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FILING DEPT.

FEB 16 1923

348  
SECRETARIES

February 14, 1923.

Dr. R. Fletcher Moorshead  
19 Farnival Street  
London, E.C.4, England

Dear Dr. Moorshead,

Thank you for your letter of December 21st enclosing the Minutes of the British Joint Board of December 8th.

Enclosed to you herewith are two copies of the Minutes of the recent North American Joint Board Meeting and a copy of the covering letter to Dr. Balme.

You are very gracious to sustain my position so generously in the matter of official correspondence between the home base and the field. I have not the slightest objection to any kind of personal and unofficial correspondence from anyone to anyone-else, but Dr. Balme, writing on the letter-head of the President of the University and addressing the individual members of the North American Joint Board as such, is the sort of thing which I fear will make an Executive Secretary lose much of his sense of responsibility as well as of interest.

You have gone out of your way in your desire to cheer me up. Finding that I am supported by everyone else I have consulted, I venture to proceed.

The photographs and cuttings which we sent to you for Sir Henry Lunn are, as you doubtless understand, to be returned to us at your convenience.

We have written to the International Health Board regarding Dr. Han, and hope that the matter will be settled to his satisfaction.

We look forward with the greatest pleasure to the presence of Mr. Hawkins and Dr. Cochran and, we trust, a third member of the British Joint Board, at our Annual Meeting on April tenth. You will see that many matters have been deferred for decision until representatives of the British Joint Board are with us.

If the Boxer Indemnity Funds were to be made available for a vernacular educational School of Medicine and Public Health, largely under missionary auspices, it might be wise to relate this plant to the Shantung University and Medical School. I believe this sort of thing would make the strongest possible appeal to the Chinese public. If such a course were to be pursued, probably missionary funds could be released for the benefit of the other Schools of the University.

The problem of a Charter for the University presents more facets and angles than a diamond-cutter ever dreamed of. Perhaps we can find a setting for this stone at our Annual Meeting.

Knowing that you will overlook the brevity of this letter necessitated by crowding in of other engagements, and with warmest personal regards, I am

Very sincerely yours

G. T. Scott

GTS-JWJ

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R. Fletcher Moorshead

FILING DEPT.

APR 10 1923

NATIONAL INSTITUTION UNITING TEN MISSIONARY ORGANIZATIONS OF GREAT BRITAIN, CANADA AND THE UNITED STATES

SECRETARIES

MAR 25 1923

# Shantung Christian University

TELEPHONE—HOLBORN { 5882.  
5883.

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## TSINAN, CHINA

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Acting Dean Arts and Science School.  
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Dean of the School of Theology.  
SAMUEL COCHRAN, B.A. (Princeton), M.D. (P. & S.),  
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Director, Extension Department.  
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### OFFICES.

#### CHINA—

TSINAN,  
SHANTUNG PROVINCE,  
CHINA.

#### N. AMERICA—

156, FIFTH AVENUE,  
NEW YORK CITY, U.S.A.

#### ENGLAND—

19, FURNIVAL STREET,  
LONDON, E.C.4.

March 17th, 1923.

REV. C. W. ANDREWS, B.A. (W.M.M.S.)  
REV. W. T. A. BARBER, M.A., D.D.  
REV. CHARLES BROWN, D.D. (B.M.S.)  
THOMAS COCHRANE, M.B., C.M. (L.M.S.)  
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RT. HON. SIR. JOHN N. JORDAN, P.C., G.C.I.E.  
A. G. BRUCE LOW, M.D., F.R.C.P.Ed. (E.P.M.)  
WALTER B. SLOAN, F.R.G.S.  
A. L. WARNSHUIS, D.D.  
H. H. WEIR, M.B., B.C. (S.P.G.)  
F. PERCY WIGFIELD, M.B., B.S. (W.M.M.S.)  
REV. C. E. WILSON, B.A. (B.M.S.)

Rev. G.T.Scott,  
Shantung Christian University,  
156, Fifth Avenue,  
New York.

S.3

My dear Mr. Scott,

Thank you very much indeed for your letter of February 14th and for those copies of the Minutes of your North American Joint Board Meeting together with a copy of the covering letter which you wrote to Dr. Balme.

I now enclose a copy of the Minutes of a recent meeting of the British Joint Board, and hope that the Minutes will convey all needed information.

Before, however, I refer to anything further please permit me to say with what extreme regret I have learned that you will shortly be ceasing to act as the Secretary of the North American Joint Board of this University. It was quite a shock to get this piece of news, and I was very grieved indeed at it. You have always been so delightful as a correspondent, and so tremendously helpful in all the important matters that have had to be considered in connection with Shantung that any prospect of a break in the continuity of your Secretarial connection with the work of Shantung cannot be other than a matter of very sincere and great regret.

Then too, there is the recollection of that very pleasant personal intercourse and friendship which it was my privilege to enjoy when meeting you in China in 1919-20 and still later in New York. Those personal links mean so much, do they not, in work of this kind, and it will not be quite the same when one has to correspond with someone who at first will be only a name. Still, I presume that this is one of the things that has to be however much we may sorrow at it. I know this, however, that although you will not be the Secretary of the Board you will be one of its moving spirits, and that the love which

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1923

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you have for this great work in which our comrades are engaged at Tsinan will bind you and it for ever.

You are, I judge, taking up further work in connection with your own Board, and whatever that work may be I would like to express, if I may, the most cordial wishes that the abounding blessing of God may ever rest upon you and your service for the Kingdom.

The Minutes of the British Joint Board will I think explain themselves pretty sufficiently, and you will not want to be troubled with a long covering letter concerning them, more especially as you will soon be meeting Mr. Hawkins and Dr. Cochrane at the annual meeting of your Board of April 10th.

You will observe that the Minutes dealt with some of those questions which will come up for very careful consideration, and it may be for decision on April 10th, and it certainly does seem a very excellent thing that we should have been able to have this meeting here and discuss these matters just prior to the departure of two of our members to share in the deliberations of your meeting. Furthermore it was of the utmost help to have the presence of Dr. Wranshuis at the meeting, and to thus be linked up with the meeting which you had on February 8th. Dr. Warnshuis was able to guide us not a little in our understanding of many of the points contained in the Minutes of your recent meeting, and I feel persuaded that the result of all this, both on your part and ourselves, will mean the adoption of wise conclusions when you assemble in your annual meeting.

I am sending a copy of these Minutes to Dr. Balme and am enclosing for you a copy of my letter to him.

The Photographs and cuttings which you sent to us for Sir Henry Lunn are, as we quite understand, to be returned to you as soon as they have been finished with. Dr. Stanley Ellis took them to Sir Henry Lunn this week, and I understand that Sir Henry is now proceeding without delay with his proposed effort. There has been some considerable delay in this being done partly on account of Sir Henry's absence in Switzerland, and partly on account of the Indemnity question having somewhat caused Sir Henry to wonder whether he should proceed with his effort. He has now resolved, however, to do it, and we are all very glad for that fact, though, as I said to you at the first, it is very much at present a Bird in the Bush, and we must not build on it in too sanguine a manner.

Dr. Han is very much looking forward to his coming visit to the States, and inasmuch as he cannot take the examination for his Diploma in Tropical Medicine here in London until April it is not

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possible for him to leave until the end of that month. We are trying to arrange for him to sail by the Pittsburgh on April 28th, which would mean his arriving in New York about the end of the first week in May. He would very much like to get back to China by the end of August or the beginning of September, and I hope that this will prove possible.

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I am writing to Dr. Clifford Wells of the International Health Board, as per copy enclosed, and if you think well perhaps you may be able to put in a word in support of what I have therein asked. I might add that the generous donor who has financed Dr. Han's coming over here for special study during the past two years has already contributed over £600 on this account, and if some help can now be given by the International Health Board to the expense of his journey it would be a very great help.

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In regard to the Charter question. I do hope that some solution will be found along the line of a Canadian Charter, not for one moment that there be any objection to the very fine Charter that New York would give, but on the ground of sentiment; I think that it would very materially add in the interest that we do want to stir up on behalf of Shantung here in Great Britain if we were able to state that this University had secured a Canadian Charter.

I must ask you to forgive anything further today inasmuch as one is very pressed here, and with kindest regards and renewed regret at the thought that ere long our official correspondence in the work of Shantung will suffer a break.

Believe me, my dear Mr. Scott,  
Yours very sincerely,

R. Fletcher Moorhead

DICTATED BUT NOT  
PERSONALLY SIGNED

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SCOTT REC'D

MAR 29 1923

Ans'd ☒

FILING DEPT.

APR 10 1923

SECRETARIES

March 16th 1923.

Dr. Harold Balme,  
Shantung Christian University,  
Tsinan,  
Shantung,  
CHINA.

My dear Balme,

I have only time to-day to get off by this mail a copy of the Minutes of the recent British Joint Board Meeting. They dealt with extremely important matters as I think you will agree, and I want you to receive the actual Minutes with the least possible delay. I must not tarry, or I shall miss the mail, to write you upon the matters covered by the Minutes and as a matter of fact, I think that you will feel that they pretty well explain themselves.

I am sending a copy to Mr. Scott by to-days mail and at the close of the month Mr. Hawkins and Dr. Cochran go across to New York, where they will be attending an Annual Meeting of the North American Joint Board on April 10th. At that Meeting, as you will have gathered from the Minutes of the recent Meeting of the Executive Committee of the North American Board, some of the subjects that we recently discussed here will come up for discussion and possibly for decision. We trust that clear guidance may be given and when the British Joint Board meets again on May 4th, we shall have before us the findings of that meeting of April 10th. The fact that Dr. Warnshuis who was present at the Executive Committee in New York on February 8th was able to be at the recent British Joint Board Meeting, was most helpful and linked up with the following up of our Society Board in a very effective manner.

I am sure that step by step we are being guided to a right understanding of some of the problems that have to be faced in the conduct of this great enterprise, and if, as must sometimes be the case we have to advance rather more slowly, than you I feel would wish, I am sure that you will not think that such advance is any less real or less whole hearted than

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than if it were of a more progressive nature.

I am sending a copy of these Minutes to Dr. Cochran with a covering note making special reference to the Minute dealing with the matter raised by his letter of last Autumn.

A word should be said with regard to the matter of the indemnity concerning which Mr. Hawkins has written to me this week. I read to the Board your letter of January 17th with its accompanying copy of what you had written to Dr. Warnshuis under date January 16th. The Board thoroughly appreciated all that you said in these communications, but it is evident that just at this stage the British Joint Board cannot take any independent action. It was urged at our meeting that nothing was more important than that the University should represent all those qualities in China where such representations might be necessary, the larger share which had been taken by British interest in the completing of the undertaking.

Sir John Jordan and others here will endeavour to see that the Shantung Christian University, because it is a union enterprise, is not lost sight of in connection with the indemnity, but everybody seemed to feel that anything which would emphasise in China the part that Great Britain was playing in the work of the University, should be made prominent and given as much emphasis as could be done.

You, I know, will not fail to see that this is done, but I mention it because at the moment I do not know that we here can do very much, and the Government will as yet to be guided a good deal by representations from China. Sir John Jordan made it very plain that he had been simply a Chairman of the Committee which has been appointed by the Government to go into the question of the indemnity. That Committee had reported favourably, though it was not a unanimous finding. (This is strictly confidential, as you will realise). That having been done, that Committee had ceased to function, so to speak, and Sir John had no actual part at the moment in the further development of the matter. Nothing was actually being done, he thought, the Government waiting to see what would be the best line that could be suggested. If there were to be a joint Commission appointed in which Britain, America and China could co-operate that would certainly seem a most fruitful way of dealing with the subject. This may possibly be suggested, and that Edinburgh House in representing all the Societies in Great Britain, may wield an influence in the matter. Now you may be sure that the matter is being carefully watched at this end by strong friends of the University only whilst that is being done here. It is of immense importance that out in China, so far as the British indemnity is concerned, every step should be taken to make clear the fact that this is a University in which Great Britain has a larger share than any other of the Universities in China, and that therefore in view of that fact, Shantung has a very big claim for consideration when it comes to any distribution of indemnity money.

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I must not add more to-day, but I will write again next week and deal with some of the points that emerge from some of your recent correspondence.

With many prayers and wishes, for

Believe me, My dear Balme,

Yours ever affectionately,

P.S.

You will note the Minute regarding Han. I will refer more particularly to him in my next letter, but we are hoping to arrange for him to leave Britian for America on April 28th, and he would like to get back to China in September.

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APR 10 1923

SECRETARIES

TELEPHONE—HOLBORN { 5882.  
5883.

# Shantung Christian University

TSINAN, CHINA

MAR 29 1923

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Dean of the School of Medicine.  
J. SUTHERLAND WHITEWRIGHT  
Director, Extension Department.  
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Treasurer, Registrar.

## OFFICES.

### CHINA—

TSINAN,  
SHANTUNG PROVINCE,  
CHINA.

### N. AMERICA—

156, FIFTH AVENUE,  
NEW YORK CITY, U.S.A.

### ENGLAND—

19, FURNIVAL STREET,  
LONDON, E.C.4.

March 17th, 1923.

Clifford W. Wells, Esqre., M.D.  
The Rockefeller Foundation,  
61, Broadway,  
New York.

Dear Dr. Clifford Wells,

Dr. Han has told me of the Fellowship which the International Health Board has granted to him for some very special experience in Public Health work before he gets back to the Shantung Christian University Medical School.

The British Joint Board of this University were very delighted at their recent meeting to hear of this action of the International Health Board, and, having been brought into personal contact with Dr. Han, they feel perfectly sure that he is one who will lay out to good advantage the opportunity that will thus be in his way in this valuable direction. I am sure that the Board would wish me to express their appreciation of the action of your Board in this respect.

Dr. Han may have written already to tell you that the Conjoint Board of the Royal Colleges of Physicians and Surgeons here in London have agreed to Dr. Han sitting for their examination for the Diploma of Tropical Medicine and Hygiene in April next. The examination, however, does not commence until April 9th, and will not finish until the 12th, so that in any case Dr. Han would not be able to leave for the States as early as the beginning of April. Moreover there are a few meetings in this Country at which we would be very glad indeed to have his presence between the date when he finished his examination on April 12th and the close of the month. In that event I fear that he could not reach New York until the end of the first week in May. I trust that you will not consider that this is too late for him to commence the work of the Fellowship.

