Huachung Corres. Lyford, Oliver S. 1933-1939 Aug ASSOCIATED BOARDS

July 11, 1988

Mr. Oliver Lyford c/o Irving Trust Company Woolworth Building New York City

My dear Mr. Lyford:

At the request of Dr. Edward H. Hume we are enclosing herewith copies of the charters of Yenching University, Lingman University, and Shantung Christian University (Chebloo).

You may retain these copies in your files if you so desire.

Very cordially yours,

Bag: PW

ASSOCIATED
BOAFDS
OLIVER S. LYFORD

OLIVER S. LYFORD

NEW YORK

Broadway

July 13, 1933.

Mr. B. A. Garside, Secretary, Associated Boards for Christian Colleges in China, 150 Fifth Avenue, New York City.

My dear Mr. Garside:

Thank you for your letter of July 11th with copies of the charters of Yenching University, Lingnan University and Shantung Christian University. These documents will be of material assistance in developing a revised charter for Central China College. Please accept sincere thanks.

Yours very truly,

Ohrer S. Ly

OSL: LF

WECEIVED UNIVERSITIES JUL 1 4 1933

JOINT OFFICE

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September 20, 1933

Mr. Oliver Lyford 125 Dana Place Englewood, New Jersey

My dear Mr. Lyford:

When Dr. Henry W. Luce was in our office a few days ago he asked me to send you information as to the financial askings of Central China College in the preliminary estimates prepared by the Council of Higher Education a few years ago. These estimates were adopted by the Council of Higher Education in Shanghai in January, 1930, and represently tentative way the most urgent needs of our China colleges during the next few years. Because of the economic depression and various other factors final approval has not yet been given to these estimates either in China or in the West, but they are recognized as representing the most reliable figures we have available at present, showing just what the colleges individually and collectively needed to carry on their work during the next few years.

I am enclosing herewith the two large tables which are appended to the pamphlet, "The Correlative Program" issued by the Council of Higher Education in 1930. Possibly you have already seen these tables but you may find it useful to have this extra copy.

From what Dr. Luce said, I understand that you are particularly interested in the estimates of property and equipment needed. These are given on the smaller of the two tables. You will note that under the heading of "Land and Improvements" no figure is given for Central China College. I believe the college omitted any request for land and improvement funds on the theory that their present college campus would be retained. Dr. Luce is strongly of the opinion that a more adequate site ought to be secured if Central China College is to develop as it should. There is certainly much to support his position, though I have not made a sufficiently careful study of the matter to have reached any final judgment.

In the latest revision of the "Correlative Program" issued by the Council of Higher Education in January, 1933, these financial estimates adopted in 1930 are repeated for information, though a notation is made that the figures are given for information only, and are not to be considered as approved. We have already sent you a copy of the 1935 edition of the "Correlative Program". Since our

m. Lyfad - 2 -Mr. Oliver Lyford September 20, 1933

9/20/30

supply of this latest pamphlet is now almost exhausted, I am not enclosing another copy herewith. If, however, the copy previously sent you is not now available, we would be glad to send you another copy.

Hoping to have the privilege of meeting you again during the coming months at our various activities of the Associated Boards,

I am

BAG: F

Very cordially yours,

Enc. 2 tables appended to the "Correlative Program"

ASSOCIATED BOARDS

OLIVER S. LYFORD

233

NEW YORK

Broadway

September 26, 1933.

Mr. B. A. Garside, Executive Secretary, 150 Fifth Avenue, New York City.

My dear Mr. Garside:

I duly received your letter of Sept. 20th with the enclosures which I am very glad to have.

I note that the tabulated statements were prepared as of January 31, 1930 but the final approval has not yet been given to these estimates either in China or in the west. I presume that the views of the respective boards of these institutions have all changed considerably in the period since the date of these reports so that unless there is some prospect that will be adopted in the near future we may expect revised estimates before the Associated Boards undertake any campaign for funds.

My discussion of the land situation with Mr. Henry W. Luce was very enlightening and his emphasis on this matter will undoubtedly result in careful review of the plans for Central China College. I wish to thank you very cordially for sending me these sheets.

I also hope to have the privilege of meeting you again in the near future for further discussion as I am quite new in this work and have a great deal to learn.

Very cordially yours,
Ohrer S. Tyford

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NECEIVED UNIVERSITIES SEP 27 1933 JOINT OFFICE

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CENTRAL CHIBA COLLEGE

The home compas of

Central China College is situated at the Wuhan center, the junction of the Yangtze river and the trunk lines of the Peiping Hankow and Hankow-Canton railroads, which is the very heart of the country. This center consists of three closely connected cities, Wuchan, Hankow and Hau Yang with a total population of one million and a quarter.

The College is an enterprise in which five missions are co-operating. These are the Protestant Episcopal Mission, Yale-in-China Association, the China Mission of the Reformed Church in the United States, the Methodist Missionary Society (English) and the London Missionary Society.

The College was organized in 1924 with three co-operating units in accordance with the Burton Commission recommendations. This is one of the real developments along the line of correlation urged by this Commission. At present it has neither the adequate physical plant nor the equipment of other colleges in China and its needs along this line have been recognized and given precedence by the Associated Boards of the Christian Colleges in China as well as by the Council of Sigher Education of the China Christian Educational Association. Some of the constituent units of Central China College has a long record of usefulness; one goes as far back as 1872.

The newly organized institution after three years of existence was forced to close in 1927 by political disturbance s in Wuhan center and it was re-opened with two additional co-

operating units in the fall of 1929.

The College is under the management of a Board of Directors in China with the Chairman and two thirds of the membership Chinese and the remaining third American and British.

There is also in America a Board of Trustees known as the Board of Founders representing the five co-operating missions.

The College is registered with the Chinese government with three schools, i.e., Arts, Science and Education. The President and Deans of the three schools are all Chinese, in approximately two thirds of the faculty are Chinese and the remaining one third, American and British with the exception of one Sweds, a total of twenty eight members.

The present enrollment is one hundred and thirty-nine, one hundred and four being men and thirty-five wence. It is the policy of the institution to maintain a Christian College of the highest possible standards with a limited enrollment, the maximum set being three hundred which at the present rate of growth will be reached in about five years. The college stresses character training with the Christian emphasis and an international outlook. The students live in residential quarters called hostels where the closest possible relationship between faculty and students are maintained. Tutorial work has been developed since the re-organization in 1999 and by this academic supervision of each student, high standards are maintained.

This College is the only Christian institution of university grade in Central China, comprising four provinces with

a population of approximately one hundred million. It co-operates closely with all the twenty-one Christian Middle Schools in the region and is in friendly relationship with the National University in the same city. Through biennal educational conferences with Chinese Christian Middle Schools alternating with biennal conferences with the Middle School principals, the college is able to improve the efficiency and quality of the schools and strengthen their Christian character. This means positive influence on four thousand students in these secondary schools. SCOPE There are four departments in the School of Arts --Chinese, English, Commerce-Economics and Sociology; three departments in the School of Science -- Biology, Chemistry and Physics; two departments in the School of Education, Teacher Training and Psychology. Courses are given in Religion, Philosophy, History, Mathematics and Music but no majors are offered in these departments at present. It is hoped that as soon as possible the courses in Religion and Philosophy may be increased to make theological training possible in such a way as to meet the needs of the Chinese Church under the gresent eircumstances.

BUDGET The annual budget is a proximately \$8,500 (American currency) of which approximately \$6,500 is received in fees and local contributions. The remainder is contributed by the five co-operating missions.

a soulation of asproximately one hundred william. It co-operates closely with all the twenty-one Christian Hiddle Schoole in the -isravict fedolish edi dita didenciis estationali uni ei bus noiger ty in the pame city. Through biennal educations! conferences sith Chinese Christian Middle Compols alternating with biennal conferences with the kiddle decorated and and the college is able to improve the efficiency and mality of the schools and strengthen their Christian contacter. Inic means contive influence on four th usend students in these secondary schools. -- stra to loogod and mi cineminged anol era eredt 37008 Chinese, English, Counerce-Rossonius and Sectology; three deartments in the Foncel of Science -- Siclery, Chemistry and Physics; two depurtments is the Mondo of Education, Terdier Training and Caychology. Courses are given in Religion, Philosophy, History, Mathematics and Ausic bit on majors are offered in these description at mresent. It is bound that as soon as casible the courses in Religion and Philoschy may be increased to make theological training coasts o in as to meet the needs of the Chinese Omne's under circumstances. SUDJET The annual budget is a proximately 48 500 L currency) of which approximately 28,500 is rece and local contributions. The remainder is contri-

the five co-operating missions.

Before the Japanese Imvasion, plans had been made and Jospety Jones had been made and Jospety Jones property.

This men campus wall be the property of Certial China College.

Otherton architectural plans for a considered general arrangement of buildings and detail plans for the first of the buildings had been made and prelimenary works started before the Imvasion. Fortunately little progress had been made and most of the money for these leveldings is available in two york. There will be need for con- is orderable additional building finds soon of the the College returns. It is the College returns. It is now operating as a refuger the holescent bring in 1938. It is now operating as a refuger to the holescent that bettle lain of Hischow, on on This Take not for from the Bourse Road in the South-modern China province of Januars. (add information)

Love compas of the college consists of

PROPERTY The college occupies land and buildings owned by the Domestic and Foreign Missionary Society of the Protestant Episcopal Church. The land is located within the old wall of the city of Wuchang, and has an area of twenty-five acres, in addition to which there are seven acres outside the city wall (now demolished), making this property therefore adjacent to the main campus. The college is occupying the old Boone College Campus and the buildings originally used for an institution of less than 100 students are now found inadequate for a college with a much larger faculty and student body.

