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Peel, Elva M. 1933-1937

Hwa Nan College

MINNEAPOLIS BRANCH
WOMAN'S FOREIGN MISSIONARY SOCIETY
Methodist Episcopal Church

Mrs. J. RALPH MAGEE, *President*
Hotel Commodore, Saint Paul, Minn.

Mrs. LEON ROY PEEL, *Corresponding Secretary*
607 Wesley Temple, Minneapolis, Minn.

Mrs. F. L. PARSO, *Secretary of the Home Base*
Windom, Minn.



Mrs. C. W. HALL, *Treasurer*
3206 Second Ave. S., Minneapolis, Minn.

Mrs. S. W. PINKERTON, *Recording Secretary*
716 Goodrich Ave., Saint Paul, Minn.

Mrs. S. F. DRAPER, *Secretary of Supplies*
607 Wesley Temple, Minneapolis, Minn.

December 4, 1933

ack 12/22/33

Mr. B. A. Garside, Sec.
150 Fifth Avenue,
New York City, N. Y.

INDEXED

My dear Mr. Garside:

Mrs. F. J. McConnell has forwarded your letter to me concerning our association with the Associated Boards for Christian Colleges in China.

We have noted the steps necessary for participation. In the meantime, may we ask what financial obligation will be incurred? Of course we know it will mean at least the expense of attendance of a representative, or representatives, to the meeting. Is there any other financial obligation? If you will kindly explain this to us I think it would be easier for the Board of Trustees of Hwa Nan College to vote upon the matter of participation.

I have not received the pamphlet of the Associated Boards which has recently been distributed. Will you kindly send me a copy?

An early answer will be appreciated.

Sincerely yours,

Leon Roy Peel

Mrs. Leon Roy Peel.

EMP-b

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UNIVERSITIES
DEC 6 1933
JOINT OFFICE

ASSOCIATED
BOARDS

December 22, 1933

Mrs. Leon Roy Peel
607 Wesley Temple
Minneapolis, Minn.

INDEXED

My dear Mrs. Peel:

Let me acknowledge receipt of your letter of December 4th. I am sorry that I have been delayed in replying to it.

You ask as to the financial obligation of participating in the Associated Boards. Thus far, the participating College Boards have been asked only to bear their pro rata share in the operating expenses of our office here in New York. We hope that as soon as we are able to undertake definite promotional work that we will be able to secure enough in undesignated gifts to take care of this small amount of overhead, but it is of course necessary in the beginning that we have some assured source of income.

The share borne by each college is based upon the amount of income it receives each year from North American sources. For the current year 1933-34 the allocation for the ten participating Colleges is as follows:-

	<u>Administration</u>	<u>Promotion</u>
Cheeloo University	\$ 265.50	\$ 456.75
Fukien Christian University	200.60	345.10
Ginling College	67.85	116.72
Hangchow Christian College	85.55	147.18
Hua Chung College	156.35	268.97
Lingnan University	306.80	527.80
University of Nanking	359.90	619.15
Soochow University	61.95	106.57
West China Union University	333.35	573.48
Yenching University	<u>1,112.15</u>	<u>1,913.28</u>
	\$2,950.00	\$5,075.00

The latest statistics from China indicate that the budget of Hwa Nan College is about the same as that of Ginling. Whether you receive a larger or smaller portion of your income from North America I do not know. However, I would estimate roughly that the amount Hwa Nan would be asked to contribute would be approximately the same as that of Ginling.

We are enclosing herewith a copy of the booklet recently published by the Associated Boards. We would be happy to supply you with as many copies of this booklet as you may be able to use.

Very sincerely yours,

B A GARSIDE

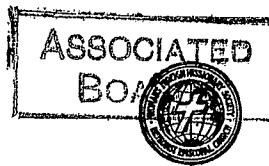
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607 Wesley Temple, Minneapolis, Minn.

May 28th 1934

ack 6/13/34

INDEXED

Mr. B. A. Garside,
Associated Boards for
Christian Colleges in China,
150 Fifth Avenue, N. Y. C.

Dear Mr. Garside:

We have recently held our Mid-Year meeting of the W.F.M.S. During this session it was voted that we seek entrance into the Associated Boards for Christian Colleges in China for Hwa Nan on the basis accorded in the correlated program which is as follows:-

Hwa Nan should be a four-year College of Arts and Sciences for women with a limited vocationalized program and a student body not to exceed two hundred.

We voted also to take care of the amount necessary for the administration and promotion amounting to practically the equivalent listed for Ginling College, and if it seems necessary we could meet the amount due for 1931-32, amounting to \$104.00.

I should appreciate hearing from you very soon.

Yours sincerely,

Mrs. Leon Roy Peel.

P-b

Copy sent to Mr. Cartwright

Hwa Nan

ASSOCIATED
BOARDS

[]

June 13, 1954

Mrs. Leon Roy Peel
607 Wesley Temple
Minneapolis, Minnesota

My dear Mrs. Peel:

Let me acknowledge receipt of your letter of May 28th informing us of the action at the recent mid-year meeting of the Woman's Foreign Missionary Society to seek entrance of Hwa Nan College into the Associated Boards.

We will be happy to bring this matter to the attention of the next meeting of the Associated Boards which will probably take place this autumn. I attach hereto an excerpt from the Constitution of the Associated Boards defining the conditions of membership. You will note that admission to membership can be given only by the meeting of the entire Associated Boards, and cannot be given by the Executive Committee which acts ad interim on many matters of detail.

We can defer questions as to Hwa Nan's share in the expense of our Associated Boards' activities until after this action has been taken.

I have had the pleasure of a brief conference with Miss Wallace with reference to the work and plans of Hwa Nan. I hope that we will have opportunities to discuss these matters a little more in detail later.

Very sincerely yours,

B A GARFIDE

BAG:MP

[2]

Excerpt from Constitution of the Associated Boards for Christian

Christian Colleges in China

ARTICLE III. MEMBERSHIP

Section 1. The members of the Associated Boards shall be--

- a. The members of the Charter Boards, which shall include such North American Boards of Founders of the Christian universities and colleges in China, or of subdivisions of such Boards, as have, not later than December 16, 1932, elected to participate in the Associated Boards.
- b. The members of other incorporated Boards, which shall include such North American Boards of Founders of the Christian universities and colleges in China, or of such subdivisions of such Boards, as shall, subsequent to December 16, 1932, elect to participate, and be accepted to membership by a two-thirds majority of the members of the Associated Boards in attendance at a regularly constituted meeting.
- c. Representatives of unincorporated university and college Boards which shall elect to join and shall be accepted to membership in accordance with the process defined above, to a number agreed upon in consultation between the Associated Boards and the body or bodies acting for the institution, these members to be appointed by the body or bodies exercising the duties of Founders of the institution.

Hwa Nan

ASSOCIATED
BOARDS

June 13, 1934

act. 6/18/34 by Miss Hooper

Mrs. Leon Roy Peel
607 Wesley Temple
Minneapolis, Minn.

My dear Mrs. Peel:

I am writing this separate letter because I wish to emphasize the fact that the amount requested from Hwa Nan College as its pro rata share of the expenses of the Committee for Christian Colleges in China is quite distinct from any connection the College may have with the Associated Boards for Christian Colleges in China.

I believe you have seen the letter I wrote Mrs. McConnell on February 7th, 1934. In that letter I explained to her that we have been carrying forward on our books for several years the deficit caused by the delayed payment by two or three of the groups participating in the Committee for Christian Colleges in China of their pro rata share of the expenses incurred during 1931-32. The amounts asked from each of the participating institutions was quite modest and covered only the actual expenditures after crediting special gifts received from several individual donors. One by one the delinquent institutions has paid up these old assessments, but the amount requested from Hwa Nan College \$104.19 still stands on our books as a deficit. We hope that it will be possible for the College to take care of this item quite independent of any connection you may have with the Associated Boards.

Very cordially yours,

B A GARSIDE

BAG:MP

Hwa Nan

Peel

[5]

ASSOCIATED
BOARDS

INDEXED

October 31, 1934

Mrs. Leon Roy Peel
607 Wesley Temple
Minneapolis, Minn.

My dear Mrs. Peel:

I had intended to write you before this to express my appreciation and enjoyment of the very interesting meeting we had in Washington on October 19th. Also, a few days ago I had a brief conference with Mrs. McConnell in which I promised to pass along to you some of the things we discussed.

In the letter I wrote you on June 13th, 1934, I assured you that we would be glad to bring to the next meeting of our Associated Boards the request of the Hwa Nan Trustees for admission as one of the groups cooperating in the Associated Boards. I also expressed the hope that we would be having a meeting of the Associated Boards sometime this fall at which the matter could be brought up.

The question of when the next meeting of our Associated Boards will be held is still unsettled. There have not been many items, aside from the request from Hwa Nan, coming up during recent months which require consideration by the Associated Boards as a whole. Since the meeting of such a large organization involves a large expenditure both of time and of money, we are always reluctant to call meetings unless absolutely necessary. However, we will be having a meeting of our Executive Committee within the next ten days, and at that time will consider the question of calling a meeting this autumn. I will report the Hwa Nan request to the Committee, though in accordance with our constitution the Committee cannot take final action.

One point in connection with the matter which is of such importance that it should not be overlooked is that of the form in which Hwa Nan's request for admission is expressed. In your letter of May 28th, 1934 you state that at the mid-year meeting of the W. F. M. S. "it was voted that we seek entrance into the Associated Boards for Christian Colleges in China for Hwa Nan on the basis quoted in the Correlated Program:- 'Hwa Nan should be a four year College of Arts and Science for women with a limited vocationalized

program and a student body not to exceed 200.*" I fear that the request of any institution in China for admission to the Associated Boards on such a basis would necessarily have to be refused. The primary purpose of our Associated Boards is to study together the means by which the whole program of Christian higher education in China can best be advanced, making institutional interests subordinate to the interests of the larger program. I am sure that the Associated Boards would be quite unwilling to guarantee the maintenance of the status quo of any one of the ten institutions now participating in the group, and so naturally it would be unwilling to admit a new participant on the understanding that we were thereby agreeing that it would be continued in the form that now exists.

I am quite certain that the Hwa Nan group, in taking its action last May, did not intend to imply the interpretation I have indicated above. The only thing I am anxious to guard against is that there will not be any cause for misunderstanding within the Associated Boards when Hwa Nan's request is brought forward, and that neither in China nor here in the West will the constituency of our Christian Colleges have a similar misconception.

There is one other point that ought to be clarified when Hwa Nan's request is brought before the Associated Boards, that is the matter of the composition of the group requesting admission. Your letter of May 28th stated that it was the Woman's Foreign Missionary Society that was applying for admission of Hwa Nan to the Associated Boards. Since, however, Hwa Nan holds a charter from the University of the State of New York, and has its own Board of Trustees, the logical procedure would be for the Hwa Nan Board of Trustees to take this action. Even though the personnel of the two boards is identical, we should not lose sight of the very distinct difference of function that here exists. Our Associated Boards for Christian Colleges in China is not a group of universities and Colleges - it is, as its name implies, an association of boards of trustees. We are not, therefore, admitting Hwa Nan College, we are admitting the North American controlling Board of Hwa Nan College.

I had both these points in mind when I wrote Mrs. McConnell on October 8th, suggesting that at the meeting held in Washington this month it would be well for your Hwa Nan group to take action somewhat along the following general lines:-

"Resolved that the Board of Trustees of Hwa Nan College make application for admission as one of the units participating in the Associated Boards; it being understood that if admitted this Board of Trustees will cooperate to the full extent of its ability in carrying out the purpose of the Associated Boards *to advance, in a cooperative manner, the interests of Christian higher education in China.*"

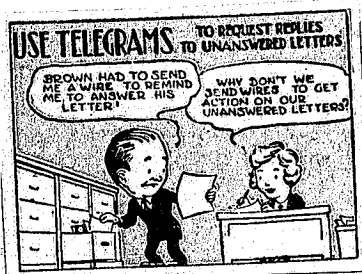
We will be glad to present the Hwa Nan request to the Associated Boards in whatever form you wish, and are only anxious that it be done in whatever way will best enlist support for the proposal and will enable us to go forward most successfully with the service the Associated Boards is seeking to render to Christian higher education.

I hope that we may be able to secure a meeting in the near future of the joint Committee representing Hwa Nan and Fukten. It is becoming increasingly apparent that the immediate future holds some very critical financial problems for us, and that it will be absolutely necessary for us to utilize every dollar of our available resources to the best advantage if we are to continue to carry on our work effectively.

Very cordially yours,

B. A. GARSIDE

BAG:MP



ANY WILL APPRECIATE SUGGESTIONS FROM ITS PATRONS CONCERNING ITS SERVICE

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WESTERN UNION (41)

SIGNS	
DL =	Day Letter
NM =	Night Message
NL =	Night Letter
LC =	Deferred Cable
NLT =	Cable Night Letter
Ship Radiogram	

ing the address.

R. B. WHITE
PRESIDENT

NEWCOMB TILTON
CHAIRMAN OF THE BOARD

J. C. WILLEVER
FIRST VICE-PRESIDENT

The filing time as shown in the date line on full-rate telegrams and day letters, and the time of receipt at destination as shown on all messages, is STANDARD TIME.

Received at Flatiron Bldg., New York City

CDAD23 12=MINNEAPOLIS MINN 9 928A

St. Paul 1934 NOV 9 AM 10 43

B A GARSIDE, ASSOCIATED BOARDS FOR CHRISTIAN
COLLEGES IN CHINA=150 5 AVE=

MINUTES IN TRANSIT	
FULL-RATE	DAY LETTER

BOARD TRUSTEES SEEKS ADMISSION BASIS WASHINGTON
RESOLUTIONS CONSULT HOOPER FOR OFFICIAL WORDING=

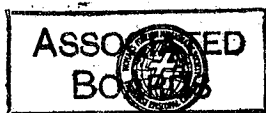
MRS. L. R. PEEL.

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71 Otis Lane, Saint Paul, Minn.

MRS. B. L. BUMBERT, *Secretary of Supplies*
607 Wesley Temple, Minneapolis, Minn.

April 20, 1936

Stina Peel

ack 5/6/36

Mr. B. A Garside
150 Fifth Avenue
New York, N. Y.

Dear Mr. Garside:

I note relative to the Hwa Nan-Fukien Boards of Trustees meeting that the date was changed to May 16th. My father is ill and I am not sure I can be there at that time, but since the majority can be present I will try and have someone appointed in my place. Our own Board of Trustees can meet prior to that time.

I am sorry I can not attend the Associated Boards meeting in New York, April 21st and 22nd.

If the Bulletin from Mr. Cressy has arrived dealing with the religious life in the Christian Colleges of China, will you kindly send me a copy to the Deshler-Wallick Hotel, Columbus, Ohio? In case I am unable to attend the meeting the copy can be forwarded to 607 Wesley Temple.

Yours sincerely,

Elva M. Peel

Mrs. Leon Roy Peel.

P-b

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APR 22 1936
JOINT OFFICE

17

REPORT TO THE ANNUAL MEETING OF
THE ASSOCIATED BOARDS FOR CHRISTIAN COLLEGES IN CHINA

by the

COMMITTEE ON UNITED BOARD

April 21, 1936

The membership of the Committee is as follows:-

Dr. Eric M. North, Chairman, Dr. J. W. Decker, Dr. Robert E. Speer, Mr. Samuel Thorne, Dr. E. W. Wallace, Dr. J. H. Arnup (alt.), and Miss Margaret E. Hodge (alt.), together with the President and Treasurer of the Associated Boards, ex officio.

The Committee held meetings on April 1st, and 8th, with extensive discussion and found that fully to complete the report would require more time than was at its disposal before the sessions of the Associated Boards. It therefore records its conclusions so far and recommends a method of further consideration.

Your Committee finds

- (1) That the plan for a United Board does not involve the immediate abandonment or disintegration of the Associated Boards.
- (2) That a United Board would essentially consist of an amalgamation of Boards of Trustees which amalgamation would continue as a unit in the Associated Boards until all the Boards of Trustees join the United Board.
- (3) That within the framework of the Associated Boards there is, we believe, a desire for greater unity, and for the advantages which greater unity would give.
- (4) That there are various possibilities for advancing greater unity. After reviewing these possibilities your Committee wishes to submit for more detailed study by the Associated Boards and by the participating College Boards the following two alternative plans:-
 - a. A United Board, directly representative both of the supporting missionary boards and of the constituent college units, incorporated, and handling the entire home-base activities of the colleges represented within it. The corporate entity of such Boards of Trustees as elect to join the United Board would be retained purely for pro forma legal purposes. This United Board would be one of the constituent units of the Associated Boards until all the Boards of Trustees join the United Board.
 - b. The transfer of authority and responsibility to the Executive Committee of the Associated Boards by such of the College Boards of Trustees as may consent to make such a transfer. The corporate entity available would be the existing incorporation of the Associated Boards. The incorporation of the individual College Boards

would continue for pro forma legal purposes. The committees dealing with finance, promotion, persohnel, etc., would be sub-committees of the Associated Boards, responsible to the Executive Committee.

(5) The Committee recommends that, after consideration by the Associated Boards,

a. That the plans suggested above be referred to the Boards of Trustees of the several Colleges for their consideration and action.

~~b. That it be left to the decision of the Associated Boards, whether, in transmitting these alternative plans, it desires to indicate any preference or to make any specific recommendation.~~

b That the individual Boards desiring to explore more fully possibilities of these alternatives be requested to appoint two representatives to meet with other representatives for this purpose; a report of the conclusions reached to be made to the individual Boards and to the Associated Boards.

c That the Secretary of the Associated Boards be requested to convene this Committee as soon as the three or more College Boards have appointed their representatives.

5

COMPARATIVE ADVANTAGES AND DISADVANTAGES
OF TWO METHODS OF ACHIEVING GREATER UNITY

among the

BOARDS OF TRUSTEES OF THE CHRISTIAN COLLEGES OF CHINA

1. Advantages and Disadvantages of Further Concentration of Responsibility in the Hands of the Associated Boards, as compared with the present Organization.

(a) Advantages.

(1) It would be a further step in the direction of a unified approach to the program of Christian higher education in China.

(2) It would, if heartily supported by a sufficient number of boards of trustees, make possible a reduction in the number and length of meetings required during the year.

(3) It could be effected with a minimum of new legal adjustments at the present time.

