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Huachung Committee of the
United Board 1949-1950

HUACHUNG UNIVERSITY

Wuchang, China

Minutes of the Huachung Committee

United Board for Christian Colleges in China

150 Fifth Avenue, New York

April 29, 1949

MEMBERSHIP OF THE COMMITTEE

Representing the Domestic and Foreign Missionary Society

- *Rt. Rev. John B. Bentley
- Miss Mary E. Johnston
- *The Rev. John K. Shryock
- *Mr. J. Earl Fowler
- *Very Rev. Arthur C. Lichtenberger
- *Dr. Arthur M. Sherman
- *The Rev. Luther Tucker

Representing the Yale-in-China Association

- Dr. Kenneth S. Latourette
- *Dr. W. Reginald Wheeler

Members-at-large

- *Dr. R. Pierce Beaver
- *Dr. Edward H. Hume
- *Dr. E. C. Lobenstine
- *Mr. Oliver S. Lyford

Representing the Board of International Missions of the Evangelical and Reformed Church

- Dr. Dobbs F. Ehlman
- *The Rev. G. H. Gebhardt

Representing the London Missionary Society

- The Rev. R. K. Orchard
- *Dr. Wynn C. Fairfield (Alternate)

Representing the Methodist Missionary Society of England

- *Dr. R. Morris Paty (Alternate)
- The Rev. Harold S. Rattenbury
- *Miss Hilda Porter

UNITED BOARD STAFF

- *Dr. Robert J. McMullen
- *Mr. C. A. Evans
- *Dr. Gerald F. Winfield

- *Dr. William P. Fenn
- *Mr. Charles H. Corbett
- *Mr. Henry B. Seaman

*Indicates those present

The meeting was called to order at 10:30 a.m. April 29, 1949 by the Chairman, the Reverend Arthur M. Sherman in the conference room of the United Board for Christian Colleges in China.

The opening prayer was offered by the Reverend W. Reginald Wheeler.

The Secretary recorded the names of those present.

The minutes of the meeting of October 28, 1948 were approved as circulated.

4/29/49

For the information of members who might not previously have been acquainted with the Declaration of Purpose adopted by the United Board at its initial meeting in 1945, the Chairman read the text of this Declaration. (See copy attached to these minutes.)

UNITED BOARD
DECLARATION
OF PURPOSE

It was reported that as the Proctor Johnson Building Fund of U.S. \$113,814.11 was insufficient for the construction contemplated. Miss Johnson had consented to the transfer of \$10,000 from the Johnson Operating Account to the Proctor Johnson Building Fund. It was accordingly

PROCTOR
JOHNSON

HC-460 VOTED to recommend to the Trustees of the United Board that they approve of the transfer of \$10,000 from the Johnson Operating Account to the Proctor Johnson Building Fund provided that such a sum is available in addition to \$21,000 for current expenses.

The Chairman called attention of the Committee to the comments made by the Reverend Noel B. Slater, Secretary of the China Union Universities Association on his visit to Huachung University. The Committee took special note of the statement that "47% of the students are Christian and the atmosphere definitely reflects the lead given by those in authority." The Committee also noted that "two Chairs in Science are to be financed for the next five years by two British firms (Messrs. Patons and Baldwins and Imperial Chemical Industries).

REPORTS AND
COMMUNICATIONS

A letter written by President Wei on April 19, 1949 was read to the Committee, also statements from Mr. John S. Coe on the difficulty of getting currency with which to make purchases and pay salaries.

There followed an exchange of information as to events that had happened since these letters were written. Bishop Bentley reported receipt of a radiogram a few days earlier with the message "All quiet." Dr. Gebhardt spoke about some of the uprisings in Hunan.

It was reported that the Trustees of the United Board on December 17, 1948 had acted favorably on the recommendation of the Huachung University Committee (HC-457) and had taken the action requested returning to the Board of Directors the responsibilities temporarily taken over by the Board of Founders on October 9, 1939.

RECONSTITUTION
OF THE BOARD OF
DIRECTORS

It was reported that in accordance with the request of the Huachung University Committee, the Committee on Program and Budget had considered the question of the most favorable location of a library school and had made recommendations of a preliminary nature, which had later been adopted by the Trustees of the United Board. A copy of these recommendations is attached to these minutes. It was

LIBRARY
SCHOOL

HC-461 VOTED to receive the recommendations of the Committee on Program and Budget in regard to the most suitable location of a library school.

A proposal was made to arrange for an unpublicized luncheon or dinner, attended by a small group of friends, in honor of Mr. J. Arthur Rank, to express appreciation for his interest in Hua Chung. It was announced during the discussion that Mr. Rank had just returned to England, but inasmuch as there was the possibility that he might return to America in the near future it was

HC-462 VOTED to appoint Dr. Sherman, Bishop Bentley and Dr. Wheeler a Committee to explore the possibility and desirability of an unpublicized luncheon for Mr. J. Arthur Rank on his next visit to the United States.

A letter was read from President Wei in response to the request of the Committee for more complete information as to the degree in which the London Missionary Society is now fulfilling the constitutional requirements for being allotted two representatives on the Board of Directors. This matter was considered to be part of a much larger problem affecting other universities as well, and it was

LONDON
MISSIONARY
SOCIETY
REPRESENTATION

HC-463 VOTED to ask the United Board to provide immediately for a study of the relations between Boards of Founders in America and Boards of Directors in China.

It was reported that the following appropriations to Huachung University had been made by the United Board:

UNITED BOARD
APPROPRIATIONS

First semester	\$ 6,750
Second semester	15,000
	<u>\$ 22,750</u>

It was explained that the appropriation for the second semester was designed with three purposes in view:

1. to enable the institution to end the year without debt
2. to provide \$9,000 to enable the University to carry out the United Board's policy for the conservation of faculty personnel which includes the following:

"Assuming that severance pay will be given those faculty members who leave a university or college before a new political regime takes over or who are dismissed because of reduced enrollments or for other reasons, those who remain should be afforded material security to the extent of receiving three months salary either immediately or at a subsequent date to be decided by the institution concerned, such payment to be regarded as severance pay given in advance, regular salary payments being continued as long as feasible. These payments should be made by each institution to its own faculty, from its own funds, as far as they are adequate."

4/29/49

3. to supplement the reserves of the University so that it will have a fund on hand approximately sufficient to see it through the next six months.

In view of the present crisis it was unanimously

HC-464 VOTED to ask the Chairman to write a letter to President Wei expressing the unwavering confidence of the Huachung Committee in his leadership.

EXPRESSION
OF CONFIDENCE

The meeting closed with prayer by Dr. Gebhardt.

J. Earl Fowler

Secretary

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REPORT OF THE TREASURER

to the

HUA CHUNG UNIVERSITY COMMITTEE

June 30th, 1949

Presented herewith is the report of the Treasurer of the United Board for Christian Colleges in China to the Hua Chung University Committee.

The books of Hua Chung University as maintained at the New York office have been examined by the Auditors, Messrs. Chambellan, Berger and Welti for the eight month period ended June 30th, 1949 and the figures in this report have been checked by them.

This report is accompanied by the following papers:

- (a) Budget analysis as of June 30, 1949 (Page 4).
- (b) Balance sheet as of June 30, 1949 (Page 5).
- (c) Statement of Funds received from Central China College Foundation at November 1, 1948 (Page 6).

TRANSFER OF ASSETS

Pursuant to an agreement between the Central China College Foundation and the United Board for Christian Colleges in China the control of assets of Hua Chung University was turned over to the United Board as of November 1, 1948. This report, therefore, covers the eight month period from November 1, 1948 to June 30, 1949.

A statement of funds held by Central China College Foundation on November 1, 1948 is shown on Page 6 of this report.

Changes in the accounts to June 30, 1949 are as follows:

ENDOWMENT SECTION

Funds in the Endowment Section increased by \$150.00 as follows:

Income on Yunan Student Scholarship Investments	\$ 90.00
" " Holmes " "	<u>60.00</u>
	<u>\$150.00</u>

This entire increase was reflected as an increase in Endowment Cash.

PLANT SECTION

There was no change in Plant funds during the eight months of operation by the United Board.

CURRENT GENERAL

A tentative budget was drawn up from information derived from correspondence with the Field Treasurer. Operations within this tentative budget are shown by the Budget Analysis (Page 4). These operations resulted in a current deficit of \$5,975.03 treatment of which will be considered under Recommendations.

An analysis of the Surplus Account in this section follows:

	Surplus November 1, 1949		\$ 17,696.40
<u>Plus:</u>	Deposits in Field Account:		
	Gift from National Council	\$ 5,000.00	
	Civil Air Transport - Rent	635.00	
	Gift for Dr. and Mrs. Lo	<u>6.00</u>	5,641.00
			23,337.40
<u>Less:</u>	Field Account charged off New York Books		<u>9,057.08</u>
	Deficit 1948-49		14,280.32
			<u>5,975.03</u>
	Adjusted Balance June 30, 1949 -		<u>\$ 8,305.29</u>

CURRENT SPECIAL

The accounts in this section warrant special consideration.

Rehabilitation Fund

This account was increased by a contribution of \$450.00 from the Student Association of Franklin & Marshall College. At June 30, 1949 there was a balance of \$17,304.51.

Johnston Operating Fund

The balance in this account at June 30, 1949 of \$49,000.00 was the same as that turned over by the National Council of the Protestant Episcopal Church at the beginning of the period.

The transfer of \$10,000.00 from this account to the Proctor Johnston Building Fund voted by the Committee at its meeting of April 29, 1949 was not made until after the end of the subject period.

