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Correl.
Stewart, Thornton 1925-1929

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Cheeloo

Dr. Thornton

Stearns

1928 – 1929

SHANTUNG

TRANSFER

May 29, 1928.

Dr. Thornton Stearns,
Tsinan, Shantung,
China.

Dear Thornton:

I was glad to get yours of April 23rd. We have of course been watching the papers with great interest, and I have not been greatly concerned about the Shantung situation, because it seems to me the economic situation would prevent Japan going to war with China over Shantung. Of course Manchuria is a different proposition. I am glad to know that the school was going along so well when you wrote.

I am not surprised at what you wrote about P.S.Evans. He has put in too much time looking after his family, though of course he has had a great deal of excuse for it this past year. I shall not be surprised to hear that the faculty have taken some definite action in regard to him. I don't think there is any chance of getting Phil's mission to support him, but will try to see about it if I get in contact with any of them.

You write about Phil Price. I will write to our Board and sound them on the question, but we really ought to have definite action from the faculty before the Board will give us a definite answer.

You say that Wheeler and Ingle feel it important to fill up the quota of their mission, and I agree very heartily provided we get good men. I am just in the midst of conversations and correspondence in regard to the B.M.S. falling off this past year. We will probably have our Rockefeller appropriation cut because of this. I haven't the facts in hand here, but Geo has written to the Rockefeller Foundation about it.

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Dr. Thornton Stearns -2- 5/20/22.

I have visited several schools in this country and yet in my spare time trying to make contacts in New York in order to raise money hereafter. I agree thoroughly with what you say, that "we must have an endowment to run a small first class institution which can hold its own with the government schools". I am going to fight for this, and I rather expect to be sent back to America within a year to raise money if the China situation looks hopeful. I am writing more fully to Kiang in the next day or two in regard to the whole question.

Give my love to the family.

Yours as ever,

R. T. Shields

RTS/A

avek

TRANSFER

SHANTUNG

Shantung Christian University

March 15, 1928.

Dear Dr. Stearns:

Thank you for your good letter of February 12th. When we get a letter from Tsinan we always feel as though we are receiving word from the home folks. I have certainly been homesick for China but it seems that for the time being our job is here in New York. The sooner we can get this work cleaned up and get back to the field, the better I would like it.

I have written to Dr. S.M.Woo, who, as you probably know, has been invited to serve as a proxy for one of the Chinese members at the annual meeting of the Board of Governors to be held here in New York on April 12th. I hope I shall have the privilege of meeting Dr. Woo at that time and probably on other occasions when he may be in the city. I was in Baltimore a few weeks ago and might have tried to look up Dr. Woo if I had known his address then.

We have all been watching with keen interest the political and military developments in and around Shantung during the last few months. Just about the time one seems to glimpse a little real progress, a complete overthrow takes place and everything is in a hopeless muddle again. We are all grateful, however, that the situation has at least been tolerable enough that the University has found it possible to carry on thus far. We certainly hope that the customary spring crop of half-baked wars will not interfere with the spring term.

We are all very glad to note that the people in China are taking a very decided interest in the whole program of coordination of Christian higher education. There seems to be a great deal of value about lest folks at the home base may steal the initiative away from the field. The proposal of a United Board of Founders has many things to recommend it, but there are a number of real difficulties to be considered. Because of them we will certainly have to move very slowly on the proposal. As far as the place of Shantung in any coordinated scheme is concerned, the decision will have to be made in China. I know that everyone here in New York most intimately acquainted with Christian higher education in China is convinced that Shantung should have a large place in such a program, both in the professional field of medicine and in the more general

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Mr. Thornton Stearns 2/26/45

field of working leaders in educational and religious work, particularly for rural districts and similar urban centers. Whether the groups in China working on the program will adopt this same viewpoint depends, I should say, upon you folks on the Chekiang campus.

Mathew, Margaret and Joan join me in all good wishes to yourself and Mrs. Stearns.

Very sincerely yours,

B. A. Garside

BAG/A

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SHANTUNG CHRISTIAN UNIVERSITY

THE UNIVERSITY HOSPITAL

SHANTUNG

TRANSFER

TSINAN,
SHANTUNG, CHINA

aeh 8/20/28

[redacted]

INDEXED

July 12th 1928.

