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Huchung  
Admin.  
Board of Trustees  
Executive Committee  
1944-1947

HUA CHUNG COLLEGE  
Temporarily at Hsichow, Yunnan, China

Minutes of the Executive Committee of the Board of Trustees  
known as the Board of Founders  
281 Fourth Avenue, New York, March 3, 1944

Membership of the Executive Committee  
(All Present)

Mr. Oliver S. Lyford  
Dr. A. M. Sherman, Chairman  
Dr. A. V. Casselman  
Dr. A. L. Warnshuis

Dr. Edwin C. Lobenstine  
Dr. F. T. Cartwright  
Dr. John W. Wood  
Mr. J. Earl Fowler

(for Dean  
DeVane)

Other Members of the Board Present

Dr. Edward Hume  
Dr. J. G. Vaughan

Dr. Paul V. Taylor  
Rt. Rev. H. St. Geo. Tucker

Guest

Rt. Rev. Y. Y. Tsu

The meeting was called to order at 3:00 p.m. by the Chairman.

Prayer was offered by Dr. Hume.

Minutes of the last meeting were reviewed by the Chairman and were APPROVAL  
OF  
MINUTES  
approved as circulated.

Dr. Lobenstine read the following cable from Dr. Fenn to the A.B.C.C.G.:

OUTLOOK 1944-1945 DESPERATE. BUDGETS TRIPLE 1943-1944. I  
PERSONALLY CONSIDER THIS CONSERVATIVE. URGING REDUCTION  
ACTIVITIES STUDENTS PERSONNEL AVERAGING 40 PERCENT. ONLY  
HOPE SURVIVAL. ESSENTIAL SAVE KEY MEN. SUGGEST LOANS  
REPAYABLE BY SERVICE. ESTIMATE AMERICAN DOLLARS TWO HUN-  
DRED THOUSAND NEEDED SUPPLEMENT 1944-1945 SALARY 60 KEY  
MEN. CAN CHURCH COMMITTEE HELP?

A discussion followed as to the bearing of this on the College. It  
was pointed out that it was costing \$200 N.C. per day for Chinese  
workers to live. Members contributed information regarding the ex-  
change situation. Memo on exchange situation filed with these minutes.

Mr. Lyford read excerpts from a letter from Dr. Wei dated LETTER  
FROM  
Jan. 22, 1944. The tone of Dr. Wei's letter was optimistic. DR. WEI

Dr. Sherman reported on the interview he had with Dr. S. C. Wang. Due  
to Dr. Wang's early departure from New York it was impossible for

Bishop Tucker and Dr. Sherman to arrange a dinner or luncheon meeting with Dr. Wang. During the interview the exchange situation was discussed. Dr. Wang stated that the Chinese government was very willing to arrange a forty to one exchange but that on his return to China he expected to take up this matter with the government and advise something very much better. Dr. Wang reported that the Chinese government's post-war educational program was being set up and would take definite form by this autumn. He suggested that the Associated Boards of Christian Colleges appoint a representative who, together with a Chinese colleague would meet with government educational representatives in Chungking in the latter part of this year.

It was

VOTED that a special meeting be called soon after the annual meeting of the Associated Boards early in May to consider the budget of the College for 1944-45.

MAY  
MEETING

Mr. Lyford read the following excerpt from the report made by Mr. William P. Fenn about Hua Chung College:

"Hua Chung's budget is one of the most realistic and un-padded among those of the Christian Colleges. Whether voluntarily or through compulsion of circumstances, Hua Chung has not engaged in the sort of expansion going on in many other institutions. I saw no evidence of extravagance or of expensive projects; indeed Dr. Wei is being criticised by his staff for being too "tight". However, this tightness has justified itself in putting Hua Chung a year behind most other colleges in feeling the worst pinch of the rising costs. Increased budgets have been the result of unpredictable and uncontrollable external factors rather than of expansion."

The Treasurer submitted to the meeting information which indicated that the operating funds now available, or which will be available, will be sufficient to carry the College through the academic year ending July 31, 1944 without using the reserves. Therefore it was:

VOTED that this fact be reported to the Trustees but with the further report that conditions look very serious for the year beginning

August 1, 1944. The whole problem is being considered by the Associated Boards, the United China Relief and other agencies and we expect to have more definite information in May to guide us in the financial procedure for Hua Chung thereafter.

Dr. Sherman reported the following appointments for membership on various Associated Boards Committees:

<u>Executive Committee:</u>	John W. Wood, D.C.E. 402 West 20th Street, N.Y.C.
Alternate:	D. V. Casselman, D.D. 1505 Race Street, Phila., Pa.
<u>Finance Committee:</u>	Oliver S. Lyford 54 Dana Place, Englewood, N.J.
Alternate:	Edwin C. Lobenstine, D.D. 49 W. 49th Street, N.Y.C.
<u>Promotion Committee:</u>	Dr. Edward H. Hume 156 Fifth Ave., N.Y.C.
Alternate:	The Rev. John E. Shryock, Ph.D. 4509 Regent St., Phila., Pa.
<u>Christian Character:</u>	The Rev. A. V. Casselman The Rev. Arthur M. Sherman

The meeting was adjourned at 5:00 p.m. subject to recall by the Chairman.

Respectfully submitted,

J. Earl Fowler  
Acting Associate Secretary

*Return to Fowler*

Recent Developments in the Chinese Exchange Situation

March 2, 1944

Rev. Frank Price recently arrived by plane from Chungking. He left Chungking on January 22, 1944 and arrived in New York on February 23rd.

He reported to the Executive Committee of the Associated Boards that he had had an interview with the Generalissimo in regard to the bearing of the high cost of living upon the Christian Colleges and had also had two interviews with Dr. H. H. Kung. The Generalissimo discussed this matter with Dr. Kung between Mr. Price's two interviews with the latter. Both the Generalissimo and Dr. Kung recognized the seriousness of the situation and were of one mind that these institutions should be maintained.

They were agreed that the stabilized rate of NC\$20 to US\$1 would be maintained for business transactions. Dr. Kung, however, in the second interview, gave Mr. Price to understand that he would allow greater freedom to the Philanthropic Agencies in selling their foreign currency. That was taken to mean they might sell in the open market.

Both the American Army representatives and those of our government are now selling American dollar bills in the open market. A month ago these brought around NC\$100 to US\$1 in Kunming. A few days ago, while I was in Washington (Feb. 24 and 25), the rate was quoted at 150 to 1. (The last two weeks have seen a tremendous jump in the cost of living index.) I was present at a conference with Mr. Harry White who is now in charge of exchange matters for the U. S. Treasury Department. Mr. White stated that the agreement stabilizing 20 to 1, approximately, the American and Chinese dollar exchange, had run out. It was for a definite period of time. The U. S. Government is not prepared to renew the agreement. Our Government is, however, prepared today to authorize Americans to sell their dollars in the open market. This means that a point has now been reached between negotiations of our Government and the Chinese Government which will probably leave the door open for philanthropic agencies to sell their U. S. dollars in the open market. There are, however, certain details arising out of past regulations of our government (such as regulation No. 75) which are being studied by our government. Mr. White has promised to send me a statement, shortly, in regard to the bearing that any of these may have upon the sale of U.S. dollars in the open market in China.

It was estimated that the overall amount of money which American philanthropic agencies may have to send to China this year is around US\$15,000,000 or approximately US\$ one million and a quarter a month. We discussed the possibility of following the custom of the Army in using U.S. dollar bills provided we could secure space for transport, by the Army, into China. The objection to this was the danger of a plane-crash and the loss of currency being transported. It was felt better to work out some plan by which transfers of credit

might be made through the representatives in China of the missionary and other philanthropic agencies.

Both Mr. John C. Vincent and Mr. J. W. Ballantine in the Far Eastern Division of the State Department, and Mr. Willis Peck of the Division of Science, Education, and Art, saw no reason why the philanthropic agencies should not sell their American dollars in the open market so long as they have a green light from the Treasury Department.

Mr. Friedman, the assistant of Mr. Harry White, is studying present Treasury regulations and is reporting to me shortly, what steps may have to be cleared before we can take full advantage of the privilege of selling in the open market.

Mr. Lennig Sweet, program director of U.C.R., is about to leave for Chungking. He has been in touch with the Treasury Department. He will undoubtedly be seeing the responsible officials on his arrival in Chungking and will be cabling his findings to U.C.R.

E. C. Lobenstine

ECL:eg

Minutes of the Finance Committee of the Central China College  
281 Fourth Avenue, New York, April 4, 1944

THOSE PRESENT

Dr. Arthur M. Sherman  
Mr. Oliver S. Lyford

Dr. A. L. Warnshuis  
Mr. J. Earl Fowler

The meeting was called to order at 2:25 p.m. Prayer was offered by Dr. Sherman  
It was

VOTED that the Holmes Scholarship Fund be invested in United States Government Bonds of Series G. INVESTMENT OF HOLMES SCHOLARSHIP FUND

It was

VOTED to authorize the treasurer to confer with Dr. Franklin and others about the possibility of investing the Building Fund and report back to the Finance Committee at a further meeting. INVESTMENT OF BUILDING FUND

It was

VOTED to approve Mr. John Greiner's becoming assistant treasurer. ASSISTANT TREASURER

It was

VOTED that resolutions on the usual forms of the National City Bank, the Bank of Manhattan Company, Savings Bank of New York are hereby approved, copies of said resolutions being attached to these minutes. RESOLUTION FORMS  
These resolutions provide that checks are to be signed by any two of the following officers:  
Dr. Arthur M. Sherman, president; Dr. John W. Wood, secretary; Mr. Oliver S. Lyford, treasurer; Mr. John Greiner, assistant treasurer.

Respectfully submitted,

J. Earl Fowler  
Acting Associate Secretary

HUA CHUNG COLLEGE  
Temporarily at Hsichow, Yunnan, China

Minutes of the Executive and Finance Committee of the  
Central China College Foundation  
Calvary House, 61 Gramercy Park, New York  
December 8, 1944

Membership of the Executive Committee

\*Mr. Oliver S. Lyford  
\*Dr. A. M. Sherman  
\*Dr. A. V. Casselman  
Dr. A. L. Warnshuis

Dean William C. DeVane  
Dr. F. T. Cartwright  
\*Dr. John W. Wood  
\*Mr. J. Earl Fowler

The meeting was called to order, following a special meeting of the Board of Founders at Calvary House, by the Chairman.

The Treasurer reported that the Holmes Scholarship Fund of \$4,800 had been invested in government bonds, series G.

It was

VOTED to rent a safe deposit box at the Chase National Banks, Metropolitan Branch, and that the President, Treasurer, and Assistant Treasurer have access to the safe deposit box.

SAFE  
DEPOSIT  
BOX

It was

VOTED that the Treasurer be authorized to pay \$30.00 per month remuneration to the Assistant Treasurer.

PAY FOR  
ASSISTANT  
TREASURER

Dr. Wei reported in a recent letter that the students of the College from the Province of Yunnan were raising a Scholarship Fund to be presented to the College on November 1st at the celebration of the twentieth anniversary of the founding of Hua Chung College. It was hoped that this fund would amount to about \$3,000,000. National currency. A letter received from Dr. Wei, dated October 3, 1944, said:

"The endowment fund which is to be ear marked for scholarships for Yunnan students to come to Hua Chung after moving back to Wuchang."



