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Shields, Randolph T. 1938 Jul-Oct
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Hospital Budget sent by London King 7/9/38.

CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

山東濟南大學齊魯醫學院

TELEGRAPHIC ADDRESS:
"CHEELOO, TSINAN"

SCHOOL OF MEDICINE
OFFICE OF THE DEAN

INDEXED

July 13th, 1938.

ack 8/17/38
by Cac

Mr.B.A.Garside,
150 Fifth Avenue,
NEW YORK.

Dear Garside,

I have received from you two copies of sets of minutes, with summary of proposed budget, and yesterday I also received a package of reports made to the Associated Boards on May 2nd and 3rd. You have certainly done a good work in raising money, even if you had not reached your goal on May 1st. In your report of net gifts, I see that Cheeloo, through the Emergency Committee, got more in cash than any of the other schools. Does Capital Gifts mean Endowment funds? I see that Yenching got a great deal. I do not understand whether the new gifts received during the current year, $3277, are included in the $14,176 for Cheeloo.

In my previous letter of June 27th, I made notes on the Treasurer's report. The University has enough to run on for next year. I am enclosing in this a proposed budget which I have made out and am going to submit to the Board of Directors who are to meet in Tientsin on July 25th. You may criticise this at first because the amounts are so much lower than in your proposed budget. I have been over the items fairly carefully and we can estimate much better now on probable expenses and income. We have had at least 150 applications, so far, for entrance, all, as far as I know, for 1st year pre-medicine, Science and Arts. The dormitories will only be partly occupied, and therefore there will be less heat, light and water required. To offset this, coal may be at a prohibitive orice, in which case, we shall either pay a tremendous amount for heating or save by not heating at all. But the hospital must have heat, light and water, no matter what we have to pay for coal to run the power house.

To take up the items one by one:

General Administration. I have cut down your figures somewhat. I still use the term Hall Estate, as it is understood out here. The income will probably be much less than normal, but the exchange rate may make up the difference, so I have put practically the old figures.

Arts & Science. As there will be only freshmen classes we have gone over the list of teachers pretty carefully and I have already written letters to the majority of them, saying that their services will not be needed next year. Therefore

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salaries dropped a great deal and $13,000 is a maximum.

Medical College. The School will almost certainly not be able to open because of lack of students. At the best, there might be five or six. Therefore administration will be diminished.

Instruction. There is very little reduction because nearly all of the teachers are still working in Chengtu and getting salaries. $32,000 however, is a maximum figure, as I have put two or three people down on the list whom I do not expect to have to pay. Some of the departments are still running for the benefit of the hospital, and we may need to make a grant to Chengtu for some departments. I cut out transportation of students, $20,000, because there is no possibility of the students coming back this next year. I put $4000 for travel, in case some of the teachers can come back before 1939-40.

We can only count on appropriations from the Missions which, with the present exchange, will be more than $35,000. The deficit of $25,000 for the School of Medicine can be covered, if necessary, by the Medical Special Fund or by part of the $31,000 left over from Emergency fund. We are hoping to get more from the Lord Mayor's Fund, to help the hospital, but, at any rate, we are counting on your raising more in the U.S. Dr.King has sent you a copy of the Hospital budget, so I am not sending another copy of this.

Library & Rural Institute need no comment.

Harvard-Yenching Institute is, as usual, flush, with a credit of $33,000 already.

Stanley is not here and I cannot give you figures in regard to Theology.

I shall submit this budget to the Board, and they may make amendments before it is officially passed.

I have heard from Lair and have written him twice, to catch him in Kobe, so that he may get to the meeting in Tientsin, on the 25th. I have heard from a number of the Board members that they expect to attend. I expect to leave here in the next two days and go to Peking, stopping on the way to see Dr.McClure in Tientsin, and then return to Tientsin, for the meeting of the Women's Committee on the 23rd and of the Board on the 25th. I hope to have fresh information from Peking to present to the Board. We are, of course, expecting the President to be at this meeting. I hope he is going to be very useful as a liaison man, in acting officially for us. Naturally our means of communication with certain people are difficult. We are watching with interest the educational situation in the north. As you think over the situation of the different colleges, remember that in one place there are four foreign embassies interested: in another place, there is not even a foreign consul of either nationality involved.

Yours sincerely,

R.T.Shields

How is Margaret? Regards to Fay

RTS:MMS.

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Mr. Gamble

Copy may be located in Budgets - Chelloo 4 30 31

RECEIVED
UNIVERSITIES
AUG 15 1938
JOINT OFFICE

Folder

SUMMARY OF PROPOSED BUDGET 1938-39
CHEELOO UNIVERSITY

EXPENDITURES		RECEIPTS	
I. GENERAL ADMINISTRATION			
(a) Administration	$16,000	A.P.M.N.	$6,000
(b) Maintenance	1,400	" Sub.Sal.	3,000
(c) Gen.Univ.Service ...	3,000	Hall Estate	4,400
		" " "Women's) ...	3,000
		Trans.A.& S. & Med. ..	4,000
	20,400		20,400
II. ARTS & SCIENCE COLLEGES			
(a) Office Exp.,Printing	4,000	Missions	17,700
(b) Salaries General ...	13,000	Rents	1,100
(c) Dept.Supplies & Exp.	6,000	Hall Estate	3,500
(d) Repairs, Heat, L.W.	10,000	" " (Women's)..	1,700
(e) Trans.to Gen.Adm.	3,000	Student Fees	2,000
	26,000		26,000
III. MEDICAL COLLEGE			
(a) Administration ...	6,000	Missions	35,000
(b) Instruction	32,000	Rents,.Lab.Receipts..	1,000
(c) Departmental Suppl.	10,000		
(d) Maintenance	8,000		
(e) Transf.Gen.Adm....	1,000		
(f) Travel	4,000		
	61,000	*Deficit	36,000
		*(covered by Med.Spec. Funds & Emergency Fund)	25,000
			61,000
IV. HOSPITAL (see separate sheet)			
	102,000		102,000
V. AUGUSTINE LIBRARY			
(a) Salaries	2,100		2,100
(b) Books, Supp.& Main.	2,000		2,000
	4,100		4,100
VI. RURAL INSTITUTE			
(a) Salaries & Wages ..	2,420		2,420
(b) Travel & Rents	1,080.00		1,080
	3,500		3,500
VII. SINOLOGICAL RESEARCH INST.			
(a) Teaching Staff	10,000		10,000
(b) Books & Publications	7,000		7,000
(c) Research.....	3,600		3,600
(d) Miscellaneous.....	4,400		4,400
	25,000		25,000
		Credit	33,000

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July 26,1938

Dr. Randolph T. Shields
Shantung Christian University
Cheeloo Ta Hsueh
Tsinan, China

Dear Rans

At long last we have cabled you that there is $1,000. for Miss Shih for study in this country. This is from the Sage Legacy Fund which is a sort of affiliated fund for our Board. We are trying to get a few hundred dollars more for her so as to reach the six months estimate, which we had made for her study sometime ago. And I had delayed cabling you for several weeks now thinking that we would have the answer on that. But there have been many delays for one reason or another. So as it was getting late, we thought that we had better cable you at least the word in regard to the $1,000.

If this is enough to risk coming on, we will of course try to increase it, and I think that there is a fair hope of doing so, though nothing assured. One can, of course, cut his cloth to suit what he has.

I don't think that it is essential to plan for coming at any particular time in the fall. It is more a matter of working out informal field propositions, including city observations, etc., than it is of taking any definite didactic course. However, on general principles, if she were here on October 1st, it might be a good time to start things off.

Hoping that this may work out to make Miss Shih's coming possible and that she can have a profitable period of study.

Very sincerely,

Dr. Dodd

EMD:MM

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Ans. 7/28/38 Exc. M. Allis' statement. I assumed she had written you.

CABLE ADDRESS "INCULCATE" NEW YORK

TELEPHONE WATKINS 9-2000

THE BOARD OF FOREIGN MISSIONS
OF THE PRESBYTERIAN CHURCH IN THE
UNITED STATES OF AMERICA
156 FIFTH AVENUE
NEW YORK

MEDICAL DEPARTMENT
E. M. DODD, M. D.

July 26,1938

Rec'd K.V. 7/27/38

Miss Margaret E. Hodge
112 W. Gravers Lane
Chestnut Hill
Philadelphia, Pa.

Mrs. Roy
Miss Kittredge
Miss Kerr

Dear Miss Hodge:

May I bring you friends up to date on the developments for Miss Margaret Shih, R.N. of China, or rather what I have done in the interval since conferring with Mrs. Royce, and since receiving Miss Hodge's letter.

After conferring with Mrs. Royce, several weeks ago, I wrote to the Pennsylvania Medical Missionary Society making the supplementary appeal for Miss Shih. I then waited to hear from them, so as to include this information in a cable to China along with the word about the Sage grant of a thousand dollars.

No reply has yet come from the Society. And since it is getting late, I thought we had better cable something to China anyway, so we have today cabled as follows:

"AT LEAST 1000 DOLLARS AVAILABLE SHIH STUDY US"

And I am following with a letter by China Clipper to Dr. Shields and Mr. Carson, the latter being the one who wrote about Miss Shih this year, though Dr. Shields had also mentioned her.

This one thousand dollars alone is perhaps a little bit scant for undertaking the expedition. But I think we have fair hopes of being able to supplement this in one way or another.

Very sincerely,

E. M. Dodd.

EMD:MM

M. E. Allis to K. V. Hodge 7/23/38: Wonsonhurst 21, Rocky Neck Ave. East Gloucester, Mass. re grant fr. Penna. Med. Missy Soc. to Miss Shih, Cheeloo.

"Tell Margaret that two unsolicited checks fr. a former medical student repaying his loan cause Mrs. Truitt to feel we can promise $200.00 for the Chinese student Dr. Dodd wrote about. Of course I haven't consulted the Com. yet but I'm sure Mrs. Henwood will approve."

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See Minutes - Cheeloo - Bd of Directors July 25-27-1938.

山東濟南私立齊魯大學
CHEELOO UNIVERSITY
TSINAN, CHINA

校長辦公室
OFFICE OF THE PRESIDENT

CABLE ADDRESS: CHEELOO

August 2nd, 1938.

Ack 10/3/38

Mr.B.A.Garside,
150 Fifth Avenue,
NEW YORK.

Rev.A.G.Castleton,
2 Eaton Gate,
LONDON, S.W.1

Dear Garside and Castleton,

I am enclosing a copy of the minutes of the meeting of the Board which explains itself. I cannot enlarge upon the points on which you would like me to comment. Williamson is leaving Tientsin probably to-day, and will stop in Shanghai and then go to India. I hate to see him go. He is a man whom we need here now more than ever. He will write you more fully than I can, also more confidentially.

