted their respective degrees and diplomas according to the approval of the Ministry of Education, with the exception of the Special Chinese Course, the diploma for which is given by the University.

College of Arts

Chang Chen Teh  
Chang Hwei Cheng  
Chang Yu Swen  
Chang Yuen Shen  
Chen Hwei Chang  
Chen Lien  
Cheng Ping Chuin  
Chiang Yu Ping  
Hu Kwoh Chong  
Hsi Chao Chi  
Hsueh Chong Yuen  
Kwang Hsiun  
Li Chen Lin  
Ting Tong  
Lin Shao Sien  
Pan Teh Hen  
Swen Liang Chi  
Tang Lwen Chang  
Tao Shu Fang

Tsai Tsu Chieh  
Wang Ko Yu  
Wang Shih En  
Wu Hong Kwei  
Wu Ih  
Wu Kan Seng  
Yin Wei Yuen  
Yu Chong Yuen  
Yu Wen Hai

Diploma:  
(granted by the  
University)

Chinese Special Course

Chu Ching Chiang  
Chu Ren Piao  
Lu En Yong

Shan Hu  
Shen Tsu Feng  
Siao Hsi Yeng  
Tsien Choh Sheng  
Wu Hwai Meng  
Yang Ping Li  
Yu Sheo

Chinese Short  
Course (Stamp  
Ministry of Ed.)

Chen Hwa  
Chong Wu Ling  
Chu Hsiu Shan  
Hu Lin Hwei  
Lu Teh Lin  
Ong Yun Ching  
Pei Shao Hwa  
Tseng Tsi Kwan

Bachelor of Science:

College of Science

Chang Chao Tsiang  
Chang Ming Fang  
Chang Pao Ching  
Chang Ta Yu  
Chao Sih Tsan  
Chen Ching Ching  
Chen Chi Swen  
Chen Hsioh Chi  
Chen Hwei Ching  
Cheo Ting Tsi  
Cheo Tsong Chi  
Chi Shiu Ming  
Chaing Chi Hong  
Chiu Ching Yu  
Chiu Sheng Yuen  
Chu Wei Hsien  
Ho Chang Ching  
Hsia Tao Chang  
Hu Yu Chang  
Hu Yu Chong  
Kao Chwen Feng  
Kao Shih Ying  
Kao Yong Tsiang  
Ko Ho Lin  
Ku En Han  
Kwoh Tsiun Ho  
Li Cheng Hsiong  
Li Ho Hsing  
Lin Hsing Lien  
Lin Wu Ching  
Liu Sheo Hsioh  
Shen Ting Yu  
Ting Chia Ling  
Tsu Chong Ching  
Wu Ting Ying  
Wu Wen Hsi  
Yang Hong Ya  
Yu Shuh Chi

College of Agriculture  
and Forestry

Chang Chai Tsiun  
Chang Kong Puh  
Chao Hsing Ming  
Chen Chi Shan  
Cheng Nih Pao  
Chen Shwen Wen  
Cheo Fu Yuen

(Agriculture)

Chiang Hsioh Sheng  
Chu Hsioh Shwen  
Choh Pu Tong  
Fan Chien Tsu  
Feng Chao Ling  
Feng Chi Ching  
Han Lien Sheo  
Hsia Ru Chang  
Hu Yuen Ying  
Hwang Shu Wei  
Kao Chuh Lin  
Ko Fu Ting  
Kwoh Chao Pu  
Li Ching Chuin  
Li Ru Mei  
Lin Chi Kwen  
Liu Chang Leo  
Liu Chen  
Liu Cheng  
Liu Tei Seng  
Luh Ching Fang  
Lu Sheng Hwei  
Pao Luh Ping  
Sheng Chen Kwei  
Swen Chu  
Tseng Kwoh Wei  
Tsi Chao Seng  
Tsiang Tsi Sheo  
Tsiang Yien Sih  
Wang Chi Mei  
Wang Feng Ting  
Wang Ying Yuen  
Wang Yuen Chi  
Wu Ching Swen  
Wu Yu San  
Wu Ying Kwei  
Yong Chia Yong  
Yang Hong Tsu  
Yang Kwoh Hao  
Yang Luh  
Yang Sih Chien  
Yu Chwen Tao  
Hu Kwoh Hwa

Diploma: (Stamp  
Ministry of Educa-  
tion.)

Rural Leaders'  
Training School

Chang Hai Ting  
Chang Peng  
Chang Sang Shi  
Cheo Chi Chuan  
Cheo Hai Hsiang  
Cheo Chuan Feng  
Chen Hwa Nan  
Cheo Feng Lu  
Cheo Li Chi  
Chiang Jen Chi  
Chiang Tze Yu  
Fan Tsai Yao  
Ho Tin Ih  
Sie Wei Ya  
Hwang Kwoh Hwa  
Hwang Wen Ming  
Kao Wen Yao  
Ku Wen Hwai  
Ko Tze Chuan  
Li King Sen  
Li Hsiang  
Li Kwang Chu  
Li Tieh  
Lien Shu Fang  
Liu Tsu Hsing  
Lu Shan Yi  
Ma Ling  
Pie Chang Yu  
Shao Chien Hsien  
Shi Chi Siu  
Sie Chu Ying  
Sie Ying Hsiung  
Seng Yuen  
Tsu Si Cheng  
Twan Chi Tong  
Wang Shao Wen  
Wang Ti Hwai  
Wang Wei Chi  
Wei Ping Yu  
Wu Chien Hwa  
Yang Cheng Wen  
Yang Yung Kwang  
Yen Yu Hang  
Yuen Chein Chi  
Sung Hwei Chung  
Hu Yi Ih  
Ling Sing Ho  
Wu Ti Tang  
Yang Hai Yien

Meeting of the Board of Directors, November 20, 1936

12.

Report of the Treasurer:

Financial Report for the Year 1935-1936:

The treasurer presented the annual report for the year ending, June 30, 1936, audited by Thomson and Company, Shanghai.

D-1016 VOTED that the audited report of the treasurer be accepted and approved with an expression of appreciation of the care and economy exercised by the Administration and Departments in being able to close the accounts for the past year with a small surplus. DEF-1211

D-2017 VOTED to express the deep appreciation of the Board to Mrs. Joseph Baillie for the gift of Ch\$ 2500 for the University Hospital in carrying on its program of Rural Health Work.

Attention was called to the outstanding deficit of \$46,750.13, accumulated in previous years. It was

D-2018 VOTED to make a definite attempt to clear this deficit by the following method:

1. to save as much as possible from the current budget,
2. to apply any undesignated fund received during the year,
3. to apply any income from overhead of special projects not already in the budget. DEF-1212

D-2019 VOTED to request the Administration to make a careful study of the problem in connection with any grants for building or for new projects in order to provide adequately for the cost of maintenance of the same. DEF-1213

Revised Budget for the Year 1936-1937:

The treasurer presented the revised budget for 1936-1937.

D-2020 VOTED to approve the revised budget for the year 1936-1937 as presented. DEF-1214

D-2021 VOTED to request the Administration to work out and present to the Board some plan for special funds for salaries, fellowships, and study allowances for the staff. DEF-1215

Reports of the Units:

The reports of the units were presented.

D-2022 VOTED to receive the reports as presented with appreciation of the work that has been done.

Minutes of the Executive-Finance Committee:

The minutes of the Executive-Finance Committee of September 26 and of November 19, 1936 were presented. The following actions were taken accordingly.

The Science Laboratory Building:

D-2023 VOTED to approve of adding a second floor to the Science Laboratory Building, now under construction, and of using part of the grant from the Trustees of the British Boxer Indemnity Funds to cover the cost of this addition, the total cost not to exceed \$9000.  
DEF-1185

D-2024 VOTED to advance funds to complete the third floor and attic of the Science Laboratory Building, the loan to be covered from funds designated for the College of Science as follows:

Fees (1936-1938)	\$5,500 00	
British Indemnity Grant	5,000 00	
Savings:	4,000 00	
Movie	2,000 00	
General	1,400 00	
Electricity	600 00	
Balance first two floors	<u>614 67</u>	\$15,114.67

DEF-1216

D-2025 VOTED to authorize the College of Science to ask contributions from its friends to make up the loan from the College funds for the construction of the laboratory, namely \$5,000 from the Gas Plant Depreciation Fund, and \$5,000 from the British Boxer Indemnity Fund.  
DEF-1217

The Site of the Library:

Exchange of Land with the United Christian Mission Society:

In reference to the request made by the University to the United Christian Mission Society to exchange their land north of the Macklin Compound with a piece of land of equal area in order to build the library on the desired site, it was

D-2026 VOTED to approve the request to the United Christian Missionary Society to exchange their land north of the Macklin Compound with a piece of University land of equal area in order to enable the library building to be built on a small section of this land belonging to the United Christian Mission Society; and to authorize the Administration to make the preliminary negotiations with the United Christian Missionary Society for exchange of property, and to bring definite proposals to the next meeting of the Board of Directors, for a satisfactory exchange of University property, preferably detached pieces, with all property connected with the Macklin Compound and the Butchard Hill, now owned by the United Christian Missionary Society.

DEF-1186

DEF-1194

The Wu Tiao-ching Gift:

Report was made of a special gift of \$30,000 for the fourth dormitory received from the estate of the late Mr. Wu Tiao-ching of Tientsin, a personal friend of Dr. J. C. Ferguson. This dormitory is to be known as the Tiao-ching Dormitory, and the name is to be placed over the two entrances. This timely gift enabled the University to complete the building without a deficit and to return to the Hospital the loan of \$13,000.00. The Trustees have advised that there is a sum of some fifteen to twenty thousand dollars in the Estate, which also might be available, and in anticipation of this possible gift, the Administration Committee has requested that this fund be designated by the Trustees for general endowment or scholarship endowment.

