UBCHEA ARCHIVES COLLEGE FILES RG 11 Shantung / Cheeloo Corres.

Lo, Shih Chi Lobenstine, E, C. Love, H.H. Lowrie, J.W. 1928-1935 1920 1936 1917-1419

July 26, 1928. Rev. S. C. Lo, Acting President, Shantung Christian University, Tsinar, Shantung, China. My dear Mr. Lo: This is the first letter I have addressed to you in your

new capacity. I feel that Cheeloo is to be congratulated over the fact that you are willing to carry on the administrative burden of the work at this time. We all regret that illness, resignations and furloughs have produced such a rapid shift in administrative heads at Cheeleo during the last few years, but rejoice in the fact that we always have other good men in reserve to take up the burden whenever they are called upon-We hope that you will be favored with more peaceful and normal conditions for your work than has been the fortune of these who have carried on at Cheeloo in recent years.

We have received Dr. Kiang's letter of June 16th with its enclosed copies of the Mirates of the June 14-15 meeting of the Field Board of Managers, and of the various reports submitted at that meeting. I have read over all this material with keen interest, and with occasional touches of homesickness. I am very happy indeed to discover that on the whole the work at Cheeloo this year has gene so well. You have been facing extremely difficult problems, and the Sino-Japanese clash just a few weeks before the end of the spring term came as a culminating disaster, but even so Cheelco can well be proud of what it has accomplished during the past academic year. We hope that it is now past the erisis.

We will comment briefly on some of the matters covered in the Mirutes of the Board of Managers:-

Resignation of Dr. Adolph. We rejoice that the Managers refused to accept Dr. Adolph's resignation and urged his return to the University. Recent letters from him indicate that there is still a good possibility of getting him back to Tsinan in the summer of 1929. If that is to be accomplished, the pressure must come from the field. I hope all of you will see that this necessary pressure is exerted.

Policy of the Medical School. We are very glad to get this carefully worked out statement of the needs of the School of Medicine. Since I am not sure whether Dr. Shields has received a copy of the Minute, I am preparing a copy of Minute #784 for his study. I am anxious to get his reaction to this statement of financial needs, and also to have his suggestions as to how we can best help in both the immediate and more distant future.

Arts Deficit. We have all been very much concerned over the threatened deficit of the Arts College, and while we regret that this deficit amounts to as much as 188,000, we rejoice to know that the shortage is no greater. I feel that everyone in the Arts College this year has exercised the most rigid economy, and that the school is to be highly commended for the way in which it has handled a very serious situation. As soon as the supply of the Minutes of the June 14-15 meeting is ready for distribution to the Governors, I will send along with these Minutes an extract from Dr. Kinng's letter commenting on this deficit. I am sure that the Governors will, at first opportunity, give serious consideration to this problem. It is not easy to see, however, just where the solution will lie. As I have written before, we are hoping that a fairly substantial income for the Arts College will result from the distribution of the Hall Estate. We cannot tell yet how much will be received, just how it will be handled, or whether it will be available for the general needs of the University or restricted largely or wholly to the use of the Department of Chinese and related departments. I am hoping that by the fall, at the latest, we will have some definite and final word. Meantime we must seek other sources of support, both in the West and in China. For the time being, increased support in the West depends almost entirely on larger appropriations by the Mission Boards. All the Mission Boards are at the present time in such serious financial straits that they are reducing most of their appropriations, and increases for any purpose whatever are practically out of the question. It has been a difficult struggle, both here and in Great Britain, to keep the Mission Boards up to the present level of support at Cheeloo. In spite of every effort, some decreases have, as you know, already been made. We trust that with the return of more peaceful conditions in China, and with the passing of the present indifference here in America, the financial situation in our Mission Boards will greatly improve.

We are glad to note that so many new workers are being invited to Tsiman this year. During the last few days I have been checking over the present status of the Presbyterian quota at the University to see what vacancies, if any, are likely to remain during the coming year. The answer to this question depends of course on whether Mr. Lautenschlager and Dr. Wylie are able to accept the invitations tendered them. Are we correct in assuming that if Mrs. Seymour comes to the University, she will be considered as not included in the regular Presbyterian quota? What will be the status of Miss Margaret Smith if she comes to the Mursing staff, will she be on the general Presbyterian quota of twelve, or on the Women's quota of four, or on some special status outside the regular quota? When you know

what new members of the Presbyterian quota will be coming to the University this year, we will be glad to have a report of just what Western members of the staff are counted on this quota, what Chinese members of staff are supported from each grants made by the Presbyterian Board in lieu of quota vacancies, and what vacancies, if any, still remain to be filled, either by mew appointees from the West, by inviting missionaries already in China, or by assignment of the support of Chinese members of staff.

With best wishes for the coming year, and with warmest personal regards from Mrs. Garside and myself, I am,

Very cordially yours,

B.A. Sarside

BAG/A

SHANTUNG Shantung Christian University September 5, 1928

Acting President S. C. Lo Shantung Christian University Tsinan, China

My dear Dr. Lo:

Let me acknowledge the receipt of letters from the President's office dated June 9th and June 25th. The former was signed by Dr. Kiang and the latter by Dr. Ingle.

I believe there are no matters in the letter of June 9th requiring further comment.