CASH POSITION

The cash on deposit at the 21st Street Branch of the Irving Trust Company at June 30, 1949 was \$19,947.58 deposited in the various sections as follows:

Endowment Cash	\$ 1,324.00
Current General Cash	8,305.29
Current Special Cash	<u>10,318.29</u>
	<u>\$ 19,947.58</u>

June 30, 1949

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RECOMMENDATIONS

The Surplus account turned over to the United Board by the National Council represents accumulated operating surpluses over a period of years. The deficit for 1948-49 represents an operating deficit which is correctly chargeable against the surplus of prior years.

Accordingly, it is

RECOMMENDED that the deficit of \$5,975.03 resulting from operations for the year 1948-49 be charged against Surplus Account No. 138.

Respectfully Submitted,

E. M. McBrier, Treasurer
C. A. Evans, Assoc. Treasurer
Henry B. Seaman, Assoc. Treasurer

HUACHUNG UNIVERSITY

BUDGET ANALYSIS 1948/49

JUNE 30, 1949

DISBURSEMENTS

<u>Acct. No.</u>	<u>Item</u>	<u>Appropriation</u>	<u>Disbursed to June 30</u>
31	Field - New York.....	42,905.00	26,097.64
31	" - China.....		15,323.42

<u>Item</u>	<u>Estimated Budget</u>	<u>Rec'd to June 30</u>
American Church Missions.....	11,000.00	6,000.00
" " (Miss Johnston)....	5,000.00	5,000.00
Reformed Church.....	6,600.00	2,750.00
London Missionary Society.....	750.00	-
Methodist Mission.....	1,050.00	345.00
Yale-in-China.....	-	-
Evangelical United Brethren.....	1,000.00	500.00
Harvard-Yenching Institute.....	5,000.00	5,000.00
C.C.U.A. - (5 242 - 13s - 4 d).....	-	728.42
Special for Scholarships.....	900.00	-
Miscellaneous by United Board.....	11,605.00	16,250.00
	<u>\$ 42,905.00</u>	<u>36,573.42</u>

<u>Acct. No.</u>	<u>Item</u>	<u>Appropriation</u>	<u>Disbursed to June 30</u>
36.1	Home Admin.-Executive Office)	1,440.00	1,777.10
36.2	" " - Incidentals		51.29
		<u>\$ 1,440.00</u>	<u>1,828.39</u>

<u>Home Administration</u>	<u>Estimated Budget</u>	<u>Rec'd to June 30</u>
National Council.....	650.00	650.00
Evangelical & Reformed.....	325.00	-
Yale-in-China.....	325.00	-
Special Gifts.....	140.00	51.00
	<u>\$ 1,440.00</u>	<u>701.00</u>

BALANCE SHEET

HUACHUNG COLLEGE COMMITTEE

JUNE 30, 1949

A S S E T S

L I A B I L I T I E S

Endowment
Endowment Investments 12,000.00
Cash 1,324.00

Endowment
Yunan Student Scholarship Fund 7,924.00
The Holmes Scholarship Fund 5,400.00

Plant
Funds held by Domestic & Foreign Missionary Society 294,628.18

Plant
Proctor-Johnson Fund 114,628.18
R. & A. Building Fund 180,000.00

Current Assets
Funds held by Domestic & Foreign Missionary Society 52,609.77
Suspense 3,376.45
Cash - Current General 8,305.29
" " Special 10,318.29

Current Liabilities
Rehabilitation Fund 17,304.51
Johnson Operating Fund 49,000.00
Surplus 8,305.29

\$ 382,561.98

\$ 382,561.98



FUNDS HELD IN NEW YORK FOR BENEFIT OF
HUA CHUNG UNIVERSITY
AS OF NOVEMBER 1, 1948

FUNDS HELD

<u>Endowment</u>		
Investments	12,000.00	
Cash	<u>1,114.00</u>	13,114.00
<u>Plant</u>		
Funds held by Domestic & Foreign Missionary Society		294,628.18
<u>Current General</u>		
Cash	12,880.76	
Field Treasurer's expense deferred	<u>10,280.54</u>	23,161.30
<u>Current Special</u>		
Funds held by domestic & foreign missionary society	52,609.77	
Loan Account - Dr. John Lo	3,863.08	
Cash	<u>9,868.29</u>	<u>66,341.14</u>
		\$ 397,244.62

ALLOCATION OF FUNDS HELD

<u>Endowment</u>		
Yunnan Scholarship	7,834.00	
Holmes Scholarship	<u>5,280.00</u>	13,114.00
<u>Plant</u>		
Proctor Johnson Building Fund	114,628.18	
R. and A. Building Fund	<u>180,000.00</u>	294,628.18
<u>Current General</u>		
Harvard-Yenching Institute Reserve	5,000.00	
Deferred Income	464.90	
Surplus	<u>17,696.40</u>	23,161.30
<u>Current Special</u>		
Dr. Wei - Travel Account	486.63	
Rehabilitation Fund	16,854.51	
Johnson Operating Fund	<u>49,000.00</u>	<u>66,341.14</u>
		\$ 397,244.62

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SUMMARY OF PROPOSED BUDGET FOR 1949-50 FOR HUACHUNG UNIVERSITY

<u>WESTERN SOURCES</u>	<u>INCOME</u>	<u>FOREIGN PERSONNEL ASSIGNED</u>	<u>FOREIGN PERSONNEL VOLUNTARY</u>
American Church Mission	11,000.00	9	3/4
" " " Miss Johnston	5,000.00		
Evangelical & Reformed Ch. Mission	6,600.00	1	1
London Missionary Society	750.00	2	1
Methodist Mission	1,050.00	3	1 3/4
Yale-in-China		1	1/4
Evangelical United Brethren	1,000.00		
Harvard-Yenching Institute	5,000.00		
Special for Scholarships	900.00		
C. C. U. A.	1,254.00		
U. B. C. C. C.	<u>12,500.00</u>		
TOTAL	45,054.00	16	4 3/4

LOCAL SOURCES

Tuition	8,000.00		
Practice School fees	1,000.00		
Book, music, laboratory fees	600.00		
Registration fees	<u>500.00</u>		
TOTAL	10,100.00		
GRAND TOTAL	55,154.00	16	4 3/4

EXPENDITURES

Administration & General Budget	11,285.00		
Administrative Personnel	11,109.75	2	2
School of Arts - Personnel	15,072.50	10	
" " " Books, etc.	1,365.00		
School of Education	3,935.00	2 1/2	2 3/4
" " " Bks, Practice Sch.			
Music	3,400.00		
School of Science-Personnel	10,556.50	1 1/2	
" " " Equipment, Bks.	<u>3,485.00</u>		
GRAND TOTAL	60,208.75	16	4 3/4
Probable deficit	5,054.75		

Note: The amount shown under income from UBCCC is the amount mentioned in the cable of July 25th from Dr. McMullen to Dr. Wei. (It is hoped that the results of the fall campaign will be such as to permit the United Board to duplicate this grant for the second half year. If so there will be enough income to cover the anticipated deficit and the following "extras" mentioned in Dr. Wei's letter of June 23rd:

Scholarships	500.00
Student Relief	1,845.25
Taxes	<u>3,000.00</u>
	5,345.25

W. P. F.)

In this budget the income from the Practice School, music fees, book and laboratory fees is included, which was not the case last year. If this was dropped out the total of expenditure would show as 58,608.75 as compared with a budget for 55,800 for last year.

**PROPOSED ADMINISTRATIVE
GENERAL BUDGET--1949-50**

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ADMINISTRATION PERSONNEL

President	3/4	855.00	
Chinese Secretary		765.00	
English Secretary			1/4
Clerks in Pres. Office	1 1/2	558.25	
Secretary-outside affairs (new)		555.00	
Dean	1/2		1/2
Dean's clerks	1	168.75	
Registrar	1/2		1/2
Asst. Registrar		667.50	
Registrar's Clerk	1/2	168.75	
Treasurer	1/2		1/2
Asst. Treasurer		822.50	
Clerk in Treas. Office part		100.00	
Business manager		441.50	
Dean of Women	1/4	247.50	
Alumni office clerk	1/2	168.75	

FOREIGN
PERSONEL
ASSIGNED

FOREIGN
PERSONEL
VOLUNTARY

5,518.50

1 1/2

3/4

ADMINISTRATION

	'47-	'48-	
	'48	'49	
President's Office	486	375	400.00
Entertainment	95	84	100.00
Postage, telegrams	221	250	300.00
College functions	106	90	160.00
Promotion	120	100	300.00
Dean & Reg. Office	286	275	300.00
Admissions	500	500	500.00
Treasurer's Office	127	75	100.00
Business Office	75	85	100.00
C. C. E. A.	50	50	50.00
Wages	525	475	500.00

2,810.00

LIBRARY

Librarian		990.00	
2 Asst. Librarians		1338.75	
5 clerks including typist		2062.50	
Local periodicals	215	250	250.00
Foreign "	125	125	125.00
Equipment & Incid.	770	450	400.00

5,166.25

MEDICAL

Physician			1
Health Officer	1/4		1/4
Nurse		510.00	
Medicine etc.	139	125	300.00

810.00

PHYSICAL EDUCATION

Director		690.00	
Equipment & Maint.	590	600.00	1,290.00

SCHOLARSHIPS

1984	1800	3000.00	2,000.00
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MAINTENANCE & OPERATION

