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UBCHFA ARCHIVES
COLLEGE FILES
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Shantung / Chefoo
Administrative
Board of Governors
Bound volume of minutes
with index 1919-1920 Sep

Atwater, Dr. R. M., approach to re joining Shantung Medical faculty	22	Amendments to Constitution proposed	57
Armitage, Dr. J. A., Guest at 1919 Annual Bd. Meeting	24	Appointments to University Staff of Mr. Wang, Sh. Structures, the Miss Shinkelachen	58
Armstrong, Rev. A. C., suggested as alternate for Dr. Mackay	25	Annual Budget 1922-23	59
Atwater, Dr. R. M., appointed to Medical Staff of Shantung Univ.	25	Amalgamation proposed	56
Alternates in W. Y. C. for Toronto & Nashville	29	Annual appropriation of \$100,000 asked of each Bd.	59
Appointments approved	30	Application to China Med. Bd. to continue grant.	60
Acting Treasurer (Appointment of J. H. Hunter) approved	31	Associate Profs. on Med. Staff - Drs. Ingle, Ellis, Moss	60
Acting Deans	31	Amendment proposed	61
Appointment of Rev. L. V. Cady to Staff of School of Theology	31	amendment voted	62
Appointment of Dr. Liang and Sun Suo as Associate Professors	31	Adolph, Dr. W. H., Field Proj in School of Arts	63
Assistant to Treasurer	31	Amalgamation with U. M. C. for Women, Peking	63
Arts and Sciences School - 45, 36-	34	Amendment to Field Bd. Constitution	64
Actions of Cooperating Boards on Recommendations	35	appointment of Sh. Li Tien Su.	64
Arts and Science School Budget	37	Armstrong's, Mr. A. E., report	64
Architects	37	Amendment to Constitution proposed	65
Atwater - Dr. R. M.	46	Alumni interest in University	67
Administration Building & Chapel -	42	Admission of women in Sch. of Arts & Sc.	67
Adolph - Dr. W. H. - Field Board extended his invitation to become Dean of School of Arts & Sciences	45	Annual Meeting - date set	68
Administration Building - erection of -	48		
Atwater, Dr. R. M. appointment cancelled	49		
Adolph - Dr. W. H. - invitation to become Dean of School of Arts and Sciences	49		
Appropriation for Nurses' Home	51		
Adolph - Dr. W. H. illness reported	51		

Basis of Union approved by Northern Presb., Canadian Presb., + Southern Presb. Bds.	21
Basis of Representation on joint Bd. amended	22
Budget of the University for 1919-20	22
British joint Bd. members present at 1919 Annual Bd. Meeting	24
Basis of Representation on Field Bd. of Managers referred to Executive Com.	24
Basis of Representation on Bd., additional member allowed Canadian + Southern Presb. Bds. by enlarged basis	25
British joint Bd., report on by Mr. F. H. Hawkins	25
British Societies' plans for Medical Staff.	25
Budget, University requested to prepare 5 yr. capital + current budgets	26
Brown, Dr. Arthur J. elected to serve as Acting Sec. + Treas.	28
Baptist Board invited to cooperate	29
Balme - Dr. Harold Dean School of Med. Field Board Consent in Election	31
Balme - Dr. - Visit to America	31
Budget - Current	32
Biology - Dept. of - Teacher appointed	36
Dr. Balme - Return of -	38
Burt - Rev. D. H. resigns as Dean	40

British Joint Board Greetings presented by Mr. Wilson at Conference N. Am. Joint Board Jan. 19-1921 - Garden City -	42
Buildings - Report re laying foundations for Theological Bldg. + Library	42
Building Fund	45
Budget of University 1921-22	45
Balme, Dr. invited to be New President	52
Burce, Rev. J. Percy and Dr. Hayes invited to join the Staff of University	52
Budget	53
Budget, Annual 1922-23	59
Beach, Mr. Invitation withdrawn	59
Board of Christian Education proposed	63
Boyer Indemnity Funds discussed	67
Bergen Hall - Chemistry Bldg.	67
British attitude toward Teacher Training	67

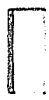
Committees, election of	21	Constitution of the Faculties	30
Constitution & By-Laws, election		Charter (Merging two Joint Boards under American charter)	30
of Com. on	21	Constitution - Amendments Suggested	30
Cable to Field re approval of		Body - Per. L. V. appointed to	31
Field Bd. Organization	22	School of Theology	
Cooptation of Members	22	Chinese add. to Adm. Staff -	31
Cochrane, Dr. Thomas, guest at 1919		Approved	
Annual Bd. Meeting	24	Contribution (Minimum) to a	32
Chamberlain, Dr. Wm. I. guest at		Dept.	
1919 Annual Bd. Meeting	24	Chapel - Orig. donor does not see way	32
Constitution, adoption of	24	clear to give add. amb. at this time.	
Cooptation of Members	24	Current Budget	32
Canadian Presb. Bd., allowed ad-		Canadian Presby. Board had	
ditional member under enlarged		funds pledged for University	
Basis of Representation	25	Library and Residence	33
Cooperation between the two joint		Cooptation of Members 39-	35
Boards	25	Chapel and Residences (funds)	36
Canadian Presb. Bd's. plan re		Charter (Report on)	36
Medical Staff	26	Cochrane's - Dr. Furlough Extended	37
Cooperation by other American		Cassat to devote time to	
Bds., invitation re extended	26	promotion of the University	38-43
Chinese support of Univ., re		Charter for University - 42,	39
increase in	26	Chinese on Field Board Approved	40
China Medical Bd., relation of		Cooperation with Peking and	
Univ. to	26	Peking Universities	40
China Medical Bd., com. to call		Chinese for Leadership	40
upon Mr. Roger Greene, Resident		Cooperation of Presbyterian	
Director of	26	Churches in School of Theology,	41
Committees, election of	26	Constitution of	41
Cooptation of members	27	Field Board of Ingrs.	
Congregational Board invited to cooperate	27	Coordinating work of five Union	
		Christian Universities	42

Carrat, Paul C, approval voted by Field Bd to continuance of Mr. Carrat as Treasurer	44
Course in Commerce proposal referred to Mr. Monroe	45
Chapel Funds (additional) made available by Mrs. Harvey	45
Christian College in China criticized	48
Carte, Mr. Russel, visit to Tsian-fu	48
China Medical Bd funds for welfare	49
China Medical Bd grant	51
Chinese as Vice-Pres. of Institution	52
Charter for University	54
Checking account	54
China Medical Bd. thanked for assistance in support of School of Med.	55
Current appropriations of No. Pres. Bd increased	59
Coehran, Mr. Samuel as Dean of Sc. of Medicine	60
China Med. Bd. - redemption of 4 shares evidence by	
Committees and Officers of Field Bd.	62
Cooperation with Peking	62
Educational Teacher L. work	62
Charter for Univ.	64
Cooperation of M.E. Board	66
Cooperation with Peking Univ.	66
Charter for University	67
Cady's L.V. support with drawn by Ginnell College	68

Deane, Hugh, Rev. Thomas P., guest at 1919 annual meeting	24
Deputation to the University, request from British Gt. Bd, & American members	25
Deputation to the Univ. matter of American med. representation on, referred to Medical Com.	28
Deputation to the Univ., report re medical matter on	27
Deficit of School of Arts & Science	32
Dickinson, Dr. R. L. spoke of need of better promotion of interest in Medical missionary activities	34
Deanships - vacant,	36
Deficit, (recurring)	37
Death of Dr. C. K. Proops	40
Deficit in Promotion Account	47
Daily Vacation Bible School movement	51
Dr. Busby, Dr. H. A., availability of	54
Drake, F. G. to be called to Univ.	60
Dean of Sc. of Med. Dr. Cochran	60
Dean of Junior College, Mr. Frank Woods	60
Date of Annual Meeting set	68

Election of Officers + Coms.	21
English Baptist Mission, question of larger repre- sentation on Field Bd. from	22
Expenses, (Gen. University), Request of Univ. Council for additional appropriation to	25
Election of Officers + Coms.	26
Executive Com., election of	26
Expenditure (General University)	32
Election of Officers + Committee	34
Executive Committee -	34
Evangelical Assn. in Cleveland asked to cooperate	35
Educational Policy 45,	36
Expenditures on Promotion acct.	39
Election of Officers and Committees	50
Ellis, Dr. Asst. Prof. on Med. Staff	60
Election of Officers 1922	61
Entrance requirements for Theo. Course	63
Endowment Funds, Transfer of	63
Educational Secretary for Study purpose	63

Finance Com., election of	21	Finley, Dr. John H., Cooptation of	29	I
Field Bd. of Managers, Minutes of		Field Minutes -	29.	
May 1918 presented	22	Fiscal Year changed	29.	
Field Bd. of Managers, or-		Financial Support	32	
ganization of approved	22	Fees from Students	32.	
Field Bd. of Managers, re larger		Finance & Property Committee -	34	
representation from Northern Pres.		Furlough extended -		
+ English Baptist Missions on	22	Dr. Cochran's -	37	
Field Bd. of Managers, cable to		Finley - Dr. John H. would		
field re approval of	22	accept invitation to become		
Field Bd. Organization, amend-		coopt member of Univ. not		
ments to recommended by		incor. under N. Y. State Laws	39.	
Presbyterian Shantung Mission	22	Field Board of Managers.		
Field Bd. of Managers, Limitation		Minutes of June 1920.	40	
+ Functions of approved	22	Fitch - Dr. Robt. invited to become		
Field Bd. of Managers (Univ. Council)		Dean of School of Arts & Sciences	40.	
Limitations + Functions of		Financial Needs	40	
referred to Executive Com.	24	Finley - Dr. John H. Invitation of		
Field Bd. of Managers (Univ. Council)		Joint Board. to Dr. Finley renewed		
Basis of representation on,		now that his connection with Board of Ed.	43.	
referred to Executive Com.	24	severed.		
Finney, Dr. J. M. T., chosen as co-		Field Board of Managers		
opted member of Bd.	24	Minutes of Administrative Council		
Finley, Hon. John H. chosen as		of January 5, 1921.	44.	
coopted member of Bd.	24	Furlough Fellowship to Dr. Heimbauer	49	
Finance + Property Com., Executive		Furlough Scholarships to the Misses Timbalak	49	
Com. authorized to serve as	26	Fellowship at Union Seminary awarded to		
Finley, Dr. John H., declination		Prof. Harold P. Lair	50	II
of membership on Bd.	27	Fitch, etc. declined invitation to scholarship	52	
Finney, Dr. John., approach to re		Finance and Property Committee	53	
membership on Bd.	28	Fees for students to be increased	59	
Finney, Dr. John M. T., unable to	29	Furloughs + P. & Study for Univer.		
serve on board.		Prof.	59	



Fourth C. M. D. residue released 60



General University Expenditure	32
Garside, Mr. B. A. assigned to Staff	54
Garside, Mr. B. A. appointment of, approved	60
Grimmell College support of Mr. Gady I withdrew	68

Hawkins, Mr. Z. H., guest at 1919 Annual Bd. Meeting	24
Hawkins, Mr. Z. H., report on British Joint Bd.	25
Hunter - J. W. Approval of Appointment as Acting Treasurer	31
Hunter - J. W. Appointed as Asso. Prof. in School of Arts & Sciences	40
Hunter - J. W. - Approval voted by Field Board of Mgrs. to continuance of J. W. Hunter as Acting Registrar	44
Reimburger - Dr. L. F. appointed to Medical School - Field Board Consent	44
Honorary Advisors - the Field Board of Managers	47
Hays, Mr. Watson M. and Bruce, Rev. J. Tracy invited to join the staff of University	52
Higher Education for Women	52
Harkness Hall	55
Hunter, J. W. as Registrar	69
Reimburger, L. F., Asst. Prof. of Dermatology	67
Health Office of Univ. Struthers	67
Hospital Board - approval of formation of	67
Hall, Dr. C. H. Scholarships granted	68

Invitation to cooperate extended to various American Bds.	26
Interchurch World Movement, presentation of Univ. financial needs to	26
Interchurch World Movement Estimates	32
Invitations to other Boards to cooperate.	35
Invitation to Mr. Lyons & Mr. Beach withdrawn	59
Increase in current appropriations made by No. Pres. Bd.	59
Ingle, Dr., associate prof. on the staff	60
Invitation of Manchurian Pres. Mission to cooperate in Univ.	63
Invitation to Norwegian Lutheran Bd.	64
Income from rooms used by Tsingan Foreign Sch.	68

Jenks, Dr. Jeremiah W., elected as coopted member	28
James, Mr. Arthur, approach to re membership on Bd.	28
Jenks, Dr. Jeremiah W., unable to serve on board.	29
Joint Promotion of interest in America	31
Jacot - A. P. appointed as teacher in Dept. of Biology	36
Joint Office for Promotion in America	38
" " " "	39
" " " "	42
" " " "	44
" " " "	47
Joint Administrative Office	58
Jacot, Arthur, As. Prof. in Sch. of Arts & Sc.	63
Joint Administrative Office -	64
Secretary, Mr. B. B. Moss	64

Yang, Mr. David K. resignation of 63

II

II

II



Keyte - Rev. J. C. - Appointment Approved	30
Kiang - Drs. - Field Board Approve Appointment at Ass. Prof.	31.
Swo - Rev. " " " "	31.
Keyte - Rev. J. C. Field Board Concur in Appt.	44
Krook, Mr. Frank, as dean of Junior College	60
Kiang, Dr. P. C. made full Prof.	60
Krook, Frank, resignation of	63
Kuan-tung, Mr. Chou, Ass. Prof in Sc. of Arts & Sc.	63

II

II

II

Limitations + Functions of Field		
Bd. of Managers, re approval of	22	
Limitations + Functions of Field		
Bd. of Managers referred to Ex- ecutive Com.	24	
Library - Erection of -	42	38
Literature - Need of better Literature in the Chinese Language	40	
Lipsu Hospital	53	
Lyon, Mr. John R.	57	
Lowie, Dr. resignation from Field Bd of Managers	56	
Library Maintenance Fund	59	
Librarian - Donald Parker	59	
Lyon, Mr. John R. Invitation to return withdrawn	59	
Laboratory Gas Plant	63	
Library Maintenance	66	

Minutes of Field Bd. of Managers May 1918, presented	22
Main, Pres. John H. T., invited to join Bd. by cooptation	22
Monroe, Prof. Paul, invited to join Bd. by cooptation	22
M.C. Bd. represented at 1919 Annual Bd. Meeting	24
Medical Com., election of Medical Staff, plans of British Societies and of Canadian Presb. Bd. for	25
Methodist, invited to cooperate	25
Minutes of Field Bd. of Managers,	29
Missionaries of Evangelical Faith only to be appointed.	29
Merging two Joint Boards under American Charter.	30
Memoranda of Trust.	32
Medical School	46, 34
Membership - Report on	35
Medical Education of Women - Main - John H. T. of Grinnell College accepts invitation to become coopt member	37, 39
Minutes of Field Board of Negroes June 1920 =	40
Medical Education	42
Minutes of Jan. 19, 1921 Conference to be submitted to other Board members	43
Monroe - Paul (Dr.) - Proposed visit to China	44
Minutes of Jan. 19, 1921 approved by Board	44
Memorandum of Agreement for use in the case of a Union Missionary Institution where one Inc. holds title to Land on which a separate Incorporation erects a building	46,

Minutes of British Joint Board	48
Mis - Rev. T. M. G.	48
Medical School	49
Methodist Episcopal Board's reply to Joint Board's invitation to cooperate in the Medical School	49
Minutes of Field Board of Managers	51
Mather, W. A. called to School of Theology	60
Moss, Dr. Ass. Prof. in Med. Staff.	60
Mandurian Pres. Mis. invited to cooperate	63
Moss, Leslie B., Sec. of Joint Administrative Office	64
Minutes of Supervisory Committee for Central Office of China Universities presented	65
Moss, Leslie B. - Assistant Secretary of Joint Board	65
Methodist Board Cooperation	66
Maintenance of Library	66
Minutes of Field Bd. Nov. 1922	67

Mr. Rae - John D. Invited to become Dean - 40

Mr. All - P. J. appointed as Lecturer & Member
of Faculty - 40

Mr. Kelly - Mrs. - Additional Chapel Funds - 45

II

II

II

Norwegian Lutheran, cooperation in Medical Dept.	21
Northern Presb. Mission, question of larger representation on Field Bd. from	22
Nashville alternate in New York City	29
Neal - James B - President; ^{Field Board} _{Concurtion Election}	31.
North China Union Medical College Possible Transfer Discussed	37
Neal - Dr. James B. - cannot much longer continue as President on of serious illness.	45.
Neal - Mr. James B. - illness voted to express sympathy	47.
Nurses' Home	49
New President of University - Dr. Deane in office	52
No deficit for last fiscal year	53
New Buildings	50
New Classification of National Educational Association	59
National Education Association, new classification of	59
Names of Univ. Buildings	63
No. China Un. Med. Col. for roomer to amalgamate with S.C.U.	63
Norwegian Lutheran Bd. voted to cooperate	64
Med. of University	67

Officers of Bd. election of	21
Officers of Bd. elections of	26
Officers & Committees of Field Bd.	62
Official representation of Women's Bds.	66

II

II

II

Promotion of Interest of the University referred to Dr. Schultz	
Promotion of interest in America in the University	23
Peking Univ. Trustees' proposal for joint Sec., concurrence of Bd. in	26
Parker, Rev. A. S. - Appointment Approved	30
Peking Union Med. College (Oppor. for study at)	31
Private Solicitation of \$1,000. Prop. by Mr. Parker.	31
Publications of W. S. Gork for University Library -	32
Psychology and Education	37
(Returned Chinese Student needed)	39
Provincial Government Donation Recommended	37
Promotion of Interest in America	38
"	39
Publications for University	42. 41.
Promotional Campaign -	46. 43.
Proposed Property Agreement	48.
Post Graduate Study	51
Proposed members of Staff	53
Proposed Amalgamation with Peking	56
Parker, Donald, Librarian	59
Publicity for University	59
Post graduate study & furroughs for Chinese Professors	59
Peking Union Woman's Med. Col. - Transfer of, omitted	60
Proposed Amendment	61.
Policy of School of Arts & Science	62

Proposed Teacher Training school	62.
this:	62.
Parker, Albert Geo. Jr. Ass. Prof. in Sch. of Arts & Sc.	63
Proposal for Bd. of Chm. & Ed. and Educational Sec for Shanghai	65
Proposed Promotional Campaign	64
Promotional Campaign proposed	64
Proposed Amendment to Constitution	65
Peking Univ. (Cooperation with)	66
Provincial Bd. of Chinese Education	67

Representatives on Bd., elected by Northern Presb., Canadian Presb., & Southern Presb. Bds.	21
Reformed Bd. represented at 1919 Annual Bd. Meeting	24
Request of Univ. Council for additional appropriation to general Univ. Expenses	25
Report on British Joint Bd. by Mr. Hawkins	25
Request to Cooperating Bds. for increase in support of Univ.	26
Reformed Church invited to cooperate	29
Report of Secretary on Visits to Univ.	29
Representation in Management of Univ.	33
Recommendations (actions of Cooperating Board on)	35
Boys - Chas. K. (Dn) Death of - Residences at Medical School -	40
Urgent need of redemption of four res. erected with C. M. B. funds, considered.	46
Ratchliffe - Mrs. J. C. - (Nursing Staff)	46
Representatives for the University in America	51
Resignation of President James B. Neal	52
Resignation of Dr. F. Johnson	52
Residence or rent to be provided	54
Resignation of Dr. Irvine from Fd Bd.	56
Redemption of 4th C. M. B. residence	60
Ruland, Lloyd S. Invitation to join staff	63
Resignation of Frank Imole + David Yang	63
Requirements for entrance to Theo. Courses.	63
Representation of Women's Boards on Joint Board	80

Register of Univ., Humbert 67

I

II

III

Schultz, Dr. William M., Special
 Promotion of Interest referred
 to 23
 Southern Presb. Bd. allowed
 additional member under en-
 larged Basis of Representation 25
 Support of Univ., request to co-
 operating Bds. for increase in
 Support of University by Chinese,
 re increase in
 Secretaryship, Executive Com. au-
 thorized to make provision for
 during absence of Mr. Scott
 Secretary for Shantung, Peking,
 + Nanjing Universities, con-
 currence of Bd. in proposal for
 Secretary (Acting), Dr. Arthur J.
 Brown elected to serve as
 Schultz, Dr. William M., resigned. 25
 Staff Quota and Financial Equivalent 30
 School of Arts & Sciences - Current Deficit 31-34-36
 Sailer - I. G. P. asked to become Corres. Member - 35
 School of Arts & Sciences Budget 37
 School of Medicine 37
 Support of Members of Staff of Sch. of Med. 37
 School of Theology - 45, 41 - 38
 Shantung Office in N. Y. 38
 Shantung Provincial Assembly contribute
 \$5,000 Mex. per annum for current
 expenses University Hospital 41
 Sailer - I. G. P. - contemplates visiting
 China

School of Arts & Sciences - Senior College
 Scanty Support of Committee - 45
 Scholarships - 45
 Staff - Dr. Atwater will probably not
 join University Staff 46
 " Mrs. Patcheffe may not
 return to Nursing Staff. 46
 Sparham, Per. C. G. visit to N. Y. 48
 School of Arts & Sciences - 49
 26. Sites of Buildings changed 53
 School of Medicine report 55
 Salaries of Chinese members of Staff 59
 26. Smith, H. F. invitation to join staff 63
 Sec. of Joint Ad. Office, J. B. Moss 64
 Smith, Harold acceptance 67
 27. Struthers, E. B. as Health Officer 67

Treasurership, Executive Com. authorized to make provision for during absence of Mr. Scott	26
Treasurer (Acting) Dr. Arthur J. Brown elected to serve as	28
Toronto alternate in New York City	29
Treasurer's report	29
Titles of Teachers	29
Terms of Service and Furlough -	31
Theological School	38-33
Taylor - Dr. Gushue for Translation work -	37
Translation Bureau (need of better literature in the Chinese Language)	40
Theological Classes	41
Theological Buildings	42
Ting Li Mei - Rev. invited to Professorship in School of Theology.	44
Transfer of Administration Bldg. funds considered - no action taken	46
Theological School	48
Theological Course	53
Treasurer's report, Apr. 1922	56
Transfer of Women's Union Med. Col. Li Tsunan	60
Treasurer's Report, Sept 1922	62
Teacher Training work proposed	62
Transfer of Endowment Funds considered + request declined	63
Teacher Training, Attitude of British Board toward,	68

I

II

III

University Library	32-33.
University Policy of Schools and Depts.	32
University Library & Residence	33
Unity of Cooperating Missions	33
University Expenses	36
U. S. Gov. Publications for University	41-44.
University Library	42
Union Christian Universities (Coordinating)	42.
University Budget 1921-1922.	45.
University Middle School	52

Visit to the University, request from Field for	23
Visits to University of Secy. and Dr. Moorhead	29
Vacancies	42, 35- 31.
Visitors	35
Visit of Mr. Sailer to China	42

II

I

II

Women - Medical Education of - 37
Wesleyan Mission invited by Board to cooperate
in School of Theology; Field Board concurs. 45

Wilson - Miss Margaret. appointed as
short-term asst. in Office of Treasurer. 45

Wilson - Miss Margaret - Support of 47

Wesleyan Missionary Society of London 49

Women's Union Med. Col. Peking,
to amalgamate 63

Home Boards (M. E. and Pres.) welcomed 66

Women to be admitted to School of Arts & Sc. 67

MINUTES

MEETING OF THE NORTH AMERICAN JOINT BOARD OFTHE SHANTUNG CHRISTIAN UNIVERSITYTuesday, January 14, 1919, 156 Fifth Avenue, New York City

Pursuant to the actions of various North American Missionary Boards interested in The Shantung Christian University, representatives elected by these Boards to form a Joint Board met at 9:30 A.M. Tuesday, January 14, 1919, in the Presbyterian Foreign Board Rooms at 156 Fifth Avenue, New York City. The following elected representatives were

PRESENT: Rev. Arthur J. Brown, D.D., William M. Schultz, M.D., Rev. George T. Scott, (Northern Presbyterian Board); Rev. R. P. Mackay, D.D., Principal Alfred Gandier, D.D., LL.D., (Canadian Presbyterian Board); and Rev. S. H. Chester, D.D. (Southern Presbyterian Board).

Present

CHAIRMAN: Upon motion Dr. Mackay was elected Chairman.

Chairman

OPENING PRAYER was led by Mr. Scott.

Prayer

ACTIONS BY VARIOUS MISSION BOARDS. Dr. Brown outlined briefly the history leading up to the formation of a North American Joint Board and reported the latest actions of the various Boards who have been asked to join in this Union movement.

Actions by Boards

Three Boards have approved of the Basis of Union and have elected REPRESENTATIVES on the Joint Board as follows:

Basis of Union approved Representatives elected

1. The Board of Foreign Missions of the Presbyterian Church in the U.S.A., (cooperating in all departments), the Rev. Arthur J. Brown, D.D., David Bovaird, M.D., William M. Schultz, M.D. and Rev. George T. Scott.
2. The Board of Foreign Missions of the Presbyterian Church in Canada, (cooperating in two departments), Rev. R. P. Mackay, D.D., and Principal Alfred Gandier, D.D., LL.D.
3. The Executive Committee of Foreign Missions of the Presbyterian Church in the United States, (cooperating in one department), Rev. S. H. Chester, D.D.

The Board of Foreign Missions of the Norwegian Lutheran Church of America, cooperates in the Medical Department but has not as yet accepted membership in the Joint Board.

Norwegian Lutheran cooperation

ORGANIZATIONS. After discussion of the duties of the Joint Board and its officers and a consideration of the men available for immediate election, the following officers and committees were chosen to serve for one year. Chairman, Dr. Brown; Vice-Chairmen, Dr. Mackay and Dr. Chester; Secretary and Treasurer, Mr. Scott. Finance Committee, Dr. Gandier and Mr. Scott. Committee on Constitution and By-laws, Dr. Schultz and Mr. Scott instructed to prepare tentative drafts of Constitution and By-laws to be

Election of Officers & Coms.

submitted for amendment and suggestion to each member of the Joint Board.

Field Bd of Managers

FIELD BOARD OF MANAGERS. The printed Minutes of the University Council of May 1918 were laid before the Board and careful consideration was given to the Limitations and Functions of the Field Board as stated on Pages 4, 5, and 6.

Organization approved

Amendments

Cable

General Approval of the Organization of the Field Board was VOTED.

On certain particular questions the Secretary was instructed to correspond with the field, especially in regard to the amendments recommended by the Presbyterian Shantung Mission and in regard to the question of a larger representation on the Field Board from the Northern Presbyterian and English Baptist Missions. In reply to the cabled inquiry from Dr. Neal the following cablegram was authorized: "General approval Field Board. Writing. Brown, Mackay, Chester."

Limitations + Functions approved

Amendments action on deferred

VOTED to approve in general of the Limitations and Functions as outlined, subject to concurrent action by the British Board and to correspondence with the Field Board. Action on Amendments recommended by the Northern Presbyterian Shantung Mission was deferred pending the receipt of covering report from the Field Board of Managers.

Cooptation of Members

COOPTATION OF MEMBERS. Prof. Paul Monroe of Columbia University and Pres. John H. T. Main of Grinnell College were upon vote, invited to join the Board by cooptation. Dr. Schultz and Mr. Scott were appointed a Committee to present to the next meeting nominations for further cooptation.

Dr. Atwater approach to re joining faculty

DR. ATWATER, HARVARD. A cablegram received January 13th, signed Balme Neal, was reported as follows: "Try secure Atwater Harvard Medical School for Department Preventive Medicine here qualifications excellent". VOTED to approach Dr. Atwater about the possibility of his joining the Shantung Medical faculty and if his attitude is favorable, to gather his testimonials, in the meantime making inquiry of the field regarding the source of his support.

Basis of Representation amended.

BASIS OF REPRESENTATION ON JOINT BOARD. VOTED to amend the basis of representation on The North American Joint Board and to substitute therefor the reported basis of the British Joint Board; namely: that a Society cooperating in all departments of the University shall appoint four representatives; in more than one department though not in all, three representatives; in only one department, two representatives. (The Presbyterian Board had elected its four representatives on this revised basis and the other Boards will be glad to enlarge their quotas.)

Budget for 1919-20

UNIVERSITY BUDGET. Careful consideration (through a Sub-committee) was given to the financial statements of the University as exhibited on Pages 9 to 12 of the printed Council Minutes of September 1918. VOTED that hereafter University Budgets should exhibit all gold and silver items, including missionary salaries, etc. VOTED to accept the estimates for the fiscal year of 1919-20 as stated on Page 10 if the American Presbyterian and English Baptist Boards approve of them. The list of New Property Needs on Page 9 and the urgent needs for general expenses on Page 12 were studied and the hope was expressed that, in spite of the great pressure for funds at home and the deficits with which the Boards seemed to be faced, something might be done toward supplying the additional \$2000 Mexican requested for General University expenses.

Report was made of informal requests which had come from the field for a VISIT TO THE UNIVERSITY by a member of The North American Joint Board. No member present seemed able to arrange for such a visit in the near future.

SPECIAL PROMOTION OF INTEREST of the University was referred to Dr. Schultz and it was cordially hoped that he might be able to cooperate in securing the reinforcements of men and money needed by the University.

NEXT MEETING. VOTED to hold the next meeting in New York City at such time in the spring as the Chairman and Secretary may determine.

After CLOSING PRAYER by the Chairman the Board

ADJOURNED.

George T. Scott
Secretary.

Visit to
University

Special
Promotion
of Interest

MINUTES OF ANNUAL MEETINGFriday April 11, 1919, at 156 Fifth Avenue, New York City.

* * * * *

The Annual Meeting of The North American Joint Board of The Shantung Christian University was called to order at 10 A.M. Friday April 11, 1919, in the offices of the Presbyterian Board of Foreign Missions at 156 Fifth Avenue, New York City.

Prayer

OPENING PRAYER was offered by Mr. F. H. Hawkins, Secretary of the London Missionary Society.

Present

PRESENT: Rev. A. J. Brown, D.D., Chairman; Rev. R. P. Mackay, D.D., Vice-Chairman; Prof. Paul Monroe, William M. Schultz, M.D., Rev. George T. Scott, Secretary and Treasurer.

Welcome to
Guests

Welcome was extended to Five Guests: J. A. Armitage, M.D., Chairman of the Standing Committee of the Society for the Propagation of the Gospel; Mr. F. H. Hawkins, Secretary of the London Missionary Society; Thomas Cochrane, M.D., Secretary of the British Advisory Board of Medical Missions (these three being members of the British Joint Board of The Shantung Christian University); Rev. William I. Chamberlain, D.D., Secretary of the Board of Foreign Missions of the Reformed Church in North America, and Rev. Thomas S. Donohugh, Staff Secretary of the Board of Foreign Missions of the Methodist Episcopal Church.

Excuses

EXCUSES were presented from the Rev. S. H. Chester, D.D., and Prin. Alfred Gandier, D.D.

Minutes

MINUTES OF THE PREVIOUS MEETING were presented and, inasmuch as they had been sent in full in writing to each member of the Board, were accepted as read and were Approved.

UNFINISHED BUSINESS FROM JANUARY MEETINGConstitution

1. Constitution of The North American Joint Board. The Committee on Constitution presented as its report a draft of a Proposed Constitution which had been sent previously to each member of the Board. The Board carefully considered and acted upon each separate Article and Section of the Proposed Constitution and VOTED a number of Amendments (incorporated in the Final Draft). By formal VOTE the proposed Constitution as amended was Adopted.

Limitations
& Functions

2. University Council. The questions of Limitations and Functions of and Basis of Representation on the University Council and of Amendments therein proposed by various Missions on the field were referred to the Executive Committee to consider after official correspondence covering these points has been received from the field.

Basis of
RepresentationCooptation of
Members

3. Cooptation of Additional Members. The Committee on Cooptation of Additional Members presented for cooptation the names of Prof. J. M. T. Finney, M.D. of Johns Hopkins University, Baltimore, Md. and of the Honorable John H. Finley, LL.D., Commissioner of Education of the State

of New York. The report of the Committee was cordially accepted and approved and Dr. Finney and Dr. Finley were formally chosen by cooptation as members of the Board. The Executive Committee was authorized to fill the one place left in the quota of coopted members. The Board would cordially welcome to membership Mr. Arthur Curtiss James of New York City, now absent in Europe.

4. Additional Members on Enlarged Basis of Board Representation. On the enlarged basis of representation by cooperating Boards the Canadian Presbyterian Board and the Southern Presbyterian Board are each free to elect one additional member to the Joint Board. It was VOTED that this matter be referred to these two Boards. The suggestion was made that the Rev. A. E. Armstrong might also be elected as alternate for Dr. Mackay.

Basis of Representation

Rev. A. E. Armstrong

5. R. M. Atwater, M.D. who has been asked by the University Council to join the Medical Staff as Professor of Preventive Medicine, his support being provided on the field, was by formal VOTE, appointed by the Board to that position on condition that the candidate papers of himself and his fiancée be acceptable to the Presbyterian Board.

Dr. Atwater appointment

6. General University Expenses. The request of the University Council for an additional appropriation of \$2000 Mexican for general university expenses was viewed favorably and the Board hopes that it may be possible to secure such an amount this year, the thought being expressed that one-half of the sum might be secured in America and the other half in Great Britain.

General University Expenses

7. Deputation to Visit University. Requests from the University for a deputation to visit it in the fall of 1919 and from the British Joint Board for one or more American deputies to join the British Deputation on such a visit were presented. It was reported that Mr. George T. Scott had been asked by the Presbyterian Board to visit colleges abroad in the near future and that he could probably join Dr. Moorshead of London in a visit to Shantung University. The strong hope was expressed that some eminent American Medical man might join the Deputation. It was VOTED to refer this last matter to the Medical Committee of the Board.

Deputation to the University

NEW BUSINESS

8. Medical Committee. As the Medical Committee to cooperate in the Medical Department of the University the Board elected upon nomination, David Bovaird, M.D., Chairman; Prof. J. M. T. Finney, M.D., William M. Schultz, M.D., and the Secretary ex-officio.

Medical Committee election of

9. Report from British Joint Board. On behalf of the British Joint Board Mr. F. H. Hawkins gave a very interesting statement of the composition, purposes and operations of the Board in Great Britain which corresponds to this Board, making special reference to the world-famed medical men who are cordially cooperating.

British Joint Bd., report on

10. Closer Cooperation Between the Two Joint Boards was discussed. The present methods of cooperation were presented and the hope expressed that even closer relations might be established. In the matter of Selection of Missionary Staff it was reported that the British Societies were planning to fill requisitions for Medical Professors as follows: (a) Anatomist, Dr. Ingle; (b) Gynecologist, Dr. Burt; (c) X-ray Specialist, Dr. Stanley Ellis; (d) Eye, Ear, Nose and Throat Specialist, Dr. Neville.

Cooperation Between Joint Bds.

Medical Staff

Medical
Staff

Dr. Mackay reported that the Canadian Presbyterian Board was planning to send (e) Internist, Dr. E. Struthers.

Cooperation
by other
Boards

11. Possible Cooperation by Other Boards in America. The Board expressed sincere desire that several other American Missionary bodies, such as the American, the Methodist Episcopal, the Reformed, and the Northern Baptist Boards, might find it possible to join in this effort. Each of these four Boards and several other Missionary agencies have been cordially invited to cooperate and the invitation was again extended.

Increase
of Support

12. Question of Increase of Support by the Associated Boards. It was VOTED that the Secretary be instructed to correspond with the Boards associated in this joint Board with a view to increasing the amount of support for the University.

Promotion
of Interest

13. Promotion of Interest in America. The Board fully appreciates the need of further promotion of interest in the University. The Board VOTED to request the University to prepare careful capital and current Budgets proposed for a program of at least five years for approval by the two joint Boards, these budgets to show the proportion of funds that will be secured on the field from Chinese. The suggestion was made and strongly endorsed that the Chinese should for many reasons have a much larger share in the financial support of the University. This entire question was referred to the Deputation planning to visit the University with instructions that they confer with the field and report back to the two joint Boards. It was VOTED to place before the INTERCHURCH WORLD MOVEMENT the financial needs of the University.

Budgets

Chinese
Support

Interchurch
Movement

China
Medical
Board

14. Relation to China Medical Board. Various members expressed full appreciation of the extremely helpful cooperation which the China Medical Board has given to the Medical Department of the University. In order that the relations of the University and the China Medical Board may continue cordial and helpful it was VOTED that a Committee call upon the Resident Director, Mr. Roger Greene, now in New York City.

Election
of Officers
& Coms.

15. Election of Officers and Committees.

A. Following were elected to hold office until the next Annual Meeting: Chairman, Prof. Paul Monroe; Vice-Chairmen, Rev. R. P. Mackay, D.D., and Rev. S. H. Chester, D.D.; Secretary and Treasurer, Rev. George T. Scott.

B. The Executive Committee was constituted by vote as follows: Chairman, Dr. Brown; Dr. Bovaird; and ex-officio, Prof. Monroe, Dr. Mackay, Dr. Chester, and Mr. Scott. Any Board members living at a distance from New York City who are in the city at the time of Executive Committee Meetings were authorized to attend as voting members.

C. Finance & Property Committee. The Executive Committee was authorized to serve at present as the Finance and Property Committee.

Acting
Sec. &
Treasurer

16. Provision for Acting Secretary and Treasurer. The Executive Committee was authorized to make temporary provision for the Secretaryship and Treasurership during such time as Mr. Scott may be absent on a visit to the Mission fields.

17. Appreciation was expressed of the valued presence of the distinguished guests.

18. Prayer was offered by Dr. Mackay, and the Board stood

ADJOURNED.

George T. Scott
Secretary.

MEETING OF THE EXECUTIVE COMMITTEE

3 P.M., May 27, 1919, at 156 Fifth Avenue, New York City.

OPENING PRAYER was offered by Dr. Brown.

Prayer

PRESENT: Rev. A. J. Brown, D.D., Chairman; David Bovaird, M.D., Prof. Paul Monroe and Rev. George T. Scott, Secretary.

Present

EXCUSES FOR ABSENCE were presented from Rev. R. P. Mackay, D.D. and Rev. S. H. Chester, D.D.

Excuses

BUSINESS

1. JOINT SECRETARY FOR SHANTUNG, PEKING AND NANKING UNIVERSITIES.

The Chairman presented the proposal which the Board of Trustees of the Peking University is making to the Home Boards of Shantung and Nanking Universities, - namely, that a Secretary be secured who can give all or most of his time to caring for and promoting the interests in America of Peking, Shantung and Nanking Universities. Although the discussion showed that this plan could not be put into effect without some rearrangement which might not be entirely easy, nevertheless, on the whole, the proposal seemed very commendable and its consummation greatly to be desired; it was unanimously VOTED to concur in the proposal of the Peking University Trustees, to instruct the Secretary to inform the Peking Trustees of this favorable action in the hope that they would proceed, and to appoint Dr. Monroe and Dr. Brown a committee with power to act further and conclude any final arrangements.

*Secretary
for Shantung
Peking &
Nanking
Universities*

2. DEPUTATION TO VISIT THE UNIVERSITY. It was reported that no medical man had yet been found who could be appointed a member of the Deputation which plans to visit the University this fall.

*Deputation
to the University*

3. CO-OPTED MEMBERS. The Secretary reported that Dr. John H. Finley felt compelled to decline his election to membership on the Board because of his relation to the University of the State of New York which issues charters to certain of the missionary colleges in China. Inasmuch as the Executive Committee has been empowered by the Joint Board to fill the quota of members chosen by cooptation, the Committee cordially VOTED to

*Co-opted
Members*

Coopted
MembersActing
Secretary
& Treasurer

elect Dr. Jeremiah W. Jenks to membership in the Board. Dr. Brown was requested to approach Mr. Arthur James, and Dr. Bovaird to approach Dr. John Finney regarding membership.

4. ACTING SECRETARY AND TREASURER. The Committee having been empowered by the Joint Board to provide in the absence of Mr. Scott for the duties of Secretary and Treasurer VOTED that Dr. Arthur J. Brown should serve as Acting Secretary and Treasurer pro tempore.

ADJOURNED.

George T. Scott
Secretary.

In letters dated June 2, 1919, Dr. Chester and Dr. Mackay concurred in the above actions which thereby become effective as actions of the full Board.

MINUTES OF ANNUAL MEETING

Thursday, April 15, 1920, at 156 Fifth Avenue, New York.

The Annual Meeting of the North American Joint Board of The Shantung Christian University was called to order at 9:30 A.M. on Thursday, April 15, 1920, in the Board Room of the Presbyterian Board of Foreign Missions, 156 Fifth Avenue, New York City, and adjourned for luncheon to the Aldine Club, 200 Fifth Avenue, where the session was continued and concluded.

Prayer
OPENING PRAYER was offered by Mr. F. H. Hawkins, Secretary of the London Missionary Society.

Present
PRESENT: Prof. Paul Monroe, Chairman; David Bovaird, M.D., Mr. F.H. Hawkins, of the British Joint Board of the Shantung Christian University; Mr. and Mrs. Christie Reid, of London; Mr. Willoughby, of the Kennedy School of Missions; Dr. W. I. Chamberlain, Secretary of the Board of Foreign Missions of the Reformed Church in America; Mr. Roger S. Greene, Director of the China Medical Board; Dr. Samuel Cochran and Dr. Charles K. Roys, of the University staff; Mrs. Charles K. Roys; and Mr. Ralph C. Wells, of Weihsien, China, a former member of the Field Board of Managers of the University; also Dr. Robert L. Dickinson.

Excuses
EXCUSES FOR ABSENCE were presented from Dr. R.P. Mackay and Principal Alfred Gandier.

Minutes
MINUTES OF THE PREVIOUS MEETING of the Joint Board and of an ad interim meeting of the Executive Committee were presented and, as they had been circulated in full to each member of the Board, were accepted as read and were approved.

ITEMS OF BUSINESS1. Membership.

a. The resignation from the University Staff of Dr. William Schultz because of ill health was presented and accepted with regret.

*Dr. Schultz
resignation*

b. Report was made that Dr. Jeremiah W. Jenks and Dr. John M.T. Finney regret that they are unable to accept membership on the Board. They are very sympathetic with the Board's work and wish the Board to feel free to consult them if and as occasion may arise.

*Dr. Jenks
Dr. Finney*

c. Additional Cooptation. The Chairman was instructed to approach Dr. John B. Finley regarding membership on the Board. Dr. Bovaird and the Secretary were constituted a nominating committee to recommend a medical man for membership, the Executive Committee being empowered to act on the nomination.

Cooptation

d. The President and Secretary were instructed to renew the invitation to the Boards of the Baptist, Congregational, Methodist, and Reformed Churches to cooperate in the work of the University.

*Invitation
to Boards*

e. The suggestion was approved of asking the cooperating Boards in Toronto and Nashville if they would probably not wish to appoint alternate representatives who live in or near New York City to attend meetings of the Board and its Executive Committee whenever the principals are prevented from being present.

*Alternates
approved*

2. The Report of the Treasurer was presented and accepted.

*Treasurer's
report*

3. The Secretary reported on his recent visits to the University, where he accompanied Dr. R. F. Moorshead, Secretary of the British Joint Board and of the English Baptist Board.

*Visits to
University*

4. Minutes of the Field Board of Managers and its Administrative Council. The Board gave careful consideration to the Minutes of various meetings, since the Board's previous Annual Meeting, of the Field Board of Managers and of its Administrative Council as follows, (the dates being those of the respective meetings on the field, and the numerals being the numbers of the printed Field Minutes):

*Field
Minutes*

A. May, 1919.

No. 17. Full purpose of appointing only missionaries of evangelical faith, which position is safeguarded by having only evangelical Boards in the University, was expressed. Inasmuch as each of the three cooperating Boards in America has before it this Minute of the Field Board, it was felt that the desire of the Field Board in this matter would be met.

*Missionaries of
Evangelical Faith
only to be appointed*

No. 19. Approval was VOTED to the Classifications and Titles of teachers as recommended, viz. Professor, Associate Professor, Lecturer, Instructor, and Assistant.

*Titles of
Teachers*

No. 24. Approval was VOTED to change the Fiscal Year to July 1st to June 30th.

*Fiscal Year
changed*

Constitution of
the Faculties

No. 27. Approval was VOTED of the Constitution of the Faculties as recommended with such changes in personnel as have occurred since Minute 27 was first passed on the field.

Merging Two
Joint Boards
under an
American
Charter

No. 37. VOTED to request Mr. Hawkins to learn the mind of the British Joint Board in regard to the possibility of Merging the two Joint Boards into one Board under an American charter, and to ask a reply from the British Joint Board on this matter. The precedents in mind in this connection are the Trustees of Peking University and of Peking Medical College, the British members of which regularly attend Annual Board Meetings. It was further VOTED that the Chairman inquire of the Regents of the University of the State of New York regarding the conditions of granting such a Charter as the University would desire.

B. June, 1919.

Appointments
Approved

Nos. 015 and 032. VOTED to approve the appointments of Rev. A. G. Parker as teacher of sociology, and Rev. J.C. Keyte as Religious Work Director.

C. September 15, 1919.

Staff Quota
and
Financial
Equivalent

No. 039. VOTED to approve in general the recommendations re guaranteeing the Staff Quota and Financial Equivalent from cooperating Boards as stated in Minute 039, and to request each cooperating Board to undertake the support of a definite quota to give any financial reimbursement that may be needed up to Mex. \$250 per month.

D. September 16, 1919.

Temporary
Appointments
Approved

No. 58. VOTED to approve of the action of Temporary Appointments in the staff of the University as were necessitated by the changes last fall.

Constitution
Amendments
Suggested

No. 61. VOTED to give General Approval to the Provisional Constitution, including Amendments at the January meeting, and to postpone definite decision until the final draft of the Constitution is considered. The Board asks the Field Board of Managers to consider the following suggestions as Amendments in connection with making the final draft of the Constitution:

Art. 1, Sec. 1. The possibility of provision for larger representation of Chinese upon the Field Board.

Art. 2, Sec. 10 as amended. The advisability of inserting after the first sentence some such provision as follows: "To the Sub-Committee for the School of Theology there shall also be elected at least one representative of the Chinese communion connected with each of the Missions cooperating in this school."

Art. 3, Sec. 6. The Possible advisability of having the University Senate concur in urgent emergency actions that are final.

No. 67. VOTED to approve the appointment of Mr. J.W. Hunter as Acting Treasurer. *Acting Treas*

E. December, 1919.

No. 73. VOTED to concur in the election of Dr. James Boyd Neal *President* as President of the University, and VOTED to concur in the election of Dr. Harold Balme as Dean of the School of Medicine. *Dean*

Nos. 76 & 77. VOTED that approval by a Joint Board of Appointments of Acting Deans would seem unnecessary unless the Acting Deanship should extend over a period of more than one year. *Acting Deans*

No. 79. VOTED to approve the appointment of Rev. L. V. Cady to the staff of the School of Theology. *Rev. L. V. Cady
Appointed to
School of Theology*

Nos. 80 & 81. VOTED to approve the appointments of Dr. Kiang and Mr. Kwo as Associate Professors in the University. *Dr. Kiang
and
Mr. Kwo
Appointed.*

No. 82. The question of an Assistant to the Treasurer was referred to the Executive Committee with power after conference with Mr. Cassatt. *Assistant
to Treasurer*

No. 83. VOTED to request the Northern Presbyterian Board to fill any vacancies in its quota on the staff of the University. *Vacancies*

No. 85. VOTED to give hearty general approval to the proposal to add Chinese to the administrative staff of the University. *Approving
Chinese to
Administrative
Staff*

No. 86. Inasmuch as the terms of service and furlough are matters peculiar to each Mission Board, and as the various Boards are known to be considering this entire general subject, no action was taken on this matter. The Board expressed its hope that the members of the medical staff of the University would avail themselves of opportunities for study at Peking Union Medical College. *Terms of
Service and
Furlough*

No. 89. The Board heard with great interest of the visit to America of Dr. Balme and expressed regret that delay on the Pacific prevented his being present at this meeting, and VOTED that the Board should be called to meet with Dr. Balme at a convenient time after his arrival in New York. *Visit of
Dr. Balme*

No. 91. VOTED to approve of the private solicitation of \$1,000 Mex. by Mr. Parker for use in the Sociology Department of the University, it being understood that the securing of these funds will not encroach upon income that might otherwise be available for the underwritten budget for primary needs of the University or of the cooperating Boards. *Private
Solicitation
of \$1,000 Mex. by
Mr. Parker
Approved.*

No. 92. The Secretary and Dr. Brown were instructed to take up with the Trustees of Peking and of Nanking Universities the question of a joint promotion of interest in America. This entire question of promotion of interest will then be taken up by the Board at its next meeting when Dr. Balme is present. *Joint Promotion
of
Interest in
America*

Deficit of
School of
Arts & Sciences

No. 97. The amount of the current deficit of the School of Arts and Sciences was stated as reported in President Neal's cablegram. The Board expressed the hope that increased support for the University through the cooperating Boards, through the Interchurch movement, and especially through larger local income on the field, would help meet the financial needs.

Financial
Support

No. 106. The Board learned with special gratification of measures taken to secure additional, indigenous, financial support, and wishes to encourage this movement in every way possible.

Minimum
Annual
Contribution

No. 107. VOTED that the minimum annual contribution to a department would be considered to be \$500 gold at the rate of 2 to 1, or \$1,000 Mex., and to ask the cooperating Boards to make their grants on this basis.

Fees from
Students

No. 108-112. VOTED to approve cordially of the plan to increase receipts through Fees from Students.

Chapel

No. 115. Report was made that the donor of the original fund to erect the Chapel does not see her way clear to give the additional amount needed to erect the Chapel at this time, and the matter was referred to the later meeting with Dr. Balme.

Memoranda
of
Trust

No. 118. Pending arrangements for the separate incorporation of the University, it was VOTED to approve the plan that a Board holding land shall exchange Memoranda of Trust with any other Board erecting a building upon said land.

Publications
of the
U.S. Gov.

No. 136. The Secretary was instructed to secure if possible for the University Library the privilege of becoming a depository for publications of the U.S. Government which are of value to the University.

Interchurch
World Movement
Estimates

(158) No. General approval was VOTED for the Interchurch World Movement Estimates as presented and each of the cooperating Boards was requested to incorporate in their denominational campaigns their fair share of the funds needed for the proper development of the University.

General Uni-
versity Expend.

No. 159. VOTED that the cooperating Boards be asked to make a current appropriation for General University Expenditure in addition to their annual grant for the current expenditures of the particular School (s) in which they cooperate.

Current
Budget

No. 160. In regard to the Current Budget it was VOTED to give general approval and to approach the cooperating Boards regarding an increase to care for the additional need, and to urge the University to keep its expenditures within the definite appropriations by the cooperating Boards (Missions), and other absolutely assured income.

University
Policy of
Schools &
Depart.

5. The question of general University policy of Schools and Departments etc., was referred for report at a later meeting to a sub-Committee constituted of the Chairman, Secretary, and Mr. Ralph Wells.

6. Cordial appreciation was expressed upon the announcement that the Canadian Presbyterian Board had funds pledged to build the University Library and a Residence.

*University
Library &
Residence*

7. Theological School. The Theological School and its recent difficulties were discussed with deep concern, and the following action, copies of which were ordered to be sent to the cooperating Boards and through them to their Missions, was VOTED:

*Theological
School*

"The Board felt that the preservation of the union in the University of which the Theological School is deemed an essential and integral part, is a matter of vital concern to Christian education in that part of China, and that it would be exceedingly unfortunate if a union, formed after careful deliberation and earnest prayer, and known favorably throughout the mission field and in the homelands, should now be disrupted. The Board was gratified to learn that the Board of Foreign Missions of the Presbyterian Church of the U.S.A., mindful of this consideration as well as of the Constitutional provision requiring that any Board that wishes to withdraw shall give one year's notice of its intention to do so, unanimously took the following action at its meeting on April 5, 1920:

*Unity
of the
Cooperating
Missions*

"Careful consideration was given to the actions of the Shantung Mission, the Mission council, and the Field Board of Managers of the Shantung Christian University regarding the Theological School of the University. The Board unanimously voted that it expects and hopes to continue its cooperation in the Theological School of the University at least on the minimum basis. The Board expressed the hope that arrangements may be made by the University which will be satisfactory to the Presbyterian Churches in Shantung, and to the Mission. Action on other details is deferred, pending further information and investigation."

"The Board, however, frankly recognized the justice of the claim that some readjustments are desirable in the administration of the School. It believes that the Chinese churches and the Presbyterian Mission in Shantung are right in holding that the churches should have due representation in the management of the University and especially in the Theological School, and the Board therefore recommended that mutually acceptable provisions be made for such representatives."

*Representation
in
Management*

"The Board further believes that those Missions and churches that cooperate in the support of a given School of the University should have a dominant voice in matters which pertain to the internal management of that particular School, and notes with satisfaction that the Field Board of Managers has recognized this principle in its new Constitution. The Board very cordially approved this provision (Art. 2. Sec. 10), with the addition of the amendment suggested above (4 D. No 61, Art. 2, Sec. 10).

"The Board joins the Presbyterian Board in an expression of earnest hope and prayer that such arrangements can wisely be made by the University as will be mutually satisfactory to all concerned, so that the unity of the cooperating Missions, churches, and Boards may be preserved.

"The Board records its policy to cooperate with the British Joint Board in developing the Theological School, so that it will better serve the needs, for a thoroughly trained Christian ministry, of the churches and Missions."

Medical School

8. Medical School. The work, needs, and opportunities of the Medical School were presented from various points of view. Dr. Robert L. Dickinson spoke of the need of better promotion of interest in medical missionary activities, especially among the medical fraternity in America. It was VOTED to thank Dr. Dickinson for his fully appreciated appeal, and to present the situation to the Committee of Reference and Counsel, with the recommendation that a conference be called to consider this matter and to take some definite action regarding it.

Arts & Sciences School

9. Arts and Sciences School. Report that the Canadian Presbyterian Board seemed to be favorably inclined toward cooperation in the School of Arts and Sciences was received with warm approbation.

Election of Officers

10. Election of Officers and Committees.

A. Officers were elected to hold office until the next Annual Meeting, as follows: Chairman, Prof. Paul Monroe; Vice-Chairman, Dr. R.P. Mackay and Dr. S.H. Chester; Secretary and Treasurer, Reverend George T. Scott.

Executive Committee

B. The Executive Committee was constituted as follows; Chairman, Rev. George T. Scott, ex officio; Dr. David Bovaird; Dr. Arthur J. Brown; and ex officio, Prof. Paul Monroe, Dr. R.P. Mackay, and Dr. S.H. Chester. Any Board members living at a distance from New York who are in the city at the time of Executive Committee meetings are invited to be present as voting members.

Finance and Property Committee

C. Finance and Property Committee. The Executive Committee will continue to serve as the Finance and Property Committee.

11. Appreciation was expressed of the highly valued presence of the visitors present.

12. CLOSING PRAYER was offered by Mr. Hawkins, and the Board stood ADJOURNED.

George T. Scott

Secretary.

MINUTES OF MEETING

Thursday, May 27th, 1920, at 156 Fifth Avenue, New York City.

* * * *

A meeting of the North American Joint Board of The Shantung Christian University was called to order at 9:30 A.M. on Thursday, May 27th, 1920, in

the Board Rooms of the Presbyterian Board of Foreign Missions, 156 Fifth Avenue, New York City.

OPENING PRAYER was offered by Dr. Brown.

Prayer

PRESENT: Prof. Paul Monroe, Chairman; David Bovaird, M.D., Mr. Henry J. Cochran, Rev. A.E. Armstrong, Mr. J. Lovell Murray, Dr. Arthur J. Brown, and Rev. George T. Scott, Secretary.

Present

VISITORS: Welcome was extended to the following visitors, - Harold Balme, M.D., Dean of the School of Medicine of the University; Dr. Samuel Cochran of the University Staff; Mr. Ralph C. Wells of Weih sien, China; and Dr. T.H.P. Sailer.

Visitors

EXCUSE FOR ABSENCE was presented from Dr. S.H. Chester.

Excuse

MINUTES OF THE ANNUAL MEETING of the Joint Board, having been circulated among the members of the Board, were accepted and approved.

Minutes

UNFINISHED BUSINESS.

1. Invitations to other Boards. The Secretary reported that Methodist Board is considering the question of cooperation in the work of the University; that the Reformed Church seems rather favorably inclined but will defer action until the return of Dr. Chamberlain from the Far East; that the Congregational Board is unable to cooperate at present; and that the Baptist Board is awaiting word from its East China Mission.

Invitations
to
Other
Boards

VOTED that an invitation to cooperate in the University be extended to the Evangelical Association in Cleveland and that Dr. Balme present this to them.

Evangelical
Assoc. Cleveland
asked to cooperate

2. Report on Membership. The Chairman is approaching Dr. John B. Finley in regard to becoming a coopted member of the Board. The Secretary reported that no reply has been received from Dr. John H.T. Main who would represent Grinnell College.

Report
on
Membership

3. Cooptation of Members. Robert L. Dickinson, M.D. of New York was elected as a coopted member of the Board.

Cooptation of
Members

VOTED that Dr. T.H.P. Sailer be asked to become a corresponding member of the Board.

Dr. T.H.P. Sailer
asked to become
corresponding
member

4. Actions of Cooperating Boards on Recommendations. Canadian Presbyterians have responded very favorably; for the present they have guaranteed three on the staff, - may have four. (The Canadian Presbyterian Board has recommended to its Women's Board the support of a nurse in the University Hospital.) The Southern Presbyterians will simply maintain their present cooperation in the Medical Department; as to any advance they are inquiring of Dr. Shields. Various Boards have undertaken to make grants at rate of two Mexican dollars for one gold dollar. The Northern Presbyterian Board assumes thirteen staff members as its quota, and joins the Canadian Board in assuming the suggested financial reimbursement for payment to fill vacancies.

Actions of
Cooperating
Boards
on
Recommendations

Funds for
Chapel and
Residences

5. Funds for Chapel and Residences. VOTED that Dr. Balme be requested to visit Pittsburgh and call on Mrs. McKelvy in regard to increasing her original donation for the Chapel and to call on Mr. Follansbee in connection with more residences for Chinese professors.

University
Expenses

6. Grants for General University Expenses. It is hoped that half of the \$8000. needed can be secured from America and half in Britain. The Northern Presbyterian Board has granted \$2500. Other Boards have not taken favorable action as yet.

Educational
Policy

7. Report on General Educational policy for University. The Subcommittee on Educational Policy for the University met on May 12th with Dr. Monroe, Dr. Balme, Mr. Wells, and Mr. Scott present. The Committee reported the following recommendations:

A. That the Senior School of Arts and Science be more definitely conceived of as preparatory for the profession of teaching and that toward this end technical courses in education be added to the curriculum.

B. That the Senior Colleges in Theology and Medicine be developed to meet more adequately the great need for men well trained in these professions.

C. That every student of the University be given some definite professional or vocational training so as to possess at graduation ability for the practical application of his education.

It was voted to submit the above three recommendations to the Field Board of Managers for suggestions regarding these and related educational policies, and to recommit a fourth recommendation for rewording.

Charter

8. Report on Charter. The Chairman has approached Dr. Downing of New York State Regents regarding incorporation. VOTED that this matter be referred to a Committee of three, Dr. Monroe, Mr. Scott and Dr. Balme, for report to the Executive Committee before Dr. Balme's departure.

NEW BUSINESS

School of
Arts
and
Sciences

SCHOOL OF ARTS AND SCIENCE

1. Welcome was extended to the Canadian Presbyterian Board which has voted to enter the School of Arts and Science and thus becomes a full cooperating Board represented in all three Schools of the University. Prof. Harold Harkness will be transferred by the Northern Presbyterian Board to the Canadian Board to be the latter's representative.

Dept. of
Biology

2. Mr. A.P. Jacot for Department of Biology. It was VOTED to appoint Mr. Jacot as teacher in the Department of Biology.

Deanship
Vacant

3. Vacant Deanship. Urgent need of filling this important position was expressed.

4. Recurring Deficit. This need was presented. The Northern Presbyterian Board has granted \$2500. additional for the Arts and Science School annual budget. Hope was expressed that the other three Boards cooperating in this School could increase their grants.

Recurring Deficit

5. Returned student to teach Psychology and Education. Dr. Monroe, Dr. Sailer, and Mr. Wells were asked to keep in mind the matter of the University's special need of a strong Chinese for this work.

Returned student to teach Psychology & Education

SCHOOL OF MEDICINE.

1. Future Support of Members of Staff at present paid from C.M.B. funds. Report re proposal of the C.M.B. that after September 1921 a further service of grants for a period of five years should be made, but in a decreasing amount. While hoping that a decrease in appropriation might be avoided, it was thought best that no request should come from this Board at this stage.

School of Medicine future support of members of staff.

2. Extension of Dr. Cochran's furlough. Request was reported from the Field Board of Managers for extension of Dr. Cochran's furlough so that he might complete his studies. It was VOTED to request the Northern Presbyterian Board to extend Dr. Cochran's furlough until his date of sailing in January 1921.

Dr. Cochran's furlough extended.

3. Medical Education of Women. The question of the possible transfer of the North China Union Medical College for Women from Peking to Tsinan-fu was discussed. It was reported that the Medical Faculty of Shantung University recently took unanimous action to the effect that, if those who had the deciding of this matter should vote in favor of moving to Tsinan, the Faculty would cordially welcome the Women's School into affiliation. VOTED that the Board notes with sympathetic interest that the Faculty of the School of Medicine has taken the above action and desires to record its hearty sympathy with it; the Board believes that such affiliation in Tsinan will be for the benefit of both Schools and hopes that such cooperation in medical education in the Mandarin language may be effected.

Medical Education of Women

4. Dr. Gushue Taylor for Translation Work. The possibility of securing Dr. Taylor for translation work at the University was discussed. The Canadian Presbyterian Board would not press the call to another field which they have given him if any way could be found of securing him for Shantung University. It was suggested that funds for two years' support for Dr. Taylor might be secured from the China Medical Missionary Association. It was VOTED to record the interest which this Board has in this proposal if the necessary arrangements can be made; Dr. Balme and Mr. Scott were requested to conduct the necessary correspondence. It was VOTED to record the Board's cordial willingness to appoint Dr. Taylor to the staff if the way become clear.

Dr. Taylor for

Translation Work discussed

Report was made that the Civil Governor of Shantung had recommended a Provincial Government donation of \$5000 to the Medical school.

Provincial Government Donation Recommended

GENERAL MATTERS.

1. Architects. Action of the Finance Committee on the field was reported by the Secretary. In view of changed conditions (our immediate hopes for large building funds from the Interchurch Campaign having vanished) since the Finance Committee considered the matter, it is the judgment of the

Architects

Board that no action be taken at present in engaging in any general way a firm of commercial architects. It was VOTED that the matter be referred to the field to see whether any Mission Architects are available to consult on particular matters with Murphy & Dana in their Shanghai office and that the matter be entirely handled on the field and the Architects' and builders' charges taken out of the appropriations for such buildings as may be erected.

Erection
of
Library

2. Erection of Library. It was VOTED to express to the congregation of Augustine Presbyterian Church of Winnipeg, Canada, the Board's cordial appreciation of the gift of the Library to the University, and to authorize the Field Board to proceed with the erection as soon as funds are available, with the clear understanding that the total expenditures be kept within the appropriation. It was reported that Dr. Balme has requested the Winnipeg Church to assume responsibility for \$2000 a year for the upkeep of the Library.

SCHOOL OF THEOLOGY.

School of
Theology

It was VOTED to record the receipt of communication from the Presbyterian Board, dated May 18th, regarding proposed adjustments in the Theological School and to express the hope that the Theological School may be retained within the University with the full cooperation of all the Boards, Missions and related Churches. The Board feels that the whole matter is so largely a question of mutual adjustment and cooperation on the field that it would like to leave this serious and complex situation as largely as possible to the prayerful consideration of the Field Board of Managers.

PROMOTION OF INTEREST.

Promotion
of
Interest

The question of promoting the interests of the University in America in connection with other China institutions was discussed. The Board was very favorably inclined toward joint home promotion with sister colleges; but failing this was quite prepared to set up a separate promotional campaign, for which various leaders were suggested.

Joint Office
for
Promotion in
America.

VOTED to appoint the Chairman and the Secretary a Committee to cooperate with the corresponding Committees from other Trustees in the setting up of a joint office for the promotion in America of the Universities' interests.

Opportunities
for
Promotion
Literature

VOTED to request Dr. Balme and Mr. Paul Cassat (University Treasurer now on furlough in the U.S.A.) to take advantage of any opportunities for promotion that may be presented.

Shantung Office
in
N.Y.

Dr. Balme and Mr. Scott were requested to confer with Dr. Dickinson in regard to cooperating in a Shantung Office in New York City.

Mr. Cassat
to devote time
to
Promotion
of University
Returns of

VOTED to ask Mr. Cassat to devote his time from the middle of September to the middle of December to the promotion of the University.

Dr. Balme
to China
by way of
America

VOTED to request the British Joint Board to approve, if practicable, the return of Dr. Balme to China by way of America with a view to spending two months, or such time as may prove to be practical, here in the interest of the University.

CLOSING PRAYER was offered by Mr. Armstrong, and the Board stood adjourned.

George T. Scott, Secretary.

MINUTES OF EXECUTIVE COMMITTEE

Wednesday, October 6th, 1920, at 156 Fifth Ave., New York.

* * * * *

A meeting of the Executive Committee of the North American Joint Board of the Shantung Christian University was called to order at 4:15 P.M. Wednesday, October 6th, 1920, in Room 812, 156 Fifth Ave., New York.

OPENING PRAYER was offered by Dr. Egbert W. Smith.

Prayer

AS CHAIRMAN of the Meeting, Dr. Alfred Gandier was elected to serve.

PRESENT: Dr. Alfred Gandier, Prof. Paul Monroe, Mr. J. Lovell Murray and Rev. George T. Scott; also, Dr. Egbert W. Smith as Alternate for Dr. S. H. Chester and Dr. A. G. Sinclair as Alternate for Dr. R. P. Mackay.

Present

EXCUSES FOR ABSENCE were presented on behalf of Dr. David Bovaird and Dr. Arthur J. Brown.

ITEMS OF BUSINESS.

1. Dr. Monroe reported on his investigation of the possibility and advisability of securing a Charter for the University under the Regents of the University of the State of New York, stating that a Charter could be secured from the Regents, and that the present infelicities requiring diplomas to be printed solely in English and to be signed in New York could probably be modified. The Secretary was instructed to correspond with the British Joint Board regarding this matter.

Charter for University

2. The report was made that President John H. T. Main of Grinnell College, Grinnell, Iowa, had accepted the invitation extended to him to become a member of the Board by co-optation, and that Dr. John H. Finley would be pleased to accept similar membership if the University were not to be incorporated under the laws of New York State, of which he is Commissioner of Education.

Co-opted Members

3. Dr. Monroe and Mr. Scott were asked to continue their endeavor to find a suitable Chinese now studying in America as teacher of Psychology and Education. The University is asked to notify the Board of the approximate amount of salary proposed for such a teacher.

Psychology and Education Teacher

4. The Promotion of Interest.

a. Report was made of a meeting soon to be held of two representatives from the Home Board of each of the five Union Christian Universities of China to consider the feasibility of a joint office in New York City. The Committee VOTED to empower its two representatives to favor such a plan in the conference. (The Board had previously proposed a coordination of the home interests of three of these Union Universities; namely, Shantung, Peking and Nanking.)

Promotion of Interest and feasibility of a Joint Office

b. The Committee heard with pleasure of the promotional work which is being done by Mr. Paul C. Cassat, Treasurer of the University, and Dr. Robert L. Dickinson of the Board, and

Promotional work

(1) VOTED to approve of Expenditures on the Promotion Account with the understanding that such expenditures shall at no time

Expenditures on Promotion Ac

create a deficit in excess of \$1,000. Gold, and

- (2) VOTED, if Dr. Harold Balme can return to America in February or March, to request the Presbyterian Board to extend the furlough of Mr. Cassat until Dr. Balme's return.

Death of Dr. C. K. Roys

5. The Committee learned with sorrow and deep sense of loss of the death of Dr. Charles K. Roys following an operation at the Mayo Clinic in Rochester, Minn. The Committee VOTED to make record of its high appreciation of the Faithful and invaluable services of Dr. Roys on the Staff of the Medical College and Hospital, of his exemplary Christian Character, and of his rare unselfish spirit of service, and instructed the Secretary to convey to Mrs. Roys the Committee's deep sympathy with her in her bereavement.

6. Minutes of Field Board of Managers, June 1920.

Minutes of Field Board of June 1920

(Numerals are those of the printed Minutes of the Field Board.)

The Minutes had been in the hands of each member of the Board for several weeks and special action upon them was taken by the Committee as follows:

Chinese on Field Board approved.

166. The Committee is in hearty accord with the effort to place Chinese upon the Field Board of Managers.

Rev. D. W. Burt resigns as Dean

169. The Committee recognizes the high motives and fine spirit with which the Rev. D. W. Burt, M. A. resigned his Deanship in the Theological School and records its thorough appreciation of the character of his services as Dean and the tone of his letter of resignation, and VOTED to concur in the acceptance of his resignation.

John D. MacRae invited to become Dean

170. The Committee heartily concurs in the invitation to the Rev. John D. MacRae to the Deanship of the Theological School.

171. The Committee cordially approves of the invitation extended to Dr. Robert Fitch to become Dean of the School of Arts and Science.

174-176, 179. The Committee concurred in the appointment of (a) Dr. P. I. McAll as Lecturer and Member of the Faculty of the School of Medicine; (b) The Reverend J. W. Hunter as associate Professor in the School of Arts and Science; (c) The Reverend F. Harmon, Mr. Lin Tsei I and Dr. R. T. Shields as Lecturers in the School of Arts and Science; and, (d), the Reverend P. M. McHardy as associate Professor in the School of Theology.

Cooperation with Peking and Nanking Universities

181. Regarding Dr. Adolph's furlough, the Committee understands that it has no power to act inasmuch as a furlough of any member of the Staff supported by a Mission Board is a matter to be arranged by his own mission and mission board.

183. The Committee VOTED general approval of the proposals of Cooperation with Peking and Nanking Universities.

184. The Committee VOTED general approval to the proposal to give more definite objective to the various departments in which the University trains Chinese for leadership.

Translation Bureau

190. Translation Bureau. Cordial sympathy was expressed regarding the need of a larger and better literature in the Chinese language. The Committee believes that this should be brought about by a large cooperative effort and inquires of the Field Board if its plan contemplates united work in the preparation of books on Arts, Science and Theology.

Better Literature

205. The Committee noted the urgent Financial Needs as listed and VOTED to consider these needs as preferentially arranged as the primary request of the campaign for funds this winter.

Financial Needs

208. The Committee learned with great satisfaction of the action of the Shantung Provincial Assembly, which has contributed \$5,000. Mex. per annum for current expense of the University Hospital, and suggested that the Secretary present to the Shantung Provincial Assembly an expression of the North American Joint Board's cordial appreciation of the Assembly's recognition of the services of the Hospital.

*Shantung
Provincial
Assembly
contributed
\$5,000 Mex. per
annum for
current exp.
University Hos.*

215. The Committee hopes, as indicated in paragraph 3, that a satisfactory way may be found for the Presbyterian Churches to cooperate in the School of Theology and again send their students there.

*Cooperation
of
Presbyterian
Churches in
School of Theology*

220. The Constitution of the Field Board of Managers, was considered by the Committee, but definite and final action thereon was deferred until a meeting of the Joint Board. The Committee meanwhile ventures to make two or three minor suggestions as follows:

*Constitution
of
Field Board
of
Managers*

Article III, Section 3. The word "Church" is ambiguous; if "Denomination" is intended, and not "Congregation," this should be made clear. While this small basis of cooperation for the Chinese is probably best at this time, the Committee believes that eventually the same basis of cooperation should apply to both missions and Chinese denominations. As proposed, a mission must supply a teacher and \$1,000. Mex. to place a representative on a departmental committee; whereas, a Chinese communion may have two members on the committee by paying only \$500. Mex. If a full unit of cooperation is accepted by a Chinese denomination, presumably that denomination should elect a representative to the Field Board of Managers. The Committee believes that Article III, Departmental Committee, marks a real advance in the method of administration of the University. The Committee feels strongly, that the Field Board of Managers shall retain ultimate field authority, as indicated in Section 8.

7. Report was made of negotiations between the English Baptist Board and the Canadian Presbyterian Board for temporary use of space in the Library Building for Theological classes, and the Committee VOTED to approve of any such arrangement as is acceptable to the two Mission Boards concerned and to the Field Board of Managers.

*Theological
Classes*

8. It was VOTED that if it appears upon investigation that Dr. Atwater is planning to go to work in China under other auspices his appointment to the staff of the University should be cancelled.