Dr. Ingle's discussion on the relation of the Womens Committee to the departments of the University outside the Medical School are quite important and I will see that they are passed on to the Womens Committee, and to the Board of Governors. He mentions that Dr. Scott will be writing us on this same subject. As yet we have not received this letter, but when it reaches us I will see that it is also communicated to the Committee and to the Board.

I am sorry that the confusion mentioned by Dr. Ingle regarding the appropriation from the Rockefeller Foundation for 1927-28 has caused so much trouble. Dr. Shields worked on this quite a bit while he was here and I hope that his efforts together with what has been accomplished on the field will succeed in clearing up this matter. Incidentally we have just received word from the Rockefeller Foundation that they are considering recommending a further continuance of this grant for 1929-30 on a basis of Mex. \$10,000.00. I have sent a letter to catch Dr. Shields at Vancouver asking him whether he thinks we should apply on this basis of \$40,000.00 or should ask for a continuance of \$40,000.00 toward 1929-30. As soon as I hear from Shields I will call a meeting of the Executive Committee.

In regard to the nursing situation, Dr. Shields has recently forwarded to me a letter from Miss Wilson which I hope to take up with Mrs. Shaw when she returns from her vacation.

BAG/RH

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## SHANTUNG CHRISTIAN UNIVERSITY TSINAN, CHINA

Incorporated by Act of Parliament

Dominion of Canada

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OFFICE OF THE PRESIDENT

10th September, 1928.

Mr. B. A. Garside, 150, Fifth Avenue, New York.

Dear Mr. Garside,

Several of your recent letters came while the occupant of the President's office was changing not only from week to week but from day to day. I now have before me your letters of June 14th, July 2nd, July 26th and August 1st. To take those which seem to require an answer in order of date:

With regard to your letter of June 14th re Mr. H. K. Chen and his fiancee Miss Ruan whom you recommended so highly for Cheeloo to secure, I was sorry that this matter was not taken up by the president's office immediately. I really do not know what the chances are for us to secure them even if we want them now. I have looked over your letter and the reference clank very carefully out could find nothing to indicate what was Mr. Chen's special line of work, so it is rather awkward for as to know just whether we want him or not. We have just secured a man - Dr. D. L. Yang - for the department of Chemis-try, but of course cannot tell yet whether he will be the one we need to head up that department. We are also in process of setting another returned student for our Department of biology. If we can secure this man it will also take a little time for us to find out whether we want to invite him to join us permanently or not. It seems to me the other needs for the Arts School are a good man for the Department of Physics and a man who is thoroughly qualified to head up our Chinese Department, also a well-qualified man for the department of Education. By the time you receive this letter you will probably have gotten the reports of the Conference of the Council on Christian Higher Education held last July, in which you will find the specific recommendations with regard to the future policy of our University. Should that be accepted by us it will mean that we will have to secure a first-class man for the department of Rural Sociology and Economics. Should this Mr. Chen whom you mentioned in your letter be able to fit into any of these departments I wish you would write to the president's office at once so that we may get into touch with him if he is still available.

J.

Yours of July 26th, with regard to the Arts Deficit. I am glad to be able to report that this has not turned out to be so serious as was anticipated. From what I have heard from the treasurer some days ago the total Arts Deficit, including the departmental deficits carried forward from last year, is not much more than \$3,000, which means the real deficit for this past year only amounted to a few hundred dollars. Of course you must not take this to imply that we have all the money we need?

Hall Estate. We have noticed from both letters and the minutes of the British Board of Governors the possibility that Cheeloo may get a small share in the Hall Estate. May we ask you to give us some more specific information with regard to how this fund may be used, and also the possible time when we may be able to draw upon it. Of course you know that our Chinese Department is very weak, and the number of Chinese books in our library is much smaller than in many of the other Christian colleges in China. If I remember correctly, in the survey made by Cressy our English books rank fourth and our Chinese books tenth. This means that Cheeloo is much more foreign than Chinese so far as the library is concerned.

With regard to the last paragraph of your letter with reference to the <u>Presbyterian quota</u>, we will defer answering this till a later date when we know just who are going to be on our staff.

Your letter of August 1st. Many thanks for the copies of the descriptive booklet of the Medical School, which we are trying to place to the best advantage. It is certainly an attractive and well-got-up booklet.

From the Weekly Bulletin which we are now sending again, and from a telegram which we despatched a few days ago you will know the number of old students who have come back. It was rather a surprise to many of the staff members that our old students turned up so well. We are just about to finish up the entrance examinations for new students both for the college and the middle school. The prospects for our new enrolment for the regular fall session will probably be approximately as follows:-

School of Arts & Science 120
"Theology 37
"Medicine 80

As regards political conditions in Tsinan, although the Japanese still hold the place and there is not any prospect of their immediate evacuation yet I do not think that we will have the kind of trouble which we had at the end of the spring term.