D-2027 VOTED that we extend to the descendants of Mr. Wu Tiao-ching our deep appreciation for their gift of \$30,000 to the University of Nanking for the erection of a dormitory. The gift was most timely and in being used for a dormitory is rendering great service to the students of the University and to the University itself in providing this much needed accommodation. It is with sincere gratitude that this gift is acknowledged and accepted.

DEF-1188

D-2028 VOTED that we express to Dr. Ferguson our appreciation for all that he has done in helping to enlist the gift of Mr. Wu Tiao-ching to the University in the amount of \$30,000; and for his continued interest in the welfare of the University.

DEF-1189

D-2029 VOTED to authorize the return of the loan of \$13,000.00 to the Hospital with appreciation.

DEF-1190

D-2030 VOTED to approve of the proposals presented to the Trustees of the Wu Tiao-ching Estate for the sum of fifteen to twenty thousand dollars from the Charity Fund of the Estate, requesting that this fund be given for either a general endowment or an endowment for scholarships, with preference for the general endowment. DEF-1191

Cooperation with the Government Ministries:

D-2031 VOTED that we record our gratification on the cooperation of the Ministry of Education with the College of Science in the manufacture of educational movies and in offering short courses in visual education in connection with the Ministry's project for mass education; and on the cooperation of the Ministry of Industries with the College of Agriculture in offering a short course in cooperatives. DEF-1192

Library Building:

A report on the progress of the building of the library by Dr. Fenn, chairman of the Library Construction Committee was presented. It was especially noted that after careful planning the contract for the main building has been given to Jay Eise and Company of Shanghai for \$100,000.00 the amount specified at the last meeting of the Board of Directors. While it is possible to construct the building for this amount, it is highly desirable to raise the level at the east end of the building. At the same time, the Library Construction Committee recommends that a basement be constructed under the east wing of the building in order to utilize the additional walls that will be required by the site. The total additional cost for the basement and the leveling will be about \$4,000.00.

D-2031 VOTED to authorize that the Library Construction Committee proceed with plans for the basement under the east wing and the necessary change in the level of the building, the total cost not to exceed \$4,000.00 so that the contract for the construction of the main building will be \$104,000.00 instead of \$100,000.00; it being understood that the funds available for the completion of the library building are sufficient to warrant this change. DEF-1193

Registration of Land:

Report was made that the first steps for the registration of land under the terms of a perpetual lease have been taken. These steps are being taken in accordance with the approval

from the American Embassy! Word was sent to the Board of Founders for final decision concerning the method of procedure, and on the twenty-fifth of September a cable was received authorizing the registration of the land in the name of the Board of Directors, with provision that the Directors give adequate assurance of their acceptance of the trust to carry on the University in accordance with the purpose for which it was founded. At the meeting of the Executive-Finance Committee on September 26 it was decided to proceed with the registration of the land under the terms of the perpetual lease with the provision to change to direct ownership under the Board of Directors at a later date when the process of "adequate assurance" has been perfected. This is clearly understood and agreed upon by the Land Office. The first lot of deeds have been presented, and a second lot will be sent as soon as they are called.

Mr. Cressy presented a report by Dr. Han and Mr. Cressy of possible "methods of procedure" to assure the Board of Founders of the acceptance of the trust to carry on the University in accordance with the purpose for which it was founded.

D-2033 VOTED to authorize the Administration to proceed with the registration of all properties of the University on the basis of a perpetual lease in the name of the Board of Founders as follows:

Mei Kuo Gin Lin Tah Hsich Chuang Pan Ren Wei Yuen  
Hwei:

appointing the following committee to represent the Board of Directors and Administration in carrying out the registration of land:

Dr. Han Lih-wu, chairman, Mr. Kao Ping-fnag, Dr. Ralph A. Ward, Dean K. C. Liu, Mr. C. T. Gee, Miss H. M. Priest, and the chairman of the Administration Committee;

and that looking to the ultimate registration of the property under the name of the Board of Directors and carrying out the desire of the Board of Founders that safe-guards shall be given for the continuance of the use of the property for the purpose for which it is given, we appoint Mr. Cressy, Dr. Han, and Mr. T. C. Woo, to draft for presentation at the next meeting of the Board of Directors plans for such safe-guards.

DEF-1195  
DEF-1196  
DEF-1197

D-2034 VOTED that we place on record our deep appreciation to the Board of Founders for their generous action in transferring the title of the land owned by the University to the Board of Directors as expressed in their cable of September 25, 1936.

NANKING UNIVERSITY NANKING FOUNDERS UNANIMOUSLY  
AUTHORIZE DIRECTORS REGISTER PROPERTY UNIVERSITY  
WITH CHINESE GOVERNMENT IN NAME BOARD OF DIRECTORS  
WITH UNDERSTANDING DIRECTORS WILL GIVE FOUNDERS AS  
REPRESENTATIVES INDIVIDUAL DONORS FORMAL ASSURANCE  
THEIR ACCEPTANCE OF THE TRUST TO CARRY ON UNIVERSITY  
IN ACCORDANCE WITH PURPOSE FOR WHICH IT WAS FOUNDED.

Proposed New Building Program:

Freshmen Dormitory

In view of the urgent need for a new dormitory for the freshmen students, it was recommended by the Executive-Finance Committee and the Administration Committee that a new freshmen dormitory be erected southwest of Tiao-ching Dormitory, the total cost not to exceed thirty thousand dollars. The following reasons were presented, substantiating this request:

1. The West dormitory in the East Compound is an old building and will only house 48 students at present. This is only one-fourth of the number to be housed in the freshmen group. The old dormitory could be used to great advantage for the assistants and young staff members who are now unable to secure rooms on the campus.
2. Under military regulations, all freshmen students should be housed in one building in order that they may live under military discipline.
3. The present dormitory capacity is 404, but there are about 600 students who require rooms on the campus. It is becoming increasingly difficult to find available rooms for rent near the institution.

D-2035 VOTED to approve of the immediate construction of a new three-story dormitory to be erected southwest of Tiao-ching Dormitory, the total cost not to exceed \$30,000.00. DEF-1198

D-2036 VOTED to approve of the use of \$10,000 now available for the new dormitory and to borrow temporarily the remaining \$20,000 from University funds, to be re-funded as soon as additional gifts are received. DEF-1199



D-2037 VOTED to request Mr. W. Reginald Wheeler, who is doing promotional work in America this year on behalf of the University, to make every effort to secure the sum of Chinese \$20,000 for the new dormitory to cover the loan from University funds. DEF-1200

Bailie Extension Building:

Through the Executive-Finance Committee, the College of Agriculture requests that, owing to the pressure for more space for the development of Plant Pathology and allied subjects, a building to be known as the Bailie Extension Building be erected directly west of Bailie Hall, to be connected by covered ways with Bailie Hall, and to be placed 35 feet west of the present building. The College of Agriculture has approximately \$31,500.00 available for the erection of such a building as follows:

Kincheng Bank . . . . .	\$16,456.94
National Agriculture Research Bureau . . . . .	4,000.00
China Foundation . . . . .	6,000.00
Wukiang Land Fund . . . . .	2,900.00
Special Contributions . . . . .	<u>2,012.00</u>
Total	\$31,368.94

D-2038 VOTED to approve of the erection of the Bailie Hall Extension Building, 35 ft. west of Bailie Hall, the total cost not to exceed \$31,500.00. Approval is given on condition that the question of sufficient light for both buildings be studied carefully, and that the end rooms shall be planned to provide for an extension of 30 ft. on either end if additional space should be required in the future. DEF-1201

Middle School Chapel-Social Hall:

It was reported that the present chapel of the Middle School will be torn down when Tientsin Road is extended, and that a special committee of the Middle School together with Mr. Djang Fang has been working on plans to erect a new combined chapel and social hall for the Middle School, to be known as Williams Memorial Chapel.

D-2039 VOTED to approve of the plan for a religious center in the Middle School. DEF-1202

- D-2040 VOTED to approve of the construction of the Williams Memorial Chapel on the Middle School campus under the direction of the Administration Committee, and to approve in general of the plans presented to the Board which provide for adequate future expansion, the cost not to exceed \$15,000.00. DEF-1203
- D-2041 VOTED to approve of the site of the Williams Memorial Chapel in the lot north of Residence No. 1, now occupied by Mr. Djang Fang.
- D-2042 VOTED to accept with gratification the gifts of \$1,000.00 through the efforts of Mr. Djang Fang for the Middle School Chapel-Social Hall, and to approve of the allocation of \$2,000 from the Middle School Summer School funds and \$6,000 from the Middle School current budget for 1936-1937 for this purpose. Approval is also given to raise the balance, or \$6,000 either from friends in China or abroad. DEF-1204

Gifts and Grants:

Grant from the British Boxer Indemnity Fund:

- D-2043 VOTED to extend our appreciation to the Trustees of the British Boxer Indemnity Fund for their generous grant of \$60,000 to be divided equally between the Colleges of Science and Agriculture, to be paid over a period of three years. DEF-1205
- D-2044 VOTED to express our gratitude to Dr. Han Lih-wu for his cooperation with the Trustees of the British Boxer Indemnity Fund in securing a grant of \$30,000 each to the Colleges of Science and Agriculture. DEF-1206

Grant from the Rockefeller Foundation:

- D-2045 VOTED to extend our appreciation to the Rockefeller Foundation for continuing its grant of Ch\$60,000 and US\$9,000 to the College of Agriculture in the Department of Agricultural Economics for 1936-1937. DEF-1207

Grant from the Ministry of Education:

- D-2046 VOTED to place on record appreciation for the grant made by the Ministry of Education of \$30,000 to the three colleges of the University, as follows:

College of Arts:	
Chair in Frontier problems	Ch\$ 4,000 00
Chair in Economics	4,000 00
Books and equipment	4,000 00
College of Science:	
Chair in Chemical Engineering	4,000 00
Equipment	10,000 00
College of Agriculture:	
Chair in Plant Pathology	4,000 00
	Ch\$30,000 00

DEF-1208

Grant from the China Foundation:

D-2047 VOTED to record our appreciation to the China Foundation for the renewal of the special grant to the Department of Plant Pathology for the year 1936-1937; in the amount of Ch \$6,000.00.

