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Shantung / Cheeloo
Corree.
Presbyterian Church in the U.S.A.,
Board of Foreign Missions 1914-1915

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CABLE ADDRESS:
"INOCULATE," NEW YORK
FOREIGN MISSIONS CODE
A. B. C. CODE, 4TH EDITION

THE BOARD OF FOREIGN MISSIONS
OF THE
PRESBYTERIAN CHURCH IN THE U. S. A.
156 FIFTH AVENUE
NEW YORK

1181
DEC 20 1914
MADISON SQUARE BRANCH
P. O. Box No. 2

OFFICE OF SECRETARY

B/C

March 10th, 1914.

In Re Merging of Board's Hospital for Men into Union Hospital connected with Medical College of Shantung Christian University at Tsinan-fu Station.

To the Shantung Mission - No. 211.
and
The University Council of the
Shantung Christian University - No. 9.

Dear Friends:

Dr. William M. Schultz has been in our office twice recently, and I have had interesting conferences with him. He has expressed great and natural anxiety about the additional money that will be required for operating expenses of the Hospital, in connection with the Union Medical College of the Shantung Christian University, on the completion of the large additions which the English Baptist Board is making to the plant. We understand that the accommodations for in-patients will be increased from thirty beds to one hundred beds, at a cost of approximately \$30,000. gold, including dispensary and a residence. Dr. Schultz states that the present expense of operating the Hospital is about \$1,500 mex. and that hereafter they will be \$3,256 mex., in addition to fees which are expected to be about \$1,000 mex. We note that the University estimates in Column III for the ensuing fiscal year ask for \$1,398 mex., of which ~~500~~ \$300 are to be raised on the field, plus \$1,495 mex. in Column IV, of which \$250 are to be raised on the field. Meantime, the Mission in its estimates asks for the new year for the station hospital \$1600 mex. of which \$1240 are to be raised on the field, so that the net request to the Board is for \$360 mex. in Column III plus 250 mex. in Column IV.

It appears from these figures, first, that the Union Hospital will require more than double its present grant for the ensuing fiscal year, with the probability that still further sums will be needed the following years, as we understand that the new plant will not be in operation for the full twelve months of the coming year. Our own station hospital does not call for a large sum for operating expenses, but the amount that it does call for would be a material help if added to the union hospital, while the maintenance of a separate hospital will of course involve additional expenses from time to time, not only for operations, but for repairs, equipment, etc.

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MAR 10
1914

Shantung Mission, No. 211 and
University Council, No. 9.

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The Board wishes me to raise with you the question of a possible consolidation of these hospitals at Tsinan-fu. You are of course aware that the policy of union hospitals wherever practicable is now being pushed in various parts of Asia. Tsinan-fu is not a very large city, the union hospital will be an exceptionally large and well equipped plant, and it is certainly worth considering whether the Presbyterian Mission and Board would be justified in maintaining a separate hospital in the same city.

Perhaps this question is largely academic, and might be answered from the academic viewpoint by saying that our station hospital is on the other side of the city from the union hospital, about a mile and three-quarters distant, and that it is no small advantage to our work to have a hospital in that part of the city, especially as our compound and our schools are there. This however is not as important a consideration as it appears to be, since our Women's Hospital would doubtless remain there in any event and would take care of our women and children and the pupils of our Girls' School. Why should we have a separate hospital for men only, when that big union hospital offers such superior equipment in the same city?

The financial consideration however is a very serious one, whatever may be thought of the other considerations. We see no present probability that the Board will be able to maintain in any adequate way a station Presbyterian Hospital for Men in Tsinan-fu, in addition to the Women's Hospital and our share of the cost of the union hospital. Something will have to suffer if we try to run three institutions in that way. Of course, if our Men's Hospital in Tsinan-fu can return to the self supporting basis on which it stood several years ago, this difficulty will be diminished, provided of course it is possible to keep a medical missionary for it. This year however, you are asking for help, and as we have intimated, in addition to this comparatively small amount for running expenses there are other expenses for plant and equipment which arise in the long run.

In these circumstances, the Board, the second instant, took the following action:

"The Secretary in charge was authorized to ask the Shantung Mission and the University Council of the Shantung Christian University to consider a report to the Board upon the practicability and desirability of merging the Board's Hospital for Men into the Union Hospital connected with the Medical College of the Shantung Christian University at Tsinanefu Station."

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MAR 10
1914

Shantung Mission, No. 211, and
University Council, No. 9.

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You may not wish to take up such a large matter as this before Mission meeting, and therefore there will be no objection on the part of the Board to your deferring the matter until that time. It appears wise, however, to place the matter before you in this way at this time, in order that there may be ample time for advance consideration of the question by all concerned, so that the way may be made clear for some definite action at the Annual Meeting.

I am addressing this letter jointly to the Mission and to the Shantung University Council as it involves both bodies and as they will of course consult.

Sincerely yours,

Arthur J. Brown

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Letter # 250 - Shantung Mission
Dec. 24/14

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APR 15 1918

1187
SECRETARIES

P. 12. DENTAL SURGEON FOR UNION MEDICAL COLLEGE AT TSINANFU AND ALL HOSPITAL STAFFS THROUGHOUT THE PROVINCE.

This is an immediate illustration of the difficulty referred to in the preceding section. We may associate with this large subject your actions on other pages regarding medical work. Further requests we have received from various other Missions. You are aware that The Rockefeller Foundation sent a Commission to China to look carefully into the ^{hard} question of medical work and education. This Commission has now returned and has presented its report to The Foundation. We have not yet been officially advised as to what The Foundation is likely to do. We expect, however, to receive some communication on the subject before long. It is entirely probable that some proposition may be made which will involve large expenditures. It is too soon to try to form an opinion as to what they may involve for particular stations and institutions. It seemed wise, therefore, for the Board to group all the requests on this subject in the following Minute:

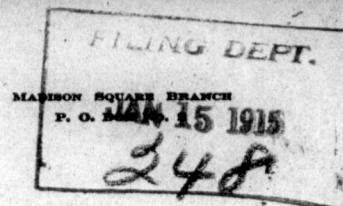
"Requests of the North China, South China and Shantung Missions, the University Council of the Shantung University, and the China Council regarding additional force and equipment for the union medical colleges and hospitals in Peking, Canton and Tsinan-fu were deferred, pending the development of certain plans which are now in contemplation."

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156 FIFTH AVENUE
NEW YORK



OFFICE OF SECRETARY

AJB-D

January 12th, 1915.

Removal of Arts College.
Endowment of Arts College.

To the Shantung Mission.-No. 260.
and
the University Council.-No. 17.

Dear Friends:

I write in this separate letter on your action as recorded in section 8 on p. 38 of the printed Minutes of your Annual Meeting and the action of the China Council as recorded on p. 38 of its printed Minutes regarding the removal of the Arts College of the Shantung Christian University from Wei-hsien to Tsinan-fu. The Board gave careful consideration to the matter at its meeting December 21st and took the following action:

*exclusive of land
at an appropriate
cost of Mexicans
6/7, 1910*

"The Board learned with surprise and regret that the China Council had voted that fifteen items of new property, are absolutely necessary before the Arts College can remove from Wei-hsien to Tsinan-fu." The Board noted that the list submitted includes a chapel, a Y. M. C. A. building with gymnasium and equipment, a University press building, and a machine repair shop and equipment, representing altogether Mexicans 116,600. While agreeing with the China Council that these things should be provided as soon as possible, the Board cannot agree that it is "absolutely necessary" to secure them before the College can be moved. Nor can the Board feel that all of a proposed expenditure of Mexicans 44,000. for dining rooms and kitchen is indispensable to removal. It is now four years since the Board on recommendation of the University Council voted (November 21, 1910) to move the College to Tsinan-fu and authorized the purchase of a site. Gifts obtained from one to three years ago under urgency appeals have not been used so that there is no small embarrassment with the donors. Moreover, the Board notes that the Shantung Mission, on p. 38 of the Minutes of its Annual Meeting, urges the desirability of pushing building operations at Tsinan-fu as rapidly as possible so as to relieve the crowded condition of both the Arts College and Wei-hsien Station. The continued stay of the College at ~~the~~ Wei-hsien is congesting the situation at that station and delaying the relief which it needs, as the Board did not assign it new property in the distribution of the Kennedy Bequest because it was understood that the removal of the College would vacate several buildings and thus relieve the over-crowded condition of the station institutions without the expense of erecting new buildings. All the reasons which prompted the decision to remove the College to Tsinan-fu continue

0006

January 12th, 1915.