Dr. Atwater

9. In order to secure for the Library United States Government publications of interest to the University, it was suggested that the Secretary approach the Bureau of Education, the two Surgeon General's Office and the Smithsonian Institute of Washington, D. C.

*U.S. Gov.
Publications
for
University
Library*

10. CLOSING PRAYER was offered by Dr. Gandier; and the Committee

ADJOURNED.

George P. Scott
Secretary.

MEETING OF THE NORTH AMERICAN JOINT BOARDGarden City, Long Island, N.Y., January 19, 1921

* * * * *

Members of the North American Joint Board of Shantung Christian University met in conference Wednesday, January 19, 1921, at Garden City, Long Island, New York.

Present

Present: Mr. Armstrong, Mr. Murray, Mrs. McGilvry, of the Canadian Presbyterian Board; Dr. Chester and Mr. Hancock, of the Southern Presbyterian Board; Dr. Brown, Mr. Scott and Dr. Sailer, of the Northern Presbyterian Board; Dr. Paul Monroe, Chairman of the Board, and the Rev. C.E. Wilson, of the British Joint Board of the University.

Greetings
from
British Board

1. Greetings from the British Joint Board were presented by Mr. Wilson, who spoke also regarding the promotional campaign in Britain.

Medical
Education

2. Recent developments in China affecting medical education were discussed. The Conference recorded itself in favor of extending cordial welcome to the Women's Medical College, if the China Medical Missionary Association should advise the latter to locate in Tsinan.

Coordinating
work of
five
Union Christian
Universities
of China

3. Steps toward coordinating the work of the five Union Christian Universities of China. Report was made of the two meetings in New York of representatives of these five Institutions -- Peking, Shantung, Nanking, West China and Fukien, and it was voted to give general concurrence to the proposals of this Joint Committee on the two following matters: (a) To accept an appropriate share with other Universities in a Joint Office with modest expenditure in New York City, however not committing the University financially to any expenditure until there is some accurate estimate of what the University's share in the expense would be. (b) The British Joint Board concurring, to suggest to the Field Board of Managers that it arrange for such a conference as the Field Boards shall deem best "to consider and secure the correlation of their interests and program in China and to advise what other steps they think their representative Boards at home may unitedly take in addition to the cooperation provided for in the action already taken," (namely, a Joint Office).

University
Library

4. Report was made that arrangements have been initiated for the University Library to secure publications of the Smithsonian Institution, the Bureau of Education, and the War Department.

Vacancies

5. Vacancies in the Staff were considered and the feeling expressed that successors to Dr. Hayes and Mr. Davies should be found soon and hopes that the Medical School vacancies may also be filled.

Buildings

6. Buildings: Report was made of the laying of the foundations of the Theological Building and of the Library; the question of additional funds being needed to make possible the Administration Building and Chapel was discussed, also the serious problem of reimbursing by August 1921 the Fund from which four medical residences were erected. Dr. Chester stated that the Southern Presbyterian Board would provide funds for one of these residences before next August.

Charter

7. Charter: Mr. Wilson reported on the inquiries in Britain toward

securing a British Charter; Mr. Armstrong on Charters in Canada, and Dr. Monroe on the possibility of a Charter from the Regents of the University of the State of New York.

8. Promotional Campaign: The Board learned with satisfaction of the earnest efforts which Mr. Cassat is putting forward in promoting the interests of the University in America against the extreme difficulty which he and all others are now meeting in securing funds for missionary and benevolent purposes. Report was made that the promotional account showed a deficit somewhat larger than the limit set by the Board at its latest meeting and the causes for this excess were explained.

Promotional Campaign

9. Dr. Sailer's visit: The Board was gratified to learn of the contemplated visit to China of Dr. Sailer and cordially invited him to accept a commission from it to visit the Institution for as long a time as he might find possible to study the situation there and report to the Board upon all matters which he believes would be of interest or assistance to it in its conduct of the Institution. The Board also requested Dr. Sailer to inquire into the possibility of a Chinese Government Charter for the University.

Dr. Sailer's Visit

10. Dr. Finley: Now that Dr. John H. Finley has severed his connection with the Board of Education of the State of New York, the Secretary was instructed to renew the cordial invitation of the Joint Board for Dr. Finley to become a member. The Chairman of the Board will also write a private letter to Dr. Finley. (Dr. Finley accepted January 28, 1921).

Dr. Finley invited to become a member of the Joint Board

11. Confirmation requested. Voted to submit the above Minutes to the other Members of the Board for confirmation, and if they approve of the Actions taken at this Conference that the Conference then be considered as a Meeting of the Board and its Actions become effective. (This confirmation has been made unanimously).

Minutes

Adjourned.

George T. Scott
Secretary.

MINUTES OF EXECUTIVE COMMITTEE

Friday, February 25th, 1921, at Aldine Club, New York City.

The Executive Committee of the North American Joint Board of Shantung Christian University met at 12:30 P.M. February 25, 1921, at the Aldine Club, New York City.

PRESENT: Mr. A. E. Armstrong, Dr. Arthur J. Brown, Prof. Paul Monroe, Mr. George T. Scott and Mr. E. F. Willis. Mr. Paul C. Cassat, Treasurer of the University, was present as a guest.

Present

EXCUSES: Dr. Bovaird planned to be present, but sent word that an unexpected conference detained him.

Excuses

Visit of
Dr. Paul Monroe
to
China.

Visit to China by Dr. Paul Monroe: The Committee learned with great pleasure and gratification that its Chairman, Dr. Monroe, plans to visit China in the near future on the invitation of the Chinese Government, sailing in April, 1921. It very cordially voted to request and urge him to make as long a visit as possible at the University and to represent the North American Joint Board in the many matters which are demanding serious consideration, wise counsel, and early decision. (Mailing addresses for Dr. Monroe: c/o Thomas Cook & Sons, Yokohama, Japan; and c/o Dr. Henry S. Houghton, Peking Union Medical College, Peking.)

Minutes

Minutes of Previous Meeting of January 19, 1921 having been circulated in full to all members of the Board, were accepted as read and approved.

Proposed
Joint Office
for
5
Universities

A report of progress toward the proposed Joint Office in New York City for the five Christian Union Universities of China was made by the Secretary.

Membership
in
Joint Board.

Membership: (a) Report was made of the acceptance of membership in the Joint Board by John H. Finley, L.L.D. (Term expires 1925.) (b) Inasmuch as the Grinnell-in-China Movement is a cooperating agency in the University, it was voted that President John H. T. Main of Grinnell should be considered a representative member of the Board rather than a co-opted member as he has been until the present. (Term expires 1925.) (c) Record was made of the election to the Board for the term expiring in 1925, of the Rev. Charles E. Diehl, D.D., of Clarksville, Tennessee, by the Executive Committee of the Southern Presbyterian Church, and of Mr. Edwin F. Willis as an alternate to both Dr. Chester and Dr. Diehl. (d) Record was made that the associated Boards have re-elected their representatives of the Class of 1921 to succeed themselves in the Class of 1925, as follows: 1. Northern Presbyterian, Dr. David Bovaird and Mr. George T. Scott. 2. Canadian Presbyterian, Dr. R. P. Mackay and Prin. Alfred Gandier. The Committee's attention was called to the fact that there are two places open for members to be chosen by co-optation; various names were discussed but no action taken.

Field Board
Minutes
January 1921.

Field Board Minutes January 1921: The Minutes of the meeting of the Administrative Council of the Field Board of Managers of January 5, 1921, were considered and action taken thereon as follows: (The numerals correspond to the numbers of the Minutes in the records of the Field Board.)

Officers of
Treasurer
Registrar

228. Approval was voted to the Division of the Offices of Treasurer and Registrar with the continuance of Mr. Paul C. Cassat as Treasurer and of the Rev. J. W. Hunter as Acting Registrar.

Appointment of
Dr. L. F. Heimburger
Professorship.

229. Voted to concur in the appointment of Dr. L. F. Heimburger to a professorship in the Medical School and to express the hope that the Northern Presbyterian Mission will transfer him to this work.

Rev. J. C. Keyte
elected as
Prof. of Philosophy

231. Voted to concur in the election of the Rev. J. C. Keyte, M. A. as Professor of Philosophy in the School of Arts and Science.

Rev. Ting Li Mei
invited to
Professorship
School of Theology.

233. The Board learned with pleasure of the invitation extended to Rev. Ting Li Mei to a professorship in the School of Theology for a period of three years, and expressed the earnest hope that he will find it possible to accept this important post, his support to be arranged from funds available through the regular appropriations or on the field.

238. Voted to concur most heartily in the invitation to the Wesleyan Mission to cooperate in the School of Theology.

Wesleyan Mission
invited to cooperate

239. The Committee recorded its continued hearty support of the Senior College of the School of Arts and Science.

Senior College
School of Arts & Sc.

240-241. General educational policies and particular questions such as the proposed Course in Commerce, were referred to Dr. Monroe for conference with the University authorities in China.

Educational Policies

242. The Secretary was instructed to correspond with Dr. W. H. Adolph with reference to the invitation which the Field Board is extending to him to become Dean of the School of Arts and Science.

Dr. W. H. Adolph
invited by
Field Board
to Deanship

244. The Committee learned with profound regret that Dr. James B. Neal feels that he cannot much longer continue in the office of President where he is serving with such eminent ability and acceptance, but would venture to urge that he hold office at least until the end of the spring term of 1922. The Committee heard with the deepest sorrow of the serious illness which has recently afflicted Dr. Neal and prays for his speedy and complete recovery. A vote of fullest sympathy with Dr. Neal was taken with sorrowing but hopeful hearts.

Dr. B. Neal
cannot continue
much longer
as
President

246. The Board voted approval of the general proposals for scholarships and bursaries on the field and referred to the associated Boards the question of the establishment in America and Britain of scholarships for Shantung University graduates.

Scholarships

247. The Committee was pleased to learn that Mrs. W. M. McKelvy has promised to make available an additional \$5000 gold for the erection of the Chapel, and instructed the Secretary to write Mrs. McKelvy, expressing to her the grateful appreciation of the University. In view of this the Committee approves proceeding with the erection of the Chapel during the present year with the definite understanding that the total expenditures for building and full equipment be kept within the amount available for this purpose.

Additional Chapel Funds
made available
by
Mrs. McKelvy

254. Voted to approve of the employment of Miss Margaret Wilson as a short-term assistant in the office of the Treasurer of the University, if special additional funds for all of the expenses connected with her service are secured.

Miss Margaret Wilson
approved as
Short-Term
Asst. to Treas.

256, 258, 265. The Committee noted several grants from the Building Fund and inquired whether undesignated building funds are available in these amounts, inasmuch as funds available for special objects, including the Chapel and the Administration Building with any interest accrued thereon must be held intact and solely for these objects.

Building Fund

273. The University Budget for the year 1921-1922 was considered its clear and detailed form being favorably commented upon, and the question as to how the needed balanced "to be provided" can be secured, was studied. It was voted: (1) to request the cooperating Boards to consider the possibility of making increased current grants to the University; (2) to investigate the feasibility of continuing the direct campaign for funds inaugurated by Mr. Cassat; (3) to instruct the University authorities on the field that all expenditures on account of and chargeable to the North American Joint Board or its cooperating Mission Boards must be kept within the actual underwritten appropriations of these Boards.

University Budget

Promotional Campaign

Promotional Campaign. Mr. Cassat reported upon his work in connection with the promotion of interests of the University, mentioning various sums for capital and current expenditures which have been secured. The Committee fully realizes the extremely difficult financial situation in America at present, and is therefore specially cordial in its vote of appreciation to Mr. Cassat for his strenuous, painstaking, and successful efforts during recent months.

Transfer of Administration Building Funds considered

The advisability of requesting that the funds for the Administration Building be transferred to other purposes of the Institution because of the apparent impasse in the erection of the Administration Building, was carefully considered and no action was taken, the consensus of opinion being that this could be dealt with as thought wisest by those who have personally handled the matter up to the present.

Memorandum of Agreement in case of Union Missionary Institutions

A proposed draft of a "Memorandum of Agreement" to be made by a Board holding title to land and another Board erecting a building thereon at a Union Institution, was presented and the Secretary stated that he would have copies of it made and submitted for amendment or approval to the various Boards interested.

Redemption of four Residences at Med. School considered

The urgent need of redemption at an early date of the four Residences at the Medical School erected with C.M.B. funds was carefully considered. Mr. Willis stated that he believed the Southern Presbyterian Board could furnish funds for one of these residences before August 1921. It was stated that none of the other three residences is occupied by a representative of any of the missionary agencies in the North American Joint Board.

Dr. Atwater

Staff. 1. Report was made of a letter from Dr. Reginald M. Atwater to the effect that he will probably not join the staff of the University. 2. Mr. Armstrong reported that if Mrs. J. C. Ratcliffe should not return to the nursing staff of the Medical School, the Canadian Presbyterian Board would appoint another competent nurse to fill the vacancy.

Mrs. Ratcliffe

Upon motion voted the Committee adjourned.

George T. Scott

Secretary.

ADJOURNMENT OF ANNUAL MEETING.Annual Meeting Adjourned until May 11th 1921.

The Annual Meeting of the North American Joint Board of the Shantung Christian University is, according to its constitution, scheduled for the second week in April. Inasmuch as representatives of the constituent Boards in Nashville and in Toronto wrote several weeks in advance that they could not be present in New York City the second week of April, 1921, the members of the Board voted unanimously by circular letter to postpone the annual meeting until the month of May.

In accordance with this circular and unanimous vote, the Secretary of the North American Joint Board of the Shantung Christian University called the meeting to order at 10 A.M. Wednesday, April 13th, at 156 Fifth Avenue, New York City, and, for lack of a quorum, declared the meeting adjourned from that date until Wednesday, May 11th, 1921, at 25 Madison Ave., New York.

George T. Scott
Secretary.

MINUTES OF ANNUAL MEETINGWednesday, May 11, 1921, at 25 Madison Avenue, New York.

The Annual Meeting of the North American Joint Board of the Shantung Christian University (adjourned from April 13, 1921) was called to order at 4 p.m. on Wednesday, May 11, 1921, in the Assembly Room of the Committee of Reference and Counsel, 25 Madison Avenue, New York City.

OPENING PRAYER was offered by David Bovaird, M. D.

PRESENT: Professor Paul Monroe, Chairman; Rev. George T. Scott, Secretary and Treasurer; Dr. Arthur J. Brown, David Bovaird, M. D., Mr. Henry J. Cochran, Robert L. Dickinson, M. D., Rev. A. E. Armstrong, Dr. A.G. Sinclair, and Mr. J. Lovell Murray.

EXCUSES FOR ABSENCE were presented on behalf of Dr. Mackay, Dr. Gandier, Dr. Chester, Dr. Diehl, Dr. Finley and Dr. Main.

Minutes of the Board Meeting of January 19, 1921 and of the Executive Committee Meeting February 25, 1921, having been circulated in full by mail were accepted as read and were approved.

Minutes of the Adjourned Meeting of April 13, 1921 were summarized and approved.

ITEMS OF BUSINESS.

1. The Report of the Treasurer was presented in writing and upon vote was accepted and ordered placed on file.

A. Voted to refer to the Field Board of Managers the Deficit in the Promotion Account, assent being given to the proposal that the capital funds secured by promotion might justly be expected to bear their fair proportion of the expenditures incurred.

B. A report was made that the full annual support of Miss Margaret Wilson, Assistant to the field Treasurer, was apparently not guaranteed and upon vote this matter was referred to Mr. Cassat with the expectation that by correspondence with the home base or from other sources he could secure the full amount required.

2. The Board learned with pleasure of the reported continued improvement in the health of the beloved President of the University, Dr. James B. Neal, and voted to express again fullest sympathy with him in his illness.

3. In the matter of a Joint Promotional Office in America for the five Christian Universities of China report of progress was made.

4. The suggestion that the Field Board of Managers might wish to constitute a group of Honorary Advisors in China was referred to Dr. Monroe to take up with the authorities on the field on his approaching visit to China, and report back to the Joint Board.

Prayer

Present

Excuses

Minutes
Board Meeting
Executive Committee
MeetingMinutes
Adjourned
MeetingReport of
TreasurerDeficit in
Promotion
AccountSupport
of
Miss Margaret
Wilson

Dr. James B. Neal

Joint Office
for
PromotionHonorary
advisors
in
China

- Erection
of
Administration
Building
5. The use of funds for the erection of Administration Building was given careful consideration. It was Voted
- A. That these funds should be held intact solely for the purpose for which they were solicited from and designated by the donor.
- B. That the Field Board of Managers be instructed to proceed with the erection of the Administration Building within the amount available for it at as early a date as practicable.

- Proposed
Property
Agreement
6. A copy of the draft of the Proposed Property Agreement for use by the University between constituent Mission Boards holding title to the land and other Boards erecting buildings thereon, was presented with the statement that this proposed draft has been referred to various Mission Boards in interest for consideration and approval. The Board deferred action on this matter to a later date when replies from the constituent Boards will have been received.

- Criticism
of
Missionary
Colleges in
China
7. Statements were made of the criticism abroad in America regarding the alleged secular nature of the education in missionary colleges in China, and the Secretary reported a letter of serious inquiry which he had received on Shantung University in particular. The Board expressed its thorough belief that Shantung University stood for the highest motives and objectives of Christian missionary education as representing the Church constituency in the home lands and its deep desire that the University in all of its work keep clearly before it the great aim and message of evangelical Christian Missions.

- Mr. Russell
Carter's
visit to
Tsinan-fu
8. The Board was happy to learn of the proposed visit of Mr. Russell Carter, Associate Treasurer of the Northern Presbyterian Board, to Tsinan-fu in the month of August and voted to request Mr. Carter to make such investigation of financial and property matters at the University as might be possible on his very brief visit and to report back to the Board at his convenience.

- Rev. C. G. Sparham's
visit
9. Report was made of the recent visit in New York City of the Rev. C. G. Sparham, Chairman of the Field Board of Managers, and of his conference with various members of the Joint Board, regret being expressed that he could not remain for this Annual Meeting.

- Minutes
of
British Joint
Board
10. The Minutes of the meeting of the British Joint Board of March 10, 1921, were briefly summarized by the Secretary. The questions of incorporation and of charter, regarding which the British Joint Board has corresponded with the North American Joint Board, were at a previous meeting referred to the Chairman. Dr. Paul Monroe, for investigation upon the field and report. Upon vote this reference was confirmed and it is hoped that Dr. Monroe may have the privilege of conference in China with the Chairman and the Treasurer of the British Joint Board as well as with the Field Board of Managers and others of influence in these matters.

- Theological
School
- Rev. Ting Li Mei
11. Theological School.
- A. Report was made that the North American Presbyterian Board had authorized the Field Board of Managers to use for the support of the Rev. Ting Li Mei any funds which might be available for supplying a vacancy in the Presbyterian Board's quota on the University staff.

Report to the Board

B. Report was made of the reply from the Rev. C. W. Andrews of the Wesleyan Missionary Society of London to the invitation to join in the Theological School to the effect that the entire question of theological training in their Missions was now under advisement on the field and that definite reply could not be made at this time.

*Wesleyan
Missionary
Society of London*

Medical School

12. Medical School.

A. The Board was pleased to learn that there was in prospect a fund of at least ten or twelve thousand dollars gold, to become available through the Northern Presbyterian Board, to erect a Nurses' Home at the Medical School and Hospital of the University.

Nurses Home

B. The question of the reimbursement of China Medical Board funds for residences erected on the Medical School campus was seriously considered and discussed at length. It was voted that for the purpose of reimbursement there should be no transfer or loan from any other capital fund without the distinct approval of the donor of such fund, and approving action by the home Board concerned, and specifically that the fund for the Administration Building should not be so used. It was voted to refer with power to the Secretary and Mr. Armstrong the effort to secure funds for the reimbursement of the two medical residences for which provision has not as yet been made and for which funds should be in hand by August 1921.

*China Medical
Board funds
for residences*

C. The Secretary reported a letter from J. G. Vaughan M.D. of the Methodist Episcopal Board in reply to the Joint Board's invitation to cooperation in the Medical School, and in particular to the support of the Misses Dinkelacker. Dr. Vaughan's position is encouraging but, in view of the present financial situation of the Methodist Board, not promising of early favorable action.

*Methodist
Episcopal
Board*

D. The Board was pleased to learn that the China Medical Board had granted a furlough fellowship to Dr. Heimburger and furlough scholarships to the Misses Dinkelacker.

*Furlough Fellowship
to
Dr. Heimburger*

E. It was reported that the appointment of Dr. Reginald Atwater by the Northern Presbyterian Board to the Medical staff of the University was cancelled on May 9, 1921.

*Dr. Reginald
Atwater's
appointment
was cancelled*

13. School of Arts and Science.

A report was made by the Secretary on the correspondence which he had been instructed to conduct with Dr. William H. Adolph regarding the proposal of the Administrative Council of the Field Board of Managers that he become Dean of the School of Arts and Science. Opinion was cordially expressed of high regard for Dr. Adolph's conspicuous ability and large usefulness in his present indispensable work, and grave doubts were expressed by various members of the Board of the wisdom of transferring him from the headship of the Chemistry Department and the Directorship of pre-medical work, especially by those members who by experience know the distracting responsibilities of a Deanship or feel the importance of a strong pre-medical Department. The Board was unable to concur at this time in the action of the Administrative Council. It also expressed itself as feeling that an important election to a deanship should have been proposed in a meeting of the full Field Board of Managers. The Chairman of the

School of Arts +

Such as

*Dr. William
H. Adolph*

Board was given permission to write to Dr. Adolph expressing the viewpoint that he, in common with all the other members present, holds on this question. The following minute, prepared by Dr. Brown, was adopted:-

In view of the vital importance of the Department of Chemistry of related pre-medical work in the University, the high efficiency of Prof. William H. Adolph in this Department, the serious difficulty that would be experienced in filling his place, and the impracticability of combining satisfactorily the headship of this Department with the duties of the Deanship, the question of appointing Prof. Adolph as Dean of the Arts College was referred back to the Field Board of Managers for further consideration and report. It was further voted that if and when the report from the Field Board of Managers arrives to grant full power of action thereon to the Executive Committee.

14. Report was made of the fellowship at Union Seminary, New York City, which has been awarded to Prof. Harold P. Lair.

15. Election of Officers and Committees:

A. Upon vote the Secretary was instructed to cast a ballot for the present Officers. The Secretary then declared the following elected to hold office until the next Annual Meeting:

Chairman, Professor Paul Monroe; Vice-Chairmen, Dr. R. P. Mackay and Dr. S. H. Chester; Secretary and Treasurer, Rev. George T. Scott.

B. As Acting Chairman during the absence of Dr. Monroe on his visit to the Far East, Dr. Arthur J. Brown was elected.

C. The Executive Committee upon vote was constituted as follows:- Chairman, Rev. George T. Scott, ex-officio; Dr. Arthur J. Brown, Dr. Robert L. Dickinson; ex-officio, Prof. Paul Monroe, Dr. R. P. Mackay, and Dr. S. H. Chester, and any out-of-town members that are in the city at the time of an Executive Committee meeting.

D. The Finance and Property Committee was constituted of the same membership as the Executive Committee.

Upon Motion the Board

ADJOURNED.

George T. Scott

George T. Scott,

Secretary.

Fellowships
awarded to
Prof Harold P.
Lair

Election of
Officers
and
Committees

MINUTES OF THE EXECUTIVE COMMITTEE

Monday, October 31st, 1921 at 156 Fifth Avenue, New York City

The Executive Committee of the North American Joint Board of Shantung Christian University met at 11:45 A. M., October 31st, 1921, in Room 812.

OPENING PRAYER was offered by Dr. Chester

PRESENT: Rev. A. J. Brown, D. D.; Rev. S. H. Chester, D. D.;
Robert L. Dickinson, M. D.; Rev. George T. Scott,
Chairman.

MINUTES OF THE PREVIOUS MEETING were presented and, having been circulated in full to all members of the Board were accepted as read, and approved.

THE SECRETARY REPORTED -

- (a) On the status of the proposal for a Joint Promotional Office in America for the five Christian Union Universities in China.
- (b) Progress of the proposed Property Agreement.
- (c) \$13,000. Appropriation by the Presbyterian Board for erecting the Nurses' Home.
- (d) A commendatory statement by Robert C. Boville on cooperation of University students in the Daily Vacation Bible School Movement.
- (e) Post-graduate Study by various members of the University staff now in America.
- (f) The China Medical Board grant of Mex. 33,000 toward current expenses of Medical School for the present fiscal year; etc.

Dr. Adolph's illness was reported to the Committee which upon vote instructed the Secretary to write him a letter of sympathy on its behalf.

MINUTES OF FIELD BOARD OF MANAGERS' MEETING OF JULY 19th, 1921 were presented to the Committee. (The figures used below are those of the corresponding numbers on the Minutes of the Managers.)

- 227. The Amendments to the Constitution proposed by the Managers met with general approval and the Secretary was instructed to request the Managers to submit the entire final draft of the Constitution as amended for consideration and action by the North American Joint Board.
- 234 A special Representative for the University in America seemed to be desirable, but the Committee hopes that such recommendation can be worked out in cooperation with the sister Universities of China.

Prayer

Present

Minutes

Secretary's Report

Joint Promotional Office in America

Property Agreement Appropriation for Nurses Home

Daily Vacation Bible School Movement

Post Graduate Study

China Medical Board grant

Dr. Adolph's illness

Minutes of Field Board of Managers

Amendments to the Constitution

Representatives for the University in America

Resignation of
President J.B. Neal

235 The Resignation of President James B. Neal was understood to be absolutely necessary on health grounds, and the Committee therefore concurred regretfully in the action of the Field Board of Managers in accepting it, confirming the vote-by-correspondence of the Board during the summer months. The Committee learned that the Secretary had written appropriate letters to Dr. Neal and it expressed great interest in his plans for continued missionary service, especially in the exceedingly important realm of medical translation.

New President

236 New President. The Committee ratified the Board's vote-by-correspondence during the summer, in cordial concurrence of the action of the Managers in inviting Dr. Balme to the Presidency of the University. Appropriate cablegram and letters had already been sent to the Managers in China and to Dr. Balme in London.

Chinese as
Vice-President

237 The Board learned with interest and cordial approval of the desire of the Managers to secure a well qualified Chinese as a Vice-President of the Institution.

Dr. Fitch

238 Having heard that Dr. Fitch had declined the invitation to the Deanship of the School of Arts and Science, the Committee took no action.

Dr. Watson M. Hayes
Rev. Percy Bruce

The invitation to Dr. Watson M. Hayes and Rev. J. Percy Bruce to join the staff of the University for the work indicated in the Minutes of the Field Board was very heartily concurred in by the Committee, which expressed the earnest hope that these two eminent leaders in Christian education might see their way clear to accept.

Resignation of
Dr. C.F. Johnson

243 The Resignation of Dr. C. F. Johnson as a Lecturer in the School of Medicine was accepted with regret and with hearty expression of gratitude for his fully appreciated services.

Appointments
on
University Staff

244 to 246

Appointments on the University Staff of Mr. C. D. Wang, Dr. E. D. Struthers and the Misses Dinkelacker were cordially concurred in by the vote of the Committee, with the understanding that this Board incurs no direct financial obligation.

Higher Education
for
Women

255 Higher Education for women within the School of Arts and Science was discussed with much misgiving as to the wisdom of undertaking this important departure at the present time, especially in view of the fact that the Mission Boards are bending every consistent effort to establish adequately the understaffed and ill equipped colleges for women in Peking and Handing. While thoroughly sympathetic with Higher Education for Chinese women the Committee was of the unanimous opinion that Shantung University should seek to do much more thoroughly the work it has already undertaken before it assumes large additional responsibility.

University Middle
School

256 A University Middle School also impresses the Board as too heavy an additional undertaking at this time. The suggestion was made that possibly the present Middle School

in Tsinan might be developed into a Union Middle School correlated with but independent of the University.

259 A Theological Course of four years subsequent to graduation from Junior College impressed the Committee favorably, with the understanding that this was not too high a standard to require at this time of the majority of ordained ministers in Shantung. The Committee requests information from the Field on this general question and inquires if and why the Theological student requires one more year of work than does the Art student to receive the B. A. degree.

Theological
Course

262 A Leper Hospital related to the School of Medicine but supported by the Mission to Lepers approved itself to the mind of the Committee, and the Secretary was instructed to express to the Mission to Lepers the hope that the Mission to Lepers would see its way clear to follow out the suggestion of the Managers.

Leper Hospital

265 to 266 Changes of Sites for Buildings appear to be made by the Managers without due regard for the approved general campus layout, but it is earnestly hoped with full regard for improved architectural effect and improved University efficiency.

Changes of
Sites for Buildings

274 A Finance and Property Committee of only two members seemed to be too small a Committee to handle items of the importance of those generally referred to such a Committee.

Finance and
Property
Committee

275 Budget. The Committee is in a position to approve of only such expenditure by the Field Board of Managers for the year 1921-1922 as will be covered by the guaranteed commitments of the Cooperating Boards in America. The Field Board will assure itself that additional expenditures are within the amount certain of receipt from other sources.

Budget

The Committee learned with great gratification that the University had closed its last fiscal year without a deficit in any single department, and trusts that this admirable record will be continued, although the Committee thoroughly realize that the current income of the Institution is very meagre for the large work which it so eagerly desires to undertake. Funds for new enterprises or increased expenditure are now almost unobtainable in America, and the Committee is regretfully unable to assure the Managers of any increase in appropriations in the near future.

No
Deficit for
last fiscal
year

Proposed Members of the Staff. The Committee learned of the possibility of securing Dr. C. T. Maitland for the Department of Preventive Medicine and Mr. Douglas M. for the Department of English and voted to approve of their appointment if and when made, with the understanding that proper provision is made for their support.

Proposed Members
of
Staff

Upon vote, the Committee

Adjourned.

George T. Scott

Secretary

MINUTES OF INFORMAL MEETING OF THE NORTH AMERICAN JOINT BOARDShantung Christian UniversityAtlantic City, N. J. January 11, 1922

(Actions subject to later Ratification by the Joint Board)

Between the sessions of the annual conference of the Foreign Mission Board at Atlantic City, N. J. on Wednesday, January 11, 1922 the Secretary and Treasurer, in the absence of the Chairman, called a brief informal meeting of the members present of the North American Joint Board of the Shantung Christian University.

Minutes

MINUTES OF PREVIOUS MEETING of October 31st, 1921 were presented, and having been circulated in full to all members of the Board, were accepted as read and approved.

Present

PRESENT: Dr. R. P. Mackay; Dr. S. H. Chester, Vice-Chairman; Mr. J. Lovell Murray; Mr. George T. Scott, Secretary & Treasurer; Dr. T. H. P. Sailer; and Mr. E. F. Willis, representing Dr. Egbert W. Smith.

Presiding

Presiding: Dr. R. P. Mackay.

ITEMS OF BUSINESS

Charter for University

1. The question of a Charter for the University, as brought up by the Secretary of the British Joint Board, was carefully considered and the Secretary was instructed to request the British Joint Board for information as to the type and terms of a charter which might possibly be secured in Great Britain.

Mr. B. A. Garside
Mr. John R. Lyons

2. It was VOTED to express the earnest hope that the Northern Presbyterian Board might arrange to assign to the staff of the University Mr. B. A. Garside for the Department of Education and Mr. John R. Lyons for the Extension Department, and to endorse their appointment if they are available for the University staff.

Dr. H. A. Des Brisoy

3. The Secretary was requested to correspond with the Field Board of Managers and the British Joint Board regarding the availability of Dr. H. A. Des Brisoy, and the possible availability also of a strong candidate for Preventive Medicine.

Residence or Rent

4. It was VOTED to request each Mission Board cooperating in the University to provide Residence or Rent for each member of the staff whom it supports.

Checking Account

5. VOTED to approve of the Field Board of Managers carrying a Checking Account in the Bankers' Trust Company of New York City and for the maintenance of this account to request the Northern Presbyterian Board to deposit such part of its annual grant as may seem desirable.

6. Report was made of a recently expressed desire of Mr. Edw. S. Harkness that his name be not associated with the Chemical Laboratory now called "Harkness Hall," the larger part of the cost of which was contributed by his mother and himself. The Board felt the desirability of retaining this name and believed that Mr. Harkness might be willing to have the building called "Harkness Hall," if the situation were explained to him.

Harkness Hall

7. It was VOTED to instruct the Secretary to extend to the China Medical Board an expression of appreciation of its continued substantial assistance in the support of the School of Medicine, and of earnest hope that its grant for the current calendar year of \$33,000. would be continued for a 5-year period.

China Medical
Board

8. Report was made of the New Buildings recently erected at the University: namely, Gotch-Robinson Hall of Theology and The Augustine Library.

New Buildings

9. The printed Report of the School of Medicine for the year 1921, just off the press, was presented by the Secretary. The Report has been sent to each member of the Board, in quantity to the offices of each of the Cooperating Boards, and to various other friends interested in the University on the Field.

School of
Medicine

Upon vote the meeting

ADJOURNED.

Jung T. Scott
Secretary.

MINUTES OF ANNUAL MEETING.APRIL 12, 1922 - 156 FIFTH AVENUE, NEW YORK CITY.

The Annual Meeting of the North American Joint Board of the Shantung Christian University was called to order at 9:40 A. M., Wednesday, April 12th, 1922, in the Foreign Board Room, 156 Fifth Avenue, New York City.

OPENING PRAYER was offered by the Rev. A. G. Sinclair, D.D.

Present

PRESENT: Professor Paul Monroe, Chairman; Rev. George T. Scott, Secretary and Treasurer; Rev. A. G. Sinclair, D.D.; Robert L. Dickinson, M.D. Rev. Arthur J. Brown, D.D.; Thomas H. P. Sailer, Ph.D.; and two guests, Professor Howell P. Lair of the University Faculty and President J. Leighton Stuart of Peking University.

Excuses

EXCUSES FOR ABSENCE were presented on behalf of Rev. R. P. Mackay, D.D. Principal Alfred Canhier; Rev. S. H. Chester, D.D.; Mr. Henry J. Cochran; Mr. J. Lovell Murray; and David Bovaird, M.D.

ITEMS OF BUSINESS.Minutes

1. The Minutes of the Annual Meeting of May 11, 1921, and of the Executive Committee Meeting of October 31st, 1921, having been circulated in full by mail, were accepted as read and Approved.

Minutes

2. The Minutes of an Informal Meeting of the Board, held on January 11, 1922, at Atlantic City, New Jersey, having been circulated in full by mail, were accepted as read and Approved and the actions of that meeting were Ratified.

Treasurer's Report

3. The Treasurer reported that the Institution had financed itself within its receipts for the past year, and that the accounts were handled on the field and audited there under direction of the Managers. It was reported also that the four residences erected for the Medical staff by the temporary use of China Medical Board Funds had been "redeemed."

Resignation of Dr. Lowrie

4. The Resignation from the Field Board of Managers of Dr. J. Walter Lowrie was noted with sincere regret. The Board expressed its sympathy with him in his ill health with the hope that he would soon be restored to full strength for many years of service.

Proposed Amalgamation5. Proposed Amalgamation.

President Stuart of Peking University was presented to the Board and reported upon the Field negotiations regarding the Proposed Amalgamation of the Shantung Christian University and Peking University, which proposal would bring about a single University in North China with one Board of Trustees at home and one Board of Managers in China with all unnecessary duplication eliminated. Dr. Stuart spoke of the objection of the Peking University Managers and faculty to the recommendation of the China Educational Commission that the one School of Education should be at Tsinan, and he outlined the solution which the Field Boards propose for the present.

Report was made that the Yenching College Committee desired to keep the main body of the College as a single unit in Peking rather than to divide it.

Messages from the British Joint Board and from Dr. Mackay of the Canadian Presbyterian Board were read, indicating the probability of favorable consideration by them of the general plan of Amalgamation.

Report was made of the Field Board's "unanimous conviction that, without prejudice to future developments at Peking, it considers that the building up of a complete School of Education at Tsinan should be an essential element in the University's future policy, in accordance with the recommendations of the Educational Commission." A cablegram from President Balme states that the "Shantung Mission(s) and Alumni recommend amalgamating conditional upon complete School of Education established at Tsinan-fu."

Dr. Stuart answered a number of questions, but was compelled to ask to be excused at half-past ten in order to keep another appointment.

A Minute on the Proposed Amalgamation was presented, carefully considered, amended, and, with the understanding that it was subject to re-phrasing by the Chairman and the Secretary, was unanimously adopted as follows:

"The North American Joint Board of Shantung Christian University has studied with great interest and care the Report of the China Educational Commission and especially its unanimous recommendations upon the coordination of all higher education by Christian Missions in the North China area. The Board, fully appreciating the various forms of cost involved, desires to place itself in willing and entire agreement with the purpose and general proposals of the Commission affecting Shantung University in the suggested amalgamation with Peking University.

"The Board has also given careful consideration to the related actions of the Field Board of Managers of the Shantung Christian University, and is gratified to know that the Field Board is unanimously prepared to undertake to readjust the structure and function of the University to the larger, cooperative program of Christian education for all northern China on the basis recommended by the Commission. Cabled advice indicates that the British Joint Board of Shantung Christian University is favorably considering this union.

"Although well aware of the burdens and sacrifices which the responsibilities and limitations of this readjustment would entail, the Board approves in principle and accepts in general the plan of Amalgamation as recommended by the China Educational Commission and instructs its Executive Committee to take this matter up with the Peking University Trustees. In formulating the program and initiating the process of such a joint plan of amalgamation, which may call for early action affecting the School of Arts and Science, the Executive Committee is hereby authorized and empowered, subject to concurrent action by the British Joint Board,

"1. To approve of the transfer to Peking University of those courses of Senior College of Arts and Science that would not be related to a School of Education; (or Theology or Medicine)

"2. In order to facilitate the passage of students from Shantung University to Peking University, to strengthen the English courses in the Junior College;

"3. To agree to the reorganization of the Senior School of Arts and Science into a School of Education;

"4. To undertake to provide a model middle school and elementary classes as far as funds permit;

"5. To welcome to the University faculty educational leaders, from Peking University."

Joint Adminis-
trative Office
Action.

6. A Joint Administrative Office in New York City for Shantung, Nanking and Peking Universities was endorsed in the following unanimous action:

"That, on agreement of the Trustees of Nanking University, the Trustees of Peking University and the North American Joint Board of the Shantung Christian University, the Secretary be authorized to establish in concert with the Secretaries of the other Boards a joint administrative office for the conduct of administrative correspondence, the keeping of accounts, and files, the making of purchases, and other administrative matters, upon the following budget:

Administrative Secretary	\$4000.
Accountant and Stenographer	\$1800.
Rent.....	\$ 800.
Furniture.....	\$ 300.
Miscellaneous.....	\$1000.
	\$7900.

it being understood

- (1) that the mission boards concerned provide in funds or personnel approximately \$6000. the first year, \$5000. the second, \$4000. the third, and \$3000. the fourth, the proportion to be determined by the representatives of the Universities concerned, on the present Joint Committee of Ten on Central Office.
- (2) that thereafter these costs will be born entirely by the Universities.
- (3) that the balance not met by the mission boards in these two years be charged against undesignated funds received, by the separate universities.
- (4) that the division of expenses between the Universities be made on the basis of a pro rata to be determined by the Joint Committee, herewith provided for, after the office has actually been in operation.
- (5) that the space occupied and expenses incurred for campaign work be not charged to this budget but to the Universities in separate accounts against sums received from the campaigns.
- (6) that the secretaries of the University boards concerned be authorized to find and present to the said boards a nomination for such administrative secretary and to make such other recommendations as may seem desirable.
- (7) that Fukien Christian University and West China Union University may join in the advantages and use of the joint administrative office on similar terms.
- (8) that a joint committee representing the related university

be established, same to be responsible for the direction of the office."

7. The Annual Budget for the year 1922 - 1923, as submitted by the Field Board of Managers was read and Approved, the total being Mexican \$269,339. it being understood that this Board is not directly responsible for appropriations to support the expenditures. The Supplementary Budget of urgent needs as yet uncovered by grants was also presented. Several members strongly stated that the income from the students in the University should be markedly increased "in order to close up the great gap between annual expenditure and the income from students." The Secretary was instructed to advise the Field of this attitude of the Board and the hope was expressed that the Chairman would also write on this and related financial matters.

Annual Budget

8. It was voted that the Board approve the New Classification of the National Education Association, known as the 6-3-4 System (6 years elementary school, 3 years middle school, and 4 years college work,) and take steps to put it into effect as soon as the necessary adjustments could be made.

New Classification of the National Education Association

9. The Board approved the action of the Field Board of Managers and referred its request to the Canadian Presbyterian Board to provide an Annual Library Maintenance Fund of a grant of \$2000.00 and to appoint Mr. D. D. Parker as University Librarian for a period of three years, his allowance during this period to be paid out of this said fund.

Library Maintenance Fund
D. D. Parker
Librarian

10. The Board gave very cordial, general approval to the plan of the Field Board to increase the Salaries of Chinese members of the staff, with the understanding that this would be done within the limits of the monies which are, or become, available for such purposes.

Salaries of Chinese members of Staff

11. The Board fully approved the action of the Field Board in charging, and (or) increasing dormitory fees for students, and expressed itself as believing this not only just but necessary under the circumstances.

Fees for Students to be increased

12. The Board approved heartily the recommendation of the Field Board that wider publicity be given to the work of the University; and that closer relations with the Alumni, the Government Educational Institutions, Chinese Officials and the gentry of the Community be cultivated, and that President Balmé, Mr. Kwon and others be advised and empowered to take suitable steps in this direction.

Publicity to University

13. The Board gave general approval of the principle regarding regular furloughs and special post-graduate study for all Chinese Professors and Associate Professors, conditional upon the Managers financing this properly within their resources.

Furloughs and P.G. Study for Chinese Professors

14. It was reported that the invitation to Mr. Lyons and Mr. Beach had been withdrawn because of various unforeseen circumstances.

Invitation to Mr. Lyons & Mr. Beach withdrawn

15. An increase in the current appropriations by the Presbyterian Board, North, was reported.

Current appropriations increased by Northern Pres. Bd.

16. The Board voted that each constituent Board be asked to make

Annual appropriation of \$80 for upkeep of each Bd.

an Annual Appropriation of Mexican \$80. for the upkeep and repair of each Missionary residence which it erects at the University; also voted again to expect each Board to supply residence or rent with each of its foreign staff members.

THEOLOGICAL SCHOOL.

Mather, W.A.
called to School
of Theology

17. Endorsement of extending a call to the Rev. W. A. Mather to teach in the School of Theology was voted.

Drake, F. S.

18. The Board endorsed the Field Board's request that Rev. F. S. Drake be released by the English Baptist Missionary Society for service in the University.

MEDICAL SCHOOL

Application
to China Medical
Board.

19. The Board voted to endorse the application to the China Medical Board to continue its grant of \$33,000. Mexican per year for the next four years, with the understanding that the Field Board undertake to find during this period support from other sources for the persons now supported from this grant.

Transfer of
Woman's Union
Medical College

20. The Board again expressed formally its continued cordial attitude to the proposal to transfer to Tsinan the Woman's Union Medical College of North China. This Board is entirely in sympathy with the idea that this Woman's College should have the equipment, staff and course of a Grade A institution. In renewing this invitation to cooperate or unite with Siantung University, the Board understands that the Woman's College and its supporting Boards will desire to undertake their fair proportion of the enlarged plant, staff and costs of maintenance.

Cochran, Dr. S.
Dean of Medical
School.

21. The Board voted cordially to concur in the election of Samuel Cochran, M.D., as Dean of the School of Medicine.

Ingle, Dr. Ellis
Moss, Dr.

22. The Board concurred in the recommendation of the Field Board of Dr. Ingle, Dr. Ellis, and Dr. Moss as Associate Professors on the Medical Staff.

Wheeler, Dr.
application

23. The Board endorsed the application of Dr. Wheeler to the China Medical Board for a furlough study grant.

Fourth Residence
China Medical
Board

24. The Board was happy to learn of the "redemption" of the fourth China Medical Board residence and voted to endorse its purchase upon the terms proposed by Dr. P. S. Evans.

SCHOOL OF ARTS AND SCIENCE.

Kwoh, Mr. Frank
Dean Junior College

25. The Board cordially concurred in the election of Mr. Frank Kwoh as Dean of Junior College.

Kiang, Dr. P. C.
full professor

26. The Board approved gladly of the recommendation that Dr. P. C. Kiang become a full Professor.

Garside, B. A.
appointed

27. The Board approved the appointment of Mr. B. A. Garside by the Northern Presbyterian Board for Educational Work in the School of Arts and Science.

GENERAL.28. Election of Officers and Committees.Election of
Officers.

A. Upon vote the Secretary was instructed to cast a ballot for the present Officers. The Secretary then declared the following elected to hold office until the next Annual Meeting:-

Chairman, Professor Paul Monroe; Vice-Chairmen, Dr. R. P. Mackay and Dr. S. H. Chester; Secretary and Treasurer, Rev. George T. Scott.

B. Upon vote the Executive Committee was constituted as follows:-

Chairman, Rev. George T. Scott, ex-officio; Dr. Arthur J. Brown; Dr. Robert L. Dickinson; Professor Paul Monroe, ex-officio; Dr. R. P. Mackay and Dr. S. H. Chester; and any out-of-town members that are in the city at the time of an Executive Committee Meeting.

C. The Finance and Property Committee upon vote was constituted of the same membership as the Executive Committee.

D. Dr. Monroe and Mr. Scott were reelected to represent the Board in Conference on Cooperation with other Union Universities in China.

29. The Board received notice of a proposed amendment to its Constitution to the effect that the date of the Annual Meeting be changed to "in the Spring" instead of "in the month of April."

Proposed
amendment

Upon motion the Meeting

Adjourned.

George T. Scott
George T. Scott.

Secretary.

MINUTES OF THE EXECUTIVE COMMITTEENORTH AMERICAN JOINT BOARD OF THE SHANTUNG CHRISTIAN UNIVERSITYWednesday, September 27, 1922, New York City

The Executive Committee of the North American Joint Board of the Shantung Christian University met at 12:30 P. M., Wednesday, September 27, 1922, at the Aldine Club, 200 Fifth Avenue, New York City.

Present

PRESENT: Dr. Paul Monroe, Presiding, Dr. Robert L. Dickinson, Mr. George T. Scott, and Mr. A. E. Armstrong, representing Dr. R. P. MacKay.

Excuses

EXCUSE FOR ABSENCE was presented on behalf of Dr. Arthur J. Brown, who was unexpectedly called out of the City.

ITEMS OF BUSINESSMinutes

1. THE MINUTES OF THE ANNUAL MEETING OF THE BOARD, APRIL 12, 1922, having been circulated in full by mail, were accepted as read and were Approved. A Minute (inadvertently omitted from the mimeograph draft which was circulated) electing Dr. Monroe and Mr. Scott as Representatives of the Board in negotiations with other Union Universities in China, was also Approved.

Amendment

2. The Committee voted an Amendment to the Constitution in accordance with the notice of Proposed Amendment given at the Annual Meeting last Spring, to the effect that the date of the Annual Meeting be held "in the Spring" instead of "in the month of April"; the first sentence of Article V. of the Constitution now reads "The Annual Meeting of the Board shall be held in the Spring, the exact date being fixed by the Executive Committee."

Treasurer's Report

3. The Treasurer reported that the University had successfully financed itself within its receipts for the fiscal year ending June 30, 1922. Summarized and detailed reports of the Field Treasurer were presented and ordered placed on file. The Committee voted an expression of appreciation of the Field Administration which is zealous and effective in conducting the Institution within its financial resources.

Minutes of Field Board

The Committee considered the Minutes of June 29 - July 1, 1922, of the Field Board of Managers, numbers 247 - 276, action thereon being taken as follows:- (the numerals in parentheses being the numbers of the Field Board Minutes.)

Officers and Committees of Field Board

4. The Committee learned with interest of the new Officers and Committees of the Field Board and instructed the Secretary to write to Dr. Chang Po-Ling its cordial welcome to the Chairmanship of the Field Board and its grateful appreciation of the invaluable service which he is rendering the University and the cause of Christian Education in China (F.B.349)

Policy of Arts and Science School

5. The Policy of the School of Arts and Science (F.B.355)

Cooperation with Peking Univ.

(a) On Cooperation with Peking University, Dr. Monroe and Mr. Scott were appointed to confer with the Peking University Trustees.

Proposed Coeducational Teacher Training work

(b) The Secretary was instructed to inquire into the attitude of the constituent American Mission Boards, especially the Women's Boards, as to the Proposed Coeducational Teacher training work at the University.

ABNPH

6. In the Invitation to Mr. Harold F. Smith and the Rev. Lloyd S. Ruland to join the staff of the University, the Committee cordially concurred. (F.B. 356,366)

Smith, H. S.
Ruland, Lloyd S.

7. In the Resignation of Mr. Frank Kwok as Dean of the Junior College and of Mr. David K. Yang as Associate Professor in the School of Arts and Science, the Committee regretfully concurred and expressed its sincere appreciation of their constructive service to the University. (F.B. 359,362)

Resignations of
Mr. Frank Kwok
Mr. David K. Yang

8. In the following appointments, the Committee voted cordial concurrence:- Dr. W. H. Adolph as full Professor in the School of Arts and Science; and Mr. Chou Kan-ting, Rev. Albert George Parker Jr., and Mr. Arthur Jacot as Associate Professors in the School of Arts and Science. (F.B. 363,364)

Adolph, W. H.
full professor
Associate professor
Chou-ting, Parker,
Jacot

9. The Committee learned with great pleasure of the Invitation extended to the Manchurian Presbyterian Missions to cooperate in the University, and most heartily joins in this invitation with the hope that these Missions may see their way clear to unite in one or more of the Schools of the University. (F.B. 368)

Invitation to
Manchurian
Pres. Missions

10. Requirements for Entrance to the Theological Course were discussed. The Committee had understood that these requirements had been and were to be a completion of only two years in the School of Arts and Science. The Secretary was instructed to make inquiry of the Field regarding the situation and to express the Joint Board's desire that the whole level of Theological Education be not lifted above the range of the widest need of the Shantung Church constituency. (F.B. 369)

Requirements of
Theological Course

11. The Names of Certain University Buildings were approved as follows:

University
Buildings

- The McCormick Administration Hall
- The Kunler Memorial Chapel.
- The Augustine Library.
- The Gotch-Robinson School of Theology.
- The Calvin Mateer Science Hall. (F.B. 370)

12. The suggested Transfer of Endowment Funds for the purchase of land was considered and, while the urgent need of funds for land purchase is fully recognized, was judged inexpedient and the request was declined. (F.B. 371-b)

Transfer of
Endowment
Funds.

13. A Laboratory Gas Plant is considered by the Committee as almost indispensable for the teaching of Chemistry, and the need of funds for such a plant along with funds for additional Land and for a Model Middle School, is felt to be of primary urgency. (F.B. 371-j)

Laboratory Gas
Plant

14. The Committee was pleased to learn that progress is being registered on the field in the matter of Amalgamation with the North China Union Medical College for Women. The Committee voted to express again its cordial readiness for such Amalgamation and the hope that it may be consummated to the mutual acceptance and benefit of both Institutions. (F.B. 372)

Amalgamation
N. C. Union Medical
College of Women

15. The Proposal for a Board of Christian Education and an Educational Secretary for Shantung impresses the Committee as an eminently wise forward step for the Missions in the Provinces unitedly to take. (F.B. 373,374)

Board of Christian
Education and
Educational
Secretary.

Proposed Promotional Campaign

16. The Proposed Promotional Campaign in North America was considered and the Committee was unanimous in doubting the wisdom of such a campaign at the present time, largely because the general University program has not yet been definitely settled, and because the interested denominations in America have in recent years given very generously to the University and are now planning to promote interest in other and more needy institutions. The Secretary reported that he had written inquiring the attitude of the British Joint Board on the Promotional Campaign; the Committee agreed to await a report from the British Joint Board and further developments in the University program and additional information on the definite objects for which the Promotional Campaign is proposed. (F.B.375)

Amendment to F.B. Constitution proposed

17. The Proposed Amendment to the Constitution of the Field Board, to make certain Administrative Officers in the University ex-officio members of the Board, was discussed and the Committee expressed the belief that the object in view could be better accomplished if these Officers were present at Board Meetings as members of the Administrative Staff with privilege of the floor. (F.B. 376)

Joint Administrative Office

18. Arrangements for a Joint Administrative Office in New York for Union Universities in China have progressed very satisfactorily and the Union Committee has nominated as Secretary for this office Mr. Leslie B. Moss, recently a representative of the Northern Baptist Board on the Faculty of Nanking University. The Committee voted to concur in the election of Mr. Moss as Director of this Joint Administrative Office and authorized and directed the Treasurer to provide the proper share of Shantung University in the maintenance budget as approved at the Annual Meeting of the Joint Board, April 12, 1922.

Charter for University

19. The question of a Charter for the University was presented with a report on negotiations to the present time. Mr. Armstrong was requested to explore the possibility of securing in Canada a Charter which might satisfy the requirements of the complicated conditions involved.

Appointment of Dr. Li Tien Lu

20. The Appointment of Dr. Li Tien Lu as Dean of the School of Arts and Science, approved by circular vote, was formally ratified.

Norwegian Lutheran Board

21. A cordial invitation to the Norwegian Lutheran Board to unite officially in the work of the University, especially in the School of Medicine, was very cordially voted. The Secretary was directed to present the invitation to the Norwegian Lutheran Board.

Armstrong's report on visit

22. The Rev. A. E. Armstrong made a very interesting report upon his recent visit at the University, where he was present at Commencement and at the Dedication of the Augustine Library. Mr. Armstrong expressed the hope that the Augustine Church in Winnipeg, which generously erected the Library, would undertake its maintenance in addition to the Church's regular contribution to the Canadian Presbyterian Board.

After discussion of various other items of interest, the Committee

ADJOURNED.

Jung T. Smith
Secretary.

MINUTES OF THE EXECUTIVE COMMITTEE
NORTH AMERICAN JOINT BOARD OF THE SHANTUNG CHRISTIAN UNIVERSITY
Thursday February 8, 1923, 156 Fifth Avenue, New York City

The Executive Committee of the North American Joint Board of the Shantung Christian University met at 10 A. M., Thursday, February 8th, 1923, at 156 Fifth Avenue, New York City.

OPENING PRAYER was offered by the Rev. A. L. Warnshuis, D. D.

PRESENT: Dr. Paul Monroe; Dr. Arthur J. Brown; Mr. Henry J. Cochran; Rev. George T. Scott, presiding; Dr. A. L. Warnshuis of the British Joint Board; the Rev. Lyman V. Cady of the University Staff; Mrs. Charles K. Roys of the Woman's Board; Mr. Leslie B. Moss.

Dr. E. R. Wheeler of the University Staff was expected at the meeting but his boat was delayed and he reached the meeting too late to join in the discussion, to the great regret of the members present.

EXCUSES FOR ABSENCE were presented on behalf of Dr. Mackay; Dr. Gandier; Dr. Sinclair; Mr. Armstrong; Dr. Chester; and also Dr. C. Y. Cheng.

ITEMS OF BUSINESS

1. The Minutes of the Executive Committee Meeting of the North American Joint Board, September 27, 1922, having been circulated in full by mail, were accepted as read and were approved.

Minutes

2. Report was made of a Statement of an Informal Conference held at Bethlehem, Pennsylvania, January 10, 1923, a memorandum of which had previously been mailed to the members of the North American Joint Board.

Informal Conference

3. The Minutes of the Supervisory Committee for the Central Office of the China Union Universities were presented and record made of its officers as follows: Chairman, Mr. George T. Scott; Vice-Chairman, Dr. Eric M. North; Secretary and Treasurer, Mr. L. B. Moss. After discussion of the ways of securing the funds for this Board's share of the expense, it was VOTED that the Chairman and Secretary be asked to make an estimate of the approximate cost of Shantung Christian University's share of the joint expenditure and to refer this estimate to the Annual Meeting with the prorata shares of the Constituent Mission Boards.

Minutes of Supervisory Com. Central

4. Mr. L. B. Moss, Executive Secretary of the Central Office of the China Union Universities, was elected Assistant Secretary of the North American Joint Board of the Shantung Christian University.

L. B. Moss Assistant Secretary

5. Notice was given of a Proposed Amendment to the Constitution as follows:-

Proposed Amendment

Article IV. Section 2. Basis of Cooperation, to be changed to read as follows:-

ART. IV. SECTION 2. UNIT OF COOPERATION. The Unit of Cooperation in the University shall be (1) the full support, including residence or rent, of a missionary member of the staff, together with an annual grant of \$1000. Mexican toward current expenses; or (2) an annual current grant of \$5000. Mexican; or (3) a capital contribution of \$100,000. Mexican. If necessary for purposes of adjustment, the service of a missionary member of the staff, shall be estimated at the rate of \$3000. Mexican annually, and rent shall be estimated at \$1000. Mexican annually; thus (1) above shall be estimated as equivalent to an annual grant of \$5000. Mexican.

Article III. Section 1. Membership. to be changed to read as follows:

1. The Board shall be composed of Members chosen by Election and by Cooptation as follows:

A. Constituent organizations shall elect members according to their degree of cooperation as follows:- (1) one member for one or two units, or (2) two members for three to five units, or (3) three members for six to nine units, or (4) four members for ten to fourteen units, or (5) five members for fifteen or more units.

B. Alternates may be appointed by the constituent organizations and may exercise the rights of their respective principals in the latter's absence.

C. The Board may coopt members to a number not exceeding one-half the number of elected members.

Welcome to

M. E. Women's Board and Pres. Women's Board.

6. A Cordial Welcome to the Methodist Women's Board and the Presbyterian Woman's Board in their anticipated cooperation in the School of Medicine at Tsinan through the Union of the Peking Women's Union Medical College with the School of Medicine was voted. Gratification was expressed at this favorable result of repeated invitations by the Joint Board.

Official Representatives of Women's Boards

7. The Board VOTED a Sincere Welcome to the Official Representatives of the Women's Boards on the North American Joint Board when they have accepted the regular basis of cooperation; in the meantime informal representatives would be welcomed. A Woman's Committee, of Joint Board members and of others, was thought desirable.

Cooperation of M. E. Board

8. The Board was happy to learn of the Cooperation of the Methodist Episcopal Board in the University, in an initial amount of \$950. for the support of a Nurse, and expressed the hope that a full unit of cooperation would soon be supplied with a representative on the Joint Board.

Cooperation with Peking Univ.

9. The proposed Cooperation with Peking University was discussed, and an interview with Dr. Leighton Stuart was reported. The Board VOTED to request Dr. Paul Monroe to work out a scheme of adjustment in the distribution of function for the two Universities, and to submit this to the Board at the Annual Meeting in April, and probably later to the Peking Trustees.

Maintenance of Library

10. The Board learned with gratification that funds for the Maintenance of the Library were to be provided by the Augustine Church of Winnipeg, Canada, through the Canadian Presbyterian Board.

11. The Board commended heartily the increased cultivation of interest among the Alumni of the University and trusts that large benefits will accrue from it.

Alumni interest in University

12. The Board learned with pleasure of the acceptance of the invitation to Mr. Harold Smith to become a member of the University Staff.

Mr. Harold Smith

13. After considerable discussion, the Board VOTED that the important matter of a Charter for the University be further explored and be referred to the Annual Meeting for action when members of the British Joint Board will be present.

Charter for University

14. The proposed uses of the American and British Boxer Indemnity Funds were discussed briefly and referred to the Annual Meeting for further consideration.

Boxer Indemnity Funds

The Minutes of the Administrative Council of the Field Board, November 8 and 9, 1922, were considered by the Board and action taken as follows:-

Field Board minutes of Nov. 8, 9, 1922

15. The Board cordially approved the name proposed for the Chemistry Building, "Bergen Hall" in the memory of Dr. Paul Bergen.

Bergen Hall

16. The Board concurred in the appointment of Rev. J. W. Hunter as Registrar of the University.

Rev. J. W. Hunter Registrar

17. The Board concurred in the appointment of Dr. L. F. Heimberger as Associate Professor of Dermatology on the Faculty of the School of Medicine.

Dr. L. F. Heimberger as. Prof. of Dermatology

18. The Board gladly concurred to the appointment of Dr. E. B. Struthers to the new post of Health Officer to the University and heartily commended the University on the progress and objectives of its Health Work.

Dr. E. B. Struthers Health Officer

19. The Board was happy to learn of the formation of a Provincial Board of Christian Education for Shantung, and report was made of its first meeting in November.

Provincial Board of Christian Education

20. After discussion of many pros and cons on the admission of women students to the School of Arts and Science for Teacher Training, the Board voted to refer this large question to the Annual Meeting when the British Joint Board would be represented and to the Women's Boards concerned.

Admission of Women to School of Arts and Science

21. The Most Urgent Needs of the University were sympathetically discussed, and the hope expressed that at the Annual Meeting some plan might be discovered for taking steps toward supplying them.

Needs of the University

22. The Board gave general approval to the formation of the local Board for the University Hospital, with the understanding that the ultimate control of the Hospital will be retained by the responsible authorities of the University.

Hosp. Tal Board

Income from
use of three rooms
Tsinan Foreign
School

23. Report was made of income received for the use of three rooms in Science Hall by the Tsinan Foreign School, and the proposal was made that this reimbursement could best be accepted on the basis of a contribution toward the maintenance of the plant.

Grinnell College
support withdrawn
Rev. L. V. Cady

24. It was with regret that the Board learned of the possible withdrawal of the support of Grinnell College and of the Rev. L. V. Cady, and the Secretary was instructed to correspond with the American Board earnestly requesting it to continue the support of Mr. Cady on the University Staff.

Dr. C. H. Han
Scholarship Grant

25. The Board gladly gave support to the application of Dr. C. H. Han for a Scholarship Grant from the International Health Board.

British attitude
toward Teacher
Training

26. Report was made of the action of the British Joint Board, December 8, 1922, expressing their attitude in regard to the plan of Teacher Training as follows:- "Counsel delay in carrying out full plan of concentrating upon Teacher Training.

Annual Meeting
date

27. Record was made of the date of the Annual Meeting on April 10, 1923, 156 Fifth Avenue, New York City.

28. Rev. L. V. Cady offered a Closing Prayer, and the meeting

ADJOURNED

George T. Scott

George T. Scott

Secretary.

MINUTES OF ANNUAL MEETINGNORTH AMERICAN JOINT BOARD OF THE SHANTUNG CHRISTIAN UNIVERSITY
Tuesday, April 10, 1923. 156 Fifth Avenue, New York City

The Annual Meeting of the North American Joint Board of the Shantung Christian University was called to order at 9:40 A.M. Tuesday, April 10th, 1923, in the Foreign Board Room, 156 Fifth Avenue, New York City.

OPENING PRAYER was offered by Mr. F.H. Hawkins, Secretary of the London Missionary Society and Chairman of the British Joint Board of the University.

Opening Prayer

Mr. A.E. Armstrong was elected Temporary Chairman in the absence of the Chairman, Dr. Paul Monroe, who is abroad until summer, and of the two Vice-Chairmen who could not be in New York for this meeting.

Temporary Chairman
A.E. Armstrong

PRESENT: Rev. A. E. Armstrong, Acting Chairman; Rev. George T. Scott, Secretary and Treasurer; Mr. Leslie B. Moss, Assistant Secretary; Mr. Henry J. Cochran; Dr. Arthur J. Brown; Dr. Robert L. Dickinson; Dr. John H. Finley; Mr. McMillan, representing Dr. Mackay; Dr. E.M. Dodd, representing Dr. Bovaird; and Mrs. Charles K. Roys, Miss Elizabeth R. Bender, and Miss Lucy Lepper, as informal representatives from the Committee of the Peking Union Medical School for Women.

Present

EXCUSES FOR ABSENCE were presented on behalf of Dr. Monroe, Dr. Mackay, Dr. Gandier, Mr. Murray, Dr. Sinclair, Dr. Diehl, Mr. Smith, Dr. Chester, Mr. Willis, Dr. Main, Dr. Bovaird and Dr. Strong; and also from Dr. Neal, Mrs. Avann and Miss Hodge.

Excuses

A Welcome, with freedom of the floor, was extended to eight Guests: Mr. F.H. Hawkins, Secretary of the London Missionary Society; Thomas Cochrane, M.D., Secretary of the British Advisory Board of Medical Missions (both members of the British Joint Board of the University); Dr. Leonard, Dean of the Peking Woman's Union Medical School; Dr. C.Y. Cheng of the Field Board of Managers of the University; Mr. Roger S. Greene of the China Medical Board; Dr. Philip S. Evans, Rev. Lyman V. Cady and Mr. Harold Smith, all of the University Staff.

Welcome to
Guests British
Board

Mr. F. H. Hawkins brought Greetings from the British Joint Board, stating that he had been specially commissioned to do this by his Board. He spoke especially of the Promotional Work which had been done with much success in Great Britain by two members of the Staff who were home on furlough, Dr. Ellis and Dr. Han.

Greetings from
British Board

ITEMS OF BUSINESS

1. The Minutes of the Previous Meeting of the Board April 2, 1922, and of the Executive Committee Meeting, February 8, 1923, having been circulated in full by mail, were accepted as read and were approved.

Minutes of
previous meeting

*Proposed Amend.
draft to Constitution*

2. The Proposed Amendment of the Constitution, having been announced more than thirty days before and in the hands of the members of the Board since the Executive Committee Meeting in February (thus fulfilling the Constitutional regulation), and the correspondence having been favorable, the Board VOTED to adopt the Amendment. Articles III and IV, as amended, read now as follows:

Article III 1. The Board shall be composed of Members chosen by Election and by ~~Membership~~ Cooptation as follows:
Membership

A. Constituent organizations shall elect members according to their degree of cooperation as follows: (1) one member for one or two units, or (2) two members for three to five units, or (3) three members for six to nine units, or (4) four members for ten to fourteen units, or (5) five members for fifteen or more units.

B. Alternates may be appointed by the constituent organizations and may exercise the rights of their respective principals in the latter's absence.

C. The Board may coopt members to a number not exceeding one-half the number of elected members.

2. The full Term of Membership shall be four years. The members shall be divided into two classes, the term of one class to expire biennially in the odd numbered years. Members are eligible for re-election. To prevent vacancies, members shall continue in office until their successors are elected, such extension of term not to exceed one year.

Article IV 1. A Mission Board may secure representation on this Joint Board by an affirmative vote of this Board and by fulfilling the conditions of cooperation.
Basis of Cooperation

2. The Unit of Cooperation in the University shall be (1) the full support, including residence or rent, of a missionary member of the staff, together with an annual grant of \$1000. Mexican toward current expenses; or (2) an annual current grant of \$5000. Mexican; or (3) a capital contribution of \$100,000. Mexican. If necessary for purposes of adjustment, the service of a missionary member of the staff shall be estimated at the rate of \$3000. Mexican annually, and rent shall be estimated at \$1000. Mexican annually; thus (1) above shall be estimated as equivalent to an annual grant of \$5000. Mexican.

3. Each cooperating Board upon entering the Joint Board should indicate the Additional Sum it can guarantee to provide annually on the current budget.

4. Any cooperating Board is Free to Withdraw from

this Board upon notice of at least one year and such financial adjustment as may be mutually agreed upon by the Joint Board and the withdrawing Board.

3. Report was made that the share of this Board in the cost, during the year beginning April 1, 1923, of the Central Office of the China Union Universities would be \$300. approximately, which amount the Secretary, as requested by the Executive Committee, will apportion to the Constituent Mission Boards, unless other provision is made for payment.

*Central Office of
China Union Universities*

An explanatory statement was made of the Central Office for the Union Universities in China. The hope was expressed that it might carry forward promotional activities in the future as well as its present administrative activities.

4. The Treasurer reported that the University had carried on its finances successfully through its able Treasurer on the field, and that special effort had been made there in clearing off the School of Medicine deficit.

*Treasurer's
Report*

(a) Report was made of the Field Treasurer's Account with the Bankers' Trust Company in New York, to which the income on certain endowment funds is placed by the Presbyterian Board.

*Account with
Bankers' Trust
Company, New York*

(b) Report was made that the China Medical Board had generously agreed to continue for four years their pledge of \$33,000. Mexican beginning with August, 1922. Mr. Greene stated that the China Medical Board was very much gratified at the progress which the University has made and at the establishment of good relations with the Peking Union Medical College. The Board expressed to the China Medical Board its full appreciation of this continued cooperation and interest, mentioning also Mr. Greene's understanding of and interest, in the problems and activities of the Medical School of the University.

*China Medical
Board Pledge*

5. Report was made of advice received (in Dr. W.E. Strong's letter of April 3, 1923) of the cooperation of the American Board in the University in directly assuming the support of the Rev. Lyman V. Cady on the Staff of the School of Theology. He had been formerly supported by Grinnell College elsewhere in China, Grinnell is obliged to withdraw its support of the University. The Board formally expressed its regret to Grinnell College at its withdrawal, expressed gratitude for its loyal cooperation in the past and wished the College every success in its other missionary undertaking in China. A cordial welcome was extended to the American Board in their entrance upon direct cooperation in the University.

*American
Board Cooperation*

6. An interview with Dr. Richards, Medical Adviser of the American Board, was reported in regard to that Board's possible cooperation in the School of Medicine; the American Board reports, however, that, while it is sympathetic with this suggestion, it is impossible to assume additional financial responsibilities for this work at present.

*Possible Cooperation
of American Board
in School of Medicine*

*Methodist
Cooperation*

7. Report was made of Cooperation in the University by the Methodist Episcopal Board in the support of a nurse, one of the Misses Dinkelacher already on the staff of the Medical School, for which \$1900. Mexican annually is made available on the field from January 1, 1923. This grant does not meet the minimum basis of cooperation in the University and hope was expressed that in the near future the Methodist Board might undertake one or more Units of Cooperation.

*Progress of the
University*

8. The Board was happy to learn of the remarkable Progress of the University in regard to its new buildings constructed during the year. Progress was also reported in various new lines of endeavor and relationship and in the development of many phases of the work.

Dr. Han

9. Record was made of the Grant from the International Health Board for Graduate Study in the United States for Dr. Han, who is to head up the Department of Public Health in the School of Medicine.

*Charter and
Incorporation*

10. Charter and Incorporation. The Secretary briefly outlined the history of the investigations regarding a Charter for the University. Mr Hawkins gave a resume of the question from the British viewpoint: As the British have so large an interest in the institution there was natural desire for a British Charter, but this was found to be impossible as there is no way in Britain of chartering a foreign institution. The British Joint Board then joined with the Field Board in requesting a New York State Regents' Charter. Later when it was learned that a Canadian Charter could probably be secured by a Special Act of Parliament, the British Joint Board unanimously voted to seek a Canadian Charter for several reasons which Mr. Hawkins enumerated. The Secretary reported on his recent interview with Dr. Downing, Assistant Commissioner for Higher Education of the Board of Regents: some facts brought out in this interview were: under the Regents some of the Trustees, but not a majority, could be residents of other countries; the Trustees could not hold any property in trust for other Boards; the degree of M.D. is not granted under the Regents, though possibly arrangement could be made for such degrees; B.D. degree might be granted but it would be hard to check up in China; no honorary degrees whatever could be granted; if names of graduates with reports were sent early enough, the diplomas could reach the University in time for Commencement; the details of signing diplomas, passing upon students' grades, financial reports, etc., would have to be handled in Albany, New York, as these matters could not be allocated to any Committee of the Regents in China even though five or six universities there are chartered under the Regents. Some practical objections to a Canadian Charter were expressed as follows: Shantung graduates would have some difficulty in entering Post-Graduate courses in the United States as a Canadian Charter is not known, -but when once a high standard is set there should be no difficulty; as a Canadian diploma is now unknown in China, students might not consider it as desirable as a Regents diploma which is well known and highly regarded; as several other large union universities in China are chartered by the Regents a

similar charter for Shantung would help to coordinate the entire system of higher education by Christian Missions in China, a thing which is very desirable; the infelicities of meetings of the Board in Canada were considered. After full and frank discussion, the Board concluded that the securing of a Canadian Charter would be the wisest solution of this important question, and the following Minute was unanimously adopted:

IT WAS VOTED that a Charter for the Shantung Christian University be sought from the Canadian Government as requested by unanimous vote of the British Joint Board, that a Committee consisting of Mr. Armstrong, Mr. Scott and Dr. Finley be appointed with power to secure legal counsel and to take all necessary steps to obtain it, that this action be immediately communicated to the Field Board of Managers of the University together with the statement that the North American Joint Board unanimously deems this arrangement to be for the best interests of the University and cordially trusts that it is acting in harmony with the wishes of the Field Board of Managers, that if the latter Board desires to make any recommendation on the subject, the North American Joint Board will be glad to receive it, but that if no formal objection from the Field Board shall be received prior to July 1st, the Committee shall proceed as above indicated.

