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File Hwa Nan

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Committee for Christian Colleges in China

March 30, 1932.

Mrs. Thomas E. Nicholson, Chairman,
Board of Trustees Hwa Nan College,
657 Virginia Park,
Detroit, Mich.

My dear Mrs. Nicholson:

You will remember that at the meeting of the Executive Committee of the Committee for Christian Colleges in China held on February 10, 1932 by Action EC-210 it was voted to request the governing boards of the colleges participating in the work of the Committee for Christian Colleges in China to contribute their pro rata share of the unsecured balance of the 1931-32 budget of the Committee for Christian Colleges in China on the same basis as has heretofore been followed in apportioning the budget of the Committee.

The unsecured portion of this year's budget is G \$3,500. I attach hereto a budget summary showing among other things how this amount is prorated among the various colleges. You will note that the share of Hwa Nan College is \$104.19.

We have been making every possible effort to keep the expenditures of the Committee at a minimum, and I believe we have been successful in this effort. At the present time, however, practically all of this unsecured balance of G \$3,500 has been advanced from other funds to meet the necessary expenses of the Committee.

We earnestly hope that the Hwa Nan College Trustees will find it possible to contribute their pro rata share of this budget.

Very sincerely yours,

B A GARSIDE

Secretary

BAG:PC
Enc.

WOMAN'S FOREIGN MISSIONARY SOCIETY
OF THE METHODIST EPISCOPAL CHURCH

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812 SUMMIT AVENUE, MT. VERNON, IOWA

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3511 RODMAN STREET, N. W., WASHINGTON, D. C.

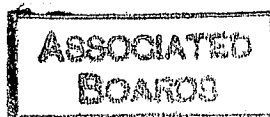
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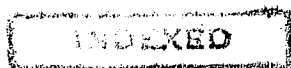
SECRETARY, HOME DEPARTMENT
MRS. F. H. SHEETS
1930 SHERIDAN ROAD, EVANSTON, ILL.



March 12, 1935

ack 3/16/35

Mr. B. A. Garside
150 Fifth Avenue
New York City



My dear Mr. Garside:

I learned last week that the Executive Committee of the Associated Boards were not able to take action on Hwa Nan's application, but that it will be considered at the annual meeting in May.

In the meantime, Miss Wang must return to China. She has just completed her engagement with the Florida Chain of Missionary Assemblies and we are planning her itinerary to the west coast. I am writing to ask if there is any reason why Miss Wang should not be free to present the needs of Hwa Nan to the audiences she will address. They will be ~~to~~ our own constituency. She has not been free to make appeals for funds before the interdenominational groups she has been addressing up to this time.

I understand that designated gifts are allowed by the ABCCC and, of course, Hwa Nan would be a more valuable member if she came in with something in her hands.

However, since she has not yet been admitted and is not included in the ABCCC literature, do you think there is any impropriety in our making the few engagements for Miss Wang which her limited time yet makes possible? Of course, she may not be able to secure any funds whatever, but I want to be sure that you see no objections to her speaking on the college as she journeys westward to sail in April or early May.

Very sincerely yours,

Evelyn Ricey Nicholson
(Mrs. Thomas Nicholson)

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Ricey George

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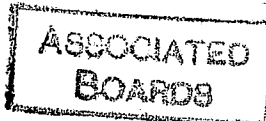
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March 16, 1935.

Mrs. Thomas Nicholson,
Hotel Prince George,
New York City.

My dear Mrs. Nicholson,

Since I scarcely had time to send to your home in Iowa any reply to your letter of March 12th I have held this to await your arrival in New York.

I'm sorry that I failed to make it entirely clear that the Executive Committee of the Associated Boards is not authorized to take action on the admission of new participants, and that action can be taken only by the full board in a regular meeting. I pointed out this fact in letters I wrote Mrs. Peel and Mrs. McConnell last October, and I thought I mentioned it also in our conference in Washington, but obviously I did not explain the situation clearly.

Briefly, the situation is this:- When the initial meeting of the boards of trustees which formed the Associated Boards was held on December 15th and 16th, 1931, the boards of trustees of all thirteen of the Christian universities and colleges of China were invited to join the Associated Boards. It was agreed that all who decided to accept this invitation within a period of one year thereby automatically became charter members of the Associated Boards without any further action of any sort on the part of the united group. It was further provided that other boards of trustees that might wish to join after the expiration of this one year period must first be accepted for membership "by a two-thirds majority of the members of the Associated Boards in attendance at a regularly constituted meeting."

