Huachung Corres. Protestant Episcopal Church 1923-1944 The Committee on Organizing a Permanent Committee for the Coordination and Promotion of Christian Higher Education in China.

1017 17. 1923. PN 1. 1923.

The Board of Directors, Boone University, c/o Rev. John W. Wood, 281 Fourth Avenue, New York City.

Gentlemen:

We present for the consideration of your Board the following actions taken by the Conferenc of representatives of Christian Colleges and Universities in China with regard to the coordination and promotion of Christian Higher Education in China.

VOTED:- that recognizing the purpose and plan for coordination in higher educational work in China as expressed in the Association of Celleges and Universities, and other cooperative agencies and councils, it is the sense of this meeting that coordination of the several Boards and agencies in this country related to the higher educational work in China for the promotion of such work in China is desirable.

VOTED:- to be the sense of this meeting that a Committee should be established representing the Christian Higher Educational Institutions in China, having Beards of Trustees or Directors in the United States and Canada or under the care of North American Mission Beards, subject to the approval of two-thirds of these Beards of Directors or Trustees and two-thirds of the Missien Beards cooperating in them, this Committee to be responsible to these Beards and to be charged with the duty of arranging for and carrying through a coordinated financial campaign and coordinated promotive work at the Home Base in accordance with the first eight suggestions proposed by the Committee of three and under such other plans as the Committee may approve; and this Committee, further, to have power to comstitute an Advisory Committee of those best able to survey the problems of Higher Education in China and to counsel it and the Boards of Trustees and their wise solution.

VOTED:- that each Board of Trustees or Directors of an institution of higher education in China be requested to appoint one member to the proposed committee for the co-crimation and promotion of Christian Higher Education in China, and that the committee so established should be empowered to co-opt five additional members at large, it being understood that the representative members will be chosen in such a way as to include everyone of the mission boards cooperating.

VOTED: - this committee is of the opinion that the expenses involved in the first instance in setting up such an erganization should be shared equally by the institutions ec-operating, and that when the true tees of any institution appoint their representative on the committee they be requested to appropriate \$100.00 towards the initial expenses of the committee.

We are enclosing a complete copy of the minutes of the meetings held and a copy of the report made by the sub-committee of three and considered by the meeting on June 12th.

We request that your Board will give these proposals your earnest consideration and, if approved, make the appointment and appropriation requested.

Since this plan is not to be inaugurated unless twothirds of the mission boards involved in these institutions give their approval we would also request that when you notify us of the action of your Board of Trustees or Directors, you also indicate whether the mission board or boards participating in your institution have approved.

> Faithfully yours, For the sub-committee

> > Chairman

Secretary.

HHW

Action of the National Council

On the above matter the following recommendation is made on February 15, 1924 to the Department of Missions:

quest of the Board of Control and the President of Boone University, that it become one of certain other units for the purpose of establishing and carrying on the Central China University in accordance with the conditions set forth in the foregoing statement, with the understanding that this experiment can be begun without any present additional appropriation.

FURTHER RESOLVED: That the authorities at Boone University are at liberty to endeavor to secure the interest of donors in the United States in the completion of priorities No. 96 and 435, prior to December 31, 1925.

The above was adopted as a recommendation to the National Council by the Department of Missions on February 19, and by the Council on February 20-21, 1924.

HANKOW

Subject: Boone University and Central China Uni-

In February, 1924, the following resolution was adopted:

"RESOLVED: That approval is given to the request of the Board of Control and the President of Boone University, that it become one of certain other units for the purpose of establishing and carrying on the Central China University in accordance with the conditions set forth in the foregoing statement, with the understanding that this experiment can be begun without any present additional appropriation.

"FURTHER RESOLVED: That the authorities at Boone University are at liberty to endeavor to secure the interest of donors in the United States in the completion of priorities No. 96 and 435, prior to December 31st, 1925."

The foregoing plan became operative in the academic year 1924-25 and continued until the institution was forced to close in May, 1927. It has not been open during the present academic year. It is hoped to reopen in September 1928. Present unsettled conditions may prevent this.

Meanwhile, the three year experimental period has erded. It is desirable that Boone University and the Church in this country should not be committed by Frustees of the Central China University, to plans and methods for the future without the Department of Missions having opportunity to know and consider them.

On the foregoing matter, the following recommendation is made on April 21, 1928, to the Department of Missions:

WHEREAS, the three year experimental period for which under the action of February 1924, Boone University was to be a part of Central hina University, has expired, and

WHEREAS, a condition of unsettlement and uncertainty still exists in China.

RESOLVED: That Bishop Roots be informed that when it becomes possible to reopen Central China University, the participation of Boone University therein is conditioned upon the use of such plans and methods as may be approved by the Department of Missions for the operation of other educational institutions in China supported in whole or part by aid from the Church in the United States.

FURTHER RESOLVED: That Bishop Roots be informed that in

taking the foregoing action, the Department of Missions has no present intention of suggesting that Boone University should cease to be affiliated with Central China University, but on the contrary, hopes that conditions may warrant the continuance and development of the educational cooperation begun in Central China University.

The above recommendation was adopted by the Department of Missions on April 24, 1928.

Ar. Wood FOREIGN CHINA Subject: Central China University Under date of December 15, 1928 Bishop Gilman, writing from Hankow, China says: "This has been a very full week for us. A meeting of the organizers of the re-organized C.C.U. met on Monday and tentatively adopted the enclosed constitution. There will be an organization meeting at the end of January and I should appreciate it if I could have a word of approval or some idea of required changes by that time. In the College proper we are down for eleven teachers. This number II arrived at by counting in our appropriation schedule Kean, Lichtenberger, Bundy, Sherman, Walker, Melvin, Underwood, Gray, Wakefield, Merrill and Wood. To this number are added Francis Wei, Samuel Seng and Thomas Hu. In the senior Middle School for Boys we are down for seven. One less than half. This is covered in the appropriation schedule by Coe, Fowler, Hobbie, Kemp, Miller with two Chinese teachers to be provided. The plan is to have the Senior Middle School for boys at Wesley and the Senior Middle School for Girls at St. Hilda's which will make it possible for teachers of special subjects, such as mathematics and science to teach in both places. The appropriation for St. Hilda's School is not sufficient to meet the charges for clergy daughters and the increased salaries necessary to carry on schools to-day. I have no intention of considering the opening of the Huntington School in Ichang within this triennium and the same is true of the middle school in Changteh. I would say the same of Changsha except that we are asking the Board to take part in the Yale Union Middle School at Changsha in place of St. James Middle School concerning which I will write later. If we train any men as primary school teachers it will be in the co-operative school owned by the Reformed Church, Yochow. Most of our training will be of women primary school teachers and will be done right here in the Union Normal School. It would be my idea that after the schools are organized that we should ask for a re-allocation of the funds on the appropriation schedule, for the needs of the Higher Middle School for Boys and the Higher Middle School for girls. (At St. Hilda's) Normal School is also a Higher Middle School.) We would also need a certain amount for the training of men at Yochow. 1289

On Wednesday Dec. 13 we had a meeting of the Diocesan Executive Council at which was considered again the proposal for co-operation in educational effort in Central China. It was absolutely essential that one of the three departments of Boone should be removed from that campus. After a year's consideration by the Chinese and by the Mission bodies interested, the unanimous agreement had been reached that the Boone site was the place for the College. (You will note that the re-organizers unanimously agreed to my proposal that the word University should be dropped. It is possible that some better name than Central China College agreeable to all will be chosen later.)

Mr. Johnson Lowe representing the die-hards of Boone opposed ed to co-operation made many appeals throughout the day in behalf of Boone's name and non-co-operation but after thorough discussion and consideration from every view-point the Council voted ten to two in favor of co-operation and welcomed the College to the Boone site and agreed that the Higher Middle School for boys should go to the

Wesley and Teachers College site."

PLAN OF THE CRGANIZATION OF THE PROPOSED HUA CHUNG COLLEGE

I. The institution shall be called the Hua Chung College.

The Purpose of the College.

To assist the Chinese government in providing educational opportunities for Chinese boys and girls, especially those prepared by the Middle Schools of the co-operating units.

II. <u>CC-OPERATING UNITS</u>. The College shall be maintained by the co-operation of the following Christian organization:-

Ngo Hsiang Kan Kuan Sheng Kung Hui.

Fu Chu Hui (Chung Hua Chi Tu Chiao Hui)

Lun Tun Hui " " " " " "

Hsun Tao Hui

Yali

providing their governing bodies ratify the constitution; and by others who may hereafter join the organization with the approval of the Directors.

This College continues the work formerly carried on separately by Yale-in-China, Changsha; Hu-ping, Yochow, Griffith John, Hankow; Wesley and Boone, Wuchang; and the former graduates are admitted to its Alumni as provided for below.

Each unit shall choose a member of the Faculty to represent

it in the Senate.

When special courses of study are desired they may be given by the separate units but when any of those courses of instruction are to count as credits towards College Degrees they must iven under the regulations of the College.

