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UBCHEA ARCHIVES
COLLEGE FILES
RG 11

Shantung / Cheelbo
Corres.
British Section, Board of
Governors 1922

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UBCHEA ARCHIVES
COLLEGE FILES
RG 11

Shantung (Cheelbo)
Corres.
British Section, Board of
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JAN 25 1922

248
SECRETARIES

January 18th, 1922.

Dr. R. Fletcher Moorshead,
19, Furnival Street,
London, E. C. 4, England.

Dear Dr. Moorshead:-

Thank you for your letters of December 23rd and December 30th with their enclosures of the minutes of the British Joint Board meetings of November 17th and December 16th respectively, and of Dr. Balme's letter to you of December 10th with its enclosures. The enclosed copy of Minutes of the Informal Meeting of the North American Joint Board of January 11th, and copy of a letter to the Field Board of Managers to President Balme, will reveal our present position on practically everything referred to in your letters.

1. Re. Charter and Incorporation. The North American Joint Board was interested in learning of the desire which you express of the British Joint Board for possible incorporation in Great Britain; The Board requested me to inquire further as to the type and terms of the charter which might be secured in Great Britain; for instance, would the degrees granted by the University under this charter admit the University graduates without examination to Professional Schools in America? What would the arrangements be for the holding in trust of the property of an alien corporation? What provision would there be for membership of aliens on the Board of Incorporators and Trustees? In other words, as the session at Atlantic City was entirely informal, with only a minority of the Joint Board members present, it was felt that before formal consideration was given to the suggestion of a British charter that we might have in hand rather definite information along the lines just suggested, and on other similarly vital matters involved. The Chairman of the North American Joint Board, Dr. Paul Monroe, has not yet returned from China. You may recall that the Board deputized him to study into this matter of charter. I think you are quite right in saying "I hardly fancy the matter is one which would concern the official relation between Great Britain and the U. S. A." You of course realize that it would be a little awkward for me to ask the North American Joint Board to commit itself to a British charter without my being able to inform it what the conditions and terms of such a charter would be, especially as affecting the American interests in the University of the various missionary societies associated in the Joint Board. Of course the North American Joint Board would be only too happy to have the British Joint Board explore any possibility in Great Britain and to place its discoveries before the two Joint Boards for their mutual consideration. You may be assured that no one over here will "misunderstand the attitude of the British Joint Board in wishing to explore to the remotest end any possibility whereby a British charter could be obtained."

Mr. Douglas M. Beach. I think this question is made sufficiently clear in my letter to Dr. Balme. The matter presents itself as having ^{three} possibilities as follows: 1- If Mr. Beach goes out by appointment of the Northern Presbyterian Board ~~he~~ will be necessary for him to apply regularly to the Board, and his medical examination and testimonial papers will need to be satisfactory to the Presbyterian Board. Dr. Reed of the Presbyterian Candidate Department is sending Mr. Beach the customary papers and is also approaching the American Board for his release and testimonials. (Such "release" is customary among our Boards in America where a person of one denomination comes into the service of another denomination.) If the Presbyterian Board appoints him, it might be a favorable consideration to helping him with the expense of his studies this year in view of the fact that he will not need a year in Language School. Such action, however, would be quite unusual. 2. If the Field Board of Managers desires

0218

January 18th, 1922.

to employ Mr. Beach to fill an actual vacancy in the Presbyterian quota on the staff, it is free to do so. The University is free to spend up to \$250. Mexican per month for each month that Mr. Beach actually serves the University on the Field in filling such a vacancy. How long there will be a vacancy I do not know as Mr. Garside, a splendid man for the Department of Education, will doubtless be appointed at the next meeting of the Presbyterian Board and possibly Mr. John R. Lyons, for whom the Field Board of Managers asks, will also be appointed in the near future. Of course the University may not be successful in filling the Presbyterian vacancy on the Theological staff very soon. If Garside and Lyons both go to the University that will, I believe, place twelve (12) on the Presbyterian budget. Of course we hope to fill the Theological vacancy as soon as possible, and I believe the University also expects the Dean of the Arts College to be an American, presumably a Northern Presbyterian, which you see would rather overload our quota.

3. Upon re-reading your letter, it occurs to me to inquire if your Baptist Missionary Society could not undertake the support of Mr. Beach. I understand that you are providing for the support now of only nine men on the staff and that you have long desired to strengthen your representation in the great Central School of Arts and Science. With the appointment ^{of a Dean} by the Northern Presbyterian Board it would have seven men on the Faculty of the Arts and Science Department. To add Mr. Beach would make it eight, naturally over-stressing that School in the minds of the American Presbyterian Church, and also overloading the School with American Presbyterians at the expense of the School, losing the benefit of Faculty members with other backgrounds and points of view. You in Britain are in direct touch with Mr. Beach, know him personally; his testimonials are from British sources and his training for his department of work has been in Great Britain. As I think of the matter, this would be by far the best relationship for Mr. Beach as well as the simplest and apparently most satisfactory way of securing his appointment and support. Please feel free to quote me in the most enthusiastic terms you can command in urging upon the British Baptist Committee its privilege and responsibility of supporting Mr. Beach in the School of Arts and Science at the University. Incidentally, you will see that this would leave another place in our Northern Presbyterian quota for the University to use, and for us to fill with a Theological man or Arts Dean; that is, the entire benefit of this arrangement accrues solely to the Institution and in more ways than one.

We trust that the 300 copies of the Report of the School of Medicine for 1921 have reached you safely.

When are you coming over to the States again? It seems a long time since I have had the pleasure of talking with you face to face.

With warmest regards, I am

Very sincerely yours,

G. T. Scott

Copy to Dr. Harold Balme

GTS/MJ

Secretary of the North American Joint Board.

(enclosure)

* Mr. Beach has written to me, and I am writing to him briefly in reply, suggesting that he talk the whole question of his support and appointment over with you.

R Fletcher Moorhead

FILING DEPT.

248
MAR 1 1922

Shantung Christian University School of Medicine

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TELEPHONE

SECRETARIES

Holborn 5882/3

TSINAN,
SHANTUNG PROVINCE,
CHINA.

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

ENGLAND—

19, FURNIVAL STREET,
LONDON, E.C. 4.
February 16th, 1922

G.T.Scott, Esqre.,
Shantung Christian University,
156, Fifth Avenue,
New York.

My dear Mr. Scott,

Your letter of January 18th came to hand a few days ago and I have read it and the other enclosures which you were good enough to send me with the deepest possible interest. I cannot write in full today in answer to the various points which you have discussed in your correspondence because one has to hasten away to the Country for some deputation work, and it is all that I can manage to get off this brief note of acknowledgment. Furthermore until our British Joint Board has met, which cannot take place until Friday the 24th instant, I shall hardly be in a position to send you a reply as you will wish to have to the very important questions which you have raised in your letter.

There is one matter, however, over which I ought to send you some word; I refer to the matter of Mr. Douglas M. Beach. Your suggestion that his support might be undertaken by our Baptist Missionary Society is one which from many points of view I would truly like to see carried out. If only it could be done I can see so many substantial advantages that might accrue by means of such an arrangement, more especially in the way of drawing closer the bonds that unite both American and British in the work of this International Institution, but I fear it has to be acknowledged that there are many difficulties in the way which would be more easily solved were Mr. Beach for instance to be a Baptist. Some of us of course would wish to look far wider than the immediate denominational horizon, but others, as we are obliged to remember, do not take the wider view, and we may imperil the solidity of co-operation if we try and hasten the days too quickly.

Still, I am not writing this out in any official sort of way I am putting the whole matter before our Society, and when the British Joint Board meets on the 24th instant they will bring to it I know the best that they can contribute. We must, however, face, I fear, the possibility that it may not be practicable for Mr. Beach to be

FEB 16
1922

taken up by one of the Societies on this side. In that event I gather from your letter that if Mr. Beach's papers prove satisfactory to your Presbyterian Candidate Department that you would be kindly willing to present his application to your Board. If, under those circumstances, the Board can accept him and appoint him to Tsinan, he would, I know, be very glad indeed, and my only regret would be that we on this side were missing a privilege that we might well have coverted.

Perhaps it may be well for me to send you a cable directly after our Board has met letting you know as to the decision arrived at concerning the possibility of Mr. Beach being supported from this side. By that time your Candidate Department will, I presume, have had all his papers, and then should have decision have to be in the negative, and you be in a position to arrange his support from your side, we would indeed be most thankful. In that case would it be at all possible for you to anti-date his support so as to meet the present financial difficulty with which he is faced, and to which I have made allusion in former correspondence.

I pray that we may all be guided in this very important matter. You will be glad to hear that Dr. C. Titterton Maitland, to whom reference has been made in former letters as the man we were contemplating for the Preventive Medicine post at Tsinan, has been definitely fixed up and will be going out as an Associate Medical Missionary of the Presbyterian Church of England, supported by funds jointly provided by that Church and the British Joint Board.

I will write you again later on,

With warmest regards and renewed thanks for all the kind greetings contained in your letter,
Believe me, my dear Mr. Scott,
Yours very sincerely,

R. Fletcher Moorhead

PERSONALLY SIGNED

0221

FILING DEPT.
248
FEB 28 1922
SECRETARIES

re - Douglas M. Beach
Mr. Tarside

February 24, 1922.

(Confidential)

Re: Douglas M. Beach.

Dr. R. Fletcher Moorshead,
19 Furnival St.,
London, E. C.,
England.

President Harold Balme,
Shantung Christian University,
Tsinan,
Shantung,
China.

My dear Dr. Moorshead and Dr. Balme,

The Candidate Department of the Presbyterian Board has been exploring the qualifications of Douglas M. Beach, and I regret to report it discovers some very unfortunate facts.

While most of the referees speak in rather colorless terms of Mr. Beach, one man who knows him very well, who knows the requirements of Shantung University thoroughly, who is very highly regarded by the Shantung Field Board of Managers and faculty and in whose opinion we have absolute confidence writes a long, confidential letter, basing his "adverse judgment" on seven points, which I summarize very briefly:

1. His former colleagues in the American Board at Tungchow do not want him back, one of them calling him "impossible," and another "wonders how Beach ever got by the American Board."

2. "Habitually shows a lack of consideration for others."
"Selfish actions which leave people disgusted."

3. "Very careless in his financial obligations," of which several instances are cited, rather too pertinent to repeat.

4th

The/ is a relation of a distressing incident re the taking of an idol from a Buddhist temple, with a resultant search of the entire party, greatly to its embarrassment.

5. "Breach with his father" and his attitude toward both of his parents.

6. "In his teachings he rode his hobby to death, and others had to

0222

FEB 24
1922

exert all the influence they had to keep the students from rebelling against him," though he himself probably believed that everything was going well, etc., etc.

7. "He considers himself highly religious; and for "old fashioned ideas" he endeavors to "substitute some of his own crude ideas, crudely expressed." "In the present tense state of feeling in China, an attitude like his does more harm than good."

The referee concludes by hoping that he may have undergone some change during the last two years, but states that "his suave exterior is rather deceptive." He closes by saying: "I very much regret to have to write in this way, but it is necessary to speak the truth."

In view of this letter from a mild-tempered man, who is loved, respected and trusted by all of the many that know him and who is thoroughly familiar with Mr. Beach's life and work in Peking and with the situation at the Shantung University, the Presbyterian Board cannot consider the appointment of Mr. Beach and, of course, would not be enthusiastic over the use of any of its "guarantee funds" if they were used in the employment of Mr. Beach.

Field Board or

However, the managers of the English Baptist Board might desire to try Mr. Beach out for a year or two/mutually recognized probation.

I am writing Mr. Beach to the effect that the Presbyterian Candidate Department does not see its way clear to recommend to the Presbyterian Board his appointment for missionary service.

Of course, this is quite a reversal of form on my part, which I deeply deplore. The testimonials from friends in Great Britain regarding Mr. Beach were so enthusiastic that we then thought him qualified for the post.

The field proposal for amalgamation of Shantung University and Peking University reached me a few days ago and will be thoroughly considered.

My present reaction, while entirely favorable to the closest possible coordination of the policies and programs of the two institutions is that probably, in view of all the circumstances, they should preserve their individual identity. However, my mind is quite open on the subject, and before long we will be hearing from the Educational Commission, Dr. Paul Monroe and President Leighton Stewart.

Very sincerely yours,

GTS/MO

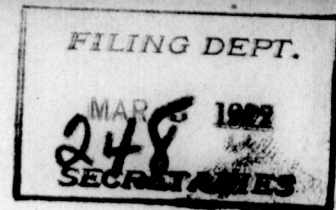
February 27, 1922.

P. S. Just as this letter was being mailed February 25th we received Dr. Balme's cablegram, reading: "Board of Managers withdraws invitation Lyons anxious to secure if possible Garside Beach Balme," and this morning we received Dr. Moorshead's letter of February 16th looking toward the support of Mr. Beach by the Presbyterian Board. I have conferred again with the Candidate Department, and it does not desire to change its opinion, as stated in the above letter.

We will take up at once the question of the definite assignment of Mr. Garside to Shantung University.

0223

re. Mr Beach



March 2, 1922

Dr. R. F. Moorshead
19 Farnival Street
London, E.C. 4, England

Dear Dr. Moorshead:

Your cablegram has just been received, reading in translation
as follows:

"British Board regrets unable to arrange for support Beach.
Hope Presbyterian Board of Foreign Missions can do this."

This matter of the employment of Mr. Beach was fully covered
in my letter to you a few days ago. I regret that Mr. Beach's
qualifications are not such as to commend him to the Presbyterian Board
of Foreign Missions. Since writing to you, I have had a personal interview
with a Missionary well acquainted with Mr. Beach's record in Peking, and
the recommendation of this gentleman is also directly adverse to Mr. Beach's
appointment as a Missionary.