I spent a week in Peking, mostly at Yenching, with J.L.S., and met a good many people whom I wished to see in the city. Of course I was at the P.U.M.C. a good deal and spent one night with Houghton. The President was delayed getting to Tientsin so we had to wait. Therefore I spent a whole week in Tientsin. I will not try to go into details. The situation here, as far as we are concerned is about as it was. I feel more hopeful of the ultimate future than I have done for some time. I think it is more than probable that we shall not attempt to open this fall, and I am getting cold feet about this now. Williamson will explain to you about the difference between our situation and that of J.L.S.

I have written to Prescott. There are matters regarding personnel that will have to be adjusted or readjusted. Williamson is cabling regarding the people in England. We take it for granted that Sargent is not coming out and that Winfield will carry on his research work here, or elsewhere, if he has no teaching to do. Struthers, of course, is needed here. We do not know where H.P.L. is. We have heard that his boat was taken off the run, but do not know what boat he finally took. We shall be glad to have him back. He and Stanley can look after the weitze wai.

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I have had more than thirty answers already to my last general letter. What are you doing with the mailing lists? I had three separate lists, one for letters to be sent from Nashville, one from New York and one from Tsinan. Of course I have combined the Tsinan list with the New York list and I expected you to send to those and those only. However, I had letters from several people saying that they had received a letter from me sent by you, and they are on my Nashville list: One person, I forget who, said he had gotten a letter from Nashville and a copy from you. How was this mistake made? I sent a letter to Dr.E.W.Smith,in Nashville, on May 7th, enclosing a corrected Nashville mailing list, and told him that, in addition to this, I had a list of 234 names that you were sending out from New York.

The President told us that you said that Stanley and I were no good at raising money, but that he was the man who could do it: How much did he get?

Regards to C.A.E., M.P. Yours sincerely,

R. T. Shields

RTS:MMS.

Sending you only one copy of minutes.

RECEIVED
SEP 12 1938

Minutes & proposed budget 1938-39 attached

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UNIVERSITIES
SEP 12 1938
LIBRARY

August 25, 1938.

- 2 -

Mr. E.A.Gerstle

I have had more than fifty answers already to my last general letter. What are you doing with the mailing lists? I had three separate lists, one for letters to be sent from Masaryk, one from New York and one from Latvia. Of course I have combined the Latvian list with the New York list and I expected you to send to those and those only. However, I had letters from several people saying that they had received a letter from me sent by you, and that they are on the Masaryk list: One person, I forget who, said he had gotten a letter from Masaryk and a copy from you. How was this mistake made? I sent a letter to Dr.E.W.Smith in Masaryk, and on May 4th, enclosing a corrected Masaryk mailing list, and told him that, in addition to that, I had a list of 325 names that you were sending out from New York.

The President told us that you said that Stanley and I were no good at raising money, but that he saw the man who could do it! How much did he get?

Yours sincerely,

P. I. Murphy

PIM:MMS.

pile

August 13, 1938

Dr. Randolph T. Shields,
Cheeloo University,
Tsinan, Shantung, China.

Dear Ran:

We acknowledge (belatedly) your letter of June 9th. It arrived just in the midst of our scramble to close up the year's work, so I am slow in catching up with my correspondence.

CAE

I am passing on to Evans the comments you make with regard to the purchases from the Princeton '93 Equipment Fund.

You should have received before this a report of the action taken by the Woman's Committee with regard to that request for $3,000 from income on their building funds for the 1937-38 hospital budget. This year the ladies took a conservative streak and evidenced a desire to hold the income on their building funds so as to have more money for completing the new hospital "when the war's over". They voted, instead, to appropriate whatever surplus they had in the current account, 1937-38. I'll have to check up on the closing figures and give you further details on just what this amounts to.

We sympathize with the manifold perplexities confronting the Acting President. We sincerely hope that the contemplated conference between you, Williamson, and President Liu took place early in July. While Liu and Lair were here in the States we talked over a number of these matters with them - not at very great length I'm afraid, because S.T. was with us only a short while, and we hardly had a chance to see P. at all. Just how much of the University to keep going these days is a very perplexing problem from every angle. On the one hand, there are obvious difficulties and dangers in trying to keep staff employed, courses open, and students on the campus. On the other hand, if thing come to a standstill for a prolonged period, designated funds are not used as indicated, and income from certain trusts cannot be spent as directed by the donors, we may suffer permanent loss of some of our major resources. As you know, most trust funds are set up with aproviso that if at any time the designated institution ceases to function, the trust shall revert to some other purpose indicated by the donor or by the corporation administering the trust. There is such a provison in the terms under which the Harvard-Yenching Institute holds $200,000 for Cheeloo. While we can be confident of the friendship and understanding of most or all of the present trustees it is easy to see how we might easily get involved in hopeless legal tangles if the H.Y.I. program at Cheeloo were abandoned for a year or two and an effort were later made to revive it.

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CAE

We trust that P. Lair will have the information necessary to answer the various questions you raise concerning several financial items. He and Evans went into finances as much as time permitted while he was in New York.

You ask why "we" are charged with certain items for Mrs. Yui and Miss Fuller? Whomdo you mean by "we"? So far as the Governors are concerned, there is one Cheeloo University budget, to which is credited all funds available from every source, and against which is charged all items of expenditure aside from the small sums set aside from year to year for home administration and promotion. Of course both appropriations and charges are segregated into colleges and departments. The income from the Woman's Committee is placed in a separate section of the budget, and charges for such items as those of Mrs. Yui and Miss Fuller are placed in that same section. If at any time a charge is placed in any different section of the budget than that containing the funds from which the charge is to be paid, either our office has made some fool blunder or else there is some special adjustment to be made concerning which we should write you in full. If either of these things occurred in connection with the charges you mention, have P. give us the details and we'll try to straighten out anything that needs adjusting.

Let's hope that the gloom which pervades your letter has been lightened a little by the arrival of re-enforcements both in the form of President Liu and Dr. Lair, and also through fuller information as to the special help which we gave in 1937-38 and hope to give in 1938-39.

Have been greatly delighted during recent weeks to see a bit of both your very delightful youngsters. We have heard with mixed emotions of Evy's plans to start back to Shanghai this summer. It's fine to have Ran around New York interning for a while, though I suppose he'll be so busy we'll never see much of him. The Garside family is moving onto Manhattan Island this fall for a change, so we might inveigle him into coming around occasionally.

This is written from Saranac Lake, where we are vacationing. Margaret continues to get on well. Went over to Trudeau a few days ago for an X-ray and general check-up. They say everything is alright, and advise her to go ahead as she has been going, taking the greatest care at every point. The doctors frequently warn her against the possibility that things might start going wrong again any minute, so she is always a bit nervous.

We watch with interest the news from the Far East. Our guess is that the stories we read and the ones you read are quite different.

Cordially,

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August 23, 1938

Dr. Randolph Tucker Shields
Cheeloo University
Tsinan, China

Dear Dr. Shields:

Your letter of July 27th addressed to Messrs. Castleton and Garside came to hand. It was understood when Dr. Lair left the States that some help would be needed in the Treasurer's office. Sure we do not wish to lose him entirely, however, from that valuable place.

We are interested in learning that the Board meeting was planned for Chefoo. We have not heard whether this plan as carried to completion, and of course will be earnestly awaiting the minutes of that group meeting.

The decision the Prices made can hardly be questioned in view of the circumstances - I mean of the uncertainties involved. We are all hoping of course that there will be opportunity for carrying on, but to return under present possibilities is a matter for personal decision.

We have received the Treasurer's report, and appreciate all of the work involved. We have not had time to study it very carefully, but note its hope of securing more from the Lord Mayor's Fund in England. But I am afraid that the $3,000 application made of the Women's Committee here in New York did not get very far. Undoubtedly it was reported to you that it was considered "with interest and sympathy", and a motion was passed voting the anticipated surplus from the Women's funds of $900 from income for 1937-38 for hospital purposes. The year, however, was closed with a deficit of the Women's Committee of $281.80.

The Medical School special fund which you ordered transferred to the field and with which we complied to a degree in the closing of the books, was modified so as to set up an endowment fund allowing you to use emergency funds for any medical school needs. Apparently from your references to this fund there was no necessity to use the cash raised while you were in America.

The expenses of President Liu will have to be dealt with officially. I had hoped that there would be some arrangement made here in America for taking care of that out of the Emergency Fund. There are still prospects that this might be accomplished, and I am making a note to take this up in connection with the next Executive Committee meeting.

Of course it is essential that reports be made of the use of the Harvard-Yenching funds. It is quite evident that some plan will have to be worked out on the field

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whereby the Institute can be kept informed as to the employment of this income. You all will know the best way of doing this.

President Liu is a very observing person, and I do not wonder that he passed on to you far more than any of us would think to cover in a dictated communication.

By the time this letter will reach you, some of the off-hand questions regarding staff will have been answered. Again off-hand, I do not have the answers before me.

Carson and I had lunch together this morning and your left ear must have burned considerable. I believe that is the one that should burn when a person is being cussed out. I have forgotten whether anything was said that would cause your right one to burn.

We had the pleasure of seeing Evie a short time ago, and I presume she is now on the water traveling Shanghaiward.

We have all been greatly shocked this summer by the sudden death of Mrs. McBrier who died August 9th. It was a fearful calamity for Mr. McBrier, but he has stood it bravely.

With cordial regards to all, I remain

Yours sincerely

C. A. Evans.

CAE:CS

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山東濟南私立齊魯大學
CHEELOO UNIVERSITY
TSINAN, CHINA

校長辦公室
OFFICE OF THE PRESIDENT

電報掛號（齊魯）
CABLE ADDRESS: CHEELOO

August 26, 1938

Ack 10/3/38

Mr. B. A. Garside
150 Fifth Avenue
NEW YORK

miss T's mistake.

Dear (Mr.) Garside,

I sent you a copy of the minutes of the Board Meeting in Tientsin. Since then we have had a little excitement of which exaggerated accounts appeared in the papers. On August 12th there was an abortive attack made on the city. It is difficult to get exact details, but one foreigner in the East Suburb actually saw something of the fighting around his house. Several at least were killed on one side -- we never hear of casualities on the other if it is possible to conceal them. From 12th a.m. till 13th p.m. there was strict martial law -- even my wife and I were not allowed to go the short distance from the hospital to our home, so we stayed with the Ingles. Fortunately we had plenty of water and flour, so the employees who were not allowed to buy food, at least did not suffer from hunger. The second day a lot of troops and police surrounded the Hospital Compound and also guarded the campus outside the wall. The campus was searched and a rickshaw coolie and a visitor were arrested. But they were not tortured and released in three days. For some unknown reason the Medical School Compound was not searched though we expected it would be. We had no communication with any officer -- all we got was "man man-ti" from sentries, that was the extent of their Chinese. Our residence was superficially searched during our absence. For a week no one could go through the suburb gate. Now foreigners can, but all Chinese have to go through P'U Li Men. The telephone was not cut so we could talk to "outside the gate", and also to the clerks at the U.S. and British Consulates. Also to our old friend, the consul of another nation. It was fortunate that no "accident" happened to the phone wire, nor to the electric wire. We are almost entirely dependent upon city electricity for light and water, as we have very little coal and oil, and may not be able to get more.

