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Twenty-seventh Meeting of the
Executive-Finance Committee of the Board of Directors
of the University of Nanking
March 14, 1936

The twenty-seventh meeting of the Executive-Finance Committee of the Board of Directors of the University of Nanking was held at the home of the President at 9 a.m. on Saturday, March 14, 1936.

The members, whose names are starred below, were present:

*E. H. Cressy
*L. W. Han
*Handel Lee
*C. S. Smith
*P. F. Kao

*R. A. Ward
W. H. Wei
T. C. Woo, ex-officio
*Y. G. Chen, ex-officio
*Miss E. M. Priest, ex-officio

Mr. W. R. Wheeler was present on invitation, and Miss Ann

The Emergency Committee, appointed at the Board of Directors Meeting, November 22, 1935, was invited to meet with the Executive-Finance Committee. It was possible and advisable to hold a joint meeting of these two committees because of the similarity of personnel. The members of the Emergency Committee are as follows: (The names of those who were present are starred.)

C. S. Chen, *E. H. Cressy, *Han Lih-wu, C. Y. Hsu, *Kao Ping-fang, * C. S. Smith, * R. A. Ward, W. H. Wei, and C. T. Woo.

Inasmuch as the chairman of the meeting was unable to attend, Dr. Handel Lee was appointed temporary chairman.

The meeting was opened with prayer by Dr. Lee.

Report of the President

The report of the president was not presented formally, as it will be presented at the time of the Executive-Finance and Board of Directors meetings next week.

Budget for 1936-1937

The proposed budget for next year was presented.

DEF-1114 VOTED that we authorize the administration to prepare the budget, with a shortage in receipts of not more than \$25,000 and to present it at the next meeting of the Executive-Finance Committee.

Meeting of the Executive-Finance Committee, March 14, 1936

DEF-1115 VOTED that inasmuch as the currency of China has been stabilized, we recommend to the Board of Founders that beginning with the next fiscal year that current exchange be adopted for all business, and that all accounting be recorded on this basis.

Increase in Tuition

DEF-1116 VOTED to instruct the administration to make a careful study of the amount of tuition charged by other Christian universities and colleges, with a definite recommendation to the next meeting of this Committee.

Request for Increase of Salaries

Requests for salary increases were presented.

DEF-1117 VOTED to request the administration to make further study of the need for increases in salaries and to present the same at the next meeting of the Executive-Finance Committee.

Library Building

The site for the library building was considered. It was

DEF-1118 VOTED that the site of the library building be moved South of the former location--southeast of Twinem Chapel.

President Chen presented the preliminary sketches received from the architect for the new Library Building. He reported the action taken by the sub-committee of the Building and Property Committee, at its meeting on Tuesday, March 10, 1936: namely,

"to recommend that further study be made of the library plans and that the following points should be kept in mind. It was suggested that the plans be returned to the architect with a list of these points for his reconsideration.

1. The total area for the main front building, called for in the plans, is approximately 123 fang excluding the stack room wing. The total money available is yuan 100,000. Is it possible to build it for this money to include the stack room too?
2. The exterior should be like the rest of the buildings--gray brick trimmed with white marble--all lines to be very simple.

Meeting of the Executive-Finance Committee, March 14, 1936

3. There must be no paint of any kind used on the exterior for decoration.
4. The front elevation of the central section is (1) too low and (2) too ornate.
5. The building seems too large--both in length of the main building and the stack rooms should be cut down.
6. The definite location must be decided before plans can be completed.
7. Basement should be planned, if possible, under the south side of the central section only.
8. The boiler room and the toilets should be placed in the basement under the central section.
9. Communication between stacks and catalog room not arranged efficiently.
10. Control of reading rooms difficult and expensive as now arranged with open shelves.

DEF-1119 VOTED to adopt the recommendations of the sub-committee of the Building and Property Committee, requesting that new plans be presented to the Executive-Finance Committee for final decision.

DEF-1120 VOTED to appoint a small committee, to be called the Library Construction Committee, to have charge of all details connected with the building of the library. The members of the Committee are Messrs. C. S. Smith, chairman, C. T. Gee, K. C. Liu, and ex-officio Miss Priest and President Chen.

Library Funds

The question was presented to the committee concerning financing the building of the library.

DEF-1121 VOTED to authorize the treasurer to sell government bonds in order to have on hand before or at the time of the signing of the contract an amount sufficient to cover the building of the library.

Request from Associated Boards regarding Harvard-Yenching Fund

A request from the Associated Boards requesting the University to present their budget for expenditures to be made under the grant from the Harvard-Yenching Institute, and to make a definite statement of their present program in relation to the correlated program, was presented:

Meeting of the Executive-Finance Committee, March 14, 1936

DEF-1122 VOTED to authorize the administration to present to the Associated Boards the budget for 1936-1937 for funds to be received from the Harvard-Yenching Institute, the summary of the budget for the entire institution, and a statement of the needs of the three colleges in correlating their undergraduate work as well as a program of needs for graduate study in the departments authorized by the Ministry of Education.

Project proposed by the College of Agriculture for the Department of Forestry:

The agreement between the Kiangsu provincial Forest Experiment Station and the University of Nanking regarding the organization and management of the Tsing Lung Shan Mountain Corporation Forest Experiment Station was read. (Attached)

DEF-1123 VOTED that the agreement be approved, providing that the running expenses, (as designated in Article III) should not exceed \$1000 in any one year.

Adjournment.

Respectfully submitted,

RALPH A. WARD
Secretary

AGREEMENT BETWEEN THE KIANGSU
PROVINCIAL FOREST EXPERIMENT STATION AND THE UNIVERSITY
OF NANKING REGARDING THE ORGANIZATION AND MANAGEMENT OF
THE TSING LUNG SHAN MOUNTAIN COOPERATIVE FOREST
EXPERIMENT STATION

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For the advancement of local forest enterprises and the training of practical foresters, a cooperative project is being undertaken under the following conditions:

Article I: The cooperative forest experiment station shall be known as the Tsing Lung Shan Mountain Cooperative Forest Experiment Station. The project is to be carried on cooperatively by the Kiangsu Provincial Forest Experiment Station and the University of Nanking.

Article II: The site of the project, nurseries, and station buildings for the project are to be supplied by the Kiangsu Provincial Forest Experiment Station, while the University of Nanking is to be responsible for the experimental work. The non-forest land and rocks on Tsing Lung Shan are not included in the contract.

Article III: The funds for the running of the cooperative station are to be supplied by the University of Nanking in advance temporarily. These funds are to be the first items to be taken from the income of the station and returned to the University.

Article IV: The income from the forest products shall be used as stated in Article III: any surplus remaining shall be used as follows: 20% for the development of the station, and 80% to be divided between the Kiangsu Provincial Forest Experiment Station and the University of Nanking in a ratio of 4 to 6.

Article VI: Annual reports should be submitted by the station giving complete information on the experiments in progress to both parties in the cooperation.

Article VII: All reports and publications of the cooperative station shall be published under the name "Tsing Lung Shan Mountain Cooperative Forestry Experiment Station of the Kiangsu Provincial Experiment Station and the University of Nanking."

Article VIII: The period of cooperation for the maintenance of the cooperative station shall be thirty years, after which cooperation may be continued upon mutual agreement. If either party wishes to break the contract during the thirty years, the following conditions must be carried out:

A. If the Kiangsu Provincial Forest Experiment Station wishes to terminate the cooperation, all funds expended by the University of Nanking must be refunded in full plus compound interest at 6 percent per year.

B. If the University of Nanking wishes to terminate the contract within 30 years, the Kiangsu Provincial Experiment Station may purchase any apparatus and buildings which have been furnished by the University at the current market price, if the Bureau desires to make such purchases. The equipment furnished by the station will, of course, remain, and the University will have no claim on any of the forest which has been developed.

Article IX: This contract shall be effective after it is approved by the Kiangsu Reconstruction Bureau.

Both parties of this contract shall have copies of the agreement on file.

Director, Kiangsu Forest Experiment
Station

President, University of Nanking

Twenty-eighth Meeting of the
Executive-Finance Committee of the Board of Directors
of the University of Nanking

March 19, 1936

The twenty-eighth meeting of the Executive-Finance Committee of the Board of Directors of the University of Nanking, was held at the home of the President at 9 a.m. on Thursday, March 19, 1936.

The members, whose names are starred below, were present:

*E. H. Cressy
*L. W. Han
*Handel Lee
*C. S. Smith
*P. F. Kao

*R. A. Ward
W. H. Wei
T. C. Woo, ex-officio
*Y. G. Chen, ex-officio
*Miss E. M. Priest, ex-officio
(*Miss M. W. Arms)

Dr. Han Lih-wu was appointed chairman.

The meeting was opened with prayer by Mr. Cressy.

The President

At the end of ten years of service of Dr. Chen as Dean and President, the Board of Directors would place on record their deep appreciation of his wise guidance for efficient administration which has resulted in the working out of many difficult problems before the University during a very troubled period. The University has made great progress in relations with the Government and the general public. It has advanced in the accomplishment of various departments and has grown steadily in the student body and in reputation. The Executive-Finance Committee is of the opinion that the University depends on his continued leadership.

DEF-1124 VOTED that Dr. Chen be requested to make personal contact with the Board of Founders and other cooperating bodies and institutions in the United States and to make contact with the universities in the West.

DEF-1125 VOTED that the time of his absence for the trip shall be six months.

DEF-1126 VOTED that an appropriation of US \$2000 be made to cover his travelling expenses.

DEF-1127 VOTED that prior to his departure a special meeting of the Executive-Finance Committee shall be called

Meeting of the Executive-Finance Committee, March 19, 1936

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to make provision for the administration of the University during his absence.

Budget for 1936-1937

The treasurer presented the budget, according to the authorization of the Executive-Finance Committee, showing a shortage of \$24,975.50, not taking into consideration the proposal for increase of tuition.

DEF-1128 VOTED to authorize the administration to make every possible effort to balance the budget for the year 1936-1937 and to report the same to a meeting of the Executive-Finance Committee before June 1.

DEF-1129 VOTED to increase the tuition for the colleges from \$90.00 to \$100.00 per year to become effective September 1936.

DEF-1130 VOTED to hold in suspension the item of US \$2000.00 for promotion work in America, pending correspondence with the Board of Founders, stating the difficulties and inquiring if there is some way to meet it from anticipated gifts.

Requests for Increase of Salaries

The requests for increase of salaries in the Middle School and the Colleges were presented again according to the action taken at the meeting of the Executive-Finance Committee, March 14 1936, and it was

DEF-1131 VOTED to appoint Mr. Kao and Mr. Cressy to serve on a committee with the deans and administration to go into the question of increase of salaries both in the colleges and in the Middle School.

Rockefeller Grant

The treasurer reported that a grant had been received from the Rockefeller Foundation, \$17,500.00 to the College of Science, and \$55,000.00 and US \$5500.00 to the Department of Agricultural Economics.

DEF-1132 VOTED to record our appreciation of the significant cooperation of the Rockefeller Foundation in the grants of \$17,500.00 to the College of Science, and \$55,000.00 and U. S. \$5500.00 to the Department of Agricultural Economics, with the understanding that a suitable expression of appreciation will be sent by the President

Meeting of the Executive-Finance Committee, March 19, 1936

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to the Rockefeller Foundation.