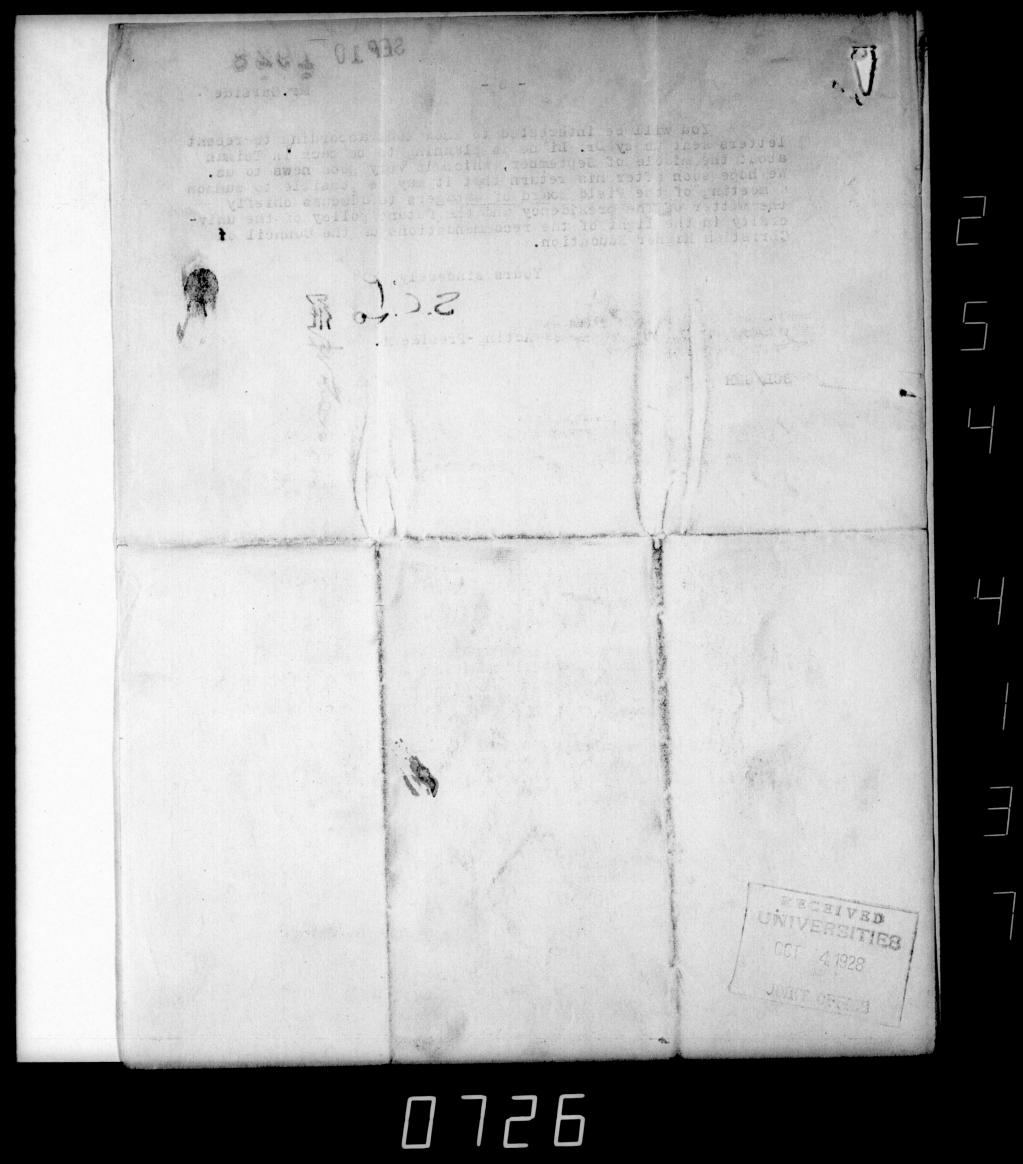
SEP 10 1928 Mr.Garside

You will be interested to know that according to recent letters sent us by Dr. Li he is planning to be back in Tsinan about the middle of September, which is very good news to us.
We hope soon after his return that it may be possible to summon a meeting of the Field Board of Managers to discuss chiefly the matter of the presidency and the future policy of the university in the light of the recommendations of the Council of whithat it of Manager and the future recommendations of Manager.

Yours sincerely,

S.C. Co Christian Higher Education.

SCL/GMH



TRANSFER INDEXED Christian University September 20, 1928 Rev. S. C. Lo Acting President, Shantung Christian University Teinen, China. My dear Mr.Lo: I am attaching hereto a confirmation copy of a cablegram we sent the University a few days ago at the request of BroGeorge T.Seett. Dr. Scott informed our office that he had just received a cable request from the University asking that Mr.R.S. Lastenschlager be assigned to work in the Shantung Christian University. DreScott asked that we forward the reply we sent. It might further be added by way of explanation that about a month of so ago the Soschow station of the Presbytarian Board put in a request that Mr. and Mrs.R.S. Lautenschlager be assigned to work there while awaiting the responing of Hangehow Christian College, and sim this request was agreeable to the Board and to Mr. and Mrs. Lautener the appointment was made. Dr. Sect says that since they had alre sailed for China, any question of their reappointment should be take Mr.Patton of the China Commeil. I cortainly hope that it may be found possible to secure the services of Mr.Lawtenschlager at least for this year. I have not met him although I have heard a great deal of the excellent work he has done in Hampshow. If he is anything like his brother Stanton we would certainly be lucky to have him on the Cheeleo campus. B. A. Garride BAG-H 0727

# THE COLGATE-ROCHESTER DIVINITY SCHOOL 1100 SOUTH GOODMAN STREET ROCHESTER, NEW YORK

SHANTUNG

ALBERT W. BEAVEN, PRESIDENT
THOMAS WEARING, DEAN
GLENN B. EWELL, ASSOCIATE DEAN AND REGISTRAR

June 18, 1935

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Associated Board for Christian Colleges in China, Suite 903, 150 Fifth Avenue, New York, N. Y.