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1923

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Dr. E.R.Wheeler may already have spoken to you upon this matter as I wrote to consult him about Dr. Han, but in case he may have been prevented from doing so I venture thus to write and tell you how things seem to be shaping in the matter of Dr. Han.

We are contemplating his sailing from Southampton for New York by the Pittsburgh on April 28th. This would give him the most of May, June and July for the work that you have in mind, and indeed there would be part of August too if that is regarded as a possible month. Dr. Han would very much like to leave America in August in time to reach China again by the end of that month, or by the beginning of September, and I know that Dr. Balme, President of the University, would be very glad to have Dr. Han back by such a time.

Now I come to the question of Dr. Han's return journey. You will have gathered that he was brought over here for this particular study in Preventive Medicine in 1921; a very generous friend of Dr. Balme, and of the University, having provided the necessary means for this to be done. It was of course understood that if he were thus brought to England that the funds would have to be provided for his return passage, but unfortunately the fund which was given to Dr. Balme for this purpose, and which he left with me when he returned to China, has become quite used up. May I therefore write to enquire whether it would be at all possible for the International Health Board in addition to granting Dr. Han his travelling expenses in the States, would be willing to defray the cost of his journey from America to China at the close of the work of his Fellowship. It would be a very great help if the Board could do this, and I venture to name it as perhaps it is a matter that has had to be faced in connection with some other Chinese Students.

We would of course make it our business to get Dr. Han's passage booked and such funds provided as would enable him to cross the Atlantic, but if it would be possible for assistance to be rendered in the way of Dr. Han's journey from America to China, then it would be of very real help.

If there is any further information which you would like me to supply I will certainly do my best to do so.

Believe me, dear Dr. Clifford Wells,

Yours very sincerely,

R. Fletcher Moorhead

DICTATED BUT NOT  
PERSONALLY SIGNED.

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APR 19 1923

# Shantung Christian University

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SECRETARIES

TELEPHONE—HOLBORN { 5883.  
5883.

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R. FLETCHER MOORSHEAD, M.B., F.R.C.S. (B.M.S.),  
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TSINAN, CHINA

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Dean of the School of Medicine.  
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## OFFICES.

### CHINA—

TSINAN,  
SHANTUNG PROVINCE,  
CHINA.

### N. AMERICA—

156, FIFTH AVENUE,  
NEW YORK CITY, U.S.A.

### ENGLAND—

19, FURNIVAL STREET,  
LONDON, E.C.4.

April 10th, 1923.

Rev. G. T. Scott, M.A.,  
North American Joint Board,  
156, Fifth Avenue,  
New York.

*S=Ham 72*  
*re-photographs*  
*S=Ham*

My dear Mr. Scott,

Under separate cover I am sending back to you those photographs of the Shantung Christian University which you were so kind as to send over here some time ago to help in the preparation of that booklet upon the University which Sir Henry Lunn undertook to produce. I am very sorry that the photographs have been kept so long on this side and must apologise for the delay in returning them. Various causes may be assigned for this hindrance, but I regret it very much and only hope that the absence of the photographs has not occasioned you any inconvenience.

I think that what I have now sent back comprise all which you were good enough to forward to me, but if, as you look them over, you should find that any are missing then would you be kind enough to let me know and I will at once institute a search and find the missing photographs.

I am writing upon the very day that the North American Joint Board will be holding its Annual Meeting in New York, and as I think of the many important matters which will then be claiming your attention. I can only send up the prayer to God that in everything you may be guided to right decisions, and led to the adoption of those plans which would best promote the interests of this great union enterprise. You will not need me to say with what intense interest we shall wait a report of this meeting which doubtless Mr. Hawkins

Cady 2 1/2 days at Union in my guest  
Then apt w. Chinese?  
Next steamer?

British Society  
For Int. Com

Cady  
Smith 11/4/23

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and Dr. Cochrane will be bringing back. Our own Board will be meeting again on May 4th, and thus within a month after your meeting we should be in a position to consider any of the matters which you may desire the British Joint Board to go into further.

Now there is only one other matter with which I need trouble you with today and that is with regard to Dr. C.H. Han who will be leaving us on April 28th by the S.S. Pittsburg for New York, there to take up the work of that Fellowship which the International Health Board has kindly granted to him. Dr. Han will of course be quite a stranger to the United States, and I am telling him of the warm friend he will find in you, and how he may be quite sure that a very hearty welcome will await him when he reaches New York.

I have no knowledge whatever as to the exact course which the work of his Fellowship will require, but perhaps you may be able to make any necessary arrangements for Dr. Han's Board and Residence so that when he arrives in New York, on or about May 5th, he will know where to go. There will not be time now for any reply from you to reach us here before Dr. Han leaves, but if you could send him a note to the ship acquainting him with what he should do when he gets there, I am sure that he will greatly value it.

As I write I remember of course that you perhaps will no longer be the Secretary of the North American Joint Board by the time this letter reaches you, but knowing how much you have been interested in Dr. Han I know that you will be only too eager to do anything that would make for his wellbeing during the time that he will be in the United States. He is a most delightful fellow, as I believe I said in a previous letter, and an altogether exceptional Chinese from many points of view. He has distinguished himself over here not a little in academic work, and is this week going in for his diploma of Tropical Medicine of the Conjoint Board of England. I should think that he stood a very good chance of being successful, and if so he will leave this Country having not only secured the Diploma of Public Health of Cambridge but the Diploma of Tropical Medicine of England. He is a fine Christian man too, and that is what has given us special pleasure. Mrs Moorsheaf and I were able to invite him to make our home his headquarters during the time that he has been here, that is when he was not studying in Cambridge or studying at the Tropical School. Both others and ourselves have sought to do what we could to strengthen the Christian influences around him, and to shield him from some of the perils into which Oriental Students are apt to fall in Countries like this. We felt that if he were left simply live at some hostel he might so easily see the seamy side of things and drift, and that we were so anxious to avoid.

Dr. Han is now looking forward immensely to his return to

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1923

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the Shantung Christian University, and I believe that he will prove by God's blessing one of those Chinese Christian leaders to whom we may look with confidence for find work out yonder in the days to come, But I must not trouble you with anything further only I thought that you would like to know the foregoing facts concerning Dr. Han. I am telling him that I have written to you and he will have the address of your Office in case anything should happen which prevents your communicating with him when he arrives in New York.

With kindest regards,  
Believe me, dear Mr. Scott,  
Yours very sincerely,

*Hutchinson*

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FILING DEPT.

APR 20 1923

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SECRETARIES

April 18, 1923.

Dr. R. Fletcher Moorshead  
19 Furnival Street  
London, E.C.4, England

Dear Dr. Moorshead,

Enclosed is a copy of a full letter which I have just written to Dr. Balme covering the actions of the North American Joint Board at its recent Annual Meeting and a number of miscellaneous matters more or less directly related thereto. Copies of the Minutes were mailed to you as soon as they were stenciled last week and are doubtless in your hands before this. You will without doubt also have received personal word from Mr. Hawkins and Dr. Cochran or both of them. It was very helpful to have them present. Could you not arrange to come over next year as a proxy for Dr. Armitage. We would love to see you whenever you can come.

The meeting was confined to the three morning hours, 9:30 - 12:30, because the two representatives of the Canadian Board, Mr. Armstrong and Mr. McMillan, had desired that another important Board of Trustees be called for that same day, which was the only day that they could spend in New York City. I regret that some of the important items before the Joint Board were consequently hurriedly considered. Also our Chairman and the two Vice-Chairmen of the Board and a number of its leading members were absent. A large number of visitors and informal representatives further impaired the per capita strength of the gathering as a number of the newcomers were naturally not intelligent on Shantung affairs.

I believe the Minutes and the letter to Dr. Balme cover the items brought up in the latest correspondence from you as well as items in the Minutes of the British Joint Board which called for response from this side. As requested by the Minutes, I will write separately to you and to Dr. Warnshuis on the matter of the Boxer Indemnity Funds. I trust that you do not feel that we foreigners over in America seem to have an undue interest in the use of these British monies! However, our interest is obviously not running true to ordinary American form!

I regret greatly to hear of the serious illness of Dr. Armitage. If you see him, will you be kind enough to express my deepest sympathy and warmest personal regards?

With best wishes, I am

Very sincerely yours

George T. Scott.  
Secretary, North American Joint Board.

GTS-JWJ

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Dr. Moorshead.

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April 19, 1923.

P. S. Your letter of April 10th, regarding the coming of Dr. Han to the United States, has arrived since the above was dictated. We should be happy to try to serve him in any way that we can. I assume from your letter that he is planning to make his headquarters in New York City, though I had gathered mistakenly from previous correspondence that he was planning to study at Johns Hopkins. I will drop him a note to the Steamer welcoming him and will gladly see what can be done for suitable living quarters while he is in New York

Sincerely yours

George T. Scott.

GTS-JWJ

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SHANTUNG CHRISTIAN UNIVERSITY  
Tsinan, China

NORTH AMERICAN OFFICE  
156 FIFTH AVENUE  
New York City

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APR 20 1923

SECRETARIES

(The Shantung Letter-head is too heavy for the necessary carbon copies.)

J 110

April 18, 1923.

President Harold Balme  
Secretary, Field Board of Managers  
Shantung Christian University  
Tsinan, Shantung, China

Dear Dr. Balme,

RE: MINUTES OF ANNUAL MEETING OF  
THE NORTH AMERICAN JOINT BOARD

RE: MISCELLANEOUS MATTERS

Copies of the Minutes of the Annual Meeting of the North American Joint Board of the Shantung Christian University, held in New York City on April 10th, 1923, have already gone to the field, two personal copies to you, two personal copies to Mr. Cassat and thirty copies, addressed to you, under separate cover for distribution among the Field Board of Managers. The meeting was quite representative, with Mr. Hawkins and Dr. Cochran present from the British Joint Board, with Dr. Eliza Leonard and Dr. C. Y. Cheng and three members of the University Staff, Dr. Evans, Mr. Cady and Mr. Smith, also present, and, as you will have noticed from the Minutes, three representatives of the North China Women's Medical School. The meeting unfortunately came at the time of important meetings of the Canadian and Southern Presbyterian Boards so that Mr. Armstrong was the only one that could represent either of these two constituent bodies. The Minutes are, I believe, largely self-explanatory, though there are several items on which it may be well to give a word of comment. I will number these paragraphs with the numerals of the Minutes.

2. This Amendment to the Constitution was for the purpose of clarifying the Basis of Cooperation, Article IV, and of indicating clearly three different equivalent bases of "a unit of cooperation", then Article III was amended so that the Basis of Membership on the Board should be determined by the amount of total co-operating in the entire University rather than by the number of schools of the University in which a Board cooperates. The Women's Boards will be represented on the same Basis of Cooperation as are the other Boards, though it is possible that the Presbyterian Woman's Board, which has this month united with the Presbyterian Assembly's Board, would not be represented separately but by one or more women elected by the new united Presbyterian Board.

It is possible that the Field Board may wish to reconsider its unit of cooperation and its basis of membership. While it would not appear to me advisable on the field to have as many as five members from each of the two principal Missions in interest, nevertheless I do believe that these two large responsible Missions should be represented by more than two Managers each, for I feel that their present small representation is insufficient for their responsibility and does not furnish enough contact with the Missions to carry the power and interest back and forth between the Institution and the Mission. With so much of the authority now in the Field Board of Managers, would it not seem well to have at least three Managers

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April 18, 1923.

from each of the two chief Missions, especially if the center of Home control for the Institution should be transferred to Canada.

5. The American Board has taken over the direct support of Mr. and Mrs. Gady and will, without doubt, elect a member to the North American Joint Board. Presumably Dr. Main, who was coopted to represent Grinnell College, will withdraw from membership in the Joint Board.

6. Dr. Richards called on me about April 5th. He is very enthusiastic about the work of the School of Medicine and reported that he was urging the American Board, of which he is Medical Adviser, to enter cooperation. I immediately followed the matter up, but the reply from the American Board, while cordial in principle, reported that financially it was unable to assume any additional burden for union enterprises in North China at this time. I am enclosing herewith a copy of a memorandum of my interview with Dr. Richards. I smile as I read in the memorandum "The one mistake - -v Dr. Richards would not spoil a surgeon to make a president!

7. Dr. Ralph A. Ward, China Secretary of the Methodist Board, wrote me on March 1st as follows:-

"I write in delayed acknowledgment of you letter of February 14th. We have reported to the field that our Board is beginning its cooperation in Shantung Christian University by taking over the support of one of the Misses Dinkelackers for the current year, providing for the purpose \$950. Gold. Proper adjustment will be made on the field."

8. Dr. Han's case was presented to me by Dr. Moorshead, along with a copy of a letter which Dr. Moorshead had written to Dr. Clifford W. Welles who is in charge of Fellowships of the Rockefeller Foundation. I wrote Dr. Welles in support of Dr. Moorshead's request for travel funds for Dr. Han from America to China upon completion of Dr. Han's studies in the United States. Dr. Welles has doubtless written directly to Dr. Moorshead his regrets at the inability of the Rockefeller Foundation to grant these traveling expenses "in view of the short duration of Dr. Han's Fellowship."

10. The question of Charter and Incorporation was discussed at length, of which discussion I believe the full Minute and the action gives a fair resume. You will see that any objection of the Field Board to a Canadian Charter is expected to be received prior to July 1st, the thought being that the question could be fully considered at the Annual Meeting of the Field Board early in June, and if any delay in proceedings was desired such word could be cabled to us in June. The Joint Board is not at all urgent about the date, simply believing that the Field Board wishes steps to be taken as early as possible. If no word to the contrary is received from the Field Board prior to July 1st, we will as soon as possible thereafter proceed with the effort to secure a suitable Canadian Charter.