My dear Garside:-

About a month ago I sent you a copy of an expansion scheme which the faculty and senate passed for the medical school. I have gone over this and enclose the same scheme presented in a different form and which I think will be more intelligible, I dont believe that I need make any comments upon it. At the present time we have no idea of going ahead on anything although this is only a temporary phase we are passing through. I think it may be a year before the Shantung affair with the Japanese is cleared up and they withdraw their troops, but in the end it will come out alright, for the present we will just mark time. I do not feel at all pessimistic about the medical school, if we can get the endowment which we are asking for we will have a school which will hold its own with any government school, medical, for many tens of years to come. We have to recognize that the scale of living is rising rapidly The salaries that we are asking for are on the low side.

I am trying to clear up some misunderstanding which Mr. Gee has had and which he conveyed to his home office resulting in the N.Y. office of the C.M.B. believing that the mission appropriations are down this year and that their grant must be proportionately cut. It is too bad that this impression has been given to them as it is not true.

It is extremely hot here now. My family are in Tsingtao, I spent two weeks with them and hope to have another two weeks next month. I hope that you are all well. Please give our regards to Mrs. Garside and your Mother. I wish the way would open up so that you could return.

With all good wishes,
Sincerely yours,

Thornton Stearns

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CHINESE MANAGER

THE UNIVERSITY HOSPITAL
SHANGHAI CHRISTIAN UNIVERSITY
SHANGHAI, CHINA

w/Statement 7/17

Shantung Christian University.

Expansion of Medical School.

Administration and Departmental Upkeep.

Present $12722 Annual 16000. Endowment $80,000$

Maintenance or Upkeep on Buildings.

Present Future.
Annual $10,684. Annual $11,500 offset by Students' fees.

Hospital Expenses.

Present Annual
$21,000 over and above receipts.(Doctors' & Nurses' salaries not included.)

Future.Annual
$58800 over and above receipts. (Doctors' and Nurses' Salaries not included.)
Endowment.$1,170,000.

School of Nursing.

At present Wanted for new Expansion Scheme.

Supervisors.

8. 10 at $150....$360000 Endowment.

Chinese Head Nurses.

8. 12 at $80.....$140000 Endowment.

Residences.

1. 3 @ $5000, $15000.

Running Expenses.

$9780. $10,000..... $200000 → Endowment. (Salaries not included.)

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.$ 1,000,000.00 ..... $ 500,000 (Authorized)
For maximum limit
.Expenses Maximum

.1 2 @ $ 2000. $ 4000.
.Assistants

.2 At $ 2400.00 per Annum
.Chinese Head Nurses

.8 At $ 1200.00 ..... $ 9600.
.Nurses

.Material to Locate
.Grades maximum when not better
.Storeyards

.Hospital Expenses
From Private Subscriptions $ 21,000.00
Previously Reported (Doctors, Nurses, & Matrons
not included.)
Amount Expended to Date $ 1,000,000.00
(Doctors, Head Nurses, Matrons
not included.)
Amount Available for Balance of Year $ 500,000.00

Hospital Expenses.

From Private Subscriptions Amount $10,000.
Amount $ 11,000 expected by Matrons, Nurses, etc.

Maintenance of Quarters for Employees.

From Private Subscriptions Amount $10,000.

Equipment for Laboratories and Dispensary

From Private Subscriptions Amount $ 4,000.00 Amount Expended to Date $ 2,000.00

w/letter 7/1/22

Shantung Christian University.

Expansion of Medical School.

Present Staff

18 Professors & Associates.

1 Chaplain
1 Business Manager.
9 Assistants.

7 Technicians
13 Residents & Assistants

3 Assistant Chaplains
3 Assistant Bus. Managers

Staff Residences 16.

Staff for New Expansion Scheme.

25 Professors and Associates
1 Dentist.
1 Chaplain
1 Business Manager.
24 Assistants.
1 Social Worker.
11 Technicians.
9 Residents
4 Assistant Residents.
4 Assistant Chaplains.
3. Assistant Bus. Managers

18 Additional Staff Residences asked for.

Including the three for the nurses — $75,000

New Equipment.	Expenditure	Endowment.
Physiology Anatomy or Histology Lab.) Nursing Lecture Room & Lab) Library Space	..... $50,000	
Dormitory Space for Internes....	$10,000	
Sinking Fund for Study for Chinese Staff.....		$50,000
Outlay in refitting Labs.	$7,500	
Hook for Graduate Nurses.....	$5,000	
Total		$197,500

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Block for Graduate Nurses.....$5,000

Outlay in Initiating Labs.....$4,500

Alterations Rmny for Study for
Dormitory Space for Internes.....$10,000

Tuberculosis Phase $20,000

New Equipment.	Expenditure	Maintenance.
Physiology)		
Anatomy to Histology Lab.)		
Anatomy Lecture Room & Lab)		

Total Expenditure & Associates.....$1,000,000

Total Residences 31.	31 Additional Staff Residences
2 Assistant Bus.Managers	3 Assistant Bus.Managers
2 Assistant Cashiers	4 Assistant Cashiers.
	4 Assistant Residents.
12 Residents & Assistants	9 Residents
7 Technicians	11 Technicians.
	1 Social Worker.
9 Assistants.	24 Assistants.
1 Residence Manager.	1 Residence Manager.
1 Chemists	1 Chemists
	1 Dentist.
31 Professors & Associates.	25 Professors and Associates

Total Staff

Staff for New Extension complete.

