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CHEELOO UNIVERSITY

Annual Report, - 1942-43

I. Introduction

The academic year, 1942-43, covered in this report, has been a year of great disturbance both inside and outside the university. The controversy over my predecessor's actions, the lightning rise in prices, and the war, represent the dark side of this period. Yet, in spite of these factors the work of the University has been carried on faithfully without interruption. This would not have been possible had it not been for the wise guidance and generous support of our friends abroad and in China, and for the grand Christian tradition evolved in the University during the past three-quarters of a century. It is therefore only fitting for me to make this acknowledgement with heartfelt gratitude and deep appreciation.

II. Transfer of Administration

In an order dated December 23rd 1942 the Ministry of Education officially recognised the Board of Directors and the resolution it passed on September 14th in Chungking, granting President Liu leave of absence and one year's remuneration, and appointing me acting-President in his stead. After some time of negotiation with Mr. Liu the official seal was transferred to me on February 1st 1943, thus enabling me to assume full responsibility for the administration. As to the accounts, files, and property, they were partially transferred, on February 18th, and my responsibility for such matters started from the date of transfer. The remainder Mr. Liu promised to transfer as soon as the lists were ready and announced that he was responsible for them for the period previous to the date of transfer.

Mr. Liu insisted all along that he was still nominally the President and that I was only acting for him at his request. This is merely his personal point of view however. From the view-point of the Board of Directors I am appointed by the Board as Acting-President, and this has been recognized by the Ministry of Education and the Board of Directors.

The Board of Directors met in May, and though a quorum could not be present a resolution was framed recommending an immediate discharge of all outstanding financial obligations so far as Mr. Liu Shu-ming was concerned and informing him that his services in Cheeloo would not again be required. This resolution is still in Chungking for the signatures of all the members of the Board and awaiting the approval of the Ministry. In the meantime Mr. Liu himself has taken a trip to the north-west.

During these months of muddling through the Board of Directors has met four times and has given me its full support and sympathy. The Chairman, Dr. Kung, has taken full responsibility for obtaining recognition from the Ministry, and helping us to find a solution for our difficulties. Mention must also be made of the excellent spirit of the members of our staff, especially Dr. Struthers, who has shouldered most of the burden during these trying months. It is due to these efforts of the staff and the good spirit of the students that the work of the University has been carried on uninterruptedly ever since the trouble began a year ago.

III. General Policy

In formulating the policy of the University, the following factors naturally come into consideration: 1. The wishes of the Founders as clearly stated in the By-laws of the University; 2. The historic background which has shaped the University and made it what it is; 3. The present limitation of financial resources and equipment; 4. The prospects for the University after the war. With these in view it seems best for our administration to be guided by the following policies:-

- a. To develop the Christian character of the faculty and students. This is especially important in time of war, and war has always had its demoralising consequences.
- b. To maintain a high standard and to avoid expansion.
- c. To make every effort to economize short of sacrificing our standard of efficiency. This means more emphasis on the quality rather than the size of our staff and student body, and further improvement in our internal organization.
- d. To cooperate as far as possible with friendly Christian universities in Chengtu and to avoid duplicating their work.
- e. To maintain a highly qualified nucleus of staff members and try to give them a decent living.

It is with the above cardinal principles in mind that the work of the current year is reviewed and that of the following years planned in this report.

IV. Present Organization

With regard to the administration we are guided by the ideas of democracy and efficiency. The general organization at present follows the same frame-work as in the past. The most important offices and their personnel will be found in Appendix 3. Some new committees have been appointed, as for instance, the Finance Committee, Housing Committee, Staff Welfare Committee, Student Welfare Committee, Personnel Committee. The functions and membership of these committees will be found in Appendix 4.

Among the new features in the reorganization, mention may be made of the fact that the duties of the various offices have been more clearly defined and proper procedures have been adopted. The financial procedure newly adopted may be found in Appendix 2. Each officer is to use his discretion within the sphere of his authority and is responsible only to his immediate chief. The final authority of course rests with the President or the University Council, which is the highest legislative and policy-making body within the university. With these arrangements it is believed that the President can be spared administrative details so as to be able to give more time to the coordination of the work and to thinking over the larger problems concerning the University as a whole. With the increase of officers and committees there is almost no increase of staff. Most of our key men are carrying four or five duties in addition to their teaching, or approximately the regulation working load of two persons. I am glad to say that they are doing this very willingly and efficiently.

V. Students

The enrollment for 1942-43 was 400 in the fall semester and 390 for the spring semester. The distribution among the three colleges in the spring semester was as follows:-

Arts 170

Science 56

Medicine 161

Details of the distribution according to departments may be found in Appendix 6 from which it may be noted that our medical departments with a total enrollment of 161 are still as attractive to students as before, but our Science departments, especially Astronomy, Mathematics and Physics are as unpopular as elsewhere, while our Political Science and Economics department with 170 students has become the most popular of all. This is a general phenomenon in every University in China - possibly in other countries too. Training of a practical nature offers better opportunity for work after graduation. Of the 170 students in the Department of Political Science and Economics, 90% chose Statistics and Accounting as their majors. In a way this is justified as China needs more doctors and technical experts very badly, both during the war and for national reconstruction. On the other hand, we also realize that the purpose of education is not only to prepare for earning a living but also for enriching life. Hence efforts have been made to create more scholarships for students majoring in the humanities and theoretical subjects.

In Appendix 7 will be found the geographical distribution of the students. It will be noted that those coming from north of the Yangtze River constitute two-thirds of the student body. Out of the total of 390 students, 290 are from occupied areas.

The denominational distribution of the students may be found in Appendix 8. Of the 390 students 175 are Christians - about 45%, which is about the same as in previous years.

The distribution by sex shows that the men students (245) constitute two-thirds, and the women (145) one-third of the enrollment. This ratio of women students is a little higher than in previous years. The reason for this increase is obvious, in that war service has drawn away a large number of men.

VI. Curriculum

Both for traditional and practical reasons we plan to put our major emphasis on the development of the Medical College. As to the College of Science, we can only afford just now to develop it along the line of preparation of students for the medical profession, and scientifics along lines hitherto neglected in most of the other institutions, such as pharmacy, parasitology etc. For this reason we plan to make parasitology a specialty of our Biology department. In the Chemistry Department we are stressing the practical side, while our Physics Department is specializing on the much-neglected theoretical side. In our Mathematics and Astronomy Department we have already stopped new enrollment. The department is now only giving basic courses for students in the three colleges. Of course we hope that after the war we can revive this department.

In the College of Arts we are fortunate to have the support of the Harvard-Yenching Institute for the development of the Chinese and History Departments. This being the case we shall strive to make Chinese history the chief specialty of our history department. In Political Science and Economics we can concentrate for the time being only on administration in Political Science and Statistics and Accounting in Economics. In the English Department we have also stopped enrollment temporarily, the course now given by this department being the basic course for all the students of the three colleges. We hope that an opportunity may present itself in the near future for our Sociology department to do something along the line of social service. We are now studying with great interest Mr. Paris' report to the meeting of the Board of Governors. We are trying our utmost to put more emphasis than hitherto on courses of religious and cultural interest.

VII. Religious and extra-curricular activities

Having had no religious director as in some of the other Christian institutions on the campus, the religious activities of Cheeloo students have been carried on by the Student Christian Fellowship under the direction of a Religious Life Committee headed by Mrs. Lan-hua Yui. Besides the Sunday Services in Hart College of W.C.U., under the auspices of a Joint Committee on which Cheeloo is represented, Cheeloo has a separate Chapel service in its own little chapel every Wednesday evening, held by the Student Christian Fellowship. In addition to the regular Cheeloo Retreat each semester, Cheeloo students also took active part in the joint retreats of the Chengtu universities, the last of which was held during the winter vacation, in which twenty Cheeloo students shared. Several of our Colleagues opened private Bible classes for the students and I am glad to state that since beginning this report we have succeeded in securing a Religious Director, who will concurrently hold the post of Dean of Discipline. He is Mr. Hsiao Kuo-kuei who is a graduate of some years standing of our School of Theology. He then took advanced courses in London University, and came back to China and did religious work. Since the outbreak of war he has been Dean of Discipline in a senior high school. He is a man of good character and with an interest in athletics. I believe he will guide with enthusiasm the students' religious and extra-curricular activities.

The Ministry of Education has stressed character-training by ordering us to adopt the tutorial system. It is our belief that by proper coordination the tutorial system as advocated by the government may profitably be utilized for small group discussion on religious subjects and for Bible classes. We are just making plans with this idea in mind, and a liberal-minded Religious Director will be of great assistance in bringing these plans to fruition.