Government Grant

DEF-1133 VOTED to ask the President of the University to convey to the Central Government through Minister H. H. Kung its appreciation of its gifts of bonds \$250,000 and cash \$50,000 for the library building.

Minutes of Memoriam

DEF-1134 VOTED that memorial minutes for Mrs. F. E. Meigs, Mr. John L. Severance, and Mr. Dwight H. Day be recorded in the minutes of the Board of Directors.

Library Building

The plans for the Library Building, as revised by the architect in accordance with the instructions from the sub-committee of the Building and Property Committee and the Executive-Finance Committee were presented.

DEF-1135 VOTED to authorize the Library Construction Committee to give final approval to the plans, to secure bids, and supervise the construction, with the understanding that the contract be made on behalf of the University by the President and that the total cost of the building will not exceed \$100,000.00.

Ferguson Museum

With the help of Mr. P. F. Kao, the Central Government made the final payment, or \$50,000.00, of the pledge for the library building in cash instead of government bonds with the understanding that the difference in value between the bonds and cash would be used for the Ferguson Museum.

A letter from the Alumni Association was read, which proposed that the Alumni fund amounting to \$13,254, together with \$15,000 representing the difference between the value of government bonds and cash received, be set aside for the purpose of constructing the Ferguson Museum, until such time as the total amount of \$40,000 shall be secured.

DEF-1136 VOTED to express to Mr. P. F. Kao our deep appreciation of the valued assistance he has rendered to the University in relation to these funds.

DEF-1137 VOTED to concur with the request of the Alumni Association to place in a special fund the sum of \$28,254 for the Ferguson Museum.

DEF-1138 VOTED to express our appreciation to the Alumni Association for their support in assuming the full responsibility to secure the funds to erect the Ferguson Museum.

DEF-1139 VOTED that we recommend that the Board of Directors propose to the Alumni Association that in view of the urgent necessity of moving the Ferguson collection to our campus at the earliest possible moment, that plans be made to proceed immediately with the construction of the building, the additional funds required for this purpose to be made available by an advance from the cash now in the treasury of the Alumni Association and a temporary advance from the University to be refunded by the Alumni as early as possible.

DEF-1140 VOTED that proposed sites for the museum be submitted to Dr. Ferguson for his approval.

DEF-1141 VOTED that we request the special committee in conference with Dr. Ferguson to secure plans for the museum. The members of the Committee are Messrs. L. W. Han, Y. C. Tsu, and C. S. Smith.

Alumni Association Clubhouse

DEF-1142 VOTED in accordance with a previous action of the Board of Founders in turning over a piece of land to the Alumni Association, we request the administration to ask the Alumni members of the Board of Directors to draft an agreement for the Alumni Clubhouse site and to make suggestions for still closer affiliation of the Alumni Association and its activities with the University.

Registration of Land

The minute regarding the registration of land of the University of Nanking from the minutes of the Executive Committee of the Board of Founders, University of Nanking of the meeting held February 19, 1936 was read. This action was taken in answer to the request made by the Board of Directors, in accordance with its action (D-1132) that the administration be asked to present the problem of the registration of land to the Board of Founders.

Meeting of the Executive-Finance Committee, March 19, 1936

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"EC-812 VOTED . . .

It is however the earnest desire of the Board of Trustees to follow whatever course seems wisest to the leaders actually on the ground in Nanking, and to that end they suggest the appointment of a special committee to make recommendations to the Board of Trustees on the wisest procedure in registering the land belonging to the University, and further suggest that the personnel of this special committee be as follows: President Y.G. Chen, Mr. W. R. Wheeler, Dr. Charles E. Patton, Dr. Ralph A. Ward, Dr. L. C. Hylbert, one member to be nominated by the United Christian Missionary Society, and one member to be nominated by the Board of Directors."

DEF-1143 VOTED to complete the committee as appointed by the Board of Founders and to ask them to act at once. Dr. Han Lih-wu was appointed the member from the Board of Directors.

DEF-1144 VOTED to authorize the President to proceed with the necessary steps for land registration and to secure legal advice in relation to the many problems relating to registration.

DEF-1145 VOTED to request the President to present the problems of land registration to the Board of Founders when he meets with them during his trip to the United States.

Furlough for Dr. and Mrs. J. T. Illick

DEF-1146 VOTED to request the Board of Foreign Missions of the Methodist Episcopal Church that, after their furlough, Dr. and Mrs. J. T. Illick be returned to the University of Nanking as regular representatives of the Methodist Episcopal Church on the University faculty.

Confirmation of Miss Iva Hynds Short Furlough

Miss Iva Hynds of the Hospital Staff had served for nearly eight years and was in need of immediate rest. Miss Hynds will reach retirement age before the end of another term, and it was her desire to have a short furlough at this time. The Hospital Committee approved of a furlough to be dated from February fifteenth for a period of six months.

Meeting of the Executive-Finance Committee, March 19, 1936

6.

DEF-1147 VOTED to confirm the action of the Hospital Committee to grant Miss Iva Hynds a furlough of six months to be dated from February 15, 1936, and to request the Board of Founders to approve this action.

Reconsideration of campus plan for the entire University

It is imperative to have definite decisions concerning building sites, and as the original plan for the development of the campus has been abandoned, it was

DEF-1148 VOTED to ask the sub-committee of the Building and Property Committee in cooperation with the Building and Property Committee to prepare plans for presentation to the Board Meeting in November, 1936.

Diplomas

A minute was read from the minutes of the Executive Committee of the Board of Founders of the University of Nanking, February 19, 1936:

"EC-809 VOTED that the Executive Committee recommend to the Board of Trustees

- (1) That the Board of Trustees delegate to the Board of Directors the authority to issue diplomas to the graduates of the University in general accordance with the regulations of the University of the State of New York
- (2) That the Board of Trustees delegate to the Board of Directors the authority to confer the degrees of Bachelor of Arts, Bachelor of Science, and Master of Science in Agriculture.

DEF-1149 VOTED to accept the instructions of the Board of Founders to issue the diplomas in the name of the University of Nanking, the same to be signed by the President of the University and the Chairman of the Board of Directors.

DEF-1150 VOTED that the president request the Board of Founders for the privilege of conferring graduate degrees in the Departments of Chemistry and History, which are authorized by the Ministry of Education to offer graduate work.

Meeting of the Executive-Finance Committee, March 19, 1936

7.

Reconsideration of policy for grants of leave for study

DEF-1151 VOTED in response to action D-1144, that the policy concerning the grants of leave for study will remain as they are for the present.

Publicity Material for Bulletin

DEF-1152 VOTED in recognition of the need for a bulletin for publicity to appoint a committee comprised of Messrs. W. R. Wheeler, Chairman, Wm. P. Fenn, and Dr. Y. G. Chen, and Miss E. M. Priest, ex-officio, with one more member to be appointed by these four, to arrange to have a bulletin printed, and that an amount not to exceed \$500 be appropriated for this purpose.

Adjournment.

Respectfully submitted,

RALPH A. WARD
Secretary

NINETEENTH MEETING OF THE BOARD OF DIRECTORS OF THE UNIVERSITY OF NANKING

March 20, 1936

The nineteenth meeting of the Board of Directors of the University of Nanking was held at the home of President Y. G. Chen on Friday, March 20, 1936, at 9 a.m.

It was not possible for the chairman, Mr. T. C. Woo, to be present, and Dr. Han Lih-wu was elected chairman, pro tem.

The meeting was opened with prayer by Rev. C. A. Burch.

The members of the Board, whose names are starred below, were present:

<u>Members of the Board</u>			
<u>Elected by</u>	<u>1935</u>	<u>1936</u>	<u>1937</u>
<u>Chekiang Shanghai Baptist Convention</u>	*T.C.Bau	*T.C.Wu	
<u>East China Mission of the American Baptist Foreign Mission Society</u>	*E.H.Cressy		V.Hanson
<u>Central China Conference of the Mei I Mei Hwei</u>	*Handel Lee	*R.A.Ward	*R.Y.Lo
<u>Central China Mission of the Methodist Episcopal Church</u>			J.C.Ferguson
<u>East China Divisional Council of the Church of Christ in China: Nanking Presbytery Wang Peh Presb'y.</u>	*Y.H.Chen	*I.C.C.Chu	*A.M.Romig
<u>Kiangnan Mission of the Presbyterian Church in the USA</u>		*K.Campbell	*C.S.Smith
<u>Chung Hwa Chi Tuh Chiao Hwei (connected with the China Christian Mission)</u>	*H.F.Li	T.F.Tung	*T.S.Chen
<u>China Christian Mission</u>		*Miss Vautrin	*C.A.Burch
<u>Alumni</u>	C.Y.Hsu	*L.W.Han	*P.F.Kao
<u>Coopted</u>	T.C.Woo	K.P.Chen	*C.Y.Tang
	*Miss Y.F.Wu	C.T.Wang	W.H.Wei
<u>Ex-officio</u>	*Y.G.Chen		C.S.Chen
	A.J.Bowen		

In addition the following were present: Dr. L. C. Hylbert, alternate for Mr. Hanson, Mrs. G. E. Tucker, representing Dr. J.C. Ferguson, Miss E. M. Priest, treasurer, Mr. W. R. Wheeler, Publicity Secretary, and Miss M. W. Arms. Messrs. C. C. Chu, C. S. Chen, K. P. Chen, W. H. Wei and T. C. Woo requested to be excused.

Meeting of the Board of Directors, March 20, 1936

2.

Report of the President

The report of the President was presented as follows:

"It gives me pleasure to present again to you the report of the University since the last meeting of the Board of Directors, held in November 1935. In spite of student petitions, demonstrations, and strikes throughout China, we closed the fall semester without any great difficulty, although there were a few days when the situation became rather tense.

There were graduated the following number of students at the end of the fall semester:

College of Arts	12	
College of Science	12	
College of Agriculture and Forestry	19	
Special Chinese Course	<u>3</u>	46

Enrollment:

The spring semester opened on February 6, with the following enrollment: (The enrollment is compared with that of last semester, the figures for the fall being in parentheses.)

College of Arts	196 (203)	
College of Science	211 (206)	
College of Agriculture & Forestry	<u>244</u> (256)	651 (665)
Special Chinese Course	21 (23)	
Special Chinese Graduate Course	16 (18)	
Science Graduate	7 (6)	
Special	21 (29)	
Makoup	<u>11</u>	727 (741)
Rural Leaders' Training School	114 (120)	
Nurses' Training School	61 (61)	
Pharmacy	1 (1)	
Middle School	<u>887</u> (896)	<u>1790</u> (1819)

Note: The number of Ginling students taking courses at the University this term is 40 (29).

Faculty and Staff Members

There have been a few changes in the faculty, due to replacements or provision for additional assistants, as follows:

College of Arts

Wang Kwoh Yuen.