Supt. of Bldgs. & Gr.	1/2		1/2
Repairs	1800	1800	1800.00
Furniture	1519	280	300.00
Grounds	425	825	850.00
Sanitation	172	150	150.00
Heating	508	18	500.00
Light & Water	133	170	200.00
Insurance		450	500.00
Rentals	465	475	500.00

4,800.00

22,394.75

2

2

PROPOSED BUDGET FOR SCHOOL OF ARTS FOR 1949-50, HUACHUNG UNIVERSITY

<u>PERSONNEL</u>			<u>FOREIGN PERSONNEL ASSIGNED</u>
Chinese Department			
3 Professors	2,932.50		
2 Asst. Professors	1,537.50		
2 Lecturers	1,155.00		
1 Jr. Lecturer	465.00	6,090.00	
Western Languages			
1/2 Professor			1/2
4 Asst. Professors	1,530.00		2
2 Lecturers	1,155.00		
1/2 Assistant	277.50	2,962.50	
History			
1 1/2 Professors			1 1/2
3 Lecturers	1,800.00	1,800.00	
Geography			
1 Professor			1
1 Asst. Professor			1
Economics-Commerce			
2 1/2 Professors	1,065.00		1 1/2
1 Asst. Professor	727.50		
1 Lecturer	555.00	2,347.50	
Philosophy-Psychology			
1 1/4 Professors	1,425.00		
1 Assistant	200.00	1,625.00	
Religion			
1/4 Professor	247.50		
2 1/2 Asst. Professors		247.50	2 1/2
TOTAL PERSONNEL		15,072.50	10
 <u>BOOKS, MAGAZINES & INCIDENTALS</u>			
Dean's Office	10.00		
Chinese Dept. Books	100.00		
" " Research	180.00		
Western Languages	350.00		
History	125.00		
Economics-Commerce	200.00		
Geography	125.00		
Philosophy-Psychology	150.00		
Religion	125.00	1,365.00	
TOTAL EXPENDITURE		16,437.50	10

PROPOSED BUDGET FOR THE SCHOOL OF SCIENCE FOR 1949-50, HUAICHUNG UNIVERSITY

<u>PERSONNEL</u>			<u>FOREIGN PERSONNEL ASSIGNED</u>
Biology			
2 Professors	2,130.00		
2 Lecturers	<u>1,122.50</u>	3,352.50	
Chemistry			
3 Professor	2,205.00		1
1 Jr. Lecturer	555.00		
1 Assistant	<u>420.00</u>	3,180.00	
Physics			
1 Professor	1,140.00		
2 Lecturers	1,177.50		
1 Assistant	441.50		
1 Technician	<u>525.00</u>	3,284.00	
Mathematics			
1/2 Professor			1/2
1 Asst. Professor	<u>840.00</u>	<u>840.00</u>	
TOTAL PERSONNEL		10,556.50	1 1/2
<u>EQUIPMENT & MAINTENANCE</u>			
Biology	822.00		
Chemistry	1,156.00		
Physics	<u>822.00</u>	2,800.00	
<u>BOOKS AND MAGAZINES</u>			
Biology	200.00		
Chemistry	200.00		
Physics	200.00		
Mathematics	75.00	675.00	
Dean's Office	<u>10.00</u>	10.00	
TOTAL GRAND EXPENDITURE		14,041.50	1 1/2

PROPOSED BUDGET FOR SCHOOL OF EDUCATION FOR 1949-50

<u>PERSONNEL</u>		<u>FOREIGN PERSONNEL ASSIGNED</u>	<u>FOREIGN PERSONNEL VOLUNTARY</u>
Administration			
3 Professors	2,625.00	1/2	
Teacher Training			
1 Professor		1	
1 1/4 Asst. Professors	765.00		1/4
Music			
3 Asst. Professors		1	2
1 1/2 Lecturers	545.00		1/2
TOTAL PERSONNEL	3,935.00	2 1/2	2 3/4
Administration of School	100.00		
Extension and Investigation	200.00		
Music equipment & maintenance	550.00		
Practice School	2,250.00		
Books, magazines & teaching materials	<u>300.00</u>		
TOTAL EXPENDITURE	7,335.00	2 1/2	2 3/4

22 November 1949

THE PRESIDENT'S ANNUAL REPORT TO THE BOARD OF DIRECTORS
of
HUACHUNG UNIVERSITY, WUCHANG
FOR THE YEAR 1948-1949
(July 30, 1949)

I. General Conditions

The President of the University has the honour to submit his annual report for the academic year 1948-1949.

This report is accompanied by reports of the Administrative officers of the University, except that of the Treasurer which is sent separately.

The year under review was the third year since the return of the University to its original site in Wuchang. It was perhaps the most momentous year in the history, not only of the University, but also of the Chinese nation.

The year began in the middle of September with the Civil War drawing nearer and nearer from the North to the Wuhan center with obviously Nanking, Shanghai and the Wuhan cities in the lower Yangtze Valley as its objectives. The year began, however, with a record enrollment.

The war situation quickly became more grave. By November it was critical. The military authorities, then in charge of the center, advised the evacuation of civilians and all organizations not essential to the prosecution of the war. Aliens were urged by their respective consuls to leave. It was difficult for the Chinese administrative head of a university to decide what would be the best step for any individual member of the faculty to take, whether to remain, or to leave with his family, or to send the family away and remain himself. But it was clear enough that the University itself could not and should not move. This decision was made, and had the concurrence of the Senate of the University and the approval of the Board of Directors as early as July of the last year, and subsequently re-affirmed by the Executive Committee of the Board. Action was taken by the Board of Directors in July to leave any emergency decisions to the President and Senate of the University in case the Directors should not be able to meet and take the necessary actions pertaining to the authorities only of the Board of Directors.

But the first semester of the year was peacefully completed under somewhat nervous conditions with alarming news pouring down daily from the North, mixed with numerous wild rumours. As Dean Constantine writes in his report, "All during the year we have been conscious of great events about to happen." The winter vacation passed away, and the second semester started with an enrollment, 82% that of the first semester, an enrollment much larger than we had dared to expect. Students found it difficult, however, to pay their fees. Relief funds were raised locally and special grants were made by the United Board for the same purpose. Every effort was made to assure that assistance was given only to those students who really needed it, but this was no easy task. At least the students were genuinely convinced of our sincerity to help and showed their appreciation.

Beginning from March, early in the second semester, "We have worked under the shadow of a coming crisis," to quote from Dean Constantine's report again, "and feared that our work might be greatly interrupted, and that we should not be able to finish the year." The President's job in those days was to keep constantly in touch with all the sources of information, only part of which he was free to share at the time with his

colleagues and students. He had no way of telling whether the information he gathered here and there was reliable, and some of it was confidential in nature. At no time was the power of judgment more needed and its exercise more difficult. He had to keep the Faculty and Staff calm, to protect his students, to give discreet answer to people who came almost every day from outside the University to his office and his home to find out his attitude towards one thing or another, sometimes with a good and friendly motive and sometimes not, and above all he had to keep everybody in good humour, including those high and mighty.

Finally, in the middle of May the crisis came. What happened can best be described by another quotation from Dean Constantine's report:

"Fortunately the change of Government took place with far less disturbance than anyone expected, and classes continued normally on the very day when the Nationalist troops left the city, blowing up railway and river installations as they went, and leaving Wuhan in a vacuum.

"Such a momentous change in the history of China, however, could not take place without some recognition, and a few days holiday was granted to the students, partly to allow them to welcome the Liberation Army, and partly to give them an opportunity to rest after several nights spent in guarding the campus.

"It was inevitable that some students should consider that liberation meant liberation from all discipline and control, and therefore a movement started among the students for the reform of the entire curriculum and administration. What followed is summarized in the following report which I presented to the Senate:

'The liberation of Wuhan and the setting up of a new Government have had considerable repercussions among the students. The Sophomore and senior students presented petitions to the Faculty asking for abolition of the Intermediate and Final Examinations. The Faculty meeting decided that Sophomore students could take the Intermediate either in June or September but that Final Examinations would be held as usual. The Senior students were not satisfied and asked for further explanations, but before any explanations could be given they declared a strike on Tuesday May 31st, demanding abolition of Final and Intermediate Examinations of the office of Dean of Discipline.

'On Thursday June 2nd the Faculty met again to consider some proposals offered by the Students' Government, and after protracted discussion on the following resolutions were adopted.

"That Final Examinations be postponed pending clarification of the policy of the new Government.

"That Intermediate Examinations be suspended for 1949 pending clarification of the policy of the new Government."

'The Senior students called off their strike on Friday June 3rd, and classes have continued normally since then.'

"Many changes will have to be made in the future. Some of them may not be to our own liking. Others we can welcome, for we should remember that the present curriculum is not of our own making, but one which was imposed upon us by the Ministry of Education, and which we have always felt was too rigid. When the students ask for fewer lectures and more discussion, the Faculty can reply that that has always been their desire, but it has been almost impossible to persuade students to participate in class discussion. The Faculty is realizing the necessity for a reconsideration of our curriculum and administration, and has appointed committees to consider what changes should be made in the system of Intermediate and Final Examinations, and in the curriculum, which can be put into effect in September.

"In this connection, attention should be drawn to two resolutions which were passed unanimously by the Faculty Meeting after liberation.

'The whole Faculty of Huachung University re-affirms its determination to continue the work of Huachung even under difficult conditions, and to uphold tenaciously the fundamental aims laid down by the Board of Founders of the institution.

'This Faculty places on record its deep appreciation of the leadership and wise guidance of President Wei during the critical months through which we have passed and assures him of our continued confidence in his leadership in the future.'

