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British Section, Board of
Governors 1925

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Shantung Christian University

TSINAN, CHINA

BRITISH JOINT BOARD.

F. H. HAWKINS, LL.B. (L.M.S.), Chairman,
Hon. Treasurer.
R. FLETCHER MOORSHEAD, M.B., F.R.C.S. (B.M.S.),
Hon. Secretary.

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Miss M. V. HUNTER, M.A. (W.M.M.W.A.).
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H. G. G. MACKENZIE, M.D., D.S.O. (S.P.G.).
RAMSAY MUIR, M.A., M.P.
Prof. P. M. ROXBOROUGH, B.A.
WALTER B. SLOAN, F.R.C.S. 1925
A. L. WARMER, F.R.C.S.
H. H. WEIR, M.B., B.C. (S.P.G.).
F. PERCY WIGFIELD, M.B., B.S. (W.M.M.S.).
Rev. C. E. WILSON, B.A., (B.M.S.).
C. M. WILSON, M.D., F.R.C.P.

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J. SUTHERLAND WHITEWRIGHT,
Director, Extension Department.
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OFFICES.

CHINA—

TSINAN,
SHANTUNG PROVINCE,
CHINA.

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

ENGLAND—

19 FURNIVAL STREET,

LONDON, E.C.4.

20th January, 1925.

Rev. G.T. Scott, M.A.,
North American Joint Board,
156, Fifth Avenue,
NEW YORK, U.S.A.

My dear Mr. Scott,

I shall be sending you a covering letter to the Minutes of the British Joint Board meeting held last Friday as soon as the latter are typed, and I hope that we may get these off so that they reach you in good time before you will be meeting Dr. Balme in New York next month.

The only thing that I should allude to at once so that there may be no delay at all is as to the organization meeting of the Board of Governors.

I told the Joint Board last week what you had said in your letter to Dr. Balme of December 9th, copy of which you kindly forwarded to me. That letter shewed that in your mind the probable dates for the Shantung meeting would be either Tuesday April 7th or Thursday April 9th. That would be in the week when certain British representatives would be in New York for the Annual Meeting of the Trustees of the Peking Union Medical College, and so far as our British Joint Board is concerned the foregoing would include Mr. F.H. Hawkins, (Chairman) and Dr. H.H. Weir.

The Board were very glad indeed to feel that at least two of their number, if appointed by their respective Societies, would

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be able to attend this initial meeting of the Board of Governors.

Mr. Hawkins stated that Mr. Christie Reid, another Trustees to the Peking Medical College, would not be able to go across to New York this Spring, and that he had informed Mr. Hawkins that he would be very pleased to appoint me as his proxy. The Board were good enough on hearing this to say how glad they were to feel that the way was open for their Secretary to be amongst the number visiting New York, and I understand that the Baptist Missionary Society will appoint me as its representative.

Then, there is Dr. A. L. Warnshuis who still functions as a member of our Board here, and, we understand will be in New York at the time of the meeting. Dr. Warnshuis will therefore be in a position to act as one of the representatives of Societies here. It is very probable that either the Wesleyan Methodist Missionary Society or the English Presbyterian Mission may decide to ask Dr. Warnshuis to act as their representative.

We of course anticipate that upon an early date notices of the meeting will reach the Secretaries of the Co-operating Mission Boards from the Provisional Board of Governors, and it is faintly possible that the Boards may discover some others in addition to those above named who could be in New York at the time stated and act as representatives. Any such appointment of further representatives will, of course, be done in full accord with the proportionate basis of representation on the British Joint Board. I fear, however, that it is not very likely that the number will be more than above mentioned, much as we could wish that Societies might be able to send a larger number to what would certainly be a very important gathering.

One question was raised in our Board and that was in regard to proxies at this meeting. It was thought that the terms of the Act of Parliament did not provide for proxies at the organization meeting, but it may be that the Boards here will decide to furnish those who are going with proxies so that in the event of the meeting determining that such will be valid, they can be produced.

Another question that was discussed was that with regard to the By-Laws. I informed the Board that I had not received from you any detailed comments upon the proposals that the British Joint Board had sent last Autumn after getting the first draft from you. We all assumed that you were naturally waiting until you could have a meeting at which the various proposals received both from the Field and from us here, could be considered, and I said that I thought it was very probable that you might find it necessary to consult the Attorneys in Toronto over certain matters. We may therefore presume, I imagine, within the immediate future we shall receive from you the final draft, which would be submitted to the next meeting of the British Joint Board which is to take place on March 13th, by which time we hope to have with us here the President. Immediately after that meeting we shall forward to the different Co-operating Societies a copy of the final

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revision with the object of ascertaining if possible from them what they may feel about it before those of us who are going across to New York leave this Country - March 28th. By so doing we shall have done what the Toronto Attorneys had intimated to you, that the Co-operating Boards should have the By-Laws submitted to them before the organization meeting of the Board of Governors.

I do not think that it is at all likely that the Co-operating Boards will wish to make any alteration in the final revision, but we must submit it to them.

I think that this is all that one need mention in this present letter, though if there are any other points that occur to one dealing with this subject, I will refer to them when forwarding the official minutes of the last meeting of the Board by the next mail. Let me only add that I am looking forward with very great pleasure to the prospect of meeting you again, and to have an opportunity of talking over a good many things together, such a much more satisfying procedure than the tedious medium of the post.

Trusting you are keeping well, with the best of good wishes,

Believe me, my dear Mr. Scott,
Yours very sincerely,

William Woodhead

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R. Fletcher Moorhead

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SECRETARIES

TELEPHONE—HOLBORN 5882-3

BRITISH JOINT BOARD.

R. HAWKINS, LL.B. (L.M.S.), Chairman,
Hon. Treasurer.
FLETCHER MOORSHEAD, M.B., F.R.C.S. (B.M.S.),
Hon. Secretary.

TSINAN, CHINA

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M. V. HUNTER, M.A. (W.M.M.W.A.).
A. C. CINGLE, B.A., D.D. (B.M.S.).
R. FRED. ISAACS, (S.P.G.).
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M. E. G. KEMP, F.R.C.S.
S. FRED. LEWIS,
M. E. J. LITCHFIELD, (M.A.).
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R. MAY MUIR, M.A., M.P.
P. J. M. ROXBY, B.A.
W. B. SLOAN, F.R.G.S. FEB 2 1911
A. L. WARNHOUSE, P.H.D.
H. H. WEIR, M.B., B.C. (S.P.G.).
F. RYCE WIGFIELD, M.B., B.S. (W.M.M.S.).
R. C. E. WILSON, B.A., (B.M.S.).
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CHINA—

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CHINA.

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

ENGLAND—

19 FURNIVAL STREET,
LONDON, E.C.4.

20th January 1925.

Rev. G.T.Scott, M.A.,
North American Joint Board,
156, Fifth Avenue,
NEW YORK, U.S.A.

My dear Mr. Scott.

I am in receipt of your letter of December 24th, informing me as to the settlement that you have arrived at with the Attorneys in Toronto concerning the Legal Charges incident upon the obtaining of the Canadian Charter.

I presented your letter at the meeting of the British Joint Board last Friday, January 16th, and in accordance with their previous action on the matter they resolved to undertake the share which you have assigned to them, and have authorized me to forward a cheque to you for the \$750. We have applied to the Bank for a draft and will post the same by the next mail.

May I say again how grateful we feel to you for all the thought and care you have taken in this matter. I fear that we on this side have done very little, but I am sure you will believe that we want to do all that we possibly can, and that everyone of us feel that we are in your debt for all your efforts in this matter.

With kindest regards and every good wish,
Believe me, my dear Mr. Scott,
Yours very sincerely,

Hitchcock

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Shantung Christian University

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SECRETARIES
TELEPHONE-HOLBORN 5882-3
OFFICES SHANTUNG

TSINAN, CHINA

BRITISH JOINT BOARD.

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Miss E. G. KEMP, F.R.C.S.S.
Sir ALFRED LEWIS.
Miss E. I. LOCKHART (B.M.S.).
A. BRUCE LLOYD, M.D., F.R.C.S. (S.P.G.).
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SHANTUNG PROVINCE,
CHINA.

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

ENGLAND—

19 FURNIVAL STREET,
LONDON, E.C-4.

23rd January, 1925.

Ans'd

Rev. G. T. Scott, M.A.,
North American Joint Board,
156, Fifth Avenue,
NEW YORK.

My dear Mr. Scott,

Following up my letter of Tuesday last I have now very much pleasure in forwarding to you a copy of the official Minutes of the recent meeting of the British Joint Board. The only points upon which comment, I think, should be made are the following.

Minute 298. Health of the President.

You will doubtless already have heard from Dr. Balme as to his movements in North America, and I somewhat imagine that by the middle of February he will have arrived in New York. We are emphasizing upon him the very great importance of his husbanding his strength and not spending any newly gathered physical resources in any undue way. I know that we may count upon your very kind help in impressing this upon Dr. Balme.

