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Neal, James B. 1921-1923

Neal, Mrs James B 1929

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RECD. SCOTT

*James B. Neal Dr. Finley*

齊魯大學

JAN 28 1921

SHANTUNG CHRISTIAN UNIVERSITY  
TSINAN, SHANTUNG  
CHINA

FILED  
FEB 9 1921  
SECRETARIES

OFFICE OF THE PRESIDENT

*re Field Board representatives*

January 1 1921. (1921)

Dear Mr. Scott:

My wife and I were very much pleased to receive yesterday your personal note of December 1st. and we very heartily reciprocate your kindly wishes. We enjoyed very much having you in our own home while you were here in Tsinan, and I especially have very much appreciated the interest you are taking in the University since your return to America. Such intelligent interest as you and Dr. Moorshead have shown has been of immense help to me personally. I shall never cease to thank a kind Providence who sent you to us at a very critical time in the history of the institution.

I know you will be pleased to know that Dr. Chang Po Ling has reconsidered his decision and a letter to-day says he will serve on the Field Board. After I received the copy of the letter you wrote him, I approached him again urging him to again reconsider his decision, and he wrote saying he had received your letter and mine and would consent to serve on the Board. To-day also brought me word of the election of two representatives of the Alumni on the Board, so we shall now have three Chinese who can speak English and two others who may be able to understand enough to get along, tho they are not fluent in English, so that they may have to speak in Chinese, and be interpreted to men on the Board from the south.

I am especially happy over having secured the services of Dr. Chang and Fong Sec, in addition to Dr. Cheng. I am in hopes that this increased Chinese representation may lead to just the thing you mention in one of your late letters the securing of more financial support from among the Chinese.

With kindest regards and all good wishes for the New Year

I am

Sincerely yours

*James B. Neal*

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RECD. SCOTT

*James B. Neal*

濟魯大學

FEB 9 1921

SHANTUNG CHRISTIAN UNIVERSITY  
TSINAN, SHANTUNG  
CHINA

FILING DEPT  
248-  
MAR 8 1921  
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Ans'd. 3/7

*Adolph*

OFFICE OF THE PRESIDENT

January 7 1920.

Rev. George T. Scott:  
156 Fifth Ave. New York, N.Y.

Dear Mr. Scott:

Inclosed please find a copy of a letter I am sending to Dr. Adolph, together with a copy of the action referred to in that letter, just taken by the Administrative Council, and finally a copy of Dr. Adolph's manly letter to me in answer to my request to bring his name before the Field Board for election to the Deanship of the School of Arts & Science and for a statement of his position.

As soon as you hear Dr. Adolph's final decision and the American Joint Board has taken action thereon, in case his answer is favorable, may I beg you to cable me the result, so our minds may be set at rest, or we may get busy after another man. Possibly you may feel you must await action by the British Joint Board, in case Dr. Adolph is willing to serve, but I trust the final decision may not be too long delayed, as we are desperately in need of a Dean to take office next autumn at the latest.

I must say the action of the Administrative Council was taken with some trepidation, in view of Dr. Adolph's position on the continuance of the Senior College, but it was thought that if he consented to serve in loyal adherence to the Educational Policy adopted by the Council, he would make the best Dean we could find.

It was not thought wise to again approach Mr. Gleysteen, nor was anyone else suggested who seemed suitable.

I hope to send you a copy of the full minutes within the next few days--in fact they may probably go in the same

ship as this.

Sincerely yours  
*J. B. Neal*

*P.S. Enclose a financial statement of A.C. We are making toward clearing off our deficit.*

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J.D. SCOTT

FEB 9 - 1921

*Copy Ansholt  
for Mr.*

*Mr. Adolph*  
FILING DEPT.  
FEB 8 1921  
SECRETARIES

January 6th. 1921.

William H. Adolph Ph.D.  
3408 Wallace St. Philadelphia, Pa.

Dear Dr. Adolph:

I hasten to send you inclosed a copy of the actions taken yesterday by the Administrative Council, which will no doubt be confirmed by the Field Board--in fact you may regard these as final, the circulation of the minutes and confirmation by the Field Board being more or less a merely formal matter.

You will notice that the Administrative Council first took up the matter of Educational Policy, and after approving of the action of the Senate in voting (unanimously) for the continuance of the Senior College concurred in the statement made by both the Joint Boards in identical terms of what should be our policy out here. In addition the last section was added by the Council, approving of technical courses in Commerce being added to the curriculum, and asking the Senate to submit definite plans.

After thus clearing the ground the Administrative Council then passed unanimously the following resolution:

"That" With a view to carrying out the above policy, we invite Dr. Adolph to the Deanship of the School of Arts & Science. That the President be asked to send this invitation to Dr. Adolph, urging its acceptance".

*Send Ad?*

This <sup>to</sup> letter part I now most gladly do, hoping that you may see your way clear coming back next autumn to take up vigorously the development of the School of Arts & Science on the above lines.

You will recognise how determined the Field Board is preserve the Senior College, for while agreeing that the main motive of that college shall be the training of teachers it still wishes it to be so conducted and so developed that there will be

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plenty of room for students who do not wish to adopt the career of teaching as life work to come here and pursue courses in the liberal arts or in sciences.

I sincerely hope you will be able to adapt yourself to the above views and come back to throw yourself heartily and con amore into developing the School along such lines.

We all think you are the man for leading in such a development and you may rest assured that if you do undertake this job you will have the hearty goodwill and support of the Field Board of Managers.

As you know no doubt, if you accept this invitation, your election has to be confirmed in both New York and London, so I am sending copies of this letter and of the declaration of policy to both Mr. Scott and Dr. Moorshead. May I ask you to communicate your decision to both <sup>Rev.</sup> George T. Scott, 156 Fifth Ave. New York, and to Dr. R. Fletcher Moorshead, 19 Fumival St. London E.C.4. as well as to me here. I shall ask Mr. Scott to cable me, when he hears from you what your final decision is.

With kindest regards to Mrs. Adolph and yourself, as well as Junior, I am

Sincerely yours

J. A. Keel

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sd. \_\_\_\_\_  
**GENERAL EDUCATION POLICY**  
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That we concur with the Senate (See Senate Minute 194) in expressing our cordial approval of the continuation of the Senior College and urge its immediate development as of primary importance.

The Field Board of Managers records as its policy in regard to the Senior College the report of General Education Policy as submitted by both the North American and British Joint Boards as follows:-

- A. That the Senior School of Arts & Science be more definitely conceived of as preparatory for the profession of teaching and that toward this end technical courses in education be added to the curriculum.
- B. That the Senior Colleges in Theology and Medicine be developed to meet more adequately the great need for men well-trained in these professions.
- C. That every student of the University be given some definite professional or vocational training so as to possess at graduation ability for the practical application of his education.

We are further of an opinion that technical courses in Commerce should be added to the Curriculum and request the Senate to consider and report definite plans to this end for consideration at the next meeting of the Field Board of Managers.

That with a view carrying out the above policy we invite Dr Adolph to the Deanship of the School of Arts & Science.

That the President be asked to send this invitation to Dr Adolph urging its acceptance.

