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Huachung
Admin.
Board of Trustees
Executive Committee
1935-1939

HUA CHUNG COLLEGE

Minutes of the Meeting of the Executive Committee
of the Board of Trustees.

New York, March 22nd, 1935.

Membership of the Committee:

*Dr. Sherman, President
Dr. Hume, Vice President
*Dr. Warnshuis, Treasurer
*Dr. Wood, Secretary
*Mr. Lyford
Dr. Casselman
Dr. Cartwright.

Those whose names are starred were present.

Prayer was offered by Dr. Sherman.

Dr. Warnshuis submitted a letter from Dr. Cocker Brown, giving assurance that the London Missionary Society would accept the proposal to elect Dr. Warnshuis as its representative as a member of the Board of Trustees.

Mr. Lyford presented a draft of a letter which he had prepared to be presented to Bishop Cook as President of the National Council with regard to a Lease from the Domestic and Foreign Missionary Society to the Trustees of Hua Chung College, of the land and buildings included in that part of the Boone compound, Wuchang, known as the Upper Level.

It was,

EC-13 VOTED: That the Executive Committee approves the letter prepared by Mr. Lyford and authorizes the sending of it as a basis for further discussion with regard to leasing the property as proposed.

The Committee on Incorporation reported by submitting a draft form prepared by Mr. Alexander J. Field, resident Council^s of the Domestic and Foreign Missionary Society.

On motion of Dr. Warnshuis, it was

EC-14 - VOTED: That in executing the function of the Board of Trustees known as the Board of Founders of Hua Chung College, as set forth in Article III of the Constitution, the Executive Committee approves the setting up of a corporate body known as the Central China College Foundation, the directors of said corporate body to be the same as the membership of the Board of Founders, resident in the United States.

After considering the purpose of the proposed corporation as set forth in the second paragraph of Article II of the certificate of incorporation, it was

EC-15 - VOTED: That Counsel be requested to include in the Certificate, the full statement of the statute with regard to functions and powers of a corporate body, such as that it is proposed to form.

On motion of Dr. Warnshuis, it was

EC-16 - VOTED: That the Bank For Savings, Fourth Avenue and 22nd Street, be and hereby is designated as a depository for the funds now in the hands of the Treasurer of the Board of Trustees, received in the form of honoraria for Dr. Wei's lectures and other appointments, and ~~wh~~ which, by vote of the Trustees, is to be held to provide travelling expenses in the United States in future for Dr. Wei or some other representative of the Hua Chung College staff.

It was

EC-17 - VOTED: That the Treasurer be authorized to pay to the Associated Board of Christian Colleges in China, the following amounts for the year 1935, namely,

1 - For administration	\$156.35
2 - For promotional purposes	<u>350.00</u>
	\$506.35

JOHN W. WOOD

Secretary

[17]

HUA CHUNG COLLEGE
Wuchang, China.

Minutes of the meeting of the Executive Committee
of the Board of Trustees

New York, November 10, 1936.

Membership of the Committee:

*Dr. Sherman, President
*Mr. Lobenstine, Vice-President
*Dr. Warnshuis, Treasurer
Dr. Wood, Secretary
*Mr. Lyford
*Dr. Casselman
Dr. Cartwright.

Those whose names are starred were present.

Dr. Sherman presided and Mr. Lyford acted as secretary in the absence of Dr. Wood.

The meeting was opened with prayer.

Reading of the minutes of the previous meeting was dispensed with.

The Treasurer submitted a budget for the new year, which after discussion was approved and referred to the Constituent Boards.

The Treasurer's report showed a balance of \$238 in the special fund for the college and the sum of \$32 just received from the Associated Boards as our proportion of the unassigned receipts.

On motion, it was

EC - 18 VOTED: To send the balance of \$270 in special funds for the college, to Dr. Wei, \$100 of this amount to be applied to the expenses in connection with the plans for new buildings; and the balance of \$170 to be added to the funds of the current budget.

On motion, it was

EC - 19 - VOTED: To request the Promotional Committee to give early attention to a special project for securing additional funds and to confer with the officers of the Associated Boards regarding closer cooperation in promotional activities.

In this connection, Dr. Sherman reported that Dr. Taylor, dean of the School of Education of Hua Chung College has arrived in this country.

Mr. Lyford submitted a report, dated November 6, 1936 from the special committee appointed by the Trustees at their meeting on September 24, 1936 to investigate all possible safeguards in connection with vesting of title to Chinese property in the Board of Directors who are Chinese residents. A copy of this report is attached to these minutes. Letters were read from Dr. Cartwright and Dr. Wood with reference to this report. The report was discussed at length and finally referred back with suggested amendments, to the special committee for further study.

Dr. Sherman reported a talk with Mr. John M. Glenn regarding the Boone Library, to which the Wood Foundation contributes. Mr. Glenn is interested in clearing up the relations between the Library and the College.

February 18, 1937 was set for the date of the next meeting of the Board of Trustees and December 1st was suggested as a possible date for another meeting of the Executive Committee.

The meeting was, on motion, adjourned.

O. S. Lyford,

Secretary, pro tem.

*Original Date,
November 6, 1936
Revised December 1, 1936*

HUA CHUNG COLLEGE
Report of Committee

Appointed to "investigate all possible safe-
guards" in connection with vesting of title
to Chinese property in the Board of Directors
who are Chinese residents.

(NOTE: The wording of this report was changed after meet-
ing of the Executive Committee on December 1, 1936,
to meet the views expressed at that meeting.)

This matter was discussed at length at the meeting of
Trustees of Hua Chung College held in New York on September 24, 1936.
The minutes of this meeting, which have been sent to each Trustee,
should be read in connection herewith.

This committee was appointed in accordance with the follow-
ing resolution passed at that meeting.

"RESOLVED: That this Board approve that the title to
the property purchased or to be purchased for the pur-
pose of Hua Chung College, be vested in the names of
the Board of Directors, and be it

"FURTHER RESOLVED: in a desire to safeguard the use
of the property permanently for Christian purposes
that a Committee of three be appointed by the chair
to investigate all practical safeguards."

The demand of the National and Provincial Governments of
China that title of all lands in China shall be reregistered is caus-
ing concern to the trustees of all Christian colleges. The principal
questions raised are as follows:

- (a) Shall properties of which titles have been regularized
and registered be reregistered?
- (b) Shall the title be transferred to Chinese residents (the
Boards of Directors) before the property is reregistered?
- (c) If the property shall be transferred to Chinese residents,
how shall the American and other foreign trustees of these
institutions carry out the responsibilities with which
they have been entrusted?
- (d) How will this relinquishment of direct control of the
property affect the ability of the Trustees to secure
from donors the funds necessary for additional land and
improvements?

These questions, and others associated therewith (such as those pertaining to taxation) are being discussed by all missionary boards and were the subject of extended discussion at an informal meeting of representatives of mission boards on September 23, 1936. There seemed to be a concensus of opinion that titles to all property should be reregistered when so requested by the Chinese governmental authorities. The general opinion regarding question (b) is embodied in the following resolution; this resolution was discussed at the meeting on September 23rd, but was not pressed to a decision.