As soon as Dr. Balme arrives here we shall see him and obtain what Medical advice is needed for him. We shall arrange for him to meet the British Joint Board on March 13th, so that he may then have a good opportunity of saying whatever he wants to with regard to the University and particularly as to the By-laws. As soon as that meeting is over we shall endeavour to get him spirited away to some quiet and restful spot where for some months he can rusticate and replenish his depleted energies.

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In his recent correspondence Dr. Balme referred to the possibility of his returning to the University next Autumn, but our united opinion here is to the effect that it would be very imprudent indeed if Dr. Balme were to return to his various duties in China before he had had a year of furlough. Moreover, should he have sufficiently recovered by the early Autumn to permit of his doing anything we do feel that it would be of great advantage for Dr. Balme to be brought into touch with some of those who are particularly interested in the University at this end before he goes back to China. We are not, of course, thinking of anything in the nature of a Promotional Campaign but simply a little bit of quiet work which may tell greatly later on.

Minute 299. Dr. Stanley Ellis.

I do not know whether you will have heard this most disappointing news regarding Dr. Stanley Ellis. It was a great blow to us to learn that he would have to give up his work in Tsinan and return here, and the disappointment is felt especially by Dr. Wigfield of the Wesleyan Methodist Missionary Society. It takes away the sole Wesleyan representative on the staff at Tsinan as well as robs the University of its X-Ray expert.

We know what a tremendous sorrow this is to Dr. Ellis himself and feel the keenest sympathy with him. Dr. Wigfield is hoping that a successor to Dr. Ellis may be found, and anything and everything that can be done to that end will be put in train.

We understand that Dr. and Mrs Ellis are sailing almost immediately and that they will be arriving here some time in March.

Minute 300. Death of Dr. Eliza Leonard of Tsinan.

You will observe the Minute of sympathy that has been adopted on account of the death of Dr. Eliza Leonard. All of us realise what a great loss has been sustained by the Missionary cause in China through the removal of this devoted Missionary. We feel especially for your Board in the death of Dr. Leonard, and I am sure that you will accept the assurance of our heartfelt and prayerful sympathy.

Minute 301. Minutes of the Administrative Council.

0146. Resignation of Mr. Paul C. Cassat.

The Board were extremely sorry to learn that all hope

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of Mr. Cassat's return to the post of Treasurer at Tsinan had to be given up. They were fully conscious of the great value of the service that he had rendered to the University and could have wished that it had been possible for him to return.

I am venturing to enclose a little note to Mr. and Mrs Cassat, asking if you would be good enough to post it to them at their present address.

Here again is a matter over which we feel great sympathy, not only with our friends in China and Mr. and Mrs Cassat in particular but also with your Board in New York in the loss of another Missionary.

Minute 302 Enlarged Hospital Scheme, Tsinan.

1181 I reported to the Board the decision that had been arrived at by the Baptist Missionary Society in regard to the new Hospital scheme, and that no objection was being raised to the scheme if it seemed the best one to adopt in the interests of the work all round. At the same time there had been the feeling on the part of the B.M.S. that they would have been glad if the present hospital could have been retained as an inpatient hospital, and when news arrived that the prices of land adjacent to the hospital had fallen considerably, and that there was a possibility that such land as was needed might be secured at a less prohibitive price, there was a disposition to feel that we should regard the new hospital scheme in suspense pending some further enquiry over this new land.

That is the position in which the matter was left at the recent meeting, and perhaps before long we shall get news from New York, or learn from Dr. Balme himself when he gets here in March, and discern more definitely future developments in regard to the Hospital.

Minute 302. China Medical Board.

1181. The Board were exceedingly gratified to learn of the very generous action of the China Medical Board in regard to those grants for the School of Medicine at Tsinan. They desired that I would convey to Mr. Roger Greene, Director of the China Medical Board, their most grateful thanks, and that I have already done. All the Boards united in the work of the University must feel a very large measure of encouragement by the continued interest and sympathy of the China Medical Board, and I am sure that we owe much of that to Mr. Roger Greene himself.

Minute 304. Legal Charges re Charter.

248-9 ✓ 51 I am posting today by registered letter bank

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draft for \$750, referred to in my previous letter.

Minutes 305 & 306, Arrangements re organization
Meeting of Board of Governors - Draft By-Laws.

These Minutes were dealt with in my letter of the
20th instant.

With kindest regards,
Believe me, my dear Mr. Scott,
Yours very cordially,

Walter Woodhead

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FEB 6 1925

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SECRETARIES

TRANSFER

SHANTUNG

February 5, 1925

Dr. R. Fletcher Moorshead
19 Furnival Street
London, E.C. 4

My dear Dr. Moorshead:

Thank you for your good letters and the Minutes of the British Joint Board which arrived on February 2nd and which I received yesterday upon my return from the Washington Convention. My desk is piled up with correspondence and as there is a three day Conference here in our Board rooms at which I am supposed to be present, you will permit me to reply with very condensed brevity.

(1) The bank draft for \$750. from the British Joint Board toward the settlement of the legal charges in connection with the Charter is received and has been handed to the Treasurer of the Presbyterian Board as a credit against the \$892. which the Presbyterian Board advanced a month or more ago. I expect a contribution from the Canadian Presbyterian Board and will then see to it that the advance is completely made good. Thank you for your very prompt and fully appreciated action in this matter.

(2) It is extremely gratifying to know that you, Mr. Hawkins and Dr. Weir are coming over in April and, along with Dr. Warnshuis and possibly some other representative(s) of the British societies, will be present at the meeting of the Board of Governors. We will get the exact date settled as soon as possible and notify you.

(3) Dr. Balme hopes to reach New York on or about February 16th and to sail for England the first week in March. We plan to have a meeting of the North American Joint Board while he is here, probably about Wednesday, February 25th. Dr. Balme can then carry news from here to your Joint Board meeting which you report has been scheduled for March 13th.

(4) We received last week the report from the Field Board of Managers on the By-laws. At the Washington Convention Mr. Armstrong, Mr. MacRae and I went over the British revision and the field proposals. We wish to confer with Dr. Warnshuis and will report to you as soon as possible. Perhaps instead of submitting a fairly final draft to the various Boards we could summarize the points upon which each Mission Board would wish to be assured and have their approval of By-laws which would include these essential provisions.

(5) You will regret to learn of the death yesterday of Dr. James B. Neal who had been in ill-health for some time and for the last week or so had been extremely low. He and Mrs. Neal had been living with Mrs. Neal's sister, Mrs. Elisha Hancock at 2107 Spruce Street, Philadelphia, Pa. from which address the funeral will be held tomorrow afternoon. Mrs. Roys and Mr. and Mrs. Cassat will be present at the funeral as representing the

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University and the Mission. Several other representatives of the Presbyterian Board will be present. A long standing appointment prevents my being in Philadelphia at that time.

(6) The Hospital scheme. I am not sure that the availability of new land for the hospital actually changes the plan for a large, unified hospital for both men and women and the use of the present hospital for laboratories, out-patient department, etc. I mention this in view of the recent action of the British Joint Board and of correspondence just received from the field which is not very clear on this point.

Hastily but sincerely yours,

George T. Scott

GTS-NMF

Copy for Dr. Balme

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248-10
SECRETARIES

February 14th, 1925.

TRANSFER

SHANTUNG

Dr. R. Fletcher Moorshead,
Secretary British Joint Board,
Shantung Christian University,
19 Farnival St., London E.C.4,
England.

Re: "Suggested Revised Draft of By-Laws."

Dear Dr. Moorshead:

Enclosed herewith is a copy of the "Suggested Revised Draft of By-Laws of Shantung Christian University". The "Suggested Revised Draft" is being sent to Dean McBae in China and to Mr. Armstrong in Toronto, and is being held for President Balme here in New York; quantity copies are also going by mail to you and to Mr. Armstrong.

As indicated by the introductory note Dr. Warnshuis, Mr. McBae, Mr. Armstrong and I had the principal part in revising this new "suggested draft" which, as you see, is based chiefly upon the draft proposed by the British Joint Board. We will try to get it back to you in England as quickly as possible, and I trust that the several delays which have been unavoidable do not make its arrival too late for your purposes.

You will, of course, understand that it has been impossible to incorporate the divergent suggestions of all three groups, - that is the British Joint Board, the North American Board and the Field Board in its revision, but we have done our best to follow up the majority of opinions as to what seems best. Further change may be recommended by the North American Joint Board which meets on February 25th, and by the British Joint Board, Presumably the Board of Governors at its initial meeting in April will wish to make further revision to meet the needs of the situation.

May I speak briefly of a few points, chiefly those in which this latest revision differs from the British suggestions.

Art. III: Sec. 3: It is felt that with the University's absolute and increasing dependence upon adequate current income in fluid funds that \$2,000. Mexican should be the minimum cash payment of a full unit of cooperation. A growing University of course needs a growing support, which should be in the mobile form of cash grant rather than of immobile foreign staff. The Governors might understand that temporarily the present units could continue and that the Board's now cooperating would as quickly as possible lift the present unit to the new larger unit, and that other organizations coming into the union from this time forward would come in upon the new higher level.