To the Shantung Mission and the University Council - 260 and 17.

in force and the interests of Christian education in Shantung are suffering by the delay. The Board understands that nearly all the land required at Tsinan-fu has been bought, that approximately ~~\$250,000~~ \$83,000. gold have been secured for buildings, \$183,000. more is represented by pledges which are believed to be available as needed, while the architect and builder and his assistant have been on the ground and under salary for more than a year, having sailed from London September 10, 1913. The Board therefore strongly urged the University Council and the China Council to take the earliest possible steps for moving the College without further delay."

The Board earnestly hopes that the removal will be pushed as rapidly as possible. Of course, it would be better as an ideal proposition to wait until everything necessary is secured. But if this principle had been adopted from the beginning of missionary work, most of the stations and institutions in Shantung and elsewhere would never have been started. Mr. Luce was not in New York when the Board's action was taken, but I have since showed it to him. He thinks that it is the desire of all the parties on the field to move the college as quickly as possible. He is inclined to believe that the China Council did not intend to convey the impression that its action has made upon the Board. Of course, however, the Board could only deal with the action that was before it. We all appreciate the difficulties that are inevitably involved in trying to secure a tract of land which is owned by a number of Chinese who have to be dealt with independently and we recognize too that the Chinese Revolution hindered movements in China for a considerable period. Now, however, we trust that the worst is past and that with the money already in hand and in sight the way may be clear to go ahead.

In view of the action taken by the Shantung Mission in section 11 on p. 40 of its printed Minutes, confirming the action of the University Council as given on p. 4 of the ~~print~~ manuscript Minutes of its meeting September 1st, the Board has taken the following action:

"In compliance with the request of the Shantung Mission and the University Council of the Shantung Christian University, the income of the Arts College Endowment shall hereafter be considered a portion of the University Endowment and appropriated annually to the University in addition to such grant as the Board may be able to assign to the University in the regular budget."

You will note in Board letter No. 258 of December 24th, 1914, to the Shantung Mission that requests from several Missions

3.

January 12th, 1915.

To the Shantung Mission and the University Council - Nos. 260 and 17.

regarding increased expenditures for plant, equipment and staff of union medical colleges and hospitals were deferred pending the development of certain plans which are now under consideration. This action was, of course, intended to include your requests for your Tsinan-fu hospital and medical college.

Sincerely yours, . .

Arthur J. Brown.
Per D.

Dr. Brown was obliged to leave
before signing this letter.

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NEW YORK

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MADISON SQUARE GARDEN
P. O. BOX NO. 248
MAR 18 1915

OFFICE OF SECRETARY
AJB/K.

No. 18.

February 16th, 1915.

Extension of Furlough of The Rev. & Mrs. H. W. Luce.
Special Gift for the Arts College.

To the University Council
of the Shantung Christian University.

Dear Friends:

At the meeting of the Board the 15th instant the following
action were taken:

"The furlough of the Rev. and Mrs. Henry W. Luce of
the Shantung Mission was extended from March 1st to August
1st, under the same financial arrangement that has been
already approved."

*Feb. 15, 1915
to be cancelled*

"An appropriation of 804.35 Mex. (\$370. gold) was
made for the property fund of the Arts College of the
Shantung Christian University, Shantung Mission, this sum
being a special gift for this purpose from the China
Campaign Fund of the Woman's Occidental Board."

Our records show that Mr. Luce arrived in the United
States February 21st, 1913, the extension herein made, therefore, will
mean a total stay in America of two years and five months. The thought
is that this extension will enable Mr. Luce to spend the remainder of
the winter and spring months in completing as far as possible his
campaign for funds and then he will have a few months of the rest which
he so greatly needs after the long strain, a strain which has been
heavier I fear than it is easy for anyone else to realize. He has done
remarkably well considering all the circumstances and the University
will always be indebted to him for what he has done.

Sincerely yours,

Arthur J. Brown

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156 FIFTH AVENUE
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348
MAR 24 1915
MADISON SQUARE BRANCH
P. O. BOX NO. 2

OFFICE OF SECRETARY

File

AJB/B

March 18, 1915.

University Council No. 19.
Shantung Mission No. 270.

In Re the Rev. Paul D. Bergen, D.D.
" " Duplicate Appropriation for the
Shantung Christian University.

-c-

To the University Council
and the Shantung Mission:

Dear Friends:-

The Rev. Paul D. Bergen, D.D., after a stay of about three months in the Presbyterian Hospital has returned to his home in Unionville, Conn. In spite of the personal references, I am sure that your affectionate regard for him will interest you in the following letter which I have just received from him:

"I am now at home - or the place which answers to that conception as much as is possible in this country, for China still seems more like home - and I am feeling very much better, quite a different man indeed.

"I am even developing a trembling hope that God may permit us to resume our work in Shantung, whether educational or evangelistic.

"It seems a great waste to throw away our knowledge of the Chinese language, of the people, and the wealth of our missionary experience so painfully garnered, unless there exists an insurmountable argument preventing us from utilizing them. Of course, incurable disease would be such an argument, or inability to secure the endorsement of the Doctor - these we will have to leave to future developments. In the meantime, I am enjoying profoundly the stillness and spaces of the country, and the snug privacy of my library, and trying not to shoulder too many of the administrative problems of the farm.

"Our Leghorns are doing very well, giving us over 16 dozen eggs daily, besides furnishing us with roasters and many delectable stews with dumplings light as air.

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MADISON SQUARE BRANCH
P. O. BOX NO. 2

MAR 18
1915

OFFICE OF SECRETARY

The University Council and Shantung Mission p 2

"I am deeply grateful to you, and to the Board in general, as well as the different authorities of the great Presbyterian Hospital, for the generous treatment accorded me, making me next to no charges for either entertainment, treatment or medicines, not to mention the operation for transfusion.

"I met with unvarying kindness while in the hospital at the hands of all, and shall always remember it.

"I appreciated extremely also the sympathetic visits from you and Mrs. Brown, knowing how difficult it was for you to give me a portion of your busy lives upon which there are so many demands."

I am sorry to say that there is no hope that he will be able to return to China, but we thank God for his faith and courage.

The Treasurer of the Board in going over the books with a view to closing the fiscal year calls attention to the duplication explained in the following Minute which was adopted by the Board the 1st instant:

"The appropriation of \$370. Gold from the Woman's Occidental Board for the Shantung Christian University, made February 15th, was cancelled, as this sum was appropriated November 2nd, 1914."

Sincerely yours,

Arthur J. Brown

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Board

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APR 14 1915
MADISON SQUARE GARDEN
P. O. BOX NO. 248

OFFICE OF SECRETARY
AJB/K.

No. 20.

April 8th, 1915.

In Re Minutes of Meeting at Wei-hsien Jan'y 18-21, 1915.
In Re Interest on Endowment of Arts College.

To the University Council
of the Shantung Christian University.

Dear Brethren:

We received in March the Minutes of your annual meeting held at Wei-hsien January 18th - 21st. We find many matters which interest us deeply, but which do not appear to call for action by the Board. Our policy is to leave all possible discretion to the University Council and to act here only on those matters which clearly require confirmation from New York, or some reference in the correspondence. We note only three of these items.

1st. Furlough of Dr. Neal.

This has been approved for special reasons explained by Dr. Neal in a personal letter and the official notification has been sent in Board letter No. 275 of April 9th.

2d. Question of the Presidency.

We note in your Minutes that the Rev. William P. Chalfant, D.D., has declined the Presidency of the Arts College and he has written me to the same effect. We can understand how anxiously you are considered the question of a President. We venture to suggest that unless there is some special reason for haste the choice of a President be deferred until the arrival of my colleague Dr. Robert E. Speer who, of course as you know, is expected to be in Shantung ~~in Shantung~~ from September 26th to October 1st. We have talked the matter over here a good deal.

3d. Removal of the Arts College to Tsinan-fu.

You will appreciate our deep interest in this and our gratification that the majority of the Council decided that every possible effort should be put forth to promote the removal at the earliest practicable date.

Interest on Endowment Arts College.

You will recall the Board action communicated to you in Board letter No. 15 of December 18th, 1914, in reply to your request regarding the interest on the endowment of the Arts College and you will also note that in the new appropriation sheets for the present fiscal year the Board appropriated the sum that was

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APR 30 1915
MADISON SQUARE BRANCH
P. O. BOX NO. 2

AJB/Z.

April 26th, 1915.

Gift for Current Expenses, Theological Seminary,
at Tsing-chou-fu, from Mrs. McCormick.