IT WAS FURTHER VOTED that if the effort to secure a Canadian Charter shall fail, the said Committee shall have like power to secure a Charter from the Board of Regents of the State of New York.

11. Possible Uses of the Boxer Indemnity Fund, that is being remitted by Great Britain for work in China, were reviewed briefly by Mr. Hawkins. The question in the minds of the Board was whether it would be wise to accept any indemnity money for a missionary institution; the need for large sums for the University especially for the School of Medicine, was recognized fully by the Board, but owing to the Chinese attitude toward this money and also toward missionary institutions, the general sense of the Board was that the University should proceed slowly and carefully in this matter and in clear agreement with dependable Chinese opinion. Dr. Cheng expressed his belief that in view of the Anti-Christian Movement with its hostile propaganda and of the general attitude of the Chinese toward foreign Christian missions and missionaries there was grave danger in accepting Indemnity Funds for missionary purposes; on the other hand he felt that if the Chinese approved of such uses a very great service could be rendered to China by using money in this way rather than in less beneficial ways. Dr. Finley urged the pooling of various remitted indemnity funds and their use under an international group largely composed of Chinese. No Minute was proposed but the Secretary was instructed to correspond on this matter with the International Missionary Council, the

*Boxer Indemnity
Fund.*

British Joint Board and the Field Board of Managers, expressing the general opinion of the Board and referring to any further steps that should be taken.

Union with North
China Women's
Union Medical
School.

12. Union with the North China Women's Union^{Medical} School was discussed after reports by Mrs. Roys, Miss Bender and Miss Lepper. The Committee for that School has not as yet been organized, but at their formal meeting on April 17th plans of organization will be adopted and will be presented thereafter to the Joint Board. The Treasurer of this Committee, Miss Lepper, reported on funds in hand and anticipated. The Committee for the School now becomes a Committee of the North American Joint Board of the University, on which Board the Women's Board will elect members under the provision of the Constitution. The Committee on the Field which corresponds to this Committee in America, is made up of women representatives elected from each cooperating Mission and two additional members coopted by them; this Committee will elect three women to the Field Board of Managers. The Board concurred in the Election of Dr. Leonard, Dr. Waddell, Dr. Scott, Dr. Heath, Dr. Morgan and Miss Frances Wilson to the Staff of the School of Medicine of the University.

Women Students
in School of Arts and
Science.

13. After a brief discussion in regard to admitting Women Students in the School of Arts and Science, the Board voted that women should be admitted to the Pre-Medical Courses of the School of Arts and Science for work preparatory to their Medical Course. The Board does not as yet feel able to undertake the responsibilities involved in educating women in other departments than Medicine.

Middle School
Needs

14. The Needs of the Middle School were discussed, report being made of the request by the Field Board for Mexican \$15,000. (formerly \$10,000. Mexican) for Middle School Dormitories, \$5,000. Mexican of which the British Joint Board had voted with the hope that the North American Joint Board should provide the other \$5,000. Mexican. No assured source of this \$5,000. Mex. could be suggested. It was proposed that one-third of the total (\$5,000. Mex.) might be raised on the field.

Uniform Salaries.

15. Uniform Salaries for all foreign members of the staff was discussed. The Board did not think it wise to make the salaries uniform, as it meant either the raising of many salaries to meet the highest salary, which would be difficult, or the reducing of many salaries which would work hardship; neither of these alternatives seemed possible. The general opinion of the Board was that each Mission Board should arrange the salaries of its representatives in the University as seemed best.

Smith, Harold
Struthers, Jr.
Associate Professors

16. The Board concurred in the Election of Mr. Harold Smith as Associate Professor in the Department of Education, and of Dr. Struthers as Associate Professor of Medicine.

17. The attention of the Board was called to the proposal that vacancies in the foreign staff be filled by competent Chinese wherever possible instead of by new foreign members.

Vacancies
in the Foreign
Staff.

18. Report was made of the recommendation of the Departmental Committee of the School of Theology. The Board reiterated its position that the School of Theology should develop a strong Under-Graduate Theological Course in Junior and Senior College and not attempt to develop a Post-Graduate Course in Theology as the Graduate Courses given at Peking and Nanking provide sufficiently for the few Post-Graduate Students of Theology.

Department
Committee of the
School of Theology

19. The Board learned with regret that in order to balance the Budget for the fiscal year beginning July 1, 1923, the Senior College Science would probably have to be omitted, unless additional funds are raised to continue it, and that also the teaching staff would have to be reduced. To what uses the Senior College funds were transferred was not clear to the Board. It was VOTED to refer the matter to the Executive Committee in the hope that the cutting down of this work could be prevented. The Budget in general was approved with commendation to the Field Board for its resolve to finance the operations within the income.

Budget

20. Election of Officers and Committees:

Election of
Officers and
Committees

A. The Secretary stated that changes in his Mission Board would probably make advisable his withdrawal from office in the Joint Board but he was requested to continue for the present with the understanding that the Executive Committee had power to fill his place if he resigned.

Upon vote the Secretary was instructed to cast a ballot for the present Officers to hold office until the next Annual Meeting. The Secretary then declared the following elected:

Chairman, Professor Paul Monroe; Vice-Chairman, Dr. R. P. Mackay and Dr. S. H. Chester; Secretary and Treasurer, Rev. George T. Scott; Assistant Secretary, Mr. Leslie B. Moss.

B. Upon vote the Executive Committee was constituted as follows:

Chairman, Rev. George T. Scott; Dr. Arthur J. Brown; Dr. Robert L. Dickinson; Professor Paul Monroe; Dr. R. P. Mackay and Dr. S. H. Chester; and any out-of-town members that can be present at an Executive Committee Meeting.

21. Dr. C. Y. Cheng was elected a member of the Board by Cooptation for one year.

Dr. C. Y. Cheng

*Representatives
of Women's Boards*

22. It was voted that the Executive Committee be requested to add to its membership one or more representatives of the Woman's Boards.

23. It was voted to refer any Unfinished Business to the Executive Committee.

After Closing Prayer by Dr. Cheng, the Board
ADJOURNED.

George T. Scott
George T. Scott, Secretary.

MINUTES OF THE EXECUTIVE COMMITTEE
NORTH AMERICAN JOINT BOARD OF THE SHANTUNG CHRISTIAN UNIVERSITY
Friday, June 21, 1923. 156 Fifth Avenue, New York City.

The Executive Committee of the North American Joint Board of the Shantung Christian University met at 3:30 P.M., Friday, June 21, 1923, at 156 Fifth Avenue, New York City.

OPENING PRAYER was offered by Dr. Eliza E. Leonard.

Opening Prayer
Present

PRESENT: Dr. Arthur J. Brown; Dr. Robert L. Dickinson; Mrs. Charles K. Roys; and Mr. George T. Scott; Chairman; also two visitors, Dr. Samuel Cochran, Dean of the School of Medicine of Shantung Christian University and Dr. Eliza E. Leonard, Dean of the North China Union Medical College for Women.

The meeting having been called on short notice to take advantage of the presence of Dr. Cochran and Dr. Leonard there was no opportunity for sending a call to or receiving reply from Dr. Mackay in Toronto or Dr. Chester in Nashville.

The Minutes of the Meeting of the North American Joint Board, April 10, 1923, having been circulated in full by mail, and no corrections having been noted, were accepted as read and were approved.

Minutes of Previous Meeting

1. MEMBERSHIP:

A. Record was made that the Presbyterian Board had recently elected its representatives on the North American Joint Board as follows:

Presbyterian Board Representatives

Dr. Arthur J. Brown; President Cheesman A. Herrick; Miss Margaret E. Hodge; Mrs. Charles K. Roys and Mr. George T. Scott.

B. By Cooptation three members were re-elected as members of the Board for a period of four years expiring in 1927;

Coopted Members - see also p.

Dr. Paul Monroe; Dr. Robert L. Dickinson and Mr. Henry J. Cochran; and Dr. Seth Milliken was elected for the same term.

C. As a Corresponding Member, Dr. Edward M. Dodd, was elected.

Corresponding Member, Dr. E.M. Dodd

D. The women members of the Board were requested to bring in one or more nominations of women for cooptation to Board membership.

2. CHARTER: Report was made that word has not yet been received from the field on the question of application for a Canadian Charter but that a cablegram would doubtless be received in the near future.

Charter - no word from field on Canadian charter.

Consideration of
closer cooperation
between higher
educational
institutions in
China

3. Report was made on two conferences in New York City of representatives of various missionary, higher educational institutions in China looking toward closer cooperation, especially in promotional efforts.

Women's Dept.
Financial
Needs

4. Financial Needs of the Women's Department of Medical School were discussed, including the initial outlay for plant and the annual operating budget. Dr. Cochran and Dr. Leonard reported on their interviews with Mr. Rodger S. Greene regarding possible cooperation by the China Medical Board. The Committee gave cordial approval of the application to the China Medical Board for substantial assistance both for the plant and for the current budget and recognized as its representatives in these negotiations the Committee which has been named by the Woman's Committee for the School, including Miss Hodge, Mrs. Avann and Dr. Leonard.

Dr. Cochran's
statement of
University
problems

5. Dr. Cochran, upon request, gave a very clear statement on a number of outstanding problems of the University which were discussed and considered by the Committee as they were presented. Among the principal points covered were the following:

Cost of operation

A. The cost of operating the University in China is rapidly increasing.

Increase of
\$32,000 on account
union with
Women's Medical
School

B. The union with the Women's Medical School calls for a distinct increase in operating cost which is estimated at \$32,000. Mexican for the second year of the full functioning of the School in its new plant.

C. Funds for Senior College Science were transferred to pay the increased salaries and similar increases in other departments of the School of Arts and Science.

More Chinese
on staff - great
need

D. More Chinese on the staff is a great need. Although good men are hard to find they can be discovered if funds to support them are available. If funds are limited it may be necessary to replace some foreigners by Chinese.

Practice school,
dormitories,
increased staff,
enlarged budget
needed for School
of Education

E. The School of Education will call for, (1) a Practice School for which dormitories are needed, (2) an increased staff, especially the Practice School, and (3) an enlarged current budget.

English Dept.
needs strengthening

F. Teaching of English is urgently demanded by the students and this department should be greatly strengthened, probably through a competent, permanent head and short-term teachers.

Coeducation
favored

G. Coeducation is rapidly coming into favor in China and economic necessity seems to make it advisable for all departments of the institution with the exception of the future Middle School.

H. Support on the field is increasing but is difficult to secure in any large way because of the departments of instruction, the type of position occupied by the alumni, the foreign character of the University and other factors. However, the Institution hopes to increase its tuition and other fees as much as possible because those who can pay for benefits received should do so.

*Support on
field increas-
ing*

6. After discussion led by Dr. Leonard upon a number of items, Dr. Arthur J. Brown offered a Closing Prayer, and the meeting

*Discussion
led by Dr.
Leonard*

ADJOURNED

George T. Scott
George T. Scott

Secretary.

MINUTES OF THE NORTH AMERICAN JOINT BOARD
of the
SHANTUNG CHRISTIAN UNIVERSITY

Tuesday, September 18, 1923, 156 Fifth Avenue, New York City.

The North American Joint Board of the Shantung Christian University met at 2 P.M., Tuesday, September 18, 1923, at 156 Fifth Avenue, New York City.

Opening Prayer Present

OPENING PRAYER was offered by the Rev. George T. Scott.

PRESENT: Dr. Paul Monro^e, Chairman; Dr. S. H. Chester, Vice-Chairman; Dr. Arthur J. Brown; Robert L. Dickinson, M.D., Edward M. Dodd, M.D., Mrs. William I. Haven; Miss Elizabeth R. Bender; Mrs. Charles K. Roys; the Rev. George T. Scott, Secretary, and Mr. Leslie B. Moss, Assistant Secretary.

Confirmation of new members

NEW MEMBERS recently elected to the Board were confirmed as follows:-
(a) Three representatives of the Woman's Board of Foreign Missions of the Methodist Episcopal Church, - Mrs. William I. Haven, Mrs. William F. McDowell, and Mrs. J. M. Avam; and (b) Seth Millikin, M.D., who has formally accepted his election by cooptation of the Board.

Excuses

EXCUSES were presented on behalf of Dr. John H. Finley; Dr. Cheesman Herrick; Dr. R. P. Mackay; Mr. Thomas McMillan, the Rev. A. E. Armstrong; Miss Margaret E. Hodge; and Seth Millikin, M.D., and were regretfully accepted.

Approval of Ex. Com. Minutes

MINUTES OF THE EXECUTIVE COMMITTEE MEETING OF JUNE 21, 1923, having been circulated in full by mail and no correction having been noted, were accepted as read and were Approved.

ITEMS OF BUSINESS

Treasurer's Report accepted and filed

A. THE TREASURER'S REPORT was presented, consisting chiefly of the financial statement and report of the Field Treasurer for the fiscal year ending June 30, 1923. The Board is gratified to know of the favorable financial outcome of the year and voted most cordial appreciation to the authorities on the field that are responsible for this successful achievement. The report was Accepted and ordered placed on file.

Field Board Minutes

B. MINUTES OF THE ANNUAL MEETING OF THE FIELD BOARD OF MANAGERS, JUNE, 1923, were then carefully considered and action was taken on them as follows: (the numerals correspond to the Minutes of the Field Board.)

Amendments to constitution of Managers to provide for organization of Woman's Committee Charter - Field Board approval of Canadian Charter

427. Amendments to Field Board Constitution proposing the enlargement of the Administrative Council and the organization of a Woman's Committee with representation on the Field Board of Managers were Approved, with the understanding that in case of vacancy in a staff quota the provision of suitable equivalent will be recognized as a basis for membership.

428. Charter. Record was made of the Field Board approval of the action of the two Joint Boards looking toward a Canadian Charter for the University.

In response to a telegraphic request from Mr. A. E. Armstrong

of Toronto, the Board VOTED to authorize him to select Counsel for legal matters in connection with securing a charter with the understanding that suitable economy in expenditure would be observed.

429. On the Proposed Use of Boxer Indemnity Funds and related questions the Board listened with great interest to a statement by the Chairman.

*Statement on
Proposed use
of Boxer
indemnity*

430. It was cordially agreed that Alumni of the colleges which were reconstituted into the University should be recognized as graduates of the University with special diploma and the privilege of academic dress.

Alumni

431. Careful consideration was given to the proposed modification of the Policy of the School of Arts and Science. It was VOTED to authorize the Field Board after further investigation of the situation to try the experiment of Commercial Courses which they request, with the understanding that specially designated current and capital funds for such courses be secured outside of the present resources of the school and that the experiment if made be formally reviewed and the policy reconsidered at a later time.

*Field Board
authorized to
experiment
with Com-
mercial
courses*

433. The Board is cordially sympathetic with the need of a University Middle School and recognizes the validity and the urgency of the proposals of the Field Board. Although the present financial situation of American Mission Boards makes increased support from those sources improbable at this time, nevertheless the Board hopes that in the not distant future necessary funds may be found and suggests that in the meantime practical, supervised training of students of education may be given in other ways which the Secretary was instructed to mention by letter to the field.

*University
Middle
School*

434-5 A larger proportion of Chinese Members on the University Staff impresses the Board as highly desirable and it was VOTED to request the constituent Mission Boards to authorize the University, in conference in each instance with the Mission Board concerned, to fill vacancies in the missionary quota by engaging Chinese, the Mission Board to pay to the University \$3,000. Mexican annually to cover its full obligation for each missionary vacancy so filled.

*Chinese
Staff - request
to Mission
Boards*

The Board recorded its opinion that the Relationships of Chinese on the Staff should be directly with the University authorities in China.

*Relationships
of Chinese to
University
authorities in
field.*

436. The Admission of Women Students to the School of Theology was discussed and it was agreed to try this as a temporary experiment and to reconsider the question later in the light of developments.

*Admission
of women
Theological
students*

437. On the need of Postgraduate Theological Courses at the University the Board is not thoroughly convinced but in view of the statement and desire of the Field Board and of other considerations it was VOTED to acquiesce in the continuance of these courses on condition that additional staff and support will not be required from the constituent bodies of this Board.

*Postgraduate
Theological
Courses*

438. Full recognition is given to the need of increased English Instruction in the Institution and the Board will gladly assist in securing a competent head for the English Department, presumably within the present quota and resources.

*English
Instruction*

Staff
Appointments

441-4. Staff Appointments. The Board learned with great pleasure that Dr. Luella Miner has entered the service of the University and cordially concurred in her appointment as full Professor in the School of Theology.

The Board rejoices in the return of Dr. Braafladt to the staff of the Medical School.

Cordial concurrence was VOTED to the appointment of the Rev. Howell P. Lair, D.D. and Mr. H. W. Harkness as full Professors.

Vice-Presidency
endorsed

445. The Board enthusiastically endorsed the invitation of the Field Board in connection with the Vice-Presidency of the University and would be highly gratified if the invitation were to be accepted in which case there should be no difficulty in securing the necessary support for this new office.

Pre-Medical
Department
request to
Stand for
minimum
grant

448. The difficulty of financing the Pre-Medical Department was considered. The proposal of the Field Board is considered entirely justifiable and it was VOTED to request the Boards that cooperate on a minimum basis in the Medical School to make an annual appropriation of at least \$500. Mexican for the Pre-Medical Department.

United fi-
nancial
campaign

450. On the United Financial Campaign in North America, Mr. Moss made a statement summarizing the history of the movement to the present time. If such a united campaign is put into operation it is expected that Shantung University would have a special representative in it.

The actions of various representative meetings on a United Promotional Campaign were reported and the formal request for specific Co-operation by the Shantung Christian University was presented in response to which the Board VOTED:

(a) To approve in general to the formation in North America of a Committee representing Christian Higher Educational Institutions in China with the purpose and scope stated in the Sub-Committee's letter to this Board of July 17, 1923,

(b) To appoint the Rev. George T. Scott as the Board's representative on this Committee, and

(c) To appropriate toward initial expenses of the Committee the sum of \$100. Gold payable after the Committee is formally established, it being understood that further expenses of the Committee will be met from the income of its campaign.

Alumni
Building
reservation of
land

451. The Board was highly gratified to learn of the increasing and substantial interest of the Alumni in the welfare of the University and agreed to reserve such land as might be needed not to exceed ten mow as a site for a proposed Alumni Building which edifice, it is naturally understood, would supply some real need of the University. It was suggested that a Student Association Building to provide for extra-curriculum activities might make strong appeal to the generosity of the Alumni.

Women's
Department of
School of Medicine

C. The Woman's Department of the School of Medicine was considered in various phases. Mrs. Roys reported on the general situation and on the financial needs and receipts of this department. The Board was very favorably impressed with the report of commendable progress which has been registered both at home and on the field and with the generous pledge of the China Medical Board of \$50,000. Gold toward plant and equipment conditioned on the Women's Committee securing \$115,000. from other sources for the urgent, initial needs of the Women's Department. It was stated that the women have not as yet been formally and permanently organized as a Committee nor the con-

stitution finally adopted but that a temporary committee of four women from the Methodist Board and four women from the Presbyterian Board had met and passed a number of actions as follows: (1) \$7,000. Gold has been given for land; (2) An appropriation not to exceed \$12,500. Gold was made for building(s) to provide dormitory for sixty students, residence quarters for three members of the faculty and a social and religious hall; (3) As a working basis a tentative maintenance scale was adopted for five years, suggesting for the year 1923-24 an amount of \$7,000. Mex of which the two Boards concerned would together furnish \$3500. and the China Medical Board the other \$3500.; for the year 1924-25, \$20,000. Mex. and for 1925-26 and for each of the two following years, \$32,000. Mex.

In view of the urgency of completing the amount necessary to claim the conditional pledge from the China Medical Board for the initial needs of the School and of great demands for early provision of other pressing requirements, the Board voted to request the Joint Committee of the Women's Union Colleges of the Orient for assurance of payment on account of the share of the North China Medical College for Women in the Joint Fund in the raising of which the constituencies of this College earnestly cooperated.

The Executive Committee was authorized to certify to and make request for payment by the China Medical Board when their conditions have been met.

The Constitution of the Women's Committee of this Board was considered and it was agreed in conformity with former action to request the women members of the Board to organize themselves and any additional persons that they may wish to include into the Women's Committee.

It was further VOTED to leave to the decision of the Women's Committee the question as to whether its interests should include all the women in the University or only those studying medicine.

D. The Board gave consideration to an inquiry by the Secretary of the Field Board on the matter of Field Board actions on which there is not specific action by this Joint Board. This Board seeks to make specific response to each Field Board action that seems to it to involve the responsibility of the Home-base; if any Field Board action is not covered by action or other reply by the Joint Board it is ordinarily considered as within the jurisdiction of the Field or as acquiesced in by the Joint Board. It is understood that neither the Joint Board nor a Mission Board assumes obligation without its specific authorization. If the Field Board believes that any of its actions involve the responsibility of the Home-base and the Joint Board has made no reply thereon, the Field Board, if it desires reconsideration, should refer the matter again to the Joint Board.

E. The Board learned with earnest regret of the ill health of Mr. Paul Cassat, Treasurer of the University, compelling his return to this country, and expressed deepest sympathy with him with hope for his speedy and full recovery of health for the continuance of the work in which he has rendered such devoted and invaluable service.

F. The question was raised as to the wish of the Board to receive directly from the Field circular correspondence relating to general questions and the Board by vote expressed itself as satisfied with the present methods of contact with University affairs and of having general correspondence from the Field come through the Secretary of the Joint Board as provided in its Constitution. Any individual member of the Board interested in a particular matter is quite free to correspond personally with any member of the Field Board or Staff.

G. The Annual Reports of the President, the Deans and the Heads of Departments were laid before the Board with a brief statement by the Secretary.

H. After Closing Prayer led by Dr. Brown, the meeting

ADJOURNED.

George T. Scott
George T. Scott.
Secretary.

MINUTES OF THE ANNUAL MEETING OF THE
NORTH AMERICAN JOINT BOARD OF THE SHANTUNG CHRISTIAN UNIVERSITY
APRIL 8, 1924 - 156 FIFTH AVENUE, NEW YORK CITY

The Annual Meeting of the North American Joint Board of the Shantung Christian University was called to order at 9:30 A.M. Tuesday, April 8th, 1924, in the Foreign Board Room, 156 Fifth Avenue, New York City.

As Temporary Chairman of the meeting, in the unavoidable absence of the Chairman and Vice-Chairmen, Dr. Arthur J. Brown served by request of the Board.

OPENING PRAYER was offered by Dr. Thomas Cochrane.

PRESENT: Dr. Arthur J. Brown, Temporary Chairman; the Rev. George T. Scott, Secretary and Treasurer; Mr. Leslie B. Moss, Assistant Secretary; Mrs. J. M. Avann; Dr. Robert L. Kickinson; Dr. Edward M. Dodd; Dr. John H. Finley; Mrs. William I. Haven; Miss Margaret E. Hodge; Dr. Seth Millikin; Mrs. Charles K. Roys; Visitors (a) from the British Joint Board, Dr. Thomas Cochrane, Dr. H. H. Wier and Dr. A. L. Warnshuis; and (b) from the University Staff, Dean John D. MacRae, sitting as Proxy for the Rev. A. E. Armstrong; Mr. Paul C. Cassat, and Dr. Thornton Stearns.

EXCUSES FOR ABSENCE were presented on behalf of the Rev. A. E. Armstrong, Dr. C. Y. Cheng, Dr. S. H. Chester, Mr. Henry Cochran, Mr. Roger S. Greene, Dr. Cheeseman Herrick, Dr. R. P. MacKay, Dr. Paul Monroe, Dr. James B. Neal, Dr. A. G. Sinclair and Mr. Edwin F. Willis, and were accepted with regret.

A WELCOME TO THE MEETING with full privileges of discussion was extended to the visitors, several of whom responded with a brief word of greeting.

ITEMS OF BUSINESS

1. THE MINUTES OF THE PREVIOUS MEETING on September 18, 1923, having been circulated in full to each member of the Board, were accepted as read and were formally Approved by Vote.

2. Treasurer's Report. The Treasurer stated that funds from the Cooperating Boards are paid directly through the Missions to the Field Treasurer of the University with the exception of funds from the Women's Organizations related to the School of Medicine. The Treasurer of the Women's Committee, Miss Lucy Lepper, presented a formal financial statement covering the period of March 22, 1922 to April 8, 1924. It was Voted to receive the Report of the Treasurer of the Women's Committee and to place it on file.

3. THE REPORT OF THE WOMEN'S COMMITTEE was presented by Miss Hodge:
 (a) The Membership of the Women's Committee is as follows:- Mrs. William F. McDowell, Chairman, Miss Lucy Lepper, Secretary and Treasurer, Mrs. J. M. Avann, Miss Margaret E. Hodge, Mrs. William I. Haven and Mrs. Charles K. Roys.
 (b) It was stated that \$78,745.00 would be available for the Woman's Department of the Medical School from the Joint Campaign of the Women's Union Colleges of the Orient.

(c) The statement was made regarding the Cooperating Committee for the

Women's Union Christian Colleges in Foreign Lands and it was Voted to authorize and empower the Women's Committee to appoint the representative of the Board on the Cooperating Committee if and when such appointment is in order.

(d) The important Actions of the Women's Committee were presented in summarized form and it was Voted to ratify these actions and to approve of them as actions of the Board. (Record of these actions are on file in the office of Miss Lepper, Secretary, 156 Fifth Avenue, New York City.)

4. CHARTER AND INCORPORATION. The various steps toward the securing of a Charter since the last meeting were briefly indicated, including the submission of the Proposed Draft Bill of Incorporation to the British Joint Board and to the Field Board of Managers, and the amendment of the Draft by the Charter Committee of this Board so as to incorporate all of the changes proposed by these three Boards. The Proposed Bill, as revised to date, was carefully considered by the Board and with a few additional changes as suggested chiefly by the British visitors, the Bill as a whole was Approved by Vote. (See amended Draft attached hereto.)

As to Future Procedure toward the Charter it was, with the full concurrence of everyone present, Voted that, inasmuch as all of the suggestions of the British Joint Board, the Field Board of Managers and the North American Joint Board were practically incorporated in the Bill and as this long delayed Charter should be secured at the earliest possible date, steps should be taken to present the petition at the present session of the Canadian Parliament, and that, inasmuch as it will be several weeks before the Bill can finally reach the House and as the British Joint Board or its constituent Mission Boards may have further suggestions to make, the Proposed Bill as now amended should at once be submitted to the British Joint Board which should have opportunity to cable any recommendations regarding further amendments.

The Treasurer was by Vote authorized and instructed to make Payment of \$500.00 to the Attorneys securing the Charter, (Reid, Wood, Wright and McMillan of Toronto) this amount having been requested by them on account of disbursements in connection with the presentation of the Petition, including the Parliamentary fee and cost of printing, the payment to be charged out against the University on the field. The hope was expressed that special contributions might be secured to meet the costs of incorporation which would naturally be shared by the two Joint Boards.

The Corporate Seal of the University was discussed, the suggestion being made that in addition to the Seal kept in the legal office of the University in Toronto it might be advisable to have a second Seal in Tsinan. No action.

A Committee on Preparation of Proposed By-Laws was appointed: the Rev. George T. Scott, Chairman, Dr. John H. Finley, the Rev. A. E. Armstrong, Mrs. Charles K. Roys and Mr. Leslie B. Moss, it being understood that this Committee will cooperate with the British Joint Board and will confer with the Field Board of Managers and with any members of either of these two Board present in North America.

5. MINUTES OF THE ADMINISTRATIVE COUNCIL OF THE FIELD BOARD of November 22nd, 1923 and February 27th, 1924, were considered and specific action taken as follows: (The numerals below are the numbers of the Field Board Minutes.)

0145. THE DEATH OF MRS. WILLIAM CHALFANT has brought sorrow to the members of the Board. Dr. Chalfant, as a former President of the University, was largely instrumental in its up-building and development. After his death Mrs. Chalfant continued to render helpful and acceptable service, especially through the Department of English. Her personal influence with the Chinese students was peculiarly influential. The Board Voted to make formal record of its deep sense of loss in her death and to express its sympathy with the members of her bereaved family. This Minute was adopted by a solemn rising vote after which the Board was led in prayer by Dr. Warnshuis.

0147. THE MEMBERSHIP OF THE WOMEN'S COMMITTEE OF THE FIELD BOARD was considered, including the related question raised by the British Joint Board. While being inclined in principle to the method of representation proposed by the British Joint Board, which is the same as that obtaining in the North American Joint Board, yet in view of the fact that the entire question will come up in connection with the reorganization of University administration under its expected Charter and new By-Laws it was the sense of the meeting not to disturb at this time the present arrangement for the Women's Committee on the Field.

0151-0152. The Board Voted to concur in the appointment of the REV. L. V. CADY as Acting Dean of the School of Theology and of DR. LI TIEN LU as Head of the Department of Education.

0153. As HEAD OF THE DEPARTMENT OF ENGLISH, the Board Voted to request the Presbyterian Board to arrange for the appointment of a qualified missionary for this position in filling the vacancy caused by the death of Mrs. Chalfant.

0162. The Board was greatly gratified to learn of the substantial increase proposed in TUITION FEES and cordially endorsed the amounts recommended for tuition beginning from September, 1924. Inasmuch as the total estimated receipts from tuition is less than 6% of the University income it is obvious that a comparatively small rate of tuition is charged. If further increases in tuition would seem to create a barrier for deserving Christian students of small means it was agreed that this difficulty could be largely overcome by loan funds, scholarships and other arrangements for student aid. The Board Voted to record its appreciation of the steady and marked progress made by the Field Board of Managers in the increase in student fees during the last three years.

0167. GRANTS TOWARD THE COST OF THE PREMEDICAL DEPARTMENT of the School of Arts and Science by various Boards cooperating on a minimum basis in the School of Medicine were noted with pleasure. It was reported that the Canadian Presbyterian Board and the Southern Presbyterian Board had not as yet seen their way clear to make such grants and the Secretary was by vote instructed to approach these two Boards again on this question.

0168. In regard to the VICE-PRESIDENCY OF THE UNIVERSITY the Board reaffirmed its cordial invitation to the Rev. Dr. Cheng Ching Yi to accept this position and again expressed its very earnest hope that he might see his way clear to undertake the important, constructive and far-reaching service which is proposed for him in this influential office in the University. It was the sense of the meeting that if all of the funds needed recurrently for the salary and maintenance of the office were not available in Great Britain that this Board should endeavor to secure the balance. A letter, received during the meeting from Dr. Cheng, was read.

0169. THE AMALGAMATION OF THE NORTH CHINA UNION MEDICAL COLLEGE FOR WOMEN with the School of Medicine was reported as completed and the Minute of the Field Board was read with great interest. The Board welcomes Miss Hobart of the Methodist Episcopal Mission, Miss Scott of the Society for the Propagation of the Gospel Mission and Dr. Pendleton of the Congregational Mission to membership on the Field Board of Managers. During the meeting there were many expressions of cordial appreciation of the very substantial, effective and acceptable cooperation which the Women's Organizations and their field representatives are rendering to the University.

0170. As DEAN OF WOMEN IN THE UNIVERSITY the nomination of Dr. Eliza E. Leonard was heartily approved.

0171. THE PROPOSALS OF THE FIELD BOARD IN RELATION TO THE DRAFT BILL OF INCORPORATION were considered along with a covering letter from Dr. Balme. The Board hopes that under the new Charter and By-Laws there may be a continuance of the present policy of delegating a large amount of responsibility and authority to the Field Board of Managers; it should, however, be noted that legal incorporation necessarily makes distinct demands upon the incorporators and the Governors may consequently adopt certain changes in the present rather informal administration under Joint Boards which have in law no corporate recognition or responsibility. It was Voted to comply with the request of the Field Board of Managers that the proposed Draft of By-Laws be submitted to the Field for advice.

0173. THE DEPARTMENT OF EDUCATION AND THE MIDDLE SCHOOL was discussed, with stress upon the urgency of making provision at the earliest possible date for the Middle School. The action of the Managers was placed before the Board and it was Voted to endorse in general the method proposed for temporary dormitories in rented quarters and class rooms in a University building and to authorize the Executive Committee to consider possible ways of making the proposal effective in cooperation with the British Joint Board which last year had some funds available for the Middle School project.

0176. THE ANNUAL BUDGET for the fiscal year 1924-1925 was presented. The Board expressed itself as gratified with the full and careful way in which the Budget is itemized and displayed, and especially with the praiseworthy policy of the Board of Managers, with the cooperation of the University Faculty, of presenting a balanced budget with anticipated Expenditures kept within the assured Receipts. The Board Voted to approve the Budget as presented and to commend the Field authorities, including the Acting Treasurer, for this clear, comprehensive and satisfactory presentation of a balanced Budget.

The request for the Support of a Successor to Miss Wilson was referred with power to the Executive Committee in consultation with Mr. Cassat.

0177. THE LIST OF PRIMARY NEEDS of the University for additional capital and current expenditure and for new members of the staff was presented to the Board. These needs will be studied in connection with such promotional work as it may be possible to undertake.

6. THE MINUTES OF THE BRITISH JOINT BOARD were considered from time to time during the meeting as various matters emerged on which that Board had taken action. The Board took special cognizance of British Joint Board Minute 232 relating to

THE DEATH OF J. AURIOL ARMITAGE, M.D., Honorary Treasurer. The Board recalls very pleasantly the visits of Dr. Armitage to America and his helpful counsels in sessions of the North American Joint Board. Special reference to the life and service of Dr. Armitage was made in the closing prayer. The Board Voted to record its sorrow in the loss of Dr. Armitage and its fullest sympathy with the British Joint Board and with the Society for the Propagation of the Gospel and to request his friend, Dr. H. H. Wier, to prepare a suitable Memorial Record for these Minutes, which is incorporated as follows:-

The Board heard with deep regret of the death of J. Auriol Armitage, M.D., Treasurer of the British Joint Board from its beginning. It records its sense of the loss to the University of a man who was so enthusiastic and wise in his service to this institution and to all the work of the missions overseas and who was a leader of cooperative work in Great Britain. It remembers with real satisfaction the fellowship which he had with this Board on his various visits to this country and records high esteem of him and his deathless service.

7. THE NEED OF A PROMOTIONAL CAMPAIGN FOR THE UNIVERSITY was discussed. Mr. Moss, Secretary of the Organizing Committee of the Proposed United Campaign for the Colleges of China, reported on the progress of that proposal, stating that as yet the necessary approval had not been received from two-thirds of the Institutions and cooperating Mission Boards. If such united campaign becomes a reality, presumably the promotional requirements of Shantung University will be adequately met. It was, however, thought that in the meantime some special work should be carried forward. Mr. Cassat's ill health will prevent his undertaking active promotional work for sometime to come and it was Voted to refer this question to the Executive Committee with the earnest hope that it will find suitable ways of promoting interest in the University.

8. A Statement was made regarding the recently organized CHINA ASSOCIATION FOR CHRISTIAN HIGHER EDUCATION which has a small Executive Committee to be known as the Council on Higher Education with the hope that this association in China may coordinate the various institutions engaged in Christian higher educational work there and may cooperate with any similar Committee(s) in North America and Great Britain.

9. THE ACTION OF THE COMMITTEE OF REFERENCE AND COUNSEL of the Foreign Mission Conference of North America on the Report of the China Educational Commission was presented and it was Voted that this report be forwarded to the Field Board of Managers and be referred to the Executive Committee for detailed consideration.

10. ELECTION OF OFFICERS AND COMMITTEES:

(a) As Officers of the Board, to hold office through the next Annual Meeting, nominations were made, the temporary Chairman was by Vote instructed to cast a unanimous ballot and the following were elected:- Chairman, Dr. Paul Monroe; Vice-Chairmen, Mrs. William I. Haven and Principal Alfred Gandier; Secretary, the Rev. George T. Scott; Assistant Secretary, Mr. Leslie B. Moss; Treasurer, Miss Lucy Lepper.

(b) Upon nomination and vote the Executive Committee was constituted as follows: Chairman, Mr. Henry J. Cochran; the Officers ex-officio; the Rev. Dr. Arthur J. Brown; Robert L. Dickinson, M.D. and Mrs. Charles K. Roys.

11. Various ITEMS OF INTEREST were briefly presented to the Board including Enrollment Statistics for the present year, the successful Summer School of 1923, the New Buildings recently constructed, the "Retreats" by members of the staff, the question of Non-Resident Students, etc. The Board Voted to refer to the Field Board of Managers for consideration and report the important question of Non-Resident Students in the University.

Toward the close of the meeting Dr. Brown was compelled to leave for another engagement and Dr. Thomas Cochrane in response to the request of the Board took the Chair.

CLOSING PRAYER was offered, after which the Board

ADJOURNED.

George T. Scott
George T. Scott
Secretary.

MINUTES OF MEETING OF THE
NORTH AMERICAN JOINT BOARD OF THE SHANTUNG CHRISTIAN UNIVERSITY
OCTOBER 8, 1924 - ROOM 1918, 25 MADISON AVENUE,
NEW YORK CITY

The Meeting of the North American Joint Board of the Shantung Christian University was called to order at 4 p.m., Wednesday, October 8, 1918, in Room 1918, 25 Madison Avenue, New York City.

As Temporary Chairman of the Meeting, in the unavoidable absence of the Chairman and Vice Chairmen, the Reverend Egbert W. Smith, D. D., served at the request of the Board.

OPENING PRAYER was offered by the Reverend Dr. Charles D. Bonsack.

PRESENT: Dr. Egbert W. Smith, Temporary Chairman; the Rev. George T. Scott, Secretary; Miss Lucy L. Lepper, Treasurer; Dr. Eric M. North, Assistant Secretary; Robert L. Dickinson, M. D.; the Rev. A. E. Armstrong; Mr. Henry J. Cochran; the Rev. Dr. Arthur J. Brown; Edward M. Dodd, M. D.; and, by invitation, the Rev. Dr. Frank D. Gamewell, Miss Elizabeth R. Bender, and the Rev. Dr. Charles D. Bonsack.

Several excuses for unavoidable absence in the hands of the Secretary were accepted with regret.

A WELCOME was extended to Dr. Bonsack, and record was made of the hope of both the North American Joint Board and the Church of the Brethren that the Mission Board of the Church of the Brethren would come as a participating unit into the School of Theology of the University, providing a staff member, a residence, and a current grant. Dr. Bonsack stated that his Board would probably take final action on this matter within the next few months.

ITEMS OF BUSINESS

1. MINUTES OF THE ANNUAL MEETING OF APRIL 8, 1924, having been circulated in full to each member of the Board, were, by vote, accepted as read and were approved.

2. MINUTES OF THE MEETING OF THE WOMAN'S COMMITTEE of April 29, 1924 were presented and, by vote, were accepted and the actions ratified as actions of the Board.

3. CENTRAL OFFICE - ASSISTANT SECRETARY.- The Board accepted with regret the resignation of Mr. Leslie B. Moss as Assistant Secretary in view of his withdrawal from the Central Office of the China Union Universities. His successor in the Central Office, Dr. Eric M. North, was elected Assistant Secretary of the Board.

Since Dr. Paul Monroe has indicated that his prolonged absences from America make it difficult for him to serve on the Supervisory Committee of the Central Office of the China Union Universities, his resignation from this Committee was regretfully accepted and Mr. Henry J. Cochran was elected to this Committee.

4. Report was made of the declination of Dr. Cheng Ching Yi to accept the Vice Presidency of the University and keen regret was expressed

at his decision. The hope was voiced that Dr. Cheng's interest in the University would not abate and that his service with the National Christian Council will be abundantly fruitful.

5. TREASURER OF THE UNIVERSITY. Mr. Cassat's probable inability to return to the field was discussed. His fine qualities and meritorious service were cordially commended and hope for the full recovery of his health was expressed.

6. THE SERIOUS ILLNESS OF DR. ELIZA LEONARD, Dean of Women, is a matter of much concern to the Board both individually and collectively. Deep sympathy and genuine concern are felt for Dr. Leonard and for the University. The Board expressed to Dr. Leonard its sincere desire and prayer that she may be spared for many years of further service in China.

7. CHARTER. Record was made that the Charter of the Shantung Christian University had been granted by the Parliament of Canada on July 19, 1924. The Board discussed the wording of the Article on the Granting of Degrees, which it understood to mean that the University may grant degrees that are not contrary to the laws of China. The cost of securing the Charter was brought up and the desire expressed that the charges might be as moderate as possible. The attorneys will send a full and itemized statement when the entire matter is closed. The Board referred the payment of this Board's one-half of the attorneys' charges and other fees for securing the Charter to the Executive Committee with power. The Board was gratified to learn of the gift of \$500 for this purpose from Mrs. Alfreda Post Carhart of Hankow, China.

8. BY-LAWS. The By-Law Committee presented a tentative draft of By-Laws for the prospective Board of Governors. Copies in quantity of this draft have been submitted also to the British Joint Board and to the Field Board of Managers for suggestions. A revised draft will be prepared prior to the organization meeting of the Governors.

The Board accepted the report of the By-Law Committee, voted to adopt the draft of By-Laws as presented and instructed the Secretary to submit the draft as revised in view of suggestions by the British Joint Board and the Field Board of Managers to the Cooperating Mission Boards of the University for their approval. The Executive Committee was empowered to take any further action required in regard to the By-Laws.

9. MINUTES OF THE ANNUAL MEETING OF THE FIELD BOARD OF MANAGERS, of June 18 and 19, 1924, were considered and specific action taken as follows: (The numerals are those of the Field Board Minutes.)

498. ADMISSION OF WOMEN STUDENTS.- The Board cordially approved of opening the School of Education to women students, thus enlarging the scope and usefulness of the University, but is unable to accept obligation for any additional staff or funds. The hope was expressed that the Women's Boards of the denominations of the women students might assist each School and Department that train women.

499. UNIVERSITY MIDDLE SCHOOL.- The Board fully appreciates the advisability of a practice school and deeply regrets that no special funds have yet been found for it; one or two possible sources were suggested and will be explored.

504. NON-RESIDENT STUDENTS.- The Board endorsed the recommendation of the Field Board of Managers that non-resident students would be admitted only occasionally and in exceptional circumstances.

507. LIMITATION IN NUMBER OF MEDICAL STUDENTS - INCREASED STAFF AND EQUIPMENT NEEDED.- The Board expressed to the Field Board of Managers its cordial interest and approval in principle of this action but questioned the need of such a large increase in medical staff. The Board of Managers was requested to submit a more detailed estimate of the enlarged staff needed for the proposed increase in students.

508. RECORD was made of the COMMEMORATION of the Sixtieth Anniversary of Tengchow College, the oldest of the colleges that entered into the University, and of the Twentieth Anniversary of the Shantung Christian University as a Union Institution. The Board expressed its gratification that a special ceremony commemorating these two epochal events was planned.

510. RANK OF ASSISTANT PROFESSOR.- The Board understood that this question would be covered in the By-Laws where ranking of the faculty of the University will be included.

511. STAFF APPOINTMENTS.- The Board voted to concur in the appointments and particular assignments of the Professors, Associate Professors, and Assistant Professors recommended in this action of the Board of Managers.

515. NURSES.- The Board is impressed with the need for more nurses and hopes that suitable reinforcements may be made available.

517. The Board desires the Managers to arrange for ample periods of change, rest, and re-creation for the President of the University.

518. FINANCIAL SUPPORT OF THE UNIVERSITY.- The appeal of the Board of Managers for Mex. \$250 for General Expenses from each of the Cooperating Mission Boards met with a sympathetic response and the Secretary was instructed to request such a grant from each Cooperating Mission Board not now contributing toward this expenditure.

520. BURSARIES AND SCHOLARSHIPS.- The need was considered and possible ways of meeting it discussed.

522. The Board was greatly pleased to learn that the Woman's Committee had already purchased these twenty-two microscopes.

525. REPORT OF FINANCE AND PROPERTY COMMITTEE.- (a) Record was made of the full ownership by the University of the residence at present occupied by Dr. Li Tien-lu;

(b) The Board was highly gratified by the report that the Woman's Committee had remitted to the field Gold \$5,000 for additional wells, pumps, et cetera, for increasing the water supply of the University. The Board voted its hearty thanks to the Woman's Committee for its quick and generous response to this need as well as to the appeal for microscopes.

(c) The Board greatly regrets the Managers' overdraft on building funds of Mex. \$14,218 with probably an additional Mex. \$10,000 that may be lost through the Banque Industrielle.

(f) The Board voted to endorse the action of the Managers concerning the Lepet Hospital which is being built near the University, involving medical supervision of the Hospital by the Staff of the School of Medicine but calling for no financial expenditure by the University.

531. ENLARGED HOSPITAL PLAN. - After full presentations and careful consideration of the enlarged hospital plan, including a statement by Miss Lucy Lepper, Secretary and Treasurer of the Woman's Committee, which bears special responsibility for the proposed enlargement, and in view of the substantial cooperation which it is hoped the China Medical Board will give in this development, the Board voted, subject to the concurrence of the British Joint Board, to approve in general the plan as recommended by the Managers. Mr. Henry J. Cochran, the Rev. George T. Scott, Miss Lucy Lepper and Dr. Frances Heath were appointed a Committee to make earnest appeal to the China Medical Board for the needed financial assistance both in capital and current expenditure.

10. THE ANNUAL REPORT OF PRESIDENT BALME had previously been sent to each member of the Board and was warmly commended.

11. THE REPORT OF THE TREASURER of the North American Joint Board was presented and was accepted by the Board.

The Board expressed special commendation of the Faculty and Managers and of the Acting Treasurer on the field for the admirable way in which the finances of the University have been handled during the past year and for the favorable financial statement covering the year July 1, 1923-June 30, 1924 with a credit balance on the year's operations.

12. MISCELLANEOUS ITEMS

(a) Mention was made of the remission by the United States of the balance of the Boxer Indemnity and of the possible uses of the funds.

(b) The Board expressed its most cordial appreciation of the handsome Gateway which has been erected by the Alumni at the entrance to the University Campus and is greatly gratified to know of the deep and growing interest of the graduates in the welfare of their Alma Mater.

(c) The table showing the occupations of the Alumni was presented and briefly discussed.

CLOSING PRAYER was offered by the Rev. Mr. Armstrong, after which the Board

ADJOURNED.

George T. Scott

George T. Scott,
Secretary.

MINUTES OF MEETING OF THE
NORTH AMERICAN JOINT BOARD OF THE SHANTUNG CHRISTIAN UNIVERSITY
February 25, 1925 - 156 Fifth Avenue, New York City

The Meeting of the North American Joint Board of the Shantung Christian University was called to order at 9:30 a.m., Wednesday, February 25, 1925, at 156 Fifth Avenue, New York City.

In the absence of the Chairman, a Vice-Chairman, Mrs. William I. Haven, presided.

OPENING PRAYER was offered by the Rev. Dr. W. E. Strong.

PRESENT: Mrs. William I. Haven, Vice Chairman; the Rev. George T. Scott, Secretary; Miss Lucy L. Lepper, Treasurer; Dr. Eric M. North, Assistant Secretary; the Rev. A. E. Armstrong; the Rev. Arthur J. Brown, D.D.; Mr. Henry J. Cochran; Robert L. Dickinson, M.D.; Edward M. Dodd, M.D.; Miss Margaret E. Hodge; Mrs. Charles K. Roys; the Rev. A. G. Sinclair, D.D.; the Rev. W. E. Strong, D.D.; and, by invitation, President Harold Balme, Miss Elizabeth R. Bender and the Rev. A. L. Warnshuis, D.D.

A SPECIAL WELCOME was extended to President Balme, to Dr. Warnshuis of the British Joint Board and to Dr. Strong as the first representative of the American Board of Commissioners of Foreign Missions.

EXCUSES FOR ABSENCE in the hands of the Secretary were accepted with regret.

BUSINESS

1. MINUTES OF THE MEETING OF OCTOBER 8, 1924, having been circulated in full to each member of the Board, were, by Vote, accepted as read and were Approved.

2. DR. JAMES B. NEAL AND DR. ELIZA E. LEONARD. The Secretary reported the deaths of Dr. James B. Neal, former President of the University, and of Dr. Eliza E. Leonard, Dean of Women. Both the Secretary and President Balme spoke of these two eminent Christian leaders who gave so much to the University, after which the Board was led in special prayer by President Balme and Miss Hodge.

The Chair appointed a Committee to prepare a Minute for the records of the Board which was entered as follows:

The Board learned with profound sorrow and keen sense of loss of the home-going of Dr. James Boyd Neal, former President of the University, on February 4, 1925, and of Dr. Eliza E. Leonard, Dean of Women, on October 17, 1924.

The Board recalled that Dr. Neal had been the guiding spirit of the University during one of the most difficult periods in its history and that it was his wonderful generosity of mind and Christian courtesy which brought him the love and confidence of all and gave to the University a new vision of unity and service. His life radiated understanding and good-will; his rich and true personality was used of God for the blessing of thousands of lives with which he as a Christian physician and executive came into intimate contact. The life of James Boyd Neal abounded in "the fruits of the

Spirit, love, joy, peace, long-suffering, gentleness, faithfulness, meekness, self-control." He bore others' burdens and so fulfilled the law of Christ.

Dr. Leonard with her unusual personality and administrative ability did much to bring about the amalgamation of the North China Union Medical School for Women with the University and, as the University's first Dean of Women, contributed in a peculiar and unique way toward the fulfillment of complete coeducation in the University. Living in a period of remarkable changes in China, Dr. Leonard did not fear to go beyond the old verges and push out into this unknown and somewhat perilous field. This last adventure into a new world, taken with great courage and in a spirit of sympathy with youth, is a fit symbol of the whole life of one who, with uncommon modesty and great faith that each generation has to meet its own conditions and make its own contribution to the world, illustrates the best one generation has to give to the next. Dr. Leonard's spirit is fittingly expressed in these words: "Our future we gladly trust with Him, whose we are, and whom we serve."

3. THE REPORT OF THE TREASURER was presented by Miss Lepper and, by vote, was Accepted. Report was made of the payment in full of the Attorneys' charges on account of the Charter, \$2,000.00 Canadian Currency or \$1992.00 U.S. Currency, which amount was covered by a gift of \$500 from the Presbyterian Board U.S.A., \$242.00 from the Canadian Presbyterian Board, \$750.00 from the British Joint Board, and \$500.00 which was charged out to the field.

4. PRESIDENT BALME was introduced and was urged to speak fully and frankly on any matters that he desired to present to the Board. He made an exceedingly helpful and interesting statement on many important questions including the following:

- a. Appreciation of the support of the Mission Boards and of the Joint Boards;
- b. Unity and amity among the Staff at Tsinan;
- c. The anti-Christian movement which however has not touched Tsinan as yet;
- d. A tribute to the coming of the women students, which has meant much in unifying the life on the campus;
- e. Cultivation of the Alumni, seventy per cent of whom are in church service, and their responsiveness;
- f. The very successful amalgamation with the North China Union Medical College for Women, due principally to the personality of the women who have come to Tsinan. There are, however, questions that remain; full coeducation was established unlike the affiliation of Women's Work in other China Universities;
- g. Hospital Expansion - the new plan will double the accommodations and the China Medical Board has been more than generous;
- h. The chief financial problem is that the University has no general income, apart from the individual Schools, to cover overhead, the Treasurer's Department, chapel and library expenses, the athletic life of the University, promotion work, et cetera; the University has now a fine Department of Education, but no practice school; more dormitory space is needed to get the largest benefit from the investment of staff and plant;
- i. Charter. - The Field hopes for greater power in the Field Board of Managers, which Board should be as largely Chinese as possible.

5. MINUTES OF THE WOMAN'S COMMITTEE of January 26, 1925 were approved in general with specific action on the following items:

a. Dean of Women of the University.- On motion by Miss Hodge, seconded by Mrs. Charles K. Roys, there was a unanimous vote for Dr. Luella Miner as Dean of Women of the University.

b. Range of Interest of the Woman's Committee.- Voted that the Woman's Committee for the present continue financial responsibility only for the women of medicine but that it be requested to take advisory responsibility for other women in the University as well.

c. Channel of official correspondence.- Voted that the President of the University, the Secretary, and the Treasurer work out a plan for the handling of official correspondence.

6. ORGANIZATION MEETING OF THE BOARD OF GOVERNORS.- Record was made that the organization meeting of the Board of Governors would be held in New York City, Tuesday, April 7, 1925, and that it was expected that Mr. Hawkins, Dr. Weir, Dr. Moorshead, Dr. Warnshuis, and possibly other representatives of the British Joint Board will be present at this Meeting. It was reported that, at about the same time, a Conference on Education in China would be held in New York City. A copy of Dr. Balme's letter on this question is to be mailed to each member of the Board.

7. BY-LAWS OF THE GOVERNORS.- (a) The Secretary was instructed to submit a copy of the Suggested Draft of the By-Laws to each cooperating Mission Board for any desired suggestion and approval before the initial meeting of the Governors in order that the By-Laws might be passed in final form by that Meeting.

b. Changes in Text.- (1) Voted to add to the end of Article III, Section 3, "A full cash unit shall be an annual grant of Mex. \$6,000.00 or a capital grant of Mex. \$100,000.00," and to instruct the Secretary to call the attention of the Mission Boards to this article. (2) Proxies.- The question of the legality of proxies was referred with power to Mr. Armstrong and Mr. Scott to take up with the attorneys and to make any necessary revision of the text. (3). Article VI, Section 4, Functions, (b).- It was voted to change the word "may" to "shall" in both lines 3 and 6, making this paragraph read: "The Managers shall present names, etc.----The Managers shall prescribe-----". It is understood that election by the Governors need not be confined to nominations by the Managers. (4). Article VI, Section 4, (c) was changed to read, "The Managers shall prepare and present at least annually to the Governors audited balance sheets and financial statements, etc. (5). Voted to request Mr. Armstrong to ask the attorneys in Canada about the corporate seal, - how many seals and where they will be needed. (6). It was suggested to change Article V, fifth line, to read: "Title to the property used for University purposes shall preferably stand in the name of the University but, when necessary, it shall be held in trust or under agreement by the University for the organization providing it." -- Deferred to meeting of Governors.

8. MINUTES OF THE FIELD BOARD OF MANAGERS of December 18, 1924 were considered and specific action taken as follows:

AC 0182. Dean of Women. - See Action 5 (a) above.

AC 0183. As Assistant Dean of Women in the University, the nomination of Dr. Frances J. Heath was heartily approved.

AC 0187. The Rev. Dr. E. W. Wallace and Dr. J. Wong Quincey were cordially welcomed as co-opted members of the Field Board of Managers.

AC 0189. As Acting President, the nomination of the Rev. J.D. MacRae during the absence of President Balme was cordially approved.

9. NEW HOSPITAL PLAN.- The China Medical Board on November 6, 1924 generously pledged Gold \$50,000 toward the new plant on condition that the Woman's Committee raise Gold \$10,000 in addition to funds then in hand or promised. The China Medical Board will also provide any loss in exchange up to Gold \$30,000 on the entire project. It also made a further conditional appropriation covering a number of years toward the current expenses of the School of Medicine and Hospital. This general plan presents a serious problem to the British Joint Board because the scheme will change the present fine hospital which was built by the English Baptist Society to an out-patient and laboratory department. However, the British Joint Board and the Baptist Missionary Society have with splendid spirit indicated their willingness to cooperate in the carrying out of this far-reaching hospital plan.

a. VOTED, subject to the concurrence of the British Joint Board, to accept with full appreciation the contingent appropriation of the China Medical Board for the Hospital Plant and to pledge every effort to meet the conditions in full at an early date.

b. VOTED to authorize the field to proceed with the construction of the women's hospital plant when the full amount needed has become available.

c. VOTED to request the Secretary to express to the British Joint Board and the Baptist Missionary Society the deep feeling of cordial appreciation of the generous attitude they have taken in this matter.

d. It is the understanding that the funds of the Joint Board for maintenance of the medical work for women are to be contributed by the Women's Boards in interest, which sum will be supplemented by a like amount from the China Medical Board. It was stated that the Woman's Committee hopes to provide its full half of this joint arrangement with the China Medical Board.

10. RESIGNATION OF MR. CASSAT, TREASURER OF THE UNIVERSITY.- (a) The Board accepted with great regret the resignation on account of ill-health of Mr. Paul C. Cassat as Treasurer of the University, which important post he has occupied with exceptional ability, and wished him Godspeed and continued influence in constructive service in his new position as Comptroller of Vassar College. The Board recorded its full appreciation of Mr. Cassat's faithful, efficient and acceptable service.

(b) VOTED that the Presbyterian Board be asked to secure a new Treasurer for the University, it being understood that other Boards are urged to suggest available candidates.

11. The Board learned with great pleasure of the action of the AMERICAN BOARD OF COMMISSIONERS OF FOREIGN MISSIONS in undertaking formal cooperation in the University and very cordially recognized the Rev. Dr. W. E. Strong as the official representative of the American Board.

12. THE MISSION BOARD OF THE CHURCH OF THE BRETHREN has now taken formal action, appointing Mr. Cassady to the University staff, and hopes also to provide the minimum annual contribution. The Board expressed its gratification with the action taken and expressed the hope that the Church of the Brethren will undertake the full unit of cooperation in the University and elect an official representative to the Governing Board.

13. THE UNITED LUTHERAN BOARD has taken over the Berlin Mission in Shantung and is now studying questions of policy. Dr. Balme conferred with officers of that Board and, upon his suggestion, it was VOTED heartily to invite the United Lutheran Board to consider cooperation in the University.

14. Cordial invitations to join formally the University were extended to the Canadian Presbyterian Women's Board, to the Congregational Women's Boards, and to the Lutheran Women's Board.

15. The question of inviting any organizations looking toward possible cooperation to send unofficial, non-voting representatives to the Initial meeting of the Board of Governors was referred with power to the Secretary of the Board and the Secretary of the Woman's Committee.

16. It was reported that the Board's request for grant for general expenses had been referred to the Field by the Southern Presbyterian Board and that no reply so far had been received from the Canadian Presbyterian Board.

17. The Student Enrolment Statistics for the present year were presented.

18. PROMOTION WORK.- Dr. Eric North reported progress toward the Joint Promotional Campaign for China Union Universities; President Balme told of the steps taken toward the standardization of financial policies and coordination of work among the universities on the field.

19. The financial needs of the institution were summarized. President Balme urged the need of promotion work, reporting that in Great Britain "Cheeloo Associations" have been formed, each promising to pay a certain sum per annum toward the support of the University. It was suggested that the Hall Estate be approached for a sum toward endowment of the University. It was VOTED that the Secretary, Dr. Warnshuis, and Dr. Balme cooperate toward this end.

CLOSING PRAYER was offered by the Rev. Dr. A. L. Warnshuis.

ADJOURNMENT.

George T. Scott
George T. Scott,
Secretary.

MINUTES OF THE WOMAN'S COMMITTEE
of the
SCHOOL OF MEDICINE OF THE SHANTUNG CHRISTIAN UNIVERSITY

A meeting of the Woman's Committee of the Shantung Christian University was held at 25 Madison Avenue, New York City on April 6th, 1925 at nine o'clock.

Members present:

Mrs. William McDowell, Chairman,
Mrs. J. M. Avann,
Miss Margaret E. Hodge,
Mrs. Charles K. Roys,
Miss Lucy Lepper.

Excuses were presented from:

Mrs. W. I. Haven

The meeting was opened with prayer by Miss Hodge.

Minutes

The minutes of the last meeting were read and approved.

Appeal to Other Woman's Boards

The secretary reported one acknowledgment of the appeal made to the different Woman's Boards for financial aid in the Building Program for the Medical College of the Shantung Christian University. This was received from the secretary of the Council of Woman's Boards of Missions of the Congregational Church stating that this matter would be brought before the Council at its next meeting held in the fall, but she could offer no encouragement for financial help at this time.

Dean of Women

VOTED that we reconsider the action taken at the meeting of January 26th, 1925, i.e., "We note that the University has appointed Dr. Luella Miner as Dean of Women of the Shantung Christian University. The University is to be congratulated upon the securing of such a woman for this position. We are glad that the women of the Medical College will be under her influence. We believe, however, that the policy of the University should be to appoint in the near future a Dean of Women in the Medical College." and substitute the following -

VOTED that it is the sense of this committee that one Dean of Women for the entire University is adequate.

VOTED that the committee heartily concurs in the appointment of Dr. Luella Miner as Dean of Women of the University.

VOTED upon motion of Mrs. Avann that a cordial message of appreciation and congratulation be sent to Dr. Miner.

Status of Woman's Committee

The following recommendation of the North American Joint Board

of the Shantung Christian University at its meeting held February 25th in regard to the range of interest of the Woman's Committee was presented: "Voted that the Woman's Committee for the present continue financial responsibility only for the women of medicine but that it be requested to take advisory responsibility for other women in the University as well. It was voted to accept this recommendation with the understanding that this financial responsibility ends after the completion of the enlarged building plan calling for \$425,000. Mexican.

Treasurer's Report.

The Treasurer reported the receipt of \$56,216.15 from Hilda Olson, Assistant Treasurer of the Joint Committee on the Woman's Union Christian Colleges of the Orient. This represents the balance of the letter of credit of \$59,400. issued to the treasurer of the Shantung Christian University on the field; \$54,400. balance on letter of credit, \$1,748.15 accrued interest on same to date, and \$68.00 - 1/8 of 1% reserve for exchange, making the total of \$56,216.15. The Treasurer presented a list of short term securities for the approval of the committee, covering the investment of \$35,000. of this fund.

VOTED that the following list of securities be approved for a partial investment of funds on hand:

- \$5,000. Baltimore & Ohio Equip. 5s (J & D) 12/1/25 @ 4.20%
- \$3,000. Cleveland, Cincinnati, Chicago & St. Louis Equip. 5s 7/1/26
- \$10,000. Fisher Body 5s (J & J) 1928
- \$5,000. Missouri Pacific 5s (F & A) 1926
- \$7,000. U.S. Smelting & Refining 6s (F & A) 1926

The committee adjourned to meet at luncheon.

The committee convened at the Madison Square Hotel at one o'clock.

Letter of Credit

VOTED to authorize the treasurer to issue an additional letter of credit to the amount of \$50,000. A letter of explanation to be sent to the field at the same time giving full details of the finances and what can be expected; also authorizing the treasurer of the University to draw on this letter of credit to take advantage of exchange rates should the treasurer and the president of the University think it advisable.

Lucy Lepper

Secretary and Treasurer

MINUTES OF ORGANIZATION MEETING
BOARD OF GOVERNORS OF THE SHANTUNG CHRISTIAN UNIVERSITY
 April 7, 1925 - 156 Fifth Avenue, New York City, U.S.A.

The Organization Meeting of the Board of Governors of the Shantung Christian University was called to order at 9:30 a.m., Tuesday, April 7, 1925, at 156 Fifth Avenue, New York City.

Mr. F. H. Hawkins of the London Missionary Society was elected Temporary Chairman and the Rev. George T. Scott, Temporary Secretary of the Meeting.

OPENING PRAYER was led by the Rev. Dr. A. L. Warnshuis and Miss Margaret E. Hodge.

PRESENT: From the British Joint Board - Dr. Arnold C. Ingle representing the Baptist Missionary Society; Mr. F. H. Hawkins representing the London Missionary Society; Dr. H. H. Weir representing the Society for the Propagation of the Gospel; and the Rev. Dr. A. L. Warnshuis representing the English Presbyterian Mission; from the North American Joint Board - the Rev. Arthur J. Brown, Miss Margaret E. Hodge, Mrs. Charles K. Roys, and the Rev. George T. Scott representing the Board of Foreign Missions of the Presbyterian Church in the U.S.A.; the Rev. A. E. Armstrong representing the Canadian Presbyterian Board; Mrs. J. M. Avann, Mrs. Wm. F. McDowell, and Mrs. W. I. Haven representing the Woman's Missionary Society of the Methodist Episcopal Church; the Rev. Dr. William E. Strong representing the American Board of Commissioners for Foreign Missions; coopted members - Robert L. Dickinson, M.D., and Mr. Henry J. Cochran; corresponding members - Miss Lucy Lepper, Treasurer, and Dr. Eric M. North, Assistant Secretary, of the North American Joint Board, and Edward M. Dodd, M.D.; also Mr. J. B. Allen, legal adviser, of Toronto, Canada.

EXCUSES FOR ABSENCE were accepted with regret. A special word of sympathy with Dr. R. Fletcher Moorshead, Secretary of the British Joint Board, in his illness was spoken and the earnest hope for his early recovery was expressed; by vote, the Secretary was requested to transmit to Dr. Moorshead as from the Board of Governors a message of full sympathy and of felicitation for the future.

The Temporary Chairman spoke of the indebtedness of the British Joint Board to the members of the North American Joint Board who had helped in securing the Charter and in drafting the By-Laws.

ORGANIZATION OF BOARD

1. A brief Resume was given of the Administrative Development of the University which has grown out of early missionary colleges coming together under a Basis of Union in 1904 when the combination was called the Protestant Union University. Several medical colleges have since amalgamated with the School of Medicine of the University. The bearing of the New Charter upon administration was briefly discussed.

2. Amendment to Charter.- It was stated by the legal adviser that in case it is desired to amend the Charter it will be necessary to present the matter to the Parliament of the Dominion of Canada. He also stated that the Shantung University Act is the only Canadian law affecting the University.

3. By-Laws of the Board of Governors.- After seriatim consideration and discussion of various articles and sections of the tentative draft of By-Laws, the following action was unanimously voted: The draft of By-Laws of

the Board of Governors as recommended by the two Joint Boards after consultation with the Field Board of Managers was, with minor amendments which appear in the final draft, Adopted with the following Provisos:

- (a) That the increased contributions for current expenses (indicated in Art.III, Sec.3) shall not apply to any organization, cooperating on a lower minimum basis at this date, April 7, 1925, unless and until such organization so resolve. The Governors, however, express the earnest hope that all cooperating organizations will bring their minimum contributions to the new basis at the earliest practicable date.
- (b) That the representation of a cooperating organization as of April 7, 1925 shall not be decreased by the revised basis in Art.IV, Sec.1,a, so long as such organization does not diminish its contribution as of that date.
- (c) That the cooperating property-owning organizations be requested to take under serious consideration the desirability of placing the property used for university purposes in the name of the University at the earliest practicable date, as authorized in Art.V.
- (d) That it is hoped that each cooperating organization will indicate the minimum number of members of the staff that it will provide and in case of vacancy in this quota will supply the recognized financial equivalent as stated in Art.III, Sec.3.

4. Committee on Nominations.- To nominate officers for the new Board of Governors, the Chairman, upon motion from the floor, appointed Mrs.Roys, Mr.Armstrong, and Dr.Weir a Committee on Nomination to report later in the session.

5. General approval of the By-Laws had been reported by the Cooperating Mission Boards of the North American Joint Board with the exception of the Canadian Presbyterian Board and the Women's Methodist Episcopal Board. The representatives of these two Boards stated that action would soon be taken by their Boards. The representatives from the British Joint Board stated that, while the necessary action by the Missionary Societies had not been received, they contemplated no difficulty.

6. Meetings of the Board of Governors.- Mr.Armstrong presented an invitation with special reasons for holding an early meeting of the Governors in Canada and it was voted that the next annual meeting of the Governors be held in Toronto, Canada in the spring of 1926. The Governors also recorded the hope that the annual meeting in 1927 might be held on the east side of the Atlantic Ocean, presumably in London or in Jerusalem, where the International Missionary Council will meet in 1927. The meeting should be so arranged as to take into consideration any Governors attending the International Missionary Council.

7. Representation on the Board of Governors.- It was voted that the American Board of Commissioners for Foreign Missions, which has come into cooperation since the Charter was granted, be recognized as a cooperating organization under the Charter as from the autumn of 1924. It was further voted that the Methodist Episcopal Board, which is not as yet entitled to representation on the basis of the full minimum requirements of cooperation, may for the time being have one representative on the Board of Governors. It

was also voted that, in case the Board of the Church of the Brethren, the Canadian Presbyterian Woman's Board, the Congregational Women's Boards, and/or the United Lutheran Board, all of which have been and are again hereby invited to cooperate in the University, should be unable to qualify on the new minimum basis immediately upon their entrance into relationship with the University, they shall until such minimum is reached each be entitled to one representative on the Board of Governors.

8. Roster of Membership.- It was the opinion of the Meeting that the two Sections should indicate the two classes of membership according to the new terms of service ending alternately in odd-numbered years. The Secretary was requested to indicate to the Sections how the roster might be formed.

9. Woman's Committee.- It was the sense of the Meeting that for the present there need not be a Woman's Committee of the Governors but that a Woman's Committee of either Section should be continued.

10. It was voted that the present Constitution of the Field Board of Managers should continue in force until the new By-Laws of the Managers could be formulated by the Managers and approved by the Governors.

11. (a) Design of Seal. It was voted to refer the design for the University Seal to the Field Board of Managers for recommendation to the Governors.

(b) Location of Seal. It was voted that the University Seal be lodged in the Head Office in Toronto, Canada and that duplicate seals should be lodged in London, England; New York, U.S.A.; and Tsinan, China. It was voted that the Seal in Toronto shall be in the custody of the Recording Secretary; the Secretaries of the North American and the British Sections in New York and London shall have custody of these respective duplicate seals, and the President of the University shall have custody of the duplicate seal in Tsinan.

(c) Use of the Seal.- It was voted to refer the preparation of regulations covering the use of the Seal to the Officers of the Governors in consultation with Mr. Allen.

12. Preparation and Signing of Diplomas and Certificates.- It was voted to refer to the Managers with power the preparation of diplomas and certificates of the University. It was also voted (a) to refer to the Managers with power the question of the signing of any diplomas that may be granted this current year of 1925 and (b) to request the Managers to make recommendations relative to signing and sealing diplomas thereafter.

13. Degrees.- (a) Voted that the Field Board of Managers be and hereby is authorized and empowered to grant academic Bachelor degrees to students of the University completing their courses this present year of 1925 who satisfactorily fulfill the requirements (including prescribed examinations subsequent to the passing of the Act on July 19, 1924) as laid down by the Managers. (b) Voted to request the Managers to submit to the Governors for consideration a schedule of the courses and other qualifications leading to the different Degrees of the University, upon which a suitable, permanent basis for Degrees may be established. It was further voted to refer to the Managers some suggestions concerning the Alumni.

14. Election of Officers.- The following Officers, as proposed by the Nominating Committee, were unanimously elected to hold until the next annual meeting or until successors are elected:

Chairman	Mr. F.H. Hawkins
Vice Chairman	Mrs. Wm. F. McDowell
Recording Secretary and Treasurer	The Rev. A.E. Armstrong
Administrative Secretaries	The Secretaries of the two Sections

15. Record is made that committees and other officers may be appointed or elected when the need arises. It is voted that, for Legal Signature, in the absence of the Chairman, the Vice Chairman be and hereby is empowered to act for the Chairman.

16. Duties of the Officers.— The Recording Secretary shall be responsible for the keeping of the minutes of the meetings and for filing the official records of the Governors, sending out notices of the meetings of the Governors. He should keep on file full records of all meetings of each Section of the Governors and of the Managers. Neither Section should forward its minutes to the Managers until it is sure of concurrent action by the other Section: the Secretary of the Section which takes action last shall forward the action to the Managers and at the same time send a copy to the Recording Secretary in Toronto, Official transcripts of an action shall be submitted by the Recording Secretary.

17. Finance. (a) The informal reports of the Treasurers of the two Sections were presented and by vote were accepted. The Treasurer of the Woman's Committee of the North American Section reported on funds in hand toward the new Hospital Plan, and stated that the Woman's Committee had not yet secured the additional \$10,000.00 which will enable it to meet the conditions of the China Medical Board's appropriation.

(b) It was voted that incidental future expenses of the Board of Governors be divided equally between the two Sections.

(c) It was voted to continue the present practice of cooperating organizations of remitting current grants directly through their field missions to the University field treasurer. The present practice of the Woman's Committee in handling its capital funds may be continued.

(d) It was voted that the travel expenses to and from this Meeting of Mr. Allen, legal adviser from Toronto, be paid.

(e) The Recording Secretary was asked to continue the present practice of mimeographing the Minutes and of submitting them to each member and in quantity to the Managers. He was further asked to investigate the cost of printing the minutes as compared with the cost of mimeographing and to report later to the Governors.

18. Report from invitations to Boards not cooperating was made by the Temporary Secretary. The United Lutheran Board and the Board of the Church of the Brethren hope to cooperate in the not distant future.

19. From this initial organization Meeting of the Governors, very cordial greetings of goodwill and felicitations for their future work were extended to the Field Board of Managers, to President Balme, to all the officers and teachers of the University, and to the whole body of Alumni and students, with all of whom the Governors pledge themselves to cooperate earnestly and loyally for the continued development of this great and growing University.

20. The Minutes of the Managers of January 29, 1925 were reviewed by the Governors and specific action thereon was taken as follows:

0200.— The Governors approved the expenditure of Mex.\$2,500.00 additional (total Mex.\$12,500.00) for the water and power plant, it being understood that this supplemental amount will be repaid out of charges for electric current and light.