Art. IV: Sec. 1 a: You may not at first like the expressions "the Governors" and "the Managers" but we believe that they have distinct advantages; they will no doubt be commonly used expressions. (See P.S.).

Art. IV: Frankly it seems that the British proposals broadening the use of proxies, and establishing the sectional voting in ensemble meetings will

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Re : Suggested Revised Draft of By-Laws.

seriously jeopardize the representative and corporate character of the Board of Governors, and so formalize and devitalize the organism that it will not function in any vigorous, unified way. However, these proposals have, I believe, been incorporated virtually in full, for, we understand, that the British Joint Board believes them highly advisable. It ~~does~~ seem that this continued separate dual functioning of different bodies at the home base would necessitate the enlargement of the corporate responsibilities of the few Board of Managers which will continue to be the only united body representing all of the groups and interests functioning regularly through the year; and, if so, should not the strength of the Managers be developed in continuity of membership, sense of responsibility and leadership, proportionate representation, and other characteristics of a representative and responsible administration? Please understand that we have accepted in good part the British proposals; we only regret that the new incorporation does not seem to be as corporate as we had hoped.

On the question of proxies constituting a quorum Mr. Armstrong will make inquiry in Toronto; this is not permitted under some incorporation laws.

Art. IV, Sec. 5 c: The question of the custody of the Corporate Seal (S.) should be considered by the Governors. On this side of the water the custom is to have only one seal, but more than one seems to be indicated in the present case.

Art. V.: Some uniform practice should hold as to title to the property; I imagine whatever practice is agreeable to the Baptist Board and the American Presbyterian Board would be accepted by the other cooperating bodies.

Art. VI and Art. VII : These Articles in abbreviated form are placed in the draft because we had received the covering recommendations of the Field Board of Managers on these two field Articles.

Art. VI, Sec. 2 : You will note that there is no faculty representation, and that the Alumni representation has been increased from two to three, the increase being in recognition of the drawing interest in the Alumni and of the women graduates.

Art. VII, Sec. 1 : Action on an exception is left to the Managers, and will be sufficiently safeguarded inasmuch as all field actions are submitted to the Governors.

As I wrote previously it is a great pleasure that you will be in the group of British friends coming to America in April. It might be well for a few of us to have a little By Law session a couple of days prior to the meeting of the Governors.

February 14th, 1925.

Re : Suggested Revised Draft of By-Laws.

We are expecting Dr. Balme in New York about February 18th, and will try to keep him from overtaxing his strength. This will not be easy as my secretaries tell me that they yesterday received seven telephone inquiries regarding the time of his arrival in New York.

With kindest regards, I am

Very sincerely yours,

G. T. Scott

GTS:H

P.S. Art. IV. Sec. 1 a: Membership. You will note that effort has been made to meet the practical needs of the British societies while maintaining the basic principle of membership being based upon responsibility for the University as an integral whole rather than for the various fractional schools and departments. We assume that this principle appeals to everyone, and we believe that the practical difficulties of the British Societies have been surmounted. If by chance any representative member might be lost under this ruling he could, of course, be made a cooperative member. You will recall that the Canadian attorneys requested uniformity in the basis of membership.

GTS:H

cc to Dr Armstrong

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SCOTT REC'D

AN INTERDENOMINATIONAL INSTITUTION UNITING 14 MISSIONARY ORGANISATIONS OF GREAT BRITAIN, CANADA & THE UNITED STATES

MAR 5 1925

Arnold C. Ingle
R Fletcher Moorshead
Shantung Christian University

Ans'd

BRITISH JOINT BOARD.

F. H. HAWKINS, LL.B. (L.M.S.), Chairman,
Hon. Treasurer.
R. FLETCHER MOORSHEAD, M.B., F.R.C.S. (B.M.S.),
Hon. Secretary.

Rev. C. W. ANDREWS, B.D. (W.M.M.S.).
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Rev. CHARLES BROWN, D.D. (B.M.S.).
Mrs. J. C. CARR.
THOMAS COCHRANE, M.B., C.M. (L.M.S.).
Miss M. V. HUNTER, M.A. (W.M.M.W.A.).
ARNOLD C. INGLE, B.A., M.D. (B.M.S.).
Rev. FRED. ISAACS, M.A. (S.P.G.).
Rt. Hon. Sir JOHN N. JORDAN, P.C., G.C.I.E.
Miss E. G. KEMP, F.R.C.S.S.
Sir ALFRED LEWIS.
Miss E. J. LOCKHART (B.M.S.).
A. BRUCE LOW, M.D., F.R.C.P.ed. (E.P.M.).
H. G. G. MACKENZIE, M.D., D.S.O. (S.P.G.).
RAMSAY MUIR, M.A., M.P.
Prof. P. M. ROXBY, B.A.
WALTER B. SLOAN, F.R.G.S.
A. L. WARNSHUIS, P.H.D.
H. H. WEIR, M.B., B.C. (S.P.G.).
F. PERCY WIGFIELD, M.B., B.S. (W.M.M.S.).
Rev. C. E. WILSON, B.A., (B.M.S.).
C. M. WILSON, M.D., F.R.C.P.

TSINAN, CHINA

OFFICERS OF THE UNIVERSITY.

HAROLD BALME, F.R.C.S., D.P.H. (Lond.),
President.
LI TIEN LU, P.H.D.,
Dean, School of Arts and Science.
JOHN D. MACRAE, M.A., B.D. (Toronto).
Dean, School of Theology.
SAMUEL COCHRAN, A.B., M.D. (Princeton and
New York).
Dean, School of Medicine.
J. SUTHERLAND WHITEWRIGHT,
Director, Extension Department.
PAUL C. CASSAT, B.A.,
Treasurer and Registrar.

TRANSFER

CHINA—

TSINAN,
SHANTUNG PROVINCE,
CHINA.

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

ENGLAND—

19 FURNIVAL STREET,
LONDON, E.C.4.

21st Feb. 1925

Rev. G.T. Scott, M.A.,
North American Joint Board,
156 Fifth Avenue, NEW YORK.

Dear Mr. Scott,

I am sorry to say that Dr. Moorshead is on the sick list, and it will be at least a week or two before he will be back and able to attend to letters etc. In his absence I opened your letter under date Feb. 5th, but I am sorry this must wait for a proper reply until Dr. Moorshead returns, but may I just acknowledge its receipt.

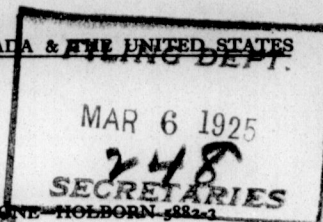
I am sorry to hear that Dr. Neal has passed away. I had a great respect and admiration for him. I was almost writing to him a few days ago, but am glad now that I did not do so. I will write to Mrs. Neal.

Dr. Moorshead is looking forward to his journey across the Atlantic and being at the meeting of your Joint Board, the Board of Governors, and seeing you again.

With kind regards,
Yours most truly,

Arnold C. Ingle

RECEIVED BUT NOT
PERSONALLY SIGNED



0446

MAR 6 1925

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SECRETARIES

March 4, 1925

Extra

The Rev. J. D. MacRae, Acting Secretary,
Field Board of Managers.

Dr. R. Fletcher Moorshead, Secretary, ✓
the British Joint Board.

Dear Friends:

Enclosed is a copy of the Minutes of the Meeting of February 25 of the North American Joint Board. Under separate cover, copies in quantity are being sent you. The Minutes, I believe, are largely self-explanatory but I will say a word on a few of the items.

Needless to say, the presence of Dr. Balme and Dr. Warnshuis lent a great deal to the constructive helpfulness of the session. Dr. Balme's speech on affairs in China in general and University affairs in particular was very impressive. He has spoken very helpfully on a number of occasions in New York, but we have tried to guard him against overdoing as it is evident that he is not in good physical-nervous condition.

In my comments, I am using the enumeration of the Minutes.

5. The Women's Committee is somewhat reluctant to be let in for what might be burdensome responsibility if it assumed relationship for women in the University other than those studying medicine. However, in view of the discussion at the meeting, I am inclined to believe that the Women's Committee will be willing to widen the range of its interest but not as yet of its financial obligation. As to the channel of official correspondence, this has not yet been worked out. Miss Lucy Lepper, at this address, is Secretary of the Women's Committee as well as Treasurer of the North American Joint Board. Until word is sent to you to the contrary, I would suggest that a copy of any letters to Miss Lepper might also be sent to me.

7. By-laws.— I do not know whether these changes will commend themselves to you but they were all formally voted as stated.

Proxies.— The attorneys have indicated that, in view of the charter provision as to the basis of representation at the organization meeting of the Governors, it would not seem valid to have proxies used at that meeting, especially as they are not provided by the By-laws of the present Joint Boards. Attorney J. B. Allen in his letter of February 20 to Mr. Armstrong writes as follows:

"In regard to proxies at subsequent meetings of the incorporated University, Section 7 (2) (f) reads as follows: 'The Board may fix the number necessary to constitute a quorum, and may provide for representation of the members thereof by alternates or by proxy.' If the by-laws which are to be passed distinctly and expressly provide that proxies may be used to constitute

0447

March 4, 1925

a quorum I think such provision would be effectual, but in the absence of such provision I do not think that proxies could be used to constitute a quorum, although alternates could be counted for such purpose. There is a difference between an alternate and a proxy. An alternate is appointed by the constituent organization to sit in the absence of the regular member, whereas a proxy would be appointed by the member, and, of course, could not be allowed to vote as proxy except in the absence of both the regular member and his alternate."

