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Huachung
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Huachung Committee of the
United Board 1947-1948

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HUACHUNG UNIVERSITY
Wuchang, China

JUN 24 1947
J. EARL FOWLER

Minutes of the Interim Committee of the Huachung Committee of the United Board for Christian Colleges in China

281 Fourth Avenue, New York, June 18, 1947

Membership of the Committee

*Rev. Arthur M. Sherman
*Mr. Kenneth Morland
*Dr. Dobbs F. Ehlman

*Mr. Oliver S. Lyford
Dr. Wynn C. Fairfield
*Mr. J. Earl Fowler

Guests

Dr. Edwin C. Lobenstine

*Indicates those present

The meeting was called to order at 3:00 p.m. by Dr. Arthur M. Sherman.

Prayer was offered by Dr. Ehlman.

The president called on Mr. Lyford to discuss his memorandum regarding the trusteeship of Huachung. There was much discussion regarding Mr. Lyford's memorandum with the idea of trying to understand the responsibilities of the Huachung Committee of the United Board. After a few suggested changes were made in Mr. Lyford's memorandum it was VOTED to authorize the President and Treasurer to send a copy of the memorandum to the United Board and members of the Huachung Committee.

The meeting was adjourned at 5:10 p.m.

Respectfully submitted,

J. Earl Fowler
Associate Secretary

New York, New York
June 20, 1947

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June 23, 1947

Memorandum

regarding the

Trusteeship of Hua Chung College

The Trusteeship of Hua Chung College has been transferred to the United Board for Christian Colleges in China. This was accomplished under the agreement executed between Central China College Foundation and the United Board, which agreement previously had been approved by the Board of Trustees (Founders) of Hua Chung College and by the five Missions associated therein.

The Central China College Foundation soon will transfer to the United Board, or otherwise divest itself of, the assets which are within its control and presumably will then go out of existence.

The Hua Chung Board of Trustees has become the Hua Chung College Committee of the United Board with substantially the same membership for the current year except that alternates are not provided for in the Constitution of the United Board, but Members at Large are elected annually by the United Board.

The members of the Hua Chung College Committee, elected at the meeting of the United Board on May 14, 1947, to act for the current year, are listed on page 4 hereof.

Hua Chung College also will have representatives on the Board of Trustees of the United Board and on each of the five "Standing or "Functional" Committees which are as follows:

Functional Committees

Committee on Nominations and Administration

Committee on Christian Character Staff and Curriculum

Committee on Investment and Finance

Committee on Program and Budget

Committee on Promotion

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The distinctive functions of the various groups are outlined as follows:

The Trustees must (between Annual Meetings of the United Board) (a) deal with overall matters of policy and action in behalf of the United Board as a whole; (b) as the legal entity, confirm any matters involving contractual obligations; (c) serve as a coordinating center of ultimate decision.

The Functional Committees serve the interests of the whole United Board in reference to their respective specialities: (a) Christian Character, Staff and Curriculum; (b) Finance (financial administration and investment); (b) Promotion; (d) Program (of the institutions in succession to Planning Committee) and Budget; and (e) Nominations and Administration.

The College Committees are specialists in the individual colleges connecting them directly with their American constituencies, taking all detailed action involving counsel, appropriation (within limits) or recommendations for appropriation (beyond those limits), consideration of specific educational program, special advice on promotion, personnel, etc.

The interrelations of the parts are maintained by the inclusion in the Board of Trustees of the Chairman (or a member) of each College Committee and of each Functional Committee. In addition there are representatives of each College Committee on each Functional Committee.

The Committee on Nominations had made the following observations regarding the responsibilities of the various committees:

"It is extremely important that the persons assigned to committees take their responsibility seriously. The Trustees cannot possibly carry the responsibilities which are distinctively theirs and at the same time maintain the intimate knowledge of and personal interest in each one of the ten to twelve member colleges. It is incumbent upon each college committee to know its college well, its personnel, its

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achievements, its problems, to help decide issues and take measures related to its specific needs. In no other place in the structure does the individual college have attention devoted solely to it. In dealing with the problems of the whole group the Functional Committee and the Trustees must depend on the more intimate knowledge and advice of the College Committees. This kind of relationship has for a number of the colleges been a source of strength in the past and must continue to be so for all."

It will be seen from the above statements that the Hua Chung College Committee is charged with all the duties which the Hua Chung Board of Trustees has carried hitherto except that hereafter the official actions which the Hua Chung Board and the Central China College Foundation took previously will technically be subject to the approval of the United Board but will ordinarily - especially as they relate to the internal welfare of Hua Chung College - take effect without further action. An important exception would be cases where legal responsibilities are assumed, which the Trustees of the United Board would have to authorize. The United Board will, through its Trustees and the Functional Committees, coordinate the interests and views of the Hua Chung College Committee with those of the other China Christian Colleges. Also, the United Board will be responsible for the safe keeping and investment of all Hua Chung funds, except those held for the College by one or more of the five sustaining Mission Boards, and will have the advantage of a strong united body in making appeals for funds to supplement those provided by the supporting Missions.

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June 23, 1947

Hua Chung College Committee

Chairman - Arthur M. Sherman

Representing the Domestic and Foreign Missionary Society

- * Dr. Arthur M. Sherman
- Rt. Rev. John B. Bentley
- Very Rev. Arthur C. Lichtenberger
- Miss Mary E. Johnston
- Dr. John K. Shyrock
- Dr. John W. Wood

* Mr. Earl Fowler

Representing the Yale-in-China Association

Dr. Kenneth Latourette

* Mr. Kenneth Moreland

Representing the Board of Foreign Missions of the Evangelical and Reformed Church of the U. S.

Dr. R. Pierce Beaver

* Dr. Dobbs F. Ealman

Representing the Methodist Missionary Society of London

- Rev. Harold B. Rattenbury
- Miss Hilda Porter
- Dr. Frank T. Cartwright

Representing the London Missionary Society

Dr. R. K. Orchard (see note)

Members at Large

- Dean William C. DeVane
- Dr. Wynn G. Fairfield (see note)

* Dr. Edwin H. Hume

Dr. E. C. Lobenstine

* Mr. Oliver S. Lyford

Dr. Dale H. More

Note: The London Missionary Society has appointed Dr. R. K. Orchard to succeed Dr. T. Cocker Brown as their representative and has appointed Dr. Fairfield to act when Dr. Orchard is not in New York.

The persons whose names are starred were chosen to be members of an Interim Committee which will act for the College Committee between the latter's meetings.

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June 23, 1947

It is well, at this point, to review briefly the operations of the Hua Chung Trustees before and during the war.

Operations before the War

Before the war the major relationships of each Supporting Mission were carried on directly with the President or Treasurer of the College or through the Mission's representative in China. The Office of the Board of Trustees in New York was not called upon for much activity except at the time of the semi-annual meetings of the Board, when budgets and annual reports were reviewed and passed upon and elections occurred. The President and Secretary carried on correspondence with the College and with the American friends of the College, but no campaigning for funds was carried on by or for the Trustees except by Dr. Wei when he was in the United States. The Hua Chung Office shared in the cost of promotional and other work by the Associated Boards. The Supporting Missions included the Hua Chung needs with their other promotional activities.

The clerical work for the President or Secretary was performed by the staff of the National Council of the Episcopal Church or by Yale-in-China. The Treasurer kept the record of receipts and disbursements of the Office in a cash book. The total operating charges against the Board of Trustees - except for the contributions to the Associated Boards - averaged about \$700. per annum.

Operations during the War

During the war, the circumstances changed considerably. Owing to the dispersal of the Directors in China, the Trustees were obliged to assume for the time being the functions of the Directors; the President, Secretary and Treasurer

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June 23, 1947

of the Board maintained close contacts with the officers of the College and gave counsel regarding the emergency conditions as they arose. Meetings of the Trustees and of the Executive Committee occurred more frequently and the President and Treasurer of the Central China College Foundation, acting for the College, carried deposits of considerable magnitude in the National City Bank of New York. The relations between the officers in New York and in China became very close. The result has been a sound and effective organization during the entire war period and down to the present day.

During the war, and since then, the Supporting Missions have maintained direct contacts with the College, but in some instances money has passed from them through the Central China College Foundation to the College.

The circumstances of the President, Secretary and Treasurer were such that the annual cost of the office has been about the same as before the war. This was possible because the President and Secretary had the use of mission and church assistants and the Treasurer had his office at home and did not require any office help except the occasional employment of a public stenographer. However, the larger amount of financial work necessitated the service of a skilled accountant and we were fortunate in obtaining this assistance from Mr. John Greener, comptroller of the National Council, who was paid a small monthly fee.

Cooperation with the Associated Boards

During the years of the emergency, the relations with the Associated Boards have been very close and the assistance from the officers of that organization has been very effective. So far as we know there has been no disharmony but the closest cooperation.

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Operation Hereafter

The disturbed conditions in China as affecting the work of the College, are now in about the same degree as before the Japanese surrender, and probably will require the same amount of attention in New York. The reestablishment of the Board of Directors in China will relieve the New York Office of some detail responsibilities but the troubles of revolution in China may add more work and attention in the United States, Canada and Great Britain.

This leads up to the necessity for a discussion of the future operations of the Hua Chung College Committee and the qualifications essential ultimately for the executives of this Committee; what help these executives will need; and where their offices should be located when the new plans are in full operation. The following suggestions are offered for consideration:

The Chairman of the Hua Chung Committee should be a person familiar with the Hua Chung College and well acquainted with Dr. Wei and others in the University in China. His office should be located within easy reach of the office of the United Board and his other responsibilities should be such that he can give sufficient consideration to the interests of the College. All important communications should come to his desk promptly. There should be another member of the Committee who will be qualified to act for the Chairman.

The Secretary of the Hua Chung Committee should have his office at the headquarters of the United Board. Hua Chung would need only a part of his time and he could be secretary for other committees or perform other duties for the United Board. He should correspond directly with Hua Chung College and on all routine matters, and should follow the lead of the Chairman.

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The Treasurer's duties in connection with Hua Chung should be carried on by the Financial Office of the United Board under the general direction of the Treasurer of that Board. The routine procedure should be such that the Chairman and the Secretary of the Hua Chung Committee will be kept acquainted with the condition of the Hua Chung finances. The Treasurer of the United Board or his representative should be free to negotiate with the officers of the five Supporting missions and with the Treasurer of the College at Wuchang.

The United Board has recently established an office in Shanghai which undoubtedly will have direct contact with the officers of Hua Chung College. The President and Treasurer of the College therefore will have correspondence with three separate offices regarding financial and other administrative matters. (The United Board, the Hua Chung Committee and the Shanghai Office). The coordination and control of such three cornered relationships will cause difficulties which will have to be solved patiently by all concerned. It is to be hoped that eventually the procedure will be simplified without loss of interest of the Hua Chung Committee. Keen interest of this Committee must be preserved.

The complications which existed during the war (and) have caused many headaches, but they have been solved by the Hua Chung organization with general satisfaction and therefore we know that the closer relationships under the United Board can make the job easier when fully established.

Temporary Procedure

The disturbed conditions in China and the present limited facilities in that office of the United Board may make it advisable to continue Hua Chung operations for the present at the Church Mission House with the same personnel and substantially in the same manner as at present. The personal circumstances of the present Chairman,

June 23, 1947

Secretary and Treasurer are such that the period of such temporary operation should be short as possible. Therefore their successors should be appointed soon and should work in cooperation with them for some time.

Immediate Steps

Action by Trustees of the United Board

Determine the steps to be taken by Central China College Foundation.

Action approving (or otherwise) the temporary procedure proposed by the Hua Chung Committee.

Approve of the change of western name from Hua Chung College to Hua Chung University.

Action by Hua Chung Directors

New Board of Directors to be nominated by the five supporting missions, and by the Hua Chung alumni, approved by the Hua Chung Interim Committee and elected by the United Board Trustees. Until this is done the Hua Chung College Committee must be recognized as the Board of Directors of the College.

Actions by the Hua Chung Interim Committee

Approve of the nomination of Directors.

Officially terminate the existence of the Board of Trustees of Hua Chung College.

Arthur M. Sherman

Oliver S. Lyford

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October 24, 1947

HUACHUNG UNIVERSITY COMMITTEE

REPORT OF TREASURER

FOR THE YEAR ENDING JULY 31, 1947

The report of the Treasurer in China for the year ending July 31, 1947 has not been received because Mr. Paul Ward, Acting Treasurer in Wuchang, has been overcrowded with financial affairs and many other details of his office. However, Mr. Ward did submit a budget for the University year beginning August 1, 1948 and Mr. Coe, with this and the help of other data which he brought with him from China, has estimated that the total cost of operations in 1946-47 was equivalent to about U.S. \$60,000 which is about U.S. \$5,000 in excess of the income received for operations during that year. This excess had to be covered by withdrawals from the operating reserves of the University.

A report of actual receipts and disbursements will be submitted at the next meeting of the Huachung Committee.

BUDGET FOR 1947-48

The budget submitted by Mr. Ward, and concurred in by Mr. Coe, for the year beginning August 1, 1947 is as stated below. The figures are in U.S. dollars. They do not include any payments to western personnel, but the numbers of western persons on the faculty and staff are shown in the last two columns of the table.