That we appeal to the Joint Boards of North America & Great Britain to secure a Specialist in Education in order to develop that side of the School of Arts & Science.

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FILING DEPT.  
MAR 8 1921  
SECRETARIES

Financial Statement of the School of Arts & Science  
December 31, 1920.

Income: Three fourths of the following annual Appropriations:

American Presbyterian Grant		
April 1st 1920 to March 31st 1921	Wex. \$	8,513
APW Endowment Fund Gold \$1580.30		3,019
Baptist Missionary Society Grant		
January 1st to December 31st 1920		3,000
B.M.S. Share of Fiske Fund for A & S.		2,000
S.P.G. Grant, one year		1,000
Canadian Presbyterian Grant - one year		1,000
China Medical Board		4,000
Students' Bess		2,800
		<hr/>
	Wex. \$	25,332

Three fourths of the above  
equals in all, for the past nine months \$18,999.

Expenditures

Under Section A of Estimates--Administration	\$	222.10
"          B                  "          Instruction		11,928.51
"          C                  "          Maintenance		3,851.54
		<hr/>
Total Expenditures	\$16,072.15	
Savings in nine mos.	2,925.85	
	<hr/>	
	\$18,999.00	\$18,999.00

Besides the above the Baptist Missionary Society has made a grant of Wex. \$200 toward meeting the deficit of something over \$6000. so there seems every prospect of our not only meeting our current obligations in the School of Arts and Science, but also clearing of the deficit by the end of June, if not before.

CD. SCOTT

1921

Copy of Letter from Dr Adelph.

FEB 9-1921

Ans'd.

December 9, 1920.

Dear Dr Neal:

I have your note of December 2nd, re presenting my name to the board of Managers of the University as a candidate for the post of Dean of the school of Arts & Science. You know that I have been rather hesitant about this since it was first mentioned, and still am. I feel however that I ought not object to your presenting my name, if I am really needed in that particular post. But in consenting, I am begging that you will not consider this a final acceptance of a possible election. I feel that I would like to wait till I return to America to see a few things at a different angle.

From our conversations recently, you know fairly well how my ideas run with regard to the School of Arts and Science and the directions in which it should develop. If we need a change, I think it is a change in emphasis. Many of my thoughts will be expressed in the memorandum which the A & S Faculty is preparing regarding changes in curriculum and courses of study. I am convinced that all education should be essentially vocational, - this does not to my mind mean industrial, - but that every step in the training of our college student should aim to prepare him for definite Christian citizenship and for some specific need in the life of the republic. I think there is very little need in China for a higher education which is nothing but a finishing-off process. The needs of China are too vital. They are moreover growing and changing fast. From this point of view our institution would have to assume a more or less opportunist attitude, and make constant adjustments to the world about us.

One of the questions that is certain to present itself is the question of our senior college. In this I stand for thorough and complete cooperation with Peking. In our conversation the other day, I did not express myself quite so definitely as I do now. I now want to register my conviction that there should be only one Senior College in north China, and that this Senior College should be in Peking. This, to my mind, does not mean "eliminating" our Senior College but moving it to the Yen-Sing University, where the resultant college would be still recognized as our Senior College, and to which we would contribute staff, students, and cooperate control. I feel that anything less than this means losing a golden opportunity for Christian education in North China. It should be possible for us to concentrate on Pre-medicine, Medicine, a Junior College, and a couple of vocational schools, and still have more than we can do well. We must also remember that the present teaching force, the present equipment, the present administration is largely involved in Junior College instruction, and that

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we really have no Senior College; it would yet remain to be created.

One of the points in which I think we might make a stronger emphasis is in the realm of teacher training. Possibly we should replace the Senior College by a Higher Normal College. There is danger of our overemphasizing the importance of teaching as opposed to the other vocations, but we always have had and will probably continue to have a constituency which will require well-trained teachers. A "Mandarin University" no doubt has a tremendous future in store for it in helping to mould the educational system of China. This again will need careful planning so that it will coordinate properly with the plans of Peking University.

Of immediate importance we, as a faculty, are practically united on the idea of introducing a Commercial Department. This would be on our opportunist program. As a university we are certainly bound to serve the city of Tsinan, and this is one of the ways of approach just now.

Still another matter which pertains specifically to the post of dean, I mention this because I think it is in line with the general aims of the Board of Managers, that is, - that the office of dean will be understood to mean the office of ~~dean~~ and nothing else. A dean to my mind and experience is an academic administrator; i. e. his field of operation is centered in the class-room and in the curriculum administration, with everything in policy, discipline, growth of departments, which is connected therewith. To my mind, dormitories, buildings, etc., belong to an entirely separate administration. This is in accord with our trend to centralize the university. The School of Arts and Science will then become really one of the "departments of instruction". I can see how for the present it might be wise to continue possibly the administration of the two science buildings under this office, but I hope even this would not be for long. I am convinced that the dean's office can not be developed efficiently until it is relieved of these extraneous encumbrances.

One more point, - you know I am bent on seeing a Chinese appointed dean of the School of Arts and Science, and it would seem that we have not yet sincerely started to look for such a man, though he has been planned for vaguely for some time. My own inclination would be to regard the election of a foreigner at this time as only a temporary expedient to cover an interlude of a year or two, till this is done.

Arthur  
Dean

These are just a few rambling thoughts, but you asked me to indicate some of my ideas as to the development of the School of Arts and Science. You know, I am sure, that if I became Dean of the school of Arts and Science, I would desire to continue my work and teaching in the department of chemistry. I still

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1921

feel that this is "my field", and I would not consent to add on this other if it meant eliminating the first. I feel very hesitant about giving up even part of the Chemistry work, and if, between now and January, you find another candidate for the deanship, I beg that you will withdraw my name.

Yours very sincerely,

( SGD ) Wm. H. Adolph.

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OFFICE OF THE PRESIDENT

SHANTUNG CHRISTIAN UNIVERSITY  
TSENAN, SHANTUNG  
CHINA

3/7

January 10 1921.

FILING DEPT.

MAR 8 1921

SECRETARIES

James B. Neal  
re-minutes

Reed  
2/9/21

C. & B. J. B.

Rev. George T. Scott:  
156 Fifth Ave. New York, N.Y.

Dear Mr. Scott:

I am sending you herewith a copy of the Minutes <sup>& Estimates</sup> of the meeting of the Administrative Council, which took place last week. Be not deceived by the date at the head of the minutes. This work was not all done in one day, but as a matter of fact a quorum was present only on one day, the 5th. <sup>and</sup> ~~but~~ as a matter of fact it took three days to do the business, some being done on the 4th. before a quorum gathered, being then confirmed on the 5th. and when one had to go away early, the remaining business was put into the hands of the remaining four, with power to act. Messrs. Griffith and MacEachron were both held up a day, the former by a breakdown in the railway and the latter by Red Cross famine work. Mr. MacEachron had to leave a day early too because of press of Red Cross business. Now for some references to the various items.

No. 229 Dr. Heimburger:

This will be taken up by our Mission Executive Committee, which meets here on the 12th. and will doubtless be reported upon direct to the Board later. I hope it may go through allright.