1181 9. The Board is keenly sympathetic with the way in which the new hospital plan affects the British Joint Board and especially the English Baptist Society for it understands that the present hospital building will be affected no matter what particular site is used for the new hospital. You will note that the action is taken "subject to the concurrence of the British Joint Board", which condition of course applies also to any future authorization to proceed with construction. The women are hard at work trying to secure the additional \$10,000.00 and they hope it may be in hand by the time the Board of Governors meets. They are very anxious on the field to begin construction so that it was thought advisable to have the matter of authority on record so that operations could begin at any time funds were in hand and the British Joint Board approved.

Qualifications for Degrees.- Dr. Balme is eager for the Board of Governors to work out quite definitely the conditions under which degrees may be granted. The University desires to maintain a record of high scholarship and this can be done more readily if the Board of Governors itself clearly defines the conditions under which degrees may be secured.

Letters from Dr. Samuel Cochran have reached us as follows:

- 1181
- (a) Letter of November 15, 1924, relative to the confusion of correspondence on the Women's Medical Work and on the details of the new hospital plan and the maintenance proposal of the China Medical Board;
 - 1181 (b) Letter of December 27, 1924, on the return of Dr. Balme and on the new hospital plan;
 - (c) Letter of January 21, 1925, on the need for a pipe organ for Kunkler Chapel, which we will try to follow up;
 - (d) Letter of January 31, 1925, on the minutes of the Administrative Council of January 29, 1925. On February 25, we received a cablegram, reading in translation "Minutes adopted", which indicates to us that these minutes have approval of the Field Board. They will be brought up for consideration probably at the Board of Governors Meeting, April 7.

The educational situation in China is giving us no little concern as it impinges so directly upon a number of important factors in our Christian missionary program. We are praying that we all may be wisely led in the solution of the complex problems involved with their far-reaching results.

This brief, skeleton letter is even less satisfactory to me than it is to you, but it is the best I can do with the crowded condition obtaining in my office just at present.

Very sincerely yours,

GTS-G

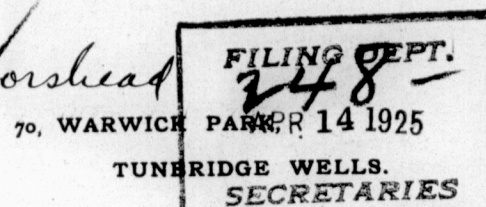
GEORGE T. SCOTT.

0448

Misscott

~~Arnold C. Ingle~~
Dr R Fletcher Moorshead

6 March 1925.



TRANSFER SHANTUNG

Rev. G. T. Scott, M.A.
156 Fifth Avenue,
New York City, U.S.A.

Regrets

Dear Mr Scott,

I think you have heard that Dr Moorshead has been ill. He is getting on well, but it is clear that he will not be able to go over to New York as he was hoping to do for the meetings at the beginning of April. I think I ought to let you know that it has been arranged that I go instead of Dr Moorshead. Mr Hawkins has made all arrangements.

I am exceedingly sorry that it is impossible for Dr Moorshead to go, (& I need not say he is very disappointed), for I am afraid I shall be a poor substitute; but I will do my best. And I shall be glad to see you again.

With kind regards

Sincerely yours

Arnold C. Ingle

0449

Telephone: VICTORIA 1398 and 1399
(2 lines).

Telegrams: "GOSPELIZE, PARL., LONDON."
(— 3 WORDS FOR UNITED KINGDOM).
Code: Premier and Ecclesiastical.



THE SOCIETY FOR THE PROPAGATION OF THE GOSPEL IN FOREIGN PARTS.
MEDICAL MISSIONS DEPARTMENT.

SHANTUNG



Secretary:

The Rev. STACY WADDOX, M.A.

MAR 28 1925

Secretary for Medical Missions Dept.:

H. H. WEIR, M.A., M.B.

Ans'd

TRANSFER

15 TUFTON STREET,

WESTMINSTER, 19th. March, 1925.
S.W.1.

Dear Dr. Scott,

I have received on behalf of Dr. Moorshead a copy of your call to the organisation meeting of the Board of Governors of the Shantung Christian University on April 7th. and as it asks whether I intend to be present I think I had better write a line, although I think you are expecting me.

This Society has appointed as its representatives for that meeting its three representatives on the British Joint Board :
Prebendary F.W. Isaacs.

H.G.G. Mackenzie, Esq. D.S.O., M.D.

H.H. Weir, Esq. M.A., M.B.

I am sorry to say that my two colleagues will not be able to come, but they have given me their proxies in case these should be required though I anticipate that at this meeting they will not have any legal force.

So far no notice of the meeting has arrived addressed to the Secretary of the Society. I do not know whether these are being circulated from Toronto or in what way they will come. When it does arrive the formal notification of the present acting board will be sent in the name of the Society, but I thought it well that you should know the action that has been taken, even though this notification could hardly be sent at the present moment.

Looking forward to being present
Yours truly,

H. H. Weir
Secretary, M.M. Department.

To the Rev. George T. Scott,
Shantung Christian University,
156, Fifth Avenue,
New York City,
U.S.A.

0450

CABLEGRAMS: { "INTMISSION, NEW YORK"
"INMISCO, LONDON"
TELEGRAMS—"INMISCO, SLOANE, LONDON"

CODES:—
MISSIONS
CHINA INLAND MISSION

NEW YORK TELEPHONE:—MAY 30, 1925
LONDON TELEPHONE:—VICTORIA 1425

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MAY 6 1925

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SECRETARIES

INTERNATIONAL MISSIONARY COUNCIL

Composed of Representatives appointed by

UNITED MISSIONARY COUNCIL OF AUSTRALIA
SOCIÉTÉ BELGE DE MISSIONS PROTESTANTES AU CONGO
NATIONAL CHRISTIAN COUNCIL OF CHINA
DANSK MISSIONSRAAD
DEUTSCHER EVANGELISCHER MISSIONSBUND
SOCIÉTÉ DES MISSIONS EVANGÉLIQUES DE PARIS
CONFERENCE OF MISSIONARY SOCIETIES IN GREAT BRITAIN
AND IRELAND
NATIONAL MISSIONARY COUNCIL OF INDIA, BURMA AND CEYLON
NATIONAL CHRISTIAN COUNCIL OF JAPAN

Chairman

JOHN R. MOTT
347 Madison Ave., New York City

Secretaries

J. H. OLDHAM
2 Eaton Gate, London, S.W. 1
A. L. WARNSHUIS
New York City

COMMISSIE VAN ADVIES (THE NETHERLANDS)
MISSIONARY SOCIETIES OF NEW ZEALAND
NORSK MISSIONSRAAD
FOREIGN MISSIONS CONFERENCE OF NORTH AMERICA
(UNITED STATES AND CANADA)
MISSIONARY SOCIETIES OF SOUTH AFRICA
SUOMEN LÄHETYSNEUVOSTO
SVENSKA MISSIONSRADET
ASSOCIATION OF MISSIONARY SOCIETIES IN

SHANTUNG

TRANSFER

25 MADISON AVE.,
NEW YORK CITY

SCOTT REC'D

April 18, 1925.

APR 20 1925

Ans'd Mr. S.

Dr. G. T. Scott,
156 Fifth Avenue,
New York City.

My dear Scott:

Herewith I return the bulletin which we borrowed a few days ago in order to complete the copying of parts of Dr. Koo's speech for the report of the Educational Conference.

Please note that in the minutes of the ^{Shantung} Governors, ^(page 1) copy of which I received this morning, I represented the English Presbyterian Mission. These were the credentials that I carried. I discovered in the course of the meeting that the British Joint Board took particular care to give me these credentials for their interpretation of Article 5 of the charter was that only representatives of boards were entitled to a place in the organization meeting of the Governors.

Faithfully yours,

ALW/MH

in that form
A. L. Warnshuis

0451

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APR 22 1925

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SECRETARIES

SHANTUNG

April 20, 1925

TRANSFER

Dr. R. Fletcher Moorshead,
19 Furnival Street,
London, E. C. 4,
England.

My dear Dr. Moorshead:

You cannot imagine how greatly you were missed at the Organization Meeting of the Board of Governors of the Shantung Christian University. I sent to you last week a copy of the Minutes, the latest revised copy of the By-Laws as adopted, copy of the Minutes of the North American Section, and copy of a covering letter to Dr. MacRae, Acting Secretary of the Field Board of Managers. The Board of Governors adopted a special action of sympathy with you in your illness and instructed me to write you specially, expressing the earnest hope of the Board for your early and complete recovery. All the members of the Board, especially those that know and love you personally, want you well and strong and want you to remain so for many, many more years of devoted and fruitful service.