Gentlemen:

May we ask your assistance in securing information regarding rof. Shih Chi Lo, who in 1930 was acting dean of the School of Theology, Shantung Christian College. Prof. Lo was a student at this school in 1919-20, but as we have nor heard from him in some time we would be glad to learn whether he is still connected with Shantung, in what capacity, or, his address if not there and you can supply it.

Thanking you in advance for any help you can give us,

Very cordially yours,

Charlotte A. Wouston
Office secretary

CAH

minter - Chelos School of Theology -4.5/35 . (35.8). Mr. S. C. Lo appointed acting. Prinipal

THE COLGATE-ROCHESTER DIVINITY SCHOOL HOD SOUTH GODDMAN STREET ROCHESTER, NEW YORK June 18, 1935 Associated Board for Christian Colleges in Omina, Suite 905, 150 Fifth Avenue, New York, M. Y.

Gentlemen:

ALBERT W. BEAVEN. PREMOENT TROMAS WEARING, DEAN GLENN B. EWELL, ASSOCIATE DEAN

May we hak your assistance in securing information regarding for SMIN Chi Lo, who in 1930 was acting deen of the School of Treology; Shantung Christian College. Frof. Lo was a student at this school in 1919-20, but as we have nor heard from him in some time we would be glad to learn whether he is still conneoted with Shantung, in what capacity, or, his address if not there and you can suply it. Thanking you in advance for any help you can give us,

Very cordially yours,

Office scoratary

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#### SHANTUNG

June 25, 1935

Miss Charlotte A. Houston The Colgate-Rochester Divinity School 1100 South Goodman Street Rochester, N. Y.

My dear Miss Houstons

Let me acknowledge receipt of your letter of June 18th asking for information as to the present location and position of Professor Shih Chi Lo formerly a student of the Colgate-Rochester Divinity School.

Professor Lo, with whom I had the privilege of being associated during the four years I was at Cheeloo (Shantung Christian University), has continued to serve as a member of the staff of the School of Theology at Cheeloo University. His position on the staff is that of Professor of Religious Education. For the year 1935-36 he was appointed as Acting Dean of the School of Theology in the absence of Dean Charles A. Stanley.

Very sincerely yours,

Ba Sarade

BAG: MP

E. C. Lobenstine

JUN 18 1920 2 4 8 SECRETARIES

Extract from letter to Mr Scott from E C Lobenstine dated Jan 20,1920. (Original in File #969

Sparham was in yesterday and tells me of the recent actions taken at Tsinan-fu. I understand that Mr Bruce is to be proposed by Sir John Jordan as the head of the University (vice Chancellor) at Hongkong Of course this will more than save Bruce's face, and will be a good thing in many ways if one can see a Christian and one in sympathy with Missions at the head of that institution. It is too early to know whther Sip John can put it through or not.

start a rival work in Tsinan-fu. It seems to be a serious blow at the very thing for which the missionary body is siming, namely, the getting of college men into the ministry. It is sure to hurt the Theological Department of Shartung Christian Universitywhich ought to have such a department if any institution in China has one, and is almost certain to lead to a split between the ultra condervative and the progressive groups in the missionary body.

Our Foard ought to be slow in allocating workers on salary to a rival school in Tsinan-fu, or in a ny city where it has part in supporting another school for the same grade of students. The whole Tsinan-fu situation gives pause for careful reflection.

May 12, 1936

Dr. H. H. Love Cornell University Ithaca, New York

My dear Dr. Loves

I find that I must be in the vicinity of

Ithaca on Thursday of this week, so I would welcome
an opportunity to drop in and see you to discuss

China matters, with particular reference to Cheeloo.

We have therefore sent you the wire of which I enclose
a copy herewith.

The appreciate your reply saying you will be able to see me. I expect to arrive by bus at 10:09 A.M. Standard and will at once come out to Cornell. If it is convenient, I would be grateful if you would tell. T. H. Sum that I am planning to be in Ithaca that day. I would welcome an opportunity to talk with him also while I am in town.

Very cordially yours,

B.A. Larside

BAG:MP

### SHANTUNG

May 18, 1936

Dr. H. H. Love, Cornell University, Ithaca, New York.

Dear Dr. Love,

It was delightful to have had such a pleasant conference with you last week. We are grateful for your warm interest in everything Chinese - whether it be the agricultural work in Manking, the rural reconstruction program at Cheeloo, the Chinese students in Itheca, or the beautiful things which you and Mrs. Love brought back from China with you.

As I have talked with our Cheeloo Governors and other Cheeloo friends here, all have expressed anew their gratification at the sympathetic way in which you are studying this urgent call from Cheeloo to help in making their rural reconstruction program a reality. They all join in the hope that the necessary arrangements can be made to permit you and Ers. Love to go out, as we discussed last week. We will await further word as to the outcome of your discussions with Dr. Mann and your other Cornell colleagues.