During the year following the sending out of this invitation on December 16, 1931, the boards of trustees of ten of the thirteen Christian universities and colleges in China elected to join the Associated Boards and were listed as charter members. The other three - Hua Nan, Shanghai, and St. John's took no action.

So far as the Associated Boards is concerned, there has been no formulation of any conditions which boards of trustees must meet before they can be admitted to the group. The Associated Boards is a voluntary association of boards of trustees of the China Colleges organized "to advance, in a cooperative manner, the interests of Christian higher education in China." On the one hand there has been no requirement that a board of trustees must accept the Co-related Program or any other special formula of cooperation. On the

other hand, admission to the Associated Boards does not necessarily imply that the Associated Boards will include any financial items for a college within its list of approved financial objectives. (As a matter of fact, no financial objectives have as yet been approved for two of the ten present members, the Associated Boards taking the position that these two institutions have not yet gone far enough in the direction of cooperation with neighboring institutions to permit our making any appeal for their support in their present form.) The process of seeking admission is simply that the board of trustees expresses a desire to join and the Associated Boards decides whether the group is likely to be able and willing to advance the purpose for which the group is founded. I suppose that as a matter of practical procedure the members of the Associated Boards would wish to consider the relation of the applying college to its neighboring institutions and to the Correlated Program, and would consider the attitude of the board of trustees to the whole subject of cooperation, but this is merely a personal guess.

At the meeting of the Executive Committee of the Associated Boards held in November, the following action was taken:— (It was communicated to some members, at least, of your Hwa Nan group, though we may have failed to give as wide notification as we should have)

"Voted, (a) to receive the application of the Trustees of Hwa Nan College for admission in (to the Associated Boards. (b) To request the Hwa Nan and Fukien Boards of Trustees to inform us of the results of the deliberations of the joint committee referred to in the Hwa Nan action quoted above. (c) To refer to the sub-committee appointed under Action B-348, for review and recommendation, the matter of the admission of the Board of Trustees of Hwa Nan College to the Associated Boards for Christian Colleges in China."

That is as far as the Associated Boards has been able to go, for the sub-committee referred to is still awaiting the report of the results of the deliberations of the joint committee of our Hwa Nan and Fukien boards. I trust that at our meeting next Monday we can make substantial progress which we can report to this sub-committee, so as to clear the way for action by the Associated Boards at its annual meeting May 14th and 15th.

I have not heretofore had any information whatever as to President Wang's plans and activities in the field of securing support for Hwa Nan. Of course we have had no official connection with the matter anyway so long as Hwa Nan was not actually a member of the group. But because of the fine spirit Miss Wang has shown, and the excellent service she has rendered to the whole group of colleges as a member of our China Colleges Conference team, I have quite sincerely been hoping that she would be able to make her stay in America as productive for Hwa Nan as possible. It might be unfortunate if substantial gifts were received under conditions that would make cooperation between Hwa Nan and Fukien increasingly difficult for the future; but Hwa Nan has a large number of urgent current needs for increased in-

Mrs. Nicholson

-3-

case which she will need with equal force no matter what measure of cooperation with Fukien may be decided upon. No one in the Associated Boards has any right either to give or to withhold permission for Miss Wang to seek funds for any of Hwa Nan's needs, but I'm sure we would all rejoice to see her secure substantial sums given in a sufficiently flexible manner to be of maximum utility no matter what her plans for the future may be.

May I add a sincere expression of personal regret if Miss Wang's stay in America is not as productive as it might have been. We are always anxious that our presidents from China shall utilize their stays in America to the best advantage. But this inevitably requires careful planning well in advance, including among other things getting endorsement from the Associated Boards for any special objectives the presidents may seek, and making plans for activities that should prove most productive. We of course knew nothing of Miss Wang's coming until she was actually here, but we tried during all the time she was with us in the China Colleges conferences to say everything we could in praise both of her and of Hwa Nan so as to give her the best possible basis of approach to interested friends in these communities. We tried to avoid any discussion of such pending problems as membership in the Associated Boards or adjustment of program, and talked simply in terms of the "eleven colleges" working together in China, Hwa Nan among the rest. The non-inclusion of Hwa Nan in our Associated Boards literature is simply the inevitable result of the fact that the Hwa Nan group did not get around to accepting the invitation we extended to you on December 16, 1931 in time for us to get those matters cleared and to get Hwa Nan's name in anything we have published so far. I certainly hope we will soon get all these matters cleared up to everyone's satisfaction.