Extension of Medical School.

Additional Chemistry Laboratory.

Comparison of present budget with that needed for Expansion Scheme.

Present.		Future.	
A. Administration.	$ 11200..		$ 15000.
B. Instruction. Staff,	19016.		13000.
		Technicians, 11,	7920.
Missionary salar. approximately	50000.		
Departmental	8250.		16000.
C. Maintenance	10684.	Bldgs.and residences	20000.
Hospital.			
A. Administration,	3411.		6000.
B. Salaries.			
Nurse staff,14,		Dentist	
Dentist,		Chaplain	
Evangelistic staff,4,		Business Mgr. 9000.	
		Social Service worker 1800.	
		Assistant Chap.4 1920.	
		Residents & Assistants 6300	19020.
	11592.		9000.
C. Surgical & Medical supplies	5800.		8592.
D. Pharmacy	8592.		3059.
E. Xray	1059.		1900.
F. Laundry	1600.		500.
G. Samaritan Fund	500.		20000.
H. Kitchen	11000.		2801.
I. Out-Patient Dept.	2801.		20900. 21500
J. Maintenance	11300.		
Nursing Department.			
Foreign Supervisors (8) salaries supplied by missions, approx.	12000.	For new hospital needed 10	18000.
Head nurses, Chinese, (5)	3000.	needed 12	7200.
Maintenance of dormitory,		Increase of 25 pupils,	
Food, allowances, uniforms,	9730.	No allowances,	10000.
Total Budget,	181535.		323092.
Salaries supplied by the Boards approximately	62000.		
	119535.		

Receipts.

Present		Future Expansion.	
Mission Grants	17109.	Students fees	10500.
Woman's Committee	16000.	Pharmacy receipts	10592.
China Medical Board	49000.	Fees from patients	8000.
Students Fees	6750.	Patients food	24000.
House rentals	3456.	Dental	3000.
From women's dormitories	840.	Xray	2500.
Gov't.Provincial Grant	3000.	Out-patient dept.	3000.
Fees from Patients	6596.	Subscriptions	2000.
Patients Food	13000. (13774)	Total receipts	63592.
Dental receipts	2500.	" budget	$323092.
Samaritan Fund	500.	Revenue need from an endowment to complete budget	$259500.
	[illegible]	Endowment required to supply this revenue	$5190000.

If an [illegible] be raised to cover the present C.M.B. grant of $49000. annually and if Mission Boards and Woman's Committee continue their grants the endowment necessary to bring in the remaining revenue will be 3547820.

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Assistant Cashier	1,000.
Assistant Engineer	1,000.
Assistant Foreman	1,000.
Assistant Manager	1,000.
Assistant Secretary	1,000.
Assistant Superintendent	1,000.
Assistant Treasurer	1,000.
Assistant Treasurer and Secretary	1,000.
Assistant Treasurer and Secretary	1,000.
Assistant Treasurer and Secretary

TRANSFER

SHANTUNG

INDEXED

Shantung Christian University

August 20, 1928

Dr. Thornton Stearns,
Shantung Christian University
Tsinan, China.

My dear Dr.Stearns:

Thanks for your letter of July 12th with its enclosed revised copy of plan for the future development of the School of Medicine. We are glad to have this restatement of the future needs of the school.

I believe everyone is agreed that for the time being about all we can do is to mark time and wait to see how the present Japanese situation will work out, and also how the political and military situation in China will develop under the new Nationalist regime. I hope that during the coming months the situation both in China and here in America will develop along sufficiently favorable lines to permit of some active and constructive promotional work next year.

I certainly hope that you have been able to clear up the misunderstanding which Mr.Gee seems to have had on the subject of the support of the University this year and the status of the C.M.B. appropriation. Dr.Shields has been working on the subject from this end but anything to be very effective will have to come from the field.

Give my best regards to Mrs.Stearns. I am not sure that I mentioned to you or to her that I had the privilege of meeting her father here in New York last year.