I give you all these details to make you realize our helplessness in any emergency. I am glad we had our lesson at this time. This incident convinced us that it would be unwise to attempt to open. We expect to take some new student nurses as they are in the hospital. The School of

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AUG 26
1938

Theology may take some students, but no A&S or Meds. This will cause a revamping of the budget.

P. Lair arrived here by train on the 23rd and has actually got his car here! The Heerens have not yet been able to get passes on the railroad. We will write you later as to finances. All is quiet superficially, but for the first time since occupation, serious preparations for defense are going on. I leave you to draw your own conclusions. The T.P.R.R. was cut for ten days but is now running trains as usual. The Japanese military authorities are carefully protecting foreigners -- they are allowed to travel on the T.P. to Tsingtao --- but because of "danger" they are not allowed to come here from Tsingtao. We don't know how P. worked it.

and

I wrote rather a cryptic letter to Ran and told him to inform Gerside. We still think it is wise to write carefully. I think a few ironical compliments may help to get an epistle through.

Yours, sincerely,

P. T. Shields

RTS:JF

Maida is at S. J. H. & Mrs Fuller is helping me write. I scribble a letter & she runs the machine - she is a nice girl but not an expert. M. P. would not write one like this. Hot the past ten days. Have just read of the passenger plane downed near Canton - the Pres. was intending to leave S'hai on May 16 & later sail from Hongkong but I do not know the date. Hope to - maybe we may get the names of the victims.

Yrs

R. T. S.

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SEP 21 1938
JOINT OFFICE

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UNIVERSITIES
SEP 21 1938
JOINT OFFICE

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COPY

c/o Dr. Lindsay,
W.C.U.U.
September 6, 1938

Dear Drs. Shields and Lair:

I saw the Chairman on August 27th, in Chungking, and he disapproved opening in ---. As a matter of fact, nobody would approve such an idea. Instead, the Chairman ordered me to come to Chengtu and start the entrance examination for all the colleges, or at least for Medical only. Of course, I had to see the U.U. authorities whether they would allow us to have such first year classes or not.

With the order from the Chairman, came to Chengtu on August 30th. Both staff and students welcomed me to the city. They would not let me leave Chengtu because they, staff and students, had many complaints or grievances, both against us and the U.U. people. They thought we simply forgot them. We were their enemies, not friends. Of course, I have to calm them down and make them feel better.

Chairman wanted us to start first year classes in Chengtu, and so our staff and students. Two days ago, I met all the responsible persons here in U.U. and discussed our business openly with them. We have reached some conclusion on some points.

1. We set up an independent administration with independent registrar and treasurer. So our students will pay fees to us directly. This is the way to face the Ministry.

2. <u>If we can provide dorm. facilities</u>, then we can take in 40 new students for 4 depts. in Arts, 40 for 4 depts. in Science, and 27 for the three lower classes for Medicine.

3. Our students, both old and new, will mix up in classes with U.U. ones. So we use U.U. equipment and staff. But we have to buy some chemicals and provide some teachers or assistants, e.g., they need an assistant in Chemistry, and we have Li Ssi Tsuen here, one of our former assistants. They need an assistant in Biology, and here we have Dr. Winfield's man, Mr. Meng King Hwa. They need an English teacher, so I sent for Miss Deens. Dr. Kilborn requests these men from us: Struthers, Ch'en Yen ping, Morgan and Prescotts. But they welcome singles, not families, so they don't know how to house Prescotts if they can get them. Dr. Kilborn also hopes to get Li Yui-Yin. U.U's Bursar will take furlough very soon, so they welcome Dr. Lair, a man without a family just now. I need Hickson, Fu Wei-fang and Hsu Peh-ping, to do their respective jobs. Cressy is calling a meeting of all the presidents on September 22nd. So I think I be in Shanghai around 30th of September. I hope both Dr. Shields and Dr. Lair can meet me in Miss Frame's office in Shanghai, on or around that time. Therefore, you don't have to send any of the above-mentioned persons to Chengtu before we meet in Shanghai. If they gather together in Shanghai around October 10th, they can come to Chengtu with me together. When they come, let them bring Hickson's tyepwriter, University seal, my personal seals, important documents of the Chinese secretary's dept. and students' records in Fu's office. Better come together, so they be easier on the way.

At present, Mrs. Yui, Li Ssi Tsuen, and Meng King Hwa are in Chengtu, and we can use them, so we have to pay them from July.

How can we get students' dormitories? A big problem! No suitable houses around can be found. Now, am pretty sure that we have to build some on U.U.'s ground as U. of Nanking and Ginling College. This will cost us a little more than ten thousand dollars; and we have to do it.

You may be surprised why I changed my mind and decided to open up on West China so suddenly. I want to say that the environment and the situation compel me to make up my mind firmly. The Chairman, the ministry, our alumni, staff members, students, and our friends, both foreign and Chinese, have advised me to do so. The Governors in New York praised the courage of both presidents Chen of Nanking and Wu of Ginling. Fukien U. just moved to Shaowu and Central China moved to Kweilin. If they are right, we will be right. Dr. Luce wrote me saying that our Governors would support me, no matter what I would do, to the last limit.

By the way, we have lost almost all of our old Arts and Science students, because they entered government universities as regular students, not as "guests". In so doing, they don't have to pay any fees, but, in turn, they get 8 dollars from each individual university every month for their food. If we don't build up again from the bottom, in case war stops next year, we cannot carry back any students to our original ground. If the Ministry or Governors at home have something to say then, how can we face that kind of a situation! It would be too late then.

Dr. Shields and Dr. Lair, I need your support to face such a new situation. Don't criticise, don't question and don't hesitate to back me up. I know I will get support from London and New York. We have to do something somewhat.. So we have already started the entrance examination in Chungking and Chengtu. We do this simply to make more people happy. The local Bureau of Education in Chengtu will give us some money for a dormitory, but we have to bear the big burden. Even if we build up a dormitory, we could not have any place for girls, so we are not going to have any girl students this year. A big tragedy!

Tell Dr. Stanley that William B. Djang is active in doing relief work in this part of the world, and he is going to attend the Madras Conference in November, so he is not planning to go back.

Send some money, say ten thousand first, for salaries and new dorm. I will make you understand my plans better and fully when we meet in Shanghai. Miss Priest, treasurer of the U. of Nanking, will help us out before Dr. Lair comes, so you may deposit the money into their account in Hongkong & Shanghai Bank, Shanghai, then we have it in Chengtu.

Read Dr. Shields' letter to Mr. Leo Teh-lin.

Best regards,

Sincerely

(Signed) Shuming

COPY

C/o Dr.Lindsay,
W.C.U.U.
Sept.6, 1938.

Dear Drs.Shields and Lair,

I saw the Chairman on August 27th, in Chungking, and he disapproved opening in ---. As a matter of fact, nobody would approve such an idea. Instead, the Chairman ordered me to come to Chengtu and start the entrance examination for all the colleges, or at least for Medical only. Of course, I had to see the U.U. authorities whether they would allow us to have such first year classes or not.

With the order from the Chairman, came to Chengtu on August 30th. Both staff and students welcomed me to the city. They would not let me leave Chengtu because they, staff and students, had many complaints or grievances, both against us and the U.U.people. They thought we simply forgot them. We were their enemies, not friends. Of course, I have to calm them down and make them feel better.

Chairman wanted us to start first year classes in Chengtu, and so our staff and students. Two days ago, I met all the responsible persons here in U.U. and discussed our business openly with them. We have reached some conclusion on some points.

1. We set up an independent administration with independent registrar and treasurer. So our students will pay fees to us directly. This is the way to face the Ministry.

2. If we can provide dorm. facilities, then we can take in 40 new students for 4 depts. in Arts, 40 for 4 depts. in Science, and 27 for the three lower classes for Medicine.

3. Our students, both old and new, will mix up in classes with U.U. ones. So we use U.U. equipment and staff. But we have to buy some chemicals and provide some teachers or assistants, e.g., they need an assistant in Chemistry, and we have Li Ssi Tsuen here, one of our former assistants. They need an assistant in Biology, and here we have Dr. Winfield's man, Mr.Meng King Hwa. They need an English teacher, so I sent for Miss Deens. Dr.Kilborn requests these men from us: Struthers, Ch'en Yen Ping, Morgan and Prescotts. But they welcome singles, not families, so they don't know how to house Prescotts if they can get them. Dr.Kilborn also hopes to get Li Yiu-Yin. U.U's Bursar will take furlough very soon, so they welcome Dr.Lair, a man without a family just now. I need Hickson, Fu Wei-fang and Hsu Peh-ping, to do their respective jobs. Cressy is calling a meeting of all the presidents on September 22. So I think I be in Shanghai around 30th of September. I hope both Dr.Shields and Dr.Lair can meet me in Miss Frame's office in Shanghai, on or around that time. Therefore, you don't have to send any of the above-mentioned persons to Chengtu before we meet in ~~Miss~~

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Dr.Shields and Dr.Lair, I need your support to face such a new situation. Don't criticise, don't question and don't hesitate to back me up. I know I will get support from London and New York. We have to do something somewhere. So we have already started the entrance examination in Chungking and Chengtu. We do this simply to make more people happy. The local Bureau of Education in Chengtu will give us some money for a dormitory, but we have to bear the big burden. Even if we build up a dormitory, we could not have any place for girls, so we are not going to have any girl students this year. A big tragedy!

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Read Dr.Shields' letter to Mr.Leo Teh-lin.

Best regards,
Sincerely,

(Signed) [redacted]ming

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Read DR.Shields' letter to MR.Leo Lee-Ming.

Best regards,
Sincerely,

(Signed) Spencer

Send some money, yes ten thousand tirst, tor esterier
and then goon. I will make you understand yn bjene peffer
and tully when we meet in Shanghai. Miss Priest, treasurer
of the U. of Nanking, will help us out before DR.Lail comes,
so you can deposit the money into their account in Hongkong
& Shanghai Bank, Shanghai, then we have done it in Chengtu.

SEP 8 1938

Stop Prem. Just rec'd message from L. saying he cannot meet Davidson in Shanghai this antedate our message to him. P.

山東濟南私立齊魯大學 CHEELOO UNIVERSITY TSINAN, CHINA

校長辦公室 OFFICE OF THE PRESIDENT

CABLE ADDRESS: CHEELOO

September 20th, 1938.

Mr.B.A.Garside,
150 Fifth Avenue,
NEW YORK.

Ref. 10/26

Rev.A.G.Castleton,
2 Eaton Gate,
LONDON, S.W.1.

Dear Garside and Castleton,

Maida has been away recently on her vacation, as you probably noted from my letter of August 26th. Since then, you have probably heard from others. Practically all of our group are here now. Struthers stayed for a short time, and then we let him go to Honan, to help in his mission hospital work for a few months, until his brother returns there.

In my letter of August 2nd, I enclosed a copy of the minutes of the meeting of the Board of Directors. I hope Williamson has written to you fully about this.