. GOVERNING BODIES.

of the College, a majority of whom shall be Chinese. Each cooperating unit furnishing at least two full time teachers shall
be entitled to elect two representatives and shall be entitled to
one additional representative for the second unit of two teachers and thereafter to one representative for every additional
four teachers. The graduates of the uniting colleges shall
choose representatives and establish an advisory council. When
there are new college graduates, they shall vote with them. This
Council shall choose four representatives to the Governing
Board.

These two classes of members, upon being first chosen, may coopt additional members not exceeding one half the total number of representatives of the co-operating units and alumni. When all the members are chosen as provided above they shall divide the total membership into three groups whose terms of office

shall expire at the end of one, two and three years respectively, and thereafter one third of the members shall be elected each year to serve three years. The co-opted members shall have the same right as the ones delegated by the co-operating societies and should be outstanding men.

In addition to these members the President and Vice-President of the College shall be ex-officio members of the Governing Board.

The Governing Board shall be the final authority for the conducting of the College. It shall consider and approve all estimates; elect the President and other officers of the College; grant all College diplomas on recommendation of the faculty through the Senate; hold and administer all the property and supervise the expenditure of all the funds of the College.

It shall hold meetings at stated intervals. If, on account of size or difficulty in coming together, the Governing Board cannot meet often, it may choose from its number an Executive Committee consisting of the President and the Vice-President, ex-officio, and five other members. This Executive Committee should meet at least once a month throughout the academic year and shall act for the Governing Board.

2. The College Senate.

This shall consist of officers of the College and shall have control of the internal affairs of the College. Its members shall be President and Vice-President of the College; the representative of each unit, and dean and two other representatives of the faculty.

If the total membership as above indicated should fall below nine, enough professors or associate professors shall be elected by their own number to bring the total up to nine. The Senate shall have control of the educational policies and the discipline of the College. Its consent shall be necessary to put into effect all regulations for the internal management of the College. It shall consider and make recommendations concerning the appointment, promotion, or retirement of teachers and officers, and shall make recommendations concerning the award of all honours and degrees conferred in course.

The representatives of the faculty in the Senate shall be elected by the faculty - each of the professors, associate professors and assistant professors having the right to vote. They shall hold office for one year.

IV. ADMINISTRATION.

1. The President.

Election. He shall be elected by the Governing Board shall hold office without definite term.

Duties. He shall be the executive officer of the College; shall be a member of and preside at all meetings of the Senate; shall initiate educational and administrative policies; shall have power to move the employment, promotion and retirement of teachers, subject to the consent of the Senate and Governing Board, and shall, with the aid of the Senate prepare all budgets and estimates. He shall represent the College before outside bodies

2. Vice-President.

Election. He shall be chosen in the same manner as the President.

Duties. In the absence or the disability of the President he shall perform the same duties as those allotted to that officer. At other times he shall perform such duties as may be assigned him by the Governing Board.

3. The Treasurer.

The Treasurer of the College shall be appointed by the Directors. His duties are to receive and deposit all moneys received by the College in such banks or banking institutions as the Directors shall designate, trust funds and other special funds kept being separate from the current income and appropriations of the College, and he is to keep a full and separate account of each fund. No payments from College funds shall be made by him except upon written order of the President of the College, and only for investments, salaries, bills, current expenses approved, or to be approved by the Directors. At the close of each financial year the treasurer shall make a full report, duly audited, to the Board of Directors, showing in detail the receipts from all sources and the disbursements during the year. The inventories kept by officers entrusted with property of the College shall be subject to the inspection of the treasurer.

4. The Arts and Science Faculty.

Although the College is established by Christians and it is expected that a large proportion of the staff shall be Christians, no theological, scientific, political or economic tests shall be imposed which limit the intellectual freedom of the teacher.

The Arts and Science Faculty shall consist of the Professors, Assistant Professors, Lecturers, and Instructors, each of whom shall have one vote.

The Dean shall be the chief executive officer of the Faculty. He shall be responsible for the proper preparation and conduct of the business of the College of Arts and Science, including the assignment of duties, superintendence of instruction, and the maintenance of the scholastic standing of the various departments, and shall send annually to the President a written report on its general condition. The Dean shall be elected by

- 6 -

vote of the Faculty subject to the veto of the Directors. At the discretion of the Dean any action of the College Faculty may be submitted for further consideration to the College Senate, notice having been given to the Faculty, and a report shall be made at the next meeting of the Faculty of action taken.

The Faculty shall have power to propose and carry into effect whatever educational measures it shall deem necessary for the welfare of the College and shall make recommendations concerning the award of all honours and degrees conferred in course. The Faculty shall meet at least once a month. The Dean shall preside at the meeting of the Faculty.

In the matter of any extra curricular work of members of the Faculty interferring with the work of the College, consent must first be obtained from the Dean or the Senate.

(i) Professors.

Professors shall be those who possess a master's or doctor's degree or a degree of equal value, from a good institution of higher learning. They shall be appointed to this rank on the basis of teaching ability or research work or both. In exceptional cases where the qualifications are otherwise satisfactory. the requirement concerning degrees may be waived.

(ii) Assistant Professors.

Assistant professors shall possess degrees from good institutions of higher learning and enough teaching experience to demonstrate their ability.

(iii) Lectures.

Those appointed to give a limited number of lectures during the year, or to conduct one or two courses may be designated as lectures.

(iv) Instructors.

Instructors shall possess a degree from a good college or university, and shall be able to teach undergraduate courses under supervision or independently. The appointment shall be temporary, subject to renewal for short terms.

Assistants in instruction.

They shall be graduates from colleges or undergraduates who render aid as demonstrators or assistants in laboratories, or readers of papers, or in other capacities. Their appointments shall be made annually.

(vi) Amendments.

Amendments to the above constitution may be made by a two thirds majority of the Directors present provided that notification has been given in a meeting at least six months previous to the passing of the amendment.

Dr. Wood Jan. 21,29 These rules rootpal BAS 1/01+ Heluhu. tu June News actin or acted when by

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ABSTRACT OF

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Dr. Wood

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POREIGN

CHINA

Subject: Plans for Cooperative Board of Christian Education in Wuhan.

Writing from Hankow, under date of December 15, 1928, Bishop Gilman says:

zation for the cooperative Board of Christian Education in the Wuhan center. I also enclose the translation of the constitution of the Board of Directors as it was submitted to the Commissioner of Education of the Province in the petition for registration.

The representatives of the Board as named by me were Dr. Sherman, Mr. Kemp and Deaconess Clark and in the case of St. Hilda's the names are Dr. Sherman, Mrs. Gilman and Miss Hughes.

the names are Dr. Sheman, Mrs. Gilman and Miss Hughes.

The matter of paragraph 4 in the action of the National
Council on October 9, 1928 will be covered in all cases by the provision in the leases to the Directors of the Schools of the property,
that it shall be used only for Christian Schools and any diversion will
cause reversion of the property. The National Council, will, in this
way, be assured of the character of the requirement that the lease of
the land and the grant of funds carries with it the acceptance of the
rules printed in the report of the Commission to China on page 44.

I hope that I have made everything clear and that I have put everything before you. If I have not it is because of human fraility and I shall be glad to answer any questions.

I am not sure that I have reported to you one of the fundamental requirements in the matter of our co-operation which is that in all schools the Sheng Mung Mui remains a separate unit and that in every place where we cooperate the Church is to be built or arranged in such fashion as to make it suitable for any kind of liturgical service desired by the Sheng Kung Hui.

In these circumstances it is my hope that we may build the Boone chapel according to Mr. Bergemini's plan and that it may be possible that the \$15,000 is still in Dr. Bowie's hands and may be contributed for that purpose. I shall write to Dr. Bowie about it as soon as I have received word that our plans are a proved by the Department.

May I ask for a cable answer of approval or disapproval of the scheme in general."

ABSTRACT OF Dr. Wood -2-THE WUHAN CHRISTIAN EDUCATIONAL ASSOCIATION The Christian Churches and Missions of Wuhan, in order to cooperate in their educational work in this centre, have agreed to organize accentral Board for the direction of the various schools for B. This Central Board shall be called the Wuhan Christian Edushall be determined by the following articles. Each Mission for each contribution of three (or a major fraction) teachers shall have one representative. 2. Each Church shall have one representative for each multiple of fifty students. 3. Each Church or Mission shall have one representative for each capital grant or continuing loan of land and/or buildings to the value of \$10,000 Chinese currency. 6. A majority of the representatives from each ecclesiastical body shall be Chinese. 5. The Chairman of the Association shall be Chinese.
6. The Central Board of the Wuhan Christian Educational Association shall have power to enter into contracts with the various mission bodies now owning and operating schools in this area to take over and manage such schools for the whole Christian constituency, according to the provisions made in the contracts. 7. The Central Board of the Wuhan Christian Educational Association shall have power to accept other trusts of a like nature for the development of the educational system of the Christian Church in this centre. The Central Board of the Wuhan Christian Educational Association may either act directly as the Board of Directors or may establish separate boards or enter into contracts with separately established boards. 9. As long as a Church or Mission continues its adhesion to this Association? the decision of the Central Board of the Association shall be final in regard to all questions dealing with the it. B. b what is the Central Bond of the M. X" Est Acos!