Because the Senior Class did not take the final comprehensive examinations on the four years of their major work, there were no Commencement exercises to mark the end of the year. The term examinations for the students of the other three years were only half finished when the Student union of the center started a week of propaganda in the street against the use of the silver dollar in order to make the People's Bank notes the exclusive currency. The week ended only on June 25th, the very end of the term, according to the University calendar. Whether the examinations not yet held will be taken again remains to be seen at the beginning of the next academic year. However, the Seniors finished their term examinations (at their own request) during the last three days of the term, leaving their finals still an open question. Most likely some will ask for these, but others may not care at all.

II. The Student Body

The following tables gives the total enrollment and the size of the classes for the last three years since the return of the University to Wuchang:

	1946-47		1947-48		1948-49	
	Autumn	Spring	Autumn	Spring	Autumn	Spring
Seniors	25	25	26	24	47	47
Juniors	29	28	54	48	139	125
Sophomores	91	86	220	205	195	163
Freshman	302	245	237	193	191	133
TOTAL	447	384	537	470	572	468

Drop in second term 14.1% 12.5% 18.2%

From the above table it is clear that immediately after our return to Wuchang the selection of new students for admission was not so strict as it ought to have been, and therefore the large decrease in number of the Freshman class and the general drop of the total enrollment of 14.1% at the beginning of the second term. The selection was better in the year 1947-48, and therefore the more reasonable decrease of both the Freshman class and of the total enrollment of 12.5% at the beginning of the second term. The third year, the number of those that did not return after the first term was considerable, and was due to the war situation. The decrease by class was as follows:

Senior Class	0	0%
Junior	14	10%
Sophomore	32	14.4%
Freshman	58	30%
TOTAL	104	18.2%

It is interesting to observe that the longer the students had been with us the more they chose to stay in spite of the alarming circumstances. The decrease of 18.2% was by no means surprising. The average decrease of the previous two years was 13.3%. That of the present year was only 4.9% higher.

The senior class of 47 members of this year was a small one, but it was the largest we have ever had. It was the last class to be enrolled in Hsichow. In this year we were at last achieving, after two years of strenuous and deliberative efforts, a better balance in the comparative size of the different classes. We had hoped that after this year we would have a well-balanced college. Our hope may have been entirely shattered by the political change, but a better day will surely return.

The Huachung name carries a great weight in educational circles. We have been put to a severe test, and both our faculty and students have stood well and firm. Public confidence in our work has never been higher. Academic standards have remained at about the same level, higher perhaps in some respects. But the odds in the general situation have been against us. We are proud of the good morale of our faculty and of our students and the general health conditions, according to the report of the Resident Physician.

There have been many difficult problems during the year, particularly during the weeks before and after the liberation of Wuchang. The students needed careful handling. Sometimes we feel their behaviour is naive. But they are caught in a tremendous mass movement, and there has never been any ill-feeling between the administration and the student body. When the three-days' strike of the Seniors was settled by action of the Faculty, the class held a social meeting, inviting the whole Faculty and Administrative staff and offered their apology. The President gave them a speech in strong language, and they accepted it in good spirit.

The percentage of Christian students and of graduates from Christian middle schools has been steadily rising, and the interest of the students in religious activities has been increasing. During the first week after the liberation of Wuchang there were no classes, and therefore the daily morning chapel was suspended, since students were out in the street the whole day, doing propaganda work and participating in various political activities. After the third day with no chapel service the Christian students felt the need of public worship, and started an evening service of their own, which was better attended than the regular morning chapel. This continued until the regular morning chapel service was resumed.

III. Hostel and Hostel Work

The old and new Yen Hostels for women students under the Dean of Women, Dr. Waiking Taai, who is concurrently Professor of Religious Education, continued to house 195 girls although the original capacity of the two buildings was only 85. Poyu Hostel was entirely used for men students after the four families moved out late in the autumn. This, together with Ingle Hall, the Second Hostel in the London Missionary Society Compound, and the Fourth Hostel built two years ago next to the Practice School by the University for temporary use, gave sufficient space for about 380 men students, but all the rooms were overcrowded.

All the four wardens for the men hostels were missionary members of the faculty, Professor David F. Anderson, Professor T. R. Tregear, Asst. Professor R. Brank Fulton, and the Rev. Alfred B. Starratt. There were four Chinese associate wardens, one for each of the four hostels for men; they were Messrs. Paul T. H. Wu, John Yang, Hsiao Fu-yun, and Pi Lieh-chio. By action the wardens and associate wardens have exchanged offices since June. The wardens and their associates have tried their best to make their students comfortable in very crowded conditions and with no modern facilities. But in spite of

their efforts the hostels have not begun to function as centres of the men's social and religious life, as they are intended to be. So far as the men's students go, our original hostel system has not been successful. Effective work in the men's hostels is impossible, as the reports of the Hostel Wardens amply show, until new buildings are properly erected for the purpose with adequate physical facilities and with apartments or semi-detached houses for the wardens and the associate wardens. But this may have to wait for the return of more propitious conditions in the country and in the world when funds can be raised. The University, however, has no need more urgent than this. Its usefulness is certainly curtailed until this need is met.

V. Religious and Other Activities

The religious programme in the University has been carried on as before. There is the Chapel Committee appointed by the Board of Directors. It consists of five faculty members representing the cooperating missions, with eight students elected by the four fellowships: viz., the Episcopal, the Methodist, the Church of Christ in China, and the Lutheran. It arranges for the Sunday evening service and the morning chapel worship, Tuesday through Saturday of every week during term time. It sponsors the three Sunday Schools under the direction of Dr. Waiking Taai, who is assisted by her students of Religious Education and other students interested; it subsidizes the evening classes for the illiterate; it raises funds for various religious and social purposes both inside and outside the University; and, in a word, it symbolizes the concerted efforts of all the religious groups in the University whenever and wherever united actions are necessary and possible. The denominational fellowships have their own activities, but more-and-more they come together as far as conditions permit. The churches represented in the University keep their own traditions and identity.

Mention has already been made that the percentage of Christian students is steadily rising. In the first term of the year under review, the Christian students were 47% of the total enrollment, and in the second term the percentage rose to 51.7%. More work, however, must be done to make our students better informed of the Church, its history, and its teachings, more conscious of the position and duties of the Church in the present-day world, the challenge confronting each Christian man and woman, and particularly the opportunities for Christian witness and service in China. Especially we must help our students to realize that they can be more effective Christians only when they draw nearer to God day by day in their worship and in their own private devotion, which latter is perhaps the weakest aspect of their religious life.

Other types of student activities are many and various. There is a club for almost every one of the major departments. Several other clubs have political interests, which find their main outlets in publishing the wall-papers, a war-time relic with vigor and tenacity, showing however little original thinking and serving sometimes little purpose. Immediately before and after the arrival of the People's Army, there were numerous small groups to study and discuss the political ideas and policies of the New government, to learn the new songs and to practise the folk dancing. It has become a fashion for students to have a social evening with a programme to last four or five hours singing, political songs, doing folk dances, and staging plays with very subtle political motives, and that even before the evacuation of the Wuhan cities by the Nationalist Army and the Nationalist Government.

Huechung is fortunate in that the students have not mixed their political activities with the religious ones. They keep them quite distinct. But Christian students participate in all kinds of political work, and there has been no discrimination against them. Neither has there been any indication of anti-religious or anti-foreign feeling in all the political activities of the students.

As soon as the summer vacation began, the Huachung Christian students started to organize a summer conference for the leaders of the Fellowships in the University and for leaders of Christian students in the Christian middle schools in the Wuhan center. The plan for the conference was first approved by the Principals in their regular monthly meeting for June. The conference was held June 29-July 3 with an attendance of 80 delegates sent by the eight middle schools, the Central China Union Theological Seminary and Huachung University. Of the 80 delegates, 75 were students. At the cities of the conference was a candle light service in the evening. It was a beautiful and disinterested service. Before the service came to an end, everyone of the 75 students came forth and placed in a box for the purpose in front of the altar a slip of paper given to them earlier in the day to indicate whether or not he or she would pledge for voluntary service in the church. It was found later that 60 students made such pledges, when the box was opened and the papers examined. This is to be the beginning of the Wunan Christian Students Volunteer Movement. A committee is following this up, and this committee consists entirely of Huachung professors, alumni, and students.

VI. Teaching and Administrative Staffs

Our Teaching and Administrative Staffs are shown in the following tables:

Teaching Staff	<u>Full Time</u>	<u>Part Time</u>	<u>No. of Courses Offered</u>
Arts Faculty			
Chinese Language & Literature	8	0	28
English " & "	7	2	31
History	4	0	13
Economics-Commerce	4	1	12
Philosophy, Psychology, Religion	4	0	11
Geography	<u>2</u>	<u>0</u>	<u>3</u>
	29	3	98
Science Faculty			
Biology	4	0	9
Chemistry	4	0	13
Physics	4	0	10
Mathematics	<u>2</u>	<u>0</u>	<u>6</u>
	14	0	38
Education Faculty			
Education	5	0	18
Music	<u>3</u>	<u>2</u>	<u>18</u>
	8	2	36
Total Teaching Staff and Courses			
Offered	51	5	172

It is to be noted that some of the teachers listed above as full-time spend a considerable amount of time in administrative duties, such as the President, the Dean of General Faculty, the Deans of the three colleges, Arts, Science and Education, the Treasurer, the Dean of Women, not to mention the Heads of all departments.

The following paragraphs from Dean Constantine's report are of significance:

"There has been little change in the staffing of the departments, but the number of courses taught shows a considerable increase in the courses in Philosophy and Religion, Education and Music.