It was

VOTED that this Yunnan Scholarship Fund be accepted and when received to be invested in U. S. government bonds, series G, the same as the Holmes Scholarship Fund.

Mr. Lyford reported regarding the condition of Mrs. John F. Lo and her infant son who returned in the summer to the United States for medical treatment.

Respectfully submitted,

J. Earl Fowler

Acting Associate Secretary

HUA CHUNG COLLEGE  
Temporarily at Hsichow, Yunnan, China

Minutes of the Executive Committee of the Board of Founders  
Church Missions House, January 16, 1945

Membership of the Committee

*Dr. A. M. Sherman, Pres.	Dean William C. DeVane
*Mr. O. S. Lyford, Treas.	Dr. John W. Wood
*Dr. F. T. Cartwright	Dr. A. V. Casselman
*J. Earl Fowler	Dr. A. L. Warnshuis

\*Indicates those present.

The meeting was called to order by the President at 10:15 a.m.

Prayer was offered by Dr. Sherman.

After a lengthy discussion the following motion was passed:

VOTED that the President and Treasurer send cables to Dr. Wei and Bishop Gilman urging Dr. Wei to go to India for rest and recuperation and stressing the points that the Board of Founders would be responsible for all costs and that arrangements be made for as easy transportation as possible.

CABLES TO  
DR. WEI  
BISHOP  
GILMAN

Copy of cable to Bishop Gilman:

"Huachung trustees and associated boards depending on Wei's strength for postwar reconstruction now jeopardized by overwork insufficient nourishment ending in typhus. We urged rest in India. He objects. Reports satisfactory convalescing Hsichow. We consider prompt full recovery there impossible. Request your personal influence and counsel. Visiting Hsichow if necessary. Believe you can arrange air trip Hsichow to Kunming and India through our military authorities and William Fenn whom we have cabled. Trustees assume all costs."

Copy of cable to Dr. Wei:

"Gratifying cable received. Still recommend India trip. Have requested Gilman counsel with you. Believe hardship Hsichow to India removable. Trustees assume all costs."

It was VOTED to recommend to the annual meeting of the Board of Trustees that the distribution of the pamphlet that has been prepared be deferred until next fall.

DISTRIBUTION OF  
PAMPHLET

Meeting adjourned at 11:30 a.m.

Respectfully submitted,  
J. Earl Fowler  
Acting Associate Secretary

HUA CHUNG COLLEGE  
Temporarily at Hsichow, Yunnan, China

Minutes of the Executive Committee of the Board of Founders  
Church Missions House, May 14, 1945

Membership of the Committee

*Dr. A. M. Sherman, Pres. ✓	Dean William C. DeVane
*Mr. O. S. Lyford, Treas. ✓	*Dr. John W. Wood ✓
*Dr. F. T. Cartwright	Dr. A. V. Casselman ✓
*J. Earl Fowler ✓	Dr. A. D. Warnshuis ✓

\*Indicates those present.

The meeting was called to order at 2:30 p.m. by the President.  
The Budget of the Associated Boards and Central China College's  
portion, \$1,291.53 was brought up. It was

VOTED that the additional funds needed to meet Central China  
College's portion of the Associated Boards' Budget be  
drawn from current funds.

C.C.C.  
PORTION  
OF  
BUDGET

Mr. Lyford reported on Central China College's finances and the  
necessity of increasing the proposed Budget for 1944-45 from four  
million to twelve million dollars, Chinese currency. A proposed  
Budget for 1945-46 for thirty-two million was proposed.

It was decided to defer the process of changing the name of Central  
China College to Central China University until after Dr. Wei's  
arrival.

Mr. Lyford mentioned the financial difficulties of Mrs. Ruth K.  
Lo.

The meeting was adjourned.

Respectfully submitted,

J. Earl Fowler

Acting Associate Secretary

New York, New York

HUACHUNG COLLEGE  
Temporarily at Hsichow, Yunnan, China

Minutes of the Executive Committee of the Board of Founders  
Church Missions House, Oct. 5, 1945

Membership of the Committee

- |                           |                        |
|---------------------------|------------------------|
| *Dr. A. M. Sherman, Pres. | Dean William C. DeVane |
| *Mr. O. S. Lyford, Treas. | *Dr. John W. Wood      |
| Dr. F. T. Cartwright      | *Dr. A. V. Casselman   |
| *Mr. J. Earl Fowler       | *Dr. A. L. Warnshuis   |

\*Indicates those present

Guests

- Dr. Francis C. M. Wei
- Dr. J. T. Addison
- Dr. Edwin C. Lobenstine
- Dr. Edward H. Hume

The meeting was called to order at 10:05 a.m. by the President,  
Dr. A. M. Sherman.

Prayer was offered by Dr. Sherman.

Dr. Wei, President of Huachung College was called on for a few  
remarks. He brought the greetings of the Executive Committee Pro  
tem, faculty, and students and gave a very interesting resume of  
the eight years of refugeeing in southwest China. It was

VOTED whereas the official title of Huachung as registered with  
the Ministry of Education in China is Huachung Ta Hsueh  
which translated into English is Huachung University,  
and  
whereas many other private institutions of higher learning  
with a scope of offering not larger than that of Huachung  
have been for many years using the title university,  
strictly in conformity with the regulations of the Chinese  
national government and the terminology used in educational  
circles in China,

CHANGE  
OF  
NAME

that it be recommended to the Board of Founders, acting concurrently at present as the Board of Directors of Huachung, to approve the recommendation of the Executive Committee Pro tem of the Board of Directors that the official title of Huachung in English be changed from Hua Chung College to Huachung University (which is only a translation in English of the official title in Chinese of the institution registered with and recognized by the Chinese national government.)

6 - - - - -

There followed the consideration of the union of the Board of Founders of Huachung College with the United Board for Christian Colleges in China. After a lengthy discussion, it was

VOTED that the form of agreement between Huachung and the United Board be submitted to a Committee of two for final drafting to be submitted to the Board of Founders for their consideration on November 2nd. The committee of two appointed was Dr. Sherman and Dr. Warnshuis.

FORM  
OF  
AGREE-  
MENT

- - - - -

It was decided to place in the hands of the President and Treasurer the Agenda for the November 2nd meeting. It was

VOTED that we meet both in the morning and afternoon and that the morning session be devoted to spiritual preparation and a talk by Dr. Wei and that the wives of members of the Board be invited to the morning session.

MEETING  
OF  
BOARD  
OF  
FOUNDERS  
ON  
NOV. 2ND.

It was

VOTED that the meeting of the Board of Founders and a Special meeting of the Foundation be called for November 2nd.

( ) The secretary reported on a communication just received from Mr. Arthur O. Rinden, Executive Secretary of the Yale-in-China Association. The letter had to do with the resolution passed by the Executive Committee of the Yale-in-China Association held on September 28, 1945. This matter was placed in the hands of Dr. Lobenstine and Mr. Lyford, members of the trustees of the Yale-in-China Association, with the request that they reconsider the question at the meeting of the Trustees of the Yale-in-China Association to be held on October 5, 1945 in New Haven, Connecticut, in the light of further information to be presented at the meeting by Dr. Francis C. M. Wei. (The communication and resolution will be on file in the Secretary's office.)

It was

( VOTED that the financial arrangements of Dr. Francis C. M. Wei be referred to the President and Treasurer. FINANCIAL ARRANGEMENTS FOR DR. WEI

It was

VOTED that we request the President to inform the Associated Boards and the China Committee of the Foreign Missions Conference of the lectures of President Francis Wei under the auspices of the Hewett Foundation to be delivered at Union Theological Seminary, Episcopal Theological Seminary, Cambridge, and the Andover-Newton Seminary, and to call to the attention of the cooperating missions that the lectures are open to the public. DR. WEI'S LECTURES

Boards and the China Committee of the Foreign Missions Conference of the lectures of President Francis Wei under the auspices of the Hewett Foundation to be delivered at Union Theological Seminary, Episcopal Theological Seminary, Cambridge, and the Andover-Newton Seminary, and to call to the attention of the cooperating missions that the lectures are open to the public.

The meeting was adjourned at 1:35 p.m.

Respectfully submitted,

J. Earl Fowler  
Acting Associate Secretary

( )  
New York, New York  
Oct. 16, 1945

Oct. 4th. 10 am.  
281-4th ave.  
[4]

HUA CHUNG COLLEGE

Executive Committee Meeting

1. Latest Developments in Associated Boards  
Plans for Reconversion
2. United Board for Christian Colleges  
Letter of Dr. North of July 23rd  
Board of Founders and Foundation  
(a) Has Board of Founders any legal status except  
the contracts with Directors  
(b) Assets as of July 31, 1945--see Sheet 2 and 3
3. Relations with Reformed Board  
Necessity for intimate talk with Goetsch, Beaver,  
Casselman.
4. Matters which Dr. Wei wishes to present  
(see sheet 4)
5. Agenda for Nov. 2 meeting of Board
6. Need for a Board of Directors in China
7. Treasurers' Report--Summary

[1]

HUACHUNG COLLEGE  
Temporarily at Hsichow, Yunnan, China

Minutes of the Executive Committee of the Board of Founders  
Church Missions House, November 23, 1945

Membership of the Committee

*Dr. A. M. Sherman, Pres.	Dean William C. DeVane
*Mr. O. S. Lyford, Treas.	*Dr. John W. Wood
Dr. F. T. Cartwright	Dr. A. V. Casselman
*Mr. J. Earl Fowler	Dr. A. L. Warnshuis

\*Indicates those present

Guests

Dr. Francis C. M. Wei  
Dr. Edward H. Hume  
Dr. J. G. Vaughan  
Dr. J. T. Addison

The meeting was called to order at 10:30 a.m. by the President,  
Dr. A. M. Sherman.

Prayer was offered by Mr. Lyford.

Mr. Lyford reported the receipt on November 13th of the following  
cablegram to him from Richard Bien, Acting President:

"EXECUTIVE COMMITTEE RECOMMENDS MOVING APRIL VIA YUANLING.  
PRESENT ESTIMATE MOVING EXCLUDING STUDENTS SIXTY MILLION.  
NEED IMMEDIATELY TWENTY MILLION. CABLE PERMISSION. FENN  
PRELIMINARY PROMISE THIRTY-SEVEN MILLION MOVING."

On the same date a cablegram was received by the Associated Boards  
from Dr. William P. Fenn reading as follows:

"WHAT FUNDS DO COLLEGES HAVE INDIVIDUALLY, COLLECTIVELY,  
FOR PURCHASE ARMY SURPLUS? I APPROVE HUACHUNG PURCHASE  
EIGHT ARMY VEHICLES AND GAS FOR REMOVAL. PROBABLE COST  
AMERICAN FIFTEEN THOUSAND. REQUEST APPROVAL USE NEW  
YORK RESERVES REPLACEABLE FROM REHABILITATION FUNDS."

Reading these two messages together we conclude that Dr. Bien's  
twenty million and Dr. Fenn's U.S.\$15,000 relate to the same  
transaction--the immediate use of N.C.\$20 million,---for a move  
to be made in April must be fore equipment.