To the University Council.-No.21.

and

The Shantung Mission.-No.231.

Dear Friends:

Through the influence of the Rev. Dr. Watson M. Hayes Mrs. Cyrus McCormick of Chicago, has again sent a special gift for the running expenses of the Theological Seminary and Normal School of the University. The amount of the gift is \$1,200. gold. The amount assigned by the Board in the regular budget for the new fiscal year is, as you have, of course, noted, \$2,036. Mex. or \$956.192 gold. As the circumstances are such that the Board should not apply the additional sum to any other purpose, the Board, the 19th instant, very cordially took the following action:

"An appropriation of \$517.20 Mex. (\$243.08 gold) was made for the current expenses of the Theological Seminary and Normal School of the Shantung Christian University for the current fiscal year, Mrs. Cyrus McCormick of Chicago, having sent \$1,200. Gold for this purpose, of which \$956.92 Gold are included in the regular budget."

Sincerely yours,

Arthur J. Brown

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MADISON SQUARE BRANCH
P. O. BOX NO. 2
248

OFFICE OF SECRETARY

AJB/B

May 10, 1915.

In Re: Special Gift from Mrs. J. Livingstone Taylor
of Cleveland, Ohio.

To the University Council No. ~~22~~
and the Shantung Mission No. 285.

Dear Friends:-

Mrs. J. Livingstone Taylor of Cleveland, Ohio, has sent us a special gift of \$5,000. gold with a request that it be divided among four different objects in as many different fields. One of the objects is the new property of the Arts College of the Shantung Christian University. The share assigned for this purpose is 2338.30 Mex. (\$1,099. gold). At the meeting of the Board, the 3rd instant, this appropriation was entered.

Sincerely yours,

Arthur J. Brown

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MAY 12 1915
MADISON SQUARE BRANCH
P. O. BOX NO. 248

OFFICE OF SECRETARY

AJB/B

May 10, 1915.

In Re: Special Gift from Mrs. J. Livingstone Taylor
of Cleveland, Ohio.

To the University Council No. ~~22~~
and the Shantung Mission No. 285.

Dear Friends:-

Mrs. J. Livingstone Taylor of Cleveland, Ohio, has sent us a special gift of \$5,000. gold with a request that it be divided among four different objects in as many different fields. One of the objects is the new property of the Arts College of the Shantung Christian University. The share assigned for this purpose is 2338.30 Mex. (\$1,099. gold). At the meeting of the Board, the 3rd instant, this appropriation was entered.

Sincerely yours,

Arthur J. Brown

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MADISON SQUARE
JUN 27 1915
P. O. BOX NO. 2
248

OFFICE OF SECRETARY

AJB-D

June 14th, 1915.

No. 210.

In Re: Aid for Medical Work at Paoting-fu and
Shunte-fu from the China Medical Board
of The Rockefeller Foundation.

To the North China Mission.

Dear Friends:

Since I wrote you Board letter No. 209 of May 20th, 1915, regarding the plans of The China Medical Board of The Rockefeller Foundation, we have had further personal conferences and some correspondence with the representatives of the Foundation. Dr. Thomas Cochran has been here as a representative of the London Missionary Society, and arrangements have been completed in accordance with which the Foundation has purchased the Peking property of the L.M.S. Everything seems to be moving quite smoothly and promisingly.

A Board of Trustees is being constituted consisting of seven representatives appointed by the China Medical Board, one of whom, by the way, is Dr. John R. Mott, and one representative from each of the six Boards concerned, three in America and three in England. Our Board has appointed me as its representative on this Board of Trustees.

The China Medical Board of The Foundation has voted a definite grant to our Board for additional staff and residences for the hospitals at Paoting-fu and Shunte-fu, indicating at the same time the conditions under which such grants are made. The following action unanimously adopted by our Board June 7th will acquaint you with these grants and conditions:

"A communication dated May 26th was presented from Mr. Roger S. Greene stating that The China Medical Board, at its meeting May 25th, had made the following grants to the Presbyterian Board for the year 1915-16:

"For Paoting-fu:

1 additional doctor,	\$2,400.
2 nurses,	2,200.
1 residence,	4,000.

"For Shunte-fu:

1 additional doctor,	\$2,400.
2 nurses,	2,200.
1 residence,	4,000.

Total - - - \$17,200.

0015

To the North China Mission. No. 210.

June 14th, 1915.

"Mr. Greene also stated that the China Medical Board was disposed to give favorable consideration to applications for additional staff for three other hospitals in northern China, and that all grants for Mission hospitals were made subject to acceptance by the Mission Boards of the following conditions:

"1. That the Director of the China Medical Board shall be satisfied that the persons to be appointed under this appropriation are properly qualified professionally.

"2. That the mission board will maintain undiminished the present staff and allowances of the hospitals aided.

"3. That when the medical schools in China shall be properly organized and equipped, physicians employed in hospitals aided by the China Medical Board shall be permitted to spend a suitable period each year in special study at the medical schools, their additional expenses for this purpose to be paid by the China Medical Board.

"4. That the Resident Director in China of the China Medical Board shall be informed of the transfer or of the granting of extended leave of absence to doctors or nurses in hospitals aided by the China Medical Board and that where practicable this information shall be given in advance of the transfer or leave of absence.

"5. That subject to the approval of the Resident Director, doctors or nurses whose salaries are being paid by the China Medical Board may be transferred to other places as the need of the medical work may require."

"The Board voted to ~~xi~~ accept these conditions and the grants referred to and instructed the Executive Council to take immediate steps to carry them into effect and to nominate the three other Stations to be aided.

"The Board also voted its approval of the basis of agreement dated May 17th regarding the Peking Medical School, drafted by Dr. Wallace Buttrick and Mr. Frederick T. Gates representing the China Medical Board and Dr. Thomas Cochrane representing the London Missionary Society; the Board understanding that the present basis of agreement is simply a supplementary statement designed to facilitate the

To the North China Mission.

No. 210.

June 14th, 1915.

purchase by the China Medical Commission of the property of the L.M.S. in Peking, and making no change in the former agreement and statement except to increase the number of trustees from nine to thirteen, so as to make it possible to have representatives of the S.P.G. and the China Medical Association of London; and this understanding having been confirmed by Dr. Buttrick and Dr. Cochrane. Secretary Arthur J. Brown was elected as the representative of this Board on the new Board of Trustees."

I wrote to Mr. Roger S. Greene who is to be the Resident Director in China, stating that if the additional physicians are married men they will require the residences indicated, and that as there are to be two nurses at each Station separate residences would need to be provided for them. Mr. Greene very cordially replied that "providing salaries for nurses will naturally mean providing also suitable accommodations for them."

We are now busily at work through our Candidate Department in trying to secure the two physicians and four nurses referred to. We hope to be able to write you more definitely a little later.

Sincerely yours,



JUN 16 1915

248

MADISON SQUARE BRANCH
P. O. BOX NO. 6

THE BOARD OF FOREIGN MISSIONS
OF THE
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June 15th, 1915.

OFFICE OF SECRETARY

In Re Gift for Memorial Chapel, Tsinan-fu.

To the Shantung Mission.-No.294.

and

the University Council of
the Shantung Christian University,-No.24.

Dear Friends:


You will recall that Board letter No.246 to the Shantung Mission and No.14 to the University Council, dated October 7th, 1914, announced an appropriation of a gift from Mrs. William M. McKelvy for a "Kumler Memorial Dormitory" for the new plant of the Arts College at Tsinan-fu. Mrs. McKelvy has since increased her pledge to \$20,000. gold and has arranged with the Rev. Henry W. Luce and with me to change the object from the dormitory to the Chapel. This will explain the following minute adopted by the Board June 7th:

"An appropriation of 10,638.30 Mex. (\$5,000. gold) was made toward the cost of a chapel in connection with the new plant of the Arts College of the Shantung Christian University at Tsinan-fu, Shantung Mission, to be known as the Kumler Memorial Chapel in memory of the late Rev. Dr. and Mrs. P.J.E. Kumler, the parents of Mrs. McKelvy, whose check for the sum mentioned has been received. In accordance with Mrs. McKelvy's request and with the approval of Professor Henry W. Luce, the fiscal representative of the College now in this country, the \$10,000. gold appropriated October 6th, 1914, for a memorial dormitory was transferred to the chapel, Mrs. McKelvy desiring to make her total gift \$20,000. gold and to have it applied to a memorial chapel instead of a memorial dormitory. Mrs. McKelvy writes that the remaining \$5,000. will be sent in October."