"The Faculty has worked well during the year, and has not been too greatly disturbed by political and military events. In spite of differences of race, religion,

outlook and temperament there has been a spirit of harmony and cooperation among the Faculty."

Changes in the teaching staff during the year have been few. Professor Fu Mao-chi of the Chinese Department went to Cambridge, England, on a British Council Fellowship, and Mr. Ying Chung-fu of the Physics Department left for postgraduate studies in Brown University in the U.S.A. on a Huachung Fellowship. Both will be away for at least two years.

We lost by resignation Professor Hsu Chia-yu of the Chinese Department, Assistant Professor Edith Hutton of the English Department, and Mr. Wu Ching-ho of the Economics-Commerce Department. Professor Hsiung Wen-ming of the Department of Education left us at the end of the first term to go to Kweilin, Kwangsi.

Mr. Shih Shen-ho of the History Department died after long illness at the end of July 1948. Mr. Mark Tseng, Librarian, passed away on May 12, 1949. In these deaths we suffered the loss of two of our most loyal alumni and faithful workers.

The following new appointments were made at the beginning of the academic year: Assist. Professor Kao Ching-chi and Mr. P'i Huan-wu, Lecturer, for the Chinese Department; Mr. Hsu Chu-ming, Lecturer, and Mr. Hu Tun-chu (part-time), for the Economics-Commerce Department; Asst. Professor Li Siao-mu for the Mathematics Department; Mr. Ling Sen-chuan, assistant in the Physics Department. Dr. Walter P. Allen Ed. D., returned from the U.S.A. as Assistant Professor of English after four years of absence in war service and for further studies. Dr. Allen is the only missionary added to the faculty during the year. Mr. Wen Tao-yung, Huachung '43, Business Manager, resigned to study Theology in Lancaster, Pa., U.S.A. and Mr. Hwang Chieh-mang, Huachung 1948, was appointed in his place.

Of the members of the Teaching Staff, the following figures may be of some interest:

Salaried Missionaries		16	
Episcopal	9		
Methodist	3		
London Mission	2		
Reformed Church	1		
Yale-in-China	1		
Voluntary (Wives)		6	
Christians (Chinese)		<u>22</u>	
		44	= 78.6%
Non-Christian Chinese		12	= 21.4%
TOTAL		56	
Holders of Ph. D. or equivalent		18	
" " M. A.		12	30 = 54%
B. A. or equivalent		<u>18</u>	= 32%
Diplomas		8	= 14%
TOTAL		56	

Full-time Administrative Staff

Missionary Wives	2		
Chinese Christians	<u>7</u>	9	= 56.3%

Non-Christian Chinese

Clerks

7 = 43.7%

Total

16

Total Teaching and Administrative Staff 72

It is hoped that the above statistics will give some idea as to what personnel we have for the work undertaken in the University. Our teaching is of high standard in view of the comparatively poor preparation of the students who come to our freshman class every year from the various middle schools all over the country. Our teachers are conscientious, and all except perhaps two or three are of marked ability. Besides their class-room teaching, most of them have heavy administrative and extra-curricular duties, for which as a rule their teaching load is not reduced. Miss Cox has the Glee Club and the Choir of the Church of the Holy Nativity on the campus, and Mrs. Anderson with the assistance of her husband puts on every Thursday evening the Hour of Music in Stokes Hall. There is always an attractive and instructive programme during that hour for the promotion of music education of the students and of the University community. Even during the most tense periods of the year, with wild rumours in the air, the hall was full with students, wrapped in close attention, listening to the singing or the playing of the piano, or of the orchestra, or even to gramophone music.

Dr. P'u Hwang is Dean of the College of Education and Professor of Education: he teaches five full courses and acts as Principal of the Practice School. He conducts every month the meeting of the Principals of the Christian middle schools in the Wuhan cities; he organizes every alternate year the Educational Conference, the first of its kind after the war being held in Kuling from July 26 to August 7, 1948; with 100 delegates from 25 Christian middle schools in the Central China area, together with a number of delegates from Shanghai. He organizes and conducts every alternate year the Central China Christian Middle School Principals Conference, the second post-war one being in Changsha from April 5 to April 8, 1949, with only fourteen principals in attendance, owing to the political conditions.

Such illustrations may be multiplied. But much more work for the service of the community or for general scientific interest may still be undertaken, in social surveys in gathering economic information and statistics, in scientific demonstration lectures, in educational exhibits, and what not. But we need more workers. Indeed, we can very well take pride in the teaching and administrative staff we have been able to get so far. But there is much room for improvement. It ought to be borne constantly in mind, however, that first-class Chinese Christian scholars, qualified and available for university teaching are few and hard to find. Huachung is lucky in getting a fair share of them.

It is indeed difficult to find a good scholar who is also a good teacher. Every new appointment is a toss-up, so to speak. A change is not always for the better. A man may have a good degree with a good background, and he may be highly recommended, but experience may prove that he lacks the collegueship we expect or the ability to teach. And yet teaching ability and collegueship are not the only qualifications for Huachung. There are others.

To maintain our place in learned circles and to be worthy of the name of a university, we must promote research and produce results. But research even in a very limited scope and of the most modest character requires facilities, and facilities are expensive to provide. Our library is far from being adequate, particularly in the back numbers of the various periodicals, some of which are not purchasable at present. The library is still understaffed, and this means that whatever books and periodicals are already secured are not properly placed within the easyreach of the faculty members and of the students. As to research in the physical and natural sciences, our

laboratories are not yet well equipped. When we come to the analysis of our current budget for the University, we shall see how deplorably the library and the laboratories are being neglected.

Dean Richard P. Bien's report for the Yale-in-China College of Science shows some interesting attempts at scientific research, both by his faculty and by his students, but he is very emphatic that "if the departments are to function with good standards," and he is there speaking of scientific instruction alone, "one of the most urgent needs is still equipment." As to scientific books, it is just pathetic to read in Dean Bien's report that "during the year, there has been hardly any addition of books. Available money seems to be all absorbed in keeping up subscriptions to journals." He is modest enough to ask only that "some money should be made available for some addition of 10-15 books per department per year."

Dean Lo's report for the College of Arts draws attention to the importance of research and publication. "More research or writing," he writes, "should be encouraged; and this can be partly accomplished through the promotion of university publications."

At least one University journal of a learned character should be published, perhaps as a semi-annual. There are materials for the purpose, if only an editing manager can be found by releasing one of the professors for the work. For almost two years a group of faculty members have been reading every month a research paper. Some of these papers are of high scholastic standard, and they ought to be published. But it is even more important to encourage the preparation and publication of books in Chinese or English, embodying the research and teaching results of some of our faculty members. There are some such publications, but they are far too few, even for a small faculty like ours. The excuse is that all of us are too heavily loaded in teaching and in administrative duties. This is a real problem, and its solution must be found. Faculty members with an aptitude for research and writing ought to be given more time for the purpose. This, however, means more funds for additional appointments.

VII. Financial Conditions.

If an educational institution is at all a going concern, its financial needs are continuously on the increase. Huachung is no exception, and some of its financial demands are reasonable and urgent. This can be shown by an analysis of its budget for the year 1948-49.

Incomes

Appropriations by cooperating missions	US\$26,400)	
Salaries of 20 $\frac{1}{4}$ missionary workers at US\$1200, as budgeting value, each	24,300)	63 %
Harvard-Yenching Board	5,000)	7.4%
Individual Gifts	900)	
United Board	10,606	13.3%
Student Fees	12,500	15.6%
Government Grant	400	.5%
	<u>US\$80,106</u>	<u>100. %</u>

Expenditures

Instructional Salaries (Missionaries at US\$1200 each, as budgeting value)	50,335	62.9%
Science Equipment	2,625	3.3%

Library books, etc.	3,090	13.9%
Practice School	1,250	1.5%
		<u>71.6%</u>
Administrative Salaries (Missionaries reckoned as above)	12,705	15.8%
Office Expenses (postage, telegrams, cablegrams, etc.)	2,470	3. %
stationery		
Library Operating expenses	726	.9%
General Maintenance (Heating, lighting, grounds, repairs, wages, etc.)	5,180	6.4%
		<u>26.1%</u>
Scholarships, Medicine, etc.	1,725	2.1%
TOTAL	US\$80,106	<u>99.8%</u>

During the year Dr. Richard Bien was appointed Patons & Baldwin Professor of Physics, and Dr. George Bien, the I.C.I. Professor of Chemistry. To support these chairs, Patons and Baldwin has sent £300. during the year; and I.C.I. £209. from January 1949 to date. The two items amount to £509. or approximately US\$1,527. The Rev. Noel B. Slater, Executive Secretary of the China Christian Universities Association in London, has been instrumental in securing for us these contributions, as well as a goodly quantity of scientific apparatus, two excellent gramophones and books directly shipped from England.

These gifts increase the total financial support from Western sources by about 2%, not indicated in the budget, which was adopted before these gifts were known.

Income from local sources, including fees, paid by students, has been small, only 16.1%. The percentage would be slightly higher, should we add two items of local income, which are outside the budget also. These are approximately the equivalent of US\$1,650. (US\$475.65 plus Silver \$1,550.) raised by the President in Hankow and from alumni for Special Student Relief in the second semester; and the equivalent of US\$500, towards the building of faculty residences, sent by a Chinese Christian friend. These contributions amount to about 2.5% of the budget.