Gift from the Kincheng Bank:

D-2048 VOTED to express our appreciation to the Kincheng Bank for the renewal of its gift of \$10,000 to the College of Agriculture for the crop improvement work in North China, the money being used for the development of the Crop Improvement Station at Yenching University.

Approval of Correspondence regarding Dr. Chen's Trip Abroad:

On October 22, a request from the New York Office was received asking that Dr. Chen's visit in America might be extended until at least the middle of December. It was necessary to have immediate action to advise the New York Office. The following action was passed unanimously, by the Executive-Finance Committee, and is approved accordingly.

D-2049 VOTED to approve of the extension of the leave of absence for President Chen for a period of months to be determined by Dr. Chen and the Board of Founders in order that he may have an opportunity to continue to make necessary contacts in the interest of the University.

DEF-1210

Library:

It was pointed out that in view of the completion of the new library building provision must be made for maintenance and repairs, and for additional staff. The plan is to complete all unfinished matters so that by the time that the library building is ready for occupation, there should not be many books left improperly catalogued or many important periodicals unbound.

Library:

D-2050 VOTED to authorize an appropriation, in addition to the budget, from the accumulated Library Fund interest for the following:

Two assistants at \$70 per month	
for six months	\$840.00
Additional cost for binding	<u>600.00</u>
Total	\$1,440.00

DEF-1218

Development of the South Campus:

With the construction of the new library on the South Campus, the problem of its development arises. It was

D-2051 VOTED to ask the Administration to make a study of the South Campus and to make recommendation that would include plans for walks, landscaping, and a gate-house, if necessary in developing the South Campus, and that this matter be referred to the Executive-Finance Committee with power to act. DEF-1219

Visit of Dr. and Mrs. A. J. Bowen:

D-2052 VOTED we learn with great pleasure of the proposed visit of Dr. and Mrs. A. J. Bowen to China, and we extend to them a most cordial welcome; requesting the Administration with representatives from the alumni and representatives from the Board to call a small committee to make all necessary arrangements for the visit of Dr. Bowen to China, that his contact with friends of the University may be as wide and as valuable as possible. DEF-1220

DEF-1221

Cooperation with North China Council for Rural Reconstruction:

It was reported by Dean Chang, Dean of the College of Agriculture, that the North China Council for Rural Reconstruction had issued an invitation to the College of Agriculture, Nanking University, to become a member of the North China Council for Rural Reconstruction, and as a participating institution in the Council to supervise the Council's interests in Agriculture. The formal letter of invitation from Robert K. S. Lim, Acting Chairman of the North China council was read, the relation of fields under the council and in the cooperating institutions was noted. The Articles of Constitution were also presented.

D-2053 VOTED to approve that the College of Agriculture of the University of Nanking shall accept the invitation of the North China Council for Rural Reconstruction to become a member of said council, on condition that a program satisfactory both to the University, College of Agriculture, and to the Council can be agreed upon, without additional cost to the University, it being understood that the funds will be provided by the Rockefeller Foundation.

Report of the Hospital Committee:

The minutes of the Hospital Committee of the Board of Directors of the University of Nanking of November 2, 1936, were presented.

D-2054 VOTED to approve of the minutes of the Hospital Committee meeting of November 2, 1936, with the exception of action #127, relating to the registration of the Ginling School of Nursing.

D-2055 VOTED that Dr. Chen Djao-sen be elected to fill the vacancy in the membership of the Hospital committee in the class of 1938. H-125.

The Hospital Committee proposed that the Ginling School of Nursing be registered with the Ministry of Education as soon as possible and that their committee serve as the Board of Directors for the Nursing School. The Board expressed its appreciation of the willingness of the Hospital Committee to assume this responsibility. As long as the Nursing School is one of the regular units of the University of Nanking and accordingly should be registered under the Board of Directors of the whole institution, it was

D-2056 VOTED to approve of the registration of the Ginling School of Nursing under the Board of Directors of the University.

D-2057 VOTED to authorize the chairman of the Administration Committee in cooperation with the Hospital staff to prepare all necessary documents required for the registration of the Nursing School; the first form to be submitted to the Executive-Finance Committee for approval.

Appreciation to Mrs. Y. G. Chen:

D-2058 VOTED to express deep appreciation to Mrs. Y. G. Chen for her cordial hospitality in entertaining the members of the Board at her home.

Adjournment.

Respectfully submitted,  
RALPH A. WARD, Secretary

THIRTY-SECOND MEETING OF THE  
EXECUTIVE-FINANCE COMMITTEE  
of the  
BOARD OF DIRECTORS OF THE  
UNIVERSITY OF NANKING

November 19, 1936

The thirty-second meeting of the Executive-Finance Committee of the Board of Directors of the University of Nanking, was held at the home of the President at 9 a.m. on Thursday, November 19, 1936.

The members whose names are marked below were present:

#E. H. Cressy	#R. A. Ward
C. S. Chen	C. S. Smith
#L. W. Han	#T. C. Woo, chairman; ex-officio
#Miss Minnie Vautrin.	#Miss E. M. Priest, ex-officio
Handel Lee	Y. G. Chen, ex-officio
	#(Miss M. W. Arms)

Deans K. C. Liu, H. R. Wei, and C. W. Chang were also present as chairmen of the Administration Committee; C. W. Chang acting chairman at the time of this meeting.

The meeting was opened with prayer by Dr. Ward.

Correspondence Vote:

On October 22 a request from the New York Office was received asking that Dr. Chen's visit in America might be extended until at least the middle of December. It was necessary to have immediate action to advise the New York office. The following action was passed unanimously, and was approved accordingly.

DEF-1210 VOTED to approve of the extension of the leave of absence for President Chen for a period of months to be determined by Dr. Chen and the Board of Founders in order that he may have an opportunity to continue to make necessary contacts in the interest of the University.

Financial Report for the year 1935-1936:

The treasurer presented the annual treasurer's report for the year ending, June 30, 1936, audited by Thomson and Company, Shanghai.

DEF-1211 VOTED that the audited report of the treasurer be accepted with an expression of appreciation of the care and economy exercised by the Administration and Departments in being able to close the accounts with a small surplus.

Attention was called to the outstanding deficit of  
\$46,750.13. It was

DEF-1212 VOTED to make a definite attempt to clear this deficit  
by the following method:

1. to save as much as possible from the current budget,
2. to apply any undesignated fund received during the year
3. to apply any income from overhead of special projects not already in the budget.

DEF-1213 VOTED to request the Administration to make a careful study of the problem in connection with any grants for building or for new projects in order to provide adequately for the cost of maintenance of the same.

At this time the Administration reported that it is making a study of the use of scholarships and that in the future it will bring in some recommendations.

Revised Budget for the year 1936-1937:

The treasurer presented the revised budget for 1936-1937.

DEF-1214 VOTED to approve the budget for the year 1936-1937 as presented.

DEF-1215 VOTED to request the Administration to work out and present to the Board some plan for funds for salaries, fellowships, and special allowances for our staff.

Science Laboratory Building:

On recommendation of the Administration Committee, it was

DEF-1216 VOTED to advance funds to complete the third floor and attic of the Science Laboratory Building, the loan to be covered from funds designated for the College of Science as follows:

Fees (1936-1938)	\$5,500 00	
British Indemnity Grant	5,000 00	
Savings:		
Movie	2,000 00	
General	1,400 00	
Electricity	600 00	
Balance from first two floors	<u>614 67</u>	\$15,114.67

DEF-1217 VOTED to authorize the College of Science to ask contributions from its friends to make up the loans from the College funds for the construction of the laboratory, namely \$5,000 from the Gas Plant, and \$5,000 from the British Boxer Indemnity Fund.

Library Building:

The progress of the Library Building was reported.

The librarian pointed out that in view of the completion of the new library building provision must be made for maintenance and repairs, and for additional staff. The plan is to complete all unfinished matters so that by the time that the library building is ready for occupation, there should not be many books left improperly catalogued or many important periodicals unbound.

DEF-1218 VOTED to approve the recommendation to request the Board of Directors to make an appropriation in addition to the Budget from the accumulated Library Fund Institute for the following:

Two assistants at \$70 per month	
for six months	\$840.00
Additional cost for binding	600.00
Total	\$1,440.00

Development of the South Campus:

With the construction of the new library on the South Campus, the problem of its development arises. It was

DEF-1219 VOTED to ask the Administration to make a study of the South Campus and to make recommendation that would include plans for walks, landscaping, and a gate-house, if necessary in developing the South Campus, and that this matter be referred to the Executive-Finance Committee with power to act.

Registration of Land:

It was reported that first steps for the registration of land under the terms of a perpetual lease have been taken.

Visit of Dr. and Mrs. A. J. Bowen:

DEF-1220 VOTED we learn with great pleasure of the proposed visit of Dr. and Mrs. A. J. Bowen to China, and we extend to them a most cordial welcome.



Minutes of the Meeting of the  
Executive-Finance Committee, November 19, 1936

4.

DEF-1221 VOTED to request the Administration, with the alumni representative and the Board, to call a small committee to make all necessary arrangements for Dr. Bowen's visit in China.

Cooperation with North China Council for Rural Reconstruction:

The matter of cooperation with the North China Council for Rural Reconstruction was briefly presented and discussed. It was decided to refer the matter to the Board of Directors.

