

243 3989

UBCHEA ARCHIVES
COLLEGE FILES
RG 11

Shantung / Cheeloo
Administrative
Conferences on Shantung
Christian University - Minutes
1917, 1918

MINUTES OF INFORMAL CONFERENCE ON
SHANTUNG CHRISTIAN UNIVERSITY

2:30 P.M., Tuesday, December 4, 1917, at 156 Fifth Avenue, New York City.

At the above date and place, there gathered in informal conference the following gentlemen whose Boards are or may be interested in the development of Shantung Christian University, Tsinanfu, China; Rev. James L. Barton, D.D., Rev. J.R. Birkelund, M.D., Rev. Arthur J. Brown, D.D., Rev. William I. Chamberlain, Ph.D., Rev. S.H. Chester, D.D., Rev. R.P. Mackay, D.D., Rev. Frank Mason North, D.D., T.H.P. Sailer, Ph.D., Rev. George T. Scott, Rev. Stanley White, D.D., Mr. Mornay Williams, and also Harold Balme, M.D., William M. Schultz, M.D. of the faculty of the Shantung University, and Professor Paul Monroe of the faculty of Columbia University.

As CHAIRMAN of the meeting, Dr. Mackay, upon motion, was elected.

As SECRETARY of the meeting, Mr. Scott was asked to serve.

Opening PRAYER was offered by Mr. Williams.

Dr. Brown spoke briefly of the purposes for which the meeting was called, the responses which had come to the invitation, and the proposed docket.

Dr. Balme sketched the history, work and opportunity of Shantung Christian University, especially of its Medical School, stating that the Medical School had been greatly affected by recent developments in China, among them the large plans of the China Medical Board of the Rockefeller Foundation for the promotion of modern medicine there and the cooperation of the China Medical Board in the work of the Shantung Medical School, and the cooperation of many Missions in China in the development by union effort of one outstanding Medical School of absolutely first grade with work in the Mandarin language. He reported that the Medical Schools at Nanking and Hankow had given up their ~~medical~~ ^{medical} work and had transferred medical students to Shantung so that this institution at Tsinanfu is the only Mandarin Medical School for the northern half of China. The government is cooperating with the Tsinanfu Medical staff in working up a uniform system of medical terminology in Mandarin. There is an unprecedented opportunity for strong missionary leadership in medicine if the faculty and finances of Tsinanfu can be properly supplied. Dr. Balme stated that to seize this opportunity coordination of interest and unified support from the home base are needed in order to secure (1) an AI staff, (2) adequate finances, and (3) expert medical advisers. Dr. Balme stated that the China Medical Board is deeply interested in Mandarin medical work at Tsinanfu and that its continued support after the lapse of the present five year period could be hoped for only if the medical work in Shantung is obviously high grade. Dr. Balme answered many questions which were occasioned by his remarks.

Dr. Brown outlined briefly the other departments of the University and the interrelation of all departments.

COOPERATING BOARDS: It was stated that the following British and American Missionary agencies are now cooperating in one or more departments of Shantung University. (a) British: Three societies, the English Baptist Society, the London Missionary Society, and the Society for the Propagation of the Gospel, definitely cooperate now. Three other British societies, namely, the Wesleyan, the United Methodist, and the China Inland Mission expect to cooperate after the war if the way is then open. (b) American: Five Boards, the Northern Presbyterian, Canadian Presbyterian, Southern Presbyterian, American Board and Norwegian Lutheran, now cooperate. Dr. North expressed his personal opinion that the Methodist Board probably could not cooperate in the University as a whole, but that it possibly might see its way clear for cooperation in the Medical Department.

The question as to whether the time had come to form in America a joint cooperating committee representing the Boards interested in Shantung University was discussed at length. The following motion was put and passed:

"That this Conference expresses its deep interest in Shantung Christian University and in view of the need of a more effective coordination of the work of the cooperating American Boards recommends to these Boards that each Board appoint two representatives on a Committee to meet in conference to consider the advisability of forming a joint committee or board to represent the North American cooperation societies and which Committee will submit with recommendations to the various Boards such plan as it may determine to propose."