(4) It would involve a minimum of disturbance of existing commitments and relationships, and would permit a gradual evolution into the next stage of unity.

(5) It would provide a maximum of flexibility in relationships, ranging all the way from complete transfer of responsibility to a purely advisory connection.

(b) Disadvantages.

(1) It would still leave most, or all, of the present complicated machinery of organization and procedure.

(2) Until the plan reached a rather high degree of efficiency, it would increase, rather than decrease, the number of meetings and conferences and the necessity of adjustments to define the limits of responsibility and power for each board and committee.

(3) It would tend to stimulate mutual suspicion and jealousy among the individual boards of trustees, each board being reluctant to give up more than the others.

(4) Because of the wide variety of relationships with the individual institutions, it would be almost impossible to deal in any uniform manner with any question which might arise.

(5) It would be but a temporary compromise which would only defer the solution of many problems now being faced.

2. Advantages and Disadvantages of a United Board of Trustees as Compared with the Present Organization.

(a) Advantages.

(1) It would provide the maximum in efficiency of operation, and in economy of time and funds.

Comparative Advantages & Disadvantages of two Methods
of Achieving Greater Unity Among Boards of Trustees - 2

(2) It would provide increased ability to deal effectively as a group with the whole program of Christian higher education in China.

(3) It would make it possible to exercise more effectively the united influence of the group in bringing Christian higher education into a closer relationship with the whole Christian movement in China.

(4) It would enable the forces working for the China Colleges to make a united and more effective presentation of their work and their needs to the present and potential Western constituency of these institutions.

(5) It would provide the increased strength of a united approach to a common task.

(b) Disadvantages.

(1) It might tend to disturb the sense of interest and responsibility felt by individuals and missionary bodies having a share in these institutions.

(2) It might create difficulties in maintaining an equitable balance between interests, and in preserving the individuality of each institution.

(3) It might give rise to misunderstandings on the part of educational and religious leaders in China.

(4) It might stimulate dissension over denominational and doctrinal differences.

(5) It would create certain practical and legal questions which would have to be solved before such an organization could be completed.

3. Analysis of Comparative Strength and Weakness of Further Concentration of Responsibility in the Associated Boards, and of the Organization of a United Board.

(a) Ease of Transition. It would be easier to effect some transfer of administrative responsibility to the Executive Committee of the Associated Boards, and to its other Committees, than to secure sufficient approval of the proposed United Board to make its organization feasible.

(b) Legal Complications. It would be simpler from a legal standpoint to maintain the present set-up of our organizations, and simply to have individual boards of trustees delegate certain powers to the central group as they choose. Of course this might be merely postponing the day when such legal adjustments would have to be made.

(c) Disturbance of Existing Relationships. Any change in organization at this time should be made in ways which will disturb existing relationships as little as possible. This could probably, though not necessarily, be accomplished better by readjustments within our present organization than through the creation of a United Board.

(d) Economy and Efficiency of Operation. Here the argument clearly favors a United Board. It would take a long and tedious process at best to go far enough in the gradual transfer of responsibilities to a central group within our present organization so that any real saving would become apparent, and in

the meantime the situation might be even more confused than at present. While the initial step in forming a United Board would be more difficult, once it was taken, most of these immediate difficulties would have been cleared. These considerations apply not only to the administrative functions of the groups, but also to their efforts to maintain present income and to secure new funds.

(e) Attitude of College Boards. Some College boards might be unwilling, in the beginning at least, to enter a United Board. This might necessitate the continuance of some advisory relationships similar to those now existing in the Associated Boards. On the other hand, delegation of increased powers to the Associated Boards might meet objections from two directions - some feeling this step did not go far enough, others that it went too far. Perhaps the greatest difficulty under the latter type of reorganization would be that of securing any real unity of action in a situation where each board of trustees might have to be dealt with on a different level of delegated responsibility.

(f) Relationship to Supporting Mission Boards. A study of the two types of organization will show that under the United Board the participating Mission Boards would have a much larger and more direct influence than under the continuation of some form of Associated Boards organization. In the United Board, the Mission Boards appoint their representatives direct, have a larger representation, and can exert a direct influence. Under the proposed reorganization of the Associated Boards the Mission Boards have no direct representation, and can exert their influence only in an indirect way through increasingly inactive college boards of trustees. Such a plan of having Mission Board influence exerted only through college boards, which in turn delegate their powers to the Associated Boards, which then delegates powers still further to the Executive Committee, would seem to be a long step away from close relationship between the Mission Boards and the home-base activities of the Christian Colleges of China, and thus a step in the direction of the "secularization" of these Colleges.

(g) Relation to the Colleges Themselves, and to the Chinese Church and Community. The maintenance of a board of trustees for each College - even though it might delegate all its powers to a central group - would probably be a reassuring factor to at least some of the groups in China. Aside from this psychological factor, the Colleges would naturally prefer whatever organization can best provide assistance for their work, help each to find its own productive sphere of activity, and minimize interference with their plans and programs. Either type might prove satisfactory, although efficiency and economy of operation would be important factors. Either type could also encourage the gradual transfer of direction, control, and ownership to China as conditions warrant, though this could probably be accomplished more easily under an organization not hampered by obsolescent machinery which might be kept going after its usefulness had passed. The effectiveness of such a group in dealing with the larger interests of the Christian movement in China would depend upon the closeness of its ties to the other organizations serving the Christian enterprise in China, and even more upon its own essential character and purpose.

Hwa Nan

ASSOCIATED
BOARDS

May 6, 1936

Mrs. Leon Roy Peel
Deshler-Wallick Hotel
Columbus, Ohio

My dear Mrs. Peel:

I am sorry that the long series of Board and Committee meetings during recent weeks has delayed my reply to your letter of April 20th.

We greatly regret to learn of the illness of your father. We hope that during the last fortnight he has improved rapidly, and that this will find you in Columbus attending the meetings there without any serious anxiety on his behalf.

We missed you at the meetings of our Associated Boards on April 21st and 22nd. The general feeling seemed to be that our meetings this year were particularly encouraging and constructive. The first draft of the minutes of the meeting were prepared last week but there has been a little delay in getting approval from the members of the Committee appointed to go over this material, so we have not yet completed mimeographing and distributing these minutes. I hope that we can send you a copy before the end of this week.

Meantime, however, I am sending under separate cover a number of copies of a memorandum listing the items from the Annual Meeting of the Associated Boards which should be dealt with by the Hwa Nan Trustees. I do not know the date when you will hold your meeting, but I hope this material will arrive in time for your consideration. We are anxious that this united group may serve the interests of Hwa Nan as faithfully as we possibly can.

I am sure that Mrs. Diefendorf and Mr. Cartwright are proceeding with the necessary preparatory arrangements for the joint meeting of the Hwa Nan and Fukien Trustees in Columbus on May 15th and/or 16th.

Under separate cover we are sending you a copy of the bulletin of the Council of Higher Education on the Religious Life in the Christian Colleges of China.

With all good wishes, I am

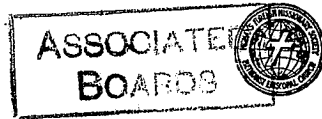
Very cordially yours,

BAG:MP

B A GARSIDE

MINNEAPOLIS BRANCH
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May 19, 1936

Mr. B. A. Garside
Associated Boards for
Christian Colleges in China,
150 Fifth Avenue
New York City, N. Y.

INDEXED

My dear Mr. Garside:

I am enclosing herewith the Minutes of the Board of Trustees meeting which was held in conjunction with our Mid Year meeting at Columbus.

Mrs. Nicholson announced that Mr. Cartwright had sent word to the Fukien members of the Board of Trustees that a meeting could not be held due especially to the General Conference sessions which which was also being held during the time of our Mid Year meeting.

I called Mrs. MacMillan's room at the Deshler-Wallick Hotel five different times but she was not in.

I am sending you this report in order that you may know our actions in full. May we say that our aim is as outlined - to carry on courses of study that are especially peculiar to the needs of women. We are, as you will note, encouraging this more aggressive cooperative program and we are asking that our Board of Directors and faculty to cooperate to the fullest in making such a program operative during this year.

Mrs. Diefendorf felt that perhaps one of the questions you might ask would be if Hwa Nan continues would she be allowed to build a Science Hall. We do not intend to duplicate. However, we do feel that if we are going to promote the home economics departments we will need such equipment and such laboratories as to further development of this work, but we would like to urge our students who are on the Hwa Nan campus and who wish to take science courses to take advantage of the splendid laboratory at Fukien; and in return as we develop our home economics department we would naturally look forward to the Fukien students taking advantage of our courses. Then, too, we feel if joint faculty meetings could be held that little by little there would come a more mutual understanding of tasks which could be carried on in common.

Since we were not able to have this joint Hwa Nan-Fukien meeting I would like to hear from you on the actions which were taken by the Board of Trustees. May I hear from you by return mail?

Mr. B. A. Garside - 2

MAY 19
1936

I was in Minneapolis when your package on Items from Associated Boards Meeting for Hwa Nan Trustees arrived and it was put aside and I did not receive it in time for the Board of Trustees meeting, but I have given a copy to each of our committee group to consider.

Our Hwa Nan committee group is now composed of Mrs. Thomas Nicholson, Mrs. Dorr Diefendorf, Mrs. J. M. M. Gray, Mrs. Otis Moore, Miss Elizabeth Lee, and myself. Our Board of Trustees stands exactly as the list I sent you a short time ago.

With best wishes for the work.

Yours sincerely,


Mrs. Leon Roy Peel.

Pb
enc.

RECEIVED
UNIVERSITIES

MAY 2 1936

JOINT OFFICE

ITEMS FROM ASSOCIATED BOARDS MEETING FOR HWA NAN TRUSTEES

1. United Board.

The Associated Boards made recommendations as indicated on the attached report of the Committee on United Board. The Hwa Nan Trustees should consider whether they wish to appoint two representatives, and whether they wish to express any judgment for the guidance of their representatives as to which form of closer cooperation is preferable.

2. Representation on the Associated Boards Committees.

The Associated Boards asked the individual boards of trustees to nominate their representatives on the various standing committees. Hwa Nan is entitled to one representative on each committee, and may appoint alternates if it desires. The present representation is as follows:-

<u>Executive Committee:</u>	Mrs. Thomas Nicholson	Mrs. Dorr Diefendorf, alt.
<u>Promotion Committee:</u>	Mrs. F.J. McCormell	Mrs. F. E. Baker, alt.
<u>Christian Character:</u>	Mrs. Leon R. Peel	Mrs. F. E. Baker, alt.
<u>Finance Committee:</u>	Miss Florence Hooper	Mrs. Dorr Diefendorf, alt.
<u>Staff and Curriculum:</u>	Mrs. Thomas Nicholson	Mrs. Dorr Diefendorf, alt.

3. Budget.

The individual Boards were asked to make an appropriation for the administrative work on approximately the same basis as last year. The amount Hwa Nan is asked to appropriate on this basis is \$75.

The various Boards of Trustees were also asked to agree to advance as necessary, up to the amount of their underwriting last year, in order to permit the promotional department to carry on its activities pending the collection of the pro rata share of new money secured. It is understood that this is not an appropriation, or an underwriting, but is merely an advance to be adjusted later. If a College receives no benefits from promotional results, the entire amount it advanced would be returned to it. Hwa Nan's underwriting for 1935-36 was \$504.

4. Promotional Objectives.

The individual Boards have been asked to submit to the Associated Boards a list of their urgent needs for the coming year, which they desire that the united group, with the cooperation of the individual Boards, will seek to meet. The individual Boards should present their lists as promptly as possible, so that the proper Committee on the Associated Boards can begin its study of the material submitted and can prepare the composite list.

Hwa Nan *check*

ASSOCIATED
BOARDS

June 4, 1936

Mrs. Leon Roy Peel
607 Wesley Temple
Minneapolis, Minn.

My dear Mrs. Peel:

We were very sorry to learn from your letter of May 19th that the material we sent you in Columbus was mislaid until after the meeting of the Hwa Nan Trustees and that therefore the items from the Annual Meeting of the Associated Boards were not dealt with by the Hwa Nan Trustees. We hope that it will be possible for you to have these matters dealt with at an early date by the Hwa Nan Executive Committee, for the only way in which the Associated Boards can serve the interests of the participating institutions is by having the fullest cooperation of each Board of Trustees.

We are having from time to time meetings of various standing committees of the Associated Boards at which we are urgently in need of information on the various questions asked of the Hwa Nan Board of Trustees. I have written and conferred with Mrs. Dorr Diefendorf on a number of these items, both to secure information and suggestions from her, and also to request that she take the initiative in securing the necessary actions from the Hwa Nan Board of Trustees. Some of the most important items which are being dealt with by the committees of the Associated Boards during the next few weeks are as follows:-

First, at a meeting of the Committee on Finance of our Associated Boards on June 11th, consideration will be given to the lists of promotional objectives submitted by the various Boards of Trustees, and unified lists of objectives for our Associated Boards promotional work during 1936-37 will be made up. Most of the Boards of Trustees have now submitted their askings along the lines indicated in the memorandum I sent to you in Columbus. Of course, it will be impossible for our Associated Boards Finance Committee to give intelligent study to the needs of any institution for which the Board of Trustees has not submitted any list of needs. We are anxious to serve the Hwa Nan financial interests but cannot do this adequately or intelligently until we know just what its needs are, and what objectives the Hwa Nan Board of Trustees considers to be most urgent for the coming year.

Second, our Associated Boards Executive Committee is now trying to reconstitute the standing committees for the coming year. It is of vital importance that each Board of Trustees be adequately represented on each of the standing committees. We should, therefore, have nominations

June 4, 1936

from the Hwa Nan Trustees as to their representation on the various standing committees for the coming year. This is a matter I have taken up with Mrs. Diefendorf and I believe she is following it up in the Hwa Nan Board.

In the third place, our Associated Boards is now in the closing weeks of the fiscal year, which ends on June 30th. We are, of course, making a vigorous effort to get all of our outstanding funds collected up before June 30th so that we can close the year without any deficits. On February 28, 1936 we wrote to Miss Hooper, as Treasurer of the Hwa Nan Board of Trustees, explaining in detail the amounts Hwa Nan has been asked to contribute and to underwrite toward the Associated Boards administrative and promotional budgets for the year 1936-37. Miss Hooper wrote on March 2nd, 1936 that she had reported these matters to you. We have apparently heard nothing further on the subject, and I do not know whether any action has been taken, either by the meeting of the Hwa Nan Trustees held in Columbus last month or at some meeting of the Hwa Nan Executive Committee. Needless to say, it would create a rather difficult situation if we came down to the end of the year without any word from the Hwa Nan Trustees in response to our request and without any indication as to your plans in the matter. Both in administration and in promotion, our Associated Boards has carried on its activities as planned, and has had to make all the expenditures contemplated in our budget. The only way in which we can balance our accounts at the end of the year is for each of the participating Boards of Trustees to provide the funds requested of it.

A fourth item mentioned in our previous correspondence is that of the proposed united board of trustees. Up to the present, seven Boards of Trustees have appointed representatives to explore further the possibilities of such a united board. We are delaying calling together these representatives until each of the four remaining Boards of Trustees have had an opportunity to consider the matter, and to appoint representatives if they so desire. The general opinion seems to be that we should not delay calling these representatives together beyond the end of October, 1936.

I am sorry that it seems necessary to inflict so many matters on you all at once. None of these are new items, and all are merely a re-statement of matters I have discussed with you before. The reason why we have to impress them upon you again is that time moves along and unless we take positive action on these matters they automatically go by default.

Very sincerely yours,

B A GARSIDE

BAG:MP

50

MINNEAPOLIS BRANCH
WOMAN'S FOREIGN MISSIONARY SOCIETY
Methodist Episcopal Church

Mrs. J. RALPH MAGEE, *President*
Hotel Commodore, Saint Paul, Minn.

Mrs. LEON ROY PEEL, *Corresponding Secretary*
607 Wesley Temple, Minneapolis, Minn.

Mrs. F. L. PARSO, *Secretary of the Home Base*
Windom, Minn.



Mrs. C. W. HALL, *Treasurer*
3206 Second Ave. S., Minneapolis, Minn.

Mrs. S. W. PINKERTON, *Recording Secretary*
71 Otis Lane, Saint Paul, Minn.

Mrs. B. L. BUMBERT, *Secretary of Supplies*
607 Wesley Temple, Minneapolis, Minn.

June 10, 1936

Stwa Nam

Ack 4/13/36

Mr. B. A. Garside
150 Fifth Avenue
New York City, N. Y.

My dear Mr. Garside:

I have received your letter and also one from Mrs. Diefendorf concerning the Associated Boards meeting.

I was unable to stay through the entire session of the Mid Year meeting due to illness in the family and was absent for one whole week. I came back specially because of the joint meeting of the Hwa Nan-Fukien group only to learn that the meeting had been called off. It was during this interim when your material came and was mislaid at the Hotel.

I am now taking up the matters which you suggested in your letter to me and also which have come to me through Mrs. Diefendorf. In one place you mention the matter of representation on the Standing Committees. Mrs. Diefendorf has suggested that the membership representation on the Standing Committees remain the same until fall. Does that meet with your approval, or should an attempt be made now?

I note also that you have written and conferred with Mrs. Diefendorf and requested that she take initiative in securing the necessary action from the Hwa Nan Board of Trustees. These matters have been referred by her to me.

I note in your letter on "Items From Associated Boards Meeting For Hwa Nan Trustees", page 1, item 3, on the budget, as follows:

"The various Boards of Trustees were also asked to agree to advance as necessary, up to the amount of their underwriting last year, in order to permit the promotional department to carry on its activities pending the collection of the pro rata share of new money secured. It is understood that this is not an appropriation, or an underwriting, but is merely an advance to be adjusted later. If a college receives no benefits from promotional results, the entire amount it advanced would be returned to it. Hwa Nan's underwriting for 1935-36 was \$504."

If Hwa Nan received no benefit from promotional results this past year, would it mean that this amount of money is to be returned, or does that apply only to the future?

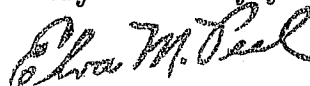
Mr. B. A. Garside - 2

JUN 10
1936

I am very sorry that our joint meeting was called off. I would like to have the matter of appeals to the Chinese Government discussed. I understand that each institution ask^{ed} for separate consideration.