B. b as destruptionally from the M. X" Est Acos! schools committed to its care. Z 7. BR. Anna & Denetors of What. 3 Bq. No formain for with drawal.

CONSTITUTION OF THE BOARD OF DIRECTORS OF BOONE PRIVATE MIDDLE SCHOOL ST. HILDA'S PRIVATE MIDDLE SCHOOL

I. GENERAL REGULATIONS

This Board, being organized by Boone Middle School, shall Art. I. be known as the Board of Directors of Boone Private Middle School.

whis Board has for its purpose the continuance of the work Axto 2. done by Boone Middle School since 1871, developing boys into men of strong character and making them useful men in their generation.

The office of this Board is located in Boone Middle School, Art. 3. No. 10 Tao Hua Ling, Wuchang.

II. Organization

Art. 4. This Board shall consist of:

i) 3 members appointed by the Founders.

(ii) 3 elected by the Synad of the Diocese of Hankow. (iii) 3 chosen by and from among the Boone alumni.

(iv) The educational Bishop of the Hankow Diocese, exofficio.

(v) The principal, ex-officio, with without a vote. (vi) 2 co-opted by the Board.

Art. 5. Of the original members provided in Groups (i) (ii) (iii) and (vi) one of each group shall serve 3 years, one 2 years and one 1 year. All members elected later shall each serve a term of 3 years.

Art. 6. Any vacancies among the directors shall be filled by substitutes whom the different bodies mentioned in Art. 4 or their representatives shall duly elect.

III.

Officers

Art. 7. This Board shall have the following officers, to be elected at the annual meetings:

> the Chairman (who should always be a Chinese) (1)

(ii)Secretary " Treasurer (iii)

Art. 8. The Chairman of the Board and the principal of the school shall be allowed to attend meetings of any committee created by this Board.

IV.

Duties

Art. 9. The duties of this Board shall be: (1) to elect the principal

Dr. Wood

- (iii) to elect the Board officers at annual meetings. (iii) to raise funds for the running of the school.
- (14) to approve the budgets and accounts of the school.
- (v) to care for property entrusted to the school.
- (vi) to supervise all financial affairs connected with the school.
- Art. 10. The Chairman, Secretary and Treasurer of the Board shall perform such duties as are usually performed in their respective offices.

V. Meetings

- Art. 11. The regular meetings of this Board are to be held quarterly on the ----- day of each of these months March June, September and December. That in June shall also be the annual meeting.
- Art. 12. The Chairman. or upon the request of 3 Directors, may call urgent meetings. In such cases a written notice, including the subject to be discussed, shall always reach each Director 7 days in advance.
- Art. 13. At any meeting, 6 directors shall constitute the quorum, and a majority of those present shall pass any ordinary resolution, but a majority of all the Directors serving at the time shall be required for the passing of any resolution which greatly involves the future of the school. The latter requirement, however, may be substituted by the 3-reading method, when each reading shall be conducted at a separate meeting.

VI. By-Laws

Art. 14. Amendments to the Constitution can be made at annual meetings provided the amendments to be made are fully circularized among all the Directors 3 months in advance.

NOTE: Bishop Gilman asks for a cable approval of the foregoing.

NOTE: On January 19, 1929 the following cable was sent to Bishop Gilman:

"Referring to your letter of December 15, it is necessary know whether plans for schools Central China University are recommended by Bishop Roots. Under no circumstances should proposal be put into operation until approved by Department of Missions next meeting February 5th."

Dr. Wood

Jan .21, 29

FOREIGN

CH INA

Subject: Possible effect of registration of schools upon mission property.

Writing from Hankow, under date of December 15, 1928,

Bishop Gilman says:

"Bishop Roots has sent me your letter of October 29th together with the letter of October 24th from the Far Eastern Division of the State Department.

"In our co-operative plan I am arranging that properties are loaned in trust to the school Directors for the use of a Christian School and in case the property is diverted to other uses the control automatically reverts to the owner. In case the military or political authorities attempt to occupy the premises the school authorities may resign their trust to the respective owner and ask them to deal with the authorities."

Letter from Department of State referred to by Bishop

Gilman:

"October 24, 1928.

"The Department has received your letter of October 2.
stating you have been informed that the Department has issued a statement regarding the way in which registration of American institutions may affect future claims for protection from the American authorities. and requesting a copy of such statement or any other statement having a bearing upon the registration of private schools in China operated by mission boards or other American agencies.

"The Department has not issued at any recent date any general statement of the character described by you. It constantly issues, of course, instructions to its officers in China in regard to their duties.

"Touching upon the question of educational institutions conducted by American citizens in China the Department has recently discussed the tendency observable on the part of many American organizations to entrust to Chinese citizens a constantly increasing degree of responsibility and authority in the conduct of these institutions.

"The Department has also discussed with its officers abroad the effect that may be anticipated from the registration of these

educational institutions with the Chinese authorities. The regulations governing registration appear to have differed as between those issued in different places and at different times, and also in the degree to which the regulations have been enforced. The result apparently sought by the Chinese authorities in proposing the registration of mission schools is that, to some extent, the Chinese authorities shall be in a position to control either the conduct of the schools or the management of their physical equipment, or both.

"It is not the desire of the Department to interfere in any way in the conduct of educational institutions in China by American missionary societies. The Department is officially concerned with the matter, principally from the standpoint of the assistance which it desires to afford to those institutions on request.

"As you are aware, the measure of this assistance is basically determined by the provisions of the treaties in force between the United States and China. It is, for instance, impossible for the Department to insist upon the enjoyment by American organizations of rights not granted to them by the treaties.

"Thus, the Department has invited the attention of its officers in China to the fact that when educational institutions conducted by American organizations in China are by those organizations voluntarily placed under the control of Chinese citizens or voluntarily subjected to the control of Chinese authorities through registration with them, there is, pro tanto, a limitation of the intervention that the American Government can make on their behalf.

"This follows inevitably from the fact that Chinese citizens are not amenable to American law and are not entitled to immunity from Chinese jurisdiction, as American citizens and institutions are under the present system of extraterritoriality. This Government cannot free Chinese citizens from their responsibility to Chinese authorities for their acts."

CEMTRAL CHINA COLLEGE

Declaration of Purpose

The following was adopted by the Department of Missions on April 28, 1931 as a recommendation to the National Council by a vote of 6 to 3

RESOLVED: That

THE purpose of Hua Chung College shall be to provide for the youth of China a college education of high standard with a view to developing character and intellectual capacity in its students, in order that they may be prepared to aid in building up and strengthening their respective communities along moral, intellectual and humanitarian lines, and to promote the general purposes had in mind by each of the several Missionary Societies mentioned in Article I hereof in establishing its educational work in China.

Memo, for Dr. Wood:

TRUSTEES ON BOARD OF HUA CHUNG COLLEGE

The Chair appointed the following as Trustees on the Board of Hus Chung College, which appointments were confirmed by the National Council on April 28th and 29th, 1951:

Rt. Rev. J. M. Francis, D.D.) Members of the Committee that Rt. Rev. H. St.G. Tucker, D.D.) have been conducting negotia-Mr. William G. Peterkin) tions. Mex John W. Wood, D.C.L.

Mrs. Harper Sibley

- To represent the co-educational features of the institution.

Mr. John S. Newbold

- An interested layman of Philadelphia, formerly a member of the Board of Missions.

Rev. A. M. Sherman, S.T.D.

- Formerly a member of the faculty of Boone University, now Secretary for Missionary Education in the Department of Religious Education.

F.J.Clark.

Memo, for Dr. Wood:

At the meeting of the National Council on April 29 and 30, 1931, the Department of Missions presented three documents, as follows:

A constitution of the Board of Trustees, known as the Board of Founders, a constitution of the Board of Directors, and an agreement between the Board of Founders and the Board of Directors. Attention was called to the fact that the only fundamental change in these documents as compared with similar documents that had previously been placed before the Council was in the statement of purpose of the College.

The statement of purpose as recommended by the Department of Missions was as follows:

The Domestic and Foreign Missionary Society of the Protestant Episcopal Church in the United States of America, the Board of Foreign Missions of the Reformed Church in the United States, the Wesleyan Methodist Foreign Missionary Society of London, the London Missionary Society of London and the Yale Foreign Missionary Society of New Haven, having agreed to affiliate at one center the work of higher learning, at least of senior college grade, maintained by them in Wuchang, Hankow, Yochow and Changsha, hereby join in setting forth the following consitution which outlines the basis of their affiliation in a Board of Trustees for the Hua Chung College, this board to be known as the Board of Trust Founders.