0204.— The Governors congratulate the Managers upon the gratifying financial condition of the University and upon the careful and balanced bud-

get presented. This budget was approved with the understanding that expenditure will be kept within the income. The Governors suggest to the Managers that the budget exhibit each year include not only the budget for the next year but also the budget under which the University is operating, in parallel columns, item by item.

0205.- The Governors expressed their regret at the resignation of the Rev.E.W.Burt, made record of his twenty years' loyal and invaluable service to the University, and voted to extend to him every good wish as he enters upon his new task. They hope that Mr.Burt's new position may permit his lecturing from time to time in the School of Theology.

0199.- The Governors expressed the hope that the funds necessary for the development of the important Departments of the Rural Church and Religious Education might be found. It is thought that such work is of much importance in the future of the University and that effort should be made to further its development.

21. The New Hospital Plan.- Approval in general of the new hospital plan was voted, and the earnest hope was expressed that the Gold \$10,000.00 necessary to complete the funds for the construction can be secured at an early date.

22. The Governors took a cordial vote of thanks to the China Medical Board for its continued and substantial interest in the University and begged to inform the China Medical Board that its gifts have strengthened the University and have been instrumental in bringing other support for its important undertaking.

23. (a) The Statement on Outstanding Needs of the University included an increase in general income, a practice school for the Department of Education, a students' building, more dormitory space, several residences, and a chapel organ.

(b) The Committee appointed by the North American Joint Board to approach the Hall Estate was continued. It was suggested that Dr.James L.Barton of the American Board of Commissioners for Foreign Missions might be willing to assist.

(c) The Governors endorsed in general any Memorial to Dr.James B.Neal which the North American Section might be able to provide. The hope was expressed that this Memorial might be the much needed Students Building.

(d) Pamphlets.- It was suggested that two pamphlets might be issued for promotional purposes, one large and illustrated to have a limited circulation and one smaller which might be used widely, the expense of these pamphlets to be borne by the cooperating organizations which would subscribe for them. The Recording Secretary was authorized to get estimates on the cost of printing such booklets.

24. Coordination and Promotion of Christian Higher Education in China.- Dr.Eric M.North, in reporting on a Coordinating and Promotional Committee on Christian Higher Education in China which is being considered among the North American Boards, stated that as yet the support of sufficient Boards had not been secured to put the scheme into effect. It is, however, hoped that the one or two other Boards necessary to complete the number required for this organization may take favorable action at an early date.

25. Miscellaneous.- (a) It was reported that the Shantung Christian University had been largely free from the student agitations which have been disturbing many institutions in China during the past few months.

(b) Use of Returned Boxer Indemnities.- In the discussion of this question, the actions of the British Boards were outlined.

(c) Letterhead.- The preparation and printing of a letterhead for the Board of Governors was referred to the Recording Secretary with power. It was understood that the same letterhead could be used by each of the three Home-Base offices with any advisable rearrangement of addresses.

CLOSING PRAYER was led by Mrs. Charles K. Roys and the Rev. A. E. Armstrong.

ADJOURNMENT.

George T. Scott,
Temporary Secretary.

BY-LAWS OF THE BOARD OF GOVERNORS
Adopted April 7, 1925

ARTICLE I - NAME

The corporate name of this Institution shall be Shantung Christian University; the Chinese name shall be _____ (Cheeloo Ta Hsueh).

ARTICLE II - PURPOSE

The purpose of Shantung Christian University shall be the advancement of the Kingdom of God through higher education of a distinctly Christian character, having in view the development of a capable and consecrated leadership for the Christian Church and the community in China.

ARTICLE III - COMPOSITION

SECTION 1. The University shall be constituted, operated and controlled by the cooperation of various Christian organizations.

SECTION 2. Any Christian agency by accepting the regulations governing the University, by undertaking to provide at least the minimum basis of cooperation and after approval of three-fourths of the cooperating bodies may participate in the University. The Charter names the bodies participating at the time of incorporation.

SECTION 3. The Minimum basis and the unit of cooperation shall be the provision of an approved member of the University staff with residence or rent along with either an annual payment of Mex.\$2,000. or a capital grant of Mex.\$35,000. for current expenses. An annual grant of Mex.\$4,000. or a capital grant of Mex.\$70,000. for plant or endowment shall be considered the equivalent of the support of a member of the staff. A full cash unit shall be an annual grant of Mex.\$6,000. or a capital grant of Mex.\$100,000.

SECTION 4. A cooperating organization is free to withdraw from the University, or may have its relationship discontinued by the Board of Governors hereinafter mentioned, upon notice of at least one year, and with such special financial adjustment on property and other equities as may be agreed upon mutually or by arbitration.

ARTICLE IV - BOARD OF GOVERNORS

SECTION 1. CONSTITUTION

(a) Membership.- There shall be a Board of Governors, hereinafter usually called "the Governors", composed, until members are elected under these by-laws, of the members of the Joint Boards of the unincorporated University as constituted in 1924, and thereafter it shall be composed of (1) members designated by constituent organizations according to their degree of cooperation as follows: 1. one member for a quota which is temporarily less than a unit, provided the Governors specifically approve; or 2. two members for one to three units, or 3. three members for four to seven units, or 4. four members for eight to twelve units, or 5. five members for thirteen or more units; and (2) members coopted by each section of the Governors to a number not exceeding one-half the number of its representative members; and

(3) three Chinese members designated by the Board of Managers; and (4) the President of the University. All Governors shall be Christians in cordial sympathy with the Purpose of the University.

(b) Alternates and Proxies. Any member may have an alternate who shall be chosen in the same manner as the principal. In the absence of the principal, an alternate may sit with full powers. At ensemble meetings an absent representative member, in the absence of his alternate, if any, may be represented by a properly accredited proxy with full powers. Alternates and proxies shall count in constituting a quorum.

(c) Length of term. The term of membership shall be four years but for the initial organization one-half of the members shall be elected for two years. The members shall be divided into two classes with terms expiring alternately in the odd numbered years. Members shall continue in office until their successors are chosen. Members are eligible for re-election.

(d) Vacancies. A vacancy shall be filled for the balance of the term in the same manner as the former member was chosen.

SECTION 2 - SECTIONS

(a) "The Board shall be sub-divided into a North American Section and a British Section, and all acts done concurrently by both Sections shall have the same force and effect as if done at a meeting of the whole Board." (Act)

(b) Each Section shall hold such Meetings and adopt such Regulations as may be either required by the Governors or desired by that Section. Actions by Sections to be valid as actions of the Governors must be carried by a majority of each Section.

(c) The Functions of the Sections shall be chiefly the joint promotion and execution of ad interim affairs and such other activities as may be either designated by the Governors or undertaken by the Section in harmony with the Governors' policy and program.

(d) Each Section may have such Officers and Committees of its own as may seem desirable.

SECTION 3 - MEETINGS. The Board ^{of} Governors will usually meet in Sections. Ensemble meetings may be called according to provisions hereinafter specified.

(a) Time of Meetings. The annual general meeting shall be held ensemble at such time and place as the Governors may decide. Special ensemble meetings may be called by the concurrent action of the two Sections, Members of the Field Board of Managers, hereinafter usually called "the Managers", may attend meetings of the Governors as corresponding members.

(b) Call for Meetings. Written notice of each ensemble meeting shall be sent to each Governor by the Secretary at least sixty days prior to the date of such meeting; the call shall indicate the exact time and place of meeting and as far as practicable the nature of the business to be considered.

(c) Quorum. Of all ensemble meetings the quorum, including alternates and proxies, shall consist of one-half of the Governors provided that they represent both Sections of the Board and one-half of the cooperating organizations.

SECTION 4. FUNCTIONS

(a) "The government, conduct, management and control of the University and of the property, revenue, business and affairs thereof shall be exercised by the Board." (Act) The Governors shall be responsible for the various functions indicated by the Act for the University and for the Board.

(b) The Governors shall be the ultimate authority in the University but for field administration shall empower the Managers and act through them as fully as possible. Matters from China referred to the Governors should come through the Managers with their covering recommendation.

(c) The Governors shall determine the annual budget of the University (see Art.VI, Sec.4 (c)), shall pass upon the purchase, construction or sale of property, may hold in trust or by other agreement property used by or for the University, shall consider all matters involving change of policy or the establishment of new departments of the University, and shall endeavor to provide for the needs of the University through the cooperating organizations and in other ways.

(d) The Governors shall, subject to the provisions of Art.VI, Sec.4 (b), appoint the president, vice-president(s), treasurer, deans, professors, associate professors, and all non-Chinese, permanent members of the staff. They may at their discretion appoint or remove any member of the staff.

(e) The Governors may, from time to time, as and when required for the objects of the University; (1) borrow money upon the credit of the University; (2) limit or increase the amount to be borrowed; (3) make, accept, draw, endorse and execute bills of exchange, promissory notes and other negotiable instruments; and (4) invest the funds of the University in such manner and upon such securities as shall be determined from time to time by the Governors. (But see Act 13)

(f) The Governors shall determine the custody and use of the University seal, impression of which is to be found in the margin. The seal is to be lodged in the Toronto office and by vote of the Governors duplicate seal(s) may be lodged in Tsinan, London, New York and/or other suitable place(s).

SECTION 5. OFFICERS

(a) The Officers of the Board of Governors shall be a Chairman, vice-Chairman, a Secretary or Secretaries, a Treasurer or Treasurers, and such other officers as may be duly chosen. One person may hold more than one office.

(b) Election. The Officers shall be elected at annual meeting to serve one year or until their successors shall have been elected and shall have qualified. In case any vacancy occurs, an election may be held at any regularly called meeting or the Chairman of the Governors may designate an acting officer to serve ad interim.

(c) Duties of the Officers. The Chairman of the Governors shall perform all the customary duties of that Office; he shall sign and shall execute, with the Secretary or other designated officer(s) attesting, contracts

and instruments authorized or issued by the authority of the Governors requiring his signature. A vice-Chairman of the Governors in the absence or disability of the Chairman shall perform all duties of the Chairman of the Governors. A Secretary shall perform the usual duties of this Office and shall have custody of a corporate seal. A Treasurer shall perform the duties which ordinarily pertain to this Office.

SECTION 6, COMMITTEES

The Board of Governors or either Section may appoint such committees under such regulations as it may desire.

ARTICLE V - FINANCE AND PROPERTY

The fiscal year of the University shall be from July 1 to June 30. Remittances on University account may be made by any cooperating missionary organization through its own Mission in China to the University Treasurer on the Field. Any cooperating missionary organization may receive funds for transmission to the University. Title to the property used for University purposes shall preferably stand in the name of the University; but when necessary it shall be held in trust or under agreement by the University for the organization providing it or in trust by such organization for the University.

ARTICLE VI - FIELD BOARD OF MANAGERS

SECTION 1. "There shall be in China a Field Board of Managers of the University, the members of which shall be from time to time appointed and elected as the Board may by by-law from time to time authorize. The Field Board of Managers shall have the duties and powers from time to time authorized by the Board by by-law." (Act). The constitution of the Managers and amendments thereto shall be subject to the approval of the Governors.

SECTION 2. MEMBERSHIP

(a) The Field Board of Managers shall be composed of : (1) Representatives of the cooperating Christian Missions and Churches in the Field, designated on a basis from time to time determined by the Governors with due regard to the responsible relationship with the University and to the part taken by women in University affairs; (2) three or, at the discretion of the Governors, more members designated by and from the graduates; (3) coopted members not to exceed in number one-half of the representative members; and (4) the President of the University. Each Manager shall be a Christian, in cordial sympathy with the Purpose of the University. All elections to the Managers shall be subject to approval by the Governors. Procedure regarding term of membership, alternates, vacancies, et cetera shall be regulated by the Constitution of the Managers.

SECTION 3, MEETINGS. The Managers shall hold an annual meeting and may hold other meetings. Full minutes of all meetings shall be submitted to the Governors. Procedure regarding time, place, quorum, and call of meetings shall be regulated by the Constitution of the Managers.

SECTION 4. FUNCTIONS

(a) The Managers shall, in agreement with these By-laws, have the responsibility and authority for the Field administration of the University, with powers and duties similar to those of the Managers of similar institutions, their duties and powers to be more specifically designated in their Constitution. The Managers may delegate such of their powers and duties to other responsible groups or persons as will provide for the most efficient functioning of the institution. They shall promote the interests of the University in all appropriate ways.

(b) The Managers shall present to the Governors names for President, Vice-President, Treasurer, Deans, Professors, Associate Professors and permanent non-Chinese members of the staff and may in consultation with any Mission directly involved appoint or remove any other member of the staff. The Managers shall prescribe the courses of studies, determine the conditions of entrance, fix the fees and other charges, and in general decide all questions of local management in harmony with the recognized policy and program of the University with due regard to the corporate opinion of the University staff. Important change in the character of the educational or financial policy or program shall be made only with the approval of the Governors.

(c) The Managers shall at least annually prepare and present to the Governors audited balance sheets and financial statements including proposed budgets for the following year and shall make recommendation or suggestion on any and all matters vitally affecting the University.

(d) The Managers shall be accountable to the Governors for the condition, custody and uses of all funds received by them from whatever source. The Managers shall determine the salaries of members of the staff paid directly by the University. The Managers shall locally administer and control on behalf of the owners all land, buildings, equipment and other properties used by the University in China. Funds shall be expended or obligations incurred only within the annual budget sanctioned by the Governors, or with their special authorization. Appeals for funds in North America or Great Britain shall be only through or with the approval of the Governors or the respective Section.

ARTICLE VII - THE UNIVERSITY STAFF

SECTION 1. Each officer and teacher shall be distinctly Christian in profession and character and shall be in cordial sympathy with the Purpose and Program of the University. In an exceptional case involving particular qualifications of a Chinese for a specialized position for which no qualified Christian is available, the Managers may, by two-thirds vote, temporarily waive this requirement.

SECTION 2. Prior to assigning a representative to the staff a cooperating organization shall make sure that the prospective appointment is desired by the Managers.

SECTION 3. The various ranks in the teaching staff shall be Professor, Associate Professor, Assistant Professor, Lecturer, Instructor and Assistant Instructor.

SECTION 4. The President of the University shall ex officio be a Manager and a Governor. He shall preside at meetings of the faculty and unless there is special action to the contrary shall be the official medium of communication between the Managers and the Governors. He shall be responsible for the educational policy and general discipline of the University and for the execution of measures, not otherwise committed, concerning the field administration of the University. He shall have custody of a duplicate seal. In case of vacancy in the office of President or of his absence or inability to serve, an acting president shall be designated by the Managers, subject to the approval of the Governors.

ARTICLE VIII - DEGREES AND CREDENTIALS

(a) The Managers may, subject to conditions approved by the Governors, confer undergraduate and graduate degrees upon the basis of examinations passed after the special Act of Parliament of Canada incorporating the University on July 19, 1924.

(b) The Governors, upon nomination or approval of the Board of Managers may confer honorary degrees.

(c) Credentials may be granted by the Managers to those who have satisfactorily completed certain prescribed courses of the University.

ARTICLE IX - AMENDMENTS

Amendments to these By-laws may be proposed by either Section of the Governors or by the Managers. The By-laws may be amended by a two-thirds vote at any regularly called and constituted meeting of each Section, provided that a month's advance notice, with at least the substance of the amendment, shall have been furnished each member of the Board of Governors.

NORTH AMERICAN SECTION BOARD OF GOVERNORS
of
SHANTUNG CHRISTIAN UNIVERSITY

MINUTES OF MEETING OF APRIL 7, 1925.

The North American Section of the Board of Governors of the Shantung Christian University met at the close of the Governor's meeting at 4:30 p.m., Tuesday, April 7, 1925, at 200 Fifth Avenue, New York City.

In the absence of the Chairman, Mrs.W.I.Haven, Vice-Chairman presided.

PRESENT: Mrs.William I.Haven, Vice Chairman; the Rev.George T. Scott, Secretary; Miss Lucy Lepper, Treasurer; Dr.Eric M.North, Assistant Secretary; the Rev.A.E.Armstrong; the Rev.Arthur J.Brown, D.D. Miss Margaret E.Hodge; Mrs.Charles K.Roys and Mrs.J.M.Avann.

BUSINESS

1. ELECTION OF OFFICERS.- Upon Nominations and Vote Mr.Henry J. Cochran was elected Chairman of the North American Section Mrs.Wm.I.Haven and Dr.Alfred Gandier, Vice Chairmen; Miss Lucy Lepper, Treasurer, and Dr.Eric M.North, Secretary.

2. Membership of the Executive Committee.- It was voted that the Executive Committee be composed of the officers of the Section, the Rev.George T.Scott, and Miss Margaret E.Hodge, and any out-of-town members of the Section who may be available at the time of the meeting.

3. Coopted Membership.- The five coopted members of the North American Joint Board were elected as coopted members of the North American Section: viz: Dr.Paul Monroe, Dr.John H.Finley, Dr.Robert L.Dickinson, Henry J.Cochran, Dr.Seth Millikin, Dr.Eric M.North, Miss Lucy Lepper, Dr.E.M.Dodd, and Dr.J.G.Vaughan were elected Corresponding Members without vote. If in the basis of membership one of the three present Methodist members should not be continued as a representative member, it was agreed that she be coopted.

The Meeting adjourned.

George T.Scott,
Secretary

BRITISH SECTION OF THE BOARD OF GOVERNORS
OF THE SHANTUNG CHRISTIAN UNIVERSITY

MINUTES of meeting held on Friday May 1, 1925, at the
Offices of the Baptist Missionary Society,
19, Furnival Street, Holborn, E.C.4, at 2 p.m.

PRESENT: - Mr.F.H.Hawkins (in the Chair)
Dr.Chas. Brown
Mrs.J.C.Carr
Dr.A.C.Ingle
Rev.Prebendary Isaacs
Dr.Bruce Low
Dr.H.G.G.Mackenzie
Mr.Kenneth MacLennan
Mr.Walter B.Sloan
Dr.H.H.Weir
Dr.R.Fletcher Moorshead (Hon.Secretary)
Dr.J.Percy Bruce)
Rev.E.W.Burt) by invitation
Dr.Ernest B.Struthers)

1. ELECTION OF CHAIRMAN.

The Board were gratified to learn by the Minutes of the Organization Meeting of the Board of Governors that Mr.F.H.Hawkins had been elected Chairman of the Board of Governors, and it was unanimously resolved to ask him to serve as Chairman of the British Section for the ensuing year.

2. PRAYER

The Meeting opened with prayer, led by Dr.A.C.Ingle, and the Minutes of the last meeting of the British Joint Board were confirmed and signed, the name of Dr.MacKenzie being added to those present on that occasion.

3. APOLOGIES FOR ABSENCE.

Messages of apology for unavoidable absence were presented from Rev.C.W.Andrews, Dr.W.T.A.Barber, Sir John Jordon, Miss E.J.Lockhart, Dr.Percy Wigfield and Rev.C.E.Wilson.

4. INTERVIEW WITH MISSIONARIES.

Dr.Ernest B.Struthers of the Medical Faculty of the University, now spending part of his furlough in special study in Gt.Britain, was welcomed by the Chairman and spoke briefly concerning the work of the Medical School.

The Rev.E.W.Burt, M.A., whose appointment as China Secretary of the B.M.S. had necessitated the resignation of his post on the Theological faculty, met the Governors and was assured of their good wishes for his new work. The Governors expressed the hope that Mr.Burt might still be able

to give occasional lectures in the School of Theology, as had been desired by the Administrative Council.

5. ELECTION OF ADDITIONAL MEMBERS BY CO-OPTATION.

It was pointed out that according to Article IV, Section 1,(a) of the By-laws, the Section could only elect six members by co-optation. The following ladies and gentlemen who had previously served as members of the British Joint Board were unanimously elected:

- Rev.W.T.A.Barber, M.A., D.D.
- Mrs.J.C.Carr,
- Miss E.G.Kemp, F.R.G.S.S.
- Sir Alfred Lewis
- Mr.Walter B.Sloan, F.R.G.S.
- C.M.Wilson, Esq., M.D., F.R.C.P.

6. ROSTER OF MEMBERSHIP.

The attention of the Section was called to Article IV, Section 1, (c) of the By-laws, whereby the term of membership of the Board of Governors was to be four years, the members being divided into two classes with terms expiring alternately in the odd numbered years.

It was agreed that the Co-operating Societies should be asked to appoint their representatives to the new Board, and that then a Roster of the complete membership should be drawn up by the Board by which one half of the members would serve, in the first instance only, for a period of two years.

7. THE VACANT TREASURERSHIP

The Secretary made a statement to the Section to the effect that although endeavours had been made to secure a Treasurer for the British Joint Board, it had so far been impossible to fill the vacancy. It was agreed to refer the matter to a Sub-Committee consisting of Dr.Bruce Low, Dr.H.H.Weir, Dr.Percy Wigfield and the Officers.

8. HEALTH OF THE PRESIDENT

The Section was very gratified to learn that the President of the University, although still in great need of entire rest, was making good progress toward a satisfactory recovery.

9. DR.ARMITAGE MEMORIAL FUND.

Dr.Percy Bruce submitted the draft of an appeal concerning the proposed establishment of a Bursary, or bursaries, at the University in memory of the late Dr.J.Auriol Armitage, The terms of the appeal were approved, and it was agreed to aim at a capital fund of at least £500.

10. MINUTES OF THE ORGANIZATION MEETING OF THE BOARD OF GOVERNORS HELD IN NEW YORK, APRIL 7, 1925

The Minutes of the Organization Meeting of the Board of Governors, which was held in New York on April 7, 1925, and attended by Mr.F.H.Hawkins, Dr.A.C.Ingle, Dr.H.H.Weir and Dr.A.L.Warnshuis, as representatives

of the Co-operating British Societies, were laid before the Board, and dealt with in detail by Dr. Weir.

It was agreed that the actions taken by the Board in respect to the By-laws should be communicated to the Co-operating British Societies.

The financial responsibilities of the British Section under the new sanctioned Budget of the University for 1925-26 were noted as follows:

Secretary to the President	\$1,680
(Miss Grace Hickson)	
Dr. C.H. Han	1,500
General University Expenses.	3,500
	<u>\$6,680</u>

This estimate compares with \$7,880. of the Previous year.

It was observed that the sum estimated to be received from Tuition Fees in the Medical Department of the University was less than in the previous year, and the Secretary was asked to enquire as to the reason for the decline.

11. SECRETARYSHIP OF THE BRITISH SECTION OF THE BOARD OF GOVERNORS.

The Section heard with much pleasure and thankfulness that Mrs. J.C. Carr, who had already rendered notable service to the University in the Promotion of Interest in Great Britain, had offered to undertake the main responsibility for the coming year's promotional activities.

This offer was most gratefully accepted, and Dr. Moorshead stated that had it not been for Mrs. Carr's offer he could not have continued to act as one of the Secretaries of the Board of Governors. He was still uncertain whether he would be able to fulfil the duties of the post in view of other work to which he was committed in the service of his own Society. He felt obliged to inform the Section that it might be necessary for him to bring the subject before the Section at a later meeting.

12. PROMOTION OF INTEREST CAMPAIGN.

Mrs. Carr gave a very interesting account of the meetings that had been held during the last few months at Edinburgh, Liverpool and Cambridge, and was hopeful that very successful efforts might be made in other centres in the coming Autumn. Mrs. Carr was assured of the gratitude of the Board for all she had been doing in promoting an interest in the University, and the subject of a central office and further assistance was referred to the Sub-Committee that had already been appointed in the matter of the Treasurership.

13. STATEMENT OF ACCOUNTS.

The acting Treasurer presented a statement of accounts for the year ending March 31, 1925, and the Board were gratified to learn that the subscriptions and donations which had been received were considerably in advance of the previous year.

The meeting closed with prayer led by the Rev. Dr. Chas. Brown.

BRITISH SECTION OF THE BOARD OF GOVERNORS
OF THE SHANTUNG CHRISTIAN UNIVERSITY

MINUTES of meeting held on Friday, September 11th, 1925, at the Offices of the Offices of the Baptist Missionary Society 19, Furnival Street, Holborn, E.C.4. at 2 p.m.

PRESENT. Mr.F.H.Hawkins (in the Chair)
 Rev.W.T.A.Barber
 Mrs.J.C.Carr
 Dr.A.C.Ingle
 Rev.Prebendary Isaacs
 Sir Alfred Lewis
 Miss E.J.Lockhart
 Mr.Kenneth Maclellan
 Mr.Walter B.Sloan
 Dr.H.H.Weir
 Dr.F.Percy Wigfield
 Rev.C.E.Wilson
 Dr.Harold Balme)
 Dr.J.Percy Bruce)
 Dr.J.Stanley Ellis) by invitation
 Dr.L.Ingle)
 Bishop T.Arnold Scott)

PRAYER. The meeting opened with prayer, led by Rev.W.T.A.Barber,D.D.

14. MINUTES.

The Minutes of the first meeting of the British Section of the Board of Governors were confirmed and signed.

15. APOLOGIES FOR ABSENCE.

The Chairman reported that Dr.Moorshead was unfortunately unable to be present owing to ill health, and the Board requested Dr.Percy Bruce to act as Secretary in his absence. Apologies for unavoidable absence were received from: Rev.C.W.Andrews, Miss Hunter, Dr.Bruce Low, Dr.MacKenzie and Dr.Mosse (furlough member of University Staff)

16. INTERVIEW WITH FURLOUGH MEMBERS OF THE UNIVERSITY.

Dr.Ellis, Dr.Laurence Ingle and later Bishop T.Arnold Scott were welcomed by the Board.

Dr.Ellis, Radiologist of the University, has had to return to England on account of his wife's illness. The Board expressed deep sympathy with Dr.Ellis and great appreciation of the valuable work he has done for the University. Dr.Ellis spoke briefly of his work and of the urgent need for a successor.

Dr.Laurence Ingle has spent a considerable proportion of his first term studying Chinese and in translation work. While in England he hopes to take a course in Anatomy at University College.

Bishop Scott, who is Vice-Chairman of the Field Board of Managers, and since his consecration has been a member of the Board, expressed his deep interest in the work of the University.

17. ROSTER OF THE MEMBERSHIP OF THE BRITISH SECTION.

The Chairman suggested that the Roster of the Membership of the British Section be arranged by the Secretary on an alphabetical basis, according to Societies. AGREED.

18. MINUTES OF THE FIELD BOARD OF MANAGERS JUNE 1925.

The Board considered in detail the Minutes of the meeting of the Field Board of Managers held in June 1925, and generally approved them, the following being specially noted:

567. Noted with appreciation.
571. The Governors heartily approved the suggestion that the Women's Unit be named "Leonard Hall".
574. RESOLVED that Minute 574 be forwarded to the Co-operating Societies, asking for their sympathetic consideration. It was suggested that if any Society so desired, Chinese Appointments made on this basis might be of the same Communion as the Society providing their support.
576. Approved.
584. Minute 584 was viewed favourably and it was RESOLVED to refer the matter to the American Governors, with a view to united action at the next ensemble meeting of the Board in Toronto, particularly with regard to the necessary financial provision.
585. RESOLVED that Minute 585 be forwarded to the Co-operating Societies for their sympathetic consideration.
586. RESOLVED that Minute 586 be forwarded to the W.M.M.S. with the request that they give it their sympathetic consideration.
587. Approved.
588. Approved.
589. Approved.
590. The resignation of Mr. Tang En-liang was noted with keen regret. The British Governors viewed with deep concern the heavy strain now resting upon Mr. Whitewright, and AGREED to ask the Societies to take into their consideration the possibility of securing a junior colleague to assist the Director of the Extension Department in his important work.
591. Approved.
592. Approved.

597. The Governors carefully considered Minute 597 and felt unable to commit themselves to repeating the grant previously made in 1923-24, and therefore the expenditure of the Department must be arranged without such expectation; but if the Promotion Campaign now being prosecuted should result in sufficient funds to allow them to make the grant, the Governors would be ready to consider this request later.

19. STATEMENT BY THE PRESIDENT REGARDING POSITION OF THE UNIVERSITY
IN RELATION TO RECENT EVENTS IN CHINA.

Dr. Balme addressed the Board on present conditions in China as they affected the University. He spoke of some of the underlying causes of the unrest in China today:

- (1) The fact that China is in a sense a new country and is re-adjusting her ideas to the modern world.
- (2) China's extraordinary sense of potentiality.
- (3) The conflict between two political parties.
- (4) Deep-rooted suspicion of the foreigner.

Dr. Balme considered that the Board should face very seriously the question of the advisability or otherwise of continuing our educational policy in Tsinan.

Dr. Balme outlined the action which had been taken by the University in the recent disturbances. The Senate by a majority vote had AGREED that the students should take part in the demonstrations provided they did their utmost to prevent bloodshed and act with due restraint. The students submitted to this ruling and it was considered that they had had a moderating influence in the demonstrations. The Chinese Staff had not only been completely loyal but had gone out of their way to express sympathy with the Western Staff. RESOLVED that the following message of appreciation be sent to Tsinan:

The British Section of the Board of Governors have heard with great concern of the serious disturbances which have taken place throughout China, and of the grave problems which have confronted the Administrative Officers and Staff of the University as a result of the acute situation which followed. They realize that at a time when national feeling was aroused to so intense a degree, the danger of a rupture between the Chinese and Western members of Staff must have been extreme, and it is with great thankfulness that they have heard of the spirit of unity and mutual good-will between the Chinese Staff and their Western colleagues which prevented any such breach. In particular they desire to express their sympathy with the Chinese members of the Staff in the peculiarly difficult situation in which they were placed, and their appreciation of the efforts which they made to maintain the corporate unity of the Staff and Students. The Governors desire, also to express to the Acting President and Administrative Officers their warm congratulations upon the success and wisdom with which they

handled a situation of unprecedented delicacy, and their hearty approval of the action which has subsequently been taken by the Senate in defining the purpose and policy of the University. They are also in entire agreement with the Minute (No.573) of the Field Board of Managers, in which the policy of the University is outlined in greater detail. Whilst being conscious that international misunderstandings are only too liable to occur, during the period of China's struggle for the attainment of her full national aspirations, the British Section of the Board of Governors are convinced that it is only in the spirit of mutual forbearance and understanding, born of true Christian fellowship, that such problems can be faced, and they are thankful to know of the unique contribution which the Christian Staff of the University is making, both in this direction, and also in the training of Chinese Christian patriots.

20. STATEMENT BY THE UNIVERSITY TREASURER, 1924-25.

The Statement of the University Treasurer was presented and approved.

21. REPORT OF THE SUB COMMITTEE TO CONSIDER THE VACANT TREASURERSHIP AND COGNATE MATTERS.

The Sub-Committee's Report was presented as follows:

Treasurership.

They recommend that the following gentlemen be invited, in the order named to become the Treasurer of the British Section of the Board of Governors:

Sir Charles Addis
Mr. Harold Judd
Rev. W. T. A. Barber
Mr. H. P. Gould

The Home Office of the Section.

They recommend that Mrs. Carr be appointed as the Hon. Organizing Secretary of the British Section of the Board of Governors.

They recommend that the Baptist Missionary Society be asked if they can kindly make arrangements for the University to have office accommodation in their Mission House, the Section undertaking to pay such rent as the Baptist Missionary Society may consider suitable.

They recommend that the engagement of the capable Office Assistant, Miss Robertson, already secured by Mrs. Carr, be confirmed at a salary of £175, per annum. It is understood that Miss Robertson will assist both Mrs. Carr and the Administrative Secretary of the Section in all the business of the Office.

The recommendations of the Sub-Committee were accepted by the Board.

22. PROMOTION OF INTEREST CAMPAIGN - Arrangements for the Autumn.

Mrs. Carr presented a report of the prospective Autumn Campaign in a number of provincial centres, and asked for suggestions as to the best way of carrying out such a campaign in London.

Shantung Christian University,
British Section of the Board of Governors,
19, Furnival Street, London, E.C.4

MINUTES OF THE WOMAN'S COMMITTEE
of the
SCHOOL OF MEDICINE OF THE SHANTUNG CHRISTIAN UNIVERSITY

A meeting of the Woman's Committee of the School of Medicine of the Shantung Christian University was held September 22, 1925, in Room 918, 156 Fifth Avenue, New York City at ten o'clock.

The two cooperating Boards were represented as follows:

Methodist Episcopal Board:

Mrs.W.I.Haven
Mrs.Thomas Nicholson
Miss Elizabeth Bender

Presbyterian Board:

Miss Margaret E.Hodge
Mrs.Charles K.Roys
Miss Lucy Lepper

Excuses were presented from:

Mrs.J.M.Avann
Mrs.W.F.McDowell

Mrs.W.I.Haven acting for the chairman, Mrs.McDowell called the meeting to order and Miss Margaret E.Hodge led in prayer.

Mrs.Thomas Nicholson attended as a proxy for Mrs.W.F.McDowell.

The committee VOTED that Miss Elizabeth Bender be asked to sit as a substitute for Mrs.J.M.Avann and that she be given the privilege of voting on all matters coming before the committee.

Minutes

The minutes of the previous meeting were read and approved.

Treasurer's Report

The following report was presented by the treasurer together with the list of securities covering the investment of the funds.

The land has been purchased and prompt action had to be taken in order that payments could be made. I therefore purchased a draft for \$30,000. of our Presbyterian Board and sent it on to the University asking them not to draw upon the Letter of Credit at the Yokohama Specie Bank but that hereafter we would either send them drafts purchased here in New York or steps would be taken to allow the financing to be done through the associated mission treasurer. Such drafts sent to the University can be negotiated anywhere. Mr.Myers, the associated mission

treasurer, can handle them or they can shop around at the different banks and clearing houses and thus obtain the best possible rate of exchange. Personally, I am inclined to continue this method. That is the way they are handling the accounts in Ginling College."

Treasurer's Report

The following report presented by the treasurer was approved and ordered filed:

Total Securities for S.C.U.	\$176,971.98
Cash Income - Balance	<u>2,366.43</u>
Amount Available for Building Program	\$179,338.41

Meeting of the Board of Governors

Informal reports were received from the meeting of the Board of Governors on April 9 in Toronto.

Among the items reported was the general University Budget for the fiscal year July 1, 1926 - June 30, 1927, approved by the Board of Governors "up to the amount of estimated receipts." A summary of this Budget follows:

Summary of Budget

1. General University.	\$ 29,674.00
2. School of Arts and Science	75,580.00
3. School of Theology.	30,260.00
4. School of Medicine.	136,296.00
5. University Hospital	70,133.00
6. Extension Department.	10,100.00
7. Library.	<u>3,050.00</u>
Total	355,093.00
Less Transfers.	<u>30,411.00</u>
	324,682.00
Hospital Debit Balance	5,631.00
	<u>319,051.00</u>

Estimated Receipts (all figures are Mexican)

American Presbyterian Mission North.	\$ 72,420.00
Baptist Missionary Society.	63,652.00
China Medical Board	43,850.00
Canadian United Church Mission.	16,710.00
Canadian United Church Mission Winnipeg	2,000.00
Society for the Propagation of the Gospel	16,200.00
American Board of Commis. for Foreign Missions	7,760.00
London Missionary Society	5,600.00
Wesleyan Methodist Missionary Society	2,940.00
British Section of the Board of Governors.	6,680.00
American Presbyterian Mission South.	5,450.00
Methodist Episcopal Mission North.	5,560.00
Lutheran United Mission	5,690.00
Tuition Fees, School of Arts and Science.	13,300.00
" " " " Medicine.	6,400.00
" " " " Theology.	1,120.00

Hospital Subscriptions and Fees.	\$18,150.00
Hospital Pharmacy and X-Ray Department.	9,450.00
Provincial Grant to School of Medicine.	3,000.00
Medicine House Rentals.	840.00
Women's Medical Committee.	10,000.00
Laboratory Tests.	500.00
Interest and Exchange	139.00
Rent of Land.	350.00
Foreign Service Committee	200.00
Women's Dormitory Fees.	250.00
Hospital, Rentals of Nurses' Home.	840.00
	<u>\$319,051.00</u>

Candidates

Miss Hodge reported that the Presbyterian Board had appointed Miss Mary Vanderbilt, registered nurse, to China and recommended her assignment to the Shantung Medical School to take the place of Miss Margaret Cochran, resigned. Miss Vanderbilt's papers were received and it was

VOTED to approve her appointment.

Mrs. Avann reported that the Methodist Board has a possible candidate for technician in Miss Honey who is desired by the field, is about thirty years of age, is attractive and suitable. She is ready to make her application.

VOTED to advise Mrs. Avann to proceed in the matter of securing Miss Honey for the position of technician.

VOTED to add Mrs. Roys to the Candidate Committee of which Mrs. Avann is chairman.

The question of procedure in the matter of candidates was discussed and the following was decided upon:

A summary of the papers of any woman candidate appointed by any cooperating board and assigned by it to Shantung Medical School shall be presented to the Candidate Committee of the Woman's Committee and appointment confirmed by that Committee.

VOTED to adjourn.

Lucy Lepper Shaw
Secretary and Treasurer

THE EXECUTIVE COMMITTEE OF THE
NORTH AMERICAN SECTION OF THE BOARD OF
GOVERNORS, SHANTUNG CHRISTIAN UNIVERSITY.

PRESENT: Charles D. Bonsack, A. E. Armstrong, George T. Scott, Mrs. Charles K. Roys, alternate for Miss Margaret E. Hodge and Mrs. J. M. Avann and the Secretary.

The Committee met at 5:30 p.m., at the Madison Avenue Baptist Church, 31st Street and Madison Avenue, New York City on October 2, 1925.

GRANT OF THE CHINA MEDICAL BOARD
FOR PRE-MEDICAL WORK.

The Secretary presented the communications from Dr. MacRae and Dr. Cochran with reference to the proposed request for a grant from the China Medical Board for the Pre-medical work. After consideration, it was

NAS - 4 VOTED that the North American Section of the Board of Governors endorse fully the application of the Field Board of Managers to the China Medical Board for the following assistance for the Pre-medical work of Shantung Christian University:

For Capital Equipment:

Equipment, furniture and alterations			
Biology Dept.	M\$6,015.		
Chemistry "	7,481.		
Physics "	<u>4,050.</u>	Mex.\$17,546.	
Gas Plant			5,000.
Books, periodicals, etc., (not current)			
Biology Dept.	1,000.		
Chemistry "	1,100.		
Physics "	<u>634.</u>		<u>2,734.</u>
Total Capital Addition			Mex.\$25,280.

For Current Operation:

Annually for five years beginning with 1925-1926:

Additional instructor in Physics	3,000.	
" " in Biology or Chemistry	<u>3,000.</u>	
	6,000.	
Less available from University funds	<u>150.</u>	
Total Annual Current Grant Requested		Mex.\$ 5,850.

That in presenting this request to the China Medical Board,

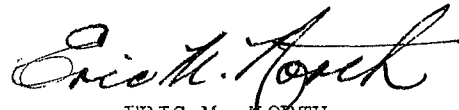
the Secretary be instructed to report the present investment of the University in Pre-medical work and to state that, while at the present time it is impossible to report definite commitments for additional amounts for the Pre-medical work from the Mission Boards or other sources, it is the expectation of the North American Section that before the end of the five year period funds will be thus provided for additional current support as an additional instructor will soon be needed as the enrolment is increasing.

RETURN OF PRESIDENT BALME.

The Secretary reported a communication from Dr. Balme asking the judgment of the North American group as to whether he should return to China by way of the United States or not. After consideration, it was

NAS - 5 VOTED that the matter be left to Dr. Balme's judgment, but that in determining his route, the additional cost of returning by way of the United States should not be a factor.

The meeting adjourned.


ERIC M. NORTH
Secretary.

SHANTUNG CHRISTIAN UNIVERSITYBRITISH SECTION OF THE BOARD OF GOVERNORS.

MINUTES of meeting held on Friday, January 8th, 1926, at 2 p.m. at the London Offices of the University, 19, Furnival Street, Holborn, E.C.4.

PRESENT Mr.F.H.Hawkins (in the Chair)
 Dr.Harold Balme
 Rev.Charles Brown
 Mrs.J.C.Carr
 Miss M. V. Hunter
 Dr.Arnold C.Ingle
 Mr.Harold G.Judd
 Miss E.G.Kemp
 Miss E.J.Lockhart
 Dr.Bruce Low
 Dr.H.G.G.Mackenzie
 Mr.Kenneth MacLennan
 Dr.R.Fletcher Moorshead
 Mr.Walter B.Sloan
 Dr.H.H.Weir
 Rev.C.E.Wilson

 Professor Percy Bruce (by invitation)

PRAYER.

The Meeting opened with prayer, led by Dr.Harold Balme.

23. MINUTES.

The Minutes of the last meeting of the British Section of the Board of Governors were confirmed and signed.

24. APOLOGIES FOR ABSENCE.

Apologies for absence were received from the Revs.C.W.Andrews and W.T.A.Barber, Sir Alfred Lewis and Dr.F.Percy Wigfield.

25. BUSINESS ARISING:

- a. Letters from Cooperating Missions in regard to Minutes of Field Board of Managers, June 1925.

Baptist Missionary Society.

Correspondence was received from the Rev.C.E.Wilson, intimating that the B.M.S.General Committee were not prepared to give any general pledge in regard to the appointment of Chinese professors to fill vacancies caused by the withdrawal or retirement of European missionaries, but that they had indicated their willingness to consider any individual proposals made by the Field Board, upon their merits.

They had referred the appeal for the appointment of more foreign

trained nurses for the Medical School and Hospital to the Medical Committee, and the question of the appointment of an assistant for the Rev. J.S. Whitewright to the B.M.S. Inter-Provincial Council.

London Missionary Society.

Mr. Hawkins had written on behalf of the L.M.S. deeply regretting that they were unable at present to make an increase in their grant towards current expenses.

Mr. Hawkins had forwarded the following resolution from the L.M.S. Directors:

"THAT, subject to Dr. McAll's acquiescence, the Directors agree that the Society's annual contribution to the Shantung Christian University (viz: the salary of Dr. McAll) be used for the support of Chinese members of the staff, subject, further to the Board's approval of the teacher or teachers so appointed."

The Board resolved to thank the L.M.S. for communicating this decision, but they expressed the emphatic opinion that the services of Dr. McAll were of the utmost consequence to the University and that they would not wish to see Dr. McAll's support diverted at the present juncture.

English Presbyterian Mission.

A letter had been received from Dr. Maclagan, stating that the E.P.M. regretted their inability at the present moment, to increase their grant to the Shantung Christian University.

Society for the Propagation of the Gospel.

Dr. Weir had forwarded the following resolution from the S.P.G. Committee:

"AGREED that, in the event of a vacancy arising on the staff of the Shantung Christian University, and in the event of a Chinese member of the Chung Hua Sheng Kung Hui, approved by the Bishop in Shantung, being considered suitable by the Managers, the Society will be prepared to give favourable consideration to the application for his appointment, and to continue to give its grant towards the diocesan contribution to the University."

The S.P.G. were still making search for a suitable nurse for Tsinan.

Wesleyan Methodist Missionary Society.

A letter had been received from Dr. Percy Wigfield, stating that the W.M.M.S. had not yet been able to find a Radiologist to succeed Dr. Stanley Ellis, but that they would in any case be willing to provide the equivalent for the support of such a man during 1926. It was hoped that all members of the Board would bear this need specially in mind and report suitable candidates to the W.M.M.S. as speedily as possible.

b. Roster of Membership.

The Roster of Membership of the British Section of the Board of Governors, as submitted by the Secretary, was accepted as follows. It was understood that Group A. would retire in April 1927, and Group B. in April 1929, all members being eligible for re-election.

<u>GROUP A</u>		<u>GROUP B</u>	
Rev. Chas. Brown	(B.M.S.)	Miss E.J. Lockhart	(B.M.S.)
Dr. Arnold C. Ingle	"	Dr. R. Fletcher Moorshead	"
		Rev. C.E. Wilson	"
Dr. Bruce Low	(E.P.M.)		
F.H. Hawkins, Esq.	(L.M.S.)	Kenneth Maclellan, Esq.	(L.M.S.)
Rev. Preb. Isaacs	(S.P.G.)	Dr. H.H. Weir	(S.P.G.)
Dr. H.G.G. Mackenzie	"		
Rev. C.W. Andrews	(W.M.M.S.)	Miss M.V. Hunter, M.A.	(W.M.M.W.A.)
		Dr. F. Percy Wigfield	(W.M.M.S.)
Rev. W.T.A. Barber	(Co-opted)	Sir Alfred Lewis	(Co-opted)
Mrs. J.C. Carr	"	Walter B. Sloan, Esq.	"
Miss E.G. Kemp	"	Dr. C.M. Wilson	"

The Secretary explained that according to the By-laws of the Board of Governors, the Section was entitled to elect seven members by co-optation. There was, therefore, one vacancy and he proposed that Mr. Harold G. Judd be invited to become a Co-opted Member of the Board and be added to Group A. of the Roster. AGREED.

26. ELECTION OF TREASURER.

The Secretary reported that in accordance with the decision of the last meeting, Sir Charles Addis had been invited to become Treasurer of the British Section, but had been obliged to decline owing to pressure of other duties. Mr. Harold G. Judd had next been approached and his consent to act was before the meeting. It was therefore AGREED:

"THAT Mr. Harold G. Judd be elected as Hon. Treasurer of the British Section of the Board of Governors."

Later in the meeting, the Chairman welcomed Mr. Harold G. Judd, as the newly elected Treasurer and Co-opted Member of the Board.

27. ILLNESS OF DR. SAMUEL COCHRAN, DEAN OF THE SCHOOL OF MEDICINE.

Dr. Balme reported that Dr. Samuel Cochran, Dean of the School of Medicine had not been well for some time and that recent examinations showed that his health was in a very serious state. Dr. Balme spoke most warmly of Dr. Cochran's invaluable work in Christian medical education and of the strong spiritual influence which he had exerted in the School of Medicine. The Board desired that the following minute should be conveyed to Dr. and Mrs. Cochran:

"The British Section of the Board of Governors have heard with profound regret of the serious ill health of Dr. Samuel Cochran, Dean of the School of Medicine. They understand that he has just left the University for a furlough in North America and they sincerely trust that this may result in a re-establishment of his health. The British Governors would assure both Dr. and Mrs. Cochran of their keen sympathy in all that this illness must mean to them, especially in having to give up for the time being their service at the University. The Governors would take this opportunity of placing on record their high regard for the notable contribution made by Dr. Cochran to the cause of Christian medical education in China."

The Board were led in special prayer by Mr. Walter Sloan, on behalf of Dr. Cochran.

28. FAREWELL TO THE PRESIDENT.

The Chairman spoke of the tremendous help it had been to have Dr. Balme in this country during the past year, and of the valuable work he had accomplished during that time.

Dr. Balme, in reply, spoke of the encouragement he had received in the fact of the advance that had been made by the missionary societies during the past few years in the direction of missionary co-operation. In alluding to China he admitted that he was returning to a very complex situation, owing to the difficult state of affairs in China. At the same time he felt that the pessimistic attitude towards the Chinese situation, which was rife in certain quarters, was quite unjustified, and that the present situation had many elements that were hopeful. In alluding to the special problems which would confront him on his return to China and for which he desired the sympathetic consideration of the members of the British Section, he mentioned the following:

1. The question of planning the work of the University in view of Dr. Cochran's illness.
2. The need for increased dormitory accommodation.
3. The necessity for higher education for women.

The Chairman assured Dr. Balme of the very warm sympathy of the Board in all the heavy tasks that awaited him in China, and their earnest hope and prayer that his next term of service would be crowned with blessing and success.

29. MINUTES OF THE ADMINISTRATIVE COUNCIL, 4th NOVEMBER, 1925, and LETTER FROM THE ACTING PRESIDENT.

The Board heard with great interest and thankfulness the letter that had been received from the Acting President, and were very glad to learn that the autumn term in the University had seen the attendance of 391 students, the largest number since the University was constituted at Tsinan. Dr. MacRae spoke of the very hopeful way in which the work of the term had been proceeding and stated that it was generally agreed that the spirit of the students, their seriousness of purpose and their

desire to render constructive service, were more than usually commendable.

The Minutes of the Administrative Council having been circulated among members of the Board, detailed consideration was then given thereto, and the following decisions arrived at:

Finance & Property Committee. (A.C. Minute 0209)

(a) Plant for Power and Light.

Dr. Balme explained the above minute and after discussion it was AGREED to endorse the minute of the Administrative Council in authorizing a loan for the purpose of meeting capital expenditure on the Power and Light Plant, up to \$7,000.

(b) Endowment.

Dr. Balme explained at length the position that had been arrived at with regard to assistance rendered to the School of Medicine by the China Medical Board. From this it appeared that the grants previously given by the China Medical Board since 1916 would terminate in 1928, and that unless some other provision could be made to supply the equivalent of the maximum annual contribution of the China Medical Board, namely Mex. \$49,000. it would appear certain that the University would be left in a very grave position in two years time. This subject had engaged the very serious attention of the officers of the University, and a suggestion had emanated from Mr. Roger Greene that the China Medical Board might be willing to supply a capital sum which would provide an endowment for at least a part of this amount. Dr. Balme hoped shortly to meet Dr. Samuel Cochran in New York and to interview the China Medical Board upon this matter, and he was desirous of learning whether the Board of Governors would support the application that was recommended by the Administrative Council for the endowment grant from the China Medical Board. The Board voted in favour of this action being taken, without committing themselves to subsequent steps in the way of supplementing such a grant.

(c) Superintendent of Works.

Noted with pleasure.

Drs. Han Chung Hsin and Hou Pao Chang. (A.C. Minute 0210)

Approved.

Rev. S. C. Harrison. (A.C. Minute 0211)

Approved.

Dr. H. J. Smyly. (A.C. Minute 0212)

Approved, provided sufficient support be raised for the purpose.

By-laws of the Field Board of Managers. (A.C.Minute 0214)

It was pointed out that the By-laws of the Field Board of Managers had received consideration in China. They had been drawn up on the lines of the old constitution, but had been brought into line with the Charter. The only new section which had been added was that dealing with the "Women's Unit".

Consideration was given to certain of the By-laws and the following comments were made:

AGREED to recommend that all reference to the Vice-President of the University be deleted.

AGREED to recommend that Article L. Section 1.D. read as follows:
"The President of the University as an ex-officio member, without voting power".

AGREED to recommend that the words "without voting power" be deleted from Article I. Section IV.

After discussion it was AGREED to refer further detailed consideration of the By-laws to a sub-committee, consisting of Mr.Hawkins, Dr.Weir and the Secretary, with power to act.

30. LETTER FROM LONDON MISSIONARY SOCIETY.

A letter was read from Mr.Hawkins stating that the London Missionary Society were prepared to convey their property at Tainanfu to the Incorporated University, provided that other Societies were willing to adopt the same course.

The Board received this intimation with pleasure and desired the Secretary to convey the thanks of the Board to the London Missionary Society and to inform them that they should hear further as soon as replies had been received from the other societies.

31. LETTER AND STATEMENT FROM DR.LUELLA MINER, DEAN OF WOMEN.

An important letter was submitted from Dr.Luella Miner, relative to the Women's Unit at Tsinan, in which she appealed for the sympathy and support of the Co-operating British Boards in Christian higher education for women. The Board were interested to learn of the way in which the woman student body was growing at the University and they desired that their pleasure and thankfulness at this news should be conveyed to Dr.Luella Miner. They felt that the work of Christian Higher education amongst women was completely in accord with the traditional policy of British Missionary Societies, who had already participated very considerably in this department of education on the mission field. The Board would commend the appeal of Dr.Luella Miner to the sympathetic attention of the Co-operating Societies in the hope that ways might be found whereby the Societies might find it possible to respond to this appeal from the University.

32. REQUEST FROM STANDING COMMITTEE OF CONFERENCE OF MISSIONARY SOCIETIES RE DR. BALME AND TREATY REVISION IN PEKING.

The Chairman reported that a request had been received from the Conference of Missionary Societies that Dr. Balme should act as an unofficial adviser on behalf of the British missionary body during the proceedings of the Conference on Treaty Revision that was to take place in Peking. The North American Section of the Board had intimated to the Chairman that they would be very happy to see Dr. Balme set free to render this service and the Chairman had anticipated the consent of the British Section. The Chairman now asked the Board if they were ready to signify their approval of the step he had taken, and after discussion it was AGREED that this approval should be given, the Chairman being asked to communicate this decision to the Field Board of Managers.

33. REPORT OF CHINA MEDICAL BOARD RE GRANT FOR PRE-MEDICAL DEPARTMENT AT TSINAN.

It was reported that the China Medical Board had rendered some most generous assistance toward the Pre-Medical Department of the University. A grant of \$14,000. had been made for additional equipment and alterations for the Science Buildings of the University; a grant of \$1,700. for books, periodicals and other literature for the Pre-Medical Department; and a grant of \$29,250. toward the salaries of two additional teachers for the Pre-Medical Department, payable during a period of five years ending not later than June 30th, 1931, on condition that the sum of Mex. \$6,000. a year be provided directly for the Pre-Medical Department by the supporting missionary societies, instead of a sum of Mex. \$6,000. which had been provided from the funds of the Medical School, and was to be returned to the Medical School, and was to be returned to the Medical School and used for its original purpose. It was understood that this condition had been met already.

It was UNANIMOUSLY AGREED that the cordial thanks of the Board be conveyed to the China Medical Board for this additional manifestation of their interest in the welfare of the University.

34. REPORT OF PROMOTION CAMPAIGN.

Mrs. Carr gave an interesting account of the Promotion Campaign. Dr. Balme had had a very full tour and had had to refuse many requests. An enormous amount of interest had been shown in China from all quarters and from many points of view. It had been found that in places where there was no organization for Cheeloo it had been most difficult to make any real advance, and Mrs. Carr therefore stressed the importance of getting regular Cheeloo Associations organized in as many centres as possible. Three Cheeloo Associations had already been formed in Cambridge, Edinburgh and Glasgow.

35. STATEMENT OF ACCOUNTS

The statement of accounts for April to December 1925, showed that receipts had been £673. and expenditure £197.4.10. leaving a balance in the Bank of £475.15.2. It was estimated that another £500 would need

to be raised to meet the obligations undertaken by the British Section before the end of March.

The President called the attention of the Board to the following minute of the Administrative Council of December 18, 1924.

(A.C. Minute 0192)

"VOTED that with a view to reducing the present overdraft on Building Funds, the Administrative Council would earnestly request the British Joint Board to assign for that purpose the balance of funds contributed for capital objects during the promotion campaigns of the last four years."

Dr. Balme said how concerned he had been to find that of the funds that had been secured for capital expenditure as a result of efforts that he had made during his last furlough, no less than £600 had been withdrawn to meet the current outgoings of the British Joint Board. He felt that some explanation should be given to the Field Board to account for this withdrawal.

The Acting Treasurer then presented a statement from which it was made clear that during the past four years the British Joint Board had not received sufficient funds to meet the obligations that had been undertaken on behalf of the annual budget of the University. This inability on the part of the British Joint Board had been brought about through certain premises which had been made for current funds failing to materialize. It had, therefore, been found necessary to borrow temporarily sums to the above amount. As soon as the British Section was in a position to do so this sum would be returned and placed to the credit of the Capital Account. The Secretary was instructed to write an explanatory letter on the subject to the Field Board of Managers.

36. SECRETARYSHIP OF THE BRITISH SECTION.

Dr. Moorshead reminded the Board that at the Annual Meeting of the Board which was to be held in Toronto in April 1926, one of the items of business would be the election of officers for the ensuing year. This being so, he felt that he must inform the Section that he could not see his way to continue to act as British Secretary for another period. The Board resolved to refer this matter to the sub-committee which had previously been appointed to deal with the matter of the Treasurership, with a view to a report being presented at the next meeting of the British Section.

DATE OF NEXT MEETING.

Friday, March 19th, 1926.

REPORT RE BY-LAWS OF THE FIELD BOARD OF MANAGERS.

The following decisions were made by the British Section of the Board of Governors at their meeting on January 8th, 1926:

1. AGREED to recommend that all reference to the Vice-President of the University be deleted.
2. AGREED to recommend that Article I. Section I.D read as follows: "The President of the University as an ex-officio member, without voting power".
3. AGREED to recommend that the words "without voting power" be deleted from Article I. Section IV.

The following decisions were made by the By-law Sub-Committee of the above Board which met on Wednesday, January 13th, 1926:

1. AGREED to recommend that the mention of the President in the last sentence of Article V be deleted, as Article III. Section I. met the case.
2. AGREED to suggest that in Article IX. the sentence regarding the Registrar be included in the first paragraph instead of reading as a separate sentence.
3. AGREED to ascertain how the time required, under Degree Regulations of the School of Medicine, for laboratory and clinical work was divided, to ensure that sufficient time was given to the latter. It was not felt that attendance upon six maternity cases was sufficient.
4. AGREED to recommend that the last sentence in Section d. of the School of Arts and Science Thesis read: "These other qualified examiners need not be connected with the University."
5. AGREED to ask whether the Chinese members of the Field Board had fully approved A.C.Minute 0218.
6. AGREED to endorse A.C.Minutes, 0219, 0220 and 0222.
7. AGREED to enquire the names of the three Chinese members of the Board of Governors, as their appointment did not appear to have been reported to the British Office.

MINUTES OF THE MEETING OF THE
NORTH AMERICAN SECTION, BOARD OF GOVERNORS
SHANTUNG CHRISTIAN UNIVERSITY.

Aldine Club - 200 Fifth Avenue
New York City

February 6, 1926

Members of the Section:

Presbyterian

*Mrs. Charles K. Roys
*Rev. George T. Scott, D.D.,
*Rev. Arthur J. Brown, D.D.,
*Miss Margaret E. Hodge

Southern Presbyterian

*Rev. S. H. Chester, D.D.,

Methodist Episcopal Women's Board

Mrs. J. M. Avann
Mrs. William I. Haven
Mrs. William F. McDowell

Canadian Presbyterian

Principal Alfred Gandier, D.D.,
Rev. R. P. Mackay, D.D.,
Rev. A. E. Armstrong

American Board of Commissioners for
Foreign Missions

Rev. W. E. Strong, D.D.,

Co-opted by the Board

Dr. John H. Finley
*Mr. Henry J. Cochran
*Robert L. Dickinson, M.D.,
*Seth Milliken, M.D.
Professor Paul Monroe

Corresponding Members - Dr. J. G. Vaughan

The North American Section of the Board of Governors of Shantung Christian University met at the Aldine Club as the guests of Dr. George T. Scott.

Prayer was offered by Dr. S. H. Chester.

The members whose names are starred above were present, and Dr. A. G. Sinclair, alternate for the Presbyterian Board of Canada, Dr. E. M. Dodd and Miss Lucy Lepper, alternates for the Presbyterian Board.

There were also present, as members of the staff, President Balme, Associate Professor and Mrs. A. P. Jacot, Associate Professor Susan S. Waddell. Others present were Dr. John R. Edwards, Secretary of the Methodist Board of Foreign Missions, Mr. Paul C. Cassat, formerly Treasurer of the Board of Managers, Dr. J. G. Vaughan, Medical Adviser of the Methodist Board of Foreign Missions, and the Secretary.

Excuses were presented from Mrs. Haven, Mrs. McDowell, and Dr. John H. Finley.

Minutes of Meetings. The minutes of the Section of April 7, 1925 and of the Section's Executive Committee of October 2, 1925, were approved as distributed.

Request of Conferences of British Missionary Societies. The Secretary reported unanimous approval of an action referred to the Section by correspondence (November 30, 1925) approving the arrangement by which, at the request of the Standing Committee of the Conference of British Missionary

Societies, President Balme has been authorized to give unofficial assistance to the British delegation at the Extraterritoriality Conference in China. (Note concurrent action BS 32, January 8, 1926). It was

NAS-6 VOTED that record be made of this approval of the North American Section of the proposal of the Standing Committee of the British Missionary Societies concerning President Balme's assistance to the British delegation at the Extraterritoriality Conference.

Grant of the China Medical Board. The Secretary reported the favorable action of the China Medical Board upon the grant for premedical work, for which application was authorized by Action NAS-4 on October 2, 1925, (BS 33). Note was taken that a portion of this item was under adjustment.

Death of Mr. J. S. Whitewright. Note was taken of the sudden death on January 10, 1926 of Mr. J. S. Whitewright, head of the Extension Department of the University. President Balme spoke of Mr. Whitewright's unique service to the University and as a missionary. It was

NAS-7 VOTED that the following minute be entered upon the records and that a copy be sent to Mr. Whitewright's son and to his daughter also.

The North American Section of the Board of Governors has heard with great regret of the sudden death of the Rev. J. S. Whitewright, Director of the Extension Department, which took place at Tientsin on January 10th last.

Throughout the whole of his forty-four years of unremitting service, Mr. Whitewright devoted himself unstintingly to the highest welfare of the people of Shantung, in whose affections he occupied a unique and honoured place. Commencing as evangelist and pastor in the city and district of Tsingchowfu, Mr. Whitewright early recognized the importance of a trained ministry for the growing Chinese Church, and was the founder and first principal of the Gotch-Robinson Theological School in that city, afterwards incorporated in the Shantung Christian University. In 1904 he removed to Tsinan, in the hope of reaching the higher classes of the province. There he established the Arthington Institute and Museum which will forever be associated with his name, and which has been instrumental in bringing enlightenment and inspiration not only to people from all over the province, but to numberless visitors from remote parts of China.

A keen student of Chinese classical literature, an enthusiastic and tireless worker, and, withal, a courteous Christian gentleman, Mr. Whitewright's influence upon his students, his Chinese and foreign colleagues and his large circle of friends can never be effaced. His memory will ever abide in the institution of which he was first Director, and in the hearts of the nation whom he so deeply admired and loved.

The North American Section desires to offer deep sympathy to Mr. Whitewright's son and daughter in the great loss which they have sustained.

Health of Dr. Samuel Cochran. Note was taken of the return from China of Dr. Samuel Cochran, Dean of the School of Medicine, owing to ill health,

and the Chairman, Mr. Henry J. Cochran, advised the Section that it seemed best that Dr. Cochran should be relieved of all responsibility in connection with the University and devote his time to regaining his health. The necessity of this was regretted by the Section, and it was

NAS-8 VOTED that the Section record its reluctant acquiescence to the necessity that Dr. Samuel Cochran be relieved from all responsibility, and that should Dr. Cochran's resignation be necessary to insure his freedom, action upon it be referred to the Executive Committee.

Endowment Required by 1928. President Balme advised the Section that the present grant of the China Medical Board to the Medical School would cease in 1928, and that the officers of the Board had indicated that thereafter grants would either be upon a diminishing scale or would be no longer granted, and that unless some other provision could be made to supply the amount of Mex.\$49,000., now contributed annually to the University by the China Medical Board, the University would be in serious circumstances. He further stated that conferences with Mr. Roger S. Greene had indicated the possibility that the China Medical Board might supply a capital sum as endowment for a part of this amount. After full discussion and consideration of the general financial situation of the University, it was

NAS-9 VOTED that an effort be made to secure an endowment fund of US\$500,000. with the understanding that in this amount there be included whatever grant from the China Medical Board may be secured.

NAS-10 VOTED that the officers with President Balme be authorized to negotiate with the China Medical Board for the best terms possible for the continuance, either as endowment or as annual grants, of their present support for the School of Medicine, and to report to the Toronto Meeting.

The discussion of the Section brought out the need for systematic and continued cultivation of the contributing constituency in North America, in view of the increased difficulty which the Mission Boards have in supplying capital amounts through their regular channels and because of the urgent needs for such amounts by the universities. Note was taken of the activity of the British Section in carrying on promotional work in behalf of the University. It was

NAS-11 VOTED that it is the sense of the Section that a much stronger program of cultivation for the University should be undertaken; that the plans for such promotion be referred to the officers with President Balme, to report to the Toronto meeting with the understanding that the appointment of a promotional secretary may be recommended, if this is found desirable.

By-Laws of the Field Board of Managers. Note was taken of the By-Laws of the Field Board of Managers, (Action O214) and of the action of the British Section, (BS 29). It was

NAS-12 VOTED that the By-Laws of the Field Board of Managers be referred to the officers for examination and exchange of information with the field in preparation for action at Toronto.

Feb. 6, 1926

Regulations for the Award of Degrees. Note was taken of the regulations for the award of degrees appearing in AC 0215, and it was

NAS-13 VOTED that the regulations for the award of degrees be referred to the officers for examination and exchange of information with the field in preparation for action at Toronto.

Assignment of Miss Emma Lueders to the Staff. The Secretary reported communication from Miss Calder of the Congregational Women's Board, January 9, 1926, reporting the assignment of Miss Emma Lueders to the staff of the Hospital as a social worker. It was

NAS-14 VOTED that the appointment be approved and that appreciation of the Section be expressed to the Congregational Women's Board.
(Note: On February 8, 1926, the New York Times reported the engagement of Miss Lueders to Mr. Richard H. Ritter of Peking University.)

Annual Meeting of the Board of Governors. Announcement was made that the Annual Meeting of the Board of Governors would be held in Toronto on April 9, 1926. The attendance of as many members of the Section as possible was urged.

Financing of the Power and Light Plant. Note was taken of action AC 0209a requesting the authorization of the Board of Governors for a loan upon the field not to exceed \$7,000. to meet capital charges for the completion of the power and light plant. This recommendation was approved by the British Section (BS 29a) on January 8, 1926.

NAS-15 VOTED that the North American Section concurs with the British Section in authorizing the Field Board of Managers to borrow not to exceed \$7,000. to meet capital charges for the completion of the electric light and power plant.

Minutes of the Field Board of Managers and the Administrative Council. The minutes of the Field Board of Managers, June 3-5, 1925, and of the Administrative Council, November 4, 1925, were distributed, and it was agreed that items therein requiring attention and not acted upon at this meeting should be referred to the Executive Committee or to the Toronto meeting.

The meeting adjourned with expressions of appreciation to Dr. George T. Scott for his hospitality.

Eric M. North
ERIC M. NORTH
Secretary

MINUTES OF THE EXECUTIVE COMMITTEE OF THE
NORTH AMERICAN SECTION, BOARD OF GOVERNORS
SHANTUNG CHRISTIAN UNIVERSITY

The Committee met at 11.30 A.M., on February 16, 1926, at 156 Fifth Avenue, New York City, to examine the proposed By-Laws of the Field Board of Managers in accordance with action NAS-12. There were present, Miss Hodge, Dr. Scott, President Balme and the Secretary. Miss Hodge presided. The following changes were suggested:

Article 1, Section 1b - change to agree with the By-Laws of the Board of Governors.

Section 1d - add "without voting power".

Section 3 - add a provision for the division of the Field Board of Managers into classes so that terms do not expire all in the same year, with provision that members continue in office until successors are elected.

Section 4 - omit "but without voting power".

Section 5 - add provision that special meetings may be called on written request of five members.

Article II - Number the paragraphs as sections and not (a), (b), et cetera.

Article II, d - change, in last sentence, "of the Governors of the respective Sections" to read "of the Governors or the respective Sections".

Article III, Section 2 - consider advisability of four voting members as a quorum.

Section 6 - end first sentence with word "valid" and continue with "In urgent cases, they shall be final, if unanimous, in all other cases" et cetera.

The Secretary was instructed to draft as Article VI an article providing for amendment to the By-Laws of the Field Board of Managers and to submit this with other suggestions made, to the Field Board of Managers for judgment, if possible, before the April meeting of the Governors.

Consideration was given to the advisability of stating under Article V the financial regulations governing the division of the funds of the University between Endowment, Plant and Current Funds and a By-Law statement concerning the administration of funds, as, for example, concerning the hypothecation of Endowment Securities. It was directed that the Secretary and the Treasurer of the North American Section take up this matter and report to the Board of Governors at the April meeting, with the thought that such regulation should be placed in the By-Laws of the Board of Governors.

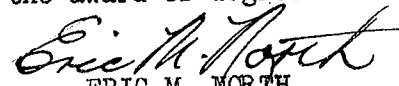
It was the judgment of the Committee that the section headed "Internal Organization" is not strictly a part of the By-Laws of the Board of Managers and should be a separate document and have some heading, as, "Regulations for the Internal Organization of the University."

Feb. 16, 1926

It was further the judgment of the Committee that these regulations came within the responsibility of the Field Board of Managers and that unless requested by them or unless objection were raised by other members of the Board of Governors, action was unnecessary.

General approval was given to the regulations for the award of degrees, though question was raised as to the suitability, in China, of a distinction between "Bachelor of Theology" and "Bachelor of Divinity" and inquiry as to the practice of other theological schools in China on this point was considered desirable.

Approval was given to minute AC-0218 affecting the award of degrees to Alumni completing their work before 1925.


ERIC M. NORTH
Secretary.

SHANTUNG CHRISTIAN UNIVERSITY
BRITISH SECTION OF THE BOARD OF GOVERNORS

MINUTES of Meeting held on Friday, March 19th, 1926, at 2 p.m. at the London Offices of the University, 19, Furnival Street, Holborn, London, E.C.4.

PRESENT Mr.F.H.Hawkins (in the Chair)
 Mr.Harold G.Judd (Treasurer)
 Rev.W.T.A.Barber
 Mrs.J.C.Carr
 Dr.Arnold C.Ingle
 Miss E.J.Lockhart
 Dr.R.Fletcher Moorshead (Secretary)

 Dr.F.H.Mosse - by invitation.

PRAYER. The Meeting opened with prayer led by Rev.W.T.A.Barber.

APOLOGIES. Apologies for absence were received from Prof.Percy Bruce, Rev.Charles Brown, Miss Hunter, Rev.Prebendary Isaacs, Dr.Bruce Low, Mr.Kenneth Maclellan, Dr.H.G.G.Mackenzie, Mr.Walter Sloan, Dr.Percy Wigfield, and Rev.C.E.Wilson.

37. MINUTES

The Minutes of the last meeting, having been circulated, were taken as read.

A letter had been received from Dr.Balme, pointing out that the following words had been omitted from Minute 32, with regard to Dr.Balme's work in Peking, "subject to the concurrence of the Field Board". AGREED that the correction be entered on the Minutes.

The Minutes were then signed.

38. DEATH OF REV.JOHN SUTHERLAND WHITEWRIGHT.

The following minute was adopted by a standing vote:

"The British Section of the Board of Governors of the Shantung Christian University have received with profound regret the news of the sudden death of the Rev.John Sutherland Whitewright, Director of the Extension Department, which occurred on the 10th of January last at Tientsin, in his sixty-eighth year.

Mr.Whitewright was appointed by the Baptist Missionary Society to Shantung in 1881, and during the whole of his forty-four years of active Missionary service, he gave himself with conspicuous devotion to the spread of Christian truth among the people of that Province. He early obtained an expert knowledge of the Chinese language, and published a selection of Chinese Classics which has proved of great value to students. The necessity of training leaders for the Church soon appealed to him, and he became the founder and first Principal of the Gotch Robinson Training College at Tsingchowfu for preparing Evangelists and Pastors. This College, twenty years afterwards, became the Theological School of the University. While engaged in this work Mr.Whitewright commenced a Missionary Museum as an aid

to Evangelistic effort, and made it a practising school for his students. This became so successful that he was called in 1904 to Tsinan, the Capital of the Province, where, with the assistance of the Arthington Fund, he created the fascinating and unique Museum of Models and other exhibits known all over China as the Arthington Museum and Institute. This Institution became later an integral part of the Shantung Christian University and is now known as the Extension Department.

The early models were all the work of Mr. Whitewright himself, but he soon trained skilful Chinese to provide a constant succession of objects illustrating the fruits of Christianity. So popular did the Institute become that in a single year nearly half a million of people, representing all classes and many races have passed through its turnstiles. Lectures on useful subjects, designed to educate and enlighten, were constantly given, while, day by day, Evangelistic teaching was given to the crowds who came to the Museum. The influence of this wonderful piece of work can hardly be exaggerated, and the friendly atmosphere which it created has been a great strength to the University in recent troubles.

Mr. Whitewright was one of the sunniest and most buoyant of men, with an unwavering hope in the spread of Christianity in China. His wisdom and sagacity were of the greatest value to his Colleagues in the University, and his courtesy and sympathy captured the hearts of all with whom he came in contact. He will never be forgotten in the Institution which he founded, and his deep respect for the Chinese people has endeared his memory for ever in the hearts of the Nation.

The British Section would offer their heartfelt sympathy to Mr. Whitewright's son and daughter, and to the Colleagues who loved him, in the heavy loss which they have sustained.

39. BUSINESS ARISING FROM MINUTES.

Women's Unit.

Correspondence had been received from the English Presbyterian Mission, London Missionary Society, and the Society for the Propagation of the Gospel, regretting that at the moment there was no prospect of their taking part in the Women's Unit at Tsinan, for financial reasons. Miss Lockhart conveyed a similar intimation from the Women's Department of the Baptist Missionary Society.

Property.

The following resolution had been received from the Society for the Propagation of the Gospel:

"Agreed to inform the Board of Governors of the Shantung Christian University that the Society must postpone any action on the question of its property until hearing further from the Bishop of Shantung."