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	<u>INCOME</u>		
	US\$	Foreign Sal.	Volunteer
Western Sources:			
American Church Mission	12,000.	8	1 3/4
" " " Miss Johnston	5,000.		
Evangelical and Reformed Church	6,600.	1	1/2
London Mission	1,000.	2	1
Methodist Mission	1,400.	3	1 1/4
Yale-in-China		1	
Evangelical United Brethren	<u>1,000.</u>		
Total co-operating units.	<u>27,000.</u>	<u>15 plus</u>	<u>5 1/2</u>
Harvard-Yenching Institute	5,000.		
Special gifts for scholarships	900.		
To be found United Board	<u>11,400.</u>		
Total western sources	<u>44,300.</u>		
Local Sources.			
Government and local gifts (U.S.equivalent)	400.		
Registration fees	500.		
Tuition and fees	<u>10,000.</u>		
Total local sources	<u>10,900.</u>		
Grand total income	<u>55,200.</u>	<u>15 plus</u>	<u>5 1/2</u>

	<u>EXPENDITURE</u>	(U.S.equivalent)
Administration	2,715.	
" personnel	4,755.	2 1/4
Operation and Maintenance	7,905.	
Operation and Maintenance personnel	3,950.	1 1/2
School of Arts - personnel	15,065.	9 3/4
School of Arts - Books and equipment	1,235.	
School of Science - Personnel	10,750.	2
School of Science - maint. and equipment	2,965.	
School of Education - personnel	3,690.	5
School of Education - books and equipment	<u>2,170.</u>	
	<u>55,200.</u>	<u>20 1/2</u>

In the item of Operation and Maintenance are included student services, library, physical education, scholarships, repairs, heating, lighting, etc.

In the above budget the total for salary item is US\$38,210.
non-salary items 16,990.

On the income side the foreign workers are divided into two classes, the first being the regular appointees and the second being volunteers (mostly wives of the faculty members).

The total of this budget for 1947-48 is substantially the same as in the budget for 1946-47 and therefore is about U.S. \$5,000 below the estimated operating cost for that year. Mr. Ward hopes, and Mr. Coe concurs in the hope, that the benefit resulting from the release of control of foreign exchange by the Chinese Government will benefit Huachung sufficiently so that the operating cost can be kept within the figures indicated. In considering this budget, however, it must be remembered that this provides for the faculty and staff a purchasing power which is only a small fraction of what was provided with a budget equivalent to U.S. \$40,000. in 1935-36, a pre-war year.

ASSETS OF HUACHUNG UNIVERSITY

As of September 30, 1947

Operating Funds
(See Note A)

1	Cash balance in the National City Bank of N.Y.		
	Reserve Account.....	\$22,672.68	
2	Joint Account.....	<u>3,408.08</u>	\$ 26,080.76
3	Receivable from Harvard-Yenching (See Note B).....		5,000.00
4	" " Dom.&For.Missionary Society (Miss Johnston)		44,000.00
5	" " Dr. John F. Lo		3,863.08 (See Note C)
6	" " Central China College Foundation (Founders)		703.66 (See Note C)
			<u>79,647.50</u>
	Total operating Funds.....		\$ 79,647.50 (See Note A)

Special Funds

10	Proctor Johnston Building Fund.....	\$107,287.68	
11	Rehabilitation Fund:		
	Cash in National City Bank.....	\$11,808.18	
	Receivable from Dom.&For.Miss.Soc. <u>18,598.41</u>		30,406.59
12	Miscellaneous Specials.....		2,125.00
13	Scholarship Funds:		
	Homes Scholarship Fund.....	\$ 5,160.00	
	Yunan Student's Scholarship Fund..	7,654.00	
	Dr. Wei's Scholarship Fund.....	<u>2,253.34</u>	14,067.34
14	Dr. Wei's special Travel fund.....		<u>468.81</u>
			<u>155,355.42</u> (See Note D)
	TOTAL ASSETS		<u>\$235,002.92</u>

Note A - The figures for operating funds are subject to deductions for commitments made in China and not reported on September 30.

Note B - There is some uncertainty about this Item 3 because of a misunderstanding by Harvard-Yenching. Besides this item, Harvard-Yenching has voted \$2,000 additional for expenses before January 1, 1948.

Note C - Items 5 and 6 will be slow to pay.

Note D - In addition there is the sum of U.S. \$200,000 which has been appropriated by the National Council of the Episcopal Church for new buildings but this is being held by the National Council under certain reservations.

Operating Reserves

The reserves in operating funds, which increased nearly every year during the war, have now begun to shrink. The total of reserves has changed during the last year as follows:

August 1, 1946	U.S.\$83,001.93
February 4, 1947	U.S.\$77,957.60
August 1, 1947	U.S.\$63,967.40 (subject to correction)

In the estimate for August 1, 1947 it is assumed that the cost of small faculty houses amounting to U.S.\$15,000 has been paid in China as authorized by the Huachung Committee (acting as Huachung Directors). This amount, therefore, has been deducted from the New York balance.

Need for New Buildings

Dr. Wei in his letter of October 9, 1947 reported as follows:

"All the new students are sleeping in 'double deckers' and double deckers have been installed in the new Yen Hostel in order to accommodate more women students. It is not unreasonable for college students in China to be in crowded hostels two years after the war, but certainly it is not conducive to good college education. A certain measure of comfort is necessary to good thinking. I am not thinking of the luxurious conditions of students' hostels in England, but we should not have eight to ten students sleeping in a room intended for only two."

Dr. Wei further speaks of need for more housing for the faculty with at least four and possibly six new houses being needed. He now would recommend the erection of permanent houses. He speaks of a total building fund of U.S. \$300,000 being available, and he suggests the appropriation of \$100,000 of this fund for the above purposes. The funds he speaks of have certain restrictions which may prevent their use for the present.

There will not be time to consider this major matter at the meeting today. Furthermore the general policy of the United Board as well as the wishes of the donors of these funds will have to be obtained.

Oliver S. Lyford,
Treasurer.

HUACHUNG UNIVERSITY

Wuchang, China

Minutes of the meeting of the Huachung Committee of the United Board, Acting for the time being as the Board of Directors of Huachung University



Calvary House, 61 Gramercy Park, North, New York
October 24, 1947

MEMBERSHIP OF THE COMMITTEE

Representing the Domestic and Foreign Missionary Society

New Director of the Overseas Dept.
*Miss Mary Johnson
*Dr. A. M. Sherman
Rev. John K. Shryock
*Mr. J. Earl Fowler
Very Rev. Arthur C. Lichtenberger

Representing the Yale-in-China Association

Dr. Edward H. Hume
*Mr. Oliver S. Lyford
Dr. Kenneth S. Latourette

Members-at-Large

*Dr. Edwin C. Lobenstine
Dr. Dale H. Moore
*Mr. Reginald Wheeler

Visitors present:

Mr. John L. Coe, Huachung faculty & Treasurer
Dr. Robert J. McMullen, Executive Secretary of the United Board for Christian Colleges in China

Representing the Board of Foreign Missions of the Evangelical and Reformed Church of the U. S.

*Rev. R. Pierce Beaver
*Dr. Dobbs F. Ehlman

Representing the Methodist Missionary Society of England

Rev. Harold S. Rattenbury
Dr. F. T. Cartwright
Miss Hilda Porter
*Dr. J. G. Vaughan

Representing the London Missionary Society

Rev. R. K. Orchard
*Dr. Wynn C. Fairfield

*Indicates those present

The meeting was called to order at 10:00 a.m. Prayer was offered by Dr. Lobenstine.

The Secretary called the roll and recorded the names of those present.

The Chairman reported that the minutes of the last meeting of the Board had been circulated. It was

VOTED that the minutes of the Huachung Board meeting of February 14, 1947 be approved as circulated.

APPROVAL
OF
MINUTES

The Chairman welcomed the guests present, Mr. Coe and Dr. McMullen.

The report of the Chairman consisted mainly of reading excerpts from

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letters recently received from the President, Dr. Francis C. M. Wei. The Principal items consisted of the rapid increase in the cost of living and the great need for new hostels and new faculty residences. Dr. Wei also reported the following members of the Huachung University faculty are studying in the United States:

Dr. Richard Bien, Dean of the Physics Department who is at Brown University on a fellowship from the National Council.

Dr. Paul Wu of the Department of Education at Columbia University.

Mr. Donald Wang who is on a Huachung Fellowship at the University of Michigan.

Mr. Victor Chu who is at Yale University at his own expense.

Dr. Beaver reported on three fellowships that the theological seminary of the Evangelical and Reformed Church at Lancaster, Pennsylvania has offered for theological students of Huachung University. The conditions are as follows:

1. The fellowships are of three year tenure.
2. One is offered for the present year.
A second for next year.
A third for 1949-50.
Thereafter there would be three Huachung graduates at Lancaster each year.
3. The new candidate for any given academic year is to be nominated by the Senate of the University by the beginning of the previous semester.
4. There is no denominational requirement. The candidate must look forward to some form of full-time Christian ministry. Both men and women are eligible.
5. Each fellowship carries \$400.00 for transportation in each direction
Tuition, board, room rent for three years.
\$125.00 for personal expenses each year.
6. The Seminary will guarantee a summer appointment with one of the agencies of the Church, especially the summer camp and school program of the Board of Christian Education.
This covers summer expenses.

The formation of the Board of Directors in China was discussed it was

<p>VOTED 430</p>	<p>that the Chairman appoint a Committee of three to confer with the United Board in regard to requirements of the Chinese Government for Boards of Directors of private higher education institutions and also the practices of other universities in the United Board with a view to the possible revision of the Constitution of the Huachung Board of Directors.</p>	<p>COMMITTEE TO CONFER RE: BOARD OF DIRECTORS</p>
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The Chairman appointed Mr. Lyford and Dr. Lobenstine to act with himself on this Committee.

Mr. Lyford made his financial report, copies of which are attached to these minutes. During Mr. Lyford's report Mr. Coe was called on to give a statement of the complex financial situation in China. He gave a very concise and understandable statement of the way salary and bonuses were being paid to the faculty. The budget for 1947-48 was presented in Mr. Lyford's report and was adopted.

BUDGET
ADOPTED

Mr. Lyford reported the receipt of a letter of October 7, signed jointly by Dr. Wei and Mr. Ward, in which request was made for immediate approval of an increase of one-third in the October salary bonuses previously in effect and that this be followed by a letter approving the policy of granting such bonuses in later months when it seems equally necessary provided that the total monthly salaries shall not absorb more than one-twelfth of the income budgeted from western sources. The approval for the month of October was cabled on October 15 as follows:

"YOURS SEVENTH RECEIVED. PARAGRAPHS THREE AND FOUR APPROVED
AS TREASURER. HUACHUNG MEETING OCTOBER 24@

It was

VOTED to approve the cable sent by Mr. Lyford on October
431 15.

APPROVAL
OF CABLE

No action was taken regarding the request for continuation of the Huachung Fellowships. This was deferred until the next meeting.

Dr. McMullen was given thirty minutes to present a report of the financial campaign that the United Board for Christian Colleges in China is carrying on for the balance of 1947. Everybody present was invited to not only contribute but to take names of former contributors to the United Board and to try and get as many subscriptions as possible for this important financial project. The six hundred thousand dollars to be raised by the United Board is divided into three sections; two hundred thousand dollars for individual contributors; two hundred thousand from Mission Boards; and two hundred thousand dollars from Foundations.

The question of hostels and faculty residences mentioned in the Chairman's report were discussed at great length. It was

VOTED that Dr. Wei be authorized to use the money from the
432 Government for new houses and that this Board will
try to find funds up to a total, including the
Government money, of U.S. \$18,000. for the erection
of three faculty residences.

FUNDS FOR
FACULTY
RESIDENCES

The meeting was adjourned at 12:50 p.m.

October 28, 1947
New York, New York

Respectfully submitted,
J. Earl Fowler
Associate Secretary

Post Script -- November 4, 1947

Subsequent to the meeting on October 24 a number of letters from Dr. Wei and others have arrived, including the minutes of a meeting on October 11 of the Executive Committee of the Provisional Board of Directors. These documents relate largely to the enrollment of students, and the three major financial problems, viz, the financing of the budget for 1947-48, the need for new buildings and the traveling fellowships for faculty members. These matters were touched upon at our meeting on October 24, but there was not sufficient time to consider them carefully. Another meeting of the Huachung Committee will be necessary at an early date to decide upon a policy. This will have to be consistent with the policy of the United Board.

J. Earl Fowler

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Received 11/19/47
Ack'd By _____

HUACHUNG UNIVERSITY

Wuchang, China

Minutes of the meeting of the Huachung Committee of
the United Board, Acting for the time being as the
Board of Directors of Huachung University

Calvary House, 61 Gramercy Park, North, New York
October 24, 1947

MEMBERSHIP OF THE COMMITTEE

Representing the Domestic and
Foreign Missionary Society

New Director of the Overseas Dept.

*Miss Mary Johnson

*Dr. A. M. Sherman

Rev. John K. Shryock

*Mr. J. Earl Fowler

Very Rev. Arthur C. Lichtenberger

Representing the Yale-in-China
Association

Dr. Edward H. Hume

*Mr. Oliver S. Lyford

Dr. Kenneth S. Latourette

Members-at-Large

*Dr. Edwin C. Lobenstine

Dr. Dale H. Moore

*Mr. Reginald Wheeler

Representing the Board of Foreign
Missions of the Evangelical and
Reformed Church of the U. S.

*Rev. R. Pierce Beaver

*Dr. Dobbs F. Ehlman

Representing the Methodist
Missionary Society of England

Rev. Harold S. Rattenbury

Dr. F. T. Cartwright

Miss Hilda Porter

*Dr. J. G. Vaughan

Representing the London Missionary
Society

Rev. R. K. Orchard

*Dr. Wynn C. Fairfield

*Indicates those present

Visitors present:

Mr. John L. Coe, Huachung faculty & Treasurer

Dr. Robert J. McMullen, Executive Secretary of the United Board for
Christian Colleges in China

The meeting was called to order at 10:00 a.m. Prayer was offered by
Dr. Lobenstine.

The Secretary called the roll and recorded the names of those present.

The Chairman reported that the minutes of the last meeting of the Board
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VOTED that the minutes of the Huachung Board meeting of
429 February 14, 1947 be approved as circulated.

APPROVAL
OF
MINUTES

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The report of the Chairman consisted mainly of reading excerpts from

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letters recently received from the President, Dr. Francis C. M. Wei. The Principal items consisted of the rapid increase in the cost of living and the great need for new hostels and new faculty residences. Dr. Wei also reported the following members of the Huachung University faculty are studying in the United States:

Dr. Richard Bien, Dean of the Physics Department who is at Brown University on a fellowship from the National Council.

Dr. Paul Wu of the Department of Education at Columbia University.