"In the further development of administrative responsibility to the board of directors and for the sake of equitable treatment in matters of taxation as well as in order to facilitate the acquisition and sale of property when desired, we are favorably inclined toward the transfer of title to the boards of directors of the union universities and colleges in China in situations where a decision in the matter is necessary. We further recommend that, if possible, such transfers include a reversionary clause that would be legal under the laws of China and that would protect the moral trusts imposed by donors in America in the event of a dissolution of the institution or its ceasing to function in accordance with its present purpose."

Regarding question (c) the opinion of the September 23rd meeting is expressed in the last sentence of the resolution just quoted.

Actions taken immediately after the September 23rd meeting by the Board of Trustees of Nanking and by the Board of Founders of Ginling College were in general accord with this resolution. The Nanking resolution met the question (c) by providing for "an understanding that the Board of Directors will give the Board of Founders, representing the original donors, formal assurance of their acceptance of the trust to carry on the university in accordance with the purpose for which it was founded." This does not say that this understanding shall be embodied in the deed of gift and that the deed shall contain a reversionary clause.

Questions (a) and (b) were considered at a meeting of the National Council of the Episcopal Church on September 23rd and the following action was taken:

"Whereas, the Directors of the Domestic and Foreign Missionary Society have been informed of the purchase of additional land for the use of Hua Chung College, China, by means of the gift of Miss Mary Johnston, with the title vested in the Board of Directors of Hua Chung College

3.

"RESOLVED: That the Board of Directors of the Domestic and Foreign Missionary Society, acquiesce in the purchase of additional land for the use of Hua Chung College, China, by means of the gift of Miss Mary Johnston, with the title vested in the Board of Directors of Hua Chung College, on condition that the deed to the property as registered with the Chinese government authorities shall contain the following specific provision, namely, that in the event of Hua Chung College ceasing to exist for any reason, the title to the property purchased with the gift of Miss Mary Johnston shall vest in the Chung Hua Sheng Kung Hui."

This resolution of the National Council is consistent with the recommendation which was under consideration at the meeting of representatives, on September 23rd in the matter of reversion of the title to the property. However, to avoid confusion and to meet the probable conditions arising from gifts to Hua Chung College from various sources, it seems to this committee that such a reversionary clause should provide that the property would revert to the Central China College Foundation, instead of to Chung Hua Sheng Kung Hui. Furthermore, we shall have to consider whether, under Chinese law, a deed with such a reversionary clause actually is a transfer of title. Also as Chung Hua is not incorporated, there is the question as to whether a clause providing for a reversion to it would result in a deed which would give to the Directors the benefits which they desire. Also, there is the possibility of a new holding body to be incorporated under the laws of China, such as has been under consideration by the Presbyterian Board of Foreign Missions.

When this problem came before the Trustees on September 24, 1936 immediate action seemed to be quite imperative, owing to a request from Dr. Wei that title to property purchased and to be purchased shall vest in the Directors.

A letter from Dr. Wei, which was read at the Trustees meeting of September 24th, stated that the Provincial Government had been instrumental in securing the removal of graces from the property recently purchased for the College outside the Boone campus. Also the Provincial Government is disposed to sell to the College the land adjacent to our property which was formerly occupied by the City Wall. Finally he reported that the Provincial Government may offer to sell to the College other adjacent property which is now occupied by a Government middle school. He stated that this assistance in obtaining our objective, which is being given by the Government, is contingent upon the title to the property passing to the Directors of Hua Chung College.

It, therefore, appeared that our situation makes the placing of the title to the land in the Directors even more essential in our case than in the others herein referred to, as ours is a case of title to new lands secured with very material help from the local authorities. We seemed to have no good alternative to acquiescing in the request of Dr. Wei combined with that of the government. Hence the first resolu-

4.

tion quoted on page one of this report.

There still remains the very important problem as to the way to meet the questions (c) and (d) above.

The committee has considered whether question (c) might be satisfactorily met by revising the agreement which now exists between the Trustees and the Directors of Hua Chung College. A copy of the present agreement is attached hereto.

The articles of this agreement which will be affected by a decision to place the title to real estate in the Directors are Article II, sections 2, 3, and 4 (c), and Article III, sections 4 and 9.

The following amendments are suggested tentatively for consideration:

ARTICLE II, SECTION 2. Cancel this section and substitute the following:

"Section 2 - As to the Title and Control of Property.

"(a) The Board of Directors, shall have the power to hold either in the name of one or more of the members of the said Board, or as a corporate body, if incorporated, on behalf of the Hua Chung College title to and legal control of such lands, buildings and improvements therein as shall have been obtained for Hua Chung College with funds given to the Directors, or which property shall be deeded to the Directors. The Board of Directors also shall hold, on behalf of Hua Chung College, all endowment funds which the Board of Directors shall receive, on behalf of Hua Chung College."

"(b) The Central China College Foundation, a New York Corporation, organized and controlled by the Board of Founders, shall also have the power to hold on behalf of Hua Chung College title to and legal control of such lands, buildings and improvements therein as shall have been obtained for Hua Chung College with funds given to the Central China College Foundation. This Foundation also shall hold all endowments which this Foundation or the Board of Founders shall receive on behalf of Hua Chung College."

ARTICLE II, Section 2.

"(c) Central China College Foundation may, by appropriate action of its directors, transfer title from it to the Board of Directors of any or all the lands, buildings or improvements therein which may come into the possession of the Foundation, provided that the deed of gift shall contain the reversionary clause stated in sub-section (d) of this section 2 of Article II.

"(d) Every deed given by Central China College Foundation to the Directors shall contain a reversionary clause under which the title to the property conveyed by such deed shall revert to Central China College Foundation in the event of a dissolution of Hua Chung College or its ceasing to function in accordance with the purpose stated in Section I of this Article II.

(4)

" (e) Each of the affiliating bodies may retain title to and legal control of whatever land, buildings or equipment it may place at the service of the (affiliated institutions.)"

Colleges

ARTICLE II, SECTION 3.

Cancel this section and substitute the following:

"Section 3, - As to Withdrawal.

"Although entering this agreement with the expectation that the affiliation will continue, any affiliating body may withdraw from Hua Chung College at the end of any college year (college year ends June 20th) provided the said withdrawal body, at least one year previous to said withdrawal, shall have given to the Board of Founders written notice of its intention so to do. At the time of the said withdrawal the withdrawing body shall have the right to repossess any land, buildings or equipment it may have placed at the service of the affiliated institution, but this provision shall not apply to any land which may have been deeded to the Central China College Foundation or to the Board of Directors, or any buildings which shall have been placed on land, the title of which shall then be standing in the name of the Central China College Foundation of the Board of Directors."

or

ARTICLE II, SECTION 4 (c)

Add a sentence, so that this section shall read:

"Approval of the plans for maintenance and development of Hua Chung College involving any financial obligations on the part of the Founders. This shall include final approval by the Founders of all general plans for buildings, showing their size and general character, and their location on the property, whether the said buildings shall be provided by or through the Board of Founders, by the affiliated bodies or by others."

ARTICLE III, SECTION 4.

Cancel this section and substitute another with the same number, worded the same as new Section 3 of Article II.

ARTICLE III, SECTION 9.

A new section with the following wording:

6.

"The Board of Directors, for itself and its successors, accepts its responsibility as trustees for Hua Chung College, for such property as shall come into its possession for the benefit of this College and will hold and use such property for the purpose stated in Article III, Section 1, of this agreement."