With warmest regards, I am

Very sincerely yours

G. T. Scott

Copy to President Balme

GTS/JWJ.

0224

D. Fletcher Moorhead

Shantung Christian University School of Medicine

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FILING DEPT.
248
1922
TELEPHONE SECRETARIES
Holborn 5882/3

CHINA—

TSINAN,
SHANTUNG PROVINCE,
CHINA.

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

ENGLAND—

19, FURNIVAL STREET,
LONDON, E.C. 4.
March 4th, 1922.

Ans'd 27

Rev. G.T.Scott,
Secretary, North American Joint Board,
156, Fifth Avenue,
New York, U.S.A.

My dear Mr. Scott,

Three days ago I sent the following cablegram to you:-

"Edyancipub ufsabaxkic wusyxbeach ixarlagvif
cypeb"

decoded to read:-

"British Board regret unable to arrange
support of Beach hope Presbyterian
Church in the U.S.A. F.M. can do this"

Mr Beach
I hoped to have written the same day as this message was sent but I had to leave London for the Country and was prevented from doing so. I hope that the message reached you safely and that its meaning will have been clear. I am only too sorry that one had to say that it did not seem to be possible for the British Joint Board to see their way to the support of Mr. Beach.

Minutes
I now enclose the Minutes of the recent Meeting of our Joint Board and from these you will see the various business that was transacted at the meeting. I am extremely sorry that owing to very serious illness in my family I was not able to be present at the meeting, but my colleague Mr. Wilson very kindly took my place, and the Minutes which he has drafted will give you a correct idea of what was done.

Sir John Jordan
The Board were very glad that Sir John Jordan, who had just returned from Washington, was able to be present, and I understand that he rendered great help in the further consideration of the Charter question.

Dr Hawkins coming April? Who? None coming

British

See 248-1 2/24/22

0225

MAR 4

1922

-2-

*Appointment
Mr. Beach*

First of all, however, let me refer to the Minute regarding Mr. Douglas M. Beach. Mr. Wilson communicated to the Board what you had said in your letter to me of January 18th, but unfortunately he had at the same time to say that so far as the B.M.S. was concerned there was no hope of the way being clear for that Society to find the support for Mr. Beach. They recognised the call to augment the number of men supported from British sources upon the Faculty of the Arts and Science School, but alas at this juncture there was no possibility of the B.M.S. being able to find Mr. Beach's support. The other British Societies had to report similarly, and the Joint Board were obliged to feel that if Mr. Douglas Beach were to be sent out to join the Staff of the University, then that could only come about through the American Presbyterian Mission giving favourable consideration to his offer of service and seeing the way clear to accepting him as one of their Missionaries.

Since the meeting of the Board a cablegram has been received from Dr. Balme which reads as follows:-

"Cisixkhoad beachioxys
agoifbalme."

decoded as follows:-

"Board of Managers invite Beach if funds are
provided for by (you) Presbyterian Church in
the U.S.A., B. of F.M."

Balme.

This message, as you will see, points in the same direction, and I judge from it that the Field Board does not see the way clear to adding Mr. Beach to the Staff unless his support can be arranged through your Society. I therefore hope very earnestly indeed that this may become possible, and both Mr. Beach and the rest of us here will wait with much interest to hear what your Board may decide to do in this connection.

? / In the meantime, as you will note from the Minutes, it was agreed that the Joint Board should make such advances to Mr. Beach as might be needed, up to the limit of £100, and this we are doing. I note from your letter that if the Presbyterian Board appoints Mr. Beach it might be hoped they might ~~quite~~ favourably consider ~~to~~ helping him to the extent of his studies in London during the year from June 1921 to June 1922. I am afraid that such help is necessary owing to his having no resources whatever, but I will not say more on this point because in previous correspondence I have said all that I think one can say concerning Mr. Beach's financial position and needs.

The Minute respecting the proposed Charter for the

0226

MAR 4

1922

-3-

University will also I trust be quite clear. Mr. Hawkins has not yet sent to me the memorandum which you will note he was asked to prepare, but as soon as we get this, and it has been approved by the members of the British Joint Board, I will let you have a copy, and will keep you in close touch with such further developments which may take place in this connection. I am afraid, however, that we must not be too sanguine in the shape of our being able to negotiate a Charter at this end, but when everything which is at present being contemplated has been done we shall at least have the consolation of feeling that the situation has been explored to its furthest lengths.

The letter from Dr. Balme which was laid before the Board contains very interesting information, and I think that you would like to see what he says. I am therefore having a copy made of this letter with a view to its being sent to you either in this letter or by the next mail.

If I write more today I shall, I fear, fail to catch the mail, and therefore I will ask you to excuse me from entering further into matters connected with the University.

With very kind regards, and trusting that you and yours are keeping well,

Believe me, my dear Mr. Scott,
Yours cordially,

R. H. H. Moorhead

0227

R. Fletcher Moorshead

Shantung Christian University School of Medicine

SCOTT REGD
BRITISH JOINT BOARD

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OFFICES

CHINA—

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SHANTUNG PROVINCE,
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N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

ENGLAND—

19, FURNIVAL STREET,
LONDON, E.C. 4.

March 8th, 1922.

Rev. G.T. Scott,
Secretary, North American Joint Board,
156, Fifth Avenue,
New York.

My dear Mr. Scott,

I am now able to send on to you a copy of that letter received from Dr. Balme to which I alluded in my last letter, and I know that you will be very interested indeed in reading it.

What Dr. Balme has told us concerning the views of Professor Monroe are extremely important, and those of us here cannot but desire to learn all that we possibly can from such an outstanding expert in Education as Professor Monroe. Everybody will feel that, as Professor Monroe and Dr. Balme say, we do need to bring the Christian objective more and more into play in making an impact on the nation at large. On the other hand some of those who have seen this correspondence do not want to see the Shantung Christian University undertaking anything which would mean the diffusion of its influence.

One of the greatest glories of the University up to now has been the fact that there at Tsinan we had a great Christian Institution, with an overwhelming preponderance of Christian Students and with a great Church constituency behind it. In those respects, as has been pointed out, Shantung occupies an altogether different level to that which some of the higher educational institutions in such a Mission Field as India occupy, where we have today a great output of Mission Educational force for the benefit of large bodies of non-Christian students. Some think, and perhaps there may be food for reflection in it, that some of the time and strength that is put into that work is not yielding that return that we would like to see coming as it should.

When on the other hand we turn to Shantung is it not true to say that there we are doing something which is most direct and

0228

Shantung Christian University School of Medicine

SCOTT READ

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HOLLAND 5882/8
OFFICES

CHINA—

TSINAN,
SHANTUNG PROVINCE,
CHINA.

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

ENGLAND—

19, FURNIVAL STREET,
LONDON, E.C. 4.

March 8th, 1922.

Rev. G.T. Scott,
Secretary, North American Joint Board,
156, Fifth Avenue,
New York.

My dear Mr. Scott,

I am now able to send on to you a copy of that letter received from Dr. Balme to which I alluded in my last letter, and I know that you will be very interested indeed in reading it.

What Dr. Balme has told us concerning the views of Professor Monroe are extremely important, and those of us here cannot but desire to learn all that we possibly can from such an outstanding expert in Education as Professor Monroe. Everybody will feel that, as Professor Monroe and Dr. Balme say, we do need to bring the Christian objective more and more into play in making an impact on the nation at large. On the other hand some of those who have seen this correspondence do not want to see the Shantung Christian University undertaking anything which would mean the diffusion of its influence.

One of the greatest glories of the University up to now has been the fact that there at Tsinan we had a great Christian Institution, with an overwhelming preponderance of Christian Students and with a great Church constituency behind it. In those respects, as has been pointed out, Shantung occupies an altogether different level to that which some of the higher educational institutions in such a Mission Field as India occupy, where we have today a great output of Mission Educational force for the benefit of large bodies of non-Christian students. Some think, and perhaps there may be food for reflection in it, that some of the time and strength that is put into that work is not yielding that return that we would like to see coming as it should.

When on the other hand we turn to Shantung is it not true to say that there we are doing something which is most direct and

MAR 8
1922

-2-

productive in its work of building up an educated Chinese Christian ministry and laity. If it is correct, as we have cause to think that it is, that one of the great needs of China at this moment is an educated Chinese Christian leadership, then surely Shantung has an abounding field of most fruitful service in preparing the young life of the Chinese Christian Church to discharge adequately the function of such leadership. From the purely educational point of view one can imagine that there might be a great deal to be said for widening the influence of the University in Government educational circles, and one would not wish for an instant to depreciate the potential value of such service. On the other hand may it not be that one of the biggest contributions that Shantung is calculated to make to the cause of the Kingdom of God in China will be along the line of what I have alluded to above?

It seems to me that when Dr. Balme speaks of a possible "exclusiveness" on the part of Shantung, and that the University has been far more concerned in the past in the turning out of well educated "Church members" than of "Christian citizens," and that when he refers to the Institution as having been, so to speak, more for the service of the Church than for the service of the Nation that there is both strength and weakness in the remark.

I am bound to confess that to me at least it is a question whether Shantung is not likely to realise richer results for the Kingdom of God by turning out an educated Chinese Christian leadership, for the Church primarily and the Nation secondarily, than by concentrating more especially upon the work of making an impact upon the life of the Nation at large.

I hope that I have made myself sufficiently clear in these few references to the important subject discussed in Dr. Balme's letter. I am sure that you will not mind my having done so in the interests of that exchange of view which it is so vital those of us concerned with the University should maintain.

With kindest regards,
Believe me, my dear Mr. Scott,
Yours very sincerely,

Robert Woodhead

0230

REC'D
Posted at Hong Kong

MAR 20 1922

Ans'd

FILING DEPT.

APR 19 1922

SECRETARIES

S. S. Kitano Maru,
January 4th, 1922.

Dr. R. Fletcher Moorshead,
19, Furnival Street,
London, E.C.4.

My dear Moorshead,

We reached Singapore on December 31st, and there I found important letters awaiting me from Tsinan, giving particulars of some of the recent developments in connection with mission educational policy in China. You will probably be receiving word direct from one or other member of the staff, but there are three points to which I particularly want to refer.

1. VISIT OF PROFESSOR MONROE. You are doubtless quite familiar with the fact that Professor Monroe (Director of the great School of Education in Columbia University, and also Chairman of our North American Joint Board) is at present on a visit to China at the direct invitation of the Chinese Government, in order to inspect and advise concerning their schools and colleges. His visit is quite unconnected with that of the Educational Commission (to which I will refer in a moment) but being a man thoroughly conversant with, and intensely interested in, missionary problems, I have no doubt that he will be in close communication with the Commission.

I have just heard that Professor Monroe spent three days in Tsinan at the end of November, where, in addition to visiting all government institutions, he had prolonged conferences with members of our staff. My correspondent, who has sent me a long account of his visit, writes:-

"You will be greatly interested to hear that the Dr. Monroe who held such a helpful conference with us this morning is not today the same man who told the American Foreign Missions Conference last January that the best work in education in China was being done in Government schools, and that missions needed to change their ideas and policies if they ever expect to keep within sight of government education. His months of travelling around China have certainly opened his eyes, and now the main theme of his conversation is 'how mission schools can help to develop leaders to aid the government schools'".

The writer then goes on to say that Professor Monroe had informed them that there is only one other school in China, so far as he knows, which has anything like the buildings and equipment etc that we possess. He felt however that we were open to serious

0231

JAN 4
1922

-2-

criticism on various points.

In the first place, he considers that we are not making anything like the use of our opportunities and responsibilities that we should. He spoke of the extraordinary ignorance of Chinese government educationalists with regard to what is being done in mission colleges (he says it is far more ignorance and indifference than hostility) and strongly urged that we should get into closer touch with them, by means of extension courses etc, and this bring the Christian influence of the University to bear upon them, while at the same time offering them the advantages of thoroughly good courses in science etc, of which they themselves realise that they are in such real need. He compared the restricted use of our laboratories etc with those of a University in a large centre at home, and felt that we were in real danger of being far too exclusive, and thus missing an extraordinary opportunity.

Again, he criticised the weakness of our co-operation with the Chinese. To quote again from my correspondent:-

"He said that the thing which had drawn him to
"this University had been the fact that we claimed
"to be working with and for the Chinese more
"intimately than other schools. But as he goes to
"other places and enquires about this institution
"he hears various commendatory things about our
"work, but he admits there is always a 'but' attached
"to these remarks, and he feels that it is very
"largely due to the fact that we have no Chinese in
"administrative positions or in higher posts of
"responsibility. He agrees that we must make the
"institution more indigenous, but he declares that we
"are doomed to failure in an attempt to secure more
"support from the Chinese themselves until we get at
"least one or two strong men in administrative positions,
"who have some say in the policies of the institution."

The third matter to which he devoted considerable time and attention was the curriculum of our Arts and Science School, and he gave it as his opinion that we could do no finer thing than for the Chinese people and the Chinese government schools than by stressing the work of education (teacher training) especially in science, and if necessary literally changing our present Arts and Science School into a modern School of Education.

Whilst making due allowance for the fact that these are the comments of an educational specialist, and of a man who approaches the subject from the standpoint of a keen interest in the general problems of national education, we must at the same time

0232

JAN 4
1922

-3-

remember that they come from the lips of a warm-hearted Christian man, deeply sympathetic towards missions and particularly interested in the welfare of our own university, - likewise of a man whose position affords him a unique opportunity of learning how far an institution such as ours fails to satisfy the needs and desires of the Chinese people in general. His report is bound to have an immense influence in China, and I feel that his criticisms and advice deserve our closest attention.

Theoretically, we have always been with him, in so far as everyone of us has had the keenest desire for close co-operation with Chinese, and for the appointment of suitable Chinese to administrative positions, but one cannot but feel the force of his criticisms as to our exclusiveness, the fact being that we have been far more concerned with the turning out of well educated Church members than of Christian citizens. Do I make myself clear by that remark? What I mean is that we have developed the institution far more as a Theological Seminary, for the service of the Church, than as a University, for the service of the nation. I am convinced that this is a serious weakness, and one that cannot be truly justified.