My hope in sending the minutes to you concerning our actions at Columbus was to learn whether you as a member of the Associated Boards felt that there was evidence of the spirit of cooperation and a desire to work a unified educational program in China. We would like to know whether you feel that we can work together with the Associated Boards carrying out such plans as our suggested in these last minutes. I believe if we could have some assurance from you and the Board on that matter it would help our Hwa Nan Board to move forward much more speedily.

Very sincerely yours,



Mrs. Leon Roy Peel.

P-b

Faint, illegible text, possibly bleed-through from the reverse side of the page.

**RICKIYED
UNIVERSITIES
JUN 13 1936
JOINT OFFICE**

June 13, 1936

all - 6/10/36 - to be answered later

Dear Mrs. Peel,

Your letter of June 10th arrived just as I was on the point of dictating this letter to go off by air mail. For I wanted to keep you in touch with what is going on, and to ask your advice on certain points.

The Associated Boards Committee on Finance, at its meeting two days ago, did not get much further than a general examination of the lists of financial needs submitted by the various boards of trustees, and a general discussion of policies and principles. A small sub-committee was asked to put this material into more easily digestible form, for presentation to another meeting of the Committee on Finance on June 17th. I attach hereto the recommendations which that sub-committee is submitting for action by the Finance Committee next Wednesday. The next step beyond that will be for the Executive Committee, which will probably meet about June 24th or 25th, to give final approval to the lists of objectives recommended by the Committee on Finance.

You will note on the first and second pages of these recommendations the actions proposed with reference to including any promotional objectives for Hwa Nan. The Committee was desirous of leaving the way open as long as possible for the Hwa Nan Trustees to submit a statement of their plans and needs, but with the new year's work beginning actively on July 1st it is not possible to delay final decisions much longer. We were disappointed that neither Miss Hooper nor Mrs. Diefendorf could be present. We had counted on Mrs. Diefendorf being with us, but at the last moment she telephoned me that other obligations prevented her attendance. I believe she was leaving the city yesterday, so will not be available for the meeting next week.

If any statement of financial needs is received from the Hwa Nan Trustees before June 17th, the Committee on Finance can consider it at its meeting that day. If nothing arrives by that time, authorization will probably be given to the Chairman of the Finance Committee - Mr. George G. Barber, and to the Treasurer of the Associated Boards - Mr. McBrier, to present with their recommendation for approval, to the Executive Committee the following week, any request received from the Hwa Nan Trustees before the Executive Committee meets. After that time it would probably be impossible to get any further items included in the preferred list of promotional objectives representing Urgent Current Needs, 1936-37, though it might still be possible for a little while longer to get objectives included in the supplementary list of capital

objectives to be sought during 1936-37. Of course the third division of these objectives - other capital requirements to be sought during the next five years - is still in a very tentative state and will be subject to a great deal of study and revision during the next year anyway, so there is less necessity for prompt action in submitting needs within that category.

So much for that. Now as to other matters dealt with in your letter of June 10th:-

The Associated Boards Executive Committee has already requested the present Hwa Nan representatives on the various standing committees to carry on until the Hwa Nan trustees nominate their successors. That is in line with your suggestion, and removes any necessity for immediate action. The one thing which seems to me important, however, is that the Hwa Nan Trustees give pretty careful study to secure representatives who can be fairly regular in attendance at committee meetings. It is difficult for everyone when a board of trustees is rarely represented at meetings - for the board does not know what is going on, and the united group does not know what the board desires or how the institution it represents can best be served.

You quote the explanation, in my summary of items from the last annual meeting of the Associated Boards, as to the promotional budget arrangements for 1936-37, and then ask "If Hwa Nan received no benefit from promotional results this past year, would it mean that this amount of money is to be returned, or does that apply only to the future?" The answer, briefly, is that the arrangement proposed for next year applies only to the future and could not possibly be made retroactive to these initial and comparatively non-productive years when we have been getting this united promotional organized and into operation. But fully to appreciate all the factors which lie back of that answer requires a more intimate acquaintance with the situation than can be conveyed in a single letter.

On page 2 of the letter Mr. Evans wrote Miss Hooper on February 28th, 1936 (and which I believe she communicated to you), the situation as regards a request for an underwriting of \$504 from the Hwa Nan Trustees during 1935-36 is discussed quite frankly. The situation was an unsatisfactory one from both viewpoints at that time, and has grown increasingly so in the three and a half months which have passed since then. We are eager to find how it can best be clarified, with justice to all the interests involved.

First of all, the basis upon which our participating boards of trustees have undertaken united promotional work has been one of a long range program of presenting as a unified group the needs of the China Colleges individually and collectively. It has been pretty generally recognized that it is both necessary and desirable that in the beginning the major emphasis must be on the "individually", and that the "collectively" must be a matter of slower growth. We must keep the interest individuals already have in individual institutions, while we are engaged in the process of discovering new friends who may choose to support either the group as a

whole or some institution which has a special appeal to them.

The process of securing interest in and support for the united enterprise has been going forward in an encouraging way. Last year we received less than \$7,000 for the group of colleges as a whole. This year we have received about \$15,000, and have some substantial pledges still to come in. But these initial cash returns are only a minor part of what has been accomplished. Of much greater importance are the lists of friends we have compiled, the groups which have been organized here and there over the country, the foundations of knowledge of, and interest in, these China Colleges. All these will prove increasingly valuable and productive assets down through the years. But for the present year they do not help the individual Colleges meet their current obligations, nor do they even cover completely our united administrative budget. So it has been necessary to ask each of the participating boards of trustees to underwrite a part of this year's promotional budget. The share Hwa Nan was asked to assume was \$504.

The point at which we have been able to render the most immediate aid to the participating boards of trustees has been through assisting them with the cultivation of friends already interested in individual institutions. Here, of course, the results have been in direct proportion to the amount of activity and assistance of each board of trustees. Where a board of trustees has supplied us with names of interested friends whom we might help to cultivate, and where the members of the board have themselves taken an active interest, we have begun to achieve very tangible results. But where the trustees have not been active, little has been accomplished.

Perhaps the board of trustees most nearly analogous to that of Hwa Nan is the Board of Founders of Ginling College. These are both made up almost wholly of women, and in several cases the same individuals serve on both boards. A year ago the Ginling Founders were not particularly active in promotional work, there was practically no up to date list of friends, and little new money was being secured. But during the past year the Ginling Founders have been very active and enthusiastic, their representatives have been present at meetings of their own board and committees and at meetings of the Associated Boards and its committees. Every member of the Ginling board has made some gift, as he or she was able, toward the support of Ginling College or the united group. Practically every member has taken an active part in promotional work. A very fine list of old and new friends of Ginling has been built up, and an initial letter of appeal has brought in substantial results. Up to yesterday we had helped Ginling secure \$6,466 in new money this year - and the members of our Ginling promotional committee say that this is "only a bare beginning" of what can be accomplished. The Ginling Founders are now enthusiastically planning much greater things for next year. I am sure that none of them feel that their underwriting of \$904 in the Associated Boards promotional budget was in any sense a poor investment.

Meantime the results on behalf of Hwa Nan have not been nearly so satisfactory. We have not been able to obtain any list of present or potential friends of Hwa Nan whom we might help to cultivate on behalf of the College. There has been no committee on promotion to work with our Associated Boards promotional staff. Because of lack of attendance at meetings of the Associated Boards and of the various committees there has not been the same opportunities for arriving at mutual understandings and

Mrs. Peel

6/13/36

common viewpoints. So far as we can find, only 5 of the 18 members of the board of trustees have made any personal contribution toward the support of Hwa Nan or of the united group - and several of these five are members of the Ginling Board or boards of the other Colleges. The only amounts we have been able to secure specifically designated for Hwa Nan are a few small gifts totalling in all \$45. Under the circumstances we feel very diffident about mentioning that requested underwriting of \$504 - on which, so far as I know, the Hwa Nan board has not taken any action. But we find ourselves in much the same position as the owner of an apartment house who has leased an apartment to a family which for some reason failed to move in and left the space vacant. All our operating costs have gone on practically the same, and now at the end of the year we can't go around to the other tenants and collect additional rent to meet the obligations of the absent lessee. It would simply mean in the present instance that other boards of trustees would have to pay more on their underwritings than they originally bargained for, or else we will have an embarrassing deficit of \$504 to carry forward to next year.

However these questions may ultimately be adjusted for the present year, we are anxious that for the coming year we may be able to render a much more satisfactory service to Hwa Nan. We recognize that there are certain special factors in your case, such as the wide distribution of the members of the board of trustees - though as a matter of fact we have much the same situation in every other board. We know there are some problems of program and relationships still to be clarified. But meantime there is much constructive work that can and should be accomplished. We stand ready and eager to assist - but we need the guidance of the Hwa Nan board as to how and where such assistance can be given.

Very cordially yours,

BAG/G

B A GARSIDE

151

RECOMMENDATIONS CONCERNING
PROMOTIONAL OBJECTIVES, 1936-37
ASSOCIATED BOARDS FOR CHRISTIAN COLLEGES IN CHINA

In accordance with the instructions of the Committee on Finance, the following recommendations are submitted for consideration by the Committee:-

1. Urgent Current Needs, 1936-37

That the Committee on Finance recommend to the Executive Committee that the following current needs be approved as a preferred list of objectives to be sought during the coming year by the united efforts of the Associated Boards and the eleven participating boards of trustees:-

<u>Institution</u>	<u>Amount</u>
Cheeloo University	\$20,000
Fukien Christian University	14,000
Ginling College	9,000
Hua Chung College	3,000
Lingnan University	19,000
University of Nanking	17,000
West China Union University	14,000
Yenching University	21,500
Council of Higher Education	<u>3,000</u>
	\$120,500

That the Committee on Finance also recommend to the Executive Committee the inclusion in the above list of such amount for Hwa Nan College as may be requested by the Board of Trustees of Hwa Nan College and approved by the Chairman of the Committee on Finance and the Treasurer of the Associated Boards.

2. Urgent Capital Requirements to be Actively Sought During 1936-37.

That the Committee on Finance recommend to the Executive Committee that the following urgent capital needs of the Christian Colleges of China be approved as supplementary objectives to be sought during the coming year by the united efforts of the Associated Boards and the eleven participating boards of trustees.

<u>Institution</u>	<u>Objective</u>	<u>Amount</u>
Cheeloo	Endowment of School of Medicine	\$100,000
	Endowment of Rural Reconstruction Program	<u>50,000</u>
		150,000
Fukien	General Endowment	75,000
	Endowed Scholarships	<u>7,500</u>
		82,500
Ginling	General Endowment	100,000
Hua Chung	General Endowment	50,000
Lingnan	General Endowment	150,000
Nanking	General Endowment	100,000
West China	Hospital Building and Equipment	50,000
	General Endowment	<u>50,000</u>
	(subject to confirmation of distribution of total by West China Executive Committee)	100,000

<u>Institution</u>	<u>Objective</u>	<u>Amount</u>
Yenching	General Endowment	100,000
	Woman's College Endowment	50,000
	School of Religion Endowment	25,000
	Dept. of Physical Education Endowment	<u>25,000</u>
		<u>200,000</u>
		\$ 932,500

That the Committee on Finance invite the Boards of Trustees of Hangchow Christian College, Hwa Nan College, and Soochow University to submit lists of any urgent capital needs within the Correlated Program, for review by this Committee and recommendation thereon to the Executive Committee.

That the Committee on Finance recommend that in adopting the above list of urgent capital needs, recognition be given to the desirability of accepting in some instances, special gifts to be expended over a period of years in lieu of the endowment necessary to produce an equivalent amount of income.

3. Other Essential Capital Requirements Which Should be Secured During the Next Five Years

That the Committee on Finance recommend to the Executive Committee that the following capital requirements be recognized as a tentative list of objectives within the Correlated Program for which the Associated Boards and the eleven participating Boards of Trustees are authorized to accept funds, but that the Committee record its judgment that this list should be carefully studied during the coming months by the boards of trustees and the field authorities of the participating institutions, by the Council of Higher Education, and by the Associated Boards; and that on the basis of such study should be thoroughly revised:-

<u>Institution</u>	<u>Objective</u>	<u>Amount</u>
Cheeloo	(a) Endowment	
	General University	250,000
	School of Medicine	400,000
	School of Theology	150,000
	Rural Reconstruction Program	450,000
	Woman's Committee	250,000
	(b) Buildings	
	Gymnasium & Student Center	60,000
	and endowment for same	<u>60,000</u>
		120,000
Fukien	(a) Endowment	
	General University	425,000
	Endowed Scholarships	32,500
	(b) Buildings	
	Library	60,000
	Endowment for same	40,000
Ginling	(a) Endowment	
	General College	200,000

Promotional Objectives, 1936-37

-3-

6/12/36

<u>Institution</u>	<u>Objective</u>	<u>Amount</u>
Hua Chung	(a) Endowment General College	\$200,000
Lingnan	(a) Endowment General University	1,025,000
	(b) Plant	
	University Library	150,000
	Extension of Science Building	50,000
	Complete Second Women's Dormitory	17,000
	One Additional Women's Dormitory	35,000
	Household Arts Building	20,000
	Student Union	30,000
	Gymnasium	30,000
	Guest House	15,000
	Complete Water Works	7,000
Nanking	(a) Endowment	
	General University	100,000
	College of Arts & Science	260,000
	College of Agriculture	500,000
	Library operation and maintenance	80,000
	Student services	50,000
	(b) Plant	
	Classroom Building (Primarily for Science)	75,000
	Residences	40,000
	Dormitories	92,500
	Science Equipment	30,000
	Power and Light Plant	17,500
	Land Improvements	3,500
	Minor Buildings	6,500
West China	(List still to be approved by Executive Committee)	
Yenching	(a) Endowment	
	General University	200,000
	Women's College	25,000
	Department of Education	500,000
	College of Public Affairs (P.Y.F.)	450,000
	Department of Physical Education	225,000
	School of Religion	50,000
	Library Book Fund	100,000
	Department of Journalism (subject to decision as to location of School of Journalism)	250,000
	(b) Plant	
	Memorial gifts for residences already erected	65,000
	Dormitory, Women's College	40,000
	Music Hall, Women's College	25,000
	Men's Dormitory	50,000
	Library Building	100,000
	Laboratory	15,000

Associated Boards It is recommended that further study be given to securing capital funds for (1) general objectives related to entire group of Colleges and (2) grants in aid of any part of program of Christian higher education in China requiring special assistance or encouragement.

MINNEAPOLIS BRANCH
WOMAN'S FOREIGN MISSIONARY SOCIETY
Methodist Episcopal Church

Hwa Nan

MRS. J. RALPH MAGEE, *President*
Hotel Commodore, Saint Paul, Minn.

MRS. LEON ROY PEEL, *Corresponding Secretary*
607 Wesley Temple, Minneapolis, Minn.

MRS. F. L. PARSO, *Secretary of the Home Base*
Windom, Minn.



MRS. C. W. HALL, *Treasurer*
3206 Second Ave. S., Minneapolis, Minn.

MRS. S. W. PINKERTON, *Recording Secretary*
716 Goodrich Ave., Saint Paul, Minn.

MRS. S. F. DRAPER, *Secretary of Supplies*
607 Wesley Temple, Minneapolis, Minn.

June 20, 1936

Mr. B. A. Garside
150 Fifth Avenue
New York, N. Y.

My dear Mr. Garside:

I am in communication with the Executive Committee of the Hwa Nan Board of Trustees with reference to your letter of June 13. I am endeavoring to have their vote in so that I may send you word for the Executive Committee meeting on June 24. *6/24/36*

Yours sincerely,

A handwritten signature in cursive script that reads "Mrs. Leon Roy Peel".

Mrs. Leon Roy Peel.

P-b

UNITED STATES DEPARTMENT OF AGRICULTURE
BUREAU OF PLANT INDUSTRY
WASHINGTON, D. C.

Dear Sir:

I have the honor to acknowledge the receipt of your letter of the 15th inst. regarding the matter mentioned therein.

The Bureau is currently conducting a study of the matter mentioned in your letter and will advise you of the results of this study as soon as they are available.

Very truly yours,

W. H. H. [Signature]

Very truly yours,
W. H. H. [Signature]

RECEIVED
UNIVERSITIES
JUN 22 1936
JOINT OFFICE

THE COMPANY WILL APPRECIATE SUGGESTIONS FROM ITS PATRONS CONCERNING ITS SERVICE

1201-S

CLASS OF SERVICE

This is a full-rate Telegram or Cablegram unless its deferred character is indicated by a suitable symbol above or preceding the address.

WESTERN UNION

R. B. WHITE
PRESIDENT

NEWCOMB CARLTON
CHAIRMAN OF THE BOARD

J. C. WILLEVER
FIRST VICE-PRESIDENT

SYMBOLS

DL = Day Letter

NM = Night Message

NL = Night Letter

LC = Deferred Cable

NLT = Cable Night Letter

Ship Radiogram

The filing time shown in the date line on telegrams and day letters is STANDARD TIME at point of origin. Time of receipt is STANDARD TIME at point of destination.

Received at Flatiron Bldg., New York City

NBK33 10=MINNEAPOLIS MINN 26 855A

1936 JUN 26 AM 10 07

B A GARSIDE= ASSOCIATED BOARD OF CHRISTIAN COLLEGES

Miss North CHINA 150 5 AVE =

ASSOCIATED
BOARDS

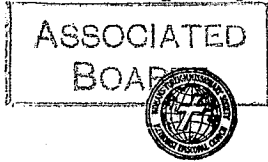
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CONSIDERATION WHEN VOTES ARRIVE=

MRS LEON ROY PEEL.

WESTERN UNION ALONE SERVES 89% OF THE PLACES HAVING TELEGRAPH OFFICES

Howe

MINNEAPOLIS BRANCH
WOMAN'S FOREIGN MISSIONARY SOCIETY
Methodist Episcopal Church



MRS. J. RALPH MAGEE, *President*
Hotel Commodore, Saint Paul, Minn.
MRS. LEON ROY PEEL, *Corresponding Secretary*
607 Wesley Temple, Minneapolis, Minn.
MRS. F. L. PARSO, *Secretary of the Home Base*
Windom, Minn.

MRS. C. W. HALL, *Treasurer*
3206 Second Ave. S., Minneapolis, Minn.
MRS. S. W. PINKERTON, *Recording Secretary*
71 Otis Lane, Saint Paul, Minn.
MRS. B. L. BUMBERT, *Secretary of Supplies*
607 Wesley Temple, Minneapolis, Minn.