Among the variety of wholesome extra-curricular activities, mention may be made of the Glee Club, which has held two public concerts this year; the modern Drama Club which in a play given last semester raised over \$20,000 for the purchase of books for the Department of Political Science and Economics; the Chinese Drama Club and the Students' Self-government Society. Each of the departments of the three colleges has organized a study group for discussions or special lectures on subjects along his particular line and for writing wall-journals, published weekly or monthly. The students also join with those of other colleges in many activities such as athletics, debating, orations, etc.

VIII. Faculty Residences

Of the five Christian institutions in Chengtu, Cheeloo is the only one which has not been able to do anything for the families of its staff other than the \$60 NC rent subsidy. As house rents are now more than ten times as much as they were two years ago when this rent subsidy was initiated, this help has lost its practical value. The average rental for a family of five at present is somewhere around \$10,000 for deposit and \$600 a month for rent. Such an exorbitant amount is certainly beyond the financial ability of any of our staff who have to live on their salary, and, what is worse, is the fact that with the rapid increase of the population in Chengtu, very few houses can be secured even at such abnormal rents. The local saying is: "It is easier to find a job than to find a house", and this is literally true. It is therefore, the general feeling that in order to try to hold our staff, especially our key men, together, something must be done at once in this matter. When Dr. William Fonn took up office as the field representative of the Associated Boards the first thing he did was to take the initiative in applying to the U.C.R. Committee for funds for building twenty residences for Cheeloo staff. When told that such funds were not yet available, we decided to start this building program in a small way with such funds as we could possibly save by drastic cutting of our expenditure and personnel. Toward the end of last fiscal year we found that about \$15,000 U.S. could be found for this purpose. A contract has now been signed for building residences for ten to twelve families. They will be ready in the Fall when the University opens. A system has been adopted by which those of senior rank and longest service have priority. It is believed that most of the key men will be thus taken care of and this will enable them to do more work with better efficiency; indirectly this will make it possible for us still further to reduce our staff and effect more economies.

IX. The Coming Year

According to the rough estimate of expenditure for the year 1943-44 made by Miss Priest, we are short more than a million dollars. This estimate was made on the basis of the figures for 1942-43. If allowance is made for additional rise in prices the deficit may be even higher. Of course something can be saved by cutting our personnel still further, but the amount thus saved could not possibly be more than one-third of the deficit. We therefore hope that the U.C.R. drive this year will be as successful as expected and that the Board of Governors will find some way of solving these difficulties. We fully realize the problems of our friends abroad in raising funds, and also understand that many people are giving money to support our young men and women in college while their own young people are staying out of college and doing war work. We therefore feel that we must not ask for more than you have already done. At the same time the fact remains that the situation is such that unless we can raise funds elsewhere we cannot balance our budget. We are taking the opportunity of the 80th anniversary of Cheeloo to raise one million dollars from the alumni to celebrate the occasion, and another million dollars to celebrate the fifteenth anniversary of Dr. Kung's chairmanship of the Board of Directors. The drive will be started this fall. We hope that it will be successful, and we may thereby be saved from some of our financial difficulties. These funds are mainly intended for use in reconstruction after our return to Tsinan, but the interest might be used to provide some Chairs for certain departments.

With regard to personnel for next year, the number is going to be reduced from 92 to 67. With the cooperation programme among the five institutions planned for next year we believe that this cut will not affect the ordinary work of the

university. It is gratifying to note that the example of cooperation set by Cheeloo and Hwa Hsi is bearing such fruit.

In concluding this report may I again voice the earnest thanks and appreciation of our staff and student body for all that you have done and are about to do for us.

Yours faithfully,

(Signed)

Edgar C. Tang
Acting-President

Appendix 1

Rough Estimate of Budget needs for Cheeloo University
for the year 1943-1944

| | | | |
|--------------------------------------------------------------|--|---------------------|--------------|
| Receipts (estimated) | | | |
| Students (based on 400) | | 170,000.00 | |
| Ministry of education | | 190,000.00 | |
| Harvard-Yenching Institute | | 260,000.00 | |
| Mission - Governors grant | | 540,000.00 | |
| Mission personnel | | 20,000.00 | |
| British aid - £1,200 | | 145,000.00 | |
| Special grant - £1,000 | | 118,000.00 | |
| Sustaining funds \$35,000 guaranteed | | <u>1,050,000.00</u> | |
| | | | 2,493,000.00 |
| Expenditures (estimated) | | | |
| Salaries for staff | | 2,553,480.00 | |
| Office expenses | | 125,000.00 | |
| Entertainment etc. | | 20,000.00 | |
| Printing, travel, etc. | | 50,000.00 | |
| 80th anniversary | | 40,000.00 | |
| Operation of buildings | | 80,000.00 | |
| Supplies and expenses: | | | |
| Arts | | 15,000.00 | |
| Science | | 90,000.00 | |
| Medicine | | 20,000.00 | |
| Sinological Research Institute (not salaries - see above) | | 120,000.00 | |
| Staff residence upkeep | | 25,000.00 | |
| Dormitories: | | | |
| Men | | 50,000.00 | |
| Women | | 88,000.00 | |
| Student activities | | 60,000.00 | |
| Cost of exchange with Ewata etc. | | 150,000.00 | |
| University Hospital | | 50,000.00 | |
| Staff allowances etc. | | <u>50,000.00</u> | |
| | | | 3,586,480.00 |

Estimated shortage - C\$1,093,480.00

The above estimate was drawn up by Miss Priest and based on staff salaries paid in July 1943 - if cuts are made deductions may be made accordingly. No list is yet available of cuts.

Appendix 5

Cheeloo Staff 1942-43

| | <u>Teaching</u> | | <u>Administrative</u> | | |
|-------------|-----------------|--------------|-----------------------|-----------|-----------|
| | Full-time | Part-time | Full-time | Part-time | |
| Professors | 27 | 1 | Heads | 4 | |
| Asst. Prof. | 11 | | Senior Clerks | 9 | 1 |
| Lecturers | 11 | 9 | Junior Clerks | 5 | |
| Assistants | <u>14</u> | | | <u>18</u> | <u>1</u> |
| | 63 | <u>10</u> | | | |
| | | <u>Total</u> | | | <u>92</u> |

I. BUDGETA. Preparation of the Budget

Each dean shall make out his own college budget, securing detailed information from the heads of departments. The deans shall present their budgets to the Finance Committee, who shall go over them and prepare the complete budget. As soon as it is completed the deans meet with the Finance Committee to go over the results. If necessary, cuts are made through the deans.

B. Operation of the Budget

All requisitions must be signed by the head of the department and countersigned by the dean and the comptroller. The dean is to see whether the requisition is justified or not, and the comptroller is to see whether it exceeds the budget. In special cases exceptions may be made to this rule where a project is under special funds, or adequate reasons are given.

C. Control of the Budget

The treasurer will report periodically to the deans and heads of departments the amount of each appropriation. If revisions are necessary they will be made in consultation with the Finance Committee.

In case it is desired to engage new staff during the year, an application must be presented to the president and checked by the treasurer to be sure funds are available.

If a payment is proposed when the budget is exhausted, the dean must make a special application to the Finance Committee for additional funds, or arrange a transfer from some other fund within his own appropriation.

D. Checking of the Budget

The Treasurer will report monthly to the President and the Comptroller the amount that each department and Committee (i.e. Scholarship Committee, Housing Committee etc.) has spent for the period reported, and the amount of the appropriation still in hand for the rest of the fiscal year.

II. REPORTS OF FINANCE

Financial reports shall be made periodically to the Executive Committee of the Board of Directors, which is directly responsible for the finances of the University. All investments shall be reported to and approved by this Committee. Audited annual reports shall be presented first to this committee and then to the Board of Governors in New York and London. The treasurer shall be responsible to the Board of Directors for the financial administration of all University affairs.

III. RECEIPTS

A. All funds of the University shall be in the custody of the Treasurer.

B. The Treasurer shall report monthly to the President and the Comptroller the amounts received for the period under review and the purpose for which such amounts have been given.