RESOLVED: That the purpose of Hua Chung College shall be to provide for the youth of China a college education of high standard with a view to developing character and intellectual capacity in its students, in order that they may become loyal and useful citizens of China and may be prepared to aid in building up and strengthening their respective communities along moral, intellectual and humanitarian lines, and to promote the general purposes had in mind by each of the several Missionary Societies mentioned in Article I hereof in establishing its educational work in China.

This statement and the three documents containing it were approved by the National Council on April 29 and 30, 1931.

F.J.Clark.

THE NATIONAL COUNCIL JOHN WILSON WOOD, D.C.L. CORPORATE TITLE EXECUTIVE SECRETARY THE DOMESTIC & FOREIGN MISSIONARY SOCIETY
OF THE PROTESTANT EPISCOPAL CHURCH
IN THE UNITED STATES OF AMERICA PROTESTANT EPISCOPAL CHURCH THE REV. A. B. PARSON IN THE UNITED STATES OF AMERICA ASSOCIATE SECRETARY å CHURCH MISSIONS HOUSE SECRETARY FOR LATIN AMERICA THE SPIRIT OF MISSIONS 281 FOURTH AVENUE ONE DOLLAR A YEAR å NEW YORK, N. Y. ఉ J. G. VAUGHAN, M.D., MEDICAL ADVISER Telephone: GRAMERCY 5-3012 MAKE CHECKS PAYABLE TO (150 Fifth Avenue, New York) LEWIS B. FRANKLIN, TREASURER å ۵ CABLE ADDRESS: "FENALONG NEW YORK"
CODES: MISSIONS, WESTERN UNION AND BENTLEY DEPARTMENT OF FOREIGN MISSIONS IN REPLY TO THIS LETTER. PLEASE REFER TO ITS DATE October 19, 1932. Mr. B. A. Garside, 150 Fifth Avenue, New York City. My dear Mr. Garside: It its meeting on October 13th, the Board of Trustees of hua Chung College, Wuchang, adopted a resolution, moved by the Rev. Dr. Darms representing the American Reformed Board, as follows: Resolved: That, the Board of Trustees of Hua Chung College associate itself with the Associated Boards of Christian Colleges in China. Further resolved: That the Treasurer is hereby authorized to communicate with the affiliating groups in this country, indicating to each the amount of the assessment, \$125.44 shown in Mr. B. A. Garside's letter of March 30th as the share of the Hua Chung College Trustees in the central expenses of the Associated Boards of Christian Colleges in China. Sincerely yours, JWW: MK

BORN WELSON WOOD, P.C.I.
SERVICE SECRETARY
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CABLE ADDRESS: "INCULCATE NEW YORK"

TELEPHONE WATKINS 9-2000

THE BOARD OF FOREIGN MISSIONS OF THE PRESBYTERIAN CHURCH IN THE U. S. A.

156 FIFTH AVENUE NEW YORK

November 14, 1933

NOV 17 1933

OFFICE OF SECRETARY

Dr. John W. Wood, 281 Fourth Avenue, New York, New York

Re Eligibility of Alternates

Dear Dr. Wood:

Dr. Warnshuis asked me to drop you a line repeating a statement which I made a week or so ago in a Board of Trustees Meeting regarding the eligibility of alternates on incorporated bodies.

About ten years ago when the China Famine Fund surplus was being assigned to famine prevention purposes in China under the direction of a committee in China, Mr. Thomas W. Lamont and Mr. Vernon Munroe, Chairman and Treasurer respectively of the Fund, arranged to have the legal documents drawn by White & Case, the lawyers of the Morgan firm. When Mr. Case was conferring regarding the matter in our office, he saw the difficulty of naming the membership of a small committee in China where business men and missionaries come and go on frequent furloughs. We suggested that provision be made for alternate members. The idea seemed to be new to him and he doubted whether it would be legal; however, after investigation, White & Case reported that an alternate, if elected by the same group that elected the principal, could, in the absence of the principal, act with the full powers of the principal and the legal papers were drawn up providing for both principals and alternates.

The advantage of an alternate over a proxy is that the alternate is representative of the elected group over a period of time whereas a proxy is merely appointed by an individual for a particular meeting.

Regarding proxies, I was once advised (but I have not since been able to confirm the advice) that, under New York State Law, a proxy cannot be counted to create a quorum of persons but a quorum being otherwise present a proxy acts at the meeting with full powers.

I shall be pleased to learn the results of your inquiries along these lines.

With kind regard, I am

Very sincerely yours,

Copy to Dr. Warnshuis Copy to B. A. Garside

George T. Scott.

Memorandum for Dr. Wood

CENTRAL CHINA COLLEGE FOUNDATION

- l. I note the contents of your annexed memorandum of November 21, 1933. For reasons which I shall be pleased to explain, I am of the opinion that incorporation of the Central China College Foundation under the Membership Corporations law will suit your purpose much better than a charter granted by the Regents of the University, even if they could properly grant such a charter, of which I am not certain.
- 2. Since receiving your annexed memorandum of November 20, 1935, I have conferred with Mr. McGrew, of the office of Case & White, Esqrs., who handled the matter of the China Famine Fund surplus, referred to in the annexed letter of Movember 14, 1933, from Mr. George T. Scott to you. What was done in that matter is in no sense a precedent for what can be done in the matter now in hand. In that matter a fund was distributed under a trust agreement in such manner as a majority of a certain Committee might determine, and it was provided that this Committee might act through its members or their alternates duly appointed. No corporation was formed for the distribution of that fund and the question of whether the board of directors of a corporation could be composed of directors and alternates was not passed upon. Mr.McGrew agrees with me that there is no provision of law in this State permitting the alternate or the proxy of a director to act as such.

I am desirous of carrying out your wishes in this matter as far as the law will permit, but I am quite sure that no corporation can be formed under the laws of this State which provides for alternate directors. I await your further instructions in this matter.

JOHN WILSON WOOD, D.C.L. EXECUTIVE SECRETARY THE REV. A. B. PARSON ASSOCIATE SECRETARY

SECRETARY FOR LATIN AMERICA

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J. G. VAUGHAN, M.D., MEDICAL ADVISER (150 Fifth Avenue, New York)

CABLE ADDRESS: "FENALONG NEW YORK"
CODES: MISSIONS, WESTERN UNION AND BENTLEY

THE NATIONAL COUNCIL PROTESTANT EPISCOPAL CHURCH IN THE UNITED STATES OF AMERICA

CHURCH MISSIONS HOUSE
281 FOURTH AVENUE
NEW YORK, N. Y.

Telephone: GRAMERCY 5-3012

DEPARTMENT OF FOREIGN MISSIONS

December 27, 1934.

CORPORATE TITLE
THE DOMESTIC & FOREIGN MISSIONARY SOCIETY
OF THE PROTESTANT EPISCOPAL CHURCH
IN THE UNITED STATES OF AMERICA

THE SPIRIT OF MISSIONS ONE DOLLAR A YEAR

A

MAKE CHECKS PAYABLE TO

LEWIS B. FRANKLIN, TREASURER

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IN REPLY TO THIS LETTER, PLEASE REFER TO ITS DATE

Dr. A. L. Warnshuis, Dr. John W. Wood.

At the meeting of the Board of Trustees of Hua Chung College held on December 13th, the following resolution was adopted:

be requested to arrange for a conference to be attended by its members and by Messrs Feild and Gilchrist in the hope of finding a legal method for accomplishing the desired purpose and with instructions to make recommendations of some other procedure if the plan at present under consideration should finally prove to be impracticable.

I believe that you and I are the only members available for this service. I suggest that as soon as possible after New Years Day, we try to arrange for the proposed conference.

I presume it would be well to give Mr. Feild and Mr. Gilchrist an opportunity to review the correspondence on the subject prior to their meeting to discuss it.

Sincerely yours,

JWW: MK



JOHN WILSON WOOD, D.C.L. EXECUTIVE SECRETARY THE REV. A. B. PARSON ASSOCIATE SECRETARY

SECRETARY FOR LATIN AMERICA

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DEPARTMENT OF POREIGN MISSIONS

February 20, 1935.

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OF THE PROTESTANT EPISCOPAL CHURCH
IN THE UNITED STATES OF AMERICA

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MAKE CHECKS PAYABLE TO LEWIS B. FRANKLIN, TREASURER

> IN REPLY TO THIS LETTER, PLEASE REFER TO ITS DATE

Mr. B. A. Garside, 150 Fifth Avenue, New York City.

My dear Mr. Garside:

In reply to your telephone message of yesterday, we hold the following trust, the income of which is paid to St. John's University, Shanghai, in addition to any appropriation:

The Prescott Scholarship Fund - \$1,000.

The annual income at the present time is \$30.

Sincerely yours,

JWW: MK

ASSOCIATED BOARDS

February 23, 1935.

Dr. John W. Wood 281 Fourth Avenue New York, N. T.

My dear Dr. Wood:

Thank you for the information with reference to the Prescott Scholarship Fund held in trust for St. John's University.

We are including this item in the summary we are now preparing showing endowment funds held by our various Christian Colleges in China.

