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British Section, Board of
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Ans'd

Dear Moorshead,

15, Tufton Street,
Westminster, S.W. 1

15th. January, 1924.

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245-9
SECRETARIES

Many thanks for yours of 4.1.24 and its enclosures which are extremely interesting, but I confess give me a certain amount of anxiety. I rather suspect that my anxiety is the result of inexperience in such matters. Clearly, under the draft bill as it stands, the Board of Governors has almost unlimited power and it would certainly look as if there would be no control left for either of the Joint Boards or any of the co-operating societies. However, clearly that is not the intention and I think the answer to the question you raise in your letter is that everything is controlled by the bye-laws. I note that Mr. Wright's letter points this out and states that the bye-laws are to be passed by the Board of Governors.

I suppose that when the Board of Governors is given authority to the extent mentioned in the draft bill, that would be natural and in Clause 8 it states that they may enact statutes and bye-laws, but I confess that Clause 4 sounds as if the authority behind the bye-laws was the General Meeting of the University of which, however, I can find no exact definition, unless the list of bodies to be notified of the first meeting in Clause 7 represents it, as I suppose it does.

My non-legal mind suggests to me that the document needs a good deal further care in its drafting, as it seems to leave so many points open, and I should venture to suggest that it might be well to try and secure that bye-laws be approved by the first Annual Meeting and be not altered except by the Annual Meeting on the recommendation of the Board of Governors. That would give a good deal more security to the Joint Boards and the co-operating societies, through the University, and the delegation to them of the real authority, with all ordinary concerns, as at present. It is perfectly clear that the University cannot exist without co-operation and the co-operation of the societies, and the societies will not co-operate unless they have a reasonable amount of authority themselves, and the amount which they would secure by representation at the Annual Meeting is not reasonable.

I think it might be well, if you approve, to suggest to Mr. Scott forthwith that the bye-laws should be vested in the University rather than in the Board, for it seems to me that that is the key to the situation. The drafting of the bye-laws would, of course, be a very important matter also, but that need not occur at this stage and I think that the present Board is not likely to object to anything on which the two existing Joint Boards are agreed. Even if they did object, with that provision the University could over-ride them.

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RECEIVED

15, Wilton Street,
Westminster, S.W.1.

15th January, 1924.

These comments are somewhat undigested, but they are what occurred to me at first sight, and I think that the anxiety I feel may be removed along these lines. Do you think we ought to have a talk about the matter sometime? What does Mr. Wilson feel about it?

Yours truly,

Sgd. *H. H. Weiss*

Secretary, M.M. Department

I am sure that when the Board of Governors is given authority to the extent mentioned in the draft bill, that would be a natural and desirable thing. I think that they may want to have a meeting of the Board of Governors and the University Council, and I think that the meeting of the University Council should be held at the same time as the meeting of the Board of Governors. I think that the meeting of the Board of Governors should be held at the same time as the meeting of the University Council.

My non-legal mind suggests to me that the Board of Governors should have a meeting of the Board of Governors and the University Council, and I think that the meeting of the Board of Governors should be held at the same time as the meeting of the University Council. I think that the meeting of the Board of Governors should be held at the same time as the meeting of the University Council. I think that the meeting of the Board of Governors should be held at the same time as the meeting of the University Council.

I think it might be well, if you approve, to suggest to Mr. Scott that the Bill should be voted in the University rather than in the Board, for it seems to me that that is the key to the situation. The drafting of the Bill would, of course, be a very important matter also, but that need not occur at this stage and I think that the present Board is not likely to object to anything on which the two existing Joint Boards are agreed. Even if they do, they can be dealt with separately.

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Shantung Christian University

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CHINA.

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

ENGLAND—

19, FURNIVAL STREET,
LONDON, E.C.4.

January 25th, 1924

Rev. G. T. Scott, M.A.,
North American Joint Board,
156, Fifth Avenue,
New York. U.S.A.

Dear Mr. Scott,

I am exceedingly sorry that your memoranda arrived here bringing the proposed Draft Bill of Incorporation of the Shantung Christian University, and the letter that had been written to you by E. W. Wright, Legal Counsel, Toronto, I was out of the Country, and have only recently returned. I had the misfortune to get knocked up rather badly at the beginning of December and was ordered off to the South of France.

That absence cut into my work quite a lot as you can imagine, and one finds it rather difficult now to pick up all the arrears. Will you please on this ground excuse the delay, and accept my best thanks for your kindness in sending on copies of the memoranda re the Incorporation of the University.

I have read through Counsel Wright's letter and the proposed Draft Bill as carefully as one could, but of course not being a legal expert I can only read what is set down in the draft with very amateurish sort of eyes. It seems very complicated but doubtless in essence is quite simple, and of course it is a very fortunate thing that Mr. Wright and his firm in Toronto are so sympathetic with the things we have in view.

Directly the memoranda came into my hands I circulated the papers amongst members of the British Joint Board, asking that if any of them had observations which they would wish to

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make upon the draft they would be good enough to send such to me without delay that I might transmit the same to you, but the only one that has written to me any extensive survey of the matter is Dr. Weir of the S.P.C., ~~and as~~ ^{this} letter is quite an important one. I am having a copy of it made and inserting same in this one to you.

4 There is no allusion in the draft bill or in the remarks of Counsel Wright to the two Joint Boards that are at present in existence, nor would it seem as if any continuance of those Boards as subsidiary bodies to the Board of Governors was contemplated.

When you wrote some time ago upon this subject, that is after your visit to Toronto, you assumed, I think, that those Joint Boards would still have some part to play in the administration of the University, and that whatever was done in the way of the arrangements of some office in Toronto and the constitution of a Board there would be designed simply to meet, and no more, the legal requirements of any Charter that the Canadian Parliament might grant.

Yes I see that the Board of Governors would have power to make such statutes and by-laws as they may wish, and it may be that that would give them power to appoint bodies both in China, the United States and Great Britain as they might feel were needed.

I presume that both you in New York and we here would wish to maintain bodies like we have at present both for the administration of business and for the extension of interest amongst the co-operating bodies.

2) The Provisional Board of Governors is only a very temporary body and everything, as Dr. Weir has said, would then turn upon the Board of Governors that be elected ~~and~~ the Annual Meeting which would have to be held, attended by representatives of the different Co-operating bodies. This meeting, I presume, ~~will~~ have to be held in Toronto, and it would involve, I imagine, some representatives of the Societies here going across once a year.

3) The Draft Bill obviously commits the Co-operating Societies to a course which implies the passing over of the Property which they at present hold in the University to the Board of Governors who would therefore from that be the sole Property holding body. That of course has been the thought that some of us have had all along, but I know there are some friends who have felt somewhat anxious at the thought of property possessed by their Society ceasing any longer to belong to them and becoming owned by some Co-operative Board a great distance away.

The friends who have felt that way have wished, I know, that it were possible to obtain what was desired in the way of a Charter for the purpose of conferring degrees, without disturbing the present arrangements for the holding of Property. If any

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solution of the matter were possible on these lines it would make the whole thing a much easier one in certain quarters, but I apprehend that that might be too difficult to secure.

4 I note that in Clause 8 (c) of the Draft Bill reference is made to the "~~re-investing~~" of the Property of the University. What exactly is meant by that I am afraid that I cannot quite see.

52 As to paragraph 5, to which Mr. Wright draws specific attention. I imagine that there would be no undesirable feature included in the Bill if that reference to the Republic of China were to stand. The fact that a protective clause of this character has been inserted in other Legislative Charters of the same kind would seem to make it plain that a reference like that would be necessary.

If, however, you have come to feel that there is something undesirable in it then doubtless you will have taken up that point already with the Attorneys in Toronto.

61 As to Paragraph 13. I do not know whether any such provision appears in other similar agreements, nor do I know how far it is a wise provision. Different views might be held upon a matter of this kind, and I shall be very glad to hear what you may think about it.

You will I am sure realise that all of us on this side are most anxious that nothing should happen which would tend to create an impression that this University was something which was purely a British affair and not in the truest sense of the word International. We may presume, I imagine, that that point will be clearly kept in mind.

• Dr. Weir's point as to the composition of the general meeting is an important one, I think, seeing that the bodies that would be represented at the meeting are not clearly defined

It is obvious that a University of this kind cannot continue to exist without the wholehearted co-operation of the Missionary bodies that have brought it into operation, and so I think that we may safely believe that nothing will eventuate in this connection that would tend to weaken confidence or lessen the vital link that exists between the Societies and the Boards of the University.

? 1 You will notice what Dr. Weir says as to the By-laws being vested in the University rather than in the Board of Governors, and I would be very glad indeed to hear what you feel about it.

Are we to take it that matters are now going forward and that

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SHANTUNG



February 8, 1924

Dr. Thomas Cochrane
3 Tudor Street
Blackfriars, London, E.C.4,
England

My dear Dr. Cochrane,

A letter from Mr. Hawkins a few weeks ago stated that his visitation in Africa would prevent his attending the various meetings in New York during the second week in April.

It is a pleasure to know that you will probably be in New York as his proxy for the meeting of the Trustees for the Peking Union Medical College on April 9th. We shall be very happy to welcome you and any other British representatives to the meeting of the Shantung Christian University Joint Board during that same week. The meeting will probably be called for 9:30 A.M. Tuesday, April 8th in the Presbyterian Board room. If there should happen to be any change of date or hour later notice will be sent to you, but we shall in any event be able to set a time which will not conflict with any other of your Board engagements.

We deeply regret to hear from Mr. Hawkins of Dr. Moorshead's ill health, but we trust that he will soon have restored strength for carrying forward his important tasks.

Looking forward with eager anticipation to seeing you and other British friends in New York in April, I am,

Sincerely yours

George T. Scott.

GTS/JWJ

Copy for the Office of Mr. Hawkins
Copy for the Office of Dr. Moorshead.

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R. Fletcher Moorshead

INTERDENOMINATIONAL INSTITUTION UNITING TEN MISSIONARY ORGANIZATIONS OF GREAT BRITAIN, CANADA AND THE UNITED STATES

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SHANTUNG
FEB 29 1924
SECRETARIES

FEB 25 1924

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TELEPHONE—HOLBORN { 5882.
5883.

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TSINAN,
SHANTUNG PROVINCE,
CHINA

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

ENGLAND—

19, FURNIVAL STREET,
LONDON, E.C.4.

TRANSFER

re bill of Incorporation 12th February 1924

Rev. G.T.Scott, M.A.,
North American Joint Board,
156 Fifth Avenue,
New York, U.S.A.

Dear Mr. Scott,

In continuance of my letter of January 25th,
I enclose a copy of a memorandum by Mr. Sparham, who writes on
behalf of the L.M.S. You already have as enclosed in my last
letter a copy of Dr. Weir's memorandum on the same subject.

We gather from the covering letter of
Mr. E.W. Wright, the Legal Counsel, that the desire is to make
the bill as simple as possible, and commit all power to the
first Board of Governors, who would be elected by the first
general meeting of the University convened by the Provisional
Board of Governors, and that it is felt best not to complicate
matters by attempting to make the act too precise. The question
1) is, does the bill as drafted allow for all the points raised by
Dr. Weir and Mr. Sparham being met in the bye-laws, which would be
drawn up by the Board of Governors. The draft bill it seems to
2) us, does not make it clear what body would draw up these bye-laws.
Ought that not to be clear?

We do not want to suggest anything that would
risk delay in the passing of the Act. On the other hand we do
not want to risk anything that would prejudice the future of the
institution. I think you will understand our position and we
must to a large extent trust to you at that end who being on the
spot will be in a much better position to judge the situation, and
will be as anxious as we are with regard to the points that have

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1924

been raised. I am hoping to receive a reply to my former letter in time for the meeting of our Joint Board on March 7th.

With kindest regards,
Believe me, dear Mr. Scott,
Yours very sincerely,

R. H. Hatcher

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COPY

C. G. Sparham

SCOTT REC'D

FEB 25 1924

Ans'd

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FEB 29 1924

248-9
SECRETARIES

The Manse,
Dunmow,
Essex.

Dr. R. Fletcher Moorshead,
19 Furnival Street,
London, E.C. 4.

My dear Dr. Moorshead,

Yours of yesterday just to hand.
The queries I would put with reference to the Draft Bill of
Incorporation of the Shantung Christian University are as
follows:-

Paragraph 3. "First General Meeting of the University"

What is to be the constitution of this General Meeting,
does each Board and Society send one representative
or more or should two or three Boards or Societies
unite to send one, how many representatives should the
two Joint Boards send? What proportion of voting
3) members shall constitute a quorum?

Paragraph 5. The University to be subject to the laws
in force in the Republic of China.

4) Does this involve the registration of the University
under the Board of Education at Peking? At a meeting
of the Presidents of Universities held in Peking, in
1922, if I remember aright, it was decided that while
the Government of China remained inso unsatisfactory
a condition, registration of Universities should not
be applied for; also I believe it was agreed that
when action in this direction was taken it should be
taken by the representatives of the Christian Univer-
sities as a united body. I had only a verbal report
of the meeting; probably Mr. Burt could give something
more authoritative. It is the wish of the University
Authorities to secure registration in China as soon as
the time is ripe for such a step, but nothing should be
done to force the pace. If the Act of Parliament is
intended to call for such registration, it might mean
that we should not secure the benefit of the Charter
until registration is effected.

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Paragraph 7. Names of Contributory Boards and Societies.

Are the titles given officially correct? Are they not in some cases rather the popular and shorter names by which the organizations in question are known than the official designations?

Paragraph 12. Period during which land may be held undeveloped not to exceed ten years.

5) In view of the slowness of movement at times in China and the difficulty of raising money when we need it, it might be advisable if this limitation were omitted..

I have stated the points that have occurred to me. It is of course quite possible that there is reason for the draft being as it is. All I would suggest is that the points should be submitted.

I am, Very sincerely yours,

(Signed) C.G. Sparham.

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SHANTUNG

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FEB 19 1924

248-9
SECRETARIES

February 16, 1924.

TRANSFER

Dr. R. Fletcher Moorshead
19 Furnival Street
London, E.C.4, England

Dear Dr. Moorshead,

RE: SHANTUNG UNIVERSITY CHARTER.

Thank you for your letter of January 25th with its enclosure of a copy of Dr. Weir's letter to you of January 15th.

First, let me say how gratifying it is to know that you are back again in your office with health which I trust has been fully restored by your vacation absence.

Regarding the Charter, it is very helpful to have your letter with its many significant suggestions. All of the points which you raise I am, I believe, incorporating in a revised, suggested draft and covering comments which I am preparing for Mr. Wright. You and Dr. Weir are quite right, to my mind, in thinking that the control should remain in the hands of the Cooperating Boards and that some provision should be made for the continuance of bodies similar to the present two Joint Boards with provision for a Field Board of Managers.

Without taking up your points one by one I merely reiterate that all of your suggestions are covered in the material which I plan to submit to Mr. Wright. Dr. Weir's suggestion that "the By-Laws should be vested in the University rather than in the Board" is not clear to me since by incorporation the Board and the University are one and the same thing and of course the Board must have By-Laws. However, if Dr. Weir means as much as possible of the responsibilities and privileges of the corporation should be transferred to the Field Board of Managers, I agree with him, assuming that the Field Board is constituted in a way that is somewhat representative of the proportionate interests in the Institution.

I have not yet heard from Dr. Balme or the Field Board in regard to the Draft Bill as Proposed by Mr. Wright and submitted to the Field. I hope that reply from the Field will reach me soon. Perhaps it would be well for me to submit to Mr. Wright the suggestions and questions which I now have at hand and later to send any other desirable suggestions made by the field.

Do not hesitate to write frankly regarding anything that occurs to you in this connection. With warmest personal regards, I am

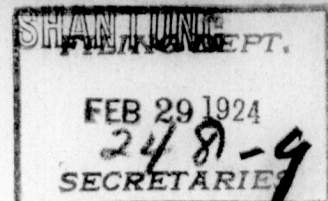
Sincerely yours

George T. Scott.

GTS/JWJ

Copy for Dr. Balme

0359



SHANTUNG

February 27, 1924.

TRANSFER

Dr. R. Fletcher Moorshead
19 Furnival Street
London, E. C. 4, England

My dear Dr. Moorshead,

RE: SHANTUNG CHARTER.

Thank you for yours of February 12th, regarding the Shantung Christian University Charter and enclosing a copy of Mr. Sparham's letter to you on this matter. You will see that all the suggestions made by you and Mr. Sparham are incorporated in the enclosed Revised Draft which I am today sending to Counsel Wright in Toronto. A copy of my letter to Mr. Wright is enclosed to you herewith. I am glad that Dean McCrae is now in Toronto and I understand quite ready to give a good deal of time toward helping this matter through Parliament.

This will probably reach you before March 7th when your British Joint Board meets.

With best wishes for a successful meeting, and trusting that this incorporation question proceeds satisfactorily, I am, with warmest personal regards,

Sincerely yours

George T. Scott.

GTS/JWJ

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SCOTT REC'D

R Fletcher Moorhead

AN INTERDENOMINATIONAL INSTITUTION UNITING TEN MISSIONARY ORGANIZATIONS OF GREAT BRITAIN, CANADA AND THE UNITED STATES

MAR 10 1924

Shantung Christian University

Ans'd

SHANTUNG PT.