The matter was discussed at length by those present. An important question is whether the Wuchang buildings can be prepared for occupancy by April. We have a report that the buildings are standing but without windows and doors and other interior fittings. We have no information regarding availability of labor and materials for necessary repairs. Reliable information is necessary before we can approve of a date for moving. Neither do we know whether the estimated cost of N.C. sixty million is for moving only or includes any repairs. Dr. Wei thinks the cost of moving alone may run up to this figure. It was, therefore, felt that we should have further information before giving final approval. On the other hand we should not hinder the preparations for moving, provided that any equipment purchased now can be kept safe as long as may be necessary. Therefore, it was

- VOTED
1. That a message be cabled to Dr. Bien approving of the immediate expenditure of N.C.\$20,000,000 and authorizing the withdrawal of U.S.\$20,000 from the Reserve Account, provided that the purchased equipment can be fully protected. (At present exchange is about 1,000 to 1.)
  2. That before giving approval to plan for moving we should have a report covering the proposed use of the remaining N.C.\$40,000,000 and including an estimate of the cost of repairs on the Wuchang campus. This should be requested in the cablegram.

Mr. Lyford reported on the United Board agreement. The Agreement and memoranda was submitted to Dr. North personally by Mr. Lyford.

( ) He expects a reply from Dr. North's Committee soon as to the acceptance of the Agreement as changed at the Board Meeting on November 2nd.

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Dr. Wei brought up the question of sabbatical leave for the college professors. Dr. Richard Bien is first on the priority list and Dr. John Lo is second. Inasmuch as Dr. Lo's family is in the United States at the present time Dr. Bien has consented to let Mr. Lo take his sabbatical leave before Dr. Bien has his. It was VOTED that a special committee appointed to draw up regulations for Chinese seniors and junior professors for sabbatical leaves and to report at the February meeting of the Board of Founders. The committee of three appointed by the President was, Dr. Hume, Chairman, Mr. Lyford, and the President.

SABBATICAL  
LEAVE

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Dr. Wei reported the receipt of a letter from Roy T. Davis, the American Council on Education, Washington, D. C., regarding the possibility of Huachung College receiving six or seven thousand dollars grant from the United States government. This is a non-recurring grant and under the circumstances Dr. Wei recommended that we look into this matter and consider it favorably. It was VOTED that the President of Huachung College be given authority to proceed with this matter.

U. S.  
GOVT.  
GRANT

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Dr. Wei reported the receipt of a letter from the Reverend H. B. Rattenbury of the Methodist Missionary Society in London regarding the possibility of Dr. and Mrs. T. R. Tregear joining the faculty

of Huachung College. Dr. Tregear is a former Church Missionary Society missionary and taught at Wesley College in Wuchang and is well known by all the old members of the faculty. Since returning to England some years ago he has been teaching and has taken his Ph.D. in Geography and Faculty of Economics. Dr. Wei had replied to Dr. Rattenbury asking for Dr. Tregear to become a member of the faculty of Huachung College.

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Dr. Wei also stated that Dr. Edmund Hsu had been invited to become a member of the faculty and teach Systematic Theology.

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Dr. Wei reported having received a letter from Dr. Serge Elisseeff of the Harvard Yenching Institute regarding continuance of the five thousand dollar annual grant to Huachung. He had requested that this grant be continued.

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Dr. Wei also reported about a letter he had written on November 19th to Dr. J. T. Addison regarding the future needs of Huachung College. This letter indicated that the capital needs in the immediate future were \$15,000 and \$105,000 for rehabilitation.

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Dr. Addison mentioned that he had listed Huachung College with the Harvard Library for consideration in the fund of the American Library Association.

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The meeting adjourned at 12:15 p.m.

Respectfully submitted,  
J. Earl Fowler  
Acting Associate Secretary

[5]

HUA CHUNG COLLEGE

Board of Founders

Suggested Agenda for Business Meeting on <sup>Nov. 7,</sup> ~~Oct. 4,~~ 1945

Minutes

- |    |   |
|----|---|
| 2  | 1. Roll Call and Prayer   |
| 10 | 2. Introduction of Visitors   |
| 15 | 3. President's Report   |
| 15 | 4. Dr. Wei's Report   |
| 5  | 5. Approval of appointment of Dr. Bien as Acting President  |
| 5  | 6. Approval of other official acts of Executive Committee and Officers  |
| 5  | 7. Record of other formal actions of Executive Committee Pro tem in China   |
| 10 | 8. Report of Treasurer of Founders--balances in New York accounts   |
| 10 | 9. Report of Treasurer of College   |
| 15 | 10. College Budget for 1945-46  |
| 5  | 11. Record the Endowment Funds for Faculty and Student travel   |
| 5  | 12. Record Twentieth Anniversary Celebration--Wei   |
| 10 | 13. Request from College that name be changed to University--Wei  |
| 30 | 14. Action on Proposal for joining the United Board for Christian Colleges in China (Consider Dr. North's memorandum) |
| 10 | 15. Reestablishment of Board of Directors in China  |
| 10 | 16. Other business  |

Adjournment

152

15

177

Meeting of Central China College Foundation

April 11, 1946

## HUA CHUNG COLLEGE

### Problems of Financing

The new life of the College at Wuchang involves two distinct steps of procedure. This is made necessary by the conditions existing in China and by the problems involved in fund raising in the United States and in China.

It was hoped that plans for expanding the activities of the institution could be inaugurated at once but the Trustees have had to conclude that the college must operate on the old basis for at least a year and that any considerable growth will have to be deferred. This is in line with recommendations of the Planning Committee of the Associated Boards.

Therefore the estimates submitted herewith are divided into two groups, the items in the first group being those necessary in the near future and the items of the second group being those which seem probable if the plan for expansion and rebuilding shall be adopted.

This report is primarily for financing purposes, and therefore is made as concise as possible, with the omission of much of the reasoning on which the figures are based.

The figures do not include the salaries and expenses of the personnel contributed by the supporting missions.

#### Estimated Cost

Costs of labor and materials at present are extremely uncertain, and presumably will remain so for many months. Dr. Taylor, in a letter recently received, states that costs in Wuchang in February were two and three times what they were when he arrived there a few months before. Assuming that the frenzy will pass before long and that figures approximating those made in December will be valid, the cost of moving and for rehabilitation on the old campus should be about as follows:

#### Requirements for Moving and Rehabilitation to establish operations on a pre-war basis

##### Preliminary Rough Estimate

1. Moving from Hsichow to Wuchang	U.S. \$50,000
2. Repairs to buildings and building equipment, Temporary basis	40,000
3. College furnishings - desks, tables, shelving, etc. Permanent basis (usable in new buildings)	40,000
4. Replacement of books - first year (Ultimate total, \$180,000)	60,000
5. Replacement of laboratory equipment - permanent basis	40,000
6. Reequiment of families of staff and faculty	45,000
	U.S. \$275,000

The above figures represent a possible cost of getting established on the old Boone Campus with existing buildings repaired, renovated, and reequipped for operation on the pre-war scale and with a Chinese faculty of substantially the same size as at present and with not over 300 students. It is assumed in this first case that the Boone Middle School will occupy the same buildings as occupied before the war but the figures do not include the cost of moving this School back to Wuchang and rehabilitating it there.

These figures in U.S. currency were made when exchange was at the rate of 1350 to 1. The present exchange rate is about 2000 to 1. It seems advisable to assume that the cost will go up as exchange has done and therefore that the above U.S. figures are still valid.

The first and sixth items in the above list will probably be financed by the United China Relief. The Items 2, 3, 4, and 5, totaling U.S. \$180,000. will have to be financed by the Associated Boards or by the five missionary bodies who have supplied operating funds since Hua Chung College was organized.

If it can be assumed that the building program contemplated in the Ten Year Plan of the College (discussed below) is to be inaugurated within a year or two, the college can proceed on a "refugee basis" for the present and a considerable proportion of Items 2, 3, 4, and 5 can be deferred and thus made available for investment in the new campus.

The college will be on the move from Hsichow in a few days. The immediate necessity is a cash fund of at least U.S. \$100,000 to be placed at the disposal of the college authorities and used under the above program. The reserve fund of the College has been placed at their disposal pending the arrival of new funds but it is believed that the amount should be replaced in the reserve fund as soon as possible.

#### The Ten Year Plan

Last November, Dr. Wei presented to the Trustees a plan for a ten-year development of Hua Chung College. Concerning the necessity for such a plan, he made the following pertinent remark:

"It is very essential for the churches to maintain a strong center of Christian higher education in the Wuhan region to serve that vast territory known as Central China. Therefore, I urge that plans must be made to develop a strong Christian University in Wuhan in order to meet the needs of the new China in general and of the Wuhan Center in particular. We know that the Wuhan area is going to be developed into one of the most important centers in the whole country, if not the most important according to the Government plans." Hua Chung must be strong both academically and religiously."

The plan has been given preliminary consideration by the Board of Trustees of the College and has been approved as a basis for study of future possibilities and costs.

It is proposed that the College (to be called Huachung University

hereafter) shall occupy the entire Boone Campus, together with the adjacent property purchased by Hua Chung before the war and with additional acreage which, it is hoped, can be purchased at reasonable prices. The total area then would be about 70 acres.

This would involve moving the Boone Middle School to another site, a step which we understand is favored by the Middle School people.

On the enlarged campus eventually, under the plan, new buildings will replace most of the present college buildings and some of the residential buildings, and will add others. Mr. Bergamini has been asked to make a study of this proposed new campus and he expects to begin this study while in transit to Shanghai. He has made a rough sketch indicating his first ideas and item 8 below is based on his rough estimate.

Additional Capital Investments  
under the  
Ten Year Plan

Assuming that the Ten Year Plan is to be carried out, and that additional land can be acquired at reasonable prices, the following figures give a first approximation of the additional costs of increasing the land area and constructing the new campus:

7. New land adjacent to the Boone Campus	U.S. \$ 35,000
8. New buildings and other improvements, including 8 college and residential buildings	1,500,000
9. Additional books for library	120,000
10. Additional scientific and other equipment	<u>50,000</u>
	\$1,705,000

Summary of Financial Needs

The expenditures necessary for the immediate rehabilitation of Hua Chung College at Wuchang, and for the contemplated expansion program, may be summarized as follows:

Expenditures necessary for rehabilitation (mostly before Sept. 1) in addition to operating expenses	U.S. \$275,000.
Additional capital expenditures for the contemplated expansion of the College (University) during five or more years, beginning in 1947	<u>1,705,000</u>
	U.S. \$1,980,000
Less capital funds now in hand	<u>113,765</u>
New funds for Hua Chung	<u>U.S. \$1,866,235</u>
Estimated cost of establishing Boone Middle School in a new location	<u>U.S. \$ 250,000</u>

The first item, \$275,000, must be obtained in the near future and, in order that rehabilitation may proceed without delay at least \$160,000. of this amount must be placed immediately at the disposal of the officers of the College in China. Of this, \$60,000, already

has been made available temporarily by cabling authority to draw this amount from the reserve funds of the College. It is hoped that \$100,000. additional can be obtained at once from the National Council as an advance payment on account of the prospective contribution of the Protestant Episcopal Church. It is expected that the \$60,000. from the sources mentioned below, eventually will be restored to the reserve funds of the College, the institution having no other source of emergency funds.

It is also expected that the ultimate sources of the first item of \$275,000. will be as follows:

<del>Chinese Government</del> and United China Relief	U.S. \$ 95,000
Associated Boards and Contributing Missions	<u>180,000</u>
	\$275,000

The cost of expansion is to be incurred only if and when the Contributing Mission Boards and the United Board for Christian Colleges in China shall have signified their approval.