Mr. Donald Wang who is on a Huachung Fellowship at the University of Michigan.

Mr. Victor Chu who is at Yale University at his own expense.

Dr. Beaver reported on three fellowships that the theological seminary of the Evangelical and Reformed Church at Lancaster, Pennsylvania has offered for theological students of Huachung University. The conditions are as follows:

1. The fellowships are of three year tenure.
2. One is offered for the present year.
A second for next year.
A third for 1949-50.
Thereafter there would be three Huachung graduates at Lancaster each year.
3. The new candidate for any given academic year is to be nominated by the Senate of the University by the beginning of the previous semester.
4. There is no denominational requirement. The candidate must look forward to some form of full-time Christian ministry. Both men and women are eligible.
5. Each fellowship carries \$400.00 for transportation in each direction
Tuition, board, room rent for three years.
\$125.00 for personal expenses each year.
6. The Seminary will guarantee a summer appointment with one of the agencies of the Church, especially the summer camp and school program of the Board of Christian Education.
This covers summer expenses.

The formation of the Board of Directors in China was discussed it was

VOTED 430 that the Chairman appoint a Committee of three to confer with the United Board in regard to requirements of the Chinese Government for Boards of Directors of private higher education institutions and also the practices of other universities in the United Board with a view to the possible revision of the Constitution of the Huachung Board of Directors.

COMMITTEE
TO CONFER
RE: BOARD
OF
DIRECTORS

The Chairman appointed Mr. Lyford and Dr. Lobenstine to act with himself on this Committee.

Mr. Lyford made his financial report, copies of which are attached to these minutes. During Mr. Lyford's report Mr. Coe was called on to give a statement of the complex financial situation in China. He gave a very concise and understandable statement of the way salary and bonuses were being paid to the faculty. The budget for 1947-48 was presented in Mr. Lyford's report and was adopted.

BUDGET
ADOPTED

Mr. Lyford reported the receipt of a letter of October 7, signed jointly by Dr. Wei and Mr. Ward, in which request was made for immediate approval of an increase of one-third in the October salary bonuses previously in effect and that this be followed by a letter approving the policy of granting such bonuses in later months when it seems equally necessary provided that the total monthly salaries shall not absorb more than one-twelfth of the income budgeted from western sources. The approval for the month of October was cabled on October 15 as follows:

"YOURS SEVENTH RECEIVED. PARAGRAPHS THREE AND FOUR APPROVED
AS TREASURER. HUACHUNG MEETING OCTOBER 24@

It was

VOTED to approve the cable sent by Mr. Lyford on October
431 15.

APPROVAL
OF CABLE

No action was taken regarding the request for continuation of the Huachung Fellowships. This was deferred until the next meeting.

Dr. McMullen was given thirty minutes to present a report of the financial campaign that the United Board for Christian Colleges in China is carrying on for the balance of 1947. Everybody present was invited to not only contribute but to take names of former contributors to the United Board and to try and get as many subscriptions as possible for this important financial project. The six hundred thousand dollars to be raised by the United Board is divided into three sections; two hundred thousand dollars for individual contributors; two hundred thousand from Mission Boards; and two hundred thousand dollars from Foundations.

The question of hostels and faculty residences mentioned in the Chairman's report were discussed at great length. It was

VOTED that Dr. Wei be authorized to use the money from the
432 Government for new houses and that this Board will
try to find funds up to a total, including the
Government money, of U.S. \$18,000. for the erection
of three faculty residences.

FUNDS FOR
FACULTY
RESIDENCES

The meeting was adjourned at 12:50 p.m.

October 28, 1947
New York, New York

Respectfully submitted,
J. Earl Fowler
Associate Secretary

Post Script -- November 4, 1947

Subsequent to the meeting on October 24 a number of letters from Dr. Wei and others have arrived, including the minutes of a meeting on October 11 of the Executive Committee of the Provisional Board of Directors. These documents relate largely to the enrollment of students, and the three major financial problems, viz, the financing of the budget for 1947-48, the need for new buildings and the traveling fellowships for faculty members. These matters were touched upon at our meeting on October 24, but there was not sufficient time to consider them carefully. Another meeting of the Huachung Committee will be necessary at an early date to decide upon a policy. This will have to be consistent with the policy of the United Board.

J. Earl Fowler

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HUACHUNG UNIVERSITY

Extracts from recent letters from China

1947

A letter dated October 23, and received from Dr. Francis Wei since our meeting of October 24, contains the following good news:

"In spite of all rumors, our district of the country is still safe. Please have this news broadcasted to our friends in America. As long as we do not cable you to the contrary, you may assume that all goes well with us. Prices are still rising, but during the last week, they have not been as alarming as before."

"As a whole, everybody on the faculty and staff feels happy about the situation in the university. The students are working very hard, and they are behaving well."

From this and other letters recently received, I quote the following paragraphs:

"Total number of students registered this term:	536
Old students	316
New students	<u>220</u> 536
Men students	344
Women students	<u>192</u> 536

(Note: Of the total number, 13 students have already withdrawn, some by doctor's orders, and others to enter National Universities where there are no fees charged.)

Of the total number of students, 40.8% are Christians, against 29% a year ago in Wuchang, and 15% two years ago in Hsichow.

By departments the students are:

Chinese	30	
English	80	
Econ. & Com.	168	
History	29	
Biology	24	
Chemistry	50	
Physics	45	
Education	<u>97</u>	Total: 523 - not counting the students who have left."

"The two women hostels are filled to the limit, and in most of the rooms, the students have to use double-deckers which they did not do during the last year. That is how we manage to squeeze in more women students, and the girls are now less comfortable. We cannot help this because so many girls want to come, and their families prefer to have them with us than somewhere else. Three men's hostels, namely, Ingle Hall, London Mission Hostel, and New Third Hostel are all opened and we have reopened also one half of the old Po Yu Hostel under the

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Methodist Church, by providing living quarters for four families in the new houses just completed. Three of the hostels are now full, but there are about 20 more vacancies in the Third Hostel, which is under Dr. Brank Fulton. I am glad that Fulton is here with his wife, and since he is interested in working among students, he will make a very good hostel warden."

"I have to report that since I wrote on October 18, we have received confirmation from the President of the Wuhan University of the government decision to increase the subsidies for members of the faculty and staff by 125%, except research subsidy which is only doubled. Following the action of the Provisional Board of Directors taken in July, 1946, and in accordance with your approval of this action, we are paying the subsidies tomorrow on this reckoning and it means NC\$27,000,000 increase monthly on the salary item of our budget. It is a tremendous increase, but figuring it out with Paul Ward, we feel that we ought to be able to make it without causing too serious a deficit in our budget, especially when the likelihood is that for the next two months there may not be any further increase and the exchange rate will be more in our favor."

"Against this sudden increase mentioned above, I wish to quote you the following paragraph from the Rev. Noel B. Slater's letter dated October 8 from London - "...I still hope to write you in a day or two regarding our allocation, but the last Executive voted an extra 360 pounds for equipment for Huachung to cover duty on goods already ordered, plus an extra 60 pounds, part of a special contribution from the Presbyterian Church of England; and 650 pounds for maintenance which you could either use toward a 'Chair' (in the hope that we should be able to keep up payments) or for some other special needs. This, with 700 pounds granted you on June 24 for equipment, plus 600 pounds for maintenance, totals 2,310 pounds for this year, which is more than you asked for. You still have 300 pounds to your credit on maintenance."

"Things are really developing very rapidly in China. Paul Ward and I wrote you a joint letter on October 7 proposing to increase immediately the subsidies by one-third. The proposal is out of date now. The only way is to follow the government plan when it is put into effect by the government in the national institutions. One of the Executive Committee members was amazed on Saturday to know that our highest paid professor had been receiving only one and three-quarters of a million dollars Chinese currency a month. He said that a minister in his church in this area with very little education had been receiving a higher salary."

"Even when we follow the government subsidy scheme, we have still to bear in mind the fact that professors in the Wuhan University teach only 4 to 6 hours a week and are allowed to take extra jobs outside with pay, while the Huachung teachers have to carry 10 to 14 lectures a week and are not allowed to carry extra remunerative jobs outside. We feel proud of our arrangement, but while the financial conditions are as they have been, we ought to give some kind of recognition to the willingness of our people to maintain a good tradition at their own

cost. We recommended in our joint letter dated October 7 that as long as there is the need, and as far as our resources are permitting, we should pay our men more than the government universities pay theirs. I do not know what the United Board will say about this, but as far as I know, not all the Christian universities which have joined the United Board are following the same scheme in paying salaries and subsidies to faculty and staff members."

"The Executive Committee of the Provisional Board of Directors met on Saturday, October 11. Dr. Fulton was appointed secretary pro tem, and he has not been able to get the minutes ready to be enclosed for you in this letter. To anticipate the minutes, and to prepare your mind for them, I would like to report to you the following actions:

First, that the NC\$460,000,000 as our share of government special grant of NC\$6,000,000,000 be recommended to the Founders acting as Directors, to be used towards the cost of additional residences and hostels to be erected in the near future.

Second, that it be recommended to the Founders acting as Directors that 6 additional faculty residences of the permanent type be built before August 1948 and two hostels, one for men and one for women, be also erected as permanent buildings before the same date, and that approximately US\$100,000 be appropriated by the Founders from the available building fund which together with the new grant for buildings made by the National Council of the Protestant Episcopal Church in the United States amounts now to over one-third of a million dollars U.S. currency.

"The Executive Committee has made these recommendations with regard to buildings because it is felt that while it is justifiable to put our students in double deckers in our hostels, and while they are happy with even this kind of accommodation in view of the present situation in China, this arrangement is not conducive to the best type of university life which would require a reasonable measure of privacy and comfort. We may argue that prices are at present too high to warrant any expenditures in U.S. money on buildings, but there is no telling when prices will come down to a level for us to start building again. It seems to be a pity to let the money lying in the bank to depreciate with the depreciation of even the U.S. currency when it could be turned into effective use when the needs are so great. After all, we don't know what the future has in store for us, but we must work while it is day, and trust that God will take care of the rest."

The spirit of Christian loyalty and optimism shown in the above quotations is wonderful and of course should be rewarded with adequate salaries and adequate housing as soon as possible. However, the University is carrying on successfully under the present handicaps and the most important requirement at present is adequate financing to provide for the maintenance during the coming months at the same degree of comfort as at present.

The present indication is that with exchange rising at about the same rate as the cost of living, the budget income for the present college year will be adequate for maintenance at about the same degree

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as for the year 1946-47 and therefore that the income from our regular sources, with about U.S. \$20,000 from the United Board, will be sufficient for the life of the faculty and staff at the present degree of physical discomfort. The faculty should be rewarded by income beyond this minimum and we hope for more liberal grants. We always must keep in mind that the present individual incomes have a buying power which is only a small fraction (averaging about 25 per cent) of the corresponding buying power before the war.

The Huachung Committee (formerly the Hua Chung Board of Trustees) questions the advisability of spending any considerable amount of our western capital for new buildings until there shall be greater assurance that such buildings will not be destroyed during the present armed rebellion. However, we have approved of the use of all available Chinese income for such purposes.

Respectfully submitted,

Oliver S. Lyford
Treasurer

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HUACHUNG UNIVERSITY

(Central China College)

WUCHANG, CHINA

CO-OPERATING BOARDS

DOMESTIC AND FOREIGN MISSIONARY
SOCIETY OF THE EPISCOPAL CHURCH
BOARD OF FOREIGN MISSIONS OF THE
REFORMED CHURCH
ENGLISH METHODIST MISSIONARY
SOCIETY
LONDON MISSIONARY SOCIETY
YALE-IN-CHINA ASSOCIATION, INC.

OFFICERS OF BOARD OF TRUSTEES

ARTHUR M. SHERMAN, *President*
802 Broadway, New York 3, N. Y.
WILLIAM C. DEVANE, *Vice-President*
Yale University, New Haven, Conn.
JOHN WILSON WOOD, *Secretary*
402 West 20th St., New York 11, N. Y.
OLIVER S. LYFORD, *Treasurer*
54 Dana Place, Englewood, N. J.
J. EARL FOWLER, *Acting Associate Secretary*
281 Fourth Ave., New York 10, N. Y.



December 5, 1947

To: The Huachung Committee of the United Board

Some of us have been deeply concerned about possible trouble in the Yangtze Valley, especially affecting the work of our Huachung University. When Dr. Richard Bien was in town I was talking over the situation with him and he was reassuring in his attitude. A few days later he wrote me a letter with the following quotation from a letter he had recently received from Dr. Francis Wei, dated November eleventh. I am passing this on to you.

"I always have the feeling that this center is perfectly safe. In the first place, the Red Army has never entered the important cities in other provinces except in the Northeast, for instance Kaifeng, Tsinan, and Loyang which would have been easier for them to capture if they had intended it. Then in the second place, Wuhan is such an important city of international significance, that the National Army would have to defend it at any cost. My faith had been justified. I was in constant touch with the Governor while the situation was very tense. Except in a brief period of a day or two about three weeks ago, he was always very reassuring. Day before yesterday, the High Political Inspector of Hunan and Hupeh, Mr. Kao-I-Han, came to see me in my office, and he told me that the Wuhan center was now well defended that there would be absolutely no danger of the Communists getting near to us. I do not think that there is any cause for hesitancy in your buying (laboratory supplies, etc. AMS) ".

Dr. Bien adds:

"Coupled with his not withdrawing any request for building (construction of residences, etc. AMS), it is reasonable to think that my old surmise was correct, the particularly alarming pictures of "Time" are in pursuance of a policy to call merican public attention to the urgency of aid to China."

Very sincerely yours,

Arthur M. Sherman

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HUACHUNG UNIVERSITY

Wuchang, China

Minutes of the meeting of the Huachung Committee of the United Board, Acting for the time being as the Board of Directors of Huachung University.