EQUIPMENT The library has approximately 60,000 volumes, half of which are in the Chinese language, and the remainder in European languages, chiefly English. The biology, chemistry and physics laboratories have equipment worth about \$35,000. (The values given throughout this memorandum are in American dollars at a rate of exchange of 2½ Chinese dollars for one American dollar.)

IMMEDIATE NEEDS The following additions are needed at once to accomodate the growth of the institution:-

Administration Building
[Offices, Classrooms, etc.)

Chemistry Laboratory

Men's Hostel

Three Faculty Residences
Athletic Field

\$30,000.

\$,000.

\$,000.

\$60,000.

Within a short time five additional faculty houses will be required. When these are available the allowances to the five teachers will be reduced by \$1,200.00 representing the rent which otherwise the college will have to pay.

carefully a five year plan to improve the laboratory equipment so that

laboratory teaching may be carried on throughout four years of undergraduate work. This will require \$35,000 idstributed as indicated in the attached pamphlet.

THREE YEAR NEEDS - PERSONNEL In order to strengthen the faculty and provide for the increasing number of students, the following Chinese teachers will be necessary:-

One in Religion
One in Chinese History
One in Applied Psychology
One in Psychology
One Biology
One in Physics

The salaries and rent allowance for these six Chinese will amount to \$10,080. per annum.

Two foreign teachers are also needed, one in English Literature one in Economics. The salaries, travel and furlough allowance of these two will amount to \$6,000. per annum.

READIZATION OF OBJECTIVE With the additions to plant equipment and personnel as enumerated above, the college will be able within the five year period to educate 300 students each year, in the courses mentioned and serve the 21 middle schools in the manner indicated. Considerable assistance can then be given also to the Christian churches of the adjacent region.

leboretory teaching may be carried on throughout four years of undergraduate work. This will require \$35,600 lustributed as indicated in the attached panchlet.

THREE YEAR MEEDS - ARSONALL In order to strengthen the faculty and provide for the increasing number of students, the following Chinese teachers will be necessary:-

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One in Psydology
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One in Thysics

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RMAYZATLO CONTROLL ith the additions to plant equipment and personnel as enumerated shove, the college will be able within the five year period to e ucate 300 students econ year, in the courses mentioned and serve the 21 middle schools in the manner indicated. Considerable assistance can then be given also to the Christian churches of the adjacent region.



June 10, 1937

Dear Mr. Lyford,

We enclose herewith a copy of a letter we are sending Dr. Wood as Secretary of the Hua Chung Board, calling to his attention the various matters referred to the individual Boards by the Associated Boards at its meeting last month.

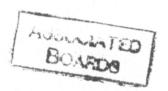
We would be grateful for you assistance in seeing that these matters are brought to the attention of the Hua Chung trustees in due course.

In particular, we would appreciate your help in seeing that action is taken on the promotional matters discussed in the paragraphs I have indicated on pages 2 and 3 of the letter. In order to get our promotional work for next year off to a prompt and efficient start, we should have replies from each board of trustees to the questions set forth in those paragraphs. Most of the boards of trustees of the other union institutions have already taken favorable action on these matters, and we are anxious to have the other boards reach decisions during the next two or three weeks.

Very sincerely yours,

L.M. DEMAREST AND ASSOCIATES

NEW YORK CENTRAL BUILDING 230 PARK AVENUE, NEW YORK, N. Y.



June 28, 1937

Dr. B. A. Garside, Executive Secretary, Associated Boards for Christian Colleges in China, 150 Fifth Avenue, New York, N. Y.

Dear Dr. Garside:

Mr. Weigle has sent me a copy of the list of financial objectives of Hua Chung College for 1937-39 which he has sent to you. I have checked this over and find it correct as of today.

After the arrival of Dr. Wei, the objectives of the Hua Chung Board may change somewhat, but the total will not be less than as stated by Mr. Weigle.

I trust this will be sufficient for your purposes, as explained in your letter of June 23.

Yours very sincerely,

Ohrer S. Lyford.

OSL:K

Enclosure as stated in letter Sept 14, 1937

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September 14, 1937

Dear Mr. Lyford,

In accordance with our telephone conversation I am including with the attached docket one copy each of comparative budget statistics for the various Colleges during 1936-37 and 1937-38.

For 1936-37, budget summaries are given for all eight of the Colleges sharing in our promotional program this year except Lingnam. The approximate total for the Lingnam budget 1934-35 (the last year for which figures are available) was \$600,000, Chinese currency. On this basis the total of the 1936-37 budgets of these eight institutions was about \$3,550,000 Chinese currency.

For 1937-38 budget summaries are given for all the Colleges sharing in our promotional program this year except Hua Chung and Lingnan. Including these two institutions at the last figures available would bring the 1937-38 gudgets of these eight institutions to about \$4,060,105, Chinese currency. In addition to the work included within these regular budget figures, several of the Colleges are carrying on special departments and extension activities not listed within the regular budget, which would bring the grand total of the annual expenditures of these eight Colleges to approximately \$5,000,000, Chinese currency, or \$1,500,000, U. S. currency.

Cordially,

BAG/G Enc.

December 4, 1937

Mr. Oliver S. Lyford 230 Park Avenue New York City

Dear Mr. Lyford:

November 22nd attention was called to the importance of having the Boards of Trustees of each of the Colleges participating in our joint promotional program submit at the earliest possible dates their supplementary promotional budgets. Such budgets are to include items of promotional expense incurred by each Board of Trustees in carrying on its special activities outside of their part of the joint promotional program and outside of its pro rate share in the promotional budget of the Associated Boards.

We have never received any such supplementary budget from the Hua Chung Trustees. We understand that there is little or no promotional work undertaken by the Hua Chung Trustees as such. We should, however, have some definite statement to present to the associated Boards Committee on Promotion from each of the participating Boards of Trustees, so we would be grateful if you would let us have such a statement on behalf of the Hua Chung group.

Very sincerely yours,

BAG :MP

L.M. DEMAREST AND ASSOCIATES ENGINEERS NEW YORK CENTRAL BUILDING 230 PARK AVENUE, NEW YORK, N. Y. /ch 12/8 December 7, 1937 Mr. B. A. Garside, Secretary, Associated Boards for Christian Colleges in China, 150 Fifth Avenue, New York, N. Y. Dear Mr. Garside: Replying to your letter of December 4, the Board of Trustees of Central China College thus far have not had any considerable promotional budget. We expect to have a meeting in the near future, at which this matter will be discussed, but I have no idea what the amount of the budget will be. The point is, that aside from the expense of Dr. Wei's periodic trips to this country, our Board has thus far had no direct promotional expenses. However, Yale-in-China does have such a budget and I am wondering how this budget should be treated in the consideration which the Association Boards Committee is giving to this matter? Yours very truly, Oliver S. Lyford
Oliver S. Lyford OSL:K

Mr. Oliver S. Lyford
230 Park avenue
New York City

Dear Mr. Lyfords

Let me acknowledge receipt of your letter of yesterday,
discussing the question of a supplementary promotional budget of the

discussing the question of a supplementary promotional budget of the Hua Chung Trustees. You raise the question as to the relationship of the Yale-in-China promotional budget. The position thus far taken by the Associated Boards with regard to the promotional work of Yale-in-China, the Princeton-Yenching Foundation, Cornell-in-China, Wellesley College's participation in Yenching, Smith College's support of Ginling, and other participation by American universities and colleges in the support of our China Colleges, has been this:-

the warmest sympathy with all these efforts by american College groups to share in the support of the China Colleges. Wherever we can give any assistance to these groups we are always eager to do so. At the same time we have not considered the promotional work carried on by these groups as having any any organic relation to that of the Associated Boards. We have not included the contributions which these American university groups make from year to year toward Colleges with which they are related in our tabulations of the amounts of money secured through the efforts of our China Colleges promotional work. Likewise, we have not included in our figures for our combined promotional expenditures any of the expenses incurred by these American university groups in connection with their promotional work.

The other question implied by your letter - that of whether Dr. Wei's expenses should be charged against the Hua Chung promotional budget, or the Yale-in-China promotional budget, or pro rated in some way between these two budgets, is a matter which we would have to leave to the judgment of your Hua Chung Trustees.

Does this cover the questions you have in mind?

Sorry you were not able to be present at the luncheon at the Waldorf yesterday. It was an interesting occasion, and Mr. Arthur V. Davis rendered yeoman service as toastmaster.

Very cordially yours,

BAGSMP

Mr. Oliver S. Lyford 230 Park Avenue New York City

Dear Mr. Lyfords

Sorry I was away last week when you inquired as to whether we had sent out copies of the material which you and I went over in your office before Christmas. We should have reported to you at the time that this material was sent out to all the treasurers of the Boards of Trustees of all the Colleges participating in our promotional work. I enclose herewith a copy of the material we sent to Dr. Warnshuis as Treasurer of the Hua Chung Board of Trustees.

As a matter of fact, I sent Dr. Warnshuis two copies of this material and supposed that he would probably pass one copy along to you to secure your assistance in providing the information requested.

The treasurers of the several Boards of Trustees have now supplied the information requested and we are expecting other reports in before the end of this week. As yet I have not heard from Dr. Warnshuis, or from two or three of the other Colleges.

As soon as the material is available from the nine colleges, we will have copies made and distributed to the members of the Committee on Allocation. I will also undertake to prepare a statistical summary of this material for ready reference by members of the Committee.

I will go over all this material with you just as soon as it is in hand and will get your suggestions on it before we distribute it to the other members of the Committee.