SECRETARIES

TELEPHONE—HOLBORN { 5882.
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CHINA—

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CHINA.

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

ENGLAND—

19, FURNIVAL STREET,
LONDON, E.C.4.

February 28th, 1924.

Rev. G. T. Scott, M.A.,
The Board Of Foreign Missions
of the Presbyterian Church in the U.S.A.,
156, Fifth Avenue,
New York.

My dear Mr. Scott,

Your kind letter of the 8th instant has just reached me and I would like to send you the warmest of thanks for your kind and sympathetic concern over the matter of my health. It was indeed good of you to write as you did, and I cherish your sympathy in a very special way.

You will be glad to hear that I am now very much better than I was, and am trying to live within the bounds of one's physical strength, but you know how very difficult it is, when there is so much to do, to confine one's energies within limits. Yet I realise that one may often render a dis-service to the work we love rather than the opposite by letting one's nerves wear thin, and so I am trying to follow the kind cautions of friends, including your own.

I hope that you are keeping well in the midst of your manifold claims, and that I may not have reason to hear that you have overtaxed your abundant energies.

Thank you very much for sending to me a copy of the letter which you had written to Dr. Cochrane from which I note that the Annual meeting of the North American Joint Board is

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called for Tuesday April 8th.

Our March meeting takes place on the 7th at which we shall hope to have the presence of Dr. Cochrane, and I will see that without any delay the Minutes of that meeting are transmitted to you, and that Dr. Cochrane is posted up with any details he may want to have prior to his journey ~~across~~ to New York to attend your meeting and other meetings of a similar kind.

I somewhat gather from what you have stated concerning the Draft Bill of Incorporation for the University that there is nothing fresh to report relative to the application for a Canadian Charter. Our Board will discuss the draft Bill when they meet on March 7th, and we will see that any necessary points are minuted for your meeting in April. After then I trust it will be possible to make progress with the application for the Charter so that we may know whether or not we are likely to obtain it before much longer time has passed.

With very warm personal greetings and renewed thanks for your generous sympathy,

Believe me, my dear Mr. Scott,
Yours very sincerely,

H. D. H. Moorhead

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R. Fletcher Moorshead

AN INTERDENOMINATIONAL INSTITUTION UNITING TEN MISSIONARY ORGANIZATIONS OF GREAT BRITAIN, CANADA AND THE UNITED STATES

MAR 25 1924

Shantung Christian University

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248-9
SEP 30 1924
SECRETARIES

Ans'd

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ARNOLD C. INGLE, B.A., M.D. (B.M.S.)
REV. PREB. ISAACS, M.A. (S.P.G.)
RT. HON. SIR JOHN N. JORDAN, P.C., G.C.I.E.
A. G. BRUCE LOW, M.D., F.R.C.P.ED. (E.P.M.)
WALTER B. SLOAN, F.R.G.S.
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REV. C. E. WILSON, B.A. (B.M.S.)

TSINAN, CHINA

OFFICERS.

HAROLD BALME, F.R.C.S., D.P.H. (Lond.),
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Dean of the Junior College.
Acting Dean Arts and Science School.
JOHN D. MACRAE, M.A., B.D. (Toronto),
Dean of the School of Theology.
SAMUEL COCHRAN, B.A. (Princeton), M.D. (P. & S.),
Dean of the School of Medicine.
J. SUTHERLAND WHITEWRIGHT
Director, Extension Department.
PAUL C. CASSAT, B.A.,
Treasurer, Registrar.

TELEPHONE—HOLBORN { 5882.
5883.

OFFICES.

CHINA—

TSINAN,
SHANTUNG PROVINCE
CHINA.

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

ENGLAND—

19, FURNIVAL STREET,
LONDON, E.C.4.

SHANTUNG
TRANSFER

March 14th, 1924.

Rev. G. T. Scott, M.A.,
The Board of Foreign Missions
of the Presbyterian Church in U.S.A.
156, Fifth Avenue,
NEW YORK.

My dear Mr. Scott,

I have to acknowledge with many thanks your kind letters of February 16th and 27th, dealing especially with the Shantung Christian University Charter.

I am exceedingly sorry that your letter of February 27th arrived too late to be presented to the British Joint Board at their meeting last, Friday, March 7th. If only the postal service had been a little kinder and had expedited the arrival of your letter, it would have greatly facilitated the discussion that took place upon the matter of the Charter at the meeting of our Joint Board.

The revised draft which you have drawn up so admirably and sent to Counsel Wright in Toronto touches upon practically every point that was raised upon the subject at the meeting of our Board here. From the Minutes of the meeting, which I send with this letter, you will note the Minute that was adopted upon this matter. It simply places on record in the Minutes of the Joint Board what you have now sought to include in the draft bill that we trust is going to meet with

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MAR 14
1924

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success in Toronto.

At the meeting of the Board Dr. Weir told us that he and Dr. Cochrane were going across to New York to attend meetings there at the beginning of April, and the Board at once resolved to ask them to represent the British Joint Board in any discussion that they may be able to have with you and the members of the North American Joint Board upon the question of the Charter.

It is indeed very opportune that these two friends should be going to New York at this very time as there are so many matters which it is difficult to deal with through the tedious medium of correspondence that can be explicated when talking over the matter in actual conference.

I am having copies made of your revised draft and circulating them at once amongst the members of the British Joint Board, asking that any comments that members of the Board may wish to make be sent to me without delay so that they may be placed in the hands of Dr. Weir and Dr. Cochrane ere they sail for New York. This should mean that when you meet in April for your Annual Meeting you would be in the position of having the latest mind of the members of the British Joint Board. Then, when Dr. Weir and Dr. Cochrane have returned to this Country and the British Joint Board holds its next meeting on May 9th, we shall have the benefit of their report from their meeting with you, and also have the latest news that can be furnished concerning progress of the Charter question. Doubtless by April you will have received from Dr. Balme the reaction of the Field Board of Managers to the Charter proposals, and thus the meeting to take place with you in April cannot fail to mark an important stage in these negotiations.

With warm personal regards and many thanks for all your kind sympathy on account of my recent breakdown,

Believe me, my dear Mr. Scott,
Yours very sincerely,

R. Fletcher Moorhead

DICTATED BUT NOT
PERSONALLY SIGNED

0364

R. Fletcher Moorshead

Shantung Christian University School of Medicine

SHANTUNG DEPT.
APR 12 1924
TELEPHONE SECRETARIES

BRITISH JOINT BOARD.

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TSINAN, CHINA

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President of the University.

HAROLD BALME, F.R.C.S., D.P.H. (Lond.),
Dean of the School of Medicine.

EDWIN R. WHEELER, M.B., B.S. (Lond.)
Supt. of the University Hospital.

MISS MARGARET F. LOGAN,
Supt. Nursing Training School.

CHINA—

TSINAN,
SHANTUNG PROVINCE,
CHINA.

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

ENGLAND—

19, FURNIVAL STREET,
LONDON, E.C. 4.

TRANSFER

APR 4 1924

Ans'd

re-support Dr. Cheng

March 22nd, 1924.

Rev. G.T. Scott, M.A.,
The Board of Foreign Missions of the
Presbyterian Church in U.S.A.,
(North American Joint Board)
156, Fifth Avenue,
New York.

My dear Mr. Scott,

Since I forwarded the Minutes of the recent meeting of the British Joint Board to you the other day, I have received from Dr. Harold Balme his letter of Febry. 22nd, which he jointly wrote to you and to me over the proposal that Dr. Cheng Ching Yi be invited to become Vice-President of the University. He has evidently become considerably disturbed over the news that the London Missionary Society might find themselves unable to fulfil what they had hoped to be able to do as per Minute 238 of the British Joint Board of last December.

Minute 257 of the recent meeting of the British Joint Board will have shewn that we had become apprised of that same difficulty, and the Minute will also shew that the British Joint Board were so impressed with the tremendous importance of trying to secure Dr. Cheng Ching Yi for the post of Vice-President that they were willing to undertake the responsibility of finding at least the sum which the London Missionary Society had hoped to have been able to furnish. Since the meeting of the Joint Board one has found this view expressed in quite a number of quarters, and I felt impelled to write to Dr. Cheng Ching Yi to let ^{him} know that such was the interest awakened in the proposal that he should become Vice-President as made it apparent that even if the London Missionary Society

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V. B

Ho Cheng.

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SECRETARIES

April 12, 1924.

Dr. Harold Balme
Shantung Christian University
Tsinan, Shantung, China

Dr. R. Fletcher Moorshead ✓
19 Furnival Street
London, E.C.4, England

My dear Dr. Balme and Dr. Moorshead,

RE MINUTES OF ANNUAL MEETING OF NORTH AMERICAN JOINT BOARD
OF THE SHANTUNG CHRISTIAN UNIVERSITY.

It has been a great pleasure this week to have with us the representatives of the British Joint Board and of the faculty of Shantung Christian University, and they have been of invaluable assistance in connection with matters that came up in the Annual Meeting of our North American Joint Board. We only wish that each of you might have been here.

The enclosed copy of the Minutes of the Annual Meeting will, I believe, be largely self-explanatory, but I will write a further word on a number of items. Under separate cover we are sending you further copies of the Minutes in quantity. The numerals below are those used in the Minutes.

2,3. Treasurer's Report. Inasmuch as Miss Lucy Lepper has now been elected Treasurer of the Joint Board, she will correspond with the Field as the official representative of the entire Board. The report on the building funds was quite gratifying. We, however, must keep in mind that the large receipts from the Joint Campaign for Women's Colleges and from the China Medical Board are exceptional and not recurrent, and the money should be used with unusual care as further large sums for property for the Woman's Medical Department are not in sight and will probably be very slow in coming.

4. Charter and Incorporation. The proposed Draft Bill as revised in response to every suggestion from the Field and from the British Joint Board was presented at the Annual Meeting and at the meeting a few further suggestions were made, mostly by Dr. Wier, all of which were incorporated and the proposed Bill as finally revised to date is enclosed herewith. Under separate cover copies are going to you in quantity. (Twenty-five copies to Dr. Moorshead were dispatched yesterday so as to reach today's mail for England.) I thought that a copy revised by pen was dispatched to Dr. Moorshead last Tuesday night along with a copy of my letter to the Canadian attorneys, but I am chagrined to learn this morning that through a misunderstanding it was not enclosed; however, it is possible that it could not have reached Dr. Moorshead any earlier than the quantity shipment of yesterday.

Everyone at the Annual Meeting representing both Joint Boards and the faculty was agreed that we should push forward with the Bill at the present Session of

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April 12, 1924.

Parliament, with the understanding that the proposed, revised Bill would be sent to London as quickly as possible with the hope that the British Joint Board would have a chance to reply by cablegram if it had any objections or further suggestions before the Bill is finally passed by Parliament. The attorneys inform us that they think that "changes could be suggested at any time before the Bill actually goes to the House although changes should if possible be made before it reaches the Private Bills Committee. We doubt if the Bill will reach the Committee this month (April) ." Consequently if any further changes are desired by the British Joint Board, will Dr. Moorshead advise me by cablegram at the earliest possible date. In pushing forward with the Bill we of course understood that the British Joint Boardⁿ was entirely agreeable to such a course. Of such course Dr. Wier and Dr. Cochrane approved in view of the fact that the British Joint Board would doubtless have a chance to register further suggestions prior to the actual passage of the Bill.

The Payment of \$500.00 to the Attorneys was requested by them. Inasmuch as on this side of the water the University has no funds or account other than that designated for the Woman's Medical Department, Miss Lepper and I requested the Presbyterian Board to advance the sum and charge it out against the Treasurer on the Field. We, of course, hope that later special contributions may be made through the two Joint Boards to cover the cost of Incorporation which was roughly estimated at approximately \$1,000. Gold.

The Corporate Seal referred to in the Minutes is something on which you may wish to advise us.

The Committee on Preparation of Proposed By-Laws will work in harmony with the British Joint Board and with advice from the Field. Mrs. Roys is Chairman of the By-Laws Committee of Yenching College and Mr. Moss, as Secretary of the Central Office of China Union Universities, has had a good deal to do with Constitutions and By-Laws of four or five of the union universities in China. Dr. Wier, Dean MacRae and Mr. Cassat have kindly been working over an outline draft of By-Laws and I have placed in their hands constitutions and by-laws of several other institutions. In our discussion to date one general question and one divergence of opinion have arisen as follows:-

(a) The general question is as to whether the By-Laws should be quite full, outlining in some detail the composition, powers and functions of the various administrative bodies, committees, etc., with certain fundamental articles, subject to amendment only by approval of a certain proportion of the constituent Mission Boards, or whether the By-Laws should be quite brief with only the fundamental, constitutional matters covered, with minor and detailed questions drawn up in less formal documents for each of the three administrative groups. Some institutions operate on one basis and some on the other. As we have thought into the Shantung situation we are not at all clear as to which procedure would be the wiser.

(b) The divergence of opinion comes on the question of the basis of co-operation. The British basis makes the unit of cooperation the undertaking of a certain amount of responsibility in a particular school or department, whereas the North American basis of cooperation makes the unit the undertaking of a certain amount of responsibility in the university as a whole. Furthermore, for undertaking a single unit of cooperation the British basis gives two memberships and the North American basis one membership on the Joint Board. Our North American basis, as you will recall formerly particularized the different schools and departments of the University, but

April 12, 1924.

none of the other universities or union institutions with which North American Boards have to do observe such a plan. Moreover, when a year or two ago, strong Women's Boards were being invited into the medical work of the University and it was hoped and expected that a woman's organization like the strong Methodist Episcopal Board's, with a constituency of two or three million women, would enter the medical department and would enter no other department of the University that such a woman's organization undertaking large responsibilities should not be penalized in Board representation for being represented in only one branch of the work. Also it was felt that if, for instance, the Methodist Board eventually undertook from five to ten units of cooperation in only one department its responsibility should be supported by representation greater than that of some other organization that came into only one department with the bare minimum of participation.

(c) A third matter just occurs to me, namely, the implications of transferring large authority to the Field Board of Managers. We believe that the Field Board of Managers should have large powers if its membership is somewhat representative of the amount of responsibilities represented by the Field Board. For instance, I think of two missionary organizations that have in the Shantung University area very large Missions, great Christian constituencies, numerous preparatory schools, large student bodies in the University and are meeting these responsibilities with heavy property, staff and recurrent commitments to the University, which occupies a large and vital place in the general missionary program of these two bodies. While their representation need of course not be dominating or commensurate with their responsibility nevertheless it should be on a basis which recognizes exceptional responsibilities. I believe that an acceptable middle ground between the two viewpoints in this regard can be found to the agreement of a great majority of those concerned.

(d) Still another matter occurs to me. Should not the minimum unit of cooperation be increased in view of the great increase in the size and needs of the University, the increase being especially needed at the point of annual financial grant, the minimum being now at \$1,000. Mexican in addition to a member of the staff with residence or rent. The University is so much in need of current funds that it might be wise at this time of Incorporation, with its marked step forward, to "raise the ante." (You will recognize "ante" as classical Latin!)

Whether or not the Board of Managers should be represented by full voting members on the Board of Governors is an interesting question. Without discussing it now, as we have thought it through the last two or three days, I am inclined to believe that elected representatives of the Field Board of Managers might sit as corresponding members of the Board of Governors, having full privileges of the floor but without vote. This would give the Managers practical and influential representation, would relieve the representatives of embarrassment that could easily arise in personal questions effecting their associates on the faculty and Field Board and would not jeopardize the securing of a sufficient proportion of voting members to make a legal quorum.

5. 0153. The Presbyterian Board is already on the hunt for a Head for the Department of English but its Candidate Department informs me that it is doubtful if it can discover a qualified man in time for sailing this summer.

0168. I have not conferred with Dr. Cheng personally on the question. Dean MacRae had a long interview with him and was favorably impressed with Dr. Cheng's attitude. I purposely have refrained from taking it up with Dr. Cheng, leaving it by your wish to be handled through British channels. I, however, am now intending

April 12, 1924.

to let him know of the cordial reaffirmation of our North American Joint Boards' position. The letter from Dr. Cheng referred to in the Minutes was quite non-committal and yet not discouraging. For his support, of course, the Presbyterian Board would without doubt be quite willing to have the University use the guaranteed appropriation on account of either of its vacancies, that is, for Dr. Hayes in the Theological School or for Mrs. Chalfant in the English Department.

0171. This should be taken in connection with the earlier record and Minutes on Charter and Incorporation.

0173. I very much wish that funds were available for the Middle School. Certainly the program as outlined by the Field Board is modest. With Mr. Cassat and Dean MacRae both now in North America we hope that some promotional work can be done, although Mr. Cassat cannot undertake strenuous work. See also Minute No. 7.

11. Dr. Balme please note that the Field Board has been formally requested to explore and report its discoveries in the somewhat uncharted field of non-resident students. The experience of other Christian universities in China would be helpful. To us at this distance certain obvious benefits and detriments are at once apparent, but on the whole I should think we are now inclined toward a limited number of carefully selected day students.

The various, welcome letters from each of you have not been specifically answered but practically all of the points upon which you have touched are covered in the enclosed Joint Board Minutes and in the enclosed revised Draft Bill and above in this letter. However, I will go through your letters again to make reference to any other particular points.