I hope this will find the autumn work opening up at Cheeloo under more encouraging conditions than we have been facing for the last year or so.

Very cordially yours,

B. A. Garside

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0015

SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, SHANTUNG
CHINA

SHANTUNG

SCHOOL OF MEDICINE

TRANSFER

November 28th, 1928.

Mr.B.A.Garside,
150 Fifth Avenue,
NEW YORK.

Dear Garside,

One of our graduates who is now working in the hospital is very anxious to study in America. I got an appointment for him from the New York Orthopedic Dispensary and Hospital, under Dr.Hibbs, for December 1929. This appointment pays a salary and is for two years. I have heard recently from Mr.Roger Greene that a Chinese will have difficulty in getting in for this time and on a salary from an institution. If you have an opportunity, would you please find out from the proper source what rules hold in regard to a Chinese taking a hospital appointment on a salary. If he were appointed on the staff of a Medical School, could he accept this hospital appointment and receive a salary? Could he come in as a voluntary assistant without a salary? Would he be limited to one year? Any other information in regard to these immigration rules I shall be glad to have. Will you find out whether it is permissible for a Chinese to accept a hospital appointment without salary, but with lodging and board. this coming year.

We hope that it is going to be possible for you to return this coming year.

With kind regards to your family,
Yours sincerely,

Thornton Stearns

TS:MMS.

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SCHOOL OF MEDICINE

CHINA
TSINAN, SHANTUNG
SHANTUNG CHRISTIAN UNIVERSITY

SHANTUNG

TRANSFER

Shantung Christian University

March 21, 1920

Dr. Thornton Stearns,
Shantung Christian University,
Tsinan, China.

My dear Dr.Stearns:

After the usual delays involved in any attempt to correspond with Uncle Sam, we have at last received from the Bureau of Immigration in Washington the following reply to our inquiry regarding the Chinese graduate medical student who you are hoping may come to America later in the year:-

"Referring to your letter of the 5th ultimo, quoting one received by you from Professor Thornton Stearns, School of Medicine, Shantung Christian University, Tsinan, China, I beg to advise you that there is no provision of law under which one of the graduates of said university may enter the United States for the purpose of taking a position with the New York Orthopedic Dispensary and Hospital under salary, neither is there a provision under which he might enter as a member of the staff of a medical school with the object in view of accepting an appointment in such hospital. If he came as a voluntary assistant without salary, presumably for the purpose of studying hospital methods, he might be admitted as a temporary visitor for a period of one year and consideration given thereafter to an extension of temporary admission for an additional year.

"It is suggested that the person to whom you refer secure a Section 6 certificate from the Chinese authorities as a traveler and present said certificate to the nearest American Consul for visa as a temporary visitor. The question of his admissibility will, of course, be passed upon by the immigration authorities at the time of his arrival at a port of entry."

Will this information be sufficient for your purposes? I am sorry that it is couched in rather conservative and non-committal terms.

With warmest good wishes, I am

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SCHOOL OF MEDICINE

SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, SHANTUNG
CHINA

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TRANSFER

SHANTUNG

Feb. 12th 1928.

My dear Garside;-

I have intended for sometime to drop you a few lines just to let you know that many of us hear speak of you and appreciate your work for the University.We know that you would rather be here tha doing what you are,at least all here feel that way in regard to themselves. We hope that you can be back among us before long.

If you have an opportunity I hope that you can get into touch with a Dr. S.M.Woo,who is now studying at Johns Hopkins School of Hygiene. We have invited him to take charge of our Public Health and Hygiene department. He is a graduate in medicine of Johns Hopkins 1915 and a little later in Public Health from Harvard.He was in the International Committee Health Department with Dr. Peter in Shanghai for several years,he did excellent work there,as well as any one could do considering the time and conditions.He has been in U.S. two years this time.We h have written to him that we want him.We have part of his salary,about $150. a month from the British Joint Board(Hans's alary)we may be able to get the rest from our budget,we must because if we can get him he will be eminently worth while.I wrote to him to look you up when he is in N.Y He is a fine Christian fellow.I

You see the Bulletin so know all the news.The political-military situation is quiet now.The southerners at Hsuchowfu are doing nothing.Sun Chuan Fang is holding them.There is some talk that he is entering into an understanding with Chiang Kai Shek.If Chang Tsung Chang could be eliminated