In saying this you of course understand that I regard our Christian objective as ~~as~~ fundamental. But I believe Professor Monroe is right in saying that we are not bringing that objective into proper play in making an impact on the nation at large. Certainly he is right in stressing the work of Education as the prime goal of our Arts School. I feel increasingly that in the present stage of China's development, higher education must be far more vocational than cultural, and that the most important function which the Arts School can fulfil is in the preparation of teachers qualified to secure important posts in Chinese government schools as well as in mission institutions.

2. EDUCATION COMMISSION IN CHINA

I have just received a delightful letter from Professor Burton, Chairman of the Educational Commission now visiting China at the request of the Conferences of Missionary Societies in North America and Great Britain, and am very glad to learn from it that the Commission will not have left Shanghai before I (D.V.) arrivethere. I am most anxious to meet them, and have the opportunity of conferring with them, as their report will naturally affect us considerably. I have seen from a speech of Dr. Leighton Stuart - a co-opted member of the Commission- that they may recommend to the missionary societies that the present mission colleges and union universities should be amalgamated so as to form five institutions only (situated in North, South, East, West and Central China respectively) Such a recommendation would possibly challenge our position. But on the other hand I fail to see how any intelligent body of men would recommend the abandoning or transferring of an institution with such a wide basis of support,

0233

JAN 4
1922

-4-

and so large a staff and student clientele, as ours. I do not therefore feel apprehensive, though of course we all want to try and think in terms of our duty as missionaries to the whole problem of the evangelisation of China, and not to the protection of our local interests or local church.

3. POSSIBLE UNION WITH PEKING WOMEN'S MEDICAL COLLEGE.

You will remember that our Field Board, at the earnest request of the A.P.M. Shantung Mission, appointed a committee last July to take up the question of the advisability of admitting women students to our University. The Senate, and also the Medical Faculty, have both voted in favour of this step, and as a result

Dr. Cochrane was sent up to Peking in November, to confer with the staff of the Women's Medical College as to whether they would care to join their institution with ours on a co-educational basis. (When last this matter was up, on the occasion of your visit to China, the proposition was not for co-education but for co-operation, but since then the Rockefeller School, the Peking Government University, and other places have been opened to women students) The result of Dr. Cochrane's visit is that the Peking staff has unanimously voted to recommend to their respective Boards that their School be transferred to Tsinan, as soon as necessary arrangements can be made, and become part of our University, they undertaking the provision of the necessary extra buildings, equipment etc.

I feel that this is an extremely important step, and in spite of the delicate administrative problems which it is bound to involve, I welcome it both for the sake of saving women's medical education from an almost inevitable decline, and also for the strengthening of our position as a Mandarin School. Now that it is practically decided to build up a strong Union Co-educational Medical School in Shanghai, with teaching in English, and with the support of St. John's University, American Northern Baptists and Southern Methodists etc, women Medical Students in China are forced to choose between taking their training in English at Peking, Shanghai or Changsha, or in a very feeble Mandarin Women's School. But if that feeble school joins in with us, such women students will have the chance of as good a training as students taught in English, whilst at the same time it will bring to our support the American Presbyterian and Methodist Women's Boards, and also, I hope, such British Societies as take up the matter of women's medical education. (The present extraordinary position in which no single British Society is engaging in this form of enterprise can surely not be permanent)

If the Home Boards ratify this proposal, we should I think ask the Women's Boards to supply houses for their staff dormitories and suitable social rooms for their students, and also the new women's hospital - thus freeing us from some financial burden, but I am quite clear that it must all form part of one institution, male

0234

JAN 4 1
1922

-5-

and women students and staff having access, under suitable provisions, to all parts of the University.

In this connection, the recent appointment of Mrs Wright to our staff is most happy, and I earnestly hope that if this new proposal meets with approval, we shall in course of time have other women (both British and American) appointed. When that day comes I hope also that you will think of the advisability of co-opting one or more women members on the British Joint Board, and in that case I should like to be allowed to suggest at least one woman (not Mrs Scharlieb, who would not I think be quite suitable) who, I believe, would be an immense strength to us.

You will see that there are extremely interesting and important questions looming ahead, and will appreciate my feelings in being divided between excited anticipation and earnest apprehension, - apprehension, I mean, lest we should make mistakes and go ahead of "the pillar".

I will not write more now, but will hope to send you another line from Shanghai. I am sending a copy of this letter to Wilson, as I know how interested he will be in these developments, and I should like to get his counsel upon them.

With warmest regards,
Ever yours affectionately,

HAROLD BAIME.

0235

APR 28 1922
248
SECRETARIES

April 27th, 1922.

Dr. R. Fletcher Moorshead
British Joint Board
19 Farnival Street
London, E. C. 4, England

Dear Dr. Moorshead:

Thank you for your recent cablegram and your letter of April 13th, with the Minutes of the Meeting of the British Joint Board of April 11th, 1922. The matters which you bring up are, I believe, all covered in the Minutes of the North American Joint Board of April 12th and in my explanatory letter of April 22nd, copies of both of which will be enclosed to you herewith or sent to you soon under separate cover.

I know that you fully appreciate and make due allowance for the trying situation in which the North American Joint Board has been placed in being compelled by the presence of Dr. Stuart in New York and of the known position of members of the Peking Trustees and of the Yenching Committee to take rather a clear stand without being in close touch with our sister Board in Britain and without knowing just how the Field Board of Managers would react to the changed circumstances. We fully believe however that our position will be substantially sustained by the British Joint Board. If not, please do not hesitate for a moment to advise me with absolute frankness.

Amalgamation as proposed by the China Education Commission is not and will not be acceptable to Peking University, neither, I believe, will the modified Shantung proposals which are much more generous to Peking. I could write at great length on this matter, but I think the whole issue will be decided by the first definite move of Peking University. The University Trustees will probably not make this move soon, and will wish not to appear to reject the recommendation of the Educational Commission.

Meanwhile, Shantung University should not mark time, but keep steadily forward with program of teacher training which seems to be the minimum of what the Senior School of Arts and Science can accept for itself. Peking does not wish to amalgamate with Shantung on any basis which I believe would be acceptable to Shantung. If I am mistaken, we will of course correct the impression of this letter and my letter to Dr. Balme at the earliest possible moment.

0236

I gather from your letter and the Minutes of the British Joint Board that Britain would be quite as happy with some plan of affiliation as with complete amalgamation.

Dr. Stuart will probably not find occasion to accept your kind invitation to visit England in connection with this matter. If he should plan to go, I will send you a cablegram. I have not taken up the question of expenditure as it does not seem at all likely that any expenditure will be made.

A good deal of confusion and uneasiness has been caused by the precipitate action of the two Field Boards upon the drastic recommendations of the Educational Commission, prior to the receipt in this country of the Commission's Report. The Commission was definitely instructed not to make definite recommendations on particular institutions, and of course such recommendations as it did make were presumably first to be considered by the Home Agencies which organized and sent out the Commission.

With warmest regards, I am

Very sincerely yours

H. T. Scott

GTS/JJ

Copy to Dr. Balme.

0237

R. F. Moorshead

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248
JUN 1 1922

SECRETARIES

Extract from letter from Mr. R F Moorshead to Mr. Scott dated May 13, 1922

(Original filed in 1991)

By two recent mails I have received from you the Minutes of the recent Meeting of your Joint Board together with copies of most important letters that you have written to Dr. Harald Balme. I beg to acknowledge all this with the utmost possible thanks as also that letter which you wrote to me under date April 18th.

Now it has not been possible for us to hold another meeting of the British Joint Board as soon as I hoped might have been the case. We have recently been having our big Annual Spring Meetings, and those of us in connection with the different co-operating Societies have had our time heavily mortgaged with all the work of these gatherings. Now that they are getting over I am doing my best to arrange for a meeting of the Joint Board to be held before the close of this month. On that occasion I shall present the correspondence received from you and letters received from Tsinan, and the Board will deliberate upon the same. In the meantime I want to assure you that so far as I can see the line of action which your Board has recently taken in matters connected with the University is likely to harmonize in a very wonderful way with the feelings of the Joint Board here. You have certainly been placed in a very trying situation in connection with the Peking and Tsinan negotiations, and I sympathise with you very much indeed in having to try and reconcile somewhat divergent view points and thread your way between different currents of thought.

0238

MAY 20 1922
248
SECRETARIES

May 19th, 1922.

Dr. R. Fletcher Moorshead
19 Furnival Street
London, E.C.4, England

My dear Dr. Moorshead:

My letter to Dr. Balme of May 16th, with its enclosure, a copy of each of which is attached herewith, will reveal to you the situation on amalgamation and other matters of Shantung Christian University as they now stand here in America. Under separate cover, I am sending you a number of copies of my letter to Dr. Balme and my letter to the Peking Trustees through Mr. Warner and Dr. North. It has been an extremely difficult situation with a great many cross currents of various kinds, and I hope that the ultimate event will justify the process and present stand.

Inasmuch as the plan of organic unity has fallen through, and as no plan for any very intimate relationship will be accepted in the near future, I take it for granted that it would not be advisable for Dr. Stuart to visit England at this time, especially in view of the heavy expense in time and money which this would involve.

The copy of the Minutes of the Meeting of the British Joint Board of April 11th, reached me two days ago.

I notice that - (A) The question of the exchange of memoranda on Trusteeship of Property is left "with those societies which were involved;" (B) Your action on proposed Coeducation in the School of Medicine is very friendly, but I fear that our friendliness will avail little alongside of the heavy burden of responsibility which the program of cooperation places upon the women's Societies. I see that the action on the Provision and Repair of Staff Residences seems to differ somewhat both from the position of the Northern Presbyterian Board and also from the still different position of the Canadian Presbyterian Board, but I presume that the matter can be adjusted by the different denominational Missions on the field.

There will be much to write, or better talk with you, about the question of amalgamation, but as the amalgamation proposal is now history, we must give our attention rather to the future, which I have tried to sketch in rough outline in the way that I believe will be quite acceptable to both of the Joint Boards and their constituent bodies. Please do not hesitate to give me quite frankly your own suggestions and to let me know if and in what way my proposals may be out of harmony with what would be a generally accepted plan of progress.

With warmest regards, I am

GTS/JJ

Very sincerely yours

G. T. Stuart

0239

R. S. Lett in moonhead

Shantung Christian University School of Medicine

BRITISH JOINT BOARD.

F. H. HAWKINS, LL.B. (L.M.S.), Chairman
J. AURIOL ARMITAGE, M.D., C.M. (S.P.G.), Treasurer
R. FLETCHER MOORSHEAD, M.B., F.R.C.S. (B.M.S.), Secretary

REV. C. W. ANDREWS, B.A. (W.M.M.S.)
REV. W. T. A. BARBER, M.A., D.D.
REV. CHARLES BROWN, D.D. (B.M.S.)
THOMAS COCHRANE, M.B., C.M. (L.M.S.)
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REV. PETER ISAACS, M.A. (S.P.G.)
RT. HON. SIR JOHN W. JORDAN, P.C., G.C.I.E.
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S. RUSSELL WELLS, M.D.
F. PERCY WILSON, M.B., B.S. (W.M.M.S.)
REV. C. E. WILSON, B.A. (B.M.S.)

TSINAN, CHINA

OFFICERS.

JAMES B. NEAL, M.A., M.D. (Yale and Penn.),
President of the University.
HAROLD BALME, F.R.C.S., D.P.H. (Lond.),
Dean of the School of Medicine.
EDWIN R. WHEELER, M.B., B.S. (Lond.)
Supt. of the University Hospital.
MISS MARGARET F. LOGAN,
Supt. Nursing Training School.

FILING DEPT.

APR 13 1923

TELEPHONE SECRETARIES

OFFICES.

CHINA—

TSINAN,
SHANTUNG PROVINCE,
CHINA.

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

ENGLAND—

19, FURNIVAL STREET,
LONDON, E.C. 4.

June 1st. 1922.

Ans'd

My dear Mr. Scott,

Amalgamation

I think that I last wrote you under date of May 13th. and that I then stated that we were hoping to have a meeting of the British Joint Board upon an early date. after which I would again write and report the various findings at which the Board had arrived. The Meeting was held last Friday, May 26th. and I have now very much pleasure in enclosing the Minutes of this meeting. Before, however, I pass to refer to these, I must acknowledge with many thanks the note which your Secretary wrote to me under date May 13th. enclosing a copy of the cablegram which you had sent to Dr. Balme under date May 11th. Before this note arrived, as you will have seen, I had cabled to you asking if some report could be sent concerning the decision which had been arrived at upon the amalgamation scheme, and you were good enough to send me on May 22nd the reply stating that - "Pekin declines union".

I wired asking for this information because it seemed so important that when the Joint Board met on the 26th. ~~instant~~ ^{alt} they might have in their possession news as to what had been decided in New York, - though of course had I known that your letter was on its way I need not have troubled you with that special cablegram.

Then by the mail in today, I have received your further notes under date May 19th. and 22nd. together with the copies of the recent correspondence which you have addressed to the Trustees of the Pekin University and to the President of the Shantung Christian University, concerning the proposed amalgamation and other matters. I am anticipating from your letter that within the next day or so I may expect to receive further copies of this correspondence, and for your kind consideration and courtesy in this matter I would like to thank you most heartily. These copies shall be circulated amongst the officers and other members of our British Joint Board.