The Overdraft and General Building Funds has, I believe, largely been covered by pledges which Mr. Cassat has secured chiefly from Mrs. McKelvey.

Re Buildings of Other Boards on Presbyterian Land. Dr. Moorshead wrote of the desire for some sort of record and Dr. Wier took the same matter up with me in conference yesterday. Enclosed to Dr. Moorshead is a copy of a proposed Minute by the Presbyterian Board as suggested and dictated by Dr. Wier. The proper amounts should be filled in the blank spaces. I am sure that the Presbyterian Board would be only too happy to make record, pending the time of the transfers of these particular properties to the new University Corporation. Perhaps the English Baptist Society would also wish to make similar record of buildings which others have constructed on their land within the suburb wall.

During these days of University reconstruction, preparation of By-Laws etc. we of course will wish to continue to confer with one another by correspondence with the utmost frankness, which I believe is the only safe way of carrying forward the complex mechanism, with which we are dealing.

With warmest regards, I am

Very sincerely yours

Copy for Mr. Hunter.

GTS JWJ

George T. Scott.

APR 29 1924

Shantung Christian University



Ans'd

BRITISH JOINT BOARD.

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J. AURIOL ARMITAGE, M.D., C.M. (S.P.G.), Treasurer
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TELEPHONE—HOLBORN { 5882.
5883.

OFFICES.

CHINA—

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CHINA.

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

ENGLAND—

19, FURNIVAL STREET,
LONDON, E.C.4.

17th April 1924

re-Charter

Rev. G.T. Scott,
156 Fifth Avenue,
New York City, U.S.A.

Dear Mr. Scott,

I am in receipt of the copy which you have kindly sent me of your letter of March 27th to Mr. Allen of Toronto re the Shantung Christian University Charter which constitutes most interesting reading. I do not think that we can have received the revised draft of March 12, 1924 to which your letter refers. The last that I have had was your revision with the date February 25, 1924 on the top of it. I am therefore not able to follow this last letter of March 27 as one could do if the revised draft to which it refers were at present before me. I am sure however, that your comments are very important ones, and if the Charter is secured the University will owe the successful result in the main to your very careful and detailed consideration of the whole matter.

I have just had a call from the Rev. G.C. Sparham, who is leaving for China, travelling by way of North America, on Saturday next, April 19th. I referred to this last letter received from you in conversation with Mr. Sparham, and he in turn brought up two points which he thought should be referred to, arising out of the revised draft of February 25, copy of which I had sent to him.

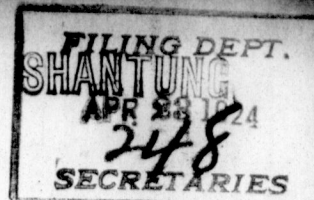
In Clause 5 of that revision you specified the constituent bodies of the University. Two of the British Societies are perhaps not as correctly specified as should be the case in a legal document of this kind. I refer to the "Wesleyan Missionary Society" which should read, I think "Wesleyan Methodist Missionary Society". Also the "Presbyterian Board of Foreign Missions" which should read "Foreign Missions Committee of the Presbyterian Church of England". It is important that the Societies should be correctly designated, and I think you will be glad to have these further particulars.

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-2-

Walter Woodhead

0372



April Twenty-first

TRANSFER

1924

Dr. R. P. Moorshead
19 Farnival Street
London, E. C., 4
England

Dr. Harold Balme
Shantung Christian University
Tsinan, China

Re: Dr. Cheng and Vice-Presidency of
Shantung University.

Dear Dr. Moorshead and Dr. Balme;

As you know, I have been reluctant to approach Dr. C. Y. Cheng on the matter of his relationship with Shantung Christian University inasmuch as I had a feeling that you desired the matter to be handled by the British and the Field Boards. However, in view of the issue coming up so frankly at our recent North American Board meeting and of Dr. Cheng's letter to me with reference to the Vice-Presidency, I ventured last week to write to him, giving what I think is the viewpoint of our North American Board. I received from him in reply a letter, dated April seventeenth, as follows:

"Dear Dr. Scott:

Your kind letter of the fifteenth instant has been duly received for which I thank you very much. I have received a copy of the minutes of the recent meeting of the Shantung University Board and have noted the part relating to the Vice-Presidency of the University. I am very thankful for the favorable consideration of this proposition by the Board and for the kind expressions contained in your letter concerning this matter. I am convinced that the move to secure more Chinese cooperation in the work of this great institution is a right one, the point I am not at all sure about is the suggesting of my name for this important position. Whoever finally takes up the work I am happy to think that the authorities of this seat of learning are thinking in terms of the Christian Church in China. This may mark the beginning of a new direction of the development of the Christian movement in the East which will have far reaching effect.

I feel myself highly honored by this call from the University and by the endorsement of the Boards of both Britain and America. If it is the will of God that I should serve Him in this capacity upon my return to my country the one thing I feel bold enough to say is that I will serve it with single-hearted devotion. Through my connection with

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Dr. R. F. Moorshead - #2
Dr. Harold Palmer

April 21, 1924

the work on the field Board for the past few years I have learned to realize more and more the strategic position it holds and the capacity for larger development it shows. But, as I have indicated before, I am unable as yet to give a definite answer to this invitation until my return to China this summer. Whether or no I shall be privileged to become one of the servants of this institution, it has my interest, my sympathy and my love.

Once again permit me to thank you for the very kind and encouraging letter you have favored me.

With kindest greetings.

Yours sincerely,

(Signed) C. Y. Cheng."

If I recall rightly Dean McRae stated that Dr. Cheng had also advised him that he desired to postpone his decision until he returned to China this summer. At least, the door is not closed; in fact, the tone of his letter seems to be largely in harmony with the proposal.

With warmest personal regards, I am

Very sincerely yours,

George T. Scott.

ots/n

0374

AN INTERDENOMINATIONAL INSTITUTION UNITING TEN MISSIONARY ORGANIZATIONS OF GREAT BRITAIN, CANADA

FILING DEPT.

June 26. 1924

SECRETARIES

SHANTUNG

TELEPHONE—HOLBORN 5883.

JUN 4 1924

Shantung Christian University

TSINAN, CHINA

Ans'd BRITISH JOINT BOARD

F. H. HAWKINS, LL.B. (L.M.S.), Chairman

R. FLETCHER MOORSHEAD, M.B., F.R.C.S. (B.M.S.),
Treasurer
Secretary

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SHANTUNG

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

ENGLAND—

19, FURNIVAL STREET,
LONDON, E.C.4.

May 26th, 1924.

Rev. G.T. Scott, M.A.,
North American Joint Board,
156, Fifth Avenue,
New York.

My dear Mr. Scott,

I have very much pleasure in now enclosing a copy of the Minutes of the recent meeting of our British Joint Board, and am sending with it a copy of my covering letter to Dr. Balme. In sending these to you I must acknowledge with many thanks all the correspondence you have recently sent to me concerning Dr. Cheng Ching Yi and the Minutes of the Annual Meeting of your North American Joint Board.

I had hoped to have acknowledged this correspondence much earlier, but we have been very busy with meetings this month, and with a shorthanded staff one has simply not been able to send many a reply that should certainly have been forwarded more promptly.

May I thank you very much indeed for all the information that you have been so kind as to send, and which has helped not a little in what we have sought to do here in connection with the business of the University.

I do not know that there are many points arising out of our Minutes over which one need say more than what has been said in my letter to Dr. Balme, and I do not want to burden you.

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MAR 26

1924

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You will see how the matter regarding Dr. Cheng Ching Yi has been left, and now I suppose we must wait until he is able to let us know his decision on his return to China in August. I do not know what you will feel concerning that point referred to in my letter to Dr. Balme as to Dr. Cheng Ching Yi being called "Vice President," and yet not really intended for duties usually associated with a Vice Presidency.

Regarding Incorporation of the University. Dr. Weir reported to us very fully concerning the discussions that he had had with you and others when in New York. His report taken with your correspondence and the information contained in your Minutes made everything perfectly clear, and there was considerable satisfaction at the way in which this Charter seemed to be making progress.

51 We understand that we shall receive later a report of the Sub Committee which is considering the matter of the Bye-laws. Dr. Weir feels, and I gather that you do too, that the vital question will be concerned with the Bye-laws, and that if the Charter is granted on the lines of the application that then everything will really turn on the construction and basis of those Bye-laws.

248-9 One point that has not seemed to have been brought out is that relating to the standard of the Degrees which the University would be empowered to confer. There does not seem to be anything in the present memoranda that definitely standardises the degrees of the University. Perhaps it was impossible to manage that, but I believe that Dr. Balme has felt that it is a very important thing that there should be a security for a proper standard in this particular respect.

By now perhaps you may have intelligence shewing the likelihood of the Bill getting through the House of Commons in Canada this Summer. It will certainly be a very notable thing if it does, and mark the beginning of a new and important relationship for this University.

You will notice from the Minutes how the question of closer co-ordination between an Institution engaged in Higher Christian Education in China directed attention. Dr. Cochrane was very strong on the point, and of course all of us feel keen on it too. These are certainly not days when we want to see a duplication of effort and energy in any unnecessary way. I question however, whether much of that is happening as between Peking and Tsinan, and what one has gathered makes one feel that the men on the spot are very fully alive to this

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matter, and whilst carrying on associated activities are anxious that they should not duplicate their work.

The biggest discussion that took place was around the Department of Education and the Middle School, and from what I have said to Dr. Balme you will gather the gist of the views that were expressed. I am afraid that Dr. Balme may feel disappointed over the action that was taken, but it really seemed all that it was possible to get agreed to at the present stage.

The work that Dr. Bruce and others are doing at this time is, I believe, going to bear fruit in added interest and support for the University in a year or two's time, but certainly at the moment the funds of the British Joint Board do not permit of any big allocation toward capital or current expenditure in the work of Education.

Middle School
Is it at all likely that you in North America may be able to make up the other half of those two grants that were requested for this particular work by the Administrative Council? We are well aware that you have in no sense promised anything for this work, but if you could supply the other half it would certainly give our friends in Tsinan the opportunity of trying the new venture and getting the School into being. If you cannot enable them to make this effort, I am afraid that the work that they are wanting to do in the Department of Education is going to be curtailed in the most vital way, and when one reads what Dr. Balme has said in the matter respecting the funds of the Field Board, one does realise that in asking to be allowed to start this school they are making a reasonable plea.

If all of us had the funds that we would like to have at our disposal, I suppose there would be no hesitation in voting such money ~~has~~ has been asked for for this purpose. It is just the tightness of finance that creates such a problem. I wonder whether it will be possible for your Board and ours here to go half shares in this particular direction.

I am sure, however, that you will feel that it is important for our friends at Tsinan to thoroughly realise that whilst it may be possible for funds to be granted for them to start this School in temporary premises, it is not possible for us at the moment to have any mortgage upon the future, and to allow ourselves to become committed to serious obligations in the way of permanent buildings. The feeling of our Board on that matter was extremely strong, and it was felt that we should communicate

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the view that had been expressed to the University and ask that they would thoroughly realise the position before actually commencing in these temporary quarters.

S / You will notice the two recommendations regarding the Staff furloughs - those of Dr. Ingle and Dr. Mosse - were referred to the Societies concerned. It seemed that that was the wisest thing to do, particularly as, certainly in the case of Dr. Ingle, his coming home on furlough next year would mean that he would be returning at the end of a five year period. The regulations of the B.M.S. are that the first period of a Missionary in China would be eight years, and of course that really holds good in regard to all B.M.S. Missionaries outside the University. May I ask what the rule of the American Presbyterian Mission is in regard to the years of the first term, and whether you make any difference in the matter of men engaged in higher Educational work of this kind.

And now I come to one or two of the questions which you raise in your letter of April 12th to Dr. Balme and myself. I am very much impressed with your points which you have detailed in A.B.C. and D. in that letter:-

As to A., namely the General question concerning the Bye-laws. I do not know what to say, and as to the two alternatives which you have there referred to. It would be imprudent of me to express any opinion in the name of the British Joint Board, and I do not feel sufficiently acquainted with all the Pros and Cons of the two sides to express any judgment that is of much value. On the whole one would be inclined to think that the second alternative might be better, provided it is possible to so arrange it that all the detailed questions can be epitomized in less formal documents that would carry a sufficient degree of influenced validity. Of course the more we can wield all of the three grades together the better one would think, particularly when we look forward to the future and anticipate the time when, as we trust, the University will become largely indigenous, both in regard to staff and support.

S / As to B. Dr. Weir has told me just the difficulties that have arisen on this question, and it does seem as if it would almost be a matter of necessity to set forth the two bases in parallel columns, so to speak. I am rather inclined to think that there would be a disposition to desire to continue on our present British basis so far as this side were concerned, and if so, then it is difficult to see how yours and ours can be amalgamated. Would it be possible to set them forth, as we have just suggested, or one should say, Dr. Weir suggested, in parallel columns.

Then comes the third point concerning the implications

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of transferring the large authority to the Field Board of Managers. I think I do follow your argument there a good deal, though I somewhat imagine that your point may meet with some divergence of view on the part of Dr. Balme and some others who all along have been so keen on maintaining perfect equality between the participating units in the University. The suggestion that an acceptable middle ground may be found between the two viewpoints appeals to me, and one would hope that the Board of Managers may be able to suggest something along that line.

Respecting D., namely the Question of an Increased unit of cooperation. I think there is much to be said for your point, only whether this were the best moment to do that, I hardly know what to say. We have recently been asking the Boards who have been simply co-operating in the School of Medicine if they could add something more toward the cost of the expensive Pre-Medical Department. That in a sense is a very clear increase in their current allocation, and I know that one at least of the Boards is finding some difficulty in rising to that proposal. The present time of course is such a difficult time for all Missionary bodies, both for you in America, I am sure, just as for us here. That being so one wonders whether it would be expedient at this juncture to try and carry a unit of co-operation higher than the \$1,000. I am just a little doubtful on that point, and ~~think~~ that possibly we had better be rather cautious in the advancing of any suggestion of that nature. As a friend of the University of course, I would love to see it done and would be heartily in support of it if it were deemed practicable, but one wonders whether we had better propose anything of that kind just now.

And now, ere I close, let me thank you very much for that proposed Minute of your Presbyterian Board to cover the case of buildings of other Boards on Presbyterian Land. I passed that on to Mr. Wilson when it reached me, and Dr. Weir has seen him since and talked to him about it. I think Mr. Wilson will be writing to you about it. Anyhow your Minute seems to be quite satisfactory.

With warmest regards,

Believe me, my dear Mr. Scott,

Yours very sincerely,

DICTIONARY COPY NOT
PERSONALLY SIGNED

R. Fletcher Ingham

P.S. I was very glad to hear that Mr. Cassat was better and do hope that he will continue to improve.

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JUN 25 1924

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SECRETARIES

June 23, 1924.

Dr. R. Fletcher Moorshead
19 Farnival Street
London, E.C.4, England

Dr. Harold Balme
Shantung Christian University
Tsinan, Shantung, China

Dear Dr. Moorshead and Dr. Balme,

Thank you for your fine recent letters of May 26th and May 31st respectively regarding the University. Dr. Moorshead enclosed a copy of the Minutes of the British Joint Board Meeting of May 16th and a copy of his letter of May 21st to Dr. Balme. It is fine to be assured of the steady and satisfactory progress and development of this important institution.

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By-Laws. We have had very little time as yet to give to these By-Laws. Various changes have been made in the Draft Bill for the Charter throwing new matters into the By-Laws and it would seem advisable that the drafting of the By-Laws await the actual completion and passage of the Bill. The two matters that have been relegated to the By-Laws are,- provision for representation by proxies, which was finally changed to permissive rather than mandatory in the Draft Bill, and the matter of degrees becoming available only after examination subsequent to the passage of the Act.

Draft Bill. This has been going through almost daily changes lately. I have hardly been able to keep up with them. The most serious question has been in regard to Section 10 on the conferring of degrees. This is a very long story. The matter finally came to a head in the Senate Committee last Friday and as a compromise the Committee adopted the clause reading as follows,- "The University may, subject to such regulations as the Board may by By-Law enact, grant such credentials and degrees, including honorary degrees, as are in accordance with the laws of China." This proposal by a member of the Committee was "immediately accepted" by the attorney for the University who was presenting the matter to the Committee. It is easy to understand what the Committee had in mind in adopting the clause, yet its implications might be quite serious if attempt were made to force a full and strict interpretation of the clause and bring the degree granting authority of the University under the Educational Laws of China. Opinion in New York, which I have tried to canvass, seems to be that the clause is somewhat unfortunate but that it might be better to accept it or an attempt at revision might make matters worse. The position of the attorneys has been to get the best Charter we can now and to apply for any necessary amendments at a later date. Feeling that the University on the field should be apprized of this revision in the degree granting article, I at once cabled Dr. Balme, the morning of June 21st, as follows:-

B A L M E
T S I N A N (SHANTUNG, CHINA)

D I A P Z A W N I B Q U O T E W O R D S C U T O G R A J E F

0380

June 23, 1924.