Oliver S. Lyford

Treasurer



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HUACHUNG COLLEGE  
Temporarily at Hsichow, Yunnan, China

Minutes of the enlarged meeting of the Executive Committee of the  
Board of Founders  
Calvary House, April 24, 1946

Membership of the Committee

*Dr. A. M. Sherman, Pres.	Dean William C. DeVane
*Mr. O. S. Lyford, Treas.	Dr. John W. Wood
Dr. F. T. Cartwright	Rev. R. Pierce Beaver
*Mr. J. Earl Fowler	*Dr. A. L. Warnshuis

\*Indicates those present.

Guests

Dr. Francis C. M. Wei	Dr. Edward H. Hume
Rt. Rev. H. St. George Tucker	Dr. Edwin C. Lobenstine
Dr. J. T. Addison	Dr. J. G. Vaughan
Rev. John K. Shryock	Rev. T. Cocker Brown

The meeting was called to order at 2:30 p.m. by the President, Dr. A. M. Sherman.

Prayer was offered by Dr. Sherman.

The President introduced the Rev. T. Cocker Brown, member of our Board of Trustees representing the London Missionary Society of England who was present at one of our meetings for the first time. Mr. Brown was en route to China and his ship was delayed here in New York.

The meeting was called to consider the March report of the Planning Committee of the Associated Boards and its references to Huachung. A copy of this report is attached to the minutes of this meeting. Copies of the section which applies to Huachung will be distributed to the members of the Executive Committee.

After reading Section V of the report relating to Central China, the President called on Dr. Francis C. M. Wei, President of Huachung to open the discussion. Dr. Wei called attention to certain sections of the report after which votes were passed as follows with bearing on Huachung:

It was

VOTED to recommend to the Associated Boards that Central China be recognized as one of the major centers for Christian Higher Education.

It was

VOTED to recommend to the Associated Boards, in connection with theological education, that Huachung be recognized as having a theological course of study within its undergraduate curriculum.

It was  
VOTED to call to the attention of the Associated Boards that Huachung is reorganizing its theological and religious studies.

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Dr. Wei spoke very earnestly regarding the great importance of maintaining the Christian character of the Christian colleges. For many years he has been apprehensive of secularization of Christian education in China. He pointed out the distinct emphasis of Huachung on its Christian character and its close relation to the Churches and the importance of maintaining this emphasis. He has been greatly encouraged in the support of the Board of Trustees of the plan to have one-third of the faculty composed of missionaries. He feels that this is important in maintaining the high Christian character and the great contribution which has been made by missionaries.

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The Chairman read a letter from the Rev. H. B. Rattenbury, Secretary of the Methodist Missionary Society informing the Huachung University Board of Founders of the approval of the Board's joining the United Board of the Associated Boards of Chinese Christian Colleges. It was

VOTED that this approval be recorded in the minutes of the meeting.

APPROVAL OF  
METHODIST  
MISSIONARY  
SOCIETY

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Mr. Lyford presented his report dated April eleventh regarding problems of financing. A copy of the report is attached hereto.

It was  
VOTED to adopt Mr. Lyford's report as our guide in the financing of the return of the College to Wuchang and rehabilitation.

MR. LYFORD'S  
REPORT  
ADOPTED

Dr. Francis Wei was requested to draft a letter to be sent with the above statement of the problems of financing to the cooperating societies of Huachung University Board. This would serve as a preamble to the report. The letter to be signed by the President of the Board.

It was  
VOTED that Dr. Francis Wei in collaboration with Mr. Lyford and Dr. Lobenstine rewrite in somewhat shortened form a statement based on the problems of financing for presentation to the Associated Boards. On page four in paragraph two the three words "Chinese Government and" should be omitted and it be made clear that the Board expects that a large share of the \$1,705,000 will be provided by the cooperating missionary societies.

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Mr. Lyford read a letter from Dr. Coffin, President of the Yale

in-China Association addressed to Dr. J. T. Addison. This letter had to do with the possibility of Yale-in-China reconsidering its relation to higher education in China in view of the overall interest of Yale University in its cultural relations to China.

Dr. Wei read excerpts from a letter from Mrs. John L. Coe, Hankow, regarding the possibility of the Lutheran Mission cooperating in Huachung. He also reported on an interview with Mr. Gromli, Executive Secretary of the Norwegian Lutheran Mission Society. Mr. Gromli was very much interested in the possibility of cooperating with Huachung in the future.

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The meeting adjourned at 5:00 p.m.

Respectfully submitted,

J. Earl Fowler  
Associate Secretary

April 30, 1946  
New York, New York

To be attached to the official copy of the Minutes of meeting of April 24

REPORT OF THE PLANNING COMMITTEE

ASSOCIATED BOARDS FOR CHRISTIAN COLLEGES IN CHINA

As Revised March 22, 23 and 24, 1946

Note: There has been little change in the Introduction and in the Statement of the Educational Aims of the Christian Colleges. The complete Report will be available later -- the following pages give the most important revisions.

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II

COOPERATION AND CONSOLIDATION

Here we face the most difficult - and yet, not improbably, the most important - single issue in post-war planning. This is the matter most urgently demanding determined thinking of the highest calibre, widest consultation, and early and bold decisions. It is the considered judgment of the Planning Committee that the fulfillment by the Colleges of the high mission to which God is clearly calling them in the years ahead probably rests more upon far-visioned, statesmanlike and united action in this matter than upon any other single factor; we dare not rest until together we have found a clear way through to right decisions. Far-reaching changes in the structure and relationships of the Colleges are demanded.

In view of the population and needs of China, no limit can be set to the opportunities for Christian higher education in the future, and this Committee anticipates an ever increasing call for the type of education which Christian institutions at their best can most effectively provide. However, plans for the immediate post-war period must be laid within the limitations of resources in personnel and finances which can be made available in China and the West for the fulfillment of the educational aims outlined above.

A. Guiding Principles

The Committee offers the following principles as basic to the development of definite plans.

1. All detailed proposals for individual institutions must be made in accordance with a total plan formulated with reference to the needs of China and the Christian Movement as a whole, and also the Chinese Government's educational policy and program.

2. Despite the natural tendency to return to pre-war sites and pre-war programs at the earliest opportunity, no decisions affecting any particular institution should be taken until after fullest consultation with the leaders of the other Colleges, and then only in terms of a comprehensive plan which should be worked out at the earliest possible moment. In brief, each institution should regard itself as part of an organic cooperative enterprise.

3. All proposals for greater cooperation and consolidation should safeguard the distinctive traditions, values and loyalties of each of the thirteen institutions, though not necessarily in their pre-war forms and locations.

4. There is no single pattern, as respects site or program, which is applicable to all Christian institutions of higher education.

5. It is clear that, under the testing demands of the coming period, the Christian Movement cannot sustain more than a limited number of educational centers of highest standards, firm Christian purpose, and vigorous and growing effectiveness. We strongly concur in the judgment of the Council of Higher Education that the situation requires "concentration in a limited number of strong institutions carrying on Christian liberal education, each with such professional training as the Christian Movement in China warrants, but with special care to avoid duplication." It is obvious that this will require an ampler mobilization and wiser deployment of the total resources available, both personnel and finances, than could be secured by a return to the pre-war status.

6. Greater cooperation and consolidation may be achieved in two different ways - geographical and functional. We believe that advance on both lines is called for.

7. The need for five major centers of Christian higher education - located in North China, East China, South China, West China, and at the national capital - is unquestioned.

8. The need for at least one Christian college (hsueh yüan) in each of the following fields of professional specialization - medicine, dentistry, agriculture, law, engineering, commerce, and, if possible, education and theology is also generally recognized. It is the Committee's conviction that not more than one college (hsueh yüan) in each of these fields (except medicine, education and theology) can at present be adequately maintained. Less advanced training along some of these lines may be provided in a limited number of centers through departments. No institution should initiate plans for a new college (hsueh yüan) in any of these fields in which another of the institutions already conducts a college.

9. The above considerations call for a thoroughgoing re-examination of its program by each of the Colleges, and for re-adjustments in the relations of the Colleges formerly in the following areas: East China, Nanking and Foochow.

10. Cooperation may be worked out in four different ways representing varying degrees of integration:

a. Total Amalgamation. Of the present institutions at least five are the outcome of such amalgamations. They demonstrate the possibility of merging older traditions in new and more inclusive loyalties. These amalgamations have resulted in great gains and no significant losses.

b. Academic Consolidation. This envisions the individual Colleges maintaining their identity as residential colleges but joining their faculties, curricula and budgets in a unified University.

The continuous serious study of this important problem has led the Committee to the strongly held conclusion that Christian education will best be served under types a and b --- Total Amalgamation or Academic Consolidation, wherever these are possible.

c. Federation. The Colleges maintain their own faculties and budgets, but unite to form a University which recommends for all degrees, provides for advanced and graduate work, assumes responsibility for common equipment such as libraries, laboratories, etc. and may maintain certain university professorships and funds.

If only Federation -- type c -- can be reached as a first step, the Committee urges that from the beginning a central University Council be constituted and that the several College Faculties choose representatives to it under some agreed upon plan. Similarly there should be, from the beginning, a central organ of the University to administer all joint activities. The University Administration and Council should from the beginning have their independent budget. Every effort should be made to handle additions to any of the faculties in the joint interest and in ways strengthening quality and avoiding waste.

d. Coordination. The Colleges maintain their own faculties, curricula and budgets, and recommend their own students for degrees. They arrange to share certain fundamental equipment such as libraries and laboratories, and to coordinate their curricula so as to avoid duplication. They may also combine certain administrative functions.

Type d -- Coordination -- in the judgment of the Committee will not be effective for Christian cooperation in higher education unless there is, as soon as possible, a central organ with its own administration, its own Council chosen mainly from the other faculties on a representative basis) and its own budget. Nor will much be accomplished unless every effort is made to utilize effectively in all parts of the coordinate institution, men of high ability and character regardless of special interests.

It is our belief that institutions which most fully apply the above principles in their post-war planning are most likely to receive substantial support from Western sources.

#### B. A Program for Christian Higher Education in China

The Committee has given prolonged study to the detailed implementation of those principles and has been impressed with the necessity of maintaining a balance between two major considerations:-

- a. The desire of all that every Christian institution be of the highest rank.
- b. The responsibility to provide education which will best serve the Christian community and the special needs of different areas.

It is recognized that the second objective may not be wholly accomplished if the Christian movement provides only large institutions located in metropolitan centers. Therefore the Committee envisions the possibility of two main types of educational institutions. It wishes to stress with all possible emphasis that it regards institutions of both types as equally important, that all institutions should maintain equally high standards of academic excellence and Christian character, and that research should be expected of faculty members in all departments of all the Christian colleges.

(1)

Institutions with enrollments of 350 to 900 students, embracing not over three Colleges, concentrating upon the highest quality of undergraduate instruction but not attempting graduate study leading to advanced degrees, and accepting special responsibility for service to the Christian communities in the areas where they are situated.

(2)

Institutions with enrollments of 800 to 1500 students, offering graduate degrees or including one or more professional schools of a standard not lower than the best advanced education offered by Government institutions.

In the judgment of the Planning Committee, many of our Christian Colleges had, before the War, extended their academic offerings somewhat beyond their capacity to assure work of the highest calibre. It commends the suggestion of the Post-War Planning Commission that each University should seek to strengthen its program by consolidating its resources, and reducing the total number of departments. More particularly in view of the heavy requirements for rehabilitation, and the uncertainties of the future, the Committee has felt compelled to urge that, during this period, no new Colleges and no new departments be initiated in any of the Universities.