Even then, local incomes are insignificant. We have not reckoned in, of course, the hostel, boarding, and light and water fees paid by the students, which are equivalent to about 15% of the budget, but are outside it, because they are considered non-educational expenses. In normal times fees would be higher, and grants by the National and the Provincial Governments and organizations in China would be at least 10% instead of .5% of the budget. But Chinese economic conditions have been such during the post-war years that we have to depend upon support mainly from western sources. A year ago, however, we realized more than 12% of our budget from Government grants and a local financial campaign. These have not been repeated during this year.

A glance over the expenditure side of our budget for the year reveals some alarming facts. 62.9% is for instructional salaries, and 15.8% for Administrative salaries. The two items together amount to 78.7% or nearly 4/5 of the total budget. And yet the Chinese members of the teaching and administrative staff have been underpaid, if we consider the higher prices and the depreciated value of even the American dollar. At least US\$30,000 ought to be added to the Chinese salaries, but that would mean far more than the balance of the budget after the present salaries are paid.

Scientific equipment and Library books are far too low. Each of these items should be US\$10,000, instead of US\$2,625 and US\$3,090. The inadequacy of these items in the budget has been covered up by the Rehabilitation Funds which, however, are being exhausted after three years. During these three years about US\$50,000 has gone into

scientific equipment. Together with what we brought back from usichow after the war, our laboratory equipment is worth approximately US\$60,000 plus at least US\$10,000 worth of apparatus sent to us from abroad as gifts. This equipment will gradually wear out. US\$10,000 a year for replacement and necessary additions is not an over-estimate.

According to the Librarian's report, we have now in the Library about 15,000 volumes of Western books, mainly in English, and 25,000 Chinese volumes. It is a good working collection. But serious gaps are still to be filled and additions to be made from year to year. For the purpose of the Library, we reckon 15 departments, General Reference, for instance, reckoned as two (a double department), and Economics as one. Each department needs on the average to subscribe to five specialized periodicals and acquire 150 books every year. The sum of US\$10,000 is needed. Unless these two items on the budget are adequately increased to the amount mentioned, Huachung would be only a university in name. It would mean intellectual starvation.

The item for Library Operation is ridiculously small. It is true that about US\$4,600 is spent on salaries of the Librarian and his six assistants and clerks. But even in China as much ought to be budgeted for the operation of the library as for the purchases of books and magazines. The ratio is higher abroad in favour of operation. A reasonable budget must add US\$4,000 to this item, especially when the new library is built and in use, for then, heating, lighting, and wages would be much higher than at present.

General maintenance is low. It ought to be doubled. Wages will surely go up and the appropriation for Repairs is inadequate.

All these increases would call for the addition to our present budget of about US\$53,000 making the budget for the year US\$133,000 instead of US\$80,106. The former figure is almost the one estimated in the Ten-Year Plan for the second period of our post-war development. That estimate in the Ten-Year Plan was US\$137,400, which includes US\$10,000 for Research Fellowships.

The second period in the Ten-Year Plan is to begin with the fifth year after the war when the University should have 77 members on the Teaching and Administrative Staff and 500 students. We do not now have quite the number of 77 Teaching and Administrative people, as we have only 72, but we have a student body already of 572. The Ten-Year Plan envisages more-or-less normal prices and the pre-war value of the U. S. dollar, and at present prices are still high, and the U. S. dollar has depreciated in purchasing power in China. No wonder our people are underpaid.

But how are we going to find the additional US\$53,000 needed? It is a question for the Board of Directors, the United Board, and the cooperating missions to answer. Naturally we ought to wait for better times to return, both in China and abroad. The duty of the President is to call attention to the deplorable financial conditions of the University.

VIII. The Physical Plant

There is nothing impressive in our physical plant. The land is perhaps enough for a small university. The acreage has increased considerably since 1924 when the University was first incepted. We had at first only the use of one-half of the Boone Compound, which enclosed about 25 English acres. Now, we have the permission of the National Council of the Protestant Episcopal Church in the United States to take possession of the whole property of this compound with all the buildings on it, if and when the Boone Middle School, at present sharing the compound with us, moves out to its new site, for which funds have been provided.

Before 1926 Bishop Gilman, then Acting President of Huachung, bought with Episcopal

Mission money about 8 acres of land outside the old City Wall and east to the Boone Compound. In 1936 the City Wall land and moat, approximately 9 acres in area, together with private land south of the property bought by Bishop Gilman and east of the City Wall, about 20 acres, was also acquired by purchase. Small lots in that neighbourhood have since been added. Our total land holding is almost 65 acres, including the Middle School half of the Boone Compound. When all this land is properly developed, it will make a compact and attractive University campus.

But now we have only old and unattractive looking buildings, none of which is really suitable for university use. The present administration building, a two-storied building some 70 years old, originally erected for a small mission school for 50 boarding girls, contains five small offices, three classrooms, and a faculty common room on the ground floor, and the Chemistry department upstairs. Ingle Hall, built in 1906 as a boys' dormitory of three stories, is now used by the Physics and Biology Departments at the two ends, and as a men's hostel with a large diningroom in the central part of the building. The Library, with Stokes Hall upstairs as an Assembly Hall, was built in 1909. It is hard to believe that the Library Movement in China was started here, for certainly no library could have been more poorly designed. These three are our main academic buildings! It is indeed a poor lot.

The old Yen Hostel, remodelled in 1932 from an old-fashioned double dwelling house originally built in 1906, can comfortably house about 50 girls with an apartment for the Dean of Women. We are crowding over 100 girls in it. The new Yen Hostel, erected in 1937, was intended for 46 girls, and about 90 girls are using it now. Both the diningroom and the social room are too small for the 195 girls we have at present.

Besides Ingle Hall, there is also Poyu Hostel for men with a capacity for about 40 students, but used by twice that number at present. It was remodelled from a double house erected probably in 1881, perhaps the oldest building in the Boone Compound. It was in this building that Bishop Schereschewsky had his stroke, which caused his paralysis. The London Missionary Society hostel for men is a set of small buildings originally used by the London Missionary Society as a woman's Hospital. It takes care now of about 90 men students who come to Ingle Hall for their meals, as do also men students from the other hostels. The Fourth Hostel is a temporary affair. We hope it may not have to be used as a hostel for very long. There are in it 12 cubicles, each accommodating 8 students.

We must not forget to mention St. Paul's Hostel for single men teachers upstairs, and some some offices and a small chapel on the ground floor. It was St. Paul's Divinity School in the Boone University days and was built in 1916.

Classrooms are scattered in the Administration Building, in the Library, and in Stokes Hall, and there are only ten of them, which are not enough. So an old parish house next to St. Paul's Hostel has been changed into three classrooms as a makeshift.

All the members of our teaching and administrative staff who have families are provided with separate houses. On Boone Compound there was before 1924 only one house available for a college faculty family. This is now divided into three apartments. Three houses were built for the University faculty in 1924, one in 1926, three in 1936, four in 1937, thirteen in 1947, and five double houses in 1948. The four built in 1937 are now each divided into two apartments. Three houses on the L.M.S. Compound are also being used by our faculty members. So are also two small houses, one built in 1935 near the Library, and the other remodelled in 1946 from a gate-house.

More faculty houses will soon have to be added as the years go by. Members of the teaching and administrative staff must be properly housed before they can work. Next

we must erect some new hostels for men to take care of at least 300 students, and then 200 more at a later stage of the construction programme. A hostel for single men teachers and one for single women will be needed. Each ought to have kitchen, dining and other facilities.

Funds have been secured for a good-sized library and an adequate Arts and Administrative Hall. Everyone of the old buildings, including those to be evacuated by Boone Middle School when the time comes, needs to be reconditioned for University use. Money for all these various purchases is far from being sufficient. As a matter of fact, practically no money will be left when the library and the Arts and Administration Hall are built, and when the Women's Hostels and the Science united are reconditioned. This is no time to speak of money-raising, but as long as we intend to carry on, we should be reminded of the very pressing needs of our physical plant.

IX. The Future.

It has never been more difficult to forecast the future than at the present juncture. The educational policy of the New Government is yet unknown except in broad generalities. But we are confident, as reported by Dean Constantine, the Faculty re-affirmed after Liberation "its determination to continue the work of Huachung even under difficult conditions, and to hold the fundamental aims laid down by the Board of Founders of the institution." This may be very difficult, but we are undaunted. On July 15 when the Deans of the Colleges of the University and the Heads of the Departments met, the following resolution was again passed:

"We re-affirm that the purpose of our education is to train students to think as World Citizens, to be able to know the sources of information, to collect and sift data, to form a judgment on the data and to have the courage to stand on the judgment formed, and to acquire such skills as shall enable them to play a productive part in society."

This refers mainly to the intellectual aspect of our education, for it was formulated at a meeting to consider the recasting of the curriculum. But even intellectual training as thus aimed at is much needed in China, and we still have our part to play. The Church, as well as China, has come through many a crisis, and still stands firm. We are encouraged by the wonderful spirit manifested by our students and many of our alumni in these days of difficulties and perplexities, and we feel that what we try to do for the uplifting of Chinese society through the education of Chinese youth is tremendously worth-while. By God's Grace we are ready to press forward with our task. Our resources are limited, but we do not depend on human resources alone.

Respectfully submitted,

/s/ Francis C. M. Wei
President

Wuchang, China
July 30, 1949

MINUTES OF SPECIAL MEETING
CENTRAL CHINA COLLEGE FOUNDATION

November 29, 1949

The Central China College Foundation met according to the call of October 26, 1949 (see Appendix A) in Room 903 at 150 Fifth Avenue, New York, at 10:30 A.M., November 29, 1949.