Prescott is here and is going to do some research work, and is also acting as Assistant Hospital Superintendent to Gordon King, to take his place, if and when he goes. Mrs.Prescott is helping in the Department of Obstetrics and Gynecology.

I had a cable from Garside some weeks ago, saying "Mrs. Wolfe unvyl ijyaz", meaning that she proposed to return, and asking whether we would approve her travelling expenses. I cabled back "unyrv" - "approve return, will not pay travel". I hope you got this in plenty of time. Wolfe himself was just as positive about this matter as Lair and I were, that it was not up to us to pay her travel expenses this time.

Two weeks ago we had a great surprise in a telegram from our friend S.T.L. There was a good deal of talk round here, and finally we called a meeting of the faculties of all three schools, at which several resolutions were passed, as follows:-

1) That we wish to reopen the University here as soon as possible.

2) That we explain our views to S.T.L. and inform the home authorities of our action.

3) That we reconsider the matter after we hear from home.

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Personally, I am strongly opposed, in view of the telegram and the local and European conditions, to opening here now, and if the advocates of opening should be in the majority and wish to open soon, I have told them that I am going to resign from the Acting Presidency. I shall be glad to get rid of the job anyhow. But this is not the most important matter, of course. We have sent a cable, through a reliable friend, to New York, and probably at the same time to London. If this was not done, Garside will be asked to send it on to London. It is a fairly long cablegram and I think explains the situation as well as we could do by cable. It seems to be passing the buck to ask you people to decide the matter for us, but we cannot get a meeting of the Board of Directors. We are trying to locate S.T.L. and have a delegate meeting him. His message appeared to us to indicate that he was planning to begin the moving of this institution to another centre, and all of us feel that this should not be done.

Just at present, the people who live weitze wai are experiencing great inconvenience, as the suburb gate is closed, by barricades, and communication between inside and outside can only be through the P'u Li Men, which takes about half an hour on a bicycle. Traffic is held up at the P'u Li Men, as everybody has to dismount and walk through, all except foreigners being examined. This has been going on now for nearly a week, and we have never been told why it is done or how long it will continue.

New nurses have arrived and training has begun. We are also training some technicians. The hospital is going on as usual, though recently there have not been quite as many patients as there were in the spring. However, we have been wonderfully fortunate in Tsinan, compared with some other places. I will not go into details, but it is very evident that certain people are ill at ease.

With regard to Garside's letter of August 13th, I appreciate what you say about funds which might cease to come if we do not keep going, but there are other things more important in life than funds. Your explanation about the items for Mrs.Yui and Miss Fuller are very clear. I presume you will take the same action in regard to the $4000 plus that was spent on the trip to England and America by S.T.L. As I understand it, the London and New York offices do not do this in the same way. The London office collects special funds for these special trips, whereas the New York office charges them against the institution's current funds.

Castleton's letter of July 29th, sending the sympathy and appreciation of the United Committee to all of us, was received and we are grateful for the kind thoughts expressed therein.

With best regards,
Yours sincerely,
R. T. Shields

RTS:MMS.

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OCT 24 1938
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M.B.A.Gerrish
Rev.A.A.Cassleton

Personally, I am strongly opposed to the opening of additional negotiations for the local sale of alcoholic beverages in the State, even though Legislative action to repeal the Eighteenth Amendment is necessary before we can do anything in the matter. I am strongly in favor of the Repeal of the Eighteenth Amendment, but I am not in favor of the present method of selling liquor. I am not in favor of the present method of selling liquor. I am not in favor of the present method of selling liquor.

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DEPARTMENT OF STATE

WASHINGTON

September 23, 1938

In reply refer to
FA 393.1164 Yenching University /61

My dear Mr. Garside:

A telegram dated September 21, 1938, from the American Embassy at Peiping, China, transmits the following message for you from Shields, Lair and Stanley:-

"Telegram from President disapproves opening in Tsinanfu and proposes opening office and securing first year students all schools at Chengtu with partial transfer of staff and funds. This is contrary to directors action Tientsin meeting and your recant letters and we consider it inadvisable. We have already made plans for opening some classes in Tsinanfu and it is the unanimous opinion of Chinese and foreign staff in Tsinanfu that we should open here as soon as possible. Impractical to secure representative meeting of directors. Under these conditions do you approve of opening in Tsinanfu? Relay to London. Reply American Embassy, Peiping."

Sincerely yours,

For the Secretary of State:

Nathaniel P. Davis
Chief, Division of
Foreign Service Administration

Mr. B. A. Garside
150 Fifth Agenue
New York City

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Tsinan
September 25th, 1938

Dear Friends:

This letter is being written in duplicate for Castleton, Williamson, and Garside. I wrote to all three of you two days ago, and a cable was sent to New York and London the first of last week. Dr. J. took it to be sent by a reliable friend. On September 20th, we received a telegram from the President saying that he could not meet Shields and Lair in Shanghai - this wire was sent before he got our answer to his previous message to send personnel and funds to Chengtu. And note that his second wire was sent 13 days after the enclosed letter. I am sending a copy to each of you and will make a few comments.

Lair, Stanley and I have decided to take no steps till we have heard from our telegrams sent to the President and to home boards. We are very glad that he has written this letter as it makes the situation perfectly clear. There is much in what he says, and we must make full allowance for the environment in which he is now living - it is not strange that he has changed his attitude since he was in London and New York. We have had many letters from members of staff in Chengtu, and we know that there has been a feeling that they were being neglected, which was evidence of human nature, though not justified by the facts. You must remember also that unless a man can show that he is doing something, he can hardly justify the continued receipt of a large salary. Those of us who were at the Board meeting in Tientsin felt sure that consent would not be given for opening here. The President said several times in Tientsin that if we could open here, he must for our sakes and his own protection from criticism, resign his position. He does not know that if his telegram (the first) had been one day later, Stanley, Lair and I would have already sent a letter to him, partly by messenger, asking him for the same reasons he had given to resign temporarily. Of course after receiving this telegram giving us various orders, we felt it would be impolitic to send our letter.

I think that everybody here whose judgment you would value, would agree in saying that we think the move as ordered by the President, is too radical a step for us to take unless the Board of Governors authorize it. It contemplates setting up another Cheeloo University on the W.C.U.U. campus. As to when we shall be able to open here, that is another question about which there is some difference of opinion. But we do hope to keep going what we have and to add students when it seems possible and safe. We do not intend, and we think the Board of Governors do not intend, at this time, to move Cheeloo to Chengtu. And to have a double headed Cheeloo, would make it very difficult, if not dangerous for us here. It is not possible. Of course the medical group is in W.C.U.U., as guests only - no new students are being added (unless the President has already done so). We have a number of "guest" students in P.U.M.C. but we do not consider that the University has moved there. New students should enter W.C.U.U. as their students. If enrolled as Cheeloo students would they expect to come back here in the future?

If in the future (next year? or the next?) the situation here should make it impossible to carry on such an institution as we desire, then the question of closing Cheeloo, and uniting some of the Missions in W.C.U.U. might come up. But we are not ready at this time to discuss this.

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The President wants to make "people happy" including himself and the medical group in Chengtu. And we are sure that he has a solid "bloc" behind him. We have been loyal to him, especially we foreigners, and he knows it. He has done a great deal for the University. But it is unfortunate that he went abroad - the reception he got has given him symptoms of Megalomania. I cannot and will not back him in his present move. If the Board of Governors orders it, that is another matter. I have not mentioned the Board of Directors as it is practically impossible to get a quorum meeting of that body. The meeting in Tientsin missed having a quorum by one person I think. Therefore the President could technically claim that he is not bound by any action taken there. And the action there was against opening anywhere in the south. Are we in for another Cheeloo fight? I have seen several and am getting tired of fighting.

We all realize that when we open we shall have to start from the beginning again - certainly as far as students are concerned. Unless of course the course of events is going to be happier and more speedy than we now anticipate. We can hardly expect our medical students to return. And there are some members of staff that we shall not desire to return.

There are a number of minor points which you will see. Why Mrs. Yui on salary which is contrary to what he told me to write her. Why Mr. Hsu to write letters in Chinese?

Yours sincerely,

/s/ R. T. Shields

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Tsinan, Sept. 25th.,1938. acd 11/15

Dear Friends,

This letter is being written in duplicate for Castleton, Williamson, and Garside I wrote to all three of you two days ago, and a cable was sent to N.Y. and London the first of last week. Dr. J. took it to be sent by a reliable friend. On Sept. 20th. we received a telegram from the Pres. saying that he could not meet Shields and Lair in Shanghai - this wire was sent before he got our answer to his previous message to send personnel and funds to Chengtu. And note that his second wire was sent 13 days after the enclosed letter. I am sending a copy to each of you and will make a few comments. Lair, Stanley and I have decided to take no steps till we have heard from our telegrams sent to the Pres. and to Home Boards. We are very glad that he has written this letter as it makes the situation perfectly clear. There is much in what he says, and we must make full allowance for the environment in which he is now living- it is not strange that he has changed his attitude since he was in London and N.Y. We have had many letters from members of Staff in Chengtu, and we know that there has been a feeling that they were being neglected, which was evidence of human nature, tho not justified by the facts. You must remember also that unless a man can show that he is doing something, he can hardly justify the continued receipt of a large salary. Those of us who were at the Bd. meeting in Tientsin felt sure that consent would not be given for opening here. The Pres. said several times in Tientsin that if we could open here, he must for our sakes and for his own protection from criticism, resign his position. He does not know that if his telegram(the first) had been one day later, Stanley, Lair and I would have already sent a letter to him, partly by messenger, asking him for the same reasons he had given to resign temporarily. Of course after receiving this telegram giving us various orders, we felt it would be impolitic to send our letter.

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Yours sincerely. P. J. Shields

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often here. And we do hope to keep going when we have had to add students when it seems possible and safe. We do not intend, and we think the Board to Governors would not intend to move Cheeloo to Chengtu. And so have a complete banded Cheeloo would make it very difficult, if not impossible for us here. If it is not possible. Of course the Med. Group is to W.C.U.M.A., as England only - no new students are going added (unless the Tres. has already done so).

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It in the future (next years or the next 5) the situation here should make it impossible to carry on much as [illegible] as we desire, then the direction to closing Cheeloo, but [illegible] to some [illegible] W.C.U.M.A. might come up.

But we are not ready at this time to make any decision upon which there is some difference of opinion. But we do hope to keep going when we have had to add students when it seems possible and safe. We do not intend, and we think the Board to Governors would not intend to move Cheeloo to Chengtu. And so have a number of many students are coming from the Interior when we all realize that when we open we shall have to start from the beginning again

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INDEXED

September 26, 1938

Ack by Shields
11/10/38

Dr. Randolph Tucker Shields
Cheeloo University
Tsinan, Shantung, China

Dear Dr. Shields:

We enclose a copy of the minutes of the September 23rd meeting of the Associated Boards Executive Committee, together with the covering letter to all of our China Colleges presidents.

You will be particularly interested in action E-871. You will note that this action assigns US$17,752.08 to Cheeloo University instead of US$27,752.08 as was proposed tentatively by the actions of the Finance and Executive Committees on June 30th, 1938.