Mr. Luce may have written some of you of a dinner in New York under the auspices of the Board in the interest of the College. The host was Mr. Alfred E. Marling, a member of the Board, who generously paid for the dinner and who presided. Addresses were delivered by Mr. Luce and Dr. John R. Mott. It was late in the year to have a large dinner in New York, but some influential men were present and the meeting was an exceedingly interesting one.

Mr. and Mrs. Luce expect to sail for China August 7th, so it will not be long now before you will see them on the field. He has ~~worked~~ toiled devotedly and indefatigably, travelling and speaking and writing. It is a hard and trying kind of work to do and we have deeply sympathized with the strain that he has been under. He is now trying to secure the final sum of \$80,000. before he sails.

Sincerely yours,



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University Council.-No.20.

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practicable from its general treasury and inserted a note to the effect that the interest on the endowment would be appropriated later. In order that this interest may be available without further delay, the Board the 5th instant took the following action:

"In accordance with the Board's action of December 21st, 1914, the income on the endowment of the Shantung Christian University, now in the hands of the Treasurer, was appropriated to the University in addition to the grant that has been made by the Board in the regular budget for the year, this income amounting to Mex. 3119.30 (\$1466.07 gold)."

Cordially yours,

Arthur J. Brown

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OF THE
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156 FIFTH AVENUE
NEW YORK

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JUN 18 1915

MADISON SQUARE BRANCH
P. O. BOX NO. 5

OFFICE OF SECRETARY

AJB/K.

June 15th, 1915.

Plans of the China Medical Board in Northern China.

To the Shantung Mission.--No.293.
and
the University Council of
the Shantung Christian College,--No.23.

Dear Friends:

You, of course, know of the action taken by the Executive Committee of the China Medical Missionary Association in Shanghai April 15th regarding the proposed relation of the Union Medical College at Tsinan-fu to the plans of the China Medical Board of the Rockefeller Foundation. We can imagine how deeply gratified you must have been by that action. We received a copy from the Rev. E. C. Lobenstine in a letter dated April 16th. I conferred at once with Dr. James B. Neal, the Dean of the College, who very fortunately was near New York so that we could have personal conferences. He assured me that the action taken by the Executive Committee of the China Medical Missionary Association was in full accord with the policy and desires of the Medical College at Tsinan-fu. I had pleasure in arranging a conference between Dr. Neal and Dr. Wallace Buttrick and Mr. Roger S. Greene representing the China Medical Board of the Rockefeller Foundation. I have also personally discussed the matter with them.

I now append a copy of my official letter to Dr. Buttrick on the subject:

"New York City, June 11th, 1915.

"Dr. Wallace Buttrick, Director,
The China Medical Board,
61 Broadway, New York City.

"My dear Dr. Buttrick:

I understood you to state in our conversation over the telephone that you had received a communication from the Rev. E. C. Lobenstine of Shanghai, communicating an action taken by the Executive Committee of the China Medical Missionary Association April 15th, which included the following:

"We strongly urge the China Medical Board to establish or help support at least one medical college teaching in Chinese, and, that we express our belief that under present circumstances the school most suitable for development is that at Tsinan-fu."

"You will recall that in response to my request you very cordially stated that you would be glad to confer personally on the subject with Dr. James B. Neal, the

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JUN 15
1915

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Shantung Mission.--No.293.
University Council.--No.23.

Dean of the Union Medical College at Tsinan-fu and now in this country. I have a letter from Dr. Neal, dated the 9th instant, in which he speaks of the very satisfactory character of this conference with you, at which he says that Mr. Roger S. Greene was also present.

"I write now only to confirm in a letter the information that I have already given you over the telephone, namely, that our Board at its meeting the 7th instant very heartily and unanimously took the following action:

"The Board endorsed the action of the Executive Committee of the China Medical Missionary Association requesting the China Medical Board to aid the Union Medical College at Tsinan-fu, China, with the understanding that it is to emphasize medical education in the Chinese language, as explained in the Rev. E. C. Lobenstine's letter of April 16th and its attached resolutions, and Dr. James B. Neal's letter of May 19th, the Dean of the Medical College; Dr. Neal, who is now at home on furlough having stated that the Union Medical College has been conducted in the Chinese language since its inception and that it is the strong desire of the Shantung Mission and the University Council that it shall be continued as such."

"I am deeply ~~gratified~~ gratified that you and Dr. Welch and Dr. Flexner are to sail for China August 7th and that you have decided to include Tsinan-fu in your itinerary so that you can look into the situation on the ground and discuss its various phases with the missionaries there. The Rev. Henry W. Luce, a member of the faculty of the Arts College, who has been at home in this country for some time and whom you heard at the dinner at the Union League Club the evening of June the first, will be a passenger on the same steamer and will be glad to give you and the other members of your party any information in his power.

"I need not repeat what I have already said to you on former occasions regarding my profound conviction, which is shared by all the members and officers of our Board, regarding the strategic importance of the Shantung Christian University and it will be exceedingly gratifying to us if the China Medical Board shall conclude to give its medical college and its affiliated hospital the assistance which is now under consideration. Dr. Neal, with my approval and indeed with my suggestion, presented to you, as you will recall, the urgent need of an additional annual grant of one thousand dollars for the current expenses of the hospital.

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Shantung Mission.-No.293.
University Council-No.23.

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"I am sending a copy of this letter to Mr. Roger S. Greene so that he may have a separate copy in his own file.

"With warm regards and with high appreciation of the exceedingly generous and sympathetic spirit which you and your associates are manifesting in our correspondence and conversations, I remain

Very cordially yours,
(signed) Arthur J. Brown."

You will note that Dr. Buttrick, Dr. Welch and Dr. Flexner are planning to sail for China August 7th and that they have assured Dr. Neal and me that they will include Tsinan-fu in their itinerary. You will also note that the Rev. Henry W. Luce will be a fellow-passenger.

I am sure that I do not need to urge you to make every possible preparation for the adequate reception of these distinguished visitors. The University Council will naturally assume the responsibility for initiative in this matter. Dr. Buttrick is the trusted adviser of the Rockefeller Foundation and the Director in Chief of the China Medical Board. He is an ordained minister of the Baptist Church and is, I believe, a member of the Baptist Board. Dr. Welch is considered by the medical profession as one of the greatest medical authorities in America, a man of the very highest standing and international reputation in the medical profession. He is on the staff of the Johns Hopkins Medical College in Baltimore and is a Presbyterian elder in the Brown Memorial Church of Baltimore.

Dr. Simon Flexner is also a physician of world ~~reputation~~ wide reputation and a Jew of the Nathaniel type "in whom there is no guile", a man of broad sympathies whose Jewish faith has not prevented him from taking the most sympathetic and generous position in all the questions which have been discussed with the Boards regarding the relation of the proposed work of the China Medical Board to the regular missionary work of the Missionary Boards of the Church. We very gladly and unhesitatingly commend these eminent gentlemen to you and we can imagine how glad you will be to welcome them and to see that they have every possible opportunity for familiarizing themselves not only with the medical work at Tsinan-fu, but with all the higher educational work of the Missions represented in the Shantung Christian University.

You are aware that the plans of the China Medical Board contemplate an enlargement of the staff of a number of station hospitals in northern China. In response to a request for suggestions as to which hospitals of our Board should be aided in this way I submitted a list which included not only the Paoting-fu and Shunte-fu stations of our North China Mission, but all the hospitals of the Shantung Mission. I enclose a copy of Board letter No. 210 of June 14th to the

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JUN 15
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Shantung Mission.-No.293.
University Council.-No.23.

North China Mission which will acquaint you with some important facts regarding this matter and what has been done for the North China Mission.

For Shantung, the China Medical Board replied that it was not prepared at present to consider grants for all the hospitals in Shantung, but that it was disposed to give favorable consideration to a request in behalf of three hospitals and asking us to select them. I am now in consultation on this subject with Dr. James B. Neal and shall write you further as soon as the decision has been made and the result known.

Sincerely yours,

Arthur J. Brown

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JUL 3 1915
MADISON SQUARE BRANCH
P. O. BOX NO. 248

AJB/K.
OFFICE OF SECRETARY

June 29th, 1915.

Furlough and Term of Service of the Rev. Henry W. Luce.

To the Shantung Mission.--No.298.
and
the University Council of the
Shantung Christian University.--No.25.