In line with the above considerations, the Committee recommends the following program of Christian higher education in China:

#### NORTH CHINA

I. Peiping. The Committee approves of the continued maintenance of Yenching University as an institution of the highest academic standards with a program both graduate and undergraduate similar in scope to that built up before the war. It recognizes with gratification Yenching's self-restraint in withdrawing its proposal to launch a new development in engineering on a college scale despite pressure upon the University from local interests to do so, and approves the administration's announced intention of meeting these desires through the strengthening of existing departments.

II. Tsinan. Recognizing the large amount of duplication in Arts and Sciences in North China, the Committee in its 1945 report recommended that the Medical College of Cheeloo University and the affiliated School of Theology be maintained, but that the work in Arts and Sciences be limited to the two years necessary for pre-medical and pre-theological work and to prepare workers to serve Cheeloo's rural constituency. The recognition by the Ministry of Education of a "College of Rural Reconstruction" as a permissible unit in a University leads us now to accept the recommendation that the College of Arts be replaced by a College of Rural Reconstruction. This Committee believes that the opportunity to train men and women to be the social engineers who shall lead in the reconstruction of China's rural society opens the door to a pioneering service of both immediate and long-term value unsurpassed by any other type of College. As a result of further study, we concur in the recommendation of the Post-war Planning Commission for a continuance of a College of Science on a restricted scale. In accordance with our conviction that the limitations in qualified members of the faculty and in finances make it unwise at the present time to add new departments, we are unable to approve the proposal that the College of Medicine become a College of Medicine and Dentistry. We recommend that the College of Medicine coordinate its work with the program of the National Health Administration.

#### EAST CHINA

III. Shanghai. In planning an adequate program of Christian higher education in the important metropolitan area which includes Shanghai, Soochow and Hangchow,

the Planning Committee believes that two objectives should be controlling,

1) To create in this strategic area of East China a strong comprehensive Christian University offering not only Arts and Science work of highest calibre but specialized professional training in at least three or four major fields,

2) To conserve within it the traditions, experience and loyalties of the cooperating institutions. It is desirable that all four institutions should participate.

The Planning Committee has given careful consideration to a number of alternative plans to realize these objectives. One of these offers such promise as to warrant its development in outline.

1) A University of six colleges is envisaged; a College of Arts, a College of Science, a College of Medicine, a College of Engineering, a College of Law and a College of Commerce. The historical contributions of the participating universities should be conserved academically in part by the naming of those colleges after participating institutions; thus the major interests of the cooperating institutions would be continued.

2) The six colleges would each have its own faculty and budget, but the faculties and budgets would be unified so that the plans for the entire University would be worked out as a whole. Each College would have its own dean, and the University would be administered by a Chancellor or President and other administrative officers and a University Council or Senate.

3) Curricula and faculties of all the Colleges would be fully coordinated to avoid duplication of offerings and provide for the most comprehensive total contribution.

4) Any of the cooperating bodies which so desire might provide residence buildings within the University for which it would be entirely responsible. It would be free to develop its own religious program through its own chapel if desired, through instruction in religion, and through social and spiritual fellowship.

It is the conviction of the Planning Committee that such a unified Christian University in East China would make possible a mere economical use of the resources available in personnel and finance. It would also enable it to set far higher academic standards than could the individual Colleges. Most important of all, by conservation and consolidation of the total Christian resources available, it would give promise of far stronger Christian character and influence.

In order to conserve resources for maintaining the highest possible standards of medicine, it is hoped that in due time a way may be found by which the Woman's Union Medical College may take its place within the proposed University.

IV. Nanking. We concur with the recommendation of the Commission on Women's Higher Education in China that the plan of Christian education should include Ginling College as an independent woman's College; and that the relation between Ginling College and the University of Nanking should be collaboration between mutually independent institutions.

However, such an independent status for each institution does not preclude the need for collaboration; on the contrary the maximum collaboration is absolutely essential.



For this reason the formulation of plans for rehabilitation in the areas outlined below and for future development should be on a basis of collaboration, and requests for funds for those purposes should be made only after collaborative procedures have been followed. Therefore the Planning Committee urges the formation of a central administrative organ to survey and administer the common interests of Ginling and the University of Nanking (and also of the Nanking Theological Seminary, if that is feasible) as well as to consult in regard to curricula and prospective faculty appointments so as to avoid wasteful duplication. Such common interests should include at least a main central library (with small reference libraries in each institution) and the common use of laboratories and similar equipment. They might also include certain professorships, the incumbents of which would be members of the faculties of both institutions, and such projects as extension service centers. Such a central administrative organ should provide for the fullest consultation on all matters of mutual concern to the participating institutions. To fulfill its functions it should have its own budget.

Pending the setting up of such a central administration the Committee recommends that the United Board create a small advisory group in China to give it counsel in respect to requests for funds which come to it from the institutions in Nanking and also in respect to ways in which collaboration can be more effectively attained.

#### CENTRAL CHINA

V. Wuchang. The Committee has reminded itself with satisfaction of the fact that Hua Chung University is one of the definite results of the Report of the Burton Commission in 1922. It is impressed by the gratifying results of the merger of five previously independent institutions and hopes that Hua Chung may in time be made still more inclusive.

In view of its record for the past eighteen years and the importance of a strong center of Christian higher education in Central China, the Committee welcomes its return to Wuchang.

Without passing judgment on the feasibility of its plans for development, the Committee urges strongly, as it has urged in the case of every other center of Christian higher education in China, that during the next few years of uncertainty and rehabilitation there be no plans for expansion beyond its pre-war academic program. However, because of its profound concern for every hopeful experiment in Christian education, the Committee has noted with interest Hua Chung's plans for reorganization of its religious studies; but the Committee recommends that these plans be worked out in relation to an over-all program for Christian theological education.

#### SOUTH CHINA

VI. Canton. The Committee considers it of great importance that Lingnan University be restored to its position of leadership in South China, but in view of the limitation of available funds, urges that the speed of restoration in the various colleges, both as to size of student body and scope of curriculum, be regulated so as to insure the maintenance of the highest academic standards at every step.

VII. Fukien Province. The Planning Committee greets with satisfaction the news that Hwa Nan College and Fukien Christian University, together with the Union Theological College, are proceeding upon the recommendations made by this Committee in 1945, - namely that in or near the city of Foochow the institutions concerned coordinate their facilities and programs as a University.

(As details of the form of coordination agreed upon at Foochow are now in process of transmission to the Planning Committee, it withholds further comment until these details have been received).

#### WEST CHINA

VIII. Chengtu. The Committee envisages the building up of West China Union University, with a College of Arts, a College of Science and a College of Medicine and Dentistry.

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The ability of Christian resources in China and the West to fulfill these goals is unpredictable. We are confident of funds to return the personnel of the Colleges to their home localities and to effect repairs and rehabilitation essential to carrying out the program outlined above.

Subject to availability of funds, the further sequence and the amount of appropriations to the several institutions will depend upon

- 1) The extent to which the plans of the institutions are in accordance with the program outlined above;
- 2) The comparative urgency and immediacy of the need for the particular projects suggested for carrying out approved parts of the program; and
- 3) The relative significance and importance of a given project toward implementing the program for the total enterprise of Christian higher education in China.

### III

#### SPECIALIZED AND PROFESSIONAL EDUCATION

As already indicated the need for at least one Christian college (hsüeh yüan) in each of the following fields of professional specialization - medicine, dentistry, agriculture, law, engineering, commerce, and, if possible, education and theology - is generally recognized. It is the Committee's conviction that not more than one College in each of these fields (except medicine, education and theology) can at present be adequately maintained. Less advanced training along some of these lines may be provided in a limited number of centers through departments.

##### A. Medical Education

In view of the determined efforts of the Chinese Government to increase as rapidly as possible the number of qualified doctors, dentists, nurses, midwives and public health workers, and in view further of its repeatedly expressed desire for the continued help of the missionary medical institutions the Planning Committee recommends:-

[11]

1. The continued maintenance of four regional medical colleges in the area served by the Associated Boards, as follows:-

At Chengtu - The College of Medicine and Dentistry of West China Union University. (The only full faculty of dentistry to be located here).

At Tsinan - The College of Medicine of Cheeloo University  
(For detailed recommendations see page 4 above)

At Canton - The Sun Yat Sen Medical College of Lingnan University

At Shanghai - The University of Pennsylvania College of Medicine of St. John's University (As stated above, page 5, it is hoped that the Woman's Union Medical College in Shanghai may be closely integrated with St. John's Medical College.

(Though Manchuria is outside the field served by the Associated Boards, the Planning Committee hopes that the Christie Memorial Medical College at Moukden, formerly maintained by the Church of Scotland, the Presbyterian Church in Ireland and the Danish Missionary Society, may be re-established when conditions make this possible).

The Planning Committee recognizes the existing differences in these Colleges in that, while some make use of full-time teachers only, others rely to some extent upon the part-time services of local physicians engaged in private practice. The Planning Committee believes that both types of teaching have their place in China today as in western countries.

2. The maintenance of these colleges at a high level of instruction, including at each a good Health Center for teaching purposes, affording field experience both in basic and advanced training in public health for doctors and nurses.

3. That there be in association with each of the colleges of medicine, a school of nursing requiring for admission graduation from a senior middle school and doing work of college grade.

4. That, in view of the request of the Chinese Government for assistance in training many more nurses during the next ten years, schools of nursing of similar grade should be established at other university centers, such as Nanking, and Foochow, where there are large well-run mission hospitals, but no medical colleges.

The Planning Committee is impressed by the widened opportunities of the Medical Colleges connected with the Christian Universities in view of the introduction of State Medicine in China, calling as it must for large numbers of well-trained, consecrated doctors, nurses and health workers, to carry the benefits of modern medicine to China's vast population.

#### B. Theological Education

Recommendations regarding theological education are outside the province of this Committee though it considers the matter of the greatest importance. It is hoped that at Peiping, Tsinan, Nanking, Foochow, Shanghai, Canton and Chengtu there will be theological colleges located in close proximity to the universities and as far as possible academically integrated with them.

C. Women's Education

Under the auspices of the Planning Committee, a conference on Women's Higher Education in China was held on March 15, 1945. As a result of that conference, a Commission on Women's Higher Education was appointed. That Commission has made a thorough study of the major aspects of this subject and has submitted a Report which is appended herewith (Appendix A). The Planning Committee has received this Report with gratitude, concurs in its main findings, and commends its recommendations to the careful consideration of the Universities.

D. Middle Schools

Throughout its study, the Committee has been aware of the intimate relationship of middle schools to the Christian universities and colleges. We believe that the success of the Colleges depends upon the building up of more strong Middle Schools than the Christian Movement has thus far created. More specifically, it is our conviction that this can be accomplished only through the provision of far greater resources and united planning, as has already been done in the case of many of the colleges and is now further proposed for the colleges. We recommend immediate steps by the responsible bodies to form such strong union Middle Schools.

IV

We support wholeheartedly many of the specific proposals of the Commission in China, which are not included in our recommendations, for example:

1. The need for building up several strong departments of Philosophy.
2. The method of organizing courses in Religion to fit into the prescribed curriculum.
3. The need for increased emphasis upon Social Service and the training of social workers.

V

FINANCIAL ASPECTS OF POST-WAR PLANNING

(Still in process of revision)

HUACHUNG COLLEGE  
Temporarily at Hsichow, Yunnan, China.