Part-time Instructor
Department of Chinese

College of Science

Wang Ying-lai	B. S. Nanking	Ass. Dept. Chemistry
Swen Ming-king	" " "	Ass. Dept. Chemistry
Cheo Chi-ren	" " "	Ass. Dept. Chemistry

College of Agriculture and Forestry

Chang Li	Rural Leaders' Training School	Assistant, Department of Horticulture
Cheo Tai-yen	B. S. Nanking	Ass. Dept. Botany
Li Yu-meo	" " "	Ass. Dept. Agronomy
Lu Sheng-hwai (Miss)	" " "	Ass. Dept. Agri. Econ.
Tang Kwei-feng	Rural Leaders' Training School	Assistant, Department of Horticulture
Tang Siang-kong	M. A. Columbia University, NYC	Part-time instructor Dept. Rural Education
Wang Shu-ling	" " "	" " "
Wu Yu Sang	B. S. Nanking	Ass. Dept. Botany

Library

Yu Wen-hao	B. A. Nanking	Assistant cataloger
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Hospital

Robert O. Wilson	M. D. Harvard	University Hospital
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We have just received news of the death of Mr. John L. Severance, who has served on the Board of Founders for many years, and who has given substantially to the University. Word has just reached us of the death of Mr. Dwight H. Day, who was recently appointed a member of the Board of Founders, and who has given substantially to the University. I also wish to inform you of the deaths of Mrs. F. E. Meigs and Mr. Edwin Fielder, loyal friends of the University. I wish to recommend that we send to the surviving members of their respective families expressions of our deep sympathy and sorrow.

I wish to take this opportunity to record the appreciation of the University for the services of Dr. W. H. Stevens, Dr. A. B. Lewis, and Mr. and Mrs. Ogden King in the Department of Agricultural Economics, College of Agriculture, rendered during their term in China. Each has made a contribution of great value in his and her respective field. We are happy to have had these friends with us and wish to extend to them our appreciation as they complete their term of service.

The Ministry of Finance made the final payment for the contribution toward the library building in January as follows: \$50,000 in twenty-second year Customs Bonds and \$50,000 in cash.

This completes the pledge made by the Government for the gift of \$300,000 for the purpose of building the library.

The Rockefeller Foundation made a grant of \$17,500 for the College of Science: 55,000 yuan and US \$5,000 for the Department of Agricultural Economics, a total of a little over 90,000 yuan. This gift has enable us to continue the entire Department of Agricultural Economics for at least this next year, and a request has been presented to the Rockefeller Foundation in New York to extend the grant in order to complete the projects made possible by this money.

The Kiangsu Government has realized our work on the chemical analyses of soils, and the Commissioner of Reconstruction has given us a further fund to finish the work for the analyses. Since last spring, we have made over 130 samples of the soil of the province. This new fund will enable us to finish the analyses. The gift is helpful in this extent that while our Agronomy Department is studying the soil, our Chemistry Department is making the analysis. It is hoped that the two departments will make a valuable contribution, tackling the problem together from these two different aspects. The Government has contributed a sum of \$5000.

Our Municipal Government in Nanking has shown a great deal of interest in the Wool Weaving Project, as is shown by their willingness to contribute, besides giving 3000 yuan to help in the budget, which includes the construction of a new building for 1500 yuan. This building is now being completed and is in use. The Municipal Government is participating in "Nanking Weaving and Tailoring Cooperative Society" to the extent of sharing 400 yuan in the society, which is a necessary second stage of the project. Altogether they have raised capital stock of 1400 yuan. This Society was organized under the leadership of Dr. Smythe. It is thought that a cooperative organization will provide a more satisfactory form of economic organization for small scale industries.

It is of some significance that our Wukiang Extension Center, after being organized into five branches of extension work, after many years of tactful and cooperative work, is expected to be on a self-supporting basis, and the school of primary grade, with 70 students, is also on a self-supporting basis. We hope that soon the whole center will be on a self-supporting basis. When this is realized, we will have achieved one important aim of the University in making an Agricultural Center self-supporting. It is on this basis that the rural agricultural service can be developed and made nation-wide in extent.

I am glad to be able to report that the Municipal Government has issued the permit to allow us to construct the fourth dormitory. This was granted after many conferences and is connected with the registration of land. We hope to have the building completed during the spring and ready for use in the fall. The permit for the hospital dormitory has also been received and plans are being made to start construction in the hospital land of the East Compound.

Meeting of the Board of Directors, March 20, 1936

5.

Preliminary plans for the library building were presented to the Executive Finance Committee on the 14th of March and steps will be taken to start this building immediately.

In accordance with the instructions of the Board of Directors in November 1935, a request was forwarded to the Board of Founders for final decision concerning the name to be used for registration of land. In answer we have received the following cablegram, on March 10:

"Referring to your letter of January 13, would say University of Nanking, Board of Founders think it best for registration purposes (that the) title to property is in the name (of) University of Nanking pending your advice. Wrote to you two weeks ago."

We have just received this letter giving fuller details. This will be reported on later.

Meanwhile some progress has been made in the preliminary steps for registration. In order to secure the permit for construction of the dormitory, it was necessary to make clear to the Land Bureau that we intend to complete registration as early as possible. Notices have been posted on 40 mow of land, particularly near the college campus, to the effect that if no person presents a claim for this land within three months, it shall be considered the permanent property of the University of Nanking. We shall probably use this method to verify our legal title to all land owned by the University. Although we have not received the map from the land bureau, we have seen in their office that the official stamp has been placed by the government surveyors against each of our lots. We feel that these preliminary steps will be of value in making the final application for registration.

In closing, I wish to call your attention to the reports of the different administrative units, which were sent to you and which will give you a more comprehensive picture of the work that is being done. Our greatest contribution as a University, in the midst of these difficult days in China, seems to be to continue quietly to train men and women to take their place in the nation.

Meeting of the Board of Directors, March 20, 1936

6.

D-1156 VOTED that the report of the President be officially received with appreciation.

D-1157 VOTED that the faculty appointments reported by the President be confirmed.

Message of Condolence:

D-1158 VOTED to request the secretary to send a telegram to Mr. T. C. Woo to express the sympathy of the Board of Directors to him at this time of sorrow at the death of his son.

Approval of Minutes:

The minutes of the meeting of the Board of Directors of November 22, 1935, having been circulated, it was

D-1159 VOTED that the minutes of the Board of Directors meeting of November 22, 1935, be approved as circulated.

Report of the Treasurer:

The treasurer presented the report for the period ending March 1, 1936.

The treasurer presented the budget for the ensuing year according to the authorization of the Executive-Finance Committee, showing a shortage of \$24,975.50, not taking into consideration the proposal for an increase of tuition.

D-1160 VOTED to authorize the administration to make every possible effort to balance the budget for the year 1936-1937 and to report the same to a meeting of the Executive-Finance Committee before June 1. (DEF-1128)

D-1161 VOTED to increase the tuition for the colleges from \$90.00 to \$100.00 per year to become effective September 1936. (DEF-1129)

D-1162 VOTED to hold in suspension the item of U.S. \$2000 for promotion work in America, pending correspondence with the Board of Founders, stating the difficulties and inquiring if there is some way to meet it from anticipated gifts in America. (DEF-1130)

D-1163 VOTED to authorize the administration to overdraw up to the amount of \$25,000 during the summer, the agreement to be signed by the Chairman of the Board, the President, and the Treasurer.

Meeting of the Board of Directors, March 20, 1936

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Minutes of the Executive-Finance Committee:

The minutes of the Executive-Finance Committee of March 14 and of March 19, 1936 were presented.

Exchange Rate:

D-1164 VOTED that in view of the recent official stabilization of the currency of China, we recommend to the Board of Founders that beginning with the next fiscal year current exchange be adopted for all business, and that all accounting be recorded on this basis.

(DEF-1115)

Request from the Associated Boards regarding Harvard-Yenching Fund

A request from the Associated Boards requesting the University to present its budget for expenditures to be made under the grant from the Harvard-Yenching Institute, and to make a definite statement of its present program in relation to the correlated program, was presented.

D-1165 VOTED to authorize the administration to present to the Associated Boards the budget for 1936-1937 for funds to be received from the Harvard-Yenching Institute, the summary of the budget for the entire institution, and a statement of the needs of the three colleges in correlating their undergraduate work as well as a program of needs for graduate study in the departments authorized by the Ministry of Education.

(DEF-1122)

Project Proposed by the College of Agriculture for the Department of Forestry:

The agreement between the Kiangsu Provincial Forest Experiment Station and the University of Nanking regarding the organization and management of the Tsing Lung Shan Mountain Co-operative Forest Experiment Station was read. (Attached)

D-1166 VOTED that the agreement be approved, providing that the running expenses (as designated in Article III) should not exceed \$1000 in any one year. (DEF-1123)

The President:

At the end of ten years of service of Dr. Y. G. Chen as Dean and President, the Board of Directors would place on record its deep appreciation of his wise guidance for efficient administration which has resulted in the working out of many difficult problems before the University during a very troubled period. The University has made great progress in its relations with the

government and the general public. It has advanced in the accomplishment of various departments and has grown steadily in its student body and in its reputation. The University depends on his continued leadership.

D-1167 VOTED that Dr. Chen be requested to make personal contact with the Board of Founders and other cooperating bodies and institutions in the United States and to make contact with the universities in the West.

(DEF-1124)

D-1168 VOTED that the time of his absence for the trip shall be six months.

(DEF-1125)

D-1169 VOTED that an appropriation of U.S. \$2000 be made to cover his travelling expenses.

(DEF-1126)

D-1170 VOTED that prior to his departure a special meeting of the Executive-Finance Committee shall be called to make provision for the administration of the University during his absence.

(DEF-1127)

Requests for the Increase of Salaries:

The requests for increase of salaries in the Middle School and the Colleges were presented.

D-1171 VOTED to appoint Mr. Kao and Mr. Cressy to serve on a committee with the administration to go into the question of increase of salaries both in the colleges and in the Middle School.

(DEF-1131)

Rockefeller Grant:

The treasurer reported that a grant had been received from the Rockefeller Foundation, \$17,500 to the College of Science and \$55,000 and US \$5500 to the Department of Agricultural Economics.

D-1172 VOTED to record our appreciation of the significant co-operation of the Rockefeller Foundation in the grants of \$17,500 to the College of Science, and \$55,000 and U. S. \$5500 to the Department of Agricultural Economics, with the understanding that a suitable expression of appreciation will be sent by the President to the Rockefeller Foundation.

(DEF-1132)

Government Grant:

D-1173 VOTED to ask the President of the University to convey to the Central Government through Minister H. H. Kung.

its appreciation of its gifts of bonds, face value amounting to \$250,000 and of \$50,000 in cash for the library building. (DEF-1133)

Minutes of Memoriam:

D-1174 VOTED that having learned with sadness of the death of Mrs. F. E. Meigs, Mr. John L. Severance, and Mr. Dwight H. Day, the Board of Directors wishes to convey through the President of the University to the surviving relatives an expression of its sorrow at their death and of its continued admiration and appreciation for the service they have rendered to the work of the University. (DEF-1134)

Mrs. Meigs was one of the early missionaries in Nanking, and she, with her husband, had a very important part in organizing the University of Nanking, which united the educational work of three missions in 1910. For many years she made her home on the campus and took an active part in the life and progress of the institution.