No. 230 Dr. Schultz:

This simply endorses the action of the Medical Faculty, which I reported to you some ~~time~~ since, so no doubt you will see your way clear to granting it if the conditions are fulfilled.

No. 233 Rev. Ting Li Mei:

I am very much in hopes this may go thro and if it does, I hope our Board may see its way clear to make a grant for his support, which will probably not be much if any over

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JAN 10 1921

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a hundred Mexicans a month. It will be rare good fortune if we secure him, and will be a great factor in healing the breach here we all hope, as he is such a wellknown and respected man.

In this connection I might say that, as you will see from minute 227, the time does not seem ripe for any further advances by us, and so the Theological situation remains in statu quo, for the time being.

Minutes 239 to 242 were covered by my letter of the 7th, which I wrote you in connection with my letter to Dr. Adolph.

243--Specialist in Education:

*OK*  
I should like to call your very particular attention to this matter and to beg you to make every effort to secure for us a well trained man to develop the normal side of the Senior College. This is quite distinct from the foreign trained Psychologist and Educationalist, referred to in minute 232, for whom Mr. Cassat is now searching. We wish both men, the Specialist in Education to be preferably an American, as I understand, tho an Englishman might do too.

263--Mission Items and University Budget:

We are greatly annoyed by the demands of the Mission and the China Council to pay out of the University appropriations these various sums--I had already paid Dr. Johnson Mex. \$350 for Repairs, and think that some adjustment should be made in New York, by which we shall know that when an appropriation is reported to us as for the University, it really belongs to us, and we shall feel free to use it. Our appropriations for this year, as reported to us, have been reduced over a thousand dollars by these Mission demands. If ever we get a Presbyterian representative on the Theological Faculty and Presbyterian student both the items mentioned in this minute will have to be restored, so why not let these items stand and increase the Mission budget by so much?

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266--Revision of Urgent Needs:

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JAN 10 1921

I beg to call your special atten-

tion to this, as it is revised according to later information and thus differs a good deal from what we sent home six months ago.

Please note that we are reducing our demands for funds to meet our current budget very much, and indeed I have hopes we may need none of this at all, but to be on the safe side we put the sum of \$8000 down. If Dr. Moorshead's plans go thro we shall have no difficulty in coming out even and also clearing off our deficit, so please keep in touch with him. He is trying to raise ten subscriptions of one hundred pounds each for our General University funds.

We hope the funds in hand will almost or quite cover the cost of the Chapel, but to be on the safe side we have put down the \$8000. Then, as I have already written you, we must have \$30,000 to redeem the CMB houses, which we consider most urgent, the other items are easily understood.

University Budget:

The only department that gives me special anxiety for the next fiscal year is the School of Arts & Science, the School of Medicine too is not in a very happy state, for in order to come out even it will have to use all the CMB grant which it can expect, namely Mex. \$30,000, whereas it ought by all means to save part of this to meet succeeding years' current expenses, as the CMB grant will decrease five thousand each year. I am in hopes however they will be able to raise more among the Chinese than they calculate on in their budget.

The Arts & Science faces a shortage of about nine thousand, which is accounted for by about 20% increase in its Estimates, say five thousand, and by the fact that next year it will not have the four thousand from the CMB which it has this year. I am in hopes our Board will see its way clear to appropriate at least twenty thousand for next year, and

*all in B. Instruction - Department Teachers*

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4      *and others*      **JAN 10 1921**

possibly a little more and that the BMS may do the same. Then if the Augustine Church, which is building the Library, will come up with a couple of thousand for the upkeep of the Library, we ought to be in fairly good shape. The reason we are coming out so well this year financially is due first to the generosity of our Board in appropriating five thousand dollars extra to the A&S and the General University funds, plus another thousand dollars from Mr. Hill and second to the fact that we have made every effort to keep down expenses and have not secured two Chinese teachers whom we asked money for, that alone saving us nearly three thousand dollars. We should however not have to save in the teacher line, and we should not have to scimp the departments, such as Biology, Chemistry, Physics etc. all of which are very expensive.

I am greatly in hopes that Mr. Cassat and Dr. Balme may secure some extra money for the equipment of our laboratories.

So far as current expenses are concerned the School which needs help most now is the School of Arts & Science, but so far as property needs are concerned, the Medical School needs most, for it greatly needs increased hospital facilities, as you know so well, and that will be a very expensive proposition inside the suburb wall. Outside we are in fairly good shape, except we need more money for land for the Main Administration Building and for that Building itself.

Finally I wish so much that our Board could see its way to appropriating a thousand dollars specially to the Extension Department, so we might have a share in that, but if this is done it should be in addition to the twenty thousand or more I mention above. We can spare no money from other departments for that.

Hoping I have not tired you out, and with kind regards I am

Sincerely yours

*James B. Neal*

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# SHANTUNG CHRISTIAN UNIVERSITY

TSINAN, CHINA

*American Joint Board  
Executive Committee*

DAVID BOVAIRD  
ARTHUR J. BROWN  
S. H. CHESTER  
R. P. MACKAY  
PAUL MONROE  
GEORGE T. SCOTT, Secretary

DWIGHT H. DAY,  
Acting Treasurer of Board

*North American Office*

156 FIFTH AVENUE  
NEW YORK CITY

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SECRETARIES

*Officers of the University*

JAMES BOYD NEAL, President  
Acting Dean School of Arts and Science

JOHN D. MacRAE,  
Dean School of Theology

HAROLD BALME,  
Dean School of Medicine

PAUL C. CASSAT,  
Treasurer in China

February 7, 1921

Field Board Letter, J-96

Dr. James B. Neal  
Secretary, Field Board of Managers  
Shantung Christian University  
Tsinan, Shantung, China

Dear Dr. Neal:

Enclosed is a copy of Minutes of a meeting on January 19, 1921, of the North American Joint Board of the Shantung Christian University. There is very little that is new or that calls for comment in these Minutes. No. 5, which looks toward the beginning of coordination of the work of the home Boards of the five Union Institutions in China will probably not be carried into effect very quickly. From No. 9 you will be pleased to learn of Dr. Sailer's anticipated visit. He is a Corresponding Member of the North American Joint Board and as you well know can be of large helpfulness in the problems and work of the University during his visit. Dr. John H. Finley and President John H. T. Main are now members of the North American Joint Board. Under separate cover some fifteen copies of these Minutes and some twenty copies of this letter are being mailed to you for the members of the Field Board of Managers.

The Northern Presbyterian Board at its meeting on January 17, 1921, took the five following actions affecting the Shantung University:

1. "A Special appropriation of \$12,000. Gold was made for the property for the School of Arts and Science of the Shantung Christian University, Shantung Mission, China, this sum having been received from the Estate of J. B. Finley, deceased, late of Pittsburgh, Pa., in full payment of the balance due upon Mr. Finley's pledge for this purpose."

Inasmuch as I understand that \$12,000. was borrowed from the funds for building the Chapel and Administration Building as against this pledge of Mr. Finley, this appropriation will now reimburse the building fund bringing it up to the total of \$45,000., namely, \$20,000. for the Chapel and \$25,000. for

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the Administration Building. In addition to this sum there will be the two per cent accrued interest promised by the Presbyterian Board on undrawn balances in New York.