A W U C G A D K O D D R O P L E E K S S C E U G O A C I P

Translation:- Charter is likely to be approved Quote - Such Degrees as are in accordance with laws, China. Telegraph if any objection.

George T. Scott.

Our assumption is that what the Committee of the Senate intends is that degrees shall not be granted "contrary to Chinese Law." I have suggested to the Canadian attorneys that this wording of "not contrary" would impress me as wiser than "in accordance with."

Middle School Funds. We are looking for funds to help toward the temporary fitting out of the quarters for the Middle School and its dormitories, but as yet none have been found. Naturally this type of temporary construction does not make much of an appeal.

The Presbyterian Term of Service, concerning which you inquire is five years for the first term in China and either five years, six years or seven years for successive terms with respective furloughs of six, nine or twelve months. No distinction is made for missionaries in educational work. The first term was recently shortened and the first furlough made a period of continued preparation and study.

Mr. Cassat will not return to the University this year, but we hope that he can qualify in 1925. We note Dr. Balme's desire to have him arrive sufficiently early to relieve Mr. Hunter before the latter departs on furlough.

The Support in Relation to Representation. In suggesting that the larger Missions in the University might have more nearly proportionate recognition on the Field Board, I was not basing the matter chiefly upon "financial interest" or "financial investment" the terms which Dr. Balme uses. I think especially of the "vital" interest represented for instance by twenty-nine members of the local Presbyterian Mission (counting the quota as married.) The Mission which places twenty-nine members of its staff in an institution would seem to deserve on the Board of Management more than twice as much authority as the Mission which places only two or three of its members in the institution. Neither did I think of "local control being entirely proportionate to financial investment" but merely that there be somewhat more recognition than there is at present of the larger interests which the English Baptist and American Presbyterian Missions now have at stake and which other Boards might be inclined to undertake if they felt that their contribution would provide suitable recognition of their heavier responsibilities. You of course realize that my objective is the placing of larger powers in the Field Board as the one body which represents all of the various parties engaged in the University. The Home Boards would, I believe, desire to transfer the larger powers only if the Field Board became a little more representative of the scale of interest in the University. The larger Missions having larger representation might naturally desire to elect a Chinese within their quota of Managers. Moreover it is earnestly desired to maintain strong vitalizing contact with the two great Missions. In no other union institution in China does any Mission contribute as much as the English Baptist and the American Presbyterian Missions contribute to Shantung and in no other institution does a fully cooperating Mission have as small a representation on the Field Board as do these two great Missions at Shantung.

June 23, 1924.

Teaching Staff. Let me summarize briefly a few points in the situation regarding new and possibly new appointments for the University Staff.

(a) Rev. D. Campbell Butler was appointed by the Presbyterian Board at its latest meeting, June 16th, for the Department of English. He is a very estimable young man with a nice wife and a three or four months old baby. Mr. Butler has been very highly recommended by many types of people in many different places. He was graduated from College at eighteen years of age, taught Junior College English for one year, took the regular three years at Princeton Seminary, getting his M.A. degree at Princeton University and then held a Church History fellowship in Great Britain. During the past year he has been student pastor in a College in Texas. He comes to us from the Southern Presbyterian Board which is sending no new missionaries to China this year. He is now taking special courses in New York City on teaching English to foreigners. He would prefer an appointment to teach Church History in the School of Theology, but because of his youth and his inexperience and the desirability of having the Shantung Mission know the man who is assigned to the School of Theology, especially at just this juncture, Mr. Butler is quite happy to take the English appointment. Perhaps later on there may be some transfer of assignment agreeable to all parties concerned. He is a most likable person and will be a fine student leader and will be a very welcome addition to the University circle. The reports regarding Mrs. Butler are of the finest, but we do not know her personally.

(b) Mr. Moor has been asked to go to Hangchow College by the Southern Presbyterian Board to fill a vacancy in its quota there. Hangchow surely needs him. What the final decision will be I do not know. Mr. MacRae would be glad to have him in the School of Theology. The appointment at this time by the Presbyterian Board for that post would have the same difficulties for Mr. Moor as for Mr. Butler.

(c) Mr. Cassady is on a fellowship in Europe. He was proposed by Mr. Moor for the Theological Staff. As Mr. Cassady belongs to the Church of the Brethren we wrote to the Secretary of the Board, Dr. Bonsack, asking if the Church of the Brethren could not support him in the School of Theology. Dr. Bonsack conferred with me about ten days ago and reported that his Board was favorably inclined if their Mission on the field desired to make such assignment. It seems that the Church of the Brethren Mission has not known whether to cooperate in the theological work at Peking or Tsinan. It seems to me from what little I know of their situation that Tsinan is the better place for them. You will wish to take this up with their Mission on the field. Please note that all of these young fellows wish to be professors of Theology right from the start!

(d) Mr. King Gordon, the son of Dr. C. W. Gordon (Ralph Connor), a graduate of Manitoba University, who has spent the last two years in Oxford, might be available for the Department of English. I heard of him first just yesterday in a letter from Mr. MacRae who is now in Winnipeg. I am writing informing Mr. MacRae that Mr. Butler has been appointed for the English Department. Mr. MacRae approved of such a course a fortnight or so ago intimating that later Mr. Butler might be transferred to the School of Theology. Perhaps Mr. Gordon could go out to some other department of the institution. He has specialized in history and in economics. Possibly the Canadian Presbyterian Board would provide his support.

June 23, 1924.

(e) Mr. Cassat. If Mr. Cassat's ill health should prevent his return to China next year, will the University wish to have a new man appointed for the Treasurership or would one of the men at present on the field take over that responsibility. The University must continue to have a good Treasurer.

Dr. Cheng Ching Yi is soon to depart for China. He has written or telephoned me two or three times recently, but without any information as to his future course in China. No doubt the call of the National Christian Council will strongly appeal to him.

The Southern Presbyterian Board writes under date of June 19th that our request for a grant for the Pre-Medical Department of the School of Arts and Sciences "has been referred to our Mission for recommendation." Mr. Willis' letter concludes, "As you know, our only active connection with the University is the Medical Department." Please see that the Southern Presbyterian Mission realizes that Pre-Medical work is an indispensable part of the Medical Department!

Action of Committee of Reference and Counsel on China Educational Report. This should have been referred to Dr. Balme in an earlier letter, and perhaps it was. At any rate, I am enclosing herewith to Dr. Balme a copy of that action which the North American Joint Board approved in general and asked to have submitted to the field. It is possible that there may be an enclosure to each of you showing not only the action of the Committee of Reference and Counsel but the covering action of the Presbyterian Board with Secretarial comment thereon to Presbyterian Missions in China.

The Cheloo Magazine has been received and has made a very fine impression. It will obviously render a good service and I hope that it meets with the highest success.

Presbyterian General Assembly and Union Institutions. There was an attempt made in the Foreign Missions Committee in the recent General Assembly to have the Presbyterian Board withdraw from all union Theological Schools on the foreign field. The Committee, however, made recommendation on this matter as shown in the enclosed pamphlet of the actions of the General Assembly. The Assembly was very friendly to the foreign missionary cause, showing what a deep and abiding place it has in the heart of the Church.

Dr. Heeren has written very enthusiastically of his work and life in England. He will reach the States about the middle of July and plans to be in Tainan for the opening of the fall term.

With best wishes for a very happy and helpful summer and with warmest personal regards to each of you, I am

Very sincerely yours

George T. Scott.

GTS-JWJ
ENCLOSURE.

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JUL 30 1924

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SECRETARIES

SHANTUNG

July 10, 1924.

TRANSFER

✓
Dr. R. Fletcher Moorshead
19 Farnival Street
London, E.C.4, England

Dr. Harold Balme
Shantung Christian University
Tsinan, Shantung, China

My dear Dr. Moorshead and Dr. Balme,

Two letters to Mr. Scott from the attorneys, who are acting for the Shantung Christian University in securing a Charter from the Canadian Government, were received shortly after Mr. Scott left for his vacation.

As these letters told of recent developments in regard to the Charter, it was thought best to send the information to England and to China, in order that you may know of the present situation.

The Bill has been passed by the Private Bills Committee of the House of Commons without any change and therefore goes through in the manner in which it passed the Senate. It has had its third reading in the Commons and now awaits the Governor-General's assent, so that the Bill is practically passed as this is only a formal matter.

Mr. E. W. Wright of "Reid, Wood, Wright and McMillan", the attorneys handling the Charter, writes to Mr. Scott under date of July 4, 1924, that he expects to leave for England and will be in London from July 16th to July 28th. He suggests that some of the members of the British Joint Board might desire to discuss the new Charter with him, not in any way as a professional attendance, but for information. His address is to be care The Honourable N. W. Rowell, K.C., Queen Anne Mansions, St. James Park.

Sincerely yours

Secretary to Mr. Scott.

JWJ

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R. Fletcher Moorshead

SCOTT RECORD

Shantung Christian University School of Medicine

AUG 4 1924
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CHINA—

TSINAN,
SHANTUNG PROVINCE,
CHINA.

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY

ENGLAND—

19, FURNIVAL STREET,
LONDON, E.C. 4.

SHANTUNG
TRANS

July 23rd, 1924.

Miss Jean W. Jellerson,
North American Joint Board,
156, Fifth Avenue (Room 802)
New York.

Dear Miss Jellerson,

I beg to acknowledge with many thanks your letter of July 10th informing me concerning the Charter, and conveying the most interesting news that the Bill had got through the Canadian Parliament.

Learning from your letter that Mr. E.W. Wright was now in London I got into touch with him immediately, and Mr. Wright has today met with a number of the members of the British Joint Board. We have been very glad to have this opportunity of a conversation with him, and we feel how much we owe to Mr. Wright for all he has done in the matter.

Thanking you again for your letter,

Believe me,
Yours very sincerely,

R. Fletcher Moorshead

0385

at Freshwater.
Isle of Wight.

Miss Pollard

8th August, 1924.

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AUG 28 1924

SECRETARIES

SHANTUNG

My dear Mr Scott,

I am writing to you over a matter about which we need guidance, and in connection with which you will feel the greatest interest. As I am away on holiday, you will I know, understand my limiting this letter to the one subject.

Miss Ethel Pollard, of Tsinan, has been on furlough for the past two years and has suffered a good deal from ill-health. In fact it is on that account that her stay has had to be so prolonged. She has, however, done some useful Missionary study at one of our Training Colleges, and our Physician considers that Miss Pollard might now return to Tsinan provided that her work there is more that of a Sister-Tutor in the Nurses Training School, than that in which active Nursing takes a large part. This view has been conveyed to Tsinan, and the Medical Faculty have written approving of Miss Pollard being appointed as a Sister-tutor on her return. With that in view the suggestion was made that she might take a course designed for Sister-Tutors at the Columbia School of Nursing, and Dr. Cochran has written supporting an application to the China Medical Board for a Fellowship for this purpose.

At this point, however, an important issue emerges - Is such a course (say three months) likely to prove too exacting for Miss Pollard, and lead to her being unfit for proceeding afterwards to her work at Tsinan? If so, then it would be manifestly unwise to attempt it, and Miss Pollard had better leave here in October as arranged and go direct to China via Suez. If however the course did not involve much physical fatigue, and could be taken under favourable conditions, by a Nurse who is not strong, then there is much to be said in favour of it, and the application ~~of~~ to the China Medical Board might well be sent in.

Here then is where we need your help, in ascertaining about this course. Could you kindly make an enquiry in the above direction? As I look at it, it would never do for Miss Pollard to cross to New York and embark upon a course which involved daily journeyings of a strenuous nature, and

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long and fatiguing lectures. Would she be able to reside near to the School, and would her hours of attendance need to be very prolonged? You will see I think what I mean.

In order that no time need be lost I am sending this letter to Miss Pollard for her to forward it to you, together with her form of application to the China Medical Board so that you can send the latter in should your enquiry lead you to think that the Course is one which Miss Pollard, with her admitted limitations in physical strength might undertake? Equally, if your enquiry leads to an opposite conclusion, then you could return the application to me.

I imagine that the Course starts in the early Autumn. In that event Miss Pollard, were she to take it, would need to cross from here in September. That would require as early an intimation as possible, and therefore, would you be so kind as to send me a Cable indicating the result of your enquiry at your earliest convenience. I would suggest that if you advise proceeding with the Course you might Cable "Course advised, commences (date inserted)" and perhaps you could kindly follow this with a letter giving any particulars that Miss Pollard should know. I assume that the China Medical Board would reply to her in time to allow of her crossing to New York by the necessary date.

If you cannot, in view of all the circumstances, advise the Course, would you please Cable - "Course unwise" and follow this with a note giving your reasons.

There is no doubt in my mind that Miss Pollard has distinct aptitude for teaching, and that she has strong powers for influencing and helping others, which make us anxious to see her engaged in the work at Tsinan. Her studies here have prepared her still more for Missionary Service, and she should prove a most valuable asset to the Nurses Training School at Tsinan. But we have to reckon on a physical condition that carries with it well-defined limits of strength. We have to base our plans for Miss Pollard with that in view.

I know that you will forgive my troubling you, and with very kind regards in which Mrs Moorshead wishes to join (she is greatly interested in Miss Pollard)

Believe me,

Yours cordially,

R. H. M. Moorshead

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FILING DEPT.

AUG 28 1924

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SECRETARIES

SHANTUNG
August 22, 1924.

TRANSFER

Dr. R. Fletcher Moorshead,
19 Farnival St.,
Holborn, London, E.C.

Re Miss Ethel Pollard, R.N.

Dear Dr. Moorshead:

We have tried to handle the matter of Miss Pollard as expeditiously as possible. Only today have we been able to secure from Teachers College the information which was necessary to make the decision which you asked of us. I enclose a letter of Teachers College to the Secretary of our Candidate Department; also a copy of a letter which I am today writing to Miss Eggleston of the China Medical Board, with whom I previously discussed the matter by telephone. Miss Eggleston fears that the application may be too late to be favorably passed upon for this fall, but I am sure that she and Mr. Greene will do whatever they can to assist.

I am also enclosing a copy of Teachers College announcement of Nursing Education for 1924-1925, minus its cover which is attractive but unimportant.

In accordance with your letter we are today cabling you "Course advised. Commences September 17".

You will see from my letter to Miss Eggleston that the expectation is that such reply as the China Medical Board will make would be addressed directly to you or to Miss Pollard.

Sincerely yours,

GTS:M

George T. Scott.

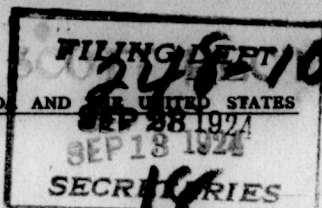
Encls.

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R. Fletcher Moorshead

AN INTERDENOMINATIONAL INSTITUTION UNITING TEN MISSIONARY ORGANIZATIONS OF GREAT BRITAIN, CANADA AND THE UNITED STATES

Shantung Christian University



Ans'd
TELEPHONE—HOLBORN { 5888.
5883.

OFFICE SHANTUNG

CHINA—

TSINAN,
SHANTUNG PROVINCE,
CHINA.

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

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TSINAN, CHINA

OFFICERS.

HAROLD BALME, F.R.C.S., D.P.H. (Lond.),
President of the University.
FRANK E. P. KWOK, B.Sc.,
Dean of the Junior College.
Acting Dean Arts and Science School.
JOHN D. MACRAE, M.A., B.D. (Toronto),
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Dean of the School of Medicine.
J. SUTHERLAND WHITEWRIGHT
Director, Extension Department.
PAUL C. CASSAT, B.A.,
Treasurer, Registrar.

4th September 1924

Rev. G.T. Scott, M.A.,
North American Joint Board,
156 Fifth Avenue,
New York City.

My dear Mr. Scott,

During the past month I have been privileged to receive from you copies of correspondence which you have written to Dr. Balme, the Rev. J. Macrae, and Mr. J.D. Allen, dealing with matters in connection with the Shantung Christian University. We join you in congratulations to the University upon the granting of the Charter on July 19th, and trust that this will mark the beginning of a yet more important epoch in the life of this Christian enterprise in the Far East. I shall report this news to the meeting of the British Joint Board which has been called for September 12th, and no doubt the Board will record their pleasure at the realisation of this long desired end.

In your letter to Mr. Macrae of August 16th. you proceeded at once to outline a draft of the bye-laws which you were then going to send to him and to the other members of the Bye-Laws Committee as well as to the Toronto Attorneys. After this draft had been sent, it was your intention, so I glean, to multigraph it and send copies to members of the three Boards, the provisional governors etc. I do not know whether this means that we may hope to receive such copies by the time the Board meets next week. If so, then the business would have indeed been dealt with in an expeditious way. I fear that is too much to hope for however, and in any case the British Joint Board would in all probability

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refer the draft to a small sub-committee for detailed consideration. I will endeavour to see that as little time as possible is lost in the various stages, to the end that at no distant date the fully revised bye-laws can be submitted for approval to the co-operating missionary organisations.

N Before I pass away from this Charter, I should make reference to the meeting which we had with Mr. Wright of Toronto when he was in London in July. The only time that he had at his disposal was, I am sorry to say, a somewhat inconvenient time for several of the members of our Board, and in consequence only three or four of us were able to meet Mr. Wright. Those who did so however, were very glad indeed to have a conversation with him, and he made everything abundantly clear. Mr. Wright pointed out that the property of the University was not at present necessarily involved in the Charter, and that the property might remain in those hands which at present hold it. This was somewhat of a surprise, but certainly if that is the case and the Societies which hold property have not to face the handing over to any Board of Governors, then there are many friends who will be all the more gratified.