Very sincerely yours,

BAG:MP

YALE-IN-CHINA ASSOCIATION

New Haven, Connecticut
March 21, 1938

Mr. B. A. Garaide 150 Fifth Ayenue New York City

Dear Mr. Garsides

In your memorandum of March 9th I note that no mention was made of the small Promotional Fund which Hua Chung College has in this country. The Board of Founders in addition to amounts appropriated for administrative and promotional work for the Associated Boards budgets an item of \$300.00 for my salary as assistant secretary, and an item of \$344.00 for publicity and office expenditures.

Sincerely yours,

Richard D. Weigle

Executive Secretary

Mr. Oliver S. Lyford 230 Park Avenue New York City

Dear Mr. Lyfords

Just as I was on the point of writing to you with reference to action MGP-718 I received the letter from Dick Weigle, a copy of which is enclosed. I have written to Weigle along substantially the lines I intended to write you, so I am enclosing a copy of my letter to him.

We would be grateful if you and Mr. Weigle, together with any of the other Hua Chung Trustees who should be consulted, will consider what policy you wish to pursue and will make a report accordingly to the meeting of the Associated Boards Committee on Promotion at its March 29th meeting.

Very cordially yours,

Bag:MP

RT. REV. L. H. ROOTS D.D.

BISHOP

RT. REV. A. A. GILMAN S.T.D.

SUFFRAGAN BISHOP

M. P. WALKER, TREASURER

20 MINGHONG ROAD

SHANGHAI

F. C. BROWN, ASST. TREAS.

AMERICAN CHURCH MISSION

DISTRICT OF HANKOW

MISSION OFFICE

TELEPHONES
BUSINESS OFFICE 532
BISHOP'S OFFICE 2782

TELEGRAPHIC ADDRESS

HANKOW, April 27,1938

Oliver S. Lyford, Esq. 230 Park Avenue New York, N.Y. U.S.A.

My dear Mr. Lyford:

My greatest regret concerning my recent visit to
America is that I failed to meet you in order to talk over with
you the work of Central Uhina Vollege and the plans for its
buildings. I personally appreciate very much your interest in
the work. Your letter of April 7th reached us safely on the 25th
and I amturning over to Mr. Bergamini all of your suggestions.
I enclose herein a copy of the letter which I am sending to one of
our Church papers which will express my feelings concerning the
general situation here. I would have Dr. Wei stay in America
as long as he can be of use in winning funds for the Yale part of
the general structure but I hope that he can return to his great
field of service here in Wuchang by the end of the summer.

Faithfully yours,

Bishop of Hankow

Encl-1-

AAG/C

P.S. In the matter of the topographical plan of the new site I feel sure that one must have gone to America. Owing to the great expense of the certain air-mail route of sending things to the U.S.A., I am sending to you herewith a tracing of the site and I hope that you can find some one in America who can either make blueprints or copies of the plan sent. I would trouble you also to send one of these copies to Dr. Wood at 281 Fourth Ave., N.Y. and would very much appreciate a letter from you acknowledging receipt of the same.

affert a. Gilman

To The Editor of the Living Church:-

The night I left home for my work in China, one of my nephews said to me: "Uncle Alfred, your look at these things from the Chinese point of view." From that point of view, I wish very heartily to thank the Sunday School children all over the Church who have sent their contributions to the International Red Gross Committee of Central China. These pennies and these dollars have brought wonderful comfort and relief to thousands of refugees and also to thousands of Chinese boys who are maimed for life because they preferred to suffer rather than to be slaves.

Over the radio the other night I heard that Senator Lafollette had said that all the dollars in China were not worth one American life. I dare say that in the Lord's sight many a Chinese is worth more than senator Lafollette thinks. As an American, I would not have any one fight for dollars. I daily thank God, however, that in his day there was a LaFayette, who fought for right and for freedom. I join a German, who called on me yesterday, in thanking God that today there are millions of Chinese boys who all unwittingly are fighting for the peace and liberty of fearful Americans as well as for their own great land.

The gifts from our American Sunday Schools came largely in response to letters written by the girls of St. Hilda's, St. Lois', and All Saints' Schools. My heart rejoices that on May Day all these schools as well as Boone School for Boys are carrying on as usual with full classes.

As long as the war continues, there will be unlimited need for relief funds. The wife of the Generalissimo is doing her utmost to save the orphan children. We will do our part in the Chinsan Christian Farm School. Contributions may be sent to me by American bank checks and can be designated for any of the uses to which relief may go: wounded soldiers; wounded and sick civilians, refugees, children.

Within a few days of my arrival, the wife of the Generalissimo spoke to the missionaries of this centre, emphasizin, the greatness of their work and at the end of her address, she reported that the Generalissimo was going to see that all restrictions on the teaching of the Bible in the schools were removed. During those days, Bishop Roots and I were entertained by the famous Christian General Feng Yu-hsiang and his lieutenant, the Bible preacher, General Tsang Chih-chian. One of our leading Chinese clergy said in Church that as a result of one of Gen. Chang's sermoths, he had determined upon a course of direct personal evangelism in his own home district such as he had never practiced before.

On Easter Live, Generalissimo Chiang K'ai-shek gave his second broadcast as a witness for Christ. He declared that the New Life Movement could only be effective as it became a spiritual movement in the heart, motivated by Christ.

I was very fortunate to be able to get passage on the train from Canton the very day that I arrived there and I journeyed throughout the next day without incident. But while I was peacefully passing through northern Kwangtung, which is constantly bombed, the worst air raid yet experienced passed over Wuchang, striking at the northern terminus of my railroad. Hundreds of common folk were cruelly injured and put to death. During Holy Week I was given my first training in enduring air raids. In two successive nights, one raid raid followed another throughout the night. Each raid means death to some one, generally simple people, either in the city or the country. Our women missionaries and the Chinese in general are now enured to air raids. The effect of the air raids is strictly confined to the damage which they do. From the military point of view air raids away from the fighting line are very costly and inefficient.

I think that I am right in saying that the Christian Church has a greater opportunity for evangelism in China today than has ever been offered in any land. The record of the outstanding Christians in the government, the record of the foreign missionaries at the front, the zeal of the

Christian Church in service behind the front has won the approval of the Chinese people as a whole.

In our work, we urgently need one young man as a teacher of English in Boone Middle School, one young woman as a teacher of singing and English in St.Hilda's School for Girls and three young clergymen to carry on the work of the Church in the future. A young clergyman should have at least two yearss' freedom for language study so that the matter of the war is purely incidental.

The Chinese community is hard at work, the farmers are producing a bumper crop, the railroad workers carry on in spite of bombs; while millions of boys are in uniform and being prepared for the supreme sacrifice.

I hope that we, your representatives, may walk worthily of our part in this great emergency.

Faithfully yours,

Alfred A. Gilman, Bishop of Hankow

June 2, 1938 Right Reverend A.A. Gilman, Bishop of Hankow, Hankow, China. My dear Sir: I duly received your letter of April 27 which arrived some days ago while I was absent from New York. I also received the tracing of the new campus property which accompanied your letter. I have had copies made from this tracing and will file the tracing and one or more copies with Dr. Wood, also sending copies to Dr. Sherman, Dr. Lobenstine and Richard Weigle. It is a little difficult to determine the exact location proposed for the new buildings, but with the assistance of Mr. Walter Taylor, architect, who has an office near to mine, I think we should be able to closely approximate the proposed locations. It is very fortunate that Mr. Taylor is available to interpret the maps and plans for us. We shall await with much interest such replies as Mr. Bergamini may make. Under date of March 30 he wrote Mr. Weigle, giving explanations regarding the preliminary plans and stating that his final recommendations may differ from these considerably. I too am very sorry that I did not have the privilege of meeting you when last you were in this country and am looking forward to the next opportunity to confer with you. We are all terribly concerned about the distressing conditions of the war in China and particularly about the bembing of the civilian population. It seems as though our Government must take some positive action regarding this latter phase of the situation and strong appeals are being made to our Government to this end. Such utter ruthlesshess of the military party of Japan must react on the Japanese nation very seriously sooner or later. I have read with much interest the copy of your letter of May 2 to the Editor of the Living Church, and can only say that all the American friends of China rejoice at the courage and faithfulness of our representatives, who are sticking to their work in the face of these terrible conditions. Very cordially yours, Oliver S. Lyford OSL:G 05 13

L.M. DEMAREST AND ASSOCIATES ENGINEERS JUN - 3 1938 J. W. WOOD 281-4th AVE., NEW YORK June 3, 1936 Dr. John R. Wood, Church Missions House, 281 Fourth Avenue, New York, N.Y. Dear Dr. Wood: I enclose herewith an original letter to me from Bishop Gilman dated April 27, 1938, together with a copy of each of the enclosures to which the letter refers. I have kept a copy of Bishop Gilman's letter and am sending copies to Dr. Sherman, Dr. Lobenstine and Richard Weigle. I also enclose the original tracing of the new Central China campus property, which tracing came with Bishop Gilman's letter. I also include two prints taken from this tracing. I have sent a similar print to each of the persons above referred to. Also enclosed is copy of the letter which I have written to Bishop Gilman dated the 2nd. Yours very truly, Oliver S. Lyford Oliver S. Lyford OSL:G (Tracings sent under separate cover) all asked.

June 17, 1938.

Mr. Oliver S. Lyford, 230 Park Avenue, New York City.

My dear Mr. Lyford:

Thank you for your letter of June 3rd with Bishop Gilman's letter of April 27th with enclosures to which he refers, and a copy of your reply to Bishop Gilman dated June 2nd.

The tracing of the Boone campus and two prints have also been received. Thank you for the trouble you have taken to have this tracing copied and sent to Dr. Sherman and Dr. Lobenstine.