Hospital Committee Report:

The report of the Hospital Committee was referred to the Board of Directors.

Appreciation to Mrs. Y. G. Chen:

DEF-1222 VOTED to express appreciation to Mrs. Y. G. Chen for her hospitality to the members of this Committee.

Adjournment.

Respectively submitted,

RALPH A. WARD, Secretary

UNIVERSITY OF NANKING  
Nanking, China

Report of the College of Arts:

November 20, 1936

The development of the College of Arts since the March meeting of the Board of Directors may be briefly summarized as follows.

Enrolment A greater number of applicants for entrance examinations provided a better opportunity for selection. Of the 335 applicants 61 were admitted. The total enrolment of the regular students in the College of Arts is 197 and is distributed in the following manner:

Regular College Students:		
Freshman	86	
Sophomore	38	
Junior	43	
Senior	<u>30</u>	197
On probation		12
Irregular Students:		34
Special Students	6	
Faculty members registered for one or two courses	4	
Ginling College Students	24	
Special Course in Chinese (11 new students)	<u>23</u>	
		266

Thus, the total number of students enrolled for the College of Arts at the beginning of the Autumn semester, 1936, is 266 including the girls from Ginling and the special students.

However, the quality of the new students is not necessarily satisfactory. A number of these students are deficient in preparation in natural sciences and English, sometimes in Chinese, and have to take make-up courses in these subjects. Many of them are poor in history and geography, and the History Department is considering the possibility of offering a make-up course in this field next year.

Changes in the Faculty: There are certain changes in the faculty.

Mr. Wang Shen-tsu of the History Department left for Oxford University on a Fellowship granted by the British Boxer Indemnity Committee. His place is filled by Mr. Han Yong-seng of the Class of 1932. Also, Mr. Chen Kung-luh has returned from Wu-hang University to take up the work in Chinese History. Mr. Chen will devote his time to research work as well as to instruction.

Mr. Chu Chin-kiang, graduate from the Advanced Course in Chinese, is added to the Chinese Department as a full-time instructor to fill a vacancy left by the death of Mr. Hwang Chih-Kang last year.

Report of the College of Arts:

November 20, 1936

Changes in the Faculty:

Mr. Oliver J. Caldwell is added to the Department of Foreign Languages to take the place of Mr. P. C. Vaughn, but there is still need for a person to take over the work left by Mr. Wheeler. Moreover, the work has increased considerably because of the entrance of a larger freshman class.

Dr. Ling Sih-feng has been granted a leave to join the Bureau for Foreign Affairs in Canton. His work is distributed between three part-time teachers, namely Messrs. Lu Hsioh-ying, Chang Long-yen, and Ran Ih-chen. Mr. Lu also helps in the research work of the project for the Local Government Study.

The grant from the Ministry of Education has made it possible to add Mr. Francis Tsui, of the class of 1919 and M. A. from Columbia University, to the Economics Department.

The total number of the staff, including all the part-time teachers, is 46.

Instruction: There are 88 courses offered this semester, amounting to 238 credits. A course in Directed Reading and Writing is offered by the English Department to help students, not majoring in the Department, in improving their English. A similar course is offered in the Chinese Department. Both these courses appear to be welcomed by the students.

Research and Publications: The Chinese Department published a monography on the Study of Chinese Philology, consisting of six essays contributed by teachers and advanced students. Mr. Tsu Ih-tang is working on a study of the Yao people of Kwansi. Both Dr. Ma Wen-hwan and Dr. Ching Chi-nan have undertaken trips to various places in connection with the project of Local Government Study. The results of their observations will be published when they have completed preparation. Dr. Ko is engaged in the study of the population problem, and will soon make a sample study in some localities in Chekiang. The College of Arts has also decided to make an effort in collecting materials for historical and social study of China.

Graduate Work in History: The Ministry of Education has indicated as its wish that we begin to take graduate students into this division in the autumn of 1937. Preliminary plans have accordingly been made. The question which remains is the official relation of this division with that of the Institute of Chinese Cultural Studies. It is hoped that some light will be thrown upon it by President Chen's visit to the Harvard-Yenching Institute.

Ministry of Education Grant: The Ministry of Education granted to this college two chairs, one in Frontier Studies and one in Economics, and \$4000 for books. With this help the work is much strengthened.

Report of the College of Arts

November 20, 1936

Needs of the Present:

In view of the heavy load of teaching work in the Department of Foreign Languages it is necessary that the vacancy left by Mr. W. Reginald Wheeler be filled by a competent person on the missionary quota. It is suggested that the authorities take up the matter with the Board of Founders. It is also expected that provision be made that we can have an assistant in the Sociology Department to release Dr. Ko, who is now heavily employed in the Registrar's Office, from part of the routine in that Department.

Respectfully yours,

(Signed) K. C. LIU, Dean  
College of Arts

UNIVERSITY OF NANKING  
Nanking, China

Report of the College of Science:

November 20, 1936

Instruction:

There are 246 regular students in the College of Science this term, including 241 undergraduates and 5 graduates. In addition, 14 Ginling girls, 3 special students, and 14 unclassified students take work in the College. The distribution of the regular students is as follows:

<u>Department</u>	<u>No. of Major Students:</u>
Graduate Chemistry Course	5
Botany	4
Chemistry	38
Mathematics	26
Physics	40
Zoology	30
Electrical Engineering	44
Industrial Chemistry	<u>59</u>
Total	246

This is the first semester for the Graduate Division of the Department of Chemistry after the formal recognition by the Ministry of Education. After careful study the regulations and curriculum have been revised. The following three features of the graduate work of the College of Science deserve special mention:

1. The applications for admission represent a number of leading universities in the country.
2. The Chemistry Department has decided to continue its research in Soil Chemistry, Food Chemistry, and Electrical Chemistry and to concentrate its effort in Applied Chemistry, especially in the agricultural and industrial aspects.
3. The Rockefeller Foundation has kindly granted the College of Science two fellowships, one in Food Chemistry and one in Soil Chemistry, with a monthly allowance of \$70 each.

Soil Project:

The second year of cooperation of the College of Science with the provincial government of Kiangsu in the Soil Project has just been completed. The work under the able leadership of Dr. A. P. Tai has been highly commended. A preliminary report has been published, under the joint name of the two organizations, in an official magazine of the provincial government. Plans for further cooperation are being considered.

Report of the College of Science:

November 20, 1936

Visual Education:

The College of Science has been especially honored this year in being chosen by the Ministry of Education as one of the four institutions in the country for the manufacture of the educational movie. The College's share of the budget approved by the Ministry for the present year is \$20,000, covering pictures on new and old industries, science and agriculture, geography and travel, and popular education. Besides, our cooperation with the National Cinematographic Society of China and the Eastman Kodak Company will continue. There has enabled the College to render a commanding service in visual education in this country.

The College is delighted further to report that 146 students from all parts of the country have just finished a two-month concentrated training in radio and movie operation. These students are to be in charge of the program in radio and movie education in the provinces or localities from which they have come. The Ministry of Education appreciates very much the help of the College, without which the training course could not be offered; and the College welcomes the opportunity to build up the ties between the University and the various movie and radio centers in the country.

New Laboratory:

The second floor of the new laboratory will be completed soon. The total cost of the two floors is about \$17,800. With an additional \$15,000 we shall be able to add one floor and a roof with attic to the building and bring it more in line with the other buildings in outer appearance. As the need for space is still very great, we recommend that we be authorized to complete the building at the present time.

Respectfully submitted,

(Signed) H. R. WEI, Dean  
College of Science

UNIVERSITY OF NANKING  
Nanking, China

Report of the College of Agriculture and Forestry:  
For the Period from April to November, 1936.

Graduates:

During 1935-36 there were 52 graduates from the College and 51 from the Rural Leader's Training School, totaling 103, this being the largest number for a single year since the establishment of the college. All of these graduates have been placed.

Student Enrollment:

The College opened for the fall term of 1936 with the largest enrollment of its history, the total number being 517. They are grouped as follows: Graduate students 4; College students 253; Rural Leader's Training School 100; Two Year Vocational School in Sericulture for women students 28; Six Months Training Course in Sericulture for women students 12; Six Months Training Course in Agricultural Economics, upper class 33, beginning class 55; Correspondence School in Forestry 32.

Post Graduate Work in Agricultural Economics:

The Ministry of Education authorized the College to offer post graduate work in Agricultural Economics beginning this year. Four graduate students are admitted and they all hold scholarships granted by the Rockefeller Foundation. One is majoring in Rural Sociology, one in Rural Finance and Cooperation, and two in Farm Management.

Staff Changes:

The following list is of our staff members who have given up their positions, some of whom have left for further study.

Department of Agricultural Economics:

Hsu Chen, O. King, W. M. Stevens, A. B. Lewis, Nan Ping-fang, Hsiao Teh-hsing, Chang Lu-luan, Chen Tsai-chang, Hsi Chuh-ching, Hwa Peh-hsiung, Liu Ren-tao, Hu Pong-hsien, Cheng Hwai, Wang Wen-tsan, Chen Hung-keng, Hwang Wei, Li Hwen-chien, Tsiang Chieh, Yang Wen-chao.

Department of Agronomy:

Chang Sing-chen, Chong Hsing-cheng, Ching Tse-chung, Lu Kwang-chen, Kwoh Ren-teh, Chang Ming-chiu, Peng Shu-hsun.

Department of Botany:

Wang Chi-chia, Ling Chwan-kwang, Tsiang Cheng-tung, Hsu Pong-yen.

Report of the College of Agriculture and Forestry, November 1936.

Department of Horticulture: Chang Li.

Department of Sericulture: Yang Kwei-feng.