Minutes of the Executive Committee of the Board of Founders  
Church Missions House, June 13, 1946

Membership of the Committee

\*Dr. A.M. Sherman, Pres.  
\*Mr. O.S. Lyford, Treas.  
Dr. F.T. Cartwright  
\*Mr. J. Earl Fowler

Dean William C. DeVane  
\*Dr. John W. Wood  
Rev. R. Pierce Beaver  
Dr. A. L. Warnshuis

\*Indicates those present

Guests:

Dr. J. T. Addison

The meeting was called to order at 2:30 p.m. by the President,  
Dr. A. M. Sherman.

Prayer was offered by Dr. Sherman.

The meeting was called to take action on the matter of the Missionary Society of the Evangelical Church cooperating in Huachung College, this information having been received in a letter dated May 6th and addressed to Dr. Francis C. M. Wei from Mrs. Mary Richards Coe. The matter was discussed at length and it was

VOTED that a letter be written to the Missionary Society of the Evangelical Church stating that the Executive Committee approved of the suggestion and would be very willing to submit the proposition to the cooperating mission boards of Central China as soon as a formal request was received from the Evangelical Board of Missions in Cleveland. This letter to be signed by the President and Associate Secretary.

Dr. Sherman reported on several communications that have been received.

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Dr. Addison reported on having had a long interview with Dr. Brank Fulton on Sunday, June ninth. Dr. Fulton had just arrived in New York en route to New Haven from China.

It was proposed that the Secretary write a follow-up letter to Yale-in-China requesting that they be sure to take action on Huachung joining the United Board at their annual meeting to be held on June twenty-third.

Mr. Lyford reported on the progress being made by Mr. Paul Ward in the purchase of books and equipment for the College under instructions of Dr. Bien, as approved by Dr. Wei. These purchases are proceeding as rapidly as seems possible under present difficult circumstances, but this is not very fast. For one group of equipment items, purchasing has been held up thus far.

Certain machine tools were requested by Dr. Bien for use in the laboratory. Other tools of similar character but differing in size were reported by Mr. Noel Slater to be available in London at reduced prices and Dr. Bien requested that these also be purchased. We were uncertain about the necessity for so many machine tools. Furthermore such tools cannot be used until a source of power shall be available to drive them. Finally there seems to be danger of trouble in getting them through Shanghai and into Wuchang under present conditions in China. Therefore it has been thought advisable to defer these purchases and concentrate on the remainder.

This subject was discussed at some length. No official action was taken but it was the opinion of those present that the requests from Dr. Bien should be complied with as fully and rapidly as possible unless there shall be some very special reason for delay such as reported by Mr. Lyford.

It was proposed that the Secretary send to all members of the Board

a report about all of the new appointees to the faculty of Huachung.

The meeting adjourned at 4:00 p.m.

Respectfully submitted,

J. Earl Fowler  
Associated Secretary

June 28, 1946  
New York, New York.

[4]

Paul L. Ward, Ph.D.

Name: Paul Langdon Ward

Address: 8469 Piney Branch Court, Silver Spring, Maryland

Date of Birth: February 4, 1911 (Age 34)

Church Record: Baptized: April 25, 1926  
Confirmed: February 25, 1945

Parish: Trinity Church, Washington, D.C.

Education: Amherst College A.B. 1933  
Harvard University A.M. 1934  
Ph.D 1940

Experience: Instructor and Tutor in History, Harvard and  
Radcliffe 1938-41  
Assistant Professor of History, Russell Sage  
College (Troy, N.Y.) 1941-42

Leader (Soccer, swimming) Camp Dudley,  
Westport, N.Y. summers 1931-34  
Research, Society of Fellows, Harvard, 1935-38  
Secretary of Publication, Mediaeval Academy of  
America, Cambridge, Mass. 1940-41

With office of Strategic Services, Washington, D.C.  
(Principally as Assistant Section Chief and as  
liaison officer.) 1942-to date.

Leading and organizing student Christian activities  
(experience 1936-39 in Student Christian Movement  
of New England.)

Interviews: Personally known to Bishop Gilman and  
Mr. J. Earl Fowler of the Overseas Department.

Dr. Ward is married and has two children.

History Department.



Miss Edith M. Hutton

Name: Edith May Hutton  
 Address: 269 West Forest Avenue, Pawtucket, R.I.  
 Date of Birth: July 10, 1905 (Age 40)  
 Church Record: Baptized: 1905 Methodist Lonsdale, R.I.  
 Confirmed: 1919 St. Paul's Ch. Pawtucket, R.I.  
 Parish: St. Paul's Episcopal Church, Pawtucket, R.I.

Education: (R.I. College of Education - Ed.B.  
 (University of Wisconsin Dramatics 1936  
 Boston University Ed.M. 1940

Experience: J.C.Potter Grammar Sch. Grade VII 1925,26,27  
 Eng., Music, Social Studies  
 Jenks Jr. High School Gr. VII, VIII, IX 1928-1939  
 Eng., Math, Pub. Speaking,  
 Dramatics.  
 Samuel Slater Jr. High School " " " 1939-1940  
 Public Speaking, Dramatics 40-1945  
 West Sr. High School VII thru XII

Comment: "Have taught for 20 years in Jr. & Sr.  
 High Schools. Taught Church School for  
 10 years. Have been a class advisor  
 and counselor in public school.

"Play the piano. Sing and could lead  
 singing. Have done administrative work  
 and organized a radio program for ten  
 years - 30 min. program once a week."

Interviews: Fr. Swift; Dr. Francis Wei

Teach in Western Language Dept.

Approved by the Executive Board of the  
 Woman's Auxiliary, December 3, 1945.

The Rev. Alfred B. Starratt

Name: Alfred Byron Starratt

Address: St. Anne's Rectory, Lincoln, Mass.

Date of Birth: September 6, 1914 (Age 31)

Church Record: Confirmed: 1936 Christ Church, Quincy, Mass.  
 Ordained: Deacon June 1942  
 Priest: December 1942

Education: Boston University B.S. in Educ. 1939  
 Episcopal Theol. School B.D. 1942  
 Graduate work for Ph.D. nearing completion.

Married. 2 children.

Teach New Testament

Miss Margaret Sheets

[7]

Name: Mary Margaret Sheets

Address: 510 East Kilbourn Avenue, Milwaukee, Wisconsin

Date of Birth: March 19, 1905 (Age 41)

Church Record: Baptized: (Methodist) 1917 Mitchell, S.D.  
Confirmed: March 1942, Madison, Wisc.

Parish: St. Mark's Church, Milwaukee, Wisc.

Education: Dakota Wesleyan Univ. B.A. 1928  
University of Chicago Candidate for M.A. 1945

Experience: 1928-45 Junior and Senior high schools of  
South Dakota and Wisconsin. For the past two  
years, Speech-English teacher in the upper  
grades of Lake Bluff Elementary School,  
Shorewood, Wisconsin.

Referred by: The Rev. J. Allan Seabrook, Division of Christian  
Social Relations, National Council.

Teach in Western Language Department.

Miss Lillian Weidenhammer

Address: Brenau College, Gainesville, Georgia  
(Locust Valley, L.I., N.Y.)

Date of Birth: December 30, 1909 (Age 36)

Church Record: Baptized: 1910 (Methodist)  
Confirmed: May 17, 1942  
Parish: Grace Church, Gainesville, Georgia

Education: New York University B.S. 1929  
" " " Ph.D 1934  
Teachers College, Columbia Univ.  
(18 Credits toward degree earned  
summers 1944-1945. Student  
Personnel Administration.)

Courses in Education taken: Undergraduate: Ed. Psych.; General Methods;  
Methods of Teaching Chem.; Hist. of Ed.;  
Principles & Problems; Creative School  
Control; Obs. and Practice Teaching; Tests  
and Measurements. (All at New York Univ.)  
Graduate: Teachers College) Foundations of  
Ed. (1st half); Student Personnel Admin.;  
Mental Hygiene; Remedial Reading; Counsel-  
ing Tech.)

Teaching Exp.: New York University:  
Chemistry - Teaching Fellow 1929-34  
Gen'l & Analytical - College  
Brenau College  
Chemistry - General, Organic 1942  
Analytical, Physiological present

Add'l Exp.: Girl Scout Leader (Volunteer) and Counselor  
Girl Scout Camps; U.S. Gov't - Clerical  
Examiner, Civil Service Commission 1½ yrs.;  
Textile Chemist, USDA 4 yrs.

Chemistry Department.

HUACHUNG COLLEGE  
Temporarily at Hsichow, Yunnan, China

Minutes of the Executive Committee of the Board of Founders  
Church Missions House, June 13, 1946

Membership of the Committee

\*Dr. A.M. Sherman, Pres.  
\*Mr. O.S. Lyford, Treas.  
Dr. F.T. Cartwright  
\*Mr. J. Earl Fowler

Dean William C. DeVane  
\*Mr. John F. Wood  
Rev. R. Pierce Beatty  
Dr. A. L. Barnhart

\*Indicates those present

Guests

Dr. J. T. Addison

The meeting was called to order at 2:30 p.m. by the President,  
Dr. A. M. Sherman.

Prayer was offered by Dr. Sherman.

The meeting was called to take action on the matter of the Missionary  
Society of the Evangelical Church cooperating in Huachung College,  
this information having been received in a letter dated May 6th and  
addressed to Dr. Francis C. M. Wei from Mrs. Mary Richards Coe. The  
matter was discussed at length and it was

VOTED that a letter be written to the Missionary Society of the  
Evangelical Church stating that the Executive Committee ap-  
proved of the suggestion and would be very willing to submit  
the proposition to the cooperating mission boards of Central  
China as soon as a formal request was received from the Evan-  
gelical Board of Missions in Cleveland. This letter to be signed  
by the President and Associate Secretary.

Dr. Sherman reported on several communications that have been received.

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Dr. Addison reported on having had a long interview with Dr. Frank  
Fulton on Sunday, June ninth. Dr. Fulton had just arrived in New  
York en route to New Haven from China.

It was proposed that the Secretary write a follow-up letter to Yale-in-China requesting that they be sure to take action on Huchung joining the United Board at their annual meeting to be held on June twenty-third.

Mr. Lyford reported on the progress being made by Mr. Paul Ward in the purchase of books and equipment for the College under instructions of Dr. Hien, as approved by Dr. Wei. These purchases are proceeding as rapidly as seems possible under present difficult circumstances, but this is not very fast. For one group of equipment items, purchasing has been held up thus far.

Certain machine tools were requested by Dr. Hien for use in the laboratory. Other tools of similar character but differing in size were reported by Mr. Noel Slater to be available in London at reduced prices and Dr. Hien requested that these also be purchased. He was uncertain about the necessity for so many machine tools. Furthermore such tools cannot be used until a source of power shall be available to drive them. Finally there seems to be danger of trouble in getting them through Shanghai and into Wuchang under present conditions in China. Therefore it has been thought advisable to defer these purchases and concentrate on the remainder.

This subject was discussed at some length. No official action was taken but it was the opinion of those present that the requests from Dr. Hien should be complied with as fully and rapidly as possible unless there shall be some very special reason for delay such as reported by Mr. Lyford.

It was proposed that the Secretary send to all members of the Board

a report about all of the new appointees to the faculty of Hanchung.

The meeting adjourned at 4:00 p.m.

Respectfully submitted,

J. Earl Fowler  
Associated Secretary

June 28, 1944  
New York, New York.