Dear Friends:

I write you for your information and for convenience of record of the adjustment that has been decided upon regarding the re-lation of Mr. Luce's recent stay in this country to his next term of service and furlough. His last term of service began April 1907, so that his regular furlough would have been due in April of this year. Early in 1913, however, at your request and with the approval of the Board, he was brought home to raise money for the new plant of the Arts College at Tsinan-fu, arriving here February 21st, 1913. He will sail for China August 7th, making a total stay in this country of nearly two years and a half. Manifestly it would not be fair however to count this as his regular furlough for he has toiled under heavy nervous strain on work officially assigned him by you and by the Board. On the other hand, it would not be practicable from the view-point of the work and the expense involved, nor would it be convenient for him and his family to come back to America again within a couple of years. In view of these circumstances the Executive Council, acting for the Board, voted the 29th instant that as this trip to America was specifically a work trip for the University and as the Board paid the travelling expenses to America, all the other expenses, including home allowance and travel back to the field, should be deemed a proper charge against the funds of the University which he has secured and that he should be entitled to return to America with his family on regular furlough five years after his arrival in China this fall, the Board at that time to pay all necessary expenses both ways. We venture to believe that you will deem this shortening of his next term of service entirely just ~~and~~ in the circumstances.

In accordance with the request of Mr. Luce the following action was also taken the 29th:

"It was voted to comply with the request of the Rev. Henry W. Luce, financial agent of the Shantung Christian University, to set aside \$1,000. gold of undesignated gifts to the University to be used so far as necessary as a fund for promoting the further interests of the University; any balance that may not be required for this purpose to be returned to the property fund of the University."

You will, of course, understand the care with which this fund will be used. Perhaps only a small part of it will be required, but Mr. Luce deemed it wise to have credited for the purpose indicated.

Dr. Brown was obliged to leave before signing this letter.

Cordially yours,

Arthur J. Brown *AJB*

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MAR 15 1916

Dr. Brown.

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UNION MEDICAL COLLEGE.

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MAR 23 1916

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SECRETARIES

REPORT FOR 1915.

Two outstanding events have combined to make the past year one of the most interesting and encouraging in the history of the institution, - the graduating of the first class ^{to have} completed the full course of medical study, and the completion and opening of the new hospital and out-patient dispensary.

At the close of 1914 there were seven students in the graduating class, but one of the number was unfortunately prevented by illness from sitting for the examination, whilst two of the remainder failed to come up to the required standard. There were thus four men to receive the ^{medical} first diplomas granted by the ~~Shanghai~~ University; and by a singular coincidence, - a happy augury, as we trust, for the widespread usefulness of the College in the future - these four men represented four separate Missions. Dr Wang, who belongs to the American Presbyterian Mission, has since returned to Tengchowfu, whence we have received a very good account of him from Dr Seymour; Dr Guo, of the American Board Mission, and Dr Gia, of the Methodist Episcopal Mission, are assisting in mission hospitals at Tehchow and Taianfu respectively; whilst Dr Yang, of the Church of England Mission, has remained here for another year as our first Surgical Interne.

GRADUATION CEREMONY

The Graduation Ceremony took place at the College on January 11th, in the presence of the Military Governors and the leading officials, in addition to a number of foreign visitors from the neighbourhood. Speeches were delivered by both the Governors, as well as by the Deans of the Arts and Theological Colleges, and the whole proceedings were marked by considerable enthusiasm. Later in the day General Chin, the ~~the~~ Military Governor, gave expression to the great pleasure which he had experienced at being present on such an occasion, and to the peculiar satisfaction with which he had noticed that the Medical College, unlike so many Chinese colleges, was requiring a fixed standard of educational efficiency from

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its graduates, and did not hesitate to fail such students as did not reach that standard.

College Department.

During the absence of Dr Neal on furlough, Dr Schulz has acted as Dean of the College throughout the year. Thirteen students joined the new class at the commencement of the Spring term, bringing our total number in residence to 46. The work which they have done has been, on the whole, quite satisfactory, and there has been a most gratifying absence of any serious breaches of College rules.

Owing to an alteration in the time of holding the final examinations, our second Graduation has also fallen within the last calendar year, and on this occasion nine students received their diplomas. Three of these were the men who failed to graduate a year ago, and who, after putting in a further term's work in the wards, came before the examiners at Midsummer, and successfully passed the test. The remaining six formed the class of 1915, all of whom succeeded in getting through. The graduating exercises took place on December 30th, when, in addition to welcoming a large number of Chinese and foreign guests, we had the pleasure of listening to a very fine address from Rev. J. E. Williams D.D., Vice-President of Nanking University, who paid us a special visit for the occasion.

Of the nine new graduates, three are hoping to stay on for another year as Internes, whilst all of the remainder are either engaged in Mission Hospital employ, or planning to take up such work.

Inter-collegiate
During the early part of the autumn term, a large Athletic Meet for Government schools in the province was arranged by the Commissioner of Education, with the help of the Y.M.C.A. The meeting occupied two days, and took place at the Public Park, Tsinanfu, in the presence of an enormous crowd of students and others. Our students were allowed to enter the competition, and although so few in number as compared with most of the Government colleges, succeeded in carrying off a great number of

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distinctions, including the finals at Tennis and Basket Ball, and the first place in the 100 Yards, Half Mile, Mile Relay, Hurdles and High Jump. Of the special prizes given to individual competitors for the greatest aggregate number of points, the first, third and fourth places all fell to students from our College.

In connection with the athletic life of the students during the past year, we are especially indebted to Mr E.T.Lazear for the help and encouragement which he has given them, including the preparation of a Basket Ball Court, and the coaching of all who wished to learn how to play that game. He also organised the Students' Tennis Tournament, which is now an annual feature in the College, and which was splendidly contested.

The Secretaries of the Tsinanfy Y.M.C.A. have again rendered valued assistance in spiritual work among the students, and in the counsel which they have given to the College Christian Association. As a result of the impressions gained from this close contact, Mr Herschleb presented the faculty with a most illuminating report upon the religious life of the college, as he had seen it, pointing out in what respects the Y.M.C.A. leaders seemed to be lacking, and suggesting possible remedies.

Bible instruction has been regularly given on two mornings of the week by the Ref.F.Harmon, and a number of the students have also taken part in the evangelistic work of the hospital, as well as in other forms of Christian service.

Amidst so much that is encouraging, the College has ~~sustained~~ sustained one of the greatest losses in its history, during this past year, in the resignation of Dr Schultz, who was obliged to return to America ~~in~~ in December for domestic reasons. As a careful clinician and teacher, as an enthusiastic pathologist and investigator, but, above all, as a generous and unselfish friend to colleagues and students alike, Dr Schultz has impressed himself in a unique manner upon the life of the College, and his resignation leaves a gap which it seems

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impossible to fill. He carries with him the warm affection and good wishes of everyone in the ^{institution} College, and the earnest hope that he may yet be enabled to return to the position which he so successfully ^{occupied.} ~~filled.~~

We have had the pleasure of receiving a visit from the Medical Commission of the China Medical Board (Rockefeller Foundation), who spent a day investigating the work of the College and Hospital, and discussing plans for the furtherance of medical education in this country. Pending the publication of their report, nothing is as yet known ^{as to} ~~of~~ their plans, but it has been a matter of extreme gratification that the Executive Committee and Council on Medical Education of the China Medical Missionary Association, at a special joint meeting held in April last, passed a unanimous resolution in favour of the maintenance and development of medical education through the medium of Mandarin, recommending our college as the one most suitable for such development.

Opening of the New Hospital.

The splendid new buildings, which have been erected and equipped at a cost of nearly nine thousand pounds sterling by the Baptist Missionary Society, were completed during the summer, and were formally opened on Monday, September 27th, by the Military Governor. A large company assembled for the occasion, and after a Reception had been held in the Out-Patient Department, and the various rooms inspected, the Governor led the party to the front ~~door~~ door of the Hospital, which he proceeded to open with a silver key. The wards and adjoining rooms having ~~been~~ ^{been} duly visited and enthusiastically commented upon, the company then gathered in a large ward on the ground floor, where the official proceedings were conducted. Similar receptions were held during the following days, for representatives of the chief Colleges, the leading merchants, the Mohammedan community, and for the wives of the officials, etc, and at each ~~of~~ ^{of} these gatherings ^{The visit of the} the greatest appreciation and friendliness ~~was~~ ^{were} shewn on all sides.

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The visit of the China Medical Board Commission, referred to above, also took place during that week, and it was a source of great satisfaction to hear their warm expressions of opinion on the Hospital, which they described as the best of its kind that they had seen anywhere in China.

A central heating plant, and a hot and cold water system, have been installed throughout the whole buildings by Mr James Turner of Tientsin, and on November 1st patients were admitted for the first time to the new wards. It has not been possible to open all the available wards in the first instance, owing to the lack of trained helpers, but by next spring it is expected that every one of the hundred beds will be in use.