Department of Rural Education: Chao Shih-ping, Fan Shing-kao.

Grants-In-Aid:

The Rockefeller Foundation continues to help the Department of Agricultural Economics for this year for studies in Administration, Agricultural Prices, and Farm Business Organizations. The Foundation gives us \$60,000 local currency and U.S. \$9,000 for the year October 1, 1936 to September 30, 1937.

The Ministry of Education gives a chair of Plant Pathology in the Department of Botany. Owing to the fact that few men are trained in Pathology we have not as yet been able to fill the chair.

The Trustees of the British Boxer Indemnity Fund is helping the Division of Soils and Fertilizers and the Division of Farm Machinery in the Department of Agronomy to the extent of \$10,000 local currency per year for the next three years.

The Chincheng Bank continues for another year to help our Crop Improvement Station at Peiping.

The China Foundation continues for the seventh consecutive year its help toward research in Plant Disease Control, the amount given this year amounting to \$6,000 Chinese currency.

Cooperation:

The newly organized National Rice and Wheat Improvement Bureau is cooperating with us in our extension work. By contract with the Bureau the College stations are to concentrate their work on the breeding and multiplying of pure seed while the Bureau is to distribute it to the farmers.

In order to be of greater service to rural churches the College has entered into an agreement with the Nanking Theological Seminary to do extension work on a much larger scale. We have released Mr. M. I. Chow, for several years the head of our Extension Department, to serve as a living link between these two institutions in undertaking extension service to rural churches.

The Bureau of Agricultural Finance, recently organized by the Ministry of Industries, asked the Department to conduct a training course in Agricultural Economics. The training course consists of two classes, the upper with 33 students and the beginning with 55 students. This course began September 11 and will last for half a year.



Report of the College of Agriculture and Forestry, November 1936:

Wukiang Extension Center:

The purpose of conducting this Center is threefold:

1. To bring the results of our research work to average farmers and to see whether or not these results are applicable to their needs.
2. To serve as a center where our students may obtain practical experience in rural reconstruction work.
3. To demonstrate to the people how rural reconstruction work should be undertaken.

Of the five divisions of work that we have at the Center, Agricultural Finance, Rural Health and Rural Education are already self-supporting. We believe that in all Rural Reconstruction we should aim to work with the local people, or rather "to help to remove removable hindrances to their doing things for themselves." So we strive to improve the financial status of the people and distribute improved seeds, organize cooperative societies, stamp out their illiteracy and organize them into groups. With these improvements the rural people can undertake the reconstruction work on their own resources. Any rural reconstruction work initiated on this basis will take root and grow.

This last year there were 3,774 mow of land planted to improved cotton and 3,591 mow to improved wheat. Our Extension Worker visited the farmers at definite intervals, giving instructions as to the methods of cultivation, planting and harvesting. The demand for improved cotton seed is always in excess of what we can supply.

There are now 74 Credit Societies, with a membership of 1,092 and one Cooperative Marketing Society. The annual loans made to the members total about \$200,000. The farmers have organized themselves into a group known as "Nun Hwei" (Farmer's Union) with 2,306 members. This organization is planning to sponsor all the extension activities at the Center when the College withdraws.

The third annual exhibition was held at Wukiang from October the thirty-first to November second. Almost two hundred people from government institutions, Ginling College and our own College attended the exhibition on November first. The impression made on these visitors and the thousands of farmers from nearby districts was very good. Among other things was demonstrated the whole process involved in the extension of improved cotton and wheat seeds from the time of planting, through harvesting and marketing.

Report of the College of Agriculture and Forestry, November 1936:

Bailie Extension:

Owing to the congested conditions in Bailie Hall the College is planning to build an annex. This has been approved by the Executive-Finance Committee of the Board of Directors of the University of Nanking. It is to be used largely to house the Division of Plant Pathology, releasing space for other Divisions of the Department of Botany. During the past six years the China Foundation has been helping to build up adequate equipment in the Division of Plant Pathology. At present this Division has its equipment scattered on three different floors in Bailie Hall, thus making it difficult to secure efficient management and adequate use of the equipment. With this annex practically all units of our plant production work will be housed in one place.

Summer Activities:

The Ministry of Education conducted a summer school for the first time here in Nanking, with the cooperation of the College and other agricultural institutions, for teachers of agricultural vocations in secondary schools throughout China.

The Nanking City Municipal Government, with the cooperation of the College, conducted a summer school for teachers of rural schools in this municipality.

The Department of Agricultural Economics, in cooperation with the Nanking Christian Council, conducted a summer school for cooperative organizers in rural churches for a period of four weeks.

Dean C. W. Chang, at the invitation of the newly organized Provincial Rural Reconstruction Institute of Shantung, attend a meeting to help with plans for their future work.

Mr. C. C. Hu, head of the Department of Horticulture spent over two months in north China studying the growing of apples, grapes, walnuts, peaches and jujube.

Dr. C. C. Kwan and Dr. T. F. Yu were invited during the summer by the Provincial Tobacco Leaf Experiment Station in Shantung, to study tobacco breeding and disease control in that province.

Mr. Chen Kan-fan reports a very successful trip to Chekiang and Anhwei Provinces, where he studied Cicadas and collected insects during July and August.

During the past summer field collections and studies have been carried on in Anhwei, Shantung and Kiangsu by Dr. A. N. Steward, Mr. C. S. Fan, Mr. S. Y. Cheo, and Mr. T. Y. Cheo.

Report of the College of Agriculture and Forestry, November 1936:

Conclusion:

In view of our increased student enrollment and research activities we are trying our best to strengthen our training program in way of class work and field practice, but the most difficult thing we are up against is the land problem. The land that we are using in the city is getting less and less. Portions of our land have been taken by the Municipal Government for residential section. Now the north garden of the Horticultural Department is giving up a major portion of land for the construction of the University library. The constant losing of land makes it difficult for the research work of the faculty, and field practice of the students. We hope that some adjustment can be made in land for the use of the College.

Respectfully submitted,

(Signed) C. W. CHANG, Co-Dean  
College of Agriculture  
and Forestry

UNIVERSITY OF NANKING  
Nanking, China

Report of the University Library:

November 20, 1936

The most significant development of the University Library since the spring meeting of the Board of Directors is the completion of the plans for the Library Building and the actual starting of its construction. While the site is slightly off the center of the campus, it will prove a very valuable addition to the main buildings of the institution. Dr. Fenn, Chairman of the Library Construction Committee, is submitting a separate report, so I need not dwell on this point any longer.

Changes among the Staff: Two changes among the Staff took place at the beginning of this semester. Mr. Cheo Keh-ying is partly transferred to the College of Arts, and his work in the Cataloguing Department is replaced by Mr. Wu Liang-chu of the class of 1935. Miss Hu Ling-hwei, graduate of the special course in Chinese 1936, is added as an assistant to the cataloguing department of Chinese books.

Mr. Tsao Tsu-ping, who has been studying in the United States on a Rockefeller Foundation fellowship for 1935-36, has been granted the fellowship for another year. He took his degree of B. L. S. in Columbia last June, and is now studying in the University of Chicago. He is also spending part time in the office of the American Library Association.

Acquisitions: The additions to the Library from March up to the end of October are as follows:

	Purchased	Gift	Total
Chinese books	1,601	241	1,842 Vols.
Western books	571	371	942 "
Pamphlets: Chinese		643	
" Western		3,550	4,190 "

With these additions the contents of the Library has come to the following:

Chinese books	109,835	volumes
Western books	25,573	volumes
Pamphlets, excluding unbound periodicals	79,750	volumes
	215,158	volumes

Notable Gifts: Among the donors during this period, we must mention Mr. H. R. Wheeler who made a gift of 133 volumes and Mr. J. Vaughn who gave 124 volumes. Mr. Joseph Rock of Yunnanfu donated two Mo-so manuscripts of great interest.

Report of the University Library:

November 20, 1936

Use of the Library: The use of the Library during the same period is very great, namely:

Loans	32,962
Reference in the	
Library	46,318
Total	<u>79,187</u>

Extensive use has been made of our Gazetteer Collection, by the class on Agricultural Economics and by the Tsi Yuen Committee. More than twenty answers were made at different times to outside organization in response to their inquiries in one way or another.

Publications: The revised edition of "System of Book Classification for Chinese Libraries", referred to in my last report, appeared in April, and appeared to have met a need, as about half of it has been sold. The other publications of the Library have a steady sale. The income from the sales during the period under review is:

From March to June	\$235.76
From July to October	<u>135.45</u>
Total	<u>\$371.21</u>

Needs and Recommendations: In my previous reports I have pointed out that, in view of the completion of the New Library Building, provisions must be made (1) for maintenance and repairs, and (2) for additional staff. It is our plan now to round up all unfinished matter so that by the time the Library Building is ready for occupation, there should not be many books left improperly catalogued or many important periodicals unbound. For this purpose, we request the Board to make an appropriation additional to the Budget for the following:

Two assistants at \$70 per month	
for six months	\$840.00
Additional cost for binding	<u>600.00</u>
Total	<u>\$1,440.00</u>

Respectfully submitted,

(Signed) K. C. LIU  
Librarian

## REPORT OF THE UNIVERSITY MIDDLE SCHOOL

November 20, 1936

### Military Management:

After a thorough consideration by the Administrative Committee, we finally decided to adapt the military management for the whole student body from the beginning of this term, although it was commanded by the Local Educational Bureau long before this time. By such a change the class room, dormitory, dining room and general supervision are so well organized and the problem of discipline is so much simplified. The institution as a whole has a better order than ever before.

### Dining Room:

The dining room of a middle school is always a troublesome problem to the administrators. Through different kinds of experiments and arrangements, we, at last, have made it a cooperative enterprise between student and institution. A special committee, consisting of 5 student members and 7 faculty members, take charge of the whole. Students are satisfied with this new management.