Under these arrangements, the Central China College Foundation presumably would deed all its real estate to the Board of Directors (provided the Board of Directors is incorporated). Also Central China College Foundation presumably would sublease to the Board of Directors any property which might have been leased to the Foundation for the purpose of the College. Thus the Board of Directors would be in legal possession of all real estate used by the College or held on behalf of the College. This would continue as long as the College should continue to function in accordance with the Purpose stated in the agreement between the Trustees and the Directors.

In case the College should cease to so function, a way is made available for the property which passed through the hands of the Trustees to revert to the Foundation controlled by the Trustees to whom the original donations were made.

Protection is provided for any affiliating body which shall have furnished and placed at the disposal of the College real estate other than that which has been deeded to the College. There is a provision, that if such an affiliating body withdraws from Hua Chung College it may repossess such land and any buildings or improvements thereon. The lease to Hua Chung College of certain lands and buildings of the Boone Campus would come under this provision. Buildings provided by an affiliating body and placed on land held in the name of the Central China College Foundation or the Directors of the College cannot be withdrawn under this proposed amendment. Such a withdrawal would hardly be practicable in any case, and it would be better to remove at this time any question of the right to such withdrawal. The present article relating to withdrawal provides that the withdrawing body shall be compensated for such land, buildings and equipment as it may have provided. Such a provision has been found impracticable in many cases and has therefore been omitted in the proposed amendment.

These amendments affect the trusteeship of the Board of Founders only as to the real estate. Trusteeship of endowment funds received from American sources will be in Central China College Foundation, and the control of the income from such endowments and of all contributions from the United States for operating purposes will remain in the Trustees (Founders). The Trustees will also control the general character and the location of new buildings placed on the property of the College.

What security will the Trustees have after the title of the real estate is turned over to the Directors?

1. Control of the operating funds contributed from sources in the United States or Great Britain.
2. Control of the endowments contributed from sources in the United States.
3. Power of appointing all the Directors except three, who are to be chosen by the Alumni.
4. The definite commitment of the Directors in the agreement between the Trustees and the Directors.

What adverse developments seem possible?

1. Japanese may get control of Central China.
2. Present Provincial Government may be replaced by parties hostile to the College.
3. Provincial or National Government may decide to close up Christian educational institutions.
4. Anti-Christian spirit may develop in the community.
5. President and leading faculty members might go elsewhere and college deteriorate and finally fail.
6. College officers and Directors may get at cross purposes with the Trustees.
7. Disagreement between Trustees and Directors in the policy of cultivating Christianity in the institution.
8. Disagreement on policy of giving preference to Christian students.
9. There may develop a desire to move College to another locality and difficulty in agreement on new property and new policy.

COMMENT ON THE ABOVE POSSIBILITIES.

In the case of 1, 2, 3 or 4, foreign ownership with treaty rights may result in greater security than Chinese ownerships. However, the treaty between China and the United States has expired and until another treaty is executed the amount of this security is uncertain. If the relations between the two countries are unfavorable, international friendliness will be effective. If relations are strained, even treaty rights may not be very helpful. On the other hand, the fact that we shall have shown a friendly cooperative spirit by confirming to the requirements of the present government will strengthen our position with it, and relations with any successor government will depend, in any case, largely on the character and

courage of the Directors and Officers of Hua Chung College, when the change comes.

In the case of 5, 6, 7, 8 and 9, failure to reconcile the differences and strengthen the personnel may end in the closing of the College. In this event, an adversely minded Board of Directors might dispose of the property under conditions detrimental to the Trustees and Donors of the property. The best protection against this contingency is the power of the Trustees to appoint and to replace a majority of the members of the Board of Directors. Each director serves for three years, so this power of the Trustees cannot be exerted suddenly.

It would seem that procedure in accordance with the Agreement between the Trustees and Directors, as amended in general accordance with the suggestions given herein, would sustain the trusteeship in a way that should satisfy future donors as well as those who have already helped to build up the College to its present state.

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HUA CHUNG COLLEGE
Wuchang, China.

Minutes of the Meeting of the Executive Committee
of the Board of Trustees.

New York, December 1st, 1936.

Membership of the Committee:

*Dr. Sherman, President
*Mr. Lobenstine, Vice-President
*Dr. Warnshuis, Treasurer
*Dr. Wood, Secretary
*Mr. Lyford
Dr. Casselman
Dr. Cartwright

Those whose names are starred were present.

The meeting was opened with prayer.

The minutes of the special meeting of the Executive Committee held on November 10th, 1936 were approved as presented by Mr. Olive Lyford, Secretary pro tem. They are attached hereto.

In reporting for the Committee on Land Registration, Mr. Lyford who had made a careful study of the Constitution of the Board of Trustees, Constitution of the Board of Directors and the Agreement between the Trustees and the Directors, stated that he was troubled by the relations between the trustees and directors as set forth in the Agreement.

There appears to be no record that the Board of Directors has ever formally signified its acceptance of the Agreement with the trustees or adopted the proposed constitution or by-laws.

Mr. Lyford suggested that the Board of Directors be asked to ratify the Agreement with the Trustees and adopt the constitution as submitted together with such by-laws as the Directors may find necessary for the proper conduct of their business, if this action had not

already been taken.

He also suggested a request to the Directors for a copy of the papers used in the registration of Hua Chung College.

He further suggested inquiry whether in the event of the discontinuance of Hua Chung College or the failure of the institution to fulfill its purpose, the reversion of property acquired by the use of funds of Hua Chung College, to the Central China College Foundation would be satisfactory to the Chinese Government.

On motion of Dr. Lobenstine, it was,

EC - 20 VOTED: That the Secretary of the Associated Boards for Christian Colleges be requested to make the necessary inquiry whether a deed under which property of a Christian College was held in the name of the Board of Directors in China, might contain a reversionary clause in case of the institution ceasing to function in accordance with its stated purpose and providing that such reversion should be to the Central China College Foundation.

On motion of Dr. Warnshuis, it was

EC - 21 VOTED: To adopt the amendments proposed by Mr. Lyford pending an agreement concerning them between the Board of Trustees and the Board of Directors in China,

The meeting adjourned.

John W. Wood,
Secretary.

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The Executive Committee of the Board of Trustees of Hua Chung College, met in New York at 10:30, on Thursday, April 29th, 1937.

Prayer was offered by Dr. Sherman.

The roll call showed the following members of the Committee present:

Dr. Sherman
Dr. Lobenstine
Mr. Wood
Mr. Lyford
Dr. Casselman

Consideration was given to the matter of the land purchases referred to in Dr. Wei's letters of March 1st and March 11th. The letters were accompanied by blue prints of the land. Unfortunately, no figures showing elevations were included.

The Committee discussed the question of flood levels, and expressed apprehension with regard to erecting buildings on property, much of which is below the flood level, even though floods usually occur only in summer. The Committee noted that terracing was practically useless as a means of elevating buildings above flood levels.

After prolonged discussion, on motion of Dr. Lobenstine, it was

EC - 22 - VOTED: That the Trustees approve the purchases made as of April 3, 1937, or to be made as shown in schedules I and II in the letter of Mr. John L. Coe dated March 26th, 1937.