Calvary House, 61 Gramercy Park, North, New York
February 5, 1948

MEMBERSHIP OF THE COMMITTEE

Representing the Domestic and Foreign Missionary Society

- Rt. Rev. John B. Bentley
- Miss Mary Johnson
- *The Rev. A. M. Sherman
- *The Rev. John K. Shryock
- Mr. J. Earl Fowler
- Very Rev. Arthur C. Lichtenberger

Representing the Yale-in-China Association

- Dr. Edward H. Hume
- *Mr. Oliver S. Lyford
- Dr. Kenneth S. Latourette

Members-at-Large

- *Dr. Edwin C. Lobenstine
- *Dr. Dale H. Moore
- *Mr. Reginald Wheeler

Visitors present:

- Mr. C. A. Evans, Associate Secretary and Treasurer of the United Board for Christian Colleges in China
- Dr. Richard Bien, Head of the Physics Department of Huachung University
- Mr. C. C. Lao, Principal of Yali Middle School
- Rev. G. H. Gebhardt, who took the place of Dr. Ehlman in his absence from the meeting
- Rev. Luther Tucker, Secretary of the Christian Association of Yale.

Representing the Board of Foreign Missions of the Evangelical and Reformed Church of the U.S.

- Dr. Dobbs F. Ehlman

Representing the Methodist Missionary Society of England

- The Rev. Harold S. Rattenbury
- *Dr. F. T. Cartwright
- Miss Hilda Porter
- * J. G. Vaughan

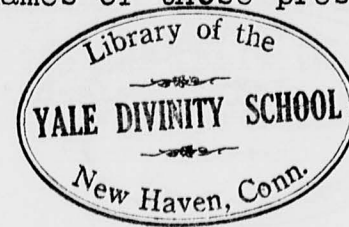
Representing the London Missionary Society

- Rev. R. K. Orchard
- *Dr. Wynn C. Fairfield

* Indicates those present

The meeting was called to order at 10:30 a.m. Prayer was offered by the Rev. John K. Shryock.

The Secretary called the roll and recorded the names of those present.



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The Chairman introduced the Rev. Luther Tucker who will come on the Huachung Committee as a representative of the Domestic and Foreign Missionary Society succeeding Dr. John W. Wood, and the Rev. G. H. Gebhardt as successor to the Rev. R. Pierce Beaver representing the Board of Foreign Missions of the Evangelical and Reformed Church in the United States, when their nominations to membership are voted by the United Board at their next meeting. It was suggested that this Committee recommend to the United Board the election of the Rev. R. Pierce Beaver as a member-at-large of the United Board, at their annual meeting in May. It was

VOTED that the Rev. R. Pierce Beaver be recommended to the RECOMMEND
433 United Board for election as a member-at-large. BEAVER

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The Chairman reported the illness of Mr. J. Earl Fowler, Secretary of the Huachung Committee and it was suggested that the Committee send their sincere good wishes to Mr. Fowler for a rapid recovery.

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The Chairman reported that the minutes of the last meeting of the Committee had been circulated. It was

VOTED that the minutes of the Huachung Committee meeting APPROVAL
434 of October 24, 1947 be approved as circulated OF
MINUTES

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The Chairman also reported on the meeting of the Interim Committee on June 18, 1947, which was held to clarify the purpose of the union with the United Board. At this meeting a memorandum was read and after considerable discussion it was decided to send a copy of this to each member of the Huachung Committee. It was

VOTED that the memorandum authorized by the Interim Committee
435 and circulated by the Secretary be approved. And, that
this memorandum be attached to these minutes with intro-
ductory pages of further explanations.

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The Chairman welcomed the guests present, Mr. Evans, Dr. Bien, and Mr. C. C. Lao.

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The report of the Chairman consisted mainly of reading excerpts from letters recently received from the President, Dr. Francis C. M. Wei, the Annual Report for the Academic Year 1946-47, report of the meeting of the Executive Committee of the Provisional Board of Directors in Wuchang, and a memorandum on the need for teacher training facilities in the College of Education.

Dr. Wei reported that of a body of 499 students, 225 are Christians, making a percentage of 45.1%. Twenty-two more students are being

prepared for baptism and when baptized this will bring the percentage up to fifty per cent. Since returning to Wuchang the percentage of Christian students at Huachung is increasing each term. Dr. Wei also gave the following statistics:

Full time teachers	48
Part time teachers	2
Voluntary teachers (missionary wives)	4
Teachers on furlough	4
Total	<u>58</u>

Of a total teaching and administration staff of 79, 56 are Christians. Huachung University has the highest percentage of Christian student body, faculty, and administration staff. Dr. Wei also reported that the women's unit had become very popular because of the good discipline and general reputation of Huachung. It was

VOTED that the Chairman communicate the gratitude of the Huachung
436 Committee to Dr. Wei for his fine report.

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Mr. Lyford made his financial report, at which time he explained that he had not received the detailed report usually presented at this time, because of Mr. Coe's absence from the College. This will be received and given at a later date.

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Dr. Cartwright reported that a legal increase in the rate of exchange of from thirty-five to fifty per cent has been granted within the last few days to three organizations:

United Nations
United Service to China
Associated Mission Treasurers

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Dr. Bien was asked to give the Committee information which would help in the questions brought up for discussion regarding the purchase of land and building new hostels. He also took part in the discussion and made a valuable contribution to our understanding. Dr. Bien's opinion is that Wuchang is probably safe unless the national government should collapse and we can take an optimistic attitude about the continuance of the work.

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Mr. Lao spoke on the political situation in China, also. He said, "The communists are divided into two groups, the northern group in Manchuria and the southern group in China, south of the Great Wall. It will be difficult to defeat the Communists in Manchuria because Russia is supporting them. We believe the Southern Communists can be defeated as they have two weaknesses. First, they have no strong center where they can remain free from attack. Secondly, their ammunition is limited. They are trying to secure a stronghold and

wear out the government economically. Thus, they destroy railroads and try to destroy smaller towns to reduce the income of the government from local taxation in those towns. They can support their own soldiers from the countryside. The government troops will continue to pursue them and we believe they will be able to conquer them. The government is not in danger militarily but it does fear a financial collapse. It hopes to hold larger cities if it secures economic help from the United States. We hope it will continue to stand. I do not think the larger cities like Hankow, Wuchang, and Changsha are in serious military danger. Thus far the Communists have taken no provincial capitals due to the expense of ammunition and casualties. Therefore, I do not believe Wuchang is in serious danger."

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The question of employing an architect and planning for the new University layout was brought up. Dr. Sherman read an excerpt from a letter from Dr. Wei regarding Mr. Bergamini's movement to Hankow. Dr. Sherman reported that Dr. Wei had been advised to go ahead and get a general plan with the hope that we can build as soon as possible. Our facilities are worse than in the prewar period because of deterioration of the buildings and increased student and faculty congestion.

Mr. Lyford reported that there was about \$300,000 which could be used for financing new buildings if the donors consent. It was

VOTED	that the Committee request the Overseas Department	REQUEST
437	of the National Council to release Mr. Bergamini for	FOR
	a period of not less than two weeks and not more	RELEASE
	than a month, to go back to Wuchang.	OF
		BERGAMINI

It was

VOTED	that in the case Mr. Bergamini is not released the
438	services of another qualified architect should be
	secured to make the general plans.

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Dr. Sherman read an urgent letter from President Wei dated January 26 announcing that the Chekiang Guild Compound which adjoins and crowds the campus on the South, and which the University authorities have desired to purchase for the last thirty-five years may now come suddenly upon the market. He requested authority to purchase the land. It was

VOTED	to authorize the release of funds, not to exceed \$25,000,	PURCHASE
439	for the purchase of the Chekiang Guild Compound when	OF
	cabled word is received, the Interim Committee to de-	CHEKIANG
	termine which fund this should come from.	GUILD
		COMPOUND

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Dr. Sherman reported that of the six hostels requested by President Wei, three had already been approved at a previous meeting of the Committee. It was

VOTED that the Huachung Committee ask permission from the
 440 National Council and the United Board to appropriate \$100,000 of funds allocated to Huachung by the National Council from the Reconstruction and Advance Fund, to meet the immediate emergency and opportunity at Wuchang. APPROPRIATION OF \$100,000

It was further

VOTED that authority be given to the Interim Committee to
 441 make appropriations of the above mentioned money if permission is granted by the National Council. INTERIM COMMITTEE TO APPROPRIATE

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It was

VOTED to ask the Secretary of the Yale-in-China Association
 442 to make available the information about the present building costs in China which were brought back by their architect, the same to be sent to Mr. Bergamini upon receipt.

Mr. Wheeler was designated to make this request.

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There was a discussion regarding the School of Education. The future of the School of Education is assured as far as government recognition is concerned. It is the only Christian teacher training institution so recognized in China. We need a new practice school building, the floor plan of which would be 19,600 square feet. The general estimate received from Mr. Bergamini is 50¢ gold per cubic foot. This would make the total cost of a new practice school building about \$9,800.

It was

VOTED that the Interim Committee be authorized to determine, in consultation with President Wei, the priorities in the erection of the above buildings. PRIORITIES IN BUILDING

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Dr. Lobenstine brought up the matter that it was no longer satisfactory or practical to have the foreign members of the Board of Directors nominated from abroad. It was

VOTED that we request the United Board to make a study of the plans in operation for the constitution of Boards of Directors of Christian Colleges in China for the use of the Huachung Committee. SECURE INFORMATION RE. BOARDS OF DIRECTORS

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Here followed a discussion on a fellowship for Ying Chung-fu. It was

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VOTED that we grant a scholarship of \$1,200 to Mr. Ying
445 Chung-fu to be drawn from reserve funds.

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The meeting was adjourned at 12:50 P.M.

Respectfully submitted,

J. Earl Fowler

Associate Secretary

February 6, 1948
New York, New York

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Note: The memorandum mentioned in Vote #435 will be distributed at a later date. When received will you kindly attach to these minutes.

J. Earl Fowler

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HUACHUNG UNIVERSITY

Wuchang, China

Minutes of the meeting of the Huachung Committee of the United Board, Acting for the time being as the Board of Directors of Huachung University.

Calvary House, 61 Gramercy Park, North, New York
February 5, 1948

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*The Rev. John K. Shryock
Mr. J. Earl Fowler
Very Rev. Arthur C. Lichtenberger

Representing the Yale-in-China Association

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*Mr. Oliver S. Lyford
Dr. Kenneth S. Latourette

Members-at-Large

*Dr. Edwin C. Lobenstine
*Dr. Dale H. Moore
*Mr. Reginald Wheeler

Visitors present:

Mr. C. A. Evans, Associate Secretary and Treasurer of the United Board for Christian Colleges in China
Dr. Richard Bien, Head of the Physics Department of Huachung University
Mr. C. C. Lao, Principal of Yali Middle School
Rev. G. H. Gebhardt, who took the place of Dr. Ehlman in his absence from the meeting
Rev. Luther Tucker, Secretary of the Christian Association of Yale.

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The meeting was called to order at 10:30 a.m. Prayer was offered by the Rev. John K. Shryock.

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The Secretary called the roll and recorded the names of those present.

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The report of the Chairman consisted mainly of reading excerpts from letters recently received from the President, Dr. Francis C. M. Wei, the Annual Report for the Academic Year 1946-47, report of the meeting of the Executive Committee of the Provisional Board of Directors in Wuchang, and a memorandum on the need for teacher training facilities in the College of Education.

Dr. Wei reported that of a body of 499 students, 225 are Christians, making a percentage of 45.1%. Twenty-two more students are being

prepared for baptism and when baptized this will bring the percentage up to fifty per cent. Since returning to Wuchang the percentage of Christian students at Huachung is increasing each term. Dr. Wei also gave the following statistics:

Full time teachers	48
Part time teachers	2
Voluntary teachers (missionary wives)	4
Teachers on furlough	4
Total	<u>58</u>

Of a total teaching and administration staff of 79, 56 are Christians. Huachung University has the highest percentage of Christian student body, faculty, and administration staff. Dr. Wei also reported that the women's unit had become very popular because of the good discipline and general reputation of Huachung. It was

VOTED that the Chairman communicate the gratitude of the Huachung
436 Committee to Dr. Wei for his fine report.

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Mr. Lyford made his financial report, at which time he explained that he had not received the detailed report usually presented at this time, because of Mr. Coe's absence from the College. This will be received and given at a later date.

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Dr. Cartwright reported that a legal increase in the rate of exchange of from thirty-five to fifty per cent has been granted within the last few days to three organizations:

United Nations
United Service to China
Associated Mission Treasurers

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Dr. Bien was asked to give the Committee information which would help in the questions brought up for discussion regarding the purchase of land and building new hostels. He also took part in the discussion and made a valuable contribution to our understanding. Dr. Bien's opinion is that Wuchang is probably safe unless the national government should collapse and we can take an optimistic attitude about the continuance of the work.

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Mr. Lao spoke on the political situation in China, also. He said, "The communists are divided into two groups, the northern group in Manchuria and the southern group in China, south of the Great Wall. It will be difficult to defeat the Communists in Manchuria because Russia is supporting them. We believe the Southern Communists can be defeated as they have two weaknesses. First, they have no strong center where they can remain free from attack. Secondly, their ammunition is limited. They are trying to secure a stronghold and

wear out the government economically. Thus, they destroy railroads and try to destroy smaller towns to reduce the income of the government from local taxation in those towns. They can support their own soldiers from the countryside. The government troops will continue to pursue them and we believe they will be able to conquer them. The government is not in danger militarily but it does fear a financial collapse. It hopes to hold larger cities if it secures economic help from the United States. We hope it will continue to stand. I do not think the larger cities like Hankow, Wuchang, and Changsha are in serious military danger. Thus far the Communists have taken no provincial capitals due to the expense of ammunition and casualties. Therefore, I do not believe Wuchang is in serious danger."

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The question of employing an architect and planning for the new University layout was brought up. Dr. Sherman read an excerpt from a letter from Dr. Wei regarding Mr. Bergamini's movement to Hankow. Dr. Sherman reported that Dr. Wei had been advised to go ahead and get a general plan with the hope that we can build as soon as possible. Our facilities are worse than in the prewar period because of deterioration of the buildings and increased student and faculty congestion.