At the same time one wonders whether that will quite meet the point of view of some of our friends at the University who have wanted to feel that the whole of the property, land and buildings together, was just one corporate whole.

Mr. Wright made it plain too that it was from the point of view of degree-conferring power that the Charter had been drawn up, and that the status of the University was that of a British institution under Chinese treaties. The bye-laws, he said, were to settle the point whether the degrees conferred by the University would apply to past graduates or whether they would only apply to present and future graduates of the University.

It was interesting to hear from him that the five petitioners who submitted the application included Dean Macrae, thus bringing the Field Board into very intimate relation with the application. He further stated that the Provisional Board ceased to be when they had called the first meeting, which gathering would then have the whole thing in their hands in an unfettered way,

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subject, of course, to the terms of the bill. We assured Mr. Wright how very grateful we were for all the help that he had rendered, and in response he told us what a pleasure it had been to him to be of any service.

I am quite sure that when the B.J.B. meets next week and has this business before it, the members will wish to adopt a special resolution of thanks to you for all that you have done in this matter. We on this side, I suppose almost of necessity, have mainly been lookers-on rather than actually participants in the business, and that has meant that all the heavy and detailed work has had to fall upon your shoulders. From one point of view I am sorry that this should have been so, for I am sure it must have meant a lot of additional work to you, and yet on the other hand I cannot but congratulate the University upon its good fortune in having at its helm in New York at this particular juncture, one so eminently fitted to guide the good ship into its desired haven.

I am painfully conscious that if the positions had been reversed, and it had been I who should have had to attempt what you have successfully carried through, it would have been a very different matter, and I fear you would have been called upon to disentangle many a knotted skein. Allow me therefore, to congratulate you very specially upon the success that has crowned your efforts, and to rejoice with you at this further evident token of our God's good hand upon this great effort for Him in the Far East.

Your letter to Dr. Balme of August 8th dealt mainly with the minutes of the Field Board of Managers of last June, and inasmuch as these minutes have not yet been laid before the B.J.B. but will be submitted to that Board next week, I will defer any lengthy reference to this particular letter of yours until I am in a position to report on the action that is being taken by the Board here upon the receipt of the minutes of the Field Board.

The only thing that I should touch upon is that later letter of Dr. Balme's dealing with the enlarged hospital scheme. It was only within the past day or two that I have seen this letter, as it arrived during my vacation, and as one has read what Dr. Balme

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has reported one is certainly impressed with the far-reaching character of the proposals that they are working out for the future of the hospital. It looks on the surface a sound scheme, and if so I hope that it may be possible of adoption through the help that they are hoping to secure from the C.M.B. Apart from such help I am afraid that there would be little hope of the scheme being adopted, at any rate so far as this home base is concerned. The finance of it would be altogether too difficult at the present time.

Dr. Balme asks in his letter that this matter should be laid before the Joint Board at their September meeting, which of course will be done, and that then if the B.J.B. see their way to approve the principle of the scheme with its appeal to the C.M.B., that we would then acquaint you without delay with the result, so that you may be able to deal with it and present it on behalf of the Joint Boards' to the C.M.B. in New York in October.

At this point I have just noticed that this letter from Dr. Balme appears to have been written to me only, though I fancy that he will have sent a copy to you! In case by some chance that was omitted in Dr. Balme's correspondence with you, I will see that a copy of this letter is sent to you when the report of the action of the B.J.B. is conveyed respecting the enlarged hospital scheme.

With warmest regards, trusting that you are keeping well,

Believe me, my dear Mr. Scott,
Yours sincerely,

P. Fletcher Moorhead

DICTATED BUT NOT
PERSONALLY SIGNED.

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1. The purpose of the meeting was to strengthen the
 2. feeling of brotherhood and to let us know how we
 3. are getting along. The meeting was held in the
 4. morning at 10:00 A.M. The first thing we
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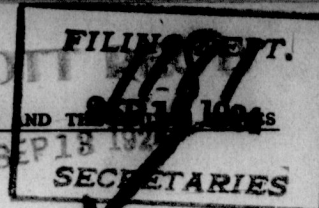
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R. Fletcher Moorshead

AN INTERDENOMINATIONAL INSTITUTION UNITING TEN MISSIONARY ORGANIZATIONS OF GREAT BRITAIN, CANADA



Shantung Christian University

Miss Pollard

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TSINAN,
SHANTUNG PROVINCE,
CHINA.

SHANTUNG

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

TRANSFER

ENGLAND—

19, FURNIVAL STREET,
LONDON, E.C.4.

September 5th, 1924.

Rev. C. T. Scott,
Board of Foreign Missions of the
Presbyterian Church in the U.S.A.,
156, Fifth Avenue,
New York.

My dear Mr. Scott,

I beg to thank you very much indeed for your letter of August 22nd, dealing with the case of Miss Ethel Pollard, and enclosing a letter from the Teachers College to the Secretary of your Candidate Department concerning the course in Nursing.

You will already have received a letter from me detailing the steps that we had taken at this end subsequent to the receipt of your cable of the 22nd ulto. You will also have received, I trust, the following cable from me which was sent off last Tuesday, September 2nd.

"POLLARD SAILING SEPTEMBER 12th UNLESS
"YOU CABLE APPLICATION ROCKFOUND TOO
"LATE".

I sent this after getting your letter in view of what you said that Miss Eggleston of the China Medical Board had feared that the application of Miss Pollard may be too late to be favourably passed upon for the Autumn term. You said that you felt, however, that both Miss Eggleston and Mr. Greene would do what they could to assist, and you meant, I think, to enclose a copy of your letter to Miss Eggleston dealing with the case of Miss Pollard. Unfortunately that copy of your letter must have slipped out at the last moment, but I gather from your reference to it that you had

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asked that the China Medical Board would write direct either to Miss Pollard or myself concerning the application. I felt, in view of the hope that you had expressed, that they would find it possible to deal with Miss Pollard's application, and that we might anticipate the way would be open for her to take the course if she travelled across to America as indicated in my previous letter.

Yw
I felt, however, that it would be well to let you know immediately that Miss Pollard was sailing on September 12th, so that in the event of your ascertaining that the application was too late, and that the China Medical Board could not deal with it in time for her to take the Autumn term, that then you might cable to us and thus prevent Miss Pollard travelling across all to no purpose. Dr. Balme had made it very clear in his previous correspondence that they were in great need of help that Miss Pollard might again render at Tsinan, and I knew that our Society and our Medical Adviser would prefer that Miss Pollard should travel to China by the long sea route via Suez if there were no question of her taking the course in Nursing at Columbia this Autumn. I resolved therefore to hold on to a berth that we had for Miss Pollard Via Suez for a day or two to see whether a cable came from you, but now that it has not come we will assume that the China Medical Board can deal with her application, and that if she proceeds on her journey as stated in my last letter, (August 29th), then she will find the way open for her course when she arrives in New York.

Let me say how grateful we feel to you for all you have so kindly done in this matter and at such short notice. Miss Pollard will thank you personally when she meets you, and on behalf of our Society as well as the British Joint Board I would like to tender to you our most grateful thanks for this timely assistance.

With kind regards,

Believe me,

Yours very sincerely,

R. Fletcher Innooshead

DICTATED BUT NOT
PERSONALLY SIGNED

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R. Fletcher Moorshead

Shantung Christian University School of Medicine

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Supt. of the University Hospital.
MISS MARGARET F. LOGAN,
Supt. Nursing Training School.

CHINA

TSINAN
SHANTUNG PROVINCE,
CHINA.

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY.

ENGLAND—

19, FURNIVAL STREET,
LONDON, E.C. 4.

September 19th, 1924.

Rev. G. T. Scott, M.A.,
North American Joint Board,
156, Fifth Avenue,
New York, U.S.A.

My dear Mr. Scott,

I am enclosing herewith a copy of the Minutes of the meeting of the British Joint Board which was held last Friday, September 12th. I hope these may reach you before your meeting takes place at the end of September. Owing to the breakdown in health of one of my colleagues here I have to take on additional work this week, and that makes it almost next to impossible for me to do more than merely enclose the Minutes, hoping that they will be sufficiently clear as they stand. I will write you next week if on looking over the Minutes again I see some points which should be amplified.

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You will notice that we have arranged to convene a special meeting of the Board as soon as we receive from you the promised draft of the Bye-laws. It is hoped that this may arrive whilst Dr. Warnshuis is with us here in London so that we may gain the benefit of his presence and counsel, and then both of our Boards derive the advantage of his early presence with you in New York. I understand Dr. Warnshuis anticipates leaving London again about the middle of October.

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You will note how very warmly and gratefully everyone here appreciates the simply splendid service you have rendered in connection with the Charter. It has been good of you and we can never thank you enough. I trust that the subsequent history of the University will be a constant inspiration to you for all that you have done to further its interests.

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1181
There is only one point to which I ought to allude today and that is with regard to the University Hospital and the enlarged hospital scheme. The long letter that we received from Dr. Balme upon the matter proved most important reading, and you will note the action taken by the British Joint Board recorded in Minute 385.

I think in fairness I ought to say that it was not any B.M.S. representative on the Joint Board that made the proposal that the matter should be referred for the consideration of the B.M.S. Committee. I should have felt it too delicate for me to have made any suggestion of that kind, though when it was made by representatives of other Societies, I could not but appreciate that had I been in their place one would have felt impelled to have raised the questions that they brought up.

In pursuance of the Minute of the Board I laid the subject before our B.M.S. Medical Mission Committee last Tuesday, and after careful consideration they were obliged to come to the conclusion that the proposal to scrap the present hospital in so far as inpatient work is concerned and to transform it into an outpatient department and Medical School laboratories, was calculated to prejudice the interests of that support which we have been able to secure here in the Hospital as it stands at Tsinan.

I need not trouble you with the various details that emerged in the discussion in our Medical Mission Committee, but in view of what has been done to cultivate interest in the existing hospital ever since it was built by the Society, and in view of the special support that has been forthcoming toward the beds in the hospital and toward the medical side of the work in Tsinan, the Committee were compelled, though reluctant, to feel that some further thought ought to be given to the proposal contained in the Minute of the Field Board before a final conclusion was reached upon it.

It was agreed that I should write out to our Medical Mission Committee in Shantung asking them to convene a meeting immediately to take all this into their consideration and then to send us word with the smallest possible delay as to their feeling on the subject. I have asked Dr. Laurence Ingle, the Secretary of our Medical Mission Committee in Shantung to cable me if the opinion of the Committee is unanimously favourable to the proposal of the Field Board of Managers of the University. In that event I shall at once call a meeting of our Medical Mission Committee here, and in the event of their feeling quite clear on the matter and being in agreement with the hospital proposal now before us, I shall cable you - I hope before the end of

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October - letting you know that so far as this side is concerned we are in support of the appeal being presented to the China Medical Board for the assistance desired by the Field Board.

On the other hand if the reply that we get from China shews that our friends out there are divided in their opinion on the subject, and feel hesitant to have this change in the hospital, then I have asked Dr Laurence Ingle to write me at the earliest moment giving me a review of what the Committee feels and then in turn will present the same to the Committee. Under these circumstances I fear it may not be possible for us to let you have any definite word on the subject until November, and by that time it may be too late to get anything put before the China Medical Board this Autumn. Moreover, if that amount of delay has to take place it will, as you will have seen, be due to a division of opinion amongst our people in Shantung, which would certainly point to the advisability of the matter being held up for this year.

We are all exceedingly sorry to feel that there are possibilities of delay in further negotiations of this matter, but in the light of the discussions that took place in the British Joint Board and in the Committee of the Baptist Missionary Society, I am quite sure that it would be imprudent to try and rush a conclusion in so vital and important a matter.

Some friends have thought that it is somewhat unfortunate that the Field Board of Managers had to consider this matter by correspondence without a meeting to discuss the matter, and the fact that the home Boards were asked to come to a conclusion upon it almost at once, without even the suggestion of consultation with the Societies most involved, appeals to some as a little too hasty. We can, of course, quite understand their position at Tsinan and their need to get enlarged accommodation in view of the coming of the women students, but it is one thing to do that and quite another to remodel in a vital way an important building such as the University hospital which has been contributed to the University by one of the co-operating Societies.

Another point that has been raised here, I might add, by one of the representatives of the University now on furlough, is whether the erection of so large a hospital as that which is proposed under the new scheme of the Field Board, is likely to hinder prospects of the University in being brought nearer to the Chinese from the point of view of their ultimate care and support. Some of the friends tend to think that Tsinan might so easily become altogether too big and too foreign an under-

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taking to come within the scope of the Chinese, particularly the Chinese Church, and that certainly, as I think you will feel, is a very important consideration. I have alluded to this in my letter to Dr. Ingle, and I am sure they will take this matter as well as all the other kindred considerations into their very careful thought.

Nurse Pollard left us last Friday and I suppose by now is near, or in, Montreal. You will ~~perhaps~~ have seen her by the time this letter gets to you and she will have told you in person how grateful she feels for all your kind help. I have received a very kind letter from Mrs Roys, who has told me she has written to Miss Pollard at Montreal, and as we think of all the kindness that Mrs Roys and you have shewn in this matter we feel what a privilege Miss Pollard will, have in spending this time with you across in New York.

With kindest regards,
Believe me, my dear Mr. Scott,
Yours very sincerely,

H. H. H. H. H.

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SHANTUNG

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SECRETARIES

TRANSFER

September 19, 1924

Dr. R. Fletcher Moorshead,
19, Furnival Street,
London, E. C. 4,
England.

Dear Dr. Moorshead:

Thank you for your fully appreciated recent letters, the latest of which is your full and welcome one of September 4. In the midst of a very hurried day, may I write you briefly on several items, sending a copy of my letter to Dr. Balme?

1. Charter.— Twenty-five copies of the printed charter have no doubt reached you by this time. Immediately upon receipt of information here that the bill of incorporation had been formally signed, we sent word to China, by cablegram, through our China Council office, and also notified you. Any amendments to the charter that seem desirable might be suggested at the time of the initial meeting of the new Board of Governors.

2. By-laws.— We have been working very industriously on the by-laws and, when the first of this week we received the last of the replies from the members of the By-laws Committee, we revised the suggested draft in accordance with the consensus of opinion of these replies and under the legal advice of Mr. J. E. Allen, the Toronto attorney. The revised draft is now being mimeographed and we are planning to send forty copies to you and forty copies to Dr. Balme. These are sent for the criticism of the British Joint Board and the Field Board of Managers. As far as I know, this draft meets the British Joint Board's point of view on every item that I have heard discussed. I will mention two or three that call for comment:

(a) The basis of cooperation in the British Joint Board differs from that of the North American Joint Board. The attorneys believe that one basis should operate in both Boards and they seem to favor the North American basis. You will recall that the basis still used by the British Joint Board was also that of the North American Joint Board in the first instance; in fact, was, I believe, proposed by Dr. Arthur J. Brown at the time when three distinct schools located in three different cities were being assembled on one campus and amalgamated in one university. Now that the institution is functioning as a uni-versity, is it not desirable that the various schools be given as little separate distinction as possible? It was, however, in order to permit the continuance of the British Joint Board's method, which I have understood you desired, that the by-laws were drafted to be flexible on this point.

0400

(b) In theory, it would seem right and good to have representatives from the field as members of the Board of Governors; but, in practice, there would probably be difficulty in functioning: we have, therefore, thought that the purpose would largely be met by welcoming Managers as corresponding members of the Board of Governors whenever they can be present at a meeting.

(c) If membership on the Board of Governors is to be representative, as it should be, then it appears that regularly elected alternates, instead of proxies, should sit for representative members. In the case of co-opted members, if the Board does not co-opt an alternate, then the absent co-opted member could be represented by a properly accredited proxy.

(d) It would help matters among our American Boards if the word "evangelical" were used in two or three places where the Christian character of the institution, its Governors, Managers, and teachers is stated. You will recall that the word "evangelical" was in the proposed draft of the Charter but, at the request of Dr. Weir who said that the word would be misunderstood in England, was withdrawn from the Charter by the North American Joint Board at its meeting last April.

(e) You will readily understand the various parentheses that appear in the tentative draft as being suggested options to the provisions stated before the parentheses.

3. Attorneys' Charges for Service.- There is a prospect of these charges being more than we anticipated. You may recall that friends in Toronto thought that securing the Charter would cost about \$1000. Some months ago, at the request of the attorneys, we sent to them \$500 which was advanced by the Presbyterian Board and charged against the University. About ten days ago, I received a request from Mr. Allen for a further check of \$1000 on account of "disbursements and our fees". Mr. Allen states that a detailed account will be rendered, covering the charges, when the matter is completed. I have written to Mr. Armstrong and Mr. MacRae, suggesting that they might wish to take the matter up with their friends in the firm of attorneys to see if these charges might not be moderated. When we have secured charters in the District of Columbia, the finest attorneys in the City of Washington have generously given their services as a contribution to the Missionary Cause. We have received one gift of \$500 which may be applied on this account but which is being held here pending the adjustment. It is the understanding, I believe, that the British Joint Board hopes to bear half the expense of securing the Charter. If so, should half the total cost be billed to you directly by the Toronto attorneys or is there some other way you would like the matter handled?