L17

HUACHUNG COLLEGE  
Wuchang, China

Minutes of the Executive Committee of the Board of Founders  
Calvary House, 61 Gramercy Park, North  
April 28, 1947

Membership of the Committee

*Rev. Arthur M. Sherman, President	Dean William C. DeVane
Dr. John W. Wood, Secretary	*Mr. Oliver S. Lyford
*Mr. J. Earl Fowler, Associate Secretary	*Rev. R. Pierce Beaver
Dr. F. T. Cartwright	

\*Indicates those present

Guests

Mr. John L. Coe

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The meeting was called to order at 10:30 a.m. by the President, Dr. A. M. Sherman.

Prayer was offered by Dr. Beaver

Dr. Sherman reported on the housing project requested in a letter that he had received from Dr. Wei. The Executive Committee of the Acting Board of Directors of Huachung College met on March 15, 1947 in Wuchang. They recommended to the Board of Founders that they appropriate from the College's operating reserves a sum of not over U.S. \$15,000. for building twelve semi-permanent dwelling units according to plans already submitted by Dr. Paul V. Taylor with the understanding that the details of these plans will remain open to modification in consultation with faculty members who will be asked to live in the units. Inasmuch as it was necessary to cable Dr. Wei authority to proceed with this project before April fifteenth, the President and Treasurer took the responsibility of notifying Dr. Wei.

The following cable was sent:

"PROPOSED EXPENDITURE FOR THREE BUILDING UNITS APPROVED."

It was

VOTED to approve the action taken by the President and Treasurer.

At the above meeting of the Executive Committee of the Acting Board of Directors, it was voted to ask the Board of Founders the following:

- (1) to reconsider the representation accorded to the several cooperating units on the Board of Directors.
- (2) to add to the latter Board a representative of the Evangelical United Brethren Church,



- [2]
- (3) to secure as soon as possible the formal nominations and confirmations of the various representatives so that the Board of Directors may be duly reconstituted here.

It was

- VOTED (1) that we view with much favor the inclusion on the Board of Directors of a representative of the Evangelical United Brethren Mission when they have become a permanent cooperating unit in Huachung University.
- (2) However, such a step involves an amendment to the Constitution of the Board of Directors and such formal step cannot be taken at this meeting.
- (3) In the meantime, we propose to the Directors that a letter be written to the Evangelical United Brethren Mission inviting them to delegate a member of their organization to attend meetings of the Directors as a guest.
- (4) Furthermore, we recommend to the United Board as a successor of the Huachung Board of Founders that the basis of representation on the Board of Directors be reconsidered.

Dr. Sherman reported on the request in Dr. Wei's letter regarding Huachung fellowships in the United States. No action was taken but the President agreed to write to Dr. Wei regarding this matter.

The question of sabbatical leaves was brought up and it was

VOTED that the Executive Committee feels that the whole question of sabbatical leave be held in abeyance and no promises made to the members of the faculty until the United Board decides their policy in this matter.

It was

VOTED that in the case of Dr. Francis C. M. Wei and Dr. Richard Bien their salaries for the periods of sabbatical leaves be paid at the rate of U.S. \$1200 and U.S. \$1100 respectively. (These amounts were considered to be as close as we could come to the respective salaries which would have been payable to these men if they had been on duty in China during corresponding periods.)

Dr. Sherman brought up the question of appointing members of the Board of Founders on the functional committees of the United Board.

It was

VOTED to give the President authority to suggest names as members of the functional committees.

Mr. Lyford read to the meeting a letter dated April 22, 1947 to Dr. John C. F. Lo and Dr. Lo's reply of April 23, 1947. Copies of these letters are attached to these minutes. Mr. Lyford's letter reported the amount of \$1417. as the amount due Dr. Lo under the

terms of sabbatical leave granted to him. The very unusual circumstances that pertain to this case were reviewed at length and finally

It was

VOTED that the amount of \$400 be added to the present balance of \$1417. due Dr. Lo.  
2. that this is a very unusual case and is not to be considered as a precedent for any future cases.

Mr. Lyford presented a statement of the assets of Huachung University as of April 28, 1947 a copy of which is attached. It was

VOTED that Mr. Lyford be requested to take up the matter of the investment of Huachung assets with Dr. Franklin and the United Board to decide the best way of investing these funds.

Mr. John Coe, the University Treasurer in China who recently arrived in the United States on furlough, was a guest at the meeting. He presented a progress report on Huachung rehabilitation, a copy of which is attached to these minutes. We are greatly pleased that none of the accounts in our preliminary estimates of moving and rehabilitation proposed at the February 1946 meeting of the Board of Founders have been overdrawn.

It is proposed that all future available funds for rehabilitation be spent in the following proportions.

Books 6/11  
Science equipment 4/11  
General equipment 1/11

Mr. Lyford reported that Mr. Kenneth Morland and Dr. Kenneth S. Latourette have been appointed Yale representatives on United Board for Christian Colleges.

The meeting adjourned at 1:40 p.m.

Respectfully submitted,

J. Earl Fowler  
Associate Secretary

New York, New York  
April 30, 1947

Assets of Hua Chung University

As of April 28, 1947

Operating Funds

Cash balance in the National City Bank of N.Y.		
Reserve account.....	\$ 37,022.76	
Joint account .....	<u>3,408.08</u>	
		\$40,430.84
Receivable from Dom. & Foreign Missionary Soc. (Johnston)...		44,000.00
" " " " " " (ACM-SCF)....		5,324.93
" " Dr. John F. Lo.....		3,863.08
" " Central China College Foundation.....		703.66
Equivalent Hongkong Deposit.....		1,580.00
Rangoon Deposit.....		<u>9.90</u>
Total operating funds.....		\$95,912.41

Special Funds

Proctor Johnston Building Fund.....	\$107,287.68	
Rehabilitation Fund:		
Cash in National City Bk. (Reserve).....	11,762.51	
Receivable from Dom. & For. Missy Soc.....	33,174.45	
Miscellaneous Specials.....	2,100.00	
Scholarship Funds:		
Holmes Scholarship Fund.....	\$ 5,100.00	
Yunan Students Scholarship Fd. 7,564.00		
Dr. Wei's Scholarship Fd.....	<u>2,253.34</u>	
Dr. Wei's Special Travel Fund.....		<u>468.81</u>
		169,710.79

Total Assets

\$265,623.20

April 22, 1947

[5]

Dear Dr. Lo:

I am making this a formal letter so that it can go into the record after approval of the Executive Committee next Monday. Please advise me at once if it is not in accordance with your understanding.

I have conferred with John Coe and Mr. Greiner regarding your salary and expenses. Also I have before me your letters of April 9 and 16, and the letter of Dr. Wei to you dated March 31. The condition may be summarized as follows:

Expenses of Ruth and Children.

As stated in my letter of March 10 to you, and as discussed with you later in New York, the procedure will be that proposed by Dr. Wei, namely that the University will carry on its books for the present the balance of the loan which is now \$3,863.08 with the understanding that you will make payments thereon from time to time from the proceeds of royalties and other earnings of yourself and Ruth.

Sabbatical Expenses of Yourself.

The remuneration from the University for your sabbatical leave of absence will be in accordance with the Memorandum dated March 14, 1946 of which I sent a copy to you on December 4, 1946.

Under this plan you are entitled to a Chinese salary for the sabbatical year equivalent to the salary plus subsidies received by you for the year just previous to your "leave" and plus U.S. \$800 to be applied on steamship and railway charges. You will not be entitled to payment on account of living expenses in the U. S. as those are being covered by the salary received from Franklin and Marshall College at Lancaster.

I understand from Mr. Coe that he does not have any charges on his books for your travel expenses as such charges have been transferred to the New York office. The total amount paid to or for you by the New York office is U.S. \$383. which leaves a balance of \$417. due you for travel expenses. I also understand from Mr. Coe that your salary for the sabbatical year, on the basis outlined above, is equivalent to U.S. \$1,000. Therefore the balance due to you at present under the terms of the sabbatical leave is U.S. \$1417.

Mr. Fowler advises me that the cost of your steamship fares for yourself and family is \$935. and the railway fares will be \$315.00. Therefore there appears to be \$167 available for your expenses other than travel.

I hope to hear from you by return mail if this is not according to your understanding and agreeable to both Ruth and yourself, *Eye operation*

(signed)

Yours very truly,  
Oliver S. L.  
Oliver S. Lyford

*1817  
935  
882*  
Hospital bill 350  
This letter of May 24 to  
Fowler

[6]  
1120 West New Street  
Lancaster, Pennsylvania  
April 23, 1947

Dear Mr. Lyford:

Although I am addressing this letter to you, I expect you to read it before other members of Huachung's Board of Trustees.

I have received your letter of April 27, 1947 regarding my financial affairs. They have been constantly in my mind for the last ten months. I have hesitated to discuss all the contributing factors freely, for I do not wish to appear that I want to speak for myself, or to gain more than my share of your consideration. However, it would not be right for me to prejudice my own case by remaining indifferent to my personal feelings.

I wish to put on record the following statement concerning the financial affairs of myself and my wife.

1. When in 1944, my wife and I proposed to resign from the faculty of Huachung College, we were seriously considering the acceptance of two government offers in the Chinese Ministry of Information which promised much greater financial security. We would not have chosen to leave Huachung except for financial reasons. When we finally decided to stay at Huachung, with Dr. Wei's promise of financial assistance, we turned down an opportunity which we may never reclaim. For doing that, I have now incurred a debt to the college to the amount of \$2863.08.

I am willing to carry the burden of paying back to the college this sum of money, for I am constantly thinking in terms of larger perspectives and more enduring values.

I had hoped that my sabbatical leave would give me freedom to do some writing in this country. Actually, the sabbatical leave has brought me very little mental and physical relaxation and rehabilitation; and has not improved my financial condition.

2. My wife taught at Huachung, as a full-time member of the faculty, from 1937-1939, and again from 1940-1944, receiving a Chinese salary which was much less than the salary of a single missionary doing the same amount of work. In her case, I believe, the college had already saved some money. If Huachung expects my wife to return to teach, I feel the least the college can do is to offer to pay her travelling expenses from Scranton to Wuchang, instead of taking the money out of my limited Huachung salary, 1946-47, which I shall need for the purchase of personal books and a minimum of household equipment.

If I had any savings at all, I would not have bothered you with any of these matters at all. I have been forced by circumstances to write this letter frankly, but sincerely. I shall adjust my plans to whatever you decide.

Please feel assured that my wife and I are as devoted to Huachung as you are, and that we have always the best interests of the college in our hearts.

(signed)

Most sincerely yours,  
John C. F. Lo

HUA CHUNG (CENTRAL CHINA) UNIVERSITY  
Wuchang, China

May 1, 1947

Mr. Oliver S. Lyford  
54 Dana Place, Englewood, N.J.,  
U.S.A.

Dear Mr. Lyford,

I have just dictated a letter to Earl Fowler and I am going to enclose you a copy so as to save repetition in this letter. My letter to Earl covers the recent events in the college pretty well. Paul Ward is doing wonderfully well as acting treasurer. He is so conscientious and methodical and at the same time he is so kind to everybody.