Mr. Lyford reported that there was about \$300,000 which could be used for financing new buildings if the donors consent. It was

VOTED	that the Committee request the Overseas Department	REQUEST
437	of the National Council to release Mr. Bergamini for	FOR
	a period of not less than two weeks and not more	RELEASE
	than a month, to go back to Wuchang.	OF
		BERGAMINI

It was

VOTED	that in the case Mr. Bergamini is not released the
438	services of another qualified architect should be
	secured to make the general plans.

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Dr. Sherman read an urgent letter from President Wei dated January 26 announcing that the Chekiang Guild Compound which adjoins and crowds the campus on the South, and which the University authorities have desired to purchase for the last thirty-five years may now come suddenly upon the market. He requested authority to purchase the land. It was

VOTED	to authorize the release of funds, not to exceed \$25,000,	PURCHASE
439	for the purchase of the Chekiang Guild Compound when	OF
	cabled word is received, the Interim Committee to de-	CHEKIANG
	termine which fund this should come from.	GUILD
		COMPOUND

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Dr. Sherman reported that of the six hostals requested by President Wei, three had already been approved at a previous meeting of the Committee. It was

VOTED 440 that the Huachung Committee ask permission from the National Council and the United Board to appropriate \$100,000 of funds allocated to Huachung by the National Council from the Reconstruction and Advance Fund, to meet the immediate emergency and opportunity at Wuchang. APPROPRIATION OF \$100,000

It was further

VOTED 441 that authority be given to the Interim Committee to make appropriations of the above mentioned money if permission is granted by the National Council. INTERIM COMMITTEE TO APPROPRIATE

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It was

VOTED 442 to ask the Secretary of the Yale-in-China Association to make available the information about the present building costs in China which were brought back by their architect, the same to be sent to Mr. Bergamini upon receipt.

Mr. Wheeler was designated to make this request. .

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There was a discussion regarding the School of Education. The future of the School of Education is assured as far as government recognition is concerned. It is the only Christian teacher training institution so recognized in China. We need a new practice school building, the floor plan of which would be 19,600 square feet. The general estimate received from Mr. Bergamini is 50¢ gold per cubic foot. This would make the total cost of a new practice school building about \$9,800.

It was

VOTED 443 that the Interim Committee be authorized to determine, in consultation with President Wei, the priorities in the erection of the above buildings. PRIORITIES IN BUILDING

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Dr. Lobenstine brought up the matter that it was no longer satisfactory or practical to have the foreign members of the Board of Directors nominated from abroad. It was

VOTED 444 that we request the United Board to make a study of the plans in operation for the constitution of Boards of Directors of Christian Colleges in China for the use of the Huachung Committee. SECURE INFORMATION RE. BOARDS OF DIRECTORS

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Here followed a discussion on a fellowship for Ying Chung-fu. It was

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VOTED that we grant a scholarship of \$1,200 to Mr. Ying
445 Chung-fu to be drawn from reserve funds.

The meeting was adjourned at 12:50 P.M.

Respectfully submitted,

J. Earl Fowler

Associate Secretary

February 6, 1948
New York, New York

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A Digest

of

the

Minutes of Meeting of Executive Committee of the
Provisional Board of Directors of Huachung
University held on March 18, 1948.

These minutes cover four double-length pages and are signed by Robert Brank Fulton, Secretary. The validity of some of the official actions reported in these minutes is questionable until a regularly constituted Board of Directors shall be established and shall adopt these actions as their own. However, there is no reason for concern at present.

The important paragraphs in these Minutes are as follows:

Present: Mr. K. S. Ying (Yale-in-China), Acting Chairman; Bishop Alfred Gilman (Episcopal); the Rev. F. C. Cram (Methodist); the Rev. J. F. White (London Mission), the Rev. Sterling Whitener (Reformed and Evangelical, as alternate for the Rev. Ward Hartman); President Wei and Treasurer Coe and former Acting Treasurer Ward, ex officio; and R. B. Fulton, coopted secretary.

Registration of
Property Deeds:

With regard to the registration of the property deeds, there has developed a difference of opinion with the authorities of the Provincial Middle School just across the street from the front gate regarding the ownership of one small piece of land, and this has caused a delay in the process of registration. It is hoped that the matter can be cleared up very shortly.

Christian
College
Fund:

The Huachung part in the Christian College Fund-Raising Campaign has resulted in the raising to date of \$398,500,000, which is being kept in such a way as to avoid serious depreciation. Around \$300,000,000 more has been pledged, so that total receipts of some \$1,200,000,000 seem likely in the near future -- about the equivalent in purchasing power of the \$270,000,000 figure set as Huachung's share some months ago. Mr. Ying at this point reported that he had brought \$7,000,000 from a few friends in Changsha -- a general campaign not having seemed feasible at this time.

Plans for Closer Cooperation
with Boone Library School:

There is given a report of conferences with Principal Seng of the Library School. The following vote was cast:

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"WHEREAS, the Boone Library School has shown distinguished leadership in this field,

BE IT RESOLVED, that an official invitation be extended from this Committee to the Boone Library School to consider plans for cooperation between the two institutions for the training of librarians."

Construction Plans

The Minutes express appreciation of letters from Dr. Sherman and Dr. MacMullen reporting favorable action by the Huachung Committee and by the United Board relative to release of building funds held by the National Council of the Episcopal Church.

The minutes discuss the advantage to be gained by securing the advice of Mr. May, the architect, for the English Mission and Mr. Wu King-lui, architect of Yale-in-China, as consultant.

Also the Committee suggests endeavoring to find a competent architect to investigate local markets with a view to securing suitable building materials and to set up a proposed priority list.

Regarding date of commencing construction the minutes state as follows:

The President and others of the Administration are keeping in touch both with the Chinese officials and with the English and American consular officers with regard to the general situation, and the thought is to go ahead with general campus planning while waiting till later in the spring to make the definite decision as to the feasibility of proceeding with the needed reconstruction.

Grant for New Library:

The gift of \$45,000 by the Trustees of Joseph Rank Memorial Fund is reported with expressions of appreciation to the donors as recommended by the Senate of the University.

Additions to Buildings:

Miscellaneous additions to buildings have been recommended by the Senate. These are termed as "non-budgeted items". The minutes do not state definitely that these additions have been approved or the expenditures authorized. However, the inference is that the Executive Committee gave its consent.

New Land:

The Committee voted to authorize the purchase of the Chekiang Guild land and to expend the necessary funds up to U.S. \$25,000.

Revision of Salary Scales:

The following is quoted from the minutes:

A revision upwards of the salary scale in terms of CNC dollars is greatly needed and is possible within the budget in view of the increase in the exchange rate since the last meeting of this Committee; and it is recommended by the Administration that the March salary figure be double that of the February one, that a bonus of 100% of the revised March figure be paid before the middle of April, and that there be appointed a committee with power to make other adjustments as needed before the next meeting of the Executive Committee, provided that such adjustments are within the budgeted US dollar figure for salaries.

The Reserve Fund:

Paragraphs under this head can be straightened out between the Wuchang and the New York Offices. The nature of the comments suggest that close control by the New York Office is desired and should continue on all expenditures which have not been budgeted or specifically approved. This is substantially the same procedure as before the Japanese invasion. Specific recommendations by Mr. Coe should be received before we take any action.

Digested by:
Oliver S. Lyford

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May 3, 1948

Huachung University Committee
Report of Treasurer of the Committee

This is a special report relating to matters which will be up for discussion at the special meeting of the Committee on May 5th.

We have not had complete reports from the University for two years. We hope for such reports from Mr. John Coe as soon as he can prepare them.

Budget

This is for the year ending July 31, 1948. It does not include salaries or allowances to western personnel.

We have received a budget for the University Year 1947-48 and a number of statements indicating that, in spite of the mounting costs of living and the increased rates of exchange, the operating costs are being kept within the budget. This budget which was placed before the Huachung University on October 24, 1947 amounted to a total of U.S. \$55,200 and contemplated receipts as follows:

	<u>Income</u>	US\$
Western Sources:		
American Church Mission		12,000.
American Church Mission Miss Johnston		5,000.
Evangelical and Reformed Church		6,600.
London Mission		1,000.
Methodist Mission		1,400.
Yale-in-China		
		In 1946-47 Yale-in China contributed \$5,000 for the budget. For the year 1947-48 Yale-in-China is making no budget payments but is contributing the salary, travel and allowances of Dr. & Mrs. R.B.Fulton, also \$1,000 toward a Fellowship, and the cost of repairs to the Yale-in-China houses on the campus, - a total of about \$8,900.
Evangelical United Brethren		<u>1,000.</u>
Total co-operating units		27,000.
Harvard-Yenching Institute		5,000.
Special gifts for scholarships		900.
To be found United Board		<u>11,400.</u>
Total western sources		44,300.
Local Sources:		
Government and local gifts (U.S. equivalent)		400.
Registration fees		500.
Tuition and fees		10,000.
Total local sources		<u>10,900.</u>
Grand total income		<u>55,200.</u>

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We have not been advised as to the amounts which have been received on each of the above items, but obviously, if the budget has not been exceeded, at least three quarters of the total should have been received.

Local sources in China apparently are contributing considerably more than the equivalent of the budget total of U.S. \$10,900, for operating purposes shown in the above figures.

It must be realized that a considerable proportion of this remarkable record has involved extreme hardships of faculty, staff and students during these recent months.

Funds Available in America

For All Purposes on April 28, 1948

The funds available for various purposes in New York are as shown in Exhibit A attached hereto. These funds are all in control of the Central China College Foundation and presumably, with adjustments to the date of closer, will be turned over to the United Board for Christian Colleges in China, as provided for in the agreements executed by all the parties some time ago.

It will be noted that the figures do not include the amount of U.S.\$200,000 which has been voted by the National Council for building purposes, and of which \$100,000 has been released for use when conditions in China shall be suitable for building operations at Wuchang. Neither do these figures include the British gift of £ 45,000 to be applied on the cost of the new library building.

The funds amounting to \$82,378.42 in the Surplus Account in Exhibit A are understood to be all available for operating emergencies. These may be compared with reserves at previous periods as follows:

July 31, 1945	U.S. \$96,387.33
July 31, 1946	99,740.11
Sept. 30, 1947	79,647.58

These figures, applying to different dates in the university year are not directly comparable, but they show the extreme care which the University officials have observed in protecting its people against extreme and unexpected emergencies.

Funds for Land and Buildings

It will be seen from the figures referred to above that the funds available for building operations or which will be available are as follows:

Proctor Johnston Building Fund	U.S.\$113,814.11
National Council (\$100,000 immediate, balance later)	200,000.00
British Gift for Library Building £ 45,000, say	<u>180,000.00</u>
	U.S.\$493,814.18

This looks like a lot of money, but we have to remember that the Hua Chung College in prewar days had less than 300 students and the new university is expected to have eventually 800 students with increased teaching and administrative staff, all of whom must have far better living conditions than now exist.

Respectfully submitted,

Oliver S. Lyford,
Treasurer.

ASSETS

IN THE ACCOUNT OF CENTRAL CHINA COLLEGE FUNDRAISERS

Bank Balances -		
National City Bank (Beiping) (See Schedule 2)		1,200.00
National City Bank (Tientsin)		1,000.00
Bank of Savings		100.00
Investments -		
Central China College Foundation	100.00	
Advance to Mr. John W.	100.00	
Investing. Missy. Society (See Schedule 2)	1,000.00	2,300.00
Government Bonds		2,000.00

LIABILITIES

Accounts Payable - To Dr. J. W. Lyford		
Specials (See Schedule 2)		1,000.00
Subsidiaries:		
Yuan Students	1,000.00	
Scholarship Fund	1,000.00	
Dr. Wei's Scholarship	1,000.00	
Rehabilitation Fund (See Schedule 2)	1,000.00	
Frontier-Johnson Building Fund	1,000.00	
Surplus Account		1,000.00

The above figures do not include the contribution of 200,000 which has been voted by the National Council for building purposes and of which 100,000 has been released for use when the conditions in China would render suitable the building operations at Hankow and also have been approved - subject to these figures include the interest paid of 200,000 to be applied to the cost of a new library.

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Exhibit A

Central China College Foundation

Balance Sheet

As of April 28, 1948

Assets

In the control of Central China College Foundation

Cash Balances -			
National City Bank (Reserve) (See Schedule #1)		\$ 44,740.68	
National City Bank (Joint)		3,408.08	
Bank of Savings		<u>468.81</u>	
Receivables -			
Central China College Foundation	703.66		
Advance to Dr. John Lo	3,863.08		
Dom.&For. Missy.Society (See Schedule #2)	<u>171,190.70</u>	175,757.44	
Government Bonds		<u>12,000.00</u>	\$236,375.01

Held for the Following Purposes

Accounts Payable - To D. & F. M. Society			550.00	
Specials (See Schedule #3)			2,618.81	
Scholarships:	<u>Bonds</u>	<u>Cash</u>		
Yunan Students	\$7,200	\$ 544	7,744.00	
Holmes Fund	4,800	420	5,220.00	
Dr. Wei's Scholarships		2428.34	2,428.34	
Rehabilitation Fund (See Schedule #4)			21,621.33	
Proctor-Johnston Building Fund			113,814.11	
Surplus Account			<u>82,378.42</u>	\$236,375.01

The above figures do not include the contribution of \$200,000 which has been voted by the National Council for building purposes and of which \$100,000 has been released for use when the conditions in China should become suitable for building operations at Wuchang and plans have been approved. Neither do these figures include the British gift of £45,000 to be applied on the cost of a new library.