A letter had been received from Dr. Wigfield on behalf of the Wesleyan Methodist Missionary Society, saying that he thought the house that the Society had built for Dr. Stanley Ellis had been transferred to the Incorporated University. Full information on the matter was not available at the moment, and it was agreed that further enquiries should be made.

40. REPORT ON HEALTH OF THE PRESIDENT.

The Secretary reported that immediately after the last meeting of the Board he had received a serious report on Dr. Balme's health from the Consulting Physician of the Baptist Missionary Society. He had at once consulted with Dr. F. H. Mosse, Medical Adviser to Dr. Balme at Tsinan, and as a result they had embodied their views upon the subject in a joint memorandum, of which copies had been sent to each of the following: Dr. Balme, the Acting President, the Recording Secretary of the Board, the Secretary of the North American Section of the Board, and the Chairman of the British Section. This memorandum was read and accepted by the Board, and it was AGREED to ask Dr. Balme to do his best to adhere to the recommendations contained in the Report. Special importance was attached to the stipulation that in view of the exceptionally exacting nature of the President's duties, Dr. Balme's next term of service on the Field as President should not exceed three years.

41. INTERVIEW WITH FURLOUGH MEMBER OF STAFF.

The Chairman welcomed Dr. F. H. Mosse on behalf of the Board. Dr. Mosse gave a brief account of his work during his furlough, stating that he and Mrs. Mosse were leaving England in April to spend the remainder of their furlough in America.

42. REPORT ON PROMOTION CAMPAIGN.

Mrs. Carr reported that the chief result of the past three months' work had been the setting up of a Cheeloo Association in Bristol, with a good Secretary and Treasurer and a thoroughly representative Committee. Attempts had been made to initiate a Committee in Birmingham, but had not so far been very successful. Letters had been written to all past donors and subscribers.

43. STATEMENT OF FIELD EXPENDITURE 1925 & CONSIDERATION OF HOME BUDGET 1926-27

The Treasurer reported that up to date, receipts (including £50 borrowed from Capital Account) had been £1144.7.0. and Expenditure £342.16.2, leaving a balance in the bank of £802.0.10. It was estimated that a further £160. might be expected by March 31st, bringing the receipts for 1925-26 to a total of £1304.7. An account was presented from the University showing that during 1925 £1006.11.9, had been drawn against the British Section. This appeared to be made up as follows:

Grant: 1924-25 balance	£175.	
1925-26 (as per budget)	400.	
1924-25 (unbudgetted)	175.	750 (\$6500)
Staff allowances (Miss Hickson, Dr. Han)	256.	
		<u>£1006.</u>

From the statement received it appeared that a further sum of £105. (\$900) was due on account of Dr. Han. Deducting this sum from the £175. conjectured as the extra amount asked by the University, which the British Section could not promise to meet, it seemed that the University had overdrawn £70.

The estimated expenditure to the end of March was as follows:

University charges, drawn in China	£1006.11.9.
Home Expenditure	368.17.10.
	<u>£1375. 9.7</u>

The estimated deficit on the British Section Account would therefore be £71.2.7.

Full discussion followed and it was finally AGREED to enquire of the University Treasurer exactly how the grant of £750 (\$6500) was made up. If it proved, as was anticipated, that the University had drawn \$1500. over and above the \$3000. promised by the British Section for 1924-25, it was agreed to deduct the sum overdrawn from the grant for 1926-27, and to ask that such a procedure should be avoided in the future.

Home Budget 1926-27. In view of the fact that the financial year at the Home Base closed on March 31st, it was necessary to consider the budget for Home Expenditure for 1926-27. A draft budget of Home Expenditure, amounting to £370.8. was submitted and approved.

44. GRANT TO UNIVERSITY 1926-27.

The question was raised as to the grant to the University for 1926-27. In view of the present position, and estimating that the same amount might be raised during 1926-27 as this year, it was AGREED that the representatives of the British Section attending the annual meeting in Toronto be empowered to accept appropriations in the University Budget against the British Section on the same scale as in 1925-26, i.e. \$6680.

45. REPAYMENT TO CAPITAL ACCOUNT.

Mr. Judd pointed out that provision must be made to replace £600 borrowed during the past two or three years from Capital Account, and suggested that small sub-committee be appointed to consider the matter. The following names were suggested and approved: Sir Alfred Lewis, Mr. Kenneth MacLennan and the Officers.

46. REPORT OF SUB-COMMITTEE RE SECRETARYSHIP.

The following report was received from the special sub-committee which had been appointed to consider the question of the Secretaryship: Resolved to recommend "THAT Dr. H. H. Weir be nominated at the coming annual meeting of the Board in Toronto for the position of Secretary of the British Section of the Board of Governors." This recommendation was CARRIED unanimously.

Mr. Hawkins gave notice that at the next meeting of the Section he desired to resign the Chairmanship of the British Section in favour of a representative of the Baptist Missionary Society as he felt strongly that that Society should be represented amongst the Officers of the Section.

47. BYE-LAWS OF THE FIELD BOARD OF MANAGERS.

The Board received a report from the Sub-Committee appointed at the previous meeting to give detailed consideration to the draft Bye-laws of the Field Board of Managers. They had the advantage of knowing the

action that had been taken upon the Bye-laws by the Executive Committee of the North American Section of the Board of Governors. The following conclusions were reached.

Re Vice-President.

AGREED that the previous recommendation concerning reference to a Vice-President should still stand; but that it be pointed out that this action was not based upon a wrong assumption that the Bye-laws of the Board of Governors contained no reference to a Vice-President.

Article I. Section 1b.

AGREED to concur with the recommendation of the Executive Committee of the North American Section, and to record the same agreement with the proposals of that Executive concerning: Article I. Sections 3 and 5; Article II and II.d; Article III. Sections 2 and 6.

Article V.

AGREED to withdraw proposal for deletion of last sentence.

Article IX. Section I. Internal Organization.

AGREED to recommend inclusion of sentence regarding Registrar and Treasurer in first paragraph of clause.

DEGREE REGULATIONS.

Degree Regulations of School of Medicine. 2 (e)

AGREED to await information as to how the time required for laboratory and clinical work was divided, in order to ensure that sufficient time was given to the latter.

Degree Regulations of School of Arts and Science. 3 (d)

AGREED to recommend that the last sentence read "These other qualified examiners need not be connected with the University".

Minutes of the Administrative Council of the Field Board of Managers.

The Sub-Committee appointed to give consideration to the Bye-laws of the Field Board of Managers, contained in the Minutes of the Administrative Council had further AGREED:

1. To ask whether the Chinese members of the Field Board had fully approved A.C.Minute 0218.
2. To endorse A.C.Minutes 0219, 0220 and 0222.
3. To enquire the names of the three Chinese members of the Board of Governors, as their appointment did not appear to have been reported to the British Office.

48. MINUTES OF THE NORTH AMERICAN SECTION OF THE BOARD OF GOVERNORS.

The following Minutes were noted: NAS-8 Health of Dr.Samuel Cochran; NAS-9 and 10 Endowment Fund; NAS-11 Promotion Work; NAS-15 Financing of the Power and Light Plant.

The British Section desired that a special vote of sympathy be conveyed to Dr.Samuel Cochran in his serious illness, and in the consequent need for him to be relieved of all responsibility in connection with the University so that he might devote his time to regaining his health.

49. DESIGN FOR UNIVERSITY SEAL.

A letter had been received from the Recording Secretary, submitting a design for the University Seal, which was unanimously approved by the British Section.

50. LETTER FROM ACTING PRESIDENT RE GRADUATION CEREMONY.

A letter was read from the Acting President, reporting on the success of the first Graduation Ceremony under the new Charter, when 25 degrees were granted, 21 being conferred in the School of Medicine, and four in the School of Arts and Science. In addition there were eight graduates who received the ordinary diploma of graduation, three in the School of Medicine, four in the School of Arts and Science and one in the School of Theology.

51. LETTER FROM PROF. PAUL MONROE.

A letter had been received, for information, from Prof. Paul Monroe, head of the Teachers' College, Columbia University, giving his views on missionary educational policy in China, and drawing special reference to Shantung University. Letters had also been received from Rev. C.E. Wilson and Dr. Laurence Ingle, urging that the Board give consideration to this matter.

After discussion it was AGREED to ask the Field Board of Managers to give careful consideration to the policy outlined in Prof. Paul Monroe's letter, with the object of furnishing the Board of Governors with an expression of their views concerning the serious nature of Prof. Monroe's communication.

52. DATE OF NEXT MEETING.

Friday, April 30th, at 2 p.m.

MINUTES OF SECOND ANNUAL MEETING
BOARD OF GOVERNORS OF THE SHANTUNG CHRISTIAN UNIVERSITY

The second Annual Meeting of the Board of Governors of the Shantung Christian University was called to order at 10 a.m., Friday, April 9, 1926, in the Senate Chamber of the University of Toronto. F.H.Hawkins, Chairman of the Board of Governors, presided.

The Opening Prayer was offered by Dr.Arthur J.Brown.

Present: From the British Section - Mr.F.H.Hawkins representing the London Missionary Society; Dr.H.H.Weir representing the Society for the Propagation of the Gospel; from the North American Section - the Rev.Arthur J.Brown, Rev.George T.Scott, Mr.Henry J.Cochran and Miss Margaret E.Hodge representing the Board of Foreign Missions of the Presbyterian Church in the U.S.A; Mrs.J.M.Avann representing the Women's Missionary Society of the Methodist Episcopal Church; Rev.Alfred Gandier, Rev.R.P.MacKay and Rev.A.E.Armstrong representing the Presbyterian Foreign Mission Board of the United Church of Canada: From the Field Board of Managers - Miss Ruth Cheng as proxy for Dr.C.Y.Cheng and Prof.W.E.Taylor as proxy for Dr.Fong F.Sec: By invitation there were also present Mrs.John MacGillivray and Mrs.N.T.Hillary representing the Woman's Missionary Society of the United Church of Canada, "which is temporarily less than a unit" (By-Laws Art.Iv., Sec.I (a)), and Eric M. North, Sec'y. No.Amer.Section.

Proxies: (a) In favor of Miss M.E.Hodge by Mrs.C.K.Roys, and (b) in favor of Dr.Weir and Mr.F.H.Hawkins by Mrs.J.C.Carr, Dr.A.C.Ingle, Mr.H.G.Judd, Miss E.J.Lockhart, Dr.R.Fletcher Moorshead, Rev.C.E.Wilson, Rev.F.W.Isaacs, Rev.W.T.A.Barber and Rev.Charles Brown, were accepted.

Regrets: because of inability to be present were noted from Dr.S.H.Chester, Dr.R.L.Dickinson, Dr.E.M.Dodd, Dr.John H.Finley, Mrs.W.I.Haven, Dr.P.W.Kuo, Dr.Seth Milliken, Dr.Paul Monroe, Mrs.W.F.McDowell, Mr.E.F.Willis, Dr.A.L. Warnshuis.

Minutes of Annual Meeting, April 7, 1925, in New York, were confirmed as distributed, without reading.

Meetings of the Sections since last Annual Meeting were noted as follows,

April 7, 1925	North American Section
May 1, 1925	British Section
June 3-5, 1925	Board of Managers
October 2, 1925	Executive Committee of North American Section
November 4, 1925	Board of Managers
January 8, 1926	British Section
February 6, 1926	North American Section
February 16, 1926	Executive Committee of North American Section
March 19, 1926	British Section

G-26 - The consolidated roster of the Governors was noted for the record as follows:

MEMBERS OF THE BOARD

President Harold Balme: Ex Officio.

Chinese Members: Dr. Chang Po Ling, Dr. Cheng Ching Yi, Dr. Fong F. Fec.

<u>British Section:</u>	<u>1927</u>		<u>1929</u>
Rev. Chas. Brown	(B.M.S.)	Miss E.J. Lockhart	(B.M.S.)
Dr. Arnold C. Ingle	(B.M.S.)	Dr. R. Fletcher Moorehead	(B.M.S.)
Dr. Bruce Low	(E.P.M.)	Rev. C.E. Wilson	(B.M.S.)
F.H. Hawkins, Esq.	(L.M.S.)	Kenneth MacLennan, Esq.	(L.M.S.)
Rev. Preb. Isaacs	(S.P.G.)	Dr. H. H. Weir	(S.P.G.)
Dr. H.G.G. Mackenzie	(S.P.G.)	Miss M.V. Hunter, M.A.	(W.M.M.W.A.)
Rev. C.W. Andrews	(W.M.M.S.)	Dr. F. Percy Wigfield	(W.M.M.S.)
Rev. W.T.A. Barber	(Co-opted)	Sir Alfred Lewis	(Co-opted)
Mrs. J.C. Carr	(")	Walter B. Sloan, Esq.	"
Miss E.G. Kemp	"	Dr. C.M. Wilson	"
Harold G. Judd, Esq.	"		

<u>North American Section:</u>	<u>1927</u>		<u>1929</u>
Arthur J. Brown	(P.N.)	Miss Margaret Hodge	(P.N.)
George T. Scott	"	Henry J. Cochran	"
Mrs. C.K. Roys	"	Alfred Gandier	(C.P.)
A.E. Armstrong	(C.P.)	R.P. Mackay	"
S.H. Chester	(P.S.)	Mrs. W.F. McDowell	(M.E.F.B.W.)
Mrs. J.M. Avann	(M.E.F.B.W.)	John H. Finley	(Co-opted)
Mrs. William I. Haven	(M.E.E.B.W.)	Robert L. Dickinson	"
W. E. Strong	(A.B.C.F.M.)	Seth Milliken	"
		Paul Monroe	"
Robert E. Speer, Alternate	(P.N.)		
E.M. Dodd	" " "		
Mrs. Lucy Lepper Shaw	" " "		
A.G. Sinclair	" (C.P.)		
Edwin F. Willis	" (P.S.)		

G-27 - In view of the resignation of Dr. R. Fletcher Moorshead as Secretary of the British Section, it was voted to record appreciation of his efficient and faithful services. In this connection a warm tribute to Dr. Moorshead was paid by Mr. Hawkins and Dr. North.

G-28 - The splendid services being rendered in the British Section by Mrs. J. C. Carr, Secretary of Promotion, were gratefully recognized. It was stated by the Chairman that through her efforts Cheeloo Associations have been formed in different centres in Britain. Samples of Promotion Literature were also displayed.

G-29 - Nominating Committee consisting of Dr. Scott, Mrs. Avann and Miss Cheng was appointed by the Chairman, and this Committee was asked to consider and report upon a Secretary for the British Section.

G-30 - Concurrent Actions of British and North American Sections since last Annual Meeting were reported for the record as follows:

- (a) Concurrent action authorizing borrowing for the power and light plant. (AC-0209, BS-29; NAS-15)

- (b) Concurrant resolutions of regret and sympathy at the illness of Dr.Samuel Cochran. (BS-27, NAS-8). Mr.Cochran reported regarding the health of his brother, Dr.Samuel Cochran, stating that he is improving but that his ultimate return to China is in doubt. Appreciation of his fine leadership in the Medical School was expressed, and it was agreed to send him a letter of sympathy.
- (c) Authorization for President Balme to represent the Conference of British Missionary Societies at the Treaty Conferences at Peking (BS-32, NAS-6)
- (d) In connection with the death of Rev.J.S.Whitewright, it was agreed to adopt for this Board the Resolutions by both Sections. (BS-38, NAS-7). In this connection a communication from Dean MacRae was read regarding the invaluable services of Mr.Whitewright in the Institute at Tsinan. It is expected that the Baptist Missionary Society will appoint a successor.
- (e) Approval of application to the China Medical Board for a grant toward the endowment of the Medical School, (BS029b, NAS-9,10).

By-Laws and Regulations: The By-Laws as adopted by the Board of Governors, April 7, 1926, were submitted.

- G-31 - Note was taken of the reference, in By-Laws, Art.VI, Sections 1 and 3, to the "constitution of the Managers," and it was voted that notice be given of an amendment to Article VI, Section 1 and Section 3, of the By-Laws of the Governors, striking out the word "constitution" in the phrase "constitution of the Managers" and substituting the word "By-Laws", with the expectation that action on this amendment be taken by the Sections as soon as the requirements for amending (Article IX) can be met.
- G-32 - The distinction between the Managers' By-Laws and the field administrative regulations recommended by the Executive Committee of the North American Section, Feb. 16, 1926, was approved.
- G-33 - The following modifications of the Managers' By-Laws, as presented in AC-0214, were approved:
 - (a) Art.1, Sec.1 D. Add to first sentence "without voting power," and strike out from Art.1, Section 4, "but without voting power."
 - (b) Art.1, Sec.3, add a provision for the division of the Field Board of Managers into classes so that terms will not expire all in the same year, with the provision that members continue in office until successors are elected.
 - (c) Art.1, Sec.5, add provision that special meetings may be called on the written request of five members.
 - (d) Art.II, number the paragraphs as sections and not as (a), (b),etc.
 - (e) Art.II, d, change the last sentence "of the Governors of the respective Sections" to read "of the Governors or the respective Sections."

- (f) Art. III, Sec. 2, change "five voting members shall form a quorum" to "four voting members shall form a quorum".
- (g) Art. III, Sec. 6, end the first sentence with the word "valid" and continue with "In urgent cases they shall be final if unanimous. In all other cases," etc.
- (h) Art. V. It is understood that the last sentence will not be deleted.
- (j) It is understood that reference to the Vice-President of the University in the By-Laws shall remain
- (k) Addition of the following article:

"Article VI-Amendments. Subject to the concurrence of the Board of Governors, these By-Laws may be amended by a vote of two-thirds of the Managers present and voting (1) at an annual meeting, or (2) at any meeting of the Managers, provided that full notice of the proposed amendment shall have been given at a previous meeting or have been sent to each Manager at least one month in advance of the meeting at which action there may be contemplated."

It was noted that a number of these had already been approved by the Sections and that all had been endorsed by word from Acting President MacRae.

- G-34 - It was voted that the By-Laws of the Field Board of Managers as modified be approved. It was agreed that as soon as practicable the Charter and the By-Laws and similar documents be printed in a pamphlet.
- G-35 - Internal Organization of University. The regulations drafted by the Administrative Council were noted and the following actions taken:
 - (a) North American Section, Feb. 16, 1926, recommended that these regulations be entitled "Regulations for the Internal Organization of the University". Approved.
 - (b) British Section, BS-47, recommends that the second sentence of Art. IX, Sec. 1, be included in the first paragraph of the section. Approved.
 - (c) North American Section, Feb. 16, 1926, expressed the judgment that the Regulations for the Internal Organization of the University come within the responsibility of the Field Board of Managers, and that unless requested by them or unless objection is raised by members of the Board of Governors, action is unnecessary. Approved.
- G-36 - The Degree Regulations in AC-0218 were taken up.
 - (a) Degree Regulations of the School of Medicine were approved.
 - (b) Degree Regulations of the School of Arts and Sciences were approved.

- (c) It was voted to request the Field Board to give information regarding what is desirable in the matter of degrees in Theology in view of query of Executive Committee, North American Section, February 16, 1926.
- (d) The granting of degrees to graduates under the provisions of AC-0218, endorsed by the North American Section, February 16, 1926, was approved.

Financial Items:

- G-36 - Report of the University Treasurer, 1924-25, was submitted, having been approved by the British Section. It was noted that the deficit on the University was Mex.\$3,296.07 but that in the different Schools there were balances totalling Mex.\$3,663.75, thus leaving a credit balance of Mex.\$367.68. It was voted to congratulate the Field Board of Managers on the splendid showing in a time beset with great difficulties.
- G-37 - Grant from the China Medical Board of Mex.\$25,280. for equipment and alterations, and Mex.\$5,850. annually thereafter for five years for the premedical school was reported and gratification expressed that the China Medical Board has seen its way to show such liberality to the Medical Department of the University. It was voted heartily to thank the China Medical Board for this action and other similar acts of generosity in the recent past.
- G-38 - Budget for 1926-27 as submitted by Dr.MacRae, Feb. 24, and amounting to Mex.\$324,682.00 was approved on the understanding that expenditure would not exceed the estimated income of Mex.\$319,051.00 unless funds sufficient to cover the excess were received during the year.
- G-39 - In connection with the holding of property, it was voted to inquire if new land recently acquired was purchased in the name of the University.
- G-40 - Financial Regulations were remitted to a committee consisting of the Chairman, Dr.North, Dr.Weir, Mr.Cochran, and Mrs.Shaw, with power.
- G-41 - Campaign Programme, - Dr.Scott and Mr.Cochran reported on the plans for a vigorous campaign in North America for the securing of the sum which is needed prior to August, 1928, to replace anticipated reduction in grants from the China Medical Board.

It Was Voted,-

1. That the Board of Governors request President Balme and the office of the University to prepare full statements of the present needs of the University with a view to forming detailed objectives for a new campaign in the interests of the University, it being understood that the scope of the objectives would be somewhat as follows:

- (a) Endowment to maintain the high level of the work of the School of Medicine.

- (b) Additional dormitories to provide for a student body to the capacity of the present academic buildings.
- (c) One or two special buildings needed.
- (d) Endowment to provide for staff and current expenses required by the additional student body to be accommodated in those dormitories.
- (e) Undesignated amounts to cover campaign expenses.

II. That the programme so prepared be referred to the two Sections for consideration and conference, and determination of the objectives of each Section.

III. That the North American Section be encouraged in its proposals to secure a permanent secretary for financial promotion.

IV. That the Governors refer to the North American Section, with favor, the making of such arrangements for cooperation with other Colleges in China in campaign work as may seem to the North American Section desirable.

Mr. Hawkins stated the difficulties in the way of the British Section waging a campaign for a very large amount, but that they were resolved to do their best.

The Board adjourned at 12.40 for luncheon as the guests of the Presbyterian Board of Foreign Missions of the United Church of Canada.

The Board resumed its meeting at 2.45 p.m., with the same members present.

Discussion of Campaign Plans was resumed.

G-42 - Dr. Balme's manuscript for proposed pamphlet, which he had written in April, 1925, was submitted. It was agreed to make copies and send it to both Sections, leaving to each Section to decide the best use to make of it.

G-43 - Letter from the Permanent Committee for the Coordination and Promotion of Christian Higher Education in China was submitted, and it was voted to refer to the North American Section, with power, the question of payment of \$100. to the Committee for expenses.

G-44 - Information from the Field:

The first Graduation Ceremony was reported as being an event of great interest, and reported in detail in Cheeloo Bulletin.

It was voted to receive with satisfaction the report of Dr. MacRae, February 24, of the first degrees granted by the University under the Charter.

It was voted to congratulate Dr. MacRae, as Acting-President, and the staff of the University on the very successful academic year in spite of unfavorable political conditions. It was considered as particularly gratifying that the attendance at such a time has been larger than in any previous year.

Regulations of the Ministry of Education, as reported by Dr. MacRae, February 24, were discussed, but it was considered that no action need to be taken.

- G-45 - Women's Work: Statement from Dr. Miner, November 7, was submitted. The hope was expressed that other Women's Boards will join in the development of the work amongst women students which has had such a splendid beginning under the able leadership of Dr. Miner.
- G-46 - It was voted to endorse the name "Leonard Hall" in memory of Dr. Eliza E. Leonard, for the main Women's Building. (M-571, BS-18.)
- G-47 - It was voted to make further inquiry concerning the matter of support of the Chinese members of the Staff. (M-574, BS-18, 25)
- G-48 - It was voted to approve the programme for the School of Theology. (M-576, BS-18:)
- G-49 - It was voted to approve the recommendation of the Field Board that the President visit Britain and North America periodically, and to ask the Field Board to make provision for setting aside each year a certain amount for the expense of such trips. (M-584, BS-18.)
- G-50 - It was voted to approve the nomination of Dr. Miner as Dean of Women and Miss Heath as Associate Dean. (M-587: BS-18.)
- G-51 - It was voted to approve Mr. H.P. Lair as Acting Treasurer, of the Board of Managers. (M-588, BS-18.)
- G-52 - It was voted to approve the recommendation regarding the English Department of the University. (M-589, BS-18.)
- G-53 - It was voted to endorse the resolution of the Managers and the British Section regarding the resignation of Mr. T'ang En-liang, Associate Director of the Extension Department, hoping that he will still be able to render service in an honorary capacity. (M-590, BS-18.)
- G-54 - It was voted to approve the action of the Managers and the British Section that Rev. J.M. Woods be engaged as teacher in English Department for three years beginning September, 1925. (M-591, BS-18.)
- G-55 - It was voted to approve the endorsement of the British and North American Sections and Miss Lueders of the American Board Missions be assigned to the staff of the School of Medicine. (M-592, BS-18, NAS-14.)
- G-56 - It was voted to approve the appointment as Assistant Professors in the School of Medicine of Dr. Han and Dr. Hou. (AC-0210, BS-29c.)
- G-57 - It was voted to approve the appointment as Associate Professor of Theology of Reverend S.C. Harrison of the English Baptist Mission on the terms suggested by the Administration Council. (AC-0212, BS-29c)
- G-58 - It was voted to approve inviting Dr. H.J. Smyly of Peking to join the staff of the School of Medicine. (AC-0212, BS-29c.)
- G-59 - General Policy. Minute 573 of the Field Board was read, and it was

voted to approve the policy of the Field Board as therein outlined. In this connection it was voted to refer Dr. Paul Monroe's letter of October 7th, written to Dr. MacRae, to the Field Board of Managers with the request that they consider and report thereon and that their attention be called to the action of the British Section (BS-51).

- G-60 - It was noted with satisfaction that the Presbyterian Board had appointed Mr. A. P. Moor to the University staff.

The hope was expressed that other vacancies would likewise be filled. It was noted that there is need of (a) treasurer; (b) radiologist, (c) a dentist, and (d) three nurses.

- G-61 - Election of Officers: The Nominating Committee reported as follows:

Chairman - Mr. F. H. Hawkins
Vice-Chairman - Mrs. W. F. McDowell and Principal Alfred Gandier.
Recording Secretary - Mr. A. E. Armstrong.
Administrative Secretaries - British Sec. Dr. H. H. Weir
North Amer. Sec. Dr. Eric M. North
Treasurer - Mr. A. C. Armstrong
Assistant Treasurers: Mr. Harold G. Judd (British Section);
Mrs. A. K. (Lucy Lepper) Shaw (No. Amer. Section)

It was voted that the Secretary cast the ballot of the Governors for the election of the above named as officers for the ensuing year; this was done and they were declared elected.

- G-62 - Approval of Seal. It was voted that the design of the seal be that at present used by the Board of Managers.
- G-63 - Use of Seal. It was voted that the Seal be affixed to documents only in the presence of two Governors or of one Governor and one officer in Canada, or the United States, or Great Britain; and in China in the presence of two Managers or one Manager and one Officer.
- G-64 - Travelling Expenses to Board of Governors' meetings. It was voted not to make the travelling expenses a charge upon the University Budget.
- G-65 - Place of the next Annual Meeting. It was agreed to leave the settling of the place and date of the next Annual Meeting to the officers of the Board.
- G-66 - It is hoped that Members going to Europe might meet with the British Section.
- G-67 - Form of Proxy. It was agreed that the Secretaries draft a form of proxy for use by members unable to attend.
- G-68 - It was voted that the Governors express their hearty appreciation to the Secretaries of the Board of Foreign Missions of the Presbyterian Church in Canada for the excellent arrangements for the meeting and the courtesies shown to the Governors.

The Governors then adjourned.

A. E. Armstrong,
Recording Secretary.

MINUTES OF THE WOMAN'S COMMITTEE
of the
SCHOOL OF MEDICINE OF THE SHANTUNG CHRISTIAN UNIVERSITY

A meeting of the Woman's Committee of the Shantung Christian University was held April 15, 1926, in Room 918, 156 Fifth Avenue, New York City, at half past ten o'clock.

The two cooperating Boards were represented as follows:

Methodist Episcopal Board

Mrs.W.F.McDowell
Mrs.J.M.Avann
Mrs.W.I.Haven

Presbyterian Board

Miss Margaret E.Hodge
Mrs.Lucy Lepper Shaw

Mrs.McDowell, the chairman, opened the meeting with prayer.

Minutes

The minutes of the previous meeting were approved.

Ratification of Correspondence Actions

VOTED that the following actions approved by a correspondence vote from members of the Committee on November 10, 1925, be ratified and entered upon the Minutes of the Committee:

- I. That the letter of credit with the Yokohama Specie Bank be cancelled.
- II. That the treasurer be authorized to purchase and forward to the treasurer on the field as required drafts up to the amount authorized for the letter of credit, namely, \$100,000.

These actions were taken in view of the fact that word had just come from Dr.Samuel Cochran that the Letter of Credit for \$100,000. which was issued to the Yokohama Specie Bank is not going to be readily negotiable. It seems that this bank has practically no competition and, therefore, is not inclined to be particularly obliging. They have refused to give the Shantung Christian University a fair rate of exchange on this Letter of Credit. In fact, it is five dollars Mexican lower than could be obtained through other sources. The University has therefore asked that we cancel this Letter of Credit and allow them to make drafts on our committee through the associated mission treasurer at Shanghai. We are not allowing other colleges to do this and I, therefore, hesitate to make an exception in the case of the Shantung Christian University for I foresee that it may open the door for similar requests.

Report
THE WOMAN'S COMMITTEE OF THE SCHOOL OF MEDICINE
SHANTUNG CHRISTIAN UNIVERSITY

September 22, 1925

<u>RECEIPTS</u>	<u>PRINCIPAL</u>	<u>DISBURSEMENTS</u>	
China Medical Board	\$100,000.00	Equipment & Supplies for	Gold
Sage Legacy, Presb. Board	35,000.00	North China	\$5,115.88
Letter of Credit	22,500.00	Land and Deed	Mex. \$17,630.90
1/8 of 1% Reserve for Exchange	68.00	Wall	" 2,603.32
Payments from Methodist women	25,000.00	Dorms. cost to date	" 70,916.30
Gifts from Societies and individuals	38,042.98	Residence	" 11,349.57
Miss Olson Letter of Credit	54,400.00	Grading & Roads	" 824.07
		Water Mains	" 680.00
		Moving from Peking	" 1,524.00
Total	\$275,010.98	Room in Med. School	" 296.33
			54,489.09
		Booklet	306.50
		Paul E. Cabaret for Tablet	47.00
			\$59,958.47
		Balance on Hand on Field	10,000.00
			\$69,958.47

INCOME

Interest	\$ 9,554.89	Exchange as per contra	\$ 110.23
Receipts contra	110.23	Service of Bankers Trust Co.	35.35
Profit on sale of securities	283.31	Cables	47.21
		Microscope Spencer Lens	2,000.00
	\$284,959.41		\$ 72,151.26
		Present Inv. of Principal	202,596.23
			\$274,747.49
		Bank Balance	10,211.92
			\$284,959.41

SUMMARY

Cash Income - Balance	\$ 7,755.64		
Cash Principal - Balance	2,456.28		
	\$10,211.92		
Present Investment	202,596.23		
	\$212,808.15	Amount Available for Building Program	
Interest held on Field	535.90	Also	" " " "

SecurityBook Value

\$ 5,000. Amer.Tel. & Tel.coll. tr.4s, 7/1/29	@ 97-5/8N	\$ 4,880.25
5,000. do	@ 97-3/4N	4,887.50
5,000. Argentine Govt.7s, 2/1/27	@ 102 $\frac{1}{2}$ - 1/16	5,121.88
5,000. Baltimore and Ohio eq.5s, 12/1/26	@ 4.20%	5,063.09
5,000. Belgium 6s, 1/1/55	@ 87-1/2N	4,375.00
10,000. Canadian Natl.Rys. 4s, 7/1/27	@ 99-1/4N	9,925.00
10,000. Central Indiana Power 6s, 6/1/28	@ 100N	10,000.00
5,000. Chic., Rock Is., & Pac.5s, 7/1/29	@ 100-1/4N	5,012.50
3,000. Cleveland,C.C.& St.L. eq.5s 6/1/26	@ 4.30%	3,024.94
5,000. Columbia G & E 5s, 5/1/28	@ 100-1/2N	5,025.00
20,000. do	@ 100N	20,000.00
5,000. Edison Elec.Illum 4 $\frac{1}{2}$ s, 1/12/28	@ 99.31N	4,965.50
5,000. Erie R.R.5s 7/1/26	@ 100-1/4N	5,012.50
5,000. do eq. 5s, 11/1/27	@ 4.45%-1/8	5,057.18
10,000. Fisher Body 5s, 1/1/28	@ 100N	10,000.00
5,000. General Petroleum 6s, 4/1/28	@ 101-5/8N	5,081.25
10,000. Lehigh Power Sec.6s, 8/1/27	@ 101-1/2N	10,150.00
5,000. Missouri Pacific 1st 5s, 7/1/27	@ 100-5/8N	5,031.25
5,000. do 8/1/26	@ 100-1/2N	5,025.00
5,000. New York Central eq. 4 $\frac{1}{2}$ s, 5/1/28	@ 100.2-1/16	5,010.58
5,000. do 9/15/26	@ 99.63N	4,981.50
5,000. Oregon Short Line 4s, 12/1/29	@ 97-5/8N	4,881.25
5,000. Penna. R.R. eq. 5s, 3/1/30	@ 4.60%	5,093.06
5,000. do 3/1/28	@ 4.40%	5,088.40
3,000. do 4 $\frac{1}{2}$ s 10/1/27	@ 4.25%	3,020.13
5,000. Seaboard Air Line eq.6s, 10/1/27	@ 4.90%	5,137.46
10,000. Southern Pacific 4s, 6/1/29	@ 97-3/4N	9,768.75
5,000. Swift & Company 5s, 10/15/32	@ 96-3/4 -1/164	834.38
10,000. United Light and Power 5 $\frac{1}{2}$ s, 9/1/28	@ 99-7/8N	9,987.50
7,000. U.S.Smelting Ref.& Min.6s 2/1/26	@ 101-5/16	7,091.88
10,000. U.S.Treasury 4-3/4s, 3/15/26	@ 100-5/8N	10,062.50
		<u>\$202,596.23</u>

The approximate average yield on the securities amounts to 4.90%.

The secretary in consultation with the chairman of the Committee was authorized to arrange a luncheon to meet Dr.Susan Waddell this fall. It was further suggested that this luncheon should not be confined to members of the committee only but that others, both men and women, interested in the work of the University should be present.

Letter of Credit VOTED that the letter of credit for \$100,000. which expires in December be extended for another year.

Investments

The correspondence concerning the investment of funds was read by the treasurer and her policy approved by the committee.

VOTED that a letter of greeting from the committee be sent by Mrs.Thomas Nicholson to Dr.Emma Martin.

Meeting adjourned.

Lucy Lepper Shaw

Secretary and Treasurer

MINUTES OF THE SPECIAL COMMITTEE ON FINANCIAL REGULATIONS
of the
BOARD OF GOVERNORS OF SHANTUNG CHRISTIAN UNIVERSITY

April 15, 1926 - 4:30 P.M.

150 Fifth Avenue - New York City.

Pursuant to action taken by the Governors in Toronto on April 9th, a Special Committee on Financial Regulations met at 4:30 P.M., April 15th, 1926, all of the members being present as follows:

F.H.Hawkins
Mrs.L.L.Shaw
Dr.Hugh H.Weir

Henry J.Cochran
Eric M.North

F.H.Hawkins was chosen as Chairman and led the Committee in prayer.

After consideration of the draft of Financial Regulations submitted by Eric M.North, the draft was amended and adopted as follows:

FINANCIAL REGULATIONS
BOARD OF GOVERNORS OF SHANTUNG CHRISTIAN UNIVERSITY

G-Sp-69

1. At the Annual Meeting of the Board of Governors, the Treasurers of the British and North American Sections will ordinarily be elected Assistant Treasurers of the Corporation. In their administration as Assistant Treasurers they shall be governed by the regulations which follow, which shall also apply to the Treasurer of the Corporation. Subject to the approval of the Governors, the Board of Managers shall adopt suitable financial regulations covering transactions on the field.

2. There shall be in each Section a Finance Committee of not less than three members approved by the Section. These Committees shall have supervision over the finances of the respective Sections and of the office and work of the respective Assistant Treasurers. In accordance with the general policy, and under the instructions of the respective Sections, each Committee shall make or cause to be made investments of all funds held by the Assistant Treasurers and available for investment. Each Committee shall make formal report of all investments and change in investments to the respective Sections at the next succeeding Section meeting. In the interim between ensemble meetings of the Governors but subject to such concurrent action as the two Sections may take, the Finance Committee of the North American Section shall exercise committee direction over investment funds held by the Treasurer and shall report to the Sections thereon. No investment, purchase, or sale for the account of endowment funds of the University, nor any contract concerning the same, shall be made by the Treasurer or Assistant Treasurers, without the formal approval of the Finance Committee concerned.

3. The funds of the University shall be grouped as follows:

- (a) Endowment funds;
- (b) Funds for special purposes;
- (c) Building Funds;
- (d) Current Funds.

The endowment funds shall neither be expended nor hypothecated for current expenses, but shall be retained and preserved inviolate. Investments of endowment funds shall be made as heretofore provided by the Finance Committees. In no case shall the amount loaned on mortgages exceed two-thirds of a fair valuation.

No loan shall be made to any trustee, officer, or employee of the University nor to any religious, fraternal, or charitable organization.

Funds for special purposes shall consist of all gifts, grants, donations and bequests for special purposes whose principal and income may be used, and shall be expended or invested in accordance with the terms of the gift.

Building funds shall consist of all gifts, grants, donations, and bequests for the erection and equipment of buildings, and of other moneys and properties appropriated, or assigned by the Board of Governors for that purpose.

The current funds shall consist of income on endowments, tuition receipts and other fees, gifts, grants, or bequests for current purposes, receipts from business and commercial operations of the University and all other receipts for current use. These may be held by the Treasurer or Assistant Treasurers or by the Field Treasurer.

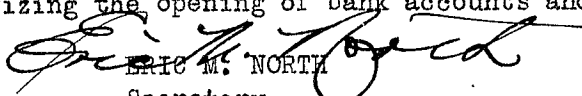
4. The Treasurer and Assistant Treasurers shall be the custodians of the funds and securities belonging to the corporation and shall keep the securities in safety deposit vaults to be designated by the respective Finance Committees. Regulations as to access to the securities shall be adopted by the respective Sections as a part of these Regulations. The provisions of this regulation shall not be held to prevent the Sections from contracting with responsible Trust Companies to act as custodians in holding and keeping safely said securities and to make deliveries on the orders of such persons as the Sections may authorize.

5. The Treasurer and Assistant Treasurers shall collect and receive all moneys arising from gifts, bequests, or otherwise, for the benefit of the University and all fees and money from any source due to the Board of Governors or the Sections. They shall deposit all such moneys received to the credit of the University in the appropriate bank accounts in such banks as may be determined by the Board of Governors or the Sections. They shall keep proper books of the accounts, fully setting forth the financial conditions and transactions of the Board of Governors and the Sections and shall supply the Governors, the Sections, and their Committees and the President of the University with such statements as may be required.

6. An annual audit shall be made, preferably by one or more firms of public accountants, of the books and securities of the Governors and the Sections, under such supervision as the Governors or Sections may direct.

7. The Treasurer may be bonded in such sum as the Governors may direct. The Assistant Treasurers may be bonded in such sums as the respective Sections may direct. The premiums on such bonds, shall be paid from the funds of the Governors and the Sections.

8. The Governors or the respective Sections shall adopt such resolutions as they deem necessary authorizing the opening of bank accounts and the signing of checks.


ERIC M. NORTH
Secretary

SHANTUNG CHRISTIAN UNIVERSITY
BRITISH SECTION OF THE BOARD OF GOVERNORS

MINUTES of Meeting held on Friday, April 30th, 1926, at 2 p.m. at the
Offices of the University, 22, Furnival Street, Holborn, London,
E.C.4.

PRESENT. Mr.F.H.Hawkins (in the Chair - first part of meeting)
Rev.W.T.A.Barber
Professor J.Percy Bruce
Mrs.J.C.Carr
Dr.Arnold C.Ingle
Rev.Prebendary W.Isaacs
Mr.Harold G.Judd
Miss E.J.Lockhart
Mr.Kenneth MacLennan
Dr.R.Fletcher Moorshead
Dr.H.H.Weir

PRAYER. The meeting opened with prayer, led by Mr.MacLennan.

BS-52. MINUTES

The Minutes of the last meeting, having been circulated, were taken as read and signed after one slight addition had been made.

BS-53. APOLOGIES.

Apologies for absence were received from Rev.C.W.Andrews, Miss Hunter, Miss Kemp, Dr.Bruce Low, Dr.Mackenzie and Dr.Wilson.

Resignation of Dr.Wilson.

Dr.C.M.Wilson wrote tendering his resignation from the British Section, in view of his inability to attend meetings regularly. It was AGREED to accept Dr.Wilson's resignation with great regret.

It was proposed by Mr.MacLennan, seconded by Prebendary Isaacs and AGREED:

"THAT Professor J.Percy Bruce, M.A., D.Lit., be invited to fill the vacancy created by Dr.Wilson's resignation."

BS-54 WELCOME TO NEW SECRETARY.

On behalf of the British Section, Mr.Hawkins accorded a very warm welcome to Dr.Hugh H.Weir, who had been elected at the Annual Meeting of the Governors, in Toronto, as Secretary of the British Section.

The following Minute was recorded:

"The British Section of the Board of Governors wishes to put on record its warm thanks to Dr.R.Fletcher Moorshead for his long and efficient service as its Secretary and to express its appreciation of the faithful and strenuous service which he has rendered to the British Joint Board from its initiation. The thoroughness and care with which

he carried on the work has been the most essential element in the success of the University in this country, and the Section will never be able to replace Dr. Moorshead. It rejoices to know that it will still have his services as one of its members."

Dr. Moorshead replied briefly.

BS-55. ELECTION OF CHAIRMAN AND TREASURER.

Mr. Hawkins stated that in accordance with his intimation at the last meeting he desired to retire from the Chairmanship of the British Section in favor of a representative of the Baptist Missionary Society. On the proposal of Mrs. Carr, seconded by Dr. Barber, it was AGREED:

"To invite Professor J. Percy Bruce to become Chairman of the British Section."

RESOLVED:

"THAT Mr. Judd be elected Hon. Treasurer of the British Section."

BS-56. BUSINESS ARISING FROM MINUTES.

A letter was read from Dr. MacRae, dated 11th March 1926, in answer to questions raised under Minute 47. "Byelaws of the Field Board of Managers." The information supplied was considered satisfactory.

BS-57. INTERVIEW WITH FURLOUGH MEMBER OF STAFF.

A warm welcome was accorded to Miss Logan, Superintendent of the Nursing School and Matron of the Hospital at Tsinan. Miss Logan gave a brief account of her work, and emphasized the need for more foreign nursing sisters.

BS-58. REPORT OF SECOND ANNUAL MEETING OF BOARD OF GOVERNORS IN TORONTO, APRIL 9TH, 1926.

Dr. Weir and Mr. Hawkins reported on the meeting of the Board of Governors, presented the Minutes and drew special attention to the following:

G-27. Recognition of Dr. Moorshead's Services.

G-28. Recognition of Mrs. Carr's Services.

G-33. Byelaws of the Field Board of Managers.

It was pointed out that it had been considered essential to retain reference to the Vice-President, in view of the Regulations of the Ministry of Education in Peking, regarding the Registration of Christian Schools.

G-36. Report of University Treasurer.

G-37. Grant from the China Medical Board.

G-38. Budget for 1926-27.

Dr.Weir and Mr.Hawkins considered this minute was incorrect and that the Budget amount accepted by the Board of Governors was \$319,051, and not \$344,682. as stated in the Minute.

G-40. Financial Regulations.

Dr.Weir and Mr.Hawkins considered that the Sub-Committee appointed to deal with this matter had power to act and not merely drafting power.

G-41. Campaign Programme.

G-61. Election of Officers.

G-65. Place of Next Annual Meeting.

BS-59. FINANCIAL REGULATIONS.

The Financial Regulations referred to in Minute G-40 were presented.

RESOLVED:

"THAT Mr. MacLennan and the Officers be appointed as the Finance Committee of the British Section."

Further RESOLVED:

"THAT the Finance Committee be asked to draw up the necessary Regulations for access to securities and dealing with banking accounts and cheques."

BS-60. LETTER FROM ACTING PRESIDENT RE REGISTRATION OF CHRISTIAN SCHOOLS, UNDER THE MINISTRY OF EDUCATION AT PEKING.

A letter was read from the Acting President giving the views of the Academic Board on the Regulations governing the Procedure of Recognition of Christian Schools.

After discussion it was RESOLVED:

"To defer action on the above until the Field Board of Managers had given consideration to the matter."

BS-61. AUDITED STATEMENT OF ACCOUNTS.

The Treasurer presented the Audited Statement of Accounts for the year ended March 31st, 1926, showing that receipts had been £1,285.1.8., £50 had been borrowed from Capital Fund, and expenditure had been £1,359.3.11., leaving an overdraft of £24.2.3.

The Balance in Capital Fund on March 31st stood at £363.3.4., in addition to a total of £600 which had been lent to General Fund.

RESOLVED:

"THAT the audited financial statement be adopted, and the best thanks of the Board be accorded to the Treasurer."

RESOLVED:

"THAT the Treasurer be empowered to make arrangements with Lloyd's Bank for an overdraft up to £100 as and when required."

BS-62. UNIVERSITY BUDGET FOR FISCAL YEAR - July 1st 1926 to June 30th, 1927.

The University Budget as passed by the Board of Governors, included an appropriation of \$6680. for the British Section, being the same sum as last year.

RESOLVED:

"To accept \$6680 as the appropriation for the British Section, but to point out that the details of the Budget (as under) did not appear to agree with this total."

(General University Expenses	\$3500)
(Secretary to President	1680)
(Dr. Han	1620)

BS-63. ARMITAGE MEMORIAL FUND.

It was reported that the sum raised by the appeal to found a bursary or bursaries in memory of the late Dr. J. Auriol Armitage was only £17.16.0.

RESOLVED:

"To ascertain what steps had been taken on the field, before taking action."

BS-64. PLANS FOR PROMOTION WORK.

Mrs. Carr reported that during the coming autumn and winter there would be no members of the University Staff home on furlough to address meetings and she therefore appealed to members of the Board to help in this direction whenever possible. This they readily agreed to do. It was suggested that various missionary societies having workers in the region of the University be asked if they would be willing to lend such speakers occasionally.

BS-65. CONGRESS OF THE UNIVERSITIES OF THE BRITISH EMPIRE.

A letter was read from the Universities Bureau of the British Empire, stating that the Shantung Christian University would henceforth be recognized by them as a University of the British Empire. The Shantung Christian University was therefore entitled to appoint delegates to the Congress to be held on July 12th and 13th. RESOLVED: "To appoint Dr. Bruce."

DATE OF NEXT MEETING

Friday, September 10th, at 2.15 p.m.

SHANTUNG CHRISTIAN UNIVERSITY
BRITISH SECTION OF THE BOARD OF GOVERNORS

MINUTES of Meeting held on Friday, September 10th, 1926, at 2.15 p.m. at the Offices of the University, 19, Furnival Street, Holborn, E.C.4.

PRESENT Prof. J. Percy Bruce (in the Chair)
Rev. W. T. A. Barber
Mrs. Carr
Preb. Isaacs
Dr. Arnold Ingle
Miss E. G. Kemp
Miss E. J. Lockhart
Dr. Fletcher Moorshead
Mr. Walter B. Sloan
Dr. H. H. Weir
Dr. Percy Wigfield

PRAYER. The Meeting was opened with prayer, led by Preb. Isaacs.

BS-66. MINUTES.

The Minutes of the last meeting were taken as read, and signed after the following had been added to BS-61; "and to Mr. Duvall for Auditing the Accounts".

BS-67. APOLOGIES.

Apologies for absence were received from the Rev. C. W. Andrews, Dr. Charles Brown, Mr. Hawkins, Miss Hunter, Mr. Judd, Sir Alfred Lewis, Mr. Maclellan, and Dr. Mackenzie.

BS-68. RESIGNATION OF DR. BRUCE LOW.

A letter had been received from Dr. Bruce Low, tendering his resignation from the British Section. This was ACCEPTED with much regret.

BS-69. BUSINESS ARISING FROM MINUTES.

(a) Report of Finance Committee.

The Report of the Finance Committee with regard to Regulations for access to securities and dealing with banking accounts and cheques was read and APPROVED as follows:-

1. Securities. Scrip or other documents of title representing investments held by the British Section shall be deposited with the Section's bankers for safe custody and shall not be withdrawn except on written authority signed by not less than two members of the Section Board.
2. Treasurer's Bond. Agreed not to require any guarantee bond in respect of the Honorary Treasurer of the British Section nor to take out any fidelity policy in respect of any of the officials or staff of the Section.

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N.B. The existing resolutions regarding the present Bank account are sufficient and no special resolution seems necessary meantime with regard to investment of funds.

(b) Report of Congress of the Universities of the British Empire.

Dr. Bruce gave a brief report on the sessions of the Congress of the Universities of the British Empire, which he had attended on behalf of the Shantung Christian University.

BS-70. PLANS FOR AUTUMN CAMPAIGN.

Mrs. Carr reported on the plans for the Autumn Campaign, pointing out that owing to the Strike it had been impossible to secure meetings during the summer or to make visits in preparation for them, but that she hoped to visit a number of centres before Christmas. She had secured promises of assistance in speaking from the Rev. R. O. Hall, and Miss G. Gollock, as well as members of the Board of Governors.

It was reported that the amount raised in 1925-26 was £1278. the present liabilities being the sum of £600. to be replaced to the Capital Fund and the amount to be raised for annual expenditure by March 31st, 1927, being £1268. (see Minute BS-71). The amount received last year involved two unexpected gifts of £100 and £50 respectively.

The proposal to hold an after-dinner reception at the British Institute of International Affairs during October to arouse interest was APPROVED.

It was AGREED, in accordance with Mrs. Carr's proposal, with a view to economy, that in future copies of the Minutes, University Reports and Cheeloo Notes only should be sent to all members of the Board, "Cheeloo" and the "Weekly Bulletin" being used for office and official purposes only, unless requested.

BS-71. FINANCE.

(a) Budget for 1926-27.

Dr. Balme's letter of 29/7/26. was considered. It was AGREED to approach the Baptist Missionary Society, asking their sympathetic consideration of the possibility of transferring the sum they now spend on the support of a Chinese member of the staff towards the support of the President's Secretary, the British Section continuing responsibility for any sum required beyond the present liabilities of the B.M.S., thus making her a partially supported missionary of the B.M.S.

The Details of the Budget in the light of Dr. Balme's letter would be as follows

Payments to University	£813.
Proportion of Furlough Exs. say	75.
Home Expenses	380.
	<hr/>
	£1268.

(b) Cheeloo Association Objectives.

It was AGREED that Cheeloo Association appeals should be for contributions to a Chinese Professors Fund, without reference to individuals.

(c) Capital Fund.

It was AGREED that the £600 borrowed from the Capital Fund should be replaced by annual instalments as quickly as possible, and that the sum of £350 now in hand should be forwarded to the Field Treasurer at once.

BS-72. MINUTES OF THE FIELD BOARD OF MANAGERS.

The Minutes of the Eighth Annual Meeting of the Field Board of Managers, June 1926, were considered and the following actions were taken:

FBM.621. Co-opted Members. NOTED.

FBM.625. Extension Department. APPROVED.

FBM.626. Technician for the School of Medicine. APPROVED.

FBM 628. C.M.B. Grant. NOTED with satisfaction.

FBM 629. Reports of Administrative Officers. NOTED.

FBM 630. Candidates for Degrees. NOTED.

FBM 633. Resignation of Dr.Fong Sec. NOTED

FBM 634. Resignation of Dr.Samuel Cochran. NOTED

The Board noted with deepest regret the resignation of Dr.Samuel Cochran from the Deanship of the School of Medicine. They sincerely sympathize with Dr.and Mrs.Cochran in the illness which has necessitated Dr.Cochran's retirement from the field, and with the University Staff in the loss of so able a colleague. Dr.Cochran, not only possessed eminent qualifications for his post, which he filled with so much distinction, but his counsel in the general policy of the University was always of the greatest value, and his self-abnegation in all the work that he did endeared him to his associates.

FBM 635. Registration of Christian Schools and Colleges.

APPROVED after very full discussion.

FBM 636. Chinese Representatives on Field Board. APPROVED.

The Secretary was instructed to report this resolution to the Co-operating Societies.

FBM 637. Chinese Vice-President. APPROVED.

FBM 638. Medium of Language to be Employed by Field Board. NOTED.

FBM 639. University Rural Settlement. APPROVED.

The Section felt that the proposal was an extremely valuable one and rejoiced that it should be possible to make a beginning in this direction, though financial considerations made it impossible to develop the scheme as rapidly as might be wished.

FBM 640. Nursing Situation. NOTED.

The Section realized the extreme gravity of the situation and deeply regretted that all efforts hitherto to secure further missionary nurses and their support from co-operating societies have been unsuccessful, and under the present circumstances appear likely to be unsuccessful for some time to come. Even cooperative support by the various societies of one nurse seemed impracticable. A Committee, consisting of Dr. Bruce, Miss Kemp, Dr. Moorshead, Dr. Weir and Dr. Wigfield, was appointed to explore all possibilities through publicity and the like, in the hope of securing a suitable candidate and funds for her support.

FBM 641. University Middle School

NOTED with great satisfaction, but with deep regret that financial considerations do not permit of practical support from Great Britain.

FBM 642. The Presidency. CONSIDERED.

The Section AGREED to re-appoint Harold Balme, Esq., F.R.C.S., L.R.C.P., D.P.H. as President of the University for a further period of five years, and to express its sincere appreciation of the valuable services which he has rendered to the University.

FBM 643. The Acting President. ENDORSED.

FBM 644. Dean of Medicine.

AGREED that Dr. R.T. Shields be appointed Dean of the School of Medicine.

FBM 645. Dean of Theology.

AGREED that Dr. J.D. MacRae be appointed Dean of the School of Theology.

FBM 646. Dr. J. Morgan and Dr. D.J. Evans.

AGREED that the rank of Dr. Julia Morgan and Dr. D.J. Evans be raised from that of Instructor to that of Assistant Professor and that they be appointed members of the Medical Faculty.

FBM 647. Acting-Treasurer. APPROVED.

FBM 648. Dr. Marion Yang. APPROVED.

FBM 649. Mr. Djang Po Hwai. APPROVED.

FBM 650. Miss Marjorie Rankin. APPROVED.

FBM 652. Periodical Visits of the President to Home Base.

APPROVED. The Section recognized the equity of the proposal made,

but feared that owing to present financial circumstances it would tend to infrequency of visits of the President.

FBM 653. Memorial to the Rev.J.S.Whitewright. ENDORSED.

Although the Section realized that it would not be possible to make a public appeal for this purpose in Great Britain, it was felt that some among the many friends of the late Mr.Whitewright in this country would welcome an opportunity to contribute to the fund.

FBM 654. Statement of Financial Needs. NOTED.

FBM 655. School of Arts & Science. NOTED.

FBM 656. Women's Unit. NOTED.

The Section appreciated the statements (set out in FBM 654, 655, and 656) made by the Field Board and only regretted that present circumstances did not give any prospect of their achievement.

FBM 657. Plot of Land. NOTED.

FBM 658. Officers and Committees. NOTED.

FBM 659. New Member of the Board of Governors. NOTED with satisfaction.

The following resolution was passed:

The British Section of the Board of Governors have been watching with interest and satisfaction the steady growth of the University, realizing that the progress made has been thorough and not unduly rapid in view of the needs of China and the opportunities and demands of education in Shantung. It has always rejoined to endorse proposals for advance and consolidation, though for some years it has done so with anxiety as the expansion of available funds has been in no way commensurate with the requirements.

In the Minutes of the Field Board of Managers of June 1926 there are three most important resolutions, Nos.639,640 and 641, all of which meet with the enthusiastic endorsement of the British Section, but in each case that endorsement has to be coupled with a warning that there are no new funds available for these purposes, indeed it is difficult to see how the existing budget is to be met. Consequently the British Section feels bound to urge upon the Field Board that for the present there seems to be an urgent need, not only to restrict the extension which in so many directions is not only desirable, but almost inevitable, but actually to find some direction in which the existing work can be reduced until such time as the provision of funds shall have overtaken the needs."

BS-73. APPOINTMENT OF RADIOLOGIST - Dr.Lawrence Knox.

A letter, dated 24,6.26. from Dr.Wigfield, was carefully considered, stating that the General Committee of the Wesleyan Methodist Missionary Society had agreed to make financial provision for the support of Dr.Lawrence Knox, proposed Radiologist, until the end of 1927, subject to being satisfied on certain points. The Section recognized the very great con-

tribution which has been made by the W.M.M.S. to the University and still more its contribution to the activities of the Board of Governors. No Society has shown a finer spirit of cooperation or a greater willingness to lose itself in the advancement of the Kingdom of God through the work of the University. The Section rejoices that the W.M.M.S. has seen its way to assuming this responsibility for one with whom it has no direct and personal relationship, but who can render valuable service in China.

BS-74. FIELD TREASURER'S ACCOUNT WITH BARCLAYS BANK.

A letter had been received from Barclay's Bank with regard to the opening of an account on behalf of the Field Treasurer. The Section AGREED that it had no powers on behalf of the Field Board to authorize the Bank to open an account, but would notify the Bank that the Field Board was a satisfactory prospective customer.

DATE OF NEXT MEETING.

Friday, November 5th, 1926, at 2.15 p.m.

SHANTUNG CHRISTIAN UNIVERSITY
NORTH AMERICAN SECTION OF THE BOARD OF GOVERNORS

The North American Section of the Board of Governors of Shantung Christian University met at 5:30 on Friday, October 22, 1926, at 150 Fifth Avenue, New York City.

Members of the North American Section

<u>1927</u>		<u>1929</u>	
Arthur J. Brown	(P.M.)	Miss Margaret Hodge	(P.N.)
*George T. Scott	"	* Henry J. Cochran	"
Mrs. C.K. Roys	"	Alfred Gandier	(C.P.)
* A.E. Armstrong	(C.P.)	R.P. Mackay	"
S.H. Chester	(P.S.)	Mrs. W.F. McDowell	(M.E.F.B.S.)
Mrs. J.M. Avann	(M.E.F.B.W.)	John H. Finley	(Co-opted)
*Mrs. William I. Haven	(" ")	*Robert L. Dickinson	"
W.E. Strong	(A.B.C.F.M.)	Seth Milliken	"
		*Paul Monroe	"
Robert E. Speer, Alternate	(P.N.)		
E.M. Dodd	" "		
*Mrs. Lucy Lepper Shaw	" "		
A.G. Sinclair	" (C.P.)		
Edwin F. Willis	" (P.S.)		

The members whose names are starred were present. There were also present Miss Ruth Elliott as alternate for Mrs. Charles K. Roys, so designated by the Presbyterian Board of Foreign Missions, Dr. Samuel Cochran, Mr. B.A. Garside and the Secretary. Excuses were received from the following: Mrs. J.M. Avann, S.H. Chester, Dr. E.M. Dodd, John H. Finley, Miss Margaret Hodge, Dr. R.P. MacKay, Seth Milliken, Robert E. Speer, A.G. Sinclair, W.E. Strong, Dr. J.G. Vaughan and Edwin F. Willis. Regrets were also received from Dr. A.L. Warnshuis and Paul Cassat.

Mr. Henry J. Cochran was host of the Section at dinner.

The minutes of the following meetings were approved as distributed:

North American Section	February 6, 1926
Executive Committee of the North American Section,	February 16, 1926
Woman's	April 15, 1926.

Note was taken of the meetings of the British Section on March 19, April 30, and September 10, 1926.

ELECTION OF OFFICERS

On motion the Secretary was instructed to cast the ballot of the Section for the following officers:

NAS - 16	Chairman	Henry J. Cochran
	Vice-Chairmen	Mrs. W.I. Haven
		Alfred Gandier
	Treasurer	Lucy Lepper Shaw
	Secretary	Eric M. North

The ballot was so cast and they were duly elected.

On motion the Executive Committee was named to consist of the officers with George T.Scott, Miss M.Hodge and any out of town members of the Section who may be available.

MINUTES OF THE FIELD BOARD OF MANAGERS, JUNE 1926

The minutes of the Field Board of Managers for June 15th to 16th, 1926 were reviewed. Note was taken of the following items as information. (A similar action was taken by the British Section on Sept.10,1926 - BS-72)

NAS - 17 FBM-621 Co-opted Members
 FBM-628 C.M.B.Grant
 FBM-629 Reports of Administrative Officers
 FBM-630 Candidates for Degrees
 FBM-633 Resignation of Dr.Fong Sec
 FBM-638 Language to be employed by Field Board
 FBM-641 University Middle School
 FBM-659 New Member of the Board of Governors

Approval without comment was given to the following items. (These items were also approved by the British Section, action BS-72)

NAS - 18 FBM-626 Miss Myrtle Honey as technician for School of Medicine from the Woman's Foreign Missionary Society of the Methodist Episcopal Church.
 FBM-636 Chinese Representatives on Field Board
 FBM-637 Chinese Vice-President
 FBM-639 University Rural Settlement
 FBM-647 Mr.Ronald F.Adgie as Acting Treasurer
 FBM-648 Invitation to Dr.Marion Yang to join the staff of the School of Medicine.
 FBM-649 Invitation to Mr.Djang Po Hwai to join the staff of the School of Theology (Mr.Armstrong reported the high approval in which Mr.Djang is held in the University of Toronto where he is completing his studies)
 FBM-650 Invitation to Miss Marjorie Rankin to join the staff of the School of Arts and Science.

In connection with FBM-634 (BS-72) the Secretary reported a letter from Dr.Scott on June 22, 1926 announcing the withdrawal of Dr.Samuel Cochran from active missionary service in China. It was

NAS - 19 VOTED that the Section has noted with very deep regret that medical advice has required the resignation of Dr.Samuel Cochran from the staff of the University and his withdrawal from missionary service, and that the Section here joins with the British Section in recording its warmest appreciation of the fine service which Dr.Cochran has rendered both in the building up of the School of Medicine and his devotion to that, and his large share in the development of the whole work of the University. The Section would assure Dr.and Mrs.Cochran of the very hearty affection in which they are held and of its good wishes for the future.

The Section considered item FBM 635 with reference to the registration of Christian schools and colleges and noted the approval of the British Section (BS-72).
 Extracts were read from letters from Dr.Balme referring to the minute of

the Managers. There was a general discussion of the problems involved but no action was taken.

The Managers' action FBM-640 upon the nursing situation was noted and the Section heartily approved of the prospect of the appointment of Miss Frances Wilson by the Woman's Foreign Missionary Society to work in Tsinan.

It also noted the vacancy in the appointment by the Board of Foreign Missions of the United Church in Canada and it was

NAS - 20 VOTED that the Secretary urge upon them the importance of their filling this vacancy.

Note was taken of action FBM-642 nominating Dr. Harold Balme as President of Shantung Christian University for another term of five years and of the approval of the British Section of this appointment. It was

NAS-21 VOTED that the North American Section join with the British Section in heartily approving the appointment of Dr. Harold Balme for a second term of five years as President of Shantung Christian University.

Action FBM-643 commending the administration of Acting President J.D. MacRae was endorsed.

NAS-22 The appointments of Dr. R.T. Shields as Dean of the School of Medicine, and Dr. J.D. MacRae as Dean of the School of Theology were approved (FBM-644, 645; BS-72).

NAS-23 The promotion of Dr. J. Morgan and Dr. D.J. Evans to Assistant Professors as recommended by FBM-646 and approved by BS-72 was approved.

NAS-24 A plan for a memorial to J.S. Whitewright (FBM-653; BS-72) was approved.

NAS-25 The purchase of a plot of land adjoining Leonard Hall by the Women's Unit (FBM-657; BS-72) was approved.

FINANCIAL REGULATIONS

Attention was given to the financial regulations approved by the meeting of the special committee of the Board of Governors in 1926 in accordance with G-40, and it was

NAS-26 VOTED that these regulations be approved and that Henry J. Cochran, George T. Scott and Seth Milliken be the Finance Committee called for by these regulations.

The Secretary reported that the General Mission Board of the Church of the Brethren had sent the sum of \$1000., raised by the students of that church, with a view to cooperation in the University, but that formal steps upon this cooperation would be deferred until the visit of Dr. Bonsack, Secretary of the Board, to the University this autumn. The Section expressed gratification of this cooperation.

PROPOSED FINANCIAL PROGRAM

Mr. Garside presented a proposed financial program of the needs of the Uni-

versity based upon the Managers' recommendations stated in FEM-654, 655, and 656, with supplementary matter explaining the basis of the proposals (see Document A attached).

Consideration was given to these needs and note was taken of the comparative urgency. It was

NAS-27 VOTED that the Executive Committee be authorized to restate the program of needs in an approximate order of urgency, dividing the program into various stages to be attained, and

That the Executive Committee be authorized to develop plans of campaign, proceeding with them as far as might be practicable and reporting to the Section, the present campaign work to be financed to the extent of such funds as were available.

It is understood that after the Executive Committee had given full consideration to the matters involved a meeting of the Section would be held.

MISCELLANEOUS ITEM

The secretary was authorized to spread on the minutes of the meeting for information the following items which were not read:

"The University is advised that the Board of Foreign Missions of the Methodist Episcopal Church is expecting that Mr. D.C. Baker will be appointed a member of the staff of the University, in the English Department, by this Board."

"The Council of Higher Education of the Chinese Christian Educational Association met in July and outlined a year's program of study of the colleges in China with a view to shaping a closely coordinated program of educational work looking to extended cooperation in the development of coordinated financial campaign work."

"A group of North American representatives of the five Union Universities in China, on September 15th, approved recommending to their respective boards of trustees the active study of the problems involved in cooperative campaign work by a joint committee representing the boards of trustees. (This item will be presented to the Executive Committee for consideration.)"

"The Permanent Committee on Coordination and Promotion of Christian Higher Education in China met on the 24th of September, 1926 and approved in general the plans of the Council of Higher Education."

The meeting adjourned.

Eric M. North
ERIC M. NORTH
Secretary.

STATEMENT OF FINANCIAL NEEDS OF THE SHANTUNG CHRISTIAN UNIVERSITY

In accordance with the request of the Board of Governors on April 9th, 1926 (Minute G-41), the Field Board of Managers has prepared a statement of the present financial needs of the University (Minute M654; also 653, 655, 656).

The statement of needs does not contemplate any expansion of the work of the University into new fields, or extension along any lines save those already being followed. Rather, the list attempts merely to set forth the financial needs of the institution during the next few years if it is to do successfully the work already undertaken and is to carry on its educational program with the efficiency necessary to maintain a high standard among the universities of China and to render the service for which it was founded and is maintained. The statement of needs, with comments on the various items, is appended below:-

A. Medical Endowment - - - - - \$500,000.Gold

References:- Field Board Minute 602(b) (1925); also letters by the Secretary of the China Medical Board, the President of the University, and the Chairman of the North American Section of the Board of Governors.

For a number of years the Medical School has been receiving from the China Medical Board an annual grant, now amounting each year to \$49,000.Mex. This grant terminates in 1928, and it is imperative that some other source of income be provided to replace the grant, else the entire work of the Medical School will be seriously impaired. (Here and in the following items it is assumed that endowment funds will yield 5% income, and that the exchange rate will be approximately two to one.) Toward the proposed endowment it is hoped that the China Medical Board will make a substantial contribution, possibly as much as 50%, provided the remainder is raised elsewhere.

B. Additional Dormitories

For men students, 120	- - - - -	\$ 40,000.Gold
For women students, 75	- - - - -	37,000.
Refectories-	- - - - -	10,000.

References:- List of Needs, Field Board Minutes for 1923, 1924, 1925, 1926; President's Report for 1926, page 7.

For some years the steady increase in student enrolment has forecast an early shortage of dormitory space. The present dormitories will accommodate not more than 450 students. Last year's enrolment was 392, an increase of 63 over the previous year. Indications are that this year's enrolment will be greatly increased. With the opening of the present semester, however, the sub-freshman class of about fifty students will be transferred to the University Middle School, which should relieve the crowding for about one more year.

With the secondary schools of China turning out larger and better trained classes of graduates each successive year, the scope for the Uni-

University's growth in enrolment will be limited only by its dormitory space. President Balme sets forth the situation thus (President's Report for 1926, page 7):-

"With our existing classrooms and laboratories, and with a staff of our present size - or at most with the addition of a few instructors - we could accommodate at least fifty percent more students, provided we had the necessary dormitories, and to refuse to do so, when eligible students apply, will not only limit our possible usefulness, but will lay us open to the charge of operating on an uneconomical basis. The provision of funds for these dormitories, both for men and for women students, will thus represent a most profitable investment."

C. New Buildings

(a) Dormitories and land, Boys' Middle School	\$20,000.Gold
" " " Girls' " "	20,000.
Middle School Classrooms and Laboratories	25,000.

References:- Field Board Minutes 257, 289 (1921); 299, 301 (1922); 461 (1923); 484, 485, 499, 500 (1924); 595 (1925); 641 (1926); also lists of financial needs for each of last four years, and annual reports of the President for 1924, 1925, and 1926.

The need for an efficient middle school plant in connection with the University has long been urgent, and now with the final abolition of the subfreshman course it becomes absolutely imperative. The University Middle School must fill two important purposes, namely:- (1) It must continue to provide preparatory facilities for the large number of prospective students of the University who are not within reach of any suitable secondary school offering a full six-year course. There are many boys and girls - particularly the latter - whose secondary training does not carry them quite up to the university entrance standard, and who must look to the University to make provision for bridging this gap. If we fail to provide this necessary link of preparation we will lose practically all our prospective students of this type. (2) It must provide essential laboratory training and experience in connection with the University's teacher-training work. The purpose of the Arts College must be preeminently the training of teachers, for more than four-fifths of our Arts College graduates are now engaged in teaching work. If really effective and scientific training in education is to be given our Arts students, satisfactory facilities for observation, practice and experimentation must be provided.

The University Middle School has already been opened on a small scale with dormitory accommodations in rented Chinese buildings, and with classes being held in a few available rooms in Mateer Hall. These temporary makeshifts are totally inadequate, and are being attempted only under pressure of necessity. A more satisfactory plant must be provided at once.

(b) Students' Union (and Y.M.C.A.) Building	\$50,000.Gold
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References:- Statements of University Needs for 1923, 1924, 1925, 1926; President's annual reports for each of last four years; Action of Board of Governors in 1925, re memorial for Dr.Neal; Dr.MacRae's letter of June 10th, 1925.

There is at present no satisfactory place that students may use for their social affairs, religious group meetings, class and departmental gatherings, or clubs for research and recreation. Nor does the University possess any gymnasium facilities whatever, so that supervision of the exercise of the student body is difficult, insistence on proper attire for games and sports is impracticable, bathing and change of clothing after exercise cannot be effectively encouraged, all physical training must be abandoned in rainy weather, and for several months during the coldest part of the winter when students most need regular exercise, this work must be almost wholly suspended. In China it is unusually difficult to develop among the students either the loyalty and the esprit de corps essential to the life and progress of a school, or the habits of regular suitable exercise necessary for physical and mental vigor. It is therefore all the more essential that the University should encourage growth and development along both these lines through supplying suitable buildings and equipment.

(c) "Whitewright Hall" - - - - - \$25,000.Gold

References:- Field Board Minute 653 (1926); List of Needs for 1924, 1925, 1926; Dr.MacRae's letter of June 10th, 1925.

The Extension Department has grown to such an extent that it is seriously handicapped for lack of space, particularly when it is desired to hold large gatherings. Over half a million people are annually visiting the Institute and crowding it to capacity. At the numerous large public gatherings the largest hall now available is always jammed to the point of suffocation, and even then large numbers are turned away. A more adequate hall would solve this serious problem, and would also provide an urgently needed meeting place for other University functions.

(d) Residence for Women Teachers - - - - - \$4,500.Gold

Reference:- Field Board Minute 656 (1926).

There is now only one residence available for women members of the staff. This is already inadequate to meet the needs, and several staff members must seek quarters wherever they may be found. With the rapid growth of the Women's Unit, the early provision of this additional residence is essential.

D. Endowment for Chinese Staff and Current Expenses - - - - - \$1,000,000.Gold

References:- Field Board Minutes 310, 328, 332 (1922); 505,506,519 (1924); 572, 573, 574, 598 (1925); 651 (1926); List of Needs, and President's Reports, for each of last four years; Dr.MacRae's letter of June 10th, 1925.