Various pros and cons of a Canadian Charter were considered. The Field Board is in the best position to judge on one of the principal questions, namely the student and general Chinese attitude toward a Canadian diploma, both in its relationships to China and to graduate study abroad. At the home end, it is probable that Annual Meetings of the Shantung Board and the center of administration would be expected to be within the bounds of Canada. I will expect a report from you on this matter which in one way is of more importance to the Institution on the field than to the home base.

11. Boxer Indemnity Funds always present a debatable question. This seems to be a unique instance where the American attitude is more aloof and cautious than the British attitude. Of course I cannot speak for the British missionary interests but the American Boards would be willing to accept such funds only with the clearest approval of the best Chinese leadership and with absolute freedom of the Christian missionary program. While money may not have any moral quality, nevertheless it is packed tight with vital energy which must be assembled and released with care.

12. The North China Women's Union Medical School Committee had a meeting yesterday and has drafted a Constitution for itself. I have made clear to the women that this was a real union on a coeducational basis and that the School of Medicine became a single corporate unit with men and women in the official Boards, Staff and Student Body and that the Women's Department was not an attachment that adhered to the University but that it corporately cohered in it and that the Women's Committee would be a Committee of the Joint Board, composed of elected and coopted women members, plus other that might be added, rather than a self-constituted committee of women which was nominally attached to the Joint Board. Such an arrangement, I believe, will be the best for the harmonious conduct of the joint enterprise.

Funds for women's buildings will probably be cabled out in the near future. The amount made available for this Institution from the joint campaign is not as large as we had hoped. However, I believe that the total amount available from all sources will be adequate for union to proceed on a moderate basis.

13. Women Students in the Pre-Medical Department was felt to be a proper corollary to the women students in the School of Medicine. The Joint Board however, cannot at present approve of admitting women into other departments of the Institution than those for the study of Medicine and Nursing.

Were the articles of agreement adopted in conference on the field for the union of the two Medical Schools ratified by the Field Board of Managers and if so ratified, have they been reported in full to the two Joint Boards for concurrent endorsement?

14. The request for the Middle School dormitory seems to be increased from Mexican \$10,000. to Mexican \$15,000. I thought I saw \$5,000. Mexican on the horizon a fortnight ago but it had to be assigned to another object upon which definite pledge had been made and payment demanded.

15. Mr. Armstrong brought up the question of uniform salaries for foreign staff members feeling probably that Canadian Presbyterian salaries did not compare favorably with some of the others at the University. This matter, however, should be adjusted by various Missions on the field and recommended by them to their own Mission Boards.

17. If there are any members of the foreign staff whom it would be well at any time to replace by a Chinese, I believe the Missions and Mission Boards in interest should be frankly so informed.

18. This action objecting to a Post-Graduate Theological Course is, I believe, sufficiently clear. It might have been worded even more vigorously if the Chairman of the Board had been present. The Board wishes a strong School of Theology



April 18, 1923.

of the present Undergraduate standard. This is the great Theological field for our Missions and we hope that Shantung University can make it very productive. Are we mistaken in our belief that the Theological work at Peking and Nanking is largely given in Mandarin?

19. The Budget so clearly and carefully drafted in its detailed presentation of seventeen pages was presented. I regret that shortness of time compelled a very inadequate consideration of it. To strike out Senior College Science appears to us to be a serious loss. You know that the training of teachers of Science has been one of the chief aims of the Joint Board and to the mind of Dr. Paul Monroe is, I believe, the greatest single opportunity of Shantung University. To what department are Senior College Science funds of the present year transferred in the budget of the ensuing year? Is \$4,000. Mexican an adequate amount for the School of Medicine to transfer to the School of Arts and Science on account of Pre-Medical work? In spite of various causes which restrict the amount which Shantung University can expect in tuition fees and Chinese contributions, should not more than 3% of the total budget be secured from tuition and a very much larger percentage be expected by way of contributions and subscriptions? Are the fees charged by the hospital just, - by which I mean, that the Chinese who is able to pay for the service rendered should not be a charge against missionary funds, which are often contributed at great sacrifice of the church members in the homeland. I press this matter of increased field support not only because of all of the reasons stated previously in my letters, but also because with the heavy deficits of the home Boards at this time, I believe that it is actually easier to secure new money in China than it is in America. The Presbyterian Board's fiscal year has just ended with a deficit between six and seven hundred thousand dollars.

20. The former officers were reelected. I wished to withdraw from office in the Joint Board but was requested to continue for the time being.

21. Dr. Cheng states that he is no longer a member of the Field Board although I believe his name still appears in your roster. We were happy to elect him to the Joint Board for the year of his continued residence here.

#### MISCELLANEOUS

Two Presbyterian residences, concerning which I cabled and wrote to you at the time, have been made available by an appropriation of \$6,000. Gold for the first of the two and an appropriation of up to \$7,000. Gold for the second residence which is for Mr. and Mrs. Albert G. Parker. Does this make a total of eight residences or of nine residences erected by Presbyterian funds for Presbyterian members of the staff? Will you kindly see that a list of our Presbyterian residences and their occupants and of the unhoused Presbyterian families is sent to me?

Dr. Braafladt, I learn from Mr. Greene, is planning to return to the University in the fall. He has asked for a continuation of his Fellowship Grant from the China Medical Board. I sent to you a copy of the letter which I sent in reply to Mr. Greene's request for assurance that Dr. Braafladt would be on the staff.

We are indebted to you for a number of fully appreciated letters presenting in a very clear and informing way various important issues of the Institution. I have in hand as I write your letters as follows: - March 6th to Dr. Moershead and to me, March 6th to the Secretaries of the two Joint Boards and the Cooperating Mission Boards, March 7th to Dr. Moershead and to me, March 14th to Dr. Moershead and me, the latter enclosing documents on the Boxer Indemnity matter. I have of course the Minutes

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April 18, 1923.

of the Administrative Council meeting of March 2nd which arrived in time for the Joint Board meeting, along with the budget and the revised "List of Needs". I also had the Minutes of the British Joint Board of March 9th. These documents were largely the basis of the discussion in the Annual Meeting of the North American Joint Board reported on above. There may be a few additional items brought up in these various letters and documents on which I might give a word of comment.

Incidentally might I remark that copying the Minutes on both sides of the paper is not so bad for reading but is exceedingly awkward in the constant reference which we have to make to them in the offices. Perhaps a few copies could be run off on one side of the paper for office use in Tainan, London and New York.

The invitation to Dr. Luella Miner greatly interests us and we shall be happy to learn what response she makes.

Mr. A. P. Moor, as a possible appointee to the School of Theology, will be investigated as requested by the Candidate Department of the Presbyterian Board.

The provision and maintenance of residences was not taken up by the Joint Board, partly for a lack of time, but largely because the Administrative Council had addressed directly the cooperating Mission Boards and had asked their consideration. If you receive in reply from them any consensus of opinion, I should be happy to lay it before the North American Joint Board. I presume that the actual ownership of the residence largely determines the source of funds for its maintenance. If a denomination owns the house, it would probably maintain it, but if the denomination gives the house to the University, the denomination might justly feel that the University should maintain it. You will recall that the Presbyterian Board requested that adequate funds for the maintenance of its residences be charged against its general appropriation to the University, inasmuch as the repair of property is always an essential part of such "native work appropriations."

Teaching of English. You stress the importance of additional English teachers and have budgeted \$2,000. for them. We assume that the wives of the members of the faculty cooperate in the English Department, as this would be a very easy and natural way for them to serve and one for which many of them are doubtless well qualified. You of course realize that under the Presbyterian regulations, wives "are regarded as missionaries, uniting with their husbands in all forms of missionary service," and the Woman's Boards expect that wives "so far as is consistent with their strength and household duties will take part in missionary work", and are very happy when the missionaries are thus actively engaged in missionary work. The quotations just made are from the Manual of the Presbyterian Board. I refer to this simply to indicate that the University should feel free to expect, at least from the Presbyterian wives, such service as is consistent with their home duties. The time has passed when a married woman was appointed as "a wife of a missionary." She is now appointed "a missionary" with privileges and responsibilities the same as a man or a single woman in so far as home duties do not interfere.

We all fully appreciate the far-reaching and very influential service which the University is rendering, principally of course through its faculty and also under the helpful leadership of the Field Board of Managers. We are fully sympathetic with the difficulties under which the Institution is laboring, but most of these difficulties are growing pains, some of which happen to be rather severe just at this stage in Shantung because of its recent very rapid physical growth. The University is on good foundations and if it does not rise too rapidly, it will be perfectly safe with a long future of increasing usefulness.



President Harold Balme.

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April 18, 1923.

In your letter of March 7th to Dr. Moorshead and me personally, you ask for our thoughts on the financial position of the University, especially as it is related to the broadening out of the work into departments which would make easier and larger appeal for student and Chinese support. This is of course a very large and difficult question on which to be asked to express an unofficial opinion, not only because it ties in with so many important questions and with the history and purpose of the Institution, but also because one would hesitate to say anything that might prejudice one way or the other the thought and recommendation of the Field Board, especially as the University at present lines up very squarely with the fundamental objectives of the two Joint Boards and with the recommendations of the China Educational Commission. Consequently any departure from the present general program would need full and careful consideration. You of course know from previous letters that the supporters of the University rejoice in the wonderful service which the University is rendering the Church in China both directly and through the Missions and that we believe that the University, (having a plant that will soon be worth a million and a half dollars Mexican, and a guaranteed income from foreign sources of approximately one quarter of a million dollars Mexican annually,) will continue successfully in its constructive Christian usefulness. Does the Field Board fully appreciate what it has received and is still receiving from the Church in the homeland?

A united financial campaign in America for the Christian Colleges in China is to be considered at a committee meeting which is called for next week and it is possible that in the not distant future there may be something hopeful to report along this line. Dr. Monroe and I are appointed to represent Shantung at this conference. In Dr. Monroe's absence, I will ask Dr. Brown or someone else to attend in his place.

With warmest personal regards and with earnest prayer for the highest success of the entire enterprise, I am

Very sincerely yours

George T. Scott.

Secretary, North American Joint Board.

GTS-JWJ

Copy for Dr. Moorshead

Copy for Mr. Cassat

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*re-use of Boxer Indemnity funds*

Dr. Warnshuis and Dr. Moorshead

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April 17, 1923.

April 16, 1923.

view of this point-of-view is necessary. Briefly, the North American Joint Board believes that the University, as a Foreign Missionary enterprise in China, should Rev. A. L. Warnshuis, D.D. see only with the clear and expressed approval of recognized Secretary, International Missionary Council to interpret thoroughly and frankly the Edinburgh House, 2, Eaton Gate, acceptance of such funds by a Christian and largely foreign London, S. W. 2, England. *It is the opinion of such funds should not in any way or degree limit the fullest possible Christian missionary program of the* Dr. R. Fletcher Moorshead *the North American Joint Board naturally believes that the Univer-* Secretary, British Joint Board of the Shantung Christian University to disengage from any 19 Fursival Street, London, E. C. 4, England *line or impair the intimacy of its relation-* ship with the people whom it seeks to serve, nor the Gospel of His whose name it Dear Dr. Warnshuis and Dr. Moorshead,

At the Annual Meeting of the North American Joint Board of the Shantung Christian University, April 10th, 1923, in New York City, the following record in the Minutes was made of discussion on a matter concerning which I, as Secretary of the Joint Board, was asked to correspond with the International Missionary Council and the British Joint Board.

"Possible Uses of the Boxer Indemnity Fund, which is being remitted by Great Britain for work in China, were reviewed briefly by Mr. Hawkins. The question in the minds of the Board was whether it would be wise to accept any indemnity money for a missionary institution; the need for large sums for the University, especially for the School of Medicine, was recognized fully by the Board, but owing to the Chinese attitude toward this money and also toward missionary institutions, the general sense of the Board was that the University should proceed slowly and carefully in this matter and in clear agreement with dependable Chinese opinion. Dr. Cheng expressed his belief that in view of the Anti-Christian Movement with its hostile propaganda and of the general attitude of the Chinese toward foreign Christian missions and missionaries there was grave danger in accepting indemnity funds for missionary purposes; on the other hand he felt that if the Chinese approved of such uses a very great service could be rendered to China by using money in this way rather than in less beneficial ways. Dr. Finley urged the pooling of various remitted indemnity funds and their use under an international group largely composed of Chinese. No Minute was proposed but the Secretary was instructed to correspond on this matter with the International Missionary Council, the British Joint Board and the Field Board of Managers, expressing the general opinion of the Board and referring to any further steps that should be taken."

The persons I name in the Minute are Mr. F. H. Hawkins, Chairman of the British Joint Board of the University; Dr. Cheng Ching Yi, recently a member of the Field Board of Managers of the University and now a member of the North American Joint Board; and Dr. John H. Finley, recent Commissioner of Education of the State of New York, now an Editor of the New York Times.

This question comes before the official Boards of the University in view of the possibility that some of these Indemnity Funds may be allocated to the University. You are both acquainted from other sources with the general attitude of American Mission Boards toward this possibility and no extended presenta-

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Dr. Warnshuis and Dr. Noorshead

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April 18, 1923.

tion of this point-of-view is necessary. Briefly, the North American Joint Board believes that the University, as a Foreign Missionary Enterprise in China, should receive indemnity monies only with the clear and expressed approval of recognized Chinese leadership which can be trusted to interpret thoroughly and frankly the popular reaction of the acceptance of such funds by a Christian and largely foreign institution, and furthermore, that the acceptance of such funds should not in any way or degree limit the fullest possible Christian missionary program of the Institution. The North American Joint Board naturally believes that the University could make highly beneficial use of the funds placed at its disposal from any source, yet it does not wish to jeopardize or impair the intimacy of its relationship with the people whom it seeks to serve, nor the Gospel of Him whose name it bears.

May I express through you to each of the organizations which are addressed the cordial felicitations of the North American Joint Board of the Shantung Christian University?

With warmest personal regards, I beg leave to remain,

Sincerely yours

George T. Scott  
Secretary of the North American  
Joint Board.