Schedule #1

Specials	\$ 2,150.00
Dr. Wei's Scholarship Fund	2,428.34
Yunan Scholarship Fund	544.00
Holmes Scholarship Fund	420.00
Rehabilitation Fund	13,244.74
Operating Funds	<u>25,953.60</u>

Cash in National City Bank (Reserve) \$ 44,740.68

Schedule #2

Proctor-Johnston Building Fund	113,814.11
Miss Johnston Operating Account	49,000.00
Rehabilitation Fund	<u>8,376.59</u>

Funds held by Dom. & For. Missy. Soc. \$171,190.70

Schedule #3

For Miss Yung	100.00
For support of students	2,000.00
For Bao	25.00
For Dr. Bien	25.00
	<u>2,150.00</u>
For Dr. Wei's Travel expense	<u>468.81</u>

Total Specials \$ 2,618.81

Schedule #4

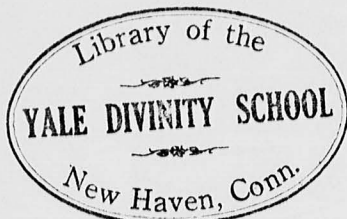
On deposit with Dom. & For. Missy. Society	8,376.59
Cash Balance - National City National Bank	<u>13,244.74</u>

Total Balance of Rehabilitation Fund \$ 21,621.33

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Wuchang, China

Minutes of the meeting of the Huachung Committee of the United Board, Acting for the time being as the Board of Directors of Huachung University



Calvary House, 61 Gramercy Park, North, New York
May 5, 1948

MEMBERSHIP OF THE COMMITTEE

Representing the Domestic and Foreign Missionary Society

- *Rt. Rev. Jno. B. Bentley
- Miss Mary Johnson
- *The Rev. A. M. Sherman, S.T.D.
- *The Rev. John K. Shryock, Ph.D.
- *Mr. J. Earl Fowler
- Very Rev. Arthur C. Lichtenberger
- The Rev. Luther Tucker

Representing the Yale-in-China Association

- Dr. Edward H. Hume
- *Mr. Oliver S. Lyford
- Dr. Kenneth S. Latourette

Members-at-Large

- Dr. Edwin C. Lobenstine
- Dr. Dale H. Moore
- Mr. Reginald Wheeler

Representing the Board of Foreign Missions of the Evangelical and Reformed Church of the U.S.

- Dr. Dobbs F. Ehlman
- *Rev. G. H. Gebhardt

Representing the Methodist Missionary Society of England

- The Rev. Harold S. Rattenbury
- Dr. F. T. Cartwright
- Miss Hilda Porter
- Dr. J. G. Vaughan

Representing the London Missionary Society

- Rev. R. K. Orchard
- *Dr. Wynn C. Fairfield

* Indicates those present

Visitors present:

- Dr. Richard Bien, Head of the Physics Department of Huachung University
- Mr. C. C. Lao, Principal of Yali Middle School
- Very Rev. Stephen Tsang, Bishop-elect of Hankow, Chairman Executive Committee of the Provincial Board of Directors of Huachung Univ.

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The meeting was called to order at 10:30 a.m. Prayer was offered by the Rev. John K. Shryock.

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The Secretary called the roll and recorded the names of those present.

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The Chairman reported that the minutes of the last meeting of the Committee had been circulated. It was

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VOTED that the minutes of the Huachung Committee of
446 February 5, 1948 be approved as circulated.

APPROVAL
OF
MINUTES

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The Chairman made a statement referring to recent letters received from Dr. Wei and Mr. Coe. He reported on the gift of £45,000 for the new library building, received from the Joseph Rank Benevolent Trusts. The Chairman also mentioned that the National Council had taken action to release \$100,000 of the Reconstruction and Advance Fund for Huachung to be used for new buildings. He mentioned that Mr. May, an architect of the British Methodist Board, was assisting in planning the campus and that he will fly to the Philippines to consult with Mr. Bergamini.

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Mr. Lyford reported on the minutes of the meeting of the Executive Committee of the Provincial Board of Directors which was held in Wuchang on March 18. A summary of these minutes was presented to each member of the Huachung Committee, and a copy is attached hereto.

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At this point a quorum had arrived so the President introduced the guests present: Very Rev. Stephen Tsang, Bishop-elect of Hankow and Chairman of the Executive Committee of the Provisional Board of Directors of Huachung University; Mr. C. C. Lao, Principal of Yali Middle School and a regular member of the Board of Directors of Huachung University; Dr. Richard Bien, Dean of the Science Department and head of the Physics Department of Huachung University. These gentlemen will be returning to China in the near future and will carry the greetings of the Huachung Committee.

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There was a discussion of the contemplated new buildings. It was

VOTED that should the report of the architect concerning
447 the new buildings be received during an interval between meetings of the Huachung Committee of the United Board for Christian Colleges in China, the decision will be referred to the Interim Committee of the Huachung Committee with power to act.

POWER TO
INTERIM
COM. TO
ACT ON
ARCHITECTS
REPORT

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The funds of two grants from the government to Huachung University and the funds raised by the campaign in Wuhan were discussed. The \$100,000,000 N.C. fund granted by the National Government last September was designated by the Huachung Committee to be used to help construct three faculty residences. At the time this grant was made it was thought to be equivalent of \$12,000 U.S. currency. When it was received it amounted to something less than \$7,000. In February of this year \$100,000,000 N.C. was received from the

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Provincial Government. During the late Spring the college administration carried on a campaign in Wuhan and raised in cash \$398,500,000 N.C. These three funds amount to about \$9,000 U.S. currency. Dr. Bien spoke about these funds and considered it within the power of the Executive Committee of the Provisional Board of Directors to designate the money received from the Provincial Government and from the campaign to be used for emergency construction purposes.

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The gift of £45,000 for a new library building from the Joseph Rank Benevolent Trust was reported. It was

VOTED 448 that the Huachung Committee accept with deep gratitude the magnificent gift of £45,000 for erection of a new library building from the Trustees of the Joseph Rank Benevolent Trusts and that the Secretary be instructed to write a letter of appreciation to the Trustees of the Joseph Rank Benevolent Trust. LETTER OF APPRECIATION TO JOSEPH RANK BENEVOLENT TRUST

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In discussing the new buildings for the University, made possible by the action of the National Council of the Protestant Episcopal Church, Mr. Lyford proposed the following motion and it was

VOTED 449 that the Huachung Committee wishes to express its great appreciation of the confidence shown by the National Council in releasing \$100,000 of its gift, or such part thereof as may be necessary, for use in construction and equipment of residential and other buildings listed by Dr. Wei. It is understood that the buildings to be built are as follows and the policy of procedure shall be in accord with that outlined in Dr. Wei's letters.

- Four permanent faculty residences
New permanent hostel for men
Completion of Yen Hostel
Building for teacher training and a practice school.

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The problem of faculty salaries and bonuses was reported. The Committee was very happy to know that with the very much better exchange rate for the American dollar additional bonuses are possible, still keeping within the budget for this year. The present bonus being paid to Huachung faculty members are higher than the rate being paid by the government to professors in the government universities. It was

VOTED 450 that the Huachung Committee greatly appreciates the care with which the University administration conserves the budget funds. APPRECIATION TO COLLEGE ADMINISTRATION

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The Treasurer made his report, a copy of which is attached to these minutes. The report was accepted with very great appreciation of the services of Mr. Lyford.

It was

VOTED 451	that the Huachung Committee now appreciates more than ever the action of Dr. Wei in paying out of his earnings such a large proportion of the travel and other expenses of his recent trip to the United States. The extent of this action was not fully realized until we learned of the expenses of other Chinese college men.	APPRECIATION TO DR. WEI
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There was a discussion of the problem of transferring the funds held by the Huachung Board of Founders to the United Board for Christian Colleges in China. It was

VOTED 452	that the Treasurer of Central China College Foundation, be authorized to transfer all funds of Huachung University in the possession of the Foundation (with the exception of personal funds belonging to members of the faculty) to the United Board for Christian Colleges in China, on or before June 30, 1948, with a detailed explanation of the responsibilities for the use of the funds.	TRANSFER OF FUNDS TO UNITED BOARD
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The matter of changing the date of the fiscal year of the University was discussed and it was

VOTED 453	that in accord with the recommendation of Mr. Evans of the United Board for Christian Colleges in China, the Huachung Committee recommends to the Provisional Board of Directors of Huachung University, the consideration of the proposal to change the fiscal year of the University to conform to that of the other Christian universities in China. (July 1 to June 30)	CHANGE OF FISCAL YEAR
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It was

VOTED 454	that the date of the annual meeting of the Huachung Committee be changed from February to May to conform with the annual meeting of the United Board of Christian Colleges in China.	CHANGE OF DATE OF ANNUAL MEETING
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Dr. Sherman made a report on the scholarships granted by the United Board for Christian Colleges in China. In the past year, 1947-48, fourteen scholarships were granted. Mr. Paul Wu of the Huachung faculty received one of these scholarships. This year, 1948-49,

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there were a large number of applications for scholarships but only funds to grant six scholarships. Professor Fu Mao-ki of the Chinese Literature Department of Huachung University was granted one of the six scholarships.

Attention was called to the conditions of management under which Huachung University (then known as Hua Chung College) had been functioning since the Japanese invasion which made it impossible for the Board of Directors to carry on. This step was taken in the form of a resolution passed by the Board of Founders at the formal meeting on October 9, 1939, and is designated as VOTED 239. This method of operation continued until January 1948 when a Provisional Board of Directors was organized in China and its members elected an Executive Committee to represent it. We understand that this Provisional Board has been enlarged and is now ready to function under the Constitution and By-laws of the Board of Directors. Therefore, the time has now arrived when the temporary procedure necessitated by the Japanese invasion should cease. Therefore, it was

- VOTED 455
1. That the formal functions of the Board of Directors of Hua Chung College (now Huachung University) which functions have been carried on for some years by the Board of Founders as an emergency measure, shall be turned over to the new Board of Directors in China when notice shall be received from Dr. Wei that the new Board has been organized and is ready to function. REORGANIZATION OF BOARD OF DIRECTORS
 2. That Dr. Sherman be directed to notify Dr. Wei of this action and to request that this reorganization of the Board of Directors be accomplished before June 20, 1948.

Members of the Board of Directors appointed by cooperating societies of Huachung University:

Methodist Missionary Society, London:	Rev. F. C. Cram Dr. Chiang Hu Ch'eng
Board of International Missions, Evang. Ref. Church:	Rev. Ward Hartman Miss W. S. Deng
London Missionary Society:	Rev. J. F. White Mr. Y. C. Hu
Domestic and Foreign Missionary Society:	Rt. Rev. A. A. Gilman Rt. Rev. Lindel Tsen Rt. Rev. Robin T. S. Chen Very Rev. Stephen Tsang Dr. K. C. Wu Mr. Chamber Chow Mr. Newton S. K. Tsuei

Yale-in-China Association:

- Mr. C. C. Lao
- Dr. H. C. Chang
- Dr. Dwight D. Rugh
- Mr. K. S. Ying (alternate)
- Dr. C. C. Wu (alternate)
- Dr. Brank Fulton (alternate)

Three members of the Alumni Association have been elected.

The meeting adjourned at 1:15 p.m.

Respectfully submitted,

J. Earl Fowler
Associate Secretary

May 5, 1948
New York, New York

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CONCERNING THE PLAN FOR
A UNITED BOARD FOR CHRISTIAN COLLEGES IN CHINA
AND THE APPLICATION OF THIS PLAN TO THE TRUSTEESHIP
OF HUA CHUNG COLLEGE

A plan is ready for action for the advancement of Christian Higher Education in China and for strengthening the relationships between the China Christian Colleges and the bodies in America and England which have assisted in the development of these institutions.

The purpose of this present document is to test this plan in its application to the circumstances of Hua Chung College and its Trusteeship. This is an attempt to assemble and simplify the evidence relating to the advantages and disadvantages of a greater concentration of attention and control which will result to Hua Chung College from having its trusteeship transferred to a central organization. The time has come for the trustee boards of each college to face this question.

At the present time there are three sections to the Plan, which are now under consideration. The third section applies specifically to Hua Chung. For purposes of this report we have called these Sections A, B and C. These will be considered in the order of their development as follows:

SECTION A -- THE PLAN FOR A UNITED BOARD IN AMERICA

This is a plan for closer collaboration of activities of friends of the China Colleges in the United States, Canada and England. It is covered by a set of documents having a total of 29 pages. Copies of these documents have been distributed to the Trustees of Hua Chung College. This set of documents is the final result of a thorough study, extending over a number of years, by a committee of 36 members, of whom 8 are representatives of Hua Chung. A careful reading of the whole report is worthwhile, but for those who do not have the time for this, the following summary and discussion cover the features of the Plan which affect the principal values in the present organization.

At present there are 13 corporations in the United States and Canada which serve as trustee-boards for 13 Christian Colleges in China. A fourteenth organization is "The Associated Boards for Christian Colleges in China." The Plan, Section A, provides that all 14 of these organizations, that shall elect so to do, shall be replaced by one corporation to be known as the United Board for Christian Colleges in China. This new corporation will take over all the functions now performed by each of the consolidating units after which these units will cease to exist as separate legal entities, but members of each unit or their successors will become a "College Committee" of the United Board existing as a permanent, integral part of the organization of the United Board.

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THE UNITED BOARD

The United Board will be incorporated under the laws of the State of New York and will have about 200 members, of whom two-thirds will be elected by such of the 23 mission boards and other organizations as hitherto have elected the members of the boards of trustees of the respective colleges and shall now join in the consolidation. These will be known as "Representative Members" of the United Board. The remaining third of the members will be known as "Members at Large" and will be elected in the first instance by the consolidating College Boards of Trustees; thereafter this third will be elected by the entire number of members of the consolidated corporation.

The powers of the United Board, under the constitution may be briefly stated as including all the powers which the consolidating boards now have, some of which are made more specific.

The Members of the Corporation are to be elected by the respective mission and other boards in the first instance on the basis of one member for each \$5,000 of support, computed as a combination of 5% of the total value of plant, equipment and endowment plus the average cash and personnel contribution (at \$1,500 single and \$3,000 married) for the three years 1938-41. On this basis the number of Representative Members elected by the missions which support Hua Chung would be as follows:

Protestant Episcopal Board	24
Reformed Church Board	3
London Missionary Society	5
Methodist Missionary Society (England)	3
Yale-in-China	<u>3</u> (wrongly stated as 4 in the documents)
	38

Also Hua Chung will have 2 of the Members at Large.