In connection with this motion, it is understood that the representatives of certain Boards in this present conference do not now commit themselves to recommend to their respective Boards cooperation in any or in more than one department.

The Conference and the proposed Committee representing the Boards is to be called in connection with the Garden City Conference in January, for which Dr. Balme consented to postpone his sailing.

Careful consideration was given to the question of representation on such Committee of Control as may be organized; should it be proportionate to the amount of support given by the cooperating Boards, or should it be equal representation for all boards irrespective of their support. It was suggested that a proportional representation might be on the following basis:

(1) That A Board would have one representative on the Committee of Control which gave \$3000 annually for current expenses of the Institution (or supported a member of the faculty) and gave \$500 for current expenses)

(2) That A Board would have two representatives on the Committee that gave \$6000 for annual, current support (or supported two men) and gave \$1000, and that also had given \$10,000 toward capital property account.

(3) That a Board would have three representatives on the Committee of Control that gave \$9000 toward the annual current account (or supported three men) and gave \$1500 on current account) and that also gave \$50,000 for capital account. After full discussion of the pros and cons of equal or proportional representation

It was MOVED that the question of representation on proposed Committee of Control be referred to the Committee in Conference in Garden City. *Voted*

Drs. Brown, Balme and Barton were elected as a Committee of Three to work over the various matters involved and prepare them for presentation at the Committee Conference in January.

It was VOTED that the General Committee be called at Garden City at such time or times as the Committee of Three, after consultation with the Secretary of the Conference, may find advisable.

After CLOSING PRAYER by Dr. North, the Committee stood ADJOURNED.

George T. Scott
Secretary of the Meeting.

Send to Report Com. of These

MINUTES OF CONFERENCE ON SHANTUNG CHRISTIAN UNIVERSITY.

6 P.M., Tuesday, January 15, 1918
Garden City Hotel, Garden City, Long Island

-*-

At the above date and place, in a Conference of Representatives of Boards that are or may become interested in Shantung Christian University, Tsinanfu, China, the following delegates represented their respective Boards:

Northern Presbyterian: Rev. George Alexander, D.D.; Rev. Arthur J. Brown, D.D.; T.H.P. Sailer, Ph.D.; Rev. George T. Scott.

Canadian Presbyterian: Rev. R.P. Mackay, D.D.; Rev. Alfred Gandier, D.D., LL.D.

Southern Presbyterian: Rev. S.H. Chester, D.D.; Rev. Egbert W. Smith, D.D.

Congregational: Rev. Edward Lincoln Smith, D.D.; Rev. William E. Strong, D.D.

Methodist Episcopal: Rev. Frank Mason North, D.D.; Rev. George Heber Jones, D.D.

Southern Methodist: Rev. E.H. Rawlings, D.D.; Rev. Dr. Beauchamp.

Reformed Board of America: Rev. W.I. Chamberlain, D.D.; Rev. Newman J. Shafer.

Baptist: Rev. James H. Franklin, D.D.; Mornay Williams, Esq.

Southern Baptist: Rev. T. B. Ray, D.D.

Harold Balme, M.D., and William M. Schultz, M.D. of the Faculty of the University were also present.

OPENING PRAYER was offered by Dr. Mackay.

As CHAIRMAN of the meeting, Dr. Mackay was elected.

As SECRETARY of the meeting, Mr. Scott was elected.

MINUTES OF THE PREVIOUS INFORMAL CONFERENCE of December 4, 1917 were read and approved.

Regarding the attitude toward possible cooperation on the part of American Boards not now cooperating in the University, Dr. Jones stated that the Methodist Board was awaiting a report from this present conference and Dr. Franklin stated that the Baptist Board would not take action until it received word which it was awaiting from its East China Mission.