FURTHER RESOLVED: That on general principles, the trustees approve of the rounding out of the present property by the purchase of the additional land shown on the property map in section "N", with a total area of 5.55 acres, and at an approximate cost of \$12,000. U.S.

FURTHER VOTED: That the Trustees consider that the purchase of property shown on the property map in section "O", at an approximate cost of \$900. U.S. area .55 of an acre, is not necessary at this time.

FURTHER VOTED: That the Trustees would raise the question whether it may not be more important at this time to secure additional higher land to the west of Section "G", or to the east of the Chung Sun Road, shown on the property map.

The Committee noted with regret that its request for a topographical map of the property purchased or proposed for purchase, had not been complied with.

On motion of Mr. Lyford, it was

E.C. 23, VOTED: That the trustees are not prepared to approve any building plans on areas outside of the Boone Compound until a topographical survey has been made of the area already purchased and of other land to the west of Section "G" and to the east of Chung Sun Road, and including the land of the Boone Compound.

FURTHER VOTED: That the Trustees request that such a topographical map be made forthwith, what it especially show distinctly the elevation of the various sections of the property both within and without the Boone Compound using 1931 flood level as a base.

On motion of Dr. Lobenstine, it was

EC 24 VOTED: That the Secretary be instructed to communicate to the Board of Directors of Hua Chung College, a statement to be prepared by Mr. Lyford and Mr. Weigle.

The Committee considered the proposal in Dr. Wei's letter of March 11th, concerning the extension of Yen Hostel. After studying the architectural plans submitted, on motion of Dr. Lobenstine, it was

EC 25 - VOTED: That the trustees approve of the building of the proposed southern portion of the extension of Yen Hostel in accordance with the action of the Board of Directors at the approximate cost of \$6,000. U.S.

FURTHER VOTED: That, subject to the approval of the donors of the building funds referred to in Dr. Wei's letter, \$6,000. U.S. be temporarily allocated from these building funds for the cost of the construction of the southern portion of the extension of Yen Hostel.

Consideration was also given to the proposal in Dr. Wei's letter of March 11th for the erection of two double houses for faculty residences on the new property.

On motion of Dr. Lobenstine, it was

EC - 26 - VOTED: That the trustees regret that they cannot approve of the erection of residences on the new property, pending the approval of plans for the location of buildings for the college itself.

In order to provide for regular representation of the trustees of Hua Chung College on the Promotional Committee of the Associated Boards for Christian Colleges in China, and to give such assistance as may be arranged, to the secretary of the trustees, it was, on motion of Mr. Lyford

EC - 27 - VOTED: That Mr. Richard D. Weigle be and hereby is appointed Associate Secretary of the Trustees of Hua Chung College.

HUA CHUNG COLLEGE
Wuchang, China.

Minutes of the meeting of the Executive
Committee of the Board of Trustees

New York, February 10, 1938

Membership of the Committee:

- *Dr. Sherman, President
- *Dr. Lobenstine, Vice-President
- Dr. Warnshuis, Treasurer
- Dr. Wood, Secretary
- *Mr. Weigle, Associate Secretary
- *Mr. Lyford
- *Dr. Casselman
- Dr. Cartwright
- *Dr. Wei

(* Indicates present)

The meeting was called to order at 11:10 by Dr. Sherman, President of the Board. Mr. Weigle was asked to act as secretary.

Prayer was offered by the Chairman.

Reading of the minutes of the previous meeting was dispensed with.

Discussion followed on the question of the reversionary clause in the agreement between the Board of Founders and the Board of Directors. It was pointed out that the clause proposed by the Board of Directors at their meeting June 10, 1937 substituted the word "gift" for "deed" and substituted sale and return of proceeds therefrom for reversion of title called for in the clause proposed by the Board of Trustees at their meeting December 1, 1936. Dr. Wei stated that the reason for these changes was that the deeds to the new property were registered for permanent sale instead of perpetual lease. There was some question as to advisability of taking any action at this time when conditions in China are so uncertain, but

On motion, it was

EC - 28 VOTED: To recommend to the Board of Trustees that the reversionary clause proposed by the Board of Directors at their meeting June 10, 1937 be accepted in lieu of the wording suggested by the Board of Trustees at their meeting December 1, 1936. The proposed new wording, as it appears in BD - 360 is as follows:

"Every gift made by the Central China College Foundation to the Board of Directors of Hua Chung College for the purchase of land or the erection of buildings shall contain a reversionary clause that in event of the dissolution of Hua Chung College or its ceasing to function in accordance with the purpose stated in Section 1 of this Article II that the property or buildings be sold and the money thus obtained revert to the Central China College Foundation."

Dr. Lobenstine proposed a resolution relating to gifts for the erection of buildings and the purchase of property at Hua Chung College.

After discussion, it was

EC - 29 VOTED: That the Executive Committee recommend the adoption of the following minute to the Board of Trustees:

WHEREAS several of the bodies cooperating in Hua Chung College are prepared to provide funds for the erection of buildings on the recently purchased property of the College, ownership of which rests with the Board of Directors of the College, and in order to simplify and unify relationships between the cooperating missionary societies and the Board of Trustees, known as the Board of Founders, it is hereby

RECOMMENDED to the cooperating missionary societies that gifts for the erection of buildings on property held by the Board of Directors be made to the Central China College Foundation. Any agreements connected with these gifts are to be made by the individual missionary society with the Board of Trustees.

FURTHER RECOMMENDED that gifts for the purchase of land be also made to the Central China College Foundation, to be transmitted to the Board of Directors under deed of gift which shall contain a reversionary clause providing that in event of the dissolution of Hua Chung College or its ceasing to function in accordance with the purpose stated in Section 1 of Article II of Agreement between the Board of Founders and the Board of Directors, the property shall be sold and the money thus obtained shall revert to the Central China College Foundation.

The meeting adjourned at 12:35.

Richard D. Weigle,
Associate Secretary

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HUA CHUNG COLLEGE
Wuchang, China

Minutes of the meeting of the Executive
Committee of the Board of Trustees.

New York, May 13, 1938.

Membership of the Committee:

*Dr. Sherman, President
*Dr. Lobenstine, Vice-President
Dr. Warnshuis, Treasurer
*Dr. Wood, Secretary
*Mr. Weigle, Associate Secretary
*Mr. Lyford
Dr. Casselman,
Dr. Cartwright.

(* indicates presence)

The meeting was called to order at 2 p.m. and opened with prayer by the Chairman.

Explanations of absence were received from Dr. Warnshuis and Dr. Casselman.

The Chairman proposed the following subjects for the agenda:

1 - The connection of the Trustees with the Associated Boards for Christian Colleges in China.

2 - The assessment by the Associated Boards, upon Hua Chung College for the year 1938-39.

3 - Successor to Mr. Richard Weigle as Associate Secretary of the trustees.

1 and 2:

Mr. Lyford reported upon his experiences as a member of the Promotional Committee of the Associated Boards for Christian Colleges in China. He expressed his conviction that the budget for 1938-39 of \$75,095 for administration and promotional expenses would be wisely used.