The larger representation of the Protestant Episcopal Board results from the recent joining of St. John's University with the other Christian Colleges and the larger contribution of the Episcopal Church to the cost of plant, endowment and operating expense of that institution.

THE BOARD OF TRUSTEES

The members of the United Board will elect annually a Board of Trustees not to exceed 30 in number, of whom at least two-thirds shall be Representative Members. In the interval between meetings of the members of the Corporation, and subject to its instructions and the Constitution and By-Laws, the Board of Trustees shall exercise the powers of the Corporation, with certain specified exceptions.

STANDING COMMITTEES

The By-Laws provide for 5 Standing Committees of the United Board as follows:

- a - Nominations and Administration
- b - Christian Character, Staff and Curriculum

- c - Educational Program and Budget
- d - Investment and Finance
- e - Promotion

The Standing Committees shall report to the Board of Trustees and, under its instruction, may report to the Corporation. Each Standing Committee shall have not less than 15 nor more than 25 members. The chairman of each Standing Committee shall be a member of the Board of Trustees.

COLLEGE COMMITTEES

"There shall be a Committee for each college or institution (in China) associated with the Corporation, which Committee shall be kept closely informed by the Executive Officers concerning the work and welfare of the college, shall consult and advise with its officers and staff, and shall counsel the Corporation's executive officers and the Board of Trustees in respect to its welfare. The College Committee shall pass upon all the Corporation's appointments to the College, shall review the annual budget from the field and make recommendations thereon to the Committee on Educational Program and Budget and shall have power, provided funds are available for the purpose, and subject to the approval of the Trustees, to make ad-interim appropriations of not to exceed \$1,000 for specific assistance to the college."

"The College Committees each shall have not less than 7 members. Each College Committee shall have a member on each Standing Committee and the Chairman of each College Committee shall be a member of the Board of Trustees and the Corporation."

NOMINATIONS TO COMMITTEES

"The Membership of the Committees and their Chairmen shall be nominated by the Committee of Nominations to the Board of Trustees and the Corporation."

INVESTMENT AND FINANCE

Under the proposed By-Laws, the Standing Committee on Investment and Finance will have the following responsibilities:

"Subject to the general oversight of the Board of Trustees to authorize and direct the Treasurer to purchase or sell securities for the investment of the endowment or surplus funds of the Corporation; to recommend to the Board of Trustees necessary or desirable provisions in respect to the banking of the Corporation's funds and the custody of its securities; to supervise the fulfillment of all legal trusts held by the corporation; to review all legal questions affecting the operations of the corporation; to direct an annual audit of the accounts, funds and securities of the Corporation through certified public accountants and to report on the same to the Board of Trustees."

DIAGRAM

Included with the documents which have been distributed to the

Hua Chung Trustees there will be found a diagram of the proposed organization with an outline of the proposed operating structure. A copy of the diagram is attached hereto.

OTHER FEATURES OF SECTION A

The documents include a more complete description of the organization and its functions, but the above paragraphs give the substance of the main features which affect the present relations between the Colleges and the Trustees.

RESULT

The United Board will be a strong body with clear-cut corporate powers, duly authorized by law. It will have authority to act with the backing of some of the strongest religious and educational organizations. It will have the importance necessary to secure the services of strong leaders and to command the respect of governments and people in China and the Western Nations. The result will be a strengthening of the powers and importance which the Associated Boards has used so effectively in the last seven years.

The degree of authority to be delegated to the United Board is a matter which should be weighed carefully by the Trustees of the respective China colleges, with due regard given to the powers reserved to the religious missions and other boards, through the election of members of the United Board and through personal representatives on the Executive Committee and other committees.

SECTION B - THE PLANNING COMMITTEE OF THE ASSOCIATED BOARDS

A specific plan for the future relations between these China Colleges and the western Boards is in process of formation by the Planning Committee of the Associated Boards, under the leadership of Dr. Henry P. Van Dusen, as Chairman. A preliminary report by this Planning Committee consists of a statement of "The Education Aims of the Christian Colleges in China" and a statement of 10 principles which this Planning Committee believes should be adopted as preliminary to the development of definite plans for greater cooperation and coordination in the functions of the China Colleges. The 10 principles include a number of reasons why the United Board should have the proposed powers.

This preliminary report has been circulated to all the members of the College Boards represented in the Associated Boards. A copy is attached hereto.

This plan is not ready for any action by the Trustees of Hua Chung College and its supporting missions, but this preliminary report gives a clear view of the fundamental conditions which must be met in all planning. One remark should be emphasized, "Here, as in all matters concerning the future of the Colleges, the major decisions will be made in China."

SECTION C - A SPECIFIC PLAN FOR HUA CHUNG COLLEGE

Another of the 3 correlated plans relates to Christian Education

in China in general and specifically to the future of Hua Chung College, This has come to us from President Wei at Hsichow. The documents consist of a pamphlet in English, printed and circulated in Chungking on the "Future of Christian Education in China" written by Dr. Wei; also a plan for the "Development of Hua Chung College after the War" prepared by Dr Wei and his associates; and an explanatory letter by Dr. Wei. This plan provides for the return of Hua Chung College to Wuchang after the war, the rehabilitation at that place and the gradual enlargement of the College to capacity for 800 students with suitable new buildings and a faculty and staff of 88 persons (as compared with about 50 at present). Obviously, a big program involving much money and many teachers from America and England.

The details of the plan relate to (1) courses of study, (2) faculties and departments of instruction, (3) a growth in enrollment, (4) hostels, (5) the tutorial system, (6) sabbatical leave, (7) fellowships and (8) budgets. All these details must be formulated at the college and decided by the Directors in China as soon as the Directors shall be able to function. We in America will contribute judgment regarding fundamentals and the decisions regarding the financing in the West.

Dr. Wei in his covering letter requested early consideration of the general features of the plan by the Trustees and a cable report to him if these features were approved in principle. Therefore copies of the plan were circulated and after conferring with other available Trustees the executive officers sent the following message to Dr. Wei:

"Trustee Members Fully Approve Plan in Principle
Pending Favorable Financial Developments".

This action was approved by the Board of Trustees at their meeting on May 12, 1944.

This appears to be all the action on this Section C necessary by the Hua Chung Board at the moment. However it is well to know that the documents of this Section C are valued highly by Dr. Vam Dusen and will be carefully considered by the Planning Committee as the deliberations of that Committee proceed.

DISCUSSION

Sections B and C of this Plan presumably will be crystallized for action whether the central organization shall be an Association or a United Board. However the program of each college will be materially affected by the form of collaboration finally decided upon. Therefore it is important that Section A of the Plan be decided at the earliest practicable date. The Officers of the Associated Boards request action by the Hua Chung Board and its Supporting Missions as soon as possible. Referring back to the paragraphs herein under "Section A" the following discussion is offered as an assistance to the study of the problem.

THE CASE FOR THE UNITED BOARD

The case for the United Board was formulated by eleven representative members of the Committee of Greater Unity and is stated in one of the documents of First Section of the Plan. These may be abbreviated as follows:

1. The Plan would complete the process of closer relations among the Boards which has been going on for nearly 25 years.
2. The trend towards closer relations draws its strength from the fact that all the Trustee Boards have the same basic deep concern. This is that, so far as it lies in our power, the youth of China may in some degree have opportunity for an inspiring, effective Christian higher education, with all that can mean for the Church, the Nation and humanity.
3. The issues facing the College Boards and the Mission Boards in respect to Christian higher education are in China increasingly common issues.
4. The transfer of detailed administration to the field, made when registration under Chinese law became a requirement, has altered the functions of the Trustee Boards so that no such minute attention to internal administration is now required of them. Four major functions for the Trustee Boards will remain to be consolidated: (1) Administration of financial support from western sources; (2) promotion of interest and support in the western constituency; (3) counsel and decisions within the responsibility of the Trustee Boards on the broader issues of institutional policy; (4) personal fellowship with the leadership of all the Colleges and sympathetic understanding of their problems; the real human bridge between America and China.
5. It should be noted that during this war emergency the united group has raised, directly or as a participant, far more funds than the colleges working singly could have done and that the China Colleges have acquired before the public a "group personality" of their own that is both valuable and significant. The larger sums required for postwar reconstruction, maintenance and development can only be secured by the most vigorous fully united effort.
6. A considerable increase in the effectiveness both of the Trustee Boards - Associated Boards combination, and of the administrative agency they use, can be secured by simplifying the corporate structure. The great values demonstrated by the work of the Central Office and the Associated Boards should be increased by the further simplification of the structure.

These values are definite and unquestionable. Let us see what values, if any, will be lost. General objections which have been raised are discussed in the report of the eleven members. Let us consider the matter with particular reference to Hua Chung College.

THE CASE FOR HUA CHUNG COLLEGE

This is a first attempt to state the case for Hua Chung College and its Board of Trustees. It is submitted as a basis for discussion and further development.

The Wuhan area, being the natural center for the heavy industries of China, is certain to lead in practicality. The Christian college in that area must be able to demonstrate how practical Christlikeness is when properly applied to modern life which involves close and

harmonious cooperation and friendly understanding.

Dr. Theodore Greene, in the report on "The Education Aims of the Christian Colleges, states that "The distinctive contribution of the Christian Colleges in China is education in the spirit of the Christian Gospel." Dr. Francis Wei, in his paper on "The Future of Christian Education in China" makes the point clear by a question and answer: "Is the Christian spirit penetrating Chinese life through its Christian schools and colleges, penetrating it deeply and effectively enough to become a power working from within? Christian education must have such aims." Both of these documents are included in the papers which have been circulated to our Board members and are worthy of re-reading. The quotations offer a starting point as we deliberate on the problem of our individual institution.

Hua Chung College is the first consolidation of China Christian Colleges. Its Board of Trustees have their own experience of 17 years of consolidated operations as a basis of judgment of the probable results of the enlarged enterprise. This experience should enable us to answer wisely the questions asked below.

At present the responsibility of trusteeship of Hua Chung is established directly in 15 regular trustees and 4 alternates. The relationships between the college officials and the trustees is especially close because the trustees are acting for the time being as directors. This tenure of directorship will terminate as soon as the directors in China can resume their proper functions. If the Hua Chung trusteeship shall be consolidated with that of 12 other colleges, the directors and officers in China will then have contacts, both personal and by mail, with the Board of Trustees of the United Board including its committee members and special representatives. The interest of these individuals in Hua Chung, (with the exception of the Hua Chung Committee) will necessarily be divided between 13 colleges (or less if the number of colleges can be reduced). The needs of Hua Chung College will be interpreted with the broad consideration of all the colleges.

QUESTIONS

1. Has there been any instance in the history of the consolidated board of Hua Chung where friction has developed between the respective supporting boards or where any considerable interest of individual supporters has decreased? If so why?
2. Will the diversified interest of a Christian United Board probably be as great a help to Hua Chung College as, or greater than, the more concentrated interest of a smaller board? In answering this question we must give proper weight to the status which the Hua Chung College Committee will have in the United Board.
3. Hua Chung derives much strength from the concentrated interest of the Protestant Episcopal Board which is limited to 2 of the 13 colleges, - Hua Chung and St. John. Need we fear for Hua Chung College any reduced interest of this Board resulting from the union?
4. Will the effect of greater unity on the other supporting missions be seriously adverse to the interest of Hua Chung?

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5. Will the growing interest of Yale University in Hua Chung cool off or become dissipated because of the closer combination of Hua Chung with the other colleges?

6. Hua Chung College, being the only Christian college in the great and important area in Central China has a responsibility to expand beyond its past limits and to become a more effective Christian influence in education than ever before. Can an independent board of trustees in America contribute to this end as much influence, intellectual and financial, as can a United Board?

7. If Hua Chung should decide against consolidation with the United Board, it would nevertheless continue in an association with the United Board in somewhat the same way as it is now connected with the Associated Boards. Could we expect for Hua Chung College from such an association as much benefit as other colleges which join in the complete consolidation?

8. In the new China the students of each Christian College will probably come from a wider area than heretofore and the alumni of each college will spread over a greater area. Therefore the clientele of the Christian colleges in China will overlap geographically more and more. What will be the effect of such development on an independent or semi-independent college?

The preparation of this memorandum has clarified my thinking materially. I hope others will be helped by it.

Oliver S. Lyford

June 5, 1944.

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April 1943

Outline of Proposed Operating Structure, Consolidated Board

THE CORPORATION

Officers: President, V.P.s, Secretary, Treasurer. Meets annually; elects officers, trustees, all committees, receives reports from the trustees and all committees, determines issues of general policy on recommendation or report from the trustees, and makes inquiries on any items it desires.

THE BOARD OF TRUSTEES, meets monthly, fixed date

Chosen by corporation, has full powers of corporation between sessions of corporation, except amendment Constitution; to it all committees report in interims. Deals primarily with studies of policy, program decisions thereon as required, approves recommendations of other committees, giving them legal effect when required.

FUNCTIONAL COMMITTEES (Chairman of each a trustee, member from the corporation and trustees, authority subject to Trustees and Corporation, but may be given determining power on specific subjects.)

A	B	C	D	E
Nominations Office administration Program annual meeting	Christian character, Staff, Curriculum Staff appointments	Investment Banking Trust responsibility Legal questions	Educational program Institutional interrelations Budget	Promotion

COLLEGE COMMITTEES (Chairman of each a trustee; one or more liason members of each of the functional committees, except possibly C, not less than five members. Principal duty; to be informed on the affairs of a particular college, to advise the trustees and members thereon, to examine and recommend the proposed budget, to serve as subcommittees of the Trustees on particular issues.)

Fukien	Ginling	Hwa Nan	Hua Chung	Lingnan
Nanking	Shantung	Soochow	West China	Yenching Yenching Women

When a staff appointment is to be made, a specially assigned representative of the college concerned sits with the staff appointment committee which reports directly to the Trustees for final action.