Appendix 3

CHEELOO UNIVERSITY FACULTY LIST, 1942-43

President: Edgar Tang
 Secretaries: Hsu Po-ping
 Grace M. Hickson

Office of Dean of Studies:
 Dean: Edgar C. Tang

Dept. of Discipline:
 Dean: Edgar C. Tang
 Dean of Women: L. H. Liu (Mrs. Yui)
 Mil. Instruct: S. K. Wang
 Men's Proctor &)
 Phys. Director) H. C. Chao

Arts College - Dean: K. A. Chang
Chinese Dept.: Hu Fu-lin (SRI)
 Ch'ien Mu (SRI)
 P'eng Chü
 Chang Wei-ssu (SRI)
 Sun Wu-ch'ao
 Chang Ching (SRI)
Pol. Sc. & Econ. Chang Kuo-an (Dean)
 Huang Hsien-chang
 Ho Shih-fang
 Chang Kan-chou
 Tsao Mao

Science College: Dean: Hsieh Yu
Biology Yung K'o-ch'ang
 Chang K'uei Meng Ch'ing-hwa
 Hsiung Ta-shih
Maths. Chang Hung-chi
 Ts'ui Hung-chang

Medical College: Dean E. B. Struthers
 Hou Pao-chang (SRI)
 Chang Hui-ch'uan
 T. C. Greene
 Chen Yen-ping
 Lang Kuo-chen
 Lin Lian-ch'ing
 Li Tsan-wen
 Yeh Lu-ming
 Chang Tze-sheng
 Liu Yung-yao
 Pi Chin-chiao
 Luan Ju-lien

Registrar: W. F. Fu

Comptroller: E. B. Struthers
 Business Manager: K. T. Tsao

Dept. of Publications:
 W. S. Chang
 Y. C. Hsiao

Treasurer's Office:
 Elsie M. Priest
 C. I. Hsu

Hist. & Sociol. Chang Wei-hwa (SRI)
 Chou Ch'ien-chung
 Chou Hsin-ming
 Ch'ang Yen-sheng
 Li Shu-hwa
 Hsu I-t'ang
 Chang Hsueh-yen
 Liu Lan-hwa (Mrs. Yui)
For. Languages Ann Deens
 Chu Ging-san (Mrs. Tang)
 Shih Yun-shan (Mrs. Chang)

Physics Tung Wei-han
 Wang Ting-pei
 Wang Chen-tung
Chem. & Pharm. Hsieh Yu (Dean)
 Liu Tsun-hsien
 Yu Hung-ao

Sinological Research Institute
 Director: Ch'ien Mu
 Lu Ssu-mien
 Ku Chieh-kang
 Edgar Tang
 Hou Pao-chang
 Chang Wei-hwa
 Hu Fu-lin
 Chang Wei-ssu
 Shen Chieh

The above list does not include part-time teachers, technicians, clerks,
 and assistants.

University Council

Function: Highest Legislative body
within the University

Pres. Edgar C. Tang - Chairman
Dean E. B. Struthers - Med.
Dean K. A. Chang - Arts
Dean Y. Hsieh - Science
Prof. W. H. Chang - Arts
Prof. C. C. Chow - Arts
Prof. K. Chang - Sci.
Prof. H. C. Chang - Sci.
Prof. Y. P. Chen - Med.
Dean L. H. Liu Yui - Women (Sec)
Prof. P. C. Hou - Med.
Prof. H. C. Hwang - Arts

Buildings Committee

Dean E. B. Struthers - Chairman
Prof. P. C. Hou
Mr. K. T. Tsao (Bus. Manager)

Com. on Scholarships & Loans

Pres. Edgar C. Tang - Chairman
Dean L. H. Liu Yui
Dean E. B. Struthers
Mr. W. F. Fu (Registrar)
Dean K. A. Chang
Dean Y. Hsieh
Prof. Y. P. Chen
Prof. L. M. Yeh
Mr. C. I. Hsu (Ass't. Treas)

Students Welfare Com.

Dean L. H. Liu Yui - Chairman
Dr. C. C. Pi
Mr. H. C. Chao

Religious Life Committee

Dean L. H. Liu Yui - Chairman
Dean Y. Hsieh
Prof. Y. P. Chen

President's Committee on Welfare of Women Students

Dean L. H. Liu Yui - Chairman
Miss Grace M. Hickson - Sec.
Prof. L. C. Lin
Dr. Y. L. Luan
Prof. G. S. Chu (Tang)
Miss Y. S. Shih (Mrs. Chang)
Prof. A. Deens
Pres. Edgar C. Tang (ex officio)

Finance Committee

Function: to decide on budget & other
important financial matters.

Pres. Edgar C. Tang - Chairman
E. B. Struthers - Comptroller
Dean L. H. Liu Yui
Miss Elsie Priest (Treasurer)
Dean K. A. Chang
Dean Y. Hsieh

Personnel Committee

Function: To report on work of staff
members & decide ranking & promotion

Pres. Edgar C. Tang - Chairman
Dean K. A. Chang
Dean Y. Hsieh
Dean E. B. Struthers
Dean L. H. Liu Yui
Prof. K. Chang (Sec.)
Prof. Y. P. Chen

Staff Welfare Committee

Prof. T. C. Greene (Chairman)
Prof. H. C. Chang
Prof. H. C. Hwang
Miss G. M. Hickson

Medical Aid Committee

Function: To administer Medical, Education-
al, Emergency & Welfare Funds of E.C.R.

Prof. T. C. Greene - Chairman
Prof. Y. P. Chen
Miss G. M. Hickson

Committee on University Regulations

Function: To compile Univ. regulations

Dean K. A. Chang - Chairman
Prof. P. C. Hou
Mr. W. F. Fu

Scholarship Sub-committee

Dean L. H. Liu Yui
Prof. L. C. Lin
Miss G. M. Hickson

This list does not include minor committees like the Entrance Examination Committee etc., or regular meetings like the general faculty meeting, faculty meetings of each college, tutorial meetings etc.

Chang, Kuo-an

B. A. Wisconsin, M. A. Harvard; Post-graduate work London School of Economics & Political Science; formerly Professor, Anhwei Provincial University & Central Police Academy; author; "The three dictatorial States" etc. Professor and head of Dept. of Political Sc. and Economics, 1935 - Dean, College of Arts, Cheeloo 1943.

Hsieh, Yu

B. S. Cheeloo, Doctor of Science, University of Paris; sometime Professor Honan Provincial University and Central Institute of Pharmacy; Professor and Head of Dept. of Chemistry, Cheeloo since 1938; Dean, College of Science, Cheeloo 1943.

Ch'ien, Mu

Sometime Professor Peking National University and National Southwestern Union University, Yenching University, Peiping National University, Peiping National Normal College; Author: "Early Chin Classicists" 2 vols., "A History of China" 2 vols. etc. Prof. Dept. of History Cheeloo 1939-40; Director Sinological-Research Institute, Cheeloo 1940. Author: "History of Thought during the last three years."

Chang, Kwai

B. A. Shanghai College; M. A. ibid., Ph. D. Iowa; Research Fellow Chin-Sun Biological Research Institute; Lecturer, Assoc. Prof., Professor, Head of Department of Biology and Head of Parasitology Research Institute Cheeloo, 1931.

Chang Wei-Hwa

B. A. Cheeloo, M. A. Yenching. Author of "History of Cultural Relations between China and the West." Has been on the Cheeloo staff for more than ten years. Is now Professor and Head of Department of History and Sociology.

Tung Wei-han

B. Sc. Peiyang University, Doctor of Electrical Engineering in German University, D. . in University in Czecho-Slovakia. Head of Physics Department, Cheeloo 1942.

Liu Chen-hsien

B. A. Ohio, M. A., M. I. T., Ph. D. Stanford. Professor at Shantung and Chekiang for more than ten years. Now Professor in Cheeloo Chemistry Department.

Yung K'e-Ch'ang

D. Sc. University of Paris. Professor of Biology in government Universities for over 15 years, now Professor of Zoology in Cheeloo.

The senior members of the Medical School Staff are so well-known that it is unnecessary to give details of their careers.