June 29, 1936

Ack 7/3/36

Mr. B. A. Garside
Associated Boards for Christian
Colleges in China
150 Fifth Avenue,
New York City, N. Y.

My dear Mr. Garside:

I have sent to Mrs. Franklin Reed, Secretary of the Foreign Department, a summary of the votes which have come together with the votes as they have been received. In addition I have enclosed a letter which is to go to you if her understanding as our official secretary is the same as mine.

Will you kindly consult with Mrs. Reed, 619 Carlton Road, Westfield, New Jersey, concerning this letter, which I trust reaches you in time for word before July 1st?

If you do not get this information wire me and let me know when you must have the information.

Yours sincerely,

Leon Roy Peel

Mrs. Leon Roy Peel.

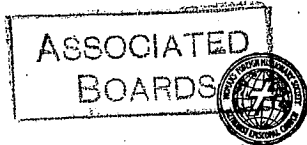
P-b

Hwa Nan

MINNEAPOLIS BRANCH
WOMAN'S FOREIGN MISSIONARY SOCIETY
Methodist Episcopal Church

[1]

MRS. J. RALPH MAGEE, *President*
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607 Wesley Temple, Minneapolis, Minn.

June 29, 1936

Rec 7/2/36

Mr. B. A. Garside
Associated Boards for
Christian Colleges in China,
150 Fifth Avenue
New York City, N. Y.

My dear Mr. Garside:

Because our Officers are so widely separated and since it is vacation time I found it quite difficult to get the votes assembled for your meeting on June 25th.

I am, however, sending you my understanding of the votes. However, we must depend upon Mrs. Reed, the Secretary of the Foreign Department, for the official count. If there is any difference of opinion from my present interpretation we must abide by her decision.

I. Membership in the Associated Boards. The Foreign Department feels that we should remain.

II. A. We approve payment of our obligations which are in arrears.

B. We approve willingness to underwrite the \$504 for next year contingent on the benefit Hwa Nan receives from such membership.

III. At such times when only one member of the Hwa Nan Committee is available we have asked Mrs. Diefendorf to serve as our representative at the Hwa Nan Fukien and the Associated Boards meetings. If she is unable to attend we would recommend that Mrs. Hardie or Miss Ransom be alternates.

IV. That in the classification of urgent needs we place Hwa Nan's needs for this coming year at \$10,000. This amount to care for necessary equipment in the domestic science department and the library.

V. In consultation with Bishop Gowdy and Dr. Ding and in consideration of requests which have come from the field we wish to state that the urgent capital requirements which should be actively sought in 1936-37 for Hwa Nan be for general endowment; that this amount should total \$150,000.

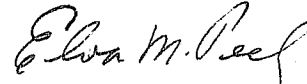
JUN 29
1936

Mr. B. A. Garside - 2

At this time we are not quite in a position to state what the amount should be in the next five years. I do, however, have requests from Hwa Nan through the Board of Directors and in harmony with the Fukien Construction Bureau as to the amount needed to build up a high-grade school to meet the needs, but as a Society we have not had time to think this through. Therefore, may we have the summer months until the October meeting to consider this matter? But we do wish to be included in the requests which you are going to make public and, if necessary, we will endeavor to get a united opinion from the group before such figures go into print.

We are asking you to continue the same members on the committees as designated, but at Muncie, Indiana, at General Executive we will try to find folks who can be present with you at the various meetings.

Sincerely yours,



Mrs. Leon Roy Peel.

P-b

Hwa Nan

ASSOCIATED
BOARDS

July 3, 1936

Mrs. Leon Roy Peel,
607 Wesley Temple,
Minneapolis, Minn.

My dear Mrs. Peel,

We acknowledge with appreciation your letter of June 29th, which Mrs. Reed kindly forwarded to us with an expression of her own approval.

Needless to say, we are all very much delighted at these assurances of the desire of the Hwa Nan Trustees to continue their cooperation with the other boards of trustees in the Associated boards. We are eager that during this coming year this relationship may prove closer and more productive for us all than has heretofore been possible.

I at once sent copies of your letter to Mr. George Barber and Dr. K. E. Diffendorfer, the members of the sub-committee appointed to consider this matter. They got together at once, and took the following actions:-

1. To authorize the inclusion in the preferred list of promotional objectives to be sought during 1936-37 the sum of \$6,000 for Hwa Nan College.
2. To recommend to the Finance Committee and the Executive Committee that there be included in the supplementary list of urgent capital needs for which funds will be sought during 1936-37 the item of \$75,000 for general endowment for Hwa Nan College.
3. To recommend to the Finance Committee and the Executive Committee that the remaining \$75,000 of general endowment requested by the Hwa Nan Trustees be included in the general capital requirements for which funds will be sought during the next five years.
4. That the above actions are taken with the understanding that the Hwa Nan and Fukien Trustees will continue their efforts to develop the maximum practical degree of cooperation between these two institutions and will make such increased cooperation one of the major purposes to which new funds secured through the Associated Boards will be devoted.

The \$6,000 for the urgent current needs of Hwa Nan this year is being included in our preferred list of promotional objectives. The recommendations in the second and third actions will be brought to the attention

July 3, 1936

of the Finance and Executive Committees at their next meetings, and I am sure will meet with their approval. We assume that the Hwa Nan Trustees may wish a little later to present a further list of items setting forth your general capital requirements during the next five years. There is no need for any special haste in doing this, although we hope that during the autumn the Finance Committee can give a thorough study to this whole question of the larger needs of the Colleges during the coming years.

We are sorry that it was not possible for the sub-committee to include the full \$10,000 as the objective to be sought for Hwa Nan this year. It followed the same policy in this instance as was pursued in the case of practically all the other boards of trustees. The urgent current needs, as submitted by the various boards, totalled almost \$200,000, which was a much larger figure than we felt it at all likely we could secure this year. So practically all askings had to be scaled down accordingly. Likewise, it was thought inadvisable to put all the urgent capital needs of the Colleges in the supplementary list of capital items to be sought this year. So certain items were selected for each College, and the remainder were placed in the objectives to be sought during the five year period.

I assume that Miss Hooper will be authorized to send us in due course the amounts requested of the Hwa Nan Trustees for the Associated Boards budget, 1935-36. We also assume that she will be authorized to make advances up to a total of \$504, as may be required, in the form of a loan on this year's budget, this to be readjusted before the close of the fiscal year next June.

We are gratified to note that Mrs. Diefendorf is being asked to serve as a Hwa Nan representative on our various committees whenever it is not possible for other representatives to be present. We will welcome Mrs. Diefendorf's assistance, for she always has an intelligent and constructive attitude toward every question and problem. But we do hope, too, that other members of the Hwa Nan Board can be as active this year as their location and other responsibilities will permit.

And above all else we are eager to make this year a time of real progress for our Hwa Nan relationships. During the coming weeks we will be corresponding with you and with the other Hwa Nan Trustees to ask your help in making our promotional efforts produce the maximum results for Hwa Nan.

I have had some very satisfactory conference with both Bishop Gowdy and Dr. Ding on the subject of Hwa Nan-Fukien cooperation. They have made some very practical and concrete suggestions, which our two boards of trustees should consider together at the earliest opportunity. I hope that such an opportunity may be found early in the autumn.

With every good wish for a pleasant summer, I am,

Very sincerely yours,

BAG/G

Copy to Mrs. Reed

E A GARSIDE

MINNEAPOLIS BRANCH
WOMAN'S FOREIGN MISSIONARY SOCIETY
Methodist Episcopal Church

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607 Wesley Temple, Minneapolis, Minn.

ASSOCIATED
BOARDS

July 13, 1936

Mr. B. A. Garside,
Associated Boards for
Christian Colleges in China,
150 Fifth Avenue,
New York City, N. Y.

My dear Mr. Garside:

I have sent word to all the members of the Board of Trustees concerning the report which you sent to me under date of July 3rd. I had some figures which I wished to submit but I really felt it would be wiser to write the field before submitting the final figures for the next five-year period.

I am very sorry that you felt you could not include the full \$10,000 for Hwa Nan College. It really was a minimum figure. I have written Miss Hooper concerning the amount in arrears requested of the Hwa Nan Board of Trustees and trust it will reach you in a short time. Would the Associated Boards give us special concession with reference to the amount which you consider us in arrears? We were not actively a participant last year and would it be possible for you to make a special concession as to the amount which we owe?

There is one matter concerning our underwriting for next year. We were unanimous in it but I feel I should make clear to you that our financial pledge is conditioned on benefits received from the Associated Boards. We are all of the opinion that this means financial benefits received from the Associated Boards and not by contributions augmented through the Hwa Nan Committee. I would judge from your letter that you feel Miss Hooper should finance our underwriting at this time. I believe that I had better ask you to let us know concerning the understanding of our financial benefit.

I trust that you may have an opportunity to talk further with Dr. Ding. I believe he knows the field as thoroughly as anyone does and he is very fair-minded in the Hwa Nan-Fukien situation. He is a member of both Boards on the field and I believe is very much interested in both institutions.

I note under item (4) in your letter that you state the above actions concerning the preferred list of promotional objectives as well as the capital needs for 1936-37 and the general capital requirements are taken with the understanding that Hwa Nan and Fukien Trustees will continue to develop their maximum practical degree of cooperation. I do

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ASSOCIATED
BOARDS

July 13, 1936

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Associated Boards for
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150 Fifth Avenue,
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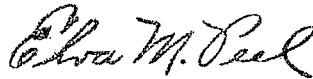
Mr. B. A. Garside - 2

JUL 13
1936

hope, and I am sure the Board of Trustees desire, that we may move forward in the spirit of cooperation, but I would gather from both Bishop Gowdy and Dr. Ding that we can not, at this time, expect more than the spirit of cooperation with perhaps an exchange faculty for the two institutions and joint conferences as well as more joint student activities of these two institutions.

I note you say that during the coming weeks you will be corresponding with us asking help along the line of promotional efforts in behalf of Hwa Nan. I do trust that every member of the Board will give this her concentrated thought and that we may make real progress during this year.

Very sincerely yours,



Mrs. Leon Roy Peel.

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JOINT OFFICE

ASSOCIATED
BOARDS

August 11, 1936

Mrs. Leon Roy Peel,
607 Wesley Temple,
Minneapolis, Minn.

My dear Mrs. Peel,

In your letter of July 13th you ask whether I have had any further conferences with Mr. Ding or Bishop Gowdy as to cooperation between Hwa Nan and F. C. U.

In my conversations with both Mr. Ding and Bishop Gowdy it seemed to me that they were in agreement on three things:- (1) That any move which would bring the two institutions on adjacent campuses is not feasible at this time. (2) That there is a wide range of possible cooperation between the two institutions while remaining on their present sites, and that very careful study should be given to these possibilities. (3) That the boards of trustees of the two institutions, as the bodies legally responsible for them under their absolute charters, should study together the practical steps in the direction of cooperation which can be taken immediately, while at the same time considering further steps which might be taken in future.

This would re-emphasize the importance of a joint meeting of the two boards at the earliest feasible date for the purpose of finding out just what can and should be done and of reaching a common understanding with regard to policies and procedure so that both groups will be moving in the same direction and not unconsciously working at cross purposes.

Very sincerely yours,

BAG/G

B A GARSIDE

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ASSOCIATED
BOARDS

August 11, 1936

Mrs. Leon Roy Peel,
607 Wesley Temple,
Minneapolis, Minn.

My dear Mrs. Peel,

I am sorry that vacations and the rush of the closing of the year's work have both combined to delay my acknowledging your letter of July 13th. But I am glad to learn from Mrs. Macmillan that she has been corresponding with concerning the promotional matters which are under necessity of getting started as promptly as possible.

Your letter raises a number of important questions of policy and procedure which cannot be satisfactorily cleared by correspondence only. One cannot condense into a letter all the developments which have been taking place during the last four or five years, and any mere statement of the decisions reached by the various boards and committees always sounds arbitrary when not accompanied by a long explanation of just how and why this or that policy was adopted.

In your letter you speak of the amount the Hwa Nan Trustees have been asked to "underwrite" toward the promotional budget of the Associated Boards for 1936-37. There have been no underwritings asked from any board of trustees toward this united promotional enterprise during 1936-37. The various boards have been asked to lend enough money to get the united promotional program under way, but these loans are in no sense underwritings, since all loans are to be repaid before the end of the year, and each board is to be asked to pay only its pro rata share based on actual new gifts received. The Hwa Nan Trustees were asked to agree to lend on this basis, as and when it might be required, up to a maximum of \$504. Any amount the trustees do lend will be repaid before June 30, 1937. We have not made any request to Miss Hooper to advance any part of this \$504 loan as yet. Whether we will need any or all of it will depend upon a number of factors which only the future can decide. All we are requesting at this time is information as to whether the Hwa Nan Trustees have authorized such a loan if it should be needed.

One passage in your letter troubles me, because I find it difficult to understand what you have in mind. You say "I feel I should make it clear to you that our financial pledge is conditioned on benefits received from the Associated Boards. We are all of the opinion that this means financial benefits received from the Associated Boards and not by contributions augmented through the Hwa Nan Committee".

The thing that is confusing here is that we seem to create a distinction which does not exist. For the members of any of the participating boards of trustees to talk in terms of "we trustees of X College, and you of the Associated Boards" is on a par with having a group of New Yorkers say "we citizens of New York, and you citizens of the United States." To be a citizen of the one you must be a citizen of the other. The United States is non-existent except as it is made up of the states of New York and Minnesota and the forty-six others. And the Associated Boards is likewise non-existent except as it is made up of the trustees of Hwa Nan, and Yenching, and Ginling, and the eight other boards. Each member of the Hwa Nan board of trustees is also a member of the Associated Boards.

And so it follows inevitably that most of the promotional results secured by the Associated Boards for any individual college will come as the results of the efforts of the members of the board of trustees of that College. The results for the year just closed, as revealed in the Annual Report of the Associated Boards which is now on the press, shows how true this is. The members of some boards of trustees worked faithfully - and their institutions benefitted accordingly. The members of other boards did nothing - and their institutions received practically nothing. The Associated Boards possesses no magic formula for securing funds; except the formula that by working together in a common enterprise we can be much more effective than if we try to work independently and often as rivals. Of course it might be possible for an institution to benefit to a limited extent from its pro rata share of undesignated funds, and from chance gifts designated for it, even if its trustees did not give their active assistance. But such a situation would be most unsatisfactory both to the individual institution and to the united group.

So we should have a frank understanding at the beginning that, in all probability, most of the designated gifts received for Hwa Nan this year will come either directly or indirectly through the activity of members of the Hwa Nan board of trustees. The promotional staff of the Associated Boards are eager to serve and to assist you. As the Hwa Nan trustees work together with them and with the trustees of the other boards the benefits to Hwa Nan will almost certainly be much greater than if you were working alone. This should be increasingly true as, with the passage of time, our united efforts become stronger. But meantime the cost of these promotional efforts must in some way be met. And, in the judgment of the group, the most equitable basis is that of a pro rata charge against all new money secured from year to year. By and large, the basis is fair for everyone, for at least most of the boards of trustees are working with much the same degree of activity and securing commensurate results. If any are inactive, they get little or nothing. Indeed, many members of the Associated Boards serve on the boards of trustees of three or four colleges, so could not be exclusively claimed by any one. This is true of a number of your most active Hwa Nan trustees.

With reference to the amounts requested of Hwa Nan for 1935-36 (\$50 for the administrative budget of the Associated Boards, and \$504 for the promotional budget), you ask "Would the Associated Boards give us special concession with reference to the amount which you consider us in arrears? We were not actively a participant last year, and would it be possible for you to make a special concession as to the amount we owe?"

August 11, 1936

This is a matter which would lie within the jurisdiction of the Associated Boards Committee on Finance. If the Hwa Nan trustees wish to make such a request, I will be glad to place the item on the agenda of the next meeting of the Committee, which will be held fairly early in the autumn. You should in that event have your Hwa Nan representative on the Committee present to explain the request to the Committee and to answer any questions they might ask. I am sure that the Hwa Nan representative on the Finance Committee would have in mind the following facts:-

(a) As regards the \$50 for administration - That the Hwa Nan trustees have never been asked to bear any part of the very substantial expenses borne by the other ten boards of trustees when the Associated Boards was first organized some years ago. That this \$50 was the least asked of any board of trustees in 1935-36, and was only one-fourth of one percent of the total administrative budget of the Associated Boards. That the actual cost to the Associated Boards of correspondence, discussions, and actions related to Hwa Nan matters, from the time the Hwa Nan trustees applied for admission to the Associated Boards up to June 30, 1936, has amounted to several hundred dollars, all of which - except for this \$50 - has had to be borne by the other ten boards of trustees.

(b) As regards the \$504 for promotion, 1935-36 - That the Hwa Nan trustees have never been asked to bear any part of the heavy costs of laying the foundations for this united promotional work during the last three or four years, including not only the dissemination of information about the China Colleges and arousing interest in them, but also securing a number of pledges from which Hwa Nan will receive its pro rata share from year to year. That Hwa Nan trustees have likewise not been asked to bear any pro rata share in the cost of the Associated Boards promotional equipment, files, and lists, for which the other ten boards of trustees have together spent about \$10,000, and from which Hwa Nan will in future benefit equally with the others. That promotional plans for 1935-36 were made in the expectation that Hwa Nan would take an active part, and little or no saving in expense could be effected in the budget as a result of the Hwa Nan trustees' lack of active participation. That any portion of this \$504 not paid by the Hwa Nan trustees would have to be carried as a deficit, which could be cleared in only one of two ways: (1) by additional assessments on the other ten boards of trustees, or (2) by taking this amount from future gifts which would otherwise be distributed among all eleven of the participating boards.

Sorry that this letter has grown to such length. As I began by saying, it is not easy to answer the important questions you raise without going into rather long explanations.

We look forward this year to very fruitful working together in the interests not only of Hwa Nan but of the whole group of Christian Colleges in China.

BAG/G

Very sincerely yours,

A. GARSIDE

[1]

MINNEAPOLIS BRANCH
WOMAN'S FOREIGN MISSIONARY SOCIETY
Methodist Episcopal Church

Mrs. J. RALPH MAGEE, *President*
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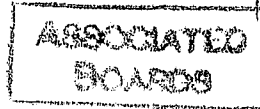
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Mrs. B. L. BUMMERT, *Secretary of Supplies*
607 Wesley Temple, Minneapolis, Minn.