Mr. Severance served as a member of the Board of Founders for many years, and had an important part in directing the policies of the University. Severance Hall, the main building on the college campus, was given by Mr. Severance and his sisters, Mrs. Prantiss and Mrs. Allen, in memory of their father, who was one of the charter members of the original Board of Trustees. At various times of urgent need, the University called upon Mr. Severance for his help, and always found sympathetic and generous response.

Mr. Day has been a warm friend of the University since its organization. Recognizing the need for careful financial records, for more than fifteen years Mr. Day made a contribution toward the support of the field treasurer, and maintained an active personal interest in every phase of the work. He gave a substantial gift for the third dormitory which was built in 1926-7. Throughout these years, the University has considered Mr. Day one of its most loyal supporters and feels a very great loss in his death.

Ferguson Museum:

With the help of Mr. Kao Ping-fang, the Central Government made the final payment of \$50,000 of the pledge for the library building in cash instead of government bonds with the understanding that the difference in value between the bonds and cash would be used for the Ferguson Museum.

A letter from the Alumni Association was read, which proposed that the Alumni fund amounting to \$13,254 together with \$15,000 representing the difference between the value of government bonds and cash received, be set aside for the purpose of constructing the Ferguson Museum, until such time as the total amount of \$40,000 shall be secured by the Alumni.

D-1175 VOTED to express to Mr. Kao Ping-fang our deep appreciation of the valued assistance he has rendered to the University in relation to these funds. (DEF-1136)

D-1176 VOTED to concur with the request of the Alumni Association to place in a special fund the sum of \$28,254 for the Ferguson Museum. (DEF-1137)

D-1177 VOTED we express our appreciation to the Alumni Association for their support in assuming the full responsibility to secure the funds to erect the Ferguson Museum. (DEF-1138)

D-1178 VOTED that we recommend that the Board of Directors propose to the Alumni Association that in view of the urgent necessity of moving the Ferguson collection to our campus at the earliest possible moment, plans be made to proceed immediately with the construction of the building, the additional funds required for this purpose to be made available by an advance from the cash now in the treasury of the Alumni Association and a temporary advance from the University to be refunded by the Alumni as early as possible. (DEF-1139)

D-1179 VOTED that proposed sites for the museum be submitted to Dr. Ferguson for his approval. (DEF-1140)

D-1180 VOTED that we request the special committee in conference with Dr. Ferguson to secure plans for the museum. The members of the Committee are Messrs. L. W. Han, Y. C. Tsu and C. S. Smith. (DEF-1141)

Alumni Association Clubhouse

D-1181 VOTED in accordance with a previous action of the Board of Founders in turning over a piece of land to the Alumni Association, that we request the administration to ask the Alumni members of the Board of Directors to draft an agreement for the Alumni Clubhouse site and to make suggestions for still closer affiliation of the Alumni Association and its activities with the University. (DEF-1142)

Library Building

The proposed site for the building was presented.

D-1182 VOTED that the site of the library building be moved South of the former location, i. e. southeast of Twinem Chapel. (DEF-1118)

D-1183 VOTED to appoint a small committee, to be called the Library Construction Committee, to have charge of all details connected with the building of the Library. The members are Messrs. C. S. Smith, chairman, C. T. Gee, K. C. Liu, and ex-officio Dr. Chen and Miss Priest. (DEF-1120)

The plans for the Library Building, as revised by the architect in accordance with the instructions from the sub-committee of the Building and Property Committee and the Executive-Finance Committee were presented.

D-1184 VOTED that we approve in general the plans and request the Building and Property Committee to give final approval to the plans, and through the Library Construction Committee to secure bids, with the understanding that the contract be made on behalf of the University by the President and that the total cost of the building will not exceed \$100,000.00. (DEF-1135)

Library Building Funds

The question was presented to the Board concerning the financing of the construction of the library building:

D-1185 VOTED to authorize the treasurer to sell government bonds in order to have on hand before or at the time of the signing of the contract an amount sufficient to cover the building of the library. (DEF-1121)

Registration of Land

The minute regarding the registration of land of the University of Nanking from the minutes of the Executive Committee of the Board of Founders, University of Nanking of the meet- held February 19, 1936 was read. This action was taken in answer to the request made by the Board of Directors, in accordance with its action (D-1132) that the administration be asked to present the problem of the registration of land to the Board of Founders.

"EC-812 VOTED that whereas the Board of Trustees is conscious of the fact that many of the donors of the property of the University of Nanking have expressed a desire that title of this property be held in the name of the corporate body, 'The University of Nanking': and

Whereas the title of this property, both land and buildings, is for the most part vested at present in this corporate body and any legal transfer of title at this time would be difficult if not impossible: and

Whereas experience has at various times in the past shown that under some conditions of disturbance and political change there are many advantages in the present type of ownership of the University's property:

Therefore it is the general opinion of the Board of Trustees that the property of the University should continue for the present to be held under the corporate title of "The University of Nanking" unless there are very definite reasons for doing otherwise.

It is, however, the earnest desire of the Board of Trustees to follow whatever course seems wisest to the leaders actually on the ground in Nanking, and to that end they suggest the appointment of a special committee to make recommendations to the Board of Trustees on the wisest procedure in registering the land belonging to the University, and further suggest that the personnel of this special committee be as follows: President Y. G. Chen, Mr. W. R. Wheeler, Dr. Charles E. Patton, Dr. Ralph A. Ward, Dr. L. C. Hylbert, one member to be nominated by the United Christian Missionary Society, and one member to be nominated by the Board of Directors."

D-1186 VOTED to complete the committee as appointed by the Board of Founders and to ask them to act at once. Dr. Han Lin-wu was appointed as the member from the Board of Directors.
(DEF-1143)

Registration of land (continued)

D-1187 VOTED to authorize the President to proceed with the necessary steps for land registration and to secure legal advice in relation to the many problems relating to registration. (DEF-1144)

D-1188 VOTED to request the President to present the problems of land registration to the Board of Founders when he meets with them during his trip to the United States. (DEF-1145)

Furlough for Dr. and Mrs. J. T. Illick

D-1189 VOTED to request the Board of Foreign Missions of the Methodist Episcopal Church that, after their furlough, Dr. and Mrs. J. T. Illick be returned to the University of Nanking as regular representatives of the Methodist Episcopal Church on the University faculty. (DEF-1146)

Confirmation of Miss Iva Hynds' Short Furlough

Miss Iva Hynds of the Hospital Staff had served for nearly eight years and was in need of immediate rest. Miss Hynds will reach retirement age before the end of another term, and it was her desire to have a short furlough at this time. The Hospital Committee approved of a furlough to be dated from February 15 for a period of six months.

D-1190 VOTED to confirm the action of the Hospital Committee to grant Miss Iva Hynds a furlough of six months to be dated from February 15, 1936, and to request the Board of Founders to approve this action. (DEF-1147)

Reconsideration of campus plan for entire University

It is imperative to have definite decisions concerning building sites, and as the original plan for the development of the campus has been abandoned, it was

D-1191 VOTED to ask the sub-committee of the Building and Property Committee in cooperation with the Building and Property Committee to prepare plans for campus development for presentation to the Board Meeting in November, 1936. (DEF-1148)

Diplomas

A minute was read from the minutes of the Executive Committee of the Board of Founders of the University of Nanking, February 19, 1936 as follows:

Diplomas (continued)

"EC-809 VOTED that the Executive Committee recommend to the Board of Trustees

- (1) That the Board of Trustees delegate to the Board of Directors the authority to issue diplomas to the graduates of the University in general accordance with the regulations of the University of the State of New York
- (2) That the Board of Trustees delegate to the Board of Directors the authority to confer the degrees of Bachelor of Arts, Bachelor of Science, and Master of Science in Agriculture."

D-1192 VOTED to accept the instructions of the Board of Founders to issue the diplomas in the name of the University of Nanking, the same to be signed by the President of the University and the Chairman of the Board of Directors. (DEF-1149)

D-1193 VOTED that the President request the Board of Founders for the privilege of conferring graduate degrees in the Departments of Chemistry and History, which are authorized by the Ministry of Education to offer graduate work. (DEF-1150)

The Dean of the College of Arts requested that consideration be given to the special graduate course in Chinese.

D-1194 VOTED to refer the question of the M. A. degree for the special graduate course in Chinese to the Executive-Finance Committee for consideration.

Publicity Material for Bulletin

D-1195 VOTED in recognition of the need for a bulletin for publicity to appoint a committee comprised of Messrs. W. R. Wheeler, Chairman, Wm. P. Fenn, and Dr. Y. G. Chen and Miss E. M. Priest, ex-officio, with one more member to be appointed by these four, to arrange to have a bulletin printed and that an amount not to exceed \$500 be appropriated for this purpose. (DEF-1152)

Reports of the Units

The reports of the units were presented.

D-1196 VOTED to receive the reports with appreciation of the work that has been accomplished.

The New Science Laboratory

It was noted that in the report of the College of Science the laboratory will cost \$9,500 instead of \$8,000 as estimated last summer. This difference is due to the change in the prices of the materials. The need for the building is so great that \$1500 has been borrowed from the Science Equipment fund to make up the difference.

D-1197 VOTED to authorize that \$1500 be transferred from Science Equipment funds to the new science laboratory construction fund.

The Hospital Committee

In order to comply with the regulations for registration of the Nurses Training School, the Hospital Committee must be enlarged from seven to nine members. The Hospital recommends that this change be made and suggests the names of Miss R. Tien and Dr. L. W. Han for the additional members.

D-1198 VOTED to change the membership of the Hospital Committee from seven to nine members, and to appoint Miss R. Tien and Dr. L. W. Han on this committee in the class of 1939.

Leave of Absence for Dean Sie

D-1199 VOTED to request Mr. K. S. Sie to continue for another year as Dean of the College of Agriculture with residence on campus, giving such time to the deanship as may be consistent with his duties as Director of the National Agriculture Research Bureau.

D-2000 VOTED to approve of the salary of \$3600 per year for Mr. Chang Chi-wen, acting dean of the College of Agriculture, to be effective July 1, 1936.

Travel Fellowship

D-2001 VOTED to approve of the policy of granting one travel fellowship annually to staff members of the College of Agriculture, if funds are available, final approval of each fellowship to be given by the Executive-Finance Committee.

The Policy Committee

D-2002 VOTED to appoint a policy committee for the coming year to consider the policy and future program of the University. This committee shall make reports to the Executive-Finance Committee and shall be appointed by the Chairman of the Board.

Honorary Members of the Board of Directors

A plan was presented whereby some alumni and people who are interested in the progress of the University and whose interest would be of value to the University should be asked to serve as honorary members of the Board.

D-2003 VOTED to approve of the policy of honorary members in principle and to authorize the President in consultation with the Chairman of the Board to make recommendations to the Executive-Finance Committee for its consideration.

Land Problems

The University owns a large area of scattered land. The University is not able, under the present regulation, to grant rights of way or to make transfers or exchange of small pieces which would be mutually beneficial.

D-2004 VOTED to recommend to the Board of Founders to grant to the Board of Directors the right to make adjustments for exchange of land for "rights of way" through our land, as may be mutually satisfactory to all concerned.

D-2005 VOTED to recommend to the Board of Founders that the Board of Directors be given jurisdiction for the sale of land, the total value not to exceed U. S. \$500 for any single transaction.