With the opening of the new hospital, it ^{has} ~~has been~~ decided to commence regular training for Male Nurses. Although a high standard of entrance was required (Middle School Graduation certificate), there were between 40 and 50 applicants, of whom twelve were selected to form the first class. They are now ~~are~~ receiving instruction in Practical Nursing and Elementary Anatomy from Miss Logan and Dr Wu, as well as doing all the nursing work in the male wards. They have made a most encouraging start, and have shown no disinclination to perform the most menial of tasks. A fresh class of female nurses was also entered in the autumn term. The instruction of these classes, as well as the multitudinous duties connected with the Matronship of the Hospital, devolve upon Miss Logan, who urgently needs the help of one or more foreign colleagues.

The new Out-Patient Dispensary has been in working order since the beginning of June, and has proved an unqualified success. With the opening of these new premises it was decided to initiate a scale of charges, ordinary patients paying a fee of five cents for the first visit and twenty cash for each succeeding attendance. Better-class patients, who wished to be seen on arrival without waiting their turn with the rest, are charged one dollar (fifty cents for return visits); but anyone who asks to do so can still be seen gratuitously, if they are willing to wait until all the ordinary patients have been seen. This system has been established

on the assumption that ~~as~~ those to whom time is valuable ~~as~~ ~~as~~ would far rather pay a small fee than be kept waiting a long time for their turn; whilst, on the other hand, those who really cannot afford to pay ~~as~~ even five cents for their treatment will not be seriously inconvenienced by a longer delay. In its practical working, this scheme has proved most successful, and at almost ~~every~~ every clinic there are a few of the better class patients who pay the special fee, and a small company of the truly indigent who receive free treatment. It is an interesting fact that the Government Hospital in Tsinanfu, which also formerly attended all out-patients gratuitously, has recently followed suit with an almost identical triple system of charges.

As will be seen from the statistics below, this change has made no appreciable difference to the number of patients who have received medical attendance at the Out-Patient Department during the past year, the total number of visits being 35,585 as compared with 36,268 in 1914. The In-Patient statistics have exactly doubled this year, in spite of the fact that the new wards were only opened in November. The actual figures are as follows :-

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Medical Statistics for the year 1915.

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MAR 23 1916

1187
SECRETARIES

Surgical Dispensary:

New patients 3,909, divided as follows;

Male 2,825

Female 1,084 3,909

Return visits 13,560, divided as follows;

Male 9,021

Female 4,539 13,560 17,469

and Skin

Medical Dispensary:

New patients 4,816, divided as follows;

Male 3,019

Female 1,797 4,816

Return visits 7,627, divided as follows;

Male 5,118

Female 2,509 7,627 12,443

Eye Dispensary:

New Patients 1,646, divided as follows;

Male 1,211

Female 435 1,646

Return visits 4,027, divided as follows;

Male 2,712

Female 1,315 4,027 5,673

Total attendance at all dispensaries

35,585

Hospital in-patients - Men 200
Women 96 296

Outcalls - *apronist* 70

Operations under general anesthetic 214

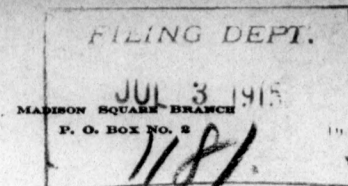
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156 FIFTH AVENUE
NEW YORK



~~AJB/B~~ SECRETARY

July 1, 1915.

No. 303.

In Re: Letter of Dr. J. B. Neal to Dr. W.M.Schultz
regarding future of the Union Medical College
at Tsinan-fu.

To the Shantung Mission.

Dear Friends:-

Dr. James B. Neal has very kindly sent me a copy of his letter of April 15th to Dr. W. M. Schultz in which he gives his impression of a conversation with me regarding the future of the Union Medical College at Tsinan-fu, saying among other things:

"Our Board is so keen to get in on the ground floor in Peking, and so anxious to send more or less experienced men there as its contribution to the staff, that it feels no interest in developing Tsinan, nor will it promise us any new men." - - - "I cannot say that I am very optimistic as to the future of the our school from an American standpoint, considering the attitude of our Board (Dr. Brown) and the plans of the Rockefeller people and the demand there will be for men to fill the places in the Rockefeller institution."

Dr. Neal states that he sent copies of this letter to three other physicians in Shantung and he sends me replies from Dr. Schultz and Dr. Balme which indicate that my alleged views have been the subject of conference on the field and have caused great concern. I therefore deem it proper to say in a Mission letter that I am not prepared to accept the interpretation of that conversation which the sentences referred to appear to suggest. I do not mean by this to criticize Dr. Neal. On the contrary, I am disposed to blame myself for failing to make my meaning clear. The interview occurred at a time when I was under heavy pressure for time and I can readily understand that some statements may not have been properly balanced. My intention was to deal with the outstanding historical fact that the development of great and elaborately equipped and munificently maintained medical colleges in Peking and Shanghai would make it extremely difficult for mission boards to maintain a separate medical college at Tsinan-fu unless it could be linked into the general plan, and that the Commission of The Rockefeller Foundation did not favor this. A distinction should be observed between one's recognition of a fact and one's

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July 1, 1915.

feelings of gratification or disappointment in view of that fact. In my conversation with Dr. Neal my intention was to recognize the fact that the plans of The Rockefeller Foundation ~~were exercised~~ ~~not~~ when carried out would put the Tsinan-fu Institution in an exceedingly difficult position as it would be utterly impossible for the Mission Boards to provide staff, equipment and maintenance on a scale which could enable the Institution to compete with the Peking and Shanghai Institutions, and as the superior facilities of those Institutions would inevitably draw a large majority of the medical students, and the very best ones at that. It was far from my thought, however, to convey the impression that we "feel no interest in developing Tsinan", nor does failure to "promise any new men" imply that the Board would not be glad to send them if it were practicable to do so. We were talking about facts and conditions beyond our control, not with our inclinations. I have no doubt that Dr. Neal, to whom I am sending a copy of this letter, will be greatly relieved and delighted to find that his misgivings regarding my attitude do not have as broad a basis as he had feared. It was an immense relief to me when the recommendation of the China Medical Missionary Association suggested a plan that I hoped might save Tsinan-fu Medical College. You have learned from Board letter No. 293 and No. 23 to the University Council under date of June 15th that I most heartily and gladly asked our Board to approve the recommendation that the Tsinan-fu Medical College be continued and aided in accordance with the plans outlined in that letter, and that the Board unanimously approved my recommendation.

Sincerely yours,

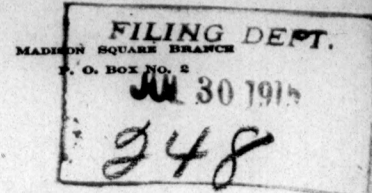
Arthur J. Brown
per B

Dr. Brown was obliged to leave before signing this letter.

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THE BOARD OF FOREIGN MISSIONS
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156 FIFTH AVENUE
NEW YORK



July 27th, 1915.

In Re Mrs. Cyrus McCormick's Gift for the
Current Expenses of the Theological
Seminary.

To the Shantung Mission.-No.307.
and
the University Council of the
Shantung Christian University.-No.26.

Dear Friends:

The Rev. Dr. Watson M. Hayes wrote us under date of June 7th regarding further adjustments that were necessary in regard to the gift of Mrs. Cyrus McCormick for the current expenses of the Theological College of the Shantung Christian University. The Executive Council, acting for the Board during the vacation season, took the following action July 14th:

"The following action was taken in the adjustment of Mrs. Cyrus McCormick's gift to the Theological Seminary at Tsing-chou-fu, Shantung Mission: In the spring of 1914, Mrs. Cyrus McCormick made her second annual gift of \$1,500. equivalent to \$3,260.87 Mex., for the Theological Department of Shantung Christian University at Tsing-chou-fu. This entire amount was applied toward the budget of 1914-15. Dr. W. M. Hayes now writes that he received only \$2,866. Mex. for the Theological Department. It was voted therefore to appropriate the difference 374.87 Mex. for the Theological Department at Tsing-chou-fu and charge the same to the surplus and deficit account. It was also voted to appropriate \$517.19 Mex. for the Theological Department of Shantung Christian University, this being the difference between Mrs. McCormick's gift for the year 1915-1916, \$1,200. or \$2,553.19 Mex. and the amount included in the budget for the Theological Department for the year, \$2036. Mex."