Most sordially yours,

BAG . A

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MEMORANDUM

For the Attention of the Members of the National Council

Concerning

Hua Chung (Central China) College

Hua Chung College, Wuchang, is maintained by the affiliation of the higher educational activities in central China, of the Domestic and Foreign Missionary Society, The Yale in China Association, The Board of Foreign Missions of the Reformed Church in the United States, The London Missionary Society and the English Methodist Missionary Society.

The formal organization was completed in 1931.

Hua Chung College is occupying land and buildings in the City of Wuchang, China, owned by the Domestic and Foreign Missionary Society and formerly used by Boone College. Part of the same compound is occupied by the buildings of Boone Middle School, by the residences of Bishop Gilman and members of the teaching staff of the Middle School and College - both American and Chinese.

The records do not disclose any formal agreement as to the right of Hua Chung College to occupy these premises except that the National Council, being the directors of the Missionary Society, have approved the Constitution of the Board of Trustees (or Board of Founders) of Hua Chung College, which Constitution makes certain provision for the withdrawal of any affiliating body and provides for compensation for any land, buildings and equipment it may transfer to the Board of Founders.

Since the formal organization of Hua Chung College, the question of a permanent site has been under consideration from time to time, but no final action to secure a site has been taken by the Trustees.

Dr. Frances Wei, President of the College, has received an offer to give to the College a new Administration Building to cost approximately \$30,000. At the February meeting Dr. Wei asked the Directors of the Domestic and Foreign Missionary Society to approve of the erection of the proposed Administration Building on the site now occupied by the building formerly known as St. Hilda's School but now used as an Administration Building for Hua Chung College, St. Hilda's having been removed to another site outside the city.

This matter was considered by the National Council at its meeting held February 12th-14th, 1935, as follows:

ERECTION OF AN ADMINISTRATION BUILDING UPON THE BOONE CAMPUS, WUCHANG.

The above matter was referred to a special committee composed

The Right Rev. Dr. Tucker

Mr. Newbold, and

Dr. Wood.

of

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The committee reported by presenting the following, which was adopted:

Your Committee appointed to confer with the Board of Trustees of Hua Chung College concerning the erection of an administration building upon the Boone Campus, Wuchang, reports:

- 1. That it has met to consider the matter and has also conferred with Dr. Wei as president of Hua Chung College.
- 2. The committee recommends that the National Council record its willingness to accept a proposal from the Trustees of Hua Chung College, based upon the following principles: viz.,
- a. That Bishop Roots be and hereby is authorized to arrange for the erection of an Administration Building for Hua Chung College on Boone Campus and on the particular site now occupied by the worn out building formerly known as St. Hilda's School.
- b. That the cost of the Administration Building erected and equipped for use shall be provided by special gifts.
- c. That the maintenance of the building, its operation, repair, insurance, taxes, etc., shall be provided from the annual budget of Hua Chung College.
- d. That in the event of the Hua Chung College removing from Boone Campus, or if the aforesaid building should cease to be used by Hua Chung College for the normal purposes of the College, the building shall become the property of the Domestic and Foreign Missionary Society without reimbursement of any kind to Hua Chung College.
- e. That no steps shall be taken to erect the aforesaid building until the foregoing conditions have been accepted by a properly constituted meeting of the Board of Trustees of Hua Chung College and have been expressed in writing to the Domestic and Foreign Missionary Society.
- f. That this agreement shall be for a term not exceeding forty (40) years, subject to renewal.
- 3. That the officers be and hereby are empowered to take such steps as will give effect to the above, after due consultation with legal Counsel.

The above action contemplates the lease to Hua Chung College for a period of forty years of the land to be occupied only by the new Administration Building.

We are now advised by representatives of the Board of Trustees (or Board of Founders) of Hua Chung College of their desire that before the acceptance of this gift of \$30,000. and the erection of the new Administration Building, the status of the property now occupied by Hua Chung College be more definitely determined, not only for the present

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but for a sufficient period to ensure continuity of operation to Hua Chung College. The trustees point out that other buildings are needed and that efforts will be made to obtain gifts for such buildings from friends of Hua Chung College not connected with the Episcopal Church, and that such prospective donors will naturally desire definite assurance as to the continuity of use of such buildings. The action taken by the National Council quoted above concerns only the site of one building. It is obvious that control of this site by Hua Chung College with no permanent control over the balance of the campus, would furnish no assurance of continuity.

The trustees of Hua Chung College therefore propose that the property of the Missionary Society, now occupied by Hua Chung College, be leased to the Board of Trustees (or Board of Founders) of the college for a period of forty (40) years. A representative of the trustees has presented a draft of an agreement between the Missionary Society and the Board of Trustees setting forth terms which should be incorporated in such a lease, (see Exhibit "A").

As this proposed agreement refers to the Constitution of the Board of Trustees of Hua Chung College, a copy of this Constitution, is attached hereto, (see Exhibit "B").

The proposed lease limits the rights of the Domestic & Foreign Missionary Society under Article 12 of the Constitution to withdraw its property from Hua Chung College while continuing such right to the other affiliated groups. Obviously the withdrawal of a building erected on leased land is hardly practical. This limitation is deemed necessary by the trustees of the college because the Missionary Society owns all the land now occupied, and the trustees feel that neither the college nor prospective donors of buildings would be warranted in erecting new buildings on the land if the Missionary Society has the right to withdraw the land and its buildings upon one year's notice, as provided in Article 12 of the Constitution. The proposed lease provides that if Hua Chung College removes from this property, all buildings and improvements shall become the property of the Missionary Society without reimbursement to the college.

This matter will be presented to the National Council at its meeting on April 30th and the members of the National Council are asked to study the proposal carefully prior to the meeting.

JOHN W. WOOD

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Exhibit A

Proposed Terms to be Embodied in a Formal Lease of Property in Wuchang now Owned by the Domestic and Foreign Missionary Society to Hua Chung College

Agreement entered into this _____ day of _____ 1935 between

The Momestic and Foreign Missionary Society of the Protestant Episcopal Church in the United States of America, hereinafter referred to as the SOCIETY, party of the first part

The Board of Trustees of Hua Chung College, Wuchang, China, herein-after referred to as the TRUSTEES, party of the second part.

The parties hereto agree as follows:

- l- The Society hereby leases to the Trustees the grounds, buildings, and equipment at Wuchang, China, listed in the statement attached hereto and made a part hereof, together with all such appurtenances as are the property of the Society, and including any buildings or other improvements which the Society may add to this property during the period of this agreement.
- 2- The consideration to be given by the Trustees to the Society shall be the annual rental of one dollar Chinese currency paid upon the execution of this lease and in advance on May 1st of each year thereafter until this agreement is terminated. As a further consideration the Trustees agree that they and the Board of Directors of Hua Chung College (hereinafter referred to as the DIRECTORS) will faithfully perform all the duties and obligations upon them stated in this agreement and in the Constitutions of the Trustees, and of the Directors, these being attached hereto, marked Exhibit A. and B. respectively, and made a part hereof.
- 3- This lease shall be in effect for a period of forty years, beginning on May 1, 1935 and continuing to April 30, 1975 unless terminated as hereinafter provided.
- 4- The Trustees, acting through the Directors, during the occupation by Hua Chung College of the premises described in Article 1 hereof, shall maintain the property in the same condition as at the date hereof, ordinary depreciation excepted. The Trustees shall pay the entire cost of maintaining the property, its upkeep, repairs, insurance, taxes, and all other expenses in connection with its operation.
- 5- The Trustees may erect buildings and make other improvements to the property without expense to the Society, on condition that plans for such improvements shall be previously approved as required in

Article 6 hereof. In the event that Hua Chung College, after such improvements have been made, shall be removed from the property described in Article 1 hereof, such buildings or other improvements, upon such removal, shall become the property of the Society without reimbursement to the Trustees. Furthermore, if any building or other improvement on this property, provided either by the Society or the Trustees, shall cease to be used by Hua Chung College for the normal purposes of a college, the control of such building or other improvement shall be released by the Trustees to the Society forthwith, without further consideration.

- 6- No material change in, destruction of, or additions to the buildings and other improvements on the property described in Article 1 hereof, whether such changes or additions are to be made by the Society or by the Trustees, shall be started or carried out until a proposal therefor shall have been submitted to and accepted by the Trustees at a properly constituted meeting and accepted in writing by the Bishop of Hankow, representing the Society.
- 7- If for any reason Hua Chung College shall, in the opinion of the Society, cease to have the character which it has at the time this lease is executed, or if in the opinion of the Society the Directors shall cease to function in accordance with the terms of this agreement and its exhibits, the Society shall have the right of entry and re-possession of the property at the end of any scholastic year. This lease of the property thereupon shall cease.
- 8- In case of any disagreement between the parties hereto with regard to any of the conditions set forth herein, the question shall be referred to three referees, one chosen by the Society, one by the Trustees and one by these two. A decision by a majority shall be binding on both parties.
- 9- The Society hereby forgoes its right under Article XII of the Constitution of the Trustees (Exhibit B) to withdraw its property from Hua Chung College unless this shall be done as provided in this agreement.
- 10- This agreement is binding upon the successors and assigns of the respective parties.