In the final analysis, the future of Shantung Christian University rests on the extent to which it is able to attract and retain a staff of strong Chinese educational leaders, men with both a deep and sincere Christian purpose and with the training and ability which must command respect and recognition. Such men should, and will, be willing to make sacrifices, financial as well as otherwise, for the cause of Christian education in China. Yet the difficult and expensive preparation involved, the complex demands of family loyalty, the importance placed on a man's salary in judging the degree of his success in his profession, and the constant com-

petition of high salaries and special privileges offered by government institutions, all combine to produce a situation in which it must be recognized that to obtain and keep any satisfactory number of highly qualified Chinese educators in an institution requires an adequate scale of salaries. The situation confronting the University has been thus summarized by Dr. MacRae:

"In practice it is next to impossible to take advantage of opportunities to invite well-qualified Chinese who may be available for our staff unless the University has at its disposal funds which can be applied to such a purpose. We are constantly in a position of discovering men to whom we cannot make any offer because there are no funds at our disposal. Further, we must look definitely to China, and not to the West, for our staff. - It is impossible to overstate the urgency for the actual carrying out of our real policy as regards increased Chinese staff, and the real crux of the matter is at this point." (Letter of June 10th, 1925.)

There is an immediate demand, too, for the large increase of the annual current expenditure of the institution, both because of the growth of the student body and the university organization generally, and also because of the growing demands of the work which is being done.

Any exact and authoritative distribution of this proposed endowment can of course be made only after careful study, conference, and correspondence, in which the views of those on the field and at the home bases must be alike considered. In order, however, to present the sources of need in more concrete form, there is suggested below some of the outstanding needs for such an endowment, together with rough estimates of the amounts required to provide funds for each. (No priority of need is implied by the order of arrangement.) This suggestive division has been worked out after a study of the Field Board minutes, reports of the President, and files of official correspondence, all covering the last four or five years; and also after consultation with a number of those now in America who have been most intimately connected with the University and thoroughly cognizant of its needs:

1. Endowment for Chinese professorships \$360,000.

(Reference M-572) This amount would provide for twelve chairs, at \$30,000. each. Some of these positions might best be filled by promoting or replacing present members of staff now employed in lower ranks and at much smaller salaries, others would be filled as suitable men were found to enter departments now in urgent need of new strength. In cases where such professorship would release funds now used to support a Chinese member of staff, this amount would be available for securing other teachers of lower ranks to care for increased enrolment.

2. Increase in Salary for Chinese Staff \$120,000.
Members of Lower Ranks

(Compare M-519 with Budget for 1926-27.) At present the average salary of our Chinese teachers and administrators (counting only those in charge of classes and laboratories, or carrying heavy administrative responsibilities) is less than \$100. Mex. or \$50. Gold, per month. The income provided by the proposed endowment would bring Chinese salaries only to about the average provided in the Scale of Salaries adopted in 1924.

3. Living Quarters for Chinese Staff \$50,000 .

(Statement of Needs, 1923,24,25) Already there is such a shortage of housing accommodations that the University must rent Chinese quarters for at least half a dozen Chinese members of staff, sometimes being forced to take unsatisfactory quarters at high rental costs. Most of the younger men of the staff are housed in the dormitories with the students, which involves separation from their families. The growth of the Chinese staff will increase this problem, and necessitate either the erection of many new houses, or else the expenditure of large sums for rental.

4. Provision of Needs of Women's Unit \$172,000.

(See itemized statement in M-656). The rapid development of the Women's Unit demonstrates how great is the need for this phase of education, and shows how urgent is the requirement that the University continue to do efficiently the work it has undertaken here. The needs as itemized represent a conservative statement of what will be required for growth during the next few years.

5. Study privileges for Chinese Staff \$ 80,000.

(Reference, M-506) Chinese educators, as well as missionaries, must have regular leave for study and research if they are to maintain and increase their usefulness. Income from the endowment suggested would be none too adequate to inaugurate a system of leaves, with provision for substitutes, travel allowance, or fellowships, as might be necessary.

6. Maintenance of Middle School \$ 60,000.

(Reference M-641). To succeed in the work it has to do, the University Middle School must have at least a small income above student fees. The above endowment would provide about \$6,000. Mex., or less, per annum.

7. Increase in General Current Expense \$160,000.

The erection of new buildings will mean increased maintenance, the provision of gymnastic facilities will necessitate the development of the department of physical education, there is an urgent and growing need for additional clerical assistance in the administrative offices, and at least one important Chinese administrator must be added to the University staff.

In addition to the above seven items, with a total of \$1,002,000., many other claims would have to be considered, such as the increased departmental budgets necessitated by the growth of the University; the need for funds to develop the all-important field of contact with the surrounding rural community; the urgent demand for an increased nursing staff, both foreign and Chinese; the problem of pension allowances for Chinese staff members, which will ultimately arise; and the necessity of creating a contingent fund to guard against emergencies, loss in exchange, or failure of expected sources of income. In view of all those very real and very immediate needs of the University, the amount asked as an endowment fund shows itself to be a very conservative estimate.

E. Campaign Expenses \$25,000.(?)

The Field Board proposes \$25,000. as a suitable campaign fund, but the accuracy of this estimate is left to the judgment of the Board of Governors. In this connection attention is called to the request of the University Senate that in view of the situation created in the Department of Education because of the absence from the field of Mr. Garside, the salary of a Chinese substitute in this department be considered a charge against the fund for carrying on the Promotion Campaign.

SUMMARY OF STATEMENT OF FINANCIAL NEEDS

	Gold
A. <u>Medical Endowment</u>	\$500,000.
B. <u>Additional Dormitories</u>	
For men students, 120	40,000.
For women students, 75	37,000.
Refectories	10,000.
C. <u>New Buildings</u>	
(a) Dormitories and Land, Boys Middle School	20,000.
" " " Girls " "	20,000.
Middle School Classrooms and Labs	25,000.
(b) Students' Union (and Y.M.C.A.) Bldg.	50,000.
(c) Whitewright Hall	25,000.
(d) Residence for Women Teachers	4,500.
D. <u>Endowment for Chinese Staff and</u>	
<u>Current Expenses</u>	1,000,000.
E. <u>Campaign Expenses</u>	25,000.(?)
	\$1,756,500.

EXECUTIVE COMMITTEE OF NORTH AMERICAN SECTION
BOARD OF GOVERNORS

SHANTUNG CHRISTIAN UNIVERSITY

16 Wall Street - New York City

October 30, 1926 - 11.00 A.M.

Present: Mr. Henry J. Cochran, Chairman Dr. G. T. Scott
 Dr. E. M. North, Secretary Miss M. E. Hodge
 Mrs. Lucy Lepper Shaw, Treasurer Mr. B. A. Garside (by invitation)

The meeting was opened with prayer by Dr. Scott.

NAS - 28 VOTED to request the Chairman, together with Dr. North and Mr. Garside, to get into touch as soon as possible with the Trustees of the Hall Estate, and to present a list of the urgent needs of Shantung Christian University, this list to be prepared by the committee and copies to be mailed to the other members of the Executive Committee.

NAS - 29 VOTED to approve the following budget covering campaign expenses for one year, with the understanding that the exact amounts to be included in items (1) and (2) be arranged by the Chairman in consultation with Dr. Scott:

(1) Supplementary Allowance to Mr. Garside -	\$
(2) Office Rent (not to exceed \$800.) -	
(3) Telephone and Telegraph	75.00
(4) Publicity Material	1,200.00
(5) Secretary (2/3 of a year on full time)	1,100.00
(6) Travel	1,200.00
(7) Miscellaneous - desk, typewriter, supplies	450.00
(8) Refund to University Budget	1,500.00

(Note: Item #1 of the budget above since the meeting has been fixed at the figure of \$150.00 per month, beginning October 1, 1926.)

NAS - 30 VOTED to approve in general the following arrangement of the financial needs of Shantung Christian University in order of urgency; to approve the first group of needs for immediate action; and to request the University authorities on the field to examine and revise the list, and to add further details regarding the various items which will serve to make appeals more concrete.

4BNFH

TENTATIVE LIST OF FINANCIAL NEEDS, ARRANGED IN ORDER OF URGENCY

<u>Rank</u>	<u>Item</u>	<u>Portion of Complete Item</u>	<u>Type</u>	<u>Amount</u>
<u>I. Urgent Needs Requiring Immediate Action</u>				
1.	Replacement C.M.B. Medical Grant	Complete	Endowment	\$500,000. \$500,000.
<u>II. Needs Requiring Action within Two Years</u>				
2.	Middle School Dormitory No.1		Capital	\$ 20,000.
3.	Maintenance of Middle School	(1/3)	Endowment	20,000.
4.	Arts College Dormitory No.9		Capital	20,000.
5.	Increase in Chinese Salaries	(1/2)	Endowment	60,000.
6.	Needs of Women's Unit	(1/3)	"	50,000.
7.	Middle School Classrooms and Labs.		Capital	25,000.
8.	Middle School Dormitory No.2		"	20,000.
9.	Dormitory for College Women Students		"	37,000.
10.	Houses for Chinese Staff	(1/2)	"	20,000.
11.	Increase in Current Expenses	(1/3)	Endowment	60,000.
12.	Students Union (YMCA) Building		Capital	50,000.
13.	Three Chinese Professorships - Chinese Literature, Chinese History, Religious Education	(1/4)	Endowment	90,000.
14.	Residence for Women Teachers		Capital	4,500.
15.	Refectories		"	10,000.
				\$486,500.
<u>III. Needs Which Can Await Joint Promotion Two Years Hence</u>				
16.	Study Leave for Chinese Staff	(1/3)	Endowment	\$25,000.
17.	Maintenance of Middle School	(2/3)	"	20,000.
18.	Whitewright Hall		Capital	25,000.
19.	Arts College Dormitory No.10		"	20,000.
20.	Increase in Current Expenses	(2/3)	Endowment	50,000.
21.	Needs of Women's Unit	(2/3)	"	60,000.
22.	Four Chinese Professorships	(7/12)	"	120,000.
23.	Study Leave for Chinese Staff	(2/3)	"	25,000.
24.	Increase in Chinese Salaries	Complete	"	60,000.
25.	Needs of Women's Unit	"	"	60,000.
26.	Increase in Current Expense	"	"	50,000.
27.	Middle School Maintenance	"	"	20,000.
28.	Houses for Chinese Staff	"	Capital	30,000.
29.	Five Chinese Professorships	"	Endowment	150,000.
30.	Study Leave for Chinese Staff	"	"	30,000.
				\$745,000.
				\$1,731,500.

NAS - 31 VOTED that the Chairman, the Secretary, and Mr. Garside take up with the China Medical Board at the earliest possible date negotiations looking toward their rendering assistance in the matter of endowment for the Medical School of the University.

The following action of the representatives of the five union colleges, taken on September 15, 1926 was reported:

"VOTED that the members of this conference recommend to the Boards of their respective colleges that Fukien Christian University, Ginling College, Lingnan University, University of Nanking, Peking University, Shantung Christian University, West China Union University and Yenching Woman's College unite through a joint committee representing the Boards of Trustees in a common study of the problems of a cooperative campaign and of coordinated objectives for such a campaign, with a view to being prepared for a cooperative campaign by this group or by a wider group, should that seem advisable, upon securing the results of the efforts of the Council on Higher Education in China, and that immediate attention be given to such understanding between the colleges engaged in active campaign during the present year as may succeed in avoiding conflict in campaign efforts."

NAS - 32 VOTED to approve the action of the representatives of the five union universities in China, and to request the Chairman to appoint two representatives in accordance with this action.

NAS - 33 VOTED that Mr. Garside, in connection with his promotion work in America, be given the title of "American Representative."

The Committee adjourned.

Eric M. North
ERIC M. NORTH,
Secretary.

SHANTUNG CHRISTIAN UNIVERSITYBRITISH SECTION OF THE BOARD OF GOVERNORS

MINUTES of Meeting held on Friday, November 5th, 1926, at 19, Furnival Street, E.C.4.

PRESENT Dr.J.Percy Bruce - in the Chair
 Rev. W. T. A. Barber
 Mr.F.H.Hawkins
 Dr.Arnold C.Ingle
 Mr.Harold G.Judd
 Miss E.G.Kemp
 Dr.H.G.G.Mackenzie
 Dr.R.Fletcher Moorshead
 Dr.H.H.Weir
 Rev.C.E.Wilson

Dr.Samuel Cochran) by invitation.
 Rev. C. G. Sparham)

PRAYER. The meeting opened with prayer, led by Dr.Moorshead.

BS-75. APOLOGIES.

Apologies for absence were received from Dr.Charles Brown, Mrs.J.C.Carr, Miss Hunter, Preb.W.Isaacs, Sir Alfred Lewis, Mr.Kenneth MacLennan, Mr.Walter B.Sloan, and Dr.F.Percy Wigfield.

BS-76. MINUTES.

The Minutes of the last meeting, having been circulated, were taken as read, and confirmed.

BS-77. BUSINESS ARISING FROM MINUTES.

- (a) A letter (23.9.26) was read from Miss Lockhart, saying that the Women's Committee of the Baptist Missionary Society would give the Section's request concerning Miss Hickson full consideration at its next meeting in November.
- (b) Letters were read from the Presbyterian Church of England, the London Missionary Society, the Wesleyan Methodist Missionary Society and the Society for the Propagation of the Gospel, approving the action of the British Section in regard to Registration.
- (c) An Interim Report of the Committee on the Nursing Situation, describing the steps at present being taken, was presented.

The Secretary reported that the S.P.G. had appointed Miss Dorothea Reade as a missionary of the Society, taking responsibility for her support, subject to her approval by the Bishops' Commissary, with a view to her appointment as a Nursing Sister in the University Hospital, Tsinan. Miss Reade was born in 1890, trained at St.Thomas' Hospital, where she took her general cer-

tificate and C.M.B. and has since done sister's holiday duty. She has been tested as to her power of learning Chinese, which appears to be adequate, and has taken missionary preparation at the College of the Ascension, Selly Oak.

AGREED to appoint Miss Dorothea Reade to the University Hospital, subject to her approval by the Bishops' Commissary, and to express gratitude to the S.P.G. for their interest and action.

- (d) A letter (1.11.26) from Dr. Maclagan was read, enclosing a resolution of the Foreign Missions Committee of the Presbyterian Church of England, appointing Mr. Judd as its representative on the British Section of the Board of Governors. (N.B. This leaves one vacancy among the Co-opted Members.)
- (e) A letter (2.11.26) from Dr. Wigfield, was read, stating that the General Committee of the W.M.M.S. had adopted a resolution stating that the "Wesleyan Methodist Missionary Society has no present intention of withdrawing from or diminishing its co-operation in the Shantung Christian University".
- (f) A letter (14.10.26) from the President, Dr. Balme, was reported, commenting on the minutes of the last meeting of the Section; endorsing the proposal that if the funds of the British Section could support any of the nursing staff they should be allocated to Chinese nurses, thus automatically releasing money from the Hospital budget which could be applied to the support of foreign nurses; pointing out that while conditions are so chaotic and there is no central government they will move slowly on the subject of Registration, and keep the Board informed; and reporting further on the Nursing Situation and the enrolment for the new year.

BS-78. WELCOME TO VISITORS.

The Rev. C.G. Sparham and Dr. Samuel Cochran were present by invitation, and addressed the Governors, pointing out the caution and slowness of progress which were necessary in any steps towards Registration, and giving details as to the Nursing situation. Dr. Cochran stated that though his health was very much better, his doctor refuses to allow him to contemplate returning to the East.

BS-79. FINANCE.

The Accounts of the University for the financial year, ending 30.6.26., with the Auditor's Certificate, were presented and considered. The Governors expressed their gratification that the expenditure had kept so close to the budget and within the actual income, and wished to convey their congratulations to the Treasurer and the Field Board for their success in achieving such a result.

AGREED to insert an appeal letter in the January issue of Cheeloo Notes.

BS - 80. MEDICAL SCHOOL ENDOWMENT.

A letter (7.5.26.) from Dr. Balme was read, dealing with the question of the Medical School Endowment and the suggestion made by Mr. Roger Greene that a portion of the Endowment, when obtained, should be invested in China. The Section AGREED to await further communications from Dr. Balme and the North American Section before taking any action.

DATE OF NEXT MEETING.

AGREED that the next meeting of the Section be held at 2.15 p.m. on Friday, January 7th, 1927, unless in the opinion of the officers the Minutes of the North American Section require an earlier meeting.

SHANTUNG CHRISTIAN UNIVERSITY

BRITISH SECTION OF THE BOARD OF GOVERNORS

MINUTES of Meeting held on Friday, January 7th, 1927 at 19,
Furnival Street, Holborn, E. C. 4.

PRESENT Prof. J. Percy Bruce (in the Chair)
Mrs. J. C. Carr
Mr. F. H. Hawkins
Miss M. V. Hunter
Dr. Arnold C. Ingle
Miss E. G. Kemp
Miss E. J. Lockhart
Dr. H. G. G. Mackenzie
Dr. R. Fletcher Moorshead
Mr. Walter B. Sloan
Dr. H. H. Weir (secretary)
Rev. C. E. Wilson
Dr. F. Percy Wigfield

PRAYER

The Meeting was opened with prayer, led by Mr. Sloan.

BS-81. APOLOGIES FOR ABSENCE.

Apologies for absence were received from Rev. Charles Brown,
Rev. Preb. Isaacs, Mr. Harold Judd and Mr. MacLennan.

BS-82. MINUTES.

The Minutes of the last meeting, having been circulated, were
taken as read, and signed.

BS-83. BUSINESS ARISING FROM MINUTES:

(a) The Secretary reported a letter (22,11,26) from Miss Lockhart,
stating that according to B.M.S. regulations, Miss Hickson
would be entitled to draw her salary at the rate of £160. per annum
from November, 1926, and that he had duly notified Dr. Balme to this
effect.

(b) A letter (8,12,26) from Miss Lockhart, stating that the B.M.S.
had not then been able to give full consideration to the
request concerning Miss Hickson, but that it was extremely unlikely
that they would be able to do as suggested, was considered. The
difficulty of the B.M.S. was recognized, and it was pointed out
that Mr. G. D. Wang is not on the list of B.M.S. missionaries. The
Secretary was instructed to communicate with the President as to
whether any other means could be devised of exchanging Mr. Wang's
support for that of Miss Hickson.

(c) A letter had been received from Dr. Balme, stating that the
additional expenses incurred during Miss Hickson's furlough
year would be approximately \$3480, made up as follows:

Travelling expenses to and from England	\$1500
Salary @ \$150 for 12 months	1800
Rent	180

AGREED to budget each year for a sinking fund for Miss Hickson's furlough expenses on the basis of Dr. Balme's estimate.

(d) Consideration of Miss Hickson's support raised the question of provision for pension or retiring allowance in her case, and the Section realised that the University had not hitherto made any provision for pension, sickness or retiring allowances for members of staff who were not entirely supported by missionary societies. The Secretary was instructed to communicate with the Field Board and the North American Section on this matter, with the view to working out some plan, and to suggest that a provision for such purposes might well be regarded as taking a prior place among the financial needs of the University. Further AGREED to ask that, if possible, the Field Board would make some report on the matter in time for the Annual Meeting of the Board in April.

(e) The Secretary reported that the Commissary of the Bishop in Shantung had approved the appointment of Miss Dorothea Reade, which therefore becomes operative in so far as she is a missionary of the S.P.G. Miss Reade met the Board and was welcomed.

BS-84 X-RAY DEPARTMENT

A letter was received from Dr. Wigfield on behalf of the W.M.H.S., stating that he had been able to send Dr. Balme a draft for \$14,660.35 for a Building to contain the X-Ray and Electro-Therapeutic Department, to be known as the Wesley Memorial. The Board expressed its gratification.

BS-85 MINUTES OF THE NORTH AMERICAN SECTION

The Minutes of the North American Section, held on October 22nd, 1926, and of the Executive Committee of the North American Section, held on October 30th, 1926, were considered.

(a) It was NOTED that NAS-17, 18, 21, 22, 23, 24, and 25 confirmed action already taken by the British Section.

(b) NAS-27, 30, and 31 - Proposed Financial Program and the scheme for campaign were considered. The Section expressed its interest in the plans being made in North America and NOTED with satisfaction that each case of a capital item for building purposes was associated with an endowment item for maintenance. The Section expressed the hope that in no case would building be begun until the maintenance required was available, and presumed that in each case the building would be authorized by a vote of the Board before action were taken.

(c) NAS-32 The Section viewed the proposals of the Joint Committee of the five Union Universities in China with interest, and though it is not directly concerned with the action taken by that Committee, it anticipates that matters of policy will from time to time be raised which will concern the Board of Governors as a whole.

BS-86 MINUTES of the ADMINISTRATIVE COUNCIL, held on November 19th, 1926, and of the COUNCIL of the WOMEN'S UNIT, held on November 20th, 1926.

B.S. January 7th, 1927

The Section considered a letter (23.11.26) from Dr. Balme, pointing out that he would report at once should there be any failure to endorse the action on the part of the Field Board, so that both the above mentioned documents may be presumed, in the absence of such information, to be approved.

FBM-661 New Members of Field Board. APPROVED with interest and satisfaction

FBM-662. Dr. E. R. Wheeler's Expedition. ENDORSED. The Section wished to join the Field Board in expressing its appreciation of and gratification upon the successful accomplishment of Dr. Wheeler's Expedition.

FBM-663 Resignation of the Rev. R. S. McHardy. NOTED. The Section expressed its appreciation of Mr. McHardy's conscientious work and the valuable service he has rendered the University since he first joined its staff; they wished also to convey their deep sympathy with both Mr. and Mrs. McHardy in the matter of Mr. McHardy's ill-health, and their earnest wishes for his speedy recovery.

FBM-665 Government Registration. NOTED.

FBM-667 Amendment to Byelaws. APPROVED.

FBM-668 Alumni and Degrees. APPROVED.

FBM-669 Whitewright Memorial. APPROVED.

FBM-670 Augustine Library. Received with interest, and it was AGREED to pass on the request to the Mission Boards, as suggested.

FBM-671 Appointments to Staff. NOTED.

FBM-672 Graduation Fee. NOTED.

FBM-673 Report of the Finance and Property Committee.

(a) Plans of New Hospital. NOTED. The Section will be glad to see plans in due course.

(b) Authorisation for Transfer of Funds from America. NOTED

(c) Reserve Engine for Power Plant. NOTED.

(d) Middle School Finance. NOTED with anxiety and distress.

The Section approved the attempt to meet the responsibility on the part of the School of Arts and Science, and regretted that its finances are not in a position to enable it to do anything to meet this serious situation. The Section was of opinion that unless the deficit can be met, the School should be closed.

(e) English Baptist Mission Appropriation. NOTED. The Section expressed its sympathy both with the University and the English Baptist Mission.

(f) Substitute for Mr. Garside. APPROVED.

FBM-681 Invitation to Miss Frances Wilson. APPROVED with great satisfaction.

FBM-683 Invitation to Dr. Marion Yang and Dr. Vera Hsung. APPROVED.

FBM-685 Wider Co-operation in Women's Unit. NOTED.

FBM-687 Middle School for Girls.

NOTED with interest and sympathy. The Section feels that the unfortunate situation recorded in FBM-673 d. indicates that very grave caution should be observed in making any advance in this most desirable direction.

BS-87 DATE OF NEXT MEETING.

The next meeting was fixed for Friday, March 11th, at 2.15 p.m. AGREED at that meeting to give special consideration to the future financial prospects and problems of the University.

MINUTES

Of an informal meeting of the Woman's
Committee of the School of Medicine
of Shantung Christian University.

January 13th, 1927.

Present:

Miss Hodge

Mrs. McDowell

1. In view of the fact that, on the advice of Bankers Trust Company, silver is at present as low as it has been for the past sixty or seventy years, it was voted that the treasurer on the field or Dr. Shields be notified that the Woman's Committee approves the field taking future contracts, and would suggest that they operate through Mr. Myers, the Associated Mission Treasurer. There is on hand in our capital account \$180,000. We agree to send \$75,000 now and approximately \$50,000 more in the Spring according to advice from the field.
2. That we ask Mr. Garside to work out a cable to this effect.
3. To simplify the selection of reinforcements we ask that the following method used by the Isabella Thoburn College Board of Directors be adopted.

Missionary members of the staff are missionaries of one or the other of the co-operating boards.

When the Board of Directors is seeking to fill a position and a candidate of one of the two co-operating boards seems qualified, a summary of candidate papers is sent simultaneously to

1. The Board of Directors.
2. The Mission Board authorities that vote on the acceptance of candidates.
3. The College and University.

Favorable action by all results in appointment.

4. The Woman's Committee appreciates the need expressed for a Senior Middle School for girls and regrets inability to make any financial contribution at the present time.
We endorse the suggestion in Dr. Balme's letter of November 24, 1926, that "the university endeavor to secure from various missions who would send girls to such school, promises of annual grants sufficient to cover the subsidy required".
5. For information only.
Word has been received from the Woman's Congregational Board, that in view of their union with the American Board, action as to co-operation in Shantung has been deferred.

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We gratefully record their support of Dr. Miner, the Dean of Women who is a missionary of their Board and their intention to support Dr. Yang, a Chinese member of the Faculty.

We trust that in the near future they may find it possible to enter into full co-operation.

We note again the serious condition resulting from the lack of nurses and urge both the co-operating boards immediately to make every possible effort to secure qualified nurses to fill this urgent need.

Since the meeting we have received votes on Number 1 by wire from Mrs. Haven and Mrs. Avann, and also in person from the other members, all approving

(COPY)

TREASURERS

SHANGHAI (CHINA)

January 19, 1927.

AJAEXALEAN	BIROMVAIPP	IAGYMPLOYJP	SEOKPIAROV
AGOIFAMDUZ	EMROBGWESJ	HYKOGIMWOR	PLOUJAJZAG
COOJMVYDIM	SHAWOACIP		

AJAEX	Advise () at once
ALEAN	Shantung Christian University
BIROM	Are (is) authorized to
VAIPP	Sell
IAGYM	Sight draft
BOYJP	\$75,000 American gold
SEOKP	At once
IAROV	Drawn on account (of)
AGOIF	Presbyterian Board of Foreign Missions
AMDUZ	Also
EMROB	Authorize you to complete contract-s
GWESJ	Delivery
HYKOG	Mexican Dollar-s
IMWOR	For
PLOUJ	\$50,000 American gold
AJZAG	Against
COOJM	Building operations
VYDIM	This spring
SHAW	Shaw
OACIF	Russell Carter

12 words @\$1.00 \$12.00
Charge - Shantung Christian University

SHANTUNG CHRISTIAN UNIVERSITY

BRITISH SECTION OF THE BOARD OF GONERNORS

held on Friday, March 11th, 1927.

M I N U T E S

PRESENT Dr. Bruce - in the Chair
Rev. W. T. A. Barber
Dr. Charles Brown
Mrs. J. C. Carr
Dr. A. W. Hooker
Miss M. V. Hunter
Dr. Arnold C. Ingle
Rev. Preb. W. Isaacs
Mr. H. G. Judd
Miss E. G. Kemp
Miss E. J. Lockhart
Dr. R. F. Moorshead
Mr. Walter B. Sloan
Dr. H. H. Weir
Rev. C. E. Wilson

Rev. C. G. Sparham (by invitation)

PRAYER The Meeting was opened with prayer, led by Prebendary
Isaacs.

BS-88. APOLOGIES FOR ABSENCE.

Apologies for absence were received from Mr. Kenneth Macleaman, and the Rev. R. S. McHardy, who had been invited to be present.

BS-89. MINUTES

The Minutes of the last meeting, having been circulated, were taken as read, and signed.

BS-90. BUSINESS ARISING FROM MINUTES: AUGUSTINE LIBRARY.

Letters were read from Mr. Hawkins on behalf of the London Missionary Society, pointing out the danger of a broadcast appeal for books which would be responded to with large numbers of no value, and from Mr. Stacy Waddy on behalf of the S.P.G., asking if it would be possible to get a list of the type of books required, and suggesting an approach to the S.P.C.K. and the Carnegie Trust. The Secretary was instructed to ask the Field Board to furnish a list of suitable books, and to make application to the Carnegie Trust and the Rebecca Hussey Charity.

BS-91 MEMBERSHIP OF THE BOARD OF GOVERNORS.

Reported that vacancies through retirement after the Annual Meeting have been filled by Societies as follows:

E.P.M.	Mr. H. G. Judd
S.P.G.	Miss Grace Crosby
	Rev. Preb. W. Isaacs
W.M.M.S.	Rev. C. W. Andrews
	Dr. A. W. Hooker
L.M.S.&B.M.S.	Not yet appointed

There being one vacancy for a co-opted member, Dr. Wigfield was elected to fill it.

Three co-opted members retiring at the Annual Meeting in rotation, the Section co-opted Dr. Barber, Mrs. Carr and Miss Kemp to fill their places.

BS-92. REPORT OF PROMOTION CAMPAIGN AND FINANCIAL POSITION.

The report of the Promotion Campaign showed the grave difficulty of raising funds for any purpose in view of the recent industrial trouble, and in particular for China at the moment owing to the uncertainty of the general public as to the future. Interest has been consolidated in various places but the financial support is still inadequate. The financial statement showed that about 90% of the full amount required by March 31st, 1927, is likely to be secured.

BUDGET FOR 1927-28 .

The Budget for 1927-28 was considered and approved as follows;

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Home Expenses:	Salary & Insurance	£178. 8.
	Rent	25.
	Telephone & Telegraph	12.
	Postage & Carriage	18.
	Printing & Stationary	20.
	Publications & Publicity	75.
	Deputation Expenses	25.
	Sundries	15.
		<hr/>
		£368. 8.
Sinking Fund for Miss Hickson's Furlough Expenses, say,		113.
Field Budget (@\$10), say,		687.
		<hr/>
		£1,168. 8.
		<hr/>

The Section considered the estimate made against it in the University Budget for the year 1927-28, and was unable to accept responsibility for any increase. It AGREED to inform the Field Board that it would do all in its power to secure the sum of \$6872. as in the previous year and would not limit its efforts to that sum, especially in view of the fact that the receipts for the current year are not yet sufficient to meet the liabilities, and that there has been no margin ^{over} to go towards replacing the sum borrowed from the Capital account.

BS-93. UNIVERSITY BUDGET FOR FISCAL YEAR 1927-28.

A letter (3.2.27) enclosing an advance copy of the annual budget, and one (19.2.27) enclosing copy of the Minutes of the Administrative Council of 18.2.27 were considered. In view of the fact that both would be coming before the Annual meeting in April, no formal action was taken beyond the decision of the Section that it could not agree to any increase in the funds which it will endeavor to provide towards the budget for the coming year.

The Secretary was instructed to communicate to the various societies the receipts estimated as coming from them asking that they be checked before the Annual meeting.

BS-94. DR. BALME'S RETURN TO ENGLAND.

The section heard with great regret of Dr. Balme's impending return to this country for family reasons, and extended to him its deepest sympathy.

BS-95. GOVERNMENT REGISTRATION .

A cablegram dated 7th March, 1927, was received from Dr. Balme as follows:

"In view of general situation Faculties' Senate are strongly in favor of making immediate application for Government Registration while the conditions are in our favour. Strongly urge you cable authority to act at the discretion of Board of Managers."

The Section instructed the Secretary to reply by cable giving authority so far as the British Section is concerned.

BS-96. POLICY OF THE SHANTUNG CHRISTIAN UNIVERSITY.

A letter (7.3.27) from Dr. Ingle, was read, urging the importance of the Board's giving full time to consideration of the policy and developments of the University. It was AGREED to call a special meeting of the Board to consider this matter with a view to appointing a sub-committee which might draw up a report.

BS-97. DATE OF NEXT MEETING. The next meeting of the Board was arranged for Wednesday, May 11th, at 2.15 p.m.

MINUTES OF THE MEETING OF THE NORTH AMERICAN SECTION
BOARD OF GOVERNORS, SHANTUNG CHRISTIAN UNIVERSITY

March 23, 1927 - 2.00 P. M.

150 FIFTH AVENUE - NEW YORK CITY.

Members of the North American Section:

<u>1927</u>		<u>1929</u>	
*Arthur J. Brown	(P.N.)	Miss Margaret Hodge	(P.N.)
*George T. Scott	"	Henry J. Cochran	"
Mrs. C. K. Roys	"	Alfred Gandier	(U.C.C.)
*A. E. Armstrong	(U.C.C.)	R. P. Mackay	(U.C.C.)
S. H. Chester	(P.S.)	Mrs. W. F. McDowell	(W.F.M.S., M.E.CH.)
*Mrs. J. M. Avann	(W.F.M.S., M.E.Ch.)	John H. Finley	(Co-opted)
*Mrs. William I. Haven	"	*Robert L. Dickinson	"
*W. E. Strong	(A. B. C. F. M.)	*Seth Milliken	"
		*Paul Monroe	"
*Robert E. Speer, Alternate	(P.N.)		
*E. M. Dodd	"		
*Mrs. Lucy Lepper Shaw	"		
A. G. Sinclair	(U.C.C.)		
Edwin F. Willis	(P.S.)		

The members whose names are starred above were present. There were also present, as alternates, Dr. R. E. Speer (for part of the meeting only), Mrs. Shaw, Miss Elliott (for Mrs. Roys), and Dr. Dodd for the representatives of the Board of Foreign Missions of the Presbyterian Church in the U.S.A. There were also present Dr. J. G. Vaughan, Mr. Garside and the Secretary.

Opening prayer was offered by Mr. A. E. Armstrong, Mrs. Wm. I. Haven, Vice-Chairman of the Section, presided.

Excuses were presented for Mr. H. J. Cochran, Miss M. E. Hodge, Dr. S. H. Chester, Dr. E. F. Willis, and Dr. R. P. Mackay.

MINUTES OF PREVIOUS MEETINGS

The distribution of the minutes of the meeting on October 22, 1926 was reported and the minutes were approved.

The distribution of the minutes of the meeting of the Section's Executive Committee on October 30, 1926 was also reported and these minutes were also approved and ratified.

The receipt of the minutes of the following meetings was noted:

British Section	November 5, 1926	Administrative Council	November 19, 1926
"	January 7, 1927	Council of Women's Unit	November 20, 1926
		Senate	December 27, 1926

REGISTRATION OF THE UNIVERSITY

The Secretary reported the receipt of the following cablegram from the field under date of March 15, 1927. (This cablegram ^{had been} previously reported in the

notice of the meeting sent to the members of the Section).

"In view of general situation Faculty Senate is (are) strongly in favor of making immediate application for Government Registration while the conditions are in our favour; strongly urge you to cable us authority to act at the discretion of Board of Managers; English Governors have authorized Board of Managers. MacRae."

In this connection the Section reviewed the action of the Field Board of Managers, F.B.M.-635, June 15, 1926, the statement from Dr. Balme in his letter of June 18, 1926, the minutes of the British Section, action B.S.-72 September 10, 1926, and B.S.-77 of November 5, 1926, the action of the Field Board of Managers, F.B.M.-665, November 19, 1926, a further statement from Dr. Balme in his letter of November 23, 1926 and the extracts from the "Tentative Findings of the Evaluation Conference of the Presbyterian Church in the U.S.A." as read by Dr. R. E. Speer, which had bearing on the question of registration. After careful consideration of the regulations of the Ministry of Education and their implications for both the University and the ^{Mission} Middle Schools in the light of the data supplied and the expressions of opinion by the representatives of the supporting Mission Boards present, and in view of the action of the British Section, the Section unanimously

NAS-34 VOTED that this Board authorize the Field Board of Managers to seek government registration whenever it seems advisable within its discretion on the understanding

- (a) that the Christian character and purpose of the institution shall not be compromised and
- (b) that effort will be made under registration to continue the full religious liberty of the institution

Note: Before discussion was completed and action taken, Drs. Speer and Brown withdrew.

STATEMENT OF FINANCIAL NEEDS

The action of the Field Board revising the statement of needs and adjusting order of urgency, F.B.M.-688 was reported together with B.S.-85b, and it was

NAS-35 VOTED to approve this tentatively and refer to Board of Governors.

Consideration was given to the matter of providing endowment for pensions for the University's staff and it was

NAS-36 VOTED that the matter of the inclusion of provision for pensions in the schedule of needs of the University be referred to the meeting of the Board of Governors on April 12th and that the Secretary be requested to have proposals in hand at that time.

REPORT OF MR. GARSIDE

Mr. B. A. Garside presented a summary of the work of the campaign office for the period October 1, 1926 to March 23, 1927 covering the office organization, its mailing lists and publications, the speaking engagements and contacts which he had made, and also raised the question of the advisability of appointing a campaign committee to assist in planning and directing the promotion work of the University in this country. It was

March 23, 1927

NAS-37 VOTED that Mr. H. J. Cochran, Dr. Dickinson, Mr. Paul Cassat (formerly of the University's staff) Dr. George T. Scott, Mrs. Wm. I. Haven and Mrs. L. L. Shaw, ex officio, be a Campaign Committee, with the privilege of coopting additional members.

NAS-38 VOTED that the North American Section records the importance of as steady progress with the campaign work as possible that the loyalty of the Chinese and foreign staff and of the students may be undegirded by adequate resources for effective work.

CAMPAIGN EXPENSE FINANCES

Consideration was given to the matter of the expenses of the campaign office in reference to the budget adopted and the funds received and on hand and it was

NAS-39 VOTED to refer the matter of the campaign finances to the Campaign Committee with power.

APPLICATION TO CHINA MEDICAL BOARD FOR ENDOWMENT

The Secretary reported that in accordance with the action of the Board of Governors, application had been made under date of January 20, 1927 for endowment of \$250,000 and read a letter from Mr. Roger S. Greene, under date of February 1, 1927 on the advisability of delaying action.

After discussion of the situation, the Secretary was requested to take up with the China Medical Board the possibility of a contribution for maintenance for a three-year period, instead of for one year, as mentioned in Mr. Greene's letter.

REPORT OF TREASURER OF NORTH AMERICAN SECTION

The Treasurer presented the following statement on the financial situation in regard to the Campaign Expense:

Campaign Expense Fund

November 1, 1926

March 15, 1927

Receipts

Disbursements

Gift of Mr. H. J. Cochran	\$2,000.00	Allowance to Mr. B.A. Garside	\$900.00
Anonymous Gift	50.00	Salary of Mrs. Ruth Tustin	129.00
		Preparation of perspective rendering of University grounds, High School, Medical School, Extension and all allied departments with workers quarters etc., Preliminary Study and design of High School Plant	500.00
Receipts brought forward	2,050.00	Disbursements brought forward	1,579.00
		Office expenses including furniture and equipment	441.51
			<u>\$2,020.51</u>
		To Balance On Hand	29.49
	<u>\$2,050.00</u>		<u>\$2,050.00</u>

and another statement on Home Base Expense as follows, for the period January 1, 1926 to March 22, 1927, for the Section

HOME BASE ACCOUNTS
January 1 - December 31, 1926

<u>Receipts</u>		<u>Disbursements</u>	
Jan 1 Balance	\$ 57.73	A/C Field Expense	
Sept. Gen'l Mission Bd.			
Ch. of Brethren	1,000.00	May 20 Travel and exp. Mr. Cassady	\$ 12.50
		Sept. 7 Travel exp. Mr. Sipple	252.04
		Oct. 11 Med. Exam. " "	15.00
			<u>\$279.54</u>
		<u>A/C Home Base Expense</u>	
		Mar. 28 B.F. Miss. Cables & Tel	\$13.00
		Sept. 7 D.C. Heath Office Sup.	1.14
		Sept. 30 China Union Universities Central Office Expense to Sep. 30, '26	366.95
		Dec. 13 E.T. Cowan Stationary	17.90
		Dec. 21 Cables & tel.	14.03
		" " Perm. Com for Coord. & Promoting Christian Higher Education	<u>100.00</u>
			513.02
			<u>792.56</u>
		Balance on hand	265.17
	<u>\$1,057.73</u>		<u>\$1,057.73</u>

January 1st, 1927 to March 22nd, 1927

<u>Receipts</u>		<u>Disbursements</u>	
Jan. 1 Balance on Hand	\$265.17	Jan 31 Tel.	\$.80
Feb. 4 Annual Appropriation Board of Foreign Missions of the Presbyterian Church	100.00	Feb. 28 Postage	7.23
		Mar. 1 Expenses of Miss Ruth K. Y. Chung	50.74
			\$ 58.77
		To Balance on Hand	306.40
	<u>\$365.17</u>		<u>\$365.17</u>

and a third statement of the finances of the Woman's Unit

WOMAN'S COMMITTEE SCHOOL OF
MEDICINE

Uninvested Balance	\$6,625.45		
Cash Income Balance	<u>14,218.99</u>		
TOTAL Bank Balance			\$20,844.44
Amount of Investments			<u>92,560.06</u>
TOTAL AMOUNT IN FUND			\$113,404.50

It was explained that for the expenses of the Section, there was only paid to the Treasurer one sum of \$100. annually from the Presbyterian Board of Foreign Missions for "Incidental Expenses" but that funds amounting to \$1,000.00 representing a contribution from the Church of the Brethren had been held in this country and not forwarded to the field, although notice had been sent of its receipt, and that current expenses, for the field budget and home base expense including that of the share for Central Office, were being

March 23, 1927.

met out of it. It was pointed out that in other institutions the proportionate share for the Central Office was computed in the budgets adopted by the governing boards at home and such deduction made from the funds forwarded to the field.

The Treasurer asked for approval by the Section of the following action the Woman's Unit on January 13, 1927:

"in view of the fact, ^{that} on the advice of the Bankers Trust Company, silver is at present as low as it has been for the past sixty or seventy years, it was voted that the Treasurer on the field or Dr. Shields be notified that the Woman's Committee approves the field taking future contracts, and would suggest that they operate through Mr. Myers, the Associated Mission Treasurer. There is on hand in our capital account \$180,000. We agree to send \$75,000. now and approximately \$50,000. more in the Spring according to advice from the field."

It was

NAS-40 VOTED to approve the transfer of funds by the Woman's Committee as stated in the above action.

NAS-41 VOTED to accept the Treasurer's report.

APPOINTMENT OF MISS DOROTHEA READE

NAS-42 The appointment of Miss Dorothea Reade by the S.P.G. as recorded in B.S. - 77c and 83d was noted and the appointment was approved.

REPORT OF FIELD TREASURER OF UNIVERSITY

NAS-43 The report of the Field Treasurer of the University for the year ending June 30, 1926, was received; Action B.S.-79 was noted and concurrence therewith voted.

APPOINTMENT OF MR. CARL S. SIPPLE

NAS-44 The appointment of Mr. Carl S. Sipple as a short term teacher of English on which action was taken in the summer of 1926 by correspondence, was approved.

ITEMS FROM MINUTES OF ADMINISTRATIVE COUNCIL NOVEMBER 19, 1926

NAS-45 VOTED to approve the new members of the Field Board of Managers as listed in F. B. M. -661 and in accordance with B. S. -86.

Dr. E. R. Wheeler's expedition, F.B.M.- 662, B.S. -86 was noted with appreciation for his relief to the missionaries at Sianfu.

NAS-46 VOTED to endorse the action of the British Section B.S.-86 on the resignation of the Reverend S. R. McHardy (F.B.M.-663), concurring in their appreciation.

The seriousness of the nursing situation F.B.M.-664; A-680 was noted and it was

NAS-47 VOTED to refer this matter to the Woman's Committee for report to the Board of Governors.

40NPH

It was noted that Miss Lalah Zink had been appointed by the Board of Foreign Missions of the Presbyterian Church in the U.S.A., and that it was expected that Miss Wilson would begin work in April.

The action of the Field Board, F.B.M.-686 regarding the appointment of a Chinese Vice-President was noted.

NAS-48 VOTED to approve the amendments to the By-Laws of the Field Board of Managers according to F.B.M.-667 and B.S.-86.

NAS-49 VOTED to approve the action of the Field Board of Managers, F.B.M.-668 in amending the regulations relative to the granting of degrees to Alumni, approved by B. S. -86.

Action F.B.M.-669 regarding the Whitewright Memorial was noted.

NAS-50 F.B.M.-670 and B.S.-86 concerning the Augustine Library were noted and it was agreed to refer this to the United Church of Canada, it also being suggested that universities in America would be willing to contribute volumes suggested.

The appointments to the staff as noted in F.B.M.-671 and B.S.-86 were noted.

The statement regarding the graduation fee as covered by action F.B.M.-672 and B.S.-86 was noted.

NAS-51 It was recommended that the plans for the new hospital, F.B.M.-673 B.S.-86 be reviewed by the Woman's Committee and the physicians and surgeons on the membership of the North American Section.

The situation with reference to the finances of the Middle School, F.B.M. 673, B.S.86 was noted, as well as the fact that this item is included as needed endowment on the list of needs of the University.

The action of the English Baptist Mission regarding its appropriation to the University was noted with regret and the hope that later they may be able to return to the former amount (F.B.M.-673, B.S.-86).

Note was taken of F.B.M.-673, B.S.-86 concerning the provision of a substitute for Mr. Garside during his campaign work for the University and it was noted that this had been computed in the budgeted expenses for the campaign.

ITEMS FROM MINUTES OF COUNCIL OF WOMAN'S UNIT

NAS-52 The items from the minutes of the Council of ^{the} Woman's Unit concerning the membership of the Woman's Council, the invitation to Miss Wilson and the item concerning the Social and Religious Department, the invitation to Dr. Marion Yang and Dr. Vera Hsiung the item concerning Miss Catherine Vance, wider cooperation on the Woman's Unit, possible new members of the staff, and the question concerning the Middle School for Girls were referred to the Woman's Committee for report to the Board of Governors in April. (Actions on these items were F.B.M.-675, 679, 681, 682, 683, 684, 685, 686, 687; B.S.-86)

ITEM FROM SENATE MINUTES

Note was taken of the action of the Senate (S.910) inviting Dr. H. P. Lair to be Treasurer of the University and the Secretary was requested to ask the

March 23, 1927

Presbyterian Board whether any treasurer could be found to fill one of the vacancies in the Board's quota.

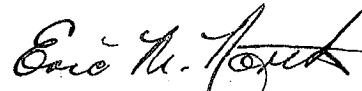
RESIGNATION OF ERIC M. NORTH

Eric M. North presented his resignation as Secretary of the Section and it was

NAS-53 VOTED to accept his resignation with regret.

It was understood that Mr. North would serve until his successor had been chosen.

The Section adjourned.



ERIC M. NORTH
Secretary.

MINUTES OF THE THIRD ANNUAL MEETING OF THE BOARD OF
GOVERNORS SHANTUNG CHRISTIAN UNIVERSITY

APRIL 12, 1927

The third annual meeting of the Board of Governors of Shantung Christian University was called to order at ten o'clock, Tuesday morning, April 12, 1927 at 150 Fifth Avenue, New York City. Mr. F. H. Hawkins, Chairman of the Board, presided.

The opening prayer was offered by Dr. W. E. Strong.

Note was taken of the absence of the Recording Secretary, Dr. A. E. Armstrong, and it was agreed that the Secretary of the North American Section, Dr. E. M. North, should record the minutes of this meeting.

Present:

From the British Section: Mr. F. H. Hawkins from the London Missionary Society and H. H. Weir from the Society for the Propagation of the Gospel.

From the North American Section: From the American Board: Dr. W. E. Strong; from the Presbyterian Board: Dr. G. T. Scott, Dr. A. J. Brown, Mr. H. J. Cochran; from the W.F.M.S., M.E., Mrs. W. I. Haven, Mrs. J. M. Avann, Mrs. W. F. McDowell.

From the Coopted Group: Dr. Paul Monroe, Dr. Milliken, Dr. Dickinson.

The following were present as Alternates: For representatives of the Presbyterian Board: Miss Ruth Elliott, Mrs. A. K. Shaw, Dr. E. M. Dodd.

There were also present, Dr. J. G. Vaughan, a corresponding member, Dr. A. L. Warnshuis, Mr. B. A. Garside and Dr. Eric M. North.

Proxies

Proxies were presented in favor of Dr. Hugh H. Weir by the Reverend W. T. A. Barber, the Reverend Charles Brown, Dr. J. R. Bruce, the Reverend A. W. Hooker, Prebendary F. W. Isaacs, Mr. H. G. Judd, Dr. H. G. G. Mackenzie, Mr. Kenneth MacLennan, Dr. R. F. Moorshead, Mr. Wm. B. Sloan, Dr. F. P. Wigfield; in favor of Mr. F. H. Hawkins by the Reverend C. E. Wilson, Miss E. J. Lockhart, Mrs. J. C. Carr; in favor of Dr. A. L. Warnshuis by Miss E. G. Kemp, Dr. A. C. Ingle and Dr. A. E. Armstrong.

Excuses

Regrets for inability to be present were presented from Principal Alfred Gandier, Mr. E. F. Willis, Dr. S. H. Chester, Miss Margaret Hodge, Dr. A. E. Armstrong, Dr. A. G. Sinclair and Dr. R. P. Mackay.

Changes in Roster

G - 69 Note was taken of the resignations of Dr. Bruce Low and of Dr. C. M. Wilson and of Dr. H. G. G. Mackenzie. Other changes in the roster were

noted and it was recorded as follows:

Members of the Board of Governors

President Harold Balme, ex-officio

Chinese Members: Dr. Chang Po Ling, Dr. Cheng Chi Yi, and Dr. Fong F. See

<u>British Section:</u>	<u>Class of 1929</u>	<u>Class of 1931</u>
Miss E. J. Lockhart - B.M.S.		Reverend Charles Brown - B.M.S.
Dr. R. Fletcher Moorshead - B.M.S.		Dr. A. C. Ingle - B.M.S.
Rev. C. E. Wilson - B.M.S.		Mr. H. G. Judd - E.P.M.
Mr. Kenneth MacLennan - L.M.S.		Mr. F. H. Hawkins - L.M.S.
Dr. H. H. Weir - S.P.G.		Prebendary F. W. Isaacs - S.P.G.
Miss M. V. Hunter - W.M.M.W.A.		Miss Grace Crosby - S.P.G.
Dr. A. W. Hooker - W.M.M.S.		Rev. C. W. Andrews - W.M. M.S
Sir Alfred Lewis - coopted		Rev. W. T. A. Barber - coopted
Mr. W. B. Sloan "		Mrs. J. C. Carr - coopted
Prof. J. P. Bruce "		Miss E. G. Kemp - "
		Dr. F. P. Wigfield - "

North American Section

Miss Margaret E. Hodge - P.N.	Dr. A. J. Brown, -P. N.
Mr. Henry J. Cochran - P.N.	Dr. G. T. Scott - P.N.
Principal Alfred Gandier - U.C.C.	Mrs. C. K. Roys - P.N.
Dr. R. P. Mackay - U.C.C.	Dr. A. E. Armstrong - U.C.C.
Mrs. W. F. McDowell - M.E.F.B.W.	Mrs. J. M. Avann - M.E.-F.B.W.
Dr. John H. Finley - coopted	Mrs. W. I. Haven - M.E.F.B.W.
Dr. Robt. L. Dickinson "	Dr. W. E. Strong - A.B.C.F.M.
Dr. Seth Milliken "	Dr. S. H. Chester - P.S.
Dr. Paul Monroe *	

Alternates for any of the representatives of the Presbyterian Church North, Dr. R. E. Speer, Dr. E. M. Dodd, Mrs. A. K. Shaw, for any representatives of the United Church of Canada, Dr. A. G. Sinclair; for the Presbyterian Church South, Dr. E. F. Willis,

Corresponding Member: Dr. J. G. Vaughan.

Notification has not been received of the re-election of the following persons in the class of 1931 but they are entered in the roster in this class pending information from the Boards concerned:

Dr. Charles Brown (B.M.S.), Dr. A. C. Ingle (B.M.S.), Dr. A. E. Armstrong (U.C.C.), Dr. S. H. Chester (P.S.), Dr. W. E. Strong (A.B.C.F.M.).

MINUTES OF PREVIOUS MEETINGS

G- 70 The minutes of the Annual Meeting of April 9, 1926, were approved as distributed, the following corrections being noted: Action G-38 should be corrected to read:

"Budget for 1926-27 as submitted by Dr. MacRae, February 24th, amounting to Mex. \$524,682.00 was approved on the understanding that expenditure would not exceed the estimated income of Mex.\$319,051.00 unless funds sufficient to cover the excess were received during the year."

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Action G - 40 should be corrected by striking out the words "to draft same".

Minutes of meetings of the Sections and committees were noted as follows:

Woman's Committee	April 15, 1926
Special Committee on Financial Regulations	April 15, 1926
British Section	April 30, 1926
British Section	Sept. 10, 1926
North American Section	Oct. 22, 1926
Executive Committee, N.A.S.	Oct. 30, 1926
British Section	Nov. 5, 1926
British Section	Jan. 7, 1927
Woman's Committee	Jan. 13, 1927
British Section	March 11, 1927
North American Section	March 23, 1927

The minutes of the Field Board of Managers received since the last annual meeting were noted as follows:

Field Board	June 15-16, 1926
Administrative Council	Nov. 19, 1926
Council of Woman's Unit	Nov. 20, 1926
Senate	Dec. 27, 1926
Administrative Council	Feb. 28, 1927

Appointment of Nominating Committee

By common consent, the Chair appointed the following Nominating Committee:

Dr. W. E. Strong, Mrs. J. M. Avann, Dr. R. L. Dickinson

CONCURRENT ACTIONS OF THE SECTIONS

G- 71 Concurrent action of the Sections were noted for the record as follows:

- FBM - 621 Co-opted Members. Noted: BS-72; NAS-17
- 628 C.M.B. Grant " B.S-72; NAS-17
- 629 Report of Administrative Officers. Noted: BS-72; NAS-17
- 630 Candidates for Degrees. Noted: BS-72; NAS-17
- 633 Resignation of Dr. Fong Sec. Noted: BS-72; NAS-17
- 638 Language of Field Board. Noted: BS-72; NAS-17
- 641 University Middle School. Noted: BS-72; NAS-17
- 659 New Member of Board of Governors. Noted: BS-72; NAS-17
- 626 Miss Myrtle Honey as Technician. Approved: BS-72; NAS-18
- 636 Chinese Representatives on Field Board. Approved: BS-72; NAS-18
- 637 Chinese Vice-President. Approved: BS-72; NAS-18
- 639 University Rural Settlement. Approved: BS-72; NAS-18
- 647 Mr. Adgie as Acting Treasurer. Approved: BS-72; NAS-18
- 648 Invitation to Dr. Marion Yang. Approved: BS-72; NAS-18
- 649 Invitation to Mr. Djang. Approved: BS-72; NAS-18
- 650 Invitation to Miss Rankin. Approved: BS-72; NAS-18
- 640, 681 Appointment of Miss Frances Wilson. Approved: BS-86, NAS-19b
- 642 Election of Dr. Harold Balme as President. Approved: BS-72; NAS-21
- 643 Administration of Acting President. Endorsed: BS-72; NAS-21b

- 644 Dr. R. T. Shields, Dean of Medicine. Approved BS-72; NAS-22
- 645 J. D. MacRae, Dean of Theology. Approved: BS72; NAS-22
- 646 Promotion of Dr. Julia Morgan, Dr. D. J. Evans, to rank Asst. Professors. Approved: BS-72; NAS-23
- 653 Memorial to Rev. J. S. Whitewright. Approved BS-72; NAS-24
- 661 New Members of Field Board. Approved: BS-86; NAS-45
- 662 Dr. Wheelers Expedition. Appreciated: BS-86; NAS-45a
- 663 Resignation of Rev. R. S. McHardy. Noted with appreciation of services: BS-86; NAS-46
- 667 Amendments to Field Board By-Laws. Approved: BS-86; NAS-48
- 668 Amendments to Degree Regulations. Approved: BS-86; NAS-49
- 671 Appointment to Staff. Noted: BS-86; NAS-50b
- 673e English Baptist Mission Appropriation noted: BS86; NAS-51c
- 673f Substitute for Mr. Garside. Approved: BS86; NAS-51d
- Appointment of Miss Dorothea Reade. Approved BS-77c, 83e; NAS-42

The Present Situation at the University and in China

Consideration was given to the present situation at the University and in China. The following cablegram from Vice-president MacRae dated April 6, 1927 was read:

"Arrangements have been made to leave, Chinese Executive take over; locally conditions remain much the same; address until further notice Tsingtao."

At the request of the Chairman, Dr. Warnshuis reported on conditions and tendencies in the present situation in China. The matter was generally discussed and extracts read from President Balme's letter of February 3d.

Registration of the University

G - 72 The Actions of the Field Board #635 (June 15, 1926) and #665 (Nov. 19 1926), the actions of the British Section, #72,77 and 95 and of the North American Section, #34, were reviewed. The Secretary reported the following action from the Board of Foreign Missions of the Presbyterian Church in the U.S.A. upon receiving action NAS-34 of the North American Section:

"The Presbyterian Board expressed its conviction that, in view of the present extreme unsettlement in China and the uncertainty regarding present and future educational regulations it would be unwise to seek government registration for the University at this time."

A letter from Dr. Speer dated April 1st was read. Dr. Balm's letter of February 21st was also read. No action was taken.

Budget for 1927-28

The Budget for 1927-1928 presented by the Field Board of Managers was reviewed together with President Balme's letter of February 3d with reference to it. Note was taken of the inclusion of the Middle School costs in that of the "general" University expenditure. Note was taken of the increase of the budget over the current year, the total increase being estimated at

about Mex. \$30,000. Question was raised as to the inaccuracy of the estimated receipts from the Woman's Medical Committee and other sources. It was

(Original page referred)

G - 73 VOTED that the Secretaries of the Sections call the attention of the Field Board of Managers to the discrepancies in the budget and advise the field of assured income, and that the budget of expenditure be approved only to the extent to which revision of the estimated income assures the Field Board of Managers of receipts to cover the expenditure .

Emergency Funds

Note was taken that emergency funds might be required for the travel of staff not supported by the Mission Boards or for other aspects of contingencies that might arise, and it was

G - 74 VOTED that in case this need should arise, the matter be referred to the Sections with power.

Leave of Absence of President Balme.

Note was taken of President Balme's letter of February 3d and February 18th reporting that he was finding it necessary to return to England because of the ill health of his father. It was

G- 75 Voted that the Secretary be instructed to express to President Balme the sympathy of the Board of Governors in the conditions which make necessary his absence from the University.

Death of Mrs. Frank Harmon

Information was received of the death of Mrs. Frank H. B. Harmon, wife of Mr. Frank H. B. Harmon, Business Manager of the School of Medicine and the Hospital, a missionary of the Baptist Missionary Society

G - 76 VOTED that the Secretary express to Mr. Harmon and family the sympathy of the Board of Governors.

Report of the Nominating Committee

Dr. W. E. Strong, Chairman of the Committee on Nominations presented the report of the committee and on motion, the Secretary was instructed to cast the vote of the Board of Governors for the following officers:

Chairman, Mr. F. H. Hawkins
 Vice-Chairman, Mrs. W. F. McDowell Principal Alfred Gandier
 Recording Secretary, Dr. A. E. Armstrong
 Administrative Secretaries, The Secretaries of the Sections
 Treasurer, Dr. A. E. Armstrong
 Assistant Treasurers, The Treasurers of the Sections

G-77 The ballot was so cast and the officers were declared elected.

Schedule of Needs of the University

The schedule of needs which had been presented to the North American Section NAS-27, NAS-30, and which had been revised by the British Section, BS-83d and

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BS-85b was considered. Note was taken of the amendments of the schedule recommended by the Council of the Woman's Unit, November 20th and of the Senate, December 27th, and it was

G - 78 VOTED that the schedule as revised be accepted subject to further amendment as may be from time to time necessary.

Mr. B. A. Garside reported upon the situation of the campaign and the problems involved in it.

Dr. Hugh H. Weir reported upon the campaign work of the British Section and the difficulty of raising capital sums.

Pensions for Staff

The report was made to the Governors of the question raised by the British Section as to the matter of pensions for the staff which was included in the schedule of needs. Note was taken that this had been referred by the British Section to the Field Board of Managers for report to the Governors. Dr. Eric M. North, in accordance with the request of the North American Section, reported arrangements which had been drafted for the University of Nanking. After consideration, it was

G - 79 VOTED that the matter be referred to the Field Board of Managers together with the information afforded by the plans of the University of Nanking.

Application to the China Medical Board.

Report was made that application had been made to the China Medical Board for an endowment fund of \$250,000. for the Medical Department and that Mr. Greene had felt that the situation in China made it inadvisable to present the matter to the China Medical Board at this time. Note was taken of the possibility of some temporary provision to protect the budget of the Medical School.

Report of the Woman's Committee

In accordance with the request of the North American Section, the Woman's Committee of the Board of Governors reported on the actions of the Council of the Woman's Unit and other actions of the committee, Mrs. A. K. Shaw making the report and presenting the minutes of the Woman's Committee of April 11th. In accordance with the report of this committee, the following items were noted or approved:

G - 80 VOTED That the membership of the Council of the Woman's Unit recorded in FBM-675,679, be approved.

G - 81 VOTED Mrs. Shaw reported upon FBM-664,680,681, on the nursing situation, that Miss Francis Wilson would begin work at the Hospital in April, that Miss Zink had been assigned by the Presbyterian Board and that Miss Reade had been assigned by the Society for the Propagation of the Gospel. It was later reported that Miss Ethel Howard had been loaned by the London Missionary Society.

G - 82 Mrs. Shaw reported that the Woman's Committee approved the plan for the social and religious work for the Hospital outlined in FBM-682 and hoped they could support this later.

G - 83 VOTED that the invitation to Dr. Marion Yang, Dr. Vera Hsiung and Miss Katherine Vance (FBM-683,684) be approved.

Mrs. Shaw reported for the Woman's Committee on FBM-685 that the Woman's Committee had reaffirmed its interest in all the women students of the University but that the Committee was unable at the present time to assume responsibility for the staff or funds beyond that already assumed in connection with the Medical School.

G - 84 Mrs. Shaw reported that in accordance with FBM-686, inquiry was being made as to securing the service of Mrs. H. S. Hueh and Mrs. Lu Shu-hsing for the staff, but that the Committee would not assume financial obligations.

G - 85 Mrs. Shaw reported that the Committee appreciated the need for a Senior Middle School for Girls (FBM-687) but regretted inability to contribute to its support at present and endorsed endeavor on the part of the University to secure from the Mission grants to cover the subsidy to such a school.

G - 86 VOTED that the purchase of the plot of land recommended in FBM-657, 689, be approved.

Mrs. Shaw reported upon the Hospital plans and estimate, FBM-673a, 690, BS-86 NAS-51. Note was taken of the desire of the Woman's Unit that the exterior of the Hospital could be changed to conform to Chinese architecture and that additional expenditure for this would be justifiable. It was

G - 87 VOTED that the plans for the Hospital be referred to a joint meeting of the Woman's Unit and the physicians and surgeons on the North American Section and then sent to the British Section.

Building of the Hospital

Consideration was given to the question of the erection of the Hospital. Mrs. Shaw reported that US\$75,000. had been transmitted to the field and read a cablegram from Dr. MacRae reporting that the funds were held in the National City Bank in Shanghai.

G - 88 VOTED that the construction of the Hospital should be deferred pending approval of the plans and agreement of the field and Governors that construction should proceed.

Middle School Funds

G- 89 Note was taken of the difficult situation of the Middle School, FBM-673d, BS- 86, NAS-51a, and of the action of the Field Board, FBM-699 placing the Middle School upon the general budget of the University to be supported by the constituent units of the University. Note was taken of President Balme's letter of February 3d upon the matter. It was also noted that the needs of the Middle School were the first item on the schedule of needs following the Medical School Endowment.

Building for X-ray Department

G - 90 The Governors noted with pleasure a gift of \$14,660.35 received

April 12, 1927

through the Wesleyan Methodist Missionary Society (BS-84) for a building for the the X-ray Department to be known as the Wesley Memorial.

Items from the Administrative Council, February 18, 1927

Note was taken of the minutes of the Administrative Council, February 18, 1927 and it was understood in accordance with President Balmé's Letter of February 21st, that as no cablegram had been received, these minutes had been endorsed by the members of the Field Board of Managers by correspondence.

G - 91 VOTED that the amendments of the Theological Degree Regulations (FBM693) be approved.

G- 92 Note was taken of the approval of candidates for the Medical Degree (FBM-694)

G - 93 VOTED to approve the appointment of Mr. H. F. Smith as University Registrar (FBM-695).

G - 94 VOTED that the appointment of Dr. H. P. Lair as Treasurer be confirmed and that the Governors hope that the securing of a regular treasurer can be accomplished in order that Dr. Lair may be freed for his important work in the Department of Religious Instruction.

G - 95 VOTED to approve the action of the Field Board (FBM-697) approving the leave of absence of President Balme and the appointment of Dr. J. D. MacRae as Acting President.

Note was taken of the action of the Field Board, FBM-698 relating to the Vice-Presidency.

Resignation of Dr. Eric M. North

The Chairman referred to the resignation of Dr. Eric M. North as Secretary of the North American Section and it was noted that this resignation would take effect about the first of May, but that Dr. North would continue until his successor could be appointed.

G - 96 VOTED that the Chair place upon the minutes a statement on behalf of the Governors concerning Dr. North's services.

The statement is as follows:

The Governors of the Shantung Christian University in their annual meeting assembled have learned with deep regret of the resignation of Dr. Eric M. North as Secretary of the North American Section of the Board of Governors. They desire to place on record their warm appreciation of the able and devoted services which Dr. North has rendered to the work of the University and its American Home Base. They earnestly trust that Dr. North will continue to serve the University as opportunity may offer. They assure him of their heartiest good wishes in the important work to which he has been called.

Next Annual Meeting of the Board of Governors

Consideration was given to the time and place of the next meeting of the Board of Governors, especially to the possibility of some members of the Board attending the International Missionary Council meeting in Jerusalem in the spring of 1928 and being able to attend a meeting of the Board of Governors

4BNPH

in London.

G - 97 VOTED that on the invitation of the British Section, the next meeting of the Board of Governors be held in the spring of 1928 in Great Britain, the time and place to be determined by the officers, provided that in case this appears impracticable, the time and place should be fixed by the Sections.

After prayer by Dr. George T. Scott, the Board of Governors adjourned.



ERIC M. NORTH
Recording Secretary
pro tem.

MINUTES

Of the Woman's Committee
of the School of Medicine
Of Shantung Christian University.

A meeting of the Woman's Committee of the School of Medicine of Shantung Christian University was held April 11th, 1927, in Room 918, 156 Fifth Avenue, New York City, at ten-thirty o'clock.

The following members were present:

Mrs. W. F. McDowell, Chairman
Mrs. J. M. Avann,
Mrs. W. I. Haven,
Miss Ruth Elliott, Alternate for Mrs. Roys.
Mrs. A. K. Shaw.

Miss Ruth Elliott opened the meeting with prayer.

Excuses were presented from Miss Margaret E. Hodge and Mrs. C. K. Roys.

Minutes

The Minutes of the last regular meeting held April 15th, 1926, were read and approved and the following Minutes of an informal meeting of the Woman's Committee were adopted:-

Minutes

Of an informal meeting of the Woman's Committee of the School of Medicine, of Shantung Christian University, held January 13th, 1927, in Atlantic City.

Present: Miss Hodge Mrs. McDowell

1. In view of the fact that, on the advice of Bankers Trust Company, silver is at present as low as it has been for the past sixty or seventy years, it was voted that the treasurer on the field or Dr. Shields be notified that the Woman's Committee approves the field taking future contracts, and would suggest that they operate through Mr. Myers, the Associated Mission Treasurer. There is on hand in our capital account \$160,000. We agree to send \$75,000 now and approximately \$50,000 more in the Spring according to advice from the field.
2. That we ask Mr. Garside to work out a cable to this effect.
3. To simplify the selection of reinforcements we ask that the following method used by the Isabella Thoburn College Board of Directors be adopted

Missionary members of the staff of the University are missionaries of one of the co-operating Boards.

When the Board of Directors is seeking to fill a position and a candidate of the co-operating Boards seems qualified, a summary of candidates' papers is sent simultaneously to-

- (a) The Board of Directors
- (b) The Mission Board authorities that vote on the acceptance of the candidates.
- (c) The College and University.

Favorable action by all results in appointment.

4. The Woman's Committee appreciates the need expressed for a Senior Middle School for girls and regrets inability to make any financial contribution at the present time. We endorse the suggestion in Dr. Balme's letter of November 24th, 1926, that "the university endeavor to secure from various missions who would send girls to such a school, promises of annual grants sufficient to cover the subsidy required".

5. For information only
Word has been received from the Woman's Congregational Board that in view of their union with the American Board action as to co-operation in Shantung has been deferred.

We gratefully record their support of Dr. Miner, the Dean of Women, who is a missionary of their Board and their intention to support Dr. Yang, a Chinese member of the Faculty.

We trust that in the near future they may find it possible to enter into full-co-operation.

We note again the serious condition resulting from the lack of nurses and urge both the co-operating Boards immediately to make every possible effort to secure qualified nurses to fill this urgent need.

Since the meeting we have received votes on Number 1 by wire from Mrs. Haven and Mrs. Avann, and also in person from the other members, all approving.

Meeting adjourned

April 11, 1927

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Treasurer's Report

The following report was approved.

	<u>April 11, 1927</u>	
Uninvested Principal Balance		
Cash Income Balance		<u>\$11,965.68</u>
Total Bank Balance		\$11,965.68
Amount of Investment		<u>101,872.56</u>
		<u>\$113,838.24</u>

VOTED That the treasurer be authorized to transfer \$10,000 cash income to the Principal of the fund and invest in short term securities.

VOTED that the treasurer be authorized to sell and reinvest such securities held in the capital account of the Woman's Committee of the School of Medicine as she deems wise at the present time.

The treasurer reported that in all the investment transactions she was asking the approval of Mr. Henry Cochran of the Finance Committee of the North American Section.

Personnel and Maintenance Contributions for the Medical School

In accordance with an agreement with the China Medical Board the Woman's Committee are to provide Mex. 89,000 over a period of four years beginning, January 1st, 1925, and ending June 30th, 1928, the China Medical Board to provide Mex. 113,000 over the same period annually as follows:-

	From the China Medical Board	From Woman's Committee of Shantung Christian University (including salaries of four staff members as a minimum staff contribution).
Jan. 1, 1925 to June 30, 1925	\$3,000	to provide Mex. 5,000
July 1, 1925 to June 30, 1926	6,000	" " " 10,000
July 1, 1926 to June 30, 1927	28,000	" " " 49,000
July 1, 1927 to June 30, 1928	28,000	" " " 49,000
	<u>\$65,000</u>	to provide Mex <u>113,000</u>
		Mex <u>89,000</u>

For the year closing June 30th, 1927, the Woman's Foreign Missionary Society of the Methodist Episcopal Church has provided the following:

Salaries of Dr. Heath	Mex. 3,000	
Dr. Morgan	3,000	
Miss Wilson ($\frac{1}{4}$ of the year)	750	
Appropriated for current expenses	<u>7,250</u>	Gold\$ 3,625
	Mex. 14,000	

Salaries of Dr. Susan Wadell	Mex.	3,000
Dr. Annie B. Scott		3,000
Dr. Arabella Galt		3,000
Miss Margaret Vanderbilt		3,000
Appropriated for current expenses		5,000
	Mex.	<u>17,000</u>

Leaflet

The secretary reported the receipt of ^{a copy of} a manuscript for a booklet to be used by Mr. Garside in the coming campaign

Mrs. Avann and Mrs. Shaw were appointed a committee with power to read and approve the leaflet.

Items referred to Woman's Committee by North American Section at their meeting held March 23rd, 1927From the Minutes of the Council of Woman's Unit.

A-680 Nursing Situation The Woman's Committee note with concern the situation as presented in regard to nurses and will make every effort to secure permanent members for the nursing staff and meet in full its obligation. The Committee is pleased to learn that Miss Wilson has been loaned by the W.F.M.S. of the Methodist Episcopal Church for a period of two years and is appointed to begin her work in April. Miss Zink has also been temporarily assigned by the Presbyterian Board to the nursing staff of the University, and Miss Dorothea Reed has been sent by the S.F.G. to join the staff and Miss Ethel Howard loaned by the L. M. S. making a total of six persons on the nursing staff at the present time.

Cwu-675. The Committee recommends to the Board of Governors for approval.

CWU-675. Co-option of New Members. Committee recommends to Board of Governors for approval

CWU-681. Invitation to Miss Frances Wilson. Committee recommends to Board of Governors for approval.

CWU-682. Social and Religious Department of Hospital Committee gives thorough approval to the establishing of a department of religious and social service in connection with the hospital, with the hope that the Woman's Committee will be able to undertake the support of one foreign and one Chinese worker for this department at a later date.

CWU-683. Invitation to Dr. Marion Yang and Dr. Vera Hsiung. Committee recommends to Board of Governors for approval.

CWU-684. Miss Catherine Vance. Committee recommends to Board of Governors for approval.

CWU-685. Wider Co-operation in Women's Unit. The Woman's Committee reaffirms their interest in all women students of the University. At the present time the Woman's Committee of the School of Medicine is, however, unable to assume responsibility for staff or funds beyond that already assumed for the Medical School of the University.