I have read what you have further written on the amalgamation question with the utmost interest and with the

0240

JUN 1 1922

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*Try to
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fullest measure of agreement. Let me say again what I tried to express in my last letter, that we on this side feel indebted to you for the very able and remarkably clear way in which you have not only expressed the views of your own Board on this question, but quite unconsciously have represented the views of the British Joint Board upon this extremely important, involved, and delicate matter. I am afraid that you must have been having a very difficult time with these proposals, and as I read your correspondence and observe the Minutes of the Board and Trustees of the Pekin University, and try to read between, as well as along the lines, of your correspondence, I think that I can obtain some sort of idea of the cross-currents which have had to be negotiated in your discussions and Board work of the past few weeks. Now that the Pekin Trustees have decided so positively not to entertain any further thought of amalgamation, no good purpose can be served in pursuing any further discussion on the subject.

But from Minute 169 of the British Joint Board you will see that we here do very earnestly hope that all possible co-operation between the two Universities will be developed. It is manifest that the Pekin Trustees recognise the importance of this when they say, - "Every care shall be taken to avoid ineffective use of funds by the operation of ineffective or duplicating units". It would certainly seem as if the course was left clear for the two Universities to make such proposals as may seem practicable and wise for as much co-operation as can be secured without a sacrifice of organic independence. We shall await with much interest, as doubtless you will too, to hear what may be the re-action of the Field Board to the decision concerning amalgamation.

It is certainly unfortunate, as you point out in your letter to Dr. Balme, that the first recommendation of the Chinese Educational Commission, to be considered in particular by Boards in the Homelands has to be deemed inadvisable, and is therefore declined. There is great weight in your remark that too great haste in the initial operation may be held somewhat accountable for the unfortunate result that has eventuated. At the same time it would seem evident that if nothing had been done on the Field, and the whole matter left to be negotiated at the home base, the result would not have been dissimilar to what has occurred. There are doubtless profound differences in more than one direction between the view-points of the two Universities, and ideal as the recommendation of the China Educational Commission does seem to be, the present stage in our co-operative history does not appear to present that favourable moment which we may regard as the initial culture medium for the amalgamation germ!

0241

JUN 1 1922

3.

Now shall I pass to the Minutes of the British Joint Board and refer to such points in them as seem to call for particular comment ?

Minute 170. SCHOOL OF EDUCATION.

Minutes
Brown
2)
You will gather from this Minute that after a very full and careful discussion the British Joint Board found itself in substantial agreement with the line of policy which you had traversed in your letter to Dr. Balme of April 22. I am extremely glad that thus in their attitude to this new and important transformation of the School of Arts and Science the two Joint Boards are in so complete accord. We thoroughly recognise that Shantung Christian University must apply itself with renewed and unrelenting vigor to the task of training a well-equipped body of Chinese Christian teachers. The one difficulty that loomed up in the discussion was the perennial one of finance, and it was with quite a measure of relief that the British Joint Board observed what had been proposed on the Field and raised in your own correspondence concerning the Hamilton Academy in the East suburb of Tsinan. We do not, of course, know whether your Shantung Presbyterian Mission will feel able to entertain the idea, but we are one with you in considering that there would not be room in Tsinan for two Mission Middle Schools of high grade. If therefore we are to accept the scheme of a University Boys' Middle School as the indispensable adjunct to the School of Education, then nothing would seem to be wiser or of more fruitful promise than the merging of the Presbyterian Middle School with this new one. Moreover, if the Presbyterian Mission were to see their way to assent to the suggestion there would be this tremendous gain, - that for the present, at any rate, no immediate requirements would arise for the expenditure of funds upon the erection of a new Middle School building.

This aspect of the matter compelled the attention of the British Joint Board, inasmuch as they were unable to see any immediate prospect of funds being available here for such a building outlay, and they seemed to gather from what you had stated in some of your correspondence that there would be felt a similar difficulty in the securing of additional funds in America for such a purpose.

Does seem to be
We shall wait with very much interest to hear what may be decided upon with regard to this matter, ~~which would seem to be~~ *a. i.* so vital a consideration in paving the way for the more efficient and better developed teacher training that the University will require to set high in its programme of work.

You will also gather from this Minute of the British

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JUN 1 1922

3.

Now shall I pass to the Minutes of the British Joint Board and refer to such points in them as seem to call for particular comment ?

Minute 170. SCHOOL OF EDUCATION.

Minutes
Brown
21

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You will also gather from this Minute of the British

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JUN 1 1922

4.

Joint Board that we are one with you in our feeling that the University does not need to develop an elementary school as well as a Middle school, and one is glad to see that that point is recognised in the conference of Middle School representatives in Shantung and Honan, the Minutes of which have recently reached us from Dr. Balme. I hope therefore that the University will not wish to press any proposal for the addition of such a primary school to their University equipment.

Finally, the British Joint Board found itself in complete accord with your feeling regarding the suggested Girls' School and Teacher Training Department. We had already received some very earnest correspondence upon this subject from Dr. Balme, and my own Society had been pressed to consider the merging of one of its schemes for the development of a Girls' Middle School in Shantung, in the proposed University Girls' Middle School; - but the plain fact is, that however we may view the idea of co-education, and whatever enthusiasm we may feel for the extension of Christian education ~~amongst~~ ^{amongst} girls, as well as amongst the boys of China, we simply have not got the funds which would permit of a proper initiation, to say nothing of the maintenance, of such a new departure on the part of the University. Furthermore, I think that you are very sound when you argue, as you have done in one of your letters to Dr. Balme, that they will have their hands pretty full, indeed more than full, with existing obligations, and that if this were to be added it might mean a serious overloading of the ship. I hope that our friends in Shantung will not be unduly disappointed at our attitude to this very attractive proposal on their part, but I am absolutely sure that at the present moment the Joint Boards have wisely decided in not indorsing such an extension of the work of the University. We can of course, quite understand the view-point of the Field Board in desiring to train women teachers as well as men teachers, and we must of course remember that when they discussed the subject they did so in the full belief that the complete amalgamation was going through, and that in consequence there would be a transference of both staff and means from the Yen-ching University to Shantung. I can but think that when they see the amalgamation is negatived they will ~~see~~ ^{find} ample reason for this disinclination on the part of the two Joint Boards to see the University committed to a too liberal expansion at this critical stage in its history.

Minute 171. I hope that the Conference findings of the British Joint Board upon the Minutes of the Field Board of Managers will prove sufficiently stated, and commend them to your judgment. We were extremely glad to have before us the findings of your Board upon the same Minutes and these opinions which you had already framed were of great help to

0244

JUN 1 1922

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us in our consideration of the different subjects thus presented for consideration.

New Terms
In regard to Minute 313 of the Field Board the ~~mind~~ *Minute* of the British Joint Board does not at all imply any doubt as to the soundness of the proposed new 6 - 6 - 4 system. It is meant merely to state that inasmuch as the members of the Board have not yet had any adequate opportunity of considering the report of the China Educational Commission, they do not consider that they should pronounce themselves too definitely upon the proposed change. I am quite sure when they have read the report they will endorse the system absolutely.

Mr Drake
Sailer
In regard to Minute 322, of the Field Board you will see that the British Joint Board will be very happy indeed if Mr. Drake is able to spend part of his furlough period in post-graduate study at Teachers College, Columbia University. We quite recognise ^{the} validity of your remarks in this connection in your letter to Dr. Balme of April 22, and doubtless you will let Mr. Drake know what steps he should take when the time comes for him to avail himself of the opportunity that may be open for this special study in the United States. If we could secure that those coming out to teach in the School of Education should have had the advantages of some study in both home countries, one would feel that a very real advantage had been scored, as doubtless both America and Britain have each their particular contribution to make to the upbuilding of that Chinese Christian education which we are looking forward to in the days ahead. I am afraid, however, that this may be very difficult in many cases, though whenever it is possible for prospective or actual members of the University staff on the Educational side to put in some time for study in both home countries, may it not be a step that we should do well to support with heartiness? I have observed with great interest that this is exactly the line that you have taken in your letter to Dr. Balme, and rejoice that here again we find ourselves in such complete unity of ideas.

Salaries
In regard to Minute 332, of the Field Board, the B.J.B. felt in some little measure of difficulty. It was recognised that the revised scale and the somewhat considerable increases that were taking place in the salaries of the Chinese members of the staff were unavoidable, and that if efficiency was to be the hall-mark of the University then we ~~ought~~ *ought* to reckon with a higher scale than heretofore, in the matter of Chinese salaries. The difficulty that was felt lay in this, that the new scale of remuneration meant an altogether different relationship to missionary service to that which was the accepted basis on the part of American and British Missions. In the case of the latter it was understood that the allowance offered and received was merely a maintenance one, and not by any means what we might term a salary. Those going out to

0245

JUN 1 1922

6.

service did so from standards of the highest missionary ideals. and ~~as~~ as this University work develops, and more and more trained Chinese are to come in for its conduct, what is to be their relationship? In other words, are they to be missionaries, or are they to be simply trained Christian workers? It would of course fill no useful purpose were one to discuss this further, but by what I have said you will see something of what seemed to operate in the mind of the British Joint Board as they faced up to this new and increased scale of Chinese salaries.

In regard to Minute 343. - I do not know that we have quite got to the end of the matter, but for the present it may perhaps be the wisest and most tactful course to leave this particular subject for the Societies to face up to individually. We shall do our best to impress upon those here the tremendous importance that when they erect Mission residences they will need to reckon on a certain sum for the adequate repair of these buildings.

Budget
Now I come to Minute 172. The Budget of the University. I do not know what you will feel upon ~~that~~ point of the support of Chinese members of the staff from funds of one or ~~several~~ of the co-operating Societies. You will note from the Minute what was the line of thought which seemed to rise uppermost in the minds of the members of the B.J.B. We should be glad to hear whether you felt similarly, or whether you favoured the idea of home funds being specifically applied toward the support of some of the trained Chinese. Dr. Balme is quite right when he urges that one of their big problems is to find the means to employ the trained Chinese workers which it is urged upon them they should bring into the University. Obviously they cannot do this without funds, but the British Joint Board I believe would rather suggest that the support of such workers should be a charge upon the funds secured on the field rather than a sum which was, more especially in certain cases, a responsibility of one of the home funds here.

You will note the reference to the Extension Daprtment, and observe what Mr. Wilson feels in that connection. I am sure that you will sympathise with him and with his anxiety that this very important and attractive section of the University should not continue indefinitely to be regarded as the responsibility of only one of the Co-operating Societies. Mr. Wilson, I know, is getting anxious as to who is to succeed Mr. Whitewright when the inevitable time comes along when he will have to resign. If recognition could be given to the fact that the Extension Department is a branch of the University which should rank as a co-operative effort just as much as any other part of the Field Board, and the Joint Boards recognise a collective sense of responsibility for it, I think that the point which my colleague has pressed would be completely satisfied.

0246

JUN 1 1922

7.

The one remaining Minute to which I need make any reference is 174. CHARTER FOR THE UNIVERSITY.

Charter
S.
31
This occasioned quite an interesting discussion at the close of the meeting of the Board. Now that the amalgamation proposals are out of the way, it was felt that the University was back again where it stood when the Charter question was considered previously. No further steps had been taken at this end to explore the possibility of securing a British Charter during the time that the amalgamation was under consideration. Accordingly, if anything were to be done in this direction then the Board felt we should go back to that *course* which had been suggested in Minute 146, which was adopted by the Board last February. I am afraid that nothing can be initiated in this direction during the summer, but we will certainly be ready to act along that line in the early autumn. In the meantime, however, it was urged that enquiry should be made whether it would be possible, under the terms of such co-operation as might be developed between Peking and Shantung Universities, for the latter to share in the advantages which had been secured by the former in the shape of a new York Charter. It was thought that if there could be a sort of general academic Board, and a uniform standard of examinations, that a real benefit would be gained, and something which might carry with it a right for Shantung to confer Degrees of a recognised standard. I was asked therefore to communicate with the Field Board asking that this matter should be taken into consideration, and that we should learn what was, or what was not, a possibility in the matter.

Since
S.
In addition to communicating with Tsinan, I would like to place the matter before you and learn your feeling. Personally, I must confess to a very considerable doubt, - almost amounting to a certainty, in my own mind, - that Shantung Christian University, will ever secure what it needs and wants in this matter apart from a separate application for a Charter, whether it be an American or a British one. I doubt greatly whether such co-operation as we may hope to see established between Peking and Shantung will ever carry with it the right above referred to. Still, no harm will be done by the enquiry, but probably we will be left where we are. If then we ~~can~~ secure a British Charter the only possible alternative is what was proposed by the Field Board in their Minute of last September.

But now, the point that I am afraid some of our friends here stick at a bit, is the question of Incorporation. There is a reluctance on the part of some to see all the property of the University vested in a Board of Trustees who may be meeting in another country, and in whose hands will lie all the work of the University. But how can we get the Charter without incorporation? If it can be done and the University left as it is with its different partners separately holding

0247

JUN 1 1922

8.

their property, then I would feel disposed to let matters drift in that way, but to me, at any rate, the importance of securing a Charter which will permit of the University conferring degrees of a recognised standard upon those of its students who pass its examinations, appears something which has an absolutely essential value attaching to it. I shall be so glad to hear whatever further you may have to say upon this matter.

Annual Meetings

Now there is just one other point I would touch on, and it is this. I am becoming growingly convinced that whatever happens, - whether a Board of Trustees is formed in Britain or in America, whether the university is incorporated or not, - that somehow or other we will need to arrive at a solution which will mean an annual meeting every year at which representatives of both Joint Boards will be able to sit around the same table and consider the business of the University at the same time. If it were possible for the annual meeting to be held alternatively in New York and London, that would surely be a very splendid thing, but possibly there may be a better alternative. The one thing I do feel is that ~~wxxx~~ the growth of the University and the increasing responsibility of its leadership, makes it incumbent on the two Joint Boards to have some recognised place or juncture within each calendar year.

Hampden

It is wonderful with what symmetry of thought and action we have been able to progress so far, even though the oceans have separated us, and no official representatives of either joint Board have ever sat with the other, - but, is it wise that we should go on along that line, and may it not be well that some solution should be sought for which would permit of some such unity of deliberation as that to which I have referred?