Sincerely yours,

JWW: MK

Prefessor John L. Coe,
Hua Chung College,
Wuchang, Hupeh, China (via Hongkong)

Dear Sir:-

In accordance with information we have received from President Wei, we have asked the Treasurer of the Institute to send you a draft for US\$4,000, for the purposes stated in President Wei's letter of June 18, 1937, as follows:-

	Chinese Chinese	Literature History	C\$4,000.
	n Chinese		2,000.
Research	n Project	8	2,000.

Yours very truly,

Secretary

July 12, 1938

Dear Mr. Lyfords

Enclosed is that long-delayed resume of the gifts that have gone into our emergency fund.

You will note that the list was prepared on the basis of the amount of gifts recorded through June 30th. Since then we have received a little over \$6,000 more. The largest gift in the last few days has been Mr. Harkness pledge of \$5,000. This I have shown in ink. About \$1,000 in smaller gifts I have not written in. They are scattered through classifications C, D, and E. I can of course give you a revised resume next week when our campaign is formally closed.

Tou will note that in addition to dividing our gifts in the six classifications shown, I have also done a bit of cross-referencing. This is necessitated by the fact that many gifts have to be considered under two or more classifications. For instance, many of the gifts listed in the first two classifications - gifts from organizations, and large individual gifts - were received through the mail, through local committees, or through individual boards of trustees. I have indicated after such gifts the other classifications in which each item might be placed, then under later headings have shown parenthetically the amounts reported under previous headings. No gifts are counted more than once in arriving at the sub-totals and totals.

We trust this analysis gives you a fairly clear picture of the sources whence we have obtained these emergency funds.

Sincerely,

RESUME OF EMERGENCY PUNDS

SECURED FOR THE CHINA COLLEGES

July 1. 1937 - June 30.1938

Rockefeller Foundation	\$85,000	
Harvard-Fenching Institute	50,000 10,000 3,000 2,500 2,029 1,500 1,286 1,000 850	
Anonysous		
Presbyterian Board (designated gifts)		
Davella Mills Foundation (D-7)		
Smith College Alumnas (increase) (E)		
Seettle Friends of China Committee		
Nes England Relief Committee (D-1,E)		
Grosse Pointe Memorial Church (D-4,E)		
Church of the Covenant , Cleveland (D-4,E)		
Florida Chain of Missions		
Cornell-in-China (E)	600	
		\$159,26
Large Individual Gifts		
Mr. and Mrs. Henry Luce (D-7)	\$25,000	
Mr. Arthur V. Devis (D-7)	11,600	
Dr. William Bancroft Hill (E)	5,500	
Miss Rebecca W. Griest (D-7, E)	3,500	
Mr. Paul D. Cravath (D-7,E)	3,198	
Mrs. A.L.Ashbrook (D-2)	3,000	
Mr. B.M.Hedrick (D-7)	1,900	
Mr. William R. Danforth (E)		
Er. John H. Scheide (K)	1,500	
Mr. Wallace M. Alexander (D-2)	1,000	



\$291,358

F.Secured in Great Britain	3.450	
E. additional Gifts Received thru Individual Boards of Trustees. (Total \$41,720, less \$19,613 in large individual gifts, \$12,370 secured by local committees)		
		\$33,577
7. New York Metropolitan Area (omitting (\$53,698 in large gifts)	18.463	
6. Washington	1,698	
5. Philadelphia	3,975	
4.Detroit, Rochester, Cleveland (omitting \$2,286 in large gifts)	200	Approx
3.Chicago (*	1,181	
2.California (* \$5,000 * *)	5,655	
1.Boston (omitting \$1,500 in large gifts)	2,405	
Through Local Committees established by the National Emergency Committee in various centers (omitting large individual gifts as listed above, also gifts secured thru individual boards)	1	
D.Gifts secured by Local Cossittees		
Through Associated Boards general mail appeals, (omitting one gift for \$1,000 listed above) 2330 gifts		19,631
C.Gifts through Mail Appeals		
		\$ 65,698
Mrs. Milton Stewart (D-2)	1.000	
Mrs. George W. Parkins (D-7)	1,000	
Mr. and Mrs. C.C.Parlin (D-7, E)	1,000	
Mrs. Dwight W.Morrow (D-7. E)	1,000	
Mrs. Susan D. Grifith (C)	1,000	
Mr. Childs Frick (D-7)	1,000	
Mrs. James S. Cushman (D-7, E)	\$1,000	
Large individual gifts (continued)		

05 19

Grand Total

John Wilson Wood, D.C.L. EXECUTIVE SECRETARY THE REV. A. B. PARSON ASSOCIATE SECRETARY

SECRETARY FOR LATIN AMERICA

å

J. G. VAUGHAN, M.D., MEDICAL ADVISER (150 Fifth Avenue, New York)

TELEPHONE: GRAMERCY 5-3012 CABLE ADDRESS: "FENALONG NEW YORK"
CODES: MISSIONS, WESTERN UNION AND BENTLEY THE NATIONAL COUNCIL PROTESTANT EPISCOPAL CHURCH IN THE UNITED STATES OF AMERICA

THE RT. REV. HENRY ST. GEORGE TUCKER, D.D. PRESIDING BISHOP : PRESIDENT

CHURCH MISSIONS HOUSE 281 FOURTH AVENUE NEW YORK, N.Y.

DEPARTMENT OF FOREIGN MISSIONS

THE REV. FREDERIC S. FLEMING, D.D. MR. RALPH W. HOLLENBECK

THE RT. REV. W. BERTRAND STEVENS, D.D. THE RT. REV. GEORGE CRAIG STEWART, D.D. MR. WILLIAM G. PETERKIN MISS ELIZABETH MATTHEWS

September 29, 1938.

CORPORATE TITLE THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY OF THE PROTESTANT EPISCOPAL CHURCH IN THE UNITED STATES OF AMERICA

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THE SPIRIT OF MISSIONS ONE DOLLAR A YEAR

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DRAW CHECKS TO ORDER OF

L. B. FRANKLIN, TREASURER

IN REPLY TO THIS LETTER, PLEASE REFER TO ITS DATE

Mr. C. A. Evans, Associated Poards for Christian Colleges in China, 150 Fifth Avenue, New York City.

My dear Mr. Evans:

 $\mbox{Mr.}\ \mbox{Lyford has asked me to send you the enclosed}$ budget of Hua Chung College for the fiscal year 1937-38. I think he spoke to you about this over the telephone today.

Very truly yours,

Marion Krefer

mk

The Chung Budget - 1937-38 uttacked

UNIVERSITIES

SEP 3 0 1938

JOINT OFFICE

Hua Chung College, es	stimated Inco	me and Expenditure	1937-1936.
	C#	บรร	total C
A. Western Sources		•	p and a second
1. General Grants			
London Mission	1,000.00		1,000.00
Methodist Mission	2,000.00		1,000.00
2.Special grants	2,000.00		2,000.00
American Church Mission	1,250,00	1,000.00	4,250.00
Reformed Church Mission Yale-in-China	7,110.00	250.00	7,860.00
scholarship	100.00		4,700.00
7 Domestin	13,160.00	1,250.00	
3. Personnel: American Church Mission	6 700 00	0 850 00	
ACM Spec. Miss Johnston	6,300.00	9,750.00	35,550.00 16,492.00
London Mission	,	4,500.00	15,500.00
Methodist Mission	2,160,00	5,000.00	17,160.00
Reformed Church Mission Yale-in-China	7,120.00	3,000.00	16,120.00
Yale surplus 1/8/37	2,789.20	4,749.45	44,312.52
Yale surplus int.	154.77	, , , , , , , , , , , , , , , , , , , ,	154.77
Yale Sabbatical reserve	1.500.00 G1,570.14	a continue de la contraction d	1,500.00
	GL, 570, 14	30,317.75	152,525.39
total western sources:	76,730.14	31,567.75	171,433.39
R. Local sources:			
Chinese Dept. endowment	900.00		
Tuition fees Phy. Ed. and Medical fees	25,000:00		
Laboratory fees	1,600.00		
Music fees	907.00		
Miscellaneous fees Pract. School fees	550.00		
Hostel fees	23,000.00		
Bank Interest	150.00		
National Gov. subsidy	18,000.00		
Provincial Gov. subsidy China Foundation Grant	2,100.00		
Ret. British Boxer Ind.	10,000.00		
Li Jui-scholarships	300.00		
Scholarships Thorne Scholarships Chiu Kai Mir	300.00		1 A
Bal.Music dept.from 1937	297.24		
Bal. Sch. of Ed. from 1937	1,830.23	The second secon	
	94,002.91		94,002.91
Grand Total estimated income	70,733.05	31,567.75	265,436.30
" expend. 1	67,435.19	25,131.25	242,828.94
credit balance	3,297.86	6,436.50	22,607.36
" divided as follows Yale-School of Science	53.14	4,736.50	11 000 00
Johnston Fund	00000	1,700.00	14,262.64 5,100.00
School of Education	1,200.00		1,200.00
Music Dept. Practise School	400,00 2, 122,72		400.00
	3,775.86		2,122,72
Less debit on gen. budget	478.00		478.00
Expenditure:	3,297.86	6,436,50	22,607.36
Advertising	300.00		300.00
Council of Higher Education	1.00.00		100.00
College Functions Entertainment	200.00		100.00
Offices President	600.00		200.00 600 .00
- Dean & Registrar	350.00		350.00
- Treasurer Salaries-Admin. Officers	75.00		75.00
Staff	5,400.00 3,330.00	2,500.00	12,900.00
Publications	400.00	N. C.	400.00
Medical	1,200.00	750.00	3.450.00
	12,055.00	3,250.00	21,805.00