Appendix 6

Cheeloo University - Students by Departments - Spring 1943

| | Year | | | | | | Total | Grand Total | | | | | | | | | | |
|-------------------------------|------|----|----|----|-------|----|-------|-------------|----|----|----|-------|---|---|---|------------------|-----|--|
| | 1 | 2 | 3 | 4 | Total | 1 | | | 2 | 3 | 4 | Total | | | | | | |
| <u>Arts College</u> | | | | | | | | | | | | | | | | | | |
| Chinese | 5 | | 1 | 1 | 7 | 4 | 15 | 8 | | | | | | | | | | |
| History & Sociology | 12 | 5 | 4 | 3 | 24 | 4 | 49 | 25 | | | | | | | | | | |
| Politic.Sc.& Econ. | 18 | 18 | 13 | 10 | 59 | 8 | 103 | 44 | | | | | | | | | | |
| Guest students | | 2 | | | 2 | | 2 | | | | | | | | | | | |
| Auditors | 1 | | | | 1 | | 1 | | | | | | | | | | | |
| Totals | 36 | 25 | 18 | 16 | 93 | 16 | 170 | 77 | | | | | | | | | | |
| <u>Science College</u> | | | | | | | | | | | | | | | | | | |
| Astronomy & Maths. | | | | | 4 | | 4 | | | | | | | | | | | |
| Physics | 3 | 1 | 1 | | 4 | | 5 | | | | | | | | | | | |
| Chemistry | 4 | 2 | 3 | 3 | 12 | | 17 | | | | | | | | | | | |
| Biology | 4 | 4 | | | 4 | | 11 | | | | | | | | | | | |
| Pharmacy | 8 | 6 | | | 14 | | 20 | | | | | | | | | | | |
| Totals | 18 | 12 | 5 | 3 | 38 | 4 | 57 | 19 | | | | | | | | | | |
| <u>Medical College - year</u> | 1 | 2 | 3 | 4 | 5 | 6 | 7 | Total | 1 | 2 | 3 | 4 | 5 | 6 | 7 | Tot. Grand Total | | |
| Regular students | 17 | 15 | 11 | 18 | 10 | 10 | 9 | 90 | 9 | 13 | 8 | 7 | 5 | 6 | - | 48 | 138 | |
| Guest | 2 | 4 | 5 | 1 | 7 | 2 | | 21 | | | 1 | | | | | 1 | 22 | |
| Auditor | 1 | | | | 1 | 1 | | | | | | | | | | | 1 | |
| Totals | 20 | 19 | 16 | 19 | 17 | 13 | 9 | 111 | 9 | 13 | 9 | 7 | 5 | 6 | - | 49 | 161 | |
| Grand Totals - year | 1 | 2 | 3 | 4 | 5 | 6 | 7 | Total | 1 | 2 | 3 | 4 | 5 | 6 | 7 | Tot. Grand Total | | |
| Regular students | 70 | 50 | 33 | 35 | 10 | 10 | 9 | 217 | 29 | 29 | 31 | 44 | 5 | 6 | - | 144 | 361 | |
| Guest | 2 | 6 | 5 | 1 | 7 | 2 | | 23 | | | 1 | | | | | 1 | 24 | |
| Auditors | 2 | | | | | | | 2 | | | | | | | | | 2 | |
| Parasit.post-grad. | | | | | | | | | | | | | | | | (men) | 3 | |
| Grand Totals | 74 | 56 | 38 | 36 | 17 | 12 | 9 | 245 | 29 | 29 | 32 | 44 | 5 | 6 | - | 145 | 390 | |

Appendix 7

Enrollment by Provinces 1942-43

| PROVINCE | Arts | | Science | | Medicine | | Totals | | Grand Total |
|--------------|------|-------|---------|-------|----------|-------|--------|-------|-------------|
| | Men | Women | Men | Women | Men | Women | Men | Women | |
| Anhuei | 7 | 6 | | 1 | 1 | 8 | 8 | 15 | 23 |
| Chekiang | 1 | 1 | 1 | 3 | 2 | 2 | 4 | 6 | 10 |
| Fukien | 4 | 4 | 2 | 1 | 1 | 1 | 12 | 6 | 18 |
| Honan | 5 | 6 | - | 1 | 5 | 2 | 10 | 9 | 19 |
| Hopei | 5 | 5 | 8 | 5 | 21 | 9 | 34 | 19 | 53 |
| Hunan | 2 | 2 | 1 | 1 | 3 | - | 6 | 3 | 4 |
| Hupei | 5 | 8 | 1 | 2 | 2 | 3 | 8 | 13 | 21 |
| Kansu | | | | | 2 | | 2 | | 2 |
| Chinghai | 1 | | | | | | 1 | | 1 |
| Kiangsu | 4 | 2 | 1 | | 7 | 1 | 12 | 3 | 15 |
| Kiangsi | | 2 | | | 1 | | 1 | 2 | 3 |
| Kwangtung | 7 | 3 | 1 | 1 | 26 | 4 | 34 | 8 | 42 |
| Kwangsi | | | | | 1 | | 1 | | 1 |
| Kweichow | 1 | | | | | | 1 | | 1 |
| Shansi | 4 | 3 | | | 4 | 2 | 8 | 5 | 13 |
| Shantung | 13 | 7 | 9 | | 24 | 10 | 46 | 17 | 63 |
| Shensi | 4 | 2 | | | 1 | 1 | 5 | 3 | 8 |
| Sikang | | 1 | | 1 | | | 1 | 2 | 3 |
| Szechuen | 26 | 15 | 8 | | 1 | 3 | 35 | 18 | 53 |
| Yunnan | | | | | 1 | | 1 | | 1 |
| Chahar | | | | | 1 | | 1 | | 1 |
| Kirin | | 1 | 1 | | 1 | | 2 | 1 | 3 |
| Liaoning | 1 | 8 | 2 | 2 | | 1 | 3 | 11 | 14 |
| Heilungkiang | | | | | | 1 | | 1 | 1 |
| Jehol | | | | | 1 | | 1 | | 1 |
| Peiping | 2 | | 1 | | | | 3 | | 3 |
| Shanghai | | | | 1 | 1 | 1 | 1 | 2 | 3 |
| Tientsin | | | 1 | | 3 | | 4 | | 4 |
| Tsingtao | | 1 | | | | | | 1 | 1 |
| Totals | 33 | 77 | 37 | 19 | 115 | 49 | 245 | 145 | 390 |
| Grand Tot. | 170 | | 56 | | 164 | | 390 | | |

Appendix 8

Students by Missions and Churches - Spring 1943

| | Arts | | Science | | Medicine | | Totals | | Grand Total |
|------------------------------|------|----|---------|----|----------|----|--------|-----|-------------|
| | M | F | M | F | M | F | M | F | |
| American Board | 2 | 3 | 2 | | 11 | 6 | 15 | 9 | 24 |
| American Presbyterian M.N. | 2 | 5 | 2 | 2 | 10 | 3 | 14 | 10 | 24 |
| China Inland Mission | 1 | | | | | | 1 | | 1 |
| Church of England M. | 4 | 6 | | | 6 | 6 | 10 | 12 | 22 |
| English Baptist M. | | 2 | 1 | 1 | 2 | 1 | 3 | 4 | 7 |
| London Missionary Society | 1 | | | | 2 | | 3 | | 3 |
| Lutheran United M. | 1 | 1 | | 2 | 2 | 1 | 3 | 4 | 7 |
| M. E. M. N. | 4 | 2 | 4 | | 10 | 3 | 18 | 5 | 23 |
| Southern Baptist Conv. | | 1 | | | 3 | 1 | 3 | 2 | 5 |
| United Church of Canada M. | | | | | 1 | | 1 | | 1 |
| English Methodist Mission | | | 1 | | 1 | 1 | 2 | 1 | 3 |
| Swedish Baptist Mission | | | | | 1 | | 1 | | 1 |
| Chinese Independent Churches | 6 | 1 | | 3 | 8 | | 14 | 4 | 18 |
| Church of Christ | 1 | 1 | | 1 | 1 | | 2 | 2 | 4 |
| Mennonite M. | | | 1 | | | | 1 | | 1 |
| Catholic | | | | | 3 | | 3 | | 3 |
| No Mission mentioned | 3 | 6 | 2 | 1 | 8 | 8 | 13 | 15 | 28 |
| Total Christians | 25 | 28 | 13 | 10 | 69 | 30 | 107 | 68 | 175 |
| Non-Christians | 68 | 49 | 24 | 9 | 46 | 19 | 138 | 77 | 215 |
| Totals | 93 | 77 | 37 | 19 | 115 | 49 | 245 | 145 | 390 |
| Grand Total | 170 | | 56 | | 164 | | 390 | | |

PROJECT REPORT

- I. NAME CHEELOO UNIVERSITY (formerly Shantung Christian University)
- II. ORGANIZATION AND FUNCTIONS Founded in 1864, Cheeloo is approaching its 80th anniversary next year. The purpose of the University as defined in the University By-Laws, is "to cultivate the highest type of character, to provide professional training, and to develop culture," and for carrying out this purpose no centre in China is more suitable than Shantung, the birthplace of Confucius. Among the existing nine founders, three are American - the Presbyterian Mission, North, the Presbyterian Mission, South, and the Women's Foreign Missionary Society of the Methodist Episcopal Mission. Besides the Board of Governors (Bd. of Founders) with one section in U.S.A. and one in Great Britain, there is a Field Board of Directors, composed of representatives from the Founders, representatives of the Alumni, and four coopted members. The present chairman of this Board is Dr. H. H. Kung, and the Acting President of the University is Dr. Edgar C. Tang. The Internal Organization of the University follows the provisions of the Ministry of Education. Under the President are the Dean of Studies, the Dean of Discipline, the Dean of Women, the Comptroller, the three Colleges - Arts, Science, and Medicine, each of which is further divided into departments - and two Research Institutes, the Sinological Research Institute and the Institute of Parasitology.
- III. CURRICULUM AND OTHER ACTIVITIES The curriculum of the University is, in the main, similar to that of any undergraduate college in America, except that, owing to limited resources and personnel certain aspects of the curriculum have been given more concentrated attention. All classes in the College of Medicine are conducted jointly with those of West China Union University. The two teaching hospitals are also joint enterprises. For courses in the Colleges of Arts and Science arrangements are made with other institutions in the campus to avoid duplication and to open courses to each other's students. During this Spring semester, 1943, Cheeloo Colleges of Arts and Science offered altogether 87 courses. Of these, 13 courses were participated in by 68 students of the University of Nanking, 16 by 42 students of Ginling College, and 7 by 10 students of W.C.U.U. On the other hand, 11 Cheeloo students took 6 Ginling courses, 51 took 18 Univer. of Nanking courses, and 127 took 32 W.C.U.U. courses.
- Cheeloo graduates and students manifest great interest in the Border Tribes and in War service. The Border Service Department of the Church of Christ in China is directed by and staffed with Cheeloo graduates. So also will be the Health Administration in Sikang, which has been initiated by a Cheeloo graduate. Of the 478 doctors graduated from Cheeloo, more than 300 are to be found in Red Cross hospitals, Military hospitals, Aviation infirmaries, Burma Road Health stations (before the closing of that road) and Border hospitals and health administration. In the Students' Service Corps which goes out for service among the aborigines in Sikang every summer vacation, Cheeloo students have had the largest quota for the past four years. Five Cheeloo students dropped their studies for a year in order to join the A.V.G. as interpreters. Since their return last February four more have asked permission to go to Calcutta to act as interpreters for American Army instructors of the Chinese Expeditionary Force in India. The Pathology Department, under the able leadership of Dr. Pao-chang Hou, is giving free service to dozens of mission and military hospitals in Szechwan, Shensi and Shansi provinces.