Dr. L. Stuart

I see that I have not touched on the question of Dr. Leighton Stuart. We are very sorry that we on this side have not had the privilege and pleasure of welcoming him here during the past month, but in view of what had happened, we quite agree it was no longer an absolutely essential step.

71

Do I understand from your letter of May 19th. that there is some doubt as to whether the Women's Board will be able to shoulder all the financial responsibility that is involved by the proposed transference of the Women's School of Medicine from Pekin to Tsinan, and the amalgamation with the ~~xxx~~ school of Medicine of the Shantung University? I was hoping that there were sufficient funds in hand to have financed the very considerable outlay that the amalgamation of the two medical schools involves, but your note seems to shadow a difficulty, and the expense of it I can well understand. I would that we had funds here to help. Possibly

0248

JUN 1 1922

later we may, and I certainly think we ought to play a part in the scheme, but just now things do not look hopeful in that connection.

With warmest regards, and trusting that I shall not have wearied you by this very long letter.

Believe me, my dear Mr. Scott,

Very sincerely yours,

Robert Moorhead

0249

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JUL 12 1922
248
SECRETARIES

July 7th, 1922

Dr. R. Fletcher Moorshead
19 Furnival Street
London, E.C.4, England

Dear Dr. Moorshead:

I have studied over with care your comprehensive and fully appreciated letter to me of June 1st with the accompanying Minutes of the British Joint Board of May 26th, 1922. The memorandum from your office dated June 2nd in addition to the Minute #38 has also reached us.

Today there is only time for the briefest acknowledgement of your letter with passing reference to a few of the matters with which it deals. Fuller consideration will be given to these matters at a later date. Doubtless a great deal of light will be thrown on a number of them by the Minutes and accompanying letters from the Field Board of Managers of their meeting at the end of June.

The matter of merging the Presbyterian Middle School with Hamilton Academy is doubtless under consideration on the Field.

We should be glad to cooperate with Mr. Drake in any way that we can if he should decide to come to Columbia University for post graduate study.

Personally I agree with you in questioning the possibility of Shantung University sharing in the advantages of incorporation and Charter in any kind of cooperation with Peking University. However I plan to inquire further into this matter.

You are, I believe, fully justified in your gratification over the common purpose which evidently leads the British Joint Board and the North American Joint Board forward in unity of administration of Shantung University. We have had the pleasure of having Mr. Hawkins with us here in New York on several occasions, and my personal relationships with you have helped toward a common view point. However, I believe that the secret of the situation is that the Secretaries of the two Boards seek always to present what they believe to be a common view, or if occasion insists they compromise the view of any situation. If we were not compelled by a common desire and resolve to work together, we could make all sorts of trouble!

Dr. Arthur J. Brown is sailing a week from tomorrow to spend five or six weeks in Europe at various conferences and is hoping to have the pleasure of calling at your offices perhaps about July 25th or 26th. He expects to be at the Hotel Russell, Russell Square, London.

With best wishes for a very happy and recreative summer, I am

Very sincerely yours

G. T. Scott

GTS/JJ

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248
AUG 11 1922

SECRETARIES

re. Special Campaign - Mr. Cassat

August 10, 1922

Dr. R. Fletcher Moorshead
19 Farnival Street
London E.C. 4

My dear Dr. Moorshead:

Just a brief word regarding a matter concerning which you have been hearing from the Shantung University and on which I have been asked to reply as soon as possible.

The Field Board of Managers has, as you know, asked that Dr. Bruce and Mr. Cassat be released for full time promotional work on behalf of the University in Great Britain and America respectively, each, I understand, to have his allowances continued by his denominational Mission Board and the initial expenses of the campaign to be underwritten by the respective Joint Boards. The decision of the Presbyterian Board regarding Mr. Cassat's return to America will probably be similar to the decision of your Board regarding Dr. Bruce. The Presbyterian Board is not at all keen on having its missionaries on special furloughs raising money for colleagues. They are doing it now with anything but warm encouragement from the Board. However, if our sister British Board releases a missionary in Britain for work on behalf of our Joint University, the Presbyterian Board would, I am sure, feel that it has a certain responsibility to do likewise.

Moreover, (and you will understand the spirit in which I refer to a matter which is often brought up by those not especially friendly to Shantung University) the disparity between the financial investments in the Institution by the American Boards and by the British Boards might seem for the time being to relieve our American associates of the heavier burden of responsibility for increasing these investments. I venture to speak of this question frankly as I believe the American Boards would be reluctant to carry on an intensive financial campaign on the western sector without a similar advance being made on your eastern sector. Also the Presbyterian Board has placed such large sums at the disposal of this one Institution that the Board has been planning in the next year or two to present to its constituency the growing needs of a score of other institutions which are pitiful and almost homeless compared to Shantung.

As soon as I hear from you regarding your action on Dr. Bruce I will immediately put the proposition up to the Boards here in America and will cable our decision to the field.

The telephone just calls me out of the office for a conference with Mr. Stevens recently returned from Peking, so I must close. With warmest regards, I am,

GTS:MMF

Copy to Dr. B

Very sincerely yours,

G.T. Scott

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P. Fletcher Moorshead

AN INTERDENOMINATIONAL INSTITUTION UNITING TEN MISSIONARY ORGANIZATIONS OF GREAT BRITAIN, CANADA AND THE UNITED STATES

SCOTT REC'D

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Shantung Christian University

TSINAN, CHINA

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CHINA—

TSINAN,
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CHINA.

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

ENGLAND—

19, FURNIVAL STREET,
LONDON, E.C.4.

August 26th, 1922.

Rev. G. T. Scott,
Secretary, N. American Joint Board,
156, Fifth Avenue,
NEW YORK.

My dear Mr. Scott,

It was my full intention to have written to you earlier in the month, but it was my vacation and my friends insisted that I should refrain from correspondence for the time being. I suppose that they were right, and yet one felt it not a little to see the weeks pass and my letter to you, and others of a similar nature, remain neglected. Now, before I resume again my regular duties I want to make sure of this long delayed letter.

I think that I had better commence by referring to that letter of Dr. Paul Monroe to Dr. Harold Balme which was written on May 2nd, and of which you were good enough to send me a copy. I have read and re-read it with the deepest appreciation and interest, and I agree with Dr. Balme that it is one of the most striking and influential contributions which has been made to the teacher training problem at Tsinan. Dr. Paul Monroe's emphasis upon the importance of Missionary organisations limiting themselves to what can be done in a thorough manner, even though it prove a smaller undertaking than what they could have desired, rather than attempt a much larger piece of work with resulting superficiality seems to be so utterly sound as to merit wholehearted adhesion. And when I read of his view that Tsinan might, with greater effectiveness, concentrate upon training teachers for the Elementary and Middle Schools, and keep its Educational work within that compass for the present, I feel impelled to believe that Dr. Paul Monroe is guiding the University along a wise and prudent pathway. The scheme for a full School of Education at Tsinan has by its very boldness and comprehensiveness inspired our vision, and commended itself to our sense of Missionary Statesmanship, but one wonders, as one reads what Dr. Paul Monroe has said upon the subject whether the University may

0252

AUG 26
1922

-2-

not, after all, find its ideals more truly realised through the more limited programme.

With all this in my mind I confess to a large measure of satisfaction as I note what Dr. Balme has said to you in his letter of June 13th. What he has there written re the School of Education is exactly what I would have anticipated from what we all know of his insistence upon effectiveness in what is attempted. The one point over which I do feel some uncertainty is that where Dr. Balme refers to the training of Elementary School Teachers. I thought that the provision of these teachers was to be a sphere of activity for the senior middle schools carried on by the separate Missions. The question that one is inclined to ask, and which you have already put to Dr. Balme, is, Why must the University do this as well? Dr. Balme's answer on that point does not seem to me to be entirely conclusive, and in view of the tremendous place given to the Middle School in the Report of the China Educational Commission, may it not still be urged, whether the University would not do well to concentrate upon the training of Middle School teachers, at any rate for the present and especially in a Science direction?

The reference that Dr. Paul Monroe makes to the saving that might be effected by the University being permitted to secure its 'Practice' Schools in those of Presbyterian Mission in the East Suburb is what we all have already felt, and you, I believe, supported. We can only trust that this may prove possible, as even the added convenience of having a Practice School close to the University can hardly be held to weigh down the scale when the financial aspect is remembered.

I was considerably interested in that part of Dr. Balme's letter to you which refers to Students Fees, and of course all that you have said to him in recent correspondence, anent the necessity that these Fees should be considerably raised, has been echoed from the British Joint Board side. But I must own that Dr. Balme, so it seems to me, makes a very strong point when he urges that the very fact of Shantung specialising on teacher training, and particularly on work for the Christian Community, constitutes a real problem when it comes to the University charging more adequate tuition fees, and attracting, in a speedier manner, more lucrative Chinese support. There would seem distinct point in the differentiation which Dr. Balme initials between the S. C. U. and most of the other Christian Colleges in China in this respect, and if so, then it would appear as highly probable that Shantung University, by virtue of its special task in the Christian enterprise in China, will require longer and larger support at the Home base, proportionately speaking, than may be the case with some other organisations. We may hoped that an encouraging measure of success will attend the Promotion Campaign in China, but if Dr. Balme's survey of the situation is the correct one then we cannot anticipate an early and considerable solution of

0253

AUG 26
1922

-3-

the financial problem of the University from the China end. The Prospects of the University would seem essentially bound up with the development of the Chinese Christian Church, and the hopes of large financial help in China much more dependent upon Christian sources and Christian influence than is so with other Universities.

Personally I own to a growing conviction that in this particular service to the Christian Community, and peculiar dependence upon Christian support, Shantung University possesses a challenge and a claim to the Christian Churches in the Homelands which is of potential value. It is the Christian note and the Missionary service of an Institution such as this which I daresay you find, as we do here, wins that interest that we want to enlist from those minded to help in the work of extending the overseas work of the Church. And I believe that if we can stress the particular line that Shantung is taking, and make manifest to the Missionary consciousness of the Homelands that aspect of the matter brought out in Dr. Balme's letter we may anticipate more help for the University than heretofore. The vision of a trained Leadership for the Chinese Church, and through that for China at large, is surely an ideal which will attract support.

But one can see that all this will mean more promotion activity at the Home end, and speaking for the British end I acknowledge the difficulty that this raises at a time like the present. Equally it is plain that for the University itself its programme may have to be farshortened, and its attempts limited to the resources available. Yet, in all that pertains to its distinctive function in the growth of the Church in China is there not ground for strong confidence that the future, though hard, is bright with promise?

The memorandum regarding the North China Union Medical College for Women, and Dr. Balme's account of the Conference with representatives of the Peking Women's Medical College was most interesting reading, and I was particularly glad to see that the way was being seen to a reduction in the original estimate on the new buildings for the Women's work in Tsinan. I earnestly hope that this question will soon become possible of settlement. Is it probable that the matter can come up for decision in New York before next April, when I see, Mrs Avaan is due to get back?

The news about Mr. Frank Kwoh's resignation of his post as Dean in the Arts College to which he was only elected last Spring was most disappointing. I have still to receive Dr. Balme's letter upon the same, though probably this is awaiting me at the Office. In the meantime word has been sent on to me that a cable has arrived from Dr. Balme stating that a Dr. Li Tien Lu of Peking has been unanimously proposed by the Field Board for the vacant Deanship. I understand that he is a Doctor of Philosophy, a returned student from *Harvard*, and head of the Peking Academy of the Methodist Mission. You will doubtless know him, and we shall be anxious to hear what you and the North American Joint Board feel concerning this recommendation. Dr. Balme asks for a reply by cable, but I cannot hope to send such a message

*note
in Aug.
copy to
Munich*

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AUG 26
1922

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until our British Joint Board meets on September 8th. If by then your Board should have met and it be possible for you to send a cable to London announcing your decision upon the nomination, I am sure that it would be a real help to the B.J.B. But I fear that this may not be possible. We here know nothing of Dr. Li Tien Lu beyond what Dr. Wheeler can afford, though it may be that additional facts will come to light. We shall seek guidance that no mistake may be made.

And now hoping that you are keeping well, and that you have had a good vacation this Summer, and with kindest regards,

Believe me, my dear Mr. Scott,
Yours very cordially,

R. Fletcher Inoorshead

P.S. This letter is being sent to the Office for typing and despatch, and I am sending a copy to Dr. Balme.

DICTATED BUT NOT
PERSONALLY SIGNED.

0255

R. Fletcher Moorshead

ANOMINATIONAL INSTITUTION UNITING TEN MISSIONARY ORGANIZATIONS OF GREAT BRITAIN, CANADA AND THE UNITED STATES

SCOTT RECD

Shantung Christian University

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CHINA—

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SHANTUNG PROVINCE,
CHINA.

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

ENGLAND—

19, FURNIVAL STREET,
LONDON, E.C.4.
September 19th, 1922.

Rev. G.T. Scott,
North American Joint Board,
156 Fifth Avenue,
New York City.

My dear Mr. Scott,

Since my last letter to you I have returned to the Office and have found your letter of August 10th awaiting me, to which Dr. Ingle had sent an acknowledgment on the 23rd ulto.

Let me now personally thank you for what you then wrote and send this reply to the very important point which you raised in your letter.

A meeting of our British Joint Board was held last Friday week, and I am therefore better able to let you know what is their mind upon the subject. As a matter of fact I can send with this letter the Minutes of that Meeting, which, taken with the copy of the covering letter I have just written to Dr. Balme, will enable you, I hope, to get a clear idea of the recent business transacted by the Board here.

The question of Dr. Bruce came up for very careful consideration, and I informed the Board what you had written upon that point, and of your feeling that what was done in the matter of Mr. Cassat must somewhat depend on what might be agreed upon by the Board here with respect to the proposal concerning Dr. Bruce.