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it would mean that Sun would take his place,and that there would be no m
more trouble here in Shantung for a while at least.Clark of the Peking
Leader thinks thatthe first step in the elimination of Chang Tsung Chang
has been taken by the Mukden party in putting his men in the front ranks
against Feng,that he will be badly beaten and will retire,that Sun will
step into his place.If Chang Tso Lin could be gotten rid of in the Mukde
party they in turn would have an understanding with Chinag and then ther
would be peace all around,but for how long I dont know.Any how we think t
that we are safe here and can carry on this turn,in fact we do not think
that there will be any possibility of another evacuation,however it is al
ways the unexpected which happens in China.It is significant that Feng
withdrew his men from the western border of our province and has taken th
them all up against the Mukden crowd,we dont know wheter this is because
he may have an understanding with Sun Chuan Fang or whether he is afraid
an atstack against Tsinan is hopeless because of probable interference
on the part of the Japs.Some think that if the Nationalist attempt a n
northern drive they will make a detour around Shantung to keep out of th
the way of the Japs.The Japs certainly prevented the Nationalists from
getting into Tsingtao last summer.Well it is a big mixup and will contin
ue so for a long time and we might as well make up our minds to it,if we
cant then we had better get out.I am wondering what this new Board of Fu
Founders is going to do with us.I certainly approve of the principle;it
may hit us hard when it comes to lopping something off of us however.Thy
cant go wrong to let us develop our premedical and medical work andpre-
haps the middle school.I am strong for that although I dont see how the
medical school can put as much into its budget again as we have promised
this year.We are all hoping the women's unit are going to come across
with their promises otherwise our C.M.B. money may not be fort coming.
We are all well.Please give our regards to your Mother and Mrs Garside .

With all good wishes,sincerely yours,

FEB 12 1928

Thornton Stearns

0020

TRANSFER

Feb 12-28 Stearns

S. M. Woo & he our

PATHOLOGY DEPARTMENT
SHANTUNG CHRISTIAN UNIVERSITY
TSINAN, N. CHINA

Dear Rand;- This is to tell you that we have invit~~S.M.Woo~~2th 1928ur P
Public Health man.He is now at Hopkins School of Hygiene.I hope that
you will look him up.Kiang has written to himsta~~t~~ting negotiations,made
no promise of what budget he should have,waiting to hear his reply,but d
did tell him that he would receive the equivalent of a "senior mission
ary's salary".Roger Greene thought we would do well to get him at $250.
and a house,he thought that we would do well to get him.We have $150 of
his salary from the British Joint Board.You probably know him so I wont
go into his history,he was with Peter for a number of years,he is a fine
fellow,would work in well with our people.He had all ~~of~~ his training at
in the U.S.Things are quiet,I do not think that we are going to have to
evacuate at all.My hope is that Chang is going to be eliminated,that Sun
will take his place,who will then have an understanding with the South and
with Feng,that we will have a period of peace.There is a feeling of atmos
phere of peace in the air.I dont think that Feng is going to get to Pekin
real soon.I think there is going to be a purificationa and organization
of the Mukden party,that there will be somesort of an understanding betwe
them and the south.However it is foolish to prophesy in China.
We have an excellent temporary business manager and have written to Duff
re- the permanent job.Mrs. Grier left us this week,she and Brown are t
going to Haichow and try to get into Hsuchow over the Lunghai R.R.
I took Carol to Peking a month ago for thorough Xray to see if there
were adhesions about the appendix,they felt that there was nothing surgi
cally wrong.Mills there thought she might come under the group of adrenal
insufficiency,she has certainly been better since she has taken adrenal-
ine and I hope will continue.I didnt stay for the Nat. Assoc. Meeting.P
Peter Kiang wemt.Ingle has just written you so you know of the latest

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faculty actions,the request for Smylie,I saw him and it is practically fixed up that he will come.His experience under the organization of the P.U.M.C. will have a good influence upon some of his nationals here so I think his coming is a good thing.
We have recently had our coldest snap,now we think the winter is about over and it is a great relief. Give our love to all the family.We are all well.

Ever sincerely yours, Thornton (Stearns)

We are concerned about the women's unit coming up to their requirements in order that the C.M.B. money may be forth comingWe budgeted for $40000. from the C.M.B. in order to take on several internes or assistant residents in order to be training men for our future,this is one place where in the past we have not put en ough emphasis and now we can certainly see it in that we have a very small Chinese staff,I mean hospital staff.If we have to cut down there is one place where many feel,especially Wheeler and Ingle,that we are putting out money unneccessarily and that is in Phil. Evans salary.It is hard on Phil. and he feels it.Do you think that anything could be done from your end t get his mission to t ake him on now,unless they do he will not be voted on to return if we have to pay his salary. He is due to go home in '30, his first furlough in 7 years, he says!!

FEB 12
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