This reduction in the amount requested for Cheeloo came about because our New York office has had no financial estimates from Cheeloo during the summer that would justify the retention of the larger figure. The revised budget estimates which you sent us on August 2nd really do not justify our asking for even this reduced amount. Your revised budget shows LC$25,000 for the Medical School deficit to be covered by medical special funds and emergency funds and also a "subsidy" of LC$25,000 in the Hospital budget. I thought that when Lair was here in America we had urged him to see to it that our office received a detailed statement of Cheeloo's emergency needs for 1938-39, and that we had also sent word to the President's office at Cheeloo calling attention to the earlier action of the Finance and Executive Committees pointing out that the whole matter of assignments to the individual Colleges in our 1938-39 emergency campaign would be restudied by the Finance and Executive Committees in September. But up to this time we have had no direct word from anybody in Cheeloo on this matter, and have had to do the best we could on very scanty financial information.

You will note that in addition to the US$17,752.08 definitely assigned to Cheeloo in our emergency appeal for this year, the Executive Committee has placed in the, "Fund for later assignment" a possible need of US$10,500 for the Cheeloo Colleges of Arts and Science. The item was placed in this contingent fund because at the present time we do not know whether the Colleges of Arts and Science will reopen in whole or in part, or their location and financial needs if they do open. We will count upon the Cheeloo authorities keeping us informed as to the situation, and as to any need you have for additional emergency funds.

Cordially,

B. A. Garside

BAG:MP
Encls.

0628

October 4, 1938

ack by Shields 11/10/38

Dr. Randolph Tucker Shields
Cheeloo University
Tsinan, Shantung, China

Dear Dr. Shields:

Let me acknowledge receipt of your letters of August 22nd and August 26th. We have also received the cable you sent through the American Embassy in Peiping on September 21st.

Immediately after we received your cable, we called a meeting of the Executive Committee of the North American Section together with as many other members of the Section as could be gotten together promptly. The group reviewed carefully the minutes of the meeting of the Board of Directors held in Tientsin on July 25th-27th together with all the recent correspondence from you, President Liu and from other members of the Cheeloo staff.

It was the judgment of the Section that the situation in China just now is such that some work will probably have to be carried on by Cheeloo both in Tsinan and in Chengtu. Probably the minimum which should be undertaken in Tsinan would consist of a continuation of the work of the Hospital, the Out Patient Dispensary, together with enough activities both inside the suburb and outside the wall, to protect the physical property of the University and minimize the possibility that some of the property might be seized on the pretext that it is not being used. Likewise the minimum of work which Cheeloo should carry on in Chengtu would seem to consist of the Medical work transferred there last year. How much additional work can and should be undertaken in Tsinan and in Chengtu is a question which obviously the Governors in North America and Great Britain can not answer in any detailed way. There are, however, some fundamental principles which we feel must be kept in mind.

In the first place, we feel very strongly that we must try to avoid at all costs any serious disagreement between the Chinese and the Western members of staff, or between the staff members who are in Tsinan and those who are away from the city. In these days there are wide diversities of opinion in different parts of China and among different groups of leaders. It takes an unusual amount of tact and patience to avoid sharp clashes in viewpoint. But in some way such clashes must be avoided or our work both for the present and the future will suffer greatly.

In the second place, there would seem to be reasonably adequate funds to carry on a fairly active program in Tsinan, and at the same time to permit a number of departments of the University to operate in Chengtu or elsewhere. Cheeloo has always been very remiss about keeping us informed of its financial needs, and despite the innumberable conversations with both you and P. Lair on this subject, you are about as hopeless

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now as you have always been. Cheeloo has not yet drawn nearly all the funds available for 1937-38, nor given us any instructions as to what disposition is to be made of them. Three months have elapsed in the new fiscal year, but you folks have not yet told us how much we ought to seek for Cheeloo in our 1938-39 emergency campaign. Nevertheless, we are pushing ahead here as best we can with reasonable assurances of a fair amount of additional support, and the prospect for securing more if Cheeloo will only show that it really needs it.

While the North American Section felt that it would be foolish for us here to attempt to dictate any detailed program for the University this year, the following seemed to us a reasonable procedure:-

First, that on the campus the University would continue the work of the Hospital and Out Patient Dispensary, would reopen some or all of the work in Theology, and would undertake to conduct work in nurses training, and such activities in the field of training rural workers as the situation may permit. Whether first-year classes in Arts & Science, or classes in Pre-Medicine, should be opened this fall we have no accurate information on which a judgment could be based.

If it is the judgment of President Liu, the Chairman of the Board of Directors, and of an influential group of Directors and alumni, that work in Arts & Science, as well as Medicine, should be undertaken in Chengtu, the Section would be inclined to favor developments along that line. We realize that there would be many practical questions involved, such as transporting faculty and students to Chengtu and securing accommodations for them under conditions already seriously overcrowded. But if they wish to undertake the experiment, it would be their responsibility either to find solutions to such practical problems or else to decide that the proposal could not be carried through. It would be unwise for any group here in America to give its veto to such proposals if our friends in China consider them feasible.

What would be the situation after this year, it is too early to foresee. It is possible that we might have to go on for several years with some work being conducted in Tsinan and some in Chengtu or elsewhere. On the other hand, the situation in China may clear up more quickly - or may become so serious that work would have to be abandoned in one location or the other. About all we can do for the present is to get through 1938-39 as best we are able.

The Section instructed me to send a cable immediately to the British Section quoting the cable which we had received from China, summarising the discussion of the North American Section and asking the British Section to cable us as to whether they concur in our decisions or would recommend some other procedure. As yet, Castleton has not replied, so I am withholding the sending of any cable until I hear from him.

We do not know where President Liu could be reached at the present time. I am sending a letter to him in care of Cressy in Shanghai and enclosing a copy herewith for your information. There is little likelihood that he is back in North China at the present time, but if he is, we should be grateful if you would pass this copy along to him.

Very sincerely yours,
B.A. Garside

BAG:MP

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October 4, 1938

Ack by Shields
11/10/38

Dr. Randolph Tucker Shields
Cheeloo University
Tsinan, Shantung, China

Dear Ran:

There are several more or less personal items in your letters of August 22nd and August 26th which I did not attempt to cover in my somewhat more formal letter I have just dictated to you:-

You ask what we are doing with your mailing list. We have tried to follow the procedure you outlined of sending to the names on your Tsinan list and your New York list. I do not know of any instances in which we have sent letters direct to the people on your Nashville list. Instead of saying that you had letters from, "several people" on the Nashville list, why didn't you give us their names so we could have checked up? Always we send a copy of your letters to the Southern Presbyterian Board in Nashville, [illegible] send out to the names on your Nashville list. Several times I have made the suggestion to the Nashville Board that our office would be glad to send them as many mimeographed copies of the letter as they would need for their list so as to save them the trouble and expense of cutting stencils and running off letters. I believe that thus far we have not even had an acknowledgment of our communications, much less a reply to the offer we made.

In addition to the list you originally gave us, we have added from time to time a number of your other acquaintances here and there over the United States. But before adding any new name we have always checked your three original lists - Tsinan, New York, and Nashville - to avoid any duplications.

Your letter of the 26th gives some interesting views of the situation in your fair city.

Cordially,

B. A. Garside

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October 5, 1938

Rev. A. E. Armstrong,
Rev. A. G. Castleton,
Dr. B. A. Garside.

Dear Friends:

The entrance examination work was completed on September 24th, with the result that 116 new students were selected - 90 men and 26 women. Almost all of them belong to the Shantung region. This will satisfy those Governors who think that Cheeloo should educate primarily Shantung students. We will endeavor to keep up our traditions to produce students who can suffer hardship. This is what Cheeloo is famous for in China.

As mentioned in my last letter, our new students will attend classes together with those of the West China Union University - in other words we will use their staff, classrooms and equipment. Of course we must help to provide what they need. The W.C.U.U. began first year classes round about September 20th. Nearly 40 of the Cheeloo new students, who were selected from the Entrance Examinatior in Chengtu, have commenced their work. Those who were selected from the Chungking Entrance Examination are beginning to come. We estimate that one hundred out of the 116 selected will eventually come. That will mean 20 for Medicine, 40 for Arts and Science respectively. That will result in a Medical School of old and new students 105; Arts and Science College 80; and in addition, up to the present, sixteen old students in Arts and Science have joined us. According to Government regulations these old students will not begin their classes before November 1st. We think it likely that others who have no place to study will also join us later on. We therefore feel pretty sure that Cheeloo will have more than two hundred students in West China this year.

So far as the staff in Arts and Science is concerned we have Mrs. Yui, Dean of Women, Dr. Chang Kwei, Assistant Professor of Biology, Mr. Meng King-hwa, Assistant in Biology, Li Shi-chuen, Assistant in Chemistry, and Miss Shih Yun-shan, Assistant in English. So you see that Cheeloo can carry on almost without its own staff, but we ought to invite back those old teachers who are desirable and to secure some new ones in order to help West China.

In my last letter I mentioned that we need to build our own dormitory for our own students. Some of the women students are still living in the W.C.U.U. Woman's Dormitory. Miss Thexton, Dean of the Woman's College, has promised that by the end of December she can accommodate another fifteen Cheeloo women students, because she is going to build another wing on the Dormitory. In that case, by the end of December only about ten of our women students who want to live with their parents in the city will attend as day-students. As regards the men students, they are still living in the various W.C.U.U. dormitories. For the new students, about 100, we have been able to borrow temporarily one of the middle schools situated very near the campus. The University of Nanking, and the National Central Medical and Dental Schools tried to borrow it last year but failed to do so. For this accommodation we pay no rent, but of course we will have to spend some money on repairs. This will help us considerably and mean real relief during the next few months.

I do not know what you will think of our action in opening in Chengtu, but Dr. H. H. Kung, chairman of Cheeloo's Field Board, the Minister of Education, Mr. F. C. Yen, Minister of Public Health, Dr. J. B. Grant of the Rockefeller Foundatior

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Bishop Ralph Ward, our alumni, staff, old students and friends of Cheeloo have expressed their admiration for our courage in going ahead and opening here. The Minister of Education in his telegram of greeting said "Now Cheeloo is playing its part in helping the Government to resist the Japanese aggression."

By the way, news has reached us that the Sino-French University in Peiping, with the strong backing of the French Embassy, has just closed down. What was the reason? The newspaper did not say. Again, four Chinese Universities - one Government and three private in French concession Shanghai - were forced to close down recently. At the same time some of the Cheeloo staff members still have the idea of opening in Tsinan as soon as possible, but I cannot see how we can open the whole University there with guerilla warfare still going on on the Tsingtao--Tsinan and Tientsin-Tsinan Railways all the time. In other words, the Shantung region is not at all safe; even if we do not wish to respect the opinions of our alumni.