4. Mr. Armstrong and Mr. MacRae suggest that, inasmuch as a number of members of the British Joint Board are to be in the United States at the time of the Conference in Washington this coming February, it might be well to have the initial meeting of the Shantung Board of Governors at that time. In any event, a meeting of the North American Joint Board with members of the British Joint Board present could be held. Mr. MacRae has suggested that it would be well to have Dr. Balme come over for any such meeting of the Board of Governors. Mr. Armstrong states that this "would be a big expense but perhaps he could justify it in some field work". Of course, it would be fine to have Dr. Balme present at the initial meeting of the Board of Governors, but I fear there will be very little opportunity for productive cultivation during this coming year. Mr. MacRae has been developing the leads in Canada and the only Church in the United States probably which could in any way be open to solicitation for Shantung Christian University would be the Northern Presbyterian Church, which will have its hands more than full trying to find its share of the large hospital scheme. Of course, Dr. Balme's cooperation would be only too heartily welcomed in promoting this plan, if it is adopted.

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but I question whether the time could be as constructively expended here as in China where he is so eminently useful.

5. The hospital enlargement scheme is receiving careful attention from the Woman's Committee of the Joint Board. I haven't as yet seen the more recent letters from Dr. Balme concerning the matter but know of the proposal which has the approval of the China Medical Board representatives in China, copy of which Dr. Balme has sent to the Woman's Committee. I am also informed that the Woman's Committee has requested Miss Lucy Lepper, Secretary and Treasurer of the Committee, Dr. Heath of the University staff, and myself to take the matter up formally with Mr. Roger S. Greene when he returns to the city about October 1. I have made it clear to the Woman's Committee that the approval of the British Joint Board, particularly in view of the present property interests involved, is indispensable. From your letter, I take it that you will advise me immediately of the British Joint Board's action at their September meeting. The amount requested from the China Medical Board is not as large as we had thought it might be and the Woman's Boards anticipate some difficulty in raising their share of this large fund. As you may have heard from Dr. Thornton Stearns before this, it is hoped that the Woman's Boards in Great Britain may take a substantial interest in the School of Medicine and help provide the funds required for this splendid new hospital development.

6. You will regret to learn that Mr. Cassat, while holding his own, is not improving in health and that the Medical Secretary of the Presbyterian Board has decided he cannot return to the field, at least for some years to come. The University is greatly indebted to his fine ability and earnest consecration as Treasurer, and must make certain that a highly qualified successor is found for this increasingly important post.

With best wishes for all of your many undertakings, I am, with warmest personal regards,

Sincerely yours,

GTS-G

George T. Scott.

Copy to Dr. Balme

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SCOTT REC'D

R. Fletcher Moorhead

OCT 16 1924

INTERDENOMINATIONAL INSTITUTION UNITING TEN MISSIONARY ORGANIZATIONS OF GREAT BRITAIN, CANADA AND THE UNITED STATES

OCT 9 1924

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Shantung Christian University

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CHINA—

TSINAN,
SHANTUNG PROVINCE,

TRANSFER

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

ENGLAND—

19, FURNIVAL STREET,
LONDON, E.C.4.

September 29th, 1924.

Rev. G.T.Scott, M.A.,
North American Joint Board,
156, Fifth Avenue,
New York.

My dear Mr. Scott,

since I wrote to you on September 19th I have received from you a copy of the letter which you wrote to Dr. Balme under date September 10th, and want to thank you very much for letting me see what you had written to him.

I was very interested indeed to note what you had written with regard to the degree granting power of the University, and the hope that you entertained that that power would not be limited by the way the clause in the Charter is worded.

Charter

The point with regard to clause 10 in the Act, particularly as to the reference made to Chinese Law, has been remarked upon here, and Dr. Weir, amongst others, is wondering whether serious difficulty would be met on that score. What you quote in your letter in the shape of the opinion of Dr. J.B.Allen, seems to relieve anxiety on that score, and their interpretation of the clause as simply meaning "not contrary to the laws of China" is gratifying. I suppose that we had more or less to expect the inclusion of these words in the Charter, though one has wondered in the case of Charters granted under the laws of any of the American States, similar words have been inserted.

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Bye-Laws

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I note by your letter to Dr. Balme that you hoped it would be possible to send the Bye-laws to the Field within two or three weeks, and that means, I presume, that we shall be

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receiving them here quite early in October, which would permit of our convening a meeting of the British Joint Board to consider the matter by the middle of the month. I am hoping that that may be possible because Dr. Warnshuis, who is now with us here in London, is contemplating, I understand, returning to the United States by the middle of next month, and it would be a very great gain if we could have the meeting of our Board previous to his departure, and so enable the British Joint Board to be linked up personally with you in this matter as soon as Dr. Warnshuis had got back to the States.

Mr Cassat It was most cheering to hear what you had to say about Mr. Cassat, and one wonders whether he may recover sufficiently to be able to return to China next year; it would indeed be a great thing if that came about.

I was glad to see that permission had been given to Mr. Cassat to appeal for funds for the Middle School and also for two Presbyterian Residences at the University. If this effort becomes a success the University, I am sure, will be very thankful.

Enlarged Hospital As to the Scheme for the enlarged Hospital. My recent letter to you will have explained what had taken place here, and I have read with great interest what you have said on the subject in your letter to Dr. Balme. Personally I hope, and I think that hope is shared by others here, that the University may not want to force the pace too much in this direction.

1/11 A letter that I have received from Dr. Balme has been the occasion of some anxiety because of its reference to a possibility that the China Medical Board may want to reduce its present annual grant to the Medical College and Hospital at Tsinan, or at any rate arrive at some understanding that would terminate its annual commitment to the University.

Dr. Balme has written to Mr. Roger Greene upon the matter and has pointed out what a very serious thing it would be at this stage in the history of the enterprise if this needy help were withdrawn and seriously curtailed. I very much hope, as I know you will too, that we may not have to face anything of this kind, but the fact that it should even be discussed is enough to make one feel that the University had better proceed very cautiously in the matter of adding to its commitments either in regard to capital or current outlay.

The idea of having one new big hospital of 200 beds is no

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doubt a very fine one, and one can see how the workers in the University have looked at that from their point of view. On the other hand a new place of that description is bound to add to the responsibilities of the University, and unless the Women's Boards of North America can do very much more than it has been anticipated they would feel able to do, then obviously the present and prospective help from the China Medical Board is an essential item in the whole scheme.

I do trust that we may all be guided very clearly in this matter, and if the arrangement were to be one which did not alter the present hospital, but retain it for the use for which it was erected, I think that that would promise somewhat better in the way of retaining interest on the part of a good many friends here. I say this quite impersonally because so far as one's own Mission is concerned one would not wish to be ruled by any national or sentimental considerations in such a course as this. At the same time there are constituencies to think about, and your letter to Dr. Balme states, as I might well have anticipated, that you have had that thought in your own mind.

Dr Leonard May I say in closing how very sorry I am at the news about Dr. Leonard, and how I would like to sympathise with you and your Board as they face the very serious state of Dr. Leonard's health. I am grieved and naturally her serious illness at this time cannot but prove a setback to the Educational Department in the University. I pray that even yet, if it please God, she may be restored.

With kindest regards,
Believe me, my dear Mr. Scott,
Yours very sincerely,

R. Fletcher Moorhead

STATED BUT NOT
PERSONALLY SIGNED

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R. Fletcher Moorhead

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THE UNITED STATES

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SECRETARIES

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OCT 17 1924

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Shantung Christian University

TSINAN, CHINA

TELEPHONE—HOLBORN 582-3

OFFICES.

SHANTUNG

CHINA—

TSINAN,
SHANTUNG PROVINCE,
CHINA.

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK C.

ENGLAND—

19 FURNIVAL STREET,
LONDON, E.C-4.

TRANSFER

OFFICERS OF THE UNIVERSITY.

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New York).
Dean, School of Medicine.
J. SUTHERLAND WHITEWRIGHT,
Director, Extension Department.
PAUL C. CASSAT, B.A.,
Treasurer and Registrar.

10th October 1924.

Dr. G. T. Scott,
North American Joint Board,
156, Fifth Avenue,
New York.

My dear Dr. Scott,

In am in receipt of your kind letter of September 19th and have read it with the greatest interest. Thank you ever so much for writing to me so clearly and fully over the matters that have to be considered in connection with the Shantung Christian University.

Since the date when your letter arrived the copies of the draft By-laws have come to hand, and we are at once circulating them amongst the members of the British Joint Board, and calling a special meeting to consider this business on Tuesday October 21st. I will report to you as to what is done at the Board directly after the meeting.

You must indeed have been working very hard at this matter of the By-laws, and the University will remain for ever in your debt for the care and thought that has been put into this very important business.

I have not yet had time to thoroughly go through the draft and so must not trouble you by any ill digested comments upon the various proposals. I note, however, the particular points to which you have drawn attention.

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(a) I quite see the point of view that has been taken that one basis should operate in both Boards, and I hope that the view of the British Joint Board may synchronize with the view adopted on your side in respect to this matter.

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(b) That idea of your's of welcoming the members of the Field Board of Managers as corresponding members strikes one as quite a good way of meeting an obvious difficulty.

(c) The point re alternates instead of proxies needs very careful thought, and we will try to think into it along the line that you have upon it and try and get to some common finding on the subject.

(d) I am afraid that you have touched on a rather difficult point when you come to this question re the word "~~Evangelical~~". Most of us over here will not feel any difficulty about it, but our friends of the Society of the Propagation of the Gospel will, I fear, find themselves in a quandary if it comes to this word being included in the draft. Undoubtedly, as Dr. Weir says, the word "Evangelical" in the Religious nomenclature in this country would imply another party than that which is associated with the Society of the Propagation of the Gospel. It would help many of the rest of us to be able to point to the inclusion of such a word as "Evangelical" in the By-laws, but whether we could do that and yet carry our S.P.G. friends along with us must remain for the moment a very moot point. I hope we may be able to succeed, but I fear that both you and we must be prepared for some possible compromise on this point.

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S | 2. Attorney's Charges for Service. I note the section dealing with this matter and of course, as promised, we will bear half the expense of securing the charter. It does not really matter how it is adjusted, but it may be as well if you would pay the lot and then for us to remit our half direct to you when you can inform us the figure at which the complete account stands. I am a little bit surprised, however, as I judge you are too, that the figure has come to what you state, especially when one hears what has been done in the case of charters secured under American Laws. I am glad therefore that you wrote to Dr. Armstrong and Mr. MacRae in the way that you did, and I trust that we may hear as a result of representations that they have made the bill has been moderated.

N | The proposals re the date of the initial meeting of the Shantung Board of Governors is a very important one, and the thought of next February, when a number of the members of the British Joint Board are, as you state, to be in the United States for a Conference in Washington, seems a very practicable idea. I will take this up with the Board when they meet on the 21st and see what is their reaction to it.

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As for Dr. Balme coming over. What Mr. MacRae has said is somewhat an echo of a remark Dr. Balme made in a recent letter I had from him. There is, however, as you point out, the very serious expense involved in such a journey, and my approach to the subject is almost identical with yours. It would be, as you remark, very excellent indeed for Dr. Balme to be present at this initial meeting and possibly something may emerge which will make it very desirable that he should come, but the other side of the matter will need to claim attention. It is clear in the light of your letter that Dr. Balme would find little opportunity for Promotion work in the States or in Canada, I judge, if he were to come across, and I believe that the same remark might hold good here if he came on to this Country. Shall I take this up with our Board when they meet and see what they feel upon the subject?

1181 I have already written to you upon the enlarged hospital scheme so need not trouble you with any further remark upon the matter at this point. We are very carefully thinking it over at this end, and we shall hope by the end of the month to get some word from China as to what our B.M.S. people out there think about it. I am sure there will be no desire to hold things up against the general view, and yet, as I trust my previous letter on the subject will have indicated, there is an aspect of this matter touching B.M.S. interests which cannot be altogether sidetracked.

S I have already seen Dr. Thornton Stearns and I wish that it were possible to get a larger interest in this matter on the part of Women's Auxiliaries in this Country. In our case, however, it is more our Medical Auxiliaries that would be the people to be specially interested, and so far as I can judge the Co-operating Societies that have Medical Auxiliaries are already pretty heavily committed. I will, however, see what further might be done in the matter, and, as you will not need to be reminded, we shall try and approach the subject with an open eye and sympathy to the issues which have to be faced.

Sent 10/18/24
E.G.
Cassat I am exceedingly sorry to hear that news about Mr. Cassat and would beg of you to convey to Mr. and Mrs Cassat my very sincere sympathy. We would have been so glad had the Medical report been of another character, and the thought that for some years at any rate he cannot go back to China to resume his work at the University is a matter of the greatest regret. The consequence loss to the administration of the University is very considerable, and poor Dr. Balme and his colleagues will feel greatly troubled on this account. I hope that before long the gap may be made good with somebody as competent and devoted as Mr. Cassat. What he has done for the University will for ever abide, and I trust that our dear friend will have the satisfaction of feeling that if for the moment he has give up this work, the result of what he has done is continuing to operate with most fruitful results to the welfare of the whole enterprise.

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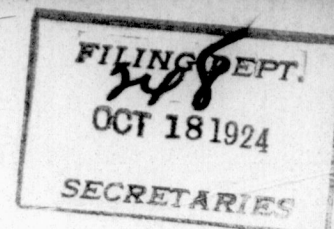
Dr. Balme will feel this the more, I imagine, seeing that Dr. Chang Cheng Yi has declined the invitation of the Vice-Presidency and therefore closes down that possibility whereby the President would have secured much needed help in the direction of the University. I wish that we could find not only a good successor to Mr. Cassat, as now seems necessary, but also a good Superintendent of Works, one who would lift from Dr. Balme's shoulders the burden of technical supervision that must weight him down at times.

I hope that you are keeping well, and with the best of good wishes for all your service this Autumn,

With warmest regards,
Believe me, my dear Dr. Scott,
Yours very sincerely,

H. H. Woodhead

0409



October 15, 1924

Dr. Harold Balme, Secretary,
Field Board of Managers,
Tsinan, Shantung

Dr. R. Fletcher Moorshead, Secretary, ✓
British Joint Board,
London, England

Dear Dr. Balme and Dr. Moorshead:

Minutes of North American Joint Board
Meeting of October 6, 1924

Under separate cover, we are sending you thirty copies and twenty copies respectively of the Minutes of the North American Joint Board Meeting of October 6, 1924. A copy is also enclosed.

The Board had before it the printed annual minutes of the Board of Managers through No. 531, with the annual report of the President, the Treasurer, et cetera, and also the minutes of the British Joint Board of September 12 with Dr. Moorshead's letters to me of September 19, September 29, and a copy of his letter to Dr. Balme of September 25. Briefly, let me add a word of explanation on a number of the Joint Board Minutes, using their numerals.

The Church of the Brethren Mission on the field should be cultivated as thoroughly as possible and the Mission should present its desires directly to its Board at home. From Dr. Bonsack's attitude, I believe we can be hopeful for their joining the University, presumably for the time being only in the School of Theology, for which they have Mr. Cassady, a likely young candidate, available.

3. We are sorry to lose Mr. Moss from the Central Office but are naturally very happy to have Dr. Eric M. North, with his experience and ability, succeeding to this office. I will continue temporarily to carry the correspondence of Shantung University although Dr. North, I believe, serves actually or virtually as Secretary of the three other institutions in the office; namely, Peking, Nanking, and Fukien Universities. The Central Office is just moving into enlarged quarters in the Methodist Building and the Peking Promotional Office will have a room in connection with it, and, I believe, Dr. Cowdy, Dr. Williams, and perhaps another promotional representative at home from the field will have desk space in the Central Office.

5. Mr. Cassat is coming shortly to New York to have final decision rendered about his health. Mr. E. T. Lasear has written

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stating that he would not be free to consider service at the University, much as he would like to do so. How about Mr. Leon M. Bocker?

6. We are deeply concerned over the physical condition of Dr. Eliza Leonard, and are hoping against hope for her improvement in health. We must make sure that the interest of the Women's Boards in the Medical School will not be lessened if Dr. Leonard leaves us. Special effort must be made to keep and enlarge the interest of the Methodist Woman's Board.

7. The cost of securing the charter will probably be more than was at first anticipated. I have asked Dr. Moorshead how he would like to have the British half of the charge handled, whether by direct bill from the attorneys to the British Joint Board or by having payment made and charged to the University on the field on account of the British Joint Board. Perhaps Mr. Armstrong and Mr. MacRae will effect a moderation in the charges although I understand a good deal of the charges covers fixed fees by other than the Toronto attorneys.

8. By-Laws. The Toronto attorneys state that the By-Laws should be presented to the cooperating Mission Boards prior to the organization meeting of the Board of Governors; consequently, the Board voted to do this although it is obvious that the By-Laws cannot be in final form until the Board of Governors itself finally revises them and adopts them. I presume, however, that the Board of Governors will not desire to change any of the particular matters about which the individual Mission Boards are especially concerned.