Of the foregoing amount, \$1,677 is asked from Hua Chung College. Mr. Lyford pointed out that this amount may have to be advanced from Hua Chung funds, but there is a possibility that the advance and additional sums will come back through the promotional efforts of the A.B.C.C.C. He called attention to the fact that the gifts already received by Hua Chung College were in no way the result of any activity on the part of the A.B.C.C.C. or its Promotional Committee, but that we are now receiving material benefit from the emergency drive of the Associated Boards.

previous to 1937-1938

Consideration was given to the question as to whether the Trustees of Hua Chung should continue their relationship with the Associated Boards. After discussion, on motion of Mr. Lyford, it was

EC - 30 - VOTED: That the Executive Committee of Hua Chung College Board of Trustees, report to the Associated Boards for Christian Colleges in China that it will recommend to the Board of Trustees of Hua Chung College at its next meeting, the continuation of the present relationship of Hua Chung College to the Associated Boards for Christian Colleges in China and its participation in the activities of the Associated Boards.

FURTHER VOTED: That the Executive Committee will recommend to the Board of Trustees that it assume the amount of \$1,677 as proposed in the action of May 2nd by the Associated Boards, for the administration and promotional budget for the year 1938-39.

FURTHER VOTED: That the Associated Boards for Christian Colleges in China be informed that the Executive Committee will recommend to the Board of Trustees of Hua Chung College that it continue its present policy of direct approach to the constituents of the five units affiliated in Hua Chung College, with the understanding that funds received as the result of such direct approach will not be considered as providing a basis in subsequent years, upon which to estimate the assessment assigned to Hua Chung College on account of the Administrative and promotional expenses of the Associated Boards.

3 - Successor to Mr. Richard Weigle:

Attention was called to the fact that Mr. Weigle is retiring as of June 30th from the Secretaryship of Yale-in-China Association. The representatives of Yale-in-China therefore desire to discuss with members of the Executive Committee, the question of his successor in the hope that such a successor may be able to serve as Associate Secretary of the Hua Chung College trustees.

It was the opinion of the members of the Executive Committee that there would be no difficulty in arranging for Mr. Weigle's successor in Yale-in-China to be also Associate Secretary of the Hua Chung College trustees.

4 - The Chairman stated that it had recently come to his attention that the land outside the city wall designated for an athletic field and immediately adjoining property purchased within the last two years for buildings for Hua Chung College, had been purchased in 1924 by Bishop Gilman with money borrowed from the Sheng Kung Kui property fund. He explained that this property fund is a purely diocesan enterprise, having nothing to do with the Domestic and Foreign Missionary Society. The indebtedness, amount-

ing approximately to \$5,500 C.C. has never been paid. The Sheng Kung Hui Property Fund is in need of money. The Chairman therefore proposed that as this land would be used by the students of Hua Chung College, the trustees ought to acquire the property by liquidating the indebtedness and taking title of the land.

Discussion of the subject indicated that a majority of the trustees were not in favor at this time of taking final action.

On motion of Dr. Lobenstine, it was

EC - 31 VOTED: To make inquiry in the field as to whether Hua Chung College is in a position to reimburse the Sheng Kung Hui Property Fund in the amount of approximately \$5,500 C.C. for the land purchased by Bishop Gilman in 1924 and immediately adjoining land subsequently purchased for the campus of Hua Chung College.

It was understood that if a negative reply was received to the foregoing inquiry, an effort might be made in the United States to secure necessary funds.

5 - Cost of architectural plans.

The Chairman presented Bishop Root's letter of February 28th concerning the sketch plans made by Mr. J. V. W. Bergamini, showing location and elevation of certain buildings. The Bishop said:

"Mr. Bergamini says, the sketches for these buildings were made by myself, a greater part of the work being done at night. A usual fee for such sketch plans is 1/5 of 6% while we are making no charge to the college for my services. Had a competent draughtsman been available he would have been employed for this work at a cost of from \$1,500 to \$2,000.

"Because of this work and the saving accomplished for Hua Chung I propose making a charge of 3/10 of 1% on \$850,000 for the sketches - or \$2,550. this sum to cover the balance due on the office building and leaving us a working capital of \$475. for the coming year.

"This seems fair to the College and will relieve me of responsibility for the cost of the office in case it becomes necessary for us to evacuate."

The Bishop further stated that Mr. Bergamini's proposal seemed to him "very reasonable."

On motion of Dr. Lobenstine, it was

EC - 32 - VOTED: That the Executive Committee considers the proposal of Mr. J. V. W. Bergamini with regard to sketch plans as transmitted in Bishop Roots' letter of February 28th, as a reasonable charge and leaves the matter in the hands of the Board of Directors in China for necessary action.



6 - Next meeting of the Board of Trustees:

It was

EC - 33 - VOTED: To call the October meeting of the Board of Trustees on Friday, October 7th, at 2 p.m.

The meeting adjourned at 3:45 p.m.

John W. Wood

Secretary.

[1]

HUA CHUNG COLLEGE
Wuchang, China

Minutes of the meeting of the Executive
Committee of the Board of Trustees

New York, September 22, 1938

Membership of the Committee:

- *Dr. Sherman, President
- *Dr. Lobenstine, Vice-President
- *Dr. Warnshuis, Treasurer
- *Dr. Wood, Secretary
- *Mr. Robert A. Smith, Associate Secretary
- *Mr. Lyford
- *Dr. Casselman
- Dr. Cartwright

(* indicates presence)

The meeting was called to order at 4 p.m. and opened with prayer by Dr. Casselman.

Explanation of absence was received from Dr. Cartwright.

The Chairman stated the purpose of the meeting to be the consideration of arrangements for the care of the work of the Treasurer's office during the absence of Dr. Warnshuis in connection with the Madras Conference.

Dr. Warnshuis presented his resignation in a letter dated September 22nd as follows:

"As I expect to be absent from the United States for a period of four or five months, beginning early in October, I hereby respectfully present my resignation as your treasurer to take effect on September 26th, 1938."

Dr. Sherman, on behalf of the Committee, expressed deep appreciation of Dr. Warnshuis' work as Treasurer.

On motion of Dr. Lobenstine, it was

EC - 34 - Voted: That, acting on behalf of the Board of Trustees of Hua Chung College, the Executive Committee accepts with great regret, the resignation of Dr. A. L. Warnshuis as Treasurer, to take effect on September 26th, 1938.

In taking this action, the Executive Committee desires to express immediately, the regret that it is confident the Trustees will desire to express more formally at their next regular meeting, and to thank Dr. Warnshuis for his faithful and effective service as Treasurer since the organization of the Board of Trustees of Hua Chung College.

After discussion of the method of filling the vacancy, on motion of Dr. Casselman, it was

EC - 35 - VOTED: That Dr. Edward C. Lobenstine be elected Treasurer to take office on September 26th, and to serve until the next meeting of the Trustees.