The President, Dr. Arthur M. Sherman, called on Dr. Lichtenberger to open the meeting with prayer.

It was reported that since May 5, 1948 the following changes in the membership of the Foundation had occurred:

Dr. Dale H. Moore, resigned
Dr. W. Reginald Wheeler, resigned
Dr. J. G. Vaughan, alternate for Miss Hilda Porter, deceased.
Dr. Robert Morris Paty was elected an alternate to succeed Dr. Vaughan.

The Secretary also reported that Dr. Wynn C. Fairfield continued as alternate for Rev. R. K. Orchard and Dr. Frank T. Cartwright as alternate for Dr. Harold B. Rattenbury.

The roll call showed that all members of the Foundation were present in person or by proxy as follows:

Dr. R. Pierce Beaver	Present
Rt. Rev. John B. Bentley	Proxy
Dr. Frank T. Cartwright, alternate for Dr. Harold B. Rattenbury	Present
Dr. Dobbs F. Ehman	Proxy
Dr. Wynn C. Fairfield, alternate for Rev. R. K. Orchard	Present
Mr. J. Earl Fowler	Present
Rev. Gerard H. Gebhardt	Present
Miss Mary E. Johnston	Proxy
Dr. Kenneth S. Labourette	Proxy
Very Rev. Arthur C. Lichtenberger	Present
Dr. E. C. Lobenstine	Present
Mr. Oliver S. Lyford	Present
Dr. Robert Morris Paty, alternate for Miss Hilda Porter	Present
Dr. Arthur M. Sherman	Present
Dr. John K. Shryock	Present
Rev. Luther Tucker	Proxy
Dr. Edward H. Hume	Present

The President stated that the purpose of the meeting was to authorize the execution by the President and the Secretary of a certificate of dissolution of the Central China College Foundation and the transfer of its funds to the United Board for Christian Colleges in China. It was unanimously

VOTED to authorize the execution by the President and the Secretary of a certificate of dissolution of the Central China College Foundation and the transfer of its funds to the United Board for Christian Colleges in China.

There being no other business, the meeting adjourned.

J. Earl Fowler, Secretary

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HUACHUNG UNIVERSITY
(Central China College)

APPENDIX A

WUCHANG, CHINA

October 26, 1949

To the Members of the Board of Directors of
Central China College Foundation

Dear Friends:

I attach hereto a formal notice of a special meeting of the directors of Central China College Foundation. The purpose of this meeting is stated in said notice.

On May 14, 1947, the United Board for Christian Colleges in China elected directors of Central China College Foundation to be members of the Huachung Committee of the United Board. Thereafter these persons were members of both of these organizations, the responsibilities of which have been substantially the same.

On May 1, 1948, at a meeting of the Huachung Committee of the United Board, it was:

VOIED: That the treasurer of Central China College Foundation be authorized
252 to transfer all funds of Huachung University in possession of the Foundation (with the exception of personal funds belonging to members of the faculty) to the United Board for Christian Colleges in China, on or before June 30, 1948, with a detailed explanation of the responsibilities of the use of the funds.

Unforeseen circumstances delayed this action by the treasurer, but on November 10, 1948, all of these funds with full explanation were delivered by the treasurer of Central China College Foundation to the treasurer of the United Board. We now find that this delivery did not complete the transfer because the funds included \$12,000 in U.S. Bonds of Series G, which cannot be transferred from one owner to another without specific certification, such as is outlined in the form of notice of a special meeting which accompanies this statement.

The object of continuing the life of the Central China College Foundation will cease after this transfer of funds has been completed. Therefore, the proposed action of the special meeting includes the authority to the officers of the Foundation to include a certificate of dissolution.

You are requested to notify the secretary of the Foundation at 281 Fourth Avenue whether you intend to attend this special meeting. If unable to attend the meeting, please sign and send to the secretary a proxy, the form which accompanies the notice. Proxies are permitted in this case because the discontinuance of a member corporation such as this comes under a State Law which permits proxies.

The membership of the Huachung Committee on May 5, 1948 was as follows:

Representing the Domestic and
Foreign Missionary Society

Rt. Rev. Jno. B. Bentley
 Miss Mary Johnston
 Rev. A. M. Sherman, S.T.D.
 Rev. John K. Shryock, Ph.D.
 Mr. J. Earl Fowler
 Very Rev. Arthur C. Lichtenberger
 Rev. Luther Tucker

Representing the Yale-in-China
Association

Dr. Edward H. Hume
 Mr. Oliver S. Lyford
 Dr. Kenneth S. Latourette

Members-at-Large

Dr. Edwin C. Lobenstine
 Dr. Dale H. Moore
 Mr. Reginald Wheeler

Representing the Board of Foreign
Missions of the Evangelical and
Reformed Church in the U.S.

Dr. Dobbs F. Ehlman
 Rev. G. H. Gebhardt

Representing the Methodist
Missionary Society of England

Rev. Harold B. Rattenbury
 Dr. F. T. Cartwright
 Miss Hilda Porter
 Dr. J. G. Vaughan

Representing the London Missionary
Society

Rev. R. K. Orchard
 Dr. Wynn C. Fairfield

The funds of Huachung College (name now changed to Huachung University) which were placed in the custody of the United Board and delivery of which will now be completed are as follows:

Cash Balances at National City Bank

Operating Funds		
Reserve Account	\$5,087.70	
Joint Account	<u>3,408.08</u>	\$ 8,495.78
Rehabilitation Fund		13,244.74
Yunnan Scholarship Fund		634.00
Holmes Scholarship Fund		<u>480.00</u>
		\$22,854.52
<u>Cash Balance at Bank for Savings</u>		
Dr. Wei Travel Fund		468.81
Receivable from Dr. John Lo		3,863.08
<u>Bonds - U.S. Government</u>		<u>12,000.00</u>
		\$39,186.41

Please let me have a reply as soon as possible.

Very sincerely yours,

/s/ J. Earl Fowler

J. Earl Fowler

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NOTICE

PLEASE TAKE NOTICE that a Special Meeting of the Directors of Central China College Foundation will be held at the United Board for Christian Colleges in China, 150 Fifth Avenue, New York on the twenty-ninth day of November, 1949, at 10:30 A.M., to authorize the execution by the President and the Secretary of a certificate of dissolution of Central China College Foundation, such certificate to recite the transfer of the corporation's funds to the United Board for Christian Colleges in China, and to be presented to a Justice of the Supreme Court of the State of New York for the endorsement of his approval thereon.

PLEASE TAKE FURTHER NOTICE that the authorization of such execution must be made by the votes cast in person or by proxy of two-thirds of the members of the corporation entitled to vote. A form of proxy is attached hereto.

If you cannot attend the meeting, will you kindly execute the proxy and return it to the undersigned.

.....

PROXY

KNOW ALL MEN BY THESE PRESENTS, That the undersigned member of CENTRAL CHINA COLLEGE FOUNDATION does hereby constitute and appoint either Arthur C. Lichtenberger or Edwin C. Lobenstine true and lawful attorney and agent, with power of substitution, for and in the name, place and stead of the undersigned, to vote as the proxy of the undersigned at the Special Meeting of members of said corporation to be held at 150 Fifth Avenue, New York 11, New York on the twenty-ninth day of November, Tuesday, and at any and all adjournments thereof, such vote to authorize the execution by the President and the Secretary of a certificate of dissolution of said corporation and the transfer of its funds to the United Board for Christian Colleges in China, and to vote upon any and all matters that may come before said meeting or meetings, as fully and for the same number of votes and with the same effect as the undersigned might or could do were the undersigned personally present at such meeting or meetings; hereby revoking any proxy or proxies heretofore given by the undersigned.

WITNESS my hand and seal this day of 1949

.....

Witness:

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MINUTES OF MEETING

HUACHUNG UNIVERSITY COMMITTEE
UNITED BOARD FOR CHRISTIAN COLLEGES IN CHINA

10:30 A.M., Tuesday, November 29, 1949
Room 903, 150 Fifth Avenue, New York 11, N.Y.

Members of the Committee

Chairman: *Dr. Arthur M. Sherman

*Dr. R. Pierce Beaver	*Very Rev. Arthur C. Lichtenberger
Rt. Rev. John B. Bentley	*Dr. E. C. Lobenstine
Dr. Dobbs F. Ehlman	*Mr. Oliver S. Lyford
*Dr. Wynn C. Fairfield	Rev. R. K. Orchard
*Mr. J. Earl Fowler	Miss Hilda Porter
*Rev. G. H. Gebhardt	Rev. Harold B. Rattenbury
*Dr. Edward H. Hume	*Dr. John K. Shryock
Miss Mary E. Johnston	Rev. Luther Tucker
Dr. Kenneth S. Latourette	

Alternates: *Dr. Frank T. Cartwright for Rev. Harold B. Rattenbury
*Dr. R. Morris Paty, for Miss Hilda Porter

Those whose names are starred were present.

The Chairman called the meeting to order. Dr. Lichtenberger led in prayer.

APPROVAL OF MINUTES

The Minutes of the meeting of April 29, 1949 having been circulated and no errors reported, it was

HC-465 VOTED that the minutes of the meeting of April 29, 1949 be approved as circulated.

FINANCIAL MATTERS

Report of the Treasurer

The Report of the Treasurer for the year ending June 30, 1949 was presented by Mr. Seaman. After careful study of this report it was

HC-466 VOTED to receive the Report of the Treasurer for the year ending June 30, 1949 and recommend its approval by the Board of Trustees.