Please take care of yourself, and allow me to make the little preachment to you which I made to Dr. Balme and which I often make to myself; namely, is it not better to run for a long time at perhaps 90% efficiency than to run for a short time under high pressure at 98% efficiency? Figure this out mathematically and let me know what the answer is some time! Again, let me say that we all missed you very much and we hope that you can be in America a year from now when you will be welcomed by the "United Church of Canada". The following year the Meeting will doubtless be held some place on your side of the Atlantic.

It was fine to see Dr. Ingle. He seemed to be quite enthusiastic about our wild western land. I was sorry that he was here during such a thoroughly crowded ten days for all the New York Secretaries that it was quite impossible for us to give attention to the slightest and commonest social amenities demanded by the presence of such welcome guests.

Trusting that you are rapidly improving in health, I am, with warmest regards on behalf of the Board of Governors and from myself,

Very sincerely yours,

George T. Scott, Secretary of
the Organization Meeting of
the Board of Governors.

GTS-G

0452

Shantung

SHANTUNG

LONDON MISSIONARY SOCIETY.

(ESTABLISHED 1795.)

FOREIGN SECRETARIES:
F. H. HAWKINS, LL.B.
F. LENWOOD, M.A.

48, BROADWAY,
WESTMINSTER, S.W. 1.

TELEPHONE:
VICTORIA 393 & 394.
TELEGRAMS:
"MISSIONARY, SOWEST." LONDON.

27th April. 1925.

Dr. Eric North,
150, Fifth Avenue,
New York,
U.S.A.

TRANSFER

Dear Dr. North,

I got back safely from America a week ago.
Yesterday I received from Dr. Scott the Minutes of the meeting
of the Shantung Governors which will come before the old
British Joint Board at its meeting next Friday.

On Wednesday Mr. Kenneth MacLennan and I were
appointed Governors of the University to represent the L.M.S.^x

It was a great pleasure to see you again, and I
have very happy recollections of my visit to New York.

With kindest regards,

Yours very sincerely,

F. H. Hawkins

P.S. for the convenience of the roster of membership you might
regard Mr. MacLennan as being elected for two years and me as
being elected for one year.

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MAY 4 1925

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SECRETARIES

SHANTUNG
TRANSFER

April 30, 1925

Dr. R. Fletcher Moorshead, ✓
19 Farnival Street,
London, E. C. 4, England

Dr. Eric M. North,
150 Fifth Avenue,
New York City

Dear Dr. Moorshead and Dr. North:

I write briefly in fulfillment of my instructions from the Governors at the meeting of April 7, minute 8 - "The Secretary was requested to indicate to the Sections how the roster might be formed". As is self-evident to you gentlemen, the roster of membership of each Section of the Governors should, as nearly as possible, be divided equally between terms of membership that expire in 1927 and in 1929, all elections thereafter being for a period of four years. In North America, the present membership is on this basis and it will only be necessary to adjust the terms of any members that may be elected by any new incoming Boards and perhaps make some little adjustment of the terms of some of the coopted members. I believe the Secretary of the North American Section should feel himself empowered so to adjust the terms of the coopted members. In Great Britain, Dr. Moorshead will know how to arrange the matter, presumably in somewhat the same way.

After the rosters of the Sections have been put on the 1927-1929 schedule, I believe that the Recording Secretary, the Rev. A. E. Armstrong, 439 Confederation Life Chambers, Toronto, Canada, should be notified.

I smile as I carry these "seals to Newcastle":

Sincerely yours,

George F. Scott, Secretary
of the Organization
Meeting.

GTS-G

0455

TRANSFER

LONDON MISSIONARY SOCIETY.

(ESTABLISHED 1795.)

FOREIGN SECRETARIES:

F. H. HAWKINS, LL.B.
F. LENWOOD, M.A.

48, BROADWAY,
WESTMINSTER, S.W. 1.

TELEPHONE:
VICTORIA 393 & 394.

TELEGRAMS:
"MISSIONARY, SOWEST," LONDON.

SHANTUNG

[Handwritten signature]

Shantung

Dr. Eric North,
150, Fifth Avenue,
New York, U.S.A.

May 4th, 1925.

Dear Dr. North,

Referring to my letter of the 27th ultimo
I find there was a slip in the postscript to the letter. Mr.
MacLennan was elected for four years and I was elected for
two years. I do not, however, think this is material, because
at the meeting of the British Section held on Friday last it
was arranged that we should fix up our own roster here.

With kindest regards,

Yours very sincerely,

F. H. Hawkins

DICTATED, BUT OWING TO ABSENCE
NOT PERSONALLY SIGNED.

0456

LONDON MISSIONARY SOCIETY

May 4th, 1925.

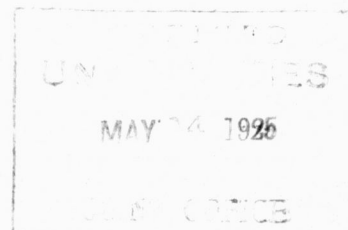
Dr. Eric North,
180 Fifth Avenue,
New York, U.S.A.

Dear Dr. North,

Referring to my letter of the 27th ultimo
I find there was a slip in the postscript to the letter. Mr.
Macfarlane was elected for four years and I was elected for
two years. I do not, however, think this is material, because
at the meeting of the British Section held on Friday last it
was arranged that we should fix up our own roster here.

With kindest regards,

Yours very sincerely,



7540

Shantung Christian University SHANTUNG

BRITISH JOINT BOARD.

F. H. HAWKINS, LL.B. (L.M.S.), Chairman,
Hon. Treasurer.
R. FLETCHER MOORSHEAD, M.B., F.R.C.S. (B.M.S.),
Hon. Secretary.

Rev. C. W. ANDREWS, B.D. (W.M.M.S.).
Rev. W. T. A. BARBER, M.A., D.D..
Rev. CHARLES BROWN, D.D. (B.M.S.).
Mrs. J. C. CARR.
THOMAS COCHRANE, M.B., C.M. (L.M.S.).
Miss M. V. HUNTER, M.A. (W.M.M.W.A.).
ARNOLD C. INGLE, B.A., M.D. (B.M.S.).
Rev. Preb. ISAACS, M.A. (S.P.G.).
Rt. Hon. Sir JOHN N. JORDAN, P.C., G.C.I.E.
Miss E. G. KEMP, F.R.C.S.S.
Sir ALFRED LEWIS.
Miss E. J. LOCKHART (B.M.S.).
A. BRUCE LOW, M.D., F.R.C.P.Ed. (E.P.M.).
H. G. G. MACKENZIE, M.D., D.S.O. (S.P.G.).
RAMSAY MUIR, M.A., M.P.
Prof. P. M. ROXB, B.A.
WALTER B. SLOAN, F.R.G.S.
A. L. WARNSHUIS, P.H.D.
H. H. WEIR, M.B., B.C. (S.P.G.).
F. PERCY WIGFIELD, M.B., B.S. (W.M.M.S.).
Rev. C. E. WILSON, B.A., (B.M.S.).
C. M. WILSON, M.D., F.R.C.P.

TSINAN, CHINA

OFFICERS OF THE UNIVERSITY.

HAROLD BALME, F.R.C.S., D.P.H. (Lond.),
President.
LI TIEN LU, P.H.D.,
Dean, School of Arts and Science.
JOHN D. MACRAE, M.A., B.D. (Toronto).
Dean, School of Theology.
SAMUEL COCHRAN, A.B., M.D. (Princeton and
New York).
Dean, School of Medicine.
J. SUTHERLAND WHITEWRIGHT,
Director, Extension Department.
PAUL C. CASSAT, B.A.,
Treasurer and Registrar.

TELEPHONE—HOLBORN 5882-3

OFFICES.

CHINA—

TSINAN,
SHANTUNG PROVINCE,
CHINA.

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

ENGLAND—

19 FURNIVAL STREET,
LONDON, E.C-4.

21st May 1925.

Dr. Eric North,
Administrative Secretary,
North American Joint Board,
156, Fifth Avenue,
New York.

Dear Dr. North,

I am exceedingly sorry that on account of my having been ill this Spring and away from the Office here for some little time correspondence regarding the Shantung Christian University has had to be somewhat delayed.

I heard with very much pleasure that at the Organization Meeting of the Board of Governors, which was held in New York on April 7th, you had been elected as the Administrative Secretary of the North American Section of the Board. Allow me to express every possible good wish for you in that new Office.

By the same vote, so I understand, I was appointed Administrative Secretary of the British Section, but whether I shall be able to continue to hold that Office is quite another matter. The responsibilities resting upon me in connection with my own Society, the B.M.S., are so onerous that I have been feeling for some time I shall have to unburden in one direction or another, and, as you will see from the enclosed copy of the Minutes of the British Section, I had to bring before the Board at their recent meeting the possibility that I might have to relinquish this work upon a comparatively early date. Anyhow, for the present I am trying to hold on as there seems no one else exactly who can take on the work, much as we hope we may be able to find someone sooner or later.