GTS-JMJ

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Copy for the Rev. R. T. Scott  
R. Fletcher Moorshead

AN INTERDENOMINATIONAL INSTITUTION UNITING TEN MISSIONARY ORGANIZATIONS OF GREAT BRITAIN, CANADA AND THE UNITED STATES

# Shantung Christian University

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TELEPHONE—HOLBORN { 5882.  
5883.

## BRITISH JOINT BOARD.

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J. AURIOL ARMITAGE, M.D., C.M. (S.P.G.),  
Treasurer  
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F. PERCY WIGFIELD, M.B., B.S. (W.M.M.S.)  
REV. C. E. WILSON, B.A. (B.M.S.)

## TSINAN, CHINA

### OFFICERS.

HAROLD BALME, F.R.C.S., D.P.H. (Lond.),  
President of the University.  
FRANK E. P. KWOH, B.Sc.,  
Dean of the Junior College.  
Acting Dean Arts and Science School.  
JOHN D. MACRAE, M.A., B.D. (Toronto),  
Dean of the School of Theology.  
SAMUEL COCHRAN, B.A. (Princeton), M.D. (P. & S.),  
Dean of the School of Medicine.  
J. SUTHERLAND WHITEWRIGHT  
Director, Extension Department.  
PAUL C. CASSAT, B.A.,  
Treasurer, Registrar.

### OFFICES.

#### CHINA—

TSINAN,  
SHANTUNG PROVINCE,  
CHINA.

#### N. AMERICA—

156, FIFTH AVENUE,  
NEW YORK CITY, U.S.A.

#### ENGLAND—

19, FURNIVAL STREET,  
LONDON, E.C.4.

May 10th, 1923.

Dr. Harold Balme,  
Shantung Christian University,  
Tsinan,  
Shantung, North China.

My dear Balme,

I am sending a copy of this letter both by the Siberian route and by way of New York hoping, perhaps against hope, that the letter by the first named route will reach you in the time imagined, that is in about three weeks, and be in time for your meeting of the Field Board on June 6th.

I send off a very hurried letter to you by the mail that went via New York on Tuesday, thinking that there was just a chance that that might get to you by June 6th, and that if the letter sent by way of Siberia, to be posted on Saturday, did not arrive that you would be able through what I sent two days ago, should that have reached you, to learn at least a few of the facts which you would want to have before you at the meeting on June 6th. I will now enclose in this letter a copy of my letter under date May 8th and also a copy of the Minutes of the British Joint Board meeting of last Friday.

Let me first of all acknowledge your letters of February 28th, March 6th, (two) March 7th, 14th (two) 16th and 17th. Then I must also acknowledge the receipt of those copies of your Budget for the coming fiscal year which you were good

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enough to send, and the Minutes of the Administrative Council which met on March 1st and 2nd. Also I should thank you for copies of correspondence which you have sent to Mr. Scott and to Dr. Warnshuis, and memorandum regarding the Boxer Indemnity. When to all this has to be added the correspondence that has been reaching me from New York and well as from other sources regarding the University, you will not need me to point out that one has tended rather to become somewhat snowed under in at least this one department of one's work here. But I was ever a long suffering animal, and I suppose you would call yourself another, and doubtless you are, so we may sympathise with each other.

Now the best thing I fancy that I can do is to first of all take up the Minutes of the recent meeting of the British Joint Board and touch on those so far as it is necessary to do so. This will of necessity convey to you an answer to much of your correspondence, and what remains to be dealt with afterwards can doubtless be compressed into small space.

First of all then the Minutes, and let me take them in order as they stand.

210. ELECTION OF ADDITIONAL MEMBERS BY CO-OPTATION.

You will notice the alteration in the titles of Sir John Jordan. At the heading of our printed notepaper it has been put down as simply "Sir John Jordan, P.C., G.C.I.E.", whereas it should be "P.C., G.C.M.G., K.C.B." It may be that you are fully aware of the correct titles, but in case you are not you will be glad to have this information.

212. MATTERS ARISING OUT OF THE MINUTES

*Middle School*  
Here we have two matters arising out of the Minutes. First of all there is the subject of your cable of April 30th re the Middle School. I am very sorry indeed if the reply from the British Joint Board proves a disappointment to you, but honestly their conclusion was the only thing that they could see the way to adopt. I am sure that neither you nor anyone else will misunderstand their reference to the possibility of some of your ladies of the Missionary community rendering service in the matter of the teaching of English. The last thing in the world that the Joint Board would wish would be to appear oblivious to all the service that everybody realises Missionary ladies are already rendering in Tsinan. The only point was, as I said in my letter of Tuesday, whether some of them might feel that in such a direction as this there was a piece of service which they

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could render, by the doing of which they would release funds that might be of such help to you in these very difficult days of the enterprise.

I should add that the Joint Board could not fail to observe what Mr. Scott had said in his letter to you upon the same subject.

The second matter of Minute 212 is one which I am sure will be a more pleasant one, namely, that regarding that extra vote of \$1,000 for the current year. I have just written a letter to Mr. Cassat in which I have told him of this, and in which I am enclosing a draft for \$1,000. I hope that this will reach China in time to be included in the account before the end of June.

You will note from what one has said to Mr. Cassat the suggestion regarding the future transmission of British Joint Board monies, and if you and Mr. Cassat can advise me upon this matter, and let me know what you would like and what would be most helpful, I shall be very glad indeed to try and proceed along such a course. I may say that it does seem as if it would be well for us not to do any more British Joint Board work through the Associated Treasurers in Shanghai than need be the case seeing we have no claim upon any of them for such work for the University.

213. MINUTES OF THE NORTH AMERICAN JOINT BOARD.  
II. Amendment of Constitution.

I think that you will be heartily in accord with the appointment of this sub-Committee which will meet some time between now and the Joint Board meeting in September and report on that occasion. This Sub-Committee will take into their purview the question of the appointment of Women Members on the Board, and your letter of March 17th will be laid before them and fully considered.

*Emily G. Kemp*  
I am confident there will be a good deal of feeling in favour of asking Miss Emily G. Kemp, though I should point out that she is leaving for China at the end of June for a few months out there on a visit to her niece Dr. Marjory Edwards, and will be absent from this Country until Christmas, so I gather. I hope that she may be able to visit you in Tainan some time between her arrival in China at the beginning of August and when she leaves again some time in November. If she could include such a visit there would be of course another argument in favour of securing her as a member of the British Joint Board.

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Miss Blake

As far as Miss Aldrich-Blake is concerned I must own that one wonders whether her appointment to the Board would be of any real value. I was talking with Weir over this a day or so ago and he shared my feeling that Miss Aldrich-Blake has in no way shown the slightest interest in Missionary work, and I am wondering whether it might not turn out to be another such appointment as was the case with Dr. Russell Wells, who, as you will remember, was put on the Board because he was Vice-Chancellor of the London University, and then never turned up on a single occasion, and never manifested the slightest interest.

Might it not be that there are some others whom we may be able to think of who, whilst they would be recognised leaders in Educational matters, would be equally interested from the Christian standpoint?

In At the present time I think that we have much to be thankful for in the composition of our Board, and I am sure that you will join in the feeling that there would be no real gain to put people on who would be out of sympathy with the Missionary element in the whole of the enterprise. What I have said of course regarding Miss Aldrich-Blake is naturally most confidential.

V. & VII. Co-operation of the American and Methodist Episcopal Boards.

The members of the British Joint Board were very interested indeed to hear of the action of the American ~~Joint~~ in taking over the support of Mr. Cady, and of the Methodist Board to become responsible for Miss Dinckelacker. Everyone trusts that this is but the beginning of things, and that you will soon have them as fully co-operating partners.

X. Charter and Incorporation.

248-9 Here we come to what naturally constituted one of the most interesting and important subjects for discussion at the meeting of the Board. I need not refer to what took place at the Annual Meeting of the North American Joint Board inasmuch as you will already have seen all that in the Minutes of that Board which will have reached you. If your opinion on the Field is entirely in favour of securing a Canadian Charter, if that proves to be practicable, I am quite sure that it will mean a great deal to the interest at this end, but of course the interest of the University must stand first, and I am glad that the Board in New York decided

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that they will take no final step in the matter before time had elapsed for you on the Field to receive their Minute, to give due consideration to it, and communicate with New York in case it seemed as if a Canadian Charter would not be the most desirable in the best interests of the University.

Of course if such a Charter as this could be obtained, or if it is a case of a New York Charter then I suppose incorporation will have to follow, and the appointment of a Board of Trustees, involving an Annual meeting either in Canada or New York. All this we shall have to work out when we see where we are in this business.

I might remark in passing that one has noted that Minute of the Shantung Conference concerning B.M.S. Property being put into the hands of a Joint Board of Trustees. I only saw this two days ago and have no further information, but I could not help wondering when I read it whether that was intended to be a sort of reference to the University and its Incorporation. One will be interested to hear exactly what lead to the adoption of that Minute of the Shantung Conference.

#### XI. Boxer Indemnity.

The Board had before it not only the Minute of the North American Joint Board upon this subject but also a letter which Mr. Scott had written both to Dr. Warnshuis and myself under date April 18th. Then there was the very important correspondence that you had sent under date February 28th, in which you enclosed copy of a letter to Dr. Warnshuis and the Resolution passed by the Chamber of Commerce on February 23rd.

The Board very thoroughly appreciated the far reaching character of your contribution to that Conference at Shanghai, and I am only doing what every other member of the Board would wish to do if they were writing when I convey to you in their name their most cordial appreciation of your stand in that Conference. Here at this end it is not felt wise that independent action should be taken by such a body as the British Joint Board, seeing that the whole matter of the Boxer Indemnity is in the hands of the Standing Committee of the Conference of British Missionary Societies, and is receiving the very close attention of a special Sub-Committee of that body. Members of our Board are on that Sub-Committee, and, as you will gather from the Minutes of our recent meeting there is a full recognition of the vital questions that cannot be lost sight of by the Missionary Societies in whatever is discussed regarding the Indemnity.

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I hope, as others do, that action may be taken in the shape of appointing a sort of mixed Commission upon which both British, American and Chinese interests may be represented for a full and frank exploration of the best way in which the money that is to be at disposal from the ~~distribution~~ <sup>of the</sup> Indemnity can be applied.

It is very reassuring to learn that the Chamber of Commerce was thoroughly disposed to recognise the important share that British Medical Education was taking in China in the work of Union Institutions, and that such were so deserving of financial support. We might hope from that that you in Tainan would certainly stand ~~good~~ to benefit when a distribution of the funds is made.

Whilst speaking of the Indemnity I should refer to that memorandum of the C.M.M.A. which has been forwarded to me by Dr. Davenport, and in which an appeal is made that British Medical Missionaries should not be forgotten or overlooked by reason of the great claims of Secondary Schools, etc., etc. Dr. Davenport sent this memorandum to me asking that I would get copies made and put into the hands of those who should see it here in this Country. I felt, however, that this was a matter which was much better handled by the British Advisory Board of Medical Missions, and as a meeting of that Board was to take place very shortly I forwarded Dr. Davenport's letter and memorandum to Mr. Kenneth MacLennan, and asked that he would bring it up before the Advisory Board at their meeting. Unfortunately I could not be present on the occasion but I understand that a statement was made as to the memorandum, and that it will receive the attention that so important a document deserves.

I think you will agree with me in feeling that this was a subject which should be dealt with by the Advisory Board rather than ~~for~~ any independent person or single Society.

I was asked to enquire from you what was being done to obtain from the Chinese members of your Board what they thought regarding the application of Indemnity money to Missionary Institutions such as the University. This question arose out of what Mr. Scott had written, but in case you have not seen the letter it was as follows:-

"This question comes before the official Boards of  
"the University in view of the possibility that some of these  
"Indemnity Funds may be allocated to the University. You are  
"both acquainted from other sources with the general  
"attitude of American Mission Boards toward this possibility

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" and no extended presentation of this point of view  
"is necessary. Briefly, the North American Joint Board  
"believes that the University, as a Foreign Missionary  
"Enterprise in China, should receive Indemnity monies  
"only with the clear and expressed approval of recognised  
"Chinese leadership which can be trusted to interpret  
"thoroughly and frankly the popular reaction of the  
"acceptance of such funds by a Christian and largely  
"foreign Institution, and furthermore, that the acceptance  
"of such funds should not in any way or degree limit the  
"fullest possible Christian Missionary programme of the  
"Institution. The North American Joint Board naturally  
"believes that the University could make highly beneficial  
"use of the funds placed at its disposal from any source,  
"yet it does not wish to jeopardize or impair the intimacy  
"of its relationship with the people whom it seeks to serve,  
"Nor the Gospel of Him whose name it bears.

You will doubtless be able to refer to this when you  
next write.

#### XIV. Middle School Dormitories.

I do not think that this Minute calls for any  
comment except that I hope North America may be able to put up  
\$5,000, and then that you on the Field may find possibilities of *securing*  
any further sum or be able to find the expenditure within the  
~~\$11~~ \$10,000. Doubtless you will be in communication with Mr. Scott  
upon this matter, and be in a position to learn from him as to  
what are the prospects of their being able to secure such a sum  
of money as has been voted by the British Joint Board.

#### 214. MINUTES OF THE ADMINISTRATIVE COUNCIL OF THE FIELD BOARD File OF MANAGERS- 0183, Re-appointment of members of Staff

The Minute of the Administrative Council upon this  
subject was very fully and carefully discussed, and I think that  
I can assure you that there was no disposition whatever to over-  
look the importance of the matter from the University and  
Educational standpoint. At the same time, as I am confident you  
will understand, the Societies had to regard it from their particular  
standpoint as bodies who accepted Missionaries not for temporary  
service, except in very occasional instances, but for life service.  
And when your Minute was considered the point had to be faced as to  
what would happen with, say a Medical or other Missionary who might  
be accepted in the ordinary way and sent out to the University for

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particular work there, and then when any furlough became due the University did not recommend him to come back for his work there and there was no other place to which he could be sent for his particular service within his Mission. It really is rather an important point. Take for instance a Society like ours which has not an indefinite number of Hospitals or vacancies for Medical Missionaries. What is to happen if the University comes to the conclusion at some point or other that one of our doctors who has been sent to the work there should now be stationed elsewhere. We may not have an opening for him. Our vacancies might be filled, and he on his part might claim that he was accepted as a Medical Missionary of the Society and that the Society must still recognise its obligation to give him facilities for his service as a Medical Missionary.