October 31, 1936

Mr. B. A. Garside
150 Fifth Avenue
New York City, N. Y.



My dear Mr. Garside:

The matter of the United Board was considered at the Muncie meeting. We feel we have not studied it sufficiently and that we were not in a position to definitely decide and would like to have more time for further consideration.

We met as a committee and have definitely determined to get some new publicity matter out for the benefit of our constituency. Miss Elsie H. Reik, Miss Dorothea L. Keeney and Mrs. H. M. LeSourd are going to serve on this committee.

We have a promotional committee which is composed of Mrs. H. B. Earhart, Miss Lulie P. Hooper, Mrs. H. M. LeSourd, Mrs. U. S. Grant and myself. I think you asked us to submit the list of our coopted members for your files. I thought it best not to give you the names until we had had a committee meeting and until they really had definitely accepted their responsibility. I am now ready to submit the list of coopted members.

*M.P. et al
not change*

The Board of Trustees has had a few changes. Will you kindly note that in place of Mrs. C. C. Peale we have the name of Mrs. Harvey W. Harmer, 531 Hornor Avenue, Clarksburg, W. Virginia, and in place of Mrs. C. H. Hardie, the name of Mrs. Parris C. Greenly 93 Linden Avenue, Jersey City, N. J.? Mrs. Peale and Mrs. Hardie will both still remain in our Executive group; however, they will not be the voting members of the Board of Trustees, but for general purposes I will be glad to have you send ^{them} any and all material which would be informational.

I was very glad indeed to have had an opportunity for a conference with Mrs. Macmillan. Today I have written Mrs. Earhart that Mrs. Macmillan will be in Detroit. I trust they will have a conference this week.

We trust that this year may find Hwa Nan in a better financial condition because this new committee definitely plans to go out and find new funds. The promotional committee is making plans for the advancement of Hwa Nan. We hope we may meet the emergent needs which we listed this summer. May I say that the emergent needs are numerous. We feel distinctly that we need two new faculty members, - one Religious

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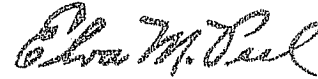
1936

Mr. B. A. Garside - 2

Education Director and a physical education staff member. President Wang has sent us a list of vital needs and for those purposes we wish to raise some funds. Then, too, she feels that we should have a Home Economics building which will house the undergraduate science work. We are eager to refrain from over-lapping with the advanced science work which we feel should be done cooperatively with Fukien.

I wonder if there was any other matter of business which we have overlooked in this business session. If so, I trust you will call it to my attention.

Sincerely yours,



Mrs. Leon Roy Peel.

P-b

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ASSOCIATED
BOARDS

Hwa Nan

November 5, 1936

Mrs. Leon Roy Peel
607 Wesley Temple
Minneapolis, Minnesota

My dear Mrs. Peel:

Let me acknowledge receipt of your letter of October 31st. We are glad to know that you had such a good meeting of the Hwa Nan Trustees, and that Mrs. Macmillan found it possible to attend. We are happy to note the progress the Hwa Nan Trustees are making in their plans for promotional work. Mrs. Macmillan has already written to say that she is doing everything she can to cooperate with these plans, and I am sure you will find that all the other members of the Associated Boards promotional group are equally anxious to assist.

We are making note of the changes in the personnel of the Hwa Nan Board of Trustees.

I am sure that the Hwa Nan Board of Trustees understands that no request was made by the Associated Boards that any of the Boards of Trustees of the various colleges reach any definite decision at this time with regard to the proposals with reference to the development of either a United Board or some other form of closer cooperation among the various Boards of Trustees. All that the Associated Boards proposed at the Annual Meeting was that the various Boards of Trustees appoint two representatives each, for the purpose of meeting together and giving careful study to the whole problem of the most effective type of organization here in the west for service to the cause of Christian higher education in China. While most of the Boards of Trustees appointed their representatives last spring we have delayed any meeting of these representatives until the West China and Hwa Nan Boards have had time to act. The West China Governors appointed their two representatives at their annual meeting on October 21st and 22nd. While your letter does not report definitely the action of the Hwa Nan Trustees on this invitation to appoint two representatives to confer with the representatives of the other boards concerning this matter, Mrs. Diefendorf tells me that two such representatives were appointed. I understand that she is one of the representatives, that you yourself is the other, and that Miss Ruth Ransom is an alternate to serve in case either of you cannot be present at any given meeting.

We had a preliminary meeting of the representatives of the various Boards of Trustees here in New York on November 2nd and are planning another meeting here on November 10th. We are inviting Mrs. Diefendorf to attend and wish very much that you yourself could be present. The general plan of the group

Mrs. Peel

-2-

November 5, 1936

is to have several preliminary meetings of such members as can conveniently attend for the general discussion of the whole question and the clarification of the major issues. Then, about the end of November or early in December, we hope to have a larger meeting of the Committee, at which out of town members as well as those living in the metropolitan area can attend, and at which we can more thoroughly explore these problems of cooperation at the home base. We will keep you informed of developments.

With all good wishes, I am

Sincerely yours,

B A GARSIDE

BAG:MP

MINNEAPOLIS BRANCH
WOMAN'S FOREIGN MISSIONARY SOCIETY
Methodist Episcopal Church

Hwa Nan

MRS. J. RALPH MAGEE, *President*
1299 Grand Ave., Saint Paul, Minn.

MRS. LEON ROY PEEL, *Corresponding Secretary*
607 Wesley Temple, Minneapolis, Minn.

MRS. F. L. PARSO, *Secretary of the Home Base*
Windom, Minn.



MRS. C. W. HALL, *Treasurer*
3206 Second Ave. S., Minneapolis, Minn.

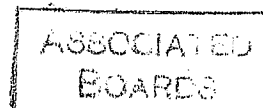
MRS. S. W. PINKERTON, *Recording Secretary*
71 Otis Lane, Saint Paul, Minn.

MRS. B. L. BUMMERT, *Secretary of Supplies*
607 Wesley Temple, Minneapolis, Minn.

December 2, 1936

Rec 12/14

Mr. B. A. Garside
150 Fifth Avenue
New York, N. Y.



My dear Mr. Garside

Thank you for the enclosures of the minutes as well as the docket for the full meeting of the Committee which is called for December 8th. I should like to be present but I do not believe at this time that it will be possible for me to attend. I have, however, written Miss Ransom and am also urging Mrs. Diefendorf to attend that meeting.

As I have read the report it appears that the group are in favor of creating a more effective functioning Board out of the present Associated Boards group. It seems to me that for the present this would be the wise step to take.

We hope that in a short time we are going to be able to have a worthy report to send in on the progress made for Hwa Nan College. Have you seen the October issue of the China Christian Advocate? They have devoted the entire number on Hwa Nan and the articles are splendid.

Sincerely yours,

Mrs. Leon Roy Peel

P-b

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JAN 1

Hwa Nan

ASSOCIATED
BOARDS

December 14, 1936

Mrs. Leon Roy Peel
607 Wesley Temple
Minneapolis, Minn.

My dear Mrs. Peel:

Thank you for your letter of December 2nd.

We were sorry that you could not attend the Committee on Greater United on December 8th but we were glad that both Mrs. Diefendorf could be present.

You will see from the copy of the minutes we have already sent you that the action of the Committee was along the line which you felt to be the wise one - that of more efficient functioning within the present framework of the Associated Boards and the individual College Boards. The formulation of a more detailed plan of procedure was put in the hands of an editing committee, which should be making its report within a few weeks.

We are gratified that increasing activity on behalf of Hwa Nan is being manifested and we hope that before the close of the year the results will prove encouraging to us all.

With all good wishes for the approaching holiday season, I am

Very sincerely yours,

B A GARSIDE

BAG:MP

MINNEAPOLIS BRANCH
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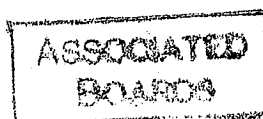
MRS. S. W. PINKERTON, *Recording Secretary*
71 Otis Lane, Saint Paul, Minn.

MRS. B. L. BUMMERT, *Secretary of Supplies*
607 Wesley Temple, Minneapolis, Minn.

December 16, 1936

Clara Boring
Hwa Nan Field

Mrs. T. D. Macmillan
Associated Boards
150 Fifth Avenue
New York, N. Y.



My dear Mrs. Macmillan

I have just received a copy of a cable from China saying:

"WELCOME BORING HWANAN"

That means if at all possible we will want Dr. Boring to stop off en route to Yenching. I am sending Dr. Boring a letter of invitation, and am also writing to President Stewart of Yenching, or should some quicker means of communication be arranged? Is there anything else that I should do in making this adjustment?

I have written to Hwa Nan concerning the film which you suggested. I hope it turns out in good shape.

I would have enjoyed being at some of the Associated Boards meetings but that is the price one pays for living in the country of the Teepees! Have you had any meetings since Muncie which is of any consequence to Hwa Nan?

Most cordially yours,

Elva M. Peel

Mrs. Leon Roy Peel.

P-b

ASSOCIATED
BOARDS

Hwa Nan

YENCHING

December 24, 1936

My dear Mrs. Peel:

Your note of December 16 reached me in New York where I am to be only briefly before returning to the middle west. We are glad to know that the suggestion of a visit from Dr. Alice M. Boring to Hwa Nan has roused an enthusiastic echo from the authorities of the College. Since you have written to Dr. Boring and to President Stuart, perhaps we can leave the whole matter now in Dr. Boring's hands. If a cabled question to Yenching is necessary, she will certainly ask it, for I am confident that she will accept the invitation if it is at all possible.

Sincerely yours,

Mrs. T. D. Macmillan

Mrs. Leon Roy Peel
607 Wesley Temple Building
Minneapolis, Minnesota

The Wardell
15 East Kirby Avenue
Detroit Michigan
15 January 1937

Dear Mrs. Peel:

You will know without my word that it has been a pleasure to me to have a bit of cooperation with Mrs. Earhart here in Michigan before her departure for California. As soon as some of her primary questions were answered, she showed the finest kind of spirit in talking over plans and giving details of her own program so that there need be no conflict with the work being done by other representatives of the China Colleges at present in Michigan. I look forward to further opportunities for such cooperation.

Mrs. Earhart and I had a final conference last week, in which she outlined a three-year proposal which she was forwarding to you. The plan included provision for increasing all faculty salaries at Hua Nan and for building the Administration-Classroom building. Mrs. Earhart quoted exact figures from her memorandum, which showed her own gift of \$1800 a year for three years as the beginning of the plan, and which automatically made the remainder of the plan obligatory if her gift, setting a new salary figure, was accepted.

It would seem to me that the acceptance of this plan would call for a revision of the askings for Hua Nan as previously presented to the Associated Boards, since Mrs. Earhart's scheme deals comprehensively with the immediate needs of the College. I shall look for further word from Mr. Garside after he has received the report.

Mrs. Earhart spoke of two premises as lying at the basis of her three-year plan: (1) that the premedical sciences be taught in the laboratories of the Fukien Christian University, and (2) that the long-time plan for the development of Hua Nan be worked out as a part of the united program under the Associated Boards. In other words, I understood that she had decided to define the function of her committee as the relief of two pressing injustices to Hua Nan: (1) low faculty salaries, and (2) inadequate housing of the present administrative and classroom activities. I understood that she was definitely referring other phases of Hua Nan's future to the Trustees working as a part of the Associated Boards. Confirmation or correction of this understanding will reach me in due time.

Sincerely yours,

Mrs. T. D. McMillan

Mrs. Leon Roy Peel
607 Wesley Temple
Minneapolis Minnesota

January 20, 1937

Dr. Alice M. Boring
410 Riverside Drive
New York City, N. Y.

My dear Dr. Boring

Thank you for your good letter written under date of January 10th. I have also received a letter from Mrs. Macmillan.

We shall get in touch with Yenching after we have had a chance to consult with President Wang concerning a visit. I believe it would be well for her to extend the invitation to Dr. Wilson.

Your kind offer of entertainment and willingness to show our faculty members around, is gratefully received. I shall send your kind invitation to President Wang.

With best wishes to you as you return to Yenching.

Most sincerely yours,

Mrs. Leon Roy Peel.

P-b

Copy of same sent to Detroit

MINNEAPOLIS BRANCH
WOMAN'S FOREIGN MISSIONARY SOCIETY
Methodist Episcopal Church

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71 Otis Lane, Saint Paul, Minn.

MRS. B. L. BUMMERT, *Secretary of Supplies*
607 Wesley Temple, Minneapolis, Minn.

January 23, 1937

Mrs. T. D. Macmillan
150 Fifth Avenue
New York City, N. Y.

My dear Mrs. Macmillan:

I have received a letter from Dr. Boring recently and also one from you. I am writing President Wang with reference to the invitation which we hope may be extended to Dean Wilson of Yenching. It seems to me that it should come from President Wang and perhaps associated members in the Science Department.

I have noted your statement concerning the possible visit of Professor Wood if invited. I shall suggest this to President Wang and I trust that a message may soon go from the College to these members at Yenching.

I have been somewhat delayed in answering your letter primarily because we have just completed our First Quarterly Branch Meeting. We always have full representation at this meeting as well as the annual session; consequently, with so many items concerning the 70th anniversary on my mind I did not have time to get in touch with you as early as I had anticipated.

I am glad you had an opportunity to discuss some plans with Mrs. Earhart. You mentioned in your letter that there would probably need to be a revision of plans with reference to askings for Hwa Nan. Mrs. Earhart wrote me and I have given it considerable study but, as you know, our Board of Trustees, as well as the coopted members who belong to our group, are widely separated. It would be necessary to bring any question of change before the entire group. This can not be done before March, which is the set time of our Mid-Year Meeting, so I believe that the askings for the present had better remain as they were voted upon by the Board of Trustees. If it seems wise to change them at the Mid-Year meeting I shall then send in the change to the Associated Boards Office.

The Woman's Foreign Missionary Society, as you know, has been solely responsible for the College. There are certain

JAN 23
1937

basic foundations upon which we must build and they would of necessity be in accordance with the general set-up of our Society. I am writing Mrs. Earhart to get her point of view on one or two matters and then shall get in touch with you.

I note in your letter written under date of January 14 that you speak about the cooperation between Mrs. Earhart and the current China colleges program, especially in regard to the work in Michigan. You mentioned the fact that Mrs. Earhart planned to make an appeal to Mrs. Ford for Hwa Nan alone. Has Mrs. Ford previously given? It was in my thinking that if one of our members planned to get in touch with a perspective giver that this was in accordance with the plan of the Associated Boards if the perspective givers were not already on the listed group in your office. I am rather sorry that Mrs. Earhart did not have the privilege of making an appeal to Mrs. Ford because of her personal contact. I am in personal sympathy with the Associated Boards approaching Mrs. Ford if they are able to get an immediate interview and secure an endowment which will yield a sum of at least \$6,000 annually. I feel it is unwise to make a plan for a short period, for instance, for two or three years. We have been so unsettled in our country, and time passes so quickly, that if we make plans based primarily on a short period of years we may find ourselves plunged into a very serious situation at the expiration of that time. I do hope that whatever approach is made may yield rich returns.

Now concerning the need for a college instructor in applied social service. We certainly find that this is one of the most needy fields. Great opportunities of service are opening along this line in Fukien Province. Of course, the Provincial Bureau of Education has requested, in fact, required, that we assume our proportionate share of teaching the illiterate people. You, of course, know that Hwa Nan College had about 150 of this group in daily attendance; 105 of that number completed the reading textbook of 700 Chinese characters. The Provincial Literacy Committee sent representatives to examine the students and gave them literacy certificates. Most of the women read in the Foochow dialect, but a few used Mandarin and did very well. When this group were asked if they would be interested in continuing their reading lessons, or in attending an adult class or a half-day school, all with the exception of a few, answered in the affirmative. We expect a large number of this group to register in our half-day school and the adult classes which Hwa Nan opened this last fall.

You can readily see we need a new source of financial assistance. A fund which will help yield an annual sum of at least \$1,000 for Hwa Nan. We wish it could be more in order to help this College train her youth as well as her citizens to be ideal home-makers, to be leaders in Society, to develop the citizens' health in body and spirit, to promote ideals of the nobility of manual labor, and to develop scientific, economic, artistic, and ethical living.

We also need a new Religious Education Director. Great avenues of service are open along this line. We need a Physical Education Director, this is a requirement of the Government.

Mrs. T. D. Macmillan - 3

JAN 23
1937

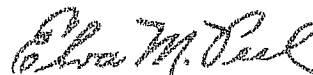
President Wang would like this faculty member for the present to be a Westener. She has consulted with Ginling College and other places in China hoping to find the right Chinese woman for the present, but up to date has not been able to obtain such a person.

The Domestic Science Department at Hwa Nan is somewhat different than the set-up suggested and planned in American colleges but, of course, we operate in China to make our curriculum most effective for the needs of that section of the world.

7
It is interesting to note Hwa Nan graduates who are now ideal home-makers, teachers of Home Economics, Directors of Nurseries, Hospital Dieticians, Adult Educations in the YWCA., Supervisors of Clothing Companies, Extension of Education in Home Economics, workers in Public Health Bureau, Editors of Women's Magazines, etc.,

This is rather a lengthy letter, but you will see that we are deeply interested and are trying to find a way to help the college operate on a safe, sure foundation for the years to come. We will appreciate any help which you can render. Let us hope that together we may be able to get assistance especially from sources which demand a co-ordinated and unified approach to the educational problem.

Very sincerely yours,



Mrs. Leon Roy Peel.

P-b

The Wardell
15 East Kirby
Detroit

6 February 1937

Dear Mrs. Peel:

At the moment there is, I believe, only one comment I need to add to the enclosures. The name of Mrs. Edsal Ford has for some time been claimed by Lingnan University because of a connection of many years. When I learned that she was to be seen by Mr. Wannamaker in December, I reported Mrs. Earhart's suggestion of seeing her for Hua Nan. When Mr. Wannamaker arrived in Detroit, he asked me to inquire of Mrs. Earhart whether she would be happy to have the interested of all the women's work merged in a joint project, and she readily agreed. It was her intention to ask for Hua Nan only the \$1000 yearly, so that you can see there has been no injustice to Hua Nan or to Mrs. Earhart's personal plans, except in so far as they may possibly have been retarded through the non-receipt of the note of introduction which I thought Mrs. Earhart stood ready to give.