D-2006 VOTED to authorize the administration to make temporary--not to exceed three years--leases for small pieces of unused land when requests are received from neighboring owners, such arrangements to be approved by the Executive-Finance Committee and ratified by the Board of Founders.

Promotion Work in the U. S. A.

D-2007 VOTED in view of the probable return of Mr. W. R. Wheeler to the United States in the near future, to recommend to the Board of Founders that Mr. Wheeler be invited to assist in representing the needs of the University of Nanking in America in such a way as may seem advisable.

Election of Officers and
Executive-Finance Committee for 1936

A Nominating Committee was elected, consisting of Rev. C. S. Smith, Rev. C. A. Burch, and Miss Wu Yi-fang, to bring in nominations for officers for 1936 and for the Executive-Finance Committee. On report of the committee, the following actions were taken:

D-2008 VOTED that the recommendations of the Nominating Committee for the Executive-Finance Committee for 1935 be accepted as follows:

Chairman	T. C. Woo
Vice Chairman	L. W. Han
Chinese Secretary	H. F. Li
English Secretary	R. A. Ward
Treasurer	Miss E.M. Priest

D-2009 VOTED that the recommendations of the Nominating Committee for the Executive-Finance Committee for 1936 be accepted as follows:

C. S. Chen	R. A. Ward
E. H. Cressy	C. S. Smith
L. W. Han	T. C. Woo, chairman, ex-officio
Miss M. Vautrin	Y. G. Chen, ex-officio
Handel Lee	Miss E.M. Priest, ex-officio

D-2010 VOTED that the recommendations of the Nominating Committee for the co-opted members of the Board of Directors in the Class of 1938 be accepted as follows:

T. C. Woo	Miss Y. F. Wu
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Standing Committees for 1936

According to the by-laws of the Board, standing committees shall be nominated by the Chairman of the Board in consultation with the President of the University, and elected by the Board at the annual meeting or as soon thereafter as possible, to serve until their successors are appointed. The Chairman of the Board shall designate the chairman and vice chairman of each committee, each committee electing its own secretary. The following nominations for the standing committees for 1936 have been made in accordance with the by-laws and are submitted for approval by the Board. Should there be no objections to these nominations after the minutes have been circulated, the members listed may consider themselves duly elected.

Policy Committee:

E. H. Cressy, Chairman
L. W. Han
R. Y. Lo
T. C. Woo)
Y. G. Chen) ex-officio

Building and Property Committee:

Y. H. Chen, Chairman
E. H. Cressy
Handel Lee
C. Y. Tang
R. A. Ward
T. C. Woo)
Y. G. Chen) ex-officio

Faculty Subcommittee:

C. T. Gee, Chairman
J. H. Daniels
Djang Fang
W. P. Fenn
C. W. Chang
K. C. Liu
H. R. Wei
Miss E.M. Priest)
Y.G. Chen) ex-officio

Arts:

R. Y. Lo, Chairman
E. H. Cressy
L. W. Han
P. F. Kao
W. H. Wei
T. C. Woo)
Y. G. Chen) ex-officio

Science:

L. W. Han, Chairman
K. Campbell
Y. H. Chen.
H. F. Li
C. Y. Tang
T. C. Woo)
Y. G. Chen) ex-officio

Agriculture:

C. Y. Tang, Chairman
T. C. Bau
C. A. Burch
C. Y. Hsu
Handel Lee
T. C. Woo)
Y. G. Chen) ex-officio

Middle School:

H. F. Li, Chairman
Y. H. Chen
E. H. Cressy
Handel Lee
Miss M. Vautrin
T. C. Woo)
Y. G. Chen) ex-officio

Hospital:

Y. G. Chen, Chairman
Mrs. E. James
W. P. Mills
S. F. Chao
Z. T. Ing
J. H. McCallum
Y. L. Mei
L. W. Han
H. R. Wei
Miss R. Tien
Mrs. A. N. Steward--to serve
as alternate for Mrs. James,
during her absence.
Miss E.M. Priest, ex-officio

Promotion Committee:

K. P. Chen, Chairman
J. C. Ferguson
P. F. Kao
R. Y. Lo
R. A. Ward
C. T. Wang
W. H. Wei
T. C. Woo)
Y. G. Chen) ex-officio

Joint Committee on Cooperation:
with Ginling College and the
Nanking Theological Seminary:
University:

E. H. Cressy
R. Y. Lo
C. S. Smith
Y. G. Chen, ex-officio

Ginling

W. P. Roberts
Tung Teh-fu
V. Hanson
Y. F. Wu, ex-officio

Seminary:

K. T. Zaung
H. F. Li
J. T. Illick
Handel Lee, ex-officio

Meeting of the Board of Directors, March 20, 1936

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Appreciation

D-2011 VOTED to extend a vote of appreciation to Dr. and Mrs. Y. G. Chen for their hospitality in entertaining the Executive-Finance Committee and the Board of Directors.

Adjournment.

Respectfully submitted,

RALPH A. WARD
Secretary

UNIVERSITY OF NANKING
Nanking, China

Report of the Publicity Secretary:

The work of the publicity secretary since the last meeting of the Board of Directors has followed much the same lines as indicated in the previous report. The work has included:

- 1) Sending news items to the newspapers published in English in Shanghai and to the Weekly Review.
- 2) Sending news items to the China Colleges, the publication of the Associated Boards for Christian Colleges in China, issued in New York City.
- 3) Preparation of a printed letter about the University, which is sent to its western friends. A letter, of about 4000 words, dated March 1, was sent out: copies have been mailed to the members of the Board of Directors. This letter is sent to a mailing list of approximately 1200 names.
- 4) The securing of motion pictures which may be of service in the promotion of the University. Pictures were taken of General Feng Yu-hsiang and General Chiang Kai-shek, who addressed the student body recently.
- 5) Preparation of material for an illustrated pamphlet about the University which may be used in America and for distribution to western visitors of the University in China. The Board of Directors at their meeting in the fall authorized the preparation of this material and I hope will approve of the printing of the pamphlet.

Recommendations:

- 1) That the sum of 500 yuan be allocated in the budget for the expense of the publication of an illustrated pamphlet.
- 2) That 500 yuan be allocated for the printing and mailing of an illustrated quarterly.
- 3) The appointment of a Committee which will be responsible for publicity in relation to Western friends in my absence. I would suggest Dr. Bates, Dr. Fenn, and Mr. Jones: Dr. Bates to act as chairman.

Respectfully submitted,

(Signed) W. Reginald Wheeler

UNIVERSITY OF NANKING
Nanking, China

Report of the University Library:

March 20, 1936

Perhaps the most important development in connection with the University Library since the last meeting of the Board is the receipt of the final installment of the government gift. It was made in \$50,000 in cash and \$50,000 in government bonds. This means that we are ready to put up the long expected library building. Any further delay would mean unnecessary hindrance to the development of the University. The time has passed for me to assert the advantages of having a separate library building. If one will simply glance at the offices in the present library, one will wonder how such conditions could ever be tolerated in an institution where efficiency of work is highly prized.

However, with the change of the market conditions of the bonds and the issue of the new bonds to replace the old, it has materially affected the cash value of the library fund. According to calculations of the Treasurer's Office, the total cash value of the fund will be only something around \$195,000, not quite two-thirds of the promised gift. In view of this, it is recommended that the Board of Directors reconsider the plan of distribution of the fund made at its meeting last year. It is also recommended that it reconsider the advisability of making a loan from the library fund to the Ferguson Museum, especially in view of the fact that it is widely known that the Government has given \$300,000 for our library building.

A sketch of the plan for the library building will be presented to the Board through the President of the University together with comments and suggestions from the sub-committee of the Building and Property Committee. Very likely, the plan will be carefully studied and thoroughly revised. But it is requested that steps towards immediate construction be taken by the Board so that the work could be speeded up.

It is of extreme importance that we shall be prepared to meet the increase of running expense when the building is completed. This increase will be mainly in two ways, (1) upkeep and repairs and (2) the increase of the staff. The first item is obvious. Let me comment a little on the second. At present we have fourteen persons on the staff, of whom seven are college graduates. This number appears not so small. But most of the college graduates are carrying on at the same time some work of teaching, thus all of them are not serving the library full time. Moreover, if we look at the following figures of the growth of the collection and increase of services, we shall realize how heavy the work of our staff is, as compared with previous years.

Report of the University Library:

Number of volumes increased over the preceding years:

	Chinese books	Western books	Pamphlets, Per'd's.
1930-1931	8,939	1,447	5,574
1931-1932	9,131	765	9,549
1932-1933	5,546	626	9,388
1933-1934	3,246	666	12,106
1934-1935	4,076	1,171	19,859
Jul. 1935- Feb. 1936	1,959	428	11,866

The present size of the collection, excluding unbound periodicals:

Chinese books	107,836
Western books	24,631
Pamphlets, ex- cluding unbound periodicals	<u>75,557</u>
Total	206,024

The use of this collection in the preceding five years is as follows:

1930-1931	77,131
1931-1932	62,378
1932-1933	74,363
1933-1934	88,081
1934-1935	90,958
Jul. 1935- Feb. 1936	46,222

And yet our staff has only two more persons than it did in 1930, there having been then twelve persons on the library staff, an additional force of six persons in the Research Library which was transferred to the Department of Agricultural Economics in September 1932.

Naturally with the new building the demand for a greater staff is unavoidable. Not mentioning the need in the cataloging departments we must increase the staff in the circulation and reference department and more janitors to take care of the building. Funds for these increase should be provided: and plans and provisions must be made at this time, because the building may be in use next spring.

Let me add a few things to finish up the report. We have two girls practicing in the library without remuneration, Misses Swen I-ling and Liu En-hsuen. Altogether about a dozen people have had this training in this way in our library during the past few years. And as far as we can ascertain there are over 30 of our graduates since 1920 now in active library service. This seems to indicate very clearly that our library is exercising an influence outside the campus wall, and is looked upon as a place to train library workers. In view of these facts

Report of the University Library:

may we not ask the College of Arts to strengthen its courses in Library Science and to offer a two-year special course in the subject?

The present writer published in 1929 a system of classification of books for Chinese libraries. The first edition has long been exhausted and there is a demand for it. A second and enlarged edition is accordingly prepared and will come off the press within two weeks. This system has been adopted by some forty libraries in the country, including the National Library of Peiping. The latter has recently started to distribute printed catalogue cards for smaller libraries. As these cards are classified according to this system, it is presumed that it will be used in more libraries and will increase the sale of this little book. As to the sale of other publications of the library, the Agricultural Index appears to be still the favorite.

Respectfully submitted,

(Signed) K. C. LIU
Librarian

UNIVERSITY OF NANKING
Nanking, China

Report of the College of Arts:

March 20, 1936

The work of the College of Arts has gone on steadily since the last meeting of the Board of Directors inspite of the turmoil and disturbances taking place among other universities of a similar nature toward the end of last semester. The University began on the regular day, February 6, after a peaceful vacation. The total enrolment in the College is 270 of which 196 are regular students, roughly the same size as the previous semester. The distribution is as follows:

Regular college students:	196
Freshman	74
Sophomore	44
Junior	43
Senior	35
Special Course in Chinese	21
Special Advanced Course in Chinese	16
Ginling College Students	27
Special Students and others	10
<u>Total</u>	<u>270</u>

All 102 courses, amounting to 284 credits, are offered this semester. There is only one class with five students, and there are five classes with fewer. This is about the same as the previous semester, thus showing the number of small classes has come to the minimum.