The Joint Board looked at the matter in this sort of way and tried to turn it over, and after doing so that come to feel unitedly that there would not be a great objection to your proposal being carried into effect if it were restricted to the first term of service. There was a general feeling, however, that it would never do to let it be a sort of recurrent affair both from the standpoint of what I have said above, and from the point of view of the frequent uncertainty that this would mean to the men on the Staff. Would it not be a sort of weight hanging over their heads, and would it not prejudice best interests of the work that they might do?

0134. Departmental Committee of the School of Theology.

This Minute runs on much the same line as that of the North American Joint Board, and I hope will not be too much of a disappointment to those who would like to develop a graduate course in Theology.

0135. North China Union Medical College for Women.

This explains itself I think and does not call for any further comment at the moment. You will, I am sure, be glad that approval has been gained to the opening of the Pre-Medical Department to Women Students, though I should only do right to add that there is still an objection entertained, as is the case in North America, to the general opening of the University to women.

0139. Administration of House Property

Seeing that you have written separately to the Co-operating Societies it was not felt wise for the Joint Board to take any action until sufficient time had elapsed for the

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Board to receive from the various Societies an intimation of their feelings on the matter.

The Joint Board had before them your letter to the Societies, and I think that there is a considerable measure of sympathy with your point of view. Personally I would vote wholeheartedly <sup>for it</sup> but I cannot at the moment say what is likely to be the decision of such a Society as the B.M.S. for instance. I believe the matter is coming up shortly for consideration by the B.M.S. Committee.

2141. Annual Budget.

I think that this Minute will explain itself sufficiently and I hope that it will prove to be an encouragement. I wrote pretty fully in my letter of Tuesday and so I need not weary you with any reiteration of the matter today.

In regard to Dr. Maitland, however, I might perhaps remark that in your Budget you seem to regard him as an English Presbyterian responsibility, whereas as a matter of fact the E.P.M. are present are not, I think, taking the bigger share of the responsibility. They are restricting themselves to a purely sterling contribution of £200, which leaves the bigger responsibility on the B.J.B. I suppose that you did not get into touch with Dr. MacLagan when he was in the Far East last year? I have not yet seen him since his return, but am rather hoping that he may have been able to visit the University. It would have been a good thing if he could have been got there; perhaps we shall hear that he did so.

I should draw your attention to that <sup>sum</sup> matter of \$1,000 placed against the B.M.S. for General University expenses. Nobody in this house seems to be aware that such a grant had been made, and the general feeling of the Board was that it would be unwise to ask the B.M.S. at this stage to do more than they are already doing.

215. THE FUTURE SUPPORT OF THE UNIVERSITY

The subject of this Minute is again a matter which was dealt with in my last letter and so I need not go over the same ground again. I hope that you may feel that if we can make progress along this line that it offers sufficient scope for meeting your needs.

And now I think I have covered all the ground that need be referred to, arising out of the Minutes of the British Joint Board meeting, and I believe too that I have covered the main

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points of your correspondence with the exception of one or two matters in your letter of March 14th. You wrote as a matter of fact two letters on March 14th, one of which was written to Mr. Scott and myself jointly, and carried with it a copy of the statement you had drawn up regarding the University for the benefit of the Chambers of Commerce in Shanghai. That statement was most comprehensive and I congratulate you upon it. It really does set forth the University in a most masterly way, and cannot fail to impress any Britishers who may look at it as to the large British share in the Institution.

Your statement of needs is also most comprehensive, and one might be forgiven perhaps if one were to say overwhelming. If it had to be looked upon as something which the Joint Board should be asked to try and respond to, then I am afraid that it would be crushing, but we quite understand that it was drawn up from the point of view of the Indemnity, and that it does not constitute an immediate appeal to the Board.

Your other letter of March 14th dealt first of all with the question of Han's return, and I have already written to you about his departure for the States. He left us on April 28th, travelling by the S.S. "Pittsburg" to New York where he should have arrived yesterday. He left behind him a most delightful memory and hosts of friends, and the University can feel that in Dr. Han it sent to this Country one of its finest products and one of those who by his demeanour and noble Christian character has won the hearts of Christian friends right and left. We wish that he could have been with us longer. I hope that he will get on well in the States and I trust that Dr. Samuel Cochran will be able to make contact with him soon after his arrival in New York, and that Han will find his way being paved to his loved land at the end of the Summer.

You enclosed in your letter a copy of the one you had written to Mr. Drake regarding that Chinese Student, the Shansi man, to whom you referred in writing to Drake.

I know that you wrote to Mr. Wilson on this subject some time ago, and, so far as I can gather, the Society has agreed to have two of your Chinese graduates over here, and I presume that Li Yung Chung will be one of them.

The last part of your letter mentioned that in addition to your general memorandum concerning the University and its list of needs which you had sent to Shanghai for the Chamber of Commerce that you were also preparing a further memorandum regarding the B.M.S. Schools and Hospitals. I shall wait with much interest to receive a copy of that whenever you may be able to send it, and in the meantime would thank you most warmly for taking this step to ensure that attention will not be lost sight of in Shanghai to the important needs of our B. M. S.

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Hospital and Educational work.

I close by saying with what great regret we have heard of the illness of David and of all the anxiety which you must have been having both on his account and on account of Margaret. I am sorry for you and Mrs Balme. I see David to coming home in charge of your Acting Consul and probably arriving here some time in May. I suppose that there is nothing that I can do either for him as Mrs Balme and you will have your own friends, but if there should be any way in which I could serve you by serving David will you please let me know. May you be supported in all these family as well as official anxieties, and may you be given day by day to realise the unfailing wisdom and strength of our God.

With warmest greetings to Mrs Balme and yourself, and trusting that you are really getting a satisfactory holiday this year and a sufficiently long one.

Believe me, my dear Balme,  
Yours ever affectionately,

*H. H. Moorhead*

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# Shantung Christian University

TSINAN, CHINA

TELEPHONE—HOLBORN { 5882.  
5883.

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### CHINA—

TSINAN,  
SHANTUNG PROVINCE,  
CHINA.

### N. AMERICA—

156, FIFTH AVENUE,  
NEW YORK CITY, U.S.A.

### ENGLAND—

19, FURNIVAL STREET,  
LONDON, E.C.4.

May 15th, 1923.

Rev. G.T.Scott,  
North American Joint Board,  
156, Fifth Avenue,  
New York.

My dear Mr. Scott,

Thank you very much indeed for your letter of April 18th enclosing copy of that full letter which you wrote to Dr. Balme last month dealing with the actions of the North American Joint Board at its recent Annual Meeting, April 10th.

I was very glad indeed to read your fine letter to me together with the Minutes of the Annual Meeting which arrived so promptly and in time to permit of their being put into the hands of the members of the British Joint Board before its meeting on May 4th. Mr. Hawkins and Dr. Cochrane also gave a report upon the meeting, and thus, in the fullest possible way, the British Joint Board was put into close and intimate touch with its Sister Board in New York.

I am sure that you must have had a very busy and rushed time of it when your meeting took place, and can sympathise with you in all that that will have meant to you as Secretary and Treasurer. You evidently got through a great deal of most important business. Had the absent members of your Board been able to be present it would have meant of course an additional advantage, and I am sure that you must have missed their presence a good deal.

And now I have much pleasure in sending on to you a copy of the Minutes of the recent meeting of the British Joint

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Board, and you will note from these that we sought to link up with you over a good many matters.

The Board was profoundly interested in the Minute dealing with the question of the Charter, and we shall wait to hear further news with keen interest.

Regarding the Indemnity question. You will observe that the British Joint Board stands in an identical position with your Board in its attitude to this matter. May I be permitted to say that your letter to Dr. Warnshuis and myself was of the utmost help, and I would like to pay tribute to the very fine wording of the concluding paragraph of that letter. It seemed to sum everything up in the clearest way possible, and both Dr. Warnshuis and I would like to thank you most warmly for what you then wrote.

Since the meeting of the British Joint Board I have written to Mr. Kenneth MacLennan, Secretary of the Conference of Missionary Societies, passing on to him the terms of our Minute of the Indemnity and including a reference to your letter. I have no doubt whatever but that the Standing Committee of this Conference will be moved by the same spirit as the Missionary Societies in North America, and if we all pull together I cannot but think that we shall be able to ensure this question being handled not from any narrow or national point of view but from the broadest Missionary outlook.

I think that we might congratulate ourselves that Dr. Balme, President of the University, was able to influence things so strongly at the meeting of the Chambers of Commerce in Shanghai this spring. He must have had a hard time of it I should judge, but evidently his presence there was of the utmost value.

You alluded in your concluding paragraph to Dr. Armitage, and you will be glad to hear that he was well enough to be able to attend the meeting of the British Joint Board. I am afraid that he is still far from strong, and that we cannot hope to have as much of his help as we have been privileged to have formerly, but it is a good thing that he is distinctly better than was the case some months ago, and that with care I hope we may enjoy his presence and counsel for a long time yet.

With kindest regards,  
Believe me, my dear Mr. Scott,  
Yours very sincerely,

*R. H. Moorhead*

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SECRETARIES

May 29, 1923

Dr. R. Fletcher Mooreshead  
19 Fumival Street  
London, E.C. 4 England

My dear Dr. Mooreshead:

I am greatly indebted to you for your letter to me of May 15th enclosing your two letters to Dr. Balme of May 8th and 10th respectively, and the British Joint Board Minutes of May 4th.

The original of your letter of May 8th to Dr. Balme was the one enclosed to me. Although this was probably merely a mistake of your secretary in sending the original to me and the copy to Dr. Balme, I am nevertheless mailing this original on to Dr. Balme to make sure that he receives that letter.

It is gratifying to know of the thorough way in which Shantung Christian University questions are handled by the British Joint Board in which you have the advantage of having representatives of a number of missionary societies that are keenly interest in the Institution and furthermore, the chief Mission Board in interest in Britain is not distracted by as many higher educational interests as is the corresponding Mission Board over here. I greatly regret that we do not seem free over here to give any one of our institutions the care that we fully recognize each of them to deserve and need.

It is a satisfaction to realize that we have practically the same viewpoint in the matter of the use of indemnity funds by a foreign missionary institution, for I not only feared that our American attitude might differ from the British attitude but also hesitated to express our American thought on the use of these funds which have British control. However, in Shantung University, to use the very expressive American words, "we must hang together or hang separately."

In the matter of charter I note that the British Joint Board supports the proposal of the North American Joint Board in securing a charter from the Board of Regents of New York State if the efforts for a Canadian Government charter should be unavailing.

A number of important matters in the British Joint Board Minutes and in the North American Joint Board Minutes will doubtless be considered at the annual meeting of the Field Board in June and report will reach us in due course.

The Christian universities in China all feel terribly poor. The Nanking Trustees are meeting today; their chief burden is a continuing current deficit which Dr. John E. Williams, Vice-President,

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has been over a year in seeking to lift but very little new money has been found to liquidate the indebtedness. Shantung must continue to operate in its assured income difficult as this may be.

This morning I received a brief letter from Dr. Balme dated May 2nd, enclosing a copy of his letter to you of April 30th. Dr. Balme in writing to me very properly calls attention to the infelicity of earmarking a particular residence (as the Presbyterian Board did recently) for certain individuals, especially when it is to be equipped on a better scale than other houses. The Presbyterian Board is entirely sympathetic with Dr. Balme's position and did everything it could with the donor of this residence to reduce the objections to a minimum, short of losing the contribution.

In passing upon the qualifications of a Chinese staff engaged by University funds on the field, concerning which Dr. Balme writes to you, are you not inclined to believe that the Field Board of Directors, which is chiefly composed of the representatives of the cooperation Missions, could satisfactorily safe-guard the Institution from obvious danger. The constitution of the Field Board could indicate the character of Chinese faculty members desired and exception to this constitutional provision might be taken only with the expressed consent of the home Boards.

We have heard no report from Dr. Han since he left us for Boston. Our Travel Department is helping him make suitable adjustment regarding his transcontinental and transpacific railroad and steamship transportation.

With warmest regards, I am,

Very sincerely yours,

George T. Scott

GTS-NMF

Copy for Dr. Balme

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R. Fletcher Moorhead

AN INTERDENOMINATIONAL INSTITUTION UNITING TEN MISSIONARY ORGANIZATIONS OF GREAT BRITAIN, CANADA AND THE UNITED STATES

SEP 4 1923

# Shantung Christian University

TSINAN, CHINA

TELEPHONE—HOLBORN { 5882.  
5883.

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REV. C. E. WILSON, B.A. (B.M.S.)

Copy for Rev. G. I. Scott,  
North American Joint Bd.  
New York.

August 22nd, 1923.

Dr. Harold Balme,  
Shantung Christian University,  
Tsinan,  
Shantung,  
North China.

My dear Balme,

I now come to deal with your correspondence of June and July, so much of which deals with the business that was transacted at the Meeting of the Field Board of Managers on June 6th-8th. The Minutes of this Meeting, the Reports of the Administrative Officers, and your covering letter to Mr. Scott and myself have formed intensely interesting reading. Thank you ever so much for all this material giving such abundant food for thought concerning the University, its work and future.

I am circulating a digest of the correspondence amongst the members of the B.J.B., and on September 7th we shall meet to consider the deeply important matters which you have laid before us. I could only wish that it were possible for more adequate thought and time to be given to the business by the Board. We must just seek to focus attention upon the most vital issues, and save time from being absorbed in too much detail.