Dr. Warnshuis presented his report as Treasurer to August 31st, 1938 as follows:

To the Board of Founders of Hua Chung College

I have the honor of presenting the Treasurer's report for the fiscal year ending August 31, 1938, as follows:

RECEIPTS

Balance carried forward September 1, 1937	\$ 821.82	x
Received from National Council, Protestant Episcopal Church	650.00	x
Received from Yale-in-China Association, Inc.	325.00	x
Received from Reformed Church U.S., Board of Foreign Missions	325.00	x
Received from Associated Boards for Christian Colleges in China, designated gifts	5.00	x
Received from Associated Boards for Christian Colleges in China, designated Emergency Fund gifts	3,261.83	x
Received from Associated Boards for Christian Colleges in China, share in undesignated Emergency Fund gifts	7,293.17	x
Received from Honoraria to Dr. Wei	\$2,222.14	x
Less Expenses	1,193.14	x
Received from Rev. and Mrs. A. C. Zabriskie, per Mr. Weigle	25.00	x
Received from Miss Catherine P. Wakefield, per Dr. Wei, for Building Fund	25.00	
	<u>\$13,760.82</u>	

EXPENDITURES

Paid to Associated Boards for Christian Colleges in China, for Administration, 1937-38	\$ 240.00	x
Paid to Associated Boards for Christian Colleges in China, for Promotion, 1936-37	504.00	x
Paid to Associated Boards for Christian Colleges in China, for Promotion, on account 1937-38	1,000.00	x
Paid to Dr. Wei, advance on a/c Travel to U.S.A.	500.00	x
Paid to Dr. Wei for Travel to U.S.A., England, and return to China	1,601.48	x
Paid to Import Duties and Brokerage Charges for Dr. Wei	9.08	x
Paid to Blueprints	22.70	x
Paid to Cablegrams	24.07	x
Paid to Postage	3.00	x
Paid to Stenographic Services for Dr. Wei	3.75	x
Paid to Mr. R. D. Weigle a/c Salary	300.00	x
	<u>\$4,208.80</u>	
Balance carried forward, August 31, 1938	9,552.02	OK
	<u>\$13,760.82</u>	

Special Funds

Wei Faculty Fund

Balance carried forward, September 1, 1937	\$ 792.11
Bank Interest	15.96
Balance carried forward, August 31, 1938	<u>\$ 808.07</u>

In accordance with the instructions of the Board of Founders, the "Wei Faculty Fund" has been transferred to "The Central China College Foundation" and the above statement is given only for information.

After the closing of the accounts for the fiscal year, on September 10 a remittance of \$6,000 was forwarded to Hongkong in a bank draft payable to the Central China College. This was done in response to the written request of John L. Coe, Treasurer, who stated that no funds had been drawn from the American Church Mission under the authorization of the Board of Founders (February 10, 1938, Minute No. 200), and that the money was not needed to cover the emergency deficit. Because of the removal of the college a bank account was being opened in Hongkong, where Mrs. Coe is residing temporarily, and where she will act in his name in handling this account. The remittance was made under the authorization of the Board as cited above. Your treasurer considers that this remittance includes the whole amount of \$3,261.83 received from the Associated Boards as designated Emergency Fund gifts, and also \$2,738.17 of the undesignated Emergency Fund gifts received from the Associated Boards. This leaves a balance of \$3,552.02 in the hands of the Treasurer on September 22, 1938.

From the Associated Boards, the treasurer has received a request for a total contribution of \$1,766.00 to the expenses incurred by the Associated Boards in the promotion of the appeal for Emergency Funds. In response the treasurer has made a partial payment of \$1,000, in accordance with the action of the Executive Committee of this Board on May 13, 1938. The instructions of the Board are awaited with reference to the payment of the balance (\$766.00) of the requested amount.

The total amount paid on account of Dr. Wei's travelling expenses in returning to China includes money advanced to him for emergency expenses en route, for which Dr. Wei will render an account, refunding to the Board the unexpended balance.

Of the balance now on hand, the sum of \$25.00 which was specially designated as for the "Building Fund," your Treasurer suggests that this be transferred to the Central China College Foundation as a special "Building Fund Account."

The remaining balance now on hand, \$3,527.02, may be considered to be emergency funds. The treasurer suggests that the Board should now give instructions regarding further remittance to China of these funds, after deducting from them such further payments as may be

made to the Associated Boards.

Respectfully submitted,

(signed) A. L. Warnshuis
Treasurer

New York, N.Y.
September 22, 1938

On motion of Dr. Lobenstine, it was

EC - 36 - VOTED: That the Treasurer be authorized to pay a balance of \$766 due the Associated Boards for Christian Colleges in China, on account of administrative and promotional work for the year 1937-38.

Dr. Casselman read extracts from a personal letter dated August 23rd, concerning the transfer of Hua Chung College from Wuchang to Kweilin, and the arrival of Dr. Wei at Hongkong.

On motion of Mr. Lyford, it was

EC - 37 - VOTED: That the action of the Treasurer sending \$6,000 U.S. to China, as requested by Mr. John L. Coe, Treasurer of Hua Chung College, is approved.

On motion of Dr. Lobenstine, it was

EC - 38 - VOTED: That the \$25. gift received through Dr. Wei from Miss Catherine P. Wakefield, for the building fund, be transferred at once to the building fund account.

Dr. Warnshuis reported that Dr. Wei would later submit an accounting of the amounts advanced to him for travel returning to China and would arrange for the refunding to the trustees of any balance remaining.

On motion of Dr. Warnshuis, it was

EC - 39 - VOTED: That the Secretary be and is hereby authorized to execute all necessary documents in connection with the transfer of bank accounts and the registration of signatures for Dr. Warnshuis's successor as Treasurer.

The Committee discussed the amount of the asking to be submitted to the Associated Boards of Christian Colleges in China for inclusion in its tentative budget of askings for the year 1938-39, and totalling approximately \$330,000..

Dr. Warnshuis expressed the opinion that it would be well for Hua Chung College trustees to be able to count upon \$20,000 in addition to all other income in order adequately to meet the requirements of the next academic year. He pointed out that the Trustees

had a credit balance at the present time of \$2,670 available for this purpose. He therefore moved:

"That the Associated Boards be requested to include Hua Chung College in their tentative budget in the amount of \$17,330"

Discussion of the proposal followed, whereupon Mr. Lyford moved and the Committee

EC - 40 - VOTED: To amend Dr. Warnshuis's proposal by substituting \$15,000, for the \$17,330.

The resolution as amended was adopted.

Mr. Lyford reported that he had received a reply from Mr. J. V. W. Bergamini in reply to his letter of April 7th concerning architectural matters, and expressed the appreciation of the fine spirit manifested by Mr. Bergamini in accepting and commenting upon the criticisms and suggestions contained in the letter.

Mr. Lyford expressed the hope that the Trustees, at their next meeting, would give consideration to methods for increasing the activity of members of the Board. He pointed out the possibility, in the near future, of unusual opportunities being offered to Hua Chung College to enlarge its work. On the other hand, he pointed out the possibility of conditions in China becoming more difficult with the consequent necessity of being ready with plans to insure the successful carrying on of the work of the college. He therefore suggested that members of the Board might endeavor to present the names of laymen and women who might be called upon to fill any vacancies occurring in the Board in case it seemed unwise to enlarge the number of members, as provided for in the present constitution, namely, fifteen.

Emergency Meeting
Executive Committee
Board of Trustees, Hua Chung College

New York City
February 9, 1939.

There were present: Dr. Lobenstine
Mr. Lyford
Dr. Wood

The purpose of the meeting was to consider the cablegram received February 7th from Dr. Wei, reading as follows:

HUACHUNG MOVING YUNNAN. COST SIX THOUSAND GOLD.
REMIT EMERGENCY GOLD CARE BISHOP HALL HONGKONG.