When the Minute of the Field Board concerning Promotional Work came before the Joint Board, they felt that so far as Dr. Bruce was concerned it was a matter that primarily had to do with the Baptist Missionary Society, and the Committee of that Society had not by then had a opportunity of expressing themselves upon the matter. In view however of the fact that there was the definite suggestion

Dr. Bruce

*Promotional
Work*

0256

SEP 19

1922

-2-

that the British Joint Board should underwrite the initial expenses of what Dr. Bruce might do in this Country in promoting interest in the University it was felt that they too were very much involved in the proposal. This opened up the question of Promotion of interest in the Shantung Christian University in Great Britian, and whilst recognising the force of what you had said in your letter as to more being done on this side in the interests of Shantung, there was at the same time a very manifest feeling on the part of the members of the Board who were present that the immediate moment was not by any means favourable to any big effort in the way of raising further funds for the Shantung University.

I think that everybody would be willing to admit that help is needed if Shantung is to carry through the programme that it has set before it, but so far as this effort and ~~its~~ home base is concerned it is a very open question whether the moment is opportune for the sort of thing which the Field Board had in mind, as stated in that Minute of their recent meeting. It is pretty generally agreed that this Autumn and Winter will be a very trying time for all the Denominational Mission Boards, and that if very serious deficits are to be avoided next Spring than a good deal of concentrated effort will have to be put into raising the General Funds of the various Denominational Societies. The opinion of the Board was that whilst without doubt the presence of Dr. Bruce in this Country would be of value to the cause of the Shantung Christian University, and whilst if the Baptist Missionary Society were to grant him furlough the British Joint Board could no doubt secure limited opportunities for his activity, yet that any thought of forming a guarantee fund for a really big Campaign and giving Dr. Bruce right of way in speaking Shantung throughout the Country was hardly an advisable proposition at this stage. It was considered that a year hence things might be more hopeful for what the Field Board has contemplated, but even then I think that on the whole there was a disposition to feel that it would be better for Dr. Bruce to come home in the ordinary way as a furlough Missionary of his Society and without any definite agreement as to special service for the Joint Board, rendering such help for the Shantung Christian University as might be mutually arranged between the Board and the Committee of the Baptist Missionary Society.

So far as this Autumn was concerned the British Joint Board thought that the presence of Dr. Wheeler, Dr. Stanley Ellis and the Rev. F.S. Drake in this Country gave us a sufficient number of the University Staff to embrace any particular opportunities that might be secured for advocating the cause of Shantung on a union footing. I take that view myself very strongly and am hopeful that by means of what we are at present endeavouring to arrange for advocacy on the part of those to whom I have just made allusion, we will achieve as much as can be done at this stage in the way of reinforcing the interest for Shantung. My hope is that step by step we shall find a steady growth of interest herein Britian for this University at Shantung, but I am increasingly convinced that we shall have to be content with small beginnings, which, as time goes on, will grow into

0257

SEP 19

-3-

1922

something bigger.

I do hope that our friends at Tsinan will not be unduly disappointed at this or they will consider that we are lacking in our realisation of their very real needs. I trust that they will not misconceive the situation here and that they will be content with the limited service that we may be able to render just now and not want to force the pace too quickly.

Charter
19/11/22

The other matter to which I ought to allude to is that concerning the question of a Charter for the University. You will now see from the Minute of the Joint Board dealing with this subject that they came to the conclusion that it is no use waiting longer in the vain search for a British Charter. Sir John Jordan said at the recent meeting that he felt there was little or no prospect of our being able to secure what Shantung wanted from this side, and after giving thought to the matter, and in view of what Dr. Balme had recently stated in one of his letters as to the urgency for securing a Charter for the University whereby degrees could be conferred upon the students, the Joint Board decided in favour of application being made to the Regents of the State of New York as was recommended by the Field Board in their Minutes of September 1921. I think now that the way is clear with regard to that proposal and we will wait to hear further from you upon the subject. I am not clear as to all that may be involved in the application for such a Charter, and how far the obtaining of a Charter can be separated from the incorporation of the University as a Property Holding Body. If incorporation does not of necessity go with the Charter and the latter can be obtained without altering the present position in regard to the holding of property of the University, then I believe that some of the constituent Societies here will be very glad.

I am seriously wondering, however, whether we may not hear from you that the obtaining of a Charter with a right to confer degrees does not carry with it the obligation to incorporate the University under a Board of Trustees. We must of course wait further news upon this matter.

I take it that the degrees that the University have the right to confer under a Charter granted by the Regents of the State of New York would mean that the graduates of the University would receive degrees which would be recognised for post graduate study both in America and Great Britain. It seems to me that that is a very vital matter, and I assume that we may anticipate the situation in that light.

0258

SEP 19
1922

-4-

Dr. Li Tien Lu -
I have just received from you the copy of your letter of August 29th to Dr. Balme concerning the nomination of Dr. Li Tien Lu as Dean of the School of Arts and Science. You will be glad to see by the Minutes of the British Joint Board that they have similarly approved the appointment and cabled to Dr. Balme last Saturday informing him of this action. I note from you that the information which you have been able to gather concerning Dr. Li Tien Lu is entirely satisfactory, and we join with you in praying that if he undertakes this new post he will find all possible success in the charge of his new duties.

Deficit Med School
As to the deficit of the Medical School. It is indeed a blessing that that has been cleared, and we are very glad to see the resolve of the Field Board to carry on the work of the University without deficits. Your reference to this matter on the second page of your letter to Dr. Balme found an absolute echo at this end, and even though, as you say, it may mean that the University has to restrict its work and find itself within narrower limits than could otherwise have been wished, I am perfectly sure that in doing so it is avoiding serious dangers to the whole co-operative movement centre in the University.

With warmest regards,
Believe me, my dear Mr. Scott,
Yours very sincerely,

P. H. Whitehouse

*P.S. May I request whether you would like to have a having
Copies of the Report of the Education Dept. & if we print
a supply?*

0259

OCT 6 1922
248
SECRETARIES

October 3rd, 1922.

Dr. R. Fletcher Moorshead
19 Furnival Street
London, E.C.4, England

My dear Dr. Moorshead,

Thank you for your letters of August 26th and September 19th, the latter enclosing a copy of your noteworthy letter of September 16th to Dr. Balme and the Minutes of the British Joint Board of September 8th. You will find a reference to all of the matters you mention in the Minutes of the North American Joint Board of September 27th and the copy of my letter to Dr. Balme enclosed herewith. I am deeply indebted to you for expressing so definitely and so deftly my opinions to Dr. Balme on the entire situation. I think I will have you write my letters, as you phrase my ideas better than I can!

You will find in my letter to Dr. Balme all the comments which you will wish or need on the North American Joint Board's Minutes. I wish that the Home Churches might do everything that is needed for the whole Foreign Mission Field all the time, but as this is impossible, it is necessary for certain units on the Field to take their turn and be interested in the Home Church. The Canadian Presbyterian Board feels that it can do nothing more for the University at this time except possibly help with the Library Maintenance Budget after Dr. MacRae arrives on furlough. The Southern Presbyterian Board has a very minor interest - merely in the support of Dr. Shields on the Medical Faculty. The Northern Presbyterian Board has very largely (some believe too largely) expended itself on behalf of Shantung University, certainly in comparison with other eminently useful institutions which are struggling along with deplorably inadequate equipment, staff and funds. As I think of some of these other institutions and of the attitude expressed in recent letters from Shantung, I am forced to the opinion that Shantung University does not appreciate her own good fortune.

The matter of a Charter, I will take up after my return from the West. As I helped with the securing of the Hangchow Charter two years ago, I realize that the more complicated course at Shantung will make this rather a prolonged proceeding. We will, however, do everything to push it along as rapidly as we consistently can.

You inquire if we would like to share in having copies of the Report of the Extension Department if you printed a supply of them. We would have very little use for this separate departmental report, although it is a fine statement of a very good work.

With kindest regards and with much warmer appreciation of all that you are doing for the University than would be indicated by this brief letter, I am
GTS-JWJ
Very sincerely yours
G.T. Scott

Copy sent Mr. Balme.

0260

Shantung Christian University

TSINAN, CHINA

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REV. C. E. WILSON B.A. (B.M.S.)

OCT 16 1922

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Acting Dean, School of Arts and Science.
J. H. D. M. NEAL, M.A., B.D. (Toronto),
Dean, School of Theology.
H. BALME, F.R.C.S., D.P.H. (Lond.),
Dean, School of Medicine.
J. SUTHERLAND WHITEWRIGHT,
Director, Extension Department.
PAUL C. CASSAT, B.A.,
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OCT 15 1922
248
SECRETARIES

TELEPHONE CENTRAL 9740

OFFICES.

CHINA—

TSINAN,
SHANTUNG PROVINCE,
CHINA.

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

ENGLAND—

19, FURNIVAL STREET,
LONDON, E.C. 4.

Rev E. J. Scott M.B.

October 4th., 1922.

My dear Mr. Scott,

I have just received my copy of the joint letter which Dr. Balme wrote both to you and myself under date August 23rd.

No opportunity has of course presented itself to lay this matter before the Joint Board, but I felt that in acknowledging it I ought to let Dr. Balme know something at least of what I felt would be the mental reaction on the part of a good many people here after what he has written was conveyed to them. Can I send you a copy, so that you may be apprised of my reply to him?

If you should feel in a position to write more encouragingly than I have done, then I hope that you will please believe that no one will be more glad than I myself. You will quite understand, I am sure, the extraordinarily difficult position in which we are placed here, and though I am in entire sympathy with what you have urged in a previous letter, that we put more push into promoting the British Sector of this University than you may feel is possible in regard to the American Sector yet to do that at the existing moment with any considerable measure of success is the profoundly difficult problem that faces us.

We do not want to alienate sympathy, and it would be so possible for us to do that if we were to press Shantung a little over much at this point in the history of British missionary undertakings. As I said to Dr. Balme in my last letter we will need to be content with going slowly, believing that thereby we may be able to go more surely.

The one disappointing fact that seems to emerge from recent correspondence, or so at any rate it seems to me, is the fact that the Chinese constituency of the University is wanting to

OCT 4
1922

-2-

force the pace without any adequate recognition of the financial obligations that are entailed thereby. This sort of spirit on the part of new China is distinctly disquieting and surely calls for earnest prayer on the part of all of us at the Home Base.

Trusting that you are keeping well and that much prosperity may attend all your efforts this autumn, with kindest regards,

Believe me, My dear Mr. Scott,

Yours very sincerely,

William Woodhead

Rev. G.T. Scott,
156, Fifth Avenue,
New York, U.S.A.

0262

FILING DEPT.

OCT 17 1922

SECRETARIES

COPY.

October 4th., 1922.

My dear Balme,

Just as I was on the point of writing to you a short note to correct something which I had stated in my last letter, your letter of August 23rd. comes to hand and claims one's immediate attention and sympathy. I am glad, therefore, to be able without any undue delay to write and acknowledge the receipt of this letter and say something from our point of view here in answer to the very important subject which you have debated in your joint letter to Mr. Scott and myself.

But first of all let me refer to the matter concerning which I gave you wrong information in my last note. It is in regard to Mr. A.R. Daggart's promises of help for the University.

You will recall that I stated that he was apparently only going to contribute one sum of £100 and not two sums of that amount, and that owing to all that I had gathered concerning the present situation I did not feel able to approach him with a personal request for the second £100 that, as you understood, he had actually undertaken to give.

Yesterday I saw him at Kettering and quite spontaneously he brought up the matter and made it quite clear that his intention was to contribute the £100 promised to you for your B.M.S. Bursary Fund and the £100 which he had promised at Darlington as an annual contribution for a period of three years.

The former amount he would continue to pay through our own M.M.A., thus allowing you to draw annually upon that sum through the Field Treasurer of the B.M.S. The second sum he would put through the B.J.B. account and it would be a credit towards the responsibilities which the Joint Board has undertaken in connection with the present finances of the University and its Staff.

0263

OCT 4 1922

-2-

I was extremely glad to find that Mr. Deggart thus meant to render help to the University, at any rate for the present, through these two gifts and I am sure that it will be an encouragement to you to know it.

He has just given to me his Joint Board contribution, which will thus come into the accounts for the year 1922-23 and very materially help in enabling the Joint Board to meet its responsibilities for that year. I quite hope that through this help and that of others which I am hoping to enlist we may be able to see the way whereby the B.J.B. will be able to supply not just the \$2000 for the general University expenses, which the Board had already agreed to undertake, but also the full \$4000 which in your budget for the present year had been put down against the B.J.B.

I must not promise that as yet, but I shall be disappointed if by the time the Board again meets on Dec. 8th. we are not in a position to allow of our undertaking the full sum instead of only 50% of it.

Now I come to this letter which has just been received from you, and I want right at the very outset to assure you of my profound sympathy with you in all that difficult matter which you have discussed under the heading - Co-operation with Peking. I do so thoroughly recognise the tremendous problem that both you and Dr. Leighton Stewart are up against, and I wish with all my heart that more of your vision of the situation could grip the people here at home.

One thing I am quite sure of, and that is that everybody will be very very glad that you and Dr. Stewart are so fully purposing in your hearts to pursue the pathway of co-operation between your respective Universities to the utmost possible extent. So far as the British end is concerned I can certainly state without the slightest hesitation that everybody is anxious to see co-operation developed as far as ever it can be matured between Peking and Tsinan.

The difficulties, indeed I might almost use the word dangers, which you see in front of your enterprise and which you are so very anxious to avoid are most significant ones, and one can easily perceive that your hands must be strengthened as far as is in us here to do so to head-off those dangers.