Trusting that this will straighten out this perplexing question, I remain,

Sincerely yours,

Arthur J. Brown

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JUL 30 1915

MADISON SQUARE BRANCH
P. O. BOX NO. 2

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THE BOARD OF FOREIGN MISSIONS
OF THE
PRESBYTERIAN CHURCH IN THE U. S. A.
156 FIFTH AVENUE
NEW YORK

No. 306.

July 27th, 1915.

OFFICE OF SECRETARY

In Re Visit of Representatives of the China Medical
Board to the Shantung Mission.

To the Shantung Mission.

Dear Friends:

You will recall that Board letter No. 301 of June 30th stated that we have recommended to the China Medical Board the hospitals at Wei-hsien, Tsinan-fu and Tsining-chou as the three station hospitals which Dr. Wallace Buttrick asked us to suggest for Shantung. On returning from a short vacation I find the following reply from Dr. Buttrick:

"I have your letter of June 29, regarding possible hospital appointments in Shantung Province. I have great the letter with great interest. Inasmuch as Dr. Welch, Dr. Flexner, Dr. Gates and I are going out to China very soon, may it not be well to adopt your suggestion and make diligent inquiry about the work in the three places named while we are in China, with the hope of visiting one, if not all three of the hospitals? It might be a valuable training for me to visit two or three hospitals, with appropriations in prospect, particularly so in view of the fact that I am to have the advice of such eminent men as Dr. Welch and Dr. Flexner."

I am sure that you will be deeply gratified to note that the representatives of the China Medical Board are to go into the matter in this way with the representatives of the Mission on the field.

You will recall that I wrote you in Board letter No. 293 to the Mission and No. 23 to the University Council of June 15th of the appeal that we have made to the China Medical Board in behalf of the Union Medical College in Tsinan-fu. The reply of Dr. Buttrick is substantially the same as that given to our recommendation of the three station hospitals. He telephoned us and also told Dr. Neal that he and Dr. Welch and Dr. Flexner would try to visit Tsinan-fu during their approaching trip to China and that they would look carefully into the matter on the ground in conference with the missionaries concerned.

Sincerely yours,

Arthur J. Brown

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THE BOARD OF FOREIGN MISSIONS
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156 FIFTH AVENUE
NEW YORK

FILING DEPT.

AUG 6 1915
MADISON SQUARE BRANCH
P. O. BOX NO. 1181

August 2d, 1915.

In Re Finances Medical Department of the
Shantung Christian University.

To the Shantung Mission.-No.309.
and
the University Council of
the Shantung Christian University.-No.27.

Dear Friends:

We did not fail to notice that your estimates for Class V of the University asked in Column D - 2,359. Mex. for "additional needed Presbyterian share." Unfortunately, this had to go the way of hundreds of similar requests from many Missions and stations as the Board felt that it was straining prudence to the utmost in pledging the same amount as last year in the face of the grave uncertainties precipitated by the European War. When, however, it was decided to make application to the China Medical Board of the Rockefeller Foundation for a grant to the Medical Department of the University, Dr. James B. Neal, then in New York, presented this need to Dr. Wallace Buttrick, Director of the China Medical Board, and I was glad to endorse the request. As you will note in Board letter No.306 of July 27th, 1915, we shall probably not have a definite answer from the China Medical Board until after the visit of Dr. Buttrick and his associates to Tsinan-fu this fall. Meantime, the question arises what is to be done for the present. The Secretary of the English Baptist Society writes in great anxiety about this and Dr. Neal naturally feels very much troubled about it. I now have a letter from him stating that when he visited Harrisburg recently he presented the subject to his cousin Mrs. Dull, with the result explained in the following action of the Board:

On the basis of the written guarantee of Mrs. A.P.L. Dull of Harrisburg, Pennsylvania, through Dr. James B. Neal, that she and her sister Mrs. Harry B. McCormick, will provide \$1200. gold in addition to the present appropriation in the annual budget for current expenses during this fiscal year for the Medical Department of the Shantung Christian University, in case the China Medical Board of the Rockefeller Foundation shall decline to make the grant which the Board June 7th requested it to make, it was voted to cable the University that \$1200. gold additional had been guaranteed for the Medical Department for the current year. (Letters: Dr. Jas. B. Neal, June 9th and July 26th.) A cable was authorized.

The cable has been sent to the Treasurer in Shanghai, Mr. Myers, in order to give him the authority for paying out the money. We can imagine what an immense relief this will bring to the brethren who are at work in the Medical Department of the University.

Sincerely yours,

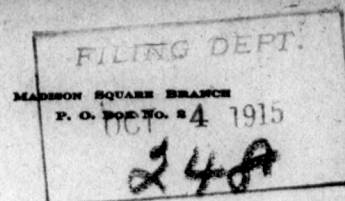
Arthur J. Brown

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THE BOARD OF FOREIGN MISSIONS
OF THE
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156 FIFTH AVENUE
NEW YORK



OFFICE OF SECRETARY

September 29, 1915.

In Re: Minutes of the Meeting of the University
Council July 26-28, 1915.
Visit of Dr. Robert E. Speer and Party.
Raising of Additional Money Needed for the
New Plant of the Arts College, Tsinan-fu.

To the Shantung Christian University Council No. 28
and the Shantung Mission No. 315.

Dear Friends:

We have received the Rev. Dr. J. R. Watson's letter of August 15th enclosing the Minutes of the Meeting of the University Council July 26-28. We also have the Rev. Dr. William F. Chalfant's letter of July 5th and some printed copies of the "Statement of the Facts and Causes of the Student Rebellion in the Arts College of the Shantung Christian University, June 12-13, 1915". You will appreciate the painful interest with which we read of this Rebellion. I reported the facts to the Board, with the suggestion, which the Board approved, that no action of the Board appeared to be necessary as I had the distinct impression that the matter has been wisely handled on the field and that anything further that needs to be done can be done more effectively and tactfully by the missionaries in charge. I mention the matter, therefore, only to express, not only our concern, but our deep sympathy with the missionaries in the very trying experiences through which they have been obliged to pass.

The Presbyterian deficit, referred to at the bottom of Page 1 of the Minutes, was cleared in Board letter No. 27 to the University Council and No. 309 to the Mission, dated August 2nd. In this connection, we wish to call your attention to the fact that Board letter No. 307 to the Mission and 26 to the University Council, dated July 27th, duplicated the appropriation of \$517.19 Mex., which was announced in Board letter No. 281 to the Mission and 21 to the University, and dated April 25th. Doubtless the University Treasurer on the field noticed this and therefore did not credit himself with the additional sum. It was reported by mistake from the office of the Treasurer of the Board where the fact of the first appropriation was overlooked. This second appropriation of 517.19 Mex. will therefore be cancelled at the next meeting of the Board, but I mention it now as I am writing to you. We have also noted that the typewriter who wrote the Board letter of July 27th, by a slip, wrote 2,866. Mex., instead of 2,886. In other words, that sum should have been \$20. Mex. larger than stated in your letter. The amount is correct on the records of the Board.

We are in hearty sympathy with the plan indicated on Page 2 of the Minutes to have a President for the University as a

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1915

Shantung Christian University Council No. 28
Shantung Mission No. 315.

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whole as soon as the removal to Ts'nan-fu has been consummated. We have long felt that this would be desirable. Of course, much will depend upon the man chosen. We note that no name is suggested in your Minutes, and that you have provided for the endorsement of the appointment by the Home Boards concerned. We can only suggest at this stage that you should not feel limited in your suggestion to the missionaries in Shantung. We do not doubt that you could find a suitable man for this purpose among the Shantung missionaries. I have many times emphasized to the Board and to home audiences the ability, wisdom and devotion of the missionaries in Shantung and I feel that you have men equal to anything. Nevertheless, in selecting a man for such a conspicuous and representative post, and having in mind the influence which he ought to exert, not only in Shantung, but throughout China and also in America and Great Britain, it seems to us that it would be wise for you to pass in review any available men in China no matter where they are at this time.

We note on Page 4 that, with the approval of the Mission, Dr. Charles K. Roys has been transferred to the Faculty of the Union Medical College at Ts'nan-fu. As the Board had already appointed Dr. James Winter Brown to Shantung, and as no other physicians are now in sight, the Board must assume that Dr. Brown will fill the vacancy in the Mission's staff of physicians caused by the transfer of Dr. Roys. Of course, it does not necessarily follow that Dr. Brown will go to Wei-hsien. The important point is that he will make good the draft upon the Mission's staff, caused by the transfer of Dr. Roys, and the Mission itself will determine whether he should go to some other station hospital and the physician there sent to Wei-hsien.