0458

MAY 21
1925

-2-

I take it that it is intended that Minutes of either Section of the Board of Governors shall be forwarded to the other Section as well as to the Recording Secretary, the Rev. A.E. Armstrong, Toronto. May I therefore send to you the accompanying copy of the Minutes of our first meeting which took place on Friday May 1st.

I do not think that there are any particular points in these Minutes with which you would need me to deal as I think they will sufficiently explain themselves. If, however, there were any points upon which you would desire to hear from me I shall be only too pleased to do so.

There are two subjects, however, that came up at the meeting of the Board over which it was desired I should communicate with you arising out of the Minutes of the Organization Meeting:-

Minute 23.(d) Pamphlets:- By this Minute we note that it was proposed that two pamphlets might be issued for promotional purposes, the expense of these pamphlets to be borne by the Co-operating Organizations which would subscribe for them, and I observe that the Recording Secretary was authorised to get estimates on the cost of printing such booklets. That last point makes me wonder whether I should not have communicated with Mr. Armstrong on the matter rather than trouble you, but perhaps by now you will have heard from him and have got something underway in this connection. We shall be very glad to hear what you may be projecting in this matter.

Minute 25 (c) Letterhead. The British Section noted this Minute and agreed that I should hear from you what you may be doing in this matter in New York, and how far you may have got with the preparation of such a letterhead. We will not take action at this end until hearing from you, and perhaps before long I shall have that pleasure.

With every good wish,
Believe me, dear Dr. North,
Yours very sincerely.

R. H. the Moorhead

0459

MAY 21
1925

-2-

I take it that it is intended that Minutes of either Section of the Board of Governors shall be forwarded to the other Section as well as to the Recording Secretary, the Rev. A. E. Armstrong, Toronto. May I therefore send to you the accompanying copy of the Minutes of our first meeting which took place on Friday May 1st.

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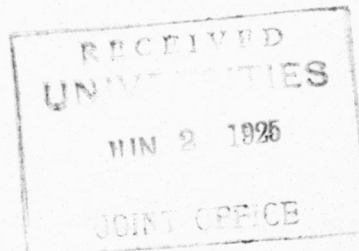
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Minute 23. (c) Letterhead. The British Section noted this Minute and agreed that I should hear from you what you may be doing in this matter in New York, and how far you may have got with the preparation of such a letterhead. We will not take action at this end until hearing from you, and perhaps before long I shall have that pleasure.

With every good wish,
Believe me, dear Dr. North,
Yours very sincerely,

R. B. Little



0460

JUN 2 1925

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SECRETARIES

SCOTT REC'D

Shantung Christian University

JUN 1 1925

BRITISH JOINT BOARD

F. H. HAWKINS, LL.B. (L.M.S.) Chairman,
Hon. Treasurer.

Ans'd FLETCHER MOORHEAD, M.A., F.R.C.S. (B.M.S.),
Hon. Secretary.

TSINAN, CHINA

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NEW YORK CITY, U.S.A.

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19 FURNIVAL STREET,
LONDON, E.C.4.

21st May 1925.

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Dr. G. T. Scott,
North American Joint Board,
156, Fifth Avenue,
New York.

My dear Dr. Scott,

I am exceedingly sorry that your letter of April 20th has not been answered upon an earlier date, in fact I have not as yet sent a line to you in acknowledgment of the receipt from you of those Minutes of the Organization Meeting of the new Board of Governors held in New York on April 7th. You must have thought me singularly remiss for not having written, and I am extremely grieved that this delay has occurred. The fact is one's illness and then the consequent pressure of work that one found here upon one's return, coupled with the May meetings, has made anything like effectual attention to correspondence practically impossible.

May I now thank you very much indeed for all that you have so kindly forwarded and written to me concerning the work of the University. I would also like to thank you immensely and with the utmost gratitude for all your kind expressions of sympathy contained in your letter of the 20th ulto. I realise all the interest that is at the back of your very kind references, and believe me if I could only carry out in practice your wise injunctions as to limiting one's pressure of work one would feel glad to do so. I shall hope to confine one's efforts within smaller limits when it is possible to do so, in fact I am told by my Medical advisers that I

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must go at a slower rate than formerly, but, as I remarked to them, it is one matter to prescribe a procedure of that kind and quite another to carry it into practice.

I was deeply touched not only by the very warm expressions of love and sympathy contained in your own letter, but by the Minutes of the Organization Meeting which conveyed the sympathy of the Board on the occasion of my illness. How good it was of those present at the Meeting to record their feeling in this way.

You will understand what an intense disappointment it was to me personally not to be present at the meeting, but my disappointment was tempered by this, that in my place you had our good friend Dr. Ingle, whose interest in the University continues unabated. I can quite understand his enthusiasm about all of you in New York, and he has brought back with him very happy and pleasant memories of his short stay amongst you.

I hope that you are keeping well and not being overdone, though I am afraid that you also must find work very pressing at times.

And now to turn to the Minutes of the Meeting. I do not think at this stage you will want me to go through these in any detail. One thing, however, I must say and that is how exceedingly sorry I was to find that you were not continuing to act as the Secretary of the North American Section. It made me feel when I saw that reference that I had better do the same and someone fresh take on things at this end. In fact, as you will see from the accompanying Minutes of the British Section, I have had to tell our friends here that I may find it quite impracticable to continue to act in this capacity much longer.

We have been so long associated together in this service that it was with somewhat of a pang that one heard that you were no longer acting as Secretary, and that our intercourse by correspondence will not need to take place with the same frequency in the future as has been the case during recent years. It has always been so delightful to hear from you and to have your extraordinary helpful expatiations on many of the problems that have had to be faced in connection with the University.

We all know what a great friend the work in Tsinan has had in you, and we realise something at least of what it owes to you for great and devoted service through many years. I wish that it had been possible for you to have continued to act, and yet knowing something of your multiform responsibilities I can well understand that the moment has seemed to come with you when it was necessary to unload some one or other of the pieces of work resting upon you.

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1925

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I shall always feel that in you we have a wise counsellor to whom we can turn at any time for best possible advice in the work of this great undertaking, and I am sure that in Dr. Eric North, your successor, we have one who will advance the cause as you have always done.

Now there is a heap I would like to write to you over in connection with the work at Tsinan and over which perhaps I may give myself the pleasure of doing on an early date. Today, however, I am afraid I must restrict myself to this hurried letter as there are other things needing attention.

Before I close, however, I should refer to that note of your's of April 30th written jointly to Dr. North and myself, touching on that Minute of the Governors at their meeting on April 7th in respect to the formation of a Roster. You will see from the accompanying Minutes that it was decided that we should prepare a proposal re this matter and bring it up before the next meeting of our Section, to be held probably in the course of the Summer. When that has been done I will see that the Recording Secretary, the Rev. A.E. Armstrong, is informed what has been decided. I note also the point contained in your letter to Mr. Armstrong of May 5th in regard to Dr. A.L. Warnshuis's desire that his name should be entered in the Minutes of the Organization Meeting as representing the English Presbyterian Mission.

With the best of good wishes,
Believe me, my dear Dr. Scott,
Yours very sincerely,

R. H. H. Warnshuis

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SHANTUNG

TRANSFER

Shantung Christian University

August 4, 1925.

Dr. R. F. Moorshead,
19 Furnival Street,
London, E.C-4
England.

My dear Dr. Moorshead:

I am sorry that I have been so long in answering your letter of May 21st with reference to the Minutes of the British Section of the Board of Governors.

We appreciate your holding on in spite of the burdens of your own Society's work. I was in a similar position in relation to the University of Nanking and Peking University when I was more closely attached to the Board of Foreign Missions of the Methodist Episcopal Church.

I am now in the process of clearing the matter of the pamphlets and a letterhead with Mr. Armstrong and will let you know the result.

I have under date of June 10th from Dr. MacRae the Minutes of the Field Board of Managers and his letter of comment upon that. I note a number of them to call to the attention of the North American Section when it meets but do not find any that appear to me to need coordinate action by our two sections until the field reports the recommendations as to permanent regulation for the granting of degrees both for the future and ex post facto.

I have been glad to note that no word has come from China indicating that the political situation has seriously affected the work at Shantung except for the necessary holidays and release of students from some of their immediate academic obligations.

Cordially yours,

Eric M. North

EMN:K

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Shantung Christian University

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LONDON, E.C.4.

17th September, 1925.

INDEXED

Dr. Eric North,
Administrative Secretary,
North American Section of the Board of Governors,
156, Fifth Avenue,
New York City, U.S.A.

Dear Dr. North,

Last Friday, September 11th, the British Section of the Board of Governors of the Shantung Christian University held a meeting, and I now have very much pleasure in enclosing the official Minutes of that gathering.

As you will see from Minute 15. I was unfortunately prevented from being present on account of illness and so it is somewhat difficult for me to comment upon the official findings of that gathering. I will, however, endeavour to make such allusion to any of the Minutes as may appear to be necessitated by any particular matter.

The Board were delighted to have with them the Vice-Chairman of the Field Board, Bishop T. Arnold Scott and Dr. Harold Balme, the President of the University, together with Dr. Laurence Ingle and Dr. Ellis.