I am exceedingly sorry that my letters of May 8th and 10th did not reach you in time for the Meeting of the Field Board. I did my best to expedite their despatch, and we thought that there was a good chance of the letters reaching you. The

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delay will now have given you extra trouble, I fear, for which I am very grieved. If you are going to hold your Field Board meeting as early in June in subsequent years, then we shall have to try and antedate our May meeting of the B.J.B. That however is likely to prove very difficult on account of the various Spring Anniversary fixtures here, coupled with the fact that the Chairman is usually absent attending meetings in New York in April. I somewhat hope that we may find that your June meeting is arranged for a later date in the month as a general rule.

As our Board is meeting so soon it is hardly needful that I should write very fully today in reply to many of the matters dealt with in the correspondence now before me. You will probably prefer that I should wait until the meeting of the Board has taken place, and then write to you when I send the Minutes. There are, however, a few points to which I would like to make some reference without further delay.

I. THE OPENING OF THE KUMLER MEMORIAL CHAPEL.

The account which you give in your letter of June 11th of this great event is most deeply interesting. What a day it must have been for you all! May this new building be a great rallying place for the highest things, and a great witness for the most sacred truths of our Holy Faith. Thank you for so kindly sending the order of service. I wish that I could read Chinese!

II. REPORTS OF THE ADMINISTRATIVE OFFICERS.

These constitute fine reviews of the work of the past year, and if your Report is published separately and we might have some copies here, I am sure that it would prove a most useful addition to our propaganda literature.

III. CHARTER FOR THE UNIVERSITY. (428)

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The B.J.B. will be glad to see by this Minute that the Field Board is in agreement with the proposal for a Canadian Charter, and I observe by the copy of Mr. Scott's letter to you of August 6th that the North American Joint Board will at once proceed with steps for the Charter. The letter from Mr. MacRae is of great importance, and I trust that the

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necessary University interest in Toronto can be secured.

IV. BOXER INDEMNITY (429)

The proposed Conference strikes me as a sound idea and I think is very likely to receive the support of the B.J.B. But I see the financial difficulty, and have not yet heard whether Mr. Hawkins can hold out hope of assistance from this Country. If you have found it possible to secure the holding of the Conference at the end of August, then no further steps will be necessary, but if not and anything can be done to facilitate the matter at this end I am sure that that will be attempted.

V. ALUMNI, (430, 451)

Both these Minutes are significant and important, and, taken with your covering explanatory note, should, I fancy, secure the approval of the B.J.B.

VI. POLICY OF THE SCHOOL OF ARTS AND SCIENCE (431)

The line of argument traversed in this Minute and in your remarks upon it is very cogent, and I shall be surprised if it does not command the sympathy of the B.J.B., provided always that the Department of Commerce is not going to deflect the University from its main tasks, and that the requisite support can be found. I note the point which Mr. Scott makes re enquiry into what was attempted at Nanking, and wonder if by this he has some doubt as to the chances of success.

VII. SENIOR COLLEGE WORK IN SCIENCE (452)

The B.J.B. will be very interested to see the action that had been taken prior to the Field Board receiving our Minute upon the subject. You are, I think, quite wise in your decision to act upon your own Minute in the first place, and only to fall back upon the B.J.B. promise in the last resort. I trust that your appeal will be responded to by the Alumni, and we shall doubtless hear in the Autumn.

VIII. UNIVERSITY MIDDLE SCHOOL (433)

This opens up a most important matter, and one around which, I am afraid, there is a good deal of varying judgment.

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Your full correspondence upon the subject, together with the Minutes of the Field Board, makes the viewpoint of all of you upon the Field transparently clear, and the B.J.B. will be in no uncertainty on that score. I am sure that they will give close attention to the matter in the light of your representations, and I hope that some way may be seen through the problem. All of us must sympathize most keenly with you in the difficulty which you have to face in this matter.

The one additional point over which perhaps it would have been helpful to have had an expression of view is that which was discussed by Mr. Drake in his letter to you last Spring. You will remember that he raised the question of the Students securing their practical training in ~~other~~ Middle Schools away from their training centre, a course which I understand is coming into vogue in Great Britain. Might not such a plan give some very real advantages which might *lessen* the problem on the spot? It may be that you have written direct to him.

IX. CHINESE MEMBERS OF STAFF (434)

SUPPORT OF CHINESE MEMBERS OF STAFF (435)

These two Minutes are extremely far reaching and thought provoking. The Executive Council of the American Presbyterian Board has certainly given a very fine lead to the other Boards, and whilst I can imagine some of them not feeling disposed to make promises beforehand, yet I can hardly think that there is a single Board who would not be prepared to contemplate a Chinese appointment, if there were a suitable nomination, whenever a vacancy occurred.

I hope, though I cannot say more today, that the closing words of Minute 435 will prove sufficient to win the assent of the B.J.B. to your modification of their Minute 199. I shall certainly support your proposal.

X. ADMISSION OF WOMEN STUDENTS (436)

This is a Minute which will need a lot of careful handling, as it certainly does look, at first sight, as if the Field Board had gone clear ahead of what the Joint Boards had felt ought to be a fullstop for the moment! It is to that extent somewhat unfortunate that the action should have been taken before reporting to the Joint Boards. Your explanatory note is a considerable help in the understanding of the action, and I am glad to have it. It would appear as if you had been brought into a position where, unsought, you had had to say

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"Yes" or "No" to some would be Theological Students. I presume that the Churches and Missions sending Students of this kind will defray the fees and other expenses?

XI. COURSES IN THEOLOGICAL SCHOOL FOR ARTS GRADUATES, (437)

This puts the matter of postgraduate work in Theology in a somewhat different light to that in which it stood when it came before the Joint Boards previously. What the North American Joint Board will think about it I do not know, nor can I hazard the probable view of the B.J.B. There may be a temptation to feel that whatever is done in the way of applying a brake, the University drives on! It is of course obvious that a good deal can be said in favour of doing some work of this kind at Tsinan, but would it have been wiser to wait until the Theological staff were stronger? And, as Mr. Scott asks, are all the Theological classes in Peking in English.

XII. ENGLISH TEACHING IN THE SCHOOL OF ARTS AND SCIENCE (438)

Your covering note upon this subject is quite clear, and one can see the need for stressing this item, but it means another appointment, and just now that may be very difficult. I wish that the University Staff on the Field could have avoided making another appeal at this juncture.

XIII. VICE-PRESIDENCY - (445)

This Minute does indeed propose a big step, and there cannot fail to be many who will be attracted to it on both sides of the Atlantic. But the financial problem is a serious one. Yet it might make a strong appeal to a number of people. The B.J.B. will devote careful thought to the subject at the coming meeting. The Chairman and I feel heartily in support of the proposal, and we hope that it will come to pass.

XIV. PRE-MEDICAL DEPARTMENT - (448)

I hope that the B.J.B. may be able to see the way to commending the point of view which has been argued in this Minute to the sympathetic attention of the Boards here who are only participating in the Medical School. The point which you are striving to make seems entirely reasonable.

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XV. PROMOTION WORK IN ENGLAND - (449)

The B.J.B. and its Officers would, I am sure, wish to make thank the Field Board for the kind sentiment expressed in this Minute. We all wish that we could do more!

And now before I pass on to deal with your later letters, let me place on record my own feeling of thankfulness at what the University has been able to accomplish during the past year. It is filled with admiration at your faith and courage which characterizes you all as you conceive your plans and proceed to carry them out. The whole story is an inspiration.

Yet, and I know you will not misunderstand me when I say that every word which Mr. Scott has said in the top paragraph of the second page of his letter to you of August 6th, applies equally to the British Home Base. We too would like to see the wonderful growth of your University continuing unchecked, but honestly two known facts compels one to utter a word of caution.

Two facts do need to be realized:-

First:- That the individual Co-operating Societies are in such financial straits that any material increase to their votes toward the University cannot be expected. It is indeed a problem whether all the help that has been given can be continued undiminished.

Second:- That the task of working up a co-operative support by and through the B.J.B. will be slow and cannot be hurried. An overtaxed and trade depressed Country does not give much scope for new appeals.

I know you are conscious of all this, as conscious as we are perhaps, and yet at the same time the pace of the University shews no sign of moderating. It is this that makes one anxious at times. I want to see you backed up to the utmost extent and to see your unbounded enthusiasm encouraged and not the reverse. All that we can do we will do. Only please remember that we have nearly reached - some would say we had quite reached - the limit of present possibility. It is a case of the green light if not the red light before us, and we dare not assume serious

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additional responsibilities at the present time. For the University to adopt an expansive policy at this moment would mean a grave risk of alienating some of those friends in the Societies whose tendency at times is to be impatient with what they feel is an attitude on the Mission Field which disregards the critical situation in the Home Field.

Do not think by this that I am going to slacken down in my advocacy of the University, quite the reverse. It would, however, be false on my part if I were to say nothing on the foregoing line. The supreme thing that we all must do is to huck up. There, the Sun is shining, and Jehovah is still the wonder working Deliverer of His people. The impossible can still become the possible. But only by prayer and faith and fasting. May you and we be enabled by His Grace to prove our God anew and find in doing so a mighty revelation of His Will for His work and a mighty unbaring of His Holy Arm.

I now take up your letter of June 18th, written in acknowledgment of the Minutes of the B.J.B. of May 4th. Much of what has been already said in this letter will constitute a reply to the points of your letter, and I will only touch on those matters that call for additional comment.

Middle School (212)

I hope that in one way or another you may be able to make a start in September 1924.

Re- appointment of Members of Staff (214)

I will lay this reply before the B.J.B. I am sure that you need not think that the B.J.B. meant by this Minute that every man who had already completed one term of service was to be retained ad infinitum if he wished to stay. Experience shows, surely, that transfer do take place both in Institutional and ordinary Mission service, whenever and wherever such transfers seem desirable. But that is something different, is it not, to having an automatic change impending over everyone? The Board shall, however, have your reply placed fully before them, and I am sure that they will carefully consider it.

Annual Budget. (214)

The suggestion re a University Magazine is most interesting, and I can see how useful it might prove. I suppose that the cost of such a Magazine would be entirely extra to what has appeared in the 1923-24 Budget? If so, have you any

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idea what it might involve in the way of expense?

The action of the B.J.B. re the \$3,000 was not occasioned by the withdrawal of the Holdsworth \$50. I hope, as I said in my last letter, that we shall still get help from him, and that later on in the year we may be able to vote the complete \$4,000. But at present I fear that the amount must stand at \$3,000.

Future support of the University - (215)

Thank you very much for your words on this matter, and for what you say as to obtaining more help in China.

Criticism on the University.

Thank you for giving me the opportunity of reading your letter to Mr. Scott. Am I correct in understanding that your Entrance standards are unusually high for Christian Universities in China? How do you compare in this respect with other Universities? Does others take non-residential students? I agree most heartily that yours is the better policy to concentrate upon the smaller number, and in so doing really influence them in a spiritual sense. How does your student body, numerically, compare with Peking, Nanking, etc?

I had hoped when I commenced this letter that I might have been able to deal with your July correspondence as well as with that of June. Time makes this impossible, and so I must now stop and promise you another letter by the next mail.

With warmest greetings, and hoping that you have had a good holiday rest and that Mrs Balme and the children are keeping well,

Believe me, my dear Balme,  
Yours affectionately,

*R. H. H. Moorhead*

P.S. How much I sympathise with you in the absence of David.

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COTT REC'D

R. Fletcher Moorshead

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SEP 4 1923

ORDENOMINAL INSTITUTION UNITING TEN MISSIONARY ORGANIZATIONS OF GREAT BRITAIN, CANADA AND THE UNITED STATES

Ans'd

**Shantung Christian University**

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SEP 28 1923

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## N. AMERICA—

156, FIFTH AVENUE,  
NEW YORK CITY, U.S.A.

## ENGLAND—

19, FURNIVAL STREET,  
LONDON, E.C.4.

Copy for the Rev. G.T.Scott,  
North American Joint Board,  
NEW YORK.

August 23rd, 1923.

Dr. Harold Balme,  
Shantung Christian University,  
Tsinan,  
Shantung,  
North China.

My dear Balme,

On July 4th you wrote a joint letter to Mr. Scott and myself, forwarding a preliminary Financial Statement for the year 1922-23. Please accept my best thanks for this early intimation of how you had finished the year. The B.J.B. will be very glad to have this information when they meet on September 7th, and they will, I am sure, wish to congratulate you and your Colleagues upon the satisfactory character of the Statement.

I note that four of the Departments of the University, viz, The Theological School, School of Medicine, University Hospital and Extension Dept., have all closed the year with a small working balance, and this is peculiarly gratifying, bearing in mind, in the case of the Hospital, what was the situation last year. One can quite realize that those you mention - Dr. Cochran, Mr. Cheng, Dr. Stearns and Mr. Harmon, must have watched the expenditure with the utmost care. Our warmest thanks are due to them.

You would, I know, have been very glad if it has been possible for you to report in a similar way regarding the General University expenditure and the School of Arts and Science. But when all things are borne in mind, I feel that the

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small deficits on these two Departments need not occasion discouragement; in fact the smallness of the adverse balance indicates how thorough and unremitting has been the determination to keep out of debt if that be by any means possible. I can realize that economy has had to be stringent, and the task of imposing it cannot have been easy when in consequence so many needs had to go unmet. If only the B.J.B. had been able to vote that extra \$1,000 the position would have rectified completely, and I am so sorry that we should have failed in realizing what you had hoped.

Regarding the year 1923-24; I trust that we may be able to do something to lessen your anxiety, at least to the extent of securing for you \$4,000 for the General University Expenditure. I know that that cannot be voted at present, but it will be our aim to reach that mark. I have already referred, in my last letter, to the question of the University Magazine, and I agree with you that wise publicity is essential to success. May I suggest that there need not be any undue curtailment in that direction, if, on the one hand, the University practises economy on the lines of the past year, and on the other hand, both you and we do all that is possible in developing a practical interest in the enterprise. Certainly if you are successful in getting the help of the Alumni for the Senior Science Dept., of the Arts and Science School there will be a strong inducement to the B.J.B. to vote the full \$4,000 for the General University Account.