### Faculty members:

Those who have left the school permanently:

Mr. Chen Hsieh-hsuin  
Mr. Chen Teh-liang  
Mr. Chiang Chien-yao  
Mr. Kao Wen  
Miss Ling Chuh-chuin  
Mr. Ling Yien  
Mr. Swen Ming-ching

Those who have been added to our faculty:

Mr. Chen Hwei-chang (Chinese)  
Mr. Chang Ching-chi (Business)  
Mr. Chiang Cheng-yuin (English and Mathematics)  
Mr. Hu Yu-chang (Science)  
Mr. ~~Fang~~ Chong-hsi (Chinese)  
Mr. Cheng Wan-hwa (English)

Respectfully submitted,

(Signed) DJANG FANG

## REPORT OF THE UNIVERSITY HOSPITAL

November 20, 1936

Recent progress of the hospital has been steady and smooth, with no emergency problems. Along with an ever increasing demand for scientific medicine and for more hospital beds comes the crowding of the dispensary and the high percentage of occupancy in the hospital. Readjustments will soon allow for clinical expansion in the dispensary and a slight increase in the number of beds, but it is feared that any major expansion at this time might not be made without a relative loss in the quality and in the Christian spirit of service, even though we had the funds.

Changes of personnel include the leaving of Miss Gladys Harmon, who returned to America in August, the return from furlough of Dr. and Mrs. C. S. Trimmer and Miss Iva Hynds and the expected return of Miss Grace Bauer within a few weeks. Mrs. R. O. Wilson also arrived in August to join her husband and is giving us part-time of her services. On the evangelistic staff, Mr. C.K. Pan, a recent graduate of the Nanking Theological Seminary, takes the position recently left by Mr. H. S. Ting. Miss L. P. Chang fills the vacancy in Social Service left by Miss P. L. Chen, carrying on the work supported by the Nanking Woman's Club. Miss Louise Lee, a recent graduate of the University of California, is our first trained dietician, taking up the work left by Miss S. H. Kwang. Mr. M. F. Chang, an engineering graduate of the University of Nanking, has joined our business staff following the work of Mr. F. S. Li in looking after our many mechanical problems. Among the changes on our senior nursing staff Miss Liu Pao Fang has recently returned from P.U.M.C. and Miss Yu Wei Teh has taken up the important position of night supervisor.

Concerning the property changes, the new Peden Dormitory for men was occupied in August and the adjacent dormitory for servants will be completed in the near future. The former Tung Lou and the Macklin Building have just been renovated for the students and the graduate nurses. Readjustment of land problems, the north alleyways, the triangle opposite the gate, and our own new gate are all awaiting early developments with the registration of the land. The commercialization of a valuable strip of land bordering on the east side of the Chung Shan Road is being strongly urged by many for revenue for the care of poor patients. It is property which we may need in the future and must also be controlled for the protection of the larger piece for residences in the rear.

Professionally all departments have been showing good progress. Statistics show a large increase in dispensary cases but the hospital admissions and occupancy strongly suggest pressure against the outer walls and the roof. In rural fields there is plenty of space for expansion but limited financial backing. The Kiang-Ning Hsien government has taken over our work at Shunwachen so Dr. Li's time is largely given in the Wukiang district. For this we gratefully acknowledge the gift of \$2,500 Local Currency through the will of the late Mr. Joseph Bailie.

Report of the University Hospital, November 20, 1936

Student Health work continues about as before. The chief change has been the transfer of the clinic room up to a nice quiet room next to the barber shop. With the increasing of dormitory space an enlarged clinic and infirmary should be only part of a greatly enlarged health program in the near future. It is hoped that both the hospital and the University administration may co-operate in this aim.

<u>Statistical comparisons for</u>	<u>1934-35</u>	<u>1935-36</u>
In-patient admissions	3,679	3,645
In-patient days	50,521	52,690
Bed occupancy	87.8%	90.2%
O.P.D. calls	64,438	76,963
Rural health calls	40,000	46,000

Financially may we express our sincere appreciation for the recent return of the \$13,000 capital funds, loaned to the University last year. The statement for June 30, 1936 shows that the last fiscal year closed with a slight surplus and with a substantial gain in total figures. The general indication is favorable for self support, but largely at the expense of the patients themselves, which gives chance for frequent criticism. More funds for charity patients are earnestly desired.

More prayers are asked that in the treating of the rich and the poor, the townsman and the farmer, the sick and the well, it all may be done alike with the spirit of Jesus Christ.

Respectfully yours,

(Signed) J. HORTON DANIELS, M.D.  
Acting Superintendent



UNIVERSITY OF NANKING

Inscription on Tablet: Wu Tiao-ching Dormitory:

Mr. Wu Tiao-ching, known in commercial circles as Woo Jim-pah, came from Wu-yuan, Anhui province, but later registered as a citizen of Soochow, Kiangsu province. Born in 1851 and deceased in 1928, he devoted his life to the promotion of industrial undertakings. In 1886, he started the Chao-tsin Match Company at Tientsin, but, on account of the lack of trained assistants, was obliged to abandon the enterprise. In 1896 he opened the Peiyang Woolen Mill, but this was destroyed in the war activities of 1900. In 1902, he promoted the Peiyang Tannery, but this scheme also did not succeed on account of the general political situation. All of these pioneer ventures of Mr. Woo were undertaken too early but the only capital used for them was furnished by him and thus he did not involve the fortunes of relatives or friends. Having suffered severely from the lack of well-qualified men, he believed that it was necessary to provide facilities for training them and often urged his family to use some of his estate for this purpose. In obedience to these instructions his descendants have donated thirty thousand dollars for the erection of this dormitory called after his name Tiao-ching. This tablet is gratefully erected in his memory by the Board of Directors of this University.

September, 1936.

COPY

Drs. Irwin and Grace  
140 Victoria Road  
Tientsin, China

10/7/36

Dr. Chen President of the University of Nanking

We, the undersigned Trustees of the Estate of the late Mr. Wu Jim Pah, of Tientsin, have pleasure in offering the University of Nanking a contribution from the Charity Fund of the above Estate.

We make the following conditions which we trust will prove acceptable to the Board of the University.

The money donated to be utilized for the erection of a Dormitory for the accomodation of about one hundred students.

The said Dormitory to be called the Wu Dormitory or similar distinguishing name which can be arranged between the Board of the University and the two sons of the late Mr. Wu Jim Pah who are acting as my co-trustees.

It is to be understood that this contribution of Dollars Thirty Thousand will, if utilised in the manner suggested, enable the University to reduce tuition fees for students who may in future be in need of assistance in order to avail themselves of the education which your University offers. An immediate acknowledgement of this letter signifying acceptance or otherwise of the terms proposed will much oblige as we are on the point of closing the accounts of the Estate before my approaching departure to England on 9 months leave.

Acceptance of the terms will result in the immediate dispatch of a Bank dft. for the sum named.

Thereafter we would request speedy dispatch of a formal receipt for the contribution.

There will be further realization of properties held in the name of Charity Account in the future and there may be a sum of some fifteen to twenty thousand dollars available. In the event of a decision to contribute further sums to your University we would welcome any concrete suggestions as to the best method of utilizing such sums to benefit impecunious students and to perpetuate the name and memory of the late Mr. Wu Jim Pah.

We are, Dear Sir

Faithfully yours,

Trustees of the Estate  
of the late Mr. Wu Jim Pah

( J. O'Malley Irwin  
( Wu Hsi-yuen  
( Wu Sung Ping

## REPORT OF THE LIBRARY CONSTRUCTION COMMITTEE

November 20, 1936

After many revisions, plans submitted by the architectural firm of Kwan, Chu, and Yang were finally accepted late in June. Tenders were sent to ten of the leading contractors of Shanghai and Nanking. As the lowest bid amounted to some \$136,000 for the building itself, the plans had to be reconsidered. By shortening the building thirty-two feet, and changing certain structural details, the cost was finally reduced to the Board's limit of \$100,000. The Committee believe that they have been able to make these changes without sacrificing anything essential in the way either of beauty or of strength. The plans call for a building somewhat shorter than Bailey and Swazey, with a three-story central section, two-story wings, and a stack extending at right angles from the rear of the building. In architecture the library will conform to the style of the other buildings on the campus. Provision has been made for adequate working space for the library staff, a newspaper reading room, a large magazine room, a main reading room, seating 200, rooms for such special collections as the Keen Memorial Collection, a rare book room, two seminar rooms, and a Board room. The stacks are planned to hold 200,000 volumes, sufficient to take care of all likely needs for ten years and can easily be extended when the need arises.

Although the new plans were accepted early in July, difficulties arising from the nature of the site necessitate considerable delay in signing the contract. The land presented two difficulties: 1) a pond, and 2) a twelve-foot difference in elevation between the two ends of the building. The first difficulty was solved by moving the building still further south and using the pond for the boiler-room. The second problem finally necessitated a request to the Property and Finance Committee for permission to exceed the \$100,000 limit by \$4000 so as to make possible the construction of a basement under the east end. The Committee feel that this extra expense will be justified by the usefulness of the space made available, and that the total sum allotted to the library will still not be exceeded.

A contract was finally signed early in October with the Shanghai firm of Jay Ease and Company, the lowest original bidders and a firm in which the architects express great confidence. The site has been staked out, the pond has been drained, piles have been driven, and leveling and excavating have been largely completed. Although there has been delay in securing the building permit, the Committee does not anticipate serious trouble. As the contract calls for the completion of the building within 250 days, it will not be possible to have it ready for Commencement 1937, but the Committee expects to have it in use in September of that year.