IV. ECONOMY We fully realize that in order to make both ends meet, we on our side, should do our utmost to economize. To this end several measures have been adopted: first, no departmental expansion is allowed unless there is a special request and a special appropriation given for it. In this we have even gone to the length of stopping temporarily enrollment of students majoring in the English and Mathematics Departments. Secondly, we are limiting our enrollment to its present figure, about 400. Thirdly, we have adopted the policy that whenever there is a vacancy in the university staff, the first chance is given to wives and dependents of staff members. Closer cooperation with the friendly institutions on the campus is of course one of the best ways of economizing. As mentioned above, our Medical College has already led the way, and the Colleges of Arts and Science are on the same track. If opportunity presents itself, we are prepared to go further. We hope that with closer cooperation our staff can be further reduced and the other institutions will also reap reciprocal advantages.

V. FINANCE Even with all our efforts toward economy, the expenditure for 1942-43 amounts to CNC\$2,344,666.00. The per capita cost per student is CNC\$5860.00 (pre-war CNC\$83). By allowing very conservatively only 50% increase for the necessary expenditure in 1943-44, our treasurer estimates the expenditure for 1943-44 at CNC\$2,989,227. With the funds in sight from the Board of Governors, the Chinese Ministry of Education, Harvard-Yenching Institute, Students' fees and Mission Board personnel, totalling CNC\$820,553.25, the amount still required to balance the budget is CNC\$2,168,673.75.

VI. NEEDS The most urgent of our needs is housing for the families of our staff. Cheeloo is the only institution here in Chengtu that has not been able to help its staff to solve even partially the problem of lodging. Most of the staff are paying about two-thirds of their salary in rent. We need at least twenty small bungalows for the families of our key members. The war-time cost for such bungalows is estimated at US\$20,000 to \$30,000. Another urgent need is for personnel. We have only four staff members contributed by the Mission Boards, as compared with several dozen in Tsinan. We earnestly desire that some of our repatriated colleagues come and join us as soon as possible. In order of urgency we would mention Dr. H. P. Lair, Dr. R. T. Shields, Dr. Annie V. Scott, Dr. Julia Morgan and Miss M. K. Russell.

VII. PERSONNEL The staff of the University consists of 81 full-time and 11 part-time workers. They are distributed as follows:

| Heads | Administration | | Teaching | | | | | | |
|-------|----------------------------|---------------------|--------------------|----------------------|-----------------------|------------------|----|---|----|
| | Senior Clerks F.T. P.T. | Jun. Clerks P.T. | Prof. F.T. P.T. | Assoc. Prof. P.T. | Lecturer F.T. P.T. | Assis'ts P.T. | | | |
| 4 | 9 | 1 | 5 | 27 | 1 | 11 | 11 | 9 | 14 |

Omitting the part-time teachers, whose service is very limited, the proportion of staff in relation to students is 1 to 5. This would not have been possible if it were not for the fact that most of our key personnel are carrying a working load one-and-a-half to twice as heavy as the required teaching load.

Office of the President

Cheeloo Project Report

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Mr. T. A. BOMAS
 Associated Board
 LEVILLI STUDENTS
 New York

Mr. Paul H. BLOTT
 United States
 Bureau of Education

The enrollment for 1942-43 was 400 (244 men, 156 women) in the fall semester, and 390 (245 men, 145 women) in the spring semester. The distribution on the basis of colleges in the spring 1943, is as follows:-

The list of this month's cable was sent by last year as follows:
 1970 56 161 13
 Geographically speaking, a little less than two-thirds of our students are from the northern provinces, and 290 are from the occupied areas. As a refugee institution from North China, it has been the policy of the University to give preference to refugee students, especially those coming from North China, and it is gratifying to be able to say that war-time Cheeloo has maintained its unique character throughout these six years in West China. Of the 390 students 175 are Christians - 45% of the total number.

COST FOR 1942-43 -
 Sustaining Funds US\$69,069 or CNC\$1,364,113.75
 Other sources 980,553.25
 Total CNC\$2,344,666.00

Cordially submitted

/s/ Edgar C. Tang
 Acting President

Received May 14, 1945

Thanked and now to you. My acceptance of the invitation of the Board has been given with mixed feelings of pleasure and fear, and less for my personal gain. However, with the wise guidance and full support of Cheeloo friends at home and abroad I believe it will not be long before we may reach the position we formerly held. Your constant advice and that of others on the Board of Education will therefore be most welcome.

I am sure that you are concerned in whatever plans for the future I have in mind. I am now working on a more detailed one in consultation with M. C. Hou, our secretary of business, with Mr. Ormsworth of the United States, and other members of the staff and business faculties. I hope to be able to have something ready for you in two weeks.

In closing, I must seize the opportunity of thanking you for the generous spirit of the question I asked last Fall. The thing I could like to have more definitely in regard to my request to the supporting ministers and other bodies of the salaries of personnel in such cases as those of Drs. Marshall and Gorges, contributed to Cheeloo, etc. here for the moment taken up elsewhere. We are greatly in need of extra funds to balance our budget for the coming year. And such substitute salaries would be a great help to us.

Thanking you for past help and with good wishes for the rest of the coming month,

Yours sincerely,
 (Signed) Edgar C. Tang

CHEELOO UNIVERSITY
Chengtú, China
13th July, 1944

Office of the President

Mr. C. A. Evans
Associated Boards
150 Fifth Avenue
New York

Mr. Noel B. Slater
United Committee
2 Eaton Gate,
London, S.W.1

Dear Mr. Evans and Mr. Slater:

On the 11th of this month a cable was sent to New York as follows:-
"Edgar Tang has accepted invitation to Cheeloo Presidency with approval of Ministry.
Need Governors' approval by cable." This cable was signed with Miss Hickson's
name as I did not feel that I ought to sign it myself and I was not sure that the
name of the acting-chairman of the Executive Committee would be known to you.

Enclosed you will find the Minutes concerning the settlement of the
Presidency issue, which I am asked by the Executive Committee of the Board of
Directors to send to you and the Board of Governors. I must apologize for the
long-continued uncertainties in the University. Most of the Board members as
well as myself are new to the problems in the University, having assumed respon-
sibility only about a year ago. While we have tried our best to minimize the
difficulties the problems seemed to be so deep-rooted and so magnified by war
strain that, to our great regret, no settlement has been feasible until now. The
Minutes and summary of documents which I am sending with this letter will partially
explain this. Now that an appointment has been made and the approval of the
Ministry secured, we are waiting only for a cable of approval of the Board of
Governors to complete the procedure. In the meantime I am carrying on the
administration as before, pending the Governors' approval. Such assumption of
office is, of course, a temporary measure, so that the administration may not be
interrupted.

Inexperienced and new to such an important task, my acceptance of the
invitation of the Board has been given with mixed feelings of pleasure and fear,
pleasure at the generous confidence the Board has reposed in me, and fear for my
personal shortcomings. However, with the wise guidance and full support of
Cheeloo friends in China and abroad I believe it will not be long before Cheeloo
may reach the position she formerly held. Your constant advice and that of others
on the Board of Governors will therefore be most welcome.

I am glad to know that my memorandum on post-war plans for Cheeloo reached
you in good time. I am now working on a more detailed one in collaboration with
P. C. Hou, our acting-dean of Medicine, with Dr. Greene of the medical staff, and
other members of the Arts and Science faculties. I hope to be able to have some-
thing ready for you in the Fall.