Very cordially yours,

BAG/G

B A GARSIDE

Copies for

Mrs. Peel

Mrs. McConnell

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OF THE METHODIST EPISCOPAL CHURCH

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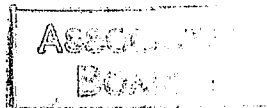
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SECRETARY, HOME DEPARTMENT
MRS. F. H. SHEETS
1930 SHERIDAN ROAD, EVANSTON, ILL.



May 6, 1935

Acc 5/10/35

Mr. B. A. Garside
150 Fifth Avenue
New York City.

My dear Mr. Garside:

I am sorry that I have overlooked a question in your letter of April 22nd. I hope I am not too late in this reply. You ask if I see any objection to inviting all the members of the Hwa Nan Board of Trustees to the annual meeting on May 14th and 15th.

I think it would be very gracious of the Executive Committee to extend this invitation, but I think it is very doubtful if any members of the Board of Trustees living outside of New York or its vicinity would feel able to accept the invitation.

I am wondering if you have a list of our Board of Trustees. Those living in or near New York would be as follows:

Mrs. Charles H. Hardie, 883 East Nineteenth Street, Brooklyn, N. Y.
Mrs. F. J. McConnell, 710, 150 Fifth Avenue, New York City
Mrs. Dorr Diefendorf, 45 Prospect Street, Madison, N. Y.
Mrs. E. D. Harvey, 1626 Monroe Street, N. W., Washington, D. C.
Mrs. H. E. Woolever, 3511 Rodman Street, N. W., Washington, D. C.
Miss Florence Hooper, 30 Maryland Life Building, Baltimore, Md.

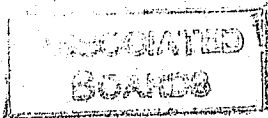
Of course, some of these are already members of the Associated Boards and will doubtless be present in any case. I would especially urge that our Treasurer, Miss Hooper, and our Secretary, Mrs. Woolever be invited. I am very sorry that I cannot be there myself.

Very sincerely yours,

Thomas Riley Nicholson
(Mrs. Thomas Nicholson)

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May 10, 1935

Mrs. Thomas Nicholson
812 Summit Avenue
Mount Vernon, Iowa

My dear Mrs. Nicholson:

Thank you for your letter of May 6th.

We have sent invitations to attend the Annual Meeting of our Associated Boards to all the Hwa Nan Trustees who are not already members of the Associated Boards.

We wish very sincerely that you could be with us next week, though I suppose that is not possible.

Very cordially yours,

B A GARSIDE

BAC:MP

Hwa Nan

over

ASSOCIATED
BOARDS

June 20, 1935

AK - 6/25/35

Mrs. Thomas Nicholson
812 Summit Avenue
Mount Vernon, Iowa

My dear Mrs. Nicholson:

We have already mailed to you and to the other members of the Hwa Nan Board of Trustees, copies of the minutes of the third Annual Meeting of our Associated Boards held on May 14th and 15th.

May I call officially to your attention action AB-387 which reads as follows:-

VOTED that the Board of Trustees of Hwa Nan College be admitted to membership in the Associated Boards for Christian Colleges in China, and that a hearty welcome be extended to all members of that Board.

This action was adopted by unanimous vote of all those present, and we can assure you that it represents the hearty goodwill of the entire membership of the Associated Boards. We are all very happy indeed to have the Hwa Nan Trustees joining with us in our efforts on behalf of Christian higher education in China.

Since the nominating committee did not have an opportunity to consult with the Hwa Nan Trustees as to their nominees on the standing committees of the Associated Boards, they did not include these nominees in the committee lists that they recommended to the Annual Meeting on May 15th. We are all anxious, however, that Hwa Nan be fully represented on all these committees as promptly as possible. Under the By-laws, the Hwa Nan Trustees are entitled to one member on each of the five standing committees, and may, if you desire appoint also an alternate for each principal member. The committees on which you should be represented are the following:-

- Executive Committee
- Committee on Promotion
- Committee on Christian Character and Relation to the Christian Movement
- Committee on Finance
- Committee on Staff and Curriculum

If you will suggest nominations for membership on these various committees, we will be glad to lay your nominations before the Executive Committee, which is authorized to make any necessary additions to or changes in the personnel of the committees.