Hen I got back to my desk I found a letter from Dr. George I.

Harren regarding arrangements for Mr. Raeburn and Mr. Hedlund to go out to

Hanking. It probably will not really be necessary for me to come up to

Ithaca again to see them, but if there should be any value in my having
a conference with Dr. Mann or others on the Cheeloo proposal, I might combine all these things as justifying another trip up there some time soon.

As a matter of fact, it doesn't require any very weighty excuse to persuade
me to take a trip to Ithaca, particularly after you did such a thorough
job of revealing the beauty spots to me!

Cordially yours,

WILL TIME

June 19, 1936

Dr. H. H. Love, New York State College of Agriculture, Cornell University, Ithaca, N. Y.

My dear Dr. Love,

We are grateful for all the serious study you have been giving to the call from Cheeloo, as evidenced by your letter of June 13th. Within the last few days I have received letters both from President Liu and Dr. Carson expressing the earnest hope which they and their colleagues on the Cheeloo campus have that you will find it possible to accept the Advisorship of the Rural Reconstruction program of the University.

I will try to give as definite answers as I can to the very practical questions you ask. As you already know, the Cheeloo Governors have not as yet attempted to define with complete exactness the terms of your proposed appointment. They recognize in general that this should be considered as a special case, and would expect to make provisions accordingly. On the other hand, they know that you and Mrs. Love are both deeply interested in this call as providing an opportunity of worth-while Christian service, and that you would not ask or accept anything more than what would be requisite to meet your own special needs and obligations.

There are, first of all, two ways in which the proposal might be viewed. The first is that this Advisorship might be considered as a special assignment which you could in the main complete in one or two years in China, thereafter returing to your work at Cornell and giving perhaps some further counsel by correspondence and possibly going to the field occasionally for a few months of checking up and further stiumlation. The second is that the Advisorship be considered as more of a long-range, permanent appointment to which you would give all of your time from the present until you reach retirement age, subject only to such interruptions as you might find necessary to discharge existing obligations to Cornell and others and perhaps also the maintenance of at least nominal relationships important to the retention of I am sure the Cheeloe the retirement credits you have already earned. Governors would be glad to proceed along either line you prefer. beginning you did not wish to commit yourself further than to an initial period of a year or two, during which you could make a beginning of the work and see whether the task is really practicable and important enough to justify your devoting yourself to it on a more permanent basis, that also would be acceptable to the Cheeloo Governors.

Of course the details of the arrangements made would depend upon

which of these bases werere using. Some details would be the same under all conditions, others would vary.

First of all, Cheeloo would of course be responsible for all your travel expenses to and from the field. If you were going out for a period of a year or more we would hope that Mrs. Love could accompany you, for we know that her presence would be a very happy addition to every phase of the life of the campus. If at any time you should be making a visit of only a few months in China and were keeping your permanent home in Ithaca, we assume that Mrs. Love would probably not wish to go to the trouble of closing up the home and then having to reopen it again a few months later.

Second, the University would of course provide without charge to you satisfactory living quarters for you and Mrs. Love. If you were planning to remain on the campus for a fairly long period, presumably a residence would be found for you if you preferred a house of your own. For shorter stays, arrangements could no doubt be made quite happily for all concerned by having you occupy a suite of rooms in one of the large residences with some other congenial family.

Third, the University would provide without cost the usual medical attention given to all regular members of the staff. Just how far this medical attention would cover any unusual health situations which might arise I do not know, but I can safely say without taking time to consult the field that the medical men would go a long way in providing every type of service without any special charge being made, and that if any special hospital fees or items of that sort should ever be necessary, they would be extremely reasonable.

The matter of a retirement allowance is not so easy to discuss in any authoritative way. If we should later be able to establish a connection between you and our Presbyterian Board of Foreign Missions, you would presumably come under their retirement plan, which is based on the accumulation of deposits amounting to 10% of a missionary scalary, of which the Board gives 7% and the missionary 2%. But for one of mature years to take up this plan is naturally of comparatively little benefit, since deposits made during ones latter years of active service do not have time to develop any very substantial retirement benefits. Some of our China Colleges have through their boards of trustees a somewhat similar retirement plan operated through the Sum Life Assurance Company of Canada, wherein the staff member and the institution each deposits 5% of the member's salary, and the member on retirement receives whatever benefits have accrued. As yet we have not had occasion to use this latter plan for any of our Cheeloo staff, but it might be made available if desirable.

Last, and most important of all, is your question as to salary basis. Here, too, it is difficult to speak in absolutely definite terms because of the variable factors involved. If you were going out on permanent basis the situation would be different from that where you were making a special trip to the field for a few months. The retention of Cornell connections, the continuation of salary on sabbatical leave, the availability of retirement benefits,—all these might have some bearing. Regular salaries paid by Mission Boards and by our college boards of trustees range from about U.S. \$1,800 to

U.S. \$2,200 per year, not counting Children's Allowances, and the various other benefits listed above. Salaries of specialists appointed to do specific pieces of work have ranged quite widely, from a nominal honorarium in some cases to two or three times regular missionary salaries in others. In general the salary paid is based on what is considered necessary to provide comfortable but modest living for the staff member receiving it, to cover such special obligations as insurance, and to accumulate a modest reserve for unforeseen emergencies. In your own case our Cheeloo Governors have recognized in a general way that you have some special obligations and responsibilities, but we do not just what these involve and so would find it impossible to name any salary figure which would apply adequately to your situation. If, however, you would let us know quite frankly just what would be required. I can assure you that the Governors will give the matter their most sympathetic consideration.