Please criticize quite frankly the enclosed draft of the united project.

Sincerely yours,

Mrs. T. D. Macmillan

Mrs. Leon Roy Peel
607 Wesley Temple
Minneapolis
Minnesota

MINNEAPOLIS BRANCH
WOMAN'S FOREIGN MISSIONARY SOCIETY
Methodist Episcopal Church

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71 Otis Lane, Saint Paul, Minn.

MRS. B. L. BUMMERT, *Secretary of Supplies*
607 Wesley Temple, Minneapolis, Minn.

February 16, 1937

Mrs. T. D. Macmillan
150 Fifth Avenue
New York, N. Y.

My dear Mrs. Macmillan:

Thank you for sending the draft concerning the united project. I think you have worked up a very splendid resume; concise, and yet very telling. I trust that the matter will make its desired impression upon Mrs. Ford so that we can look forward to an income for these worthy institutions.

I am sorry that Mrs. Earhart is so far distant during these days when we should have closer communication, but I presume that is a matter which one may expect in a voluntary committee.

I noted your statement relative to Hwa Nan. I do not believe that Hwa Nan wishes to be considered separate from the Associated Boards, and when I wrote you about Mrs. Ford I thought from your letter, or some statement that Mrs. Earhart sent, that Mrs. Ford was an entirely new prospect. On that basis I felt that Mrs. Earhart should have been permitted to make the approach. Of course, you see that Hwa Nan has so recently come into the Associated Boards that it will take some time for us to learn the plan and procedure of a well-organized Board. We want to be a part of a worth while program, and I am sure you must feel that we are making efforts to do so. You have been very kind in your helpful remarks when I have had conferences with you and you have shown an appreciative spirit in the forward strides.

If you can give us any suggestions on how to proceed, let us know, but it seems to me that every bright idea we get some other group has a claim.

Very sincerely yours,

Mrs. Leon Roy Peel.

P-b

Jack

Hotel Bellevue
Boston, Mass.

17 April 1937

Dear Mrs. Peel:

I am sending you herewith, a report which will tell you something of the organization of the present Boston program. It is going well and is making at least a moderately vital community impression.

Mrs. Mitchell sat through the meeting which is here reported, and she was well aware that Hwa Nan could have a part in this program only in so far as she supplemented my efforts by opening up approved approaches to HwaNan interest through "methodist channels. In saying "approved", I mean channels which would have the authority of her suggestion behind them. I have been troubled not to hear from Mrs. Mitchell since that meeting, and naturally I have busied myself with the very many opportunities already open for calls upon the friends of other colleges.

I am writing this note to you now, confidentially, to suggest that an inquiry from you to Mrs. Mitchell as to the China Colleges program in Boston may be the best next step in spurring her to active cooperation. Here, as elsewhere in our financial program, receipts prove to be in exact proportion to the cooperation which develops through the Boards of Trustees, who are the guardians of the college interests.

You will understand that I could quite well follow Mrs. Mitchell on my own initiative, for I enjoy her thoroughly and have found her approachable and friendly. But the attitude of our Boston group has been so definitely dynamic, that I am now committed to following up many important cases, and I am convinced that it is really sounder for Mrs. Mitchell to fall in line in this same spirit, namely, assuming responsibility without too much urging from me. No doubt she needs nothing more than a word from you in order to set her in motion.

Mrs. Peel

-2-

~~19/4/37~~

4-17-37

The foundations of this spring's work in Boston are being laid broadly, and it is the plan that I am to return here in the early autumn for even more vigorous work. This makes it the more important that HwaNan should, as soon as possible, have her rightful place in the plans.

Sincerely yours,

(Mrs. T. D. Macmillan)

Mrs. Leon Roy Peel
607 Wesley Temple
Minneapolis, Minn.

Encl.
TDM/h

MINNEAPOLIS BRANCH
WOMAN'S FOREIGN MISSIONARY SOCIETY
Methodist Episcopal Church

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607 Wesley Temple, Minneapolis, Minn.

April 21, 1937

Mrs. T. D. Macmillan
Hotel Bellevue,
Boston, Mass.,

My dear Mrs. Macmillan:

Your letter of April 17 has been received, and also enclosure. I have recently heard about the Christian Colleges in China Committee which met in Boston. I am very anxious to know what you feel has been accomplished; especially whether anyone has been able to do anything for Hwa Nan. I presume you are the key person in regard to that situation as far as local groups are concerned.

If you feel that there are some people whom you can not personally approach I believe it would be well to talk it over with others in the Branch, and if no one in the Branch can do it individually, it seems to me that perhaps we could ask the help of the Associated Boards' representatives. I will leave this with you as far as final contact is concerned.

I have often thought of your remark to me since I left Evanston. I have been broadcasting some of the Hwa Nan information. How I do hope that some of it will bring in results! I am anxiously awaiting any help which you may give.

With best wishes.

Sincerely yours,

Mrs. Leon Roy Peel.

P-b

THE COLLEGES
 CHEELOO UNIVERSITY (SHANTUNG)
 FUKIEN CHRISTIAN UNIVERSITY
 GINLING COLLEGE
 HANGCHOW CHRISTIAN COLLEGE
 HUA CHUNG COLLEGE
 HWA NAN COLLEGE
 LINGNAN UNIVERSITY
 UNIVERSITY OF NANKING
 SOOCHOW UNIVERSITY
 WEST CHINA UNION UNIVERSITY
 YENCHING UNIVERSITY

The Boston Committee
 for
 Christian Colleges in China



THE MEMBERS
 HARRIETT M. ALLYN - GINLING
 HELEN B. CALDER - YENCHING
 ARTHUR J. CROCKETT - FUKIEN
 WYNN C. FAIRFIELD - CHEELOO,
 FUKIEN, YENCHING
 LUCY JENKINS FRANKLIN - YENCHING
 MRS. HENRY I. HARRIMAN - FUKIEN
 WILLIAM E. HOCKING - LINGNAN
 ELIZA H. KENDRICK - YENCHING
 MILDRED H. MCAFEE - YENCHING
 MRS. W. A. MITCHELL - HWA NAN
 ALTON L. MILLER - WEST CHINA
 F. W. PADELFOURD - AT LARGE
 MRS. LAWRENCE THURSTON - GINLING

ROOM 706
 14 BEACON STREET, BOSTON

Hotel Bellevue
 Boston, Mass.

23 April 1937

*Representing the Associated Boards
 for Christian Colleges in China*

My dear Mrs. Peel:

After Mrs. Mitchell and I had spent last evening together, we jointly composed a note to you, which she has taken with her. To this she will add comments of her own, to go forward to you.

We both feel that the necessary basis for effective work for Hwa Nan, either in Boston or in any other community, does not exist because of lack of understanding in regard to other appeals to the same people from other sources. In other words, we are both aware that there has been a fine increase in interest in Hwa Nan among Methodist women during the last year, and also that Mrs. Earhart's committee is exercising a far-flung influence among large givers. Is not the solution, to have a closer connection of all forces, so that a unified program may be really effective?

You see, in the case of the other colleges within the Associated Boards, a committee on promotion like the present one under Mrs. Earhart, would be working as an integral part of the Associated Boards' program, and the tying up of all the activity would be at 150 Fifth Avenue. As cooperation increases from year to year, results prove gratifying, and I do covet for Hwa Nan a part in this program.

Sincerely yours,

(Mrs. T. D. Macmillan)

Mrs. Leon Roy Peel
 607 Wesley Temple
 Minneapolis, Minn.

file

Hwa Nan

ASSOCIATED
BOARDS

June 8, 1937

Mrs. Leon Roy Peel
607 Wesley Temple
Minneapolis, Minn.

Dear Mrs. Peel:

Enclosed herewith is a summary of the actions taken by the Annual Meeting of the Associated Boards on which consideration and action by the individual Boards of Trustees are desirable. Under separate cover we are sending you additional copies of this material for you to distribute among the members of the Hwa Nan Board of Trustees as you may wish. Of course, a number of Hwa Nan Trustees have already gone over this material on the other Boards of Trustees of which they are members. I believe that the meeting of the Ginling Founders on May 13th at which you were present, took up these matters briefly, although most of them were referred to the Executive Committee of that Board for more detailed consideration and action.

Some of these matters referred by the Associated Boards are of a general nature, and do not require an immediate decision. There are one or two items which should be acted upon immediately so that the Associated Boards can make plans for the coming year. The most important of these matters is that which has to do with the promotional plans for the coming year. You will note on pages three and four of the attached document the action with reference to participation in and support of the united promotional program during 1937-38. The Associated Boards voted to request, "that each Board of Trustees agreeing to participate in the united promotional work during 1937-38 provide toward the promotional budget of the Associated Boards 1% of the support received during 1936-37 from sources within the United States for the current work of the institution it represents." We estimate that the amount the Hwa Nan Trustees would be asked to appropriate on this basis would be approximately \$150 although this figure would be subject to adjustment on the basis of actual amount of income received by Hwa Nan from sources within the United States during the current fiscal year which closes on June 30th. In order to provide additional funds for carrying on the united promotional program each participating Board of Trustees is also asked to agree that it will advance, if and to the extent that it may be required, up to 2% of the support it received during 1936-37 from American sources, such advances to be refunded before the end of the year out of the receipts of that year. The amount the Hwa Nan Trustees might be asked to advance on this basis would be around US\$300. It might be pointed out that although a somewhat similar request was made to the cooperating Boards of Trustees for the current fiscal year, several of the Boards of Trustees have not been asked to make any such loans toward the support of our promotional program. For instance, although the Hwa Nan Trustees were asked to authorize the loan of up to US\$504 during 1936-37, our office has not made any request that such an advance

June 8, 1937

actually be made. The major change in the arrangement for next year is that the appropriations of 1% of income are requested as an outright grant from each of the Boards of Trustees.

All Boards of Trustees desiring to participate in the united promotional program for next year should also give us as promptly as possible lists of their urgent current needs for the coming year. These lists should include both the amounts required within the current budget in order to keep the work of the College or University going forward next year on the present basis. It should also include a list of the most urgent capital needs, such as endowment and buildings, arranged in preferential order. All capital needs must be within the Correlated Program as adopted by the Council of Higher Education and as approved by the Associated Boards, since the Associated Boards has stated as its general policy that it cannot approve any items which are outside the Correlated Program.

We will be having a meeting of the Associated Boards Committee on Promotion about June 17th, at which time preliminary study will be given to our plans and objectives for next year. We hope that by that time we will know definitely what Boards of Trustees are planning to participate in the united promotional program and what lists of objectives they would like to have sought by the united group and by the efforts of the individual Boards of Trustees themselves. We must also have, before the end of June, meetings of the Associated Boards Committee on Finance and the Associated Boards Executive Committee, to give final approval to our promotional plans and objectives for 1937-38. We would be grateful, therefore, if you could send us before the dates indicated some definite word as to the plans and decisions of the Hwa Nan Trustees on these matters.

You will note on pages two and three of the enclosed document that the Hwa Nan Trustees are asked to contribute during 1937-38 the sum of \$60 toward the administrative budget of the Associated Boards. This very modest share in the administrative budget of the \$22,904.58 is to cover Hwa Nan's pro rata share in the expense of the meetings of the Associated Boards and its various committees, the preparation and distribution of the minutes of these meetings, and other activities and correspondence not chargeable directly to any of the individual Colleges. We trust that the Hwa Nan Trustees will be quite agreeable to the renewal of this small appropriation toward administrative costs for the coming year.

On page five are listed the present representatives of the Hwa Nan Trustees on the Executive Committee and the various standing committees of the Associated Boards. If it is desirable that any changes be made in your representation next year we would be grateful if you would let us know.

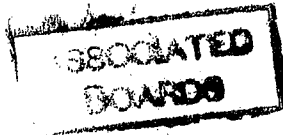
All the other matters dealt with in the enclosed document are quite important, and while they do not require action before the summer, we trust that the Hwa Nan Trustees will see that they are given due consideration sometime in the autumn at the latest.

Very sincerely yours,

B A GARSIDE

BAG:MF
Enc.

MINNEAPOLIS BRANCH
WOMAN'S FOREIGN MISSIONARY SOCIETY
Methodist Episcopal Church



607 Wesley Temple
Minneapolis, Minn
June 24, 1937

Hera Glen

Mr. B. A. Garside
150 Fifth Avenue
New York, N. Y.

F

My dear Mr. Garside:

I have received your letter of June 8th, concerning the need for action of individual Boards of Trustees with reference to the participation in promotional work of the Associated Boards.

A request for a vote has gone out to our Board of Trustees who are widely separated. Mrs. Franklin Reed will convey the vote of our Board of Trustees to your office.

Yours sincerely,

Elva M. Peel

Mrs. Leon Roy Peel.

P_b

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UNIVERSITIES
JUN 2 1987
JOINT OFFICE

607 Wesley Temple
Minneapolis, Minn
June 24, 1937

Mr. B. A. Garside
150 Fifth Avenue
New York, N. Y.

My dear Mr. Garside:

I have received your letter of June 8th, concerning the need for action of individual boards of Trustees with reference to the participation in promotional work of the Associated Boards.

A request for a vote has gone out to our Board of Trustees who are widely separated. Mrs. Franklin need will convey the vote of our Board of Trustees to your office.

Yours sincerely,

(Signed) MRS. LEON ROY PEEL

P-b

COPY

607 Wesley Temple
Minneapolis, Minn
June 24, 1937

Mrs. F. J. McConnell
Rm. 710, 150 Fifth Ave
New York, N. Y.

My dear Mrs. McConnell:

I am herewith enclosing a letter for you, and an additional copy if you wish to share it with any member of the Associated Boards Committee, which has been sent out to all members of the Board of Trustees as well as the coopted members.

You will note I have asked that the vote be sent to Mrs. Franklin Reed by June 28th. In case there is delay it would be well to contact her for final results.

I do hope that these recommendations may be adopted. If you have any other suggestions to add, please feel free to do so.

Thanking you for your interest and help.

Yours sincerely,

(Signed) MRS. LEON ROY PEEL

P-b

COPY

607 Wesley Temple
Minneapolis, Minn
June 24, 1937

Miss Ruth Ransom
150 Fifth Avenue
New York, N. Y.

My dear Miss Ransom:

A vote of the Board of Trustees of Hwa Nan College concerning recommendations for Hwa Nan's participation in the promotional work of the Associated Boards, has been sent out.

The final vote will be sent by Mrs. Reed. ~~In case she should~~ be away I thought I would let you know so that a check-up could be made with her, for I am anxious that this vote and our requests come before the meeting of the Executive and Promotional Committees which meets on June 30th.

With best wishes.

Yours sincerely,

(Signed) MRS. LEON ROY PEEL

P-b

COPY

607 Wesley Temple
Minneapolis, Minn
June 24, 1937

Mrs. Franklin Reed
619 Carlton Road
Westfield, N. J.

My dear Mrs. Reed:

A recent letter from Mrs. McConnell urging that the vote of the Hwa Nan Board of Trustees concerning our participation in the promotional work of the Associated Boards be at hand by June 30th.

I am therefore sending out the enclosed vote to the members of the Board of Trustees (as well as the coopted members) asking that they wire you their answer not later than June 28, thus giving you time to assemble the vote.

Therefore, will you kindly get in touch with Mrs. McConnell, Mrs. Diefendorf, and Miss Ransom? Our representative on the promotional committee is Mrs. F. J. McConnell. I have asked Miss Ransom to check in case you should not be at home, as there is need for haste in getting this word to the Associated Boards.

Yours sincerely,

(Signed) MRS. LEON ROY PEEL

P-b

- i. RECOMMENDED that Hwa Nan remain as an integral part of the Associated Boards and that we pay 1% of the support received during 1936-37 from sources within the U.S. This amount totalling, \$130.00. [1]

Vote: Yes _____ No _____

1. Furthermore, it was voted that the balance of the cost of promotional work be apportioned pro rata during the fiscal year 1937-38 on the basis of funds secured through the united efforts of the Associated Boards and/ or the individual boards of trustees, as follows:-
- (a) All cash gifts which are not continuations of existing grants from organizations listed in (c) will be counted in full.
 - (b) Pledges written during the fiscal year 1936-37 will be assessed at one-half their amount when paid (the remaining half having been assessed during 1936-37). Pledges secured during 1937-38 will be assessed in full when paid.
 - (c) Continuation of cash grants made during the previous fiscal year by the Mission Boards, Foundations, and American universities and colleges, and other recognized supporting groups, will not be counted, but increases of these grants will be counted.
 - (d) The following sources of income will not be counted:- Income on endowment or other permanent funds held by the boards of trustees of the various Colleges or now held in trust for these institutions by other incorporated bodies; proceeds on sales of securities now held by or for the various institutions; payments on notes and bills receivable now outstanding; transfers to boards of trustees of funds now held in trust for an institution by some other incorporated body.

2. That where a board of trustees has additional promotional expense outside the promotional budget of the Associated Boards, allowance for such expenses shall be made in computing the institution's share in pro rating the balance of the cost of promotional work as set forth in (1) provided such supplementary expenses have been approved by the Associated Boards Committee on Promotion.

The balance of the cost of the promotional work as I have noted, amounts to \$2,463.66. This amount to be borne by all participating colleges. Hwa Nan will take her pro rata of this amount on the basis of funds secured through the united efforts of the Associated Boards and the individual Boards of Trustees.

- II. RECOMMENDED that Hwa Nan assume the balance of the cost of the promotional work, approximately \$2,500.00, on a pro rata basis dependent upon funds secured through the united efforts of the Associated Boards and the Hwa Nan Board of Trustees.

Vote: Yes _____ No _____

In order to provide additional funds for carrying on the united promotional work each participating Boards of Trustees is also asked to agree that it will advance if and to the extent that it may be required, up to 2% of the support it received during 1936-37 from American sources, such advances to be refunded before the end of the year out of the receipts of the year. The amount the Hwa Nan Board of Trustees might be asked to advance on this basis would be around \$300.00 (U.S.). However, several Boards of Trustees have not been asked to make such loans toward the support of promotional work. Our Hwa Nan Board of Trustees authorized the loan of \$504.00 (U.S.), but the Associated Boards has not made any request that such an advance be actually made.

A letter from Mrs. McConnell says: "Mr. Galside assures me that in all probability the underwriting will not be needed."