2. "In compliance with the recommendation of the China Council and the Shantung Christian University the sum of 1085 Mex. be transferred from the appropriations for the current fiscal year of the Shantung Christian University to the appropriations of the Shantung Mission to cover the items enumerated on p.14 of the Minutes of the Annual Meeting of the China Council:

Wei-hsien; Class VII, Repairs on old College Building	350.
General Mission, Class IX: Literary assistants for	
Presbyterian Theological Professors,	304.
Aid for Theological Students, Board,	431."

I believe that this clears up finally the matter which was discussed and agreed to on the field a year ago. The appropriations for 1921-1922 accord with the above arrangements.

3. "David Bovaird, M.D. and Mr. George T. Scott were elected to succeed themselves for a term of four years as two of the four representatives of this Board upon the North American Joint Board of the Shantung Christian University, Shantung Mission, China."

The term of service of these two members had expired and they were elected to succeed themselves on the North American Joint Board.

4. "The Board approved the request of the Shantung Mission for a proportionate furlough for Dr. and Mrs. William H. Adolph, beginning January 10, 1921, but as provision for that part of their traveling expenses that are to be met by the Board was not made in the Mission's estimates and budget for this fiscal year and as no considerations of ill health have been certified, the Board's share of their traveling expenses must be inserted in the budget for the ensuing fiscal year."

All matters affecting the regulations of the mission to which a particular staff member belongs should be handled and adjusted in accordance with that mission's rules and procedures.

5. "The following members of the Shantung Mission were authorized to take proportionate furloughs under the Manual rule governing such furloughs, the time of leaving the field to be approximately as follows:

The Rev. and Mrs. H. P. Lair, on or about July 1st."

The University is to be congratulated and Mr. Lair felicitated upon his having been awarded a Missionary Fellowship at Union Seminary for the year 1921-22.



Feb. 7, 1924

Proposal for a Union Medical College in Shanghai was made early in December at a small informal Conference in New York City which met at the invitation of Dr. Hawkes Pott and Dr. McCracken of Shanghai, and Mr. John Wood of New York City. Various phases of this particular question and of the broader bearings of it were discussed. Opinion was expressed that the group might record its approval of the development of the St. John's Medical School into a Union Institution with various Boards and agencies cooperating, or could at least advise Dr. Pott, immediately upon his return to China, to call a conference of mission workers in or near Shanghai to consider and report upon St. John's proposal. However, the prevailing opinion was that the matter was still too inchoate to justify such an expression from the home base and after discussion it was upon vote recommended that the entire question of the development of missionary medical schools in China be deferred for recommendation by the China Medical Missionary Association and that, if the China Medical Mission Association or its Educational Council favor a Union, English-speaking Medical School in Shanghai, Dr. Hawkes Pott then be encouraged to call a conference in China of the representatives of missions and agencies that might be interested in helping to develop such an institution. Two plans of organization with different degrees of relationship to St. John's University and demanding largely different outlay of capital and current grants were presented; no formal expression of opinion as to preference of either of these plans or of any other plan was made, the feeling being that the whole question must be more fully articulated on the field and understood in America before a group here is in a position to pass judgment upon it.

The following letter to me from Dr. W. B. Strong, Secretary for China of the American Board, dated November 18, 1920, is of interest:

"Thank you for my copy of your letter of November 11, reporting the number of students representing the American Board Mission now at Shantung University. I am surprised indeed to learn that so many students from this Board's schools have gravitated to Tsinan. It is a pleasant token of the fact that students from different mission areas and schools are coming to mingle happily in their more advanced training. To the union educational institutions much is due for having helped to broaden the view of the Chinese and to keep them from becoming provincial in their attachment to the one group of minds through which they have been brought to the light and received their more primary training."

"I was very glad also to learn that the Canadian Presbyterians have come into cooperation in the support of the University. I wish it were so that this Board had funds enough and large enough administrative force to take hold of this enterprise also. But as it is, we are hard-pressed to keep our end of the union movements with which we are associated. To the general pressure of increasing needs and claims has come the disturbance of the war with its mounting costs and cares to load us down."

Feb. 7, 1921

Regarding the Norwegian Lutheran Board, its Secretary, the Rev. M. Saferlie, writes me under date of January 10, 1921, as follows:

"Our Board met as stated in my letter of reply, but adjourned without getting time to take up everything on the docket prepared for that meeting, the question of cooperating with you in the school of Arts and Sciences in the Shantung Christian University included. Our Board meets again February 1st to 3d and I sincerely hope it will find time to take up said case at that meeting."

Let me refer briefly to a number of items in recent letters of yours:

The Redemption of China Medical Board Houses presents rather a serious problem. I do not recall that the Board in America was consulted about the expenditure of funds for these residences, so I assume that the Field Board took full responsibility for financial adjustments. As I wrote you before, the Presbyterian Board is not in a position to make the loan which you suggested. The Southern Presbyterian Board, I understand, plans to provide for its residence. Does the title to the land stand in the name of the English Baptist Board?

In view of the very favorable rate of exchange which now is prevailing, you may have bought Mexican with your gold appropriation for the Chapel. This good news just arrived: Mr. Cassat interviewed the donor this week and was successful in securing from her a written promise of an additional \$5,000. gold to be paid in the spring of 1921. With \$25,000. gold available at present rates of exchange a very satisfactory Chapel ought to be erected. Please do not over-expend this amount. If I can secure authorization for the expenditure of this extra \$5,000., I will at once cable to that effect.

The question of Dr. Schultz' return is greatly complicated by the fact that the University does not wish him considered as one of the Presbyterian Board's quota on the staff; the Board cannot assume any expenditure for the staff beyond the liberal quota whose support it at present guarantees. Perhaps Dr. Schultz could undertake medical service at a Presbyterian station hospital elsewhere. In thinking of the Presbyterian quota, should we not have in mind successors to Dr. Hayes and Mr. Davies?

In your letter of December 24th you ask for an interpretation of the action by which the Presbyterian Board guarantees to reimburse the University for funds which the latter may expend in filling vacancies in the Presbyterian Board's quota. I believe the gist of your inquiry is: - How is the University going to get the money that it may use in this way? Inasmuch as there is no precedent for this kind of payment or appropriation I would like to have your judgment on a good way to handle it. I am also writing to the officers of the Presbyterian China Council for their opinion, for we have recently made a similar agreement, though for a much smaller number of teachers, with the Hangchow Christian College. We have recently learned that

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the British Baptist Society cannot make a guarantee to support a fixed number on the staff; in view of this position by a principal colleague in the University, the Presbyterian Board may think it inadvisable to continue to "guarantee" a quote.

The support for Mr. Cassat's assistant seems to be assured by friends in the Presbyterian Church at Atlantic City, New Jersey, which supports Mr. Cassat. They hope to furnish the cost of travel and salary as an extra above what they would otherwise contribute to the foreign missionary cause, doing this I believe for a term of three years. Miss Wilson's testimonials and medical report are quite satisfactory for a short term worker.