The Treasurer reported the following amounts on hand to the credit of the College:

1938 Sept 23	1 - Received from the retiring Treasurer, Dr. A. L. Warnshuis	\$2,761.02
1939 Jan 6	2 - Received from the Associated Boards for Christian Colleges in China	3,636.00
" Feb 7	3 - Received from the Associated Boards for Christian Colleges in China	<u>1,014.00</u>
		\$7,411.00

The Treasurer reported that the amount due from the Hua Chung College trustees to the Associated Boards, for administrative and promotional expenses, was, for the academic year 1938-39, \$1,677. This, if paid, would leave a balance of \$5,734.

Note was taken of the fact that on September 10th, Dr. Warnshuis, as Treasurer at that time, had transmitted to Mr. John L. Coe, Treasurer of Hua Chung College through Hongkong, \$6,000. US. The receipt of the foregoing amount was acknowledged in Mr. Coe's letter from Hankow dated October 15th.

After considering the situation as carefully as possible, the meeting decided to send the following cablegram to Dr. Wei:

WHAT NEW FACTORS HAVE ARISEN MAKING IMMEDIATE MOVE NECESSARY.
WHAT BALANCE REMAINS SEPTEMBER REMITTANCE SIX THOUSAND. BOARD
MEETS SIXTEENTH.

The meeting adjourned at 3:25 p. m.

JOHN W. WOOD
Secretary

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Executive Committee
Board of Trustees, Hua Chung College

New York City
February 9, 1939.

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The meeting adjourned at 3:25 p. m.

JOHN W. WOOD
Secretary

(1)

HUA CHUNG COLLEGE
Wuchang, China

Minutes of the meeting of the Executive
Committee of the Board of Trustees

281 Fourth Avenue, New York, February 16, 1939

Membership of the Committee:

- *Dr. Sherman, President
- *Dr. Lobenstine, Vice-President & Treasurer
- *Dr. Wood, Secretary
- *Mr. Robert Ashton Smith, Associate Secretary
- *Mr. Lyford
- Dr. Casselman
- Dr. Cartwright

(* indicates presence)

The meeting was called to order at 11 A. M. and opened with prayer by Mr. Smith.

General Situation Facing Hua Chung College

Dr. Sherman referred to a letter from President Wei which led to a general discussion of the situation at Kweilin. Dr. Lobenstine read a short letter from President Wei enclosing two articles by Mrs. E. P. Miller and Mrs. Ruth Earnshaw Lo which were to take the place of his monthly report. It was suggested that these be copied and sent to the Associated Boards. Mention was also made of a letter from Ambassador Nelson Johnson to Dr. B. A. Garside which commended the work of the Christian universities in China. Dr. Sherman read a letter from Madame Chiang Kai Shek written to Dr. Logan H. Roots Jr., which referred to the transportation problems in western China and emphasized the new spirit among the Chinese people. One of the paradoxes which the letter pointed out was that of the American sympathy for the Chinese cause and our industrial participation on the side of Japan.

Correspondence with the College

Dr. Lobenstine referred to a letter of January 19 from President Wei which mentioned a semi-annual report to the Hua Chung Board of Directors which we should receive soon. The letter also indicated that emergency needs amounted to \$10,000 US. Dr. Wei suggested that of this amount \$1,000 US should be allocated directly to students in the nature of scholarship aid, the reason being that many students are now cut off from the financial support which they normally receive from their homes.

As regards the staff of the college mention was made that Dr. Richard Bien is now acting as dean of the Yale School of Science.

A general discussion of the problem of communication between the Board of Trustees and the college in China took place, from which the following vote resulted as a recommendation to the Board of Trustees.

EC - 41 - VOTED: That, in order to relieve Dr. Wei of the burden of unnecessary duplication in correspondence it is suggested that communications to the Board of Founders of the college in China be addressed either to the President, the Treasurer, or the Secretary, and be mailed to the office of the Associate Secretary in New Haven who shall keep a file of all such information and shall see that it is circulated to all Hua Chung Trustees except when Dr. Wei may desire to communicate with one person individually in which case he shall be free to do so.

Report of Treasurer

Dr. Lobenstine presented the interim report of the Treasurer to February 16, 1939 as follows:

To the Board of Founders of Hua Chung College:

I have the honor of presenting the treasurer's report for the period September 1, 1938, to February 16, 1939:

RECEIPTS

Balance carried forward September 1, 1938	\$9,552.02
Received from Associated Boards for Christian Colleges in China	3,636.00
Received from Associated Boards for Christian Colleges in China	1,014.00
Total receipts	<u>\$14,202.02</u>

EXPENDITURES

By remittance to the treasurer of Hua Chung College	\$ 6,000.00
By transfer to Central China College Foundation:	
Contribution of Miss Catherine P. Wakefield	25.00
By remittance to the Associated Boards, balance due on 1937-38 account for promotion	766.00
Balance on hand February 16, 1939	7,411.02
	<u>\$14,202.02</u>

Special Funds

The Central China College Foundation

(This covers Francis Wei Travel Fund and Hua Chung College Building Fund)

RECEIPTS

Balance carried forward August 31, 1938	\$808.07
To transfer from Board of Founders (Gift from Miss C. P. Wakefield)	25.00
To interest to October 1, 1938	4.04
	<u>\$837.11</u>

EXPENDITURES

To seal of the Central China College Foundation	\$ 3.75
Balance carried forward	833.36
	<u>\$837.11</u>

Note: Interest is still due from October 2, 1938 to February 16, 1939

Hua Chung's share of the promotional expenses of the Associated Boards for Christian Colleges in China for the fiscal year July 1, 1938, to June 30, 1939, is \$1,677.00. For the current year Administration and Promotion are handled as one item. Past payments were as follows:

	<u>Administration</u>	<u>Promotion</u>
1934 - 35	\$ 156.35	\$ 350.00
1935 - 36	156.35	300.00
1936 - 37	156.35	
1937 - 38	240.00	2,270.00

Gifts designated for Hua Chung College but paid through the Associated Boards for Christian Colleges in China were as follows:

August 22, 1938	From Miss Mary E. Johnson	\$500.00
January 14, 1939	From Mrs. Alfred P. Lowell	10.00

A letter to the treasurer under date of February 6, 1939, from Dr. B. A. Garside of Associated Boards for Christian Colleges in China, contains the following paragraph regarding emergency funds raised by or for Hua Chung College:

"Most of the Boards of Trustees have received directly gifts for the emergency funds in varying amounts. They have reported these gifts to the Associated Boards, and we have taken them into account in making our monthly distribution of gifts received. It is, as you know, our general understanding that the \$330,000 of emergency funds is to be secured by the joint effort of the individual Boards of Trustees and the united group. Thus far we have received no reports of emergency contributions received direct by the Board of Trustees of Hua Chung College. Will you please report shortly before the end of February any gifts received directly by you, so that we may take them into account in making our March 1st distribution."

Respectfully submitted,

(signed) Edwin C. Lobenstino
Treasurer

New York, N. Y.
February 16, 1939

Following the reading of the Treasurer's report a discussion arose concerning the relation of emergency gifts received by Hua Chung College directly and the emergency appropriation which Hua Chung receives through the Associated Boards for Christian Colleges in China. The following vote resulted as a recommendation from the Executive Committee to the Board of Founders:

EC - 42 - VOTED: That the report of the Treasurer be accepted and that the action which is called for in the last paragraph be approved.