- III. RECOMMENDED that in order to provide funds for carrying on the promotional work the Hwa Nan Board of Trustees be asked to advance without interest to the promotional department of the Associated Boards, as and to the extent that it may be required, up to 2% of the support received during 1936-37 from American sources for the current work of the institution, such advances to be refunded before the end of the year out of the receipts of the year. This amount be not in excess of \$260.00.

Vote: Yes _____ No _____

It was voted that the participating Mission Boards and Board of Trustees be requested to continue their appropriation for 1937-38 for amounts not less than those set forth in the attached budget analysis. The amount for Hwa Nan is very modest; they are asking us for \$60.00.

- IV. RECOMMENDED that the Hwa Nan Board of Trustees appropriate \$60.00 for 1937-38 toward the administrative budget of the Associated Boards.

Vote: Yes _____ No _____

- V. RECOMMENDED that the urgent current needs for Hwa Nan shall be as listed in last year's set-up; namely, \$6,000.00. This amount to care for necessary equipment, such as pianos for the music department; immediate needs for nutrition and textile courses; necessary repairs on temporary gymnasium and tennis courts; equipment for social service center; library books for science and liberal arts.

Vote: Yes _____ No _____

*Mpls. Minn.
June 24, 1937*

607 Wesley Temple
Minneapolis, Minn
July 12, 1937

Mrs. F. J. McConnell
150 Fifth Avenue
New York City, N. Y.

Dear Mrs. McConnell

Thank you for your letter concerning the report of the Finance and Executive committees as well as the Promotional Committee. I am indeed sorry that the askings could not be presented to the Finance Committee. Evidently all the votes did not come in. Mrs. Reed sent me information on some of the votes on June 27, but up to date I have not been informed as to the final vote.

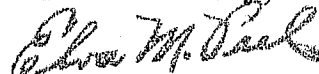
Thank you for getting permission from the Committee to consider Hwa Nan's askings at an Executive meeting.

I have just received the Promotional and Executive committees report and find that Hwa Nan's total share in the budget is \$976, and less credit for loans and share in undesignated gifts, \$976. I do not quite understand what that means. Perhaps you will have time before sailing to explain this. I am certainly glad you are going to have the opportunity to take this wonderful trip.

Now concerning work on the Promotional Committee. I wrote Miss Ransom and asked her if she would help serve. My idea was that she could get points from the Associated Boards and also from Miss Griest that would help us in building up a list of workers and contributors for Hwa Nan. Miss Ransom says: "After talking with some of the members of the General Office Committee it seems best for me to say that it will be impossible for me to do as you have asked." However, what I am asking is that she serve as a medium which would give me information so that I could help at this distance in building up a mailing list such as Ginling and other colleges have done through the years. Miss Ransom says that hundreds of letters must be written to even secure a small amount of money; that according to the agreement in the Associated Boards it would not be fair for a Hwa Nan representative to go to people who have given to other colleges in the Associated Boards. I do not think in any way that we should overstep in this agreement, but we do know that we have only a certain number of people in our Society who are able to contribute largely; then, too, our mailing list must be made up of folks who are interested in missions; and it is our five and ten dollar "over and above" gifts which help in total giving for an institution such as Hwa Nan, but most of us are already members and givers to the Society at large.

How would you suggest that we build up a mailing list? I am willing to do some routine work, but I must have some help and suggestions from folks outside of our little Branch. It seems to me that if every Branch would give me a list of names - I have already written to the field asking them to get a reel of pictures and work up some little pamphlets such as other colleges have - we could set out to do some constructive work for Hwa Nan. If you have any suggestions I shall be happy to do the routine work.

Yours cordially,



Mrs. Leon Roy Peel.

[2]

MINNEAPOLIS BRANCH
WOMAN'S FOREIGN MISSIONARY SOCIETY
Methodist Episcopal Church

MRS. J. RALPH MAGEE, *President*
1299 Grand Ave., Saint Paul, Minn.

MRS. LEON ROY PEEL, *Corresponding Secretary*
607 Wesley Temple, Minneapolis, Minn.

MRS. F. L. PARSO, *Secretary of the Home Base*
Windom, Minn.



MRS. C. W. HALL, *Treasurer*
3206 Second Ave. S., Minneapolis, Minn.

MRS. S. W. PINKERTON, *Recording Secretary*
71 Otis Lane, Saint Paul, Minn.

MRS. B. L. BUMMERT, *Secretary of Supplies*
607 Wesley Temple, Minneapolis, Minn.

August 25, 1937

Mrs. T. D. Macmillan
150 Fifth Avenue
New York City, N. Y.

Dear Mrs. Macmillan:

Mrs. McConnell wrote me just before her sailing that I would be hearing from you, but I presume that these are vacation days and one should not be disturbed more than is necessary, for I am sure you deserve a vacation after the strenuous year of intensive work for the Christian Colleges of China.

There are several questions I would like to ask. The mailing list for Hwa Nan is rather difficult to obtain. First of all, as an institution supported by only one organization, it is rather difficult to get the wide representation which other institutions have. Then, too, our Society is looking forward to her 70th anniversary and because of needs within our own ranks the financial stress and attention of the Society is all turned toward the 70th anniversary, and the officers of the representative and the officers of the various Branch groups do not feel like asking for an organization when there are so many vital needs that simply must be met.

What would you recommend as a real fair method of building up a mailing list? I did intend to tell you that I have asked Hwa Nan to get a motion picture reel which can be sent to America interpreting the life of Hwa Nan.

Will you help us set up an intensive program in some of the various areas where Hwa Nan is especially known? I am thinking in terms of such a set-up for Ginling College, in Detroit. How shall we proceed to make this possible, and would you, as a representative of the Associated Boards, be willing to help us in this matter? When should we attempt this? How shall we proceed to initiate such a program?

I think Mrs. McConnell turned over ^{to you} my letter to her and so, no doubt, I will be hearing from you on the various questions I asked her.

Is there to be a representative of the Associated Boards in our area some time soon?

Very sincerely yours,
Leon Roy Peel
Mrs. Leon Roy Peel.

P-b

back

August 31, 1937.

Dear Mrs. Peel:

You are quite right in saying that I was to write you, supplementing your correspondence with Mrs. McConnell. I have had no vacation this summer, but I was not satisfied with the letter I dictated to you ten days ago, and it was never dispatched. In your letter to Mrs. McConnell you had given the exact facts in regard to Hwa Nan's part in the promotional budget for 1936-37. According to the regulations governing that budget, Hwa Nan was considered to have a share in the undesignated gifts which would exactly cancel the assessment put upon her in support of the promotional program. You will agree that this is both a fortunate and a generous decision. We look forward to increased activity on Hwa Nan's part during next year, which will make this a much happier story in June 1938.

You have raised in a very frank way the troublesome question of raising funds for Hwa Nan from a constituency already under considerable pressure from Methodist sources. You asked whether a mailing list can be built up under these conditions, and you mean not only a list for use by mail but for use in personal interviews. My answer is that we can make progress only if persons can be found and officially delegated by you to do constructive work in this field. I mean just this: In Boston Mrs. W. A. Mitchell has met with our committee, and has given intelligent ear to the plans drawn up. She has, however, felt that her hands were tied because of definite official obligation to the raising of funds for work in Korea (or is it Japan?) You will readily understand that under these conditions Hwa Nan is really not represented in Boston. Can you not persuade Mrs. Le Sourd or some other able Methodist woman in greater Boston to accept a commission from you to do the Hwa Nan job in connection with our Boston work? If you cannot, there is the alternative which is implied in certain sentences of your August 25 letter. This is that you delegate me to be the Hwa Nan representative in any area in which I am working, which would mean official letters to that effect to me, and supporting communications to your key women in that area. My work for next year is to be in Boston, in Rochester, in Cleveland and in Detroit, and Mr. Aydelott is to be similarly occupied in greater New York, in Philadelphia,

AUG 31

1937

Page 2-

in Pittsburg, and in Chicago. It is not yet our plan to extend the field of intensive activity into other areas before June 1938.

In making it possible for Hwa Nan's gifts to be sought, it would be necessary, of course, for you to authorize the person designated by you to cut through the appeals of your Society for the Seventieth Anniversary and other appeals reaching Hwa Nan friends, and to ask them to give to Hwa Nan as to a piece of fine work which must be kept going, even though ~~these friends~~ are under pressure for other giving. I do not believe that anything will suffer in the end through a more strenuous appeal on Hwa Nan's behalf. Certainly we will get nowhere, unless the way is opened to reach people.

Have I made myself clear?

Sincerely yours,

TDM/am

Mrs. Leon Roy Peel,
607 Wesley Temple,
Minneapolis, Minnesota.

MINNEAPOLIS BRANCH
WOMAN'S FOREIGN MISSIONARY SOCIETY
Methodist Episcopal Church

MRS. J. RALPH MAGEE, *President*
1299 Grand Ave., Saint Paul, Minn.

MRS. LEON ROY PEEL, *Corresponding Secretary*
607 Wesley Temple, Minneapolis, Minn.

MRS. F. L. PARSO, *Secretary of the Home Base*
Windom, Minn.



MRS. C. W. HALL, *Treasurer*
3206 Second Ave. S., Minneapolis, Minn.

MRS. S. W. PINKERTON, *Recording Secretary*
71 Otis Lane, Saint Paul, Minn.

MRS. B. L. BUMMERT, *Secretary of Supplies*
607 Wesley Temple, Minneapolis, Minn.

September 2, 1937

Mrs. T. D. Macmillan
150 Fifth Avenue
New York, N. Y.

My dear Mrs. Macmillan:

I was indeed glad to hear from you in behalf of the Associated Boards and to learn of the intensive program which has been scheduled for this fall.

Mrs. LeSourd wrote me some months ago that following September she would be willing to do some work for Hwa Nan. Under those circumstances I believe we had better make our first contact with her and ask her to cooperate with you in local plans. I think she is a good key-woman; does not have quite so many details to handle as Mrs. Mitchell. Therefore, I am writing Mrs. LeSourd asking her to work with you on the Associated Boards' contact in and around Boston.

When will your program begin in Rochester, Cleveland, and Detroit? Do you feel that Hwa Nan should be stressed as specifically in these places? If so, I will seek to get someone who will work with you in these cities. Would you be so kind as to give me the dates when you will visit these metropolitan areas? Then, too, the work in New York, Philadelphia, Pittsburgh and in Chicago should be lined up with Mr. Aydelott, should it not? What dates are scheduled for these cities?

May I say that we have been authorized by the General Executive to make appeals for Hwa Nan. The only trouble I have had is to find a Methodist woman who is willing to give up the Branch' responsibility to the General Executive in favor of Hwa Nan.

If you come across some good local folks, will you let me know who they are so that I may keep in touch with them?

Yes, I agree with you that the work will not suffer even though strenuous appeals are made in behalf of Hwa Nan. Mr. Young, a representative of the Associated Boards, called upon some of our members in behalf of the Associated colleges within the past fortnight.

Yours sincerely,

Leon Roy Peel
Mrs. Leon Roy Peel.

P_b

September 7, 1937.

Dear Mrs. Peel:

Thank you so much for your letter of September 2. The dates of our program for the next three months are probably about to be settled. We are having frequent office conferences, and another is to be held tomorrow. I will keep you in touch, so that we may prepare the way for Hwa Nan wherever we go. Mr. Aydelott will be much relieved to have the same sort of assistance in the centers where he is to work. You may expect to hear from us soon again and frequently.

You may be quite sure that I will feed back to you names of new friends whom I am able to add to the Hwa Nan list from time to time. With the new authority from the General Executive for a Hwa Nan appeal, and with your action in providing local representatives, we ought really to get somewhere this year. Although conditions in China are raising daily serious questions in the minds of American men and women, this very fact is a point in our favor, since it gives us an eager audience, ready to listen to a story which has new and inspiring elements.

I note, finally, your report that Dr. Young has been calling upon certain people in Minnesota on behalf of the China Colleges. The list which Dr. Young has in his hands is the general large list, compounded from many sources, chiefly ^{from} interest which has been shown in response to mail appeals. If we could have for each community the names of Hwa Nan friends bearing the label of that college in our office files, it would mean that Dr. Young in calling upon any one of these people would present the case for Hwa Nan first of all. When no such special interest is known, naturally the appeal is made on behalf of the entire group.

I might mention the fact that Dr. Young's presence in Minnesota is the result of the sudden illness of Mrs. Young. Dr. Young had his summer plans completed for work in central New York with headquarters at the family home in Chautauquak. Mrs. Young's sudden illness made it necessary to take her to the Mayo Clinic, and Dr. Young found it possible to use a part of his time while in your State in making calls upon persons of known China interest.

Sincerely yours,

TDM/am

Mrs. Leon Roy Peel,

607 Wesley Temple,
Minneapolis, Minnesota.

MINNEAPOLIS BRANCH
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607 Wesley Temple, Minneapolis, Minn.

September 9, 1937

Mrs. T. D. Macmillan
150 Fifth Avenue
New York, N. Y.

My dear Mrs. Macmillan:

Thank you for your letter. I am enclosing a copy of a letter I have just written Mrs. LeSourd. She promised me sometime ago that after September 1st she would be able to help somewhat in behalf of Hwa Nan. May I ask you to get in touch with her and you and she build up such a foundation for Hwa Nan as may be possible within that community? Will you kindly submit to her the dates and any work necessary previous to your arrival? I feel certain you will get real cooperation from Mrs. LeSourd.

You will note I have suggested to her that if a committee be conformed that it shall be comprised of people who are not holding offices. I know that the officers of our Society carries a heavy responsibility to foster the work of our Society on its present basis. It is not fair to the Society to ask these women to do extra work, but we should be able to find some capable Methodist woman who can give intelligent service.

I am sure you will work with Mrs. LeSourd along this line. We want in every way to cooperate and, as I said before, it was very difficult to know where or how to do so with so many obstacles that constantly hindered us. Then, too, the lack of knowledge on my part prevented us to know how to proceed.

Do let us know when you anticipate going into Boston, Rochester, Cleveland, and Detroit, and when Mr. Aydelott will be in greater New York, Philadelphia, Pittsburgh and Chicago. How soon do you want a committee, or a person, designated from these places? It might be better, if not too late, to discuss personally such a committee at the time that our women meet in Syracuse, which is October 14, or shortly prior to that date.

With real expectation that we may accomplish something for Hwa Nan despite the present distress and tense situation going on in China during these treacherous days.

Yours sincerely,
Leon Roy Peel
Mrs. Leon Roy Peel.

P-b

MINNEAPOLIS BRANCH
WOMAN'S FOREIGN MISSIONARY SOCIETY
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71 Otis Lane, Saint Paul, Minn.

MRS. B. L. BUMMERT, *Secretary of Supplies*
607 Wesley Temple, Minneapolis, Minn.

September 16, 1937

Mr. B. A. Garside
150 Fifth Avenue
New York City, N. Y.

My dear Mr. Garside:

I just received word from Mrs. Diefendorf relative to the askings for Hwa Nan which had not come before the Associated Boards. I am very sorry indeed that there has been any delay. A vote was sent out under date of June 24, 1937, to the members of the Board of Trustees (see enclosed copy).

A further vote with reference to a new building and the remodelling of Magaw hospital for Hwa Nan's usage do not need to come before the Associated Boards at this time.

I am sorry that there has been any delay in getting the votes before you. Under date of June 24, 1937, I wrote a letter to you, Mrs. McConnell, Mrs. Reed and Miss Ransom, and for your information I am herewith enclosing copies of same.

I would have appreciated if you had notified me that the vote had not come to you, for I felt I had done all in my power to get the message to you by June 30th, which was the official request.

I have just sent you the following telegram: Sept. 16, 1937

"Vote for Hwa Nan passed Board Trustees June twenty-eight Include Hwa Nan on that basis Consult Diefendorf, Ransom, Reed for detailed vote To expedite vote had asked Reed to inform Associated Boards."

I trust that Hwa Nan has been properly included along with the other requests of the various colleges within the Associated Boards.

Very sincerely yours,

Mrs. Leon Roy Peel.

P-b

5 enclosures

Faint, illegible text, possibly a header or address, located in the upper left quadrant of the page.

RECEIVED
UNIVERSITIES
SEP 7 1937
JOINT OFFICE

RECEIVED
UNIVERSITIES
SEP 17 1937
JOINT OFFICE

THE COMPANY WILL APPRECIATE SUGGESTIONS FROM ITS PATRONS CONCERNING ITS SERVICE

1201-S

CLASS OF SERVICE

This is a full-rate Telegram or Cablegram unless its deferred character is indicated by a suitable symbol above or preceding the address.

WESTERN UNION (38)

SYMBOLS

- DL = Day Letter
- NM = Night Message
- NL = Night Letter
- LC = Deferred Cable
- NLT = Cable Night Letter
- Ship Radiogram

R. B. WHITE
PRESIDENT

NEWCOMB CARLTON
CHAIRMAN OF THE BOARD

J. C. WILLEVER
FIRST VICE-PRESIDENT

The filing time shown in the date line on telegrams and day letters is STANDARD TIME at point of origin. Time of receipt is STANDARD TIME at point of destination.

Received at Flatiron Bldg., New York City

RXNBH498 30=MINNEAPOLIS MINN 16 225P

1937 SEP 16 PM 3 40

B A GARSIDE, ASSOCIATED BOARDS OF CHRISTIAN COLLEGES IN CHINA

★ 150 FIFTH AVE=

VOTE FOR HWANAN PASSED BOARD TRUSTEES JUNE 28 INCLUDE
HWANAN ON THAT BASIS CONSULT DIEFENDORF RANSOM REED FOR
DETAILED VOTE TO EXPEDITE VOTE HAD ASKED REED TO INFORM
ASSOCIATED BOARDS=

MRS L R PEEL.

HWANAN HWANAN 28.

NO ADDITIONAL CHARGE IS MADE FOR REQUESTING A REPLY BY WESTERN UNION

MINNEAPOLIS BRANCH
WOMAN'S FOREIGN MISSIONARY SOCIETY
Methodist Episcopal Church

MRS. J. RALPH MAGEE, *President*
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71 Otis Lane, Saint Paul, Minn.

MRS. B. L. BUMMERT, *Secretary of Supplies*
607 Wesley Temple, Minneapolis, Minn.



September 22, 1937

ack. 9/28/37.

Mr. B. A. Garside
150 Fifth Avenue
New York City, N. Y.