CWU-686. Possible new members of staff. According to the request of the Council of the Women's Unit, that the Woman's Committee investigate and make recommendations in regard to the possibility of securing the services of Mrs. H. S. Yueh and Mrs. Lu Shu-hsing as members of the staff, the

Woman's Committee, through its candidate/^{committee} will make such investigation, although as stated it cannot assume any financial obligation.

CWU-687. Middle School for Girls. At the informal meeting of January 13th the Woman's Committee stated their appreciation of the need expressed for a Senior Middle School for Girls and their regret of their inability to make any financial contribution at the present time. They further endorsed the suggestion in Dr. Balme's letter of November 24th "that the university endeavor to secure from various missions who would send girls to such a school, promises of annual grants sufficient to cover the subsidy required".

NAS-51. Plans for New Hospital. The plans for the new hospital were reviewed and it was VOTED that the plans for the interior should be carefully considered with the physicians and surgeons on the membership of the North American Section as per the recommendation of the Section. It was also the feeling of the Committee that the exterior of the hospital could very happily be changed to conform with Chinese architecture, and that additional expenditure for this purpose would be justifiable.

The meeting adjourned.

SHANTUNG CHRISTIAN UNIVERSITY

Campaign Committee

MINUTES OF MEETING HELD AT 4:30 P. M. May 4th, 1927.

Members Present:- Mr. Paul C. Cassat, Mr. B. A. Garside, Dr. Eric M. North, Dr. George T. Scott, Mrs. Lucy Lepper Shaw.

The meeting was called to order, Mrs. Shaw acting as temporary chairman.

NASCC - 54 VOTED that at the present time only a temporary organization be effected, and that an Acting Chairman and an Acting Secretary be elected to serve until regular officers are chosen.

NASCC - 55 VOTED that Mrs. Lucy Lepper Shaw be elected Acting Chairman.

NASCC - 56 VOTED that Mr. B. A. Garside, as the executive secretary, be considered ex-officio Secretary of the Committee.

NASCC - 57 VOTED that Dr. Samuel Cochran be invited to serve as a member of the Campaign Committee by cooption.

NASCC - 58 VOTED that "the North American Campaign Committee of Shantung Christian University hereby records its sincere appreciation of the most generous assistance rendered by Mr. Henry J. Cochran and Dr. Seth Milliken toward meeting the financial expenses in connection with the New York Office of the University. Their assistance has had a large share in making possible the opening of this office and the organization of promotion work on behalf of the University. It is the earnest hope of this Committee that results will be attained through the promotion work now being begun which will amply justify such a cordial support as these donors have given."

NASCC - 59 VOTED that the Secretary shape a statement of the immediate emergency needs now confronting Shantung Christian University, which will probably amount to approximately \$15,000, and that this statement be sent out to the widest possible list of friends of the University at the earliest practicable date.

NASCC - 60 VOTED that in view of the fact that the financial campaign now being undertaken seeks to benefit the University as a whole, particularly the School of Medicine, and that since the Women's Committee of the University has a large share in this work, especially in the School of Medicine, that the Women's Committee be asked to give the amount still needed to meet the current budget of the campaign office, this amount not to exceed \$2,000.

VOTED that the meeting adjourn.

B. A. GARSIDE,
Secretary.

SHANTUNG CHRISTIAN UNIVERSITY

BRITISH SECTION OF THE BOARD OF GOVERNORS

MINUTES of Meeting held on Wednesday, May 11th, 1927,
at 19, Furnival Street, Holborn, E. C. 4.

PRESENT Prof. J. Percy Bruce, in the Chair.

Dr. Harold Balme
Mrs. J. C. Carr
Mr. F. H. Hawkins
Dr. A. W. Hooker
Dr. A. C. Ingle
Mr. H. G. Judd
Miss E. G. Kemp
Mr. Kenneth MacLennan
Dr. R. Fletcher Moorshead
Mr. Walter B. Sloan
Dr. H. H. Weir
Rev. C. E. Wilson

PRAYER.

The Meeting was opened with prayer, led by Mr. Kenneth MacLennan.

BS-98. APOLOGIES FOR ABSENCE.

Apologies for absence were received from Rev. W. T. A. Barber, Miss Grace Crosby, Rev. Preb. W. Isaacs, and Sir Alfred Lewis.

BS-99. MINUTES.

The Minutes of the last meeting, having been circulated, were taken as read, and signed after the addition of Mr. Hawkins' name to the list of those present.

BS-100. BUSINESS ARISING.

Action in regard to the Augustine Library, and to Dr. Ingle's letter on the subject of the policy of the Shantung Christian University, was deferred until the situation should become more settled.

BS-101. MEMBERSHIP OF THE BOARD OF GOVERNORS.

Reported that the B. M. S. had re-appointed Rev. Charles Brown and Dr. A. C. Ingle, and the L. M. S. Mr. Hawkins, as their respective representatives on the Board.

Reported that Miss E. J. Lockhart had tendered her resignation from the Board of Governors on account of her retirement from secretarial work in the B. M. S. The B. M. S. were requested to fill this vacancy at their next meeting.

The Officers were re-elected as follows:

Chairman	Prof. J. Percy Bruce
Treasurer	Mr. Harold G. Judd
Hon. Organising Secretary	Mrs. J. C. Carr
Hon. Secretary	Dr. H. H. Weir

BS-102. MINUTES OF THE NORTH AMERICAN SECTION.

A letter (19.4.27) from Dr. North, enclosing the Minutes (23.3.27) of the North American Section of the Board of Governors, was received.

The Section expressed its regret at the resignation of Dr. Eric M. North from the secretaryship of the North American Section of the Board of Governors, and its gratitude to him for the care and efficiency with which he had carried on the work of that Section since its establishment. The Section hopefully anticipates that Dr. North's connection with the Board of Governors will continue to be close and effective.

BS-103. REPORT OF THIRD ANNUAL MEETING OF BOARD OF GOVERNORS.

A report of the Third Annual Meeting of the Board of Governors (12.4.27) together with the Minutes, was presented by the Secretary.

In reference to G.72, Government Registration, the Section received further information from Dr. Balme as to negotiations being made with a view to possible registration. The question was discussed and it was recognised that the Field Board of Managers is exercising the same caution as would have been exercised by the Section had they not delegated authority to it.

G.73. Budget was noted.

G.76. Death of Mrs. Frank Harmon.

Resolved:

"That the heartfelt sympathy of the British Section of the Board of Governors be conveyed to Mr. F.H.B. Harmon in the heavy bereavement that he has recently sustained in the death of his wife, and that he be assured of the prayers of the Board on behalf of himself and his motherless children."

G.77. Report of Nominating Committee. Noted

G.81. Nursing Situation. Noted

G.87. Hospital Plans. Noted.

G.97. Next Annual Meeting of Board of Governors.

The Secretary was instructed to communicate with the North American Section, suggesting March 14th or 15th, 1928, as suitable dates, and asking Governors who may be able to visit Europe in the Spring of next year to state as quickly as possible, whether these dates would suit them, and if not what dates they would prefer.

BS-104. WELCOME TO DR. BALME.

Dr. Balme was welcomed by the Section, and spoke of the situation in China, especially in connection with the University.

The Secretary was instructed to convey to Dr. MacRae an expression of the sympathy of the Section with him and the other foreign members of the Staff in having had to evacuate their posts for the time being, and its confidence in them and in the Chinese members of the Staff, who are so gallantly carrying on the work without the immediate assistance of their foreign colleagues, in the face of a very difficult situation.

Further resolved:

"The Governors of the British Section learn with the deepest interest the action of the Senate in entrusting the conduct of the University for the time being to a Chinese executive committee, consisting of Dr. Li Hsiang-ju, as Acting Vice-President, as Associate Dean of the School of Medicine; and Mr. S. C. Lo, as Acting Dean of the School of Theology. They realise what heavy demands are thus made upon their brethren and desire to express to them the complete confidence of the Section in their ability to discharge the responsibility thus placed upon them, and in their loyal devotion to the cause which the University represents."

BS-105. AUDITED FINANCIAL STATEMENT 1926-27.

The Audited Statement of Accounts for the year ending 31.3.27 was presented by the Treasurer and adopted.

The Section passed a hearty vote of thanks to Mr. H. H. Duvall for his services as honorary auditor.

BS-106. DEPUTATION TO CHINA.

The Section resolved:

"That Mr. Hawkins and Mr. MacLennan be asked to visit the University during their coming deputation to China, and to present a report of such visit on their return."

BS-107. DATE OF NEXT MEETING.

Agreed that the next meeting be held on Tuesday, September 16th, 1927, at 2.15 p. m.

The Meeting closed with prayer, led by Rev. C. E. Wilson.

SHANTUNG CHRISTIAN UNIVERSITY

BRITISH SECTION OF THE BOARD OF GOVERNORS

MINUTES of Emergency Meeting held on Monday July 4th,
1927, at 19 Furnival Street, London, E.C. 4.

PRESENT Prof. J. Percy Bruce (in the Chair)
Miss M. E. Bowser
Miss Grace Crosby
Mr. F. H. Hawkins
Dr. A. W. Hooker
Rev. Preb. Isaacs
Mr. Kenneth Maclellan
Dr. H. H. Weir
Rev. C. E. Wilson
Mr. Harold J. Judd

The Meeting was opened with prayer, led by Rev. C. E. Wilson.

BS-108. APOLOGIES FOR ABSENCE.

Apologies for absence were received from the Rev. W.T.A. Barber, Rev. Charles Brown, Mrs. Carr, Miss Hunter, Dr. Arnold Ingle, Dr. Fletcher Moorshead, Mr. Walter Sloan, and Dr. Percy Wigfield.

BS-109. MEMBERSHIP OF BOARD OF GOVERNORS.

It was reported that the B.M.S. had appointed Miss M. Eleanor Bowser as one of its representatives on the Board of Governors in succession to Miss Lockhart resigned.

BS-110. RESIGNATION OF DR. BALME.

A letter (24.6.27) from Dr. Balme was read, tendering his resignation of the Presidency of the University, in view of the fact that his Father's health made it extremely unlikely that he could return to China within the next year or two, if indeed he could ever hope to do so.

The Section passed the following resolution:

"The British Section of the Board of Governors wishes to express the deepest sympathy with Dr. Balme in the action he has felt obliged to take, and more particularly in the events which have caused him to take it. It recognises the cost it is to Dr. Balme to sever himself, even for a while, from China, and from the University, to which he has rendered such magnificent service for nearly fifteen years as a member of the Staff, Dean of the Medical School, and during the past six years as President. The Section feels that the loss to the University at this time

July 4th, 1927

is only bearable because of the remarkable progress which the University has made under Dr. Balme's leadership, and it believes that not only the University, and Chinese Christian education, but the whole Christian movement in China is losing one whose presence and help has been of the greatest value since he started his missionary life in 1906. In every missionary capacity, as a surgeon, an educationalist and an administrator, and more especially as a Christian leader, he has contributed to the development of the Chinese Christian Church.

The Section accepts Dr. Balme's resignation with the deepest and most sincere regret."

BS-111. DEPUTATION TO CHINA.

The Section heard with satisfaction that Mr. Hawkins is sailing for China next week, and expressed the hope that he would be able to attend the meeting of the Field Board of Managers when it considers the nomination of a new President.

The Meeting closed with prayer, led by Preb. Isaacs.

MINUTES OF THE EXECUTIVE COMMITTEE
NORTH AMERICAN SECTION, BOARD OF GOVERNORS
SHANTUNG CHRISTIAN UNIVERSITY

Thursday, August 18th, 1927, 4:00 p.m.

Bankers Trust Co., 16 Wall Street, New York.

Members of the Executive Committee

*Henry J. Cochran	Miss M. E. Hodge	*George T. Scott
Alfred Gandier	Eric M. North	*Mrs. Lucy L. Shaw
Mrs. Wm. I. Haven		

The members of the Committee whose names are starred above were present as were also the Acting Secretary and, by invitation, Dr. Samuel Cochran.

Apologies for absence were received from Mrs. Haven and Principal Gandier.

Mr. Cochran presided. The meeting was opened with prayer by Dr. Scott.

RESIGNATION OF PRESIDENT BALME

The Acting Secretary presented a letter from Dr. Harold Balme to the Board of Governors in which he requests that he be allowed to retire from the Presidency of the University because of the serious ill-health of his father. After a discussion, the following action was taken:-

NAS 61 - VOTED: The Executive Committee having received with sincere regret a letter from Dr. Harold Balme presenting his resignation as President, our first thoughts are those of deep sympathy with him and his family because of the anxiety and distress through which they are passing. We realize with what reluctance he has applied for retirement from the duties of a position to the development of which he has brought such notable enthusiasm and ability. The Committee can well understand how hard it is for him to consider the breaking of ties formed by long years of friendship and service in a common cause. In view of the urgency of the circumstances leading to his resignation the Committee feel compelled to accept it, but with the greatest reluctance. In doing so they place on record their sense of the loss sustained by the Christian Church in China, in whose councils Dr. Balme has been among the wisest, most trusted, and best beloved leaders. But the heaviest loss will be sustained by our University. Through his long years of service as surgeon, teacher, Superintendent of the Hospital, Dean of the Medical College and of the Arts College, and President of the University, he has shown unremitting faithfulness, wise foresight, versatile initiative and sound judgment. His devotion has been unflinching to the central aim of our cause, the bringing of Christ into individual lives. His unselfish sympathy and thoughtfulness for associates and students have been constant and noteworthy. Although

August 18th, 1927

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Dr. Balme is by force of circumstances restrained from return to China, the Committee is confident that he will continue to render that country the same efficient service that has marked his previous residence in the Orient.

REQUEST FROM THE SUPERVISORY COMMITTEE OF THE CENTRAL OFFICE
OF THE
CHINA UNION UNIVERSITIES

There was presented an action of the Supervisory Committee of the Central Office requesting that Mr. B. A. Garside be released to serve as Secretary of the Central Office for approximately one year. After discussion it was

NAS 62 VOTED: That the Executive Committee accede to the request of the Supervisory Committee of the Central Office of the China Union Universities that Mr. B. A. Garside be released for service as Secretary of the Central Office for approximately one year; on the understanding that should the necessity arise he be released on two months notice by the University to the Supervisory Committee.

PROMOTION ACTIVITIES FOR THE COMING YEAR

After a general discussion of how far promotion work for the University should be continued during the coming year, it was

NAS 63 VOTED: That it is the sense of the Committee that the following lines of promotion work should be continued during the coming year:-(a) the publication of news bulletins or similar informational material at intervals of three or four months; (b) the solicitation of gifts ranging from \$10 to \$1,000 to assist in carrying on the current work of the institution; and (c) the cultivation of individuals and foundations whose interest it is hoped may be enlisted. The Campaign Committee is asked to make suitable arrangements for the continuation of this work.

STEPS FOR SECURING CONTINUANCE OF
CHINA MEDICAL BOARD GRANT

Attention was called to the fact that the present five-year agreement with the China Medical Board will terminate in the summer of 1928, and that unless this grant is continued or equivalent funds secured from other sources the results will be extremely serious for the University's School of Medicine. It was

NAS 64 VOTED: That the Acting Secretary be instructed to correspond with the field authorities immediately in regard to ways and means for most effectively presenting to the Division of Medical Education of the Rockefeller Foundation our request for the continuance of their annual grant to the school of Medicine of Shantung Christian University.

The Meeting adjourned

B. A. Garside, Acting Secretary

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MINUTES OF MEETING, CAMPAIGN COMMITTEE
NORTH AMERICAN SECTION, BOARD OF GOVERNORS,
SHANTUNG CHRISTIAN UNIVERSITY

September 13, 1927 - 12:30 P. M.

150 Fifth Avenue - New York City

Members of the Committee

*P.C. Cassat	*B. A. Garside	*G. T. Scott
*Samuel Cochran	Mrs. Wm. I. Haven	*Mrs. Lucy. L. Shaw
R. L. Dickinson	*E. M. North	

The meeting was called to order by Mrs. Shaw, the Acting Chairman. Dr. Scott led in prayer.

FINANCIAL STATEMENT

Mrs. Shaw, as Treasurer, reported that to date the sum of \$1,090.00 has been received in response to the emergency appeal issued in the spring. She also presented the appended summary of receipts and expenditures in the Campaign Account from March 15, 1927 to September 12, 1927. It was

NASCC 65 VOTED that the Treasurer's Report of receipts and disbursements in the Campaign Account for the period March 15, 1927 - September 12, 1927, be received and filed.

PLANS FOR CAMPAIGN DURING THE NEXT YEAR

The Committee spent some time in a discussion of the recommendations contained in Action No. NAS 63 of the Executive Committee at its meeting on August 18th. It was agreed that it is highly important that all three of the lines of promotion work listed in this Action be continued during the coming year. It was felt that since Mr. Garside is expected to give his full time during the next year to the work of the Central Office of the China Union Universities it is essential that someone be found who can give at least part time to the promotion of interest in Cheeloo. It was

NASCC 66 VOTED that the Acting Chairman be asked to extend to Dr. Luella Miner the cordial invitation of the Campaign Committee to assist in the promotion work of the Campaign Office during the remainder of her furlough, on whatever conditions may prove to be mutually agreeable.

The Committee adjourned.

B. A. GARSIDE
Acting Secretary.

SHANTUNG CHRISTIAN UNIVERSITY

NORTH AMERICAN SECTION ENDOWMENT & BUILDING CAMPAIGN EXPENSE FUND

March 15, 1927 - September 12, 1927

<u>Receipts</u>		<u>Disbursements</u>	
Balance, March 15, 1927	\$80.46	Willard Price-Engravings, Sket-	
Gift of Dr. Milliken	1,000.00	ches, etc.	\$472.00
Anonymous Gift	100.00	Office Salaries	1,052.18
Woman's Committee	2,000.00	Furniture	98.90
School of Medicine		Salary of Chinese Substitute	1,500.00
Refund from China Union		For materials sent from field	200.00
Universities for		Duty on Slides	5.50
Mr. Garside's		Postage on Cheeloo Sketches	63.00
services	749.98	Light and Rent	216.38
		Stencils	3.68
		Printing and Stationery	41.75
		Multigraphing	22.95
		Cables	14.00
			<u>\$3,690.34</u>
		TO BALANCE	240.10
			<u>\$3,930.44</u>
	<u>\$3,930.44</u>		

SHANTUNG CHRISTIAN UNIVERSITY

BRITISH SECTION OF THE BOARD OF GOVERNORS

MINUTES of meeting held on Friday, September 16th, 1927,
at 19 Furnival Street, Holborn, E.C. 4.

PRESENT Prof. J. Percy Bruce in the Chair.
Dr. Harold Balme
Miss Bowser
Mrs. J. C. Carr
Miss Hunter
Dr. Arnold C. Ingle
Miss E. G. Kemp
Dr. R. Fletcher Moorshead
Rev. Godfrey Phillips (in place of Mr. Hawkins)
Mr. W. Sloan
Dr. H. H. Weir
Rev. C. E. Wilson

Mr. F.H.B. Harmon) by invitation
Rev. H. H. Rowley)

The Meeting was opened with prayer, led by Rev. Godfrey Phillips.

BS-112. APOLOGIES FOR ABSENCE.

Apologies for absence were received from Rev. C. W. Andrews, Rev. W. T. A. Barber, Dr. Charles Brown, Miss Crosby, Dr. Hooker, Rev. Preb. Isaacs, Mr. Kenneth MacLennan and Dr. Wigfield.

BS-113. MINUTES.

The Minutes of meetings held on May 11th and July 4th, having been circulated, were taken as read, and signed.

BS-114. DEATH OF DR. BRUCE LOW.

The death of Dr. Bruce Low, a former member of the British Section, on July 12th, was reported. The Secretary was instructed to convey an expression of sympathy to the Presbyterian Board.

BS-115. WELCOME TO MEMBERS OF STAFF

Dr. Bruce extended a cordial welcome to Mr. F.H.B. Harmon and Rev. H. H. Rowley, members of the Staff at present on furlough in this country.

BS-116. MEMBERSHIP OF THE BOARD OF GOVERNORS.

Consideration of the letter from Mrs. Carr was postponed until the next meeting.

BS-117. PROMOTION CAMPAIGN

Mrs. Carr reported that a Cheeloo Association had been established in Sutton and Cheam. During the next two months, Dr. Balme and Mrs. Carr are planning to visit a number of the old centres, including Bristol, Edinburgh, Glasgow, Liverpool, and Newcastle.

BS-118. LETTERS FROM THE NORTH AMERICAN SECTION.

Letters were received from the North American Section, as follows:

- a. from Mr. Garside (19.5.27) dealing with Campaign and emergency funds.
- b. from Dr. North (6.6.27) stating that Mr. Garside is acting as secretary for the North American Section.
- c. from Mr. Garside (12.7.27) reporting as to his enquiries with a view to the date of the next Annual Meeting. The Secretary was instructed to continue negotiations with the North American Section with a view to the next Annual Meeting being held in London on March 14th or 15th, 1928.
- d. from Dr. Armstrong (21.7.27) and Mr. Garside (28.7.27) acknowledging Minutes of the British Section Meeting of July 4th, 1927.

BS-119. LETTERS FROM THE ACTING PRESIDENT.

Letters from the Acting President were received, as follows:

- a. 23.4.27, reporting on the situation, and the request for copies of the University Seal.
- b. 6.7.27, with copy of letter (5.7.27) to Dr. North, acknowledging Minutes of the British Section and of the Annual Meeting of the Board of Governors.
- c. 20.7.27, dealing with Dr. Balme's resignation, and Mr. Hawkins' proposed visit to Tsinan.
- d. 26.6.27, commenting on the Minutes of the Ninth Annual Meeting of the FIELD BOARD OF MANAGERS, June 21st and 22nd, 1927. This letter was considered and action taken upon the Minutes of the Field Board, as follows:

FBM 704. Associate Dean of the School of Medicine.

FBM 705. Acting-Dean of the School of Theology

FBM 706. Acting-Vice-President.

NOTED, as having been modified by later minutes.

FBM 707. Provisional Senate. NOTED with interest.

- FBM-708. Reports of Administrative Officers. RECEIVED, special satisfaction being expressed with the Section of the Report of the School of Theology on the Rural Church, the importance of that work being thoroughly appreciated and its difficulty recognised.
- FBM-710. Candidates for Degrees. NOTED.
- FBM-712. Resignation of Dr. Han Chung Hsin. NOTED.
- FBM-713. Resignation of Mr. G. D. Wang. NOTED.
- FBM-714. Resignation of Rev. S. C. Harrisson. NOTED.
- FBM-715. Government Registration.

A resolution passed by the B.M.S. General Committee was received in a letter from Rev. C. E. Wilson and discussed at length. It was RESOLVED:

"The British Section of the Board of Governors of the Shantung Christian University has received from the Baptist Missionary Society, the following resolution:

'The declared purposes of the educational work carried on by the Society, as set forth in the Manual, are as follows:

1. Helping to provide a Christian education for the children of Christians.
2. Presenting Christ to non-Christians with the object of leading students to personal discipleship to Christ.
3. Making some Christian contribution to the development of the educational system of the country concerned.

If these purposes are to be fulfilled, it follows that such schools as are maintained by the Society must include positive Christian teaching.

Registration of Mission Schools can only be approved on the understanding that regular Bible teaching can still be maintained. The Committee entirely approve of the emphasis upon the importance of developing Sunday Schools and voluntary Bible Classes, but they do not consider that they would be at all sufficient to justify the day schools and colleges, becoming practically secular institutions. In view of the extreme political disorder of China, and the impossibility of securing at present any adequate and reliable legislation affecting the schools maintained by missionary societies, and the great conflict of opinion amongst missionaries in China, the Committee strongly recommends that all action in the matter of registration be deferred.'

The Section is most impressed by the action taken by this Society to which the University owes so deep and great a debt, and recalls that similar action was taken previously by the American Presbyterian Board. It therefore urges upon the Field Board of Managers that all due weight be given to such opinions of the two largest participants in the University."

It was further RESOLVED:

"THAT the British Section of the Board of Governors notes that in Minute 715, the Field Board of Managers expresses its conviction that "with this interpretation government registration would not compromise the Christian purpose of the University," and points out that this conviction is by no means universally held among the Governors, and still less in the constituencies of some of the co-operating Societies."

FBM-716. Reappointment of Dean of Women. APPROVED.

FBM-717. Appointment of Vice-President and of Assistant Dean of Arts and Science.

Paragraph 1. APPROVED; paragraph 2. NOTED.

FBM-718. Appointment of Acting Dean of the School of Theology. NOTED.

FBM-719. Appointment of Director of Studies in the School of Medicine.

The Section APPROVED the institution of a post for the Director of Studies in the School of Medicine and approved the appointment of Dr. Kiang.

FBM-720. Hospital Administration. NOTED.

FBM-721. Appointment of Dr. C. A. Stanley. APPROVED.

FBM-722. Appointment of Dr. H. H. Ts'ui. APPROVED.

FBM-723. Appointment of Mr. Djang Po-hwai, M.A. NOTED.

FBM-724. Arts Department Income.

NOTED, and the question of the position, work and needs of the Arts Department was ordered to be the first item on the Agenda at the next meeting.

FBM-726. Officers and Committees. NOTED.

FBM-727. Co-opted Members. NOTED.

BS-120. DATE OF NEXT MEETING.

The date of the next meeting was fixed for Friday, October 28th, 1927 at 2.15 p.m.

SHANTUNG CHRISTIAN UNIVERSITY

BRITISH SECTION OF THE BOARD OF GOVERNORS.

MINUTES of Meeting held on Friday, October 28th, 1927.
at 19 Furnival Street, E.C. 4.

PRESENT Prof. J. Percy Bruce in the Chair.
Dr. Harold Balme
Rev. W. T. A. Barber
Miss Grace Crosby
Dr. A. W. Hooker
Dr. A. C. Ingle
Sir Alfred Lewis
Mr. Walter B. Sloan
Dr. H. H. Weir
Rev. C. E. Wilson

The Meeting opened with prayer, led by Rev. W. T. A. Barber.

BS-121. APOLOGIES FOR ABSENCE.

Apologies for absence were received from Dr. Charles Brown, Mrs. J. C. Carr, Miss Hunter, Preb. Isaacs, Mr. Judd, Miss Kemp, Mr. Maclellan and Rev. Godfrey Phillips (alternate for Mr. Hawkins).

BS-122. MINUTES.

The Minutes of the last meeting, having been circulated, were taken as read, and signed.

BS-123. MEMBERSHIP OF THE BOARD OF GOVERNORS.

A letter from Mrs. Carr was read, expressing her desire to resign her seat on the Board, while continuing to help the University in other ways as before. The Section expressed its sense of the ^{great} value of Mrs. Carr's services, and reluctantly accepted her resignation as a Governor, in view of the fact that her retention of the post of Organising Secretary would still enable it to count on her attendance and help as hitherto.

In letter from Dr. Balme, stating that he had received the official minute of the North American Section accepting his resignation, and that therefore his official connection with the University and the Board of Governors was definitely severed, was considered, and it was unanimously AGREED to co-opt Dr. Balme to the vacant place on the Board created by Mrs. Carr's resignation.

Intimation was received that the B.M.S. will probably appoint Lady Pearce Gould as alternate to Miss Bowser, and that the L.M.S. has appointed the Rev. Godfrey Phillips as alternate to Mr. Hawkins.

BS-124. CONSIDERATION OF THE POSITION, WORK AND NEEDS OF THE SCHOOL OF ARTS AND SCIENCE.

Consideration of the position, work and needs of the School of Arts and Science was commenced. The Secretary reported that the statement of accounts for the last year had just been received, and in view of this fact the Section decided to postpone consideration until the next meeting.

BS-125. REPORT OF PROMOTION CAMPAIGN.

In the absence of Mrs. Carr, Dr. Balme gave a report of the Promotion Campaign, which led to an interesting discussion on the policy of appointing Chinese staff with foreign support.

BS-126. LETTERS FROM THE NORTH AMERICAN SECTION.

Letters from Mr. Garside, enclosing Minutes of the Executive Committee of the North American Section of 18th August, 1927, and of the Campaign Committee of 13th Sept., 1927, were received.

It was noted that Mr. Garside stated that the unanimous sentiment of the North American Section seemed to be that the next Annual Meeting should be held in England, and that March 14th or 15th were as convenient dates as any. He hoped to send formal confirmation of this shortly.

BS-127. LETTER FROM DR. MACRAE.

A letter (23.8.27) from Dr. MacRae, already circulated was received with interest.

BS-128. TREASURER'S REPORT.

It was AGREED to circulate a summary of the Treasurer's Report received from the Field Treasurer, and to give it consideration at the next meeting.

BS-129. ARMITAGE MEMORIAL FUND.

It was AGREED to ask the contributors to the Armitage Memorial Fund in this country to agree that their donations should be added to the fund in China for a Memorial Lecture.

BS-130. DATE OF NEXT MEETING.

The date of the next meeting was fixed for Friday, January 6th, 1928

MINUTES OF THE WOMEN'S COMMITTEE OF THE
SCHOOL OF MEDICINE OF SHANTUNG CHRISTIAN
UNIVERSITY

A meeting of the Women's Committee of the School of Medicine of Shantung Christian University was held November 15th, in the room of Miss Margaret Hodge at Chestnut Hill Hospital, 8835 Germantown Avenue, Philadelphia, Pa.

The following members were present:-

Mrs. W. F. McDowell, Chairman
Mrs. J. M. Avann,
Miss Margaret E. Hodge,
Mrs. Charles K. Roys,
Mrs. A. K. Shaw.

The meeting was opened with prayer by Mrs. Roys.

MINUTES The minutes of the last meeting held April 11, 1927 were read and approved.

RATIFICATION OF CORRESPONDENCE ACTIONS

In May 1927 an action was circulated to the committee, and it was VOTED that this action be ratified and spread on the Minutes, i.e., "In view of the fact that the Financial Campaign now being undertaken by the North American Campaign Committee seeks to benefit the University as a whole and particularly the School of Medicine and that since the Women's Committee has a large share in this work we approve the granting of \$2,000. to meet the current budget of the Campaign Office, this sum to be paid from the interest on the capital funds now in the hands of the Treasurer."

REPORT OF THE TREASURER OF THE WOMEN'S COMMITTEE

Uninvested Balance	
Cash Income Balance	\$597.54
Bank Balance	\$597.54
Amount of Investment-Principal	102,187.14
" " " -Income	14,812.89
Total Amount of Investment	117,000.03
Total Amount in Fund	\$ 117,597.57

REPORT OF THE FIELD TREASURER

INCOME

Mrs. Shaw presented the following excerpts from the report of

the field treasurer.

"Altho the income received by two Departments -- the School of Theology and the School of Medicine -- fall slightly below the Budget estimate, the total received by all seven Departments of the University proper exceeded the budget by \$9,451. and shows an increase over last year of \$6,500.

"All Mission Grants were received in full, except that as the Budget has been constructed before intimation of the B.M.S. "cut" of 20% was received, the grants of this mission fell correspondingly short. Student Fees exceeded the estimate by \$2,262. the balance being made out of credit balances from last year and certain un-budgeted receipts from missions. "

EXPENDITURE: "The total expenditures of the seven Departments exceeded the Budget estimate by \$7,145. and shows an increase over last year of \$16,284. Contributing factors were the employment of certain staff members, in addition to the Budget quota, the rise in prices both of local materials and still more of imported goods owing to exchange depreciation (the latter especially affecting the Hospital), and the maintenance during the last quarter of the year of a Tsingtao Office, with consequent additional expenses.

"The Power Plant and Press show profits on the year (17% and 15% of their respective turnovers), and the Workshop shows a loss (20%) which is under investigation.

"The net result of the year's Income and Expenditures on current account for all departments is a surplus of \$5,619. which is carried forward to meet possible unforeseen expenses during 1927-28."

-3-
TREASURER'S REPORT

Analysis of Income Received for year ending 30th, June 1927

<u>Source</u>	<u>Allocation</u>							
	<u>Gen. Univ.</u>	<u>Library</u>	<u>Arts</u>	<u>Theology</u>	<u>Medicine</u>	<u>Hospital</u>	<u>Extension</u>	<u>Total</u>
a. Missions:								
Amer. Pres. Miss. N.	7530.00		16790.77	3200.00	1500.00			29020.77
" " " S.			500.00		1100.00			1600.00
" Bd. Comm. For. Miss.				1000.00				1000.00
Baptist Miss. Soc.	219.10		3806.00	1011.90	5459.60		7100.00	17596.60
London " "					1250.00			1250.00
Wes. Meth. " "	250.00				1500.00			1750.00
Lutheran U. Miss.			1161.49		1000.00			2161.49
Meth. Episc. "					5685.00			5685.00
Canadian U. C. "			1000.00	1000.00	1000.00			3000.00
Angus. Ch. Winnipeg		2000.00						2000.00
Soc. for Prop. of Gosp.	1103.97		1500.00		1000.00			3603.97
Brit. Joint Board	3500.00				1500.00			5000.00
Women's Med. Comm.					5000.00			5000.00
Total from Miss:	12603.07	2000.00	24758.26	6211.90	25994.60		7100.00	78667.83
b. Other Sources:								
China Medical Bd.			5850.00		38000.00			43850.00
Student's Fees			16011.20	1155.40	6166.50			23333.10
Rentals	277.00				810.00			1087.00
Dept. Transfers	5275.00	1050.00	1966.35	92.44			100.00	8483.79
Hospital - see P-						55615.17		55615.17
Miscellaneous	339.00	35.00			18.22			392.22
	18494.07	3085.00	48585.81	7459.74	70989.32	55615.17	7200.00	211429.11
Less Hospital Grant					23586.00			23586.00
					47403.32			187843.11
Add Cr. Balances, at 1 July, 1926	1426.99	15.37	595.68		199.83	5811.04		8048.91
Net Income Rec'd	19921.06	3100.37	49189.49	7459.74	47603.15	61426.21	7200.00	195892.02

4
TREASURER'S REPORT

SUMMARY OF TOTAL INCOME AND EXPENDITURES, INCLUDING TOTAL
SALARY COST, FOR 1926-27

N.B. The previous accounts cover the whole of the University's income and expenditure which passes through the Treasurer's office. But the total current cost of the institution includes the amount paid during the year by the co-operating societies direct to their representatives for salaries and allowances. The approximate total of these for each Department is shown in the following Summary, under the heading "Direct Salaries".

A Department Covered by Budget

	<u>Budget</u>	<u>Income</u>	<u>Direct Salaries</u>	<u>Total Income</u>	<u>Expen- diture</u>	<u>Direct Salaries</u>	<u>Total Expend're</u>	<u>Bal. per Bal. Sht.</u>
1 G.U. Administration	15394.00	19921.06	14280.00	34201.06	15999.39	14280.00	30279.39	3921.67
2 Augustine Library	3050.00	3100.37	1000.00	4100.37	3037.94	1000.00	4037.94	62.43
3 School of Arts	43780.00	49181.49	30800.00	79981.49	46808.13	30800.00	77608.13	2373.36
4. School of Theology	7570.00	7459.74	22690.00	30149.74	6972.98	22690.00	29662.98	486.76
5 School of Medicine	48890.00	47603.15)			47577.82)			25.33
6 Univ. Hospital	60657.00	61426.21)	73296.00	182325.36	66138.68)	73296.00	187012.50	4712.47 Dr.
7 Extension Dept.	7100.00	7200.00	3000.00	10200.00	7051.39	3000.00	10051.39	148.61
M\$	<u>186441.00</u>	<u>195892.02</u>	<u>145066.00</u>	<u>340958.02</u>	<u>193586.33</u>	<u>145066.00</u>	<u>338652.33</u>	<u>2305.69</u>

B Departments not Covered by Budget

8 Workshop	5345.00			5345.00	6161.15		6161.15	816.15 Dr.
9 Power Plant	8681.63			8681.63	7234.24		7234.24	1447.39
10 Press	11219.97			11219.97	10372.63		10372.63	847.34
11 Athletic Association	1440.92			1440.92	1633.28		1633.28	192.36 Dr.
12 Leper Hospital Annual Upkeep	6894.87			6894.87	3137.79		3137.79	3762.08
13 Middle School	2390.00			2390.00	4124.25		4124.25	1734.25 Dr.
				<u>231864.41</u>	<u>145066.00</u>		<u>371310.67</u>	<u>5619.74</u>

TREASURER'S REPORTV. School of MedicineINCOME

Source	<u>Budget Grant</u> <u>1926-27</u>
<u>a. Missions</u>	
British Joint Board	1500.00
Baptist Missionary Society	6886.00
American Presbyterian Mission N.	1500.00
" " " S.	1100.00
London Missionary Society	1000.00
Canadian United Church Mission	1000.00
Wesleyan Methodist Miss. Soc.	1500.00
Society for Prop. of Gospel	1000.00
Lutheran United Mission	1000.00
Women's Committee	<u>10000.00</u>
	26486.00
 <u>b. Other Sources</u>	
China Medical Board..	...38000.00
Students' Fees...6650.00
House Rentals....840.00
Laboratory Tests....500.00
	<u>72476.00</u>
<u>Less Transfer to Hospital</u>	<u>23586.00</u>
	48890.00
	 <u>1286.86</u>
<u>Less Income short of Budget</u>	<u>47603.15</u>
Net Income Received	<u><u> </u></u>

TREASURER'S REPORT

4B/NFH

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EXPENDITURE

<u>Details</u>	<u>Budget Grant</u> <u>1926-27</u>
a. <u>Administration</u>	
Office Assistance	6342.00
Grant to Gen. University	3600.00
Students' Welfare	200.00
Public Service	150.00
b. <u>Instruction</u>	
Salaries	16498.00
Contingent for Salaries	1000.00
Anatomy	300.00
Histology	800.00
Biological Chemistry	1360.00
Physiology	850.00
Pharmacy	280.00
Bacteriology	1640.00
Pathology	1420.00
Clinical Diagnosis	900.00
Medicine	300.00
Library	2500.00
S-in	100.00
Pharmacology	200.00
Public Health	500.00
English	50.00
Tsinan Medical Review	300.00
Translation Bureau	50.00
Departmental Contingent	200.00
c. <u>Maintenance</u>	
Medical School & Dormitories	6850.00
Women's Unit	2500.00
	<u>48890.00</u>
<u>Less</u> Income short of Budget, as above	<u>1286.85</u>
Net Income Received	47603.15

II

I

The Treasurer, Mrs. Shaw, reported to the Committee a Summary of the Hospital Land and Building account as held on the field and referred to her by Dr. Shields.

Oct. 7th 1925	G\$ 7,500	-Mex.	\$ 15,043.47
" 23rd 1925	G\$ 1,250	- "	\$ 2,155.17
Dec. 21st 1925	G\$30,000	- "	\$ 54,465.88
June 30th 1926	Interest	"	\$ 240.00
Feb. 20th 1927	G\$75,000	- "	\$154,789.07
		"	\$226,693.59

Of the total amount we received we have deposited \$152,022.44. Fifty thousand of this is in the Hong'ong & Shanghai Bank, one year fixed deposit at $4\frac{1}{2}\%$, fifty thousand in the National City Bank of New York for six months at $3\frac{1}{2}\%$, and \$52,022.44 is on our current account in the latter bank.

The expenditures have been as follows:-

Land	Mex.	\$ 43,354.08
Architects' Fees	"	\$ 18,230.54
Power House	"	\$ 10,000.00
Other New Equipment	"	\$ 1,086.20
Total	"	\$ 72,670.82

It was VOTED that the treasurer be authorized to request the field treasurer of the university to return the capital funds held on the field should it at any time seem advisable.

REPORTS FROM THE FIELD:

The Committee has found the reports from the field, particularly those of the Dean of Women, very valuable in its promotion work. It cannot stress too strongly the value of these reports and trusts that the University will continue to see that all reports -- particularly those pertaining to the Medical School are sent at the earliest possible time, and that those which might be included in a printed report will be sent on in typewritten form so there will not be a delay in awaiting the printed copies.

HEALTH PURLOUGH OF DR. MACRAE:

The Committee was deeply concerned to learn that Dr. J. D. MacRae has been forced to return home on account of his health.

MISS CATHERINE VANCE:

Several members of the Committee have had the privilege of meeting Miss Catherine Vance and were much impressed by her personality and her unusual equipment for the task at Tsinan which we hope she will undertake, and then VOTED that Miss Hodge should approach the women of the Canadian Board and the American Board to see if Miss Vance's support could be obtained.

SISTER COLLEGE FOR TSINAN:

The Women's Committee hopes to establish the relationship of sister Colleges between institutions in America and Shantung Christian University. It was suggested that the Cooperating Committee for the Women's Union

November 15th, 1927

Christian Colleges in Foreign Field be consulted in regard to this matter.

HOSPITAL PLANS:

It was VOTED that the field be requested to report any changes in the hospital plans which are desirable in view of the new developments and changing conditions on the field.

Meeting adjourned.

Secretary and Treasurer.

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SHANTUNG CHRISTIAN UNIVERSITY

BRITISH SECTION OF THE BOARD OF GOVERNORS

MINUTES of Emergency Meeting held at 19, Furnival Street, Holborn, E.C. 4. on Wednesday, December 7th, 1927.

PRESENT Dr. Harold Balme
Mrs. J. C. Carr (ex-officio)
Miss Grace Crosby
Miss E. G. Kemp
Mr. Harold G. Judd
Dr. Weir
Rev. C. E. Wilson (in the Chair)

PRAYER.

The Meeting opened with prayer, led by Mr. Wilson.

BS-131. APOLOGIES FOR ABSENCE.

Apologies for absence were received from Dr. Bruce, Lady Pearce Gould, Miss Hunter, Dr. Ingle, Preb. Isaacs, Sir Alfred Lewis, Mr. Maclellan, Dr. Moorshead, Mr. Phillips and Dr. Wigfield.

BS-132. MINUTES

The Minutes of the last meeting, having been circulated, were taken as read and signed.

BS-133. MEMBERSHIP OF THE BOARD OF GOVERNORS.

A letter was received from Mr. Wilson, stating that the B.M.S. General Committee had appointed Lady Pearce Gould as alternate to Miss Bowser.

BS-134. MINUTES OF FIELD BOARD OF MANAGERS.

The Minutes of the Field Board of Managers of October 26th and 27th, 1927, with a covering letter (2.11.27) from Dr. Ei Tien-lu, were considered.

FEM-731. Report of the Nominating Sub-Committee on the Presidency .

1. Heartily AGREED to approve the nomination of Rev. J. D. MacRae, D.D. as President of the University for a term of three years.

The Secretary was instructed to cable this approval to Dr. Armstrong, and also to send a cable to Dr. MacRae expressing the sympathy of the Section with him in his illness, and their earnest hope that his recovery will be rapid and followed by his acceptance of the Presidency.

2. NOTED.
- FBM-732. HEALTH OF DR. MACRAE. NOTED with sympathy.
- FBM-733. Relief for Vice President. NOTED.
- FBM-734. Report of Registration Committee. NOTED with interest.
- FBM-736. Acting Dean of Women. NOTED.
- FBM-737. Acting Director of Extension Department. NOTED.
- FBM-738. Rev. L.V. Cady. APPROVED.
- FBM-739. Mr. W. B. Djang, M.A. APPROVED.
- FBM-740. Resignation of Dr. Braafladt.

The British Section of the Board of Governors have heard with great regret of the resignation of Dr. Louis H. Braafladt from the staff of the School of Medicine. Dr. Braafladt was the first representative of the Board of Foreign Missions of the Norwegian Lutheran Church of America, and has served with great distinction in the School of Medicine for the past nine years, first as Associate Professor, and latterly full Professor, of the Department of Pathology. The British Section desire to convey to Dr. and Mrs. Braafladt their grateful appreciation of their services, and their sincere wishes for their future.

- FBM-741. Resignation of the Misses Dinkelacker

The British Section of the Board of Governors have heard with sincere regret that the Misses Bertha and Effie Dinkelacker have been compelled, for family reasons to tender their resignations as members of the Nursing Staff of the University Hospital. They remember with gratitude the large and important share which the Misses Dinkelacker have taken in the organization of nursing, on modern lines, in the hospital at Tsinanfu, and in the building up of the Nurses' Training School. They desire to place on record their sincere appreciation of the devoted and efficient services which have been rendered by the Misses Dinkelacker during the past eleven years.

- FBM-742. Reconsideration of Minute 413. APPROVED.
- FBM-743. Self-support of Dormitories. NOTED with interest
- FBM-744. Policy of the University. NOTED with satisfaction.
- FBM-752. Appointment of Miss Rankin. NOTED.
- FBM-753. Appointments to Nursing Staff. NOTED.
- FBM-754. Appointment of Dr. A.S. Gault. NOTED.
- FBM-755. Dr. Marion Yang. APPROVED.

FBM-756. Appointment of Miss Catherine Vance. NOTED.

FBM-757. Amendment to Internal Regulations. NOTED.

MINUTES OF MEETING, CAMPAIGN COMMITTEE
NORTH AMERICAN SECTION, BOARD OF GOVERNORS,
SHANTUNG CHRISTIAN UNIVERSITY

December 21, 1927 - 1 P. M.

150 Fifth Avenue, New York City.

Members of the Committee

P. C. Cassat	*B. A. Garside	E. M. North.
Samuel Cochran	Mrs. Wm. I. Haven	*G. T. Scott
R. L. Dickinson	Seth Milliken	*Mrs. A. K. Shaw

The members whose names are starred above were present.

Dr. Scott presided.

CAMPAIGN PERSONNEL

Mr. Garside reported that, after considerable correspondence between the Committee, Dr. Luella Miner and the American Board of Commissioners for Foreign Missions, it was found that it would not be possible for Dr. Miner to undertake any considerable amount of promotion work as requested by action NASCC-66 of the Committee at its meeting on September 13, 1927. He also reported the results of correspondence with other members of the Shantung staff now in America, none of whom found it possible to give any large amount of time to promotion work.

Attention was called to the fact that Dr. R. T. Shields, the Dean of the School of Medicine, is expected to start for America on regular furlough about January 1, 1928. It was agreed that Dr. Shields was admirably qualified for assisting with the promotion work of the University if he could devote a part of his time to this work while on furlough. After discussion it was

NASCC-67 VOTED that the Campaign Committee recommends to the North American Section of the Board of Governors that an invitation be extended to Dr. Randolph T. Shields to devote a considerable portion of his time during his coming furlough to promotion work on behalf of the University, with particular emphasis on securing the endowment needed by the School of Medicine.

The Committee adjourned.

B. A. GARSIDE

Acting Secretary.

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MINUTES OF THE MEETING
NORTH AMERICAN SECTION, BOARD OF GOVERNORS
SHANTUNG CHRISTIAN UNIVERSITY

December 21, 1927 2P.M.

150 Fifth Avenue, New York City

Members of the North American Section

Miss Margaret E. Hodge	P.N.	*Dr. A. J. Brown	P.N.
Mr. Henry J. Cochran	P.N.	*Dr. G. T. Scott	P.N.
Principal Alfred Gandier	U.C.C.	*Mrs C. K. Roys	P.N.
Dr. R. P. Mackay	U.C.C.	Dr. A. E. Armstrong	U.C.C.
Mrs. W. F. McDowell	M.E.F.B.W.	Mrs. J. M. Avann	M.E.F.B.W.
Dr. John H. Finley	co-opted	Mrs. W. I. Haven	M.E.F.B.W.
*Dr. Robt. L. Dickinson	"	*Dr. W. E. Strong	A.B.C.F.M.
Dr. Paul Monroe	"	Dr. S. H. Chester	P.S.
Dr. Seth Milliken	"		

Alternates for any of the representatives of the Presbyterian Church North, Dr. R. E. Speer, Dr. E. M. Dodd, *Mrs. A. K. Shaw; for any representatives of the United Church of Canada, Dr. A. G. Sinclair; for any Presbyterian Church South, Mr. E. F. Willis; corresponding member, Dr. J. G. Vaughan.

The members whose names are starred above were present as were also Mr. P. C. Cassat, and the Secretary.

In the absence of the Chairman Dr. Scott presided. The meeting was opened with prayer led by Dr. Scott.

Excuses for absence were presented on behalf of Dr. Armstrong, Mrs. Avann, Mr. Cochran, Dr. Finley, Dr. Gandier, Mrs. Haven, Miss Hodge, Dr. Monroe, Dr. Speer, Dr. Vaughan, Mr. Willis.

APPROVAL OF MINUTES

The minutes of the following meetings were approved as distributed: North American Section, March 23, 1927; Campaign Committee, May 4, 1927; Executive Committee, Aug. 18, 1927; Campaign Committee, Sept. 13, 1927.

NEXT ANNUAL MEETING OF BOARD OF GOVERNORS

The Acting Secretary reported that the following action had been approved by the Executive Committee of the Board through correspondence:

"Resolved that the Executive Committee of the North American Section have noted with deep appreciation the suggestion contained in minute No. B.S. 103 of the British Section that the next annual meeting of the Board of Governors be held in London about the middle of March, 1928. The Committee accepts with gratitude this cordial invitation extended by the British Section and instructs the Secretary to consult at once with the members of the North American Section to discover who may be able to attend this meeting.

NAS-68 VOTED that the above action of the Executive Committee is hereby approved.

NAS-69 VOTED that the Acting Secretary, in conference with the officers of the Section, be requested to ascertain what members of the North American Section and what officers of the various Cooperating Mission Boards may be able to attend the annual meeting of the Board of Governors in London about the middle of March, 1928, and be empowered to invite such members of the Section and officers of the Cooperating Boards to represent the North American Section at this annual meeting of the Board.

CONTINUATION OF ANNUAL GRANT TO
MEDICAL SCHOOL BY THE ROCKEFELLER FOUNDATION

The Acting Secretary reported that the Rockefeller Foundation on November 4, 1927 voted "to continue for one year beyond the expiration of the present five-year term its annual appropriation of Mex.\$49,000. for maintenance of the School of Medicine of Shantung Christian University on condition that the sum of Mex.\$28,000. is provided by the Women's Committee of the said University or from other sources ^{over} and above the amounts provided in the budget of the School of Medicine, prior to the year 1923-24, and with further understanding that if the full amount is not contributed by the Women's Committee or from other sources, the contribution of the Foundation shall be proportionately reduced". It was

NAS-70 VOTED That the Section records its warmest appreciation of this generous action on the part of the Rockefeller Foundation and instructs the Acting Secretary to communicate its gratitude to the Foundation.

FELLOWSHIP OF DR. PAO-CHANG HOU.

The Acting Secretary reported that on July 12, 1927 the Rockefeller Foundation took the following action:-

"The fellowship of Dr. Pao-Chang Hou for a period not to exceed twelve months, beginning approximately July 1, 1927, with stipend at the rate of \$120. per month, also necessary charges for tuition and travel, is approved."

It was

NAS-71 VOTED that the Section records its sincere appreciation of this action of the Rockefeller Foundation extending Dr. Hou's period of study in the West, and instructs the Acting Secretary to communicate its gratitude to the Foundation.

RECEIPT OF THE MINUTES OF THE BRITISH SECTION

The Acting Secretary called attention to the fact that the minutes of the meetings of the British Section held on May 11, 1927, July 4, 1927, September 16, 1927, and October 28, 1927 have been received and distributed to all members of the Section. Reference was made to certain of these

minutes in the actions which follow:

ACTIONS ARISING OUT OF MINUTES OF THE
FIELD BOARD OF MANAGERS

The Acting Secretary called attention to the fact that the minutes of the annual meeting of the Field Board of Managers held at Tsingtao on June 21-22, 1927 and the minutes of the special meeting of the Field Board of Managers held in Tsinan on October 26-27, 1927 have been received and distributed to all members of the North American Section. Actions on the above mentioned minutes were taken as follows:

Actions FBM-704, 705, 706, 707 (BS 119) were noted as having been modified by later minutes.

Action FBM-710 (BS 119), Candidates for Degrees, was noted .

Actions FBM-712, 713, 714 (BS 119), Resignations of various members of the staff, were noted.

NAS-72 VOTED to approve the reappointment of Dr. Luella Miner as Dean of Women (FBM-716)(BS-119).

NAS-73 VOTED to approve the appointment of Dr. Li. Tien-Lu as Vice-President of the University concurrently with his position as Dean of the School of Arts and Science (FBM-717)(BS-119) .

The appointment of Mr. Chin Yao-ting as Assistant Dean of the School of Arts and Science was noted (FBM-717)(BS-119).

The appointment of Mr. S. C. Ló as Acting Dean of the School of Theology was noted (FBM-718)(BS-119).

NAS-74 VOTED to approve the creation of the office of Director of Studies, in the School of Medicine and the appointment to this office of Dr. P. C. Kiang (FBM-719)(BS-119).

NAS-75 VOTED to approve the recommendation of the Field Board of Managers that the Hospital administration include the offices of Hospital Superintendent and of Medical Director (FBM-720) (BS-119).

NAS-76 VOTED to approve the appointment of Rev. C. A. Stanley, D.D., to the staff of the School of Theology as Associate Professor (FBM-721)(BS-119).

NAS-77 VOTED to approve the appointment of Rev. H.H. Tsui Ph.D. to the staff of the School of Theology as Associate Professor, provided that funds are available for his support (FBM-722)(BS-119).

NAS-78 VOTED to approve the appointment of Mr. Djang Po-Hwai to the staff of the School of Theology as Assistant Professor in the Department of the New Testament (FBM-723-729)(BS-119).

NAS-79 VOTED to request Dr. George T. Scott to informally communicate with the Board of Foreign Missions of the Methodist Episcopal Church with

regard to the request of the Field Board of Managers that Dr. D.C. Baker return to the University (FBM 725).

The appointment of officers, committees and coopted members of the Field Board of Managers for the ensuing year was noted (FBM-726,727)(BS-119).

NAS-80 VOTED that the North American Section of the Board of Governors records the gratification with which it has received the action of the Field Board of Managers (FBM-731,732) in nominating Dr. J. D. MacRae as President of the University for a term of three years. Dr. MacRae's record as Dean of the School of Theology, and as Acting President during much of these last two difficult years, has shown him to be admirably qualified, in ability, in training, and in courageous Christian spirit, for this responsible position as head of Shantung Christian University.

That the Section is deeply grieved to learn that the strain of the heavy burden of recent months has made it necessary for Dr. MacRae to return to Canada for some time of rest; and earnestly hopes that a period of complete freedom from administrative responsibilities will enable him to fully recover his health and strength, and will permit an early return to Tsinan to take up duties of the Presidency.

That the Section, in consideration of Dr. MacRae's need for entire freedom for awhile from burdens of responsibility, defers action on the recommendation of the Field Board of Managers pending the receipt of word from Dr. MacRae's medical advisers.

The appointment of Mr. J. W. Hunter as Acting Dean of the School of Arts and Science in order to relieve Dr. Li during the absence of Dr. MacRae was noted (FBM-733).

The suggestion of the Field Board of Managers that Dr. C.F. Johnson be invited to assist Dr. Li in the matters of foreign correspondence was noted (FBM-733).

The actions of the Field Board of Managers and the British Section in regard to government registration were noted with interest (FBM-734) (BS-119).

The action conferring the degree of M.B. on Dr. Chen Teng was noted. (FBM-735).

The appointment of Dr. Annie V. Scott as Acting Dean of Women during the absence of Dr. Miner was noted (FBM-736).

The appointment of Mr. W.P. Pailing as Acting Director of the Extension Department during the absence of Mr. Williamson was noted (FBM-737).

NAS-81 VOTED to approve the appointment of Rev. L. V. Cady as Professor in the Department of Philosophy of Religion and Christian Ethics in the School of Theology (FBM-738).

NAS-82 VOTED that the section records its profound regret over the resignation of Dr. L.H. Braafladt from the School of Medicine

and requests Dr. R.L. Dickinson to correspond with Dr. Braafladt in the hope that he may be persuaded to continue the important service he has been rendering to the School of Medicine and to the broader field of Christian medical education in China (FBM-740)

NAS-83 VOTED that the Section records its profound regret over the resignation of Miss Bertha Dinkelacker and Miss Effie Dinkelacker from the nursing staff of the University Hospital and requests Dr. R.L. Dickinson to correspond with the Misses Dinkelacker in the hope that they may be persuaded to continue the splendid service they have for ten years rendered in the supervision of the nursing work of the University Hospital and in the training of nurses (FBM-741)

NAS-84 VOTED to approve the recommendation of the Field Board of Managers regarding changes in the University's procedure in making staff appointments and reappointments.

The action of the Field Board of Managers in increasing dormitory fees from Mex. \$5.00 to Mex. \$7.00 a semester, in order to make the dormitories more nearly self-supporting, was noted with satisfaction (FBM-743)

The request of the Field Board of Managers that the Senate consider means of economy within the University along the lines of reducing the number of elective courses was noted with interest (FBM-744)

The appointment of Miss Marjorie Rankin to the English Department of the School of Arts and Science was noted (FBM-752)

The appointment of the Misses F. R. Wilson, M. E. Vanderbilt, and D. Reade to the nursing department of the University Hospital was noted with the greatest satisfaction (FBM-753)

The appointment of Dr. Arabella S. Gault to the staff of the School of Medicine was noted (FBM-754)

NAS-85 VOTED to approve the appointment of Dr. Marion Yang as Assistant Professor of Obstetrics and Gynecology in the School of Medicine (FBM-755)

The appointment of Miss Catherine Vance to the University Staff to have charge of the training of religious and social community workers was noted (FBM-756)

The amendment to Article 10, Section 1 of the regulations for the internal organization of the University was noted (FBM-757)

NAS-86 VOTED to strongly endorse the appeal being made to the Women's Committee of the home Board for funds for additional dormitory accommodation for women students (FBM-758)

REPORT OF CAMPAIGN ACTIVITIES

Mr. Garside reported that during the last few months the more important campaign activities have consisted of the continued publication of Cheeloo Sketches and the cultivation of certain foundations whose interest it is hoped may be enlisted.

Mr. Cassat spoke briefly, emphasizing the need of immediately beginning preparations for promotion work on behalf of Shantung Christian University, and

Dec. 21, 1927

pointed out that this preparation is equally important whether the University is to continue its activities alone or is to enter into a joint promotion campaign with other colleges and universities in China.

The Acting Secretary reported that it will not be possible for Dr. Luella Miner to accept the invitation to assist with the financial promotion work of Shantung Christian University. He read action NASCC-67 of the Campaign Committee recommending that an invitation be extended to Dr. Randolph T. Shields to assist with promotion work. After discussion it was

NAS-87 VOTED that the North American Section of the Board of Governors heartily approves the recommendation of the Campaign Committee that an invitation be extended to Dr. Randolph T. Shields to devote a considerable portion of his time during his coming furlough to promotion work on behalf of the University, with particular emphasis on the securing of the endowment needed by the School of Medicine.

REPORT OF THE TREASURER

Mrs. Shaw presented a report of the Acting Field Treasurer for the fiscal year ending June 30, 1927. A summary of this report is appended to these minutes. It was

NAS-88 VOTED that the North American Section of the Board of Governors warmly congratulates the Acting Field Treasurer and the other administrative officers of the University for the efficient and economical manner in which the financial affairs of the University have been conducted during the past year.

REPORT OF THE MEETING OF THE WOMEN'S COMMITTEE

Mrs. Shaw reported verbally on a recent meeting of the Women's Committee but inasmuch as the minutes of this meeting had not yet been circulated no formal action was taken.

ELECTION OF OFFICERS

The following officers were elected for the ensuing year:

Chairman	Henry J. Cochran
Vice-Chairman	(Mrs. W. I. Haven (Alfred Gandier
Treasurer	Mrs. Lucy Lepper Shaw
Secretary	B. A. Garside

COMMITTEE ON COOPTED MEMBERS

The desirability of securing additional coopted members for the North American Section of the Board of Governors was discussed. It was

NAS-89 VOTED that Dr. Scott and Mr. Garside be requested to serve as a sub-committee to propose nominations for additional coopted members of the Section.

MINUTE OF APPRECIATION

Several members of the Section spoke warmly in praise of the remarkable

record made by Shantung Christian University during the past year. It was

NAS-90 VOTED that the North American Section of the Board of Governors desires to record its profound appreciation of the spirit of courage and loyalty which has been so manifest among the staff and student body of Shantung Christian University during the past year. Through a time filled with difficult and perplexing problems the University has continued to carry forward in gratifying fashion the important educational service it is rendering to the people of China.

The Section requests the Secretary to communicate to the field by cable its congratulations for the splendid record made this year.

NOTE OF MESSAGE REQUESTING NURSES

During the meeting the following cablegram was received:-
"Gladly welcome a few nurses, definitely permanent post; writing. Wheeler."

The section noted this request with the warmest interest.

The meeting adjourned.

B. A. GARSIDE

Secretary.

SUMMARY OF FIELD TREASURER'S REPORT

FOR THE FISCAL YEAR ENDING JUNE 30, 1927

(All figures are in Mex.\$)

A. Department Covered by Budget

	<u>Budget</u>	<u>Income</u>	<u>Direct Salaries</u>	<u>Total Income</u>	<u>Expenditure</u>	<u>Direct Salaries</u>	<u>Total Expend're</u>	<u>Bal. per Bal. Sh't.</u>
1. G. U. Administration	15394.00	19921.06	14280.00	34201.06	15999.39	14280.00	30279.39	3921.67
2. Augustine Library	3050.00	3100.37	1000.00	4100.37	3037.94	1000.00	4037.94	62.43
3. School of Arts	43780.00	49181.49	30800.00	79981.49	46808.13	30800.00	77608.13	2373.36
4. School of Theology	7570.00	7459.74	22690.00	30149.74	6972.98	22690.00	29662.98	486.76
5. School of Medicine	48890.00	47603.15)	73296.00	182325.36	47577.82)	73296.00	187912.50	25.33
6. Univ. Hospital	60657.00	61426.21)			66138.68)			(4712.47*)
7. Extension Dept.	7100.00	7200.00	3000.00	10200.00	7051.39	3000.00	10051.39	148.61
M\$	<u>186441.00</u>	<u>195892.02</u>	<u>145066.00</u>	<u>340958.02</u>	<u>193586.33</u>	<u>145066.00</u>	<u>338652.33</u>	<u>2305.69</u>

B. Departments not covered by Budget

8. Workshop		5345.00		5345.00	6161.15		6161.15	(816.15)*
9. Power Plant		8681.63		8681.63	7234.24		7234.24	1447.39
10. Press		11219.97		11219.97	10372.63		10372.63	847.34
11. Athletic Association		1440.92		1440.92	1633.28		1633.28	(192.36)*
12. Leper Hospital Annual Upkeep		6894.87		6894.87	3132.79		3132.79	3762.08
13. Middle School		2390.00		2390.00	4124.25		4124.25	(1734.25)*
M\$		<u>231864.41</u>	<u>145066.00</u>	<u>376930.41</u>	<u>226244.67</u>	<u>145066.00</u>	<u>371310.67</u>	<u>5619.74</u>

*Deficit.

SHANTUNG CHRISTIAN UNIVERSITY

BRITISH SECTION OF THE BOARD OF GOVERNORS

MINUTES of meeting held on Friday, January 6th, 1928
at 19, Furnival Street, Holborn, E.C. 4

PRESENT Dr. Bruce in the Chair
Dr. Balme
Dr. Charles Brown
Miss Crosby
Dr. Hooker
Preb. Isaacs
Mr. Judd
Miss Kemp
Dr. Moorshead
Mr. Sloan
Dr. Weir
Rev. C. E. Wilson

Dr. and Mrs. Wright (by invitation)

PRAYER.

The Meeting was opened with prayer, led by Preb. Isaacs.

BS-135. APOLOGIES.

Apologies for absence were received from Rev. C. W. Andrews, Dr. Barber, Mrs Carr, Lady Pearce Gould, Miss Hunter, Dr. Ingle, Sir Alfred Lewis, Rev. Godfrey Phillips.

BS-136 MINUTES.

The Minutes of the last meeting, having been circulated, were taken as read and signed.

The Chairman extended a hearty welcome to Dr. and Mrs. Wright, who responded briefly.

BS-137. LETTERS FROM AMERICA.

Annual Meeting.

A letter from Mr. Garside (1.12.27) was received, reporting that the North American Section had voted to accept the invitation of the British Section to hold the next Annual Meeting of the Board of Governors in London about the middle of March.

A Sub-committee, consisting of the Chairman, Treasurer and Secretary, was appointed to make the necessary arrangements.

Dr. MacRae's Illness.

Letters (3.12 and 9.12.27) from Dr. Armstrong, were received, reporting on Dr. MacRae's illness and the steps being taken towards his recovery.

BS-138. TREASURER'S REPORT AND FINANCIAL STATEMENT.

The Treasurer's Report and Financial Statement for the year ended June 30th, 1927, was considered and received.

BS-139. LETTERS FROM CHINA.

A letter (1.12.27) from Dr. Li was presented.

a. Special consideration was given to his statement about the School of Arts and Science. After full discussion it was RESOLVED;

"That the British Section notes the anticipated deficit in the School of Arts & Science, arising mainly from abnormal political conditions affecting the enrolment, and that the Field Board is studying the question of possible economies. The British Section assures the Field Board of its deep sympathy in these difficulties, especially as the Section sees no prospect of being able to raise increased funds in Britain to meet deficits should these arise."

b. School of Medicine. In response to Dr. Li's question as to the appropriation hitherto made by the British Section for the support of Dr. Han, it was RESOLVED that for the future the sum available should be an undesignated one to be applied to the salary of a Chinese member of the Medical Staff.

c. Salary of Vice-President. It was noted that the salary of the Vice-President is not yet provided for and will have to be considered under the next Budget. Consideration of this problem was postponed for the Annual Meeting.

Registration and Religious Instruction.

A letter (1.12.27) was received from Dr. Li, dealing with the questions of Registration and Religious Instruction, but was not given detailed consideration. It was AGREED that the questions raised by Dr. Li in this letter be brought forward for full discussion at the Annual Meeting.

BS-140. PROMOTION CAMPAIGN.

Dr. Balme reported that owing to the illness of her Father, Mrs. Carr had not been able to take any active share in the promotion work during the past few months, and consequently it had not been possible to attempt any extension in the Promotion Campaign, but there had been a good deal of consolidation. In spite of the great difficulties of the present time there was a good prospect that the income would be maintained.

The Section expressed its sympathy with Mrs. Carr.

BS-141. CHRISTIAN HIGHER EDUCATION IN CHINA.

A short memorandum on the Studies in Christian Higher Education in China, and plans as being worked out in China and

New York was presented, and it was AGREED that this question be brought forward at the Annual Meeting.

COPY OF LETTERS TO DR. WEIR, 1st December, 1927.

Dear Dr. Weir,

In writing to you last month a communication covering the minutes of the meeting of the Field Board of Managers I indicated that there were various points in your letter to Dr. MacRae of September 23rd and in the Minutes of the meeting of the British Section of the Board of Governors of September 16th which I would take up later. Since then we have also received the minutes of the October meeting of the Section. May I now deal in detail with some of these matters .

1. School of Arts and Science. I note that the consideration of the position, work and needs of the Arts Department, foreshadowed in the September minutes, has again been postponed, pending study of the full statement of accounts for last year just to hand. In the meantime I would like to bring before you briefly some facts with regard to the financial position of the School of Arts and Science.

a. The withdrawal of the Lutheran United Mission from co-operation in the University - of which notice was given last June - to take effect from January 1st 1928, will affect the budget of the Arts School to the extent of \$450.

b. The falling off in the enrolment in the School of Arts and Science has resulted in a drop of \$5,000 in receipts on account of tuition fees, while the economy effected under the heading of light, heat and water, owing to the smaller number of students, will not amount to more than \$600.

c. The teaching staff have been engaged for the whole year and contracts cannot be broken, so that economy in that direction is impossible.

d. In face of the above facts the School of Arts and Science is bound to close the fiscal year with a deficit of something like \$5,000, unless there should be a considerably increased enrolment for the second semester, which is unlikely.

2. Medical School.

a. The withdrawal of the Lutheran United Mission as from January 1st, 1928, mentioned above, will also affect the budget of the Medical School, to the extent of \$1,000.

b. With regard to the appropriation hitherto made by the British Section of the Board of Governors and allocated to the support of Dr. C. H. Han, I have consulted with the Dean of the Medical School in this matter and understand that they are perfectly willing that this sum should be an undesignated one, to be applied to the salary of a Chinese member of the Medical staff. I believe that Dr. MacRae wrote to you some time ago giving some particulars regarding Dr. Wang Huei-wen who is at present acting as Health Officer in Dr. Han's place. We should certainly be willing for you to choose between allocating the sum definitely to one individual or in the manner mentioned above.

Jan. 6th, 1928

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3. General University Administration. The salary of the Vice-President is not yet provided for. The School of Arts and Science has intimated that in next year's budget it will be prepared to provide one half of the salary and allowances as Dean, amounting to \$2,100, but the other half, as one of the general administrative officers, will require to be budgetted for under General University expenditure, which adds another \$2,100 to be provided for out of General University funds.

4. Middle School. May I venture again to call your attention to the urgent necessity of finding some way of financing this most necessary part of our work. In spite of our utmost endeavors it has been found impossible to do this out of the already severely taxed budget of the Arts School, yet we are more and more convinced of the paramount importance of continuing this Senior Middle School, not only as a practice school for the Department of Education, but also to enable us to secure students for the different University departments who would otherwise be unable to pass our matriculation examination. As you know, a portion of the budget has been met this year by an assessment from each ^{unit of} the University but this method is not at all satisfactory, nor does it provide the funds required. We would submit this matter to your sympathetic consideration.

I might mention that the minute regarding economy passed by the Field Board of Managers is being dealt with, economy in general administration having been referred to the Finance Committee of Senate, and the matter of reduction in elective courses in the School of Arts and Science to the Faculty of that School.

Dr. MacRae in his letter of June 26th last drew your attention to the fact that the Campaign Committee in New York in proposing the raising of an ^{received} Emergency Fund had in mind the probable necessity for supplementing the income from tuition fees, and for adding to the Chinese Staff, owing to the absence of so many of the foreign staff members. We still hope that funds may be available from that source.

This letter is already long enough, and the matters of registration and Religious Instruction are of such importance that I take them up on a separate sheet.

We enclose for your information copy of a letter to the secretary of the Women's Committee covering those minutes of the Field Board of Managers which passed through the Council of the Women's Unit.

Yours sincerely,

(signed) LI - TIEN-LU

CHAS. F. JOHNSON

Vice-President

Adviser.

I

Dear Dr. Weir,

At about the same time as your letter of September 23rd arrived Dr. MacRae also received one from the Rev. C.E. Wilson of the Baptist Missionary Society, dealing very frankly and fully with the questions of Registration and Religious Instruction as they present themselves to his Society in relation to this University. I have recently replied very fully to the points raised in Mr. Wilson's letter, and I think I cannot do better than enclose a copy of this communication for your information, as it is evident from your letter that these same questions are receiving earnest attention from yourself and all the members of the Board of Governors.

May I also more particularly call your attention to a few main points in connection with these two questions.

First and foremost, it should be noticed that they are two questions and not one, and to link the problem of voluntary versus required religious instruction with that of registration is entirely to confuse the issue. As noted in the minute quoted on page 4 of the enclosed letter, the association of the two questions, though probably unavoidable, is none the less unfortunate.

Secondly, we would ask the home boards to try to dismiss from their minds the idea that because religious instruction is not in the required course, the students are therefore not receiving any religious instruction. It is extremely unfortunate that an impression seems to have arisen in the home countries that taking religious instruction out of the required course takes it out of the school, or relegates it to a secondary position. The contrary is the case. When put on a voluntary basis the religious instruction given in the school acquires a vividness, a spirit of interest and earnestness, which make it far more effective than when given in the regular course.

Thirdly, the mere fact that the religious instruction given must be vital enough and sufficiently attractive to induce students to elect it as one of their subjects, is a tremendous incentive to the teacher. It should also be understood that when a student has elected a religious subject, it becomes part of his regular course and he receives credit for it as for any other subject.

Fourthly, the Christian influence of the teacher is a real and vital factor, and cannot be escaped even by those students who continuously refuse to elect religious courses. Both in the class-room and out of it, consciously and unconsciously, this influence is continually brought to bear on all the students, and cannot fail to bear fruit. Indeed we are sure that the teachers in the School of Arts and Science do wield such an influence with good results in the lives of the students.

Fifthly, we agree that children in primary and middle schools should receive religious instruction as part of their regular course. In advanced schools, however, where we are dealing with young men and women, the Christian character and influence of the school cannot be measured by the number of students studying religious subjects because they are part of a required course. Indeed we are strongly of the opinion that the school will have a higher Christian character and a more definite Christian influence with a smaller number of its students taking religious courses from choice, than with all its students taking them by compulsion. Effective and fruitful religion has always been a matter of choice rather than compulsion. "Choose ye this day" is as true a principle of the propagation of religion

today as it was in former times.