The day after tomorrow I am leaving West China for Shanghai because we plan to hold a meeting of the Field Board there on October 20th. I have already telegraphed Drs. Shields, Lair and Stanley to bring the Directors from the north. I will notify those who are living in Hongkong and Shanghai. I am pretty sure that this time we will get a quorum. As soon as the meeting is over I will send you word. At the same time I expect the friends at home to do their best to help us in every way they can.

Yours sincerely,

(signed) SHUMING T. LIU.

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October 7th, 1938

Mr. Shuming T. Liu,
c/o Dr. L. G. Kilborn,
West China Union University,
CHENGTU

Dear Mr. Liu:

I have decided not to wait longer, but to try to send you a letter through Dr. Kilborn. I may send a copy also by someone else. Most letters are not now opened, but some are, so I shall not touch on certain subjects.

We were not surprised at the first sentence in your telegram, expressing disapproval. But we were surprised at the change of your attitude, as expressed in the remainder of the message, especially after what you and others had said at the Tientsin meeting, and the actions taken there. I expected that you would pay a visit to W.C.U.U., and then go to take the position which Cressy had suggested to you.

There has been no question as to the opening of the School of Theology and the combined training class in Bible and rural work. The matter we have to consider is whether we should attempt to put in operation Plan 2 or Plan 3, as decided on by you and the Boards in London and New York, and of which you wrote me from New York. You had stated privately, and at the Tientsin meeting, that you felt, for your own sake and for that of the institution, you would have to sever you connection temporarily, in case any classes were resumed here, and I think you were right in this opinion, especially when we later ascertained that certain parties were making inquiries as to your whereabouts, and making statements about "lies" that had been told in my country during a recent visit. Because of this, L.S. and I were in the process of composing a joint letter, to be sent to you privately by S. when he went to Tientsin. We stated that, under the present circumstances, for your own safety and that of the University, you had better resign temporarily. This letter was not sent, however, because the day before S. was to go to Tientsin, your message came, and we feared you might think that the message had to do with the writing of this letter. I can assure you that the message did not cause the writing of the letter, but that it prevented the sending of it.

As to your message, we felt that it involved a real question of policy, and we did not feel that we could comply with your instructions without further authorization, re personnel and funds, from the Board of Governors. As a matter of fact, Miss Hickson is to leave England in November, and Miss Deens, after consultation between us here and the Bishop, had already gone on furlough. Lair could not be transferred without the consent of his Mission. Hence we sent you a message, through the kindness of a mutual friend, and at the same time cabled to London and New York for instructions. No answer has come up to the present.

In your letter, and also in conversation, you always expressed yourself very strongly against the suggestion of moving Cheeloo to Shanghai, and I fully agree with you. There are several similar institutions there to care for the students of that locality, and the few who may have moved there from the north. It is obvious that most of the students of our locality, on account of expense and inconvenience, could not, or would not, go to Shanghai. It seems to us that the same arguments apply to Chengtu, and even more strongly. The guest students now there had a very difficult time in going there a year ago, and

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OCT 7 1938

conditions of travel are now infinitely worse. This institution was founded and has been supported in order to assist in the education of the youth of North China. W.C.U.U. has been similarly established in West China. Circumstances may force the closing of this place in the future, in which case some of the Missions now supporting the University might transfer their support to W.C.U.U., but I am sure that many, or most of them would not do so.

We are not so pessimistic and defeatist in our attitude as to think that the time to close has come yet. The Hospital is carrying on without difficulty or compromise, and nurses and technicians are being trained as usual. The School of Theology has opened with some students, and the combined training class of the School of Theology and Rural Institute has begun. Whether to go on with Plan 3, as suggested by you and the Board of Governors, is the question before us. As long as a critical situation existed in Europe, all felt that we should do nothing. That crisis seems to have passed and we are now waiting further word from you and from the Board of Governors. It seems impossible to get a meeting of the Board of Directors at any time in the near future.

From other letters received, we know that you have gone ahead with your plans and have enrolled regular students. Do you propose to set up another University on the W.C.U.U. campus? And do you propose to move the whole of this institution, with personnel and equipment, permanently there? The question of "guest" students in another school presents no special difficulties, but to have two institutions, one here and one there, with one name and one head, under existing conditions, seems to me to be uneconomical, impracticable and unwise. You emphasize that Presidents Chen Yu Kwang and Wu I Fang have been praised for their actions. I agree that they have done the right thing, and the only thing they could do. We consider that our situation is quite different. How about the position taken by J.L.S.?

All that I have written does not involve the question of when we should attempt to open with "pu hsi pen" here, provided we are allowed by our Board to do so. The proper time will have to be decided by those responsible on the campus. I think we should plan to open on a small scale, when it seems practicable and safe, and can be done without compromise of principles. We must be able to say that we are in control of the institution.

We had hoped that Lair, or I, or both of us, could have gone to Shanghai to meet you and talk over the whole matter, but your second telegram said that you could not go there. A trip to Chengtu would be rather expensive and difficult now. Do you think we ought to send someone to see you there?

I hope you will not misunderstand my attitude in this matter. I have tried to act for you and have agreed with you and followed your instructions, up to the present. But, in this matter, I do not agree, and so am writing frankly to you. Before your message came, I was seriously considering the question of resigning as Acting President, and asking that Mr. Lair be appointed to this position. I have plenty to do, with Eye clinic and Pathology department, teaching nurses and other odd jobs connected with the Hospital and Medical School. Lair has time and lives on the campus outside the wall, where the students, if any, will be. I shall probably write you later about this.

I had hoped that Miss Hickson would return here and would be allowed to take over some of the work done by Miss Morton Smith, thus allowing the latter to take her furlough, which is due in the early spring.

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I am sorry to tell you that Gordon King has accepted an appointment as Professor of Obstetrics and Gynecology in the University of Hongkong, and leaves next month, to take up this position. Mr. Prescott is taking on the Acting Hospital Superintendency for the coming year.

As we find that we have sufficient emergency funds from America, we have decided to put salaries of staff members doing full time work back on the old basis, as before the cut. I have written to H. C. Chang about this and also to Mr. Albertson.

I hope you have been able to get diplomas for the graduates of June 1938. I have sent certificates to those who have sent me the required letters from doctors with whom they have worked.

I have shown this letter to L. and S., and am sending it with their approval. I hope we shall hear from you before long.

Yours sincerely,

R. T. Shields

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CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

山東濟南大學齊魯醫學院

TELEGRAPHIC ADDRESS:
"CHEELOO, TSINAN"

SCHOOL OF MEDICINE
OFFICE OF THE DEAN

October 12th, 1938.

Ack 11/15

Rev.A.G.Castleton,
2 Eaton Gate,
LONDON, S.W.1.

Mr.R.A.Garside,
150 Fifth Avenue,
NEW YORK.

Dear Castleton and Garside,

On September 26th I sent a letter to you, and to Williamson, enclosing a copy of a letter which we had received from the President. I hope that you will receive this letter in due time.

Three weeks ago to-day, a cable was sent to New York, giving the gist of the President's telegram, and asking for advice from the Board of Governors. This cable could not be sent direct to London by the friend who transmitted it, so we expected New York to relay it to London. At the same time we sent a telegram to the President, expressing our disapproval and saying that we could not act without authority from the Board, or words to that effect. So far we have received no reply to this cable.

Three days ago, I received a telegram, transmitted through our mutual friend, from the President, saying that he was calling a meeting of the Board of Directors in Shanghai on October 20th, and asking me to go and bring northern directors. We have been writing to the few directors who are in the north, and Lair and I expect to go to Shanghai to the meeting. Lair is going because he is Dean of Arts & Science, and because the Board in New York and the President urged him to come back from home ahead of his scheduled time, in order to open the Schools of Arts and Science; also because he was in New York so recently and we think that he ought to go to the meeting.

I am enclosing a copy of a letter which I have written to the President. As a matter of fact, I sent off the original copy a few hours before I received his telegram calling the meeting. I have since sent a duplicate to him in Shanghai. From what I have already written you, and from this enclosed letter, I think there is very little else for me to say. We are interested to know whether the President is calling this meeting on his own initiative or whether you have received our cable and have cabled him to call a meeting. It would be very natural of the Board of Governors to try to get a meeting of the Board of Directors, to act on this question. We did not initiate trying to get a meeting of the Board

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because we felt it was almost impossible to do so. The President may be able to get enough of the Chinese members in the south to go to Shanghai and enable us to have a quorum. It is going to be very difficult to get all of the mission representatives, but we are writing round to the delegates and alternates and I hope we shall have a quorum. If you did cable to the President, I think you would, or should have informed us at least that you had received our cable. Castleton may already have received my letter of September 26th, and Garside will be receiving it before long. I fear we are going to have a rather disagreeable meeting. Incidentally, I am going to take advantage of this meeting formally and I hope permanently to resign as Acting President of Cheeloo. As you know, I am tired of the job and I think somebody else can do it better. I want Lair to try it and he is willing to. Of course, if Cheeloo is to be moved to Chengtu, there will be no need for an Acting President in Tsinan. The big question that will be raised at this particular meeting is going to be , who is the final authority in regard to personnel and finances of Cheeloo University? The Directors may think that they are, but they are not. The Board of Governors may think that they are, but they are not. As we have often said, in the final analysis, it is the individual missionary societies who furnish the personnel and the absolutely sure funds from year to year who carry on the University. The Board of Governors has some money now that was raised as a special emergency gift, and the Board of Directors might be said to have authority over the students' fees and any local contributions; but it is the nine missionary societies that keep the wheels going, and I feel perfectly sure that most of these missionary societies are not going to transfer personnel and funds to Chengtu.

I will keep you informed as to what happens. I hope the situation is not quite as bad as Lair and I feel that it is.

Yours sincerely,

R. T. Shields

.RTS:MMS.

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Yours sincerely,

RTS:ams.

Rev.A.C.Caseldon
Wm.A.A.Gerrish

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Oct.31, 1938.

because we felt it was almost impossible to go on. The President was very pleased to hear that Chinese members of the Board and Directors might be kept on the Board of Directors of the Mission Representative, but we are trying to get a local committee together which will be the Mission Representative, and the Board of

Miss Kittredge

CHEELOO UNIVERSITY
Tsinan, Shantung
China

October 12th, 1938

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I will keep you informed as to what happens. I hope the situation is not quite as bad as Lair and I feel that it is.

Yours sincerely,

/s/ R. T. Shields

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October 26, 1938

Dear Ran:

Thanks for your official letter of September 20th and also for the personal note which you enclosed therewith.

Things happen so rapidly these days that most of our letters are obsolete before they can be received and acknowledged. For instance, I hope that the Cheeloo situation has been clarified by the meeting of the Directors in Shanghai on October 20th which President Liu wrote us about on October 5th.

I enclose herewith a copy of a letter we wrote the hsiao chang a few days ago. For some reason the letter he wrote to London and New York on September 13th was much slower in reaching us than it was the British Section, so our office had been without any direct news from President Liu for a number of weeks.