It is, of course, distinctly unfortunate that the alumni of the University as well as others are taking that attitude which you speak of on the second page of your letter in connection with the phrase - "that we cannot afford not to do so and so because it is done in Peking". It is all very well

0264

OCT 4 1922

-3-

for them to talk in that way, but as indeed you indicate in your letter these Chinese friends of ours are not backing up their ambitious desires with adequate finance; if they were and you could report that all that was needed to finance this and that, or at any rate a very large share of such finance was being found by the Chinese friends of the University, then there would not be so much for the Joint Boards to say upon the subject.

I do not know that the Chinese can say that they are not being taken into confidence and comradeship in the work of the University, for surely the Field Board and the Joint Boards have given tangible proofs recently of their desire to increase the participation of the Chinese, not only in the work, but in the governing of the University. Surely no adverse criticism can find justification on the score of the Chinese not being taken into the management of the University.

If, however, our Chinese friends will only be content and will only provide larger resources when their own plans and desires are being conceived and adopted without any critical analysis from the home ends then I am bound to feel the whole co-operative direction and support of the University is being endangered.

We here in Great Britain, and I am confident that Mr. Scott would say the same for North America, are eager to hasten the day when this University, like all other similar enterprises, shall become predominately Chinese in control and support. We have no desire to keep our hands on things any longer than those hands are needed for the effective promotion of the great cause for which the University has been brought into being, but I do feel that as things are our Chinese friends should surely recognise that a large responsibility must remain with these supporters of the University at the home end who have contributed so largely in the past both in men and means, and are still asked to continue doing this and even to do more.

I have been very greatly impressed with your reference to the probability of considerable duplication between Peking and Tsinan, and when one thinks of the struggle which you are facing and which we are sharing in the financing of the University it grieves me not a little to think that at this critical juncture there should be this rather unreasonable pressure, or at any rate signs of it, to duplicate to some serious extent what is being done by one or other of the sister Universities.

Your own intense desire to avoid that duplication, which desire is so clearly shared by Dr. Leighton Stewart, must

0265

OCT 4 1922

commend itself tremendously to the Home Board, and the very fact that you are thus feeling that you must resist this tendency with all the strength that you can command is a clear call to us to do our best to aid you in that effort.

My only sorrow is that at such a moment there should be all the difficulty that we still have to admit exists in working up here at the Home Base that measure of practical support which it is patent the University needs. In so far as it is possible for me individually, and for those of the University staff who are now in this country on furlough, to promote an increased interest we will certainly resolve to do the utmost that we can during the present autumn and winter.

I do not pretend, as I have just said, that it is going to be easy and I am afraid that I am preparing myself for disappointments here and there, but I do feel that I can encourage you to believe that prospects are brightening, and though I cannot speak today of a lot of successes here and there in our promotion endeavours I can certainly assure you that things are more hopeful than was the case a little while ago. What I most want you to feel is that we are not going to sleep over the matter and what is possible we will try and do.

I am sure that the Joint Board will be very interested in the practical suggestions that you and Dr. Leighton Stewart are proposing to work out in the direction of co-operation, and to which you make reference on page 4 of your letter. Furthermore, I think that your proposal to restrict duplication to the Senior College is a very wise step. If that means that Dr. Galt and Mr. Li might be transferred from Peking to Tsinan at any rate temporarily, one can quite recognise that you would receive a large measure of assistance in the development of your educational work.

Then however comes up, as you point out, the question of co-operation, and I cannot but be sympathetic with Dr. Stewart in his feelings on this point. Whether, however, it will be any use indulging the hope that the Mission Boards interested in Peking and Tsinan could set aside the support of three additional men and leave the whole consignment and location of those men to you on the Field, I greatly fear.

Speaking for the British end, I would certainly urge that the University do not press this point at the present moment for I fear that if it were done it might tend to alienate sympathy in certain quarters. Take the case of my own Society, for instance, there are not lacking those who urge, both on the Field as well as at home, that the B.M.S. is doing more than it ought to be doing in the setting aside of men and funds

0266

OCT 4 1922

-5-

for this University work.

If then there were to be a proposal that the B.M.S. should do more, I am afraid that we should find ourselves to be up against a very stiff proposition and one which I would be bound to feel had considerable justification.

This point touches the proposed erection of the Middle School over which I wrote in my last letter, and which as you will see formed a subject for discussion at the last meeting of the Joint Board. I would venture earnestly to urge that by all compassable means the University avoid any further propositions for new building at the present time. Any pressure along that line would, I am quite sure, damage the University in the eyes of quite a number of its otherwise warm friends.

In the very real necessity that our own people here are being faced with to put up with very inferior premises and very inconvenient arrangements for carrying on work of the utmost value and importance there is a very easily understood disposition to look with disfavour upon proposals for new and expensive buildings upon the Mission Field, consequently I do trust that the University may be able to see its way to the utilisation of existing premises in Tsinan for whatever may need to be done at this moment in the direction of Teacher Training work.

We will do everything that we can to enlist subscriptions here and I hope in course of time to be able to report an amount of co-operative support which would provide for some part at least of what the University may need to make up the cost for its educational school work, but any such support would not be easily obtained or voted if it were for the purpose of putting up new buildings.

You will recognise that what I have written simply expresses my own feelings on the matter and I am not writing after consultation with the Joint Board. I think however that I am in sufficient touch with what is passing in the minds of people here to be able to assure you that a good deal, if not the whole, of what I have said reflects a large measure of judgment on the part of British friends of the University.

New Dean of Arts & Science School. I was very glad indeed to hear all that your letter recorded concerning Dr. Li Tien Lu, and I am very thankful to see that Dr. Li has accepted to position. It is to be hoped that nothing may arise to hinder his commencement of work at Tsinan, and that he may find when he gets there that it is the very place for him.

0267

OCT 4 1922

-6-

Your letter does not refer to the precise way in which Dr. Li's salary is to be provided, but perhaps you will be referring to that more particularly when you write in answer to the question raised in my last letter upon this subject.

Finance of the Arts & Science School. I am very sorry to see the difficulty with which you are faced in this matter. It certainly must be most trying to have to feel that so much needs to be expended in order to keep the property in good repair and equip it thoroughly, and so little is available for the purpose.

I do hope with all my heart that every success may attend your efforts to raise funds in China and that your fears in this connection may be disappointed. I have already said enough to assure you that we will try and do what we can here to supply some part of your need, though in the light of all that is happening at the moment and in view of the grave difficulty which confronts the work of the co-operating Societies I dare not hold out any expectation of grants being augmented upon an early date. So much depends on the success that may attend the efforts some of us here are putting in to secure co-operative support for the University.

With warmest regards,

Believe me, My dear Balme,

Yours very affectionately,

P.S. I am sending a copy of this letter to Mr. Scott in New York.

Dr. Harold Balme,
President,
Shantung Christian University,
Tsinanfu. Shantung,
North China.

0268

OCT 17 1922
248
SECRETARIES

October 16, 1922

Dr. R. Fletcher Moorshead
19, Fumival Street
London, E.C. 4

Dear Dr. Moorshead:

Thank you for yours of October 4th enclosing a copy of your letter of the same date to Dr. Balme which you wrote in reply to Dr. Balme's letter of August 23rd.

I have read your letter with great interest and find myself in very full agreement with your statement of the situation. However, I perhaps am a little more optimistic than you are as to the possibility of the Missions interested in Peking and Shantung Universities supplying jointly two or three additional men for teacher training for the development of normal work co-operatively in the two institutions, that is, provided Peking University, especially the trustees approve of the plan of cooperative teacher training of which Dr. Balme has written. There is always a doubt whether the Peking Trustees will accept any plan of cooperation which in any way or in any degree will limit the growth of Peking University.

Your suggestion of housing the middle school in the present University buildings I believe could well be carried out, at least temporarily. Possibly either the new library or theological building could be used (whichever is on the west side of the campus) for middle school class rooms and middle school dormitories could be erected adjacent to the class room building and on the opposite side of the campus from the quarters of the older college students. This would mean that either of the two new buildings would be used for theological class rooms and library combined which I believe would be quite feasible for a few years.

You will regret to learn that Dr. Arthur J. Brown has had to undergo a delicate, surgical operation upon his throat. The operation was performed on Saturday morning, October 14th at Philadelphia and the report is that Dr. Brown is doing as well as could be expected. He is being fed through a perforation in his stomach, forcing him to lie in one position which makes his convalescence extremely tiresome.

With warmest regards and best wishes for all of your many activities, I am,

Sincerely yours,

Copy for Dr. Balme

0269

R. Fletcher Moorshead

INTERDENOMINATIONAL INSTITUTION UNITING TEN MISSIONARY ORGANIZATIONS OF GREAT BRITAIN, CANADA AND THE UNITED STATES

Shantung Christian University

FILING DEPT.

NOV 22 1922

248
SECRETARIES

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5883.

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TSINAN, CHINA

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OFFICES.

CHINA—

TSINAN,
SHANTUNG PROVINCE,
CHINA.

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

ENGLAND—

19, FURNIVAL STREET,
LONDON, E.C.4.

Ans'd

Nov. 21st., 1922.

Rev. G.T. Scott,
(Room 802) 156, Fifth Avenue,
New York, U.S.A.

My dear Mr. Scott,

Thank you very much indeed for your letter of October 16th, and for sending me those copies of the letters which you wrote to my colleague, Mr. Wilson, and to Dr. Harold Balme under dates Oct. 17th and 18th respectively.

Let me say at the first how very sorry I was to learn that news regarding Dr. Arthur J. Brown. What an anxiety his illness will have occasioned, and how intensely we all sympathise with him, with his relatives, and with you who are his colleagues in this serious matter. I do hope that the result of the operation will be all that can be wished, and that long ere this reaches you Dr. Brown will once more be on the road to full restoration of health. Will you please convey to him the warmest sympathy of all of us here in the Baptist Mission House, and assure him of our prayerful remembrance.

I was very glad indeed to see that you felt somewhat more hopeful than I had been as to the possibility of the Missions interested in the Peking and Shantung Universities giving two or three additional men for the teacher training work in the two Institutions. Of course, upon a co-operative plan. It was most encouraging to note your hopes in that direction and I trust that they may all be realised.

I was also so pleased to see that the suggestion of housing the Middle School in the present University buildings commended itself to your judgment at least as a temporary solution of the housing problem. If they could in that way tide

Dr Brown

Teachers supplied by Missions

Housing Middle School

0270

NOV 1922

over the present period of financial stress one would hope that a bit later it would be more possible to face the problem of a new building for the Middle School.

Charter

I was greatly interested in that enquiry which you have made of Dr. Balme over the charter question, and shall be eager to hear what reply Dr. Balme may make to your question relative to a charter by the district of Columbia.

I fully share with you the feeling that in all probability we shall not find it possible to obtain a charter without incorporation going with it, but we will wait to learn the result of those investigation that you and Mr. Armstrong are making upon the subject.

*Financial
Help - England
Mr Lunn*

You will be interested to hear of the possibility of some further financial help being obtained here in Great Britain for further buildings and equipment for the S.C.U. Sir Henry Lunn, quite a new recruit to the interest so far as Shantung is concerned, has taken up the idea of securing special help from quarters which are quite outside the ordinary missionary range. He is in touch with a good many of the upper classes, and thinks that he may be able to secure quite a substantial measure of support.

I sincerely trust that he may be successful in the endeavour, but it is of course early days yet and he may be too sanguine. Anyhow, you will be very glad to hear this piece of news inasmuch as I think we may hope that some substantial encouragement will result from Sir Henry Lunn's efforts. I will let you know more as the matter develops.

7.1

In the meantime, however, Sir Henry Lunn wants to get out a special booklet as his own and would be glad to use those photographs that appeared in the booklet which Mr. Cassat and Dr. Balme produced in 1920 - I mean the brown one entitled "For Shantung and China". The photo blocks are, I gather, in America and I hope you may be able to put your hands upon them.

electros

If so, would you be so kind as to have electros made of all the pictures, photos, and diagrams which appeared in that booklet, and have these electros sent across here at the earliest possible moment? If you will then let me know what has been the cost of making the electros I will at once remit the amount.

If it should happen that these blocks are no longer in America and that they have been sent to China, which I sincerely hope is not the case, then would you please send me a cable telling me that piece of news and then I shall have to take up

0271

NOV 1922

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with Sir Henry Lunn the question whether to delay his booklet until the blocks can be obtained from China, or to proceed with such other pictures as we may have here.

With warmest greetings and the utmost good wishes for all your many enterprises this autumn,

Believe me, My dear Mr. Scott,

Yours very sincerely,

R. Fletcher Moorhead
BT

0272

F. H. Hawkins

Ans 11/23

LONDON MISSIONARY SOCIETY.

(ESTABLISHED 1795.)

FOREIGN SECRETARIES:
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F. LENWOOD, M.A.

48, BROADWAY,
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TELEPHONE.
VICTORIA 503 & 504.
TELEGRAMS:
"MISSIONARY, VIC." LONDON.

FILING REPT.

248-
DEC 7 1922

SECRETARIES

5th November, 1922.

Rev. G. F. Scott,
American Presbyterian Mission,
154, Fifth Avenue,
NEW YORK.

*Ans - Trans. 11/23
unsuccessfully*

My dear Mr. Scott,

Dr. Macpherson has kindly sent me a copy of the Minutes of the recent meeting of the American Joint Board of the Shantung Christian University, which I have read with much interest, also Dr. Balme's recent letter to you on University matters. You will before now have received the Minutes of the British Joint Board. It is good to find that the two Boards see eye to eye with regard to so many of the matters which come before them. I was interested to note that enquiries are being made with regard to the possibility of obtaining a Canadian charter.

[I expect to be able to come to New York in April for the meeting of the Union Medical College Trustees on Sunday the 11th. I shall be very glad if it is possible for you to arrange a meeting of the American Joint Board of the S.C.U. during that week, so that I may have the opportunity of attending it. I am also writing to Dr. Eric North and Miss Griggs, with regard to the meetings of the Trustees of the ^{Thunberg} Peking University and of the ^{Frederick} Canton Christian College respectively, and have asked them to communicate with you with regard to the days for the respective meetings, so that they shall not clash.]