I fear that I have had to dwell in too many generalities. But I will be glad to answer any further questions I can, or to take up with our Cheeloo Governors any questions which I am not in a position to answer on my own initiative.

Very cordially yours,

SHANTUNG WW

July 25, 1936

Dr. H. H. Love, New York College of Agriculture, Cornell University, Ithaca, New York.

Dear Dr. Love,

Thank you for your letter of July 17th, reporting the progress of your thinking on the call to "Come over into Shantung and help us." We do appreciate all the serious study you are giving to the matter.

posal very carefully, and to familiarize yourself with all the major factors in the situation both positive and negative, before arriving at any final decision. And for myself, I am sincerely anxious to give you the full picture just as honestly and as accurately as I can. On the one hand we want you to feel the challenge of what is, I sincerely believe, potentially one of the most significant pieces of practical Christian service to the Chinese people any of our Christian Colleges have been asked to undetake. But we do not want to gloss over the difficulties and obstanles which might be encountered, or to minimize the problems which would probably have to be faced. This is no place to try any of the tactics of high-pressure salesmanship.

When I saw Mr. Sun shortly after I was in Ithaca, I talked over with him in some detail all the latest developments in the situation at Cheeloo, so far as we could appraise them here, and at that time suggested that he convey to you fully and frankly all the relevant factors both for and against your acceptance of the invitation. I am sure that he did this. I would now suggest that you get in touch with our Cheeloo Dean of Wemen, if you have not already done so. She is Mrs. Lan Hua Liu Yui, has just arrived from Cheeloo, and is attending the Summer School of Christian Education there at Cornell until July 31st. She knows the situation on the field, is deeply interested in the Rural Program herself, and I believe will give you a frank and unbiased statement of the case. I believe, too, that Mr. Sum will be in Cornell on Monday, and hope you may have a chance to see him again.

I will try to summarize briefly the major considerations related to the Cheeloo invitation, both positive and negative. Most of them you certainly have clearly in mind already, but perhaps at a few points something may be added to the information you already haves-

The larger aspects of the matter are already so well known that one need only mention them in passing to emphasize their importance. If it is true that the history of China during the next century will vitally affect the history of the world at large, it is equally true that the progress which may or may not be made in solving the rural problems of China will have a dominant influence on the whole Chinase nation. In this field, Cheeloe has been given the opportunity to occupy a key position, and if she only has the widdom and the ability to make good, the service she can render would be illimitable. But on the negative side one must face to-day the possibility of disturbed conditions and interference from the Japanese as well as the constant problems of conservation, inertia, inadequacy of resources for the task we would like to accomplish.

Turning to the analysis of the specific conditions with which you would be confronted at Cheeloo, let us enumerate first some of the probable Shantung is notoriously a conservative province, difficulties and obstacles. and the Shantungese usually are five or ten years behind the thinking of their neighboring provinces. While the ideal of rural reconstruction has evoked widespread enthusiasm (some of it too shallow, perhaps) elsewhere in China, many of those in Shantung who should have been the leaders in this movement have been the slowest to catch the vision. As far back as twelve or fourteen years ago, a clique began to form at Cheeloo bitterly opposed to the continuation and further development of the strongly rural emphasis the University had always had. This faction grew rapidly in power, and was largely responsible for the distribunces which took place at the University some six years ago. Instead of taking advantage of the demoralized condition which resulted, and reorganizing on a basis of strong emphasis on the rural program which the Governors, the field Board of Directors, and the Council of Higher Education had all defined as Cheeloo's primary function, the group on the field attempted to patch the matter up by various compromises. The net result was that the regime which them came into power was completely dominated by the anti-rural faction, and for the next four years or so the situation went from bad to worse. Income and support from the West fell off, the institution groped blindly along without any definite program, the morale of the campus declined steadily, the prestige of the University suffered throughout China, and increasing deficits were piled up from year to year.

Finally, the dominant faction at the University succeeded in destroying itself, and more constructive forces once more took control. President Shuming T. Liu came to the campus last year and at once began a constructive job of reorganization and rebuilding. He is sympathetic to the whole idea of the rural program, but expresses frankly his own lack of familiarity with the proper methods of bringing it into operation. He is trying to build up a staff and a curriculum favorable to such a program, but feels that progress must be gradual. Even though the enemies of the rural program are no longer in control, enough of them still remain in the alumni body and in other positions of influence to make tact and wise planning desirable.