The news of the last few days indicates the possibility that the situation in China may now settle down to a somewhat quieter endurance contest, though the weeks just ahead may produce some new change in the whole situation. At any event, we do hope that the Hospital and Out Patient work, together with other general activities on the campus, can be maintained there in Tsinan,

Miss Margaret S. has now arrived in New York and has given us a report of conditions in Tsinan up to the time she left about the first of September.

Many of your friends have been asking for late news from you. We hope that some personal communication from your facile pen is now on its way to New York. We know you have plenty of stirring details to tell, but that you sometimes suffer from a case of writer's cramp when you try to put them into words.

Very cordially yours,

B. A. Garside

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CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

山東濟南
齊魯大學
醫學院

TELEGRAPHIC ADDRESS
"CHEELOO, TSINAN"

SCHOOL OF MEDICINE
OFFICE OF THE DEAN

UNPACKED

November 10th, 1938.

Ack 12/20/38

Mr.B.A.Garside,
150 Fifth Avenue,
NEW YORK.

Dear Garside,

Since returning from Shanghai, I have received your letter of September 26th, with the copy of the letter of the same date sent to the Presidents of Colleges, and the minutes of the Executive Committee of the A.B.C.C.C. I have also received your letter of October 4th, to me, enclosing copy of letter of the same date to President Liu, snd your letter of September 19th, enclosing letter from Mr.Lasker, of the Institute of Pacific Relations. To take the latter first: P. and I will see what Winfield can do along this line. He can write up something about his own research work, and that is all that is being done here.

As to your letter of September 26th, you had received our revised budget. I made a mistake in putting down receipts for the Medical School from missions as $35,000. I should have said about $25,000. Both of your letters contain the usual tirade about our not letting you know what we need financially. I wish one of you fellows in the office in New York would come out here now and try to straighten out the Cheeloo budget and what may possibly happen in two places: I am going to try to give a more detailed statement in my next letter as to what the Hospital and the Medical School in Tsinan will probably need for this current year. I can also give you a pretty accurate estimate as to the salaries which the Medical School is going to pay this year in Chengtu. It will be about Mex. $32,000, as I wrote before. But, since the Shanghai meeting, I have no idea how much money is going to be expended by the general University and the Schools of Arts and Science set up in Chengtu. The travelling expenses of personnel is going to be pretty high, for one thing. The President tells me that three of the former teachers of the School of Science have now been employed there. So far, he has not told me of any teachers whom he has employed to teach Cheeloo students in the Arts School in Chengtu. In the Medical School I feel that we are contributing to W.C.U.U. as much as we are getting from them, because of the number of teachers that we have supplied. If we are going to have the same quota of

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CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

TELEGRAPHIC ADDRESS
"CHEELOO, TSINAN"

山東濟南
齊魯大學
醫學院

SCHOOL OF MEDICINE
OFFICE OF THE DEAN

UNBOUND

November 10th, 1938.

ack 12/20/38

Mr.B.A.Garside,
150 Fifth Avenue,
NEW YORK.

Dear Garside,

Since returning from Shanghai, I have received your letter of September 26th, with the copy of the letter of the same date sent to the Presidents of Colleges, and the minutes of the Executive Committee of the A.B.C.C.C. I have also received your letter of October 4th, to me, enclosing copy of letter of the same date to President Liu, snd your letter of September 19th, enclosing letter from Mr.Lasker, of the Institute of Pacific Relations. To take the latter first: P. and I will see what Winfield can do along this line. He can write up something about his own research work, and that is all that is being done here.

As to your letter of September 26th, you had received our revised budget. I made a mistake in putting down receipts for the Medical School from missions as $35,000. I should have said about $25,000. Both of your letters contain the usual tirade about our not letting you know what we need financially. I wish one of you fellows in the office in New York would come out here now and try to straighten out the Cheeloo budget and what may possibly happen in two places: I am going to try to give a more detailed statement in my next letter as to what the Hospital and the Medical School in Tsinan will probably need for this current year. I can also give you a pretty accurate estimate as to the salaries which the Medical School is going to pay this year in Chengtu. It will be about Mex. $32,000, as I wrote before. But, since the Shanghai meeting, I have no idea how much money is going to be expended by the general University and the Schools of Arts and Science set up in Chengtu. The travelling expenses of personnel is going to be pretty high, for one thing. The President tells me that three of the former teachers of the School of Science have now been employed there. So far, he has not told me of any teachers whom he has employed to teach Cheeloo students in the Arts School in Chengtu. In the Medical School I feel that we are contributing to W.C.U.U. as much as we are getting from them, because of the number of teachers that we have supplied. If we are going to have the same quota of

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Cheeloo teachers in Arts and in Science, of course, salary expenses will go up. We were told in Shanghai that it would not be necessary to spend $10,000 for dormitories in Chengtu, but I am not at all sure that it will not be decided later that some such building funds will be needed.

I hope you got the letter that P.Lair wrote and that Liu and I signed, in Shanghai. I am delighted to be out of the Acting Presidency job and P. is a fine man for it. He has a car, and he has time and energy to run round and do things. He is seeing now about getting off the four members of the administrative staff whom the President needs. I argued with the President about the sending of a Chinese writer and an office man, to look after coolies, etc., from here to Chengtu, but he insisted that they go, and we have had our orders from New York, London and the Board in Shanghai, to obey the one in authority. The four men are to leave to-morrow morning, to meet the President in Shanghai, and he will see that they get to Chengtu, part of the way with him, until he begins to fly and they begin to crawl. Yesterday's radio stated that Chengtu had been bombed for the first time. Are we to expect a repetition of what has happened to other cities? If so, it seems rather poor policy to be sending people to Chengtu. However, we shall send them from here and the President can decide what to do in Shanghai.

Everything here is going on smoothly, so far as we are concerned. So far, the hospital has not been interfered with at all. In-patients and out-patients are on the increase. There is a great deal of dis-satisfaction here that the Board in Shanghai decided that we should not open regular classes here this year. As you know, I,personally, have not been in favour of doing this at present, but I feel we should be free to do it when we think it is wise. There is no doubt about it but that there is a difference of opinion between people in the north and those in the south in regard to the "scorched earth" policy. I never saw such a lack of intestinal fortitude displayed as was shown by the Board in Shanghai. Most of the members were new or proxies. They probably did what had to be done, but there was practically no argument. If we had had some of the old hands, the motions passed would not have been so unanimous.

Best regards,
Yours sincerely,

R. T. Shields

RTS:MMS.

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November 15, 1938

Dr. Randolph Tucker Shields
Cheeloo University
Tsinan, Shantung, China

Dear Ran:

Let me acknowledge receipt of your letters of September 25th and October 12th, together with the letter which Mr. Liu wrote you on September 6th and which you wrote him on October 7th.

I am sorry that the cable which was sent to you through the State Department had not reached you on October 12th. We sent it from here on October 8th, and one would hope that it reached the Embassy not later than the 10th. But there must have been some delay either in crossing the Pacific or getting down to you from the north. In any event we trust that it reached you before the date of the meeting called for Shanghai on October 20th.

We are having copies of your letters sent to the members of the North American Section, and will plan to call the Section together within the near future. I hope, however, that we will be receiving within the next week or so reports as to the actions which the Directors took at the October 20th meeting. There would be no point in calling the Section together until after the reports of the Shanghai meeting reach us.

There is nothing more that I can say officially, beyond what I have written in previous letters. Unofficially, there is very little I can add to the comments I have already made. We all recognize the gravity of the problems which those of you in positions of responsibility on the field have to face, but there is not much which we at this distance can do or say to help in their solution.

We do earnestly hope, however, that solutions can be worked out in China in ways which will avoid any sharp break between missionary forces on one hand and the group of Chinese Directors, alumni, and faculty on the other. It would be exceedingly unfortunate if representatives of the missions ~~boards~~ took the position indicated in your letter that, "the nine missionary societies keep the wheels going" and must therefore have the final authority in important questions of University policy. The institution which these nine missionary societies have built up during the last seventy-five years would be

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absolutely valueless today without the goodwill and cooperation of the leaders among the Chinese people - and we hope that all the representatives of these boards have the sense to realize that fact. With tact and patience, solutions can be worked out in a way which will avoid irreparable breaks - but these solutions will never be found as long as representatives of the missions take any such attitude as that.

Last week the New York papers published a newspaper dispatch from Tsingtao which reported that Cheeloo University was going ahead in Tsinan with a large enrollment and with the full faculty present. Obviously the report must have been somewhat exaggerated but possibly it does indicate that following the meeting of the Directors on October 20th you were able to reopen at least some classes in each of the Colleges.

We will await with interest further word as to the situation.

With all good wishes, I am

Very cordially yours,

B. A. Garside

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November 18, 1938

Dr. Randolph Shields
Cheeloo University
Tsinan, China

Dear Dr. Shields:

After reading your recent letters, I do not know whether to address you as president, acting president, office boy or chief bouncer. Anyway whatever you are this is to notify you that we cabled Cheeloo today as follows:-

"ILLNESS DELAYED MRS. WOLFE. ARRIVING KOBE DECEMBER ELEVEN."

A letter from Mrs. Wolfe written on November 15th tells us that Jesse, Jr. was taken ill with lobar pneumonia and, quite naturally, she could not leave him. As a result she had her sailings transferred to the "Asama Maru" leaving Los Angeles November 21st and arriving in Kobe December 11th. Meanwhile, Jesse, Jr. is greatly improved and returned to school on Wednesday.

Mrs. Wolfe states that she wrote Mr. Wolfe, - mailing the letter on the Chichibu on the 11th, but wished to have more definite information forwarded to him and, as a result, we cabled.

Very truly yours,

C. A. EVANS

CAE/B

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Tsinan, Nov. 27th., 1938.

Dear Bettis,

I am doing my letter myself this time, as Maida is busy getting ready to move from the Campus to King's former house. (Known as Harmon) I have been over the N.Y. mailing list and the one formerly marked "Tsinan," but which we have turned over to you. Some of the people are dead- many I have never heard from so am cutting them off If you have any reason for leaving on the list, or if you want to add any names or cut off any, do not hesitate to do so. I suggest to cut off ;

Tsinan list

X Baker----dead
Barney
Beardsley
Beach
Bronson
Chandler
Ely
Griggs
X Grayson--dead
Hemingway
Lewis
X McCormac Mrs. only (he is dead)
X Olmstead
X Pratt
X Sharpe--dead
X Thornburg
X Thom
X Vaughan, E.C.

New York list

X Boyd---dead
X Brackett
X Brown T.E.
Butt
Cartwright
Cecil J .K.
Cecil, Dr.
X Clark, Grover, --dead
X Claudy
X Daly
Dickinson
X Dittmer
X Dunnett
X Eggleston
X Fitzpatrick
X Hall---dead
Harbison
Haven
Hedges
Hyde, Miss Helen
Johnston, J.S.
Learned
Lee
Locker
McKee
McNitt
Niles
Palmer
Perkins, Mrs. A.R.
Pollock
Powell
Reynolds
Richards, Dr. R.
X Roszel, --dead
Steiner
Shepard
Smith, Mrs R.C.
Strong
X Struthers
Taylor, Dr. H.C.
Thomas
X Turnbull
Warren
Wilgus

I do not have the letter before me, but I think I asked you to send to J.C. Garrett (address from Pres. Mis. Bd) and F. Garrett (Disciples Bd) and to Dr. J.R. Cash, and Harry Clemmons, both Univ. Of Virginia, and to the Cadys. Keep these on till next letter anyhow. Cadys always.