Hua Chung College, estimated Income and Expenditure 1937-38.

		and anthones	10 200, -00.
2. Operation and Maintainen	26		
Grounds			
	625.00		
Heating	298.00		
Lighting	750.00		
Library	2,250.00		
Doliging	300.00		
Repairs	300.00		
Sundries			
	200.00		
Telephone	120.00		
Vages	300.00		
Dugouts	800.00		
Emergency Hostel	380.00		
repairs	300.00		100
	7,123.00		7 307 00
3.Instruction	, , 220,000		7,123.00
Equipment and Lab. Expe			
Science	34,425.00		34,425.00
Education	7,545.19	250.00	8,295.19
Arts	1,700.00		1,700.00
Physical Education	1,000.00		1,000.00
Military Training	400.00		
Equipment		•	400.00
Books	200.00		200.00
DOOKS	transfer pulprately original, strendstandougliterance water with	1,000.00	3,000,00
	45,270.19	1,250.00	49,020.19
Personnel:			
Science			
Biology	8,240.50		8,240.50
Chemistry	14,300.50	1 6.21 05	
Physics		1,631.25	19,194.25
	14,629.00		14,629.00
Mathematics	440.00	2,000.00	6,440.00
	37,610.00	3,651.25	48,503.75
Education			
Education	4,250.00	5,000.00	19,250.00
Psychology	6,650.00		6,650.00
Music	625.00		625.00
	11,525.00	5 000 00	
Arts	11,020.00	5,000.00	26,525.00
	0 000 00		
Chinese	9,000.00		9,000.00
Foreign Languages	1,710.00	4,500.00	15,210.00
History	2,190.00	3,000.00	11,190.00
Sociology	2,160.00		2,160.00
Economics-Commerce		3,000.00	13,522.00
Philosophy	1,440.00	1,500.00	
- man a fared	21,022.00	70 000 00	5,940.00
	2.,022.00	12,000.00	57,022.00
Diseased and Manager	7 700 300		
Physical Education			
Military Training	720.00		
Sabbatical leave			
reserve	3,000.00		
	5,420.00		E 420 00
4-Miscellaneous	0,200.00		5,420.00
	F 0.20 00		
Senclarships	5,900.00		
Methodist Mission cut	510.00		
Hostels	23,000.00		
	27,410.00		27,410.00
			,
Grand total Expenditure	167,435.19	25,151.25	242,828.94
	,	100,100	MIN, UNCO DE

Note: All foreign salaries are carried at the rate of US\$1500 for single teachers and US\$2,000 for married men. Exchange has been figured at three to one.

Yale School of	Science-Fina	noial Report	for 1927-38. est	inated [4]
1. Tale-in-China. Appro. (US)		ncome.	US\$ 4,749.45	34.764.17
rentals surplus 1/8/37			1,613.30	2,279.20
interest 1937-38	77			154.00
sabbatical reserve 1/8/3 2.Laboratory fees				1,500.00
3.Reformed Church Mission (4.AGM-(J.L.Coe 2/3)	Dr. Hsiung)		2,000.00	3,340.00
5. China Foundation				8,000.00
6. Fational Government 7. British Boxer Returned				10,000.00
		total income	8,307.75	72,230.14
	Exp	enditure.		
1. Salaries:	7 705 00			
Biology: B.K.Chen C.L.Chang	3,705.00 725.00			
M.C.Liu	955.00			
F.C.Hsu	941.50			
P.S.Tseng Chemistry: T.G.Djang(7/12	912.00	7,233.50		
Sallawan	3,150.00			
T. W. Hsu	5,150.00			I
K. Y. Hsiao	774.50			
G.J.Li M.C.Chen	774.50 960.00			
D.B.Hu	798.00	11,919.50		
Physics: C.T.Kwei	3,990.00			
R.P.Bien D.S.Hsiung	3,420.00 3,340.00			
C. Y. Hsu-part	871.00			
W.P. Chu	793.00	13,419.00		
Mathematics: J.J.Coe(2/3)	440.007	140.00	US\$2,000.00	70 03 7 00
2.Technicians, Maintainence		440.00		32,017.00
Biology: Collecter	312.00			
Main. & Equip.	10,400.00	10,712.00		
Chemistry: Storekeeper Main.& Equip.	576.00 13,500.00	13,376.00		
Physics	anticor and or arrangement areas.	10,070.00		
Machinist	720.00			
Main. & Equip. Mathematics-books	200.00	11,120.00		35,903.00
S.Staff Expense.	200.00	the total and the committee of the desired of the d		20,903.00
Medicel	300.00			
Rentals: T.G.Djang C.T.Kwei	360.00 480.00			
R.F.Bier	480.00			
B.K.Chen	420.00			
S.W.Han T.W.Hisu	410.00			
Funior member:	520.00 4.05.00			3,175.00
4. Miscellaneous				5,20,00
Dean's Administration	125.00			
Jeme Mouse Mr. Reynolds Mouse	230.00			
Mrs. Reynolds House	200.00			
Book Subsidy senior mer				1,085.00
T.G.Djang travel and 5/12	salary at t	to one	1,631,25	
	tota	l expenditure	3,631.25	72,185.00
ét."	ne c ted credit	balance 1/8	/53 4,756.50	0.0.14
67.	success of other	o was constituted and the	2,100,00	U.J. • J.J.

School of Education, Financial report for 1937-38 estimate.

1. Reformed Church Mission.	Income.	USĢ	C
Dr. Taylor (8/3)		2,000.	
Practice School		250.	5,350.00
2. London Mission - Mr. Ande	rson	5,500. 5,000.	
3. American Church Mission S	pecial-	0,000.	2,720.00
4. National Government subsi 5. Book Rental fees	dy		4,000.00
6. Music Dept. fees			250.0 0
7. General College budget fo	r music and Dr. Hvang		907.00
8. Music D.pt. balance 9. Education school balance	•		297.24
10.Practice School fees			1,830.23
11. Practice School balance			1,144.50
*		5,250.	22,792.91
1. Personnel:	Expenditure.		
Education			
Dr. Hwang			4,050.00
Dr. Taylor (2/3) Mr. Anderson		2,000.	.,
Rev. Mark Li		3,000.	000 00
Psychology			200.00
Dr. Hu. Dr. Lo			3,930.00
Music			2,720.00
Miss Sutherland			125.00
Mr. White		The second of th	500.00
2.Equipment Office expenses Office expenses and cle	and books.		
Music equipment and mai	ntainence		1,196.02
psychology			1,000.00
books and periodicals Investigation		250.	450.00
Miscellaneous			100.00
3. Practice School			54.45 4,644.72
	1. 3	5,250.	19,070.19
	balance Practice school of Educ	ol estion	2,122.72
	balance music department	ent	1,200.00
		5,250.	95 700 01
		0 3 2000	22,792.91

School	ol os Arts, F	inan c i al	report 1937-	58.	(6)
	Income		USQ		total C
Merican Church Mission	900.00		6,000.00		18,900.00
Methodist Mission	2,150.00		5,000.00		17,160.00
London Mission Chinese Dept. Endowment	900.00		2,000.00		3,000.00
Provincial Gov. grant	2,100.00				2,100.00
National Gov. grant General College budget	4,000.00				4,000.00
	22,722.00		12,000.00		4,240.00 58,722.00
	Expenditu	ire			
Books all departments Instruction.	1,700.00				1,700.00
Chinese					
L.P.Pao K.N.Yu	3,000.00				
S. Chen	3,300.00 900.00				
G.F.Ling Foreign Languages	1,800.00	9,000			9,000.00
Miss Bleakley (2/3)			1,000.00		
J.B.Foster . R. Mailwool (1/3)			1,500.00		
E.R. Pillow (2/5)			1,000.00		
R.R.Lo History	1,710.00	1,710	a representativa del delivera del seguidos.	4,500	15,210.00
L. Constantine			3,000.00		
F.S.Ma Sociology	2,190.00	2,190	areas alient introducement and so	3,000	11,190.00
R.B. Chen	2,160.00	2,160			2,160.00
N.F. Garrett			3,000.00		
K. C. Cheng	2,812.00		3,500200		
J.I.Tan Philosophy	1,710.00	4,522	610 f 10 HBF - dirtidharin - idr. rahmarasi	3,000	13,522.00
F.C.M.Wei (1/3)	1,440.00				
C.F. Whiston (1/2)	and the second s	22,722.	1,500.00	12.000	5,940.00
Pino	cter-Johnston	Laud en	d Building Fr		
		. Dance an	ŪS\$		∂ \$
Balance on hand Aug. 1, 19 Advanced to J.V. Bergamini	37. baîore 1/8/3	7	4,101.6	2	336.30 24,796.78
received from Miss Johnsto	n		5,000.0	0	
converted US, 4,975.15 equ	als		9,101.6	2	16,81.54
	Library and distribute		,		11,010.00
converted to C\$16,813.54	Expenditur	es.	4,975.1	.5	
Land a/c purchase of Hsiao Chia	Vien (I.)				4 204 00
deed registration and	stamp tax				4,804.00
balance on Wu Chia sha	n				49.20
Building a/c					&,040.0#
Yen Hostel extension New House-		,			15,985.30 13,781.32
fencing -part					1,007.04
plans Materials on hand					2,550.00 3,550.50
surveying, cables and					490.30
House for workmen and h	amboo rencin	g			599.20 400.00
cash advanced to J. V.	Bergamini		dispression of the second	process that a disputational taggeration	761.44
		total	4,975.1	5	59,505.19 44,390.33
credit balance			4,126.4	7	
debit balance			x, 100 0 %		2,452.21

No attachments as per letter
B NOV 4, 1938 enclosed]

REFE

NEW YORK CENTRAL BUILDING Alsan Am. Parker. Enclosed is another set of the papers constituting the annual report of the Treasurer of Trua Ching College for the year ending July 31, 1938. The palaries stated in this report include the valaries which are paid to certain beachers edirect by the respective missions. a displicate of this set of shute is supposed to have been sent to Am. Evans rabent a moult ago. Across oren tings Dhier L. Lyford

HARVARD-YENCHING INSTITUTE

17 Boylston Hall Cambridge, Massachusetts

February 23, 1939

Mr. C. A. Evans,
Associated Boards for Christian Colleges,
150 Fifth Ave.,
New York City.