Minute 17. Roster. I am sorry that we have not yet arranged the Roster, but I shall hope to do that shortly and submit the same to the next meeting of the Board. I dare say you have by now completed your Roster of the North American Section of the Board, and I am wondering whether you have done that on an alphabetical basis, as it is suggested should be done on this side.

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18. MINUTES OF THE FIELD BOARD OF MANAGERS.

574. Support for Chinese Members of Staff.

You will note that the Board decided to forward this minute to the Co-operating Societies, asking that they would give it their sympathetic consideration. I am afraid that so far as the British Societies are concerned there is not a very strong disposition to favour making financial grants in the place of the support of definite missionaries. That does not mean that there is no desire to see a growth taking place in the indigenous members of the University Staff, and if the suggestion contained in the minute of the British Section could be adopted in the sense that the University submits to the Board of Governors particulars respecting any actual Chinese candidate whom it might be felt might fill a vacancy on the Staff, and asks the Board to endorse the appointment of such a candidate, taking case by case, I venture to think that the apparent difficulties could be surmounted. It is really only a case of avoiding what may seem to be a hard and fast arrangement, pledging any or all of the Societies in advance to a specific course of action. That is what some of them did not feel it easy to accept, whereas so far as our willingness to introduce suitable Chinese appointments in place, it may be, of British appointments, I do not think there is likely to be any opposition, if we take case by case. I wonder whether you in North America feel at all in the same way.

584. President of the University.

You will observe that the British Governors decided to refer the matter raised in this Minute to the American Governors, feeling that a subject of this kind should be dealt with when the Board was holding an ensemble meeting. I trust that it will be possible for some arrangements to be arrived at when the Board meets in Toronto next year.

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585. Need of Recruits for Nursing Staff.

We are sending this Minute to the different Co-operating Societies and already we of the Baptist Missionary Society have commended to our Inter-Provincial Council in China the suggestion of a possible transfer on the field. I am not aware, however, at the time of writing, whether it is at all likely that such help can be arranged.

586. Radiologist.

This Minute dealing with the vacancy that has arisen through Dr. Ellis' having to resign, it was agreed to submit to the Wesleyan Methodist Missionary Society, for their sympathetic consideration. We hope they will be able to find someone, whom they can send out and support in place of their late representative. It is evident that the University does need somebody for this important post, but it is not an easy one to fill, as you will readily understand.

590. Resignation of Mr. T'ang En-liang.

The Board of Governors were greatly concerned as they noted that Mr. Whitewright, the veteran Director of the Extension Department, has lost his right-hand man in that Department of the University, and they felt that they must ask very earnestly that the Co-operating Societies take into consideration the possibility of securing a junior colleague who will be able to assist Mr. Whitewright in this very important and useful branch of the enterprise at Tsinan. I do not know whether you know of anyone; it would be a great thing if we could find the right one who could come along to help in this work.

597. Budget of School of Arts and Science.

I think that you will understand the feeling of the British

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LONDON, E.C.4.

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Governors in arriving at the conclusion they felt bound to come to in respect to this Minute. It is not as if at the moment the British Section had at their command anything like ample funds from which it might be possible to make the grant desired. If that were the case, I do not think there would have been any hesitation at all in coming to the rescue of the School of Arts and Science at this juncture. It is hoped that as an outcome of the Promotion Campaign now being prosecuted the needed funds will be secured. When that has come to pass their desire would be to accede to the request of the field. It was felt, therefore, that the Department ought not to arrange their expenditure with the full expectation of securing such help. If later on we have funds, the idea is that the University should be apprised of the same, and be in a position to undertake such expenditure as in these circumstances it would be possible to cover.

19. Statement by the President.

The Board were most deeply interested in the address of the President. I think that you will be glad to see the message of appreciation which it was resolved should be sent from the British Section of the Governors to the Staff of the University at Tsinan. Every member of the Board felt they wanted to do everything within their power to assure their friends in China of the cordial sympathy and support of the Home Board during the critical and anxious time through which the University is now passing. It is hoped that this message will encourage our friends at Tsinan and cheer them in this difficult hour.

21. Home Office of the Section.

You will be very interested indeed to note that Mrs. J.C. Carr, who has been rendering such very effectual help to the Home Base, has now been appointed Hon. Organising Secretary. Nothing could be better than the step that has thus been taken, and we are everyone of us exceedingly grateful to Mrs. Carr for her indefatigable and most generous help in the cause of the University. We have also been able to make arrangements for a definite office

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Shantung Christian University

SEP 17
1925

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C. M. WILSON, M.D., F.R.C.P.

TSINAN, CHINA

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Dean, School of Arts and Science.
JOHN D. MACRAE, M.A., B.D. (Toronto).
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SAMUEL COCHRAN, A.B., M.D. (Princeton and
New York).
Dean, School of Medicine.
J. SUTHERLAND WHITEWRIGHT,
Director, Extension Department.
PAUL C. CASSAT, B.A.,
Treasurer and Registrar.

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TELEPHONE—HOLBORN 5882-3

OFFICES.

CHINA—

TSINAN,
SHANTUNG PROVINCE,
CHINA.

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

ENGLAND—

19 FURNIVAL STREET,
LONDON, E.C.4.

for the Shantung Christian University in the Baptist Mission House, here in London, and we are very thankful too to have secured Miss Robertson as Office Secretary. I hope that by means of these arrangements it will be possible for the business that has to be transacted at the Home Base to be dealt with more expeditiously and more efficiently than under the congested arrangements that have prevailed up till now.

I do not think there is anything more one should add, but if I have not made everything clear perhaps you will give me an opportunity of explaining further.

I need not add how much our minds are exercised as we think of the serious position now to be faced in China. It does seem a very difficult and trying moment for all of us, but we just look up and believe that in some way beyond our sight at the moment God is working on behalf of these people, and that ere long we may have the joy of seeing an entire change in the outlook on the part of the Chinese. We feel specially sympathetic with our Chinese Christians and especially the Chinese Christian leaders. They, indeed, have a most difficult place to fill at this moment, and we seek to commit them afresh to their and our Lord.

Hoping that you are keeping well and that blessing may attend the work of the North American Section of the Board of Governors,

Believe me,

Yours sincerely,

R. Fletcher Moorshead.

Dictated but not personally signed.

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SHANTUNG

TRANSFER

SHANTUNG CHRISTIAN UNIVERSITY.

October 26, 1925.

Dr. R. Fletcher Moorshead,
19 Furnival Street,
London, E. C. 4, England.

My dear Dr. Moorshead:

I enclose a copy of the letter-head which has been shaped here in New York in consultation with Dr. Scott and Mr. Armstrong. In view of the fact that you have a promoting office in London, which we do not have over here, you will, no doubt, wish to shape your letter-head somewhat differently.

In a conference a bit ago with Mr. Armstrong, it was agreed that Mr. Armstrong would take up the matter of the pamphlets with President Balme with a view to some reshaping, and raising the question as to whether this might not be better prepared and printed in London.

We have Dr. MacRae's letter of September 30th with its encouraging word as to the situation in the University. It is fine to note the unity of the whole staff under the present situation. It may be that great good will come out of all the tension and anxiety of these months. I am sure we must all believe that this is possible and work for it. I find myself also rather encouraged by the report of the annual meeting of the National Association for the Advancement of Education contained in the Che-loo Bulletin of September 19th.

Cordially yours,

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COPY

November 11th, 1925.

SHANTUNG

Dr. Eric North,
160, Fifth Avenue,
New York.

TRANSFER

My dear Dr. North,

I want to write to you with regard to the dates of the meetings next April, as, in order to fit in my visit to America with Committees and other engagements on this side, I have to make arrangements a long time ahead. The fixed date in connection with which I have to make my arrangements is the meeting of the Peking Union Medical College which is fixed by Statute for the second Wednesday in April, which next year is the 14th. I believe it was understood that the meeting of the Shantung Governors is to be held in Toronto next year. If this is to be arranged, it will be necessary for it to be held, if I am to attend it, before the 14th, and not after it, as I must leave New York on Saturday, the 17th April, for important Committees and our Board here on the 26th to the 28th April. I have been making tentative enquiries as to the passages to St. John's or Halifax, with a view to my travelling to New York via Toronto. I need not go into the details with you about these, but I may say that there is a convenient steamer which will land me at St. John's on Friday the 9th April and in Toronto not later than Sunday, the 11th April. Would it be practicable to hold the Shantung Board in Toronto on Monday, the 12th April, and for us to travel to New York on the night of that day, which would give a clear day in

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Dr. Eric North.

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New York before the P.U.M.C. meeting on the 14th. Probably the meetings of the Boards of the Yenching University and Canton Christian College could be arranged for the 15th and 16th, of you find that either of these days would be convenient for the Yenching meeting. Of course, if Tuesday, the 13th April, was locally more convenient for that meeting, it could be fixed for that day.