Appointment of Associate Treasurer

Another discussion was held concerning the position of the Associate Secretary from which the following vote resulted as a recommendation of the Executive Committee to the Board of Founders:

Executive Committee - February 16, 1939

- 4 -

EC - 43 - VOTED: That Mr. Robert Ashton Smith, Associate Secretary,
also be given the position of Associate Treasurer.

Yale-in-China Representation

A discussion was held in regard to the possibility of increasing the Yale-in-China membership on the Board of Founders. Some members of the Yale group thought that this was desirable for the purpose of bringing Yale University closer to Hua Chung Collogo. No action however was taken at this time.

The meeting adjourned at 1:30.

ROBERT ASHTON SMITH
Associate Secretary

(Letter from Mr. Paul V. Taylor of Hua Chung College faculty to Dr. A. V. Casselman of Reformed Church Board)

[5]

Hotel Hanoi, Hanoi, French Indo-China
February 1, 1939

Dear Dr. Casselman:

How do you like the above address? I do not like it especially, but that is where I am living at present. I'm eating French, living French and doing everything French except speaking French.

Edouard, Mr. Higgins and I left Kweilin on January 19th, in our two new Dodge trucks, which Ed purchased in Hongkong and brought to China via this city, a month or so ago. We carried 24 people, including small children and four pregnant mothers. The distance to the French border is about 700 miles. Bad roads and difficulties with Chinese and French officials made the trip last nine days. When we arrived at the border, we could not bring our trucks across, so we had to hire two buses to bring us the rest of the way. Ed and Mr. Higgins started back the same night, while we who came on here, were dumped on a sidewalk in a den of thieves, baggage, children and all, at 1:30 A. M. There was nothing to do but wait for daylight, since no hotel would take us in. Some of the party went out on furlough, others went on to Kwenming, the capital of Yunnan, to try to find a new location for the college; I am here to buy and equip another truck. The purchase is made, but it will take until the end of the month to have the body built, because Chinese New Year comes into the game.

Now a new problem arises. The Japanese have landed at Pakhoi on the Gulf of Tonkin, in South Kwantung, and will attempt to cut the road which leads from this place into China. How and when I can get back is a serious question. I may have to ship the truck to Rangoon and go in through Burma.

You have no doubt read in my letters to Frieda that two of our dormitories in Kweilin were destroyed by bombs and fire and that the third one escaped only because the "fire ball" landed in a bamboo bush and burnt itself out. I picked up the casing and am keeping it as a memento for the college. My own house got it three times, but was never completely destroyed. It is still livable.

We completed a full semester in the college, with all work thoroughly done, and from what I hear, we are the only college among twenty some who did so, in our area of South and Central China.

I expect to get out a news letter while I am here, but since I do not have my mailing list, I shall have to ask you to mail it from Philadelphia. I think I can get some French press to print the letter in English.

War in Europe would complicate things some more here, but, on the whole, would probably benefit the present-day China by making it necessary for Japan to look to her own coasts. Again, Japan might attack Indo-China in such circumstances since this country is practically without defense.

I hope you will emphasize all you can the need for greater missionary effort in Japan. China, which suffers so much at present from Japan, and which is so interested now in Christianity and Christian leadership, would back you up in such an effort almost 100%. It seems to the Chinese people that it has been the lack of Christian principles at operation in both China and Japan, in business and politics that has made the one weak and the other unrighteously aggressive.

Sincerely yours,

(Rec'd at 1505 Race Street, Phila.,
February 21, 1939)

(Signed) PAUL V. TAYLOR

EXECUTIVE COMMITTEE
Board of Trustees
Hua Chung College

Special Meeting

New York City, February 18, 1939, 9:00 A. M.

There were present: Dr. Sherman
Dr. Lobenstine
Mr. Lyford
Mr. Wood

Dr. Sherman reported on his conference with certain members of the State Department staff in Washington in accordance with the action taken on February 16th. They were unable to give much additional information with regard to the situation in southwest China. They called attention to recent military moves, already a matter of common knowledge. They could give no assurances with regard to the relative safety of southwest China. They were not prepared to hazard any guesses with regard to future enemy plans.

They recognized the possibility of Yunnan-fu being an objective, especially in connection with the possible destruction or serious damage to the new highway into southwestern China. For this reason, the suggestion was made that if Central China College moved, it might be better to choose a new site at least one hundred miles from Yunnan-fu.

After consideration of the subject and referring to the resolution adopted on February 16th with regard to making a remittance under certain conditions, it was

VOTED That the following cable be sent to Dr. Wei:
EC 44

REMITTING HALL FIFTY FIVE HUNDRED TODAY FIFTEEN HUNDRED
PROBABLY AVAILABLE SOON UNABLE ASSURE MORE FURTHER
EMERGENCY FUNDS UNCERTAIN PRAYING MOVE SUCCESSFUL.

It was

VOTED That the following cable be sent to Bishop Hall:
EC 45

REMITTING TODAY FIFTY FIVE HUNDRED GOLD EMERGENCY FUNDS FOR
WEI THROUGH CHASE NATIONAL BANK.

It was

VOTED That the Chairman explain to Dr. Wei that the purpose of the
EC 46 motion of February 16th with regard to sending all communications
addressed to the Trustees at Yale-in-China, New Haven, was simply
to relieve him of unnecessary correspondence with individual
members of the Trustees.

The meeting adjourned at 10:00 A. M.

John W. Wood
Secretary

mk

Sept 25 1937 [2]

Dr. Hutchins referred to the desire on the part of Dr. Wei to be relieved of his duties as President in order to spend more time with teaching. Dr. Wei, he said, is basically a scholar-philosopher by preference and ability. His activity with administrative duties is a sacrifice on his part. However, Dr. Hutchins pointed out that Dr. Wei is the only person who can handle the presidency of Hua Chung at present and to lose him as president would probably be to lose him altogether.

Giving a brief outline of the locations of the thirteen Christian colleges, Dr. Hutchins pointed out how necessary it was for Hua Chung to continue to function and to receive all the support and sympathy from this country we possibly can give it. Hua Chung is one of the very few outposts of higher education in western unoccupied Chinese territory.

Following Dr. Hutchins talk there was a brief discussion of Dr. Wei's presidency of Hua Chung after which it was

VOTED that Dr. Sherman, as President of the Board of Founders should send a letter to President Wei expressing our complete confidence in him and appreciation and approval of all that he has done for the college.

Further discussion followed in regard to the difficulties that President Wei and his staff must encounter in the present location. Concern was expressed about the adequacy of salaries under the increasing rate of exchange. It was pointed out that the cost of living had so increased that salaries paid in Chinese dollars might conceivably have one-third to one-half less purchasing power than two years ago. Dr. Lobenstine pointed out that three major problems confronted Hua Chung College and that these must all receive serious consideration at the first meeting of the full Board. (1) A re-consideration of salaries with a view to discovering their adequacy under present conditions. Funds must be sought to increase salaries to the former level of purchasing power if this should become necessary. (2) Increased financial support toward the administrative and emergency expenses of the college was undoubtedly necessary. (3) Many students will find it exceedingly difficult if not impossible to reach the college at its present location. Some means must be found to enable the college to pay for their transportation.

The meeting was adjourned at 5:00 p. m.

ROBERT ASHTON SMITH
Associate Secretary