Dear Mr. Garside:

We have appointed the various representatives on the following committees representing Hwa Nan College on the Associated Boards for Christian Colleges in China.

Promotional.....	Mrs. F. J. McConnell Mrs. Leon Roy Peel Miss Ruth Ransom (substitute)
Executive.....	Mrs. Thomas Nicholson Mrs. Dorr Diefendorf
Finance.....	Mrs. Dorr Diefendorf Mrs. J. Wesley Masland (6701 No. Broad St., Philadelphia, Pa.,)
Staff and Curriculum.....	Mrs. Thomas Nicholson Mrs. Parris C. Greenly (93 Linden Avenue, Jersey City, N. J.)
Christian Character and Relation to the Christian Movement.....	Mrs. Leon Roy Peel (And another representative in the vicinity of New York, whose acceptance we do not have at this time)

Miss Ruth Ransom has agreed to help us in case of emergency need.

You will note that on each Committee there is someone near New York who should attend any and all sessions. In case the New York person is not able to be present, I have asked them to obtain their substitute for such a session.

Will you please send me all information which the Associated Boards has that in any way deals with these various committees?, as I happen to be the Official Correspondent for the Woman's Foreign Missionary Society representing Hwa Nan College?.

I trust that this representation will be effective during this coming year.

Yours sincerely,
Leon Roy Peel
Mrs. Leon Roy Peel.

Faint, illegible text in the upper left corner, possibly bleed-through from the reverse side of the page.

RECEIVED
UNIVERSITY NOTES
SEP 25 1937
MOUNT OFFICE

September 25, 1937

Dear Mrs. Peel:

Within the last few days our Committees; Promotional, Financial, and Executive, have been meeting and we have now reached the stage of staff conferences to provide for the actual carrying out of the program decided upon. Through a special committee now being organized, there is to be a program of nation-wide organization to create deeper interest in the present problems of our Colleges in China. Contemporaneous with this special program, our regular cultivation in certain special areas is to go forward, and a mail appeal based upon the special needs created by current events in China.

The mail appeal is to be made first, and immediately, to the clientele of each College through the Committee on Promotion for that College. This will give an opportunity to present the news of the summer, and to present as clear a picture as possible of the reasons why support is especially needed at this time. In the case of Hwa Nan, of course, one of the most compelling arguments is the increased enrollment which will probably come from more disturbed areas. This will mean that students very much restricted in funds will be appealing to Hwa Nan for instruction, and that money to take care of them will be desperately needed. Moreover, expense for instruction should be greater if the job is to be done without an unwise burden upon the faculty.

Miss Wang's cable in regard to the opening was a splendid promotional document, as you are aware. What can we do to reach Hwa Nan's friends with this information immediately? Have you already done something towards this through Board channels? If not, can we not at least cover the full list of the officers of your branches in the W.F.H.S.? Please consider me wholly at your service to act promptly and effectively, once I know what you approve.

Sincerely yours,

TDM:VW

Mrs. Leon Roy Peel
607 Wesley Temple Bldg.
Minneapolis, Minn.

October

~~November~~ 29, 1937

Mrs. Leon Roy Peel
607 Wesley Temple
Minneapolis, Minn.

Dear Mrs. Peel:

We have your letter of October 25th, and are writing to Mrs. Hough welcoming her to membership on the Committee on Christian Character. I am not quite sure that I fully understand the request in the last paragraph of your letter that we send you "all information regarding committee setups".

I am, however, enclosing a copy of the minutes of the Executive Committee meeting held on May 21st which gives the general setup of the various standing committees of the Associated Boards during the current year. You should have received these minutes last May, but possibly your copy went astray. The changes in personnel made since this meeting was held are indicated in ink. Of course we always send out notices and dockets in advance of the meetings of all committees. As one of the Hwa Nan representatives on the Committee on Christian Character you have been receiving notices of the meetings of that group. If you so desire we will be glad to send you also notices and dockets of meetings of the other committees, namely the Executive Committee, Committee on Promotion, Committee on Finance, and Committee on Staff and Curriculum. We already have you on our list to receive minutes of meetings of the Committee on Christian Character and the Executive Committee - we will be glad to see to it that you receive also minutes of the Committee on Promotion, Committee on Finance, and Committee on Staff and Curriculum, if you so desire.

Reports of a general nature are usually distributed to all members of the Associated Boards and so should reach you in regular course. We will, however, be glad to send you copies of any special reports which may not be quite so widely distributed. If you can send us a note at your convenience indicating a little more definitely just which of the above types of material you desire, it will help us to see that you are supplied with everything you wish without burdening you with material you do not desire.

With all good wishes, I am

Very sincerely yours,

B A CAPSIDE

BAG:MP

Do we consider Mrs. Hough a regular memberx of the Hwa Nan Board of Trustees?

September 24, 1937

Mrs. Leon Roy Peel
607 Wesley Temple
Minneapolis, Minn.

Dear Mrs. Peel:

Thank you for your wire and letter of September 16th. We do not know just why the news of the Hwa Nan Trustees' decision to participate in our Associated Boards promotional program this year failed to reach us earlier, and we are glad to know that the action was taken.

In the minutes of the meeting of the Executive Committee held on September 21st, a copy of which is being mailed to you under separate cover today, you will note that in action E-697 Hwa Nan is included with the other individual colleges for which appeal is being made this year for urgent current needs. We will of course heartily welcome the co-operation of the Hwa Nan Trustees in our united efforts to secure both the designated funds listed in action E-697, and also the special emergency fund to be allocated later described in action E-698.

We assume that the treasurer of the Hwa Nan Board of Trustees has received the necessary authorization to make payments from time to time on the Trustees' appropriation for administrative and promotional expenses of our united office, and will be ready to make such payments as we may request.

Very sincerely yours,

BAG.A

B A CARSIDE

24 September 1937

To the Executives of the W.F.M.S.:

The following cable has been received from Hua Ha Colleges:

FY291 VIA RCA - F FOOCHOW 25 17 1937 Sept. 17
NLT Garside ABCHICOL - NYK PM 11 32 .7

COLLEGE OPENED REGULARLY SEVENTY PERCENT USUAL ENROLLMENT
EXPECTING LATER ADDITIONS FROM WARRIDDEN REGIONS ALL
SAFETY PRECAUTIONS TAKEN CALM COURAGE PREVAILS

LUCY WANG

This message brings relief to some of our anxieties, but it also tells very plainly of the task which lies before us to raise increased current funds for Hua Nan this year. Student fees will be less than normal, ~~and the College will be pressed to admit many students from other areas, who will come without adequate financial support.~~ Other sources of Chinese support - grants from the Central and Provincial Governments and gifts from individual friends - will be either drastically cut this year or will be omitted entirely.

At this time when Christian education has so important a function and when our ~~Chinese teachers and students need us more vitally than ever before,~~ we must take counsel together in ~~providing sources of additional support.~~ We ask you, both through your own Branches and through the facilities of the Associated China Colleges, to lend your strength on Hua Nan's behalf.

Wm. T. H. Smith
Executive Secretary

MINNEAPOLIS BRANCH
WOMAN'S FOREIGN MISSIONARY SOCIETY
Methodist Episcopal Church



607 Wesley Temple
Minneapolis, Minn
October 25, 1937

Auth 10/29/37

Mr. B. A. Garside
150 Fifth Avenue
New York, N. Y.

Dear Mr. Garside:

We wish to submit to you the name of

Mrs. Lynn Harold Hough
Drew Forest
Madison, New Jersey

as a member of the Committee on Christian Character and Relation to the Christian Movement. As I wrote you before, I had not heard from her but since her return from Europe she has accepted.

May I ask you to send me all information regarding committee set-ups? Since it is not possible for me to be present it would be of great assistance if I knew when sessions were to be held, the agenda for those set-ups and, if possible, some report if you prepare one for general distribution.

Yours sincerely,

Chra M. Peel

Mrs. Leon Roy Peel.

P_b

UNIVERSITY OF
OCT 27 1937
JOINT OFFICE

RECEIVED
UNIVERSITY OF
OCT 27 1937
JOINT OFFICE

MINNEAPOLIS BRANCH
WOMAN'S FOREIGN MISSIONARY SOCIETY
Methodist Episcopal Church



607 Wesley Temple
Minneapolis, Minn
November 1, 1937

Handwritten:
11/4/37

Mr. B. A. Garside
150 Fifth Avenue
New York, N. Y.

Dear Mr. Garside:

Your letter of November 29th at hand. Mrs. Hough is a Co-opted Member of the Committee but is not a regular voting member of the Board of Trustees.

What I had in mind in asking for information was this. It has been rather difficult to receive a report from the committee members who attend these special committee setups, and I felt if I could have a report of the sessions it would mean that at least I would have some general information regarding the work accomplished during the year.

I do not mean to ask more from you than is possible, but I thought perhaps you would be sending reports to those who are on the committee and that you could include an extra copy for me without much difficulty. I did mean that it would be helpful to have a report on all of these various committees on which we have representation.

When Miss Ransom attended these sessions for me she was most gracious in sending me a statement. I have not always had a statement from those who have attended because it is more difficult for people in homes to send a report than it is for Miss Ransom who is connected in a business way and does things in such a splendid manner.

I shall be glad to hear from you whether our representatives are assuming their responsibility as well as opportunity.

Yours sincerely,

Handwritten signature:
Mrs. Leon Roy Peel

P-b

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MINNEAPOLIS BRANCH
WOMAN'S FOREIGN MISSIONARY SOCIETY
Methodist Episcopal Church



607 Wesley Temple
Minneapolis, Minn
November 1, 1937

Mrs. T. D. Macmillan
Hotel Bellevue
Boston, Mass.,

Dear Mrs. Macmillan:

Your letter is just here. I sent Mrs. LeSourd a wire telling her that both Mrs. Mitchell and her attendance is desired at the meeting tomorrow. I trust they will both be present.

Will you kindly get in touch with Mrs. LeSourd? We have asked her to serve on the committee for this next year but have not received her acceptance up to date. I think you can get from her a list of interested friends in and around Greater Boston.

I shall be anxiously awaiting news regarding results in that section.

Yours sincerely,

Mrs. Leon Roy Peel.

P-b

November 4, 1937

Mrs. Leon Roy Peel
607 Wesley Temple
Minneapolis, Minn.

Dear Mrs. Peel:

Thank you for your letter of November 1st.

We have discussed with Miss Ransom the ways and means by which we can both best assist in seeing that you are supplied with information as to the meetings and activities of our China Colleges groups.

Since Miss Ransom is already in the habit of sending you reports of the various meetings she attends, we know that you are getting very excellent information on most of these meetings. In order, however, to be sure that you are supplied with information concerning meetings Miss Ransom may not be able to attend, we are arranging to have our office send you in future, copies of such minutes as you have not already been receiving. This will include the minutes of the Committee on Promotion, the Committee on Finance, and the Committee on Staff & Curriculum.

Very sincerely yours,

E A GARSIDE

BAG:MP

1869

Seventieth Anniversary

1939

MINNEAPOLIS BRANCH
WOMAN'S FOREIGN MISSIONARY SOCIETY
Methodist Episcopal Church

MRS. J. RALPH MAGBE, *President*
1299 Grand Ave., Saint Paul, Minn.

MRS. LEON ROY PEEL, *Corresponding Secretary*
607 Wesley Temple, Minneapolis, Minn.

MRS. F. L. PARSO, *Secretary of the Home Base*
Windom, Minn.



November 26, 1937

MRS. C. W. HALL, *Treasurer*
3206 Second Ave. S., Minneapolis, Minn.

MRS. S. W. PINKERTON, *Recording Secretary*
71 Otis Lane, Saint Paul, Minn.

MRS. B. L. BUMBERT, *Secretary of Supplies*
607 Wesley Temple, Minneapolis, Minn.

Mrs. T. D. Macmillan
150 Fifth Avenue
New York, N. Y.

Dear Mrs. Macmillan:

I have not heard from you for some time and am anxious to know whether anything has transpired which will be of particular interest to Hwa Nan subsequent to your meeting in Boston. Did I not gather from some of your correspondence that you would be in Pennsylvania in December? May I ask you to get in touch with Miss Elizabeth Lee, 400 Shady Avenue, Pittsburgh, Pa.,?

Yours sincerely,

Mrs. Leon Roy Peel.

p-b

November 29, 1937

Mrs. Leon Roy Peel
607 Wesley Temple
Minneapolis, Minn.

Dear Mrs. Peel:

I have your note of November 26th.

I am somewhat mystified that Miss Ransom did not have any advance notice of the meeting of the Associated Boards Executive and Promotional Committees on November 22nd. I personally checked over the notices of this meeting as they were mailed out, and was quite sure that one for Miss Ransom was included. Obviously, either I am mistaken or else the notice in some way failed to reach her.

The minutes of this meeting are now being mailed out and should be reaching you within a few days.

Very sincerely yours,

BAG:MP

B A GARSIDE

1869

Seventieth Anniversary

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607 Wesley Temple, Minneapolis, Minn.

November 29, 1937

Mrs. T. D. Macmillan
150 Fifth Avenue
New York, N. Y.

Dear Mrs. Macmillan:

I did write you the other day and since that time I have had a thought come into my mind. Perhaps when you have the Associated Boards meeting in some other center, if you would like to have Hwa Nan represented and since you have so few here who are able to help the college, if you could use me at anytime I would be glad to be of service, if it is possible for me to leave at the time you suggest. This is just an idea, but I do feel that we want to cooperate and be of real service.

Yours sincerely,

Mrs. Leon Roy Peel.

P-b

Hotel Bellevue
Boston

2 December 1937

Dear Mrs. Peel:

In reply to your note of November 26th, I am glad to tell you that we have been productively busy here in Boston, but the Hwa Nan part of the program has certainly limped along. Mrs. LeSourd and Mrs. Mitchell both show the finest spirit in wanting to help, and I presume that the difficulty is my own pre-occupation with so many others on the committee that I am forced to give my time to those who themselves take initiative.

Today, Mrs. Mitchell and I had lunch together and took further steps toward a small mail appeal, and meanwhile Mrs. LeSourd herself is really working personally with three or four people to whom she looks for more substantial gifts.

I shall be here in Boston up until Christmas, and will keep you in touch with subsequent plans. We have found that the organization of the national committee has been time-consuming, and the hope is, of course, that it will prove to be time well spent. The first terminal date of the special emergency campaign was set as November 21st, but this has found the actual money goal not by any means attained. Today's news is that something over \$85,000 has been secured toward the \$250,000 desired.

Sincerely yours,

(Mrs. T. D. Macmillan)

Mrs. Leon Roy Peel
607 Wesley Temple
Minneapolis, Minn.

Hotel Bellevue
Boston

6 December 1937

Dear Mrs. Peel:

Since I dictated the enclosed note on December 2nd, I have been having some last-minute difficulties with launching a Hwa Nan appeal here in Boston, simply because of Mrs. Mitchell's and Mrs. LeSourd's pre-occupation with many other things. The appeal will now be out within a day or two, but I cannot conceal the fact that Hwa Nan is still in need of someone who can make it a hobby without conflict with other primary interests. Mrs. LeSourd is going to make a good job, I feel, of her headship of this Branch, but during this Christmas season -- by no means a short one -- she can give no time to anything except her very successful sales of Christmas goods.

I appreciate deeply your constant thought for the success of our co-operative venture. I will keep in touch with you. Until Christmas, I shall be here in Boston, and I hope there will be good news of the response which our very modest appeal will make.

Sincerely yours,

(Mrs. T. D. Macmillan)

REM/h
Encl.

Mrs. Leon Roy Peel
607 Wesley Temple
Minneapolis, Minn.

Hotel Bellevue
Boston

13 December 1937

Dear Mrs. Peel:

I am sending you herewith a sample of the mailing which has gone to the list supplied by Mrs. LeSourd and Mrs. Mitchell in this part of the world. We have had up to the moment a few very modest gifts. Since this is the first time that an appeal of this kind has been launched, we would not expect anything very sweeping in the way of contributions. It is interesting that, although all of the pledge cards had Hwa Nan underlined in blue, several of the gifts have come in marked for allocation to the entire program, that is, with the first item on the back of the pledge card checked. It seems to me that this designation or lack of designation is an intelligent reaction to the present situation in China, which may well leave donors with a question as to the present effectiveness of any one of our institutions but with no question at all of the importance of the entire program. Do you agree with me?

When another week has passed, I shall be glad to give you a report of all of the gifts which have come from the WFMS mailing.

Sincerely yours,

(Mrs. T. D. Macmillan)

Mrs. Leon Roy Peel
607 Wesley Temple
Minneapolis Minnesota

1869

Seventieth Anniversary

1939

MINNEAPOLIS BRANCH
WOMAN'S FOREIGN MISSIONARY SOCIETY
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MRS. S. W. PINKERTON, *Recording Secretary*
71 Otis Lane, Saint Paul, Minn.

MRS. B. L. BUMBERT, *Secretary of Supplies*
607 Wesley Temple, Minneapolis, Minn.

December 17, 1937

Mr. B. A. Garside
150 Fifth Avenue
New York, N. Y.

Handwritten note:
12/20

Dear Mr. Garside:

Mrs. McConnell has forwarded your letter to me concerning the promotional expense incurred by the Board of Trustees in carrying on special activities. Mention was made especially of Mrs. Earhart. I do not believe she will turn in an expense account. However, it occurs to me that there was an expense incurred at the Annual Meeting of our enlarged Committee. Would this amount come under legitimate promotional expense, for this is the time that we made plans for the work which Mrs. Earhart did? If so, I shall be glad to send you an itemized statement.

I am anxiously awaiting word concerning the meeting in Greater Boston.

Yours sincerely,

Handwritten signature:
Leon Roy Peel

Mrs. Leon Roy Peel.

P_b

December 20, 1937

Mrs. Leon Roy Peel
607 Wesley Temple
Minneapolis, Minn.

My dear Mrs. Peel:

Thank you for your letter of December 17th.

You ask whether it might be in order to list as promotional expense incurred by the Hwa Nan Board of Trustees the expenditures in connection with the annual meeting of your enlarged committee.

It has always been a general rule that the expenses in connection with meetings of the Boards and committees, (even promotional committees) are considered as administrative items, rather than a charge against promotional work.

With all good wishes for the approaching holiday season, I am

Very sincerely yours,

BAG:MP

B A GARSIDE