From the more constructive side, a substantial nucleus of ruralminded staff members has for some years been growing in influence on the campus. Among them are such Westerners as A. L. Carson, Dr. Gerald F. Winfield (in Biology) Hiss Mary Russell (in Home/Gomonics), and Dr. Charles S. Stanley (in Theology). Among the Chinese one finds such an outstanding leaders as Br. William B. Bjang (in Theology), as well as the Chinese asseciates of the Westerners I have just named. A majority of the Chinese members of the Board of Directors, and practically all the Western members, are staumchly in favor of the program, as are the various mission bodies at work in Shantung. The members of the Board of Governors are unanimously in favor of such a program. Support from Western sources improved substantially last year, and there are good grounds for expected a more rapid rise in future, if only Cheeloo undertakes a constructive program which arouses interest and commands confidence and support.

The attitude of the provincial government of Shantung toward the proposed Rural Program at Cheeloo has been described in so many conflicting ways it seems impossible to form any accurate appraisal of just where it does stand. The truth probably is that the government officials have so clear-cut or definite opinions on the subject, and would be glad to give their personal and official support to any constructive program of the University which seemed to offer the greatest service to the people of the province.

Summarizing, it seems to me that the situation at Cheeloo just now is such that the developments of the next year may, and probably will, have a vital effect on the future of the institution. With proper leadership, Cheeloo can and will go forward and become an outstanding center for service to the rural 85% of the Chinese people. Without that leadership it will almost certainly drift along aimlession and will probably pile up on the rocks of failure sooner or later.

That's the situation as I see it. I hope you will get the views of both Mr. Sum and Mrs. Yui.

As to your own personal plans, we recognize that we could not urge you to start for China this fall in any event. If you could get away soon after the beginning of the New Year, that should give opportunities for making plans and preparations for the year 1937-38. We should of course face frankly the possibility that six months or a year spent on the field might lead you to the conclusion that an effective rural program at the University is not feasible at the present time. I do not believe that would be the outcome, but we should not ignore that contingency.

I need not add that we all just as eager as we have always been to have you accept the invitation Cheeloo has extended. Recent letters and minutes from the field emphasize this. I believe that we have here a great opportunity, but at the same time a great challenge which can only be not with an unusual degree of courage, patience, and vision.

Very sincerely yours,

P. S. I enclose a few Chinese stamps for your son Charles. I'm afraid he may not find many he does not already possess.

1862

NEW YORK STATE COLLEGE OF AGRICULTURE AT CORNELL UNIVERSITY CORNELL UNIVERSITY AGRICULTURAL EXPERIMENT STATION ITHACA, N. Y.

DEPARTMENT OF PLANT BREEDING

SHAUTUME

June 13, 1936

Ack 6/19/36

Mr. B. A. Garside, Associated Boards for Christian Colleges in China, 150 Fifth Avenue, New York City.

Dear Mr. Garside :-

I am still thinking over the proposal that you have presented to me. I have talked with Provost Mann and in order that I might have certain further facts I wish you would tell me what the usual arrangements are for those who would go out as we would, such as salary allowance and other matters. Further, if I should go out on a sabbatic leave what would be the travel allowance for us? I find it very difficult to settle this matter in a short time as there are many problems that I must consider and settle in my mind before I can come to any definite conclusion. Another question is concerning the retiring age and what, if any, allowance is made on retirement. Probably, as we would not have many years to serve there is no provision for such cases as ours.

I would be glad to have any definite information along this line that you can furnish us.

Sincerely yours,

FINAL ENGINE

H. H. Love, Professor of Plant Breeding

HHL:B

DEPARTMENT OF PLANT BREEDING

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June 18. 1936

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Mr. B. A. Garside,
Associated Boards for Christian
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150 Fifth Avenue,
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Sincerely yours,

H. H. Love, Professor of Plant Breeding

HHL:B



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DEPARTMENT OF PLANT BREEDING

July 17, 1935 1936

Mr. B. A. Garside, Shantung Christian University, 150 Fifth Avenue, New York City.

Dear Mr. Garside :-

I should have answered your very full and interesting letter much earlier but I have been out of town twice and in between have been very busy with my notetaking and other work.

I will say that the proposal that has been made to me is one that is difficult to settle in a short period of time. I have gone into the matter in my own thinking and have talked with Dr. Mann regarding it and he appreciates the opportunity that it affords and feels that I should give full and complete consideration before settling the matter one way or the other. I feel now that it is impossible for me to ask for a leave of absence during the full year of 1936-37.

I had a short talk with Mr. Sun after I had seen you and he made certain suggestions that have caused me to wonder whether right now is just the best time to go out or not. One thing is that I would want to be certain as to whether all of those on the field, both foreign and Chine'se, are convinced that this is a thing that Cheeloo wants to do and that now is the time to do it. I am not sure how much can be accomplished in one year and while it would be interesting to go out to see what could be done, I do not want to make any such move if we are not to accomplish something worth while. I feel that so far as the years left ahead of me are concerned, I want to make them count for the most, whether the service rendered be in China or here in America.

I shall be glad to have any further suggestions or information that you may have to offer and I will continue to think over as to what may be done and how is the best way, so far as I am concerned, to do it. I realize that I cannot postpone indefinitely a "yes" or "no" to you and I will not hold off unduly, but I shall be glad if you have opportunity to talk with others and then let me know what reactions you get. I shall be writing you again before a great while.