The news regarding Mr. Cassat is indeed most grievous, and I am filled with sympathy and regret both for him and for you. His temporary relinquishment of the work and enforced return to the States cannot be other, as you say, than a grievous blow for you. That Mr. Cassat may be speedily restored will be our earnest prayer. And in the meantime we trust that Mr. Hunter may be specially helped in taking over Mr. Cassat's work. Everyone will be grateful to Mr. Hunter for his readiness to step thus into the breach.

With kindest regards,  
Yours affectionately,

H. H. Hatcher, Woodhead

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R. Fletcher Moonhead

AN INTERDENOMINATIONAL INSTITUTION UNITING TEN MISSIONARY ORGANIZATIONS OF GREAT BRITAIN, CANADA AND THE UNITED STATES

# Shantung Christian University

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248  
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SHANTUNG PROVINCE,  
CHINA.

#### N. AMERICA—

156, FIFTH AVENUE,  
NEW YORK CITY, U.S.A.

#### ENGLAND—

19, FURNIVAL STREET,  
LONDON, E.C.4.

SCOTT REC'D

SEP 4 1923

August 24th, 1923.

Ans'd

Rev. G. T. Scott,  
The North American Joint Board,  
156, Fifth Avenue,  
New York.

My dear Mr. Scott,

Thank you very much indeed for sending me a copy of a letter which you addressed to Dr. Harold Balme under date August 6th. I have read this with the greatest interest, and, as you will see by the enclosed copy of a letter that I have just sent to Dr. Balme, I find my mind running along a very similar train of thought in regard to Shantung as evidently yours did when you wrote to Dr. Balme.

I need not weary you with a lengthy note inasmuch as my letter to Dr. Balme will probably provide you with all that you need at the moment in the way of linking yourself up with our viewpoint on the affairs of the University.

The British Joint Board meets on September 7th, and I shall then lay before the Board the recent Minutes of the Field Board and other matters arising out of the correspondence from Dr. Balme. As quickly as possible after that meeting copies of the official Minutes shall be forwarded to you together with any further letter that I may be empowered to write to Dr. Balme.

Hoping that you are keeping well, and that you have had a

0330

FILING DEPT.

SECRETARIES

TELEPHONE—HOLBORN 3883

# Spontaneous Christian Obsecration

TSINAN, CHINA

BRITISH JOINT BOARD

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156 FIFTH AVENUE, NEW YORK CITY, U.S.A.

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Rev. C. G. BARNES, B.A. (W.M.M.S.),

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August 24th, 1923.

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Rev. G. T. Scott,  
The North American Joint Board,  
156, Fifth Avenue,  
New York.

very good vacation this Summer, and with the best of good wishes  
for the work of the North American Joint Board;

Thank you for your letter of the 14th inst. I have read it with the greatest interest, and as you will see by the enclosed copy of a letter which I have just sent to Dr. Balme, I find your views on the subject of the Board's work very similar to those of Dr. Balme. I find your views as evidently yours did when you wrote to Dr. Balme.

I need not weary you with a lengthy note inasmuch as my letter to Dr. Balme will probably provide you with all that you need at the moment in the way of linking yourself up with our view-point on the affairs of the University.

The British Joint Board meets on September 11th, and I shall then lay before the Board the recent Minutes of the Field Board and other matters arising out of the correspondence from Dr. Balme. As quickly as possible after that meeting copies of the official Minutes shall be forwarded to you together with any further letter that I may be empowered to write to Dr. Balme.

Hoping that you are keeping well, and that you have had a



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SECRETARIES

September 26, 1923.

Dr. R. Fletcher Moorshead  
19 Furnival Street  
London, E. C. 4, England

Dear Dr. Moorshead,

I am indebted to you for copies of your letters of August 22nd and August 23rd to Dr. Balme, which I read with the greatest interest. Your full letter to Dr. Balme of August 22nd expresses beautifully, and I hope effectively, a number of important positions which do not seem to be fully recognized on the field.

Enclosed is a copy of the Minutes of the latest meeting of the North American Joint Board, together with my covering letter to Dr. Balme. We had a very good meeting, though we missed the presence of representation from the Canadian Presbyterian Board.

Under separate cover, I am sending you two other copies of the Minutes.

We will proceed with the matter of securing a Charter, trying to do it as carefully and wisely as possible, for a few infelicitous clauses in the Charter can seriously impair it. We will try for the broadest and most flexible Charter possible.

With warmest regards to you and the other good friends on the British Joint Board, I am

Sincerely yours

George T. Scott  
Secretary, North American Joint Board

GTS-JWJ

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Copy for Dr. Balme

FILING DEPT.

OCT 10 1923

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SECRETARIES

October 9, 1923.

Dr. R. Fletcher Moorshead ✓  
19 Farnival Street  
London, E.C. 4, England

My dear Dr. Moorshead,

It has been a great pleasure to receive and read your letter to me of September 26th, enclosing the Minutes of the British Joint Board of September 7th and a copy of your covering letter of September 26th to Dr. Balme.

Matters affecting the Charter are now being pushed forward. We have been collating material of one kind and another which we believe will be needed in connection with application for a charter, and are trying to discover and develop the simplest and most flexible form for such Charter. The more I look into the situation the more I discover difficulties in the way of a Canadian Charter. These, however, we hope will not be insurmountable. I certainly hope that the Canadian authorities will not insist on rigid and strict conditions in the incorporation. Sir Michael Sadler will of course be very helpful in anything that he might do toward facilitating the securing of a Canadian Charter.

Your Minute and covering paragraphs on Representation of Women on Field Board impresses me as eminently proper. The same thing had previously occurred to me as a better way to meet the need, but we supposed that the Field Board had rejected this method for the one which they proposed.

Dr. Cheng Ching Yi has not been approached by us in any way regarding the Vice-Presidency. Of course, it would be splendid for the institution to have him connected with it, but one is forced to wonder whether the University presents the largest channel for the utility of his particular talents.

It is interesting to compare the actions of the British Joint Board and the North American Joint Board on similar problems. Our two positions on the matter of Commercial Courses and of Admission of Women to the School of Theology are almost exactly similar, whereas our actual action on the former and your action on the latter is more favorable. The Field Board rather ingeniously is accustomed to accept the more favorable view! On the whole, under the circumstances the administration proceeds quite as well as might be expected.

With Dr. Bruce and Mrs. Carr cooperating in the promotion of the University, there is large hope for the continued success of your efforts in Britain.

I had a fine call yesterday afternoon from Dr. Stanley Ellis. What a sterling and substantial person he is. I hope I can have the pleasure of seeing him again before he leaves the States. He was interested in reading the British Board Minutes and covering letters.

The Metropolitan Tower clock has just struck two-thirty, which is the hour appointed for an interview with Mr. Bartlett, Principal of the American School at Shanghai, and as he is waiting I must close this letter.

With warmest regards and with earnest prayer for all of your work and the work of your Board this year, I am  
Sincerely yours

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R. Fletcher Moorhead

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APR 7 1924

SECRETARIES

DENOMINATIONAL INSTITUTION UNITING TEN MISSIONARY ORGANIZATIONS OF GREAT BRITAIN, CANADA AND THE UNITED STATES

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# Shantung Christian University

TELEPHONE—HOLBORN { 5882.  
5883.

TSINAN, CHINA

## OFFICES.

### CHINA—

TSINAN,  
SHANTUNG PROVINCE,  
CHINA.

### N. AMERICA—

156, FIFTH AVENUE,  
NEW YORK CITY, U.S.A.

### ENGLAND—

19, FURNIVAL STREET,  
LONDON, E.C.4.

## BRITISH JOINT BOARD.

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REV. C. E. WILSON, B.A. (B.M.S.)

## OFFICERS.

HAROLD BALME, F.R.C.S., D.P.H. (Lond.),  
President of the University.  
FRANK E. P. KWON, B.Sc.,  
Dean of the Junior College.  
Acting Dean Arts and Science School.  
JOHN D. MACRAE, M.A., B.D. (Toronto),  
Dean of the School of Theology.  
SAMUEL COCHRAN, B.A. (Princeton), M.D. (P. & S.).  
Dean of the School of Medicine.  
J. SUTHERLAND WHITEWRIGHT  
Director, Extension Department.  
PAUL C. CASSAT, B.A.,  
Treasurer, Registrar.

December 13th, 1923.

Dr. Harold Balme,  
Shantung Christian University,  
Tsinan,  
Shantung, North China.

My dear Balme,

Last Friday a meeting of the British Joint Board took place, and the occasion was one when, I think, we may feel real progress was made on the part of the Joint Board toward a fuller and more intimate understanding of the problems that confront the University at the present time.

I cannot refrain from saying to you how very thankful I feel at the way in which members of the Joint Board are becoming more and more interested in the work of the University. The discussions that take place reveal a distinct advance in this respect, and the fact that our Chairman never seeks to curb discussion, or force the pace in arriving at conclusions, is a great help, as I am sure you will feel, in the right direction.

We were privileged on this occasion to have with us quite a number of representatives from the Field, including the Rev. C.G. Sparham, just home from China, the Rev. E.W. Burt and Mr. F.H.B. Harmon. It was of the utmost value that we were able to discuss the matters that had to be considered with their aid and counsel.

This meeting was almost the first one at which Dr. Bruce was able to speak of the actual work in which he had been engaged in promoting an interest in the University, and it was an inspiration to the other members to hear from him various steps that had been taken and were in prospect with a view to speeding things up in various centres.

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*Mrs Carr*

As for Mrs Carr, who was most cordially welcomed by the Chairman, her help is invaluable, and I can assure you that it is a great relief to me to feel that both in the matter of Minutes, and in other ways Mrs Carr is proving so keen and effective a helper in the cause of the University.

*Death*

*Dr. Armitage*

We met, of course, as you will see from the Minutes, under the shadow of very great and sore bereavement through the death of that great friend of the University and Treasurer of the British Joint Board, Dr. J. Aurioth Armitage. You will not need me to say anything to emphasize the very heavy blow that his removal has meant to the work of such a union enterprise as Shantung and to the cause of Christian Co-operation all round. No man of recent years, I think that we may truly say this, has done more to draw us all together and to bring his own particular section of the Church into co-operative relationship than Dr. Armitage. By his personaility, his friendliness, his sagacity and counsel, his influence in influencial quarters, and his large hearted benevolence, our late Treasurer has blessed this and other causes, and he has bequeathed the heritage of a great example to those of us who are left to carry on.

We of the Joint Board feel indeed troubled as we contemplate the vacant Treasurership, but in the spirit of Dr. Armitage we shall strive to go forward with the work, and we seek guidance in the choice of one who shall succeed him in that important office.

Now may I take up the Minutes, so to speak, and touch on such points as seem to call for particular reference.

1. Minute 235. Dr. A. L. Warnshuis.

*Dr. Warnshuis*

You will I am sure be very glad to know that the Joint Board did not accept the pro-offered resignation of Dr. A.L.Warnshuis; they felt that as he would be coming back to this country at the latest in the Summer of next year, there was no reason why he should resign his membership on the Board. Furthermore, by the new and recent contacts which by that time Dr. Warnshuis will have established with the North American Joint Board, we on this side will stand to benefit very greatly when he is able once more to sit with us on this Board.

I trust therefore that Dr. Warnshuis will see his way to accede to the earnest entreaty of the Board, and to allow his name to remain as a member of the British Joint Board.

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2. Minute 236. Dr. Percy Bruce.

*Dr. Bruce*  
No further words I think are needed for this Minute records the formal finding of the Sub Committee in favour of Dr. Percy Bruce rendering such assistance to the cause of the University in this Country as may be in his power to give. Everybody rejoiced at what he has done and is doing, and I am sure that you in Tsinan may feel that now that Dr. Bruce is so admirably and ably making Tsinan known here in Great Britain, nothing will be left undone that can be accomplished in the direction of responding to those needs which you press upon us from the Field end.

At the same time, as you will I am sure freely recognise, work of this kind is bound to be slow rather than rapid in character, and the general state of our Country being what it is at the present time, we cannot imagine that all at once, so to speak, Dr. Bruce can call into being sufficiently large resources to meet everything that either you or we might be eager to see realised. He will need our prayers, and I am sure will have them, and whatever any of us can do to help Dr. Bruce will gladly be done.

3. Minute 237. Replies from Societies.

*Tsinan residences*  
(a) Tsinan Residences, Pre-Medical Dept. etc.

You will note with much interest, and I am sure satisfaction, the replies that have been received from some of the Societies concerning matters which have emerged out of previous minutes. I do not think that there is anything that I need add to amplify these matters as the Minutes I hope will be sufficiently clear.

4. Minute 238. Vice-Presidency of the University

*Vice Presidency*  
*Dr. Cheng*  
The Resolution from the L.M.S. Board will, I am confident, be received by you with as full and abounding measure of satisfaction as was the case when the Joint Board received the Resolution last week. It is splendid to think that the L.M.S. have been able to see their way to making it possible for Dr. Cheng Ching Yi to accept the invitation to become the Vice-President of the University whenever that invitation reaches him. You will note of course that the L.M.S. do not make any provision for a house nor for any

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further allowance in respect of him. Whatever is involved in this direction will need to be provided from other quarters, but as the L.M.S. have done what they have we may surely believe, and that with some degree of confidence, that the University will not experience any great difficulty in obtaining such additional requirements.

I pointed out to the Board what you had said as to writing to Dr. Cheng Ching Yi, and I apprehend by this time he will have received a letter from you. Mr. Hawkins is writing this week to him too, and so Dr. Cheng Ching Yi will become officially aware this month as to the various actions that have been taken regarding himself and the Vice-Presidency of the Shantung Christian University. What we must now do is to pray very much that God will clearly reveal His Will to Dr. Cheng Ching Yi and guide him to the right decision.

The British Joint Board were very glad to note the Resolution that had been adopted on the matter by the North American Joint Board, and it is manifest that those who are most concerned in the affairs of the University will be very delighted indeed if the invitation meets with acceptance.