9-498. The admission of women students to the Department of Education is very acceptable to the Joint Board although it does not accept any obligation for providing for their needs. This will be a good point of contact for increasing the interest and support of the Women's Boards. The work, of course, competes to an extent with that which the Women's Boards are doing at Yenching and Ginling, though there are many denominations in the Shantung Christian University whose women are not related to either Yenching or Ginling and these should be especially encouraged to help at Shantung.

9-499. The Presbyterian Board has authorized appeal for the Middle School. Mr. Cassat was given permission to make appeal some months ago, and this appeal will soon be broadcast with the authorized appeals of the Board; also, one or two special leads will be followed-up.

9-507. Will Dr. Balme please see that the detailed estimate for the enlarged medical staff is submitted to the Joint Board? Is the support for this enlarged staff included in the increased medical maintenance budget toward which Mex. \$32,000 is requested jointly from the China Medical Board and the Woman's Committee?

9-522] The Woman's Committee has provided the 22 microscopes and

9-525] Gold \$5,000 for the well and pumps to increase the water supply, approximate total cost \$7,000 Gold, which has been deducted from their funds available for the medical plant.

The Board will be interested in learning the steps which the Managers take for clearing-up the unfortunate overdraft on building account.

October 15, 1924

9-531. The enlarged hospital plan impressed the Board as wise. The Board understands that this plan calls for less initial expenditure than any other plan of similar scope and that it would be more efficient than having two separate hospitals. The Board thoroughly appreciates the significant affect of the plan upon the property and related interests of the English Baptist Society and understands the concern which the Society has regarding the proposed changes for the use of their present fine hospital. However, we assume that these obstacles will not be insurmountable, if the way opens to go forward with the plan. You will notice that the North American Joint Board voted general approval only subject to the concurrence of the British Joint Board. Dr. Moorshead has told me that the matter has been referred to the English Baptist Medical Committee in Shantung and that, if the Committee is unanimous in its decision, he will probably have cabled reply in time to cable me by the end of October, but that, if the Field Committee is divided, the matter will be handled by correspondence and there will be some delay.

1181 On October 9, the day after the Joint Board Meeting, Mr. Greene, without knowing anything of that meeting or its action, telephoned asking if I could come down and answer some questions in his mind regarding this enlarged hospital proposal. I told him of the Committee which had been appointed and asked him if he wished to have this Committee place the matter before him, keeping in mind that anything that might be said would be subject to the approval of the British Joint Board. Mr. Greene replied that he wished only a very informal committee but acceded to my request that Miss Lucy Lepper, Secretary and Treasurer of the Woman's Committee, should join me; consequently, Miss Lepper and I conferred with Mr. Greene at length on Friday, October 10, and at his request again yesterday, October 14.

The China Medical Board is soon to have an important meeting at which Mr. Greene desires to make recommendations regarding the Shantung Hospital Plan. The date of the meeting has not been divulged but I should not be surprised if it were within a week or two. Mr. Greene is, I believe, in hearty sympathy with the hospital plan and wishes to see it carried out; he is, however, disinclined to make an outright request for a larger contribution by the China Medical Board than that requested by Dr. Houghton; namely, I am informed, Gold \$50,000. But in order to supplement this, especially in view of the unfavorable exchange rate that now exists, Mr. Greene may propose to the China Medical Board to make a special additional contribution on account of unfavorable exchange, probably taking the difference between the rate of fifty gold cents to the Mexican dollar and whatever the rate may be at the time the money is given for the hospital, on the entire amount of Mex. \$415,000,- that is, Mex. \$425,000 minus the Mex. \$10,000 already used for the wells and pumps. As far as we can figure out, this would call for about Gold \$10,000 from the Woman's Committee in addition to what it now has as assets. The Women hope that this will be contributed by some of the Women's Boards that have as yet contributed nothing - perhaps the Canadian, Southern Presbyterian, or British

In this connection, allow me to state frankly that Miss Lepper and I have had no financial statements from which we could draw up an accurate account of the money expended or in hand. Miss Lepper stated to Mr. Greene that she had requested this three times from the authorities at Tsinan but without response. Much to our chagrin, at the end of our long interview, Mr. Greene handed us a letter which Dr. Cochran had written Dr. Houghton containing exact financial statements of the sort which Miss Lepper and I had spent a great deal of time trying to work out with only indifferent success. Mr. Greene has had copies made of the correspondence in his

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October 15, 1924

hands for Miss Lepper and for me in order that we may be informed on University affairs! While Dr. Heath, Miss Lepper and I had guessed at the amounts which the field had expended of the big sum in their hands and made out a financial statement for the China Medical Board, Mr. Greene had in hand an exact statement which naturally differed from ours which was based more or less on conjecture. However, this and several similar infelicities were largely overlooked by Mr. Greene because of his deep desire to see the plan go through.

Will not the responsible officers on the field kindly see to it that the responsible officers of the North American Joint Board are properly advised and informed, especially when advice has been repeatedly requested by Miss Lepper who is treasurer not only of the Woman's Committee but also of the North American Joint Board? The goodwill of the Woman's Committee and their absolute confidence in the financial management on the field are indispensable elements which must be conserved. Will you kindly have Miss Lepper advised regarding the details of the investment of all funds on the field, giving rates of interest, income from interest, whether investments or deposits are in gold or in silver, the rate at which the gold was exchanged, et cetera. I mention these as a few of the necessary factors which were missing in the equation we have been trying to work out with Mr. Greene this week.

I have had so many interruptions during the dictation of the preceding paragraphs that they may sound disjointed and be sharp at the corners; but they cover a serious and important matter which we, nevertheless, wish to convey to you in the very friendliest spirit.

On funds for current maintenance, we are fairly hopeful; that is, I believe that Mr. Greene is planning to recommend that the China Medical Board grant half of the Mex. \$32,000,- namely, Mex. \$16,000, on condition that the Woman's Committee grant a similar amount and that the Woman's Committee, also, provide certain additional sums for salaries for the staff -- the approximate equivalent of the present women missionary doctors and/or nurses. This full amount of Mex. \$32,000 would go into effect only after the new scheme is in operation. In the meantime, I imagine the China Medical Board will be ready to take care of their half of the total additional amount made necessary by the coming of the women. I think Mr. Greene will recommend a continuance of the old Mex. \$33,000 a year for the general medical expenses of the University.

11 (b). Will you please convey to the Alumni, on behalf of the North American Joint Board, our heartiest expressions of gratification for the very substantial and significant contribution which the graduates have made to the physical plant of the University and will you also express to them our hope that their interest in the University will deepen and expand and will manifest itself in many constructive and far reaching ways?

11 (c). The occupations of the alumni are always considered a strong index of the character and work of an institution. The Shantung Christian University has an especially fine exhibit and would do well to play it up prominently, particularly before the home constituencies which are always eager for indications of direct contact and obvious results from our Christian educational institutions.

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Dr. Balme and Dr. Moorshead

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October 15, 1924

In looking through again the latest letters from each of you, I can find no items on which there is anything further to be said at present.

With warmest regards and best wishes for the personal welfare of both you good friends and for the success of all your various activities, I am

Very sincerely yours,

GTS-G

George T. Scott.

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Shantung Christian University

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Rev. C. E. WILSON, B.A., (B.M.S.).
C. M. WILSON, M.D., F.R.C.P.

4th Nov. 1924

Rev. G.T. Scott, M.A.,
North American Joint Board,
156 Fifth Avenue,
NEW YORK CITY, U.S.A.

My dear Mr. Scott,

My recent correspondence with you will have informed you that an arrangement had been made for the British Joint Board to consider the Draft By-laws of the Shantung Christian University which had been prepared by a special sub-committee of your Board, at our meeting which was to be convened shortly. That meeting was held on October 21st, and then as the business could not be completed in one sitting, an adjourned meeting of the Board was held two days later, October 23rd.

As a result of the very careful consideration given by the Board to this special matter, I have now much pleasure in enclosing the suggested revision of the draft, along with some covering notes which will throw light upon the proposed revision. Unfortunately, and to my very great regret, I was prevented by illness from attending these meetings of the British Joint Board. I am not able therefore, to report personally upon the meetings, and am indebted to others for the preparation of the accompanying enclosures. Happily Dr. Warnshuis was able to be present at the meetings, and both he and Dr. Bruce rendered very great help in the consideration of this important business.

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I understand that Dr. Warnshuis was asked by the Board to specially represent them at any meeting of the North American Joint Board which might be called to consider the proposals of the British Joint Board after the arrival of Dr. Warnshuis in New York. I am therefore passing on to him copies of the enclosed memoranda, and I have no doubt that he will get into touch with you as speedily as possible after his arrival. I sincerely trust that the consideration that has been given by the British Joint Board to the matter of these By-laws will prove as helpful as I know has been the very careful thought that had previously been given to the subject by you and your special sub-committee in North America.

I do not think there is anything further that I can usefully add upon this particular question, and it may be better that I should let this note deal alone with the subject of the By-laws. I should however, acknowledge with grateful thanks the receipt of the minutes of the last meeting of the North American Joint Board which was held on October 8th. These minutes have been circulated amongst the members of the Board here, and I will refer to various points arising out of these minutes in a letter which shall be dispatched to you either by this mail or by the next one.

Trusting you are keeping well, and
with kindest regards,

Believe me, my dear Mr. Scott,
Yours very sincerely,

Edith Warnshuis

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Dr. R. Fletcher Moorhead

INTERNOMINATIONAL INSTITUTION UNITING 14 MISSIONARY ORGANISATIONS OF GREAT BRITAIN, CANADA & THE UNITED STATES

SCOTT REC'D Shantung Christian University

DEC 13 1924

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Hon. Treasurer.

R. FLETCHER MOORHEAD, M.B., F.R.C.S. (B.M.S.),
Hon. Secretary.

Ans'd

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CHINA.

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

ENGLAND—

19 FURNIVAL STREET,
LONDON, E.C.4.

5th December, 1924.

Dr. G. T. Scott,
North American Joint Board,
156, Fifth Avenue,
NEW YORK.

My dear Dr. Scott,

Little did I think that when I wrote to you on November 4th, more than a month ago, that my next letter, which I then said I hoped would be despatched by the mail of the week after, would have been delayed until now. You must think me perfectly hopeless, and with due reason, but the fact is the claims of our big Campaign for a £50,000 Annual increase of Income have been taking up all valuable time and energy, as I think you will readily understand. Letters that should have been despatched have perforce had to stand over and to wait for the convenient moment which never seems to arrive.

I do hope that you will excuse the delay that has taken place and believe that it has not been due to lack of will but once more lack of opportunity that has caused me to keep you waiting so long for a proper reply to your letter of October 15th.

I think I had better begin by referring first to the cable which we have despatched to you today in the following terms:-

BALME DESIRES INTIMATION PROBABLE DATE
MEETING BOARD GOVERNORS OPINION HERE INCLINES APRIL

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CAN YOU CABLE HIM.

The necessity to send such a message was brought about by a cable that I have received from Dr. Balme making enquiry as to the probable date when the first meeting of the Board of Governors would take place so that the Field Board might know by when they would need to submit any questions from their end concerning the By-laws.

I suppose that Dr. Balme concluded that some decision would have been reached by now as to the probable date of this meeting, but obviously it would have been better if the message had gone to you. When this cable came I got into touch with our Chairman, Mr. F.H.Hawkins, and he and I conferred about it. Our feeling all along has been that probably the date of the first meeting would be next April, both in view of the time necessary to submit the By-laws to the various co-operating Societies, and also in the light of the fact that there would probably be a greater chance in April for a larger representation from this side to be on your side of the Atlantic.

We did not feel, however, that we had any data sufficient to guide us in reply to Dr. Balme without bringing you into consultation and hence the cable. You will see that the message suggested that you might cable direct to Tsinan and thus save further lapse of time. I shall be very interested indeed to hear whether you incline to the April alternative instead of the earlier one.

Now let me come to the Minutes of your meeting of October 8th, with the full explanation afforded by your covering letter of October 15th. A good deal of the matter with which these Minutes deal do not directly concern us on this side, particularly in view of the long time that has elapsed. One will only take up those points which specially concern the British Joint Board.

As you will understand the Minutes of your meeting will have to be presented at the next meeting of the British Joint Board, which was to have been held on January 9th, but in view of the absence from London of the Chairman on that date it will probably not be held until January 16th. Perhaps it would be as convenient if I proceed to take up the Minutes in their numerical order.

4. The British Joint Board will, wish, I know to associate themselves absolutely with your Board in the keen regret that is felt at the inability of Dr. Cheng Ching Yi

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to see his way to accept the Vice-Presidency of the University. His reply means a great potential loss to the University, but we are confident, as you are, that we shall still have his unabated interest in all that pertains to the welfare of this greater Institution.

5. Treasurer of the University. We are very very sorry that Mr. Cassat's health makes it impracticable for him to return to the Treasurership of the University, and only wish that the opposite might have been possible. I shall hope to hear good news of our friend, and when you are writing to him will you please assure him of my continued sympathy in the matter of his ill-health.

6. Dr. Eliza Leonard Everyone continues to feel deepest sympathy on account of the very grave condition of Dr. Eliza Leonard, and one fears what news may reach us at any time. I am afraid it is a case of hope against hope in the matter of an improvement in the health of Dr. Leonard.

7. Charter. I touched ^{in my last letter} on the matter of the payment that has to be met for the handling of this business and so it is not necessary for anything further to be said under this heading. Possibly before long we shall learn from you just what is the actual sum which is owing from us.

8. By-laws. Here again is a matter over which further mention need not be made at this stage in view of the correspondence that I had to send to you a month ago.

I am sure that the presence of Dr. Warnshuis will have enabled you to secure the best possible indication of the views entertained by the Board here, and we shall wait with great interest to learn what you feel concerning the different proposals that were suggested at the October meeting of the British Joint Board.

9. Minutes of the Annual Meeting of the Field Board of Managers, June 18th-19, 1924

498. Admission of Women Students. You will have seen what our feeling was upon the Admission of Women Students, and I am very glad to observe that the feeling of both Boards coincides on this issue.

499. University Middle School. I am very glad that your Presbyterian Board has seen the way clear to authorise an appeal for the Middle School, and I trust that some encouragement will have attended the presentation of this particular need.

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507. Limitation in number of Medical Students - Increased Staff and Equipment needed.

I note with much interest the point you put before your Board concerning the proposed increase in the Medical Staff, and think that you did very wisely in asking the Field Board to submit a ~~very~~ detailed estimate of the additions to the Medical Staff which were thought by the Field Board to be necessary.

I feel sure that you are one with us in being anxious not to see any undue limitation in the number of medical students, whilst on the other hand it is certainly very desirable that we should know quite clearly in some detail why it is needful to add so materially to the Medical Staff.

522.-25. It is certainly very encouraging the way in which the Women's Committee has been able to provide for that need of more microscopes and \$5,000 Gold for the wells and pumps to increase the water supply. That action, so indicative of the great interest taken by the women in the work of the University, should remove a real cause of anxiety on the score of the water supply.

Our Board, I am sure, will wish to join with your's in voting hearty thanks to the Women's Committee for this generous response to the two clear needs.

531. Enlarged Hospital Scheme. It was good of you, and we do appreciate it, to recognise the significance of the proposal to the English Baptist Mission, and when I wrote to you some time ago, as you will remember, I had to tell you that the Committee of this Mission felt obliged before coming to any final conclusion upon it to communicate with their Medical Committee in Shantung in order to learn what was the feeling of the B.M.S. representatives on the spot more particularly involved.

I thought when I first wrote that our people in Shantung might have felt in a position to cable an indication of their mind by the close of October, and you make reference to that hope in your letter. No cable, however, arrived, and I thought, as has proved to be the case, that Dr. Laurence Ingle, our Medical Secretary in Shantung, could not convey a proper representation of their feeling on the matter except by means of a somewhat lengthy letter. This came last month, and I took the earliest opportunity of placing it before the B.M.S. Medical Mission Committee.

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We were very glad to find that our representatives in Shantung, after giving very exhaustive consideration to the matter, did not feel that they could produce arguments adverse to the proposal, and so after the Committee here had given very prolonged thought and discussion to the subject, have resolved to Minute in favour of the scheme, subject only to the confirmation of the Shantung Conference of the English Baptist Mission, which will not be meeting until January.

The opinion that we had received from the Field was, of course, only that of the Medical Sub Committee of the Conference, and before that finding can be regarded as final it must be laid before the full Conference. The Committee here felt fairly clear, however, in view of all the ground covered in Dr. Laurence Ingle's communication, that the Shantung Conference of our Mission would not take any other step than that of upholding the finding of the Medical Committee.

I would have included a reference to this in my cable of today were it not for the fact that I could not put it in the most absolute way owing to the matter having been left for final confirmation as above. When you receive this letter, however, you will see how it stands, and for all practical purposes we may assume that no obstacle is raised from this side to the proposal recommended by the Field Board.