Dr. Balme was introduced and spoke of the situation on the field and of the opportunity and need of large development along union lines. Dr. Schultz was introduced and confirmed briefly the statement of Dr. Balme.

*Minutes + revised
proposal sent 2/18/18
to name of...*

For the COMMITTEE OF THREE, elected at the previous Conference and delegated to present a report at the present conference, Dr. Brown, the Chairman, reported; a typewritten copy of this Committee's report was handed to each one present and was discussed at length, the various proposals being taken up and acted upon seriatim. (See attached herewith a copy of report as amended and approved).

It was expressed as the understanding of those present that this conference had no final power to commit the represented Boards but could only vote to recommend to the respective Boards. With this understanding, the following actions were taken:

Section No. 1 was, by motion and voted, APPROVED

Section No. 2. After discussion of the method of cooperation in Nanking University and of the various points involved, moved and seconded that Section No. 2 be approved. VOTED.

Section No. 3. It was recommended that in addition to the minimum financial needs, that the full definite financial needs of the University should be clearly understood by the cooperating Boards and perhaps apportioned equitably to the Boards. This is necessary in order that the University can know what capital and current funds it can count upon. With general approval of this position expressed, it was moved and seconded that No. 3 be approved. VOTED.

After Section No. 3, there was proposed, in the light of the discussion of Section 3, a new section, No. 4, to the effect that each cooperating Board should indicate if and how much it can give in addition to the minimum financial share after a budget has been submitted to each Board so that it may determine wisely the amount of its participation. Moved and seconded. VOTED.

Section No. 5. Moved and seconded. VOTED.

Section No. 6 was amended by adding sub-section G to the effect that the functions of the Joint Board should include any other duties and matters as may properly come before it. Moved and seconded as amended. VOTED.

Section No. 7. There should be incorporated something in this section to show that the Field Board represents the Missions and that the Field Board is the final body on the field on University questions, that its actions are subject to direction, review and control only by the Joint Board in America and by the Home Boards and not by the various Missions on the field. Organization and powers of the Field Board of Managers are to be clearly stated in such constitution and by-laws as shall be drawn up later. With this understanding, No. 7 was moved, seconded and VOTED.

Section No. 8. VOTED.

The present Committee of Three (Dr. Brown, Dr. Barton and Dr. Balme) was requested to report to the interested Boards.

The Conference ADJOURNED.

George T. Scott
Secretary of the Meeting.

JAN 4 1918

SECRETARIES

PROPOSALS REGARDING CO-OPERATION IN THE
SHANTUNG CHRISTIAN UNIVERSITY.

- - - - -

PREAMBLE.

The Shantung Christian University, inaugurated in 1904 by the co-operation, for purposes of higher education, of the Presbyterian Board of Foreign Missions of the U.S.A. and the English Baptist Mission, has now been established at Tsinan, where all departments of the University (Arts & Science; Medicine; Theology; and Normal Training) are now located. A large site of nearly 100 acres has been secured, and the various buildings required by the University are in course of erection, the Medical School and University Hospital having already been completed some time since. These buildings, with equipment, will represent a total expenditure of over C.\$500,000.00, to which members of the Presbyterian Church have contributed \$300,000.00, and British subscribers approximately \$150,000.00, the balance being made up from the grant of the China Medical Board to the School of Medicine.

Whilst originally a provincial institution, established for the training of students from the large Christian community of Shantung, recent events have greatly extended the sphere of the University, particularly in its Medical Department, and have brought it into intimate relation with all Missions interested in higher education in North, Central and East China. The chief factors leading to this development are as follows:

1. The decision of the Rockefeller Foundation to enter the field of medical education in China in co-operation with the Mission Boards, and to establish first-class medical schools at Peking and Shanghai, giving instruction through the medium of English.
2. The recommendations of the Executive Committee and Council on Medical Education of the China Medical Missionary Association (subsequently endorsed by the whole Association at its Biennial Conference in February 1917), urging upon all Mission Boards the paramount importance of maintaining medical education in Mandarin Chinese at the same standard of efficiency as the China Medical Board contemplates in English,

and suggesting to Missions working in North, Central and East China the necessity of concentration at one centre, in order to make this possible, - the location suggested by the C.M.M.A. being that of the School of Medicine of the Shantung Christian University.