Thank you for the blueprints of the Library and Theological Building. The Rev. C. E. Wilson of the British Joint Board studied them with me with great interest. You seem to have planned for a good many Seminar rooms. Are the windows in the stack rooms of the library arranged so as to send the light down between the stacks?

We are very happy to learn that Dr. Chang Po ling and Dr. Fong Sec have both become members of the Field Board. We believe that the Institution needs such outstanding Chinese in its leadership and wants to do everything that it can to link in with the life of that great and rapidly advancing race which it seeks to serve.

If the question of Government Registration of the University or of a grant-in-aid from the government should come up, probably some of the Chinese managers would be the natural channels through whom to approach the Ministry of Education in Peking. I have heard that the new Minister, Mr. Fan Yuen-ling, is favorable to the registration of Christian Universities and Colleges, and to giving them full recognition and such privileges as accrue to graduates of government institutions, including provincial examinations for scholarships in America, relations to provincial assemblies, and so forth. The old restriction in the Government regulations which prevented registration by religious institutions has been stricken out, I understand. Dr. Kiang Kou-ling is the Chairman of the Government Educational Committee which has in charge the recommendations on registration of private Christian institutions. The Field Board of Managers will wish to keep in mind the possible advisability of securing Government registration and of making request for Government grants-in-aid for the University. The North American Joint Board believes strongly in gearing the Institution as closely and harmoniously as possible into the indigenous life and processes of China, in so far of course as such gearing is absolutely compatible with the highest ideals of the Christian missionary enterprise.

You will be interested in the following paragraph from a recent letter from a famous American educationalist now lecturing in China:

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"Unless a change occurs on one side or the other in the next ten years, the educational leadership in China will pass definitely to the Government schools. Of course, some change is bound to come, but there is an opportunity for some kind of leadership for some time yet which it doesn't look as if advantage would be taken of, except, of course, in medical education. It needs a richly endowed institution and also one that puts Chinese teachers on the same level as foreigners."

A Memorial to Dr. Rowe at the Medical School would be eminently fitting and desirable. I will take this matter up again with the Presbyterian Women's Board which would naturally become specially interested in the institution and such a memorial if women's medical education should be conducted in connection with the University.

U.S. Government Publications. Enclosed is a printed list of the publications of the Bureau of Education, Washington, D.C., available November 1920. The Bureau informs me that the mailing frank is available to the American Post Office in Shanghai, though not to Tainan-fu. The University could doubtless arrange for the receipt and trans-shipment of publications at Shanghai.

A draft of an Agreement regarding the Use of Land owned by one corporation and occupied by a building erected by another corporation, has just been prepared by the Council of the Northern Presbyterian Board. Before long this matter ought to be in final shape to make satisfactory provision for the trusteeship of buildings at the University erected on the land outside the wall, owned by the Northern Presbyterian Board, and inside the wall, owned by the English Baptist Board. It is quite possible that the English Baptist Board will wish to prepare a different agreement from that which the Northern Presbyterian Board is proposing. In this connection I have heard it rumored that the Field Board has "sold" parcels of land on the Art College campus to Missions or Boards, erecting buildings thereon. Such "sale" would of course be quite impossible and no transfer of title could be made without the specific order of the Presbyterian Board, unless a general power of attorney, (which is exceedingly rare) had been granted by the Board for such transfer. The Presbyterian Board wishes to keep intact its land holding for the campus outside the suburban wall, and for the sake of the University this campus should not be split up with titles in the hands of half a dozen different corporations in two or three different countries. The people that gave the money to purchase this land did it upon the explicit understanding that the Presbyterian Board was the trustee. If any "sales" of the land have been made, what has been done with the proceeds? As I do not recall any reimbursement on this account to the Presbyterian Board which would have to give title and sign receipt, I imagine that the rumors which have reached me regarding these land transactions have been mistaken; if however, they have some foundation, kindly write me in full regarding the situation.

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The Funds for the Administration Building. Inasmuch as the plans for the new Administration Building call for a much larger expenditure of money than the \$25,000. originally contributed for this building, and the donor is absolutely disinclined to increase the grant and believes that the building should have been erected several years ago when the field cabled that it was ready to proceed with the building and exchange was favorable, I wonder whether it would not be wise to request the donor to permit the University to use the contribution for other property needs. Will not the Institution have sufficient space for its administration and classroom purposes when the new Library, Theological Building and Chapel are erected, the Chapel releasing certain large rooms where religious services are now held? Furthermore, to erect the Administration Building calls for a sum of money which the donor is not ready to give; it will be extremely difficult to secure the additional sum needed from anyone else. When there arises an urgent need for the Administration Building, I believe there would be as good a chance of securing \$50,000. gold for a new project as there would be of securing \$25,000. gold from a new donor to make possible a "McCormick Hall". In view of the urgent need for residences, especially for nice residences for the Chinese professors, I am inclined to believe that this gift could be put to better advantage elsewhere than in the Administration Building, conditioned of course upon the donor's willingness to have the amount transferred to these other needs. The current income of the Institution will have to provide for the maintenance of the three new buildings soon to be completed; the maintenance of the large proposed Administration Hall would make a great added demand upon the current funds.

Promotion of Interest. Mr. Cassat has been putting in a busy fall and winter in promoting the interests of the University in the eastern and central States and Dr. Balme, as you know, is hard at work in Great Britain. It is a very difficult time to secure new funds, especially for property; a great deal of American benevolences is now being given to provide food for starving millions in various parts of the world; the maintenance of human life appeals to donors as a more pressing need than the erection of new buildings, necessary as the latter may be. You have doubtless all received copies of the beautiful new illustrated booklets and of the very effective smaller printed material which Dr. Balme and Mr. Cassat have prepared for their campaign work. Is everything possible being done to promote interest in China and to develop a vigorous supporting constituency among the Chinese for whom the Institution exists and in whose land and language it is conducted? Industrious cultivation of productive sources of support in China is indispensable.

As fuller news of the famine horror in northern China reaches us, the heart and mind of America becomes more and more deeply impressed with the terrible situation and the response of the Christian people of the country increases. We are all trying to do what we can to help in this need and we appreciate the fine service which the members of the staff and student body of the University are rendering in helping to relieve the bitter distress of the suffering millions.

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Field Bd. Letter, J-96

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Feb. 7, 1921

A wide appeal is now being made through the churches of America and by all of the Boards of Foreign Missions as well as through some other agencies, and funds are being contributed more and more generously. It is good to know that the Chinese Government and public are responding so whole-heartedly in the attempt to save the lives of these pitiable sufferers. Our hearts go out to them.

Praying for the ever enlarging usefulness of Shantung Christian University in promoting the cause of Christ in China, and, through China, in all of the world, I am

Sincerely yours,

George T. Scott

Secretary of the North American Joint Board.

GTS/MR

P.S. - Feb. 9, 1921. Your letter re. the election of Dr. Adolf to the Deanship of the School of Arts and Science just arrived. If Dr. Adolf is inclined to accept, I will present the matter as soon as possible to the North American Joint Board for its action. G.T.S.

P.P.S. - Later, Feb. 9, 1921. Typewritten Field Board Minutes just arrived under registered cover. Copy for Dr. Balme is being forwarded to London. G.T.S.