Dear Mr. Evans:-

On May 16, 1938, we wrote to President Wei, in New Haven, asking him to whom the check for the \$4,000. grant made by the Institute to Hua Chung College should be sent, whether to Mr. Garside or to the Bursar of the college in China, and on May 30th, President Wei replied from England, asking us to send it to Professor John L. Coe, Treasurer, Hua Chung College, Wuchang. On July 1, 1938, we wrote to Professor Coe as per enclosed copy, and the Treasurer of the Institute cabled the money to him shortly after July first and has a receipt from Mr. Coe.

Sincerely yours,

/S/ Serge Elisseeff

Director

Enclosure

February 24, 1939 Mr. Oliver S. Lyford 250 Park Avenue New York, H. Y. Dear Mr. Lyfords I am addressing you as the new Treasurer of Hum Chung College and, at the request of Dr. Wood, enclose copy of a letter from Dr. Serge Elisseeff, Director of Harvard-Tenching Institute. A copy of this has also gone to Dr. Lobenstine and Dr. Wood. Very truly yours, C. A. EVANS CAR/B RHC . 0530

L.M. DEMAREST AND ASSOCIATES ENGINEERS NEW YORK CENTRAL BUILDING 230 PARK AVENUE, NEW YORK, N. Y. March 8, 1939 Mr. B. A. Garside Assistant Treasurer Associated Boards for China Colleges 150 Fifth Avenue New York City Dear Mr. Garside: I duly received your letter of March 4th with check for \$350.00, which, as you say, makes a total of emergency funds of \$5,000.00 received from the Associated Boards for the year 1938-39. No other emergency gifts have been received during this current year. Yale-in-China is endeavoring to collect emergency funds but whatever they may receive will have to go to the Middle School, which has had to move back into the country from Changsha. I am hoping to have another report ready for you tomorrow. Yours very truly, Ohrer S. Lyford 0. S. Lyford Treasurer, Hua Chung College OSL-f 053 I

MAD O 1939

April 4, 1939

Mr. Oliver J. Lyford, Treasurer c/o L.M.Demarest & Associates 230 Park Avenue, New York City

Dear Mr. Lyford:

Enclosed herewith is a check to the order of Hua Chung College in the amount of \$700. This represents a further distribution of the emergency funds received between March 1st and March 31st, 1939. The remittance is made up of the fillowing items:-

(a) Gifts designated for Hua Chung:-

Rev. A.V. Casselman

\$25.00

\$25.00

(b) Gifts received without designation but allocated to Hua Chung because donors are Hua Chung constituents

Rev. A.M. Sherman

\$25.00

25.00

(c) Share in undesignated gifts received during March

650.00

Total

\$700.00

Added to the \$5,000 which you had received up to the end of February, this \$700 brings the total of emergency funds thus far received by Hua Chung up to \$5,700, or 38% of your total emergency needs of \$15,000.

Very sincerely yours

Assistant Treasurer

BAG: CW

Lu letter fr. Rabert Aelton Smith 3/22/39. L.M. DEMAREST AND ASSOCIATES ENGINEERS NEW YORK CENTRAL BUILDING 230 PARK AVENUE, NEW YORK, N. Y. Daytona Beach, Florida April 8, 1939. Associated Boards of Christian Colleges 150 Fifth Avenue New York City, New York Dear Sirs: There was forwarded from New York and received by me this morning your letter of April 4, with its welcome enclosure of \$700.00, making the total of \$5,700.00 of emergency funds received from the Associated Boards for the college year 1938-39. I trust you received from the Yale-in-China office

I trust you received from the Yale-in-China office a copy of Dr. Wei's recent cablegram listing the emergency needs of Hua Chung College to cover the expense of the move from Kweilin to Kunming, the setting up of temporary quarters in the new location and the provision of scholarships for deserving students who ordinarily would have these expenses covered in China. The total of these needs is \$12,500.00, indicating that our estimate of last summer has been substantiated.

Needless to say the great help of the Emergency Committee of the Associated Boards is highly appreciated.

Yours very sincerely,

Oliver & Typerd
Treasurer,
Central China College Foundation.

My address here until April 22nd will be: c/o Ferris J. Meigs 716 South Ridgewood Avenue.

APF 1 /2 1939

April 10, 1939

My dear Mr. Lyfords

Let me acknowledge receipt of your letter of April 8th sent from Daytona Beach.

John L. Coe's letter of March 2nd. But to be sure that you have a copy of this letter in hand I am enclosing a copy herewith, together with a copy of my acknowledgement addressed to Dr. Lobenstine.

For the moment I will not write direct to Mr. Cos, for I am afraid that for me to do so might confuse our Hua Chung financial situation even more. But I would be grateful if you would help us clarify the questions which I have raised in my letter to Dr. Lobenstine.

I hope that you are getting a little rest and recreation during your short visit to Florida. I am sure that you need not trouble yourself about these matters until after you return to New York, but I am passing this material along to you so as to keep you up to date on all the things that are happening.

With all good wishes, I am

Very cordially yours

Mr. Oliver S. Lyford c/o Mr. Ferris W. Meigs 716 South Ridgewood Avenue Daytons Beach, Florida

BAG:CW Encl.

L.M. DEMAREST AND ASSOCIATES

ENGINEER

NEW YORK CENTRAL BUILDING 230 PARK AVENUE, NEW YORK, N. Y. Daytona Beach, april 12, 1939

hear My. Garside, I have your letter of april 10 th with enclosures. I believe I have enough information in the records of the Treasurer to canswer your questions fully but I did not have time enough to study them before I left her york. The confusion in row francial situation is due to two things. The first is the question as to when the college year closes, according to the view of the Rockefeller Foundation. The second is the circumstance under which Thua Chung is operating. Since the college moved to Kweelin Last august, In. Coe, the treasurer, has been ognarding the property at Wuchang; his books and records have been in rafe beeping in Hangcher; the college executive Committee and staff have been at Kweilin (until their hast more) and money has had to be sent to them Strongh Honghang. We have to piece together the record from various sources to get a fairly clear picture of what happened to the money which we have sent over. I believe that nearly all of it reached its proper. destination, although some money from somewhere got into

the hands of highwaymen. I do not have any records with me, but it as substantially ras follows: -Ore did not send any money until specific requests for it were received. Last summer we sent 6,000, gold to I longbrong to cover the expense of moving from Wichang to Thereins and setting up the college in temporary equarters. This left in com heaving a little cover 2,000. of the funds received from the aso. Boards. The rest had been sent previously to the \$6,000. fragment. In the last two months we have sent 7.500. to be applied to the cost of moving from Kweilin to Kunning. This includes the 2,000 carried forward from last year rand the 5,500 which we have received from the associated Brands this year. We have an hand man ra little more than I think the correct (or substantially correct) answer to your question is that the money which we received from the associated Boards has call been used for emergency purposes rand of that which we received previous to October 1st rall had been sent to China previous to that date except 2,000. This \$2,000. being available has enabled us to meet the crisis which developed before the receipto

L.M. DEMAREST AND ASSOCIATES

ENGINEERS

NEW YORK CENTRAL BUILDING 230 PARK AVENUE, NEW YORK, N. Y.

from the 1938-39 drive materialized sufficiently. Dr. Theis cablegram indicates a pressing need for \$ 5,000. radditional. I do not know where this will come from if the associated Boards cannot furnish it. If the present dure shall be so successful that can lotal share for 1938-39 shall exceed the requirements previous to Oct. 31, 1939 we certainly shall not send the money to China and this will to available for the early months of 1239-40. I hope the above well be of some use to you if you have to make any statement before I return I have been raiving considerable thought to the problem of greater unity and may be able to send yn my ideas in a few days. Best regards to all. yours very sweerely, Ohrer S. Lyford I wish you could hear the morking bords praising sod contacte my window.

UNIVERSITILS

APR 1 5 1939

JOINT OFFICE

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April 18, 1989

Dear Mr. Lyfords

Thanks for your letter of April 12th.

Since I wrote, the importance of having up-to-date finencial information from each of our Colleges has been increased by the fact that we may be called upon at almost any time to give the Rockefeller Foundation additional data to support our application for a further emergency grant for the current fiscal year. We have fairly reliable and up-to-date figures from most of the Colleges, but inability to present a concrete case for any one institution weakens the strength of our whole case.

It seems to me that we can probably quote the emergency needs listed by President Wei in his cablegram of March 20th, totalling US\$12,550 as follows:

Noving from Resilin to Yunnen US Subsidy for students	6,000 2,000
Replacement of reference books left in	2000
Washeng or destroyed in Essilin	1,500
Replacement physics equipment	1,200
Replacement biology and chemistry	
equipment t	800
Power plant subsidy	500
Loss on exclisings	550
	12,550

However, the Hua Chung Trustees have asked for a total of \$15,000. What shall we say to the Rooksfeller Foundation about the remaining \$2,450? Can we state that this addition is needed for other expenses in connection with the budget for the current year (closing June 50th, 1989); shall we ask that this amount be made available for use after July lat, 1989; or shall we reduce the amount requested for Hua Chung to the total of Dr. Wei's figures, \$12,550? This is a question which we

will have to look to our Rua Chung Trustees to enswer for us, for the Associated Boards must necessarily depend upon the individual Boards of Trustees to supply the data it uses in presenting the cases of each College to prespective denors.