The request at the bottom of Page 4 that our Board use its best offices in furthering the interests of the Union Medical College has already been covered by Board letter No. 27 to the University Council and No. 309 to the Mission and dated August 2nd. We are profoundly impressed by the joint letter on this subject, dated August 17th, and signed by Dr. W. F. Seymour, the Rev. Dr. W. M. Hayes and the Rev. T. N. Thompson, as the Committee of the Mission. It is an admirably effective statement. You will have learned before this, however, that your desires in this matter had already been anticipated by the Board. As Dr. Buttrick and his associates of the China Medical Board of The Rockefeller Foundation are now in China and intend to visit Ts'nan-fu, you will have, if you have not already had, opportunity to press the matter upon them personally.

Your estimates for the ensuing year, referred to on Page 5, have not yet arrived, but doubtless will come in the next mail. They will of course have to be considered in connection with all the financial plans of the Board for the ensuing fiscal year, and it is impossible at this date to state what can be done, further than

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Shantung Christian University Council No. 28
Shantung Mission No. 315.

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to assure you of our eager desire to do everything possible in the interests of the institution in which we so strongly believe. This consideration also applies to the question of additional professors, referred to at the end of the Minutes.

The proposed amendments to the basis of union indicated on Page 5 will, we understand, be acted upon by the Missions concerned and we shall therefore defer consideration of them for the present.

Your request on Page 6 regarding a leave of absence for Dr. William M. Schultz is in line with the tentative arrangement which was made with him when he was in the United States and which was indicated in his letter to me of September 23rd, 1914, as he feared at that time that this necessity would arise. The Board has taken the following action:

"In accordance with the agreement made with Dr. William M. Schultz of the Shantung Christian University, and the approval of the University Council, Dr. Schultz was authorized to return to this country on furlough, Dr. Schultz stating that no expense to the Board would be involved either for travel or for home allowance, the duration of his stay in this country to be adjusted in correspondence with him after his return."

We share your earnest hope that Dr. Schultz may be able to return to the work in Shantung in which he has been so efficient and where he is so urgently needed.

I assume that by this time you have enjoyed the visit of Dr. Robert E. Speer and his fellow-travellers. I am delighted that they could visit the University and I shall eagerly await their report.

I wish I could report the raising of the additional money that is needed for the new plant of the Arts College at Tsinan-fu. I have written to the Rev. Henry W. Luce, asking for the list of names and pledges that he had, so that we can take up the matter intelligently where he left it. Meantime, it has occurred to us to see whether we cannot induce the friends of the late President Paul D. Bergen to provide the \$15,000. required, as a memorial. I have already taken this up with the pastor of the Church at Summit, New Jersey, which supported Dr. Bergen for many years and whose members are deeply interested in him, and I have arranged to make an address in the Church on this subject in November, all my earlier Sundays being

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Shantung Christian University Council No. 28
Shantung Mission No. 315

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engaged. I do not know how successful the effort will be, but we feel that the money must be secured in some way and that it would be eminently appropriate to have a suitable memorial for Dr. Bergen. If any of you can help us by any suggestions, I hope you will do so immediately.

Sincerely yours,

Arthur J. Brown

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NEW YORK

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248
MAY 16 1916
MADISON SQUARE BRANCH
P. O. BOX No. 2
SECRETARIES

No. 29.

December 10, 1915.

In Re: Minutes of Adjourned Meeting of the University
Council at Tsinan-fu, September 27th to October 1st,
1915.

To the University Council
of the Shantung Christian University.

Dear Friends:

We have read with deep interest the Minutes of your Adjourned Meeting at Tsinan-fu, September 27th to October 1st. The only item which appears to call for special confirmation by our Board is that relating to the election of the Rev. Dr. L. J. Davies as Dean of the Arts College. Our Board at its meeting the 6th instant very cordially and unanimously ratified your choice, our Shantung Mission having notified us of its acquiescence. We congratulate Dr. Davies and the Arts College and hope for a long and happy administration.

We note with full appreciation your resolution regarding the services rendered by the Rev. Dr. William P. Chalfant, as Acting President of the Arts College. We join you in this tribute as we believe that Dr. Chalfant rendered very able and efficient services during a transition period of no small difficulty.

I am trying to secure \$15,000. gold for another dormitory as a memorial for the Rev. Dr. Paul D. Bergen. I have written full explanations to Professor Henry W. Luce. I earnestly hope that some definite results may be looked for before very long.

With all good wishes I remain,

Sincerely yours,

Arthur J. Brown

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248
JAN 4 1916

P. O. BOX NO. 2

OFFICE OF SECRETARY

AJB/K.

December 29th, 1915.

The Bergen Memorial Dormitory.
University Estimates for 1916-1917.
Report on Removal from Wei-hsien to Tsinan-fu.
The University President.
Special Gift for Medical College.
Presbyterian Share of Medical College Expenses.

To the University Council
of the Shantung Christian University.-No.30.
and
To the Shantung Mission.-No.332.

Dear Friends:

It is with great satisfaction that I announce the following special appropriation:

"An appropriation of \$5,000. gold was made toward a dormitory to be known as the Bergen Memorial, of the new plant of the Arts College of the Shantung Christian University at Tsinan-fu, China, this sum being a special gift from Mrs. Dudley P. Allen of Cleveland, Ohio."

Mrs. Allen sent the money to us without designating an object and authorizing us to use it for any purpose that we deemed advisable, although she said that it would be gratifying to her if it could be applied to some institution in which her father, the late Mr. L. H. Severance, was interested. I at once suggested the Arts College of the Shantung Christian University and told her about the memorial for the late Dr. Bergen which we were trying to secure and I ventured to ask her whether she would consent to this use of her money. She has very kindly done so. You ask for \$15,000. for each dormitory and we are trying to secure the remainder of the sum necessary but with no definite results to report just yet.

In this connection I must call your attention to the fact that we have not received the University estimate sheets for the ensuing year. We note the copy that appears in the printed Minutes of the Annual Meeting of the Shantung Mission, but it is very important that we should have the estimates on the Board's estimate sheets as we use those sheets exclusively in dealing with the estimates from all over the world and in making out our budget. If these sheets have not already been sent will the proper persons kindly see that they are forwarded immediately.

We have noted with interest the report of the Presbyterian members of the University Council to the Shantung Mission on

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University Council. No. 30.
Shantung Mission. - No. 332.

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pp. 14-17 of the printed Minutes of the Mission and we are particularly glad to note the explanation which appears on p. 16 regarding the time of moving the College from Wei-hsien to Tsinan-fu. From the viewpoint of interests at this line, including the people who have given money for the new plant, some of them several years ago, it is exceedingly important that the College should be transferred as soon as possible.

We note near the bottom of p. 16 of the Shantung Mission Minutes that it is proposed to elect a President of the University as a whole. This impresses us as very wise. We venture to suggest ^{that} in the selection of this President consideration should be given to the best qualified educators anywhere in northern China, whether they are in the Province of Shantung or not. It may be that the best man for this post in all China is now within your bounds. We do not wish to be understood as expressing any doubt about this, but if a Shantung man is chosen it should be because of your judgment that he is the right man for the place and not simply because he has hitherto lived in Shantung. There is no more important position to be filled in all China to-day.

At the meeting of the Board the 20th instant the following special appropriation was voted:

"An appropriation of 338.39 Mex. (\$142.12 gold) was made for equipment for the Medical College at Tsinan-fu, Shantung Mission; this sum being composed of a special gift for this purpose from the Philadelphia Board, being remitted through the China Campaign Fund. The item is to cover two organs and clocks for the wards."

We have noted the action stated on p. 40 of the printed Minutes of the Annual Meeting of the China Council, regarding our Board's proper share of the increased expenses incident to the opening of the new Hospital in Tsinan-fu that is affiliated with the Medical College and we have a helpful explanatory letter dated October 30th from Dr. Charles F. Johnson enclosing a letter of October 5th which he had received from Dr. Balme. Dr. Robert E. Spear, who has now returned to the office, says that he had some conference with your representatives on this subject during his recent visit in Tsinan-fu and that it is his understanding the request relates to the budget for the next fiscal year. The Board will, therefore, take up the matter again when the budget for the next year can be made out. As you know, our fiscal year begins April 1st and it is therefore too early yet to begin work upon it. We can only say at this time that personally we keenly recognize the force of the considerations which ~~are~~ are involved in this particular request and that we strongly feel that the obligation must be met.

Sincerely yours,

Arthur J. Brown

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