With kindest regards, Yours very sincerely,

F. H. Hawkins

0273

NOV 22 1922

248
SECRETARIES

November 21, 1922.

Dr. R. Fletcher Moorshead
19 Farnival Street
London, E.C.4, England

My dear Dr. Moorshead,

Thank you for your letter recently received.

We have been making a very thorough search for photographs and cuts of the electros appearing in the brown booklet, "For Shantung and For China."

Practically all of the electros were shipped to China at the request of Dr. Balme and/or Mr. Cassat several months ago. Of the block cuts used in the booklet, we have only one of Ding Lei Mei and a small one of the Medical School.

We have today finally assembled from various files our full set of photographs of Shantung University, and I am mailing the complete set to you (17 large sized photographs, 16 medium, 4 small, and 12 kodak pictures) forty-nine in all. I realize that you probably have all or most of these on file in your office. Nevertheless, I am sending them so that you may have everything that this office can furnish you. Kindly return our set at your earliest convenience.

We are having no electros made here, leaving that entirely to your judgment. I understand that electros can, if necessary, be made from the illustrations as they appear in the printed pamphlet.

In accordance with your request, we are today cabling you as follows:-

MOORSHEAD ASIATIC LONDON

ITVIREPYEW SHUVINYOLD

Translation:- We have no cuts. Sending forty-nine photographs.

We trust that the efforts of Sir Henry Lunn will result successfully. I regret that just at the time that the electros are desired, they are not at hand, but trust that he will find among this set of photographs adequate material for his purposes.

With warmest regards, I am
Very sincerely yours
C.T. Scott

GTS-JWJ
copy to p. Balme

0274

FEB 16 1923

SECRETARIES

Shantung Christian University

TSINAN, CHINA

TELEPHONE—HOLBORN { 5882.
5883.

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CHINA—

TSINAN,
SHANTUNG PROVINCE,
CHINA.

N. AMERICA—

156, FIFTH AVENUE,
NEW YORK CITY, U.S.A.

ENGLAND—

19, RIVINGTON STREET,
LONDON, E.C.4.

December 21st, 1922.

The Rev. G. F. Scott,
American Presbyterian Mission,
156, Fifth Avenue,
New York.

My dear Mr Scott,

You will have very greatly wondered at the long and unfortunate delay which has taken place in my replying to those various communications which I have been privileged to receive from you during the past two or three months. I am vexed to my heart that I should have again been found delinquent in matters of correspondence, especially as I feel we owe you our very best thanks for the way in which you have written to us, and done all that you could to help us at this end. I had to be up North for quite a time at the end of November and beginning of this month on deputation work, and you can just imagine how that cuts into things, and leaves you in a hopeless state of arrears when you get back to the office. I am now writing on the eve of Christmas, and will hope to deal with a few of the matters concerning which you will be looking for a letter.

In the first place however, let me express to you all the good wishes of the season, and record the hope that 1923 may be a time of rich blessing both in your own personal life and service, and in that of the great enterprise to which you are giving such unstinted labour.

I would like first of all, to thank you for sending on to me that copy of the letter which you wrote on Novr. 10th. to Mr. Henry J. Cochran, and in which you let me know of the action which Dr. Balme had taken in writing a letter to all the members of your Joint Board individually.

0275

Almost as soon as I got your letter or just after, I received one from Balme himself, with which he sent me a copy of the letter that he had written to your Board members. I was therefore able all the better to understand your autograph remarks at the top of the letter to Mr Cochram. Then when you sent me further a copy of what you had written to Dr. Balme and his colleagues under date November 23rd. I could grasp yet more effectually all the bearings of this matter.

Dr Balme's letter

I think that it is only right that I should say to you quite freely, as I have just done in a letter to Dr. Balme, that I regret his having taken that action. I am sure that it was an error in tactics, to say nothing more, and that it tended to reinforce any impression that may have gained currency through previous events that Shantung University was calculated to be somewhat precipitate in its actions. I am quite sure that Dr. Balme would not have taken this action if he had thought longer about it, and I hope and trust that he may be kept from adopting any repetition of that course.

Of course it is quite easy, I know, for those of us at home, right away from the scene of action, and with so many other things claiming our thought and sympathy, to fail to grasp what may at any time be the situation of real urgency in the life of an institution on the field. I have therefore tried to put myself in the President's position, and to imagine what perhaps he may be almost driven to feel as he is face to face with problems of no little difficulty. We ourselves, placed as he is, might I suppose be impelled to take hasty actions that we might subsequently regret. But then, that is only one side of the matter, and there is the side of the home base, and when I turn to that, and note what Dr. Balme wrote, and observe your replies, I am constrained without reserve to feel that he has not given the weight that should attach to the real state of things at the home end. I agree with you that I think our friends out there do not appreciate, as it is to be hoped they will do, the promotion work which all the time is proceeding on their behalf. Here in this country, - as I am sure will be true of you in America - we are endeavouring to lose no opportunities for putting the case of Tsinan. At this moment, in addition to those of us here, we have Dr. Ellis and Dr. Wheeler and Mr. Drage and Dr. Han, doing something, or at any rate endeavouring to do it, on behalf of the University, and as I think things over, I cannot refrain from feeling that Dr. Balme has been too insistent on the time element, and the urgency factor in his representations.

DEC 21
1922

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We can quite believe that things do need to be done, and that the very successes of the enterprise threaten to be its embarrassment, and that because of the distinctive position which it is taking it is threatening to almost run away with us; but when all that is said and allowed for, I do feel that our friends there have forgotten, or shall I say, have been tempted to forget, that whilst God is never before His time, so He is never behind it. We have His unlimitable resources upon which to draw, and however it may seem at times as if His enterprises were lagging behind, and His causes not being promoted as speedily as some of us may want to see them advance, yet surely, that is just where faith comes in, and where reliance upon God must figure.

I have tried to help Balme in the letter I have written to him, to see all this, and to feel that there is so much more to encourage than to discourage, and I hope that he will be thinking that way.

I entirely recognise what you have said as to the needs of other places, and it is of course perfectly clear that a great deal has been done for Tsinan. Moreover, I do feel that we on this side, have a special responsibility for this University, and ought to take a proportionately larger share in its furtherance, always, of course, bearing in mind that you dear friends on the other side of the herring-pond, must in the very essence of things, ~~be able~~ making larger contributions, in the way of men and means, than our little island can hope to do! I have told Balme that I quite hope that, given the trade revival which I trust is coming, we may be able to do something in Great Britain next year which will mean the finding of additional support for the University and help them through the next few years whilst they are building the institution into Chinese interest and support. Just as you have done, so I have tried to point that latter end as the great goal which must ever be kept in mind, and hence, that what we may be able to do during the next few years in the way of augmenting the income of the University is only to be regarded as something that will help them through these next few coming years.

I do not know that there is anything that I need say today on this point, but you will gather from what I have written that I share with you in the regret that our dear friend, the President, of Shantung, should have written that letter to the members of your Joint Board, and in so doing have gone over your head. You were very good to take it in the way that you have done, and to be so tremendously good-natured about it. That very fact made me feel what a

*Ames has
many more
views.*

*Finding
additional funds*

0277

DEC 21
1922

delightful thing it was to have you as a colleague in this work; but none the less, and perhaps even more because of that, I feel that Dr. Balme should not in future go outside the proper line of approach, and that in justice to you, as well as to ^{himself} ~~myself~~, he should allow negotiations to travel along the correct official channel.

Return?
Cuts & photographs

The next thing that perhaps I should say is to thank you very much for your goodness in sending over those cuttings and photographs for the use of Sir Henry Lunn and Dr. Ellis in the effort that they are making. Your packet arrived whilst I was in the North, and Dr. Ellis opened it and took them round to Sir Henry Lunn. He was charmed with the pictures, and felt that it would be well to cable to China for the electros, and Ellis at once acted on that and sent a cable to Tsinan. We may therefore hope that some time before the end of next month, they will be sending from China these blocks, by which time Sir Henry will have returned from his Alpine Sports, and will probably be in a position to get things really launched. We must not be too sanguine about what may mature from this connection, but I think we may quite anticipate that a measure of support will follow from it, and I will see that you know all that happens as the matter opens up.

In the next place I think that I had better take up the Minutes of the recent meetings of our British Joint Board and comment on the same so far as comment is necessary:

*Amalgamation
Peking*

Minute 189. You will notice from this the satisfaction which is expressed at the news which you had been able to forward concerning the long-talked-of amalgamation between the Pekin Women's Medical College and the Medical School of Shantung. The Board were delighted to learn the news recorded in your letters to Dr. Walter Lowrie and Dr. Balme and Dr. Leonard. We shall wait with much interest to hear what may take place on the field in the shape of Conferences between the staffs of the two colleges.

*Transfer
Dr. Gillison*

Minute 190. You will be very sorry indeed to note the action that the London Missionary Society has had to take in the matter of Dr. T. E. Gillison. We were all grieved to learn of the necessity for such a transfer, and I think that I am correct in saying that nobody was more sorry than Dr. Gillison himself. It was, however, a matter of considerable relief to hear that he quite hoped to carry on a measure of translation work at Hankow, and I

0278

DEC 21
1922

think that ^{we} you may count on his presence there as a sort of out-post of Tsinan. The London Missionary Society, through this transfer, felt able to undertake the support of Dr. McAll, so to that extent the funds of the University stand to gain.

Dr. C. H. Han
Should?
Swth

Minute 191. You will be very happy indeed to learn the news regarding Dr. C. H. Han which is reported in this Minute. He is really a most delightful fellow, and I would like, if I may, to ask for your help for his case over the following matter. Dr. Balme urged that before Dr. Han returned to China he should do some work under a Medical Officer of Health here in England and a course of Tropical Medicine at the London School of Tropical Medicine. I have been able to arrange for him to do the former this Autumn, and as to the latter Dr. Han will take a course at the School in London between January and March. After that has been done Dr. Balme is anxious, and Dr. Han too, that he should spend a little time in the States, say a matter of three months, in gaining an insight into Public Health work in your country. Dr. Balme thought that if he could spend a term at the School of Hygiene in Baltimore it would be a good thing, and Dr. Balme wrote to Dr. Roger Green to enquire whether Dr. Han could have a Fellowship for this purpose from the China Medical Board. Dr. Green replied stating that the China Medical Board were no longer granting Scholarships like that to Chinese, and that the matter was one for the International Health Board to consider, which is I think another branch of the Rockefeller Foundation. This information came in a letter from Dr. Green to Dr. Han, and in reply Dr. Han sent back certain Schedules filled up and an Application to the above Health Board. I wrote to Dr. Green a covering letter bespeaking his sympathy, but I am afraid, judging from the nature of his reply to Dr. Han that it is somewhat doubtful whether the International Health Board will feel able to respond to the request. I wonder whether you could put in a word in the right quarter in support of Han having the help necessary to allow of his including this visit to the States, and course there, before he goes back to Tsinan. If you could manage this I know that he will be very grateful, and he really is a splendid young Chinese gentleman. I hope very earnestly indeed that he will be one of those who Tsinan will get on to its staff for Preventive Medicine, and we will certainly do anything that we can at this end to make that finally possible. If however he is to do this then, as I think you will see, it will be a very great advantage for him to have had a chance of such insight into Public Health work in the States as would enrich the value of his work when he takes up his service in connection with the Medical School in Shantung.

Charter

Minute 192. The Board were greatly interested in the information concerning the Charter which was revealed in the correspondence which you have been good enough to send to

0279

DEC 21
1922

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S. me, and they wish to record their most grateful appreciation of the work which you are so kindly doing in this matter. There was a feeling that if a Canadian Charter were obtainable it would be a most delightful meeting place for us all, and if by any means it was found practicable for Tsinan to be thus favoured with a satisfactory Canadian Charter, I would support with all my heart, what you have said in this connection. We shall doubtless hear shortly anything further that you may have to report concerning enquiries that the Hon. M. C. Rowell, K.C. was making in Canada. So far as incorporating the Field Board is concerned I do not know whether we feel very drawn to such a course, unless it were to mean that it would be possible for a satisfactory Chinese Charter to be obtained for Shantung. If that were to be possible, then naturally we would all be very glad, but if not, then I think that the general opinion would somewhat favour an incorporation ~~if it was to be~~ at the home end rather than the field end. If the latter were done then it does seem as if there were a real risk that the Joint Boards might feel a lessening of responsibility, and the University pass more out of their orbit than I think any of us would wish to see. I note your point in this connection in your letter to the University of October 3rd.

I hope that we shall sooner or later find our way through to a satisfactory solution of this long pending question and place the University in that position in which it needs to be from the point of view of the granting of Degrees.

Dr. Cochran
Minute 195. You will note what was done in the matter of that letter from Dr. Samuel Cochran, and I am sure that you will appreciate the line that the B.J.B. took in deferring the issue raised by Dr. Cochran until there had been time for his very important letter to be carefully pondered. I felt as the matter came up at our recent meeting that there was all too great a possibility of the subject being discussed without a full appreciation of all its bearings, and therefore I suggested that the matter should be postponed, and I believe that this will ensure an adequate discussion, leading to what I hope will be a wise finding at the meeting of the Board in early March. This will allow of your being apprised of any action that is taken before you have your meeting in April, at which I trust it will be possible for the Chairman and possibly two other members of the Joint Board to be present.

I think that is all I need trouble you with to-day, though I daresay there are several other matters which I really ought to have dealt with, but which really must

0280

DEC 21

1922

7.

stand deferred until I write again.

With renewed greetings, and kindest regards, both to
Mrs. Scott and yourself.

Believe me, my dear Mr. Scott,

Yours very sincerely,

R. H. Hatcher, Woodward

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