I shall have to present this report from the Baptist Missionary Society Medical Mission Committee to the next meeting of the British Joint Board, but in the light of Minute 385 of the B.J.B. which was adopted last September, you will gather that the Board is prepared to give full support to the scheme. This being so I was exceedingly interested in hearing what you had to report relative to that interview which you had had with Mr. Roger Greene the day after your Joint Board meeting in October. We are indeed indebted to Mr. Green for his ~~very devoted~~ sympathy in all matters relating to the welfare of the Medical School of the Shantung University, and the proposals which he discussed with you, and which by now perhaps have been actually confirmed by the ~~meeting of the~~ China Medical Board, are certainly most cheering. Our friends at Tsinan will have been tremendously encouraged if you have been able to report final action by the China Medical Board on the lines discussed in the interviews you have had with Mr. Roger Greene.

I am sure that those at the University will have taken in good part your kindly criticisms relative to the financial statements respecting monies expended and in hand. Obviously when you have to discuss things of this nature with men like Mr. Roger Greene, neither Miss Leper nor you want to be in the embarrassing and unfortunate position in which you

*Worm and
Continued*

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found yourselves in October.

I note that you were fairly hopeful in respect to funds for current maintenance, and if things work out, as seemed probable when you wrote your letter, a great deal of the anxiety that some may have felt as they looked at this big scheme, and observed the comparatively small amount which up till now has seemed possible in respect to annual upkeep, would be dismissed. What an encouragement it is to hear that Mr. Roger Green would recommend a continuance of the old Mex. \$30,000 a year for the general expenses of the University. If that has matured what a load it will have lifted from the shoulders of our friends at the University.

There is nothing more, I think, that I need allude to in your letter, but if any further points are made by the Board itself when it meets in January and has your Minutes before them I will endeavour to see that you have an early report of the same.

With the best of good wishes and trusting that you may be receiving this winter much encouragement in all the work of your own Society, as well as in those larger co-operative activities in which you are engaged,

Believe me, my dear Dr. Scott,
Yours cordially,

W. H. H. Woodhead

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November 21, 1924

Dr. Harold Balme, Secretary,
Field Board of Managers of the Shantung Christian University,
Tsinan, Shantung.

Dr. R. Fletcher Moorshead, Secretary,
The British Joint Board,
London, England.

Dear Dr. Balme and Dr. Moorshead:

Several Shantung Christian University matters should be cleared briefly with each or both of you gentlemen.

1. We greatly regret to know of Dr. Balme's ill health and sincerely trust that his brief stay in Kuling this fall has benefitted him. Personally, I am not convinced that activities at the Home Base are just the cure that his condition indicates but far be it from a clergyman to advise you two physicians on health matters!

2. The date of the meeting of the Board of Governors concerning which Dr. Balme inquired by cablegram has not yet been decided as we are awaiting word from Dr. Moorshead on this matter. We thought that possibly this meeting might be held about the first of February in connection with the Washington Convention if a number of people are here from Great Britain at that time; otherwise, we assume that the second week in April would be the natural time. As soon as a day for the meeting is set, advice will be dispatched to the field. A cablegram in reply to Dr. Balme's inquiry was sent several days ago, indicating that we were awaiting word from London.

3. New Hospital Plan.— Not having heard from Dr. Moorshead by cablegram in October, we understand that he did not receive by cablegram from the Baptist Medical Committee in Shantung unanimous favorable action to the new proposal. I have also learned indirectly that the land across from the hospital, which has been held for an excessive price, is now available at a reasonable figure and that the Field may believe it wise to hold to the former plan of a separate women's hospital across the street from the present hospital.

After a conference with Mr. Roger S. Greene in which he showed himself very sympathetic to the work of the School of Medicine and the Hospital, the China Medical Board took action on November 5, 1924, as follows:

"RESOLVED that the sum of fifty thousand dollars (\$50,000) be, and is hereby, appropriated to the TRUSTEES of the SHANTUNG CHRISTIAN UNIVERSITY for BUILDING AND EQUIPMENT for the SCHOOL OF MEDICINE of the University, on condition that a sum not less than ten thousand dollars (\$10,000) United States currency shall

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be provided by the University from other sources in addition to the funds already collected or pledged.

RESOLVED that the sum of thirty thousand dollars (\$30,000) be, and it is hereby, appropriated of which so much as may be necessary shall be used for payment of LOSS BY EXCHANGE ON REMITTANCES FOR CAPITAL EXPENDITURE made by the China Medical Board or by the supporting Societies for the SCHOOL OF MEDICINE OF THE SHANTUNG CHRISTIAN UNIVERSITY, considering as the normal exchange rate one dollar local silver currency (Mex. \$1.00) equals fifty cents United States currency (\$.50).

RESOLVED that, in addition to the sums provided under C.M. 2578, the sum of sixty-five thousand dollars (\$65,000) be, and it is hereby appropriated, of which so much as may be necessary shall be used for the purchase of Mex. \$113,000 for MAINTENANCE of the SCHOOL OF MEDICINE of the SHANTUNG CHRISTIAN UNIVERSITY, on condition that the sums stated below are provided by the Women's Committee of the said University, or from other sources, over and above the amounts provided in the budget of the School of Medicine prior to the year 1923-24, payments to be made as follows:

		From the China Medical Board		From Women's Committee of the Shantung Christian University (Including salaries for four staff members)
Jan. 1, 1925 to June 30, 1925	\$ 3,000	to provide Mex.	5,000	Mex. 11,000
July 1, 1925 to June 30, 1926	6,000	"	"	" 22,000
July 1, 1926 to June 30, 1927	28,000	"	"	" 28,000
July 1, 1927 to June 30, 1928	28,000	"	"	" 28,000
	<u>\$65,000</u>	"	<u>113,000</u>	<u>" 89,000"</u>

You will note that, for the years 1926-27 and 1927-28, the China Medical Board add their present Mex. \$33,000 to the Mex. \$16,000, the latter sum being for the Women's Department on a 50-50 basis. The Woman's Committee, in addition to providing an amount equal to the China Medical Board grant, is expected to support four staff members at the rate of Mex. \$3,000 each per annum.

While there is nothing in the action that would indicate that the grant is conditioned upon the particular plan for one hospital as we outlined it to Mr. Greene, yet I believe this plan to be the basis of the China Medical Board action and if there is any change from the single hospital plan the matter should be taken up with the China Medical Board.

4. By-Laws.- We have received from Dr. Moorshead a copy of the action of the British Joint Board on the By-Laws draft proposed by the North American Joint Board, with copies in quantity of the By-Laws as revised. The By-Laws with these revisions will be considered at the earliest practicable opportunity. There has been no opportunity to study them as yet so that no comments can be made.

5. Regarding the Presbyterian vacancy in the Theological School, I wrote recently to Mr. MacRae, sending a copy of my letter to Dr. Balme, explaining why the Presbyterian Board is disinclined to appoint a new, untried recruit to the training of the Christian ministry, particularly in a union institution which is just at present in the position of the School of Theology of the Shantung Christian University. The Shantung Mission should know and approve of the one who represents it on the staff of the Theological School.

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If Mr. Moor is released by the Southern Presbyterian Board and applies for appointment by the Northern Board, what place is there, other than in the School of Theology, in which the University desires that he should serve? Of course, our hope is that Mr. Butler may be named by the Mission to the School of Theology or, if he is not so named, that Mr. Moor if he becomes available and is appointed may qualify. Each of these men desired a theological appointment. Mr. Butler first became available, will have been on the field at least a year ahead of Mr. Moor, and consequently it is understood that he would have first consideration by the Mission as a possible representative in the School of Theology.

6. The sad death of Dr. Leonard, we all realize, brings a great loss to the University. We hope all her relationships will be satisfactorily carried forward under other leadership. I am enclosing a copy of the Minute of the Presbyterian Board on Dr. Leonard's life and work.

I received Dr. Balme's letter of September 19, giving the Field Board Minute on Dr. Leonard and the action regarding Dr. Miner and Dr. Heath as dean and assistant dean of women. Without doubt this action will receive the cordial approval of the North American Joint Board.

7. Mr. Cassat's case has been finally acted upon, the decision being unfavorable to his return to the field. He will take up remunerative work probably sometime during the month of January and, as soon as his allowances from the Presbyterian Board cease, the University may begin to draw against the Board on account of this vacancy at a rate not to exceed Max. \$250 a month. Mr. Cassat's relationship with the Presbyterian Board is expected to terminate not later than January 31, 1925, and this information we have cabled to the field in response to Dr. Balme's inquiry.

8. Attorneys' Fees for securing the charter have not yet been settled. We are hoping that the amount will be revised downward. Following Dr. Moorshead's suggestion, we can probably arrange to pay the entire amount here and collect from the British Joint Board its one-half share of the expense.

9. Regarding the Middle School, I regret that no money has as yet become available for this work. The Shantung Christian University, you will be interested to know, is listed in the Board's appeal for "Land, Buildings and Equipment Overseas" for Gold \$33,000, this amount covering two residences at \$6,000 each - \$12,000, middle school dormitory - \$6,000, and toward the Woman's Medical Plant - \$15,000. This is the largest amount listed for any of the higher educational institutions in which we cooperate throughout the entire Mission Field. This pamphlet is just off the press, will be widely distributed, and will be the basis of solicitation among the Presbyterian Churches of the whole country. I hope there will be favorable response on the Shantung University items.

Mr. John Van A. MacMurray, who has long been Chief of the Far Eastern Division of the State Department at Washington, D. C., has just been promoted to be an Assistant Secretary of State, presumably with special relationship to the Far East. Mr. MacMurray is well acquainted with the situation in China and we believe he will help forward constructive policies in his new, more responsible position.

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Dr. Balne and Dr. Moorhead

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November 21, 1924

Dr. Struthers called at the office the other day and is coming in again soon. Today, I indorsed the application of Dr. Ingle for a China Medical Board fellowship. Dr. and Mrs. Stearns have sailed for China and you will have seen them at the University before this letter reaches you.

The length of this letter and the number of items covered are far greater than I anticipated when I modestly began writing and I think it is quite time to stop.

With heartiest Christmas greetings to each of you and to your families, and with every wish for the most satisfactory of New Years, I am

Very sincerely yours,

GTS-G

George T. Scott.

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SCOTT REC'D

DEC 31 1924

Shantung Christian University

TSINAN, CHINA

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OFFICES SHANTUNG

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N. AMERICA—

156, FIFTH AVENUE,
 NEW YORK CITY, U.S.A.

ENGLAND—

19 FURNIVAL STREET,
 LONDON, E.C-4.

19th Dec. 1924

Rev. G.T. Scott, M.A.,
 North American Joint Board,
 156, Fifth Avenue,
 NEW YORK CITY, U.S.A.

My dear Mr. Scott,

I have to acknowledge with many thanks two letters that have reached me from you since my last letter to you. I have before me the copy of your joint letter to Dr. Balme and myself of Nov. 21st, and the copy of one written on Dec. 2nd to Dr. Strong of the American Board. Thank you so much for all the information, so much of it most encouraging, that is embodied in this correspondence.

1. Dr. Balme's Health. You will probably have received the same information that has arrived here from him, letting us know that Dr. Balme has returned to Tsinan very much better for his visit to the Yang Tze region, and that he is considered fit enough by his medical colleagues to contemplate a journey home to England by way of North America. He has sent me a copy of a report of Dr. Mosse upon this particular point, and of course we have been very pleased indeed to learn of the marked improvement in our friend's health. All the same, we have felt quite a measure of concern at the decision at which they have apparently arrived in favour of Dr. Balme coming home by your way, with a view to his visiting the various Boards and participating in all the meetings next April.

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As I have told him in a reply that I am just sending, nothing could be more serviceable than such a course, from the standpoint of the work, and as far as that is concerned we might applaud the decision. We can fully recognise the importance of the President keeping in close touch with you in North America, just as with us here, and it is a very happy thing indeed to contemplate that in the coming Spring, if this latest plan is carried out, you will have the opportunity of direct personal conference with Dr. Balme. The one thing that has weighed upon us, and still gives us quite a measure of anxiety, is lest his improved health warrants his becoming involved in Mission business of a naturally strenuous character, after he leaves China. Our good friend is about the last man in the world to be content with what Dr. Mosse calls a "very mild programme" however much he may have that in mind in the first place. So frankly I personally am sorry for the way in which things have gone, and yet on the other hand I do not feel that I could take the responsibility of cabling to him not to take the course he proposes. I am circulating the letters received from Dr. Balme amongst my colleagues here, and if there should be a general feeling adverse to the plan of his coming to England by way of North America, then I shall doubtless be instructed to cable to him.

I was very glad to see that in your joint letter you had expressed some doubt as to whether it was quite wise for Dr. Balme to engage in activities at the Home Base, when he is supposed to be in great need of nervous rest.

2. Date of Meeting of Board of Governors.

I dealt with this subject in my last letter, and need not trouble you with anything further now, except to say that yesterday when meeting Mr. Hawkins I learned from him that he had quite given up the idea of going across to Washington in January. He has arranged with Dr. Weir to attend a meeting of the Union Medical College Trustees in April, and the suggestion has been made that another representative of the British Joint Board might go across as proxy for Mr. Christie Reed of the London Medical Missionary Association, when that would admit of such a member with the other two gentlemen referred to attending the meetings of the North American Joint Board and the Board of Governors, if the dates could be made to fit, as I hope might be the case. We shall doubtless hear in due course what you are finding possible to do.

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3. New Hospital Plan. I am exceedingly glad to learn the news as to the action of the China Medical Board respecting the School of Medicine and the Hospital at Tsinan. It is very encouraging to learn what the China Medical Board has done, and I am sure that it once more indicates the warm interest that is taken in our Shantung Christian University enterprise by Mr. Roger Greene. I shall present your letter containing this information to the British Joint Board meeting on Jan. 16th, and I am sure that they will then wish to record their feeling of great satisfaction at the news, and to resolve to send an expression of their gratitude to the China Medical Board.

I note your reference to the question of the plan for one hospital, and over that you will doubtless be hearing from Dr. Balme. What I said in my last letter will have shewn however, that no opposition was being raised at this end to the proposed new hospital scheme. At the same time I think that many of our friends here would be quite happy if the present hospital had not to be scrapped.

4. Dr. Leonard. We were exceedingly sorry to learn of the death of Dr. Leonard, and the Memorial Minute adopted by your Presbyterian Board has been noted with sad interest. What a loss the China Mission Field has sustained in the removal of this devoted servant of Christ. I am sure that the British Joint Board would wish to minute their feeling in appropriate terms when they hear the news. May I in their name convey to you and to your Board our heartfelt sympathy at the loss that has come to you by the home call of Dr. Leonard.

5. Mr. Cassat. I am very sorry to hear that the final decision has had to be reached adverse to the return of Mr. Cassat to China. We join with our friends in Tsinan in sorrow at the loss that his retirement must mean to the University, and we would like to send a very warm message of sympathy because of the disappointment that this will mean to them.

6. Re Charter; Attorney's Fees. I note that you are still waiting a settlement on this matter, but possibly by the time that our Board meets in January you will be able to send word about it. *Wait*

7. Middle School. I was very glad to hear of the action taken in respect to putting the need for this school upon the list of needs of your Society, and I hope that there may be that response to the appeal that you could desire.

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8. American Board. It is very gratifying to hear the news that the American Board has voted to become a constituent member of the Shantung Christian University. This is something for which we have long yearned, and all of us join with you in thanksgiving in the decision arrived at by the prudential Committee of the American Board. Here again is something which will be noted with great pleasure by the British Joint Board when they meet next month.

And now with kindest regards and the best of good wishes for the Christmas and New Year season,

Believe me, my dear Mr. Scott,
Yours very sincerely,

R. Fletcher Moorshead

NOTATED BUT NOT
PERSONALLY SIGNED

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FILING DEPT.

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SECRETARIES

SHANTUNG

December 24, 1924

TRANSFER

Dr. R. Fletcher Moorshead, Secretary,
British Joint Board of the Shantung University,
19 Farnival Street, London, E. C. 4, England.

Dear Dr. Moorshead:

In accordance with our previous correspondence, the Presbyterian Board of Foreign Missions is today advancing to the Shantung Christian University the amount needed to pay in full the balance due to Reid, Wood, Wright & McMillan, the Toronto attorneys, on account of fees and payments in connection with securing the University charter.

As you know, there has been considerable correspondence and several interviews with the attorneys with a view to moderating the charges as much as possible. The final figure agreed upon is \$2000. The first payment of \$500, which was advanced by the Presbyterian Board, has been charged out to the University on the field. My suggestion is (1) that this \$500 be carried by the field and thus indirectly by all the Boards, (2) that the remaining \$1500 be divided equally between the North American Joint Board and the British Joint Board, - that is, \$750 each, (3) that as early as convenient you remit to me the British share of \$750 toward reimbursing the Presbyterian Board Treasurer for his temporary advance, and (4) that we secure here on this side the amount still needed to complete our half of the \$750. This amount plus your remittance from London will reimburse in full the Presbyterian Treasurer for his advance. There may be an adjustment of a few dollars one way or the other in the exchange rate between the U. S. and Canadian currency. If this should be favorable to the University, we will credit the field; if adverse, I will take care of it here in New York.

With best wishes for the most satisfying success in all the undertakings of the British Joint Board, of the British Baptist Board, and of yourself, I am

Sincerely yours,

George T. Scott.

GTS-G

Copy to Dr. Balme

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