Signed, sealed and delivered by the Presidents of the parties hereto, in accordance with resolutions adopted at properly constituted meetings of the respective parties, copies of which resolutions, duly certified by their respective secretaries are attached hereto and made a part hereof.

CONSTITUTION OF THE BOARD OF TRUSTEES, KNOWN AS THE BOARD OF FOUNDERS, OF HUA CHUNG COLLEGE WUCHANG, CHINA.

I. Preamble

The Domestic and Foreign Missionary Society of the Protestant Episcopal Church in the United States of America, the Board of Foreign Missions of the Reformed Church in the United States, the Wesleyan Methodist Missionary Society of London, the London Missionary Society of London and the Yale Foreign Missionary Society of New Haven, having agreed to affiliate at one center the work of higher learning, at least of senior college grade, maintained by them in Wuchang, Hankow, Yochow and Changsha, hereby join in setting forth the following constitution which outlines the basis of their affiliation in a Board of Trustees for the Hua Chung College, this board to be known as the Board of Founders.

II. Purpose of Hua Chung College

The purpose of the Hua Chung College shall be: to provide a college education of high standard, for the youth of China with a view to developing character and intellectual capacity in its students, in order that they may become loyal and useful citizens of China, and may be prepared to aid in building up and strengthening their respective communities along moral, intellectual and humanitarian lines; and to promote the general purposes had in mind by each of the several missionary societies named in Article I hereof in establishing its educational work in China.

III. Title to and Control of Property

- 1. The Board of Founders shall hold, either in the name of one or more of the members of the said Board, or as a corporate body, if incorporated, on behalf of the Hua Chung College, all deeds of trust, endowments and other properties of the college not otherwise provided for.
- 2. Each of the affiliating bodies shall retain title to and legal control of whatever land, buildings or equipment it may place at the service of the affiliated institution.

IV. Membership of the Board of Founders

- l. The first Board of Founders shall consist of fifteen (15) members, of whom seven (7) shall be appointed by the Domestic and Foreign Missionary Society of the Protestant Episcopal Church in the United States of America; three (3) by the Yale Foreign Missionary Society; two (2) by the Wesleyan Methodist Missionary Society; two (2) by the Reformed Church in the United States; one (1) by the London Missionary Society.
- 2. After a preliminary two-year period the basis of representation shall be determined by mutual agreement, in accordance with

the number of faculty members, the amount of property, and the annual contribution by each affiliating body to the budget of the Hua Chung College.

V. Tenure of Office

Members of the Board of Founders, representing each affiliating body shall be appointed by such body. The membership of the Board of Founders, when completed, shall be divided into three groups, equal in number; the members of Group One shall hold office for one year; the members of Group Two shall hold office for two years; the members of Group Three shall hold office for three years each, save in the case of the filling of a vacancy, when the appointment shall be for the remainder of the unexpired term.

The terms of office of the first members of the Board of Founders shall be considered as beginning on the first day of July, 1931 - whether the affiliating bodies shall have made their appointments before or after that date.

VI. Duties of Board of Founders

It shall be the duty of the Board of Founders to take action upon the following matters:

- l Approval of nominations submitted by the Board of Directors for President, Vice President, Secretary and Treasurer of Hua Chung College; such officers to be elected by the Directors from nominees who shall have been approved by the Board of Founders.
- 2 Final action upon the annual budget of the college as submitted by the Board of Directors.
- of the College, involving any financial obligations on the part of the Board of Founders, whether such plans originate with the Directors or with the Board of Founders.
- 4 Final action upon anything affecting the Christian character of the Hua Chung College.
- 5 Final action upon all proposed changes in the Constitution of the Board of Directors, as well as exclusive action in regard to proposed changes in the Constitution of the Board of Founders.
- 6 Final action in the appointment of members of the faculty of Hua Chung College on appointments for two or more years.
- 7 The Board of Founders shall also review the detailed report received annually from the Board of Directors and the report made by the President of the College, taking such action upon them as circumstances may require.

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VII. Meetings

The Board of Founders shall meet at least twice a year, to act on reports and recommendations of the Board of Directors and to transact such other business as may be necessary. Special meetings may be called upon the request of five members of the Board of Founders, or upon the request of any one of the affiliating bodies.

VIII. Executive Committee

The Board of Founders may elect an Executive Committee, with representation of the affiliating bodies on approximately the same proportionate basis as in the Board of Founders, and with such power as the Board of Founders may determine.

IX. By-Laws

The Board of Founders may adopt By-laws for its government in discharging the functions committed to it by this Constitution, and not inconsistent therewith.

X. Approval of Acts.

All of the Acts of the Board of Founders passed at a duly called meeting by a majority of the total number of Founders, shall be duly transmitted by the Secretary, promptly after the meeting, to each of the cooperating Societies.

XI. Other Societies

Bodies other than those named in the foregoing preamble may join in the work of Hua Chung College by unanimous vote of the organizations sharing in the maintenance thereof at the time the vote is taken.

XII. Withdrawal

Although this agreement is entered into, and this Constitution is adopted, with the expectation that the affiliation herein provided for will continue, yet any affiliating body may withdraw from Hua Chung College upon giving to the Board of Founders one year's formal notice of its intention so to do. Upon withdrawal, the withdrawing body shall receive such just and proper compensation for any land, buildings and equipment it may transfer to the Board of Founders as may be mutually agreed upon between the withdrawing body and the remaining affiliating bodies. In case of disagreement with regard to such compensation, the question shall be referred to three referees, one chosen by the body withdrawing, one by the Board of Founders or Trustees of the College and one by these two. A decision by a majority of these referees shall be final.

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XIII. The Board of Directors

- (a) There shall be a Board of Directors of Hua Chung College with headquarters in the City where the College is located which shall consist of twenty-one members, together with the President and Treasurer of the College without vote.
- (b) All Directors shall be residents of China, sympathetic with Christian education, and two-thirds of the voting members shall be of Chinese Nationality. At least two-thirds of the Chinese Directors shall be members in good standing of some Christian Communion.
- (c) Fifteen Directors shall be appointed by the Board of Founders upon nominations by the several affiliating bodies, after consultation with their respective representatives in China, and shall be apportioned among the affiliating bodies in the same proportion as obtains in the membership of the Board of Founders.
- (d) Three Directors shall be chosen at large by the Board of Founders on nominations by the Board of Directors.
- (e) Three Directors shall be chosen by the graduate alumni of university grade of the original affiliating colleges, together with the graduate alumni of Hua Chung College; such choices to be made according to procedure prescribed by the Board of Directors.
- (f) The terms of all members of the first Board of Directors shall be considered as beginning on the first day of July, 1931 whether the appointments are actually made before or after that date.
- (g) The three classes of directors provided for in paragraphs (c), (d) and (e) hereof, shall, when first appointed be each divided by the Board of Founders into three equal groups to hold office respectively for one, two and three years from July 1st, 1931; subsequent appointments to the Board of Directors shall be for three years each, save that in the case of the filling of a vacancy the appointment shall be for the remainder of the unexpired term.
- (h) When the Board of Directors transmits to the Board of Founders nominations for members at large of the Board of Directors in the class provided for in paragraph (d) hereof, and reports the choice of Alumni Directors in the class provided for in paragraph (e) hereof, they shall send such information concerning each such nominee and alumnus as will enable the Board of Founders to determine whether the provisions or paragraph (b) hereof, as to qualifications of Directors, are complied with.

XIV. Agreement between Founders and Directors: Constitution of Directors: By-laws

There shall be an agreement between the Board of Founders or Trustees and the Board of Directors, defining the duties of the Board of Directors and the mutual relations between the Founders and Directors; a Constitution shall be adopted by the Board of Founders for the Board of Directors, which latter Board shall adopt by-laws for themselves and for Hua Chung College - copy of which by-laws or any changes made therein from time to time, shall be promptly sent to the Board of Founders.

Copies of the Constitution of the Board of Directors and of the by-laws adopted for Hua Chung College are to be filed with the proper Chinese authorities if and when Hua Chung College applies for registration.

XV. Amendments

This Constitution of the Board of Founders or Trustees, and the Constitution of the Board of Directors may be amended at any time by two-thirds vote of the Board of Founders or Trustees: Provided that before any such amendment is voted upon, thirty days notice thereof in writing shall have been given to each member of the Board; and provided that in cases of proposed amendments to the Constitution of the Board of Directors, reasonable notice of the proposed amendments shall have been given to the Board of Directors, and an opportunity given them to submit their views on the proposed amendments, which views shall be considered by the Board of Founders in passing upon the proposed amendments.

John Wilson Wood, D.C.L. EXECUTIVE SECRETARY THE REV. A. B. PARSON ASSOCIATE SECRETARY

SECRETARY FOR LATIN AMERICA

J. G. VAUGHAN, M.D., MEDICAL ADVISER (150 Fifth Avenue, New York)

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Telephone: GRAMBRCY 5-3012

DEPARTMENT OF FOREIGN MISSIONS

November 9, 1936.