Mr. Wu Shi-shui's book, "The Principles of Economics", reported in the last report as being accepted by the Commercial Press, came out last December as one of the textbooks for universities. Mr. Wang Sheng-tsu's book on Western History, reported last time as in preparation, has been completed and is accepted for publication by the same firm. The latest number of the Nanking Journal, contributed to almost entirely by faculty members of this College, will appear by the end of the month. About the same time will appear the first number of the publications of the College of Arts, devoted entirely to Chinese Philology, by the teachers and students of the Special Advanced Course in Chinese. This number is to be followed by others in the field of Chinese History and Literature.

The Special Advanced Course in Chinese will have its first graduating class next June. As most of the students are college graduates and inasmuch as this two years' training undoubtedly has improved their knowledge and qualifies them as instructors in college, the question has been raised whether some form of recognition of their achievement such as the grant of an advanced degree or other privileges should be made. While it is true that no plan was made at the beginning of this class to confer an advanced degree, it is nevertheless a fact that the quality of the work is equivalent to graduate work. A recognition of this fact will not only help the graduates but also the Institution. It is hoped that the President and the Board of Directors will approve the suggestion of conferring the M. A. degree to those who already have a B. A. degree. Graduates from this class may just as well be regarded as holders of the M. A. degree from Chinese universities.

Report of the College of Arts:

The program for the graduate course in history has not yet been definitely settled. The idea is to receive only a very few students at a time. The major part of the work of the students will be devoted to some piece of research work by the student himself with the attendance of such advanced courses as will fit in with his program. Too much stress on class work should be avoided for these students. If the above idea is accepted, it will appear that this work could be easily undertaken by the present Institute of Chinese Cultural Studies. These students may even be treated as research scholars in the Institute. This only means that the Institute has to assume a different Chinese title, for the present title limits its scope of work to the study of Chinese history. This would appear the most natural solution of the problem, but so far nothing definite has been reached.

In my last report stress was laid on the fact that the College could not stand further out of money. With the loss of the Hoover fund, it appears that the College again is to receive a set-back. The prospect for renewal of the government gift to the College is small in view of the financial difficulties which the Government has to meet. The necessity of putting the College on a sound financial basis is growing. Without a strong College of Arts, however, the university work would appear to be built on a very meager foundation. It thus is the fundamental problem for the College to meet, and the way is not yet open. Some light is earnestly expected from the authorities of the university.

With this report, the present writer completes his second year as the dean of the College of Arts. As it was understood at the time when he assumed the office that it was simply a temporary arrangement and in view of the growing seriousness of the problems and difficulties confronting the College, which are beyond his ability to deal with, he earnestly requests being relieved from this duty.

Respectfully submitted,

(Signed) K. C. LIU
Dean of the College of Arts

UNIVERSITY OF NANKING
Nanking, China

Report of the College of Science:

Instruction:

There are 217 regular students in the college this term, including 210 undergraduates and 7 graduates, 5 more than the preceeding term, and 13 Ginling girls and 16 unclassified students who take work in the college. The distribution of the regular students by departments is as follows:

<u>Department</u>	<u>No. of Major Students</u>
Graduate Chemistry Course	7
Botany	4
Chemistry	37
Mathematics	17
Physics	32
Zoology	19
Electric Engineering	48
Industrial Chemistry	53
Total	217

On February 29 the entire teaching staff of the College met for the afternoon and evening to discuss the means and ways to improve the instruction in the College. Dr. Illick opened the meeting with a very inspiring talk on "The Duties and Opportunities of a Science Teacher." The meeting was very valuable because of the exchange of experience and the cooperation in solving the problems in common. Some of the important results of the discussion are listed below:

1. Enforcement of personal and vocational guidance for the selection of majors by students.
2. Closer supervision in the laboratory to insure independent work and rigid training.
3. Reduction of the number of student assistants whom we now have to use in the laboratories because of the lack of funds.
4. Greater emphasis on the basic training in all courses.
5. Higher standards for the basic courses in all departments.

While departmental meetings are held quite often, the staff felt quite strongly the need for the general meeting, and it was decided to hold the conference at least twice a term.

Research and Extension:

Emphasis on practical problems characterizes the policy for research and extension work of the College. The Department of Chemistry is continuing its research on nutrition, dye stuff, and soil. During the present year, studies in nutrition and dye stuff have been strengthened by appropriations from the Rockefeller grant while the Kiangsu Provincial Government has continued its support

in soil studies by an additional grant of \$1200. Physics and electrical engineering are working on such practical problems as electric plating, arc welding, mechanic shop, and glass grinding.

An interesting development in our work in visual education is the production of educational cinemas in cooperation with the National Cinematographic Society of China. Our field is in scientific, industrial, and agricultural pictures. Some of the films we have already made are the Manufacture of Cement, the Chinese Silk, the Chinese Pottery, the Making of Leather, and the Central Broadcasting Station. Different organizations have willingly cooperated with us in the preparation of the films while Mr. Howard of the American Attache's office and Mr. Reid of the Eastman Kodak Company have helped us with the technique. The demand for our educational films is ever increasing. Besides Nanking, Tsingtao and Kiangsi, we are now distributing educational films in Chi-men, Anhwei, in cooperation with the Economic Council and in Shensi in cooperation with the provincial government. The monthly attendance at all these centers is about 100,000.

The New Science Laboratory:

The laboratory of about 47 fang, $103\frac{1}{2}$ ft. by $45\frac{1}{2}$ ft. will cost \$9,500 yuan instead of \$8,000 yuan as estimated last summer. The difference is due to the change in the prices of the material. The price of wood has gone up 70%, that of cement 20%, iron and steel 20%, sand 30%, etc. The need for the building is so very great that we have borrowed \$1500 yuan from the science equipment fund to make up the difference and for this we wish to have your approval. We hope to have the building finished by the end of May. We feel very much obliged to Mr. Gee for his care in planning and purchase of material.

Respectfully submitted,

(Signed) H. R. Wei

March 1936

UNIVERSITY OF NANKING
NANKING, CHINA

March 20, 1936.

REPORT OF THE COLLEGE OF AGRICULTURE AND
FORESTRY

Enrollment and Graduates

The College opened for the spring term of 1936 with 250 students in the regular College course and 114 in the Rural Leaders' Training School, in both cases six less students than during the fall term of 1935. However, the number is still considerably higher than the ideal from the point of view of the faculty and facilities of the College.

There were 19 graduates from the College course and 4 from the Rural Leaders' Training School in January, 1936, all of whom have been placed. Since the organization of the College, there have been 373 graduates from the regular four year course and 388 from the Training School.

Grant from the Rockefeller Foundation

The Rockefeller Foundation has made a grant of \$5,500 U. S. currency and Yuan 55,000 for special projects in agricultural economics from October 1st, 1935 to September 30th, 1936. Projects are in Agricultural Prices, Farm Business Organization, Farm Implements, Diet of Farm Families, and Special Training in Cooperative Organization.

The Foundation is also providing five fellowships for graduate work in Agricultural Economics which is scheduled to begin next fall.

Tenth Annual Conference on Crop Improvement

It was decided that, beginning with this year, the annual conference of cooperating crop improvement centers would be held in turn at the various stations. The object of this is to familiarize all stations with the work being done in other parts of the country, and also to stimulate the interest of the local people in the crop program.

The conference this year was held from January 20th to 26th. Professors S. Wang, C. M. Heh, T. H. Shen, T. F. Yu and E. A. Slocum represented this College, and one or two staff members represented each of the sub and cooperating stations, a total of 40 to 50 participating each day. Discussion and reports took up the larger part of the conference and the last day was spent in visiting government institutions of agriculture. Representatives from the Provincial Government and the Bank of China attended the conference.

Cooperation with National Agricultural Research Bureau

The Bureau has turned over to the College \$2,000 to be used in research on the improvement of farm implements which are used for the wheat crop, such as planters, threshers, fanning mills, etc.

(College of Agr. and For. cont'd)

The Bureau has also made a grant of \$1,700 for the continuation of the rice disease study which has been carried on for some years, partly under the China Foundation grant.

Further cooperation with the Bureau in the matter of improved seed distribution is under discussion.

Participation in the Rural Improvement Work of the Nanking Municipal Government

The College has been invited to serve on the Rural Improvement Committee recently organized by the Municipal Government for the improvement of the three large suburbs of the city, Shao Ling Wei, Shan Sing Ho, and Yien Tze Chi. The College will be especially connected with the Yien Tze Chi District where the University Experimental Farms are located. Another point of contact is that one of the College graduates, Mr. Pan Chieh-yu, has been appointed by the Government to be in charge of this district.

Return of Botanical Expedition from Hunan

The last members of the Botany Department's Hunan expedition returned safely with all specimens and equipment intact at the end of December. This is particularly gratifying because the communists returned to the area around Sinning about the time the work was finished, causing some delay in moving out the equipment and specimens, and involving some anxiety as to the safety of the expedition. The party was in the field about five months. Over 600 numbers of cellular cryptogams and about 750 numbers of vascular plants were collected.

Problem of Staff Salaries.

It is a well known fact that the low salaries paid by the College are making it difficult to keep our best men on the staff since they prefer to go to institutions which pay a higher salary or move to communities where living is cheaper. The College is very anxious that salary increases be made in order to avoid the constant discouragement of losing our best trained men.

In addition, we wish to suggest that a second inducement be offered in the way of sabbatical leave with full salary for regular faculty with the following conditions:

- (1) That faculty taking sabbatical leave return for at least three years service.
- (2) That no individual be permitted to take sabbatical leave unless his work can be divided among associates with no extra burden on the College.

If this inducement were given, it would tend to keep faculty with us for ten years of service. Such a period of service would seem to warrant a year's leave with salary.

Respectfully submitted,

C. W. Chang, Acting Dean.

UNIVERSITY OF NANKING
Nanking, China

Report of the Middle School:

March 20, 1936

This semester, there are 881 students enrolled in the Middle School, 478 juniors and 403 seniors. There are twelve classes of junior grade and ten of senior grade. In addition to these, a class of 100 has been opened for those who are junior high graduates, but whose scholastic standing does not measure up to our standard. In all, there are twenty-three classes, the same as last semester.

The members of the faculty who have left the school permanently are:

1. Swen Ming-ching (science)
2. Kao Wen (Chinese)
3. Ling Yien (Chinese, part time)

The new teachers, who are added to the faculty, are:

1. Tien Sih-tsuen (Chinese, full time)
2. Ying Men-lwen (Chinese, part time)
3. Long Chuh-chun (English, part time)
4. Liu Sheo-hsioh (science, part time)
5. Hwang Siu-ching (geography, part time)
6. Chang Tu-mo (mathematics, part time)

A new member has been added to the staff:
Chang Ching-chi (business clerk)

The deficit of \$11,000.00 of the last few years, we hope can be wiped out by our special effort, by the end of this semester.