In closing, I must take the opportunity of thanking you for having answered
most of the questions I asked last Fall. One thing I would like to know more
definitely in regard to my request to the supporting missions and church bodies for
the salaries of personnel (as in such cases as those of Drs. Winfield and Sargent)
contributed to Cheeloo, who have for the moment taken up temporary jobs elsewhere.
We are greatly in need of extra funds to balance our budget for the coming year,
and such substitute salaries would be a great help to us.

Thanking you for past help and with good wishes for the work of the
coming months,

Yours sincerely,
(Signed) Edgar C. Tang

MINUTES OF THE
EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS
SHANTUNG CHRISTIAN UNIVERSITY

19th June, 1944

Present: Dr. Li Ting-an (in the chair), Mrs. Shen, Dr. Fern; Dr. E. C. Tang
(ex officio); Miss Hickson, minute secretary.

Telegram from Mr. K. M. Wu

The Executive Committee received evidence that Dr. H. H. Kung on March 29th had stated that both Mr. Wu and Mr. Chang had refused the position of president and that therefore all that could be done was to ask Dr. Tang to take it; that on April 21st the Minister of Education had sent a letter to Dr. Tang stating that on the recommendation of Dr. Kung, Chairman of the Board of Directors, the Ministry had approved the appointment of Dr. Tang; that a telegram asking for the official document revealed that it had been telegraphed to the Board on May 18th (but this telegram had never been delivered to the Executive Committee); the telegram sent by the Executive Committee to Mr. K. M. Wu on May 25th was despatched in ignorance of these facts, therefore -

RESOLVED: That the Executive Committee feel that this matter must be cleared up with the Ministry of Education before Mr. Wu's telegraphic reply of May 31st can be officially dealt with.

*
Telegram to the Minister of Education

RESOLVED: That the Acting chairman of the Executive Committee be authorized to send a telegram to Minister Chen, asking that a duplicate of the original telegraphed document sent to the Board of Directors on May 18th (which telegram was not delivered to the Executive Council) be sent immediately to the Acting-Chairman at the New Hospital, W.C.U.U. (since we understand that the Chairman of the Board, Dr. H. H. Kung, is out of town), so that the position may be clarified and the Executive Committee may know how to act.

*
Renewal of Contracts

RESOLVED: That in view of the necessity of sending out contracts at an early date, on account of the policy of retrenchment to be followed by the Associated Universities, the Executive Committee authorizes the Acting-President, Dr. E. C. Tang, to act in this matter with full authority.

* (For a recapitulation of the correspondence here mentioned, see "A Summary of the correspondence relating to Mr. Wu Keh-ming and the Presidency of Cheeloo University" items 5, 6, 7, 8, 9 and 12, attached hereto.)

MINUTES OF THE
EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS
SHANTUNG CHRISTIAN UNIVERSITY

3rd July, 1944

Present: Dr. T. A. Li (in the chair), Dr. Fenn; Dr. Li, proxy for Mrs. Shen, Dr. Fenn, proxy for Mr. K. M. Wu; Dr. Tang, ex officio; Miss Hickson, Minute Secretary.

Invitation to Dr. Edgar Tang

The Executive Committee have received from the Ministry of Education a telegram of confirmation of the Ministry's approval of Dr. Tang as President of Cheeloo University, on the recommendation of Dr. H. H. Kung, Chairman of the Board of Directors, acting in accordance with the minute of the Board of Directors of February 17th, 1944, therefore

RESOLVED: That we have pleasure in approaching Dr. E. C. Tang with the request that he accept appointment as President of Cheeloo University.

*

Term of Presidency

RESOLVED: That the Executive Committee recommends to the Board of Directors that the term of appointment of Dr. Tang as President be for five years, in order to ensure continuity of policy and stability.

Telegram from Mr. K. M. Wu

RESOLVED: That in view of the above resolutions the Executive Committee find it unnecessary to require of Mr. Wu the sacrifices which he so generously offered to make; the Committee regret that failure to receive important documents in time led them to send a telegram which would not have been necessary had all the facts been known, as shown by the minutes of the Executive Committee under date of June 19th; and that the Executive Committee express their appreciation of Mr. Wu's services as Vice-Chairman of the Board and hope for his continued cooperation.

* (See "A Summary of the correspondence relating to Mr. Wu Keh-ming and the Presidency of Cheeloo University" - item 15.)

A SUMMARY OF THE CORRESPONDENCE RELATING TO MR. WU KEH-MING
AND THE PRESIDENCY OF CHEELOO UNIVERSITY

1. Letter from Dr. T. A. Li, dated March 4th, 1944, informing him that Mr. Chang Fu-liang has declined and inviting him to be the President.
2. Letter from Dr. Li to Dr. Wang Ti-ming, dated March 13th, asking him to urge Mr. Wu to accept the Presidency.
3. Telegram from Dr. Li, dated March 13th, to the Ministry of Education, briefly reporting the resolution of the Board of Directors regarding the question of the presidency, and stating that the official report would be submitted later.
4. Reply from Mr. K. M. Wu, dated March 14th, stating that regarding the presidency "I can say nothing until I have consulted Dr. Kung."
5. Dr. Kung's letter to a prominent official in Chengtu, dated March 29th, stating that both Mr. Chang and Mr. Wu had expressed their intention of declining the presidency and that the only choice that remained was Dr. Tang.
6. Minister Chen's letter to Dr. Tang, dated April 21st, stating that on the recommendation of Dr. Kung, Chairman of the Cheeloo Board, the Ministry had approved the appointment of Dr. Tang as president.
7. Telegram from Dr. Tang to the Ministry, dated May 17th, asking for the official document approving his appointment.
8. Telegram from the Ministry to Dr. Tang, dated June 8th, informing him that the document asked for had already been telegraphed to the Board on May 18th 1944.
9. Note from Commissioner Kuo to Dr. Tang, dated June 8th, informing him that the Ministry was going to send another copy of the document requested.
10. Telegram from Dr. Li to Dr. Wu, dated May 2nd, again urging him to come immediately to assume the presidency.
11. Mr. Wu's telegram to Dr. Li, suggesting that a delegation be sent to approach Mr. Chang Fu-liang again.
12. Telegram from four members of the Executive Committee to Mr. Wu dated May 25th, requesting final decision before June 1st.
13. Telegram from Mr. Wu to the four members, dated May 31st and received June 2nd, stating that he might come in spite of difficulties.
14. Telegram from Dr. Kung to prominent official, dated June 26th, agreeing with his suggestion that Mr. Wu had better not come.
15. Telegram from the Ministry to Dr. Li, dated June 26th, confirming the approval of the Ministry of Dr. Tang's appointment.

LETTER FROM THE EXECUTIVE COMMITTEE, BOARD OF DIRECTORS,
SHANTUNG CHRISTIAN UNIVERSITY TO DR. EDGAR C. TANG,
July 3, 1944

Dear Dr. Tang:

We have great pleasure, representing the Board of Directors, in requesting you to assume the Presidency of Cheeloo University. We fully realize that at such a difficult period for higher education such an office carries even greater responsibility than usual, but the spirit of service and sacrifice in which you have faced the difficulties of the past year and a half as acting president fills us with confidence in your ability to lead Cheeloo during these difficult times. We trust you will feel that the opportunity for preserving an institution with a long and illustrious past will more than compensate for the hardships involved.

Yours sincerely,

(Signed by T. A. Li, Mrs. Shen,
W. P. Fenn and Y. T. Wu, the four
members of the Executive Committee)

REPLY OF DR. EDGAR C. TANG, JULY 8, 1944

Dear Dr. Li:

It is my pleasure to acknowledge receipt of a letter, dated July 3rd, from your Committee, requesting me to assume the Presidency of Cheeloo University. In reply, I have the honor to inform you that I shall be glad to accept this appointment, with a deep sense of gratitude and of responsibility, for the confidence the Board has so generously placed in me. While, as stated in your letter, the situation which the University is facing is indeed a difficult one, I am confident that with your wise guidance and full support it will not be long before we come to brighter days and an assured future. Inexperienced as I am, I shall do my best, with the help of Providence, to serve the highest interests of the University, in accordance with the wishes of the Board and of the Founders. I shall appreciate it very much if you will be good enough to transmit this reply to the other members of the Board of Directors, especially to those who form the Executive Committee.

Yours obediently,

(Signed: Edgar Chiho Tang)

CHEELOO UNIVERSITY
Chongtu, China

15th July, 1944

Office of the Dean of Women

Mrs. W. Plumer Mills
Women's Committee
150 Fifth Avenue
New York 11, N. Y.

Dear Mrs. Mills:

Your letter of June 1st reached me today and I am answering it at once, as Miss Hickson is leaving for a holiday on Monday and this is the last chance of getting her to type it for me.