CORPORATE TITLE
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OF THE PROTESTANT EPISCOPAL CHURCH
IN THE UNITED STATES OF AMERICA

THE SPIRIT OF MISSIONS ONE DOLLAR A YEAR

make checks payable to Lewis B. Franklin, treasurer

IN REPLY TO THIS LETTER, PLEASE REFER TO ITS DATE

Mr. Oliver Lyford, 125 Dana Place, Englewood, New Jersey.

My dear Mr. Lyford:

Your letter of November 6th reached me Saturday morning. I have not had opportunity for careful study. I am leaving New York tonight and cannot be present at the meeting of the Executive Committee on November 10th.

From such consideration as I have been able to give in a limited time, I think that I have no serious objections to any of the proposed changes in the Agreement between the Board of Trustees and the Board of Directors.

I should prefer, however, that nothing that I say at this time should be considered as committing me finally to the proposed changes. Let me make the following comments.

l - I think that a reversionary clause, providing that property revert to the Central China College Foundation, would be a sufficient safeguard as that Foundation is controlled by the affiliating organizations just as the Board of Trustees is controlled by the affiliating organizations.

2 - On general principles I agree with Dr. Hume's opinion that a common purpose and a sense of common responsibility as between trustees and directors is as good a safeguard, so far

as these two bodies are concerned, as legal enactments. It is necessary, however, to take into account, the fact that a third element may enter into the situation, namely, action of the National government in China or a provincial government, or a ministry of education. Without therefore, appearing to insist upon purely legal safeguards, it does seem desirable that such safeguards should be provided whenever practicable.

Tam not quite clear whether the statement at the bottom of page 4 is intended to mean that any provision for a reversionary clause in the matter of title to property, is impracticable. I think that there should be such provision and as indicated above, would feel that reversion to the Central China College Foundation would in all probability, be a sufficient safeguard. On the other hand, if reversion to a Chinese corporation seems preferable, then I think that the reversion in the case of the particular land secured through the gift of Miss Mary Johnston should be to the Chung Hua Sheng Kung Hui.

3 - Referring to Article II, Section 4 (c), I concur with the view that final approval by the Founders of all general plans for buildings, purchase of property or other similar financial obligations, is essential.

Sincerely yours,

JWW:MK

JOHN WILSON WOOD, D.C.L. EXECUTIVE SECRETARY

THE REV. A. B. PARSON ASSOCIATE SECRETARY

SECRETARY FOR LATIN AMERICA

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J. G. VAUGHAN, M.D., MEDICAL ADVISER (150 Fifth Avenue, New York)

4

TELEPHONE: GRAMERCY 5-3012
CABLE ADDRESS: "FENALONG NEW YORK" CODES: MISSIONS, WESTERN UNION AND BENTLEY

THE NATIONAL COUNCIL PROTESTANT EPISCOPAL CHURCH IN THE UNITED STATES OF AMERICA

THE RT. REV. HENRY ST. GEORGE TUCKER, D.D. PRESIDING BISHOP : PRESIDENT

CHURCH MISSIONS HOUSE 281 FOURTH AVENUE NEW YORK, N. Y.

DEPARTMENT OF FOREIGN MISSIONS

THE RT. REV. W. BERTRAND STEVENS, D.D. THE RT. REV. GEORGE CRAIG STEWART, D.D. THE REV. FREDERIC S. FLEMING, D.D. THE VERY REV. CLAUDE W. SPROUSE

MR. WILLIAM G. PETERKIN MISS ELIZABETH MATTHEWS

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CORPORATE TITLE

THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY OF THE PROTESTANT EPISCOPAL CHURCH IN THE UNITED STATES OF AMERICA

THE SPIRIT OF MISSIONS ONE DOLLAR A YEAR

DRAW CHECKS TO ORDER OF L. B. FRANKLIN, TREASURER

IN REPLY TO THIS LETTER, PLEASE REFER TO ITS DATE

April 23,1940

Mr. Oliver S. Lyford, 230 Park Avenue, New York, N.Y.

Dear Mr. Lyford:-

For your information I send you the enclosed copy, showing the Rise of cost of living in China, prepared by Mr. Lanphear.

Sincerely yours,

JWW:M

John Wood

Here with is a list of comparative prices of 37 essential food products used by the average Chinese family. The prices for April 1937 are taken from actual receipts (in no way are they guess work, or even estimates). Those prices for January are prices actually paid within the month by several different Chinese families. We have made an attempt to be as near absolutely accurate as is possible.

These figures may be used as being the figures from "a City in Occupied Areas" and "compiled by an interested group".

The name of the city or the persons concerned must not be used for it might lead to difficulties for those concerned.

These figures are compiled to show the difficulties (financial) of the average Chinese today and to show how the arrival of "the Japanese army has benefited the average Chinese."

With the exception of coal and wood, the Americans in this city are able to get the main essentials in the way of house-hold needs. The two exceptions are not only expensive but at times almost impossible to obtain. Coal can only be bought by having a Permit from the Japanese Military Authorities. There are plenty of Japanese products available in the city but very little is bought by either Chinese or Americans.

Passes have to be obtained by all people but the Americans are seldom required to show theirs except when going near the River Bund or the Railway Station.

P.S. Thought this might be of interest to you all at "281" and since am I have the chance to send out via U.S.S. Luzon am sending you a copy. This report was drawn up for Ambassador Johnson.

Family in Wuhu, China, in April 1937 and in January 1940.

ARTICLE	UNIT	1957 COST	1940 COST	% INCREASE
RICE	TAN 145 catty	7.00	22.52	221.4
FLOUR	BAG 28 "	4.20	10.20	142.8
NOODLES	CATTY	.077	.30	289.4
WOOD (HARD)	TAN 100 "	•83	4.00	381.9
WOOD (MIXED)	TAN 100 "	.42	3.03	635.7
COAL (HARD)	Ton	24.00	160.00	566.6
COAL (SOFT)	TON	9.00	56.00	522.2
CHARCOAL (PURE)	TAN 100 "	4.00	15.00	275.
CHARCOAL (SMOKY	TAN "	2.80	12.00	328.5
OIL, SIANG	CATTY	.125	•80	540.
OIL, MA	11	.266	.96	260.9
OIL, KIANG	19	.077	.166	115.6
VINEGAR	17	.0625	.42	572.
PORK	19	.25	. 67	1.68.
LARD (untried)	Ħ	•36	1.00	177.7
BREF	W	.125	.50	300.
CHICKEN	W	.33	.80	142.4
DUCK	M	•25	.60	140.
FISH, MANDARIN	#	-18	•80	344.4
FISH, CHI	W	.15	.64	326.6
FISH, ORDINARY	W	.13	•40	207.6
SHRIMP	*	.10	.50	400.
PRH TSAI, VEGETA	BLE W	.016	.10	525.
BAMBOO SHOOTS	*	.13	•50	284.6
LOTUS ROOT	*	.026	.10	
TEA, ORDINARY OR	ADE "	-42	.96	284.6
4			4.00	128.5

SUGAR	CATTY	.21	.62	195.2
SALT	H	-07	.25	257.1
PEANUTS	W	.16	-40	150.
eggs, hen	RACH	.02	.062	210.
ROGS, DUCK		.016	.055	243.7
BRANS	TAN, 100 CATTY	6.00	25.00	316.6
KEROSINE	TIN, 25 "	4.00	16.00	300.0
CLOTH, ORDINAR	Y FOOT	.13	+35	169.2
SOAP, SHANGHAI	BOX. 144 BARS	7.50	19.50	160.
SOAP, LOCAL	* * *	5.50	17.00	209.
NEEDLES	PACHAGE, of 25	.09	.75	733.3

AVERAGE INCREASE 303.39 76

FRUIT - scarce and expensive but we have no accurate figures for 1937.

February 9, 1942.

"Those of you who have tears, prepare to shed them now; for during this past week, the Church General Hospital was looted of all its contents Mission and private. Five pianes, the X-Ray plant, the electric light plant and much else was carried away while what remained was made into bonfires for several days." (This is the hospital compound in Wuchang — ed.)

"All of our British refugees have now gotten nicely settled in (on the Cathedral Compound in Hankow — ed.) so that it was the appropriate time yesterday for the Army to come around measuring all the buildings and asking all sorts of particulars — ready, we suppose to oust us all."

March 2, 1942.

What a week we have had! And what a sad day it was on Friday when the locters arrived at Father Wood's place ready to destroy it. Last week I told of the visit of Miss Tomlin and myself to Boone. Things have been quiet there since because the men who are cleaning up Wuchang getting rid of all contamination of Anglo-Saxon influence were busy at every other place. They first went to Wesley and St. Hilda's. They even found another piano at St. Hilda's. I am still not fully informed asto what has happened to at Wesley.
"At Boone I had heard that they were looting Trigity and when I reached St. Michael's I heard that they were looting the fine Methodist Church at Wang Fu K'eo. I decided to walk as far as Wang Fu K'eo to observe the looting. As I came along I was interested to see the American Adventist Ambulance standing opposite the Church. As I passed by they had the truck loaded up with church benches. I understand that half of the benches went to the Heinto Temple and that the otherhalf went to the movie palace.