Since the salaries of the teachers of the Middle School have not been increased for the last two years, and since the living standard has gone up so high, the salaries received are just on or below the cost of living. The depreciation of the value of currency makes it even harder to maintain the living standard. For these reasons, I take the liberty to suggest a scheme of increasing salaries to the Middle School teachers as follows:

1. Ten dollars increase to the heads of each department
2. Five dollars increase to the full-time teachers
3. Five or three dollars increase to the business clerks.

This amount is very well taken care of by this coming year's budget.

The ceilings of the science building and of the second floor of the dormitory to the north of the quadrangle are falling in very badly and immediate repairs are necessary or the students will be in danger. The Middle School budget cannot possibly meet these repairs, however. A definite request should be made to the Board for immediate repairs.

Respectfully submitted,

(Signed) Djang Fang, Principal

UNIVERSITY OF NANKING
Nanking, China

Report of the University Hospital:

Since the last meeting of the Board there is not much to report but peace and progress.

The Hospital Committee is to be enlarged for greater service and also to meet the regulations for registration of the School of Nursing with the Ministry of Education. Action necessary for this is being proposed through the routine procedure.

The only significant changes in staff personnel have been the departure of Miss Hynds for a short furlough in America and the arrival of Dr. Robert C. Wilson with a short term appointment from the Board of Founders.

Land problems are advancing slowly. The acquisition of Dung Lou and half the East Compound, as one step in advance, and the securing of a small triangle of land from the Police Department, as another, both give encouragement for the aim of securing the entire block between Tientsin Road and Kulou South Road. The rest of the University East Compound, the narrow useless alley way, and the Christian Church land are still needed for this aim. Exchange for our land adjacent to the Christian School property is under negotiation at the present with the Christian Church.

Statistical and financial reports show a steady progress, but even more encouraging is the general spirit of good will in the city toward our hospital. It makes very tempting a proposal to enlarge the hospital a little bit to include a needed obstetrical room, a children's ward, and a few more special class beds to help increase the operating expenses. These are questionable times for expansion so no definite proposals have been made as yet.

Respectfully yours,

(Signed) J. HORTON DANIELS, MD.
Acting Superintendent

March 1936

UNIVERSITY OF NANKING
Nanking, China

Minutes of the Hospital Committee of the Board of Directors:

The nineteenth meeting of the Hospital Committee was held at the home of Dr. and Mrs. Y. G. Chen, 5 Ping Tsang Hsiang, on Wednesday, February 19, 1936, at 5 O'clock. The members, whose names are starred, were present:

Dr. S. F. Chao	*Miss Revena Tien
*Dr. J. H. Daniels	Dr. H. R. Wei
Mr. Z. T. Ing	
*Mr. J. H. McCallum	*Dr. Y. G. Chen, ex-officio
Dr. Y. L. Mei	*Miss Elsie M. Priest "
*Mrs. C. Stanley Smith	Mr. T. C. Woo "

The meeting was opened with prayer by Mr. McCallum.

The treasurer presented the financial report for the first six months of the present fiscal year.

H-103 VOTED to receive the financial report with appreciation.

H-104 VOTED to approve the minutes of the last meeting, held December 12, 1935, as circulated.

Dr. Daniels presented the report of the superintendent, and out of this report, the following actions were taken: It was

H-105 VOTED to recommend that the membership of the Committee be arranged on the basis of regular terms as follows:

Class of 1937:	Mrs. James, Dr. Chao, Dr. Wei
" " 1938:	Mr. McCallum, Dr. Mei, Mr. Ing
" " 1939:	Mr. Mills, Miss Tien, Dr. Han

H-106 VOTED to invite Rev. W. Plummer Mills and Dr. Han Lih-wu to serve as regular members in the Class of 1939, and to invite Mrs. A. N. Steward to serve as an alternate during the absence of Mrs. James.

H-107 VOTED to recommend that the by-laws of the Hospital Committee be changed under Section II, No. 1, Members: to read: "They shall have nine in number" instead of the present wording, "They shall have seven in number."

H-108 VOTED to recommend that the budget for the Hospital for the year 1936-37 be approximately \$233,000.00.

In order to provide for salary increases, the superintendent was authorized to make a careful study of the needs in each department and it was

H-109 VOTED to approve of the policy of salary increases for this year in accordance with the actual needs of each department.

Minutes: Hospital Committee, Feb. 19, 1936

2.

In view of the serious illness (tuberculosis) of the Assistant Treasurer, Mr. Sie King-tsu, and in consideration of the length of his service to the Hospital, it was

H-110 VOTED to approve of a health leave of six months for Mr. Sie King-tsu with full salary to be dated from December 1, 1935

It was voted to approve the following actions taken by correspondence:

Miss Hynds, the nurse in charge of the Special Ward, returned to China on September 1, 1928 and has served seven and one-half years without a furlough. She will have reached the age of retirement before the end of another regular term, but because of the need for her services, her own desire to continue in active service, and because Miss Harmon leaves this summer, the hospital administration recommended these actions.

H-111 VOTED to approve of the recommendation to allow Miss Iva Hynds to take a short furlough of approximately six months, to begin not later than February 15, 1936.

H-112 VOTED to approve of recommendation being sent to the Board of Founders that in view of the fact that Miss Iva Hynds will have reached retirement age (65 years) before the end of another term of service, that an exception be made in her case to allow her to return to the hospital for additional service, the exact length of the term to be determined by her health and strength and the future conditions on the field.

It was then

H-113 VOTED to request Dr. Daniels to secure information from various missions in China regarding the possibility of finding a foreign nurse who may be available for service in the Hospital.

H-114 VOTED to request Dr. Daniels to write a letter to Dr. W. E. Macklin on the anniversary of the founding of the United Christian Missionary Society in Nanking.

H-115 VOTED to extend a cordial welcome to Dr. Robert O. Wilson who has arrived to work at the University Hospital.

H-116 VOTED to extend a cordial vote of thanks to Dr. and Mrs. Chen for their kind hospitality and delicious supper served to the members of the Committee.

Adjournment.

UNIVERSITY OF NANKING
Nanking, China

Minutes of the Hospital Committee of the Board of Directors:

The eighteenth meeting of the Hospital Committee was held in the library of the hospital on Thursday, December 12, 1935.

Tea was served by Mrs. Daniels. The members whose names are starred were present:

Mrs. Edward James
*Mrs. C. Stanley Smith
Dr. Y. I. Mei
*Mr. E. T. Ing
*Dr. H. R. Wei
Dr. S. F. Chao

*Mr. J. H. McCallum
*Dr. Y. G. Chen, ex-officio,
Chairman
Mr. T. C. Woo, ex-officio
*Dr. J. H. Daniels, "
*Miss E. M. Priest, "

The meeting was opened with prayer by Mrs. Daniels.

H-96 VOTED to confirm the correspondence voted in July that the hospital shall pay yuan 12,000.00 in cash to the University representing the value fixed for the buildings, known as Tung Leo, kitchens and bathhouse, turned over for the use of the hospital in East Compound of the University. In addition, the hospital will loan to the University yuan 12,000.00 without interest for three years, after which time interest will be paid at the rate of 6% until the University is prepared to give to the hospital the remaining buildings in East Compound.

The treasurer presented the financial report for the year ending June 30, 1935, and the budget report from July to November 1, 1935.

H-97 VOTED to accept the report of the treasurer.

Dr. Daniels presented the report of the superintendent, calling the attention of the committee to the work of the various departments of the hospital. The agreement with Nanking Police was reported, and it was

H-98 VOTED to approve of the agreement made with the Nanking Police Headquarters as follows:

Agreement with Nanking Police Headquarters

In return for the triangle of land, 9.8 fang, turned over to us the hospital will allow the following privileges:

1. Dispensary calls--10 calls per month--perpetual half-rate on registration, treatment and common medicines (excluding injections, spec. med. etc.)
2. In-patient admissions--2 third class admissions per month--5 years half-rate on hospital fee, common medicine and treatment (excluding spec., injections, medicine, operations, X-ray, etc.)

Minutes, Hospital Committee:

3. There shall not be more than 2 in-patients on half-rate at any one time. Each in-patient shall receive not more than 21 days on half-rate basis. If there are more patients than stated or if any one stays more than 21 days, the regular rates will be paid.
4. These rates apply only to dispensary registrations at the regular hours. Outside of dispensary hours they shall pay according to hospital regulations.
5. Those asking for special rates should show or present a certificate of identification from the police headquarters.
6. Period for reduced rates of in-patients shall be from January 1, 1936 through December 31, 1940.

H-99 VOTED to receive the report of the superintendent with appreciation.

The question of the length of term of the members of the hospital committee was discussed, and it was

H-100 VOTED to request Dr. Daniels to prepare a statement to present at the next meeting giving a method of adjusting the term of the members of the hospital committee, in order that a proportionate number may be changed each year.

Dr. Daniels presented a request for a special increase in salary.

H-101 VOTED that we regret our inability to grant a special increase in salary in recognition of services rendered last year.

H-102 VOTED to rebuild Peden Hall in East Compound, the exact site to be determined by Dr. Daniels in consultation with Mr. Gee.

One of the urgent problems is the location of the new gate. Due to the changes in the levels of the streets, and the widening of the Chung Shan Road, it is one of the pressing questions at present to determine the best entrance. No action was taken at this time.

Adjournment.

NANKING

4/18/36

40 copies
received

Special Committee, Appointed by the Board of Founders, on
Registration of Land

INDEXED

The Special Committee appointed by the Board of Founders of the University of Nanking to consider the question of registration of land met on Saturday, April 18, 1936, at the home of President Chen.

Present: Messrs. L. C. Hylbert, M. S. Bates, R. A. Ward, C. S. Smith (proxy for Mr. C. E. Patton) W. R. Wheeler, L. W. Han, and Y. G. Chen.

Dr. E. E. Walline of the Presbyterian China Council and Miss E. M. Priest were also present.

Mr. G. Stanley Smith was elected chairman and Dr. R. A. Ward secretary of the committee.

The meeting was opened with prayer by Dr. Hylbert.

President Chen reported the present status of the registration of land, outlining the steps that have been taken and calling the attention of the committee to the problems involved in registering the land under present regulations.

After careful consideration and discussion, it was decided that the committee favored a method of registration that would secure the benefits likely to inhere in use of the position of the Board of Directors as a Chinese organization, and would at the same time protect adequately the responsibilities and purposes of the Board of Founders. The Committee recommended an attempt to register as "The University of Nanking" indicating to the authorities the exact situation of ownership, purpose, and administration. Therefore, it was

VOTED to recommend to the Board of Founders that all the land of the University of Nanking shall be registered as soon as possible under the corporate name of the University of Nanking, with legal instruments which safeguard the future use of the property for the purposes for which the property has been given, said instruments to be recorded with the Ministry of Foreign Affairs, and the Embassies concerned, as well as with the Nanking Municipal Government.

Mr. Smith, Dr. Ward, and President Chen were requested to prepare a detailed statement giving clearly the facts concerning registration of land, this statement to be forwarded with the minutes to the Board of Founders.



Registration of Land
Special Committee, Appointed by the Board of Founders, on

The Special Committee appointed by the Board of Founders of the University of Hankin to consider the question of registration of land met on Saturday, April 18, 1936, at the home of President Chen.