Report of the Auditors

Copies of the report of the auditors, Messrs. Chambellan, Berger & Welti for the year ending June 30, 1949 were passed around by Mr. Seaman and studied. It was

HC-467 VOTED to receive the report of the auditors, Messrs. Chambellan, Berger & Welti for the year ending June 30, 1949 and transmit the same to the Board of Trustees.

Proposed Field Budget 1949-1950

A copy of the proposed field budget for 1949-1950 was presented and studied. It was

HC-468 VOTED that the proposed field budget for the year 1949-1950 be received and recommended to the Board of Trustees for approval.

On motion made by Mr. Lyford, it was

HC-469 VOTED to express, on behalf of the Huachung Committee, a strong feeling of confidence in the operating administration in New York.

It was also

HC-470 VOTED to recommend to the United Board that it approve a policy of deducting promotional expense from general funds before allocations are made to the Universities.

In connection with President Wei's appeal to Harvard-Yenching Institute, it was

HC-471 VOTED to express the confidence of the Huachung University Committee in the wisdom and Christian purpose of President Francis Wei and further to express the hope that the Harvard-Yenching Institute will see fit to continue its appropriation to Huachung University.

OTHER BUSINESS

Dr. Gebhardt reported that Mr. and Mrs. Philip Williams, Evangelical and Reformed Board appointees now in training at Yale Divinity School would be sent to Huachung University as soon as travel conditions permit.

The Secretary was asked to take up with President Wei the matter of securing permission from the government for the entry of Mr. and Mrs. Williams.

Dr. Sherman announced that he was planning to offer his resignation as chairman of the Huachung University Committee to the Trustees at their January meeting. Many members expressed their very deep appreciation of the long and valued service of the chairman and urged that he continue to serve until the annual meeting next May.

ADJOURNMENT

There being no other business, the meeting adjourned.

Robert J. McMullen

Acting Recording Secretary

MINUTES OF ANNUAL MEETING

HUACHUNG UNIVERSITY COMMITTEE
UNITED BOARD FOR CHRISTIAN COLLEGES IN CHINA

2:00 P.M., Tuesday, May 9, 1950
Room 903, 150 Fifth Avenue, New York, N. Y.

Members of the Committee

Chairman: *Dr. Arthur M. Sherman

*Dr. R. Pierce Beaver	Very Rev. A. C. Lichtenberger
Rt. Rev. John B. Bentley	Mrs. Ralph Ladlay
Dr. Frank T. Cartwright	*Dr. E. C. Lobenstine
(alt. for Mrs. Ladlay	*Mr. Oliver S. Lyford
Rev. Donald B. Childs	Rev. R. K. Orchard
*Dr. Wynn C. Fairfield	*Dr. R. Morris Paty
*Dr. Dobbs F. Ehlman	(alt. for Rev. Donald B. Childs)
*Mr. J. Earl Fowler	Dr. John K. Shryock
Rev. G. H. Gebhardt	*Mr. M. Gardner Tewksbury
Dr. Edward H. Hume	Rev. Luther Tucker
Miss Mary E. Johnston	*Dr. W. Reginald Wheeler
Dr. Kenneth S. Latourette	

Staff

*Dr. Robert J. McMullen

Those whose names are starred were present.

The chairman called the meeting to order. Dr. Lobenstine led in prayer.

Mr. M. Gardner Tewksbury was welcomed as the newest member of the Committee. Mr. Tewksbury is a representative of Yale-in-China Association.

APPROVAL OF MINUTES

The minutes of the meeting of November 29, 1949 having been circulated and no errors reported, it was

HC-472 VOTED to approve the minutes of the meeting of November 29, 1949 as circulated.

REPORTS

Dr. McMullen reported that the main purpose of the meeting was - 1) to get an honest, realistic appraisal of what is going on and has been going on for the past year at Huachung; 2) in the light of this study to forecast what the situation involves as to the future; 3) to decide what we want done and to make suggestions and recommendations to the United Board. He said that the questions to bear in mind are:

Can Huachung remain a college?
Can it be a Christian institution?
Can it continue under Christian auspices?
Can it be supported as a private institution?

Following Dr. McMullen's statement there was general discussion in the light of reports which have been received.

In summing up, Mr. Fowler felt that we must concede that there may be some falling off in academic standards. As long as Huachung can continue as a Christian college and carry out to the best of its ability the purpose of its Founders, we are justified in continuing support and doing everything we can for them. If the middle schools go down in standards, so do the colleges. It will still be a college of higher education. As long as it can exist and carry out the purposes of the Founders, we are justified.

Dr. McMullen felt that while expressing concern for the lowering of standards in middle schools together with the emphasis on indoctrination courses and their affect on the standards at Huachung, the situation, as far as we have information, justifies our continued support.

Mr. Fowler reported that there has been no interference with Church services for local parishes and inasmuch as the chapel at Huachung is a local parish they have not been interfered with.

The Committee next discussed the question whether in spite of the changes which have taken place in the college, its ability to bear Christian witness for which it exists is such as to justify continued support. The Committee felt that it did.

In the light of the discussion, it was

HC-473 VOTED BE IT RESOLVED

That there is every indication that high academic standards are being maintained despite the great changes that are taking place, especially those incident to the changes in educational emphasis; and be it further

RESOLVED

That we renew our expression of confidence in the leadership of Huachung University knowing that the President will do everything in his power to maintain traditional academic standards; and be it further

RESOLVED

That with the expressed policy of "Freedom of religious belief by the People's Republic" and with the knowledge of the long record of the University, particularly the past year, of the highest dedication to the

Christian purposes of its Founders, we are confident there will be no change in this purpose by the administration and faculty regardless of the political, economic and social upheaval that is in process in China today; and be it further

RESOLVED,

That we state that it is our opinion that if Huachung University is to continue to render its particular type of Christian service in Central China it must remain a private institution, and as long as it maintains its Christian character and the purposes of its Founders, and to enable Huachung to keep its independence and integrity, the United Board will pledge its continued support.

BOONE LIBRARY SCHOOL

Dr. McMullen gave a brief report of the situation with regard to the Library School to date.

Mr. Fowler reported that during the past five years everything possible has been done to get the Library School back into the University. It was separated in 1930. Preparations and plans have gone forward in China so that they are all set. He felt that with conditions as they are in China this is not the moment for this matter to be decided.

On motion duly made and seconded, it was

HC-474 VOTED that this Committee take no definite action with regard to the Boone Library School but that it be laid on the table until the situation is considerably more clarified.

FINANCIAL MATTERS

Mr. Fowler reported that a letter from Dr. Wei indicated that there was an anticipated deficit of \$11,000 for next year. Dr. Wei has suggested that the faculty take a ten percent cut which would amount to \$4,000. Dr. Wei has also asked if the constituent Boards would be willing to provide more student scholarships.

Dr. McMullen stated that we do not know how closely Huachung is following the Wuhan University in salary scale. From the data received, Huachung is paying much higher salaries than other Christian colleges. Since the Communists have taken Peking, they have taken a 2/3 voluntary cut in salary at Yenching. They felt that receiving high salaries was dangerous. Huachung has had no cuts but instead some raises in salary. This is to a large degree responsible for the \$11,000 deficit.

Dr. McMullen gave an explanation of the use made of the money provided by the supporting Mission Boards. He also stated that a

report covering a three year period showing the use made of the money supplied by the Episcopal Board for the institutions in which it is interested had been sent to Mr. Fowler, Bishop Bentley and Mrs. Sherman. He read the statement sent to the Episcopal Board to the members present.

In presenting the budget for Huachung University, Dr. McMullen explained that the Trustees had voted that the budgets for the colleges should be drawn up to cover not a year but a half year, for the period July 1, 1950 - December 31, 1950. The United Board is going to make a complete re-study of all finances and allocations in view of the present situation and this will be considered by the Trustees at the November meeting. Allocations for the second half of 1950-51 will be based on this re-study.

It was

HC-475 VOTED to approve as presented the budget for Huachung University for the period July 1, 1950 - December 31, 1950.

(See Appendix A)

OTHER BUSINESS

Dr. Sherman informed the Committee that he was resigning his position as Chairman. He said it had been a privilege to work with the Committee and that he looked forward to many years as a member of the Committee.

On motion duly made and seconded, it was

HC-476 VOTED that the Committee express its appreciation to Dr. Sherman for his long and faithful service, first on the Board of Founders and then as Chairman of the Huachung Committee and its sincere regret at his resignation as Chairman.

Dr. Wheeler and Dr. McMullen reported the illness of Dr. Brank Fulton, professor at Huachung University. It is reported that Dr. Fulton is suffering from a head injury as the result of a fall. There would be great difficulty in getting him home because he would be a stretcher case. The Committee expressed its deep concern.

ADJOURNMENT

There being no other business, the meeting adjourned.

Robert J. McMullen

Secretary

HUA CHUNG UNIVERSITY

BUDGET

6 months July 1, 1950 - December 31, 1950

ANTICIPATED INCOME

American Church Missions	\$ 5,500.00	
" " " (Miss Johnston)	2,500.00	
Evangelical & Reformed Church	3,300.00	
London Missionary Society	375.00	
Methodist Mission (London)	525.00	
Evangelical United Brethren	500.00	
Harvard-Yenching Institute	2,500.00	
C. C. U. A.	627.00	
C. C. W. A. I. C. I. Chair	125.00	
United Board for Christian Colleges in China	6,250.00	
Yale-in-China	<u>1,865.00</u>	
		\$ 24,067.00

ANTICIPATED EXPENDITURES

Available for Field		\$ 24,067.00
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