I greatly appreciate the vote of confidence passed by the Women's Committee. At the time when I sent in my resignation the outlook for Cheeloo seemed so dark that I felt that under the administration which seemed likely to be set up I would have no contribution to make, and as I am very tired I decided that the only thing to be done was to resign, and after a rest to take up some work which offered promise of more encouraging results. However, since that time the situation has again changed and the administrative question has been settled satisfactorily. I had already consented to stay on, under certain conditions, under the new president, and now your letter has come and has still further strengthened my resolution to continue to work for Cheeloo and carry on as Dean of Women. One condition I have made is that after the next term has started I must get away for a prolonged vacation. In order that I may do this it is necessary for me to have a well-qualified assistant. About this I will add something when I set out below the needs of the women's work here.

We are delighted to hear that there is a possibility that Miss Mary K. Russell may come out to us in the near future. We sincerely hope that she may be among one of the first to get away. We have seen quite a few women coming here from the States in the past few months, many of them women workers, so that we know that it is possible in some cases. The Y.W.C.A. had three people arrive here not very long ago. Miss Russell's coming is more eagerly awaited since she will be of the utmost help in working out the programme for the training of Child Welfare workers, and in carrying out the practical work which must be an important part of their course. A copy of the report on the rather tentative efforts of the first year of work in Cheeloo's section of the programme of the Child Welfare Training Committee is enclosed with this letter. We are also sending a copy to Dr. Annie V. Scott.

Our needs are many and various. I will list a few of them below, with a few notes to help you to understand them and their relative urgency.

a. Fluid Capital for purchasing commodities. Owing to the terrific jump in prices from month to month, it has been the practice in some of the Colleges to advance funds for the purchase during the summer, when prices tend to be at their lowest, for such necessities as coal, vegetable oil (used for cooking and often for lighting) and so on. Last year in June, Cheeloo was able to advance money for this purpose and I was enabled to purchase with the advance of \$70,000 the oil needed for the Fall term and coal for the whole year at a great saving. Coal was then \$15,000 for the 5-ton load and oil \$15 a catty. By September coal had risen to \$52,000 and oil to \$32. This year I am unable to buy anything for the Fall as we have no money and the university is unable to lend us any as there is not even enough cash available to pay salaries. This applies to all the institutions.

b. Women's Dormitory Equipment: Our original equipment of beds, desks, etc. was bought as economically as possible. We have added to it from time to time as more students were admitted, but it is totally inadequate to our needs, and of course the original furniture is now falling to pieces and any kind of repair costs a fabulous sum of money, as both wages and materials have rocketed in price.

From Mrs. Yui

-2-

15th July, 1944

c. We have been very glad to receive funds through Dr. Scott and Dr. Morgan and others for Women Students' Relief, especially for T.B. students. As explained in Miss Hickson's recent letter to Dr. Scott, this money is proving very useful in caring for the immediate expenses of a couple of serious cases in hospital, but it is totally inadequate for the program of preventive diet which our women doctors have worked out. It costs at present about \$7,000 a month for a student to be provided with one egg and one cup of milk a day, and the cost of these things is mounting day by day. If you multiply that by the number of students needing these extras, even if only those with T.B. tendencies are counted, you will see that it comes to quite a large monthly sum. In addition funds are needed for medical students who are well on in their course and have no means of paying their fees, either for tuition or food.

d. Salary of Assistant to the Dean: As noted above, it is impossible for me to take the long rest I so sorely need unless some responsible woman can be left in charge of the dormitory. Under wartime conditions the students need more supervision and all sides of the work are more difficult and cooperation with other institutions makes the situation in many ways much more complicated. At present also I must spend a good deal of time in teaching and in supervision of the Child Welfare Training programme. The few times I have been absent before no satisfactory solution has been found for the problem of providing adequate supervision and guidance for the students.

You will have heard through the cable to Mr. Evans that at last the presidency has been offered to Dr. Tang and that he has accepted, with the approval of the Ministry of Education, and subject to the confirmation of the Board of Governors. I am very glad that we are to have Dr. Tang as President. He is a gentleman and has many good administrative qualities. I am sure that under his leadership Cheeloo will make progress both here and after the war. He has vision and sanguine optimism and those who have hoped for his election will be happy to cooperate with him.

This letter is written in haste, but I hope it covers all the points mentioned in your letter and those on which you need enlightenment. Please let us know if there are any other questions you would like us to answer and we will do our best to supply the information needed.

With many thanks and all good wishes

Yours sincerely,

(signed) Lan Hua L. Yui

(Excerpts from a letter of Dr. Edgar C. Tang, dated November 4th, 1944)

Cheeloo University
Chengtzu, China

Mr. C. A. Evans
Associated Boards
150 Fifth Avenue
New York City

Dear Mr. Evans,

Christmas Gifts

I would like to suggest to you the possibility of securing from friends in the States who are interested in members of our staff here special Christmas gifts. As you know, many if not most of the teachers in our colleges now are spending much of their time in private practice or outside jobs in order to add to their incomes. There are a few of our loyal staff members who instead of doing this are working to the utmost of their powers and spending all their time for their own university. It is impossible for us to give them any additional financial recompense for this devotion, but no trouble could be caused if Christmas gifts were made by name to certain individuals by certain friends in the States. I would suggest Dr. Hou Pao-chang who is working almost day and night as Dean of Medicine and Head of the Pathology Dept. He has seven children to provide for and educate; Mrs. Yui, the Dean of Women (L.L.H. Yui), who has worked long for the women students and is now in very poor health and needing a long rest; Dr. Yeh Lu-ming, who has added the duties of Director of General Affairs to his teaching in the Anatomy Department; Mr. K.K. Hsiao, our Religious Director, who has spent freely of his time and money to help develop the religious life of the institution and is now trying to bring his family here from Wanhsien; and Mr. Peter Cheng; he is a new member of our staff who has come as proctor for the men's dormitory. He belongs to a Christian family and he has five children to support and educate, the youngest of whom cannot be sent to school as funds will not allow.

This suggestion comes of course from me personally and is not a formal application from the University. It is the only way I can think of by which these devoted helpers can be given some financial help, which they so sorely need, without embarrassing the administration. Certain members of our staff have in the past few years received such gifts from U.S.A., and they have been most gratefully received.

I will take this opportunity to send warm Christmas and New Year greetings to you and other friends in New York. We sincerely hope that this may be the last Christmas spent under the shadow of war.

Mine sincerely,

/s/ EDGAR C. TANG.

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UNITED COMMITTEE FOR
CHRISTIAN UNIVERSITIES OF CHINA

21st August 1944

Mr. C. Corbett,
Associated Boards for Christian Colleges
in China,
155, Fifth Avenue,
New York

Dear Mr. Corbett,

Very many thanks for yours of the 21st June. I am writing to the various Missionary Boards telling them of the Meeting on October 4th and asking for the names of their proxies. The members of the British Section of the Cheelco Board are:-

Rev. A. E. D. Armstrong, United Church of Canada, 299, Queen Street, West,
Toronto, Ontario, Canada.

Dr. Harold Balme, M.D., F.R.C.S., Caxton House, 12, Tothill Street,
Westminster, S.W.1.

Dr. C. C. Chesterman, B.M.S., 19, Furnival Street, London, E.C.4.

Lord Addington, Addington, Winslow, Bletchley, Bucks.

Miss Bowser, B.M.S., 19, Furnival Street, E.C. 4.

Rev. T. Cocker Brown, London Missionary Society, Livingstone House,
Broadway, S.W.1.

Rev. E. W. Burt, 24, Chatham Road, Worthing.

Rev. W. E. Cloutman, 23, Eglinton Road, Chingford, E.4.

Dr. A. W. Hooker, M.M.S., 23 Marylebone Road, London, N.W.1.

Dr. Charlotte Houlton, C.B.E., B.S., F.C.O.G., S.P.G., 15, Tufton St. London SW1

Miss Dorothea Roade, 17, Llanaway Road, Farncombe, Surrey.

Harold Godfrey Judd, Esq., 8, Fredericks Place, Old Jewry, E.C.2

Miss Hilda Porter, M.M.S., 23, Marylebone Road, N.W.1

Rev. H. B. Rattenbury, M.M.S., 25, Marylebone Road, London, N.W.1

Dr. H. R. Williamson, B.M.S., 19, Furnival Street, E.C.4.

In addition to these we include on our list the following names:-

21, August 1944

Dr. Edgar Tang,
Cheeloo University, Chengtu, Szechwan, China.

Dr. E. H. Cressy, China Christian Educational Association,
169, Yuen Ming Yuen Road,
Shanghai, China.

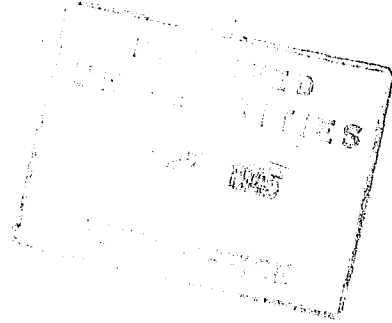
Dr. H. P. Lair,
Cheeloo University, Tsinan, Shantung, China.