"Barly the next morning I had a message from Mr. Kemp saying that the grapevine reported that Fr. Wood was to be looted that day. It happened that fat ty Kung had just returned and I asked him to go over with a student and report back tone on the situation. As it happened

Fr. Wood was to be looted that day. It happened that fatty Kung had just returned and I asked him to go over with a student and report back tome on the situation. As it happened the storm struck St. Andrew's first. When the pastor learned the day before that all the books at Trinity had been burned, he at once removed all of his to the home of Lydia. Catechist Ko met the men, two of whom were very vicious and two of whom were more civilized. I imagine that the latter were the Military Police. From St. Andrew's they went to St. Michael's and then the two bad ones were determined to take the images out and burn them. With weeping Fr. Wood persuaded the good ones to let him take the things down himself. One of the men amused himself by jangling the bell.

The people in Wuchang seem to think that I have some kind of a pull with the Head of the Military Police and Father Wood wrote asking me to pleas that he might remain there. He and the Chinese were given one week to move out. I have no such belief in any pull but I, also weeping for poorFather Wood, have made an appeal to the Military Police. However, I have had no answer to my first letter as yet.

(The two weekly letters between February 9 and March 2 have not arrived yet.)

January 26, 1942.

"Mr. Kemp sent over some very good news if it just helds which was that the Church General Hospital is being select to keep it from intrusion until peace comes. F ther Wodd was all sealed up while he was upstairs having his finger dressed so I saw that he is an Enclosed Monk. People can come and go, but they cannot carry anything out."

"Mr. Kemp had a strenuous time getting all the things out of the college dwellings which the Japanese wish to use. We are all eager to know who is going to use them."



March 27, 1944

Dr. F. T. Cartwright 150 Fifth Avenue New York, New York

My dear Dr. Cartwright:

There will be a special meeting of the Finance Committee of Central China College Foundation on Tuesday afternoon, April 4th, at two o'clock in the Conference Room on the first floor of the Church Missions House, 281 Fourth Avenue.

This meeting is being called to consider plans for investing the Home Scholarship Fund, \$4,755.00. This matter has been delegated to the Finance Committee by the trustees in their vote number 325.

. Very sincerely yours,

J. Earl Fowler

JEF: 0

Sth 73.19xx SEP 26 1944 R. F. D. No. 1 SHEFFIELD, MASS. TELEPHONE GT. BARRINGTON, 152 M 5 Dray fow I was about townte you about the next weet. me of N.C.C. Trustees when your notice of 8igh 21 rwid the Charge & Oct 5? shows: I sufoffenent book Och 13. H.C. C. C. Justes + Joundation I will hat be in how York on Och 5. If this

date has been decided make my trecuser for absence. Folinte wood Tites always or twall we have less thant Monte on Obel or thething

1330

Nua el September 26, 1944 Dr. John W. Wood R. F. D. No. 1 Sheffield, Mass. My dear Dr. Wood: I am very sorry that you do not seem to be familiar with the change in date for the Hua Chung Board meeting. This was not on the agenda of the last Board meeting but was informally discussed at that time. In Dr. Sherman's letter of June 26th, to all Board members, he specifically asked if they could meet on Thursday, October 5th. The reason for the date is that the Board will decide on the proposal of a United Board for the Association of Christian Colleges in China. Dr. Addison had requested that the Board meet and decide on this before the meeting of the National Council as the Council will be greatly guided by the action taken by the Hua Chung Board of Trustees. I am very sorry that it will be impossible for you to attend. We have had replies from most of the members and there will be a good turnout. We will miss you greatly. Very best wishes and kind regards to both you and Mrs. Wood. Very sincerely yours, J. Earl Fowler JEF:0

October 25, 1944 Dr. Edward H. Hume 156 Fifth Avenue New York, New York My dear Dr. Hume: In a letter recently received from Mr. Arthur Allen, our mission treasurer in Kunming, there was an enclosure from the Reverend Newton Y. C. Liu. Mr. Liu is one of our most capable Chinese priests and has been in charge of our work in Changsha, Hunan and is practically acting as as assistant Bishop in that very wide area. He is also in charge of our relief and financial work in the district. Inasmuch as he mentions Hsiangya I am sending you the enclosed excerpt from his letter. With best wishes, Yours sincerely, J. Earl Fowler JEF: 0 Encl. 1332

November 16, 1944 Mrs. Catherine Ward 8469 Piney Branch Court Silver Spring, Maryland My dear Catherine: I have intended for a long time to send you a few pamphlets about Central China College that you might give to your friends. I am sending these along under separate cover. My reason for sending them is that it may be a long time before they have a thank-you note from anybody in China and these pamphlets will give them a little more information about the college and help to keep up their interest. It is unfortunate the war situation in China is so depressing when it is so encouraging on all the other fronts. Won't it be grand when the war is over and you and your husband can carry out your plans for joining the faculty of Central China College. I envy you and would like to be going back myself. Very best wishes and kind regards. Sincerely yours, J. Earl Fowler JEF: 0 EEEI

November 21, 1944 The Rev. John K. Shryock 4509 Regent Street Philadelphia, Pennsylvania My dear John: There hasn't been any further material or "dope" on the plan for a united board for Christian Colleges in China since our last meeting. I have seen Mr. Lyford once or twice but haden't had a chance to discuss this with him. I have an extra copy of the summary that Mr. Lyford made of the plan that was issued by the Associated Boards. I am sending this to you under separate cover so that you will be sure to have a chance to look over this important document before attending the meeting on the eighth of December. I will be looking forward to seeing you at the meeting. Very sincerely yours, J. Earl Fowler JEF: 0 HEEL

Hua Chima December 18, 1944 The Rev. Samuel M. Shoemaker, D.D. 61 Gramercy Park, North New York, 10, New York My dear Dr. Shoemaker: On behalf of the Board of Trustees of Central China College I wish to thank you very cordially for extending to. us the use of the parlor in Calvary House for our meetings. It is so quiet and comfortable and so homelike that it is a tremendous improvement over the noisy Council Room here at "281". If it is not imposing on your good nature and there is no conflict we will request the use of it for future meetings. Thank you again for your kindness. Very sincerely yours. J. Earl Fowler JEF: 0 1 3 3 5

December 28, 1944 Mr. E. T. Colton 347 Madison Avenue New York, New York My dear Mr. Colton: I haven't forgotten you or the request you made when you called at my office. Unfortunately, we have had no news from Central China College and Miss Burr since you were here with the exception of one cable. That cable happened to have very bad news. Dr. Francis C. M. Wei, President of the college had typhus and was critically ill. We later received another cable saying he was recovering. Up until his illness we had had a letter from Dr. Wei every two weeks. Should I have any news I will forward it to you at once. Very sincerely yours, J. Barl Fowler JEF: 0

1336

DR. CLAUDE MARSHALL LEE 205 EAST HIGH STREET CHARLOTTESVILLE, VIRGINIA J. EARL HUWLLA

Dec. 28, 1944

Dear Earl: Twee 21 at I see , of course, intensely interested in getting book to Chiva. But I am planning to retire in 1947, when I shall he 65 gears old - two and a half years from now also it would be very defficult for rue to leave charlottesvelle until the war is over. I am The only man left ter their country of four sous in-low * my only son. all are officers in the mory and all are over Seas. My daughter - in low owns the place we live in en charlottes ville it is in the country of sulinely isolated. She has a holy 1 geor ald a con not get aug one to help her except a woman who comes twice a week. I doubt if it would be

possible for me to leave here, with all the women & children I Love on my hands - fine of the former and fine of the latter! brings my son home (and he is wearly etrough his 3rd year in etu Pocepie) I am søger to so boek as soon Thereofter as possible. you can see how d'ann frixed - wonting to 80 hoels, though enjoying their works thorough, yet pretty well tied down right here. with best wishes for The ree gra. Juano Olumbe Lei

WAR PRISONERS' AID of the YOUNG MEN'S CHRISTIAN ASSOCIATIONS

under the auspices of the

WORLD'S COMMITTEE of the YOUNG MEN'S CHRISTIAN ASSOCIATIONS
GENEVA, SWITZERLAND

December 29, 1944

JAN 2 1945

J. EA.

Mr. J. Earl Fowler National Council Protestant Episcopal Church 281 Fourth Avenue New York 10, New York

Dear Mr. Fowler:

I appreciate your note of December 28 regarding news, or rather the absence of news from Central China College. It will be a favor to receive whatever may come in from time to time that you think relevant to the interest of Miss Burr's family.

Meanwhile, do you have in print any literature that shows the temple or other buildings in which the school may be conducted and the surroundings where the seminary is maintained as well?

Yours sincerely,

E. T. Colton

Executive for Services in the United States

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