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SECRETARIES

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March 7, 1921

President James B. Neal,  
Shantung Christian University,  
Tsinan, China.

My dear Dr. Neal:

You cannot appreciate how deep and widespread in this country is the feeling of sympathy and earnest prayer for you in your illness of which we have received report only in a very brief note from one of your friends in Shantung. Our heart goes out to both you and Mrs. Neal and we hope that your incapacity for active service is at the worst only partial and very temporary. I am reminded that Dr. J. C. H. Ewing, President of our largest Christian college in Lahore, India, was afflicted similarly a few years ago, and so deeply that his friends had no hope of his recovery, but he has steadily regained his vigor and is now the active executive head of the Council for three Presbyterian Missions in India. We hope that your recovery will be quite as complete and even more rapid than Dr. Ewing's. The Presbyterian Board will today take action expressing full sympathy with you in your illness. On Saturday a cablegram of sympathy was dispatched to you upon order of the Executive Council, knowing that the Board would wish it to go as early as possible. Profound regret was also expressed at the latest meeting of the Joint Board of the University to which reference is made in the minutes, two copies of which we are enclosing herewith.

The minutes of the Joint Board meeting are largely self-explanatory, but I will make a running comment upon a number of them on which you might wish a little further information.

Dr. Paul Monroe will of course be an especially welcome and helpful visitor at the University or wherever he goes in China. As Chairman of the Board he is greatly interested in the University and fairly well informed on its problems. You will find him especially keen on educational matters, and I know that he will be very constructive in such suggestions or counsel as he may feel prepared to give.

Dr. L. F. Hatcher will make a good man on the medical staff. We are endorsing his application for a furlough fellowship to the China Medical Board; also the application of Dr. Shields.

Dr. V. B. Adolph had not written to me as you requested him, and about

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five days before the time of the Joint Board meeting I wrote to him, thinking he was in Philadelphia. A day or two after the meeting of the Joint Board I received a reply from him from the Illinois University, saying that he had corresponded with you on the field. You and Dr. Moorhead have received copies of my letter in reply to him in which I desired to express the strong prevalent feeling of the Board that he become Dean of the School of Arts and Science. His lack of enthusiasm for a full senior college, his eminent fitness and high capacity in his present position which would be especially difficult if he were to leave it, and his failure, as reported from various sources, to have shown not much, if any, Christian missionary warmth of motive and aim in his work up to the present were three of the matters that gave the Joint Board its hesitancy to concur in the invitation to him at this time; then too the Joint Board does not know that he would accept the invitation.

The Joint Board hopes most earnestly that you will be physically fit and will be willing to remain in the office of President for some time to come, though of course we do not want to place any undue burden upon your body, mind or heart. I desire you to continue in this important office which you fill so wonderfully well.

The funds for the Chapel have probably all been converted into silver currency on the field by this time. The Presbyterian Board in view of Mrs. McKelvy's written pledge for an additional \$5,000 gold, cabled authorization to expend this amount a few weeks ago. The action on February 21 was as follows:

"The Board authorized Shantung Christian University Shantung Mission to expend an additional sum of \$5,000 gold in the erection and equipment of the University Chapel, this amount having been pledged for payment in the spring of 1921 for this purpose by Mrs. W. E. McKelvy of Pittsburgh, Pa., in her letter of February 7, 1921, to Dr. A. J. Brown, and that a cablegram be authorized."

When the money is received it will be appropriated to cover the \$5,000 now made available. The field must not think of the report of the appropriation as meaning a second \$5,000 grant. There is, and will be, only one \$5,000 available which will make the total for the Chapel \$25,000 plus accrued interest, the amount of which can be figured out only after the drafts against the original \$20,000 have reached New York and been paid by the Board.

Miss Margaret C. Wilson is planning to sail with Mr. and Mrs. Cassat early in April and Mr. Cassat was so certain that friends in Atlantic City would underwrite all the expenses connected with Miss Wilson's travel and salary that the steamship reservations were made for her. Mr. Cassat visited Atlantic City last week and afterward reported a great disappointment at the fact that friends there had not responded as generously as he had anticipated, but the understanding is that Miss Wilson is not to sail unless extra funds for all expenses connected with her services are secured before her going. She no doubt would be a very valuable helper on the field.

The University budget made a fine impression upon the members of the Joint Board which wishes that it had some organized way of securing the balances "to be provided if the budget is to be met in full." The Presbyterian Board feels that it cannot respond favorably to the request for an increased current grant in view of the large increase which it made last year and of the heavy deficit which it is carrying. If an energetic campaign

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such as was inaugurated by Mr. Cassel could be made constant the finances of the University could be well cared for. I am sure that the Field Board and the University officers do not need to be enjoined to limit their expenditures by their conservatively anticipated wishes. I of course know the difficulty in the handicap of these very meager finances, but this method of operation is far better than that of over-expending and charging back deficits to the cooperating boards in the home land which quickly lose the goodwill of your supporting constituency which is the largest asset at the University. Canton Christian College is making a strong appeal this month on the fact that more than two-thirds of its total expenditures including entire staff, are met from students' fees. This of course is impossible in the poorer sections of Northern China, but we rejoice in the effort which the University is making to increase its field income.

The Presbyterian Board of Foreign Missions at its meeting March 7th, took the three following actions: affecting Shantung University:

1. Record was made of the appointment of L.H. Heimburger, M.D., to a professorship in the Medical School of the Shantung Christian University and cordial endorsement of Dr. Heimburger's application to the China Medical Board for a postgraduate fellowship during his approaching furlough was voted.

2. To the request of the North American Joint Board of the Shantung Christian University regarding the support of the Rev. Ting Le Mei who has been invited to take a short-term professorship in the Theological School of the Shantung Christian University it was voted to reply that the Board would be highly gratified if the Rev. Ting Le Mei should accept this invitation and that it would cordially approve of the University providing for his support from any funds which would be available to fill a vacancy in the quota supported on the University staff by the Presbyterian Board.

3. The Board learned with deep sorrow of the recent paralytic stroke of President James B. Neal of Shantung Christian University and expressed itself as hoping most earnestly for Dr. Neal's early and full recovery of health and for his continuance for as long a time as possible in his important office which he has been occupying with such eminent efficiency and acceptance. A cablegram expressing sympathy to Dr. Neal was authorized.

The first and third of these were commented on in the early part of this letter. The second one regarding the Rev. Ting Le Mei indicates that the Presbyterian Board would be willing to have the Rev. Ting Le Mei considered as supplying a vacancy temporarily on the staff of the Theological School, and as such would be quite willing to have the University provide for his support from the funds which the Presbyterian Board guarantees to make available for supplying a vacancy in its quota.

With warm regard and with earnest prayer for your quick and complete recovery of health, I am

Sincerely yours,

*J. T. Scott*

Secretary North American Joint Board.

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May 18th, 1921.

President James Boyd Neal,  
Shantung Christian University,  
Tsinan, China.

My dear Dr. Neal:-

I don't know whether you are well enough to take an interest in the enclosed minutes of the Annual Meeting of the North American Joint Board, but I sincerely trust that the improvement in health, of which we recently heard, has been progressing steadily of late.