In order to save time, I am sending a copy of this letter to Mr. Smith in New Haven. It may be that you and he will want to consult in regard to whether you wish the figure for Hum Chung's share in the emergency fund to stand at \$15,000 or to be changed to \$12,500.

With all good wishes, I am

Very cordially yours,

Mr. Oliver S. Lyford o/o Mr. Ferris J. Meigs 716 South Ridgewood Avenue Daytona Beach, Florida

April 17, 1989 us, for the dual Boards

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With all good wishes, I am

Very cordially yours,

Mr. Oliver S. Lyford o/o Mr. Ferris J. Meigs 716 South Ridgewood Avenue Daytons Beach, Florids

ENGINEERS Waytona Beach, NEW YORK CENTRAL BUILDING 230 PARK AVENUE, NEW YORK, N. Y. Espril 21, 1439 (cel 4/ 26 hlear hlr. Sarside, Replying to your letter of april 19th, and speaking for the Thua Chung Trustees, I request that you state that the balance of \$2,450. be made available for use after June 30 1, 1939. Pre believe this will be necessary for emergency expenses during the summer months, in addition to the items of the Weis list. It is very fortunate that we had such funds available for the summer of 1938. Als. Preis estimate seems to us very conservative. It was made while they were still moving from Keveilin to Gunnan. It should be noted that no additions to buildings are provided for; also there are no items corresponding to such operating expenses ras rare provided for in the regular operating I expect to reach him york on Saturday april 28th yours very sincerely. Oliver S. Tyford

L.M. DEMAREST AND ASSOCIATES

April 26, 1939 Dear Mr. Lyford: Thank you for your letter of April 21st, and also for your thoughtfulness in sending me a copy of the very interesting communication you sent to Dr. Hums on April 19th. We would be glad to follow your suggestion that the last \$2,450 of the \$15,000 allocation for Hua Chung College within the 1938-39 emergency campaign be considered as applicable to the fiscal year 1939-40. We have had no further word recently from the Rockefeller Foundation, but hope that our application is moving along smoothly. I have read with a great deal of interest your suggestions to Dr. Hume with reference to one possible basis of simplifying our North American organization on behalf of the China Colleges. Your suggestion that we form the uniting boards of thistees into an electorate and have this group elect an incorporated board of fifteen members, is certainly a most interesting one. Undoubtedly a small and carefully chosen board could handle more promptly and more efficiently most or all of the responsibilities now discharged by the individual Boards of Trustees. How the supporting mission boards and the general American constituency of the Colleges would react to such an arrangement is a question that would require very careful study. As you know, many people are very fearful of the "super-board"

We are having copies of your letter made, and will bring it before the meeting of the committee tomorrow afternoon.

idea, and undoubtedly this objection would be raised in various quar-

This letter will not have time to reach you at Daytona Beach so I am sending it to your office here in New York to await your arrival on Friday. We look forward to having you with us again.

Very sincerely yours,

Mr. Oliver S. Lyford 230 Park Avenue New York City

BAG:MP

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THE PERSON NAMED AND PARTY OF

49 West 49 Strout

May 23, 1939

My donr Mr. Garaides

I have the homor to inform you that at a meding of the Executive Counittee of the Seckefeller Foundation hald Bay 19, 1939, an appropriation was made to the Associated Boards for Christian Colleges in China, providing up to a total of \$75,000, in addition to EF 38078, for distribution in full, is the following quotes agreed to by the officers of the Foundation as emergency grants toward general expenses during the scademis year 1938-39, with the understanding that any balance remaining unallocated as of October 1, 1939, shall be available for allocation in consection with general expenses of the year 1939-1940s

Checles .	4													. 45.000
Ginling .														. \$7,000
Stun Chang	1	Ca	n ti	Pal	L	Chi	Lau	-		u	eg	(0		. \$4,000
Lingman .	4													.810,000
Sanking .														.415.000
Shanghaio	-													. 84,000
West Chine	k													.\$10,000
Tenching.	4													.\$16,000
Futien.														. 84,000

A check for the full amount of this appropriation, \$75,000 will be sent you shortly, with the understanding that a summary report will be received from you indicating that payments have been made in accordance with the schedule. Under the terms of this grant, say belance remaining unallocated at the close of the fiscal year 1939-1940 reverts to the Foundation.

It was the understanding of the meeting that this appropriation carries with it no implication of future assistance.

Yery truly yours,

(Signed)

BORNA S. THOMPSON Secretary

Mr. B. A. Garaido Associated Boards for Christian Colleges in China 150 Fifth Avenue New York City NOTE: See letter of May 23, 1939 from Rockefeller Foundation May 24, 1939 Mr. Olivers S. Lyford, Treasurer Board of Trustees, Hua Chung College 230 Park Avenue, New York City My dear Mr. Lyfords I attach hereto a copy of the letter we have just received from the Rockefeller Foundation. You will note that Hua Chung's share of the Foundation's grant is US\$4,000. We understand that the Rockefeller Foundation will be paying this appropriation within a few days, and as soon as the remittance is received, we will make immediate distribution to the Boards of Trustees of the nine beneficiary colleges of their respective shares. Since the Rockefeller Foundation expects us to make an accounting of each college's expenditures of its share of the grant, and since it is desirable to have these reports completed by September 30th, it would seem advisable that we notify at once the field treasurers of the beneficiary institutions, and make the funds available for their use with a minimum of delay. We hope that it will be possible for you to communicate this news to the field administrators of the College without delay, calling their attention to the necessity for an accounting showing the dates and amounts of their expenditure of this grant. Should any portion of this \$4,000 remain unexpended on October 1, 1939, that fact should be noted in the report, and some indication should be given as to their plans for using such unexpended balances. We hope that each of the colleges will be able to get to us the accounting for the expenditure of the Rockefeller Foundation funds as promptly as possible after October 1. If the expenditure is completed before Octobert 1, reports should be sent as soon as the money has been used. Very sincerely yours, BAG & CW Encl. 0548

Company . May 29. 1939 Lyford ack by Lyford 6/,/39. Mr. Oliver S. Lyford 230 Park Avenue Hew York, N. Y. Dear Mr. Lyfords I am enclosing herewith check for \$4,000.00 covering the appropriation of the Rockefeller Foundation for Hum Chung College under the appropriation as amounced May 23, 1939. You will recall that there is an unexpended balance of \$146.86 from 1937-38 which may be expended on the 1938-39 budget and a report thereon made to the Poundation. I believe you are familiar with the conditions under which the \$4,000.00 was granted -- it being stated that the amount is an emergency grant toward general expenses during the academic year 1938-39 with the understanding that any balance remaining unallocated as of October 1, 1939 shall be available for allocation in connection with general expenses for the year 1939-40. Very truly yours, C. A. EVANS. Assistant Treasurer. CAE/B 0549

fl E L.M. DEMAREST AND ASSOCIATES ENGINEERS NEW YORK CENTRAL BUILDING 230 PARK AVENUE, NEW YORK, N. Y. June 1, 1939 Mr. C. A. Evans Assistant Treasurer Associated Boards for CCC 150 Fifth Avenue New York City Dear Mr. Evans: I acknowledge with pleasure the receipt of your letter of May 29th with check for \$4,000 covering the appropriation of the Rockefeller Foundation for Hua Chang College, under the appropriation as announced May 23, 1939. I am writing today to Francis Wei for a full report of his emergency expenses but anticipate that it may be at least two months before a reply is received. I will advise you as soon as I have the necessary information. Yours very truly, Ohirer S. Zyfard Treasurer, Central China Collège Foundation OSL-f 0550

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L.M. DEMAREST AND ASSOCIATES ENGINEERS NEW YORK CENTRAL BUILDING 230 PARK AVENUE, NEW YORK, N. Y.

June 13, 1939

Associated Boards for Christian Colleges in China, 150 Fifth Avenue, New York City.

Attention of Mr. C. A. Evans, Treasurer

Dear Sirs:

Enclosed please find check for \$1677.00 being the proportion of the operating expense for the Associated Boards which Hua Chung College agreed to provide for the year ending June 30, 1939.

Yours very truly,

Oliver S. Lyford

Central China College Foundation

OSL:V

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Dep. 6/14/39



June 14, 1939 Mr. Oliver S. Lyford 230 Park Avenue Hew York, N. Y. Dear Mr. Lyfords Thank you for your letter of June 15th enclosing check for \$1677.00 representing Hua Chung's appropriation for the Associated Boards' Budget for 1938-39 . With added thanks and personal regards, I remain Yery truly yours, C. A. EVAMS CAE/B 0554

June 16, 1939

Mr. Oliver S. Lyford, Treasurer Hua Chung College 230 Park avenue Maw York, N. Y.

Dear Mr. Lyford:

Enclosed herewith is a check to the order of Hua Chung College in the amount of \$299.17. This covers the allocated and designated funds received for Hua Chung during the months of April and May as follows:-

> (a) Gifts designated for Hua Chung w290.67

(b) Gifts received without designation but allocated to Hum Chung because donors are Hua Chung constituents

8.50 829917

According to our records the total amount of emergency funds received for Hua Chung College to date during the fiscal year 1938-39 is as followss-

Transmitted up to april 1st, 1939 (as per my letter of April 4th)

\$5,700.00

Received for Hua Chung from Great Britain

1,030,00

Received for Hua Chung from the Rockefeller Foundation

4,000,00

Allocated and undesignated gifts transmitted herewith

This is 73.5% of the total emergency needs of Hua Chung College -\$15,000 - as approved by the associated Boards in the 1938-39 emergency campaign.