Respectfully submitted,

(Signed) WILLIAM P. FENN  
Chairman, Library  
Construction Committee

NORTH CHINA COUNCIL FOR RURAL RECONSTRUCTION

Address: 5 San Tiao Hutung  
Peiping, China

October 26, 1936

Dear Dean Sie:

I am transmitting through you an invitation to the College of Agriculture, Nanking University to become a member of the North China Council for Rural Reconstruction, and as a participating institution in the Council to supervise the Council's interests in Agriculture. We hope very much that Nanking University, as the leading agricultural institution in the country can see its way clear to participate actively in the Council. I believe that you, as a member of the Council, have been provided with copies of the Constitution and minutes of the actions taken since the Council came into effect last summer. May we ask you to inform the authorities of Nanking University as to the purposes and aims of the Council?

You will note from the minutes of the meeting of October 25, that decision was taken to explore both the Tsining and Tinghsien fields during the present academic year, reaching a final decision as to the eventual field not later than March 31, 1937. Your cooperation would imply that you would advise the Council with respect to the possibilities of both fields. The attached principles governing the relationship between the fields and the cooperating institutions was passed at the meeting of October 25, and defines supervision and also the qualifications of the head of the field department. The meeting of October 25, also appointed two field directors for Tinghsien and Tsining respectively in the persons of Dr. C. C. Ch'ien and Professor Chang Hung-chun, who will be in residence as the Council's field representatives. Consequently, we hope acceptance of our invitation will lead you to get into touch with both of these individuals with respect to the local facilities, etc., in Agriculture.

The Council Departments have already passed budgets for the current academic year. We do not know what your wishes would be, whether to present one for this year or to defer the matter until next year. There is, of course, some support to Agriculture in both of the areas that would come under your control. I wish, however, to inform you that the budgets for 1937-38 must be ready for presentation to the Committee on Training and Research before the end of December.

Yours sincerely,

(Signed) ROBERT K.S. LIM,  
Acting Chairman

Dean K. S. Sie  
University of Nanking  
Nanking

THE RELATION OF FIELDS UNDER THE COUNCIL AND  
IN THE COOPERATING INSTITUTIONS

1. Each of the Cooperating Institutions will be responsible for the general supervision of one and not more than two specific fields in the Station.
2. No two Cooperating Institutions shall be given the supervision of the same field.
3. Each field in the Station will be represented by a Department, as defined in the "Principles of Organization and Function, etc."
4. Supervision shall carry the following responsibilities:
  - I. Recommendation to the Committee on Training and Research of the Head of the Department concerned.
  - II. Recommendations through the Committee on Training and Research to the Department concerned regarding:
    - a. Courses to be given
    - b. Research projects
    - c. General conduct of department
5. Candidates recommended as Heads of Departments shall possess the qualifications of University Professors, in matters of academic training and experience, research ability and productivity and general qualities of leadership. In the event that no candidate with sufficient experience is available, selection may be made on the basis of personality and academic promise.

October 25, 1936

# NORTH CHINA COUNCIL FOR RURAL RECONSTRUCTION

## ARTICLES OF CONSTITUTION

Article I. For the purpose of developing a correlated program of rural reconstruction the following institutions shall cooperate in the formation of the North China Council for Rural Reconstruction:

Chinese National Association of the Mass  
Education Movement,  
National Tsing Hua University,  
Nankai University,  
Yenching University,  
Peiping Union Medical College,  
Central Bureau of Rural Information,  
National Economic Council, Nanking.

Article II. The Council shall be composed of one administrative representative from each of the participating institutions and five technical members representing the social fields of rural reconstruction. Administrative members shall serve for the period of their designation by the participating institutions. Technical members shall be elected by majority vote at the Plenary Session of the Council for a term of two years which may be renewed.

The Council shall be empowered to coopt not more than two additional technical members from among the distinguished workers of rural reconstruction.

Article III. The functions of the Council shall be:

- a. To define and determine the policy and program of training and research in rural reconstruction;
- b. To decide and correlate financial needs for the cooperative program of training and research;
- c. To appraise and establish such necessary activities and organizations for the conduct of correlated training and research in rural reconstruction;
- d. To appoint or to approve the appointment of executive officers; and
- e. To define functional relationships between the cooperating institutions to assure satisfactory training and research standards.

Article IV. The Council shall have a Chairman, two Vice-Chairmen, a Secretary, and a Treasurer.

Article V. The Council shall establish a Training and Research Committee to serve as its training-investigative organ; and the Committee shall have a Director and seven to fifteen members to be elected by the Council.

# NORTH CHINA COUNCIL FOR RURAL RECONSTRUCTION

## ARTICLES OF CONSTITUTION

- Article VI. The Council shall have a Rural Reconstruction Station to serve as the community laboratory for research and training in the different social fields of rural reconstruction; and the Station shall have a Director to be elected by majority vote at a Plenary Session of the Council.
- Article VII. Regulations governing the organization of the Training and Research Committee and the Rural Reconstruction Station shall be presented by the Directors of the Committee and Station respectively for adoption by the Council.
- Article VIII. The Council shall have an Executive Committee composed of the Chairman, two Vice-Chairmen, Secretary, Treasurer, Director of Training and Research, and Director of the Rural Reconstruction Station; and the Executive Committee shall serve as the interim organization for the Council.
- Article IX. The Plenary Session of the Council shall be summoned and presided over by the Chairman, or the First Vice-Chairman in the absence of the Chairman, or the Second Vice-Chairman in the absence of the First Vice-Chairman.
- Article X. The quorum for the Plenary Session of the Council shall be seven members and the quorum for the Executive Committee shall be four members.
- Article XI. This constitution may be amended by a majority vote at the Plenary Session of the Council.
- Article XII. This constitution shall be enforced after the participating institutions have signified their approval.

Minutes of the Hospital Committee  
of the Board of Directors  
November 2, 1936

The last meeting of the Hospital Committee of the Board of Directors was held on Monday afternoon, November 2, 1936, in the Library of the University Hospital.

The members, whose names are starred, were present:

<u>Class of 1937</u>	<u>Class of 1938</u>	<u>Class of 1939</u>
Dr. S. F. Chao	#Dr. Y. L. Mei	#Mr. W. P. Mills
#Dr. H. R. Wei	#Mr. J. H. McCallum	Miss Ravena Tien
Mrs. Edward James		Dr. L. W. Han

Ex-officio: Messrs. T. C. Woo, Y. G. Chen, #J.H.Daniels, and  
#Miss Elsie Priest.

The meeting was opened with prayer by Mr. Mills.

Dr. Wei was chosen as acting chairman during the absence of President Chen.

The superintendent made a brief report of the progress and condition of the hospital, written report giving statistics having been sent to each member previous to the meeting.

Owing to the transfer of Mr. Z. T. Ing to the United States, there is a vacancy in the Class of 1938. After discussion,

H-125 VOTED to recommend that Dr. Woo Sheo Ming and Dr. Chen Djao-sen be considered by the Board of Directors and that one be elected to fill the vacancy in the membership of the committee in the Class of 1938.

H-126 VOTED to express the appreciation of this committee to the University administration for the return of the loan of thirteen thousand dollars which was arranged a year ago in making the transfer of Tung Leo to the Hospital.

H-127 VOTED to approve of the Hospital Committee functioning as the Board of Directors of the Ginling School of Nursing.

Dr. Daniels presented a request from the Chung Hwa Middle School for the exchange of one fang of land at the east end of the present East Compound of the Hospital.

H-128 VOTED to refer the request of the Chung Hwa Middle School to Mr. McCallum and Dr. Daniels with power to make a decision on the exchange of one fang of land. In case no decision can be reached, this question should be referred again to this committee.



Minutes: Hospital Committee, November 2, 1936

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Dr. Daniels reported the receipt of a gift of Ch \$2,500 00 from the estate of the late Joseph Bailie for the development of rural health work.

H-129 VOTED to express our deep appreciation to Mrs. Joseph Bailie of the gift of Ch\$2,500 00 for the development of the rural health work.

During the summer a correspondence vote was secured to allow the hospital to proceed with the consturction of a dormitory for servants.

H-130 VOTED to approve of the construction of a dormitory for servants in the East compound, the total cost to be within the funds that are available for building purposes.

H-131 VOTED to appoint Dr. James T. Cheng as assistant superintendent of the hospital, to become effective from December 1, 1936.

Adjournment.

Respectfully submitted,

Elsie M. Priest, Secretary

# REPORT OF THE ADMINISTRATION COMMITTEE

November 1936

In the absence of President Chen, I have the pleasure of presenting to you the report concerning the University since the last meeting of the Board. The Forty-first Annual Commencement Exercises, held June 15, 1936, brought to a close another academic year. The following degrees and diplomas were awarded:

College of Arts, B. A.	26
College of Science, B.S.	38
College of Agriculture and Forestry, B.S.	51
Chinese Short Course	12
Special Chinese Course	10
Rural Leaders Training School	49
Senior Middle School	50
Junior Middle School	51

The total number of students graduating from the Colleges was 115. We are presenting a list of the individual graduates for your approval.

Dr. T. C. Chao, Dean of the Theological Seminary, Yenching University, Peiping, gave the Baccalaureate address, and at Commencement, addresses were delivered by Mr. Chu Wen-chong, representing President Lin Sen; Dr. Wu Ting-chang, Minister of Industries, representing Dr. Wang Shih-chih, Minister of Education; and Dr. Hsu Vice-Minister of Foreign Affairs.

The summer brought the largest number of applicants in the history of the University, and this fall the enrolment is somewhat larger than in previous years.