We have been putting our heads together very frequently over our financial problems. In the first place, as I have mentioned in my letter to Earl Fowler, there will be cuts in our income for the next year. That will mean we have to dig into our reserve funds. Secondly, our rehabilitation is really not yet completed, particularly in equipment and in library books, as you may be aware by referring to the figures in our original budget for books and equipment and the figures of actual expenditure for these two items. But we are thankful for the very good start we have made in building up again our laboratories and our library. Then thirdly, prices seem to be getting out of control again, and it is only two months and a half from the announcement of the new economical scheme of the government and the new exchange rate for foreign currency. There may be another increase of subsidies according to the government scale. We would be able to meet this with our present income for the current year, but prices will continue to rise until the civil war actually stops, and the Chinese dollar is deflated. We have weathered the storm so far and we are determined to weather it again. Fourthly, there is the question of the black market coming back again. Somebody has reported 20,000 to 1 in Shanghai and another person quoted even a higher rate. There seems to be no limit except the sky. We are afraid even to give exchange to our own people who are going to America, if what evidence will give them for money exchange should ever be used as evidence of their financial support abroad, because if the government should find it out, we may be involved in very grave difficulties. So black market or not, we have to stick to the official rate for the time being, which is 11,650 to 1 in the Bank of China in Wuchang.

All reports from William Fenn and McMullen with regard to the campaign to raise funds for the Christian Colleges in America have been very discouraging. The Council of Higher Education was held at Shanghai early last month. I was not able to go myself, and so Dean Leonard Constantine was sent as our representative. He brought back a very interesting report on the meeting, and he seems to think that financially Huachung is certainly not the worst off. We have not received word from Shanghai yet when the joint financial campaign is going to start. As soon as we have heard more definitely, we shall let you know. According to Constantine, the plan is to raise N.C. \$60,000,000,000 and to divide this amount equally among the 13 Christian colleges. I have not yet seen the detailed plans for the campaign.

With the best wishes and affectionate regards,

I am

Yours as ever,  
Francis

HUA CHUNG (CENTRAL CHINA) UNIVERSITY  
Wuchang, China

May 1, 1947

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With the best wishes and affectionate regards,

I am

Yours as ever,  
Francis

HUACHUNG (CENTRAL CHINA) UNIVERSITY  
Wuchang, China

May 1, 1947

Mr. J. Earl Fowler  
281 Fourth Avenue, New York 10, N.Y.  
U.S.A.

Dear Earl,

I took a trip to Changsha on April 18 coming back April 22. During the two days there, Dwight Rugh and others made me speak 11 times. I enjoyed my trip tremendously, but when I got to the train to come back to Wuchang, I was literally dead tired, and slept for 11 hours. I was however able to attend the Diocesan Synod next evening in Wuchang after my arrival, and did my share there, although I was not able to attend all the sessions owing to my duties in the university. They have elected me to the standing committee to the Diocesan Council and chairman of the committee on Forward Movement as well as delegate to the general synod to be held in Shanghai in August. How I envy my old days in Hsichow during the war when I had nothing to do with the churches, the government or the middle schools, and I had plenty of time there to think. All the churches in the Wu-han centre made me to speak not only in the churches, but also to the synod, etc., and we have to take care of the general interest of the Christian Middle Schools as far as the government is concerned.

The college on the whole is getting along in good shape. Paul Ward and I are watching our finance very closely. Thanks to the new official rate of exchange, we seem to be able to get through to the end of the year without a deficit, which our colleagues in the other Christian colleges may regard as a miracle. Prices are going up very steeply again. But we are waiting for the government to change its scale of subsidies for the Wu-han University so that we may also change ours in accordance so as to enable our people to make their ends meet. Our income for this term will make it possible to do so, but it will be a different story next year. I have already heard from Dr. McMullen in New York. His letter is dated April 3, 1947, in which he says, "The most optimistic of our friends think that possibly one-fourth of the expected funds may be received for the college for 1947-1948," and therefore, "we cannot be too strong in our statement regarding the necessity of retrenchment." It looks as if we may not get more than U.S. \$1,000 from the Associated Board for the next year, and that would be only about one-sixth of what we have been receiving during this year; in other words, U.S. \$5,000 less for our income. Then there would be the cutting out of the U.S. \$5,000 from our income owing to the change of policy of Yale-in-China. We cannot do very much retrenching, but we may have to draw upon our reserve-funds which had been intended to meet an emergency like this.

We have already received the cablegram from Mr. Lyford giving us the permission to proceed with the erection of the faculty houses at the cost of U.S. \$15,000. Dr. Taylor in consultation with Mr. Kemp is already going ahead in this job.

With the permission of the executive committee of the Board of Directors and of the university Senate, we are registering the title deeds of our lands acquired in the name of the Board of Directors since



1936. Unfortunately, all the title deeds of the pieces of land purchased before the war, and one piece purchased during the Japanese occupation, are missing. We cannot trace down even to the photographs of these deeds. According to John Coe, the original deeds were deposited for safe keeping in Bishop Gilman's office, and the photographs were sent to Hong Kong for safe keeping. The title deeds sent from Hankow to Shanghai had been brought back to the Bishop's office in Hankow, but ours are not among them, nor are our photographs among those brought back to the Bishop's office from Hong Kong. This is very annoying, but we are doing our best to wrangle it with the municipal government, so as to get our titles established anew by reporting the loss of the deeds during the war. Mr. Pickens believes that our deeds and photographs were simply burned during the air raids in Hankow. One of my secretaries is busy in the municipal government now attending to the matter of the re-establishment of our titles. We hope that there may be no serious difficulties.

Dr. Brank Fulton will be with us next term, and he will be able to teach Christian Ethics as well as Economic Problems and Christianity along the line of Applied Christianity.

We still need a man to teach Old Testament and another to teach Systematic Theology. It is a pity that Edmund Hsu with his training, is not able to come back to us on account of financial complications about which I can see no way to help him. If I were not so busy myself, I would like to undertake the teaching of Systematics myself which I used to do before 1927. But I am already having too much teaching in Philosophy.

Our scheme of theological training seems to be just the thing that the Church needs. I was absent from the Diocesan Synod in one afternoon when they discussed the training of candidates for the ministry. Apparently they had many problems which they could not see any way to solve. In the evening of that day, they came to the university for a reception given by the Episcopal members of the faculty. I reported to them in detail our plan of theological training. When I was through several of them said that we had solved all of their problems as far as the training of candidates for ministry was concerned.

On April 13, there was a retreat for the Christian teachers of the eight Christian Middle Schools in the Wu-han cities. It was a whole day affair in Stokes Hall. I spoke on the policy of the Christian middle schools and I emphasized the importance of maintaining the Christian character of the schools. This met with approval of all the principals present. In the afternoon, the question of religious education in the schools was considered. They felt strongly the need of teachers trained to do the religious work in the middle schools and they requested that Huachung should set up a course for the training of the teachers to do this work. This question was referred to the monthly meeting of the principals of Christian schools in the Wu-han cities in which Dean Pu Hwang and I always participated. We are going to meet on Saturday, May 3 in Hankow, and I expect to have a definite plan to propose to the principals for the training of their teachers for religious work. Possibly our theological teachers will lecture for two hours on two afternoons every week during term time from three to five. We would like to teach the Old and New Testaments, the Principle

of Religious Education and Christian teachings. If each Christian middle school in the Wu-han centre should send us 2 or 3 teachers for such lectures, we may be able to have a goodly class, and if we should continue this for a number of years, there would be a large number of teachers to teach Bible classes, to conduct religious discussion groups and to guide the students in religious thinking in the middle schools. Christian middle schools in Central China area outside of Wuhan, such as Yali Middle School and Fu-Hsiang Middle School in Changsha feel also the same need. We may have to set up short courses for the teachers of these middle schools, and we are thinking of some plans to do this.

The question concerning the location of the Central Theological School and the Bawn School now in Shanghai will be discussed at the general synod in August. Our own synod held during the last week expressed the hope that those schools might move up to cooperate with Huachung. As soon as the standing committee of the Diocese meet, I am going to put through an invitation of the standing committee with the permission of the Bishops that these schools should come up river to cooperate with us. Bishop Craighill of Wuhu has already written to inquire about his candidates coming to Huachung for their theological training, whether the Central Theological Seminary should come up river or not. The Central China Union Seminary in Wuchang supported by the Methodists and the Church of Christ in China with the Rev. J. J. Heady as its principal, has already asked for our cooperation. Everything points to the possibility of the development of a good theological center in Wuchang.

As a member of the Study Department of the World Council of Churches, I am being swarmed by all the articles sent in from various quarters for criticisms and comments. I am sorry that I have not been able to get my own article written owing to the lack of time. The World Council of Churches is going to meet next year from August 24 to September 5. I may be called upon to attend that assembly but I don't see how I would be able to tear myself away from my work here. It is going to be in Amsterdam.

We have recommended Richard Bien and L. C. Shen of the Economics Department as candidates for the U.C.R. Fellowship and four of our younger people as candidates for the fellowships to be awarded by the Associated Board. Richard Bien is going to stand his nomination as a candidate of the U.C.R. fellowship in spite of the fact that the National Council has already awarded him one, because the U.C.R. fellowship is worth almost twice as much as the fellowship of the National Council. If he should get the first, he must resign from the second. In any case he is willing to serve the Church and the interest of the college during his stay in America next academic year. It is still problematic whether Mrs. Bien would be able to accompany him owing to passport difficulties. But it is certain that his 12 year old son is going with him for school in America, because he was born in Boston and is therefore an American citizen.

You may be interested to know that our enterprise to raise money among the Huachung Sheng Kung Hwei Fellowship and the Boone Middle School Fellowship for the Shensi mission has been very successful. The two fellowships sent about \$700,000 N.C. to Shensi last Christmas. It

was worth about U.S. \$200. at that time. For Easter, the Huachung Fellowship has raised \$1,058,000 N.C. and the Boone Middle School Fellowship is going to match the amount. I hope the total will be also U.S. \$200. The actual money value is not much, but it is a good thing for the Sheng Kung Hwei faculty members and the Sheng Kung Hwei students to keep in mind the needs of our mission in Shensi. I hope that before long we may undertake to support a missionary in Shensi with funds raised by the Sheng Kung Hwei people in Huachung alone. Certainly it is something that we ought to do, and is something that will do ourselves a great deal of good.

With the best wishes,

Yours affectionately,

Francis

HUACHUNG UNIVERSITY  
Wuchang, China

Minutes of the Interim Committee of the Huachung Committee of the  
United Board for Christian Colleges in China

281 Fourth Avenue, New York, June 18, 1947

Membership of the Committee

\*Rev. Arthur M. Sherman  
\*Mr. Kenneth Morland  
\*Dr. Dobbs F. Ehlman

\*Mr. Oliver S. Lyford  
Dr. Wynn C. Fairfield  
\*Mr. J. Earl Fowler

Guests

Dr. Edwin C. Lobenstine

\*Indicates those present

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The meeting was called to order at 3:00 p.m. by Dr. Arthur M. Sherman.  
Prayer was offered by Dr. Ehlman.

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The President called on Mr. Lyford to discuss his memorandum regarding  
the trusteeship of Huachung. There was much discussion regarding  
the necessity of a clear understanding of the responsibilities of  
the Huachung Committee of the United Board. After a few suggested  
changes were made in Mr. Lyford's memorandum it was  
VOTED to authorize the President and Treasurer to send a copy of  
the memorandum to the United Board and members of the  
Huachung Committee.

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The meeting was adjourned at 5:10 p.m.

Respectfully submitted,

J. Earl Fowler  
Associate Secretary

New York, New York  
June 20, 1947