I trust that the list of members of the Hwa Nan Board of Trustees as incorporated in the total membership of the Associated Boards (Appendix A of the minutes of the Annual Meeting) is complete and up to date. We would be grateful if you would see that some process is established within the Board by which our office will be notified of any changes in personnel which may be made from time to time. It is always a struggle for us to keep our lists revised and up-to-date.

In projecting our united promotional work for the coming year the Associated Boards is asking two things of each of the participating groups:-

1. That each Board of Trustees give us a list of the urgent needs which it would like to see included in our approved list of united promotional objectives for 1935-36. The Finance and Executive Committees have been asked to study these lists of needs submitted by the various colleges and to prepare their united list of askings accordingly. This is a task which should be completed as promptly as possible, so we are anxious to have each of the Boards of Trustees submit their lists as promptly as they can.
2. That each Board of Trustees is asked to underwrite its pro rata share of a part of the promotional budget for 1935-36. This pro rata share is determined on the basis set forth in action AB-393, requiring one-half to be apportioned on the basis of the approved askings for each of the Colleges in the list of promotional objectives for 1935-36, and one-half on the basis of the income received from North American sources by each of the participating universities and colleges for the fiscal year ending June 30th, 1934.

Hwa Nan's share on the basis of your income from North American sources last year is tentatively set at \$217.39. This is the only basis we could use in making our tentative allocation, because as yet no item for Hwa Nan has been included in our list of approved askings for the coming year. If and when such items are included, the amount Hwa Nan would be asked to underwrite would be increased proportionately. Obviously, the exact apportionment of these pro rata allocations cannot be determined until the revised list of askings has been approved. We are, however, asking each of the Boards of Trustees to approve in general their pro rata share of this necessary promotional expense so that we can go ahead with our plans for the coming year. We hope that the Hwa Nan Trustees will be able to take such general action leaving the approval of the exact figures in the hands of designated officers or members of your Board.

Are you likely to be coming east to New York at any time in the near future? We should have a meeting of our joint Hwa Nan-Fukien Committee on Cooperation as soon as it is feasible for us to do so, and would try to arrange such a meeting to suit the convenience of yourself and the other members of the Hwa Nan group who live at a distance from New York.

Very cordially yours,

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619 CARLTON ROAD, WESTFIELD, N. J.

SECRETARY, HOME DEPARTMENT

MRS. F. H. SHEETS
1930 SHERIDAN ROAD, EVANSTON, ILL.

June 25, 1935

Mr. B. A. Garside
150 Fifth Avenue
New York City

My dear Mr. Garside:

This is to acknowledge your favor of June 20th. I had already received the minutes of the Third Annual Meeting of the Associated Boards and also the minutes of the Fukien Board of Trustees, for which accept thanks. I have written to the Hwa Nan Board of Trustees incorporating some things from the minutes of the Fukien meeting.

As you know, the secretary of our Hwa Nan Board is now in China hoping to inform herself at first hand about conditions at Hwa Nan and in other parts of her field. Since, according to our plan, the secretary is also Official Correspondent for Hwa Nan and is, therefore, chiefly responsible for its administration, I hesitate to take any responsibility in the matter of suggesting names for the various committees on which Hwa Nan is allowed representation, in Mrs. Peel's absence. I shall write you later about this.

We shall try to keep you informed as to changes in the list of members of our Board.

I shall inform the other members of the Board regarding the two things you are asking of the participating groups.

I am expecting to be in New York within the first week in September. Mrs. Peel will not be home before that time. I presume that you will hardly expect to have any meetings during the summer term, will you?

Very sincerely yours,

Evelyn Riley Nicholson
(Mrs. Thomas Nicholson)

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WOMAN'S FOREIGN MISSIONARY SOCIETY
OF THE METHODIST EPISCOPAL CHURCH

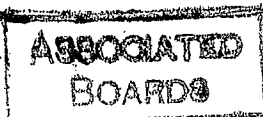
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1930 SHERIDAN ROAD, EVANSTON, ILL.