Dr. R. T. Shields, Cheeloo University, Tsinan, Shantung, China.

Yours sincerely,

/s/ Noel B. Slater

The following information was obtained from the records of the
 Bureau of the Census, Department of Commerce, Washington, D. C.,
 in response to a request for information made on August 1, 1945,
 and is being furnished to you for your information.
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 a request for information made on August 1, 1945, and is being
 furnished to you for your information.



(Keep intact)

Shantung
file

UNITED COMMITTEE FOR
CHRISTIAN UNIVERSITIES OF CHINA

September 6th 1944

Mr. Charles H. Corbett
Associated Boards for Christian Colleges
150 Fifth Avenue, N.Y.

Dear Mr. Corbett:

Attached please find list of members of the British Section of the Board of Governors for Shantung University brought up to date as nearly as I can check it up.

You will see that as far as dates are concerned, I have put down the dates of their classes rather than the dates when their terms expire. I am not sure how long the term is! I am rather afraid the Missions have not been very particular re these appointments lately, partly because of war conditions, and severe pressure, partly because we over here have been meeting almost entirely as a United Committee, and seldom as a distinct Shantung Board (except twice re Presidency), and partly because we are in a state of waiting for the change over from United Committee to China Christian Universities Association and yours to the United Board.

In any case I am quite satisfied that the Missions will not quarrel re this list! Also with regard to proxies, we must leave to you people a good deal of latitude. Most people know Warnshuis through his visits to this country (I myself knew him in China in Amoy, in 1913 and onwards!) but if he feels that the burden of responsibility is too heavy for his broad shoulders!!, then he had better work it out with the Chairman, or perhaps you would be good enough to act in the matter and settle with the Chairman. Thank you.

I am sorry the whole matter is not more exact, and that this is rather near the time of your meeting, but it should be in time.

I think I told you, I have been working under very serious difficulties ever since Aug. 1st. On that date my secretary assistant, Miss Tate, was killed by a flying bomb. Ever since that date I have been entirely without regular help, though have secured occasional help for a few hours at a time, every now and then. But the labour situation at the present time is such that Secretaries are just NOT TO BE GOT!! It means an almost impossible position here.

With kindest greetings,

Very sincerely yours,

/s/ Noel B. Slater

Please forgive bad typing, etc. Reasons as above!!

SHANTUNG BOARD OF GOVERNORS

British Section

| <u>MISSION</u> | <u>Member of Board</u> | <u>Appointment date</u> | <u>Proxy</u> |
|----------------|-------------------------|-------------------------|---------------------------------------------------------|
| B.M.S. | Dr. Williamson | 1941 | Dr. George T. Scott |
| | Dr. C. M. Chesterman | 1941 | Dr. Warnshuis or Chairman's app. |
| | Miss E. M. Bowser | ? | Dr. Wynn Fairfield (or altern.) |
| | Rev. E. W. Burt | 1943 | Dr. Warnshuis or Chairman's app. |
| L.M.S. | Rev. T. G. Brown | 1943 | Dr. Warnshuis or Chairman's app. |
| | Rev. W. Cloutman | ? | Rev. E. H. Ballou |
| S.P.G. | Dr. Houlton | 1943 | Mr. R. J. Davidson or Chairman's app. |
| | Lord Addington | 1943 | Dr. Warnshuis or Chairman's app. |
| | Miss G. B. Reade (M.D.) | | Chairman's appointee |
| M.M.S. | Rev. Harold Raytenbury | 1943 | Dr. Armstrong or Chairman's appointee |
| | Dr. Hooker | 1941 | Dr. Warnshuis or Chair's appointee |
| | Miss H. M. Porter | 1941 | Mr. Carl Evans or Chair's appointee |
| C.U.C. | Rev. Noel B. Slater | | Dr. Warnshuis, Rev. E.H. Ballou or Chair's appointee |
| Treas. | Mr. H. G. Judd | 1941 | Dr. Warnshuis or Chair's appointee |
| Co-opt. | Dr. Harold Balme | 1943 | Chair's appointee |

In one or two cases above the dates of appointment are uncertain. Miss Bowser certainly was appointed as B.M.S, representative, but was unable to tell me when. The B.M.S. was blitzed for the 5th or 7th time this last month!! Rev. W. E. Cloutman is certainly a representative of the L.M.S. but I cannot tell when he was appointed. (Mr. Brown is out of town.)
As seety. I don't know whether you record dates. I took on here in May 1942.

NBS

/s/ Noel B. Slater

Mr. Corbett

Excerpts from Letter from Mrs. Yui to Mrs. W. P. Mills,

Dated November 27, 1944

"New Staff. I am glad to be able to report that this term we were able to secure additional helpers for the Child Welfare Project. One of them, Miss Pi Hua-hsin, is a nurse who will help with School Health; she is living in the dormitory. The other is Mrs. Hsie (Miss Wei Tzu-chen), a social worker who will link up the health work with the children's homes. The salaries of these two staff members are paid from the joint fund for Child Welfare work of the five universities.

"We are also receiving much-needed help from some of the folk who have either had to leave their own fields on account of the Japanese push or who have returned from America and are not allowed by the Consuls to go further than Chengtu. Miss Alice Reed is one of these: she belongs to the American Board and is now giving full-time to English teaching in Cheeloo. Miss Caroline Beegle of the Presbyterian Board is nursing in the University Hospital and is attached to the Cheeloo staff. Miss Clara Jones of the Lutheran Mission is also teaching some English. For her first month here she lived in our girls' dormitory and is very keen to help the women students. She has a Bible Class and is now going to get a group together for teaching Christmas carols. Miss Alice Anderson, of another Lutheran Mission, is helping out temporarily with some English teaching.

"Enrollment of Students for Army Service. This recent movement has chiefly affected the men students, of whom many have registered their names for military training of one sort or another. Many of the women students have enrolled for a special first-aid and nursing course, and fifty of our Cheeloo girls are among the number. The graduating medical class, in which we have five women, are to leave for military service, and the sixth year (eight Cheeloo women) are hurrying up their training so as to be ready if possible for service in about three months' time.

"In spite of indifferent health, I am glad to take part in these activities and trust that through the advice and help of friends who have donated vitamins, I may soon be stronger and able to work harder for the cause."

Letter from Mr. Noel B. Slater to Mr. Ballou.

23rd. August. 1945.

Mr. Earle H. Ballou,
Associated Boards for Christian Colleges in China,
150, Fifth Avenue, NEW YORK, U.S.A.

Dear Mr. Ballou,

I see that I owe you a further explanation of the cable we sent you with regard to Wu Keh-min. You ask in your letter of July 19th, which arrived whilst I was away, how we arrived at the idea of a three-year period. This suggestion came from Dr. Williamson, our Chairman. He felt that two years was really too short and hardly made for that continuity which is always important and especially so in the case of Cheeloo which has had so many changes. In any case, the matter was submitted to all the members of the British Section of the Board, and the voting was: 11 for a three-year period, 1, for biennial and four for an unmentioned term.

I have not yet heard officially as to whether the appointment has been approved by the Ministry of Education, but I gather from the last cable which we have just received from Dr. Fenn, that it must be so as he mentions the word 'President'. The cable was urging the speedy return of Smyly, Ingle, Struthers & Menzies. I communicated both with Dr. Armstrong asking him to pass on the message to Struthers & Menzies, and wrote direct to Smyly and Ingle. Fenn has also asked for a Secretary in place of Miss Hickson who is retiring, and/or an English Teacher. I am taking up the question of the latter appointment with Dr. Williamson. He hopes to discuss this with his colleagues before he leaves for China in the course of the next week or so. He hopes to reach Chengtu about November. I sent a cable to this effect to C.A. Evans this afternoon, in reply to his cable of inquiry. Williamson tells me that he will be in India for one month en route to China and when he reaches China he will decide then where he goes first. If, for example, the National Christian Council and the Church of Christ have moved back to Shanghai, he may go straight there, but he does not expect to set foot in China proper until November. Letters could reach him in India, en route, at:

INDIA: C/o Rev. D. S. Wells,
34, Lower Circular Road,
CALCUTTA. INDIA.

or letters to China could be addressed:

CHINA: C/o Rev. F. S. Russell,
English Baptist Mission,
SIANFU. CHINA.

You have no doubt seen that open letter from Gilbert Baker in the second quarter of the 'Student World'. Norman Goodall asked me for my comments and I have written him as per enclosed. Williamson wants me to send this letter in slightly modified form to the 'Student World'. In the meantime, however, the comments are simply for your information. I wonder, actually, whether you have already taken action in the matter, or one of your colleagues? I should be interested to hear. If I write to Robert Mackie I should say that if you have already replied to it, your reply will probably meet the case, and there would be no need to put in my letter."