Yours very truly,

HHL:B

NEW YORK STATE COLLEGE OF AGRICULTURE AT CORNELL UNIVERSITY CORNELL UNIVERSITY AGRICULTURAL EXPERIMENT STATION ITHACA, N. Y. Mr. B. A. Garside, 156 Fifth Avenue. New York City. Dear Mr. Garaide :-I should have enswered your very full and interesting letter much earlier but I have been out of town twice and in between have been very busy with my notetaking and other ·MOLICA me is one that is difficult to settle in a snort period of time. the Dr. Mann regarding it and he appreciates the opportunity edelines one list over blooms I tent alect bus chrolls it tent consideration before settling the matter one was one the other. I feel now that it is impossible for me to ask for a leave of end he made dertain suggestions that have caused me to woulder thing is first I would want to be cortain as to chotnes all the those on the field, both foreign and Chinese, and convinced that this is a thing that Cheeloo wasts to do and that a mind a significant time to do it. I am not sure how much can be a compilate could be done. I do not went to make any such maye if we are no to accomplish something worth while. I feel that so he were years left shoud of me are concerned, I want to make them count RECEIVED la America. UNIVERSPILES JUL 1 8 1938 HEL:B

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DEPARTMENT OF PLANT BREEDING

J. M. Lownie

FILING DEPT.

Extract of letter of J.W.Lowire to Dr. Brown dated May 12th 1917: RETARIES

( original letter in file # 106-3 )

The Third matter which is causing a great deal of anxious thought is the invitation of the Tsinan Medical School to Dr Samuel Cochran to join their staff in their pathological laboratory work next autumn. The medical scool is in most urgent need of an increased staff in order to fulfill its obligations to the students who have been transferred there from Peking, for the completion of whose education the China Medical Board has made its large appropriation to the Tsinan School. The need of the Tsinan School appeals very strongly to Dr. Cochran since it is the one school teaching medicine in the vernacular which has been formally approved by the Medical Missionary Association and he is now inclined at least to help them over the crisis next year if a suitable man can be allocated to care for his flourishing work in Hwaiyuan during his absence. The school suggests the transfer of either Dr. Dickson of Dr Wylie from North China for the time, but they are in the first class China Medical Board Appointees and might not be relinquished for the pirpose besides the fact that North China is not especially interested in th Tsinan School and would probably oppose the transfer of one of their men in order to relieve its needs. If the health of Dr. Schultz would permit his returning to the field the situation would be very much relieved but I understand it is still very precarious and would not admit of the strain of the work out here at present.

Cable Address:
"Inculcate New York

TELEPHONE 822 GRAMERCY

#### THE BOARD OF FOREIGN MISSIONS OF THE

PRESBYTERIAN CHURCH IN THE U.S.A. 156 Fifth Avenue

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NEW YORK

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J. W. Lownie



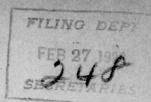
Extract from letter of J. W. Lowrie to Dr. Brown, Dated Oct. 2, 19191

(Original in File 106-5)

Ham enclosing a copy of a letter which I sent to the stations of our Mission in Shantung after the recent session of the Board of Managers of the Shantung Christian University. You are familial with the situation in general, and probably even in detail also, during the years that have gone by, and doubtless Rev. George T. Scott, who was present during the session of the Board of Managers of the University, will have written you minutely regarding the deliberations and conclusions of that most trying week. Letters will no doubt also reach you from individual missionaries in Shentung, and I can well understand the deep feeling, and in some cases (I know not how many) deep dissatisfaction with the action of the Board, which accepted the resignations from the University staff of President Bruce, Mr. Davies, and Dr. Hayes. The last two, especially Dr. Hayes, are personal friends of mine, and to see the action taken which the Board unanimously concluded to take was as trying an experience as I have passed through in my missionary life. Yet it seemed to me that if the University can be preserved as a union institution, this extreme step was necessary under the circumstances, in the hope that it could be maintained on the lines which have been planned during more particularly these recent years of transfer to Teinanfu.

Received who knows the situation must admit the possibility of a separation of the institution into two affiliated sections, a British one financed and staffed generally from Britain, and one from America; but it was the unanimous desire of the new Board, and I believe the general desire of the University staff, to make one great effort to bind the schools together and go forward more truly united than has been possible during recent years. To have taken a different course would, I fear, and the Board as a whole I believe feared also, have resulted in a division of the University now. There is in my mudgment still good reason to hope that with such leadership as Dr. Neal can give for the next, say, two years, a new era of mutual understanding and fellowship between the schools with their faculties and students, and even their constituencies in the Chinese Church, may be inaugurated. I know that you are longing and praying for such an issue of it all, but meanwhile hearts are troubled and sad, and mine among them.

J. W. Lowis



Extract from letter of Dr. H. D. Griswold to Dr. J. Welser Lowrie, dated Nov. 19,19192 (Original in File 106-5)

We have read with great interest the account of the final settlement in the Shantung University! It must have been distressing in the extreme and I do not wonder that you have written that it was the most trying week of your entire missionary life. Members of the China Missions now at home on furlough, for example, Mr. Luce and Mr. Wells, have spoken freely about the Shantung settlement and seem to be hopeful. They both say that the break was inevitable, that things could not have gone on as they were. Shantung has, indeed, been a storm center both with reference to the University and with reference to the Japanese problem.