July 5, 1935

ack - 7-10-35

Mr. B. A. Garside
150 Fifth Avenue
New York City

My dear Mr. Garside:

I am reminded that something ought to be said about the askings for Hwa Nan College.

You will recall our conversation at the Prince George following the Fukien-Hwa Nan Committee meeting. The projects which we discussed at that time were entered by you in the last paragraph of Plan A. They are a home economics building, a music hall, athletic field, gymnasium and social hall. I do not know just what was in your mind regarding the social hall. Miss Wang preferred that we should have a building for administrative offices, etc. Whether it could be a combination of the two or not, I do not know. At any rate, these prerequisites, ^{as} it would seem to us, were voted on by the two groups, as you know. Perhaps they, therefore, constitute the first "askings" of Hwa Nan. If we had not pushed matters so rapidly, it might have been possible for Hwa Nan to secure some special gifts for these obligations on her own responsibility.

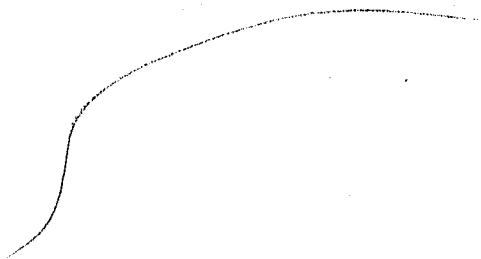
I think Miss Wang told you, as she did me, that she does not at all wish to use the present dormitory. She wishes the girls' dormitory to be on the woman's campus which does not seem unreasonable, of course. If Hwa Nan is to have the \$20,000 voted to it according to Plan A, it might become a nest egg for some other building on the Hwa Nan campus.

Of course, I think you will see that we are in no position to rush matters until Mrs. Peel returns and makes recommendations based on her convictions as to needs. I have heard from her only briefly since she left and only one letter has come from Miss Wang since she reached Foochow. She finds much confusion and misunderstanding there and has before her a very difficult task of interpreting our action and commending it to those on the field. I may say that Bishop Gowdy resents it and that it will be necessary to exercise considerable patience and wisdom in order to secure the hearty cooperation of those who must put this plan through. They feel that we were over-hasty and injudicious. I still think we did the right thing and feel sure that if we are patient and wise in this time of crisis, we may work together successfully and harmoniously. You have shown yourself a master hand in the exercise of such qualities. The rest of us will need to take lessons from you.

Very sincerely yours,

Evelyn Riley Nicholson
(Mrs. Thomas Nicholson)

Of course, Mrs. Peel has agreed to the above askings.



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July 10, 1935

Mrs. Thomas Nicholson
612 Summit Avenue
Mt. Vernon, Iowa

ack - 7/14/35

My dear Mrs. Nicholson:

Thank you for your letter of July 5th, dealing with the askings for Hwa Nan College.

We are having a meeting of the Associated Boards Committee on Finance tomorrow to review the askings of the different colleges, and to make as much progress as possible in formulating both the preferred list and the supplementary list of our promotional objectives for the coming year. Since our Hwa Nan needs are not yet in a sufficiently concrete form to allow our putting them down in dollars and cents, we can not do much more than report on them in a general way, leaving final decisions as to exact figures to be reached later. Since our Hwa Nan Trustees have not yet appointed representatives on our various committees, I am asking both Mrs. Diefendorf and Mrs. McConnell to attend the committee meeting tomorrow if they can do so.

Incidentally, the meeting of the Executive Committee on July 17th would afford a good opportunity to make appointments of Hwa Nan representatives on each of our standing committees. Would it be possible to get suggestions which we could lay before the committee at that time? If it is unlikely that Hwa Nan Trustees will hold a meeting in the near future at which formal nominations could be made, perhaps you yourself would be willing to suggest names which we could lay before the Executive Committee. Then if the Hwa Nan Trustees later wish to make any changes in their representation, the necessary adjustments could be made. I feel that it is quite important that Hwa Nan be represented in all the meetings we will be holding during the coming months, for matters of considerable importance to each of the colleges are constantly coming up. As I believe I have already pointed out in previous correspondence, Hwa Nan is entitled to one principal member and may also have an alternate member, on each of the following committees:- Executive Committee, Committee on Promotion, Committee on Finance, Committee on Christian Character and Relation to Christian Movement, Committee on Staff and Curriculum.