The Board was very happy to hear that you were becoming stronger and expressed its love for and sympathy with you, and on its behalf I wish to extend to you our feeling of warmest personal regard, and of highest possible esteem for you in your work, and our earnest prayer for your complete and early recovery.

The letter covering the minutes is being sent to Mr. Burt, with copies for Mr. Cassat and Mr. Sparham.

With warmest regards to you and Mrs. Neal, and praying that you will be restored for many years of continued eminently useful service in our Master's Kingdom, I am

Sincerely yours,

*Geo. T. Scott.*

GTS/MJ

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JUL 15 1921

SECRETARIES

June 24th, 1921.

Dr. James B. Neal,  
Shantung Christian University,  
Tsinan, Shantung, China.

Dear Dr. Neal:-

Thank you for your fully appreciated letter of April 14th, with its footnote by Mrs. Neal, congratulating me upon my new office as Secretary. It is indeed very good of you to write to me so cordially, and in reply you need not be assured of my happiness in this enlarged opportunity in helping to cultivate the home base to its highest productivity, and to bring it into the most efficient cooperation with our Presbyterian forces overseas is as fine a task as one could desire. You know, I believe, our missionaries present a very rare combination of Christian consecration and of competence in the performance in the work of the Kingdom. I will gladly seek to continue to serve our common cause as far as I may be able.

You don't know how rejoiced all your friends are at the reports of your continued improvement in health. I pray that this present summer may bring about a very marked advance in your condition.

A letter is going forward from the North American Joint Board to the Field Board of Managers of the University. I am addressing it to Dr. Burt as I presume he is Acting Secretary of the Board.

With warmest regards to both you and Mrs. Neal, I am

Very sincerely yours,

*Geo. T. Scott*

GTS/J

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SCOTT

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*James Boyd Neal*

*n-health  
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No. 21, 2nd., A.C. 1921

Rocky Point SECRETARIES

PRE TAI HO.

5th., July, 1921.

Rev. Geo. T. Scott,  
156 Fifth Avenue,  
NEW YORK, U. S. A.

Dear Mr. Scott,

Thank you very much for your letter of 18th., May enclosing a copy of the Minutes of the meeting of the Joint Board. It was awfully nice of you to send these to me, and I read them over with very great interest.

You say in your letter "I do not know whether you are well enough to take an interest in the enclosed Minutes". As a matter of fact with the exception of the first two weeks of my illness, when I must confess I could not take any interest in anything whatsoever to any large extent, there has not been a day in the last five months when I was not interested in matters concerning the University: so that everything that has come from you I have read over with the greatest interest before passing it on to Mr. Bart. My only regret in connection with my illness has been that I could not finish the job which I had undertaken, namely to stay on until the new President was elected: for I recognise only too keenly how very disadvantageous it is for an Institution to have these frequent changes in the management. So, although I never quite fully enjoyed my job as President, and always felt that it was not quite in my line, yet I should gladly have remained until Dr.

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Balme or someone else could have been installed.

My wife and I are now up in Pei Tai Ho by the sea, where we shall spend the summer, and are finding it very much better than Tainan with its oppressive heat. I am constantly improving, and while I still feel like the Darkie who says that he "ate well and slept well, but the very thought of work made him all of a tremble" I am apparently on the road to fairly good health again in the future. Of course I am hoping to be relieved definitely from the duties of the Presidency by the present meeting of the Board of Managers, which begins today, and am planning as soon as I am able to devote myself to work in connection with the Publication Committee of the Medical Missionary Association - a committee on which I have been working for the past twenty years. I imagine that this will necessitate our moving to Shanghai, but whether that will occur in the Autumn or next Spring, remains to be seen. And now Mr. Scott, as my official connection with you will thus be terminated, I want to tell you how much I have enjoyed corresponding with you, and I am only too sorry it could not have been continued for at least a few months longer. I wish also to thank you for the way in which our Board and the Joint Board have stood by the University during my term of office.

You will be very much pleased to learn that the University is not only out of debt, but every Department has a balance to its credit. The only cloud on the horizon being the possibility that the failure of the Banque Industrielle may involve some loss to the University in Building Funds, but of this you will hear officially no doubt from Mr. Cassat.

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With kindest regards and all good wishes,

I am,

Sincerely yours,

*James Boyd Neal*

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SECRETARIES

August 12, 1921

Dr. James B. Neal  
Shantung Christian University  
Tsinan, Shantung, China

Dear Dr. Neal:

It was a great pleasure to receive from you a few days ago your good letter from Pui Tai Ho of July 5th and to know of the very rapid recovery which is being registered in your health. I have reported this to your friends on the Presbyterian Executive Council who received the news with great pleasure. Dr. Reed often speaks with great pride of "my classmate at Yale, Dr. Neal". He was leading the noonday prayer meeting the day when the names of you and Mrs. Neal were given in the Prayer Book, and he spoke of you again at that time.

It is good to know that the Christian Medical work in China is to continue to receive the eminent services which you have so long rendered it, and I am sure your ability can function with large efficiency through the Publication Committee of the Medical Missionary Association because you have been serving the cause so long in this way in previous years and your ripening experience is a constantly increasing asset.

I have just written to the Field Board of Managers congratulating them upon the University having closed its fiscal year without a deficit, stating that I understood (Mr. Casant assures me) that this was largely due to the firm stand for current solvency which you took during your regime. I pled with the Field Board to continue always to operate the University within its known current assets. Any other method of control causes very rapid disintegration of confidence and interest at the home base. You are the one most to be thanked for the present happy financial position of the Institution.

If it is as warm as you read this letter as it is as Miss Rice and I write it you will wish it to stop just about here.

With best regards to you and Mrs. Neal and with many happy recollections of your fully appreciated kindnesses to me, I am

Your sincere friend,

*Les. T. Scott.*

GTS R

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SCOTT REC'D

OCT 10 1921

Ans'd

*J. B. Neal*  
SHANTUNG CHRISTIAN UNIVERSITY  
TSINAN, SHANTUNG  
CHINA

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SECRETARIES

September 9, 1921.

Rev. George T. Scott  
156 Fifth Avenue  
New York City  
U. S. A.

Dear Mr. Scott:

Thank you for your letter of May 18 enclosing the minutes of the North American Joint Board, which reached me after I had gone to Peitaiho, and also for the shorter letter acknowledging one from me which came later. Thank you very much indeed for the copy of the minutes and also for the kind words in yours of May 18th. My wife and I have just finished a summer in Peitaiho, having been up there for three months, a most unusual performance for me, as I have never but once been away from duty for more than a month at a time. The sea air and the coolness did me good so that I returned feeling stronger both physically and mentally, and am proposing to devote an hour in the morning and another hour in the afternoon to translation work in the hope that not only will I be able to stand this but that I may be able to gradually add to the allowance of time. My wife and I had the pleasure during the summer of visits from three of our relatives, namely, a sister of my wife, Mrs. Hancock from Philadelphia, a sister of mine, Mrs. Shipley of Haverford, and Judge Buffington of Pittsburgh. This also was unique as it is the only time during our forty years in China that we have had a visit from any of our near relatives. My wife is spending a week or ten days before returning in Peking with her sister and Judge Buffington. My sister and I have preceded them on the journey home.