I hope you will not think this letter too long- I did not expect to write so much when I started. I am going to enclose a note to Miriam- she has to do the work of getting this out .

P. will write you about the delay in sending report re R.F. $15000. He and I have made out a budget for Med. Sch. for $60,000 Mex. -practically what I sent you before-

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Have you had any evidence of letters being tampered with or lost from this country? I have had no evidence for months, but I am still discreet, or nearlyso, in writing. You can fill in the blanks I left after "America's share". I am sure yo know what I mean- got out by "Amer. Com. for non-participation etc", 8 W. 40th. I am sending a copy of this letter as usual to Nashville- they may trim it down as they want only two pages, but they have never yet cut mine if it ran over to three.

I did not express myself as strongly on the pessimistic side as I feel- and I am sure all people here and elsewhere, who are facing the facts realistically agree with me. P. and I talk a good deal of course- we are in a queer situation- just now more money than we really need, and yet we can make no plans for the future. If we open here next fall we shall very probably have to do so under the auspicies of the new regime. Otherwise what? Move to C? Not practicable to move as an institution. We can close and help West China to make a more efficient School there But as W.C. not Cheeloo. I am watching the Kingdom to the north of us. The mission medical reduced from 6 to 4 years, including premed.- and more serious yet, all middle schools being done away with- where will students get their preliminary education? I have got this from several sources- the last being Ogilvie of N.Y. T. who had lunch with us the other day, just back from the north. I hear from J.L. S. frequently and Houghton. They are all right so far--. I fear we shall have to write you more officially and more seriously about this, say, in six mos.

Well enuf for to-night. This is a Xmas letter wishing you all a Merry Xmas. How is Margaret? And where are you living?

Yours as ever,

Ran

* Better just in proper address instead of sentence in letter referring to our office.

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Tsinan, Shantung, China. Nov. 28th., 1938

My dear Friends,

I received a gratifying number of replies to my last letter written in May. I do not expect answers from all of you for every letter, but I do expect a note every year or two to let me know you are still living and would like to get my letters again.

In the past six months much has happened in the world at large as well as in China. But I shall confine myself mostly to telling something of our local affairs, always expressing myself with a certain amount of reserve. There was an abortive attempt by guerrillas to take this City on Aug. 12th., and they actually entered the suburbs, but were driven off. (Incidentally the ~~detailed~~ newspaper account of the capture of this place in the spring, ~~as given by Reuter, and by "Time"~~ was absolutely without ~~any~~ foundation.) The morning of the real attack, my wife and I went to the Hosp. ~~this morning~~ but were not allowed to go back home for two days, tho we live only 150 yards from the Hosp. compound, due to an attack of "jitters" and strict martial law. The University Campus was searched for sus pects, but not the Med. School and Hosp. and since then there have been more signs of real defense measures than we had had before. Foreigners are given passes and can go freely, before the barriers are put up at six in the evening, but Chinese are allowed to enter only certain gates, and then are usually searched. ¶ After the incident in Aug. most of us felt it would be unwise to attempt to open the Univ. and collect a lot of students whom we would be powerless to protect. At that time we did not have a British or American Consul here, but I am glad to say that last week an American Vice-Consul has arrived. Personally I was opposed to opening as I said we would be performing an experiment with the students as the guinea-pigs. We had a conference the last of June in Tientsin, with some of the members of the Directors and the President who had just returned from a visit to England and America. In October I left home again to attend a meeting of the Board of Directors and the President, after his visit to the West of this country. ~~We were told that~~ New Chekiang students had already been enrolled in all schools in Chengtu ~~it~~ so it was definitely decided not to open in Tsinan

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NOV 28 1938

at present. At this meeting my resignation as acting Pres. Cent was accepted, so I am relieved of this responsibility - I have enough to do in the Hosp. Tal, teaching Anatomy and Physiology to the nurses, and (more or less) looking after the Medical School compound. We did not attempt to go away on a vacation this summer - travel is too uncertain, (though usually trains are only delayed a few hours.) Many times they have been held up for a day, or even returned to the starting point, because of the lines being cut by guerrillas. But we foreigners here have been (most unusually) fortunate in not being molested or investigated as people in many places have been. The work of our Hosp. Tal has never been directly interfered with, and the numbers of both in-patients and out-patients is increasing.

While in Shanghai in October I saw Evy who returned to teach in the Shanghai American School in Sept. I was also glad to be able to attend a meeting of my own Mission, ~~(I had not done this for 10 years)~~, see many old friends, and get first-hand information from ~~many of~~ those who have had to meet difficulties and dangers in the Yangtze Valley. As you know all schools had to be closed, some of the Colleges moved into the International Settlement in Shanghai. I saw a large building in which there were over 2000 students of four different Colleges being taught, with more or less cooperation as to teachers and labs. The Government Schools and some Mission ones moved out to West China, as did a part of our School of Medicine. So Educational work is still being carried on, though under difficulties. Most hospitals had to be temporarily abandoned, though some, as the Univ. Hosp. of Nanking, have been kept going all the time, and others are gradually being reopened. Naturally the Chinese members of the Staff were in more danger than the foreigners, except from direct hits, but many of them stuck to their Hospitals where it was possible. It is remarkable that, so far as I know, only one foreign doctor has been killed, though one was of my friends was shot and wounded ~~only~~, by a soldier in his own Hosp. Tal compound.

(add x here) You have all read something of the amount of suffering and destruction that has been wrought in the past 18 months. We know that the vast majority of the people at home are sympathetic, and that the people of England and America have contributed generously to Red Cross work. We

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But the fact remains that there are a few of our nationals who are making money out of all this, and by trading in oil, iron, cotton, silk, and other products are making possible the partial, if not complete destruction of a nation. A pamphlet "America's Share In Japan's War Guilt" has been printed. If any of you are interested, you can get it from the American Committee for Non-Participation in Japanese Aggression, 8 West 40th St., N.Y.C. I suppose that never in the history of the World have so many millions of people been forced to leave their homes and travel long distances.

As to the future in general and as regards our work, I am rather pessimistic. If morale holds out, I still feel that it will not be possible for the victors to hold all the spoils. There is a long and thin line of cities, railroads and rivers, through a vast country, comparatively little of which is under their control. And there are unknown numbers of larger or smaller bands of patriotic or desperate men, some guerrillas, some bandits, roaming over the whole country; and they must have food and supplies. I fear we are going to see chaos on a tremendous scale - scattered and sporadic resistance, without coordination or regular support, which will be able to harass and damage, but not expel. There will probably come a time before very long when some sort of compromise peace will be patched up. If so, most probably the North, including our province will have a government set up as has been done elsewhere. We are not now attempting to make any definite plans for the University, but we expect the Hospital here at any rate to carry on.

Though we have naturally been occupied with the troubles around us, we have also been deeply interested in news from home countries, especially in two events which occupied in Sept. the terrible hurricane which swept New England and around New York, from which I hope none of you suffered in person or property; and the war scare in Europe at the same time. I had hoped that the reactions of the common people everywhere would have convinced even Hitler that the people do not want war; but the latest news from Europe makes one wonder whether the conference at Munich was the beginning of an era of peace, or the first step towards greater preparations for war. Certain States, not all in Europe, have been allowed so far to prove that Might makes Right, and to grow in territory and po-

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NOV 28 1938

potential power, while the Democracies have had conferences and written notes. Would the world situation be different if a firmer attitude had been taken in 1931? Think of Manchuria, Ethiopia, Czechoslovakia.

Personally we are very well and are living comfortably in our home. Our new dentist, a very nice Russian woman, lives with us. We expect Evy to visit us at Xmas time. Ran is now resident in surgery, Lenox Hill Hosp., New York.

I hope this letter will reach all of those to whom I am directing it to be sent. It carries the season's greetings to each of you of whom I am thinking as I read over my mailing list.

Yours sincerely,
P. T. Shields

Add to page 2, just before paragraph "You have all read--" the following -

The foreign missionaries have had a wonderful oportunity in the midst of terror and panic, to help and comfort in body and spirit, unknown numbers of people. They have been able to give a nationwide demonstration of practical Christianity, which is appreciated by high and low, and will bear fruit now, and in years to come, no matter what military and political results may be.

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come" no matter what political bus they'd stand on issues
which it appears to have been the first time in years
Potentially powerful while the Democratic wing had conferences and written notes.
would find total alienation of different elements a primary difficulty and need taken
Last Minute to Mendenhall, Effingham, Casey, Sullivan.
Personally we are very well and are living comfortably in our home. Our men
Senator," we expect [illegible] to start on us as
I hope this letter will reach it to find I am glad of the opportunity
If matters and seasons, Christmas of each to you to know I am finishing
to you William Hall.

Adams Democratic

bda of page 5. last period "--best [illegible] and
The total registration of voters in this city to date
has been of which [illegible] to cast their ballots
[illegible] to [illegible] Democratic [illegible]
[illegible] of which [illegible] Democratic [illegible]
[illegible] Democratic [illegible] Democratic [illegible]
[illegible] Democratic [illegible] Democratic [illegible]
[illegible] Democratic

December 20, 1938

ack by Shields 1/25/39

Dear Kate

Thanks for your letter of November 10th. We can appreciate that you had been plagued by as many miseries as Job himself during the weeks immediately preceding the date of your letter, so it is not surprising if some of the things in it remind us somewhat of that Biblical classic "The Lament of Job." But we hope that like your spiritual prototype, you will soon receive a handsome reward for all that you have been called upon to suffer in a good cause.

Be patient with the office boys here in the New York office for our exhortations (I would not call them tirades) that you folks on the field send us more detailed information as to your financial needs. We do not necessarily give you credit for being any brighter than we are, even though presumably you should be able, with all your perplexities, to come a little nearer guessing what you are going to need than we are likely to do here in New York. The point we have been trying to make is that a guess from China as to the financial needs of Cheeloo is apt to receive a more respectful reception at the hands of Boards and Committees here in New York which must pass on questions of emergency needs, than would the same identical guess if it were concocted here in New York.

Whenever you feel in a sufficiently cheerful frame of mind I trust that you will write one of your inimitable letters to your host of admiring friends here in America. They are writing with increasing frequency to inquire what has become of you in these perlous times. It is even more difficult here in New York to fabricate communications from you to your friends than it is for us to cook up a batch of financial statistics.

We are trying to be such good little boys and girls this week that Santa Claus will forget about our misdeeds throughout the year. This will reach you too late to convey our holiday greetings, but we trust that when it arrives the New Year will be getting off to a more promising start than has been the record of the old.

Very cordially yours,

B. A. Garside

Dr. Randolph Tucker Shields
Cheeloo University
Tsinan, Shantung, CHINA

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