The enrolment for the present year is as follows:

## Regular:

College of Arts	209	
College of Science	241	
College of Agriculture	<u>253</u>	703

## Special:

College of Arts:		
Special Chinese course	23	
Advanced Chinese course	4	
Irregular students	10	
Ginling College students	24	
Make-up course students	<u>15</u>	76
College of Science:		
Graduate students	5	
Special students	5	
Ginling College students	14	
Make-up course students	<u>16</u>	40

Meeting of the Board of Directors, November 20, 1936

Report of the Administration Committee

Enrolment:

		(703)
		( 76)
		( 40)
College of Agriculture: (Special)		
Graduate students	4	
Rural Leaders Training School	100	
Two Year Vocational School in		
Sericulture for women students	28	
Six Months Training Course in		
Sericulture for women students	12	
Six Months Training Course in		
Agricultural Economics: upper	33	
beginning	55	
Correspondence School in Forestry	32	
Special students	<u>15</u>	279
Nurses Training School		65
Middle School		<u>975</u>
Total: Regular and Special students		2138

The new faculty list for the fall of 1936 is as follows:

Faculty members returned from furlough:

C. S. Trimmer	Hospital
Iva Hynds	Hospital

New Members of Faculty and Staff, Fall 1936

College of Arts:

Department of Chinese Languages:

Chu Ching-Kiang	B.A. Nanking	Instructor
#Shang-Fu	B.A. Nanking	Instructor

Department of Foreign Languages:

Caldwell, Oliver J.	M.A. Oberlin	Professor
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Department of Economics:

Tsui Tsiang-chi	M.A. Columbia	Professor
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Department of History:

Chen King Lu	B.A. Nanking	Professor
Han Yung-seng	B.A. Nanking	Associate

Department of Political Science:

#Chang Long-Fen	B.A. Nanking	
	PhD. Nancy, Paris	Professor
#Lu Hsioh-ying	B. A. Nanking	
	M. A. Illinois	Professor
#Rong Yi-chen	PhD. Paris	Professor

#--Part-time

Meeting of the Board of Directors, November 20, 1936

Report of the Administration Committee:

College of Science:

Department of Electrical Engineering:

#Chu Yi-cheng	M.S. Harvard	Professor
Li Chen Hsiung	B.S. Nanking	Associate

Office of the Dean:

Chu Chao Feng	Chinese Short Course Nanking	Assistant
Chao Yeng-chih	" " "	Assistant

In charge of Movie Project:

Chin Ching Ih	B.A. Nanking	Associate
Twan Tien Ruh	B.S. Nanking	Associate
Tsiang Tsi Sheo	B.A. Nanking	Associate

College of Agriculture and Forestry:

Department of Agricultural Economics:

Wang Liu	PhD. Germany	Professor
Hedlund, G. W.	PhD. Cornell	Professor
Raeburn, J. R.	PhD. Cornell	Professor
#Li Ching Ling	PhD. Illinois	Professor
Hwang Sih Chuan	B.A. Nanking	
	M.A. Yenching	Instructor
Hu Kwoh Hwa	B.S. Nanking	Associate
Tsong Shen Tsu	Graduate R.L.T.S. Nanking	Assistant

Department of Agronomy:

Chen Wei	PhD. Cornell	Professor
Feng Chao-ling	B.S. Nanking	Associate
Pao Si-Ping	B.S. Nanking	"
Lu Chang-luh	B.S. Nanking	"
Li Ching-chuan	B.S. Nanking	"
Wang Chi-wei	B.S. Nanking	"
New Tong Kao	Graduate R.L.T.S.	Assistant
Sing Wei-cheng	Graduate R.L.T.S.	"

Department of Botany:

Chiao Chi-yuan	B. S. Nanking	
	Ph.D. Wisconsin	Professor
Chi Chao Seng	B.S. Nanking	Associate
Hwang Shao-wei	B.S. Nanking	"
Cheng Lai-tao	B.S. Nanking	"

Department of Horticulture:

Wang Tsu Yuen	B.S. Nanking	Associate
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Department of Rural Education:

Tsu Pei-seng	M.A. Cornell	Professor
	Research Fellow, Columbia	
Yao Ih Yu	Graduate R.L.T.S.	Assistant R.L.T.S.
Lu Shan Yi	Graduate R.L.T.S.	Assistant R.L.T.S.

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Meeting of the Board of Directors, November 20, 1936

Report of the Administration Committee:

Administration:

Wu Liang Chi	B. S. Nanking	Assistant English Catalogue: Library
Hu Ling Fai	Chinese Short Course, Nanking	Assistant Library Registrar's Office
Hsia Tung	B. A. Nanking	Assistant Secretary's Office
Chen Lang Yu	Middle School Graduate	

President Chen

President Chen sailed for America on June 29 and has been busy renewing old friendships, meeting new groups and working with the Associated Boards for Christian Colleges in China in their campaign work. On October 22 a request was received from Mr. Garside that Dr. Chen's leave of absence be extended at least until the fifteenth of December. A correspondence vote was secured from the Executive-finance Committee, who decided to approve of the extension of his leave until such time as seemed best to him and the Board of Founders. There has been no further word and it is impossible to give any information concerning the date of his arrival in Nanking.

Make-up Classes

On August 10 one hundred forty-seven freshman students returned to the campus to attend classes for three weeks to make up the work lost while they were at military camp. The experiment was successful, only because of the very good spirit and cooperation of the faculty.

Graduate course

The Ministry of Education has authorized us to offer graduate courses in three departments: history, chemistry, and agricultural economics. This year we began to admit students to chemistry and agricultural economics. The total number admitted was 10: 6 in chemistry and 4 in agricultural economics. Graduate students will be admitted to history in the fall of 1937. Much time has been spent this summer to prepare regulations and courses of study for graduate students. The regulations have now been accepted by the Ministry.

Gifts and Grants

The Ministry of Education has made a grant for the year 1936-1937 as follows:

College of Arts:	
Chair in Frontier problems	4,000 00 yuan
Chair in Economics	4,000 00 yuan
Books and equipment	4,000 00 yuan

Meeting of the Board of Directors, November 20, 1936

Report of the Administration Committee:

College of Science:	
Chair in Chemical Engineering	4,000 00 yuan
Equipment	10,000 00 yuan
College of Agriculture:	
Chair in Plant Pathology	4,000 00 yuan
	<hr/>
	30,000 00 yuan

Through the influence of Dr. Ferguson, a special gift of 30,000 yuan was received from the estate of the late Mr. Wu Tiao-ching of Tientsin for the fourth dormitory. The dormitory is to be known as the Tiao-ching Dormitory and the name has been placed over the two entrances. Suitable tablets and a photograph will be hung inside the building. This timely gift enabled the University to complete the building without a deficit and to return to the Hospital the loan of 13,000 yuan. Word has come that an additional amount of 15,000 yuan might be available and the Administration Committee has decided to request that the fund be designated as general endowment or scholarship endowment.

The Board of Trustees for the Administration of the Boxer Indemnity Fund remitted by the British Government has granted 30,000 yuan each to the Colleges of Science and Agriculture, the payments to be made over a period of three years. The annual payments will be made on the basis of 10,000 yuan for each college.

The Rockefeller Foundation has continued its grant to the College of Agriculture in the Department of Agricultural Economics for another year. The amount of the grant is 60,000 yuan and US\$9,000 00 for 1936-37.

The China Foundation has renewed the special grant to the Department of Plant Pathology for the year 1936-1937. The amount for this special project is Ch\$6,000 00.

The Kincheng Bank has again given \$10,000 to the College of Agriculture for the crop improvement work in North China. This money is being used for the development of the Crop Improvement Station at Yenching University.

The Ministry of Education has chosen the College of Science as one of the four institutions to cooperate in the manufacture of educational movies and has granted Ch\$20,000 for this project for the present year.

A summary of the gifts and grants received since March 1936 is as follows:

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Meeting of the Board of Directors, November 20, 1936

Report of the Administration Committee:

Ministry of Education	Ch\$ 30,000 00	
British Boxer Indemnity Fund	20,000 00	
Rockefeller Foundation	60,000 00	US\$ 3,000 00
Mr. Wu Tiao-ching's gift	30,000 00	
China Foundation	6,000 00	
Kincheng Bank	10,000 00	
Ministry of Education for Visual Education program	20,000 00	
	<hr/>	
Total Gifts and Grants	Ch\$176,000 00	US\$ 9,000 00

Cooperation with Government Ministries:

The College of Agriculture is cooperating with the Ministry of Industries in offering a short course to about seventy students in cooperatives. The College has complete charge of the curriculum and students, who are being housed in the Sericulture Building. The entire cost of this course will be covered by the Government.

The Ministry of Education has chosen the College of Science as one of the four institutions to cooperate in the manufacture of educational movies. The project will give the College of Science an additional fund of about 20,000 yuan for the present year. Also, the Ministry is offering a short course, in the College of Science, for two months of concentrated training for radio and moving picture workers throughout the country. These are connected with the 500,000 yuan project of the Ministry for mass education and will render the name of the University to be still better known to all parts of the country.

Library Building:

The new library building is one of the major activities on the campus this year. The contract has been given to Jay Ease and Company of Shanghai and work has been started on the campus directly south of the present college campus. There were grave problems connected with the site and the plans had to be redesigned to enable the building to be placed in the chosen position--southeast of Twinem Chapel.

Development of the South Campus:

The library building makes necessary careful planning for the development and use of the South Campus. Tentative plans have been discussed by the administrative group but it is a major question that needs consideration by the members of the Board. One of the problems for your discussion and solution is the question of proper entrances, provision for gatehouse for the south campus, etc.

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Meeting of the Board of Directors, November 20, 1936

Report of the Administration Committee:

In closing, I would like to express the appreciation of the Administration Committee for the cooperation and help of members of the Board and staff during these months that President Chen has been away. May I call your attention to the reports from the different units?

Respectfully submitted,

(Signed) C. W. CHANG,  
Chairman  
Administration  
Committee