*Adolph*  
I am very sorry to hear since my return that Dr. Robert Fitch had declined the deanship of the Arts, leaving the Arts just where it was two years ago. I cannot help feeling a little sorry that the American Joint Board did not allow a little more liberty to the Field Board in the matter of Dr. Adolph for it is most desirable that the Arts college should have a dean of its own as quickly as possible, and so far as appears on the surface Dr. Adolph could have made a most excellent dean. I have so much respect and admiration for Dr. Adolph that I am sure he would not have allowed his own individual ideas to have interfered with the carrying out of the policy of the Board of Managers here in the Field. I presume however that matter is settled and we must look elsewhere and wait patiently until the right man is found.

With kindest regards, I am,

Sincerely yours,

*J. B. Neal*

JBN/MW

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SECRETARIES

September 25, 1922

Dr. James B. Neal  
Clifton Springs Sanitarium  
Clifton Springs, N.Y.

Dear Dr. Neal:

It is a great pleasure to receive from you this morning a half page from a recent Boston Transcript on Dr. Brackett's report on American Medical Missions in China. I will read this with pleasure tonight and report on it at the meeting of the Shantung Executive Committee on Wednesday and hand it to our Publicity Department for wider use.

I am very glad to know that you and Mrs. Neal are in the States. Now and then I hear rumors of you. Would you feel equal to coming to New York some time for a meeting of the North American Joint Board of Shantung University, or if you could let me know in advance of a day when you are to be in New York we could arrange for a meeting of the Executive Committee with you at that time. The problems before the University just now are so large and important that your counsel would be invaluable.

With warmest regards to both Mrs. Neal and yourself and with pleasant recollections of all that both of you did to make my Tsinan visit comfortable and happy, and looking forward with pleasure to seeing you in the near future, I am,

Very sincerely yours,

*Geo. T. Scott*

GTS-EMF

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SCOTT REC'D

OCT 2 1922

*James B. Neal*

*My Brown + files.*

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SECRETARIES

Haverford, Pa. September 30th. 1922.

Ans'd

✓  
Rev. George I. Scott:

156 Fifth Ave. New York, N. Y.

Dear Mr. Scott:

I was very pleased to receive your letter of the 25th. just on the eve of leaving Clifton Springs on the 27th.

I only wish I might accept your kind invitation to go to New York to attend the meetings of the North American Joint Board of the Shantung Christian University, which I shall never cease to love with an undying love. Unfortunately however I find myself quite unable to attend to business to any extent, certainly to any extent that would make it pay for me to go to New York and take the time of the Board listening to my talk.

My wife and I came down from Clifton Springs last Wednesday and after a night in Philadelphia came on here to spend a month with my sister, Mrs. Shipley, after which we plan to settle down with my wife's sister, Mrs. Hancock at 2107 Spruce St. Philadelphia, where we shall spend the winter.

I am sorry to say that my summer at Clifton Springs seemed to do me little or no good, not thro any fault of the institution there, which is in many ways a very pleasant place, but because in July I had a second attack from which I have not yet gotten entirely well, so that I suffer a good deal from very bad nights and headaches so that I accomplish very little indeed.

It is so perfectly charming here and was also in Clifton Springs that I really almost enjoy life despite the ills that flesh is heir to.

With kindest regards--I enjoyed corresponding with you during my brief occupancy of the presidential chair--

I am sincerely yours

*James B. Neal*

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FILING DEPT.

DEC 14 1922

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SECRETARIES

December 13, 1922

Dr. James E. Neal  
2107 Spruce Street  
Philadelphia, Pa.

Dear Dr. Neal:

Thank you for your note of December 12th enclosing a copy of Dr. Balme's extremely interesting and readable letter of November 6th "To the Staff Overseas". I am, as you request, immediately forwarding it on to Dr. Schultz in Tucson, Arizona.

I had the pleasure of seeing a copy of a similar letter previous to this one and thoroughly appreciate the cordial reception given this correspondence by the "Staff Overseas". These two letters have been a real inspiration to me because they put me into touch with the vital and motivating activities of the University. So much of my correspondence with Dr. Balme, formerly with you, has to do with what is frequently merely the dull and difficult mechanism of administration.

With warmest personal regards to Mrs. Neal and yourself, with the happiest remembrances of your unusually generous and welcome hospitality in Tolson's three years ago (I recall arriving after having spent the entire night on the hard side of a board on a train from Washington with the snow of a cold blizzard blowing in around me), I am,

Sincerely yours,

*J. T. Scott*

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Copy to Dr. Schultz  
" " Dr. Balme

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SECRETARIES

March 22nd, 1923.

Dr. James B. Neal  
2107 Spruce Street  
Philadelphia, Pennsylvania

Dear Dr. Neal,

As you will see from the enclosed Call to Meeting that the North American Joint Board of the Shantung Christian University will hold its Annual Meeting at 9:30 A.M., Tuesday, April 10th in Room 812 in this building.

We sincerely hope that we may have the advantage and pleasure of your presence at this Annual Meeting. Mr. Hopkins and Dr. Thomas Cochran are planning to be present and probably also a third representative from Great Britain.

The session will, without doubt, run through the morning up until about twelve-thirty when adjournment will be necessary for some of the members to attend a meeting of the Chosen Cooperating Board, which is called for one o'clock downtown. I cannot predict at this time whether an afternoon session of the Shantung Board will be necessary.

With warmest personal regards to Mrs. Neal and yourself, and trusting that we may have the pleasure of having you with us on April 10th, I am

Very sincerely yours

George T. Scott.

GTS-JWJ

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January 7, 1929

Shantung Christian University

TRANSFER

Mrs. James Boyd Neal,  
The Warwick,  
Seventeenth and Decust Streets,  
Philadelphia, Pa.

My dear Mrs. Neal:

We have your letter of January 5 and are at once forwarding to Tsinan your subscription to the Cheeloo Bulletin. I am sure that Miss Hicksen will put your name on the subscription list as promptly as possible after your request reaches her.

You probably know that Dr. Macrae is still in a sanitarium near Toronto. We are all profoundly distressed over the fact that his improvement has been extremely slow, if in fact there has been any real improvement at all. He can be addressed in care of Dr. G.H. Stevenson, Ontario Hospital, Whitby, Ont.

I presume you have heard that the estate of Dr. C.M. Hall has at last been distributed and that all of our China Union Universities have been remembered. Cheeloo's share was \$350,000, which was somewhat better than we had dared hope for. \$150,000 of this comes to the University as straight endowment, and \$200,000 is held in trust for the University by Harvard-Yenching Institute.

All the news from the field during the last few months has been quite encouraging.

We are grateful for your personal good wishes. Mrs. Garside and Jean are spending a few months in Oklahoma and I hope they will soon be back in New York. Jean is getting to be such a big girl we will hardly know her when she returns.

With all good wishes for this New Year of 1929, I am

Yours very cordially

B. G. Garside

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