Very sincerely yours,

Assistant Treasurer

BAG:MP

LIST OF ALLOCATED AND DESIGNATED GIFTS

HUA CHUNG COLLEGE

Received by the Associated Boards for April and May. 1939

\$299.17

(1) Allocated Gifts

4/14	Mr. Willard G. Van Name Mr. Frank T. Cartwright Miss Adeline R. Ross	\$ 5.00 2.50 1.00	\$ 8.50
	(2) Designated Gifts		
4/1 4/3 4/5 4/8 4/29 4/24 5/25	Deaconass Emily M. Elwyn Mrs. Albin L. Richards Miss Caroline I. Danielson (1/3) Miss Sarah I. Bremer Rev. Edwin T. Lewis Rev. G. H. Sebherdt Miss Marian DeC. Ward	15.00 5.00 .67 250.00 5.00 10.00	<u>\$290.67</u>

June 26, 1939 Mr. Oliver S. Lyford 230 Park Avenue New York, N. Y. Dear Mr. Lyfords I wish to acknowledge receipt of your letter of Jume 22nd enclosing check for \$25.00 for the National Emergency Fund. Receipt is enclosed herewith. We greatly appreciate this contribution for we know it comes from one who is fully aware of the problems of our organisation, as well as having at heart the interest of higher education in China. It is a rather strange experience that seemingly with each new atrocious act of the Japanese Military there comes a challenge from the Chinese people through some act of devotion or levalty which stimulates us to go on in this seemingly insurmountable task. Possibly the Lord works this way "His marvels to perform." With added thanks, I remain Most sincerely yours, C. A. EVANS CAE/B 0557

June 27, 1939 Mr. Oliver S. Lyford 230 Park Avenue New York, N. Y. Dear Mr. Lyfords I must apologize for not writing you sooner relative to the source of \$1030.00 as credited for coming from Great Britain. On page 4 of the minutes of the United Committee for Christian Universities of China held May 26th in London, you will find a list of receipts of various colleges. Central China College is listed as receiving \$219-10-6 which figured at \$4.58 makes \$1050. In order to square your books with this figure a journal entry is required. With sincerest personal regards, I remain Very truly yours, C. A. EVANS CAE/B ENC. 0558

July 15, 1939

Mr. Oliver S. Lyford, Treas. Trustees of Hua Chung College, 230 Park Avenue, New York, N. Y.

Dear Mr. Lyford:

Enclosed is a check to the order of Hua Chung College in the amount of \$889.97, covering the following items applicable to the 1938-39 emergency needs of Hun Chung College:-

> (ag Gifts designated for Hua Chung:-Mr. William Walker, \$5.00 Shields, Penna. Miss K. Dorothea Nelson, Forth Marshfield, Mass. Dr. Anson Phelps Stokes (*) 25.00 \$35.00 2408 Mass. Ave. Washington 5.00

> (b) Gifts allocated to Hua Chung Rev. A. C. Lichtenberger, 150 Aspinwall Ave. Brookline, Mass. 5.00

> 849,97 (c) Share in undesignated gifts \$889.97

According to our records, the total amount of emergency funds now received for the emergency needs of Hua Chung, 1938-39, is \$12,300.00, as follows:

Received up to June 1, 1959, as per my letter \$11,029.17 of June 16th

Received for Hua Chung by British United Com-234.00 mittee and transmitted direct (:50)

Balance of 1937-38 Rockefeller Foundation held by Hun Chang on Oct. 1, 1938, available for 146.86 1938-39 emergency needs

Allocated, designated, and undesignated gifts here-889.97 \$12,300.00

This is 82.0% of the total emergency needs of Hua Chung - \$15,000 as approved by the Associated Boards in the 1938-39 emergency campaign.

Very sincerely yours,

HUA CHUNG COLLEGE
(Central China College)
WUCHANG, CHINA

July 31, 1939

GOOPERATING UNITS
Boone College
Griffith John College
Huping College
Wesley College
Yale-in-China College

President of the College Francis C. M. Wei, Ph.D.

ack JIP 8-1-39

The Rev. Arthur M. Sherman, D.D. 223 W. Seventh St., Cincinnati, Ohio Vice-President.

OFFICERS OF THE BOARD

OF TRUSTEES

The Rev. E. C. Lobenstine 1088 Park Ave., New York, N. Y.

John Wilson Wood, D.C.L. 281 Fourth Ave., New York, N. Y.

Treasurer

Oliver S. Lyford 230 Park Avenue, N.Y.C.

> Mr. J. I. Parker, Secretary Associated Boards for China Colleges 150 Fifth Avenue New York City

Dear Mr. Parker:

I have before me a copy of the Minutes of the meeting on July 14th of the Committee on Special Funds for 1939/40. In this connection, I desire to report that when the trustees of Hua Chung estimated the special requirement for our College to be \$10,000 this was with the realization that the total of emergency funds received for the year 1939-40 might not exceed \$250,000. As we have taken this possibility in mind, I hope that any scaling down in the askings will not be on a pro rata basis. We are doing our best to secure a definite estimate from Dr. Wei, but we can hardly hope for a reply before September.

I, therefore, trust that the definite action by this special committee can be deferred until shortly before October 1st.

Yours very truly,

Ohin S. Lyford

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JOINT OFFICE

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INDEXED

August 1, 1939

Mr. Oliver S. Lyford 230 Park Avenue New York, N. Y.

Dear Mr. Lyford:

Your letter of July 31st is at hand and I am making note of your suggestion about the askings of Hum Chung College.

I will see that this letter is brought to the attention of Mr. Garside, so that he may take it into consideration in the preparations that are being made for the committee meetings in September.

Sincerely yours,

Joseph I. Parker

JIP:08

ack 8/15/39 Mr. Oliver S. Lyford, Treas., Trustees of Hua Chung College, 230 Park Avenue, New York, N. Y. Dear Mr. Lyfords Enclosed is a check to the order of Hua Chung College in the amount of \$450.00, covering the following emergency funds. 1938-39, received since July 15th:-(a) Designated gift received from Prof. Frederick M. Pederson, Hulett's Landing, Lake George, N.Y. \$5.00 (b) Share in undesignated gifts \$450.00 This \$450.00, added to the \$12,300 already received for Hua Chung as set forth in my letter of July 15th, brings the total emergency funds received for the 1938-39 needs of Hua Chung College up to \$12,750.00. This is 85% of Hua Chung's total emergency needs. as listed in the 1938-39 objectives of the Associated Boards. We trust that the highly favorable rate of exchange prevailing during the past year has made it possible for Hua Chung to meet all of the emergency needs included in the original objective of \$15,000. Very sincerely yours, BAG/G Asst. Treas. Enc. 0563

HUA CHUNG COLLEGE (Central China College)

OFFICERS OF THE BOARD
OF TRUSTEES

WUCHANG, CHINA

President

The Rev. Arthur M. Sherman, D.D. 223 W. Seventh St., Cincinnati, Ohio

Vice-President

The Rev. E. C. Lobenstine 1088 Park Ave., New York, N. Y.

Secretary

John Wilson Wood, D.C.L. 281 Fourth Ave., New York, N. Y.

Treasurer

The Rey A.L. Warnahnia D.D.

Oliver S. Lyford 230 Park Avenue, N.YC. August 15, 1939

COOPERATING UNITS
Boone College
Griffith John College
Huping College
Wesley College
Yale-in-China College

President of the College?
Francis C. M. Wei, Ph.D.

Mr. B. A. Garside, Asst. Treas. Associated Boards for China Colleges 150 Fifth Avenue New York City

Dear Mr. Garside:

I duly received your letter of August 2nd with check for \$450.00. With this additional amount I hope that the emergency needs of the College to October 1, 1939 have been fully covered. However, I am still unable to get a report from Dr. Francis Wei, such as I have been requesting in repeated letters. It is impossible for him to give me a full report owing to the fact that Mr. Coe, the Treasurer of the College, is out of touch with Dr. Wei most of the time and there is no place where the complete record is available. Nevertheless, I am hopeful that we shall soon receive a report which will be sufficient for our immediate purposes.

Yours very truly,

Oliver S. Lyford
Oliver S. Lyford

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As per 8/23/39 (etter)

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August 23, 1939

Mr. Oliver S. Lyford 230 Park Avenue New York City

Dear Mr. Lyford:

We enclose herewith a copy of the additional material we have prepared for Folder No. 1 of the survey of the Committee on Office; also a copy of the letter you prepared for the members of the Committee.

Will you look this over and let us know whether everything is now in satisfactory order? As soon as we have your O.K., we will begin to distribute sets to the other members of the Committee as rapidly as they are available.

Shall we send out your letter with only your typed signature, or sign your name here with our initials beneath, or send the copies up to you for your personal signature?

I am still working on the analysis of the factors and personalities which entered into the securing of the largest of our contributions for 1938-39. This is one of the points you asked me about, and which I already had in mind as a subject worthy of further study. It will be a little time, however, before I can work this out to any degree of completeness, so it seems to me that we should not hold up the distribution of the material for this one point. In any event, we may not wish to make such an analysis a part of the formal report, but rather an informal study for more or less confidential discussion with the members of the Committee.

Very sincerely yours,

BAG: VW Enclosures