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HUACHUNG UNIVERSITY

Wuchang, China

Minutes of the Huachung Committee

United Board for Christian Colleges in China

150 Fifth Avenue, New York

October 28, 1948

MEMBERSHIP OF THE COMMITTEE

Representing the Domestic and
Foreign Missionary Society

Rt. Rev. John B. Bentley
*Miss Mary E. Johnston
*The Rev. John K. Shryock
*Mr. J. Earl Fowler
Very Rev. Arthur C. Lichtenberger
*Dr. Arthur M. Sherman
The Rev. Luther Tucker

Representing the Yale-in-China
Association

Dr. Kenneth S. Latourette
Dr. Reginald W. Wheeler

Members-at-large

*Dr. R. Pierce Beaver
*Dr. Edward H. Hume
*Dr. E. C. Lobenstine
*Mr. Oliver S. Lyford
*Dr. Dale H. Moore

Representing the Board of International
Missions of the Evangelical and Reformed
Church

Dr. Dobbs F. Ehlman
The Rev. G. H. Gebhardt

Representing the London Missionary
Society

The Rev. R. K. Orchard
*Dr. Wynn C. Fairfield (Alternate)

Representing the Methodist Missionary
Society of England

Dr. R. Morris Paty (Alternate)
The Rev. Harold S. Rattenbury
Miss Hilda Porter

UNITED BOARD STAFF

*Dr. Robert J. McMullen
*Mr. C. A. Evans

*Dr. Gerald F. Winfield
*Mr. Charles H. Corbett

*Indicates those present.

The meeting was called to order at 10:30 a.m., October 28th, 1948 by the Chairman, the Reverend Arthur M. Sherman in the conference room of the United Board for Christian Colleges in China.

The opening prayer was offered by the Reverend R. Pierce Beaver.

The Secretary recorded the names of those present.

0065

The Chairman made a statement in which he called attention to the annual report of the President for the academic year 1947-48, and also to the Minutes of the meeting of the Board of Directors on January 28, 1948. The Chairman stressed the following items:-

CHAIRMAN'S
STATEMENT

1. The Language School for new missionaries and other westerners is a new feature of the University program, and has 64 students from 11 missions including 10 from the Roman Catholic mission.
2. The importance of the department of Economics-Commerce which aims to "supply the country with men and women steeped in sound economic thinking and fired with the enthusiasm for international cooperation." It is the most popular department in the University.
3. The religious life of the University and the activities of the Chapel Committee.
4. The building program.
5. The purchase of the Chekiang Guild Property at a cost of about US\$16,000.
6. The negotiations for the return of Boone Library School to Huachung University.

The matter of the Boone Library School was discussed at some length in the light of a report made by Dr. Charles B. Shaw, librarian of Swarthmore College, who investigated the matter at the request of the American Library Association and the Rockefeller Foundation, during his recent trip to China for the United Board. At the end of the discussion it was

BOONE
LIBRARY
SCHOOL

HC-456 VOTED that the Committee on Program and Budget of the United Board be asked to arrange for an objective study, at the earliest possible date, of the best location for a Library School for the Christian institutions in China.

It was agreed that the University administration in Wuchang should be notified of the fact that there is some discussion as to whether Huachung is the most ideal location for a library school so that no final commitments will be made before the United Board's Committee has had time to make its proposed objective study.

In lieu of a detailed financial statement there was a general discussion of the finances of the University and the assistance that might be expected from the United Board.

FINANCIAL
MATTERS

Dr. McMullen stated that during the previous week the sum of \$6,250 had been allocated to Huachung from last year's Emergency Fund and that the University had also received \$500 from a gift made to the Colleges through United Service to China. He said that he hoped Huachung would receive an additional allocation in December, if new money from the campaign about to be launched, made possible a release of the funds from last year's campaign which are now held as a reserve against unpredictable emergencies.

The Committee gave sympathetic attention to the dilemma in Wuchang where the University has undertaken to pay its faculty in rice, but now finds that the farmers will not exchange their rice for the new Gold yuan currency.

Dr. Winfield, the Promotional Secretary of the United Board, spoke about the meeting to be held on November 4th at 4:30 p.m., at which time names of prospective givers will be assigned to volunteers who are willing to solicit gifts for the financial campaign. He expressed the hope that the members of the Huachung Committee would be willing to serve in this capacity and would help to find some new givers in addition to canvassing those who contributed last year.

PROMOTIONAL

PLANS

Dr. McMullen stated that United Service to China is planning for a limited campaign for which the United Board hopes to receive \$500,000.

The Chairman reminded the Committee that on May 5th, 1948 it had expressed its readiness to return to the Board of Directors as soon as it was reconstituted, the responsibilities taken over during the war period, and as the minutes of the meeting of the Board of Directors for June 28, 1948 indicated that the Board of Directors had been reconstituted, it was now time for the Committee to take appropriate action. It was therefore

BOARD OF

DIRECTORS

RE-CONSTI-

TUTED

HC-457 VOTED that whereas the Board of Founders of Huachung University, assumed the functions of the Board of Directors only as a wartime expedient, (Action of the meeting of the Board of Trustees of October 9, 1939, Vote No. 239) and whereas the Board of Directors was reconstituted at a meeting in Wuchang on June 28th, 1948, with duly accredited representatives of the cooperating Missions and Alumni, and whereas the minutes of said meeting, copies of which are now in the hands of the Huachung University Committee, give ample evidence that the reconstituted Board of Directors is ready and able to discharge its functions and carry its responsibilities, therefore be it resolved that the Huachung University Committee request the United Board for Christian Colleges in China, which is the successor of the Board of Founders of Huachung University to return to the reconstituted Board of Directors the functions and responsibilities temporarily taken over by the Board of Founders and authorize the Board of Directors to discharge the functions and assume the responsibilities accorded to it in the constitution and by-laws of Huachung niversity; and be it further resolved that a copy of its action be sent to the Ministry of Education of the Government of China.

The Committee discussed the request of the Board of Directors that the representation of the London Missionary Society on the Board of Directors be increased from one to two members. At the end of the discussion Dr. Wynn C. Fairfield, representing the London Missionary Society at this meeting of the Committee, requested that the Board of Directors be asked to give more complete

L. M. S.

REPRESENTATION

information as to the degree in which the London Missionary Society is now fulfilling the constitutional requirements for being allotted two representatives on the Board of Directors and he suggested that consideration of the matter of representation be postponed until such information has been received. Further he raised the question as to whether the situation could not be met by appropriate use of the provisions for electing members-at-large without amending the constitution.

The question was raised as to how correspondence between the Huachung Committee and Huachung University should be carried on -- whether the responsibility should be transferred to the Executive Secretary of the United Board as has been done by other University Committees. It was

CORRESPONDENCE

HC-458 VOTED that the Huachung Committee approve of following the same procedures in the matter of correspondence with Huachung University as is followed in the case of the other institutions connected with the United Board.

The Committee took note of the fact that for the time being the University is adhering to its previous fiscal year beginning August 1st. While the Committee recognized that it may be more convenient for the Treasurer in Wuchang to close his books at the end of July nevertheless it was recognized that it is important to have a uniform system for all the institutions in the United Board. Therefore it was

FISCAL
YEAR

HC-459 VOTED to renew the request that Huachung University change its fiscal year to conform to that of the United Board and the other universities related to it.

The meeting closed with prayer by Dr. Lobenstine.

ADJOURNMENT

J. Earl Fowler

Secretary

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MINUTES OF ANNUAL MEETING

HUACHUNG UNIVERSITY COMMITTEE
UNITED BOARD FOR CHRISTIAN COLLEGES IN CHINA

2:00 P.M., Tuesday, May 9, 1950
Room 903, 150 Fifth Avenue, New York, N. Y.

Members of the Committee

Chairman: *Dr. Arthur M. Sherman

*Dr. R. Pierce Beaver	Very Rev. A. C. Lichtenberger
Rt. Rev. John B. Bentley	Mrs. Ralph Ladlay
Dr. Frank T. Cartwright	*Dr. E. C. Lobenstine
(alt. for Mrs. Ladlay	*Mr. Oliver S. Lyford
Rev. Donald B. Childs	Rev. R. K. Orchard
*Dr. Wynn C. Fairfield	*Dr. R. Morris Paty
*Dr. Dobbs F. Ehlman	(alt. for Rev. Donald B. Childs)
*Mr. J. Earl Fowler	Dr. John K. Shryock
Rev. G. H. Gebhardt	*Mr. M. Gardner Tewksbury
Dr. Edward H. Hume	Rev. Luther Tucker
Miss Mary E. Johnston	*Dr. W. Reginald Wheeler
Dr. Kenneth S. Latourette	

Staff

*Dr. Robert J. McMullen

Those whose names are starred were present.

The chairman called the meeting to order. Dr. Lobenstine led in prayer.

Mr. M. Gardner Tewksbury was welcomed as the newest member of the Committee. Mr. Tewksbury is a representative of Yale-in-China Association.

APPROVAL OF MINUTES

The minutes of the meeting of November 29, 1949 having been circulated and no errors reported, it was

HC-472 VOTED to approve the minutes of the meeting of November 29, 1949 as circulated.

REPORTS

Dr. McMullen reported that the main purpose of the meeting was - 1) to get an honest, realistic appraisal of what is going on and has been going on for the past year at Huachung; 2) in the light of this study to forecast what the situation involves as to the future; 3) to decide what we want done and to make suggestions and recommendations to the United Board. He said that the questions to bear in mind are:

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Can Huachung remain a college?
Can it be a Christian institution?
Can it continue under Christian auspices?
Can it be supported as a private institution?

Following Dr. McMullen's statement there was general discussion in the light of reports which have been received.

In summing up, Mr. Fowler felt that we must concede that there may be some falling off in academic standards. As long as Huachung can continue as a Christian college and carry out to the best of its ability the purpose of its Founders, we are justified in continuing support and doing everything we can for them. If the middle schools go down in standards, so do the colleges. It will still be a college of higher education. As long as it can exist and carry out the purposes of the Founders, we are justified.

Dr. McMullen felt that while expressing concern for the lowering of standards in middle schools together with the emphasis on indoctrination courses and their affect on the standards at Huachung, the situation, as far as we have information, justifies our continued support.

Mr. Fowler reported that there has been no interference with Church services for local parishes and inasmuch as the chapel at Huachung is a local parish they have not been interfered with.

The Committee next discussed the question whether in spite of the changes which have taken place in the college, its ability to bear Christian witness for which it exists is such as to justify continued support. The Committee felt that it did.

In the light of the discussion, it was

HC-473 VOTED BE IT RESOLVED

That there is every indication that high academic standards are being maintained despite the great changes that are taking place, especially those incident to the changes in educational emphasis; and be it further

RESOLVED

That we renew our expression of confidence in the leadership of Huachung University knowing that the President will do everything in his power to maintain traditional academic standards; and be it further

RESOLVED

That with the expressed policy of "Freedom of religious belief by the People's Republic" and with the knowledge of the long record of the University, particularly the past year, of the highest dedication to the

Christian purposes of its Founders, we are confident there will be no change in this purpose by the administration and faculty regardless of the political, economic and social upheaval that is in process in China today; and be it further

RESOLVED,

That we state that it is our opinion that if Huachung University is to continue to render its particular type of Christian service in Central China it must remain a private institution, and as long as it maintains its Christian character and the purposes of its Founders, and to enable Huachung to keep its independence and integrity, the United Board will pledge its continued support.

BOONE LIBRARY SCHOOL

Dr. McMullen gave a brief report of the situation with regard to the Library School to date.

Mr. Fowler reported that during the past five years everything possible has been done to get the Library School back into the University. It was separated in 1930. Preparations and plans have gone forward in China so that they are all set. He felt that with conditions as they are in China this is not the moment for this matter to be decided.

On motion duly made and seconded, it was

HC-474 VOTED that this Committee take no definite action with regard to the Boone Library School but that it be laid on the table until the situation is considerably more clarified.

FINANCIAL MATTERS

Mr. Fowler reported that a letter from Dr. Wei indicated that there was an anticipated deficit of \$11,000 for next year. Dr. Wei has suggested that the faculty take a ten percent cut which would amount to \$4,000. Dr. Wei has also asked if the constituent Boards would be willing to provide more student scholarships.

Dr. McMullen stated that we do not know how closely Huachung is following the Wuhan University in salary scale. From the data received, Huachung is paying much higher salaries than other Christian colleges. Since the Communists have taken Peking, they have taken a 2/3 voluntary cut in salary at Yenching. They felt that receiving high salaries was dangerous. Huachung has had no cuts but instead some raises in salary. This is to a large degree responsible for the \$11,000 deficit.

Dr. McMullen gave an explanation of the use made of the money provided by the supporting Mission Boards. He also stated that a

report covering a three year period showing the use made of the money supplied by the Episcopal Board for the institutions in which it is interested had been sent to Mr. Fowler, Bishop Bentley and Mrs. Sherman. He read the statement sent to the Episcopal Board to the members present.

In presenting the budget for Huachung University, Dr. McMullen explained that the Trustees had voted that the budgets for the colleges should be drawn up to cover not a year but a half year, for the period July 1, 1950 - December 31, 1950. The United Board is going to make a complete re-study of all finances and allocations in view of the present situation and this will be considered by the Trustees at the November meeting. Allocations for the second half of 1950-51 will be based on this re-study.

It was

HC-475 VOTED to approve as presented the budget for Huachung University for the period July 1, 1950 - December 31, 1950.

(See Appendix A)

OTHER BUSINESS

Dr. Sherman informed the Committee that he was resigning his position as Chairman. He said it had been a privilege to work with the Committee and that he looked forward to many years as a member of the Committee.

On motion duly made and seconded, it was

HC-476 VOTED that the Committee express its appreciation to Dr. Sherman for his long and faithful service, first on the Board of Founders and then as Chairman of the Huachung Committee and its sincere regret at his resignation as Chairman.

Dr. Wheeler and Dr. McMullen reported the illness of Dr. Brank Fulton, professor at Huachung University. It is reported that Dr. Fulton is suffering from a head injury as the result of a fall. There would be great difficulty in getting him home because he would be a stretcher case. The Committee expressed its deep concern.

ADJOURNMENT

There being no other business, the meeting adjourned.

Robert J. McMullen

Secretary