3. The decision of the Board of Trustees of the University of Nanking Medical School, and of the Governing Board of the Union Medical College, Hankow, to act in accordance with the recommendations above mentioned; and the transfer of their medical students from these two schools, with certain members of the teaching staffs, to the school at Tsinan.
4. The decision of the China Medical Board of the Rockefeller Foundation to transfer the three junior classes from the former Union Medical College, Peking, to the Shantung Christian University, and the financial grant for increased building accommodation and equipment, and for the increased cost of upkeep during the next five years, which accompanied that decision.
5. The formation in Great Britain of the Tsinan Committee of the British Advisory Board of Medical Missions; and the proposal to establish there a Joint Committee, composed of representatives of Mission Boards co-operating, or willing to co-operate, in the Shantung Christian University.
6. The establishment of a Translation Bureau in connection with the School of Medicine of the Shantung Christian University, for the development of medical literature in Chinese, and the building up of the Chinese medical profession on modern scientific lines.

PROPOSALS.

In view of the facts mentioned above, it is urged that the Mission Boards of North America, interested in the development of higher education in Mandarin-speaking China, should take advantage of the special opportunity now presented, and should, by co-operation in the Shantung Christian University, make it possible not only to make that institution broadly representative in character, but also to maintain there a medical school of absolutely first-grade efficiency, in which instruction is carried on in Mandarin. To this end the following proposals are submitted for consideration:

1. That a Joint Board be formed in North America, composed of representatives of all Societies that are already co-operating, or are willing to co-operate, in the Shantung Christian University, in any or all of its departments.
2. That each Society co-operating in all the Departments of the University appoint three representatives upon such a Joint Board; that each Society co-operating in more than one department, though not in all, appoint two such representatives; whilst those whose co-operation is limited to one department appoint one representative; it being left to the discretion of each Mission Board to decide in which Schools of the University it desires to take a share.
3. That the minimum financial share of each co-operating Society be represented by an annual grant of \$2500.00; or the entire support of a teacher approved by the University together with \$500.00 yearly towards the current expenses of the institution.
4. That the Joint Board when formed proceed to co-opt such experts as it may deem expedient, to a total not exceeding one half the number of elected representatives of the co-operating Societies; and that the Board thus enlarged appoint a Committee for each of the major departments of the University.
5. That the functions of the Joint Board should include the following:
 - (a) Action upon the annual budget of the University.
 - (b) Provision of the financial needs of the institution, both through the medium of the co-operating Societies and by means of interdenominational appeals.
 - (c) The approval of all matters involving change of policy or the establishment of new departments of the University.
 - (d) The maintenance of close relations with the similar Joint Board in Great Britain, and with the Field Board of Managers in China.

- (e) Appointment of the officers and full professors of the University, in co-operation with the British Joint Board and the Field Board of Managers.
- (f) The appointment of an Executive Officers who shall combine the duties of Secretary and Treasurer for North America, receiving from the co-operating Societies or other sources such funds as shall be transmitted direct to the Field Board of Managers, and acting as general correspondent in all matters affecting the University.
6. That the Field Board of Managers (at present known as the University Council) be recognized as the sole administrative unit in China, and be granted full powers to utilize at their discretion the funds contributed annually by the two Joint Boards or collected locally in China, it being understood that any matters involving the Christian character of the University, changes of educational policy, the establishment of new departments, or enlarged expenditure which would have to be met by the home supporters, be first submitted to the Joint Boards for their endorsement.
7. That pending the result of further enquiry regarding incorporation, each co-operating Society shall hold title to such property as it contributed, or which it receives in the form of bequest.