Present: Messrs. L. C. Hybert, M. S. Bates, R. A. Ward, C. S. Smith (proxy for Mr. E. Patton), W. R. Whorl, L. W. Han, and Y. G. Chen.

Dr. E. E. Walline of the Presbyterian China Council and Miss E. R. Priest were also present.

Mr. C. Stanley Smith was elected chairman and Dr. R. A. Ward secretary of the committee.

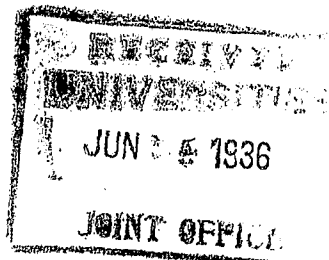
The meeting was opened with prayer by Dr. Hybert.

President Chen reported the present status of the registration of land, outlining the steps that have been taken and calling the attention of the committee to the problems involved in registering the land under present regulations.

After careful consideration and discussion, it was decided that the committee favored a method of registration that would secure the benefits likely to inhere in use of the Board of Directors as a Chinese organization, and would at the same time protect adequately the responsibilities and purposes of the Board of Founders. The committee recommended an attempt to register as "University of Hankin" land belonging to the university, the exact situation of ownership, purpose, and administration. Therefore, it was

VOTED to recommend to the Board of Founders that all the land of the University of Hankin shall be registered as soon as possible under the corporate name of the University of Hankin, with legal instruments which establish the future use of the property for the purpose for which the property has been given, said instruments to be recorded with the Ministry of Foreign Affairs, and the Embassy concerned, as well as with the Hankin Municipal Government.

Mr. Smith, Dr. Ward, and President Chen were requested to prepare a detailed statement giving clearly facts concerning registration of land, this statement to be forwarded with the minutes to the Board of Founders.



NANKING

Statement concerning the Registration of Land of the University
of Nanking

The University of Nanking owns 54,710 fang or approximately 912 mow (152 English acres) of land within the city wall of Nanking and about 1200 mow (200 English acres) in farm land outside the wall near Taipingmen and Hopingmen. The Municipal Government of the city of Nanking has issued orders that all land inside the wall must be registered before December 31, 1936.

President Chen has taken the preliminary steps for the registration of land and has advised the Land Bureau officially that the University will register the land as soon as possible. The land is in scattered lots and has been carefully surveyed. A map showing each lot with the exact area has been presented to the Land Bureau, and representatives from the University have seen the map with the official stamp of the Land Bureau against the measurements. As yet no deeds have been presented to the Bureau. Approximately forty mow of land around the College campus has been officially posted by the Land Bureau, in order to establish definite ownership to the property. If no claim is presented by the end of three months, there shall be no further question concerning the ownership of these lots. It may seem wise to have all land posted in this way and thus establish ownership.

The Board of Directors appointed a special committee for the registration of land, who met November 19, 1935 to consider the various problems, calling to the attention of the Board of Directors the advantages and disadvantages to be gained if the land was registered (1) in the name of the Board of Founders, (2) in the name of the Board of Directors, and (3) in the name of a central holding body in China. This information was referred to the Board of Founders in a letter from President Chen dated January 13, 1936. The Board of Founders considered this matter on February 19, 1936, and took action to request that a special committee on the field, appointed by them, should study the whole question and make recommendations at an early date. In their action and in the cable they stressed the advisability of registering in the name of the "University of Nanking." When the special committee met on April 18, 1936, very careful consideration was given to this proposal. If the corporate name of the "University of Nanking" is used in registration, it can be interpreted to mean two things:

- (1) the corporate title under the charter secured from the state of New York and held by the Board of Founders.
- (2) the corporate title under the registration of the institution with the Ministry of Education in Nanking.

In the first case, the ownership would be held in America and would be interpreted to mean the Board of Founders. In the second case, the ownership would be clearly in China and would mean the Board of Directors, who are officially registered as the controlling body of the University of Nanking.

It seemed wise to the members of the special committee to proceed to register the land in the name of the University of Nanking, telling the land bureau frankly that it could be interpreted in two ways. By making a trail proposal it would bring the issue more clearly toward a decision; or it might prove possible and desirable to leave the ownership undefined and somewhat ambiguous for the present. The Committee would be glad to find it possible to act within the rules governing the registration of land without breaking the direct connection of the Board of Founders to the land. In the present legal experimentation and uncertainty, officials might be willing to approve such a position for a well-known institution. This action was taken, and is recommended to the Board of Founders as follows:

VOTED to recommend to the Board of Founders that all the land of the University of Nanking shall be registered as soon as possible under the corporate name of the University of Nanking, with legal instruments which safeguard the future use of the property for the purposes for which the property has been given, said instruments to be recorded with the Ministry of Foreign Affairs, and the embassies concerned, as well as with the Nanking Municipal Government.

If a sharp choice between American holding and Chinese holding becomes necessary, a majority of the members of the committee would probably favor registration in the name of the Board of Directors. No vote, however, was taken on this question. It was felt that careful exploration should be made of possible ways of making definite explanation of the trusteeship involved in case such a transfer is necessary and advisable.

It may be possible to register the land in the name of the University of Nanking, it being clearly understood that this means the Board of Directors in China, and to have some form of a Trustee document, that states clearly the obligation of the Board of Directors, in carrying out the wishes and desires of the Board of Founders. The question will always come up whether moral obligations can be made legal or semi-legal, but a trust agreement would be an attempt to protect to the utmost the obligations of the Board of Founders to carry out the purpose for which the land was given.

There are practical problems in carrying out plans for registration. In the first place, if the land is to be registered in the name of the University of Nanking meaning the Board of Founders in America, registration may be seriously delayed. Definite instructions have been received that the American Embassy objects to the registration of any land under the present form of regulations and on the terms proposed for foreign property. All mission authorities in Nanking have urged repeatedly that the American Embassy should attempt to secure a clear interpretation of the laws and a form of lease that is acceptable. The question has been pending decision for more than a year, but is no nearer solution than on April 11, 1935, the date of the formal request to all Americans not to register land under existing regulations and lease.

Statement concerning the Registration of Land of the U of N

3.

Meanwhile the Embassy orally advises Americans not to press for rulings which might form strict and unfavorable precedents. So progress may be tedious and irregular.

If registered in the name of the Board of Founders, or a foreign holding body, the property may be subject to taxation. In Chekiang province mission property has been registered and heavy taxes have been demanded. In Hangchow, the property of the Baptist Middle School, Wayland Academy is registered and pays annual taxes of \$900.00 (C. S.) on a lot of 46 mow. President Lee of Hangchow Christian College has written that the taxes they have been obliged to pay are a heavy burden. On the basis paid by the Baptist Board, the taxes for the land owned by the University of Nanking within the city wall, would cost approximately \$18,000.00 (C.S.) annually. It is probable that property owned by the Board of Directors as a corporation for university purposes already recognized by the Ministry of Education, will be exempted or privileged in regard to land taxes.

In addition to taxes, there will be heavy fees for registration. According to President Lee, Hangchow Christian College paid 6% of the appraised land value. Their land is registered under the name of the Board of Foreign Missions of the Presbyterian Church in the U. S. A. President Chen has had informal conversation with members in the Land Bureau, who have intimated that if the land is registered in the name of a Chinese holding body, it will be possible to have the registration fee reduced, or perhaps cancelled completely. Under the Provisional Regulations for Land Registration, promulgated by the Nanking Municipal Government, article 31 reads as follows:

"The fee for registration is calculated at 0.2% (2 per mille) of the land value reported or assessed."

It is difficult to give the value of the land, or to know if the original value will be accepted. If we use an average rate of C. S. \$30 per fang or C. S. \$1800 per mow the value of the land inside the city will be considerably over one million dollars. At the official rate given of 2% the fee for registration would cost over thirty thousand dollars. One of the first problems will be the decision as to the valuation of the land.

If the land is registered under the Board of Directors, the regulations provide that a certificate of ownership will be issued, while under the Board of Founders a lease will be given. There are reports, not confirmed, that this new lease will be for a limited period, and subject to being cancelled at any time. Under the present regulations, it will be impossible to sell the land if held by the Board of Founders: or at least to sell freely at market values. It may be years before definitive legislation, administrative rulings, and court decisions will clear up the present groping for adequate land laws.

All the above mentioned considerations in favor of registration in the name of the Board of Directors should be carefully weighed against the possible disadvantages arising from civil or international disorder. The committee felt that such disadvantages were not very real and that the main question was rather one of securing the future use of the property for the purposes for which it was given. This would involve an element of trust on the part of the Founders, but no more so at present than at some future time.

There are two reasons for urgency. In the first place the permit to build the new buildings, under construction at present, was given after a long delay, with the definite understanding that the land would be registered within the prescribed period of one year. The second reason is the problem caused by many scattered lots in the new residential district. This land cannot be used for agricultural purposes, and as soon as the land is registered, it would seem wise to prepare to sell many of the scattered lots and concentrate the holdings. These scattered lots may also involve us in disputes over boundaries and are likely to cause serious difficulties for the whole institution.

In view of all these considerations, the committee agreed that it was best to proceed along the lines suggested by the Board of Founders and attempt to register in the name of the "University of Nanking" without too clearly defining the question of ownership. It was realized, however, that this may not be possible and that the decision will have to be made as to registration in the name of the Board of Founders or in the name of the Board of Directors. If this decision has to be made, the general consensus of opinion, although no formal vote was taken, was that in view of all the circumstances it would be advisable to register under the name of the Board of Directors with such safeguards as to future use as it would be possible to secure. The Board of Founders, therefore, should understand that, while the University administration is making every effort to register under the name of the "University of Nanking," without defining that name too clearly, it may have to ask for a decision on the question of foreign or Chinese holding at any time in the near future.

Statement concerning the Registration of Land of the U of M

All the above mentioned considerations in favor of registration in the name of the Board of Directors should be carefully weighed against the possible disadvantages arising from civil or international disorders. The committee felt that such disadvantages were not very real and that the main question was whether some of securing the future use of the property for the purposes for which it was given. This would involve an element of trust on the part of the founders, but no more so at present than at some future time.

There are two reasons for urgency. In the first place the permit to build the new building, under construction at present, was given after a long delay, with the definite understanding that the land would be registered within the prescribed period of one year. The second reason is the problem caused by many scattered lots in the new residential district. This land cannot be used for agricultural purposes, and as soon as the land is registered it would seem wise to prepare to sell many of the scattered lots and concentrate the holdings. These scattered lots may also involve us in disputes over boundaries and are likely to cause serious difficulties for the whole institution.

In view of all these considerations, the committee agreed that it was best to proceed along the lines suggested by the Board of Directors and attempt to register in the name of the University of Michigan, without too closely defining the question of ownership. It was realized, however, that this may not be possible and that the decision will have to be made as to registration in the name of the Board of Directors or in the name of the Board of Directors. It was decided that no formal vote was taken, and that in view of all the circumstances it would be advisable to register under the name of the Board of Directors with such safeguards as to future use as it would be possible to secure. The Board of Directors, therefore, should understand that while the University administration is making every effort to register under the name of the University of Michigan, without defining that name too clearly, it may have to wait for a decision on the question of foreign or Chinese holding at any time in the near future.