5. Minute 239. Correspondence re Canadian Charter.

*Charter*

The Board were exceedingly interested in the letter that reached them from Mr. Scott reporting upon what he had so kindly and admirably done in visiting Toronto and discussing the question of this Charter with Attorneys up there. You will have heard all that Mr. Scott had to report upon this matter ~~fr~~ through the Joint letter that he wrote to you and myself, and so one need not go over any of the points contained in that letter.

The only thing that I need add is that Sir John Jordan was present at our recent meeting and expressed great interest in the proposal, and told us briefly of the few minutes' conversation that he had been able to secure with Mr. Mackenzie King Prime Minister of Canada, upon the subject when the latter visited Sir John recently in London. It was clear from what Sir John said that Mr. Mackenzie King was completely favourable to the proposal, but how far it would be possible to carry the necessary matter through the Canadian Parliament remains to be seen.

Anyhow, it is patent that the visit which Mr. Scott was able to pay to Toronto was of the utmost service, and I cannot but think that we may soon hear, I trust at no distant date, that things have advanced another stage, and that we are getting nearer to the goal that has so long been desired.

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5. Minute 241. Minutes of the North American Joint Board.

The Joint Board gave careful consideration to certain Minutes of the North American Joint Board which touched on matters that had claimed their own particular notice at the meeting in September. The Board also received with great interest the letter that you had written dealing with similar points under date November 3rd.

*Commercial  
Courses*

The two matters around which most discussion took place were those affecting the Commercial Courses of the School of Arts and Science and the University Middle School. The minutes on both these matters are sufficiently full, I think, to convey a pretty clear idea of the drift of the discussion here.

As to the first, namely, the question of Commercial Courses. You will note that whilst the attitude of the British Joint Board is thoroughly sympathetic, yet it is tinged with a feeling of, shall I say, reserve and caution. Everybody admits most freely that it is of the utmost importance for the University to link itself up with the business life of the Chinese community, and to seek to inculcate into that community high Christian ideals. The only fear that some have is lest in the desire for courses which will give knowledge of a more money making nature than is the case with preaching and teaching the paramount work of the University should suffer loss.

Everybody would regret, and I am sure the Field Board would too, any step which meant that the great work of the School of Arts and Science in creating and equipping Christian teachers should be swamped through the introduction of courses which through their more attractive nature from the point of view of financial gain might bring in a number of students who would not cherish the same ideals as up till now have been the backbone of this school.

Then too, nobody would wish, I am sure, to see a School of this University fostering any new courses which might mean the enterprise becoming more of the nature of a Business School than of an Academic Institution.

If all that could be guarded against but at the same time by such courses as can be given a new contact established with the Chinese business life whereby the influence of the University could be radiated into that most important sphere, then I imagine there is everything to gain and very little to lose in such a new course of policy.

You will understand from all this how fully the Board

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shared the feeling of the North American Joint Board, that if the experiment is tried through the provision of independent resources which did not encroach upon the present budget of the School of Arts and Science that it should come up for formal review when the Policy governing it can also be reconsidered at the close of such a period as shall be sufficient to give it an adequate test. It was thought that a period like five years would certainly be enough to see how the matter was developing.

The Board will be very interested indeed to hear how the matter develops, and we shall doubtless be hearing from you again.

(2) University Middle School.

*Middle  
School*

There was a feeling of deepest sympathy with you in the difficulty in which you are placed and a very keen desire to do whatever it were possible to help you in solving the problem.

There is not the slightest wish to question the necessity for such a practising School, and if, in view of all the facts which you state, it must be alongside of the University at Tsinan and cannot in any way be dealt with satisfactorily elsewhere, then it must be our endeavour to do the best that we can to help in providing what is needful for such a school.

*\$5000  
toward  
Dormitory*

You will recollect that some time ago the British Joint Board said they would be willing to set aside \$5,000 toward the provision of dormitory accommodation. The feeling last Friday was that if necessary the Board might be able to do something more than that figure. Before however anything finally were said on that matter the Board would like to have before it larger details what was actually involved in the scheme of such a school. For instance is it to be understood that when the School has started it will be necessary for extra teachers to be found and supported, or will the necessary teaching strength be found within the present University force? Another question that was raised dealt with the classes, where they would assemble. Some members of the Board were anxious as to the wisdom of a number of School boys, so to speak, having their instruction in class-rooms in which they would need to share with University Students. It was thought that it was not wise to have Schoolboys and Students mingling together.

At this juncture, however, it was pointed out that for the present as a purely temporary matter, and in view of the inability to provide even for a separate building, it was thought that there were class-rooms in the University which could be set aside and kept distinct for the purpose of such a school,

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and where the Schoolboys would not mingle with the University Students.

This is a point, however, to which you may perhaps be able to make a specific reply. What the Board is very anxious to be clear upon is not merely the initial cost, but what it is going to mean in the shape of outlay during the next two years. You will I know be able to deal with these points more adequately when writing later.

A strong feeling was expressed in the Board that whatever was done from our end ought to be in a sort of way a challenge to the Chinese, in other words, supposing we were to be able to say that we would find a certain sum toward the dormitories, should it not be put forward as a challenge to the Chinese to make up the remainder?

I do not know that there is anything more that I need add on this particular subject, but I trust that you will see from this that there is every wish from this end to adopt a most sympathetic attitude to the problem, and to do whatever is possible in the shape of helping you to arrive at a satisfactory solution.

There is, I think, no need for me to comment further upon other subjects dealt with in your letter of November, or in the Minutes of the North American Joint Board.

6. Minute 242. Women Representatives on the British Joint Board.

*Women  
representatives  
B. J. B.*

You will, I am sure, be very glad to see that this matter is going to receive careful consideration. I have an impression that it may work out in this way, that the Joint Board may decide to incorporate a new clause in its constitution to permit of its adding a number of Women Members to the Board. It is at present perfectly open for any Society to appoint as their official quota Women as well as men and that course may be adopted in one or two instances. That, however, would only give scope for just two or three Women representatives and in view of the important actions that have been taken by the University in the direction of Co-Education, and in view too of the importance of developing the interest amongst Christian Women in this Country, it is thought that the Board might well have a clause in its Constitution whereby it were possible to co-opt a number of Christian Women.

*Interest of  
Women in  
Great Britain*

7. Minute 244. Development of interest amongst Women in Great Britain.

You will read with great interest the two points

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that Mrs Carr brought forward and which met with the hearty support of the Board. It was decided to support the suggestion that you should be asked to submit some definite concrete object which might be made the objective when enlisting the interest of the Women in this Country. Mrs Carr will probably be writing separately over this and will make clear any point that I have omitted, but I am sure that it will be all to the gain if we could in such a way as this do something to link up with the Women constituency of this Country.

8. Minute 245. British Issue of Occasional Notes.

*Occasional  
Notes*

I am so glad that the Board decided to agree to the suggestion that there should be a British issue of Occasional Notes, and Mrs Carr and Dr. Bruce will be collaborating together upon this matter, and I hope that the new issue will start early next year.

I fear that I must close now as there is much other work that has to be done, but this letter, copy of which I am sending to Mr. Scott in New York, will post you up, I hope, with what has been happening here recently.

And now with kindest regards and the best of good wishes to you and all your colleagues,

Believe me, my dear Balme,  
Yours very sincerely,

*R. Fletcher Moorhead*

Dictated but not  
personally written

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R. Fletcher Moorshead

EDENOMINATIONAL INSTITUTION UNITING TEN MISSIONARY ORGANIZATIONS OF GREAT BRITAIN, CANADA AND THE UNITED STATES

JAN 8 1924

# Shantung Christian University

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5883.

## TSINAN, CHINA

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President of the University.  
FRANK E. P. KWON, B.Sc.,  
Dean of the Junior College.  
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Dean of the School of Medicine.  
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SHANTUNG PROVINCE,  
CHINA.

#### N. AMERICA—

156, FIFTH AVENUE,  
NEW YORK CITY, U.S.A.

#### ENGLAND—

19, FURNIVAL STREET,  
LONDON, E.C.4.

17th December 1923

Rev. G.T. Scott,  
Shantung Christian University,  
156 Fifth Avenue,  
New York City.

*Recd by Armitage*  
*Chang Ching, J. V. P.*  
*9th Dec 1923*

Dear Mr. Scott,

I was extremely sorry not to be able to write to you some weeks ago, when your much valued letter of Oct. 26th concerning negotiations in Toronto over the matter of a charter for the University, reached me. Unfortunately I was very heavily pressed with deputation work when your letter arrived, and then on top of that I had the misfortune to contract a rather bad cold, which has somewhat bowled me over. On that account one's correspondence has had to suffer delay. I know that you will kindly forgive this oft-repeated failure on my part. It just makes me long that someone who had more leisure to give to this work, could be found to take up the secretaryship of the British Joint Board.

I hope that letter which was dispatched from here a fortnight ago, containing the particulars you required of the constitution of the British Joint Board, has reached you safely and brought the information you desired. I have now much pleasure in sending on to you a copy of the minutes of the recent meeting of the British Joint Board, coupled with a covering letter which I have written to Dr. Balme at Tsinan. I do not know that there is anything particular that one need refer to arising out of the minutes, beyond what is dealt with in the covering letter to Dr. Balme or contained in the minutes themselves. Our actions, as you will see, run along very similar lines to that of your Board, and as you remarked in one of your earlier letters this autumn, it is a matter of encouragement that both Joint Boards seem to function with a good measure of co-ordination.

*Charter*  
*not 1*  
*See page 11*

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*Charter*

*no 9*

You will see that the news that you furnished re a charter was received with the deepest interest by the members of the British Joint Board, and we are all eagerly awaiting such news that you may be able to send concerning this matter. If it should happen that that anything could be done which will mean bringing the subject before a Canadian Parliament in January, it will be a good thing, and I hope when that comes to pass that no unexpected obstacles may be found to block the realisation of our desires. Sir John Jordan was able to put in a word for the University with Mr. Mackenzie King, the Prime Minister of Canada, when he was here in London, and it is evident that we have no want of sympathy to work against, on the part of the Canadian Premier. He was however, so I understand, rather doubtful how far the Dominion Government would feel able to deal with the matter of this kind, inasmuch as most of the existing Canadian Universities, if not all, so he thought, were chartered from provincial areas. It is evident from what you wrote that the lawyers feel that if a charter is to be conferred at all, it must be done by the dominion rather than the provincial authorities. We will continue to pray that before long a way may be found through this problem and the needed lighted granted.

*Mr Scotts*

*Visit to*

*Toronto*

*no 9*

I am sure that the British Joint Board would wish me to say to you how very much they appreciate your kind action in going up to Toronto this autumn and going into the whole matter in the way that is intimated in your letter of October 26th. I am inclined to think that if you had not taken that step, things would have hung fire much longer. The University is to be congratulated on having so great a friend as you are to look after its interests in North America.

I am not sure whether I ever properly acknowledged your letter of September 26th in which you sent a copy of the minutes of the last meeting of the North American Joint Board, with your covering letter to Dr. Balme. Please accept my very best thanks for all the information you thus gave.

*Dr Stanley Ellis*

On October 9th you wrote intimating the receipt of the minutes of the British Joint Board meeting of September 7th and dealt with subjects arising out of those minutes and the minutes of your Board. You also referred to that call you had had from Dr. Stanley Ellis, who by now will have reached China. Yes indeed. he is a fine man and the University is to be congratulated on having so able a worker as he is in his own department.

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*Property Agreement*

Later in the month of October I received that copy of your letter to Dr. Wigfieldre property agreement with the S.C.U. which Dr. Wigfield found most helpful. Of course, as you pointed out in that letter, a question such as he raised with regard to ownership of property was standing by, so to speak, pending the decision of the charter and incorporation question but I think that Dr. Wigfield was more specially anxious to get some statement with regard to this matter in the interests of securing sanction for the building of a house which they are planning to erect at Tsinan for Dr. Stanley Ellis.

I hardly think there is anything more to which I need refer know, but one does feel time and again what a good thing it would be if instead of having to correspond in this somewhat roundabout way, it were possible to sit down and talk over some of these matters. Somehow or other it would seem that we must try and work out some arrangement by which it were possible for the officers in charge of the two Joint Boards to meet at periodical intervals, and if anything could be done that would give us the opportunity at this end of welcoming your presence here, nothing would give us greater pleasure.

Trusting that you are keeping well and that every blessing is resting upon your service this winter, with kindest regards and all good wishes for Christmas and the New Year,

Believe me, dear Mr. Scott,  
Yours sincerely,

*R. Fletcher Moorhead*

DICTATED BUT NOT  
PERSONALLY SIGNED

0344

7. H. Hawkins

NOT REC'D

AN 10 1924

LONDON MISSIONARY SOCIETY.

(ESTABLISHED 1795.)

48. BROADWAY,  
WESTMINSTER, S.W.1.

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VICTORIA 393 & 394.

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FEB 28 1924

SECRETARIES

Ans'd

FOREIGN SECRETARIES:  
F. H. HAWKINS, LL.B.  
F. LENWOOD, M.A.

Rev. George T. Scott,  
154, Fifth Avenue,  
New York.

*"Move away  
until June"*  
December 21st, 1923.

Dear Mr. Scott,

As you are aware, I am starting for South and Central Africa next week, and shall be unable to be in New York in the second week of April. In all probability Dr. Cochrane will be attending the Annual Meeting of the Trustees of the Union Medical College, Peking, as my proxy on Wednesday, the 9th April, and I shall be glad if you will invite him to attend the meeting of the Joint Board of the Shantung Christian University, which is usually held that week. His address is 3, Sadler Street, Blackfriars, London, E.C.4.

*Chuter*  
I have just received from Dr. Meershead's office the draft Bill for the Incorporation of the Shantung Christian University and Mr. Wright's comments thereon. I have read these, and think the draft Bill meets the situation, though, of course, I am unacquainted with Canadian procedure, and can make no comments upon it from the

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Rev. George Scott, 2.

technical point of view. I sincerely hope the Bill will go through. You will, of course, have heard of Dr. Meers-  
head's Break down and his compulsory absence in the South  
of France for a month.

With kindest regards and best wishes for Christ-  
mas and the New Year,

Yours very sincerely,

F H Hawker

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