Finally, our supporters at home should not mete out to the School of Arts and Science different treatment from that accorded to the other units in the University. In the Medical School where the students are being put through a five-year course with no religious subjects whatever in the curriculum, the students appear to be getting on nicely, and we do not seem to perceive anything lacking in them due to the absence of religious instruction, nor have the Christian character and purpose of that school ever been called in question.

As regards Registration, in addition to what I have said in the enclosed letter I will enumerate briefly the arguments that have been used for and against registering or not registering a Christian college such as Cheelco. It may seem perhaps unnecessary and redundant to mention separately the advantages and disadvantages under both heads, as of course the advantages of one are the disadvantages of the other, and vice versa, but we wish you to realize that the idea of refusing to register is not entirely a strange one to us and that we have considered the advantages of such a course.

A. REGISTRATION.

1. Advantages:

- a. The removal of the stigma of being a foreign institution, by acquiring a new status on recognition by the Chinese government.
- b. The removal of the suspicion of working in collusion with imperialism, by thus respecting the sovereignty of the state of China.
- c. The removal of the suspicion of cultural aggression by becoming amenable to Chinese laws and regulations.
- d. Government recognition would entitle our graduates to all the rights and privileges of citizenship.
- e. More students would be attracted to the Christian schools.
- f. The children of Christians would be kept from going to non-Christian schools for education.
- g. We should secure a better opportunity and vantage ground for working for the abolition of measures discriminating against Christian schools.
- h. We should obtain for Christian schools a permanent place in the educational system of China.
- i. We should make Christian influence a potent factor in the reconstruction of China by continuing in educational work, rather than by being compelled to withdraw from it owing to nonconformity to the laws of the country.

2. Disadvantages.

- a. Registration means submitting to conditioned liberty of private education.

- b. It might encourage the Government in further legislation against Christian schools.
- c. Limited freedom in giving religious instruction is detrimental to the Christian character of schools.
- d. It would expose the control and management of schools to the danger of undesirable interference from outside.
- e. It would lessen the likelihood of revision of the present Government regulations to make them more satisfactory in the eyes of Christians.
- f. Non-required religious instruction and non-compulsory religious services would defeat the purpose of Christian schools. (This represents the view-point of some Christians.)
- g. it would alienate the support of some Christians and Christian organizations.

B. NON-REGISTRATION.

1. Advantages:

- a. It would maintain unaltered the declared Christian purpose of the schools.
- b. Schools would be free to experiment in any scheme of education.
- c. Christian schools would be able to make a distinctive and pure contribution to this country.
- d. It would serve as a protest against unjust laws and regulations in the hope of getting better treatment. (It would seem, however, that this protest would only be effective if non-registration were absolutely universal among Christian institutions.)
- e. It would maintain the unabated sympathy of supporters who would otherwise be alienated.
- f. It would save changing the status of schools under the present uncertain conditions.

2. Disadvantages.

- a. Schools would continue to suffer under the stigma of being foreign institutions.
- b. They would incur the suspicion of ulterior motives of exploitation and aggression.
- c. Their graduates would suffer from discrimination to the extent of not being admitted to Government schools, and would be debarred from examinations for official positions and application for Government scholarships to study either in this country or abroad.
- d. A smaller number of students would come to Christian schools.

Jan. 6th, 1928

- e. The children of Christians would go to non-Christian schools for education.
- f. Schools would stand a chance of being compelled to close.
- g. If schools are ordered to close and have to cease operating because of not registering, the opportunity to make Christian influence felt in the field of education will be lost.
- h. There would then be no opportunity to work for better and more satisfactory treatment of Christian schools.

I hope that this brief statement of the problem as it appears to us here in China may help to clarify the thinking of our sympathisers at home, and enable them to realize some of the issues which are involved. You do not need my assurance that those of us who are responsible for the administration of the University on the field are fully determined as are you of the home countries to maintain unimpaired the Christian character of the institution. The only point where we differ is in our conviction that registration under the present regulations, when the time seems ripe for such a step, need not and will not defeat this primary aim we have all set before us.

Yours sincerely,
(signed)

LI TIEN-LU

CHAS. F. JOHNSON.

Vice President

Adviser.

Memorandum on

PLANS FOR THE COORDINATION OF HIGHER EDUCATION IN CHINA

For some time there has been in New York a Permanent Committee for the Coordination and Promotion of Christian Higher Education in China, and it is desirable that the Governors of the Shantung Christian University should keep in touch with what is being thought and done on the other side of the Atlantic and in China. A number of documents have been received from which the following is extracted.

It is pointed out that:

1. Support has not been adequate to maintain high standards or provide for growth in all the existing schools.
2. There has been more or less uneconomical duplication of work among the various Christian institutions.

It is held that no one of our institutions in China fully meets the requirements of educational efficiency, and that assuming they are doing the best they can under present conditions, only two possibilities for improvement present themselves. These are:

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1. Reduction and concentration of program.
2. Development of larger resources.

It is realized that both these measures have defects as well as advantages. "The value of a policy of reduction is obvious wherever there is serious duplication, or too ambitious and extravagant a program. Yet such a policy has two very real dangers. The first is an ill-advised destruction of essential educational work which would have to be reestablished in a short time at great labour and expense. The second is a mistaken assumption that our sources of supply are constant. It often happens that as we cut down the scope of our program we reduce the amount of our support almost as rapidly... The most effective method of securing efficiency must combine in a judicious way reduction and concentration with development of resources."

The importance is urged of fulfilling definite Christian aims. "The greatest influence on the development of the character of the student is usually exerted in institutions small enough to permit of intimate contacts between teachers and students ... Our Christian colleges cannot grow into large and elaborate institutions without grave risk of losing the vital element of personal relationship between teacher and student. To serve the Christian community and the larger Chinese social order, our schools must remain in close contact with the environment whence the students come and whither they should return... Our colleges should be sufficiently detached to permit their students to gain needed breadth of view and of experience, but they must not be too completely cut off from the area they serve."

In July 1926 the Council of Higher Education in China voted to undertake the formation of a coordinated programme for Christian Higher Education in China. The main steps being: 1. An exhaustive survey of all existing Christian colleges in China, 2. the formulation, on the basis of this survey, of an efficient programme for the coordination of the Christian higher education in China. This would be prepared by a committee of Chinese Christian educators and presented to the Council. It is then proposed that each institution should accept its place in this programme, after which it would be presented for approval to the Boards of Trustees, Mission Boards and other interested bodies. Further that a joint promotion campaign both in the West and in China should seek to secure additional financial support.

Conditions in China have delayed the work there, but the survey is now practically complete, and it is hoped that the programme may be drawn up by July 1928.

In this connection Dr. Stuart of Yenching has stated that he feels such a programme would involve radical reduction in the number of Christian institutions of collegiate grade, and that we should look toward the reduction rather than the increase, of the number of graduates turned out from year to year. The suggestion has also been made in America that the various Boards of Trustees now existing in that country might gradually be reorganized as one large unified Board.

Into the American plan for joint promotion it is not necessary to enter. The essential proposal is that the definite financial objectives to be sought should be outlined by the authorities in China, but the final figures set by the Committee in America.

Mr. E. H. Cressy, who has been preparing the survey of the colleges in China has raised with New York the question of the desirability of his

Jan. 6th, 1928

visiting London and New York immediately after the Council of Higher Education meeting in July 1928, at which the programme should be adopted, so as to get into close contact with the Boards concerned and with the Permanent Committee in New York. This may well be refused on the ground of expense, New York is financing the survey and all that has been done so far. I have ventured to suggest that should this visit take place, Mr. Cressy should not reach this country before September.

HUGH H. WEIR.

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BRITISH SECTION OF THE BOARD OF GOVERNORS

MINUTES of meeting held on Wednesday, March 14th, 1928, at 19 Furnival Street, Holborn, E.C. 4

PRESENT Dr. Bruce in the Chair
 Dr. Balme
 Mrs. Carr
 Dr. P. K. Hill
 Miss Kemp
 Rev. Godfrey Phillips
 Dr. R. Fletcher Moorshead
 Mr. W. B. Sloan
 Dr. H. W. S. Wright, M.S.
 Dr. Weir

PRAYER.

The meeting was opened with prayer, led by Mr. Sloan.

BS-142. APOLOGIES.

Apologies for absence were received from Rev. W.T.A. Barber, Miss Crosby, Lady Pearce Gould (alternate) Dr. A. C. Ingle, Rev. Preb. Isaacs and Mr. Judd.

BS-143. ANNUAL MEETING.

The Secretary reported that it had proved impossible to secure members of the North American Section for a meeting in this country, and that accordingly the Annual Meeting would be held in New York in the middle of April; that a cable had been received from China, indicating possible representatives; but that no news had been received of the arrival in this country of Mr. and Mrs. James M. Speers, alternates for the American Presbyterian representatives on the Board of Governors, who it had been hoped might be present.

BS-144. ELECTION OF OFFICERS OF BRITISH SECTION FOR 1928-29.

The following were elected as officers of the British Section for the year 1928-29:

Chairman:	Harold Balme, F.R.C.S., D.P.H.
Hon. Treasurer:	Harold G. Judd, C.B.E., C.A.
Hon. Secretary:	Hugh H. Weir, M.A., M.B.
Hon. Organizing Secretary:	Mrs. J. C. Carr

BS-145. MEMBERSHIP OF THE BOARD OF GOVERNORS:

Letters were received from Rev. C. W. Andrews, reporting the appointment of Dr. P. K. Hill as alternate to Dr. Hooker, and from Dr. Weir, reporting the appointment of H. W. S. Wright, M.S., F.R.C.S., as alternate to Miss Crosby.

Dr. P. K. Hill and Mr. Wright were welcomed by the Chairman.

BS-146. LETTERS FROM S.P.G.

A letter was received from the S.P.G., reporting the resignation of the Drs. Wright from the staff of the University. ACCEPTED WITH REGRET.

A letter was received from the S.P.G., reporting that Bishop Scott had forwarded the resolution of the Medical Faculty of the University as follows:

"THAT we recommend to the Senate that the S.P. G., be invited to appoint Dr. Smyly and Dr. Gosden to the Staff of the School of Medicine of S.C.U., the former to work in the Department of Medicine and the latter in the Department of Bacteriology."

and that the Society had passed the following resolution:

"AGREED to recommend to the Shantung Christian University the appointment of Henry Jocelyn Smyly, Esq., M.D., F.R.C.S.I., as one of the Society's representatives on the Staff of the University and to provide salary and housing allowance to scale in accordance with the Bishop's application of 7/2/28, and to inform the Bishop that the Society is unable to provide the extra funds required to make Dr. Gosden's appointment possible."

The Section AGREED to APPROVE the appointment of Dr. Smyly to the Staff of the University should he be recommended thereto by the Field Board of Managers.

BS-147. MINUTES OF NORTH AMERICAN SECTION.

The Minutes of the North American Section of December 21st, 1927, were received and considered:

NAS.70. Continuation of Annual Grant to Medical School by the Rockefeller Foundation.

The Section received with great interest the information as to the continuation of the Annual Grant to the Medical School by the Rockefeller Foundation, and voted to record its gratitude.

NAS.71. Fellowship of Dr. Pao-Chang Hou.

The Section received with interest the information regarding the granting of a fellowship to Dr. Pao-Chang Hou, and voted to record its appreciation.

NAS.87. Campaign Activities.

The Section noted with interest the invitation extended to Dr. Randolph T. Shields to devote a portion of his furlough to promotion work on behalf of the University.

The election of Officers of the North American Section was noted.

BS-148. LETTERS FROM NORTH AMERICAN SECTION.

A. A series of letters from Dr. Armstrong, giving weekly bulletins

of the progress of Dr. J. D. MacRae was received, with great gratification at the amount of progress made.

- B. Letters from Mr. Garside were received, and the hope of a special sum for endowment which would cover the anticipated deficit in the School of Arts and Science was noted with great interest and satisfaction.

BS-149. CHRISTIAN HIGHER EDUCATION IN CHINA.

The further documents dealing with the future of Christian Higher Education in China were received and discussed.

No resolution was passed, the Secretary being requested to convey the sense of the Section to the Annual Meeting.

BS-150. DATE OF NEXT MEETING.

It was AGREED to hold the next meeting as early in May as possible, and to invite to it any representatives of the University or the North American Section who may be available.

The available officers were appointed a sub-committee to arrange for a reception for Dr. Li Tien-lu.

MINUTES OF A MEETING OF THE CAMPAIGN COMMITTEE
NORTH AMERICAN SECTION OF THE BOARD OF GOVERNORS
SHANTUNG CHRISTIAN UNIVERSITY

April 5, 1928 - 4 P. M.

Office of Mr. Cochran, 16 Wall Street, New York City

Members of Committee

P. C. Cassat	Samuel Cochran
R. L. Dickinson	*B. A. Garside
G. T. Scott	Dr. Seth Milliken
*H. J. Cochran, ex officio	*Mrs. Lucy L. Shaw

Those whose names are starred above were present, as were also by invitation Dr. Randolph T. Shields and Dr. L. F. Heimburger.

Mrs. Shaw presided.

Mr. Garside reported on recent activities in the promotional work.

Dr. Shields discussed the possibilities of beginning during the next few months active efforts to secure the necessary Medical School endowment. He stated that informal conferences with certain members of the Rockefeller Foundation have indicated that there may be hope of securing their support at this time if it is considered advisable to begin a campaign. After discussion it was

NASCC-91 VOTED that the Campaign Committee asks the Board of Governors to approve efforts at this time to interest friends of the University in the financial needs of the institution, in particular the urgent need of the Medical School for an endowment to replace the current income from the Division of Medical Education of the Rockefeller Foundation when this income ceases next year.

NASCC-92 VOTED to request the Secretary, in consultation with the Treasurer, to arrange for a suitable supplementary allowance for Dr. Shields while he is engaged in promotional activities.

The Committee adjourned.

B. A. GARSIDE

Secretary

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Minutes
of the Women's Committee
of the School of Medicine
Shantung Christian University
April 11th, 1928

A Meeting of the Women's Committee of the School of Medicine of the Shantung Christian University was held at 156 Fifth Avenue, New York City, on April 11th, 1928 at 2:00 P.M.

Meeting was opened with prayer by Dr. Randolph Shields.

Members present:

- Mrs. William McDowell, Chairman
- Mrs. J. M. Avann
- Miss Margaret E. Hodge
- Mrs. Charles K. Roys
- Mrs. Arthur K. Shaw

Excuses were presented from:

- Mrs. W. I. Haven

Docket:

Voted to approve docket as presented.

Introduction of Guests

The Committee was happy to have as their guests at the meeting Dr. Heath, Dr. Morgan and Dr. Shields of the staff of the School of Medicine.

Minutes - The minutes of the previous meeting were briefly reviewed which had been sent to the members of the Committee. VOTED that they be approved.

Ratification of Correspondence Actions

VOTED that the treasurer on the field be authorized to purchase tract of land west of the Anglican Hostel, from funds held on field not to exceed gold \$1500.

Report of Treasurer

The Treasurer presented the following report:

Capital Funds held for Hospital, Buildings and Equipment

Uninvested Balance.....	\$2,762.90
Cash Income Balance.....	3,258.79
Total Bank Balance.....	\$6,021.69
Amount of investments.....	112,704.25
Total Amount in Fund	\$118,725.94

List of Securities

10,000. B. F. Goodrich	1929	5s	\$9,962.50
10,000. Baltimore & Ohio	1933	4½s	9,900.00
10,000. Chicago, Rock Island & Pac.	1934	4s	9,487.50
5,000. " " " "	1934	4s	9,756.25

List of Securities cont'd.

10,000. Chicago Rock Island & Pac.	1952	4 $\frac{1}{2}$ s	9,675.00
10,000. Edison Elec. Ill. of Boston	1930	4 $\frac{1}{2}$ s	10,000.00
10,000. General Motors Accept.	1930	5 s	9,823.00
10,000. International Tel. & Tel.	1952	4 $\frac{1}{2}$ s	9,737.50
10,000. N. Y. Power & Light	1967	4 $\frac{1}{2}$ s	9,750.00
10,000. Pacific Gas & Elec.	1967	4 $\frac{1}{2}$ s	10,000.00
10,000. Public Service of No. Ill.	1931	5 s	9,937.50
10,000. St. Louis San Francisco	1978	4 $\frac{1}{2}$ s	9,675.00
Total.....			\$112,704.25

VOTED: That the report of treasurer be accepted and filed.

China Medical Board Maintenance Grant

The Secretary was instructed to report to the China Medical Board that the Women's Committee has fulfilled their requirements of the agreement with said Board to qualify for their grant of \$49,000. Mex. towards the budget of the School of Medicine. For the year closing June 30, 1928, the Women's Foreign Missionary Society of the Methodist Episcopal Church has provided:

Salaries of Missionaries -

		Mex.	
	Dr. Julia Morgan	3,000.	
	Miss Frances R. Wilson, R.N.	3,000.	
Nationals:			
	Chinese Assoc. Prof.	900.	
	Chinese Physician	400.	
	Medical Interne	900.	
	Hospital Bible Woman	240.	\$8,440.
<u>Scholarships:</u>			
	Nurse	80.	
	Medical	3640.	3,720.
	<u>Undesignated -</u>	200.	200.
			Mex \$2,360.

The Board of Foreign Missions of the Presbyterian Church through the Women's Committee has provided salaries of missionaries:

Dr. Susan Waddell	Mex. \$3,000.
Dr. Annie B. Scott	" 3,000.
Dr. Arabella Gault	" 3,000.
Miss Margaret Vanderbilt	" 3,000.
Appropriated for current	" 5,000.
	" \$17,000.

A total of Mex. \$29,360. on the Mex. \$28,000. required.

VOTED that Women's Foreign Missionary Society be requested to continue the amount of the salary of Dr. Frances Heath for the year 1927-28, allowing it to accrue to the benefit of the budget of the School of Medicine.

Additional Dormitory Accomodation

The Minutes of the Council of the Women's Unit held in Tsinan in October 1927 contained an appeal to the Women's Committee for funds for additional dormitory accomodations for women students. The Women's Committee of the School of Medicine recognizes the need of increased accomodation for the women students of the University, and is glad that an additional dormitory for them is on the building program. Although as a Committee it is unable to assume the responsibility for this building, as individual members of the Board of Governors, the members of the Women's Committee will be glad to assist in securing the needed funds for the dormitory.

Women's Committee, its duties and relationship to North American Section of Board of Governors of Shantung Christian University.

Because of uncertainty as to the present functions of the Committee known as the Woman's Committee of the School of Medicine of Shantung Christian University, it was VOTED to ask the Board of Governors to assign to this Committee, in accordance with the desire of the field, the interests of the women students of the University as a whole, without committing to it any financial obligations beyond those already assumed for the School of Medicine, and that a committee be appointed with members from Board of Governors and Women's Committee to define the duties of this Women's Committee.

Sister College for Tsinan

The Secretary reported that the secretary of the Cooperating Committee for Women's Union Christian Colleges had endeavored to obtain a sister college for Tsinan, but up to the present has not been successful. Dr. Heath and Dr. Morgan were asked to confer with the secretary of the Christian College, and offer their aid for the promotion of this relationship for Tsinan through personal interviews, or in any way which might seem advisable.

Salary for Chinese Dean of Women

VOTED that Miss Hodge continue her efforts to enlist the women of the Canadian Board and the American Board in joining in the support of the work at Cheeloo - presenting at this time the great need of the salary for a Chinese Dean of Women,

Invitation from Cooperating Committee for Christian Colleges in China

In response to the invitation of the Permanent Committee of the Christian Colleges in China, it was VOTED to elect Mrs. Haven as the representative from the Women's Committee - should Mrs. Haven be unable to act, the chairman is hereby empowered to appoint the member.

Appointment of Nurse

The appointment of Miss Mollie Townsend to the nursing staff at Tsinan was discussed, and referred to the Candidate Committee with Power.

Need of temporary repairs in hospital

In conference with staff members from The School of Medicine, the Committee learned of the need of temporary repiars and improvements in the present hospital necessitated by the continued delay in the construction

of the new hospital. The Committee, therefore, VOTED to authorize treasurer to remit to the field Gold \$3000. for needed repairs from the interest on the capital funds for the hospital building.

VOTED to Adjourn.

Lucy Lepper Shaw
Secretary and Treasurer

MINUTES OF FOURTH ANNUAL MEETING OF THE
BOARD OF GOVERNORS
SHANTUNG CHRISTIAN UNIVERSITY

April 12, 1928 - 10. 00 A.M.

150 Fifth Avenue - New York City

MEMBERS OF THE BOARD OF GOVERNORS

Chinese Members: Dr. Chang Po Ling, Dr. Chen Chi Yi and Mr. Sung Hui-wu.

British Section: Class of 1929

Miss Eleanor Bowser - B. M. S.
Dr. R. Fletcher Moorshead - B.M.S.
Rev. C.E.Wilson - B.M.S.
Mr. Kenneth MacLennan - L.M.S.
*Dr. H.H.Weir - S.P.G.
Miss M.V.Hunter - W.M.M.W.A.
Dr. A.W.Hooker - W.M.M.S.
Dr. P.K.Hill - alternate for
Dr. Hooker
Sir Alfred Lewis - coopted
Mr. W.B.Sloan "
Professor J.P.Bruce "

Class of 1931

Rev. Charles Brown -B.M.S.
Dr.A.C.Ingle - B.M.S.
Mr. H.G.Judd - E.P.M.
*Mr. F.H.Hawkins - L.M.S.
Rev. Godfrey Phillips - alternate
for Mr. Hawkins
Prebendary F.W.Isaacs - S.P.G.
Miss Grace Crosby - S.P.G.
Dr. H.W.S.Wright, M.S., F.R.C.S.,
alternate for Miss Crosby.
Rev.C.W.Andrews - W.M.M.S.
Rev. W.T.A.Barber - coopted
Dr. Harold Balme - coopted
Miss E.G.Kemp "
Dr. F.P.Wigfield "

North American
Section:

*Miss Margaret E. Hodge - P.N.
Mr. Henry J. Cochran - P.N.
Principal Alfred Gandier - U.C.C.
Dr. R.P.Mackay - U.C.C.
*Mrs. W.F.McDowell - M.E.F.B.W.
Dr. John H. Finley - coopted
*Dr. Robert L. Dickinson "
*Dr. Seth Milliken "
Dr. Paul Monroe "

*Dr. A.J.Brown - P.N.
*Dr. George T. Scott - P.N.
*Mrs. C.K.Roys - P.N.
*Dr. A.E.Armstrong - U.C.C.
*Mrs. J.M.Avann - M.E.F.B.W.
Mrs. W.I.Haven - M.E.F.B.W.
*Mr. Robert E. Chandler - A.B.C.F.M.
Dr. S. H. Chester - P.S.

Alternates for any of the representatives of the Presbyterian Church North-
Dr. Robert E. Speer, *Dr. E. M. Dodd, *Mrs. A. K. Shaw; for any representa-
tives of the United Church of Canada, Dr. A.G.Sinclair; for the Presbyterian
Church South, Dr. E.F.Willis.

Corresponding Member: *Dr. J.G.Vaughan.

The members whose names are starred above were present, as were also Dr.
Samuel Cochran, Dr. S. M. Woo and Dr. Y.Y.Tsu, proxies for absent members.
As guests, there were present Mr. R. C. Wells, Mr. Paul Cassat, President
J. H. Morgan, and from the staff, Dr. Frances J. Heath, Dr. Julia Morgan,
and Dr. R. T. Shields. The Secretary of the North American Section was also
present.

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The Chairman of the Board of Governors presided.

Opening prayer was offered by Dr. Y. Y. Tsu.

PROXIES AND EXCUSES

Proxies were presented in favor of F.H.Hawkins from A.E.Lewis, Arnold C. Ingle, Miss Emily G. Kemp; in favor of H.H.Weir from Miss Grace Crosby, W.T.A.Barber, Charles Brown, Joseph Percy Bruce, P.Keith Hill - Harold G. Judd, Robert F.Moorsehead, Walter B.Sloan, Frederick P.Wigfield; in favor of Samuel Cochran from Harold Balme; cabled advice having been received, S.M.Woo and Y.Y.Tsu were recognized as proxies of the representatives of the Board of Managers. Excuses were presented for H.J.Cochran, J.H.Finley, Alfred Gandier, Mrs. Wm. I. Haven, R. P. Mackay, Paul Monroe, and E.F.Willis.

ROSTER OF THE BOARD

Note was taken of the following changes in the roster of the Board since the Annual Meeting in April, 1927:

British Section

The election of Miss Eleanor Bowser to succeed Miss E.J.Lockhart.

The co-option of Dr. Harold Balme to succeed Mrs. J. C. Carr, resigned.

The re-election of the Reverend Charles Brown, Dr. A.C.Ingle and Mr. F.H. Hawkins to succeed themselves in the classes indicated in these minutes.

The appointment of Dr. P.K.Hill as alternate for Dr. Hooker, of Dr. H.W.S. Wright, M.S.; F.R.C.S., as alternate for Miss Crosby, and of the Reverend Godfrey Phillips as alternate for Mr. Hawkins.

North American Section:

The election of Mr. R.E.Chandler to succeed Dr. W.E.Strong.

The re-election of Dr. A.E.Armstrong to succeed himself in the class indicated.

MINUTES OF PREVIOUS MEETINGS

Report was made of the distribution of the minutes of the following meetings:-

Board of Governors, April 12, 1927.

British Section, May 11, July 4, September 16, October 28, December 7, 1927; January 6, March 14, 1928.

North American Section, December 21, 1927,

Executive Committee, August 8, 1927,

Campaign Committee, May 4, September 13, December 21, 1927,

Women's Committee, April 11, 1927; November 15, 1927.

It was stated that certain minor corrections had been received on the minutes of the Board of Governors, and it was

G-98 VOTED to approve the minutes of the Board of Governors for April 12, 1927.

CONCURRENT ACTIONS OF THE SECTIONS

Note was taken of the following concurrent actions of the two Sections, which, unless otherwise stated at the time of action, automatically be-

come the actions of the Board of Governors:

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- Resignation of Dr. Balme, accepted with regret BS 119, NAS 61
FBM 704 Associate Dean of Medicine, Noted (Modified by later action)
BS 119, NAS Dec.21, not number
- FBM 705 Acting Dean of Theology Ditto
FBM 706 Acting Vice President Ditto
FBM 707 Provisional Senate Ditto
FBM 710 Candidates for Degree Noted, BS 119, NAS Dec.21, no number
FBM 712 Resignation of C.H.Han Ditto
FBM 713 Resignation of G.D.Wang Ditto
FBM 714 Resignation of S.C.Harrison Ditto
FBM 716 Reappointment of Dr. Minor as Dean of Women, Approved BS119,
NAS 72.
- FBM 717 Appointment of Dr. Li Tien Lu Vice President, Approved BS 119,
NAS 73
- Appointment of Mr. Y.T.Ch'in Asst. Dean School of Arts & Science,
Noted, BS 119, NAS Dec.21, no number.
- FBM 718 Appointment Mr.S.C.Lo Acting Dean of Theology, Noted BS 119,
NAS Dec.21, no number.
- FBM 719 Appointment of Director of Studies, School of Medicine, Approved
BS 119, NAS 74
- FBM 720 Hospital Administration, Approved BS 119, NAS 75
FBM 721 Appointment of Dr. C.A.Stanley, Approved BS 119, NAS 76
FBM 722 Appointment of Dr. H.H.Tsui, Approved BS 119, NAS 77
FBM 723, 739 Appointment of Mr. Djang Po-hwai, Approved BS 119, NAS 78
FBM 726 Officers and Committees, Noted. BS 119, NAS Dec.21 no number
FBM 727 Coopted Members, Noted, BS 119, NAS Dec.21, no number.
FBM 733 Appointment Rev. J.W.Hunter Acting Dean, School of Arts & Science
Noted BS 134, NAS Dec.21, no number
- Invitation to Dr. C.F.Johnson Ditto
- FBM 734 Government Registration, Noted with interest BS 134, NAS Dec.21
FBM 736 Appointment of Dr. Annie V.Scott Acting Dean of Women, Noted.
BS 134, NAS Dec. 21, no number
- FBM 737 Appointment Rev.W.P.Pailing Acting Director Extension Department
Noted. BS 134, NAS Dec. 21, no number
- FBM 738 Appointment of Rev. LV.Cady Professor of Religion and Christian
Ethics, Approved BS134 NAS 81
- FBM 740 Resignation of Dr. Braafladt, Received with regret BS 134 NAS 82
FBM 741 Resignation of Misses Dinkelacker Ditto NAS 83
FBM 742 Procedure in staff Appointments, Approved BS 134, NAS 84
FBM 743 Self-Support of Dormitories, Noted with interest and satisfaction
BS 134 NAS Dec. 21 no number
- FBM 744 Policy of Economy, Noted BS 134, NAS Dec. 21, no number
FBM 752 Appointment of Miss Rankin, Noted BS 134, NAS Dec. 21, no number
FBM 753 Appointment of Miss F.R.Wilson, Miss M.E.Vanderbilt, and Miss D
Reade, Noted with satisfaction BS 134,
NAS Dec. 21, no number
- FBM 754 Appointment of Dr. A.S.Gault. Noted BS 134, NAS Dec.21, no number
FBM 755 Appointment of Dr. Marion Yang, Approved BS 134, NAS 85
FBM 756 Appointment of Miss Catherine Vance, Noted BS 134, NAS Dec. 21
FBM 757 Amendment to Internal Regulations, Noted BS 134, NAS Dec. 21

REPORT OF MR. HAWKINS ON VISIT TO UNIVERSITY

Mr. Hawkins reported on his recent visit to Shantung Christian University

April 12, 1928

where he had spent a full day, stating that as he had previously visited it in 1921, he was in a position to make very favorable comparisons. He had been highly gratified on his recent visit, finding the spirit existing between both the Chinese and Western members of the staff and the students all that could be desired. He stated that very serious problems had been confronted during the past year, but that following the break in the work occasioned by the conditions of last spring, the foreign members of the staff returned to the University, and since the beginning of the fall term, the work seemed to be progressing very smoothly. He spoke with concern, however, of the decrease in the enrolment in the School of Arts and Sciences, noting that the enrolment in the Medical and Theological Schools is about the same. He also spoke of the very splendid work being done at the hospital for lepers, giving his opinion this is a very distinctive missionary contribution of the University. He mentioned particularly the fine work being done in the Medical Translation Bureau by Dr. McAll of the London Missionary Society. Mr. Hawkins noted with grave concern the tendency apparent on the part of the Western members of the staff toward withdrawing from service. He referred to recent resignations and to pending resignations, and expressed his conviction of the need of maintaining Western representatives on the staff of the University if it is to continue its contribution to higher Christian Education in China, and urged that this receive the consideration of the Governors. In conclusion, Mr. Hawkins again expressed his thankfulness and gratification for the progress which is being made at the University.

REPORT OF DR. H. H. WEIR

Dr. Weir stated that he felt that the work of the British Section had been covered by the minutes already circulated, but spoke of their anxiety over the problems of raising funds, the illness of Mrs. Carr and other difficulties, stating that he did not think the British Section would at present contemplate further capital expenditure. He spoke of the matter of the Presidency of the University and the hope that had been held that some day Dr. Balme might return to the University. He mentioned the attitude of the Baptist Missionary Society on the matter of registration and the question of their personnel on the staff.

REPORT OF THE WOMEN'S COMMITTEE

Mrs. Shaw reported for the Women's Committee stating that at the meeting of the Committee held on April 11, 1928, the following action had been taken:

"Because of the uncertainty as to the present functions of the Committee known as the Women's Committee of the School of Medicine of Shantung Christian University, it was VOTED to ask the Board of Governors to assign to this Committee, in accordance with the desire of the field, the interests of the women students of the University as a whole, without committing to it any financial obligations beyond those already assumed for the School of Medicine, and that a committee be appointed with members from the Board of Governors and Women's Committee to define the duties of this Women's Committee".

It was

G-100 VOTED to approve the recommendation of the Women's Committee as presented and to appoint a committee of six, composed of three representatives from the Women's Committee and three from the Board of Governors, to consider the functions of the Women's Committee.

APPOINTMENT OF NOMINATING COMMITTEE

The following were appointed a Nominating Committee to bring in recommendations for the officers and the three members to be appointed on the Committee just authorized: Dr. G. T. Scott, Dr. Y. Y. Tsu, Dr. H. H. Weir, Mrs. Avann and Mrs. Roys.

REPORT OF DEAN OF THE SCHOOL OF MEDICINE

Dr. R. T. Shields read his report to the Board of Governors (Document A). In conclusion he mentioned the reduction made in the budget, the very great need for higher salaries for those members of the staff not under Board support and the desirability for closer relationship between the University, and the Home Base Administration and Promotional Work in this country.

The Governors expressed their gratitude for this report. The general problem of financial difficulties of staff members was discussed, Dr. Weir referring specifically to Dr. Li Tien Lu's comment on the matter. Mr. Gar-side reported the resignation of Dr. Adolph. It was pointed out that as Dr. Adolph's resignation was not yet being officially presented to the Board of Governors nor to his Board there would still be time for action to be taken before it becomes effective. After very thorough discussion, Dr. Weir and Dr. Armstrong were requested to draft a resolution on the general subject of the resignation of senior staff members to be presented at the afternoon session of the Board.

BUDGET FOR 1928-1929

The Secretary of the North American Section presented the budget as submitted from the field with the minutes of the Administrative Council of January 27, 1928, which had previously been distributed to the members of the North American Section, for a total amount of Mex.\$329,343. He stated that the officers had been over this budget and that their only point of criticism had been the fact that there appeared to be a deficit on account of general expenditures of \$500., on which account the field should be either instructed to provide for this deficit or to reduce its general expenditures accordingly. Another point raised was whether the cooperating Boards should meet the amounts computed in the budget. Dr. Scott mentioned that the Presbyterian Board had lost 80 Missionaries from its China forces, and that there would be a reduction of one in their number at Shantung Christian University. He added that he had been informed that other Boards had not accepted the principle of cash payments in case of staff vacancies. It was reported that the Society for the Propagation of the Gospel had, when a case had arisen, undertaken cash payment, although it had not made a definite agreement on the point. It was stated that the Boards had been requested, some years ago, to accept responsibility for cash payments in lieu of staff. Dr. Weir stated that he understood the figures quoted for the London Missionary Society to be correct, also the figure for the Wesleyan Methodist Missionary Society, although there was

April 12, 1928

4BPNFH
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a possibility of that Society having to make a general cut in its appropriations, that the Baptist Missionary Society reported a very slight discrepancy in the figure allotted it; he added it was rather difficult to judge as to what the appropriations were computed to be, in view of possible inclusion of support of Chinese instead of foreign staff members, adding that the allocation to the Society for the Propagation of the Gospel could be regarded as correct. After further consideration, it was

G-101 VOTED to approve the budget of Shantung Christian University as submitted by the Board of Managers on January 27, 1928 for Mex. \$239,343. subject to approval by the various cooperating boards of their shares in the budget and with the understanding that the field authorities will make the adjustments necessary to cover the \$500. deficit shown on the general account and furthermore that the Administration Secretaries will inform the field of the amount of the appropriations of the various Boards.

Note was taken of Dr. Li's comment on the budget in his letter of February 1st, and it was also emphasized, by Dr. Cochran, that it was the practice of the University to expect complete balancing of its accounts.

By unanimous consent it was

G-102 VOTED that the Board expresses its appreciation of the efforts made by the Administrative Council in preparing the 1928-29 budget with such a careful regard for economy.

PROMOTIONAL ITEMS

Mr. Garside reported that during the past year an effort had been made in America to keep going forward a certain amount of promotional work, chiefly sending out certain amounts of publicity, approaching such individuals and organizations as possible, and laying the foundations for later campaign work.

Dr. Weir, reporting for the promotional work in Great Britain, stated there is reasonable hope of the maintenance of their contribution; that Dr. Balme and Mrs. Carr are both now carrying on the work.

Mr. Garside reported action NASCC-91, recommending that the Board of Governors give general approval to commencing, in a quiet way, an appeal to individuals friends of the University to contribute to the endowment funds, particularly to the endowment of the School of Medicine. Report was made of Dr. Shields' approach to the Rockefeller Foundation, and general discussion followed of the timeliness of such an appeal. It was

G-103 VOTED that the Board of Governors cordially approves the recommendation of the Campaign Committee of the North American Section that efforts be made at this time to interest friends of the University in the financial needs of the institution, in particular the urgent need of the Medical School for endowment.

The meeting adjourned for lunch, and reconvened at 1:50 P.M.

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COMMITTEE FOR CHRISTIAN COLLEGES IN CHINA

Mr. Garside, reporting for the Committee for Christian Colleges in China, stated that the Committee has been planning for the time when the situation in China and America will permit greater promotional efforts, and to this end has proposed a reorganization which is to become effective upon the approval of six of the cooperating institutions. Note was also taken that the representation of Shantung Christian University upon the Committee would be increased by two, one member from the Board and one from the Women's Committee. The request of the Committee for approval of its reorganization was presented and it was

G-104 VOTED to approve the reorganization of the Committee for Christian Colleges in China as set forth in the following action of that Committee:-

- "A. The name of the Permanent Committee for the Coordination and Promotion of Christian Higher Education in Chinashall be changed to 'The Committee for Christian Colleges in China'.
- B. The representation of the cooperating institutions shall be so modified as to provide for two representatives for each College or University Board, and one representative each for Yenching Women's College and Women's Departments in Cheeloo, Lingnan and West China.
- C. In addition to the institutions now cooperating in the Permanent Committee, the following five colleges and universities listed in Part I of the Survey of Christian Higher Education in China are cordially invited to elect representatives to the Committee, and if they desire, later to cooperate in such plans as may be recommended by it:-
St. John's University, Shanghai College, Central China University, Huping Christian College and Lutheran College.
- D. This reorganization of the Permanent Committee is undertaken with a view to more effective cooperation with the constituent Board of Trustees and the Council of Higher Education in carrying forward the coordination of Christian higher education in China.
- E. This reorganization is to become effective upon ratification by the Boards of Trustees of six cooperating institutions."

Query was raised as to the executive power of this Committee, and it was explained that it is a purely advisory group, reporting to the cooperating Boards. It was noted that the Women's Committee on April 11th had elected Mrs. Wm. I. Haven as their representative on the Committee and it was

G-105 VOTED to reappoint Dr. George T. Scott, and to appoint Dr. F. L. Dickinson, as the representatives of the Board of Governors of Shantung Christian University on the Committee for Christian Colleges in China, with Dr. Seth Milliken as alternate.

Dr. Weir requested that in instances requiring action by the Sections, ample time be allowed for the British Section to act.

PERSONNEL ITEMS

Mr. Garside reported informally that Mr. Cady, Professor of Philosophy of Religion and Christian Ethics in the School of Theology, would be unable to return to the University for at least another year on account of Mrs. Cady's health, and that Dr. Heimburger was expected to return to the field though the exact work he would do on his return was not yet known here. Dr. Scott read a letter he had just received from Dr. Adolph in which Dr. Adolph mentioned having sent his resignation to the field. Dr. Weir presented the following resolution concerning Dr. Adolph's resignation, which was unanimously carried:

G-106 VOTED that the Board of Governors has heard with deep regret of the resignation tendered to the Dean of the School of Arts and Sciences by Dr. Adolph and would assure him of its high esteem and confidence and urge upon him that he withdraw his tender, in view of the fact that in the judgment of the Board it would be an irreparable loss to the University if his services were withdrawn at the present time.

Dr. Cochran added a personal word of commendation of Dr. Adolph's work, and it was agreed that the matter should be referred to Drs. Cochran and Shields.

On behalf of the sub-committee appointed at the morning session, Dr. Weir presented the following resolution which was adopted:

G-107 VOTED that the Board of Governors notes the comments of the Acting President at the time of Dr. Balme's resignation, as to the danger of losing important senior members of faculties on grounds of finance, and desires to express as strongly as possible its sense of the needs for retaining the services of such teachers whose places cannot at present be filled either by Chinese or by other foreigners, and hopes that some means may be devised to solve the financial problems involved.

Dr. Armstrong reported concerning Mr. Harkness, explaining the situation which had arisen three or four weeks previous, when a cablegram had been received from the North China Mission of the United Church of Canada stating the urgency of his return immediately. Dr. Armstrong added that Mr. Harkness has been at McGill University and has applied for another year's leave, thus postponing his return to the summer of 1929. Dr. Armstrong mentioned the recent appointment of Mr. F. H. Djang in the School of Theology. He also reported that Mr. R. A. Mitchell is likely to return to Tsinan having been asked to assist in the Middle School. Dr. Armstrong also raised a question as to the provision made for Mr. Djang's salary subsequent to the five months period for which the United Church of Canada financed him.

For the Women's Committee, Mrs. McDowell reported that the return of Dr. Frances Heath was in doubt. Dr. Heath, being present, explained that health reasons affected her return.

G-108 VOTED that, subject to the approval of her medical counsel, the Board of Governors earnestly request Dr. Frances Heath to return to the Medical School at Shantung Christian University.

Concerning new appointments, particularly of nurses, it was reported that several persons, particularly Dr. Morgan, have been in touch with Miss Mollie Townsend who has spent a number of years in China under the Episcopal Board. It was suggested that the Board officially invite the Episcopal Board to cooperate to the extent of supplying Miss Townsend. It was

G-109 VOTED that in consideration of the widespread service being rendered by the School of Medicine of Shantung Christian University to the hospitals and medical centers of all the larger missionary organizations at work in China, and in consideration of the fact that Miss Mollie Townsend, one of the missionaries of the National Council of the Protestant Episcopal Church in the U.S.A., has been suggested by the field authorities as a desirable appointee on the nursing staff of the University Hospital and this suggestion has met with generous approval: the Board of Governors of Shantung Christian University cordially invites the National Council of the Protestant Episcopal Church in the U.S.A. to cooperate in the School of Medicine of Shantung Christian University to the extent, at least, of supporting one nurse on the staff of the University.

Concerning Dr. H.T.Smyly, Dr. Weir reported that the Medical Faculty and the Senate have requested his appointment and the Society for the Propagation of the Gospel have passed a resolution recommending him to the University for appointment. It was

G-110 VOTED that, subject to action of the Field Board of Managers in extending a formal invitation, the Board of Governors would heartily welcome the appointment of Dr. H.T.Smyly to the staff of the School of Medicine.

Dr. Shields reported concerning the efforts to secure Mr. J.B.Wolfe as Business Manager of the Hospital and Medical School, Mr. Wolfe's willingness to go back to China and Tsinan, and the difficulty found in the inability of the American Board of Commissioners for Foreign Missions to support him, adding that it has been suggested that the Council on the field might recommend Mr. Wolfe's transfer, and that accordingly he had cabled to the University inquiring whether they desired Mr. Wolfe to be secured, either under his Board's support or otherwise, and that an affirmative reply had been received. It was noted that the only University funds which would be available are the unused portion (about M\$9,000) of the \$49,000. annual grant from the China Medical Board which balance each year has been placed in a sinking fund. Mr. Chandler explained the position of his Board on this matter. Consideration was given to the possibility of Mr. Wolfe's being supported by the Baptist Missionary Society. It was

G-111 VOTED that the Board approve the request from the field for the appointment of Mr. J.B.Wolfe as Business Manager of the Medical School with the understanding that his support will be secured from the Cooperating Boards or other sources on the field.

G-112 VOTED to instruct the Secretary to explore the possibilities for the support of Mr. Wolfe.

Mr. Orside reported the Dr. D.C.Baker has been invited back to the Uni-

April 12, 1928

46NFH

versity at the end of his furlough but that he will not be able to return to China this year owing to the Methodist Board's inability to make the necessary financial arrangement.

FIELD ADMINISTRATIVE ITEMS

Note was taken of FBM 731,732, BS 134 and NAS 80. Dr. Armstrong reported the present state of the health of Dr. J.D. MacRae. It was noted that while Dr. Li Tien-lu has been Acting President since Dr. MacRae left the University, Dr. Kiang is now Acting President in Dr. Li's place although Dr. Kiang is himself due to go on furlough in June. It was

G-113 VOTED that the Board of Governors assures Dr. and Mrs. J.D. MacRae of its warm sympathy for present state of Dr. MacRae's health, and of its earnest prayers for his early recovery.

Mr. Garside presented the minutes of the Administrative Council of January 27, 1928. The following record was made:-

- G-114 0248 - Reduction of Elective Courses - Noted
 0249 - Committee on Government Registration - Noted
 0250 - Appointment of Acting Dean of Medicine and Acting President - Noted
 0251 - Acting Dean, School of Arts & Science - Noted
 0252 - Leave of absence for Dr. Li - Noted
 0253 - Return of Dr. Li - Noted.
 0254 - Furloughs - Noted
 0258 - Candidates for Degrees - Noted

G-115 VOTED to approve the degree regulations of the School of Medicine. (A.C. 0256).

G-116 VOTED to approve the degree regulations of the School of Arts and Science (A.C. 0257).

G-117 VOTED to accept the resignation of Dr. Wright with regret (A. C. 0255).

ELECTION OF OFFICERS

The Nominating Committee presented its report and it was

G-118 VOTED to instruct the Secretary to cast the ballot for the following officers:

- Chairman - Mr. F.H. Hawkins
 Vice-Chairman - Mrs. McDowell, Principal Alfred Gaudier
 Recording Secretary - Dr. A. E. Armstrong
 Administrative Secretaries - Secretaries of the Sections
 Treasurer - Dr. A. E. Armstrong
 Assistant Treasurers - Treasurers of the Sections

It was noted that the seal of the University is in China, but that impressions of it should be sent back.

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APPOINTMENT OF SPECIAL COMMITTEE

The Nominating Committee presented its recommendations as to the three who, in addition to the representatives of the Women's Committee, should form the special committee as under action G-100 and it was

G-119 VOTED that the following be the committee to consider the functions and responsibilities of the Women's Committee - Mrs. J.M. Avam, Mrs. C.K. Roys, Mrs. A.K. Shaw, Mr. H.J. Cochran, Mr. R.E. Chandler, and Mr. Garside, Mr. Garside as Secretary to be the convener of the Committee.

REGISTRATION OF THE UNIVERSITY

Question arose as to the action of the University in regard to registration, and it was noted that the University had not been registered, although the actions of the Governors in the spring of 1927 had been to leave this step to the discretion of the Board of Managers. Dr. Tsu, speaking on behalf of the Board of Managers assured the Governors that no group was more anxious than the Board of Managers to preserve the Christian character of the institution. It was also pointed out that at the present time little could be done in the matter, although an effort is being made to translate into Chinese the aim of the University as stated in its charter and to make it clearer for the purposes of registration. Note was taken of the stricter regulations of the Ministry of Education at Peking concerning religious instruction. For the British Section, Dr. Weir explained the action of that Section in the fall of 1927, stating their desire to express their full confidence in the Board of Managers, but also to express their redognition of the fact that it might be difficult, under certain circumstances, to maintain the full support in Great Britain. It was noted that no action was necessary at this time.

RELATIONSHIP TO BRITISH UNIVERSITIES

Dr. Weir presented a statement of the relationship of the University to various British Universities. It was

G-120 VOTED to spread upon the minutes Dr. Weir's report on the recognition of Shantung Christian University by British Universities. (See attached Document B).

GRANT TO UNIVERSITY LIBRARY

Dr. Armstrong reported the expectation that the University of Toronto will make a substantial grant to the University Library mentioning this as being in large measure due to the efforts of Mr. P.H. Djang.

REMARKS BY DR. S. M. WOO

On invitation, Dr. Woo briefly addressed the Board, pointing out, in connection with the subject of registration, the stipulations of the Ministry of Education at Peking. It is his interpretation that registration is optional, and accordingly, he feels that the Field Board has acted wisely in deferring registration. He believes the conditions of the Nationalist Government, which he anticipates may soon be in control in Tsinan, are

broader. He stated he does not believe the regulations forbidding the practice of any religious rights would receive the support of the Chinese people, and believes the question will right itself in time. In conclusion he stated he does not believe there will ever be a period when cooperation between the Chinese and foreigners will be so essential and expressed his gratification at the spirit of cooperation evidenced here.

The meeting adjourned after prayer by Mr. R.C. Wells.

A. E. ARMSTRONG
Recording Secretary.



Document "A"
(Presented April 12, 1928)

REPORT OF THE DEAN OF THE SCHOOL OF MEDICINE
TO THE
BOARD OF GOVERNORS
OF
SHANTUNG CHRISTIAN UNIVERSITY

It is hardly necessary for me to more than outline to this group the events of the past two years in China, particularly as they have effected our own work in Cheeloo University. There was a long period of unrest which had its psychological effect upon the teachers and students alike. Then in March, the students rightly fearing the ruthless militarists under whose authority we lived, felt their lives were not safe and decided that they must leave the University. A few days later came the Nanking incident, and the British and American Legations in Peking advised all their nationals to evacuate the coast. You know how we set up temporary offices in Tsingto, having first arranged for Committees of Chinese to carry on the work of the University and the Hospital. The School of Arts & Sciences, having a larger number of Chinese on the staff, was able to carry on a number of classes for those students who decided to remain or return. The Schools of Medicine and Theology had to discontinue all regular class work. The Hospital kept on as usual.

In August we opened all schools for an extra month, and in September the regular session began. The School of Arts and Science naturally suffered a great reduction in attendance. The School of Theology had about the old number of students, and the School of Medicine had exactly the same number as in the previous year. We had a very quiet semester in the autumn, and I have never known better feeling to exist between the foreigners and Chinese members of staff and students alike. There was no evidence on the campus, and scarcely any out of it, of any anti-foreign or anti-Christian feeling. Graduation exercises were held according to the Schedule, and General Sun Chuan Fang was the principal speaker at Commencement.

At present, so far as we know, the local situation is quiet, though from all reports we cannot but expect that there will be political and military disturbances in North China in the near future. However there is very little reason to fear any such anti-foreign and anti-Christian outbursts as occurred last year in the Yangtze valley.

A year ago I think very few of us would have dared to hope that the work of the University could have been carried on as well as it has been during this year. We did not have faith to believe that we had enough strong Chinese to carry on the work of the University, but we have been very agreeably disappointed. This statement is especially true of institutions in the Yangtze valley, and the come-back that these schools have made is a cause for great encouragement, as showing the ability and character of the Chinese members of staffs of these institutions.

During the past year we succeeded in carrying on, but of course there was an inevitable lowering of standards during this year. We must now do more than merely mark time. Looking at the personnel of the School of Medicine, we find that in January, 1927 we had a staff composed of eight British, two Canadians, six Chinese, and eight U.S.A. At the

present time we have lost three of the British doctors, and three others are very doubtful as to their return. We have had one addition from the British side, which gives us a total now of three. There has been no change in the Canadian and Chinese numbers, and of those from the U.S.A., one is doubtful of returning, but we have added one also, so that the number is as before. I estimate that our total faculty is reduced from twenty four to nineteen or twenty at the present time, and six of those are at present on furlough.

The greatest needs at present in the School of Medicine are teachers to take charge of the departments of Bacteriology, Eye, Ear, Nose & Throat, Preventive Medicine, X-ray, and Dentistry. We all agree that the increased personnel on the staff should if possible be Chinese. Most of these are young graduates, who naturally will not receive high salaries at first but these salaries must come from general funds and will increase from year to year. This makes it necessary that the grants from the mission boards and the C.M.B. should be increased rather than diminished, and of course we hope to secure funds from Chinese when the economical situation becomes better.

You will notice that the total budget for the University has been cut from \$352,000.00 in 1927-28 to \$329,000.00 in 1928-29, and the budget of the School of Medicine has been cut from \$206,000.00 to \$190,000.00 these figures are in round numbers. You will also notice that the B.M.S. cut is about thirty percent. This clearly shows that the funds in hand are not sufficient to make any real progress in our work.

Except financially, the situation as to the Medical School is very encouraging. Ten years ago we did not have a single Chinese who could take charge of a class. Now we have three who are capable of being heads of departments, and we have in almost every department at least one student or graduate who is being developed along special lines. We have turned out over two hundred graduates who are now practicing in mission hospitals or in the army or in private practice; the majority are in hospitals. A large proportion of mission hospitals throughout China that have been able to keep open during the past year have done so because they were manned by Christian medical men and women from our school or similar institutions. The evidence of the past year has been the strongest proof that we have ever had for the value of the School of Medicine. We have made good so far. The question is - are we to advance?

As you know, the new hospital plans were made last spring but unfortunately the contract for the building had not been given. As soon as we feel that the situation justifies it, we should begin work on the new hospital. This of course raises the question of cost, It is going to cost more to run the school with its new hospital, but on the other hand the private and semi-private rooms will no doubt bring in an income that we hope will offset the increased cost of maintenance. We are often asked why we do not cultivate more local sources of income. One reason is that we have not had a suitable place for private patients in the hospital, and another is that the staff is too small to do much outside practice. All of us are kept busy doing the necessary teaching work in the school and taking care of patients in the hospital.

The political and military situation in China makes us doubtful of what the future will bring forth, and donors in this country will of course question the value of giving money to China, but we should

Report of Dean
School of Medicine.

-3-

have the faith, based on what has been done in the past, to look forward to the future with confidence. We are not starting a new venture, we are merely seeking to conserve and make more efficient a work that has absolutely proved its value.

America and Great Britian have already invested hundreds of thousands in money and many valuable lives in this institution and others of a similar character. This is not the time to quit. We have an opportunity that no nations have ever had to unselfishly assist another nation to obtain the highest and best of our Christian civilization.

In conclusion, I would like to suggest two facts for your discussion:

1. More funds for salaries of those not supported by mission societies is needed. This means we must have an adequate endowment.
2. It is necessary that we have closer action between the home base and the field, which means that more money must be spent on our Home base administration and promotional work.

Randolph T. Shields
Dean.

RECOGNITION OF SHANTUNG CHRISTIAN UNIVERSITY

BY BRITISH UNIVERSITIES

BS-65 10th Sept., 1926. Recorded that the Shantung Christian University has been recognized by the Universities Bureau of the British Empire.

Since then the following Universities have recognized Cheeloo:

CAMBRIDGE.

Approved Shantung Christian University with reference to Regulation 1 for Affiliated Students as follows

"1. Graduates of Universities or Colleges, which have on the recommendation of the Council of the Senate been approved for the purpose by Grace of the Senate, shall be entitled to admission to the privileges of Affiliation, provided that they submit certificates showing that they have attended classes in such a University or College or in an Institution, approved for the purpose by Grace of the Senate, for a period of not less than three years, and that they produce

either (a) evidence of graduation with First Class Honours, or a record which, in the opinion of the Council of the Senate, is equivalent to First Class Honours (In the case of approved Universities in the United States of America, the Council of the Senate will in general accept, as such a record, evidence that a student can be regarded as having graduated in the first sixth of his class (that is, all the students of his year), and also that he showed exceptional ability in some subject.);

or (b) evidence of graduation with Second Class Honours (or a record, which, in the opinion of the Council of the Senate, is equivalent to Second Class Honours), provided that they have passed, in one or more of the Examinations by which they have qualified for their degree (either in English, two other languages, one of which is either Latin or Greek, and Mathematics; or, if the student is a native of Asia or Africa, and not of European decent, in English, in one of the following languages Arabic, Persian-with-Arabic, Chinese, Sanskrit, or Pali, and in Mathematics. Grace 12 Of 16 October 1925). A pass in the corresponding Part of the Previous Examination in any of these subjects will be accepted in lieu of the subject in the examination by which students have qualified for their Degree, providing that the necessary part of the Previous Examination has been passed before the student matriculates."

DURHAM

Agreed that the degrees of students of the Shantung Christian University be recognized and that they be admitted to take up research work and postgraduate courses.

UNIVERSITY OF WALES

The University of Wales has resolved to include the Shantung Christian

Recognition of Shantung
by British Universities

-2-

University among the Universities whose graduates are admissable to matriculation in the University of Wales, and to candidature for the degree of Magister for the Degree of Philosophiae Doctor, or for the Postgraduate Certificate in Education, on the conditions prescribed for graduates of approved Universities.

Summary of Replies received from other British Universities:

ABERDEEN

It has not been the practice of this University to give to any University the kind of recognition mentioned in your letter, but the Senatus Academicus is always willing and indeed anxious to consider applications from individuals from any overseas University for admission as research students.

In the event of a student who has received a degree from the Shantung Christian University applying to be admitted as a research student in the University of Aberdeen, and possessing recommendations as to his fitness to enter upon higher study either from the President or other official of the Shantung Christian University there is little doubt but that he would be accepted.

EDINBURGH

Not prepared to grant general recognition of the Degrees conferred by Shantung Christian University, on the information at present before them but will give sympathetic consideration to any individual application for facilities for postgraduate work.

GLASGOW

Does not grant general recognition of other Universities either at home or abroad. In practically all of the University Ordinances, however, power is given to the Senate and University Court to grant exemption from attendance on some of the courses leading to a degree. This exemption is granted only in individual applications, after the Senate, is satisfied that the course or courses taken at other Institutions are equal in extent and content to those given at Glasgow. Applications by Students from the Shantung Christian University will be given the same consideration as those from other Universities.

LONDON

Resolution: "THAT the authorities of the Shantung Christian University be informed that it is not the present practice of the University to approve any other Universities generally for the purposes of Statute 113 or Statutes 113a, and 125a, but that it is open to graduates of the Shantung Christian University to submit applications under these Statutes, and that such applications will be considered individually."

OXFORD

Hebdomadal Council does not usually recognize Universities for the purpose of the Senior Status at such an early date after their incorporation and has therefore postponed consideration of application for further enquiries.

Nevertheless it would be possible for any Graduate of Shantung Christian University to apply for admission as a student for the Degrees of Bachelor of Letters and Bachelor of Science on production of sufficient evidence to satisfy the appropriate Board of Faculty that he was qualified to enter upon a course of special study and research of Letters of Science.

SHEFFIELD

Applications from graduates of the Shantung Christian University for admission to postgraduate courses of this University will be considered on their merits as they arise.

The following Universities are still considering our application:

BRISTOL, LIVERPOOL.

No reply has been received from the following Universities:

BIRMINGHAM, LEEDS, MANCHESTER, ST. ANDREWS, DUNDEE.

MINUTES OF A MEETING OF THE EXECUTIVE COMMITTEE
NORTH AMERICAN SECTION, BOARD OF GOVERNORS
SHANTUNG CHRISTIAN UNIVERSITY

April 24, 1928

4:30 P. M.

Bankers Trust Co., 16 Wall Street, New York City

Members of the Committee

*Henry J. Cochran
 *B. A. Garside
 Miss M. E. Hodge
 *Mrs. Lucy L. Shaw

Alfred Gandier
 Mrs. William I. Haven
 George T. Scott

Those members whose names are starred above were present as was also, by invitation, Dr. J. G. Vaughan.

Excuses for absence were received from Mrs. Haven, Miss Hodge and Dr. Scott.

Mr. Cochran presided.

APPLICATION TO ROCKEFELLER FOUNDATION

The Committee discussed in detail the question of whether or not there should be presented before the May meeting of the Rockefeller Foundation an application for providing an endowment sufficient to replace the present annual grant being received for the School of Medicine from the Division of Medical Education of the Rockefeller Foundation. After considering all the factors involved, it was

NAS - 93 VOTED that the Executive Committee gives its general approval to the proposal to request the Division of Medical Education of the Rockefeller Foundation to provide an endowment for the School of Medicine of Shantung Christian University sufficient to produce an income equal to the present annual grant of Mex. \$49,000.00 received from the Foundation, the details of this application to be formulated by Dr. Shields and the Secretary and approved by the Chairman and Treasurer.

The Committee adjourned.

B.A. GARSIDE
 Secretary.

SHANTUNG CHRISTIAN UNIVERSITYBRITISH SECTION OF THE BOARD OF GOVERNORS

MINUTES of meeting held on Wednesday, May 16th, 1928,
at 19, Furnival Street, Holburn, E.C. 4

PRESENT Dr. Harold Balme in the Chair
Miss Bowser
Prof. J. P. Bruce
Mrs. Carr
Mr. F. H. Hawkins
Dr. A. C. Ingle
Dr. R. Fletcher Moorshead
Mr. Walter B. Sloan
Rev. C. E. Wilson
Dr. H. H. Weir

By Invitation:

Dr. Li Tien-lu
Mrs. McAll
Rev. R. S. McHardy
Rev. H. R. Williamson
Mrs. H. W. S. Wright

PRAYER

The meeting was opened with prayer, led by Mr. Sloan.

BS-151 APOLOGIES

Apologies for absence were received from Rev. C. W. Andrews, Rev. W. T. A. Barber, Rev. Charels Brown, Dr. Hooker, Rev. Preb. Isaacs, Mr. Harold Judd, Sir Alfred Lewis, Mr. Kenneth MacLennan, and Dr. Wigfield.

BS-152 WELCOME TO VISITORS.

The Chairman accorded a hearty welcome to Dr. Li Tien-lu, Mrs. McAll, Mr. H. R. Williamson, and later to Rev. R. S. McHardy and Mrs. H. W. S. Wright.

BS-153 MINUTES.

The minutes of the last meeting, having been circulated, were taken as read and signed.

BS-154 ANNUAL MEETING.

Mr. Hawkins, Chairman of the Board, reported on the Annual Meeting in New York, on April 12th, the Minutes of which were not available. The most important matter was the constant leakage from the western portion of the Staff of the University, especially the loss of a number of the most important senior members. The Board has passed the two following resolutions on this subject:

"THAT the Board of Governors notes the comments of the Acting President at the time of Dr. Balme's resignation as to the danger of losing important senior members of faculties on grounds of finance, and desires to express as strongly as possible its sense of the need for retaining the services of such teachers, whose places cannot at present be filled either by Chinese or by other foreigners, and hopes that some means may be devised to solve the financial problems involved."

"THAT the Board of Governors has heard with deep regret of the resignation tendered to the Dean of the School of Arts and Science by Dr. Adolph, and would urge upon him that he withdraw this tender, in view of the fact that in its judgment it would be an irreparable loss to the University if his services were withdrawn at the present time."

The Board had also heard with great satisfaction of the prospective allocation of a considerable sum of money, probably gold \$250,000 from the Trustees of the Hall Estate, as a capital fund, the income from which will be available for the University, though the first charge on it will be to render the Department of Chinese studies thoroughly efficient. The Chairman also read a letter from Miss Hickson, of 19th March, stating that work was going on quietly and steadily, and giving the following figures.

Student enrolment of 268, of whom 221 are men and 47 women. of these 156 are in the School of Arts and Science, 34 in the School of Theology and 78 in the School of Medicine. There are also 49 in the University Middle School.

The Secretary read a letter from Dr. Kiang, the Acting President, amplifying the cable of 25th April: "Foreign Staff remain here for present. Work continues."

A letter from Dr. Li-Tien-lu, of February 1st, with the Minutes of the Administrative Council and Budget (27.1.28) and a letter from Dr. Kiang of March 6th, enclosing new regulations for Registration issued by the Northern and Nationalist Governments, which had been dealt with by the Annual Meeting were circulated.

A letter from Mr. Garside, of April 27th, enclosing copy of a letter from Dr. George T. Scott of the Presbyterian Board of the United States, stating that that Board would have to effect a small reduction in their quota of staff for the University on July 1st, 1928, from 17 to 15, and on July 1st, 1929 from 16 to 15, was received.

BS-155 STATEMENT BY VICE-PRESIDENT, DR. LI TIEN-LU

Dr. Li Tien-lu, the Vice-President of the University, addressed the Board, describing the work at present going on and noting various problems before the University, i.e.,

1. Support for a Chinese Dean of Women.
2. Relief for the Arts School, whose budget for 1928-29 had to be drawn up on a 70% basis, in view of their serious financial position.

3. Provision for meeting the anticipated deficit of £500 on General University expenditure.
4. Means of supporting the Middle School - an integral part of the University.
5. Increase in the Library Budget for books.

He outlined the future policy of the University under the following headings:

Theological School

Further emphasis should be placed on training of students for rural evangelism.

Arts School.

The importance of teacher training should be stressed in the maintenance of a good general Arts Course.

Institute and Extension Department.

Dr. Li felt valuable work could be done through rural exhibitions and pictures.

Medical School

Development of work more along the lines of rendering service to the community in the way of public health.

Dr. Li expressed his grave concern on learning that the B.M.S. did not see their way to make any grant towards the support of Mr. William Chang except by transferring to the School of Theology the sum of \$1800 hitherto contributed towards the support of Mr. G. D. Wang in the School of Arts and Science, which sum is still urgently needed by that School for the support of Mr. Wang's successor. Rev. C. E. Wilson, on behalf, of the B.M.S., was not able to hold out any hope of an increased grant to meet this need.

BS-156 FINANCIAL BUSINESS

In the absence of the Treasurer, Mrs. Carr presented the audited statement of accounts for the year ended March 31st, 1928, which was accepted.

A resolution of thanks was presented to Mr. Duvall for his work as honorary auditor, and as he is unable to continue to act, the officers were instructed to bring forward a proposition as to a successor.

The budget for the British Section for 1928-29 was approved as follows:

<u>Home Expenses:</u>	Salary & Insurance	£ 178. 8.
	Rent	25.
	Telephone & Telegraph	12.
	Postage & Carriage	20.
	Printing & Stationary	20.

Literature	75.
Deputation Expenses	25.
Sundries	10.
Sinking Fund - Miss Hickson's furlough	113.
plus bal. unraised previous year	42.
Carr Scholarship Fund	15.
<u>Field Budget:</u>	
Miss Hickson	\$1872
General Expense	3500
Medical Salary	<u>1500</u>
	<u>687.</u> approx.
	 £1,222. 8. --.

It was AGREED:

"THAT under present conditions the British Section cannot assume the additional responsibility asked by the University but must limit its contribution to General Expenses to \$3500."

It will endeavor to raise more if possible.

The Secretary had been instructed by the Annual Meeting to communicate the comments of the contributing bodies to the University.

BS-157 MINUTES OF NORTH AMERICAN SECTION SUB-COMMITTEE OF COMMITTEE FOR CHRISTIAN COLLEGES IN CHINA.

The minutes of the above Committee, held on March 16th, were presented, indicating that the report of the Chinese Advisory Committee on the Co-ordination of Christian Higher education will not be ready as early as was expected.

BS-158 HEALTH OF DR. J. D. MACRAE

Reports on the health of Dr. MacRae, dated 12 and 19.3.28 were presented.

BS-159 AUGUSTINE LIBRARY.

A letter 12.4.28. from Miss Hickson, giving a list of books desirable for the University Library was received and circulated.

BS-160 DATE OF NEXT MEETING.

Friday, September 14th, at 2:15 p.m.

SHANTUNG CHRISTIAN UNIVERSITYBRITISH SECTION OF THE BOARD OF GOVERNORS

MINUTES of meeting held at 19, Furnival Street, Holborn,
E.C. 4., on Friday, September 14th, 1928.

PRESENT Dr. Harold Balme in the Chair
Miss M. E. Bowser
Prof. J. P. Bruce
Mrs. J. C. Carr
Mr. F. H. Hawkins
Dr. Hooker
Dr. Arnold C. Ingle
Miss E. G. Kemp
Dr. R. Fletcher Moorshead
Rev. C. E. Wilson
Dr. H. W. S. Wright.

PRAYER.

The Meeting was opened with prayer, led by Dr. Bruce.

BS-161 ILLNESS OF DR. H. H. WEIR.

The Chairman reported that Dr. Weir had been taken very ill during his holiday and would be unable to resume his duties until after Christmas, and probably not until the Spring.

AGREED that a message of prayerful sympathy be sent to Dr. and Mrs. Weir, and also to the S.P.G. Office, coupled with earnest wishes for Dr. Weir's early and complete recovery.

Dr. Balme had asked Dr. Moorshead if under the circumstances he would prepare the business for the present meeting, and this he had kindly consented to do.

After discussion it was AGREED to ask Dr. Moorshead to act as Secretary to the Section during Dr. Weir's absence.

In reply Dr. Moorshead expressed his willingness to act.

BS-162 APOLOGIES FOR ABSENCE.

Apologies for absence were received from: Dr. Charles Brown Preb. Isaacs, Mr. H. G. Judd, Mr. Macleman, Mr. Sloan, Dr. Weir, and Mr. Wigfield.

BS-163 HON. AUDITOR

Reported that the Sub-Committee had met to consider names of suitable auditors, and had agreed to approach Mr. Alfred Wright, who had since consented to act.

AGREED that Mr. Alfred Wright be appointed as Hon. Auditor of the British Section, and that the thanks of the Section be conveyed to him for his kindness in rendering this service.

BS-164 AUGUSTINE LIBRARY.

Reported that Dr. Weir had been in correspondence with the Rebecca Hussey Charity and the Carnegie United Kingdom Trust regarding the provision of books for the Augustine Library. Both bodies regretted they were debarred by charter from making grants to institutions outside of the United Kingdom, but the latter body had forwarded the Section's request to the Carnegie Endowment for International Peace in New York, where the matter would be considered this autumn.

The League of Nations had agreed to supply their literature to the Library free of charge. The Section expressed their gratitude for this gift.

BS-165 ANNUAL REPORTS TO THE FIELD BOARD.

The Chairman presented a summary of the reports of the Administrative Officers for the past year. Satisfaction was expressed at the splendid way in which the staff had been able to carry on the work of the University during this period in spite of the difficult political situation and at the large measure of responsibility undertaken by Chinese heads of departments.

BS-166 DR. J. D. MACRAE.

Further reports on the health of Dr. J. D. MacRae were presented, showing that his progress was very slow.

BS-167 MINUTES OF THE FIELD BOARD OF MANAGERS.

A letter from Dr. Kiang, Acting-President, was considered in conjunction with the Minutes of the Field Board of June 14th and 15th, and the following actions were taken.

- FBM 778. Candidates for Degrees. APPROVED.
- FBM 779. Honorary Degree of M.Sc. AGREED to send a note of congratulations to Mr. Wang Hsi-en on his attainment of the degree of M.Sc.
- FBM 780. Degrees of Alumni on Teaching Staff. APPROVED.
- FBM 781. Resignation of Dr. D. J. Evans. APPROVED.
- FBM 782. Resignation of Dr. W. H. Adolph. NOTED
- FBM 783. Resignation of Rev. A. G. Parker, Jr. APPROVED
- FBM 784. Policy of the Medical School. NOTED
- FBM 785. Policy of the Arts School. NOTED.
- FBM 786. The Presidency. NOTED
- FBM 787. Rev. H. H. Rowley. NOTED

FBM 788. Dr. P. L. McAll. NOTED

The British Section of the Board of Governors have NOTED the earnest desire of the Field Board of Managers expressed in MINUTE 789 for the return of Dr. E. R. Wheeler to his post in the University. This feeling is fully shared by the British Governors who are deeply sensible of the great services that Dr. Wheeler has already rendered to the Medical Department of the University. They are convinced that a retirement at this juncture on the part of Dr. Wheeler would be a grave loss to the University staff, and whilst they sympathize most keenly with Dr. Wheeler in the difficult decision which he has to make, they sincerely hope that he may find it possible to contemplate a return after furlough.

FBM 790. Dr. H. J. Smyly. NOTED

FBM 791. Miss Mollie Townsend. NOTED

FBM 793. Mr. Stanton Lautenschlager. NOTED

FBM 794. Mrs. Seymour. NOTED

FBM 795. Miss Margaret Smith. NOTED

FBM 796. Dr. J. H. Wylie. NOTED

FBM 798. Report of the Finance & Property Committee.

AGREED to hold over, pending the receipt of the Treasurers Report and Statement.

FBM 790. Auditor. NOTED

FBM 800. Officers & Committees. NOTED.

BS-168 ANNUAL MEETING OF BOARD OF GOVERNORS.

In view of the report presented by Mr. Hawkins and Dr. Weir at the last meeting of the Section, the Minutes of the Annual Meeting of the Board of Governors held on April 12th in New York were taken as read.

BS-169 NORTH AMERICAN SECTION.

The Minutes of the North American Section Campaign Committee of April 5th, and of the Executive Committee of April 24th, regarding the application to the Rockefeller Foundation for an endowment to replace the present annual grant to the School of Medicine were received.

BS-170 CHRISTIAN COLLEGES IN CHINA.

Correspondence regarding the work of the Committee for Christian Colleges in China was received. Mr. Hawkins reported that Dr. Wallace was planning to visit England shortly regarding the report just published in China.

AGREED to ask Mr. Hawkins to invite Dr. Wallace to attend a meeting of the British Section to discuss the matter.

BS-171 BAPTIST MISSIONARY SOCIETY

Rev. C. E. Wilson reported that the Baptist Missionary Society hoped to allocate Mr. Cameron Scott to the School of Arts and Science during the coming year. Proposals were also being considered whereby the total allocation of the Society to the University would be increased, and if this were done it was hoped that this would result in lessening the embarrassment that this University felt in connection with the budget of the Arts School.

The British Section were much encouraged by this announcement.

BS-172 DATE OF NEXT MEETING

AGREED to leave the date of the next meeting undecided until it had been possible to ascertain Dr. Wallace's plans and to call an additional meeting should information from the field necessitate it.