I quite agree with your conviction that we must not rush matters in the proposed Fukien-Hwa Nan cooperation, but let those who are now on the field have sufficient time to think through and talk through all the questions which immediately arise. When Mrs. Peel, Mr. Cartwright, and Dr. Fairfield return, it should be easy for our two boards of Trustees to have a fairly clear picture of the actual situation and of the possibility of progress.

July 10, 1935

I am surprised that Bishop Gowdy seems to resent the proposals for cooperation, for my contacts with him in the past, together with such information concerning his attitude, as I have been able to get recently through F.C.U. sources, had led me to believe that he would cordially support any reasonable moves in the direction of closer cooperation between these two institutions--both of which are so strongly Methodist in background, direction, and support. Much depends, of course, upon the way in which the matter is presented to Bishop Gowdy, and to the other leaders in Fukien whose support is essential to the success of any steps which might be proposed. As has been pointed out so frequently, the success or failure of any plan which might be projected depends ultimately upon the attitude of the leaders on the field. Only when these leaders are firmly and sincerely convinced of both the necessity and the desirability of cooperation will there be any chance of success. In such a spirit as this, the practical problems involved in the plan we have been discussing during recent months, or some modifications of the plan which may be found more satisfactory, can all be solved. But unless such a spirit dominates it would be quite impossible to devise any conceivable plan that would not be foredoomed to failure.

Very cordially yours,

B A GARSIDE

BAG:ER

WOMAN'S FOREIGN MISSIONARY SOCIETY
OF THE METHODIST EPISCOPAL CHURCH

PRESIDENT, MRS. THOMAS NICHOLSON
812 SUMMIT AVENUE, MT. VERNON, IOWA

VICE-PRESIDENTS
MRS. DORR DIEFENDORF
45 PROSPECT STREET, MADISON, N. J.
MRS. CHARLES L. MEAD
3939 WARWICK BOULEVARD, KANSAS CITY, MO.

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MRS. F. F. LINDSAY
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MRS. FRANCIS J. MCCONNELL
ROOM 710, 150 FIFTH AVENUE, NEW YORK, N. Y.

RECORDING SECRETARY, MRS. H. E. WOOLEVER
3511 RODMAN STREET, N. W., WASHINGTON, D. C.

TREASURER, MISS FLORENCE HOOPER
30 MARYLAND LIFE BUILDING, BALTIMORE, MD.



SECRETARY, GENERAL OFFICE
MISS RUTH RANSOM
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SECRETARY, FOREIGN DEPARTMENT
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619 CARLTON ROAD, WESTFIELD, N. J.

SECRETARY, HOME DEPARTMENT
MRS. F. H. SHEETS
1930 SHERIDAN ROAD, EVANSTON, ILL.



July 14, 1935

ack 8-2-35

Mr. B. A. Garside
150 Fifth Avenue
New York City

My dear Mr. Garside:

On my return from World Service meetings, I find your letter on my desk. As I am leaving early in the morning for a period of ten days, I am breaking the Sabbath by trying to bring up my accumulated mail.

I have written to the members of our Board of Trustees asking for nominations on the committees you mention. Replies are not in as yet. The President of our organization has plenty of responsibility but little authority. Authority is vested in the Corresponding Secretaries. However, if you think it is essential to have nominations made for these committees before July 17th, I must assume that responsibility. I therefore suggest:

- miss nicholson? P.*
Executive Committee: ~~Mrs. L. R. Peel, Mrs. J. M. Avann~~ *or Mrs. Diefendorf*
Committee on Promotion: Mrs. F. J. McConnell, Mrs. Frank Baker
Committee on Finance: Miss Hooper, Mrs. Dorr Diefendorf
Committee on Christian Character
and relation to Christian Movement: Mrs. L. R. Peel, ~~Mrs. Baker~~
Committee on Staff and Curriculum: ~~Mrs. L. R. Peel~~ *Mrs. Nicholson* and Mrs. Diefendorf

I have left myself off from all these committees, but I hope it may be possible for me to attend any meetings which may happen to be in session when I am in New York. I wish to be of service anywhere and anytime I can, but I have tried to name on these committees either women in or near New York, or those who are already members of the Associated Boards' other committees.

I have written to Bishop Gowdy as fairly and as contritely as I could and have sent him a copy of Plan A. If there had been opportunity to consult him before our action, he would have felt quite differently about it. I sincerely hope that all may work out harmoniously and cooperatively. As we both so well understand, there will be no chance of success unless those on the field are convinced that we are following the right plan.