Failing some such arrangements as that indicated, I could, if necessary, get to Toronto via St. John's or Halifax by Tuesday, the 6th April, and the Shantung meeting might be held on the 7th, 8th or 9th. I should be prepared to do this if necessary, but it would save me six days at this end if the Toronto meeting could be held on the 12th: and, therefore, I should prefer this arrangement if it is practicable. Forgive me troubling you with these matters at so early a date and for expressing my own personal convenience; but you will understand that I have to make arrangements a long time ahead.

If Dr. Weir can arrange to attend the P.U.M.C. meeting next year he will, of course, want to be present at the Toronto meeting, and it will also suit his convenience if the 12th can be arranged.

I shall be greatly obliged if you can let me hear from you definitely about the date of the Toronto meeting at your early convenience.

With kindest regards,
Yours very sincerely,

(Signed) F.H. HAWKINS.

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Dr. Eric North.

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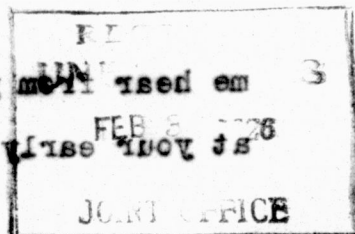
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me hear from you definitely about the date of the Toronto meeting

at your early convenience.
With kindest regards,
Yours very sincerely,

(Signed) F.H. HAWKINS.



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TRANSFER

LONDON MISSIONARY SOCIETY.

(ESTABLISHED 1795.)

FOREIGN SECRETARIES
F. H. HAWKINS, LL.B.
V. A. BARRADALE, M.A.

48, BROADWAY,
WESTMINSTER, S.W. 1.

TELEPHONE:
VICTORIA 393 & 394.

TELEGRAMS:
"MISSIONARY, SOWEST," LONDON.

SHANTUNG

INDEXED

Dr. Eric North,
150, Fifth Avenue,
New York.

November 11th, 1925.

My dear Dr. North,

You are no doubt aware of the valuable service that Dr. Balme has been able to render during recent months in connection with China affairs. He and Dr. Hodgkin have established very satisfactory contacts with the political ^{parties} ~~authorities~~ here and with the Government.

At the last meeting of the Standing Committee of the Conference of British Missionary Societies Dr. Balme was requested to arrange, if possible, to be available on his return to China to give any unofficial and confidential help he could to the British delegates to the Conference which is to meet in Peking on the 18th proximo in connection with the questions arising in which British Missionary Societies were particularly interested, more especially in connection with the so-called Toleration Clauses in the existing Treaties. I understand that the ^{Baptist} British Missionary Society are quite willing, as far as they are concerned, to give him liberty to do this.

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Dr. Eric North, 2.

Mr. MacLennan, on behalf of the Standing Committee, has written to me as Chairman of the British Section of the Board of Governors of the Shantung Christian University to ask for similar liberty to be accorded to Dr. Balme as far as the University is concerned. I have been in communication with Dr. McCrehead and Mr. Wilson, and we feel quite sure that the British Section will be glad to concur with the Baptist Missionary Society in giving Dr. Balme the necessary freedom, but I have pointed out that it will be necessary to obtain the consent of the American Section to such an arrangement, and I am now writing to you as Secretary of the American Section to ask you to obtain the concurrence of that Section in the suggested arrangement, and I shall be grateful if you will do so.

The next meeting of the British Section will be held on the 8th January, when I have no doubt a resolution will be adopted confirming the action we have taken, and I shall be glad if it is possible for us to hear from you before that date that the American Section will concur.

As you know, the Conference meets on the 18th December in Peking. I understand that Dr. Balme will not be sailing until the middle of January at the earliest, and will proceed to China via Suez (and not via America and Canada).

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Dr. Eric North, 3.

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so that he will not be in China until March, and, consequently, will not be available for any help he can render until that time. It seems probable, however, that the deliberations of the Conference are not likely to be completed by the time of his arrival, and it may be that he will be in a position to render valuable service in spite of his late arrival. In view of the uncertainty as to the course of the proceedings and the time it will take to carry through any negotiations, the feeling on this side is that the best course to adopt will be to give Dr. Balme a free hand to act as he may think advisable under the circumstances which exist when he gets to China, and I feel sure the American Section will agree to this course. I should add that we have not yet received Dr. Balme's formal consent to undertake the service which he is asked to render, but I have good reason to believe that he will be very willing to help in this way as opportunity may offer.

With kindest regards,

Yours very sincerely,

J. H. Hawkins

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SHANTUNG CHRISTIAN UNIVERSITY

TRANSFER

TSINAN, CHINA.

BRITISH SECTION OF THE BOARD OF GOVERNORS.

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Mrs. J. C. CARR, Hon. Organising Secretary.

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Dean, School of Arts and Science.
JOHN D. MACRAE, M.A., D.D. (Univ. B.C.),
Dean, School of Theology.
SAMUEL COCHRAN, A.B., M.D. (Princeton and
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Dean, School of Medicine.
S. LUELLA MINER, M.A., Litt.D. (Oberlin),
Dean of Women.
J. SUTHERLAND WHITEWRIGHT,
Director, Extension Department.
JOSEPH W. HUNTER,
Registrar and Acting Treasurer.

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Codes: MISSIONS or C.I.M.

OFFICES.

CHINA—

TSINAN,
SHANTUNG PROVINCE,
CHINA.

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

ENGLAND—

19, FURNIVAL STREET,
LONDON, E.C.4.

19th November, 1925.

Dr. Eric M. North,
150, Fifth Avenue
NEW YORK CITY, U.S.A.

Dear Dr. North,

I owe you a very sincere apology for not having answered on an earlier date your official letter of October 20th, which you wrote to Dr. Balme, Dr. MacRae, Dr. Cochran, Mr. Armstrong and myself jointly, and in which you conveyed the record of the formal action of the China Medical Board with regard to the Pre-Medical work at Tsinan. I have been so tremendously rushed during the past few months, particularly in connection with the work of my own society, that it has proved impossible to find the time that was necessary to discharge in a prompt and proper way the work of the Shantung Christian University. Will you on that account, therefore, forgive me for not having replied earlier.

I join with you in an expression of very great pleasure at the resolution which was framed by the China Medical Board regarding further help for the Pre-Medical Department in Tsinan. It is most cheering to learn of the splendid way in which the Executive Committee of the China Medical Board has sought to treat in this most sympathetic way the appeal from Shantung. I am confident that when the British Section of the Board of Governors meet on January 8th they will desire to minute in a formal way their grateful appreciation of this further manifestation of interest on the part of the China Medical Board. I can well believe that the co-operation of the Executive officers of the China Medical Board has been of a very cordial character. Whenever you have an opportunity I shall be so glad if you will please convey to those officers the assurance of our thanks as well as those which you will already have transmitted to them on your own behalf for

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their sympathy with the needs and work of the Shantung Christian University.

I note that the grant of the China Medical Board has been made on condition that the sum of Mex. \$6,000 shall be provided directly by the Missionary Societies instead of the same sum which has hitherto been provided from the funds of the Medical School. I hope that no difficulty may arise in the way of carrying out this condition. In this connection perhaps you will kindly tell us what you are planning to do on your side to secure the further assistance which is desired from the Mission Boards. Any information of this kind will be of great value to us when the British Section meets in January, and whilst I cannot say at present just what help it may be possible to obtain from the British Boards, I am sure that there would be a disposition to desire to do anything that may appear possible to comply with the conditions that the China Medical Board have laid down.

With kind regards, believe me,

Cordially yours,

R. Fletcher Moorshead

RFM/MR

Dictated but not personally signed.

0480

NOV 1925

their sympathy with the needs and work of the Shanghai Christian University.

I note that the grant of the China Medical Board has been made on condition that the sum of Mex. \$5,000 shall be provided directly by the Missionary Societies instead of the same sum which has hitherto been provided from the funds of the Medical School. I hope that no difficulty may arise in the way of carrying out this condition. In this connection perhaps you will kindly tell us what you are planning to do on your side to secure the further assistance which is desired from the Mission Boards. Any information of this kind will be of great value to us when the British Section meets in January, and whilst I cannot say at present just what help it may be possible to obtain from the British Boards, I am sure that there would be a disposition to desire to do anything that may appear possible to comply with the conditions that the China Medical Board have laid down.

With kind regards, believe me,

Cordially yours,

RFM/MR

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SHANTUNG

TRANSFER

INDEXED

SHANTUNG CHRISTIAN UNIVERSITY

December 7, 1925.

Mr. F. H. Hawkins,
48 Broadway,
Westminster, S.W.1,
London, England.

My dear Mr. Hawkins:

Concerning your inquiry as to whether the American Section of the Board of Governors would approve President Balme's being of service to the British group of the extra-territoriality conference, I have the pleasure to report that the opinion of the American Section is favorable. Three members of the Section in responding have added that they did so because they were sure that Dr. Balme, as the head of an international institution, and because he is Dr. Balme, could be trusted to avoid commitments to positions that might represent narrower interests than the general cause of missions.

With hearty good wishes, I am,

Cordially yours,

Eric M. North

Secretary,
North American Section, Board of Governors,
SHANTUNG CHRISTIAN UNIVERSITY.

ELN/G

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