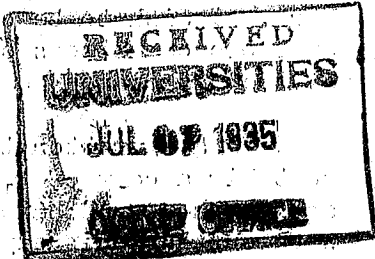
Very sincerely yours,

Evelyn Riley Nicholson

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NB

August 2, 1935

Mrs. Thomas Nicholson
812 Summit Avenue
Mt. Vernon, Iowa

My dear Mrs. Nicholson:

We enclose herewith a copy of the minutes of our July 17th meeting of the Executive Committee. The distribution of these minutes has been somewhat delayed by the fact that I have just been taking a two weeks' vacation on the south Jersey coast.

We are grateful for your letter of July 14th, which arrived just before the Committee met. Fortunately Mrs. McConnell was present, so we had at least an unofficial representative of Hwa Nan. We had also invited Mrs. Diefendorf to come, but she was unable to be present. We called the Committee's attention to the fact that as yet representation of the Hwa Nan Trustees on the various committees had not been provided, and suggested that the Committee make at least tentative appointments subject to any revision the Hwa Nan Trustees might later desire to make. The Committee followed the suggestions made in your letter of July 14th except at two points. The Committee felt quite definitely that you yourself should be the principal Hwa Nan representative on the Executive Committee with Mrs. Diefendorf as your alternate when you cannot be present. They also felt that your presence on the Committee on Staff and Curriculum is very desirable.

For the time being, therefore, we will consider the Hwa Nan representatives on the various committees to be as set forth under action E437. We hope, however, that at the next meeting of the Hwa Nan Trustees this list will be reviewed, any desired revisions will be made, and that the revised list will then be formally approved.

I returned to my desk only yesterday and have not had a chance to talk with Mrs. McConnell or any of the other Hwa Nan Trustees with regard to any recent developments in the Hwa Nan-Fukien cooperative program. I am anxious, however, that a meeting of the joint committee representing the two Boards of Trustees be arranged at as early a date as possible. There are many matters, both of general principle and of detail on which we should have a clearer understanding. When does Mrs. Peel return? Should we await her arrival before calling the joint committee together, or should at least one meeting be held in advance of her return?

Very cordially yours,

B A GARSIDE

BAG:HW

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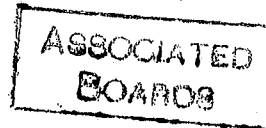
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MRS. F. H. SHEETS
1930 SHERIDAN ROAD, EVANSTON, ILL.



August 7, 1935
ack 8/14/35

Mr. B. A. Garside
150 Fifth Avenue
New York City

My dear Mr. Garside:

This is to acknowledge your favor of the 2nd and the copy of the minutes of the July 17th meeting.

I understand that Mrs. Peel is to return in September. We had desired her to make a survey of Kiangsi Province before coming home which would have somewhat detained her over a longer period. From confidential information which has just reached me, I feel certain that conditions are such in that Province and in Fukien that there is little Mrs. Peel can do by prolonging her stay. I am intending to advise her, therefore, to return earlier and as soon as I hear from her what time we may expect her, I shall communicate with you.

With best wishes,

Sincerely yours,

Evelyn Riley Nicholson
(Mrs. Thomas Nicholson)

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August 14, 1935

Mrs. Thomas Nicholson,
812 Summit Avenue,
Mount Vernon, Iowa.

ASSOCIATED
BOARDS

My dear Mrs. Nicholson:

Thank you for your letter of August 7.

Since Mrs. Peel will probably return in September it certainly seems wiser to wait until she can be with us before calling a meeting of our joint Hwa Nan-Fukien Committee on cooperation.

From various unofficial communications and comments which we have received from Poochow lately, I suppose that the task of bringing about any thorough-going cooperation between the two Colleges is not likely to prove a very easy one. Every one seems to agree in principle that such cooperation is desirable and perhaps absolutely necessary if the two institutions are to continue on any adequate basis. But personal elements, long-standing prejudices, and the inevitable practical difficulties which must be adjusted, all combine to hamper actual progress. I hope that when our joint committee gets together we will be able to find ways in which these difficulties can be overcome.

Very cordially yours,

B A GARSIDE

BAG:JAC

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1930 SHERIDAN ROAD, EVANSTON, ILL.

ASSOCIATED
MEMBERS

June 9, 1936

Rec'd 6/20/36

Mr. B. A. Garside
150 Fifth Avenue
New York City

My dear Mr. Garside:

This is to acknowledge the docket of the meeting of the Executive Committee. I deeply regretted my inability to be present. I have not the personal funds for making these long trips and unless the meeting is held at a time when other engagements call me to New York so that I may combine duties and pool expenses, it hardly seems wise for me to try to attend. Sometimes, if I can know long enough in advance when the meeting is likely to be, I can help to schedule other dates near that time. I understand that Mrs. Diefendorf is my alternate and I presume she was present at the meeting on May 27th. I have not had any report as yet.

I have had the opportunity of a number of illuminating interviews with delegates to the General Conference, missionaries and nationals regarding the situation at Hwa Nan. I hope that you will be able to see some of these persons before they leave the country. Among them are Bishop Gowdy, Dr. James Ding, E. Pearce Hayes and Dr. Ruby Sia, with whom I have another interview today and *who* you will be in New York soon.

We were very sorry that it did not seem possible to schedule a meeting of the Fukien and Hwa Nan committees during the time of General Conference. As Dr. Cartwright wrote you, it did not seem feasible at all, however, as some of our members left early and others were so pressed for time because of their duties as delegates to the Conference that they could not have done justice to such a meeting nor made it worth while for you and others to come. We were glad that Mrs. McMillan dropped in for a brief time at one of our business sessions. I hope she, too, had an opportunity of conferring with some of the Chinese delegates and missionaries so that she may more definitely understand the attitude of the Board of Directors of Hwa Nan and the constituency of the college. As Mrs. Peel has doubtless written you, the Board of Trustees has definitely decided that it is impossible to go any further with Plan A so far as it considers moving Hwa Nan from its present site. We shall hope that the school will cooperate in such ways as may be possible and that funds may be available for Hwa Nan as a separate woman's institution.

Most sincerely yours,

Evelyn Peery Nicholson
(Mrs. Thomas Nicholson)

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Hwa Nan

ASSOCIATED
BOARDS

June 20, 1936

Mrs. Thomas Nicholson,
812 Summit Avenue,
Mt. Vernon, Iowa.

My dear Mrs. Nicholson,

Let me acknowledge your letter of June 9th.

We regret that it is not often possible for you to attend meetings of the various committees of the Associated Boards here in New York. But we recognize that meetings have had to be held at such frequent intervals, with not much to choose from in the comparative importance of the different sessions, that it would be quite out of the question to expect you to attend very frequently. One of the things we are hoping to accomplish some day is to simplify our organization to the point where meetings are not nearly so numerous and each meeting is of such importance as to command a full attendance.

We also regretted that no time could be found for a joint Hwa Nan-Fukien Trustees meeting in Columbus. I believe the Fukien Trustees are sincerely desirous of finding and pursuing whatever course will best serve the interests of Christian higher education in Fukien Province, for young women as well as young men. They have tried to avoid making final commitments to any specific plan or degree of cooperation between Fukien and Hwa Nan until there has been opportunity for full and frank discussion of these problems by the two boards jointly. Their primary concern is to find whatever modus vivendi is the most desirable and most practicable. So far as "Plan A" is concerned, the Fukien Trustees have no more responsibility of sponsorship than have the Hwa Nan Trustees - and if the plan is found impracticable the only logical thing is to drop it entirely and see what other constructive plan might be worked out. If further investigation reveals that at the present time no real basis of cooperation between the two institutions is possible, then the two boards should consider with the utmost care just what can be done to at least reduce duplication and friction to a minimum.

Quite apart from any relationship - or lack of relationship - Hwa Nan may have to Fukien Christian University, an even more important question is that of Hwa Nan's relationship to the whole program of Christian higher education in China. This is the fundamental matter with which the Hwa Nan Trustees are concerned as members of the Associated Boards. Of course the members of the Hwa Nan Board are, through your W.F.M.S. Connections, likewise interested in higher education for women in North China, East China, and West China. There are many problems in all these other fields in which we need your assistance.

Very sincerely yours,